



23 ▶ MIDTOWN TRAIL CANVA STORIES



CNVFILLM FF1 FIRE DEPARTMENT ▶



23 ▶ CAMP FRESNO CANVA STORIES



23 ▶ LAUNCH OF H.A.R.T. CANVA STORIES

MAYOR'S PROPOSED FISCAL YEAR 2023 BUDGET



City of Fresno
California



CNVFILLM FF1 TREE FRESNO ▶



23 ▶ PUBLIC SAFETY WELLNESS CENTER STORIES



23 ▶ #WEWORKFORYOU CANVA STORIES



23 ▶ OFFICE OF COMMUNITY AFFAIRS CANVA STORIES

City of Fresno, California

Proposed Budget

for the Fiscal Year

July 1, 2022 – June 30, 2023

Mayor Jerry Dyer

City Council

Esmeralda Soria - District 1

Mike Karbassi - District 2

Miguel Arias - District 3

Tyler Maxwell, Council Vice President - District 4

Luis Chavez - District 5

Garry Bredefeld - District 6

Nelson Esparza, Council President - District 7

City Manager

Georgeanne White

City Attorney

Douglas T. Sloan

City Clerk

Todd Stermer

Executive Management Team

TJ Miller - Assistant City Manager

Gregory A. Barfield - Assistant City Manager

Henry Thompson - Aviation Director

Lupe Perez - Economic Development Director

Michael Lima - City Controller / Finance Director

Kerri Donis - Fire Chief

Vacant - General Services Director

Bryon Horn - Information Services Director

Aaron Aguirre - Parks, After School, Recreation and Community Services Director

Marissa Sanchez - Personnel Services Director

Jennifer Clark - Planning and Development Services Director

Paco Balderrama - Police Chief

Brock Buche - Public Utilities Director

Scott Mozier - Public Works Director

Joe Vargas - Transportation Director

Budget Preparation Staff

Henry Fierro, Budget Manager

Pedro Rivera, Principal Budget Analyst

Scott Motsenbocker, Principal Budget Analyst

Juan Rios, Senior Budget Analyst

Elida Rubio, Senior Budget Analyst

Maira Aguilar, Senior Budget Analyst

Alyse Muniz, Budget Technician



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Fresno
California**

For the Fiscal Year Beginning

July 01, 2021

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Fresno, California for its annual budget for the fiscal year beginning July 1, 2021 – June 30, 2022.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Acknowledgment

The completion of this budget document could not have been accomplished without the skill, dedication, professionalism, and “work-as-one” attitude of my team. I am truly fortunate and blessed to manage such an amazing team. The group sacrificed many extensive hours and weekends over the last several months in order to plan, prepare, and formalize the Budget document. I also must recognize my team’s sacrifices didn’t stop with each staff member but also was made by their respective families as well. Budget team members are Pedro Rivera, Scott Motsenbocker, Juan Rios, Elida Rubio, Maira Aguilar, and Alyse Muniz-Thank-you very much.

I also want to extend my thank-you to previous team members that transitioned into new promotional roles at the City but still made time to provide invaluable assistance during the budget process. Truly appreciative to City Clerk Todd Stermer, Deputy City Manager Alma Torres, and Business Manager Michelle Wooten.

My gratitude must also go to the Department Directors and all of the department personnel who worked on the preparation of the budget. They are too numerous to mention here, but all the assistant directors, managers, analysts, account clerks, administrative assistants and others have earned a well-deserved thank-you from the Budget Office. I truly value and appreciate the continued fostering of vital business relationships shared between the department-wide personnel and the Budget team.

Finally, I would like to thank Mayor Jerry Dyer, City Manager Georgeanne White, Assistant City Managers, Gregory Barfield and TJ Miller, Deputy Mayor Matthew Grundy, Chief of Staff Kelli Furtado, as well as the Council Members for their continued leadership and guidance in the planning, deliberations, and implementation of this Budget.

Respectfully submitted,



Henry J. Fierro, Budget Manager

Budget Policy and How to Use This Book

Budget Policy

The City operates under the strong-Mayor form of government. Under this form of government, the Mayor serves as the City's Chief Executive Officer, appointing and overseeing the City Manager, recommending legislation, and presenting the annual budget to the City Council.

The budget of the City of Fresno, within the meaning and context of Section 1205 of the City's Charter, must be adopted by resolution by the City Council by June 30th of a given year. As provided by Section 1206 of the Charter, any adjustments in the amounts appropriated for the purposes indicated at the department/fund level shall be made only upon a motion to amend the resolution adopted by the affirmative votes of at least five Council members.

Administrative changes within the department/fund level may be made without approval of Council within written guidelines established by the City Manager.

How to Use This Book

We've made every effort to make this book as easy as possible to read, but it can be difficult to find what you're looking for in such a complex document. To make your search easier, we've provided a number of tools to help you get what you need.

The Budget is organized systematically moving from the broadest perspective of service by

department to more specific information. The document is arranged by department with the final section of the Budget providing reference information to enhance the reader's understanding of overall concepts.

This book is divided into six sections:

Executive Summary

This section presents the Mayor's Transmission letter and the City Manager's Financial Overview.

Citywide Summary

This section includes various charts and graphs that represent the City's financial position and allocations for the coming fiscal year; outlines critical funding sources such as Measure C and the Federal Entitlements received by the City. Also included are the allocation of staff and the City's debt obligations.

General Fund Summary

This section contains the General Fund Overview, which describes the resources and appropriations of this fund and the assumptions in the General Fund five year forecast. The General Fund debt obligation is also presented.

Department Summaries

This section outlines organizational impacts and resource allocation by department. It also contains various tables that represent the financial position of the department and department staffing levels.

Capital Improvement Summary

This segment outlines the five-year capital improvement plan on a Citywide basis and by department.

Supplemental Information

This section gives the reader general information about the City and the City's Budget and Financial Policies as well as an update on the City pension funding status. Acronyms and a Glossary of Terms are also included.



JERRY P. DYER
CITY OF FRESNO | OFFICE OF THE MAYOR

May 25, 2022

One Fresno Family,

It is my honor to propose the Dyer Administration's budget for Fiscal Year (FY) 2023. I remain confident the City of Fresno (City) is on the move and headed in the right direction. I would like to begin by sharing my vision for Fresno, as it serves as the foundation for how my Administration sets priorities and makes decisions. Through the proposed budget, we continue promoting and implementing our vision of an inclusive, prosperous, beautiful city where people take pride in their neighborhood and community. We provide a government that listens, keeps its promises, and is owned by the people. We promote a culture that says, "we work for you." Public safety is at the very foundation of this vision.

The FY 2023 budget totals \$1,727,071,900. Of that amount, General Fund departments account for \$556,604,500, while Enterprise and Internal Service departments account for \$814,726,600. Through this letter, it is my hope to offer insights into the coming year, acknowledge the momentum we have gained, and challenge our team to continue striving for bigger and better goals each year.

As our community begins to rebound financially from the effects of the pandemic, I am proud to report the City has gained an A+ bond rating by Standard and Poor's. Our recovering economy has also produced a steady growth in property taxes and dramatic increases in sales tax revenues. Notably, the Amazon distribution center has led to considerable growth in sales tax realized by the City. This is yet another reason to be focused on equitable economic mobility and development. To truly serve our community, we must finalize an equitable tax sharing agreement with Fresno County that allows both government entities to thrive financially from increased development activity in newly annexed areas of the City. I am optimistic that an agreement will be reached.

As part of my Administrations efforts to maintain long-term financial stability for the City, the General Fund reserve balance at the end of FY 2022, is estimated to be between 9.0% and 10%.

These increased revenues – combined with sustained dollars from Measure P and Measure C, as well as other state and federal money – allow the City to meet the needs of our community, which are outlined in the proposed budget.

Community Safety and Trust

During FY 2022, much progress has been made in restoring public safety staffing levels, and in enhancing technology and equipment needs. The Proposed FY 2023 Budget continues that trend.

Police Department: After two years of steady increases, we are beginning to see the number of violent crimes decrease in our city. Shootings have decreased 25% and murders are down 28% compared to this time last year. We must continue to build upon that success through increased community and law enforcement partnerships, innovative strategies and increasing department resources.

- The hiring of sworn police officers has been prioritized to fill the department's 851 authorized sworn positions. After two years of struggling with officer vacancies and stagnant hiring, the department is turning the corner and rapidly adding to its ranks. Based on current hiring trends, and proposed funding for additional recruitment, staffing is projected to be at full strength by the end of FY 2023
- The proposed budget increases authorized sworn positions from 851 to 888
- The 37 new sworn officers would consist of 33 officers and 4 sergeants
 - Metro Bike Unit (5 officers, 1 sergeant – doubling officers assigned to MBU)
 - Student Resource Officers (13 officers, 1 sergeant – returning into middle schools)
 - Street Racing Team (10 officers, 1 sergeant – combating street racing and dangerous side shows)
 - FAX (5 officers, 1 sergeant)
- A Park Ranger Program would be established, consisting of an addition 20 park rangers that would patrol City parks. Park Rangers will address non-emergency calls for service and provide timely response to calls generated at City parks
- Dispatchers (5) are being added to keep pace with the growing number of 9-1-1 emergency calls. This will reduce the time it takes to answer 9-1-1 calls
- \$630,000 is being added to continue the police departments gunshot detection monitoring and rapid response to gun violence
- Required police equipment includes ballistic vest, ballistic helmet, duty belt, handcuffs, taser, firearm, ammunition, radio, body-worn camera and other supplies are included in the proposed budget
- Additional training, technology, computers, and equipment are proposed, including improvements to the Regional Training Center
- Replacement vehicles, additional patrol vehicles, unmarked vehicles, and motorcycles are included, as well as a de-escalation vehicle
- Our existing emergency communications center is outdated and far too small. The proposed budget includes \$10 million of American Rescue Plan Act funds to design and develop a new 9-1-1 center at the City's Municipal Corporation Yard
- The proposed budget includes \$1,195,500 to establish a Mental Health Triage and Response Program that addresses the Commission on Police Reform's recommendation that the Fresno Police Department develop an alternate response to mental health crisis calls for service

Fire Department: The Fire Department continues to be one of the busiest fire departments in the nation per staffing level handling 48,000 calls this past year. In order to improve service levels, the following increases are proposed in this budget:

- Twenty-four (24) firefighters are being added, subject to the final approval of a \$1.8 million federal SAFER grant, increasing the total number of firefighters from 347 to 371, reflecting an increase of 66 firefighters in just two years
- This will increase the daily number of firefighters from 95 to 103, allowing for faster and safer responses to both fire calls and medical aid calls. Two years ago, the number of daily firefighters per day was 81.
- To provide the necessary equipment and Fire Drill Schools \$1.1 million of American Rescue Plan Act funds is being proposed
- Additional firefighters will allow for the creation of a 4th medical squad to augment the three squads created in FY 2022. These squads, consisting of two firefighters each respond to medical aid calls, which in turn frees up equipment and firefighters to be more responsive to fire-related calls
- This budget also proposes funding software, radios, Hazmat equipment, and Chemical Detection Devices
- Funding is proposed for deferred maintenance and repairs at four fire stations

Homelessness

Last year, approximately 650 unhoused individuals were living along Fresno's freeways. My Administration developed a strategy called Project Off-Ramp. We worked with state and local partners with the unprecedented goal of providing housing and services to every individual along the freeways. I am proud to say, more than 80% of the formerly homeless along our freeways accepted help and more than half of those have transitioned into more permanent housing, including many who have successfully reunited with family.

Today, there are zero homeless individuals living alongside Fresno freeways – and we are replicating these best practices, taking the Project Off-Ramp model to our canal banks, parks, neighborhoods, and business districts as we continue to provide the most vulnerable among us with an off ramp from a life of homelessness and hopelessness to an on-ramp towards services, housing, and a productive lifestyle.

I am optimistic that we will continue to receive state funding over the next two to three years to assist us with providing emergency shelter and transitional housing for the unhoused, as well as funding for services. The recent \$13.4 million received from the State of California for the purchase of the Parkway Inn, as well as ongoing services is an example of this. However, absent additional permanent housing opportunities for those exiting emergency shelters, our success will be limited.

Housing

While the booming real estate market has been a source of pride and increased revenue through property taxes, it has also increased housing costs. As a result, many Fresno residents are being priced out of the market. Not only are we experiencing an increase in rent burden for the low-income population (paying more than 30% of income on

housing), we are also seeing homeownership become more and more difficult. According to the California Association of Realtors, only 37% of Fresno households can afford a median-priced home in the City. A year ago, it was 46%. Rent increases are putting families on edge.

For this reason, I launched the One Fresno Housing Strategy Working Group with Deputy Mayor Matthew Grundy overseeing the effort. The One Fresno Housing Strategy was presented in April, and highlighted current and projected housing demand, housing availability, strategic policies and funding needed to meet our needs.

Focused on four areas – housing preservation, housing production, preventing displacement, and promoting equity – the One Fresno Housing Strategy includes 47 priority recommendations and will serve as a roadmap as we pursue innovative ways to expedite housing for all income levels in our city. Funding will be utilized to facilitate the development of several alternative housing models, including Tiny Homes and C-Train Villages, private Independent Living Assistance facilities, and affordable workforce housing. We will be working to seek approval and implement these policy recommendations in the coming weeks and months.

The FY 2023 budget proposes \$40 million dollars of American Rescue Plan Act funds be used to support the funding recommendations in the “One Fresno Housing Strategy.” This historical investment in housing, coupled with other state and federal housing dollars will serve to preserve and create more affordable housing opportunities, as well as allow for the continuance of market rate housing in our city. This will not only help us to meet our short-term housing demands, but to provide for long-term housing stability in our city.

Downtown

People want a safe, clean, vibrant downtown they can be proud of. After all, great cities have great downtowns. In furtherance of this goal, my FY 2023 budget proposes doubling the Metro Bike Unit adding a sergeant and five officers. This will increase the presence of officers during evenings and on weekends when entertainment venues are thriving.

The FY 2023 budget proposes \$300,000 to allow for increased trash removal, daily pressure washing of sidewalks, as well as more frequent street sweeping.

\$300,000 is being proposed in this FY 2023 budget to promote special events and parades unique to downtown, and other entertainment districts such as the Tower District.

This coming year, plans are underway at Chukchansi Park to replace the turf, install a recycled water delivery system, paint the stadium, and other facility improvements as required by Major League Baseball. These improvements will enhance the fan experience and, hopefully, draw more people downtown. \$2.7 million is being proposed in the FY 2023 budget.

In order to expose more young adults to all our downtown has to offer, a free Trolley service is being planned that will take people from South Stadium and the Brewery District, north through the Cultural Arts District, Tower District, Fresno City College, ending at Campus Pointe next to Fresno State. \$161,400 is being proposed in the General Service Department for the purchase and maintenance of two trolleys and provides for contract operators. Services are anticipated to begin in spring of 2023.

Beautify Fresno

Fresno residents want to live and work in neighborhoods that are safe and beautiful. Neighborhoods that are absent of blight, graffiti, and trash. Neighborhoods that have quality streets, sidewalks, trails and parks; a city with a vibrant downtown – both day and night; a city that is prosperous and thriving; A city that makes them proud.

The proposed FY 2023 budget supports that vision by providing the following:

- \$250,000 for a bucket truck to be used by an additional Graffiti Abatement Team with a focus on industrial locations, and special equipment for situations when a “lift” is needed to access hard to reach areas
- \$4.7 million to continue the Solid Waste Division’s Litter Abatement efforts
- \$1.75 million dollars to enhance beautification efforts on business and transit corridors. This will include the Airport District to ensure those visiting Fresno have a good first impression of our city
- As previously mentioned, \$300,000 was added to the Public Works budget to increase Downtown Fresno beautification efforts

This budget will also prioritize neighborhood infrastructure projects, parks and trails by leveraging local, state and federal dollars to remove trash, repair sidewalks, pave streets, and trim, remove and plant trees. We will continue working to prioritize neighborhoods and ensure funding from the American Rescue Plan Act, Measure C, Measure P and other sources support neighborhood projects and the beautification efforts. Over the next few years, my Administration is working to invest hundreds of millions of dollars in neighborhood infrastructure, which will improve our streets, curbs, sidewalks, and trails.

Specifically, the FY 2023 proposed budget contains the following:

- \$26 million in American Rescue funds and \$12.4 million in additional general funds to improve neighborhood streets, sidewalks, curbs and gutters
- \$400,000 to support Council Member Maxwell’s planting and maintenance of 1,000 neighborhood tree initiative

Parks

Measure P was initially expected to add approximately \$35 million annually in increased revenues. However, due to higher-than-normal sales tax revenues, Measure P revenues are trending far above the initial expectations. In FY 2023 they are projected at \$58,344,000.

In FY 2023, these funds are budgeted at \$74,868,000. This includes \$16,508,900 of Measure P carryover. Of the \$74,868,000 in appropriations revenue, the proposed FY 2023 funding expenditures total \$62,236,300 (83%) with \$12,631,700 remaining unallocated. The allocated dollars are being categorized as following under the Measure P guidelines:

- \$33,485,600 (54%) is programmed for improving and maintaining safe, clean neighborhood parks and playgrounds.
- \$16,125,200, (26%) is being programmed for new neighborhood parks, senior and youth recreation facilities.
- \$7,322,900 (11.7%) is being programmed to support “Safe Walking and Biking Trails; Street Beautification and Litter Removal, and the San Joaquin River Parkway.”
- \$4,230,400 (6.7%) is programmed to support Youth and Senior Recreation Programs, After School Programs, and Job Training for Youth and Veterans.

In addition to Measure P dollars, \$8.5 million of American Rescue funds are also being utilized to design and develop the first phase of the 49 acre Southeast Regional Park, and just under \$1 million of American Rescue funds, combined with \$500,000 in the General Fund, are being used to develop the Van Ness and Weldon Neighborhood Park in the Fresno High area.

Planning and Development Concierge Specialists

In ongoing efforts to ensure the City is business friendly, three new Project Administrator positions in the Planning and Development Department are proposed. These positions will ensure customers are receiving concierge type services on housing, commercial, and downtown development projects. The positions will serve as an expeditor, concierge, and liaison to shepherd projects through the approval process.

Centralization

In FY 2023, three internal service providers are being reorganized into the General Services Department. The service providers consist of Fleet (previously under the Transportation Department), Facilities (previously under the Public Works Department), and Purchasing (previously under the Finance Department). These functions are integral to assisting departments citywide, and it is in the best interest of the City to locate these functions in a re-established General Services Department – rather than as “add on” responsibilities to a closely related department.

Youth Investment

I would be remiss if I did not talk about our most important asset – our youth. This past year, thanks in part to generous donations to the One Fresno Foundation, 400 underserved youth were able to enjoy Camp Fresno. That number will increase during FY 2023 to 1,000. Additionally, during 2022 – 9,000 tickets were provided to youth and their families to enjoy our world class Chaffee Zoo. This year, that number will increase to 10,000 tickets.

Thanks to a \$7.4 million State Youth Workforce Development Grant, the City will recruit, train, and employ more than 110 youth and young adults as City employees. Outreach includes those who are often referred to as “hard to hire,” such as young adults exiting foster care, youth affected by the criminal justice system, as well as youth and young adults challenged by addiction or escaping the gang lifestyle. We are committed to removing barriers to employment and providing our youth and young adults with job skills and mentoring to ensure their success.

Employee Recognition

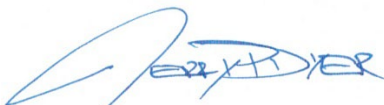
I recognize that our employees are our most valuable resource. Every day our employees arrive with a clear and focused desire to serve Fresno residents through the highest levels of quality facilities, programs, and services. We must compensate our employees appropriately for the work they perform and remain competitive in the job market. As part of our efforts to value the City’s hard-working employees, we continue to offer the most solvent public employee pension system in the state of California.

Additionally, each week the Administration aims to highlight employees during our “we work for you” video series promoting the One Fresno culture and recognizing staff. Thank you for all you do.

I continue to be amazed by the talented team that makes up the Dyer Administration. A special thank you to my Chief of Staff Kelli Furtado, City Manager Georgeanne White, and her Deputy City Manager Alma Torres, and Assistant City Managers Greg Barfield and TJ Miller for their invaluable insight during the budget preparation process. Additionally, the proposed FY 2023 Budget would not have been possible without Henry Fierro and his team for their countless hours planning and preparing the budget documents, I am truly grateful for their dedication to this complex process. Lastly, budgets are meaningless without execution. A special thanks to the Department Directors and staff for all they do throughout the year to serve the residents of Fresno. Thank you again.

In closing, I truly do believe Fresno is on the move, and headed in the right direction. We have a bold vision, innovative strategies, energetic partners, and a willingness to overcome challenges standing in the way of progress. I remain honored and humbled to serve as the Mayor of this great city. And as your Mayor, I promise to serve you well and to do all I can to unite this city as ONE FRESNO.

Your Servant,



Jerry P. Dyer
Mayor, City of Fresno



GEORGEANNE A. WHITE **CITY OF FRESNO | CITY MANAGER**

May 25, 2022

Council President Nelson Esparza
Fresno City Councilmembers
Residents of Fresno

I am pleased to present the City's Fiscal Year (FY) 2023 Proposed Budget. Under Mayor Dyer's leadership, City employees have embraced the "We Work for You" message which has helped allow us to recover from the economic instability that the COVID-19 pandemic created. Our revenues rebounded significantly in FY 2022 and are expected to level off and remain steady in FY 2023. While we did not meet our property tax projections in FY 2022, we expect to grow at our pre-pandemic levels in FY 2023. Our businesses, schools and facilities have opened back up to serve our community and we are entering the endemic stage of COVID-19.

Our City's largest challenges revolve around Public Safety, Homelessness and Housing. The Mayor's Proposed Budget proposes investments in each of these areas, while also addressing the City services that our residents expect us to provide day in and day out.

The FY 2023 Proposed Budget also contains a few areas where our internal services are being centralized in order to improve efficiencies. Internal Services are those that are provided to City departments rather than the public. A new General Services Department is being created in FY 2023. In previous years, this Department existed but was dissolved during the recession. The Facilities, Fleet, and Purchasing divisions will now reside in the General Services Department. The Department will also be responsible for administration of the many leases that the City holds for City-owned property. The current process is fractured and disorganized and it is time to give the needed attention to the various properties owned by the City. In addition, during the FY 2022 Mid-Year Budget presentation, several new positions were created in the Facilities division to address the understaffing at all levels of the Facilities Division. Due to this understaffing various Departments were outsourcing their repair and maintenance needs. With the approval of the Proposed Budget, most repairs and maintenance will be handled in-house. This will allow us to track the conditions of our buildings and improve preventative maintenance in order to avoid costly major repairs that are caused by years of deferred maintenance.

Our Information Services function will now be more centralized. Departments will continue to house technical staff in the departments, but supervision will be provided by technical experts within the Information Services Department, rather than having technical staff supervised by departmental staff who are not experts in networks, applications and cybersecurity. The increases in cybersecurity threats have crippled governments, and every type of organization and this is one additional layer in securing our data and our systems for our continued operation.

Lastly, our Purchasing division will add an additional staff person to improve our efforts in providing contracting opportunities for our local small businesses, especially those that are minority-led.

The FY 2023 Proposed Budget was carefully crafted to ensure that the resources available, address many of the concerns that our City has or will face in the near future. Each Department in the City evaluated needs based on input from elected officials and assessments of assets. Their recommended best course of action is reflected in this Proposed Budget. Although the unprecedented record investments from the Federal government as a result of the COVID-19 Pandemic have allowed us to address, or begin to address, many of the needs, I would be remiss if I didn't mention the need to maintain fiscal prudence. We must realize that once those dollars are fully expended, our City must be able to stand on its own two feet and prosper with our traditional revenue sources. We must be disciplined to not lose sight of this and the potential threats that could derail our progress.

Mayor Dyer and I look forward to discussing the proposed budget during the upcoming budget hearings in June. I know the City Council and public will have many ideas to offer.

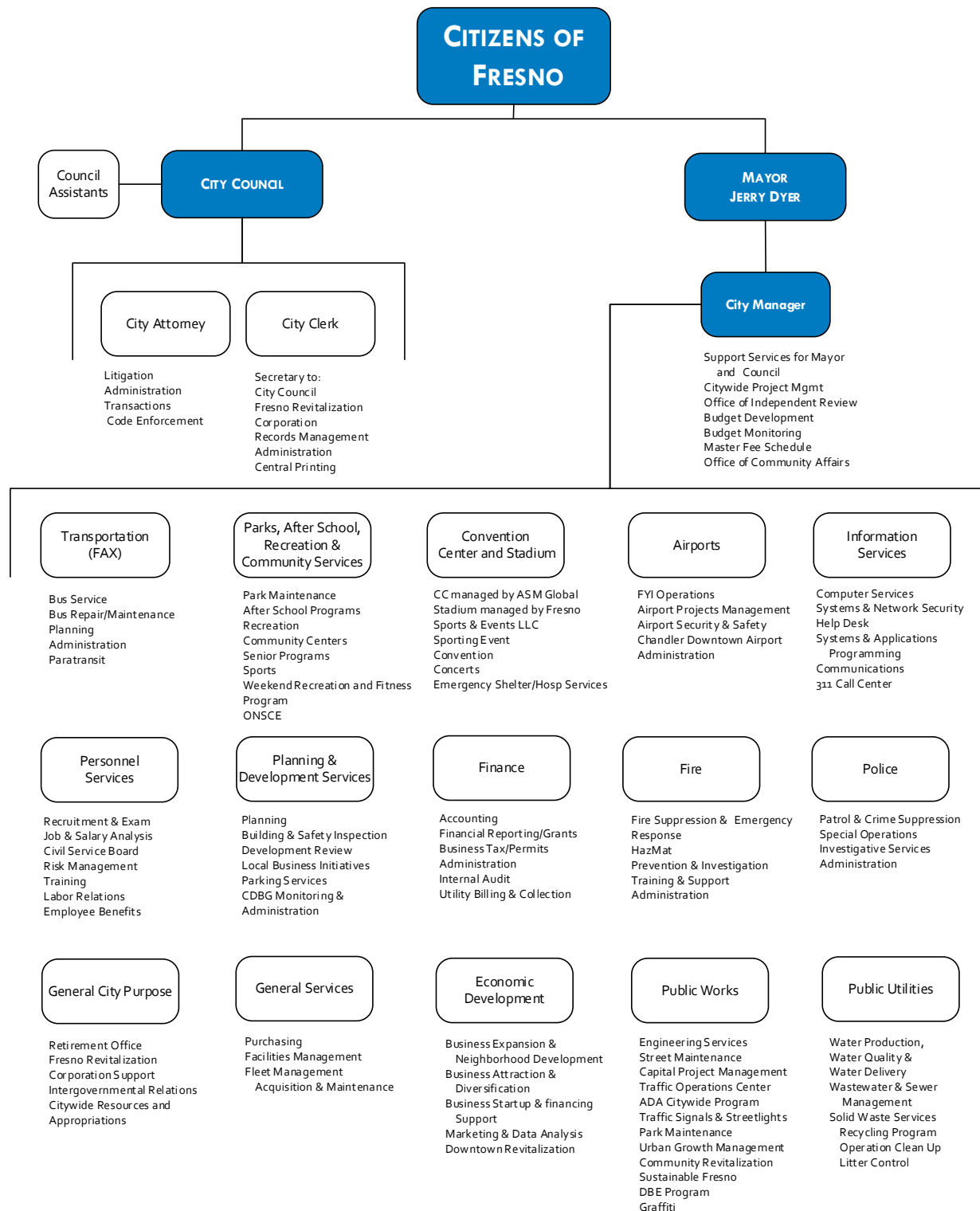
Also, thank you to the thousands of City employees who translate the words on paper into hard work out in our community. Literally, we couldn't do it without you – THANK YOU!

Sincerely,

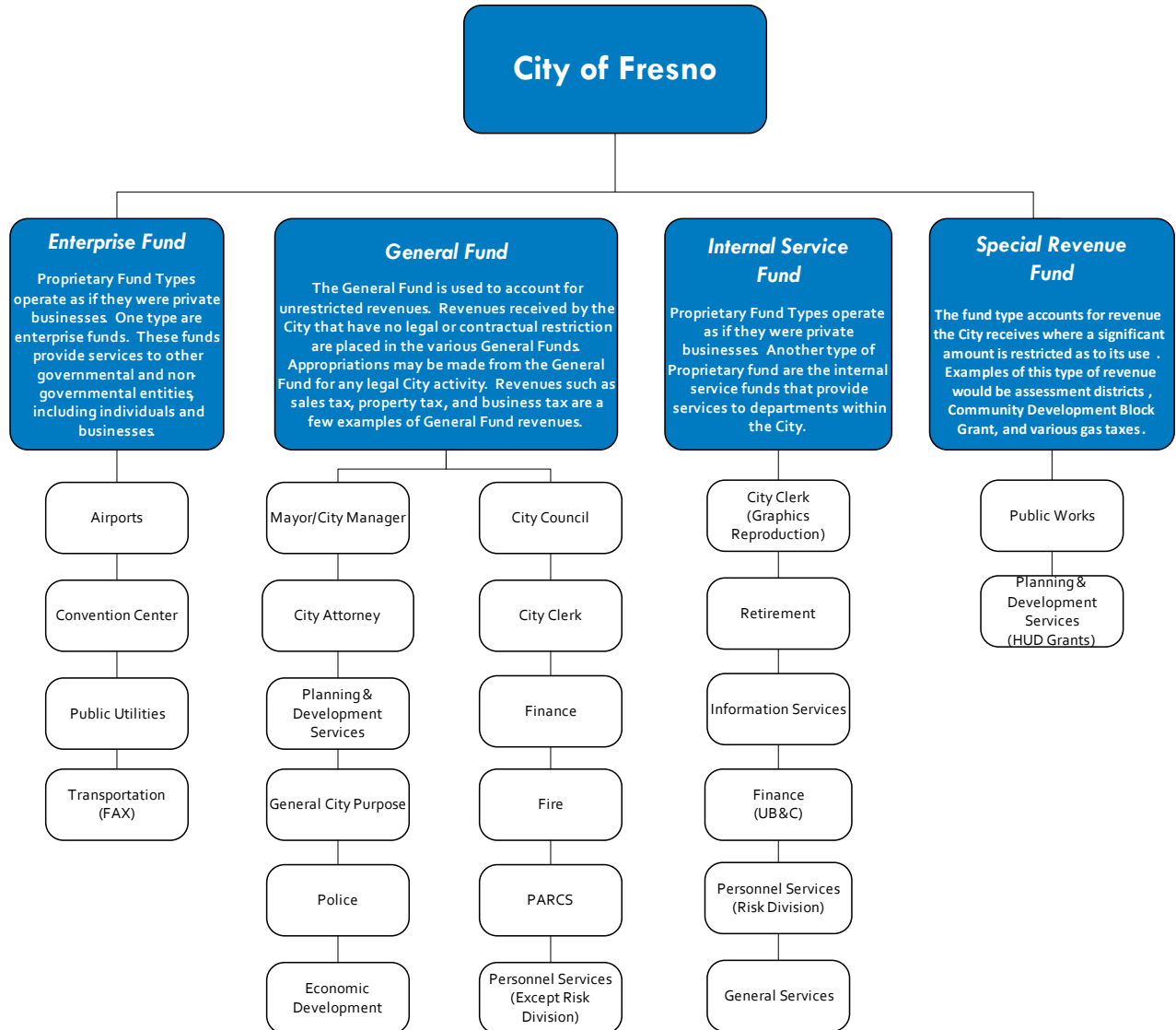


GEORGEANNE A. WHITE
City Manager

City Organizational Chart



City Operating Fund Structure Chart



Additional Fund Types used by the City:

Capital Project Fund Type: This fund type accounts for funds that are either restricted or designated for capital projects.

Debt Service Fund Type: The Debt Service Fund Type is used to accumulate assets for the repayment of long-term debt. Funds are transferred from the operating accounts of the various departments that benefit from the assets financed through the creation of the debt. Some examples of debt service funds would be the Pension Obligation Bonds, and the Convention Center Exhibit Hall Expansion.

Note: Structure is based on primary funding source for each Department.

Total City Resources

The total amount of money received by the City of Fresno in all appropriated funds is shown on this page. The Total Net Resources amounts represent all the revenue available to pay for services and capital projects. It excludes interfund transfers, and interdepartmental charge revenue.

	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed	Percent Change
Beginning Balance	555,234,300	573,061,300	738,973,300	29.0
<i>Local Taxes</i>				
Property Taxes	152,191,900	160,000,200	160,132,600	0.1
Sales Tax	125,012,400	130,185,600	164,996,700	26.7
Measure C ⁽¹⁾	27,835,000	36,964,500	39,341,200	6.4
Measure P ⁽²⁾	0	29,573,100	58,344,000	97.3
Room Tax	11,980,700	13,994,400	14,899,200	6.5
Real Estate Transfer Tax	1,950,300	1,546,700	1,546,700	0.0
Franchise Fees	17,433,900	16,396,200	16,709,100	1.9
Total Local Taxes	336,404,200	388,660,700	455,969,500	17.3
Licenses & Permits	29,134,200	36,719,300	39,245,600	6.9
<i>Intergovernmental</i>				
Federal ⁽³⁾	150,512,100	252,580,700	204,206,000	(19.2)
State ⁽⁴⁾	74,717,900	152,647,900	144,593,600	(5.3)
Local ⁽⁵⁾	33,192,100	45,852,800	36,463,500	(20.5)
Total Intergovernmental	258,422,100	451,081,400	385,263,100	(14.6)
Charges for Current Services	322,396,800	328,056,500	334,358,300	1.9
Fines	2,055,000	3,766,100	4,510,500	19.8
Other Revenue	24,013,100	20,629,000	26,160,600	26.8
Interdepartmental Charges	135,790,500	146,585,200	167,965,000	14.6
Miscellaneous	65,822,000	101,008,600	91,699,700	(9.2)
Transfers ⁽⁶⁾	16,182,200	31,708,900	18,021,200	(43.2)
Total City Revenue	1,745,454,400	2,081,277,000	2,262,166,800	8.7
Less: Net Interfund Transfers	16,182,200	31,708,900	18,021,200	(43.2)
Less: Interdepartmental Charges	125,349,800	163,209,900	183,841,500	12.6
Total Net Resources	1,603,922,400	1,886,358,200	2,060,304,100	9.2

Note:

⁽¹⁾ Measure C revenues reflect anticipated revenue receipts consistent with Fresno County Transportation Authority approved projects and programs.

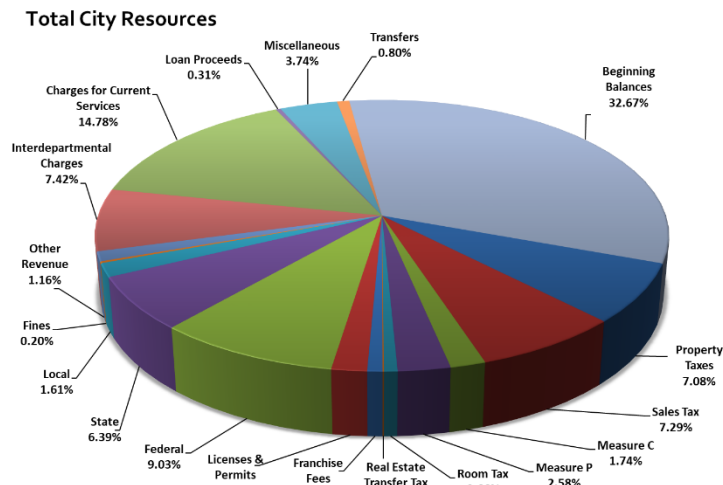
⁽²⁾ The Safe Neighborhood Parks Tax (Measure P) was certified as passed by the City Council on February 18, 2021 and collection of the special sales tax began July 1, 2021. The FY 2023 Proposed Budget reflects twelve months of revenue. The revenues generated by the measure will be utilized to fund the specific purposes defined in the ballot measure.

⁽³⁾ Federal Intergovernmental reduction primarily driven by the total Emergency Rental Assistance grant budgeted in FY 2022, anticipated remaining activity budgeted in FY 2023.

⁽⁴⁾ Reductions in State Intergovernmental revenue include \$25,000,000 in one time revenues budgeted in FY 2022 for the Fire Regional Training Center Grant and will not be rolled into the FY 2023 Budget as Beginning Balance.

⁽⁵⁾ Local Intergovernmental revenue decreases are attributable to the normal progression of capital projects through their life cycle and the close out of capital projects.

⁽⁶⁾ Changes to Transfers are primarily due to the bulk of capital drawdowns for the Animal Center project occurred in FY 2022.



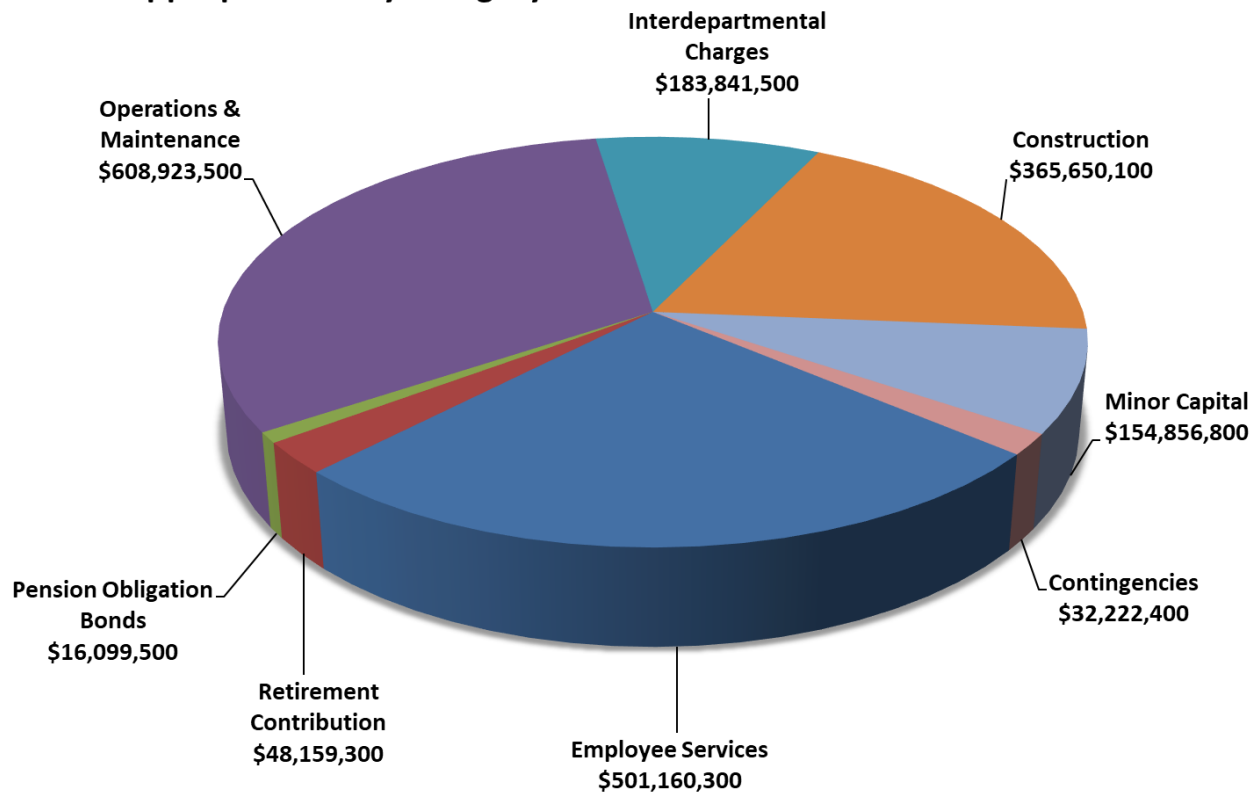
Total City Appropriations

APPROPRIATIONS BY CATEGORY

The total budget for all appropriated funds within the City of Fresno is shown on this page. The amounts shown as Total Net City Budget represent the "net" budget after all Interdepartmental Charges are removed.

	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed	Percent Change
Employee Services	378,266,600	449,990,100	501,160,300	11.4
Retirement Contribution	43,592,000	47,394,300	48,159,300	1.6
Pension Obligation Bonds	16,182,200	16,211,600	16,099,500	(0.7)
Operations & Maintenance	389,697,800	599,790,200	608,923,500	1.5
Interdepartmental Charges	125,349,800	163,209,900	183,841,500	12.6
Minor Capital (Including Construction)	161,239,300	526,740,900	520,506,900	(1.2)
Contingencies	23,266,500	27,376,400	32,222,400	17.7
Total Appropriations	1,137,594,200	1,830,713,400	1,910,913,400	4.4
Less: Interdepartmental Charges	125,349,800	163,209,900	183,841,500	12.6
Total Net City Budget	1,012,244,400	1,667,503,500	1,727,071,900	3.6

Total Appropriations by Category



Appropriations Summary by Department/Primary Funding Source Including Operating, Capital & Debt Service

The total budget by Department and primary funding source is shown on this page. The amounts shown as Total Net City Budget represent the "net" budget after all Interdepartmental Charges are removed.

Department	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed	% Change FY 2022 to FY 2023
General Fund Departments				
Mayor/CMO	23,235,300	7,698,200	8,586,200	11.5
Council	4,055,800	7,423,000	7,820,500	5.4
City Clerk	1,351,600	2,278,200	2,596,200	14.0
City Attorney	18,955,200	19,714,000	22,505,600	14.2
Police	198,206,800	222,436,400	233,900,000	5.2
Fire	78,700,200	115,145,000	97,353,400	(15.5)
General City Purpose	61,460,000	64,457,000	66,490,400	3.2
Economic Development	0	6,392,300	4,292,200	(32.9)
Planning and Development Services	36,615,100	111,086,600	129,914,800	16.9
Finance	60,835,400	89,145,900	114,917,200	28.9
Personnel Services	35,613,500	41,643,700	57,116,700	37.2
Subtotal	519,028,900	687,420,300	745,493,200	8.4
Special Revenue Fund Departments				
Parks, After School, Recreation & Community Services	26,901,600	76,375,500	103,978,300	36.1
Public Works	142,203,700	373,733,400	320,391,800	(14.3)
Subtotal	169,105,300	450,108,900	424,370,100	(5.7)
Internal Service Fund Departments				
Information Services	25,643,900	27,527,300	32,168,500	16.9
General Services	0	0	74,079,100	0.0
Subtotal	25,643,900	27,527,300	106,247,600	286.0
Enterprise Fund Departments				
Public Utilities	231,810,400	314,998,400	339,836,400	7.9
Airports	64,769,500	154,059,300	167,020,500	8.4
Convention Center and Stadium	9,928,300	15,724,500	15,981,300	1.6
Transportation	117,307,900	180,874,700	111,964,300	(38.1)
Subtotal	423,816,100	665,656,900	634,802,500	(4.6)
Less: Interdepartmental Charges	125,349,800	163,209,900	183,841,500	12.6
Net City Budget	1,012,244,400	1,667,503,500	1,727,071,900	3.6

Revenues Summary by Department/Primary Funding Source Including Operating, Capital & Debt Service

The total budget by Department and primary funding source is shown on this page.

Department	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed	% Change FY 2022 to FY 2023
General Government				
Mayor/CMO	5,280,700	4,717,600	7,521,000	59.4
Council	22,200	800	0	0.0
City Clerk	185,600	988,500	1,083,000	9.6
City Attorney	2,636,600	1,752,800	1,682,500	(4.0)
General City Purpose	364,381,300	528,506,000	564,186,400	6.8
General Services	0	0	84,198,400	0.0
Economic Development	0	2,186,600	370,600	(83.1)
Planning and Development Services	29,194,900	110,923,900	119,295,300	7.5
Personnel Services	43,407,000	41,189,100	53,486,800	29.9
Finance	233,343,300	72,195,300	99,156,700	37.3
Information Services	33,745,100	33,241,100	32,747,600	(1.5)
Subtotal	712,196,700	795,701,700	963,728,300	21.1
Public Protection				
Police	52,484,200	25,377,300	22,772,200	(10.3)
Fire	29,475,300	49,611,600	43,629,200	(12.1)
Subtotal	81,959,500	74,988,900	66,401,400	(11.5)
Public Ways and Means				
Public Works	201,016,600	240,654,800	182,383,200	(24.2)
Subtotal	201,016,600	240,654,800	182,383,200	(24.2)
Culture and Recreation				
Parks, After School, Recreation & Community Services	9,654,100	38,235,500	78,665,100	105.7
Subtotal	9,654,100	38,235,500	78,665,100	105.7
Enterprises (Business-Type Activities)				
Public Utilities	505,173,000	524,639,600	572,662,400	9.2
Airports	88,156,500	182,327,400	215,338,700	18.1
Convention Center and Stadium	12,823,700	16,071,900	15,981,300	(0.6)
Transportation	134,474,300	208,657,200	167,006,400	(20.0)
Subtotal	740,627,500	931,696,100	970,988,800	4.2
Total City Revenues	1,745,454,400	2,081,277,000	2,262,166,800	8.7

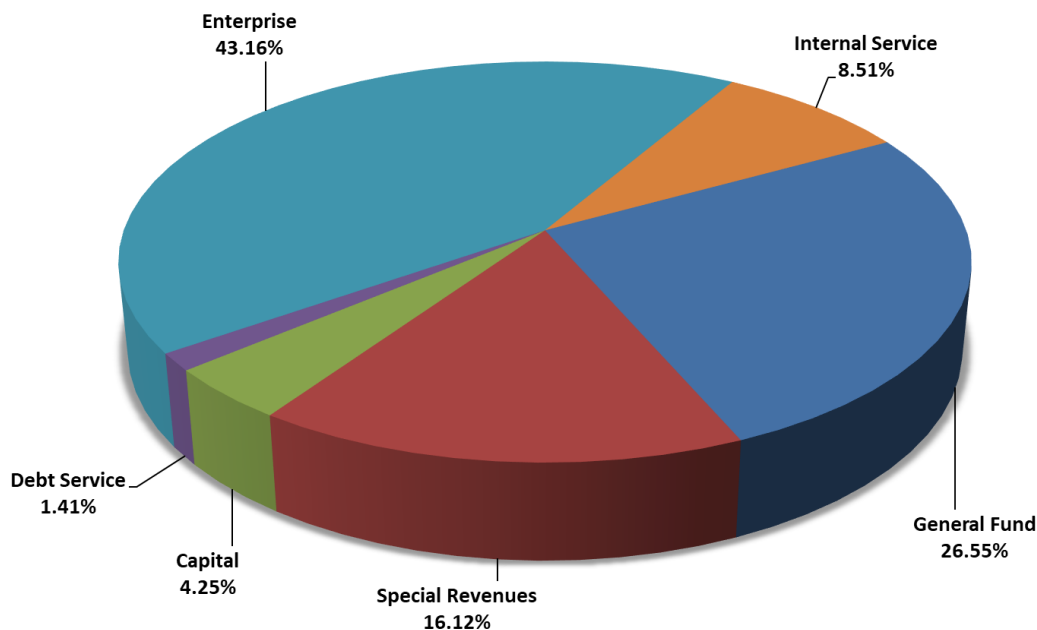
Revenues Summary by Fund Classification

Total City revenues and appropriations are shown on this page. The total revenue amount represents all of the revenues available to pay for services and capital projects, while the Net City Budget represents the "net" budget after all Interdepartmental Charges are removed.

	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed	% Change FY 2022 to FY 2023
Governmental Activities				
General Fund ⁽¹⁾	511,823,900	577,515,100	600,679,900	4.0
Trust	1,034,800	173,000	0	0.0
Special Revenues	233,655,100	315,942,600	364,560,000	15.4
Capital	57,617,300	90,017,200	96,187,600	6.9
Debt Service	31,713,200	31,035,400	31,934,000	2.9
Subtotal	835,844,300	1,014,683,300	1,093,361,500	7.8
Proprietary (Business-Like Activities)				
Enterprise	711,409,600	885,299,700	976,303,200	10.3
Internal Service	198,200,500	181,294,000	192,502,100	6.2
Subtotal	909,610,100	1,066,593,700	1,168,805,300	9.6
Total Revenue	1,745,454,400	2,081,277,000	2,262,166,800	8.7

⁽¹⁾ The General Fund Category includes amounts in the Emergency Reserve Fund and the 27th Pay Period Reserve.

Total Revenues by Fund Type

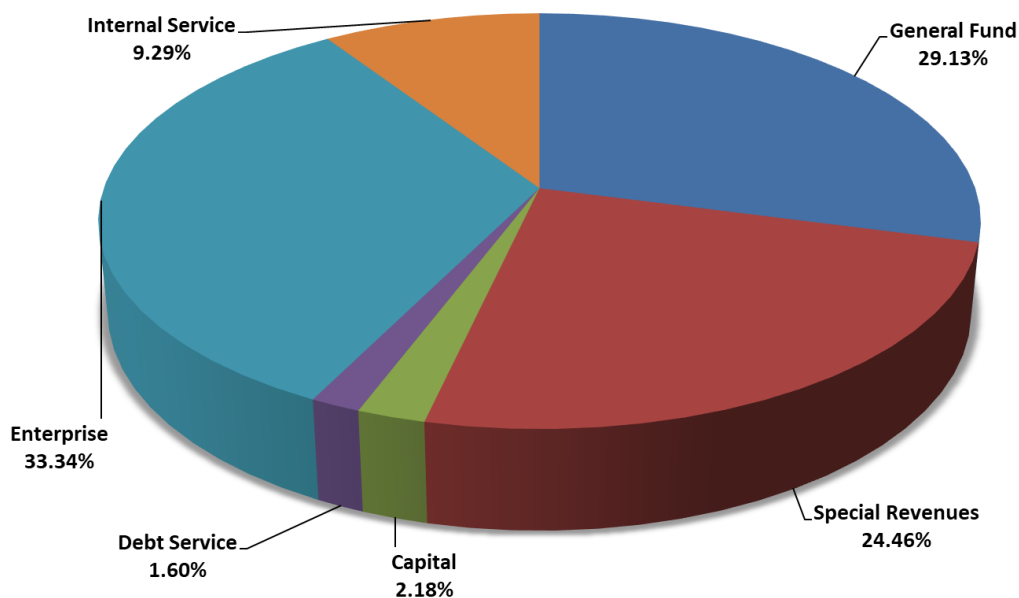


Appropriations Summary by Fund Classification

The Net City Budget represents the “net” budget after all Interdepartmental Changes are removed.

	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed	% Change FY 2022 to FY 2023
Governmental Activities				
General Fund	425,354,100	536,236,900	556,604,500	3.8
Trust	2,023,300	0	0	0.0
Special Revenues	133,845,300	425,249,400	467,382,900	9.9
Capital	27,151,400	65,589,900	41,592,000	(36.6)
Debt Service	30,921,000	31,035,400	30,607,400	(1.4)
Subtotal	619,295,100	1,058,111,600	1,096,186,800	3.6
Proprietary (Business-Like Activities)				
Enterprise	387,105,500	609,992,400	637,191,200	4.5
Internal Service	131,193,600	162,609,400	177,535,400	9.2
Subtotal	518,299,100	772,601,800	814,726,600	5.5
Less: Interdepartmental Charges	125,349,800	163,209,900	183,841,500	12.6
Net City Budget	1,012,244,400	1,667,503,500	1,727,071,900	3.6

Total Appropriations by Fund Type

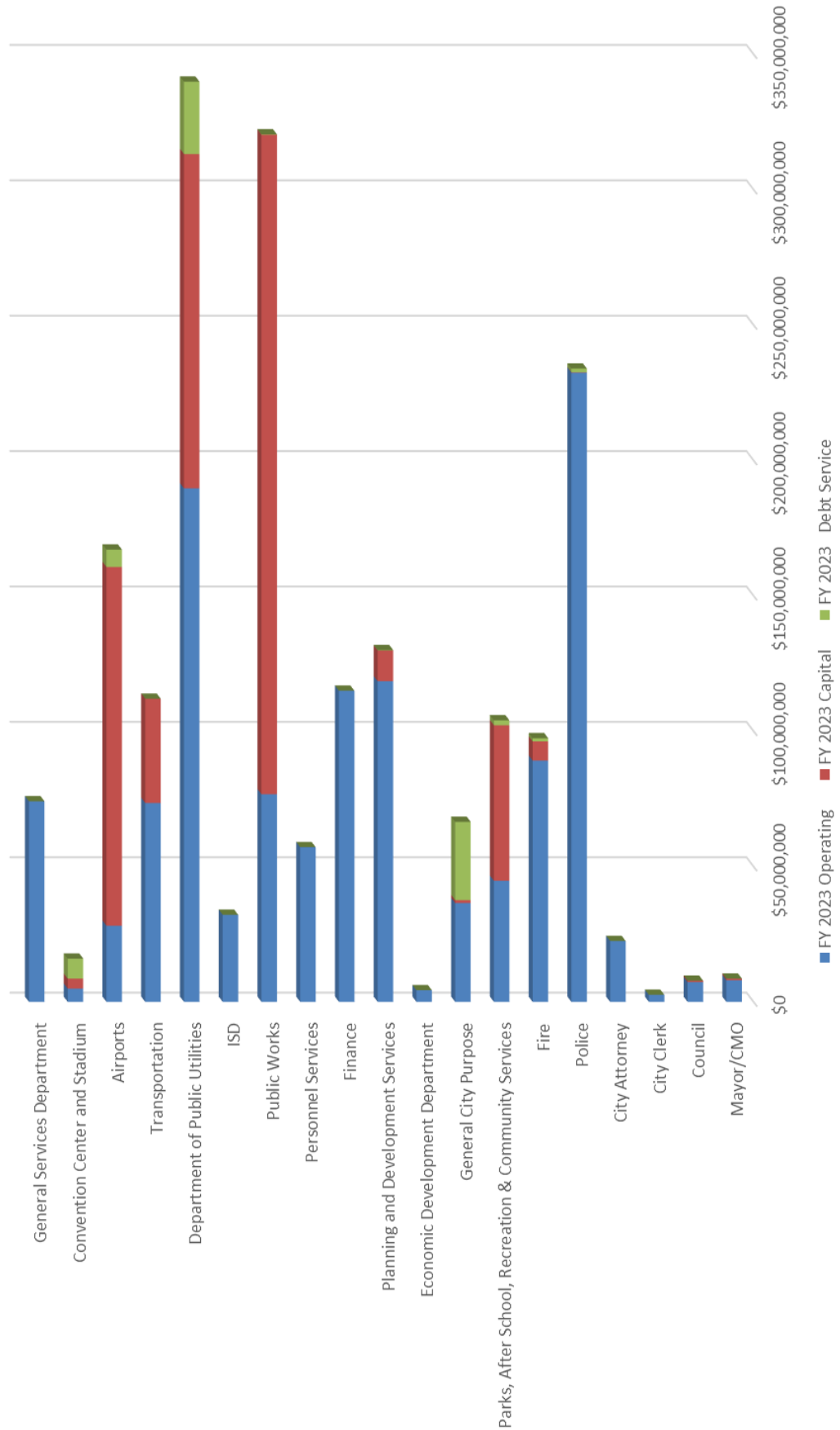


Appropriations Summary – FY 2023 by Operating, Capital & Debt Service

The total Proposed Budget by department and primary funding source is shown on this page. The amounts shown as Net City Budget represent the total "net" City budget after all Interdepartmental Charges are removed.

Department	FY 2023 Operating	FY 2023 Capital	FY 2023 Debt Service	Total
General Fund Departments				
Mayor/CMO	7,986,200	600,000	0	8,586,200
Council	7,289,900	530,600	0	7,820,500
City Clerk	2,596,200	0	0	2,596,200
City Attorney	22,505,600	0	0	22,505,600
Police	232,393,100	130,000	1,376,900	233,900,000
Fire	89,117,900	7,050,000	1,185,500	97,353,400
General City Purpose	36,517,800	1,044,800	28,927,800	66,490,400
Economic Development	4,292,200	0	0	4,292,200
Planning and Development Services	118,424,900	11,355,900	134,000	129,914,800
Finance	114,917,200	0	0	114,917,200
Personnel Services	57,116,700	0	0	57,116,700
Subtotal	693,157,700	20,711,300	31,624,200	745,493,200
Special Revenue Fund Departments				
Parks, After School, Recreation & Community Services	44,741,600	57,409,700	1,827,000	103,978,300
Public Works	76,656,600	243,596,600	138,600	320,391,800
Subtotal	121,398,200	301,006,300	1,965,600	424,370,100
Internal Service Fund Departments				
Information Services	32,168,500	0	0	32,168,500
General Services	74,079,100	0	0	74,079,100
Subtotal	106,247,600	0	0	106,247,600
Enterprises Fund Departments				
Public Utilities	189,677,500	123,423,600	26,735,300	339,836,400
Airports	28,144,400	132,435,100	6,441,000	167,020,500
Convention Center and Stadium	4,911,100	3,682,400	7,387,800	15,981,300
Transportation (FAX)	73,426,900	38,537,400	0	111,964,300
Subtotal	296,159,900	298,078,500	40,564,100	634,802,500
Less: Interdepartmental Charges	149,498,500	33,979,600	363,400	183,841,500
Net City Budget	1,067,464,900	585,816,500	73,790,500	1,727,071,900

Appropriations Summary - FY 2023 Proposed by Operating, Capital & Debt Service



Authorized Position Detail

The Authorized Position Detail provides the number of Permanent and Permanent Part-Time (PPT) positions by department and Full-Time Equivalent (FTE). The FY 2022 Amended figures below represent total permanent positions as of June 2022. The FY 2023 Proposed Budget column represents the net of the FY 2022 Amended and the FY 2023 Position Changes. The FY 2023 Change detail can be found in the Department Position Summaries.

Department - Full-Time Equivalent (FTE)	FY 2021 Final	FY 2022 Adopted	FY 2022 Amended	FY 2023 Changes	FY 2023 Proposed
General Fund Departments					
Office of the Mayor and City Manager ⁽⁵⁾	30.00	31.00	34.00	3.50	37.50
City Council Department ⁽⁵⁾⁽⁷⁾	28.00	44.00	52.00	0.00	52.00
City Attorney's Office ⁽³⁾⁽⁴⁾	133.00	138.50	147.50	0.50	148.00
City Clerk's Office	8.00	13.25	13.25	1.90	15.15
Economic Development Department	0.00	7.50	7.50	0.50	8.00
Finance Department ⁽⁵⁾	116.00	115.75	122.75	(6.75)	116.00
Fire Department ⁽⁵⁾	350.30	395.50	398.50	20.42	418.92
PARCS Department ⁽²⁾⁽⁵⁾	88.00	72.00	118.00	14.50	132.50
Personnel Services Department ⁽⁵⁾⁽⁶⁾	38.00	40.50	51.50	6.50	58.00
Planning & Development Services ⁽⁵⁾	141.20	161.35	170.15	16.50	186.65
Police Department ⁽¹⁾⁽⁵⁾	1,135.60	1,166.90	1,210.90	44.60	1,255.50
Subtotal FTE	2,068.10	2,186.25	2,326.05	102.17	2,428.22
Special Revenue Departments					
Public Works Department ⁽²⁾⁽⁵⁾	358.00	392.50	427.50	(20.25)	407.25
Subtotal FTE	358.00	392.50	427.50	(20.25)	407.25
Enterprise Departments					
Airports Department	118.40	116.40	116.40	17.25	133.65
Department of Public Utilities ⁽⁵⁾	589.00	603.50	607.30	1.25	608.55
Transportation/FAX Department ⁽⁵⁾	534.00	541.00	546.00	(74.00)	472.00
Subtotal FTE	1,241.40	1,260.90	1,269.70	(55.50)	1,214.20
Internal Service Departments					
General City Purpose	17.00	17.00	17.00	1.50	18.50
Information Services Department ⁽⁵⁾	66.00	72.50	73.50	54.00	127.50
General Services Department	0.00	0.00	0.00	143.75	143.75
Subtotal FTE	83.00	89.50	90.50	199.25	289.75
Grand Total FTE	3,750.50	3,929.15	4,113.75	225.67	4,339.42

Sworn Public Safety Positions

Department - Count	FY 2021 Final	FY 2022 Adopted	FY 2022 Amended	FY 2023 Changes	FY 2023 Proposed
Police Department ⁽¹⁾	838	850	851	37	888
Fire Department	305	347	347	24	371
Airports Department	19	21	21	3	24
Grand Total Count	1,162	1,218	1,218	64	1,283

⁽¹⁾ In FY 2022, the 1st PAR Amendment added one Police Officer and one Property and Evidence Tech to the Police Department.

⁽²⁾ In FY 2022, the 2nd PAR Amendment added 41 positions in the PARCS Department and 13 positions to the Public Works Department.

⁽³⁾ In FY 2022, the 3rd PAR Amendment added six Laborer positions to the City Attorney's Office.

⁽⁴⁾ In FY 2022, the 4th PAR Amendment added one Paralegal, one Senior Paralegal and one Executive Assistant in the City Attorney's Office.

⁽⁵⁾ In FY 2022, the 5th PAR Amendment added positions to the following departments: Mayor/City Manager (3), City Council (7), Finance (7), Fire (3), ISD (1), PARCS (5), Personnel Services (8), Planning (8) & PPT (1), Police (42), Public Utilities (3) & PPT (1), Public Works (22), and FAX (5).

⁽⁶⁾ In FY 2022, the 6th PAR Amendment added three positions to the Personnel Services Department.

⁽⁷⁾ In FY 2022, the 7th PAR Amendment added one Council Assistant position to the City Council Department.

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Authorized Position Changes

The detail below describes the new position changes by fund type for FY 2023 Proposed Budget. Additional position detail can be found in the respective department's staffing section. The position changes noted below reflect whole position changes unlike the Authorized Position Detail, which notes changes by Full-Time Equivalent (FTE).

Funding Source	Service	New Positions
General Fund		
	Office of the Mayor and City Manager – The Office of Community Affairs is consolidating its outreach services and adding (1) Community Coordinator position for an existing PARCS Community Coordinator. The new Office of Emergency Preparedness is adding (1) Emergency Operations Manager and (1) Emergency Operations Coordinator and the new Office of Special Events is adding (1) Community Coordinator.	4
	City Clerk's Office – The Office is adding (1) Administrative Clerk to prepare records for storage and destruction as required under the records retention schedule. Two Permanent Part-Time (PPT) Interpreter positions are also being deleted and converted to (2) Permanent Full-Time positions to address difficulties in hiring.	3
	Police Department – The Department is adding a total of 62 positions: (13) Police Officers and (1) Police Sergeant are being added to re-establish the Student Resource Officers Program at FUSD and CUSD middle schools; (5) Police Officers and (1) Police Sergeant are being added to re-establish the FAX Unit (Transportation Unit); (1) Police Sergeant and (5) Police Officers are being added to expand patrols to the Downtown, China Town, Tower District, El Dorado Park, and Kings Canyon corridor as well as special events throughout the City; (1) Police Sergeant and (10) Police Officers are being added to focus on impaired driving and street racing throughout the City; (5) Emergency Services Dispatcher II (ESDII) are being added to address employees "burnout" and decrease overtime and improve incoming call response time; (20) Community Service Officer III (CSO III) are being added to establish a Park Ranger Program that will patrol City parks.	62
	Fire Department – The Department's 2023 SAFER Grant is adding (21) Firefighters and (3) Firefighter Specialists, which will increase the Department's minimum daily staffing from 95 to 103. The additional positions will allow the Department to deploy a fire squad as well as add a fourth Firefighter on six apparatus.	24
	Public Works Department – The Department is adding (2) Graffiti Abatement Technicians to address difficult to reach locations such as overpasses and tall structures.	2

Funding Source	Service	New Positions
General Fund (continued)		
	Planning & Development Services – The Department is adding a total of 18 General Fund positions: (1) Project Manager and (2) Project Administrators to serve to shepherd and expedite projects through the approval process, to lead high-priority or sensitive commercial and industrial projects requiring citywide or cross-jurisdictional collaboration, and to focus on growing Downtown economic activity and revitalization; Long Range Planning is adding (1) Community Coordinator, (1) Planner I, (2) Planner IIIs and (1) Supervising Planner that will lead the team in the delivery of special plans, program implementation, studies and reports; Current Planning is adding (1) Management Analyst II, (1) Planner III, and (1) Supervising Planner that will lead the team in the day-to-day customer service functions; the Homeless Division is adding (1) Housing and Neighborhood Revitalization Manager and (1) Executive Assistant to augment the City’s homeless efforts; the Housing Division is adding (1) Project Administrator and (1) Planner III to streamline and enhance Unit’s ability to process housing applications and improve processing times; the Youth Initiative Program is adding (1) Management Analyst II that will focus on developing the Department’s Youth & Leadership Program; and, the Parking Division is adding (2) Parking Enforcement Officers for enforcement of on-street parking during downtown events, provide additional coverage during swing shift hours, serve as a "Floater" covering nights and weekends.	18
	Information Services – The Department is adding (1) Call Center Representative I position is being added to provide additional coverage once the HART homeless outreach program is launched.	1
	Finance Department – Finance is adding (1) Accountant-Auditor I and (1) Payroll Accountant to assist with the Tyler Munis implementation.	2
	General Services Department – GSD is adding (1) DBE/Small Business Program Coordinator to implement the new Small Local Business Enterprise program.	1
General Fund Total		117
Special Revenue		
	PARCS Department – The Parks & Rec Admin Division is adding (1) Assistant Director, (2) Senior Management Analyst, (1) Training Officer, and (1) Capital Development Specialist for PARCS administrative activities related to operational enhancements, improvements to existing parks and facilities as well as construction of new parks and facilities and pursuit of additional funding streams;	22

Funding Source	Service	New Positions
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Special Revenue (continued)

PARCS Department (continued): The Parks Division is adding a Preventative Maintenance Crew with four new positions: (1) Capital Development Specialist, (1) Parks Supervisor II, (1) Painter and (1) Electrician; the After School, Recreation & Community Services Division is adding (1) Laborer to focus on general custodial work as well as maintain Action Sports Facilities, including the Woodward Park BMX Track, (4) Community Services & Recreation Supervisors are being added to supervise each of the four citywide operating areas; (1) Program Manager is being added for the Afterschool Recreation Program, which includes the implementation of a citywide Afterschool Recreation, Community Science Programming, and the Sports, Play and Active Recreation for Kids (SPARK) Program; (1) Community Recreation Assistant to conduct specialized community services and recreation activities at the Link @ Blackstone; and (6) Recreation Specialists to plan, organize and conduct specialized recreational activities under the Science Program, The Link @ Blackstone and Senior Programming.

Public Works Department – The Department is adding a total of 25 positions: Engineering is adding (1) Professional Engineer to assist with project workloads and timelines and (2) Professional Engineers to focus on the influx of Measure P projects and HSR capital projects; Capital Management is adding (1) Senior Engineering Inspector that is dedicated to TSSL capital projects in an effort to improve plan check and inspection turnaround times; Traffic Operations is adding (1) Planning Manager and (2) Planner III for the Vision Zero Plan, CEQA oversight, active transportation and safety improvements, and neighborhood projects and, (1) Sr. Engineering Tech to improve review turnaround times for traffic control plans, exhibits and planning studies; Street Maintenance is adding (2) Traffic Maintenance Worker I to focus on the special green Class 4 Bike Lanes and long-line pavement markings; Landscape Maintenance is adding an Enhancement Crew with (1) Parks Supervisor II, (1) Park Maintenance Leadworker, (1) Irrigation Specialist, and (3) Laborers, (1) Park Maintenance Worker II to the Forestry Crew to perform citywide stump grinding, (1) Parks Maint Worker II is being added to the Spray Program for citywide weed abatement, a Parks Detail Crew is being added, which includes (2) Parks Maint Worker II and (2) Laborers, and a Woodward Park Crew is being added, which includes (1) Parks Maintenance Leadworker and (1) Laborer; and, TSSL is adding (1) Electrician to perform streetlight repairs caused by copper wire theft, vandalism, and knocked down poles.

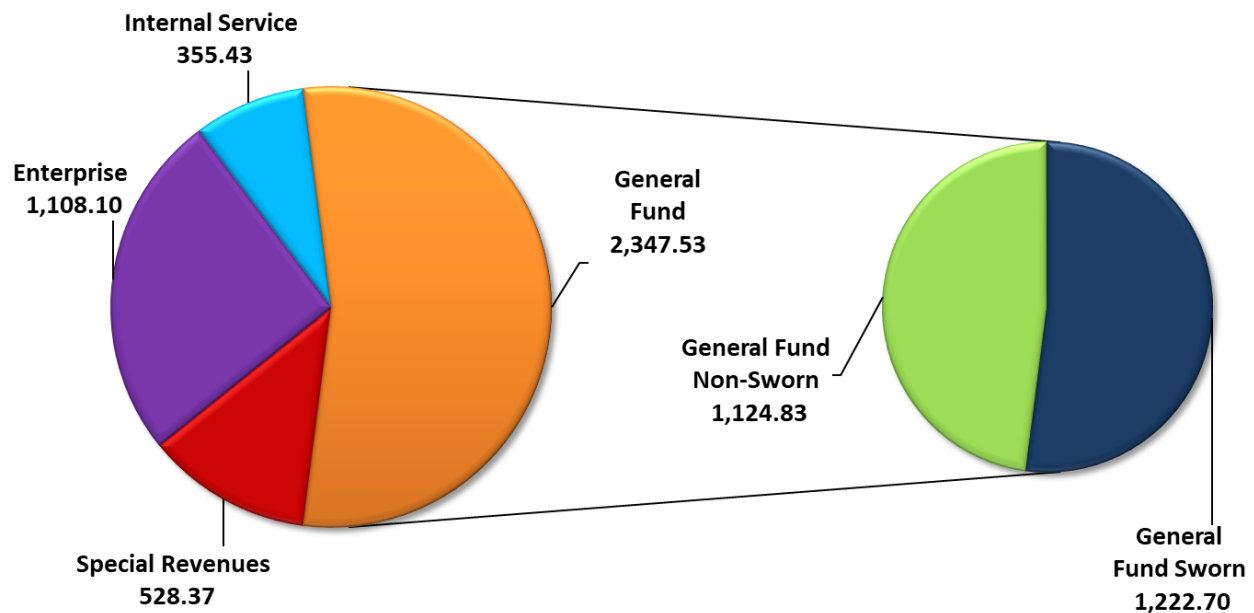
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Funding Source	Service	New Positions
Special Revenue (continued)		
	Planning & Development Services – The Housing Program is adding (1) Housing Program Supervisor with the goal of increasing the number of rehabilitation projects, develop new housing programs and provide technical assistance to sub-recipients; and, (1) Senior Management Analyst to support various administrative operations as well as focus on the administration of millions of dollars in state grant funding through PLHA, HHAP, LHTE, Homekey, Encampment Resolution Grant, and others.	2
	FAX Transportation Department – A total of 8 Measure C Funded positions are being added to allow the Department to hire in advance while awaiting the next Bus Driver training class to begin: (1) Transit Supervisor and (7) Bus Drivers.	8
Special Revenue Total		57
Enterprise		
	Department of Public Utilities – The Administrative Division is adding 13 positions to improve project deliveries to other divisions within the Department: (1) GIS Specialist, (2) Public Works/Utilities Manager-Licensed Engineering, (1) Professional Engineer, (2) Supervising Professional Engineers, (1) Planner II, and (6) Capital Development Specialists; the Admin Division is also adding 3 positions to help mitigate backlogs due to higher workloads: (1) Assistant Director of Public Utilities, (1) Business Manager, and (1) Management Analyst II; the Water Division is adding (2) Property Maintenance Worker IIs, (1) Air Conditioning Mechanic and (1) Painter to perform facilities maintenance.	20
	Airports Department – A total of 23 positions are being added: (1) Staff Assistant to perform clerical duties and assist vacancy recruitment; (1) Air Conditioning Mechanic, (1) Airports Electrician, (1) Airports Building Maintenance Technician, and (6) Custodians are being added to address the significant increases in passenger terminal activity; (3) Airport Public Safety Officers, (1) Administrative Clerk II, (3) Laborers, and (2) Radio Dispatchers are being added to augment staffing and provide more full-time resources to meet the Airports priority for safety and security; (2) Supervising Airports Operations Officers and (1) Airports Operations Specialist are being added to address the significant increases in passenger activity; (1) Airports Operations Specialist is being added at Chandler due to the increase in international flight activity and to assist in the baggage and agricultural screening process.	23

Funding Source	Service	New Positions
Enterprise (continued)		
	FAX Transportation Department – A total of 16 positions are being added to allow the Department to hire in advance while awaiting the next Bus Driver training class to begin: (1) Transit Supervisor and (15) Bus Drivers.	16
		<hr/>
		Enterprise Total
		59
Internal Services		
	Retirement Services – The Retirement Office is adding (1) Retirement Counselor II to address the heightened workload due to increased membership amongst active, active DROP, deferred vested, reciprocal and retiree system populations; and, (1) Senior Customer Services Clerk to assist members and retirees regarding retirement benefits, death, divorce, tax forms, deferred compensation, as well as assist with maintaining the system member portals. Heightened workload for above services has occurred due to membership growth.	2
	Information Services – The Department is adding (1) Assistant Director to oversee the consolidation of the GIS and Network services; (1) Senior Management Analyst for financial oversight of the consolidation of the GIS and Network services, (4) Information Services Supervisors to focus on Cyber Security, the Broadband and Cellular Networks especially as it relates to Small Cell and Micro Cell 5G, the consolidation of the GIS and Network services; (1) Account Clerk I to assist the Public Safety Communications team with projects like Small Cell 5G, Public Safety Radio and other projects; (1) Executive Assistant, and (1) Programmer Analyst III to assist with the ERAP, Save our Small Businesses, MyFaxBus, Fulton App, Form 10C/10X, and COVID Screening Apps.	9
	General Services – GSD Admin is adding (1) Director to lead the new Department and (1) Executive Assistant to the Department Director; Fleet is adding (1) Staff Assistant for clerical support, (1) Maintenance & Operations Assistant for parts and supply acquisition and delivery, and (1) Light Equipment Mechanic II to assist with police vehicle maintenance; Facilities is adding (1) Chief of Facilities to manage the 15 new maintenance positions added in FY 2022, (1) Staff Assistant for clerical support, (1) Property Specialist to manage citywide leases, and (1) Storeskeeper to manage the increase in supplies and materials associated with the 15 new maintenance positions.	9

Funding Source	Service	New Positions
Internal Services (continued)		
	Personnel Services – Workers’ Compensation is adding (2) Risk Analysts to address a 28 percent increase in claims as well as assist with the ADR Program and COVID-19 reporting; Liability Self-Insurance is adding (3) Risk Analysts to reduce the amount of outstanding claims and allow more time for investigations and claim management; and Property Self-Insurance is adding (1) Senior HR/Risk Analyst to reduce the amount of outstanding claims and allow more time for investigations and claim management.	6
Internal Service Total		26
Grand Total		259

**Authorized Full Time Equivalents by Fund Type
FY 2023 Proposed Budget**



Debt Obligations Summary

As of June 30, 2021, the City will have total long-term bond principal and interest outstanding of \$637.5 million. Of this amount, \$284.8 million is revenue bonds of the City's business enterprise funds, and \$129.5 million is associated with the pension obligation bond, backed by the full faith and credit of the City. The remaining \$223.2 million includes lease revenue bonds for general governmental projects. Total bonded indebtedness backed by the General Fund is \$352.7 million.

The total Debt Service payments for bonds and leases budgeted in FY 2023 is \$78.5 million of which \$40.4 million is programmed in the General Fund.

	FY 2022	FY 2023
Bonded Obligation Debt (Principal Only)	\$107,555,000	\$107,555,000
Bonded Obligation Debt per Capita	\$197.07	\$196.71
Debt Service tax rate per \$ 100 taxable valuation	\$0.29	\$0.28

The ratio of net bonded obligation debt to taxable valuation and the amount of bonded debt per capita are useful indicators of the City's debt position to management, citizens, and investors. A comparison of these indicators at June 30th is on the table shown above.

The City's Charter imposes a limit on the amount of general obligation bonds the City can have outstanding at any given time; this limit is 20 percent of the assessed value of property in the City. Bonded indebtedness constituting a general obligation of the City can only be created by the affirmative votes of a majority of the electors. The City currently has no general obligation debt.

The current ratings from Moody's, Standard & Poor's, and Fitch for the City's general obligation and lease revenue bonds are shown in the table below.

BOND RATING				
	LEASE REVENUE BONDS		GENERAL OBLIGATION	
	Rating	Outlook	Rating	Outlook
Fitch	A-	Stable	A	Stable
S&P	A-	Stable	A+	Stable
Moody's	A3	Stable	A2	Stable

Loans and leases outstanding at June 30, 2021 are estimated to be \$557.3 million. \$510.6 million dollars of the outstanding balance is in the form of Safe Drinking Water State Revolving Fund low or no-interest loans received by the Water and Wastewater Divisions. These loans will be repaid with enterprise revenues through the year 2047.

Debt Obligations Summary

<i>Bonds Backed By General Fund (GF)</i>	<i>Current Repayment Source</i>	<i>Outstanding Principal & Interest Bonds @ 6/30/21</i>	<i>Outstanding Principal & Interest Loans @ 6/30/21</i>	<i>Payment Principal</i>	<i>Payment Interest</i>	<i>Total D/S</i>	<i>GF Portion</i>
Pension Obligation	GF/Enterprise	129,522,956	0	10,385,000	5,805,920	16,190,920	12,773,900
Exhibit Hall Expansion Lease Revenue	General Fund	17,212,300	0	1,222,278	933,273	2,155,551	2,155,551
Stadium Lease Revenue	Various	31,833,765	0	1,870,000	1,315,563	3,185,563	3,185,563
Various Capital Project Lease Revenue	General Fund	29,726,758	0	1,625,000	1,051,505	2,676,505	2,676,505
Convention Center Lease Revenue	General Fund	7,278,555	0	1,815,000	214,540	2,029,540	2,029,540
No Neighborhood Left Behind Lease Revenue	General Fund/ Measure C	5,930,150	0	2,830,000	134,038	2,964,038	2,964,038
Parks Impact/Riverside Golf Course Lease Revenue	Impact Fees/ Enterprise/GF	33,118,500	0	905,000	1,045,001	1,950,001	955,500
Public Safety Lease Revenue	Impact Fees/GF	43,307,000	0	1,230,000	1,328,750	2,558,750	1,391,688
City Hall Chiller	Rent Revenue	3,086,000	0	610,000	135,500	745,500	513,650
Granite Park/Bee Bldg Lease Revenue	Rent Revenue/GF	23,636,673	0	1,690,000	670,923	2,360,923	2,360,923
Animal Services Facility	General Fund	27,994,100	0	395,000	726,700	1,121,700	1,121,700
Total Bonds		352,646,757	0	24,577,278	13,361,713	37,938,991	32,128,558
Loans Backed by General Fund							
California Infrastructure Bank	General Fund	0	1,741,313	89,587	44,676	134,263	134,263
HUD Loan (Neighborhood Streets & Parks)	CDBG	0	266,606	130,000	3,978	133,978	0
Master Equipment Lease Purchase Program ⁽¹⁾	Various	0	44,636,138	8,519,914	726,912	9,246,826	8,173,508
Total Loans		0	46,644,057	8,739,501	775,566	9,515,067	8,307,771
General Fund Backed Obligations		352,646,757	46,644,057	33,316,779	14,137,279	47,454,058	40,436,329
Bonds & Loans Backed by Enterprise Funds							
Sewer Revenue Bonds 1993 A	Enterprise	944,738	0	885,000	19,913	904,913	0
Water Revenue Bonds 2010 A-2	Enterprise	167,310,025	0	0	6,097,263	6,097,263	0
Airport Revenue Bonds 2007 A	Enterprise	33,177,498	0	500,000	1,149,101	1,649,101	0
Airport Revenue Bonds 2013 A	Enterprise	30,260,516	0	1,750,000	1,010,644	2,760,644	0
Airport Revenue Bonds 2019 A	Enterprise	53,144,941	0	804,481	1,140,630	1,945,112	0
State Water Resources Control Board Loans	Enterprise	0	510,640,258	12,576,786	5,098,269	17,675,055	0
Enterprise Fund Backed Obligations		284,837,718	510,640,258	16,516,267	14,515,820	31,032,088	0
Total Citywide Debt Obligations		637,484,475	557,284,315	49,833,046	28,653,099	78,486,146	40,436,329

New Citywide Lease Purchases for FY 2023

Department	Qty	Description	FY 2023 Proposed Budget	Budgeted Fund	Budgeted Line Item	Finance Term (Yrs)	Anticipated First Lease Payment	Final Fiscal Year
City Attorney	1	Tire Truck	7,500	10101	59319	5	2023	2028
City Attorney	10	Toyota Prius	31,200	10101	59319	5	2023	2028
Fire	2	Fire Engines	0	10101	59319	10	2024	2034
Fire	1	Breathing Support	0	10101	59319	10	2024	2034
Fire	2	Pumper Engine	0	10101	59319	10	2024	2034
Fire	1	Battalion Chief Vehicle	13,700	10101	59319	5	2023	2028
Fire	1	Training Vehicle	10,300	10101	59319	5	2023	2028
Fire	2	Ford Escapes	8,200	10101	59319	5	2023	2028
Fire	1	Squad Vehicle	15,600	10101	59319	5	2023	2028
Fire	1	Type 1 Hazmat	0	10101	59319	10	2024	2034
Fire	1	Fire Chief Vehicle	8,800	10101	59319	5	2023	2028
Police	60	Durangos	491,300	10101	59319	5	2023	2028
Police	45	Unmarked/UC Vehicles	167,500	10101	59319	5	2023	2028
Police	15	BMW's Motorcycles	60,900	10101	59319	5	2023	2028
Police	7	Unmarked Sedans	26,100	10101	59319	5	2023	2028
Police	1	Pickup truck (marked)	4,800	10101	59319	5	2023	2028
Police	3	Unmarked/UC Vehicles	11,200	10101	59319	5	2023	2028
Police	1	Ford F150 Unmarked	4,700	10101	59319	5	2023	2028
Police	11	BMW Motorcycles	46,400	10101	59319	5	2023	2028
Police	4	Durangos	34,100	10101	59319	5	2023	2028
Police	16	Durangos	136,200	10101	59319	5	2023	2028
Police	1	CNT Vehicle	45,200	10101	59319	5	2023	2028
Planning & Development	2	Light Vehicles	4,000	10101	59319	5	2023	2028
Total New Lease Purchases			1,127,700					

FY 2022-2023

Measure C

Extension Sales Tax

The Measure C Extension Plan is a multi-modal funding program, which distributes a percentage of local sales tax revenue to the City



of Fresno through three main programs: the Regional Public Transit Program, the Regional Transportation

Program, and the Local Transportation Program.

Public Transit Program

The goal is to expand mass transit programs that have a demonstrated ability to get people out of their cars and improve air quality. The transit agencies are to use the funds to address major new expansions of the express, local and feeder bus service to include additional routes, buses (including low emission), night and

weekend service, bus shelters, and safer access to public transit services.

Local Transportation Program

The goal is to improve the City's local transportation by addressing the problem of aging streets and road infrastructure. Funding is provided to fill potholes, repave streets, improve sidewalks, and upgrade the local transportation infrastructure through five Sub-Programs: Street Maintenance / Rehabilitation, ADA Compliance, Flexible Program, Pedestrian Trails, and Bicycle Facilities.

Regional Transportation Program

The Regional Transportation Program provides for the movement of goods, services and people throughout the County.

Fresno Yosemite International Airport is critical to the continued economic development in Fresno County. Funding for this program is designed for runway and infrastructure rehabilitation, runway land acquisition and construction, and associated infrastructure construction projects.

Additional Program detail can be found in the respective Department Summary and Capital Improvement sections when applicable.

FY 2023 Proposed Measure C Extension Program	Regional Transportation		Local Transportation - Public Works				
	FAX Public Transit Program	Airports Transportation Program	Street Maintenance Program	ADA Compliance Program	Flexible Program	Pedestrian Trails Program	Bicycle Facilities Program
Revenue							
Beginning Balance	16,274,100	2,040,600	1,727,100	675,400	2,299,900	3,495,700	1,718,800
Taxes	16,212,100	939,400	6,009,500	187,600	5,827,400	1,300,000	320,000
Other Revenue	110,000	20,000	26,500	2,000	185,900	55,000	25,000
Transfers	(2,562,000)	(3,000,000)	0	0	(175,000)	0	0
Total Revenue	30,034,200	0	7,763,100	865,000	8,138,200	4,850,700	2,063,800
Appropriations							
Operating	14,649,000	0	6,442,800	175,000	6,258,100	0	0
Capital	40,000	3,000,000	1,030,000	502,000	501,600	3,921,000	1,948,000
Total Appropriations	14,689,000	3,000,000	7,472,800	677,000	6,759,700	3,921,000	1,948,000

FY 2022-2023

Measure P Special Sales Tax

On July 18, 2018, the City Clerk received an Initiative Petition proposing the Fresno Clean and Safe Neighborhood Parks Tax (Measure P). On February 18, 2021, the City Council certified Measure P as passed, and collection of the special sales tax began on July 1, 2021. The Measure P tax ordinance will be in place for 30 years.

The revenues generated by the Measure P use tax are allocated by the City of Fresno on an annual basis with additional independent oversight provided by the Parks, Recreation and Arts Commission (PRAC) consisting of nine (9) members. The nine-member Commission was appointed by the Mayor and approved by City Council. PRAC has primary authority on behalf of the City to conduct hearings and

receive public input on programs, facilities, and services funded with Measure P, and to make recommendations to the City Council for adoption of Measure P expenditures in connection with the annual budget process.

Measure P resources are budgeted at \$74,868,000, including \$16,508,900 in carryover, \$58,344,000 in Sales Tax distribution and \$15,100 in other revenues. In addition, FY 2023 appropriations are budgeted at \$62,236,300.

Measure P proceeds are being utilized to fund specific purposes defined in the ballot measure:

- (1) Improving and Maintaining Safe, Clean Neighborhood Parks and Playgrounds.
- (2) New Neighborhood Parks; Senior and Youth Recreation Facilities.
- (3) Youth and Senior Recreation Programs; After School Programs; and Job Training for Youth and Veterans.
- (4) Expanded Access to Arts and Culture.
- (5) Safe Walking and Biking Trails; Street Beautification and Litter Removal; and the San Joaquin River Parkway.
- (6) Program implementation, planning and plan updates, program and project innovation, and audit and oversight support.

FY 2023 Measure P	Revenues	Appropriations				
	Total Revenues	PARCS	Public Works	Public Utilities	Finance	Total Appropriations
(1) Improving and Maintaining Safe, Clean Neighborhood Parks and Playgrounds.	33,485,600	33,297,200	188,400	0	0	33,485,600
(2) New Neighborhood Parks; Senior and Youth Recreation Facilities.	16,125,200	16,125,200	0	0	0	16,125,200
(3) Youth and Senior Recreation Programs; After School Programs; and Job Training for Youth and Veterans.	5,012,300	4,230,400	0	0	0	4,230,400
(4) Expanded Access to Arts and Culture.	10,536,800	680,000	0	0	0	680,000
(5) Safe Walking and Biking Trails; Street Beautification and Litter Removal; and the San Joaquin River Parkway.	9,043,300	0	6,132,900	1,190,000	0	7,322,900
(6) Program implementation, planning and plan updates, program and project innovation, and audit and oversight support.	664,800	337,600	0	0	54,600	392,200
FY 2023 Proposed	74,868,000	54,670,400	6,321,300	1,190,000	54,600	62,236,300

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FY 2022-2023 Federal Entitlement Funding

Introduction

The City of Fresno (City) receives annual allocations from the U.S. Department of Housing and Urban Development (HUD) through four grant programs:

- Community Development Block Grant (CDBG),
- HOME Investment Partnership Program (HOME),
- Emergency Solutions Grant (ESG), and
- Housing Opportunities for Persons With AIDS/HIV (HOPWA).

The overarching purpose of these four programs is to assist **low- and moderate-income** families and households, which are those that earn less than 80 percent of the area



median income. ESG and HOPWA funds are earmarked to assist the homeless and low-income persons living with HIV/AIDS, respectively. The funds are used to

pursue three goals: 1) Provide decent, affordable housing; 2) Create suitable living environments, and 3) Expand economic opportunities.

In order to access federal funds, the City must carry out a planning process to identify the scope of housing and community development needs in its jurisdiction and how the available funding can best be used to meet those needs. This planning process, called the Consolidated Plan, was conducted in late 2019 and early 2020. The term of the plan began on July 1, 2020 and will end on June 30, 2024. A full copy of the Consolidated Plan is available for review on the City's Planning & Development Department webpage.

Each year, the City prepares an Annual Action Plan that describes the projects and actions it will undertake to carry out the strategies outlined in the Consolidated Plan. The Third Year Annual Action Plan covers the period from July 1, 2022 to June 30, 2023.

In FY 2023, the City will receive an estimated \$11.9 million in new federal funds, and estimates that \$510,000 will be available in program income to address its most pressing affordable housing and community development priorities. The most pressing needs in the City include improved access to affordable housing and neighborhood revitalization. As such, CDBG resources available to the City through the programs covered by this plan will focus on the development of affordable housing in high opportunity areas and rehabilitation of existing affordable housing units, public facility and infrastructure projects, and supportive public services. HOME funds will primarily be used to increase housing opportunities for low-income households. ESG funds will continue to serve the needs of homeless populations, and HOPWA funds will provide housing assistance to persons living with HIV/AIDS and their families.

Community Development Block Grant (CDBG)

This long-standing program of HUD provides jurisdictions, also known as "entitlement communities," federal funds to sustain affordable housing, create suitable living environments, and expand economic opportunities primarily for low- to moderate-income persons. CDBG was enacted through the Housing and Community Development Act of 1974 and took effect in January 1975. CDBG funds are allocated to more than 1,200 local and state governments on a formula basis; the total program was approximately \$3.4 billion in 2022. Larger cities and urban counties, or entitlement communities, are required to prepare and submit a "Consolidated Plan" that establishes five-year goals for the use of CDBG funds. Grantees are also required to hold public meetings to solicit input from the community, ensuring that proposed projects are aligned with the community's prioritized needs as established in the City's Consolidated Plan.

CDBG projects must be consistent with broad national objectives including: activities that benefit low- to moderate-income persons, the prevention or elimination of slums or blight, or other community development activities to address an urgent threat to health or safety. CDBG funds may be used for community development activities (such as real estate acquisition, relocation, rehabilitation of housing and commercial buildings), construction of public facilities and improvements (such as water, sewer, and other utilities, street paving, and sidewalks), construction of neighborhood centers, and the conversion of school buildings, public services, and economic development and job creation or retention activities. CDBG funds can also be

used for preservation and restoration of historic properties in low-income neighborhoods.

Overview of City CDBG

HUD has not yet released its FY 2023 allocation levels. The City will receive an estimated \$7.1 million of CDBG funds for use in FY 2023. Four community meetings and one public needs hearing were held in January 2022 to obtain input from residents on the public's needs.

CDBG revenues used to build the FY 2023 Budget are comprised of the entitlement from HUD, estimated program income, and carryover. Program income, which is the gross income received by the City and its subrecipients directly generated from the use of CDBG funds, is estimated at \$105,000. Expenditures related to the FY 2023 new allocation and estimated program income are classified according to the summary chart.

The carryover is the total of unused, cancelled, or not yet completed funds or projects from prior fiscal years. This can occur when a capital project is completed under budget; when a program does not use all of its allocation; or when a project is not completed within that fiscal year. The FY 2023 Budget includes several carryover projects that have previously been funded, but are not yet complete, including, but not limited to: 1) Park Improvements at various sites including Fink-White(learner pool); Fink-White (splash park); and Hinton (restroom and field lighting), 2) Public Works neighborhood street improvements, 3) Senior Paint/Minor Rehabilitation Programs, and 4) Several other nonprofit subrecipient projects.

The annual payment of Debt Service is required to repay Section 108 loans for Street and Park Improvements within CDBG areas.

SUMMARY CHART					
FY 2023 Allocation and Program Income	CDBG	HOME	ESG	HOPWA	
HOUSING					
Housing Rehabilitation Admin	\$ 200,000	\$ 0	\$ 0	\$ 0	
Senior Paint and Exterior Repair Program	500,000	0	0	0	
CHDO Set Aside (15% Allocation)	0	493,500	0	0	
Tenant Based Rental Assistance (Homeless)	0	0	0	0	
Affordable Housing Development	3,958,900	2,872,300	0	0	
FACILITIES AND PUBLIC IMPROVEMENTS					
Neighborhood Street Improvements	375,000	0	0	0	
Section 108 Loan Repayment	36,700	0	0	0	
PUBLIC SERVICES (15% CAP)					
PARCS Senior Hot Meals	480,800	0	0	0	
PARCS After School Program	315,000	0	0	0	
Nonprofit* Public Services	232,300	0	0	0	
HOMELESS AND SPECIAL NEEDS					
ESG (Various Subrecipients) 2021-2022	0	0	561,100	0	
HOPWA (Subrecipient WestCare) 2021-2022	0	0	0	849,700	
PLANNING AND ADMINISTRATION					
CDBG/HOME/HOPWA/ESG Admin (20% CAP)	1,386,900	0	0	0	
HOME Program Administration (10% CAP)	0	329,000	0	0	
HOPWA Program Administration (3% CAP)	0	0	0	26,300	
ESG Program Administration (7.5% CAP)	0	0	45,500	0	
Fair Housing (Nonprofit*)	50,000	0	0	0	
TOTALS	\$ 7,535,600	\$ 3,694,800	\$ 606,600	\$ 876,000	

*Proposed nonprofit activities are identified in the 2022-2023 Annual Action Plan published under separate cover.

In addition to the activity limitations placed upon CDBG, HUD has also limited the use of CDBG for certain types of projects. By regulation, all Public Service activities are capped at fifteen percent of the entitlement and program income. Planning and Administration activities are capped at twenty percent of the entitlement and program income. For FY 2023, the "allocation caps" for Public Service and Administration are estimated to be \$1 million and \$1.4 million respectively.

Housing

The Consolidated Plan identified access to affordable housing for low-income and special needs households as a high priority, as well as

neighborhood revitalization through improvements to current public infrastructure and facilities. The City manages several programs that serve to arrest deterioration and provide assistance to improve access to affordable housing.

The Housing and Community Development Division utilizes a portion of the CDBG Program funds each year for administration and rehabilitation of affordable housing for low-income households. The Housing budget category consists of rehabilitation programs and program delivery that serves to absorb costs associated with the creation of affordable housing projects in the HOME program.

With the City-performed Senior Paint Program, CDBG funds will pay for a licensed lead-certified painting contractor to paint the exterior of the home and may include minor repairs, (i.e., screens, broken window panes, loose or damaged gutters, etc.). This program serves low-income seniors (62 years of age or older) who own and occupy their homes.

Additional repair programs will continue to be implemented by CDBG funded nonprofits using carry over funds. The rehabilitation to be performed includes emergency home repair for seniors and minor repairs for health and safety items that need immediate attention and homeowners cannot afford to correct.

Public Facilities and Improvements

The Consolidated Plan identified the need for neighborhood revitalization through improvements to current public infrastructure and facilities. The City is focused on strategic investments that will enhance other private and public investments targeted to low- and very low-income neighborhoods.

Neighborhood Street Improvements will use approximately \$375,000 to address infrastructure needs in eligible neighborhoods throughout the City. The proposed area is Tenth and Roberts. The work plan will involve street/streetscape and sidewalk projects in low-income areas.

Public Services

The Consolidated Plan identified services for low-income and special needs households to be high priorities. The City provides essential services to targeted low- and very low-income neighborhoods through its PARCS Senior and After School Programs.

PARCS Senior Programs provide enrichment programs for adults 62 and older. Programs will be strategically offered at ten

neighborhood sites throughout the community. Operations include those in Northern Fresno (Pinedale Community Center and Bulldog & 6th); Central Fresno (Ted C. Wills Community Center, The Link, Romain Park, and Lafayette Park); Southeast Fresno (Mosqueda Community Center and Senior Citizens Village); Southwest Fresno (Mary Ella Brown Community Center); and West Fresno (Inspiration Park).

PARCS' goal is to serve 350 low-income and moderate-income seniors through its programs for FY 2023. Programming will be offered up to five days a week at each location for four hours, and includes a variety of programming to support physical, mental, and social well-being for senior populations. Activities will include: fitness classes, guest speakers, community service presentations, arts and crafts, educational workshops, games, gardening, cooking, performing arts, day-trip excursions, and other special events. PARCS will also continue to coordinate with the Fresno-Madera Area Agency on Aging for meals provided at the Senior Programs.

The PARCS After School Program will use CDBG funds to help serve nearly 400 children at ten neighborhood and community centers throughout the City of Fresno. At-risk children and youth have an opportunity to participate in performing arts and talent shows, Family Fun Night, nature hikes, teen leadership programs, arts and crafts, sports and games, character development programs, healthy cooking classes, and homework centers. In addition to the PARCS performed After School Program, a CDBG funded nonprofit will offer after school services at two sites, for a total of 13 sites receiving services.

CDBG funds will be provided to local nonprofits to support programs that serve

predominantly low- and moderate-income clientele. Proposed nonprofit activities are identified in the 2022-2023 Annual Action Plan published under separate cover.

Planning and Administration

The Consolidated Plan identified improved transparency, increased community involvement, and full compliance with federal regulations as a priority. CDBG Administration ensures all federal regulations are met for entitlement programs and subcomponents of CDBG. Program administration includes the preparation of the Consolidated Plan, Citizen Participation Plan, Annual Action Plan as well as the Consolidated Annual Evaluation and Performance Report (CAPER).

The City will also fund nonprofit(s) to provide education and enforcement of state and federal fair housing laws. Education (housing civil rights) will encompass outreach to Fresno city residents, landlords, property managers, the real estate industry, housing-related insurance brokers/agents, lenders, and banking representatives and include workshops for both the general public and housing industry professionals. Additionally, complaint and referral services to HUD, the California Department of Fair Employment and Housing, or mediation will be provided.

HOME Program

The HOME Investment Partnerships Program (HOME) provides formula grants to entitlement communities, often in partnership with local nonprofit groups, to fund a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people. HOME is the largest federal block grant to state and local governments designed exclusively to create

affordable housing for low-income households. In FY 2023, the City will receive an estimated \$3.7 million in HOME entitlement and estimates receiving \$405,000 in program income.

HOME funds are awarded annually as formula grants to participating jurisdictions. At least 15 percent of the HOME funds must be awarded to certified Community Housing Development Organizations (CHDOs). Fresno currently has three CHDOs, Community Housing Works, Habitat for Humanity, and Self-Help Enterprises. As projects are identified, the City will approve agreements for new or rehabilitated housing for very low-income homebuyers as part of the CHDO program. The FY 2023 funding identified for CHDO use is approximately \$493,500.

The HOME Program's flexibility allows for the use of HOME funds for grants, direct loans, loan guarantees or other forms of credit enhancements, or rental assistance or security deposits. The FY 2023 budget identifies approximately \$2.87 million for new construction activities.

Emergency Solutions Grant (ESG) Program

The Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act) amended the McKinney-Vento Homeless Assistance Act, revising the Emergency Shelter Grants Program in significant ways and renaming it the Emergency Solutions Grants (ESG) program. The ESG program provides funding to: (1) engage homeless individuals and families living on the street; (2) improve the number and quality of emergency shelters for homeless individuals and families; (3) help operate these shelters; (4) provide essential services to shelter

residents; (5) rapidly re-house homeless individuals and families; and, (6) prevent families and individuals from becoming homeless. ESG funds may be used for five program components: street outreach, emergency shelter, homelessness prevention, rapid re-housing assistance, and HMIS; as well as administrative activities (up to 7.5 percent of a recipient's allocation can be used for administrative activities).

Through consultation with the Fresno Madera Continuum of Care, the City will use ESG program funds within the identified categories of activities to award subrecipient agreements to agencies that will be identified in the 2022-2023 Annual Action Plan published under separate cover.

Street Outreach/Emergency Shelter

The City anticipates providing approximately \$197,100 of its ESG allocation to fund a portion of the full-service multidisciplinary outreach and engagement efforts that serve specific target populations, including homeless individuals, families, and youth. Services will include outreach, linkage to navigation services, emergency shelter, temporary housing, or family, and connection to supportive services. The goal of this program is to link people experiencing homelessness to navigation services and shelter.

Homelessness Prevention

The City will provide approximately \$26,600 to service providers to offer homelessness prevention services to stabilize housing for individuals and families at risk of homelessness.

Rapid Re-Housing

The City will provide approximately \$316,000 to offer housing relocation and stabilization services and short-and/or medium-term rental assistance as necessary to help individuals or families living in an emergency shelter or other place described in paragraph (1) of the "homeless" definition in 24 CFR 576.2 move as quickly as possible into permanent housing and achieve stability in that housing.

Component services and assistance may consist of short-term and medium-term rental assistance, rental arrears, rental application fees, security deposits, advance payment of last month's rent, utility deposits and payments, moving costs, housing search and placement, housing stability case management, mediation, legal services, and credit repair.

Homeless Management Information System (HMIS)

The ESG program will fund a portion of the costs of the HMIS program, required by HUD to monitor outcomes and performance measures for all of its funded homeless service agencies, except for populations that are specifically excluded from entering information into the database such as victims of domestic violence.

Administration

In an effort to assure coordination, communication, and program management, the City will continue to utilize the maximum 7.5 percent administrative allocation for FY 2023.

Housing Opportunities for Persons with AIDS (HOPWA) Program

HOPWA supports communities in developing affordable housing opportunities and related supportive services for low-income persons living with HIV/AIDS and their families. HOPWA-eligible activities include direct housing, support services, information and referral, resource identification, and technical assistance. The HUD HOPWA program provides resources that benefit low-income persons medically diagnosed with HIV/AIDS and their families, including housing and social services, chemical dependency treatment, nutritional services, case management, and assistance with daily living.

As of FY 2016, the City of Fresno's housing program is the direct grantee responsible for the implementation of the HOPWA Program. Under previous Consolidated Plans the State of California administered the HOPWA Program on behalf of the City. The City of Fresno will provide approximately \$849,700 for a comprehensive array of HOPWA activities, including short term rent, mortgage payment, utility payment, and emergency housing services.

CARES Act Funding

As part of the Coronavirus Aid, Relief, and Economic Security Act (CARES Act) passed by the U.S. Congress and signed into law by the President on March 27, 2020, HUD allocated additional entitlement funds to the City through the CDBG-CV and ESG-CV programs. The purpose of these funds is to assist the City in preventing, preparing for, and responding to the Coronavirus (COVID-19). The City will continue to expend the remaining balance of these allocations in FY 2023.

CDBG-CV

HUD released two rounds of CDBG-CV allocations that resulted in \$7.98 million in funding for the City. The activities to be funded with CDBG-CV include:

- Emergency Shelter Operations & Supportive Services,
- Medical Clinics/Facility Investments and Operations,
- Tenant/Landlord Counseling,
- Homeless Facility, Acquisition/Rehabilitation.

The CDBG-CV funds were programmed in the 2020-2021 Annual Action Plan Substantial Amendment 2019-06 and 2019-07 published under separate cover.

ESG-CV

In its first round of ESG-CV funding, HUD allocated \$2.1 million to the City. These funds were used in accordance with a memorandum of understanding for a joint funding framework between the City, County of Fresno, and Fresno Madera Continuum of Care to align resources to execute the COVID-19 Homeless Response for the prevention and containment of COVID-19 among individuals experiencing homelessness community-wide.

HUD released a second round of ESG-CV funding that allocated an additional \$8.8 million to the City. The activities to be funded include deposit assistance and emergency shelter operations and supportive services.

The ESG-CV funds were programmed in the Emergency Solutions Grant – Coronavirus (ESG-CV) activities published under separate cover.

ARPA Funding

As part of the American Rescue Plan Act of 2021, HUD allocated \$11.9 million in additional funds to the City through the HOME-ARP program. The purpose of these funds is to provide housing, services, and shelter to individuals experiencing homelessness and other vulnerable populations. HOME-ARP funds can be used for four eligible activities:

- Production or Preservation of Affordable Housing,
- Tenant-Based Rental Assistance (TBRA),
- Supportive Services, Homeless Prevention Services, and Housing Counseling, and
- Purchase and Development of Non-Congregate Shelter.

The HOME-ARP funds are published in the City's HOME-ARP Allocation Plan published under separate cover.

Combined Fund Summary

All Funds
(in 00)

Description	General Fund	Special Revenue Funds	Capital Funds	Enterprise Funds	Internal Service Funds	Debt Service Funds	Total
Revenues							
Beginning Balance	1,022,283	1,204,556	730,850	4,172,666	248,944	10,434	7,389,733
Taxes	3,537,439	1,012,736	0	9,510	10	0	4,559,695
Licenses & Permits	390,806	1,500	0	150	0	0	392,456
Intergovernmental Revenue	143,702	2,095,980	122,460	1,487,304	3,185	0	3,852,631
Charges for Services	317,058	37,510	102,325	2,865,035	21,655	0	3,343,583
Fines	34,285	1,500	0	0	9,320	0	45,105
Other Revenue	11,504	23,762	5,270	213,486	7,584	0	261,606
Interdepartmental Charges for Services	122,037	0	0	0	1,547,305	10,308	1,679,650
Misc. Revenue	8,181	1,008	26	893,741	14,041	0	916,997
Transfers	419,504	(732,952)	945	121,140	72,977	298,598	180,212
Total Revenues	6,006,799	3,645,600	961,876	9,763,032	1,925,021	319,340	22,621,668
Expenditures							
Employee Services	3,239,024	581,473	101,787	1,320,191	411,716	0	5,654,191
Purchased Prof and Tech	330,997	246,562	13,599	471,366	79,634	328	1,142,486
Purchased Property Services	100,020	94,202	47,699	410,492	107,744	0	760,157
Other Purchased Services	18,064	9,137	72	14,794	82,264	0	124,331
Supplies	80,654	157,330	11,163	265,618	225,277	0	740,042
Property	816,307	1,409,657	183,733	2,378,362	417,010	0	5,205,069
Other Objects	343,226	1,895,168	35,030	706,116	36,933	305,746	3,322,219
Interdepartmental Charges	627,235	280,300	22,837	804,973	103,070	0	1,838,415
Contingencies	10,518	0	0	0	55,000	0	65,518
Insurance Claims, Refunds	0	0	0	0	256,706	0	256,706
Total Expenditures	5,566,045	4,673,829	415,920	6,371,912	1,775,354	306,074	19,109,134
Ending Balance	440,754	(1,028,229)	545,956	3,391,120	149,667	13,266	3,512,534

Note 1: The Ending Balance in the General Fund Type includes \$40,445,700 in the Emergency Fund and \$3,370,100 for the 27th Pay Period Reserve, \$142,400 for the Asset Sale Reserve Fund, and \$25,200 in Animal Shelter Donations.

Note 2: Special Revenue Funds includes grants and Measure C Tier 1 that requires expenditures before receiving reimbursement. The deficit balance is a temporary timing difference between expenditure and request for funds.

Combined Fund Summary

General Fund (in 00)

Description	City Council	Office of the Mayor	City Clerk	City Attorney	Police
Revenues					
Beginning Balance	0	252	0	0	0
Taxes	0	0	0	0	0
Licenses & Permits	0	53,705	0	0	500
Intergovernmental Revenue	0	0	0	0	29,977
Charges for Services	0	0	0	11,025	43,490
Fines	0	0	0	200	11,517
Other Revenue	0	2,717	0	150	25
Interdepartmental Charges for Services	0	0	0	0	50
Misc. Revenue	0	0	0	1,350	670
Transfers	0	0	0	0	7,812
Total Revenues	0	56,674	0	12,725	94,041
Expenditures					
Employee Services	31,639	48,063	11,210	164,843	1,805,204
Purchased Prof and Tech	37	3,281	177	15,862	18,799
Purchased Property Services	0	2,994	75	97	39,724
Other Purchased Services	123	614	372	1,440	4,380
Supplies	196	163	449	752	24,167
Property	0	63	31	450	13,085
Other Objects	27,538	5,174	315	8,802	9,749
Interdepartmental Charges	8,154	9,010	2,669	31,714	289,405
Contingencies	10,518	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0
Total Expenditures	78,205	69,362	15,298	223,960	2,204,513
Ending Balance	(78,205)	(12,688)	(15,298)	(211,235)	(2,110,472)

Note 1: The Ending Balance in the General Fund Type includes \$40,445,700 in the Emergency Fund and \$3,370,100 for the 27th Pay Period Reserve, \$142,400 for the Asset Sale Reserve Fund, and \$25,200 in Animal Shelter Donations.

Note 2: Special Revenue Funds includes grants and Measure C Tier 1 that requires expenditures before receiving reimbursement. The deficit balance is a temporary timing difference between expenditure and request for funds.

General Fund-continued
(in 00)

Description	Fire	Parks & Recreation	Public Works	General City Purpose	Economic Develop.
Revenues					
Beginning Balance	0	0	0	967,031	0
Taxes	0	5	0	3,537,434	0
Licenses & Permits	4,544	0	16,150	248,102	0
Intergovernmental Revenue	68,655	2,360	800	41,910	0
Charges for Services	65,728	15,752	46,762	5,970	0
Fines	600	0	0	7,755	0
Other Revenue	0	980	900	5,864	0
Interdepartmental Chrgs for Srvcs	0	0	0	116,983	0
Misc. Revenue	1,401	2,683	5	0	0
Transfers	13,080	(1,533)	0	295,549	0
Total Revenues	154,008	20,247	64,617	5,226,598	0
Expenditures					
Employee Services	717,807	81,494	69,782	1,449	8,814
Purchased Prof and Tech	10,257	2,825	35,212	108,478	5,379
Purchased Property Services	10,891	34,873	4,580	1,445	0
Other Purchased Services	5,954	346	53	250	1,302
Supplies	12,626	9,012	28,591	0	60
Property	42,419	144,656	407,084	117,000	0
Other Objects	114	15,994	52,584	37,368	25,196
Interdepartmental Charges	74,171	75,100	54,610	22,128	1,471
Contingencies	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0
Total Expenditures	874,239	364,300	652,496	288,118	42,222
Ending Balance	(720,231)	(344,053)	(587,879)	4,938,480	(42,222)

Note 1: The Ending Balance in the General Fund Type includes \$40,445,700 in the Emergency Fund and \$3,370,100 for the 27th Pay Period Reserve, \$142,400 for the Asset Sale Reserve Fund, and \$25,200 in Animal Shelter Donations.

Note 2: Special Revenue Funds includes grants and Measure C Tier 1 that requires expenditures before receiving reimbursement. The deficit balance is a temporary timing difference between expenditure and request for funds.

Combined Fund Summary

General Fund-continued (in 00)

Description	Planning & Develop Services	Public Utilities	Information Services	Finance	General Services	Personnel Services	Total
Revenues							
Beginning Balance	55,000	0	0	0	0	0	1,022,283
Taxes	0	0	0	0	0	0	3,537,439
Licenses & Permits	67,805	0	0	0	0	0	390,806
Intergovernmental Revenue	0	0	0	0	0	0	143,702
Charges for Services	120,816	0	0	694	6,721	100	317,058
Fines	14,193	0	0	20	0	0	34,285
Other Revenue	868	0	0	0	0	0	11,504
Interdepartmental Chrgs for Srvcs	4	0	0	5,000	0	0	122,037
Misc. Revenue	319	1,250	0	283	220	0	8,181
Transfers	96,835	0	0	7,761	0	0	419,504
Total Revenues	355,840	1,250	0	13,758	6,941	100	6,006,799
Expenditures							
Employee Services	186,286	5,993	4,922	49,194	8,570	43,754	3,239,024
Purchased Prof and Tech	92,386	12,429	5	23,723	515	1,632	330,997
Purchased Property Services	5,175	0	0	166	0	0	100,020
Other Purchased Services	1,940	0	0	622	75	593	18,064
Supplies	1,460	0	10	2,665	411	92	80,654
Property	91,486	0	33	0	0	0	816,307
Other Objects	58,481	1,667	0	100,087	51	106	343,226
Interdepartmental Charges	38,079	0	921	11,461	1,746	6,596	627,235
Contingencies	0	0	0	0	0	0	10,518
Insurance Claims, Refunds	0	0	0	0	0	0	0
Total Expenditures	475,293	20,089	5,891	187,918	11,368	52,773	5,566,045
Ending Balance	(119,453)	(18,839)	(5,891)	(174,160)	(4,427)	(52,673)	440,754

Note 1: The Ending Balance in the General Fund Type includes \$40,445,700 in the Emergency Fund and \$3,370,100 for the 27th Pay Period Reserve, \$142,400 for the Asset Sale Reserve Fund, and \$25,200 in Animal Shelter Donations.

Note 2: Special Revenue Funds includes grants and Measure C Tier 1 that requires expenditures before receiving reimbursement. The deficit balance is a temporary timing difference between expenditure and request for funds.

Special Revenue Funds
(in 00)

Description	Office of the Mayor	City Attorney	Police	Fire	Parks & Recreation	Public Works	General City Purpose	Economic Develop.
Revenues								
Beginning Balance	10,814	850	6,374	(654)	139,654	(502,741)	26,253	3,006
Taxes	0	0	0	0	517,803	287,403	45,409	0
Licenses & Permits	0	0	0	0	0	1,500	0	0
Intergovernmental Revenue	0	3,250	73,375	1,250	67,292	813,549	3,000	0
Charges for Services	0	0	3,815	17,495	7,787	5,413	0	0
Fines	0	0	1,500	0	0	0	0	0
Other Revenue	0	0	1,179	0	786	6,211	3,435	0
Interdepartmental Chrgs for Svcs	0	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	40	268	0	700
Transfers	0	0	(3,303)	0	0	5,726	0	0
Total Revenues	10,814	4,100	82,940	18,091	733,362	617,329	78,097	3,706
Expenditures								
Employee Services	0	22	35,768	13,534	110,349	214,209	0	0
Purchased Prof and Tech	500	688	1,273	155	16,117	122,062	2,010	700
Purchased Property Services	0	0	7,151	256	25,169	59,154	2,472	0
Other Purchased Services	0	159	4,367	1,559	832	1,264	0	0
Supplies	0	200	9,709	166	18,097	71,536	0	0
Property	0	0	16,279	652	311,888	1,072,938	0	0
Other Objects	10,000	0	5,567	0	34,298	275,079	48,459	0
Interdepartmental Charges	0	27	2,897	618	100,571	149,788	1	0
Contingencies	0	0	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0	0
Total Expenditures	10,500	1,096	83,011	16,940	617,321	1,966,030	52,942	700
Ending Balance	314	3,004	(71)	1,151	116,041	(1,348,701)	25,155	3,006

Note 1: CDBG revenue and appropriations are budgeted under the Planning & Development Services. The CDBG fund is balanced overall.

Note 2: The Public Works balance includes a Federal Grant fund, a State Grant fund, Measure C Tier 1 and High Speed Rail capital projects that require expenditure prior to reimbursement. The deficit balance is a temporary timing difference between expenditures and request for funds.

Combined Fund Summary

Special Revenue Funds (in 00)

Description	Planning & Development Services	Public Utilities	Convention Center	FAX	Finance	Personnel Services	Total
Revenues							
Beginning Balance	23,833	0	0	162,741	1,334,426	0	1,204,556
Taxes	0	0	0	162,121	0	0	1,012,736
Licenses & Permits	0	0	0	0	0	0	1,500
Intergovernmental Revenue	813,229	0	0	0	246,825	74,210	2,095,980
Charges for Services	0	0	3,000	0	0	0	37,510
Fines	0	0	0	0	0	0	1,500
Other Revenue	51	0	0	1,100	11,000	0	23,762
Interdepartmental Chrgs for Svcs	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	1,008
Transfers	0	0	(3,000)	(25,620)	(706,755)	0	(732,952)
Total Revenues	837,113	0	0	300,342	885,496	74,210	3,645,600
Expenditures							
Employee Services	79,080	4,269	0	113,468	8,394	2,380	581,473
Purchased Prof and Tech	102,057	1,000	0	0	0	0	246,562
Purchased Property Services	0	0	0	0	0	0	94,202
Other Purchased Services	674	282	0	0	0	0	9,137
Supplies	45,282	815	0	11,525	0	0	157,330
Property	7,500	0	0	400	0	0	1,409,657
Other Objects	572,415	4,730	0	12,750	860,040	71,830	1,895,168
Interdepartmental Charges	16,847	804	0	8,747	0	0	280,300
Contingencies	0	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0
Total Expenditures	823,855	11,900	0	146,890	868,434	74,210	4,673,829
Ending Balance	13,258	(11,900)	0	153,452	17,062	0	(1,028,229)

Note 1: CDBG revenue and appropriations are budgeted under the Planning & Development Services. The CDBG fund is balanced overall.

Note 2: The Public Works balance includes a Federal Grant fund, a State Grant fund, Measure C Tier 1 and High Speed Rail capital projects that require expenditure prior to reimbursement. The deficit balance is a temporary timing difference between expenditures and request for funds.

**Capital Funds
(in 00)**

Description	Office of the Mayor	Police	Fire	Parks & Recreation	Public Works	Total
Revenues						
Beginning Balance	(23,969)	1,000	252,338	919	500,562	730,850
Taxes	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	122,460	122,460
Charges for Services	0	0	0	1,372	100,953	102,325
Fines	0	0	0	0	0	0
Other Revenue	0	0	0	600	4,670	5,270
Interdepartmental Charges for Services	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	26	26
Transfers	31,691	300	0	0	(31,046)	945
Total Revenues	7,722	1,300	252,338	2,891	697,625	961,876
Expenditures						
Employee Services	450	0	63,000	1,107	37,230	101,787
Purchased Prof and Tech	0	0	7,500	125	5,974	13,599
Purchased Property Services	0	735	0	310	46,654	47,699
Other Purchased Services	0	0	0	0	72	72
Supplies	0	0	0	140	11,023	11,163
Property	5,450	1,000	0	33,205	144,078	183,733
Other Objects	0	300	0	0	34,730	35,030
Interdepartmental Charges	100	0	0	39	22,698	22,837
Contingencies	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0
Total Expenditures	6,000	2,035	70,500	34,926	302,459	415,920
Ending Balance	1,722	(735)	181,838	(32,035)	395,166	545,956

Combined Fund Summary

Enterprise Funds (in 00)

Description	Police	Parks & Recreation	Public Works	Public Utilities	Airports	Convention Center	FAX	Total
Revenues								
Beginning Balance	(2)	3,580	246,313	3,025,472	540,534	8,944	347,825	4,172,666
Taxes	0	0	1	115	9,394	0	0	9,510
Licenses & Permits	0	0	150	0	0	0	0	150
Intergovernmental Revenue	0	0	1,975	42,816	489,243	0	953,270	1,487,304
Charges for Services	35,674	704	187,821	2,352,935	256,671	2,500	28,730	2,865,035
Fines	0	0	0	0	0	0	0	0
Other Revenue	0	6,064	3,190	43,824	154,376	1,313	4,719	213,486
Interdepartmental Chrgs for Srvcs	0	0	0	0	0	0	0	0
Misc. Revenue	0	0	3,438	144,325	703,169	33,349	9,460	893,741
Transfers	0	1,533	(13)	(19,805)	0	113,707	25,718	121,140
Total Revenues	35,672	11,881	442,875	5,589,682	2,153,387	159,813	1,369,722	9,763,032
Expenditures								
Employee Services	35,535	41	80,967	705,770	158,384	0	339,494	1,320,191
Purchased Prof and Tech	0	4	1,483	251,446	44,920	44,809	128,704	471,366
Purchased Property Services	0	1,122	15,007	297,719	36,496	3,000	57,148	410,492
Other Purchased Services	0	0	653	8,163	2,399	0	3,579	14,794
Supplies	0	180	14,361	194,527	10,432	0	46,118	265,618
Property	0	2,250	342	750,583	1,284,748	36,824	303,615	2,378,362
Other Objects	0	1,291	79,069	471,346	66,210	75,180	13,020	706,116
Interdepartmental Charges	137	78	89,665	567,402	66,616	0	81,075	804,973
Contingencies	0	0	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0	0
Total Expenditures	35,672	4,966	281,547	3,246,956	1,670,205	159,813	972,753	6,371,912
Ending Balance	0	6,915	161,328	2,342,726	483,182	0	396,969	3,391,120

Internal Service Funds
(in 00)

Description	City Clerk	General City Purpose	Public Utilities	Information Services
Revenues				
Beginning Balance	283	4,016	15,443	41,490
Taxes	0	0	0	0
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	0	21,378	273	0
Fines	0	0	0	0
Other Revenue	0	460	149	531
Interdepartmental Charges for Services	10,547	36,282	54,683	277,561
Misc. Revenue	0	973	0	61
Transfers	0	0	65,144	7,833
Total Revenues	10,830	63,109	135,692	327,476
Expenditures				
Employee Services	2,456	59,705	56,908	93,556
Purchased Prof and Tech	52	0	12,992	2,655
Purchased Property Services	0	0	9,956	606
Other Purchased Services	907	0	355	19,837
Supplies	4,187	0	1,366	74,443
Property	565	0	22,794	97,229
Other Objects	2	0	1,998	11,890
Interdepartmental Charges	2,495	3,345	13,050	15,578
Contingencies	0	0	0	0
Insurance Claims, Refunds	0	0	0	0
Total Expenditures	10,664	63,050	119,419	315,794
Ending Balance	166	59	16,273	11,682

Combined Fund Summary

Internal Service Funds (in 00)

Description	Finance	General Services	Personnel Services	Total
Revenues				
Beginning Balance	12,030	143,771	31,911	248,944
Taxes	0	10	0	10
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	3,185	0	3,185
Charges for Services	0	4	0	21,655
Fines	6,020	0	3,300	9,320
Other Revenue	2,600	3,234	610	7,584
Interdepartmental Charges for Services	71,663	671,832	424,737	1,547,305
Misc. Revenue	0	13,007	0	14,041
Transfers	0	0	0	72,977
Total Revenues	92,313	835,043	460,558	1,925,021
Expenditures				
Employee Services	49,223	129,770	20,098	411,716
Purchased Prof and Tech	56	12,257	51,622	79,634
Purchased Property Services	2,058	95,086	38	107,744
Other Purchased Services	3,755	863	56,547	82,264
Supplies	7,180	136,869	1,232	225,277
Property	0	296,422	0	417,010
Other Objects	10,029	12,464	550	36,933
Interdepartmental Charges	20,519	40,692	7,391	103,070
Contingencies	0	5,000	50,000	55,000
Insurance Claims, Refunds	0	0	256,706	256,706
Total Expenditures	92,820	729,423	444,184	1,775,354
Ending Balance	(507)	105,620	16,374	149,667

Combined Fund Summary

Debt Service Funds (in 00)

Description	Police	Fire	Parks & Recreation	Public Works	General City Purpose	Total
Revenues						
Beginning Balance	0	0	0	0	10,434	10,434
Taxes	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0
Fines	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	10,308	10,308
Misc. Revenue	0	0	0	0	0	0
Transfers	13,769	11,855	18,270	1,386	253,318	298,598
Total Revenues	13,769	11,855	18,270	1,386	274,060	319,340
Expenditures						
Employee Services	0	0	0	0	0	0
Purchased Prof and Tech	27	25	50	42	184	328
Purchased Property Services	0	0	0	0	0	0
Other Purchased Services	0	0	0	0	0	0
Supplies	0	0	0	0	0	0
Property	0	0	0	0	0	0
Other Objects	13,742	11,830	18,220	1,344	260,610	305,746
Interdepartmental Charges	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0
Total Expenditures	13,769	11,855	18,270	1,386	260,794	306,074
Ending Balance	0	0	0	0	13,266	13,266

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FY 2022-2023 General Fund Overview and Five-Year Forecast

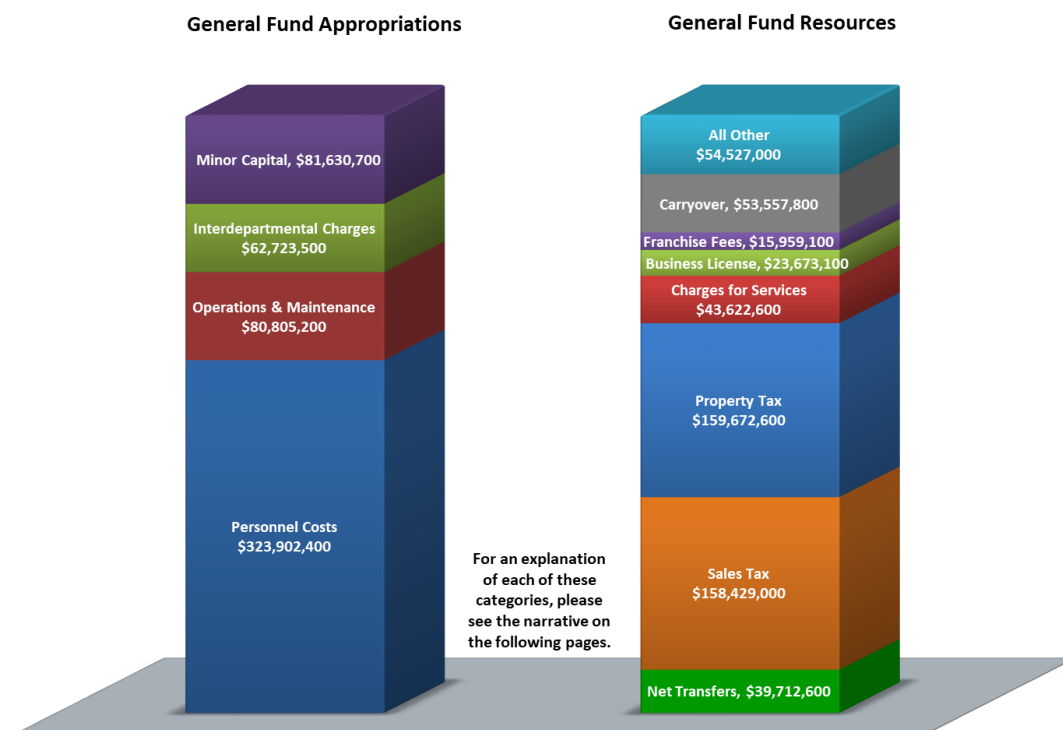
Introduction

The City of Fresno's budgetary structure follows the model used by most governmental entities. Revenue inflows and expenditures outflows are accounted for in different funds according to the legal restrictions on their uses. The General Fund, one of the City's largest funds, is its most versatile funding source since

it has the fewest restrictions. Its revenues come from general taxes, business license fees, room tax (Transient Occupancy Tax or TOT), charges for services, development fees and reimbursements from other government agencies.

These funds are spent on police and fire operations, park maintenance, neighborhood programs, street planning and maintenance, code enforcement, development permit processing and general government support functions.

It should be noted that the revenue and expenditure estimates that are shown in the five-year forecast are just that, estimates. All budgets, since they are created at a point in time before the revenues and appropriations they contain are actually realized, are built with some assumptions as to the level of revenues that will be received and to the level of expenditure outflow.



FY 2022-2023 General Fund Overview and Five-Year Forecast

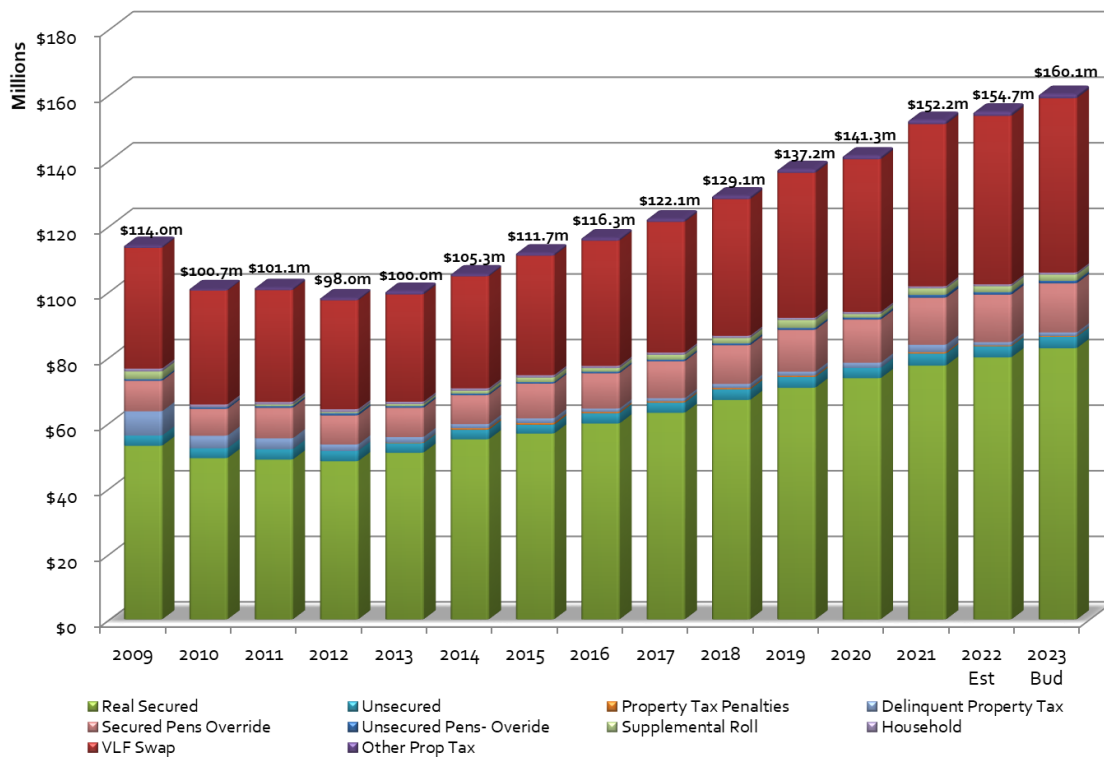
10101 – General Fund (in thousands)	FY 2021 Actual	FY 2022 Amended (as of March 30, 2021)	FY 2022 Estimate	FY 2023 Proposed Budget
Carryover Fund Balance	25,433	45,524	45,524	53,558
<i>Total One-Time Resources</i>	25,433	45,524	45,524	53,558
REVENUES				
Sales Tax	119,640	125,231	148,680	158,429
Property Tax	151,479	160,000	154,307	159,673
Business License	19,332	21,997	22,302	23,673
Franchise Fees:				
Comcast	3,246	3,287	3,287	3,364
ATT	392	397	397	409
PG&E	5,905	5,732	5,732	5,831
Subtotal	9,543	9,415	9,415	9,604
Roll Off Bins	1,508	1,164	1,164	1,187
Comm. Solid Waste	5,660	5,067	5,067	5,169
Franchise Fees	16,710	15,646	15,646	15,959
Room Tax	11,981	13,994	13,994	14,899
Other Taxes and Fees	5,295	5,082	5,445	5,814
Charges for Current Services	37,962	40,037	41,528	43,623
Intergovernmental Revenues	12,864	11,850	11,363	14,370
Intra-governmental Revenues	12,211	12,429	11,885	12,750
Cannabis	410	4,377	410	5,371
All Other	1,865	1,538	1,689	1,324
<i>Total Operating Revenue</i>	389,748	412,181	427,249	455,883
TOTAL RESOURCES	415,181	457,705	472,772	509,441
EXPENDITURES				
Employee Services	195,405	220,079	214,702	233,613
Health & Welfare	20,646	23,351	22,048	26,404
Retirement Contribution	30,497	33,021	31,737	33,670
Pension Obligation Bonds	12,628	12,663	12,463	12,774
Workers' Compensation	16,769	15,392	17,643	17,442
Operations & Maintenance	77,008	119,438	48,711	79,753
Interdepartmental Charges	47,707	61,111	58,332	62,724
Minor Capital (incl. Fire equip leases)	22,008	43,494	14,440	81,631
Contingency	0	0	0	1,052
Total Operating Expenditures	422,668	528,549	420,075	549,062
TRANSFERS				
Debt Obligations	(19,457)	(19,457)	(19,973)	(19,973)
Transfers between Funds	(5,258)	(13,204)	(16,746)	(9,245)
Interloan Transfer	10,000	0	0	0
CARES Fund Reimbursements	68,308	820	820	0
ARPA Fund Reimbursements	0	105,759	37,980	69,369
Reserve for 27 th Pay Period	(400)	(400)	(400)	(400)
TOTAL TRANSFERS	53,193	72,501	861	39,713
Ending Fund Balance	45,705	1,657	53,558	92

FY 2022-2023 General Fund Overview and Five-Year Forecast

10101 – General Fund (in thousands)	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast	FY 2027 Forecast
Carryover Fund Balance	92	3,889	11,028	17,136
<i>Total One Time Resources</i>	92	3,889	11,028	17,136
REVENUES				
Sales Tax	166,254	173,456	180,048	186,375
Property Tax	165,268	171,059	177,054	183,258
Business License	24,835	25,906	26,886	27,827
Franchise Fees:				
Comcast	3,431	3,499	3,569	3,641
ATT	418	426	434	443
PG&E	5,947	6,066	6,188	6,311
Subtotal	9,796	9,992	10,191	10,395
Roll Off Bins	1,211	1,235	1,260	1,285
Comm. Solid Waste	5,272	5,377	5,485	5,595
Franchise Fees	16,278	16,604	16,936	17,275
Room Tax	15,631	16,304	16,921	17,513
Other Taxes and Fees	5,930	6,048	6,169	6,293
Charges for Current Services	44,931	46,279	47,668	49,098
Intergovernmental Revenues	15,509	12,742	5,576	5,168
Intra-Governmental Revenues	13,132	13,526	13,932	14,350
Cannabis	9,025	9,025	9,025	9,025
All Other	1,337	1,351	1,364	1,378
<i>Total Operating Revenue</i>	478,130	492,300	501,578	517,559
TOTAL RESOURCES	478,222	496,189	512,606	534,695
EXPENDITURES				
Employee Services	250,071	257,630	266,205	260,115
Health & Welfare	27,337	28,430	29,568	30,750
Retirement Contribution	34,676	35,716	36,788	37,891
Pension Obligation Bonds	12,774	12,774	12,774	12,774
Workers' Compensation	17,790	18,146	18,509	18,879
Operations & Maintenance	35,634	36,347	37,074	37,815
Interdepartmental Charges	58,437	59,606	60,798	62,014
Minor Capital (incl. Fire equip leases)	14,887	15,071	14,712	14,997
Contingency	0	0	0	0
Total Operating Expenditures	451,606	463,720	476,427	475,236
TRANSFERS				
Debt Obligations	(15,616)	(14,184)	(13,547)	(13,546)
Transfers between Funds	(6,311)	(6,456)	(4,696)	(3,202)
Interloan Transfer	0	0	0	0
CARES Fund Reimbursements	0	0	0	0
ARPA Fund Reimbursements	0	0	0	0
Reserve for 27 th Pay Period	(800)	(800)	(800)	(800)
TOTAL TRANSFERS	(22,727)	(21,441)	(19,044)	(17,548)
Ending Fund Balance	3,889	11,028	17,136	41,911

Note: Data in the actual columns may not equal the column totals due to rounding.

Property Tax Revenues



For FY 2023, the General Fund ongoing revenues as a whole are projected to grow by nearly 11 percent. The growth from the FY 2022 Amended Budget is primarily a reflection of continued consumer spending growth. This translates to further upward movement of Sales Tax projected to be received. Business Licenses and Room Tax traditionally follow, to a lesser degree, the movement of Sales Tax.

The FY 2023 General Fund appropriations fully funds contractual or obligated type expenditures across citywide departments, such as employee contractual costs,

operational outlays (leases, debt services, utilities, and internal service provider support) as well as planned capital work, which combined total 82 percent of the overall General Fund Budget.

Revenues

The General Fund's three largest revenues are Property Tax, Sales Tax and Charges for Services; together they accounted for 79.3 percent of total FY 2023 operating revenues. In combination, these categories ended the fiscal year better than Budget by \$51.7 million.

Property Tax

The category of Property Tax is made up of several different types of property taxes including real secured, unsecured, delinquent taxes, penalties and supplemental taxes. Of these, only real secured is impacted by changes in the Assessed Valuations (AV). Current trends reflect tax growth in line with the Fresno County's published assessed values.

Also included in the Property Tax category is property tax received as a part of the "MVLF Swap." Effective in FY 2012, State Senate bill 89 eliminated the remaining Motor Vehicle License Fee (MVLF) revenue allocated to cities. Instead cities now receive property taxes under the "MVLF Swap." The Swap provides cities with additional property tax share to compensate for the related cut in the MVLF tax rate and revenue. Table below summaries FY 2022 estimate through FY 2027 projection.

Projections							
	FY 2022 Amended Budget	FY 2022 Estimate	FY 2023 Budget	FY 2024	FY 2025	FY 2026	FY 2027
(\$ in Millions)							
Property Tax	160.9	154.7	160.1	165.7	171.5	177.5	183.8
Economic Rebate	(0.9)	(0.4)	(0.5)	(0.5)	(0.5)	(0.5)	(0.5)
Net Property Tax	160.0	154.3	159.7	165.3	171.1	177.1	183.3
Annual \$ Change:							
Property Tax		(6.2)	5.4	5.6	5.8	6.0	6.2
Economic Rebate		0.5	(0.1)	(0.0)	(0.0)	(0.0)	(0.0)
Net Property Tax		(5.7)	5.3	5.6	5.8	6.0	6.2

Property Tax Assumptions

Estimated FY 2023 Property Tax revenues (before economic rebates) are budgeted at \$160.1 million, a \$0.8 million decline from the Amended Budget. The County of Fresno, Office of the Assessor-Recorder published the annual assessment tax roll as of January 1, 2021. The assess values for the City of Fresno totaled \$42.1 billion. The assessed values within the City increased by \$1.5 billion or 3.74% from January 1, 2020. This growth came in lower than the published 2020 -2021 growth of 6.06%. The FY 2023 estimated Property Tax revenues were aligned to the FY 2021-2022 Assessed Values growth rate.

FY 2023 Property Tax revenues accounts for 35.0 percent of total operating revenues. For FY 2023-2027, the growth rate averages at 3.48 percent.

Sales and Use Tax

Sales and Use Taxes are the second largest revenue for the General Fund at 34.8 percent of total operating revenues. Historical trends and the health of the local economy are primary measures for projecting this revenue. The City employs Muni Services LLC, an Avenu Insights & Analytics Company, to ensure the City receives all of the sales tax revenue to which it is entitled, as well as provide an independent resource for forecasting.

According to the latest data, the five largest revenue producing economic segments for the City are miscellaneous retail, department stores, restaurants, new auto sales and retail building materials. Out of the 30 business segments tracked by Muni Services, these five

Fresno County Locally Assessed Property Values					
Municipality	% of Total	Assessed Value Increase			
		2020-2021	2021-2022	\$	%
City of Fresno	65.9%	\$ 40,550,383,239	\$ 42,067,735,882	\$ 1,517,352,643	3.74%
Clovis	20.1%	12,360,811,493	13,205,085,283	844,273,790	6.83%
Coalinga	1.0%	632,284,641	662,511,431	30,226,790	4.78%
Firebaugh	0.6%	345,574,272	365,330,563	19,756,291	5.72%
Fowler	1.1%	686,959,140	724,155,425	37,196,285	5.41%
Huron	0.2%	117,748,034	124,626,759	6,878,725	5.84%
Kerman	1.4%	858,721,333	900,355,088	41,633,755	4.85%
Kingsburg	1.9%	1,141,828,260	1,217,765,030	75,936,770	6.65%
Mendota	0.5%	304,279,964	322,533,101	18,253,137	6.00%
Orange Cove	0.3%	207,703,111	224,103,296	16,400,185	7.90%
Parlier	0.7%	441,500,603	457,505,497	16,004,894	3.63%
Reedley	2.0%	1,257,657,325	1,308,894,392	51,237,067	4.07%
Sanger	2.1%	1,301,685,091	1,413,947,280	112,262,189	8.62%
San Joaquin	0.2%	94,417,195	97,656,993	3,239,798	3.43%
Selma	2.0%	1,256,128,983	1,291,060,197	34,931,214	2.78%
Total	100.0%	61,557,682,684	64,383,266,217	2,825,583,533	3.22%

are nearly 60 percent of total City Sales Tax revenues. Total Sales Tax revenue (before economic rebates) for FY 2022 is estimated at \$150.2 million, reflecting a \$24.1 million increase from the Amended Budget. The calculation of the FY 2022 estimate starts with the 4th quarter results (2021Q4), the latest complete quarter published by the California Department of Taxes and Fees Administration (CDTFA) at the time of building ongoing General Fund revenue projections.

The months of October 2021 through December 2021 or 4th quarter Sales Tax receipts were finalized by the CDTFA in February 2022. The 2021Q4 sales tax disbursement reflected continued solid consumer spending at our top businesses, such as big box retailers (i.e., Costco, Wal Mart, and Target). This segment accounted for nearly 10.1 percent of the quarterly sales tax received. In addition, restaurants accounted for 9.6 percent of quarterly sales tax, new auto sales at 7.6 percent, and wholesale building materials at 6.0 percent.

Miscellaneous retail was the largest business segment at 26.6 percent of the total quarterly sales tax received. The main contributor within this segment was Amazon (74.7 percent of segment, followed by Ulta at 6.0 percent). As noted in last year's budget book, the Amazon's financial reporting change for the Amazon's Fresno Fulfillment Center has benefited the City. The reporting change designates the title of the Fresno Fulfillment Center to the Amazon organization as opposed to originally assigned to a leasing entity. This title change now directs the Bradley-Burns one percent local Sales Tax to the City of Fresno on items shipped from the Fresno Fulfillment Center.

Under the previous title status, the Sales Tax from the Fresno Fulfillment Center, as well as from any of Amazon's Centers, flowed to the countywide tax sharing pool. From this pool, the City of Fresno received, on average, \$0.67 on the dollar. However, it should be noted that

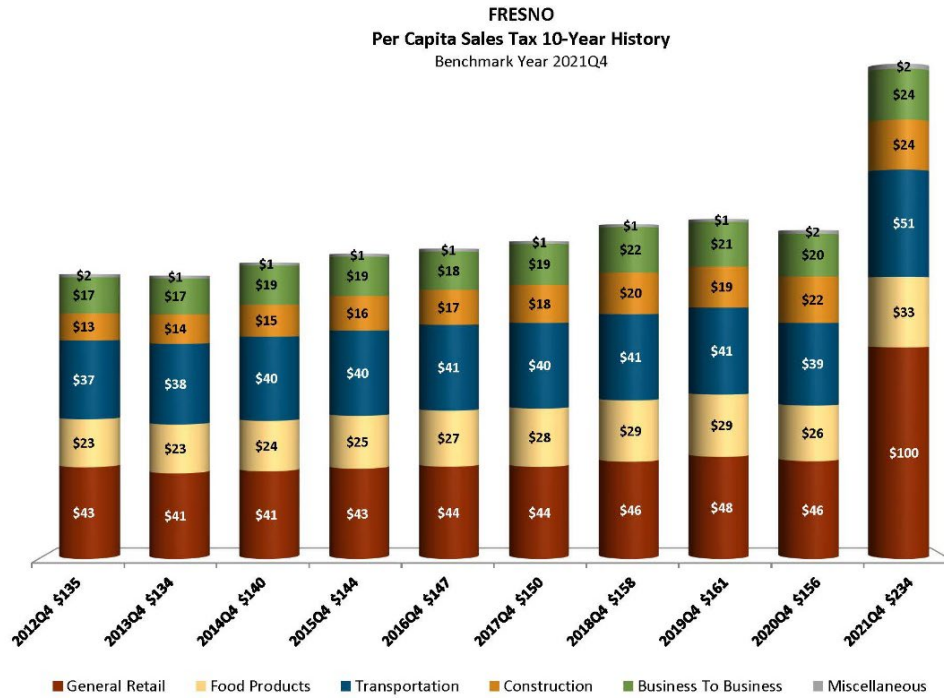
several California cities (without a fulfillment center) continue to seek the State Legislature to change the law that would shift Sales Tax distribution based on where purchased items are to be delivered as opposed to current law of where an item is shipped from.

In addition, our share of Sales Tax that is received through the countywide tax sharing pool continues grew slightly. The City of Fresno received \$6.2 million for the 2021Q4, an increase of \$0.4 million from 2020Q4. The City of Fresno received 66.6 percent of the total county pool during latest quarter versus 61.1 percent during 2020Q4.

Sales Tax Assumptions

FY 2021 through FY 2027 Sales Tax revenue projections was developed with the guidance by Muni Services, LLC. The table below summarizes Muni Services' FY 2021 through FY 2027 Sales Tax projections.

Projections							
	FY 2022 Amended Budget	FY 2022 Estimate	FY 2023 Budget	FY 2024	FY 2025	FY 2026	FY 2027
(\$ in Millions)							
Sales Tax Projection	126.1	150.2	160.0	167.9	175.1	181.7	188.1
Economic Rebate	(0.9)	(1.5)	(1.6)	(1.6)	(1.7)	(1.7)	(1.7)
Net Sales Tax Revenue	125.2	148.7	158.4	166.3	173.5	180.0	186.4
Annual \$ Change:							
Sales Tax Projection		24.1	9.8	7.9	7.2	6.6	6.4
Economic Rebate		(0.6)	(0.1)	(0.0)	(0.0)	(0.0)	(0.0)
Net Sales Tax Revenue		23.4	9.7	7.9	7.2	6.6	6.4

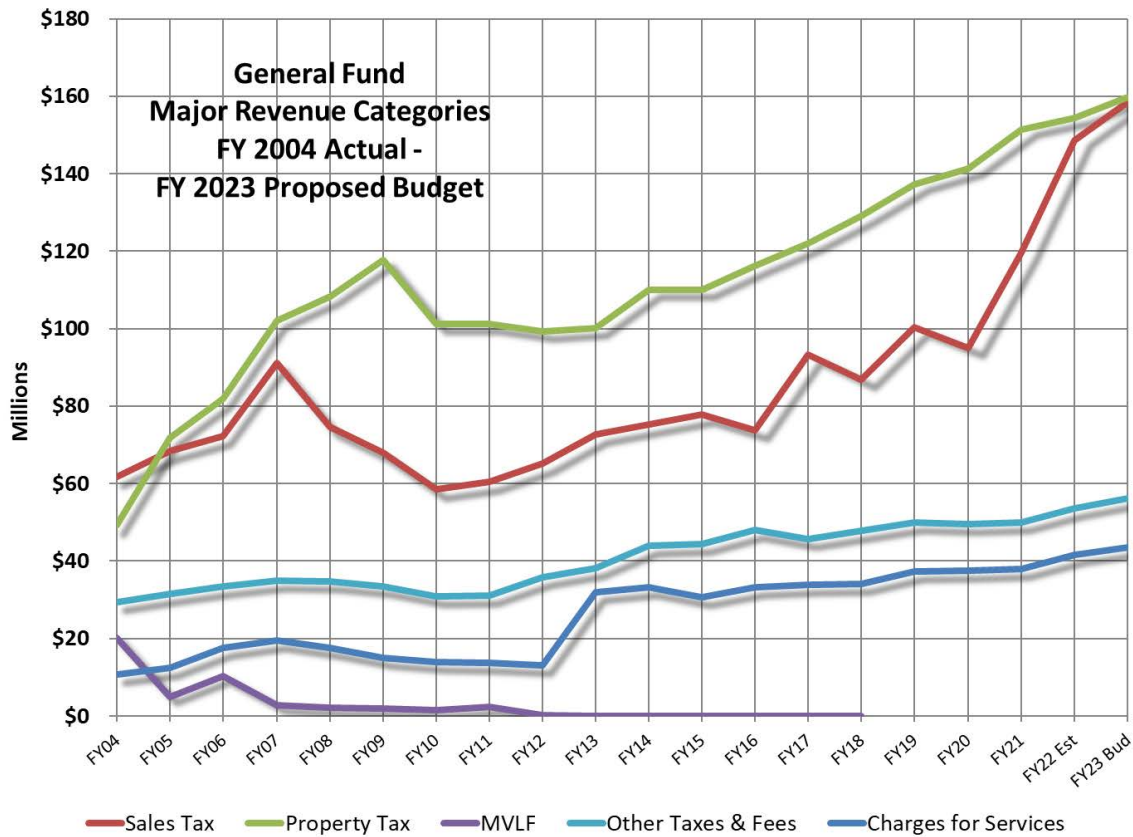


FY 2023 Sales Tax estimate is projected at \$160.0 million (before economic rebates) or \$9.8 million above FY 2022 estimate. Consumer spending is a key driver behind the projected Sales Tax growth but at a more modest rate. The projected growth reflects consumer spending patterns that utilize e-commerce in a continued positive pattern, the local economy further opening as entertainment, sporting, and service venues return to pre-COVID levels, and, to some degree, a price inflation effect impacting all taxable services and goods along with energy consumption for personal or business use. Employment opportunities are also anticipated to contribute to the local economy as local businesses seek to fill positions to meet operational demand to provide goods and services driven by the market. FY 2023 – 2027 sales tax revenue is projected to grow steadily by 4.5 percent.

It should be noted that the respective economic rebates projected under Property and Sales tax revenues, corresponding to Amazon, Ulta, and GAP agreements, do not create additional costs to the City. The revenue reclassification for rebate payment only occurs when each company establishes new positions above set requirement and generates new sales and property taxes as outlined in each respective agreement. The City benefits from receiving new revenues by the creation of new taxes. The new taxes otherwise would not have occurred if the agreements were not established.

Charges for Current Services

This revenue category is the third largest General Fund source. It represents revenues collected by General Fund departments: including permit fees, planning fees, building inspection fees, Park gate fees, as well as parking and citation revenues.



For FY 2022, this revenue category is estimated at \$41.5 million, a \$1.5 million increase from the Amended Budget. The anticipated increase primarily reflects better than anticipated subdivision and traffic control inspection fees as well as plan checks.

For FY 2023, Charges for Current Services are projected at \$43.6 million, which is \$2.1 million above FY 2022 estimate. This growth reflects continued sturdy development activity (inspection, plan checks, and application reviews) along with \$1.5 million of revenue reimbursement for the new Parks Ranger Unit, which is budgeted in the Police Department and paid for by Measure P funds. Also, the new Impaired Driving/Street Racing Team Unit is projected to be cost neutral with the anticipation of generating \$1.1 million in fines. This revenue category accounts for 9.6 percent of total operating revenues in FY 2023.

Other Revenues

Business License

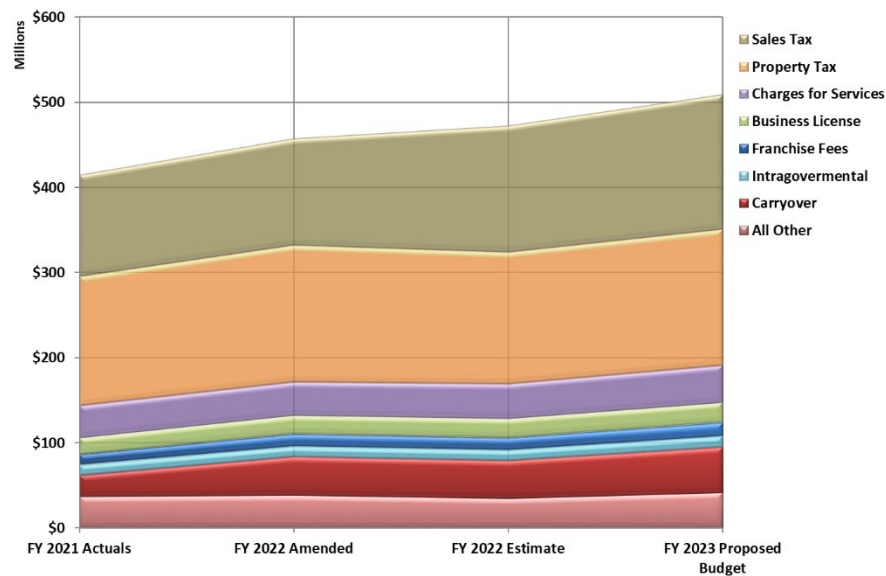
Most cities in California levy a business license fee. Rates and methodology are determined by each city which collects the fees. For the City of Fresno, the maximum fee is specified in the Master Fee Schedule for Retail and Wholesale Business Tax and in the Municipal Code 7-1202B. The primary driver for maintaining this revenue stream is the ongoing efforts of the Finance Department to utilize technology to enhance collection efforts. This fee is traditionally assessed twice a year.

For FY 2022, Business License Fees are estimated at \$22.3 million, a \$0.3 million increase from the FY 2022 Amended Budget. While this category is projected at \$23.7 million in FY 2023, a \$1.4 million higher than the FY 2022 estimate. The FY 2022 and the FY 2023 projections are pegged to the respective fiscal year's Sales Tax (before economic rebates) projection. The two fiscal year projections are pegged at 14.8 percent of Sales Tax results. While FY 2021 actuals reflected a 15.9 percent relationship, the FY 2022 & FY 2023 projections were lowered as protection against possible slowing of fee activity. The five-forecast assumes a 14.8 percent relationship to total Sales Taxes for the outer fiscal years.

Franchise Fees

This category is comprised of revenues from several different sources. Franchise Fees are collected from Comcast, AT&T and PG&E in lieu of rent for use of the streets and rights of way in the City. The fees collected from these sources (totaling \$9.4 million estimated for FY 2022 estimate and \$9.6 million for FY 2023 Budget) are subject to commodity and usage. The City renegotiated the PG&E franchise fee in FY 2011, increasing the amount on the gas franchise from 1 percent to 2 percent. In FY 2012, the City began collecting a franchise fee for roll-off trash bin services and Commercial Solid Waste (CSW) operations. For FY 2023, both of these Franchise fees totaled \$6.4 million.

The FY 2023 projection for these three Franchise Fee sources totals \$16.0 million, a 2.0 percent growth from the FY 2022 estimate. The forecast also assumes a growth rate of 2.0 percent for the outer fiscal years.

General Fund Sources of Funding**Room Tax or Transient Occupancy Tax (TOT)**

Like Business License, a TOT may be levied by a city under the regulatory powers granted to cities in the State Constitution. More than 380 cities in California assess a TOT on people staying for 30 days or less in a hotel, inn or other lodging facility. Rates range from 4 to 15 percent of the lodging cost; the City of Fresno's TOT rate is 12 percent.

Fiscal Year 2022 Room Taxes are estimated at \$14.0 million, equal to the Amended Budget. The FY 2023 Room Tax projection totals \$14.9 million, an increase of \$0.9 million from FY 2022 anticipated results. Similar to Business License, the FY 2022 and the FY 2023 projections are also pegged to the respective fiscal year's Sales Tax (before economic rebates) projection. The two fiscal year projections are pegged at 9.3 percent of Sales Tax projections, which is just under the FY 2021 actual results that reflected a 9.8 percent relationship. The five-year forecast reflects a 9.3 percent relationship to Sales Tax for the outer fiscal years.

Inter - and Intra - governmental Revenues

The Intergovernmental type represents revenues received by the City from other governmental entities. Examples include federal and state grants (i.e., SAFER), SB-90 Mandate reimbursements, California Governor's Office of Emergency Services (CAL OES) reimbursements, as well as reimbursements from school districts for the Student Neighborhood Resource Police Officers (SNRO) Program.

For FY 2022 estimated results, Inter-governmental revenues total \$11.4 million, a \$0.5 million decline from Amended Budget. The decline is mainly due to a six month delay in starting the first of two SAFER22 drill schools resulting in \$1.3 million postponed revenue reimbursement, which was partially offset by \$0.9 million in higher than anticipated OES reimbursements for Fire's strike team support.

The FY 2023 projection totals \$14.4 million, a \$3.0 million increase from the FY 2022 Estimate. The increase primarily corresponds to budgeting for a full FY SAFER22 reimbursements for 42 sworn positions (\$1.8 million above FY22 Estimate) plus an additional \$1.8 million for the SAFER23 reimbursement

for 24 sworn positions. FY 2023 SAFER reimbursement increases are partially offset with budgeting CAL OES mutual aid reimbursements at a traditional level of \$1.0 million, which is \$0.9 million lower the FY 2022 anticipated reimbursement.

Intra-governmental revenues are received by the General Fund for services provided to other City departments. Examples are cost allocation charges from General Fund central service providers (such as Finance and the City Attorney's Office) to the enterprise and internal service funds. This revenue category is estimated to end FY 2022 at \$11.9 million or \$0.5 million below the Amended Budget, which mostly corresponded to the discontinuance of Graffiti Abatement services to Solid Waste's refuse containers. The FY 2023 projection totals \$12.7 million or \$0.9 million from the FY 2022 estimate as a result of natural growth of General Fund service costs recovered from non-GF client departments through the Cost Allocation Plan process.

Cannabis Revenues

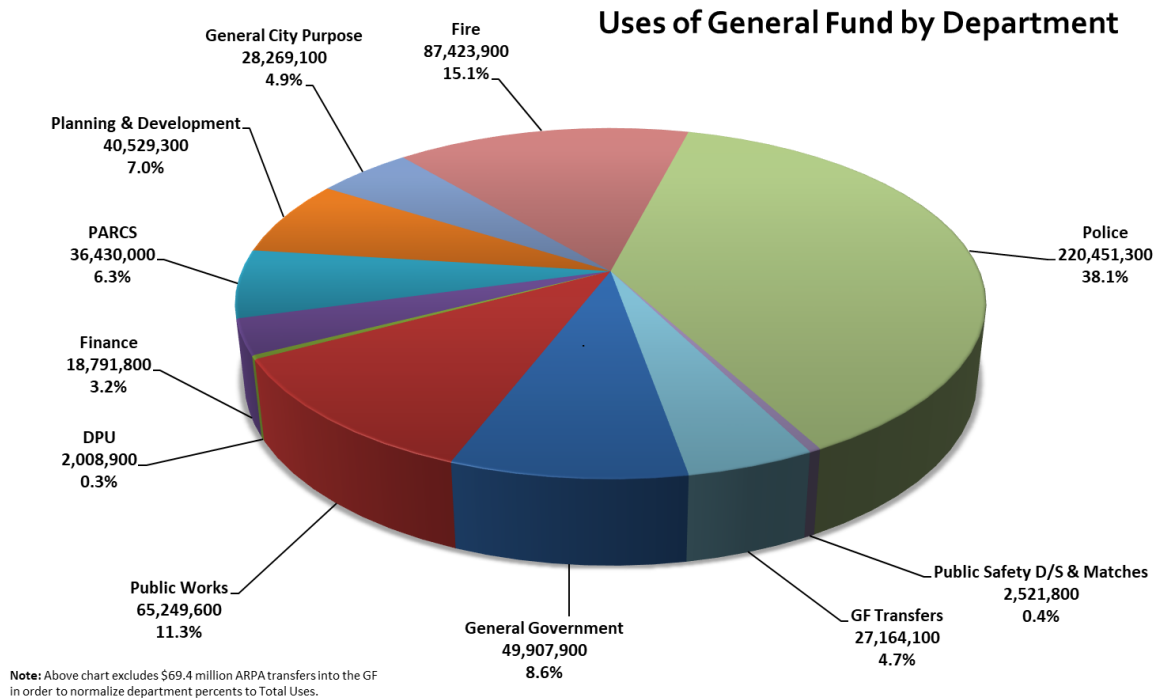
This revenue source is estimated at \$0.4 million in FY 2022, while growing to \$5.4 million in FY 2023. The \$5.4 million is based on \$4.0 million in projected tax generation (retail, microbusiness, and cultivation) plus \$1.4 million in application, permit and renewal fees.

Other Revenues

This group of revenues contains miscellaneous items that do not fit in any of the above categories; these include refunds, donations, revenue from securing property, property losses and sales of real property, unclaimed property and obsolete items. The category is budgeted in FY 2023 at \$1.3 million or less than 1.0 percent of total operating revenues.

Appropriations

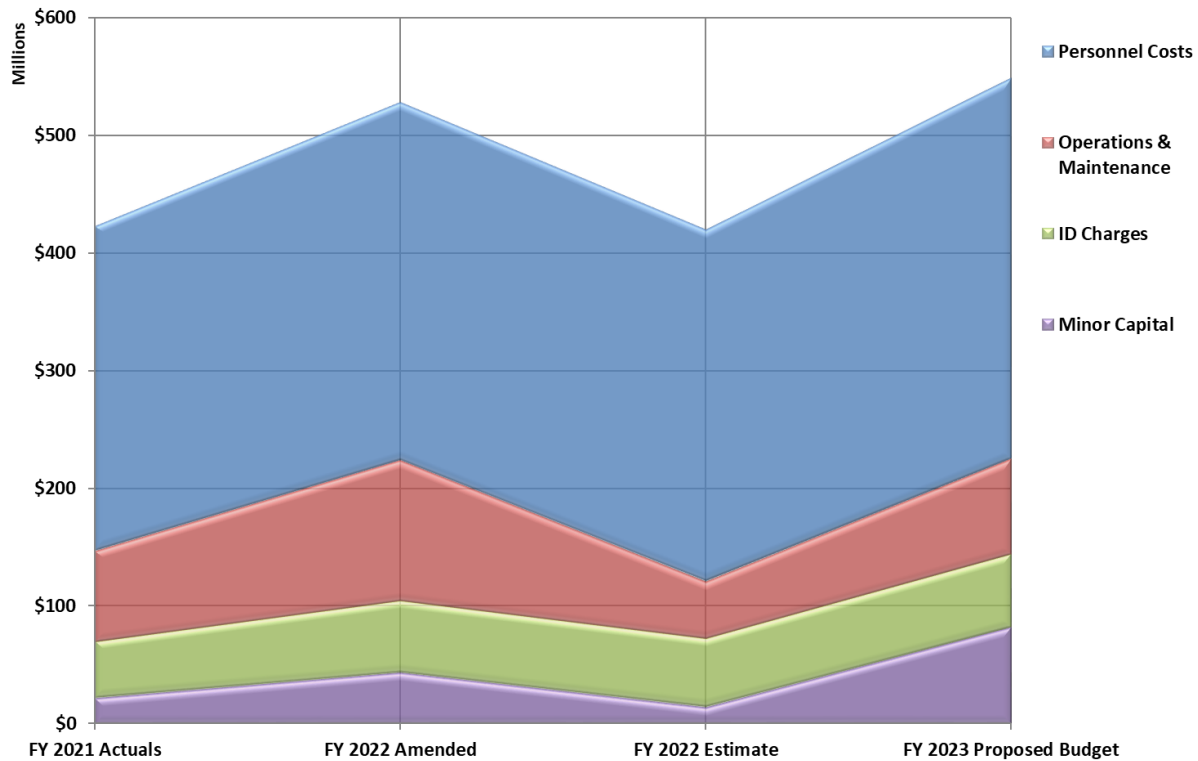
The FY 2023 General Fund appropriations are budgeted at \$549.1 million, a \$20.5 million increase from the Amended Budget. This increase primarily reflects fully funding contractual or obligated type expenditures for citywide departments. As noted earlier in this discussion, the Budget funds expenditure obligations such as approved labor contracts, operational outlays (leases, utilities, legal services, debt services, and internal service provider support), along with planned capital work. These obligations or commitments equate to 82 percent of the overall General Fund budgeted appropriations.



The following two charts within this section show the uses of General Fund in two different ways: 1) by Department; and 2) appropriation category. The Department graph shows the largest use of the General Fund is for public safety, Police and Fire operating, capital and safety related debt service expenditures.

The Uses of the General Fund by Department graph also includes net transfers since they provide funding to other funds for debt service, grant matches, and other items; they are still obligations for which the General Fund is responsible.

All these public safety uses comprise 53.6 percent of all General Fund uses (including Transfers). Infrastructure planning and maintenance is 18.6 percent of the General Fund (Planning and Development, Public Utilities, and Public Works). Parks, After School, Recreation and Community Services (PARCS) Department is 6.3 percent; the remaining departments are General Government in nature and will consume 8.6 percent of the General Fund budget in FY 2023. General Fund net transfers comprise 4.7 percent of total General Fund uses.

General Fund Expenditures Category

The second chart above categorizes appropriations by type. These types are explained in the following pages.

Personnel Costs

This category, made up of Employee Services (salary, fringe, overtime, leave payoffs, workers compensation, etc.), Health & Welfare, Retirement and Pension Obligation Bond (POB) costs. The FY 2023 increase over FY 2022 Amended is \$19.4 million, a 6.4 percent increase. The FY 2023 Personnel Budget totals \$323.9 million and is 59.0 percent of total expenditures. The main driver behind the growth in Personnel costs corresponds to fully-funding approved labor contracts. In addition, the Budget also adds new permanent positions in order to further improve processing times and invest in new Programs enhancing City services, which are discussed in detail under department narratives.

With regards to the Pension Obligation Bonds (POB), in 1983 the City of Fresno adopted Ordinance 83-116 which authorized the City to collect an additional levy upon the taxable property within the City. This levy is allowed by Section 93.31 of the Revenue and Taxation Code. However, the money collected can only be used towards payment of the bonds that were issued by the City to fully fund the Fire and Police retirement systems. For FY 2023, revenue from this levy is estimated to cover the total General Fund POB debt service, which is \$12.8 million.

Personnel costs have been calculated citywide assuming no change to the Health & Welfare premium from FY 2022; this was based on rates approved by the Health & Welfare Board in March 2022. For FY 2024 through FY 2027, a 4.0 percent increase in total costs every year is assumed.

Retirement calculations are based on the FY 2023 rates approved by the Retirement Boards on November 30, 2021. The Public Safety retirement rate is 20.34 percent (a 2.22 percent decline), and the Employee retirement rate is 11.97 percent (a 1.38 percent decline). Note that for certain bargaining units the percentage paid by the City for the retirement contribution will vary due to contract provisions.

Attrition Savings

Historically, all existing positions, whether filled or vacant, were budgeted as fully funded under each respective department's budget. This budget practice was not applied to the FY 2023 Budget. Funding was removed in this Budget for vacant positions determined not to be filled during the remainder of FY 2022 or in FY 2023. Therefore, Department budgets were lowered in correspondence to unfunded vacant positions.

Operations and Maintenance (O&M)

Total appropriations for FY 2023 are budgeted at \$79.8 million, a \$39.7 million decline from the Amended Budget. This decrease is primarily driven by FY 2022 appropriations covered by one-time ARPA funding that did not roll into FY 2023.

Interdepartmental charges (ID Charges)

This category captures costs associated with services provided by internal departments. Examples of providers include the Information Service Department that manages the City's

technology infrastructure, systems, and equipment, the Personnel Department that oversees the City's self-insured risk funds (process Liability, Property and Workers' Compensation claims), the Fleet Division (General Services Department-GSD) that provide maintenance service, fuel, and acquisition of a wide-range of City vehicles, and the Facilities Division (GSD) that manages work performed on citywide properties.

This expenditure category is budgeted in FY 2023 at \$62.7 million, a \$1.6 million increase from the Amended Budget. The increase largely corresponds to \$0.9 million projected higher fuel costs and \$0.9 million infusion to the Desktop Lease Program that establishes a replacement funding mechanism for citywide computer and/or laptops as the equipment reaches its useful life.

Minor Capital

This category is comprised of funding for building improvements, furniture, new and replacement vehicles, computer software and lease payments for equipment. This category is budgeted in FY 2023 at \$81.6 million, an overall increase of \$38.1 million from the FY 2022 Amended Budget. The increase is mostly attributable to re-budgeting of \$37.3 million of various capital projects that were originally structured in FY 2022 to be funded by ARPA reimbursements per approved 30th and 55th AAR Amendments.

Transfers

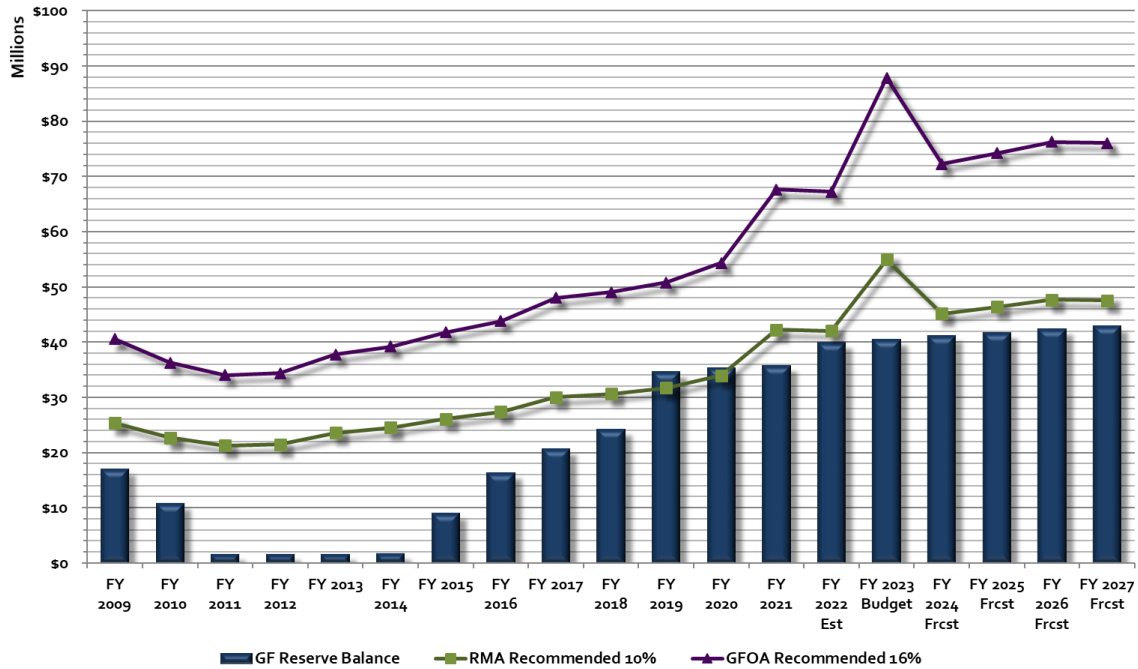
An interdepartmental transfer between funds is the authorized exchanges of cash between funds. The General Fund's net transfers total a positive \$39.7 million (more cash received, then transferred out). The positive transfer balance primarily corresponds to ARPA planned transfers into the General Fund totaling \$69.4 million.

This ARPA transfer is comprised of \$67.3 million of re-budgeted transfers related to the FY 2022 14th, 30th, and 55th AAR Amendments plus \$2.1 million scheduled to fund FY 2023 operational needs.

Type of Transfer	Budget Amount
Debt Service Payments	(19,610,900)
Transfers to Other Funds	(11,109,900)
Transfers into the GF	1,034,900
ARPA Transfers into the GF	69,398,500
Subtotal	59,323,500
Total Transfers	39,712,600

The positive \$69.4 million of transfers from ARPA to the General fund was partially offset by a negative \$19.6 million (transfers out) for the repayment of scheduled debt service that are legally required obligations.

A second partial offset was a negative \$11.1 million of transfers out related to various contractual obligations between City funds, while \$1.0 million relates to transfers into the General Fund.

General Fund Reserve since FY 2009
and Projections to FY 2027

General Fund Reserve Status

The Government Finance Officers Association (GFOA) recommends a minimum reserve of 16 percent, while the City's Reserve Management Act requires 10 percent of total General Fund expenditures. The General Fund reserve at the end of FY 2022 is estimated at \$39.8 million or 9.49 percent of total expenditures.

The Reserve Fund is estimated to end FY 2023 at \$40.4 million or 7.37 percent of total expenditures. It should be noted that the FY 2023 expenditures include ARPA one-time funded expenditures of \$69.4 million. As reference, the Reserve Fund's ending balance to total expenditures, excluding ARPA commitments, would equate to 8.43 percent.

General Fund Reserve						
(in thousands)	FY 2022 Estimate	FY 2023 Budget	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast	FY 2027 Forecast
Beginning Balance	35,707	39,848	40,446	41,052	41,668	42,293
Est. RDA Debt Repayment	-	-	-	-	-	-
Other Revenue	371	598	607	616	625	634
Transfers	3,770	-	-	-	-	-
Reserve Balance	39,848	40,446	41,052	41,668	42,293	42,928

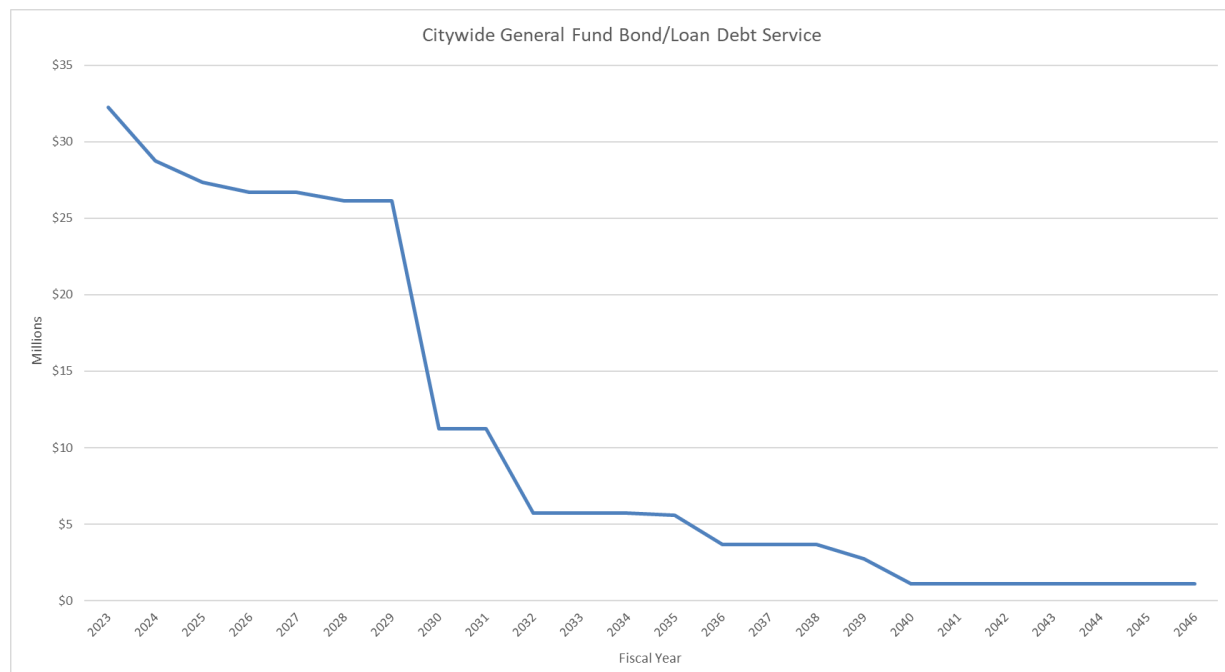
General Fund Debt Service

The General Fund currently pays debt service on an obligation bond, multiple lease revenue bonds, and a loan. Total current aggregate General Fund debt service obligation for the City is illustrated below. In addition to total General Fund debt service from FY 2023 through FY 2046, the chart and table provides the debt service percentage as compared to total General Fund appropriations in a given year. Starting in FY 2024, the year after the No Neighborhood Left Behind Lease Revenue Bonds are paid off, the required General Fund debt service payments begin to show a steady decline. After 2031, the only General Fund bond payments required pertain to the Public Safety Bonds, the Animal Shelter Bond and the bonds originally issued under the 2004 Lease Revenue Bonds.

Year	General Fund Debt Service Excluding Equipment Leases	Total General Fund Appropriations	Percentage
2023	32,262,769	549,061,800	5.88%
2024	28,771,075	451,606,471	6.37%
2025	27,339,826	463,720,277	5.90%
2026	26,701,250	476,426,518	5.60%
2027	26,703,767	475,235,694	5.62%
2028	26,132,903	479,988,051	5.44%
2029	26,126,528	484,787,932	5.39%
2030	11,254,056	489,635,811	2.30%
2031	11,256,602	494,532,169	2.28%
2032	5,708,728	499,477,491	1.14%
2033	5,703,402	504,472,266	1.13%
2034	5,706,557	509,516,988	1.12%

Year	General Fund Debt Service Excluding Equipment Leases	Total General Fund Appropriations	Percentage
2035	5,563,178	514,612,158	1.08%
2036	3,689,138	519,758,280	0.71%
2037	3,691,365	524,955,863	0.70%
2038	3,689,983	530,205,421	0.70%
2039	2,740,463	535,507,475	0.51%
2040	1,118,600	540,862,550	0.21%
2041	1,119,600	546,271,176	0.20%
2042	1,119,200	551,733,887	0.20%
2043	1,117,400	557,251,226	0.20%
2044	1,119,200	562,823,739	0.20%
2045	1,119,400	568,451,976	0.20%
2046	1,118,000	574,136,496	0.19%

Note 1: Total General Fund appropriations after FY 2027 include a one percent growth factor.



Office of the Mayor and City Manager

The City of Fresno operates under the strong mayor form of government. Under this system, the Mayor serves as the City's Chief Executive Officer and is responsible for providing leadership, the proper and efficient administration of all affairs of the City, appointing and overseeing the City Manager,



executing and enforcing all laws and ordinances and policies of the City, promoting economic development and preparing the annual budget. The City

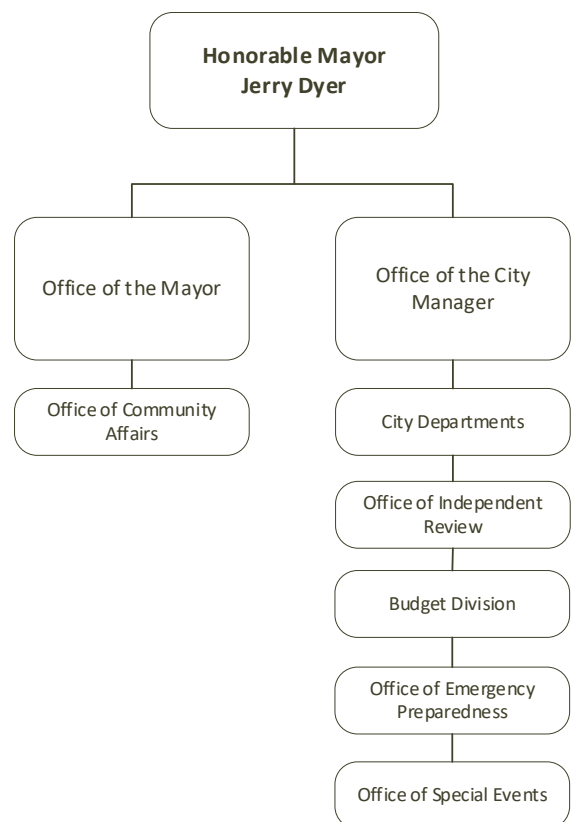
Manager's Office houses the administrative branch of the City of Fresno. The Division carries out policy directives of the Mayor and Council and oversees and directs the day-to-day activities and operations for all City departments, with the exception of offices provided for in the Charter.

The Mayor's Vision for Fresno

The Mayor is committed to realizing 'One Fresno.' This vision is in pursuit of "an inclusive, prosperous, beautiful city where people take pride in their neighborhoods and community. A government that listens, keeps its promises, and is owned by the people." For the vision to become a reality, the Mayor has

outlined six priorities that are founded on the basis of Public Safety and restoring public trust; and are as follows:

1. Housing and Homelessness - Supporting the development of affordable housing options for all. Providing care and dignity to our most vulnerable.
2. Beautify Fresno - Restoring our City's curb appeal, block by block across the entire city.
3. Inclusive Economic Development - Creating an environment that attracts and promotes businesses offering career opportunities economic mobility to residents.
4. Vibrant Downtown – Great cities have great downtowns. Increasing residential population from 3,000 to 10,000.
5. Youth Leadership- Investing in and giving a voice to the leaders of tomorrow, today.
6. We Work for You - Cultivating a "We Work for You" culture of service and improving the sentiment about our City.

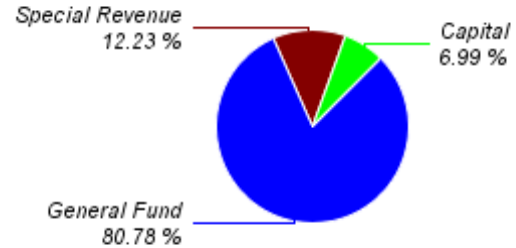


*Office of the Mayor and City Manager Budget Snapshot***Operating and Capital Appropriations by Fund Type**

	<i>FY 2022 Amended</i>	<i>FY 2023 Proposed</i>	<i>Variance</i>
<u>Operating</u>			
General Fund	5,046,400	6,936,200	1,889,800
Special Revenue	1,205,000	1,050,000	(155,000)
Total Operating	6,251,400	7,986,200	1,734,800
<u>Debt Service</u>			
	0	0	0
Total Debt Service	0	0	0
<u>Capital</u>			
Capital	1,446,800	600,000	(846,800)
Total Capital	1,446,800	600,000	(846,800)
Grand Total	7,698,200	8,586,200	888,000

Major Capital Projects by Appropriations

<u>Department</u>	<u>Project</u>	<u>Fund Type</u>	<u>2023 Proposed Budget</u>
Office of the Mayor and City Manag	PW00935 - Animal Shelter	Capital	600,000

FY 2023 Appropriation Fund Type Chart

<u>Home Department</u>	<u>Fund Type</u>	<u>FTE</u>
Office of the Mayor and City	General Fund	35.30
Office of the Mayor and City	Enterprise	1.50
Office of the Mayor and City	Internal Service Fund	0.70
Grand Total		37.50

Service Impacts

Total appropriations for the Office of the Mayor and City Manager are budgeted at \$8,586,200 of which, \$7,986,200 is budgeted for operating expenditures and \$600,000 is budgeted for the Animal Center capital project.

Revenues

Total revenue for the Office of the Mayor and City Manager is budgeted at \$7,521,000 of which, \$5,370,500 is budgeted for Cannabis Application Fees and Permits and \$1,081,400 is related to the Cannabis Equity Grant funding carryover, while the Office of Special Events is anticipated to generate \$271,700 in revenues from event services.

Expenditures

General Fund

In FY 2023, General Fund operating appropriations are budgeted at \$6,936,200, which is an increase of \$1,889,800. The increase is attributable to changes and/or additions to the following Programs:

Support Office of the Mayor

Communications Website Improvements

The technology that supports the City's website is antiquated and difficult to maintain and updates by staff are cumbersome and repetitive therefore, \$150,000 is being dedicated for technological upgrades and improvements. These improvements will provide staff with a more effective and efficient process for updating the City's website.

Office of Community Affairs

The Office of Community Affairs (OCA) conducts outreach to all members of the Fresno community by serving as City government's liaison to key constituent groups and associations, multicultural and immigrant

populations, including the Hispanic, Asian Pacific Islander and Indian communities, faith-based, civic and human service and other including community benefit organizations.

The OCA was first established in FY 2022 as the first step toward improving the outreach and liaison efforts; however, an operating budget was not developed at that time. In FY 2023, Non Personnel Services appropriations are budgeted at \$117,200, which includes funding for public relations, informational material, interpreting services, and office supplies. Rental space appropriations have also been budgeted to provide an outreach location that is more accessible to the community.

Also in FY 2023, the OCA is consolidating its outreach services and adding a Community Coordinator position in lieu of utilizing the existing vacant PARCS Community Coordinator. PARCS is now ready to fill the vacancy. This action will centralize the outreach and liaison services and resources and will create a more efficient process for Fresno residents.

Office of Emergency Preparedness

The Office of Emergency Preparedness (OEP) is being created in response to the lessons learned from the recent COVID-19 pandemic. City staff should be commended for their tireless dedication and amazing effort during the pandemic, especially in light of the fact that staff were pulled from their primary job duties to confront this emergency.

In FY 2023, appropriations are budgeted at \$332,900, which includes the transfer of a Community Outreach Specialist from the Fire Department, a new Emergency Operations Manager and an Emergency Operations Coordinator.

Office of Special Events

The Office of Special Events (OSE) is being created in the Office of the Mayor and City Manager to more effectively manage citywide events and to more accurately identify the economic impact of these events while at the same time improving the customer experience for event holders and patrons. This consolidation of services includes Special Events that have historically been managed by the PARCS Department as well as funds slated for parades and increased funds to address events such as downtown and other areas that are intended to promote attendance and to improve economic vitality of the area. This change will enhance revenue collection and the reconciliation process between the revenue received and the cost of providing the service.

In FY 2023, appropriations for the Office of Special Events are budgeted at \$821,000 and includes the following:

Personnel Services costs are budgeted at \$438,800, which includes the costs for a Program Manager, a Community Coordinator and temporary costs for Building Inspectors, Fire Inspectors, Parks Maintenance Leadworkers and Laborers.

Non Personnel Services costs are budgeted at \$311,800, which is offset by the transfer of \$90,000 from the Economic Development Department and \$50,000 budgeted for parades in General City Purpose. The appropriations will be used for special events and community parades that promote businesses and areas citywide.

Animal Center

Appropriations are budgeted at \$600,000 in FY 2023 for the remaining capital construction of the Animal Center. Animal Control Service and Operational costs are budgeted and discussed in detail under the General City Purpose Department.

Staffing

City Manager's Office

In FY 2023, two (2) Cannabis related positions are being transferred to the Planning and Development Department: One (1) Project Manager and one (1) Administrative Clerk II.

Office of Community Affairs

The Office is consolidating its outreach services and adding a Community Coordinator position for an existing PARCS Community Coordinator. This action will centralize the outreach and liaison services and resources and will create a more efficient process for Fresno residents. Cost: \$92,100.

Office of Emergency Preparedness

In preparation for future emergencies, the Office of Emergency Preparedness is adding three full-time staff, which includes the transfer of a Community Outreach Specialist from the Fire Department, a new Emergency Operations Manager and an Emergency Operations Coordinator. Cost: \$250,600.

Office of Special Events

To more effectively manage citywide events and improve the customer experience for event holders and patrons, the Office of Special Events is adding two positions: One Program Manager and one Community Coordinator. Cost: \$199,700.

Department Staffing Detail

Position Summary					
Division	FY 2021 Final	FY 2022 Adopted	FY 2022 Amended	FY 2023 Changes	FY 2023 Proposed
Office of the Mayor	10.00	11.00	11.00	(1.00)	10.00
City Manager Division ⁽¹⁾	9.00	8.00	10.00	(1.00)	9.00
Office of Independent Review	2.00	2.00	2.00	0.00	2.00
Economic Development	2.00	0.00	0.00	0.00	0.00
Budget Division ⁽¹⁾	7.00	7.00	8.00	0.00	8.00
Office of Community Affairs	0.00	3.00	3.00	1.00	4.00
Office of Emergency Preparedness	0.00	0.00	0.00	2.50	2.50
Office of Special Events	0.00	0.00	0.00	2.00	2.00
Total	30.00	31.00	34.00	3.50	37.50

⁽¹⁾ In FY 2022, the 5th PAR Amendment added 2 Deputy City Managers in the City Manager's Office and 1 Budget Analyst in the Budget Division.

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed	Percent Change
Beginning Balance	165,130	162,959	(15,415,500)	(1,290,300)	(91.6)
Fiscal Year Revenues:					
Taxes	0	6	0	0	0.0
Licenses & Permits	0	409,758	4,376,700	5,370,500	22.7
Intergovernmental Revenue	0	1,846,284	1,205,000	0	(100.0)
Charges for Services	0	0	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	(31,113)	(25,738)	0	271,700	0.0
Interdepartmental Charges for Services	0	383	0	0	0.0
Misc. Revenue	2,165	2,747,605	0	0	0.0
Transfers	220,909	139,415	14,551,400	3,169,100	(78.2)
Total Fiscal Year Revenues	191,961	5,117,713	20,133,100	8,811,300	(56.2)
Funding Facilitated by Department	357,091	5,280,672	4,717,600	7,521,000	59.4
Memo Item:					
Citywide General Fund Support	4,150,300	4,115,444	668,800	1,268,800	89.7
Total Available Funding	4,507,391	9,396,116	5,386,400	8,789,800	63.2
Appropriations by Amount					
Personnel Services	3,510,672	3,799,843	4,005,100	4,851,300	21.1
Non Personnel Services	339,737	18,779,745	3,053,700	2,823,900	(7.5)
Interdepartmental Services	528,425	655,738	639,400	911,000	42.5
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	4,378,835	23,235,326	7,698,200	8,586,200	11.5
Appropriations by Percentage					
Personnel Services	80.2	16.4	52.0	56.5	21.1
Non Personnel Services	7.8	80.8	39.7	32.9	(7.5)
Interdepartmental Services	12.1	2.8	8.3	10.6	42.5
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	11.5

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Department Appropriations by Fund Classification - FY 2023 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	25,200	1,081,400	(2,396,900)	0	0	0	(1,290,300)
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	5,370,500	0	0	0	0	0	5,370,500
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	271,700	0	0	0	0	0	271,700
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	3,169,100	0	0	0	3,169,100
Total Fiscal Year Revenues	5,642,200	0	3,169,100	0	0	0	8,811,300
Funding Facilitated by Department	5,667,400	1,081,400	772,200	0	0	0	7,521,000
Memo Item:							
Citywide General Fund Support	1,268,800	0	0	0	0	0	1,268,800
Total Available Funding	6,936,200	1,081,400	772,200	0	0	0	8,789,800
Appropriations							
Personnel Services	4,806,300	0	45,000	0	0	0	4,851,300
Non Personnel Services	1,228,900	1,050,000	545,000	0	0	0	2,823,900
Interdepartmental Services	901,000	0	10,000	0	0	0	911,000
Contingencies	0	0	0	0	0	0	0
Total Appropriations	6,936,200	1,050,000	600,000	0	0	0	8,586,200

Department Appropriations by Fund Type

Resources	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed (Amount)	FY 2023 Proposed (Percentage)
Operating	4,373,375	5,457,011	6,251,400	7,986,200	93.0
Capital	5,460	17,778,315	1,446,800	600,000	7.0
Debt Service	0	0	0	0	0.0
Total	4,378,835	23,235,326	7,698,200	8,586,200	100.0

Notes:

Department Appropriations by Fund Classification – FY 2023 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

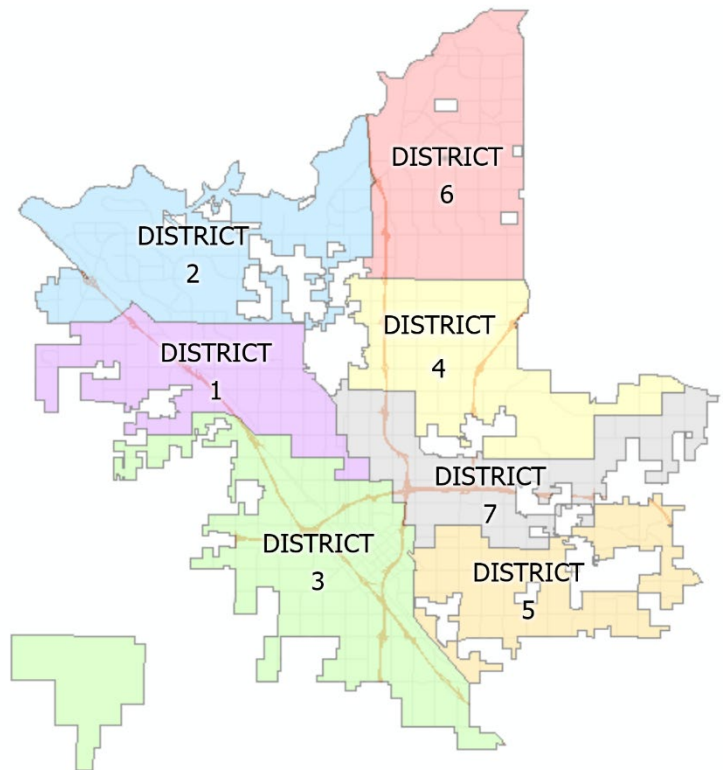
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City Council

The City Council consists of seven Councilmembers who represent their respective districts. Elected officials are bound by term limits consisting of 2 four-year terms. The City Council also appoints the City Attorney and City Clerk.

The role of the City Council is to establish policy direction for the City by enacting ordinances and resolutions to provide guidance to the public and city staff; reviewing and adopting the annual budget; levying taxes (when approved by a ballot election) or establishing other sources of revenue as may be necessary to fund approved appropriations. The Council also reviews and votes on recommendations presented by City Boards and Commissions; authorizes contracts and bond issuances; grants franchises; and establishes other policies and measures which promote the general welfare of the citizens of Fresno.

In collaboration with the Mayor, the City Council approves appointments of members of the community to serve on the City's various Boards and Commissions, such as the Planning Commission and Civil Service Board. Appointments ensure a wide cross-section of the community is represented in City government.

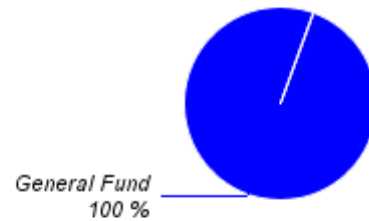


City Council Department Budget Snapshot

Operating and Capital Appropriations by Fund Type

	<i>FY 2022 Amended</i>	<i>FY 2023 Proposed</i>	<i>Variance</i>
<u>Operating</u>			
General Fund	6,886,700	7,289,900	403,200
Total Operating	6,886,700	7,289,900	403,200
<u>Debt Service</u>			
	0	0	0
Total Debt Service	0	0	0
<u>Capital</u>			
General Fund	536,300	530,600	(5,700)
Total Capital	536,300	530,600	(5,700)
Grand Total	7,423,000	7,820,500	397,500

FY 2023 Appropriation Fund Type Chart



Home Department	Fund Type	FTE
City Council Department	General Fund	52.00
Grand Total		52.00

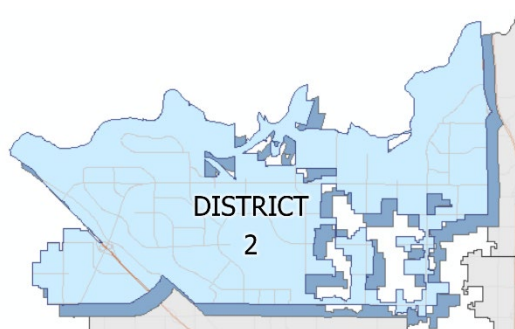
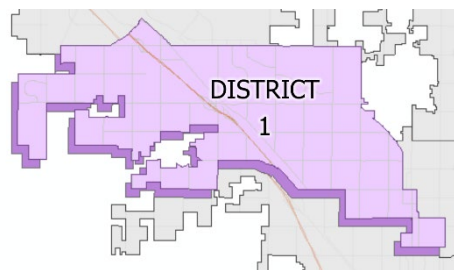
Major Capital Projects by Appropriations

<u>Department</u>	<u>Project</u>	<u>Fund Type</u>	<u>2023 Proposed Budget</u>
City Council Department	XC00001 - CNL Dist. 1 Infrastructure	General Fund	122,200
City Council Department	XC00002 - CNL Dist. 2 Infrastructure	General Fund	136,200
City Council Department	XC00003 - CNL Dist. 3 Infrastructure	General Fund	7,800
City Council Department	XC00005 - CNL Dist. 5 Infrastructure	General Fund	84,700
City Council Department	XC00006 - CNL Dist. 6 Infrastructure	General Fund	92,400
City Council Department	XC00007 - CNL Dist. 7 Infrastructure	General Fund	87,300



ESMERALDA SORIA – DISTRICT 1

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Email: District1@fresno.gov



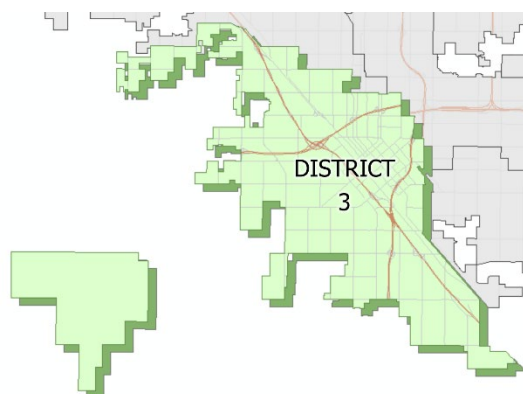
MIKE KARBASSI – DISTRICT 2

Phone: (559) 621-8000
Email FAX: (559) 621-7892
Email: District2@fresno.gov



MIGUEL ARIAS – DISTRICT 3

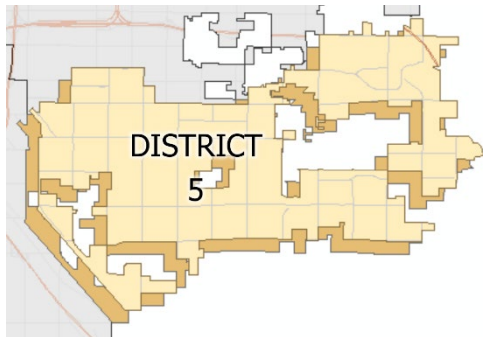
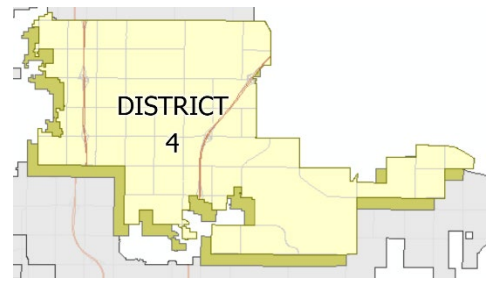
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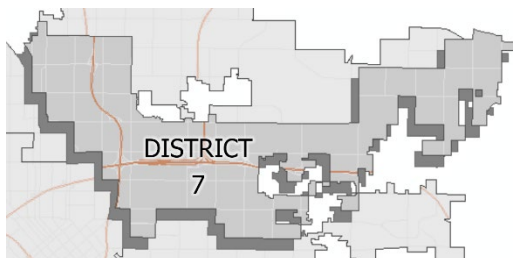
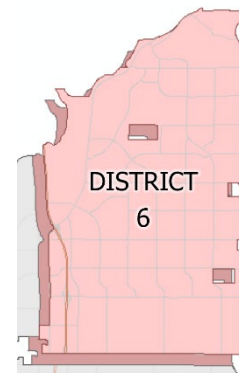
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GARRY BREDEFELD – DISTRICT 6

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**NELSON ESPARZA – DISTRICT 7
COUNCIL PRESIDENT**

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Service Impacts

Revenue

The City Council Department does not traditionally receive revenue for its services and is fully funded by General Fund revenues.

Expenditures

Operating Appropriations

FY 2023 base budget appropriations are budgeted at \$600,000 per District or an increase of \$50,000 per District above the FY 2022 base budget appropriations of \$550,000 per District.

Interdepartmental (ID) Charges

Each District's ID Charge appropriations are increasing in FY 2023 due in part to the inclusion of four accounts that more accurately reflect the cost of Facilities Charges per Council District given the variances in square footage occupied by each District:

- Facilities Repair & Replacement Projects,
- Facilities Management Charges,
- City Hall Rent,
- Security Assessment Charges.

FY 2022 Carryover Estimates

The FY 2022 estimated operating year-end carryover balances have been also added to each district's respective budget in FY 2023 for a total operating budget of \$7,289,900 or an increase of \$403,200.

Election Year Appropriations

FY 2023 is an election year therefore; appropriations are being held in reserve for newly elected or re-elected Councilmembers in

Districts 1, 3, 5, and 7. Appropriations have been submitted at half of the annual level with the exception of the FY 2022 carryover and the additional appropriations for the duty as Council President, which are budgeted at the full amounts for the existing Councilmembers. The remaining half of the appropriations have been budgeted in a contingency account within each District's operating budgets until January 2023, at which point, the remaining budget will be restored via Appropriation Transfer (AT) to the full FY 2023 budgeted appropriation levels.

Council President Appropriations

The rotating duty as Council President is a one year term and is served on a calendar basis from January through December each year.

Additional funding is added each year to cover the increased salary and additional duties as Council President; however, the annual budget is on a fiscal basis running from July of one year through June of the following year.

In FY 2023, \$25,000 in additional appropriations has been budgeted in District 7 for the second half of the Council President term, which runs from July through December of 2022.

Additional appropriations of \$25,000 have also been added to District 4 for the first half of the Council President term from January to June of 2023.

Capital Appropriations

The capital budget consists of the FY 2022 carryover appropriations, which are budgeted at \$530,600 in FY 2023.

City Council Operating Base Budget by Council District

<i>Base Budget Summary</i>				
Operating Appropriations	FY 2023 Base Budget	Council President	FY 2022 Carryover	FY 2023 Proposed
District 1	600,000	0	164,400	764,400
District 2	600,000	0	702,600	1,302,600
District 3	600,000	0	157,300	757,300
District 4	600,000	25,000	297,200	922,200
District 5	600,000	0	319,000	919,000
District 6	600,000	0	508,600	1,108,600
District 7	600,000	25,000	271,300	896,300
Council Support	619,500			619,500
Total Operating	4,819,500	50,000	2,420,400	7,289,900

City Council Operating Expenditures by Council District

<i>Operating Appropriation Summary</i>				
Operating Appropriations	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed
Council District 1	446,068	439,581	740,000	764,400
Council District 2	267,129	313,096	1,117,000	1,302,600
Council District 3	479,430	501,096	700,000	757,300
Council District 4	335,947	569,388	770,000	922,200
Council District 5	394,543	460,037	847,700	919,000
Council District 6	341,222	339,224	865,400	1,108,600
Council District 7	448,662	448,095	822,100	896,300
Council City Support	663,592	581,529	1,024,500	619,500
Total Operating	3,376,592	3,652,045	6,886,700	7,289,900

City Council Capital Expenditures by Council District

<i>Infrastructure Appropriation Summary</i>				
Capital Appropriations	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed
Council District 1	0	0	122,900	122,200
Council District 2	0	22,867	136,200	136,200
Council District 3	3,908	0	7,800	7,800
Council District 4	200,437	325,064	0	0
Council District 5	0	1,949	84,700	84,700
Council District 6	24,994	37,655	92,400	92,400
Council District 7	10,979	16,208	92,300	87,300
Total Capital	240,318	403,743	536,300	530,600

Staffing

In FY 2022, the City Council adopted the 5th Position Authorization Resolution (PAR) Amendment adding one additional Council Assistant per District. Council also adopted the

7th PAR Amendment adding one Council Assistant to serve as a Budget Analyst in the City Council Support Section. There are no other changes proposed in FY 2023.

Department Staffing Detail

Position Summary					
Division	FY 2021 Final	FY 2022 Adopted	FY 2022 Amended	FY 2023 Changes	FY 2023 Proposed
District 1 ⁽¹⁾	4.00	6.00	7.00	0.00	7.00
District 2 ⁽¹⁾	3.00	6.00	7.00	0.00	7.00
District 3 ⁽¹⁾	4.00	6.00	7.00	0.00	7.00
District 4 ⁽¹⁾	4.00	6.00	7.00	0.00	7.00
District 5 ⁽¹⁾	4.00	6.00	7.00	0.00	7.00
District 6 ⁽¹⁾	3.00	6.00	7.00	0.00	7.00
District 7 ⁽¹⁾	4.00	6.00	7.00	0.00	7.00
City Council Support ⁽²⁾	2.00	2.00	3.00	0.00	3.00
Total	28.00	44.00	52.00	0.00	52.00

Note:

⁽¹⁾ In FY 2022, the 5th PAR Amendment added 1 Council Assistant per District for a total of 7.

⁽²⁾ In FY 2022, the 7th PAR Amendment added 1 Council Assistant to serve as a Budget Analyst in the Council Support Division.

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed	Percent Change
Beginning Balance	0	0	0	0	0.0
Fiscal Year Revenues:					
Taxes	0	42	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	20,000	0	0	0	0.0
Charges for Services	0	0	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	0	0	0	0	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	100	0	0	0	0.0
Transfers	62,042	22,132	800	0	(100.0)
Total Fiscal Year Revenues	82,142	22,174	800	0	(100.0)
Funding Facilitated by Department	82,142	22,174	800	0	(100.0)
Memo Item:					
Citywide General Fund Support	3,534,769	4,033,614	7,422,200	7,820,500	5.4
Total Available Funding	3,616,911	4,055,788	7,423,000	7,820,500	5.4
Appropriations by Amount					
Personnel Services	2,193,048	2,523,903	4,246,700	4,187,200	(1.4)
Non Personnel Services	710,859	772,280	2,521,300	2,799,300	11.0
Interdepartmental Services	713,003	759,605	655,000	834,000	27.3
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	3,616,911	4,055,788	7,423,000	7,820,500	5.4
Appropriations by Percentage					
Personnel Services	60.6	62.2	57.2	53.5	(1.4)
Non Personnel Services	19.7	19.0	34.0	35.8	11.0
Interdepartmental Services	19.7	18.7	8.8	10.7	27.3
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	5.4

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Department Appropriations by Fund Classification - FY 2023 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	0	0	0	0
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
Total Fiscal Year Revenues	0	0	0	0	0	0	0
Funding Facilitated by Department	0	0	0	0	0	0	0
Memo Item:							
Citywide General Fund Support	7,820,500	0	0	0	0	0	7,820,500
Total Available Funding	7,820,500	0	0	0	0	0	7,820,500
Appropriations							
Personnel Services	4,187,200	0	0	0	0	0	4,187,200
Non Personnel Services	2,799,300	0	0	0	0	0	2,799,300
Interdepartmental Services	834,000	0	0	0	0	0	834,000
Contingencies	0	0	0	0	0	0	0
Total Appropriations	7,820,500	0	0	0	0	0	7,820,500

Department Appropriations by Fund Type

Resources	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed (Amount)	FY 2023 Proposed (Percentage)
Operating	3,376,592	3,652,045	6,886,700	7,289,900	93.2
Capital	240,318	403,743	536,300	530,600	6.8
Debt Service	0	0	0	0	0.0
Total	3,616,911	4,055,788	7,423,000	7,820,500	100.0

Notes:

Department Appropriations by Fund Classification – FY 2023 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

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Airports Department

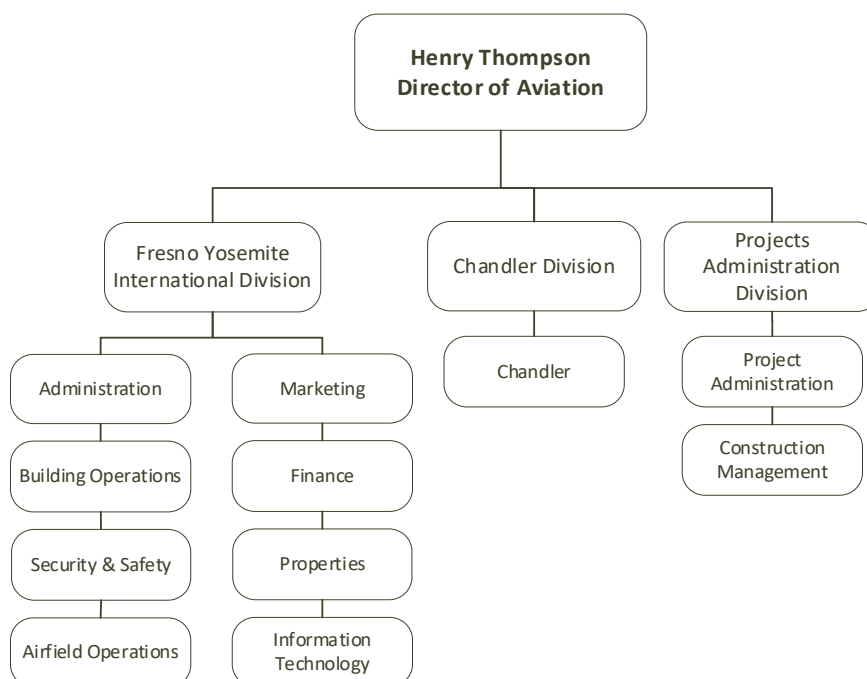
The Airports Department (Airports) is charged with the development, maintenance and operation of Fresno Yosemite International Airport (FAT) and Fresno Chandler Executive Airport (FCH). FAT is the region’s primary airport for commercial passenger and cargo service. FCH serves the area’s general aviation community. These airports are vital components of the nation’s air transportation infrastructure. They are also important engines of regional economic growth.

Airports is dedicated to maintaining a high level of customer satisfaction, to growing air service, and to maintaining and expanding facilities that accommodate demand.

Moreover, Airports is committed to keeping the cost structure of airline partners competitive with that of comparable facilities. This approach aligns Airports with the Mayor’s vision for a vibrant and more prosperous city.

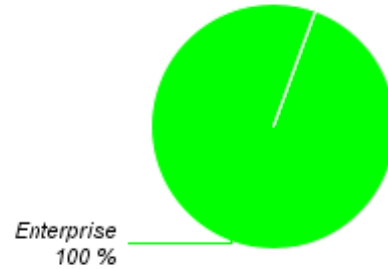
The number of arriving and departing passengers projected to use FAT in fiscal year 2023 is 2,231,000, 12.2 percent higher than estimated passengers in fiscal year 2019 of 1,888,200. Passengers at FAT have doubled since the end of the Great Recession in fiscal year 2010.

This ongoing growth is driven by a set of demand and supply factors trending in a positive direction, including service area population growth, diversification of the regional economy, more flight options, and larger aircraft.



*Airports Department Budget Snapshot***Operating and Capital Appropriations by Fund Type**

	<i>FY 2022 Amended</i>	<i>FY 2023 Proposed</i>	<i>Variance</i>
<u>Operating</u>			
<i>Enterprise</i>	23,662,300	28,144,400	4,482,100
Total Operating	23,662,300	28,144,400	4,482,100
<u>Debt Service</u>			
<i>Enterprise</i>	6,482,100	6,441,000	(41,100)
Total Debt Service	6,482,100	6,441,000	(41,100)
<u>Capital</u>			
<i>Enterprise</i>	123,914,900	132,435,100	8,520,200
Total Capital	123,914,900	132,435,100	8,520,200
Grand Total	154,059,300	167,020,500	12,961,200

FY 2023 Appropriation Fund Type Chart

Home Department	Fund Type	FTE
<i>Airports Department</i>	<i>Enterprise</i>	133.65
Grand Total		133.65

Major Capital Projects by Appropriations

<u>Department</u>	<u>Project</u>	<u>Fund Type</u>	<u>2023 Proposed Budget</u>
<i>Airports Department</i>	<i>AC00398 - AIPxx Term E Apron (Env/Des)</i>	<i>Enterprise</i>	12,000,000
<i>Airports Department</i>	<i>AC00407 - AIPxx FF20 Term E Apron</i>	<i>Enterprise</i>	2,500,000
<i>Airports Department</i>	<i>AC00413 - Terminal/FIS Expansion</i>	<i>Enterprise</i>	96,000,000
<i>Airports Department</i>	<i>AC00418 - AIPxx Noise Homes Part150</i>	<i>Enterprise</i>	3,860,600
<i>Airports Department</i>	<i>AC00420 - AIP Recon Rwy 11L/29R Des</i>	<i>Enterprise</i>	2,500,000
<i>Airports Department</i>	<i>AC00422 - AIP FAT TOWER Replacement</i>	<i>Enterprise</i>	2,500,000

Service Impacts

Revenues

The Airports Department (Airports) is an Enterprise Department with a main source of revenue generated from the services provided at Fresno Yosemite International Airport (FAT) and Fresno Chandler Executive Airport (FCH). Airports also receives funding from Measure C revenues and federal grant funds.

In FY 2023, overall revenues are budgeted at \$215,338,700, which is an increase of \$33,011,300 compared to the FY 2022 Amended Budget. This amount includes an increase of \$24,122,400 in carryover from the previous fiscal year in addition to the following:

- \$70,313,900 budgeted revenue for Bond Sale Proceeds, a \$5,686,100 reduction from the FY 2022 Amended Budget. This amount represents the funding for the *FATForward* Terminal Project.
- \$25,667,100 budgeted revenue in Charges for Services. This is an increase of \$7,543,500 over the FY 2022 Amended Budget in Charges for Services. This increase primarily consists of increases in Parking, Passenger Facility Charges, Customer Facility Charges, and Landing Fees. The main driver behind these increases is the faster than expected recovery in passenger activity reflected in fiscal year 2022.
- \$48,924,300 budgeted in Intergovernmental Revenues, a \$3,660,200 increase from the FY 2022 Amended Budget.
 - Within this category, \$19,689,100 budgeted revenue in Federal Reimbursements. Of this amount, \$17,689,100 is projected to come from a Transportation Security

Administration Grant to fund the *FATForward* Baggage Make-up Project.

- Within this category, \$6,299,100 budgeted revenue in combined draw down of Coronavirus Rescue and Relief Supplemental Appropriations Act (CRRSAA) and American Rescue Plan Act (ARPA) monies.
- \$6,323,400 budgeted revenue for Concessions. This is an increase of \$2,685,000 compared to FY 2022 Amended Budget and is due to the recovery of passenger activity.

Expenditures

Appropriations in the Airports Department total \$167,020,500, which is an increase of \$12,961,200 compared to the FY 2022 Amended Budget. The overall increase is comprised of a \$4,482,100 increase to operating appropriations, an \$8,520,200 increase to capital appropriations, and a decrease of \$41,100 to debt service appropriations.

Operating

The Airports operating funds, which include FAT Enterprise, Chandler Enterprise and Airports Project Administration, are budgeted at \$28,144,400 in FY 2023, which is an increase of 19 percent or \$4,482,100 compared to the FY 2022 Amended Budget of \$23,662,300. The cumulative increase is to add sufficient resources to deliver the required services to support the safety, security, and operation of the Airports.

Non Personnel operating appropriations are \$9,965,300, which is an increase of \$2,138,900 compared to the FY 2022 Amended Budget. Included in the Non Personnel appropriations are:

- \$3,068,700 for Specialized Services and Technology, a \$645,000 increase from the FY 2022 Amended Budget. This budget line includes an increase of \$438,100 for Parking Management Fee per contract and for the new parking garage coming online. This budget line also includes an increase of \$100,000 related to higher staffing and other costs due to changes required by Customs and Border Patrol at the Federal Inspect Station. This budget line also includes an increase of \$85,000 in Contract Agreements to cover appraisals for all parcels at Fresno Yosemite International Airport and Fresno Chandler Executive Airport in order to obtain fair market valuations and to adjust rents accordingly.
 - \$2,337,400 for Utilities, which is an increase of \$413,500 compared to the FY 2022 Amended Budget. The increase is to align to the anticipated increases in PG&E electrical cost.
 - \$511,900 for Materials and Parts for Building Improvements, which is an increase of \$170,000 compared to the FY 2022 Amended Budget. The increase is to align for the higher cost and to account for the additional materials and parts needed for repairs and maintenance.
 - \$506,100 for Public Relations and Information, which is an increase of \$80,700 compared to the FY 2022 Amended Budget. The increase is to fund the Airports with marketing functions to ensure the Airports continue to grow and secure its role as a vital engine of economic growth for the entire Central Valley region.
 - \$364,600 for Professional Services, which is an increase of \$300,000 compared to the FY 2022 Amended Budget. The increase is to assist Airports with professional consulting to map a Financial and Strategic Plan.
 - \$375,100 for Replacement Machinery and Equipment, which is an increase of \$332,900 compared to the FY 2022 Amended Budget. This is to fund all Public Safety at Fresno Yosemite International Airport. The increase include the replacements of five (5) servers, one (1) Glock 45 9mm handgun to transition to FPD handgun, one (1) new contract for the Axon Body Cameras, four (4) vehicle computers to be upgraded to the FPD Cad System, two (2) badging card printers, and one (1) GEN-EON disinfectant machine. The safety of passengers is a priority to the department and vital to the economic development of our community.
 - \$178,000 for New Machinery and Equipment, which is an increase of \$125,000 compared to the FY 2022 Amended Budget. The increase is to update the two existing access control systems to a single uniform system for the Security and Safety Section of the Airport. The increase also includes purchasing a lighted message sign for the Field Operations and Maintenance Section of the Airport. The increase also includes purchasing new janitorial equipment for the Operations and Maintenance Section of the Airports.
- Airports Interdepartmental Services' (ID) Budget totals \$4,543,200, which is a \$619,400 increase from the FY 2022 Amended Budget. The budget includes \$1,629,500 to reimburse the Fire Department for fire fighting operations on the Airport. Fire services are essential to maintain the safety of the community as it responds to any fuel fires or chemical spills from aircraft on the airfield.
- The ID Budget also includes \$243,300 to reimburse the Information Services Department (ISD) for two employees that will

be dedicated to Airports projects in FY 2023. The positions are a Programmer Analyst IV and a Network Systems Specialist.

Debt Service

Debt service appropriations are budgeted at \$6,441,000, which is a decrease of \$41,100 compared to the FY 2022 Amended Budget of \$6,482,100.

Capital

Capital appropriations are budgeted at \$132,435,100. This is an increase of \$8,520,200, or 6.9 percent, over the FY 2022 Amended Budget of \$123,914,900. The increase to Capital is primarily due to the budgeting of \$96,000,000 for the design and construction of the Terminal Expansion project, which is an increase of \$2,310,900 over the FY 2022 Amended Budget for the project. Other significant

items contributing to the change in the Capital budget include:

- \$12,000,000 budgeted for the Terminal East Apron Design and Construction project. This is an increase of \$2,573,000 compared to the FY 2022 Amended Budget for this project, which will strengthen the apron pavement, expand the apron area and facilitate more efficient ground aircraft operations.

Additional information on Airport Capital Projects can be found in the Capital Improvement Program section of this book.

Federal Reimbursements

To date, Airports has received a total of \$27,361,655 in COVID Relief Grant funding through the Cares Act (CARES), Airport Coronavirus Response Grant Program (CRRSA) and the American Rescue Plan Act (ARPA). The FY2023 Proposed Budget reflects the use of the \$6,299,100 in remaining funds to support operating needs permitted under the allowable use of funds for these programs.

Staffing

The Airports' Personnel Budget totals \$15,838,400, which is an increase of \$1,505,300 from the FY 2022 Amended Budget. \$1,723,800 of the increase is attributable to operational funds and a decrease of \$218,500 is attributable to capital funds.

Operating

Personnel appropriations in operating funds are budgeted at \$13,635,900, which is an increase of 14.5 percent compared to the FY 2022 Amended Budget of \$11,912,100. The operating Personnel Budget includes step advancements, and contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to the following twenty-three (23) new positions in FY 2023:

- \$49,800 budgeted for one (1) Staff Assistant at .75 FTE. Along with other clerical duties, this position will be instrumental in assisting with the recruitment process within the vacancies that currently exist.
- \$449,500 budgeted for one (1) Air Conditioning Mechanic, one (1) Airports Electrician, one (1) Airports Building Maintenance Technician, and six (6) Custodians at .75 FTE each. These positions will provide sufficient staffing resources in the Operations and Maintenance Section to support the significant increases in passenger and activity in the terminal.

- \$467,360 budgeted for three (3) Airports Public Safety Officers, one (1) Administrative Clerk II, three (3) Laborers, and two (2) Radio Dispatchers at .75 FTE each. These positions will provide sufficient staffing resources in the Security and Safety Section by providing more full-time resources to meet the Airports priority for safety and security.
- \$203,000 budgeted for two (2) Supervising Airports Operations and one (1) Airports Operations Specialist at .75 FTE each. These positions will provide sufficient staffing resources in the Field Operations and Maintenance Section to support operations in response to the significant increases in passenger activity in FY 2022.
- \$52,000 budgeted for one (1) Airports Operations Specialist at .75 FTE. This position will provide sufficient staffing resources for Airports Operations in the Chandler Enterprise Section due to the increase in international flight activity and to assist in the baggage and agricultural screening process.
- \$486,700 budgeted for temporary employees, which equates to 12,424 hours of Public Safety Service Aides, and 6,138 hours of Public Safety Officers.

Capital

Personnel appropriations in capital funds are budgeted at \$2,202,500, which represents a decrease of 9 percent compared to the FY 2022 Amended Budget of \$2,421,000. The decrease is primarily due to the Airports Federal Funded Projects nearing their completion.

Department Staffing Detail

<i>Position Summary</i>					
	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
Division	Final	Adopted	Amended	Changes	Proposed
Sworn Positions	14.20	16.20	16.20	2.25	18.45
Civilian Positions	104.20	100.20	100.20	15.00	115.20
Total	118.40	116.40	116.40	17.25	133.65

Note:

The 2.25 Sworn FTEs added in FY 2023 includes three (3) Airport Public Safety Officers at .75 FTE each.

The 15.0 Civilian FTEs added in FY 2023 includes twenty (20) New Positions at .75 FTE each.

Airports Department

Department Revenue and Expenditure - All Funds Combined

<i>Funding Source</i>	<i>FY 2020 Actuals</i>	<i>FY 2021 Actuals</i>	<i>FY 2022 Amended</i>	<i>FY 2023 Proposed</i>	<i>Percent Change</i>
Beginning Balance	31,887,062	28,498,095	29,931,000	54,053,400	80.6
Fiscal Year Revenues:					
Taxes	779,850	898,246	720,000	939,400	30.5
Licenses & Permits	1,223	3,658	0	0	0.0
Intergovernmental Revenue	7,435,529	9,441,066	45,264,100	48,924,300	8.1
Charges for Services	19,825,636	15,631,311	18,123,600	25,667,100	41.6
Fines	0	0	0	0	0.0
Other Revenue	12,229,556	11,956,842	12,248,400	15,437,600	26.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	3,872,814	21,681,512	76,002,800	70,316,900	(7.5)
Transfers	44,005	45,738	37,500	0	(100.0)
Total Fiscal Year Revenues	44,188,613	59,658,372	152,396,400	161,285,300	5.8
Funding Facilitated by Department	76,075,675	88,156,467	182,327,400	215,338,700	18.1
Memo Item:					
Citywide General Fund Support	0	0	0	0	0.0
Total Available Funding	76,075,675	88,156,467	182,327,400	215,338,700	18.1
Appropriations by Amount					
Personnel Services	10,260,060	11,327,887	14,333,100	15,838,400	10.5
Non Personnel Services	33,148,541	48,693,670	133,140,300	144,720,500	8.7
Interdepartmental Services	4,294,462	4,747,990	6,585,900	6,461,600	(1.9)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	47,703,063	64,769,548	154,059,300	167,020,500	8.4
Appropriations by Percentage					
Personnel Services	21.5	17.5	9.3	9.5	10.5
Non Personnel Services	69.5	75.2	86.4	86.6	8.7
Interdepartmental Services	9.0	7.3	4.3	3.9	(1.9)
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	8.4

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Department Appropriations by Fund Classification - FY 2023 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	54,053,400	0	0	54,053,400
Fiscal Year Revenues:							
Taxes	0	0	0	939,400	0	0	939,400
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	48,924,300	0	0	48,924,300
Charges for Services	0	0	0	25,667,100	0	0	25,667,100
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	15,437,600	0	0	15,437,600
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	70,316,900	0	0	70,316,900
Transfers	0	0	0	0	0	0	0
Total Fiscal Year Revenues	0	0	0	161,285,300	0	0	161,285,300
Funding Facilitated by Department	0	0	0	215,338,700	0	0	215,338,700
Memo Item:							
Citywide General Fund Support	0	0	0	0	0	0	0
Total Available Funding	0	0	0	215,338,700	0	0	215,338,700
Appropriations							
Personnel Services	0	0	0	15,838,400	0	0	15,838,400
Non Personnel Services	0	0	0	144,720,500	0	0	144,720,500
Interdepartmental Services	0	0	0	6,461,600	0	0	6,461,600
Contingencies	0	0	0	0	0	0	0
Total Appropriations	0	0	0	167,020,500	0	0	167,020,500

Department Appropriations by Fund Type

Resources	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed (Amount)	FY 2023 Proposed (Percentage)
Operating	19,962,076	20,626,205	23,662,300	28,144,400	16.9
Capital	21,324,836	37,520,951	123,914,900	132,435,100	79.3
Debt Service	6,416,150	6,622,392	6,482,100	6,441,000	3.9
Total	47,703,063	64,769,548	154,059,300	167,020,500	100.0

Notes:

Department Appropriations by Fund Classification – FY 2023 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

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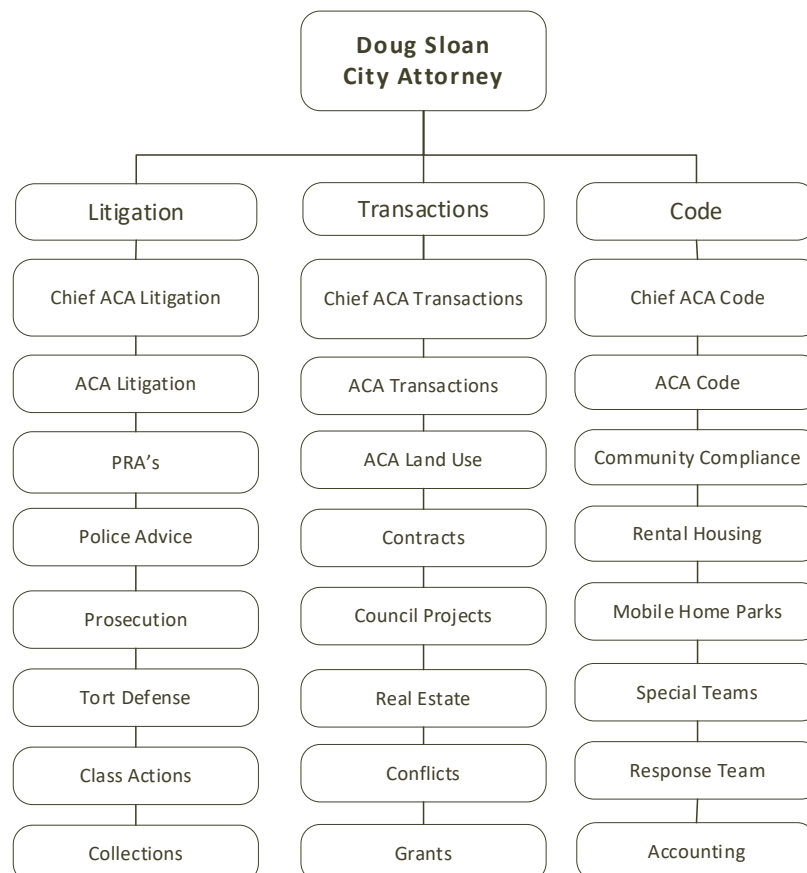
City Attorney's Office

The City Attorney is a position established in the Charter. The City Attorney's Office represents and advises the Council and all City Officers on all matters of the law pertaining to their offices. The Office is managed by the City Attorney, who is appointed by the City Council and serves at its pleasure.

The Office strives to understand clients' needs and effectively provide services to all City

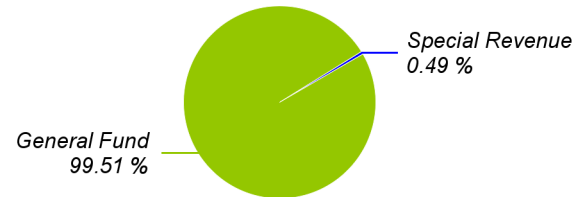
officials and departments. The services range from transactional work on economic development projects, large scale financings, contracts, land use, and personnel, to a full range of litigation, responses to Public Record Act Requests, and code enforcement.

The City Attorney's Office works diligently to deliver quality and timely legal services to its clients. It also strives to offer its employees a challenging and fulfilling environment in which to work and enjoy personal growth. The City Attorney's Office makes every effort to maximize efficiencies, including handling legal matters in-house and managing outside counsel to reduce the overall cost of legal services. All appropriations in the City Attorney's Office are devoted to the delivery of core services in a professional, cost-efficient, and timely manner.



*City Attorney's Department Budget Snapshot***Operating and Capital Appropriations by Fund Type**

	<i>FY 2022 Amended</i>	<i>FY 2023 Proposed Budget</i>	<i>Variance</i>
<u>Operating</u>			
General Fund	19,498,900	22,396,000	2,897,100
Special Revenue	215,100	109,600	(105,500)
Total Operating	19,714,000	22,505,600	2,791,600
<u>Debt Service</u>			
	0	0	0
Total Debt Service	0	0	0
Grand Total	19,714,000	22,505,600	2,791,600

FY 2023 Appropriation Fund Type Chart

Home Department	Fund Type	FTE
City Attorney's Department	General Fund	148.00
Grand Total		148.00

Revenues

FY 2023 revenues for the City Attorney's Office are budgeted at \$1,597,500. Of the revenue total, \$15,000 will be generated by legal services and ad-hoc requests from internal city clients while the remainder will be generated through Code Enforcement type actions including reimbursements from a state grant for tire disposal.

FY 2023 revenue is budgeted \$68,800 lower than the FY 2022 Amended Budget. The decrease is primarily due one time American Rescue Plan Act (ARPA) revenue of \$114,900 budgeted in FY 2022.

Expenditures

FY 2023 appropriations for the City Attorney's Office have increased 14.2 percent to \$22,505,600 compared to the FY 2022 Amended Budget of \$19,714,000.

The Non-Personnel Budget is \$2,845,000, which is an increase of \$378,300 compared to the FY 2022 Amended Budget. The increase is primarily due to the following:

- \$45,000 increase for a chain link security fence for the back portion of the Promenade Parking Lot to secure Code vehicles.
- \$147,400 increase for Digital File Management Software, which will boost productivity and provide additional security for the City's digital documents.
- \$30,000 increase for additional training for attorneys. The additional funding will provide training opportunities in an array of areas including personnel, harassment, discrimination and workers compensation.

- \$40,000 increase for 10-12 additional CaseMap licenses, online access to specialty CEQA books as well as publications for mobile home park and rental housing.
- \$5,000 increase to supplies for the six laborers that were added in FY 2022 and focus on citywide beautification.

The Interdepartmental Services' (ID) Budget is \$3,174,100, which is an increase of \$650,100 compared to the FY 2022 Amended Budget.

- \$22,000 increase for the lease purchase acquisition, as well as operational and maintenance costs, of a truck for the City's Tire Program.
- \$61,200 increase for lease purchase acquisition of 10 replacement Code vehicles.
- Other significant changes include:
 - \$217,500 increase Information Systems Charge primarily driven by growth in contractual labor costs per approved MOU agreements,
 - \$240,500 increase Information Systems Equipment Charge primarily driven by inflationary growth in contractual obligation agreements for application and software licenses,
 - \$110,300 increase Desktop Lease Charge corresponds to the establishment of a funding program to replace computer and/or laptops as they reach their useful life.

Staffing

The City Attorney's Personnel Budget totals \$16,486,500, which is an increase of \$1,763,200 compared to the FY 2022 Amended Budget.

The FY 2023 Personnel Budget accounts for step advancements, annualized partial prior year positions, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements.

Department Staffing Detail

<i>Position Summary</i>					
Section	FY 2021 Final	FY 2022 Adopted	FY 2022 Amended	FY 2023 Changes	FY 2023 Proposed
Legal Proceedings	41.00	52.00	55.00	(3.00)	52.00
ASET & Code Enforcement	92.00	86.50	92.50	3.50	96.00
Total	133.00	138.50	147.50	0.50	148.00

Note:

The FY 2023 position changes are due to the following:

(0.75)	FY 2022 one authorized Community Revitalization Specialists @.75 FTEs.
1.00	FY 2023 one authorized Community Revitalization Specialists @1.0 FTEs.
(0.75)	FY 2022 one authorized Senior Community Revitalization Specialists @.75 FTEs.
1.00	FY 2023 one authorized Senior Community Revitalization Specialists @1.0 FTEs.
0.50	Total FY 2023 Changes

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed	Percent Change
Beginning Balance	(17,389)	(99,000)	86,500	85,000	(1.7)
Fiscal Year Revenues:					
Taxes	10	3	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	37,161	135,673	325,000	325,000	0.0
Charges for Services	1,387,590	945,717	1,113,900	1,102,500	(1.0)
Fines	6,913	10,688	7,500	20,000	166.7
Other Revenue	14,330	680	18,000	15,000	(16.7)
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	299,362	277,158	87,000	135,000	55.2
Transfers	52,663	1,365,705	114,900	0	(100.0)
Total Fiscal Year Revenues	1,798,028	2,735,624	1,666,300	1,597,500	(4.1)
Funding Facilitated by Department	1,780,639	2,636,624	1,752,800	1,682,500	(4.0)
Memo Item:					
Citywide General Fund Support	14,291,574	16,306,170	18,157,600	21,123,500	16.3
Total Available Funding	16,072,213	18,942,794	19,910,400	22,806,000	14.5
Appropriations by Amount					
Personnel Services	12,584,818	13,302,386	14,723,300	16,486,500	12.0
Non Personnel Services	1,252,579	2,040,916	2,466,700	2,845,000	15.3
Interdepartmental Services	2,333,700	3,611,944	2,524,000	3,174,100	25.8
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	16,171,097	18,955,246	19,714,000	22,505,600	14.2
Appropriations by Percentage					
Personnel Services	77.8	70.2	74.7	73.3	12.0
Non Personnel Services	7.7	10.8	12.5	12.6	15.3
Interdepartmental Services	14.4	19.1	12.8	14.1	25.8
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	14.2

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Department Appropriations by Fund Classification - FY 2023 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	85,000	0	0	0	0	85,000
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	325,000	0	0	0	0	325,000
Charges for Services	1,102,500	0	0	0	0	0	1,102,500
Fines	20,000	0	0	0	0	0	20,000
Other Revenue	15,000	0	0	0	0	0	15,000
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	135,000	0	0	0	0	0	135,000
Transfers	0	0	0	0	0	0	0
Total Fiscal Year Revenues	1,272,500	325,000	0	0	0	0	1,597,500
Funding Facilitated by Department	1,272,500	410,000	0	0	0	0	1,682,500
Memo Item:							
Citywide General Fund Support	21,123,500	0	0	0	0	0	21,123,500
Total Available Funding	22,396,000	410,000	0	0	0	0	22,806,000
Appropriations							
Personnel Services	16,484,300	2,200	0	0	0	0	16,486,500
Non Personnel Services	2,740,300	104,700	0	0	0	0	2,845,000
Interdepartmental Services	3,171,400	2,700	0	0	0	0	3,174,100
Contingencies	0	0	0	0	0	0	0
Total Appropriations	22,396,000	109,600	0	0	0	0	22,505,600

Department Appropriations by Fund Type

Resources	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed (Amount)	FY 2023 Proposed (Percentage)
Operating	16,171,097	18,955,246	19,714,000	22,505,600	100.0
Capital	0	0	0	0	0.0
Debt Service	0	0	0	0	0.0
Total	16,171,097	18,955,246	19,714,000	22,505,600	100.0

Notes:

Department Appropriations by Fund Classification – FY 2023 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

City Clerk's Office

The mission of the Office of the City Clerk is to provide quality customer service and connect the public with the legislative process. We strive to ensure that the City's legislative processes are transparent by providing easy access to information. The Office of the City Clerk is often the first department that members of the public contact when seeking general information regarding the City. Through efficient use of city resources, we are able to ensure the preservation of the City of Fresno's legislative history.

The Office of the City Clerk maintains the Municipal Code and City Charter through the codification of adopted Ordinances. The Office of the City Clerk certifies official legislative documents including ordinances, resolutions, agreements, deeds, bonds, and other documents as necessary. We also ensure all public notices, hearings and agendas are published according to applicable statutes and regulations.

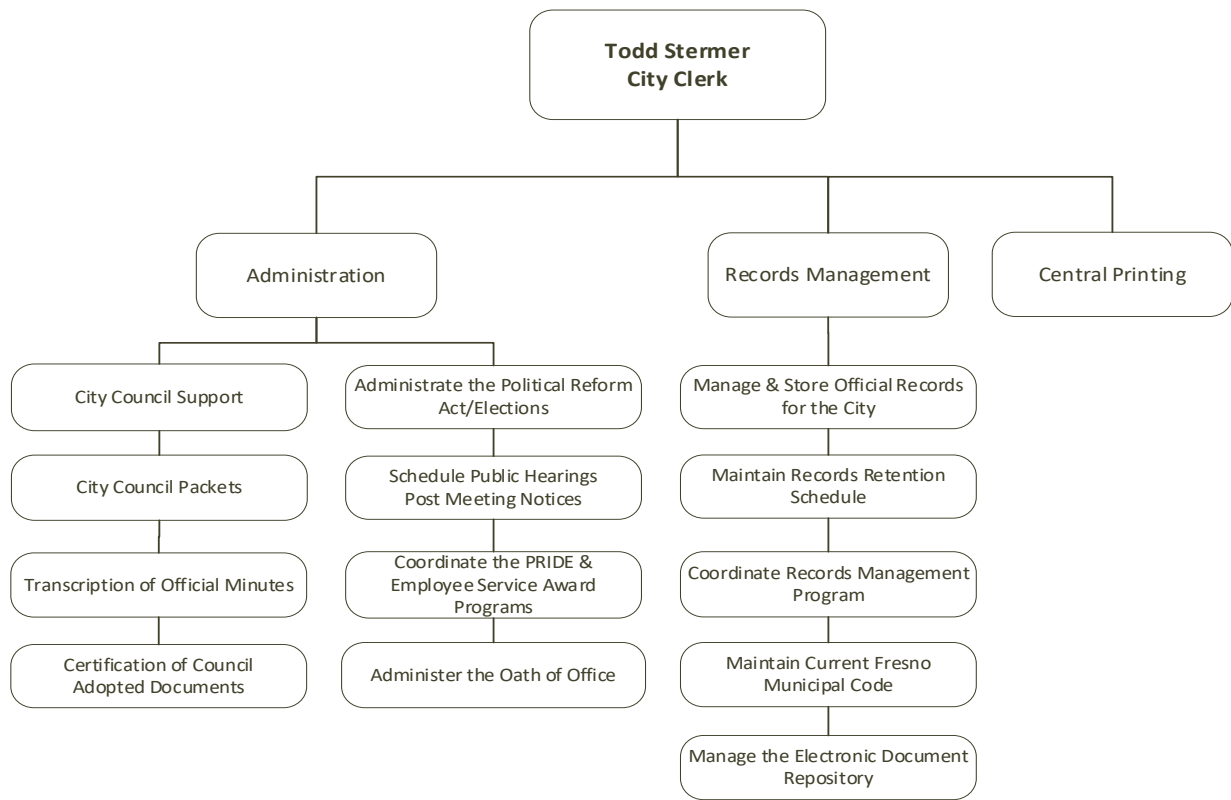
Additionally, the City Clerk adheres to the legislative policy of the City of Fresno by attending and coordinating support for the City Council Meeting and producing the agendas and minutes.

The City Clerk serves as the Filing Officer for the Fair Political Practices Commission, serves as the local Elections Official and works with the County Clerk on City elections, initiatives, referendums and recall petitions.

The Office serves as the Custodian of Records, responds to Public Records Act requests, registers lobbyists, and administers oaths of office. The Office also oversees the processing of appointments, resignations, and terminations for all official city boards, commissions and committees and ensures compliance with the Maddy Act, the Brown Act and the Political Reform Act.

The City Clerk is the official record keeper for the City. The Office of the City Clerk is responsible for the coordination and administration of all city records, documents, and public files pertaining to the legislative history.

Pursuant to prior Council action, Central Printing is also a part of the Office of the City Clerk. Central Printing serves the City of Fresno Departments printing and graphics needs.

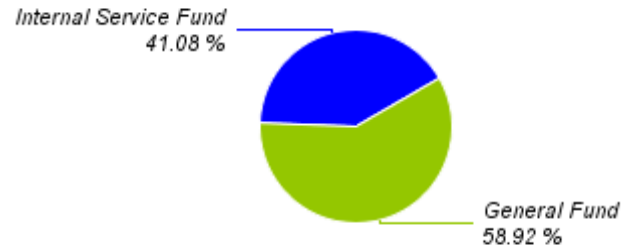


City Clerk's Office Budget Snapshot

Operating and Capital Appropriations by Fund Type

	<i>FY 2022 Amended</i>	<i>FY 2023 Proposed Budget</i>	<i>Variance</i>
<u>Operating</u>			
<i>General Fund</i>	1,292,900	1,529,800	236,900
<i>Internal Service Fund</i>	985,300	1,066,400	81,100
Total Operating	2,278,200	2,596,200	318,000
<u>Debt Service</u>			
	0	0	0
Total Debt Service	0	0	0
Grand Total	2,278,200	2,596,200	318,000

FY 2023 Appropriation Fund Type Chart



Home Department	Fund Type	FTE
City Clerk's Office	General Fund	12.15
City Clerk's Office	Internal Service Fund	3.00
Grand Total		15.15

Service Impacts

Revenues

The City Clerk's Office consists of two operating divisions, the City Clerk's Office Division and the Graphics Reproduction Division. The City Clerk's Office Division is fully funded by the General Fund and does not anticipate generating revenue in FY 2023.

The Graphics Reproduction Division is funded by internal service charges to client departments for copy, print, graphic design, and mail and messenger services. FY 2023 revenue is budgeted at \$1,083,000, which is \$94,500 greater than the \$988,500 of revenue in the FY 2022 Amended Budget. This amount includes an increase of \$84,600 in internal service charges to client departments. This increase is mainly due to the cost of new machinery budgeted in FY 2023.

Expenditures

City Clerk's Office Division

Non-Personnel appropriations are budgeted at \$141,900, which is \$43,100 greater than the FY 2022 Amended Budget of \$98,800. The increase is primarily due to the following one time appropriations for projects in FY 2023:

- \$30,000 for microfilming and digitization of documents;

- \$4,000 for the Administrative Clerk I in ancillary costs;
- \$3,100 for the acquisition of a UbiDuo 3 communication device; and,
- \$10,000 to cover dues for training and conferences for staff.

The Division's Interdepartmental Services' (ID) Budget totals \$266,900, which is \$47,900 greater than the FY 2022 Amended Budget of \$219,000. The following items are the most significant changes to the ID Budget:

- \$26,300 increase in Facilities Management Charges utilized for building and electrical maintenance; and,
- \$17,800 increase in the Security Assessment Charge used to fund security measures at City Hall.

Graphics Reproduction Division

Non-Personnel appropriations are budgeted at \$571,300, which is \$60,800 greater than the FY 2022 Amended Budget of \$510,500. This increase is mainly due to new machinery budgeted in FY 2023. The below machinery are no longer operational and need to be replaced:

- \$24,500 for a printer with laminator plotter;
- \$24,000 for a postage meter; and,
- \$8,000 for a tabbing machine.

Staffing

The City Clerks' Personnel Budget totals \$1,366,600, which is an increase of \$151,600 compared to the FY 2022 Amended Budget.

Within the City Clerk's Office Division the Personnel Budget has increased \$145,900. The FY 2023 Budget accounts for step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to the following:

- Two (2) permanent part time (PPT) Interpreter positions were replaced in the FY 2023 budget with two (2) new permanent full time Interpreters costing

\$169,000 in FY 2023. The net cost of this replacement (PPTs to permanent positions) is \$27,600. Each Interpreter has been budgeted at 1.0 FTE with a salary and fringe total of \$84,500 each. These new positions were added to account for the difficulties in filling these positions.

- \$37,400 for one (1) Administrative Clerk I new in FY 2023. The position has been budgeted at .75 FTE. Along with other duties, this position will be instrumental in preparing records for storage and destruction as required under the records retention schedule.

Department Staffing Detail

Position Summary					
Division	FY 2021 Final	FY 2022 Adopted	FY 2022 Amended	FY 2023 Changes	FY 2023 Proposed
City Clerk's Office	6.00	10.50	10.50	1.65	12.15
Graphics Reproduction	2.00	2.75	2.75	0.25	3.00
Total	8.00	13.25	13.25	1.90	15.15

Note:

City Clerk's Office Division FY 2023 changes includes 2.0 FTE for two (2) Interpreter positions at 1.0 FTE each, .75 FTE for one (1) Administrative Clerk I position, .25 FTE for converting a Senior Deputy City Clerk to a whole position, .25 FTE for converting five (5) Interpreters to whole positions, and 1.6 FTE for deleting two (2) Interpreter positions at .8 FTE each. Graphics Reproduction Division FY 2023 changes include .25 FTE for converting a Central Print Supervisor to a whole position.

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed	Percent Change
Beginning Balance	0	0	13,100	28,300	116.0
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	0	0	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	0	0	0	0	0.0
Interdepartmental Charges for Services	0	183,075	970,100	1,054,700	8.7
Misc. Revenue	4,362	500	0	0	0.0
Transfers	7,613	2,014	5,300	0	(100.0)
Total Fiscal Year Revenues	11,975	185,589	975,400	1,054,700	8.1
Funding Facilitated by Department	11,975	185,589	988,500	1,083,000	9.6
Memo Item:					
Citywide General Fund Support	929,999	970,524	1,289,700	1,529,800	18.6
Total Available Funding	941,974	1,156,114	2,278,200	2,612,800	14.7
Appropriations by Amount					
Personnel Services	491,225	632,335	1,215,000	1,366,600	12.5
Non Personnel Services	77,771	321,698	609,300	713,200	17.1
Interdepartmental Services	372,977	397,565	453,900	516,400	13.8
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	941,974	1,351,598	2,278,200	2,596,200	14.0
Appropriations by Percentage					
Personnel Services	52.1	46.8	53.3	52.6	12.5
Non Personnel Services	8.3	23.8	26.7	27.5	17.1
Interdepartmental Services	39.6	29.4	19.9	19.9	13.8
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	14.0

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Department Appropriations by Fund Classification - FY 2023 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	0	28,300	0	28,300
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	1,054,700	0	1,054,700
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
Total Fiscal Year Revenues	0	0	0	0	1,054,700	0	1,054,700
Funding Facilitated by Department	0	0	0	0	1,083,000	0	1,083,000
Memo Item:							
Citywide General Fund Support	1,529,800	0	0	0	0	0	1,529,800
Total Available Funding	1,529,800	0	0	0	1,083,000	0	2,612,800
Appropriations							
Personnel Services	1,121,000	0	0	0	245,600	0	1,366,600
Non Personnel Services	141,900	0	0	0	571,300	0	713,200
Interdepartmental Services	266,900	0	0	0	249,500	0	516,400
Contingencies	0	0	0	0	0	0	0
Total Appropriations	1,529,800	0	0	0	1,066,400	0	2,596,200

Department Appropriations by Fund Type

Resources	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed (Amount)	FY 2023 Proposed (Percentage)
Operating	941,974	1,351,598	2,278,200	2,596,200	100.0
Capital	0	0	0	0	0.0
Debt Service	0	0	0	0	0.0
Total	941,974	1,351,598	2,278,200	2,596,200	100.0

Notes:

Department Appropriations by Fund Classification – FY 2023 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

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Convention Center and Stadium Department

The Fresno Convention Center was opened in October of 1966. Originally, the complex consisted of three separate buildings that sat under one roof line and were separated by 90-foot mall ways. The three venues consisted of the William Saroyan Theatre, the 32,000 square foot Ernest Valdez Exhibit Hall with 12 meeting rooms, and the Selland Arena which seated 6,500.

The complex now spans over five city blocks and boasts four separate facilities. The expansion of Selland Arena in 1981 brought a seating capacity of 11,300. Exhibit Hall South came online in December 1999 upon the completion of the new 77,000 square foot exhibit hall, which encompasses 25 meeting rooms in addition to housing the Center's Administration and Operation divisions.

In January 2004, the City contracted with SMG (now ASM Global) to operate and market the Fresno Convention Center. ASM Global is the largest facility operating company in the world and provides unprecedented marketing strength, expertise, and resources to the enterprise.

The Convention Center is currently managed by ASM Global and the terms of the new management agreements were approved by Council on June 11, 2020.

The Stadium was opened in May of 2002 and has a seating capacity of 10,500. In addition to hosting baseball games, the multi-use facility is also converted to host soccer games, music concerts and events. The Stadium features 33 luxury suites, a pool and spa, and a kids Fun Zone. It is currently the home to the Fresno Grizzlies Baseball club, a Single A affiliate of the Colorado Rockies.

In December of 2018, the City entered into a new ownership agreement with Fresno Sports and Events, LLC. As a result of the new ownership agreement and in an effort to enhance the experience of stadium guests, several improvements have been completed. These improvements include a Splash Zone, a new left field social gathering area, improvements to the concession areas, remodeling of The Club, improvements to the netting to protect fans, and improvements to the boiler and HVAC.

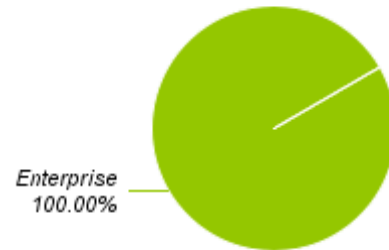
On December 10, 2020, Council approved amendments to the December 2018 agreement. The FY 2023 Budget reflects the new terms of the agreement.

Fresno Convention and Entertainment Center (FCEC) Budget Snapshot

Operating and Capital Appropriations by Fund Type

	<i>FY 2022 Amended</i>	<i>FY 2023 Proposed Budget</i>	<i>Variance</i>
<u>Operating</u>			
<i>Enterprise</i>	3,974,800	4,398,800	424,000
Total Operating	3,974,800	4,398,800	424,000
<u>Debt Service</u>			
<i>Enterprise</i>	5,144,600	4,196,300	(948,300)
Total Debt Service	5,144,600	4,196,300	(948,300)
Grand Total	9,119,400	8,595,100	(524,300)

FY 2023 Appropriation Fund Type Chart



Service Impacts

Fresno Convention & Entertainment Center (FCEC)

Revenues

Fresno Convention and Entertainment Center (FCEC) FY 2023 revenues are a reflection of the revenues generated by ASM Global's operations of the amenities and General Fund transfers in support of the facilities, and reflects full activity of the operations that ceased due to the COVID-19 pandemic.

The FY 2023 revenues of \$8,595,100 include a book entry of \$3,334,900 reflected under Miscellaneous Revenue for ASM Global's anticipated receipts. These revenues do not flow through the City's financial system but are required to be approved by Council, per the terms of the current agreement.

Charges for Services include \$300,000 for Art, Parks, Entertainment and Sports fees. The increase above the FY2022 Amended Budget is a reflection of the anticipated FY 2023 increased activity, post the COVID-19 pandemic. These revenues are passed back through to the City in support of American Disabilities Act improvement projects.

Transfers are budgeted at \$4,960,200, this amount includes \$369,400 for parking revenues collected by the City and passed through to FCEC, \$4,196,300 transfer from the General Fund to support Debt Service and an additional \$1,063,900 transfer in support of the facilities expenses as detailed in the following section.

Expenditures

FY 2023 appropriations are budgeted at \$8,595,100, \$524,300 or 5.7 percent less than the FY 2022 Amended Budget. Similar to revenues, the appropriations also include a book entry reflecting ASM Global's anticipated expenses of \$3,334,900.

The remaining appropriations of \$5,260,200 include \$4,196,300 for Debt Service coverage, \$369,400 for parking receipts that are passed through to FCEC, \$478,800 in support of the operating deficit and \$215,700 for contractual obligations included in the agreement.

Convention Center and Stadium Department

Fresno Convention and Entertainment Center (FCEC) Revenue and Expenditure - All Funds Combined

<i>Funding Source</i>	<i>FY 2020 Actuals</i>	<i>FY 2021 Actuals</i>	<i>FY 2022 Amended</i>	<i>FY 2023 Proposed</i>	<i>Percent Change</i>
Beginning Balance	393,508	(54,083)	0	0	0.0
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	175,480	15,278	100,000	300,000	200.0
Fines	0	0	0	0	0.0
Other Revenue	(4,291)	21,228	0	0	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	33,363	0	2,829,200	3,334,900	17.9
Transfers	6,383,626	6,410,795	6,190,200	4,960,200	(19.9)
Total Fiscal Year Revenues	6,588,178	6,447,301	9,119,400	8,595,100	(5.7)
Funding Facilitated by Department	6,981,686	6,393,218	9,119,400	8,595,100	(5.7)
Memo Item:					
Citywide General Fund Support	0	0	0	0	0.0
Total Available Funding	6,981,686	6,393,218	9,119,400	8,595,100	(5.7)
Appropriations by Amount					
Personnel Services	0	0	0	0	0.0
Non Personnel Services	6,902,820	6,371,519	9,119,400	8,595,100	(5.7)
Interdepartmental Services	17,290	0	0	0	0.0
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	6,920,110	6,371,519	9,119,400	8,595,100	(5.7)
Appropriations by Percentage					
Personnel Services	0.0	0.0	0.0	0.0	0.0
Non Personnel Services	99.8	100.0	100.0	100.0	(5.7)
Interdepartmental Services	0.2	0.0	0.0	0.0	0.0
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	(5.7)

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Convention Center and Stadium Department

Fresno Convention and Entertainment Center (FCEC) by Fund Classification - FY 2023 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	0	0	0	0
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	3,334,900	0	0	3,334,900
Transfers	0	0	0	5,260,200	0	0	5,260,200
Total Fiscal Year Revenues	0	0	0	8,595,100	0	0	8,595,100
Funding Facilitated by Department	0	0	0	8,595,100	0	0	8,595,100
Memo Item:							
Citywide General Fund Support	0	0	0	0	0	0	0
Total Available Funding	0	0	0	8,595,100	0	0	8,595,100
Appropriations							
Personnel Services	0	0	0	0	0	0	0
Non Personnel Services	0	0	0	8,595,100	0	0	8,595,100
Interdepartmental Services	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Appropriations	0	0	0	8,595,100	0	0	8,595,100

Fresno Convention and Entertainment Center (FCEC) Appropriations by Fund

Resources	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed (Amount)	FY 2023 Proposed (Percentage)
Operating	1,775,111	1,225,814	3,974,800	4,398,800	51.2
Capital	0	0	0	0	0.0
Debt Service	5,144,999	5,145,704	5,144,600	4,196,300	48.8
Total	6,920,110	6,371,519	9,119,400	8,595,100	100.0

Notes:

Department Appropriations by Fund Classification – FY 2023 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

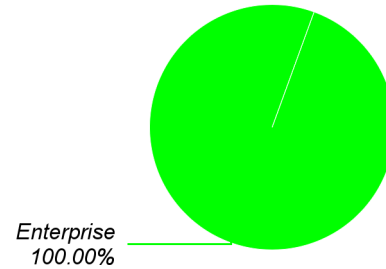
1. Data may not add to the totals due to rounding

Stadium Budget Snapshot

Operating and Capital Appropriations by Fund Type

	<i>FY 2022 Amended</i>	<i>FY 2023 Proposed</i>	<i>Variance</i>
<u>Operating</u>			
<i>Enterprise</i>	450,000	512,300	62,300
Total Operating	450,000	512,300	62,300
<u>Debt Service</u>			
<i>Enterprise</i>	3,197,500	3,191,500	(6,000)
Total Debt Service	3,197,500	3,191,500	(6,000)
<u>Capital</u>			
<i>Enterprise</i>	2,957,600	3,682,400	724,800
Total Capital	2,957,600	3,682,400	724,800
Grand Total	6,605,100	7,386,200	781,100

FY 2023 Appropriation Fund Type Chart



Major Capital Projects by Appropriations

<u>Division</u>	<u>Project</u>	<u>Fund Type</u>	2023 Proposed Budget
Stadium Capital	CC00027 - Stadium Capital Improvements	Enterprise	3,682,400

Stadium

Revenues

The FY 2023 Budget reflects the terms of the December 2018 agreement with Fresno Sports and Events LLC in addition to the amendments approved by Council in December of 2020.

Stadium revenues are budgeted at \$7,386,200, 6.2 percent or \$433,700 more than the FY 2022 Amended Budget and include \$894,400 in beginning balances, which mainly reflect the timing impact of capital improvements.

Charges for Services are budgeted at \$250,000 of which, \$50,000 is the matching contribution to capital improvements from Fresno Sports and Events, \$134,000 is the anticipated revenues generated from Arts, Parks, Entertainment, and Sports fees generated from ticket sales and \$66,000 from profit sharing.

Other Revenue is budgeted at \$131,300 for rent revenue.

Transfers are budgeted at \$6,110,500. This amount is entirely funded by the General Fund and is comprised of \$2,933,500 to cover Debt Service payments; \$300,000 towards the payments of utilities as required by the terms of the 2020 modified agreement, \$212,300 transfer is for parking pass throughs, \$500,000 towards the City's responsibility of the facility's capital upkeep and emergency repairs fund,

\$50,000 for the City to provide a matching capital contribution towards stadium improvements; and \$2,114,700 for capital improvement requirements from Major League Baseball (MLB) detailed in the Expenditure section.

Expenditures

Stadium appropriations are budgeted at \$7,386,200, 11.8 percent or \$781,100 more than the FY 2022 Amended Budget. Appropriations include funding for the City responsibility of the capital upkeep and repairs on the 18-year-old Chukchansi Stadium in addition to \$3,191,500 for Debt Service, utility payments of up to \$300,000 as per the term of the amendment and \$212,300 for parking pass throughs.

The FY 2023 budget includes \$2,717,600 for capital improvements which include \$285,000 for painting. An additional \$2,432,600 is also included in FY 2023 as a response to Major League Baseball's (MLB) required improvements, which include \$1,082,600 for turf replacement and irrigation systems and \$1,350,000 for the first of two phases of required Clubhouse improvements. These improvements are necessary to maintain affiliation and must be completed by opening day in 2025.

Convention Center and Stadium Department

Stadium Revenue and Expenditure - All Funds Combined

<i>Funding Source</i>	<i>FY 2020 Actuals</i>	<i>FY 2021 Actuals</i>	<i>FY 2022 Amended</i>	<i>FY 2023 Proposed</i>	<i>Percent Change</i>
Beginning Balance	3,127,401	3,104,196	3,020,100	894,400	(70.4)
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	144,603	0	50,000	250,000	400.0
Fines	0	0	0	0	0.0
Other Revenue	261,072	154,907	184,900	131,300	(29.0)
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	0	0	0	0	0.0
Transfers	3,067,885	3,171,404	3,697,500	6,110,500	65.3
Total Fiscal Year Revenues	3,473,560	3,326,311	3,932,400	6,491,800	65.1
Funding Facilitated by Department	6,600,962	6,430,507	6,952,500	7,386,200	6.2
Memo Item:					
Citywide General Fund Support	0	0	0	0	0.0
Total Available Funding	6,600,962	6,430,507	6,952,500	7,386,200	6.2
Appropriations by Amount					
Personnel Services	2,549	0	0	0	0.0
Non Personnel Services	3,495,748	3,556,809	6,605,100	7,386,200	11.8
Interdepartmental Services	393	0	0	0	0.0
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	3,498,690	3,556,809	6,605,100	7,386,200	11.8
Appropriations by Percentage					
Personnel Services	0.1	0.0	0.0	0.0	0.0
Non Personnel Services	99.9	100.0	100.0	100.0	11.8
Interdepartmental Services	0.0	0.0	0.0	0.0	0.0
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	11.8

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Stadium Appropriations by Fund Classification - FY 2023 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	894,400	0	0	894,400
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	300,000	0	250,000	0	0	550,000
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	131,300	0	0	131,300
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	(300,000)	0	6,110,500	0	0	5,810,500
Total Fiscal Year Revenues	0	0	0	6,491,800	0	0	6,491,800
Funding Facilitated by Department	0	0	0	7,386,200	0	0	7,386,200
Memo Item:							
Citywide General Fund Support	0	0	0	0	0	0	0
Total Available Funding	0	0	0	7,386,200	0	0	7,386,200
Appropriations							
Personnel Services	0	0	0	0	0	0	0
Non Personnel Services	0	0	0	7,386,200	0	0	7,386,200
Interdepartmental Services	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Appropriations	0	0	0	7,386,200	0	0	7,386,200

Stadium Appropriations by Fund Type

Resources	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed (Amount)	FY 2023 Proposed (Percentage)
Operating	94,734	93,633	450,000	512,300	6.9
Capital	209,088	266,764	2,957,600	3,682,400	49.9
Debt Service	3,194,867	3,196,411	3,197,500	3,191,500	43.2
Total	3,498,690	3,556,809	6,605,100	7,386,200	100.0

Notes:

Department Appropriations by Fund Classification – FY 2023 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

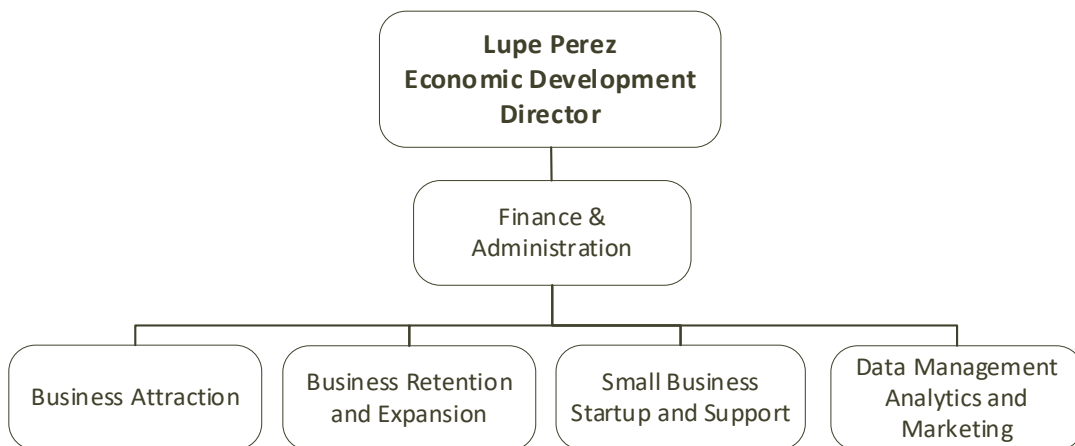
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Economic Development Department

The mission of the Economic Development Department is to increase investment in Fresno in a way that contributes to the growth of the City's economy, fosters diversity and fiscal sustainability, expands job opportunities for all residents and enhances the City's sense of place and quality of life. This is supported by the Department's overall goal to attract, retain and grow businesses in Fresno. Businesses generate property and sales tax that are the City's main funding sources.

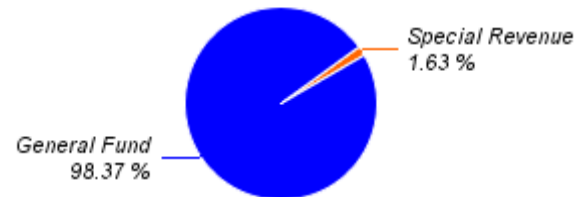
Inclusive Economic Development

Since day one, the Mayor's "One Fresno" vision has been to set our community, all of our community, on an equitable path to prosperity. To support this vision, the Economic Development team collaborates across City departments and with various community partners to ensure that we have opportunities for all of our residents.



*Economic Development Department Budget Snapshot***Operating and Capital Appropriations by Fund Type**

	FY 2022 Amended	FY 2023 Proposed Budget	Variance
<u>Operating</u>			
General Fund	4,205,700	4,222,200	16,500
Special Revenue	2,186,600	70,000	(2,116,600)
Total Operating	6,392,300	4,292,200	(2,100,100)
<u>Debt Service</u>			
	0	0	0
Total Debt Service	0	0	0
Grand Total	6,392,300	4,292,200	(2,100,100)

FY 2023 Appropriation Fund Type Chart

Home Department	Fund Type	FTE
Economic Development Department	General Fund	8.00
Grand Total		8.00

Service Impacts

Revenues

Total revenue for the Economic Development Department are budgeted at \$370,600, which includes \$70,000 in NLCI Equity Grant revenue.

Expenditures

Total appropriations for the Economic Development Department are budgeted at \$4,292,200 or a decrease of \$2,100,100. The decrease is attributable to two one-time grants that were budgeted in FY 2022 and are not continuing in FY 2023: The CARES Act Revolving Loan Fund (RLF) was budgeted in FY 2022 at \$318,000 and the SJVAPCD Public Benefit Grant was budgeted in FY 2022 at \$1,843,660 for a total of \$2,161,600.

General Fund

In FY 2023, General Fund appropriations are budgeted at \$4,222,200, which is an increase of \$16,500 when compared to the FY 2022 Amended Budget.

Non-Personnel Services appropriations are budgeted at \$3,193,700, which is an increase of \$42,900. The budget includes the carryover of \$2.5 million added in FY 2022 for the Small Business Façade Improvement Program as well as \$125,000 for renewal of the Economic Development Corporation (EDC) contract. The remaining \$75,000 in appropriations from the LGBTQ+ business programs, resources and events motion budgeted in FY 2022 have been reallocated to the Office of Special Events in FY 2023.

The remaining Non-Personnel Services appropriations budgeted in FY 2023 are for the following Economic Development plans and programs:

Economic Development Plan

The Department is in the process of developing a county-wide Comprehensive Economic Development Strategy (CEDS). CEDS is a required strategy-driven plan for regional economic development and is the result of a regionally-owned planning process designed to build capacity and guide the economic prosperity and resiliency of an area or region. A well planned CEDS will help to guide effective economic development in our City and all of Fresno County. The City is partnered with the EDC on the preparation of the CEDS. A current CEDS is required for any future EDA grant funding.

The Economic Development Department will continue to prepare, and place into action, a City specific Economic Development Plan to attract, retain and grow business, talent and venture capital investors to Fresno, as well as identify shovel-ready parcels that are prime for development and businesses that are well suited for growth in Fresno.

This plan will also include building upon the Department's work in FY 2022 to survey Career Technical Education (CTE) programs and providers that serve Fresno residents. This survey will provide the City with a deeper understanding of the type of career and technical education as well as work-based learning programs that are available and underway. Matching the needs of our current and future businesses with the training capabilities of our CTE providers and identifying any gaps that may exist is essential to improving talent development and workforce preparedness as we attract, retain and grow businesses in Fresno.

As this plan encourages and initiates citywide growth, it will also help to strengthen the Mayor's vision to further establish Downtown

Economic Development Department

Fresno as a regional center for urban housing, employment, as well as arts and entertainment. Cultivating an environment that supports a healthy and vibrant downtown will further strengthen our housing team's work to support 10,000 residents living in downtown Fresno.

The plan will also help attract and grow business development along the Blackstone and Ventura/Kings Canyon Corridors, helping to bolster the health and vitality in these areas as well.

Business Attraction

Working with the City's Planning and Development Department, the Economic Development Team will identify shovel-ready parcels that can accommodate industrial development throughout the City of Fresno. We will also utilize programs such as CoStar to determine what commercial and retail space is currently available. We will then use an economic modeling program like Implan to narrow down the types of development that would make the biggest impact in these spaces, factoring in available information to determine immediate and secondary ripple effects on that development and compare ourselves to competitor regions to give a clear picture as to why we are the best choice.

Working with the EDC, San Joaquin Valley Manufacturing Alliance (SJVMA), local and nationwide brokers and through opportunities at local and nationwide trade shows and conventions, such as the International Council of Shopping Centers (ICSC), Medical Device and Manufacturing West (MD&M) Convention, SJVMA Summit and MADE Central California, the Economic Development Department will further its outreach to targeted employers to

demonstrate why Fresno is the best choice for their company. The Department will also continue our targeted outreach to specific employers in more cost prohibitive and congested parts of the state positioning Fresno as the smart, affordable and business-friendly alternative when looking for a new location to move and grow their business. Multi-faceted outreach would be done with the goal of inviting business leaders to visit Fresno, meet with the Mayor, and hear why Fresno is the best place to do business.

Business Retention and Expansion

Working with a myriad of community partners, the Economic Development Department will help to educate and strengthen our local business to help them stay and grow in Fresno. Technical assistance programs, such as those offered by our local chambers of commerce and our Workforce Development Board (WDB) as well as hiring programs and incentives offered by the EDC, PG&E as well as state and federal programs offer opportunities to hire and train employees to make businesses stronger and more successful. Non-traditional financing options, such as our Revolving Loan Fund (RLF) Programs offered through a partnership with Cen Cal Business Finance Group, as well as other financing programs offered through Valley Small Business Development Corporation (VSBDC), Fresno Area Hispanic Foundation (FAHF), Fresno Metro Black Chamber of Commerce's (FMBCC) KIVA Program and the Economic Opportunity Commission's Access Plus Capital, to name a few, offer low-interest and flexible funding options to small businesses who are oftentimes not eligible for traditional bank financing.

The Department received funding in FY 2022, which will be carried over into FY 2023, to implement the Equitable Economic Mobility Initiative (EEMI) funded by The Bill and Melinda Gates Foundation, through the National League of Cities (NLC). The EEMI is a 15-month project designed to expand economic mobility for residents while also addressing long-standing racial disparities. This grant will allow the Economic Development Department to focus on financial inclusion and empowerment by reducing known barriers that deprive “hard to reach” businesses of government services, access to grants and financing opportunities, financial education, business creation programs and technical assistance. Initial funding, received in FY 2022, was used to develop a more detailed and robust data profile of the Fresno small business community, which included race and ethnicity as well as digital access. In FY 2023 the Department will build on that knowledge with new and more effective delivery mechanisms for City services.

In FY 2023, the Department will also have a program in place, made possible by American Rescue Plan Act (ARPA) funding, offering financial assistance, in the form of grants, to small businesses who have continued to struggle with the ongoing aftermath of the COVID-19 pandemic and to assist businesses to avoid eviction.

In addition, the Department will administer a façade improvement program to assist businesses in improving their physical space and visibility.

Business Startup and Support

A recent study identified Fresno as the city with the fifth highest percentage of minority

owned startups in the country yet, historically, the Economic Development Department has struggled to reach these minority business owners.

In FY 2023, the Department will continue to partner with the Fresno Metro Black Chamber of Commerce to support the Kiva Hub in Fresno to provide a microfinancing platform for women and minority-owned businesses to access crowd-sourced zero percent interest loans for entrepreneurs. In addition, the Department will further its work with the Fresno Chamber of Commerce and other local chambers and organizations to provide multi-lingual education and training to entrepreneurs who need assistance with product development as well as developing business plans, financing plans and marketing. The goal is to help ensure the success of new business startups in the City of Fresno from day one.

Data Management, Analytics and Marketing

The Economic Development Plan to attract, retain and grow businesses in the city of Fresno will require investment in data management and data analytics tools.

The Department will continue to work with the Information Services Department and the Finance Department to develop a business intelligence platform design that will allow the Department to readily access all revenue sources generated by businesses in the City of Fresno and have a better, more complete, understanding of the types of businesses that can thrive here and how to best support them.

Economic Development Department

Staffing

The Economic Development Department was created in FY 2022 with the transfer of six (6) existing positions and the addition of two (2) new positions through Council Motion #5,

which were budgeted at .75 FTE each. These two positions are now being made whole in FY 2023 at 1.00 FTE each, which accounts for the increase of .50 FTE.

Department Staffing Detail

Position Summary					
Division	FY 2021 Final	FY 2022 Adopted	FY 2022 Amended	FY 2023 Changes	FY 2023 Proposed
Economic Development	0.00	7.50	7.50	0.50	8.00
Total	0.00	7.50	7.50	0.50	8.00

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed	Percent Change
Beginning Balance	0	0	0	300,600	0.0
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	2,161,600	0	(100.0)
Charges for Services	0	0	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	0	0	0	0	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	0	0	25,000	70,000	180.0
Transfers	0	0	0	0	0.0
Total Fiscal Year Revenues	0	0	2,186,600	70,000	(96.8)
Funding Facilitated by Department	0	0	2,186,600	370,600	(83.1)
Memo Item:					
Citywide General Fund Support	0	0	4,205,700	4,222,200	0.4
Total Available Funding	0	0	6,392,300	4,592,800	(28.2)
Appropriations by Amount					
Personnel Services	0	0	971,600	881,400	(9.3)
Non Personnel Services	0	0	5,337,400	3,263,700	(38.9)
Interdepartmental Services	0	0	83,300	147,100	76.6
Total Departmental Expenditures	0	0	6,392,300	4,292,200	(32.9)
Appropriations by Percentage					
Personnel Services	0.0	0.0	15.2	20.5	(9.3)
Non Personnel Services	0.0	0.0	83.5	76.0	(38.9)
Interdepartmental Services	0.0	0.0	1.3	3.4	76.6
Total Departmental Expenditures	0.0	0.0	100.0	100.0	(32.9)

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Economic Development Department

Department Appropriations by Fund Classification - FY 2023 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	300,600	0	0	0	0	300,600
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	70,000	0	0	0	0	70,000
Transfers	0	0	0	0	0	0	0
Total Fiscal Year Revenues	0	70,000	0	0	0	0	70,000
Funding Facilitated by Department	0	370,600	0	0	0	0	370,600
Memo Item:							
Citywide General Fund Support	4,222,200	0	0	0	0	0	4,222,200
Total Available Funding	4,222,200	370,600	0	0	0	0	4,592,800
Appropriations							
Personnel Services	881,400	0	0	0	0	0	881,400
Non Personnel Services	3,193,700	70,000	0	0	0	0	3,263,700
Interdepartmental Services	147,100	0	0	0	0	0	147,100
Total Appropriations	4,222,200	70,000	0	0	0	0	4,292,200

Department Appropriations by Fund Type

Resources	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed (Amount)	FY 2023 Proposed (Percentage)
Operating	0	0	6,392,300	4,292,200	100.0
Capital	0	0	0	0	0.0
Debt Service	0	0	0	0	0.0
Total	0	0	6,392,300	4,292,200	100.0

Notes:

Department Appropriations by Fund Classification – FY 2023 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

Finance Department

The Finance Department works to ensure the City's financial integrity. The Department strives to be a model for good financial management and to assist other city departments in making the City a better place to live and work. The Department is responsible for the fiscal management and oversight of city operations. It accomplishes this duty by assisting with the receipt, collection, disbursement, and monitoring of city funds.

The Finance Department provides services through the following organizational units:

Administrative Unit

The Administrative Unit provides management and strategic planning services to the other units in the Finance Department. It also serves as the conduit between Finance Department staff and the City's administration.

Accounting Unit

The Accounting Unit consists of General Accounting, Accounts Payable, Financial Reporting, and Asset Management functions. This Unit controls the City's financial activities by: 1) making timely and appropriate vendor and contract payments; 2) developing and distributing reports and financial tools to departments to enhance their oversight of expenditures and revenues; and 3) producing numerous financial reports including the Annual Comprehensive Financial Report

(ACFR), the Single Audit, the State Controller's Report, the National Transit Database Report, and the Monthly Financial Report.

Treasury Unit

The Treasury Unit consists of Treasury Management and Debt Administration functions. The Unit records and manages all monies received by the City, invests all funds in the City's custody that are not required for payment of current obligations in a manner that maximizes earnings while minimizing risk. The Unit also issues and manages the City's debt obligations and provides low-cost, debt financing for large-scale capital projects and improvements.

Collections Unit

The Collections Unit performs accounts receivable services on obligations that are owed to the City, including loans that were issued to Fresno's citizens through various housing programs.

Payroll Unit

The Payroll Unit provides payroll services and information to active, retired, and prospective city employees. The Unit also ensures organizational compliance with city, state and federal tax, wage, and hour regulations.

Business Tax Unit

The Business Tax Unit bills, collects, records and reports business tax, transient occupancy tax, permitting, and dog license amounts.

Grants Management Unit

The Grants Management Unit provides oversight of the reporting requirements and submissions to the granting agencies, ensure subrecipients are also complying with the regulatory guidelines, and assist with the Single Audit, ad-hoc reports for operational evaluations, and analysis requests by City Administration.

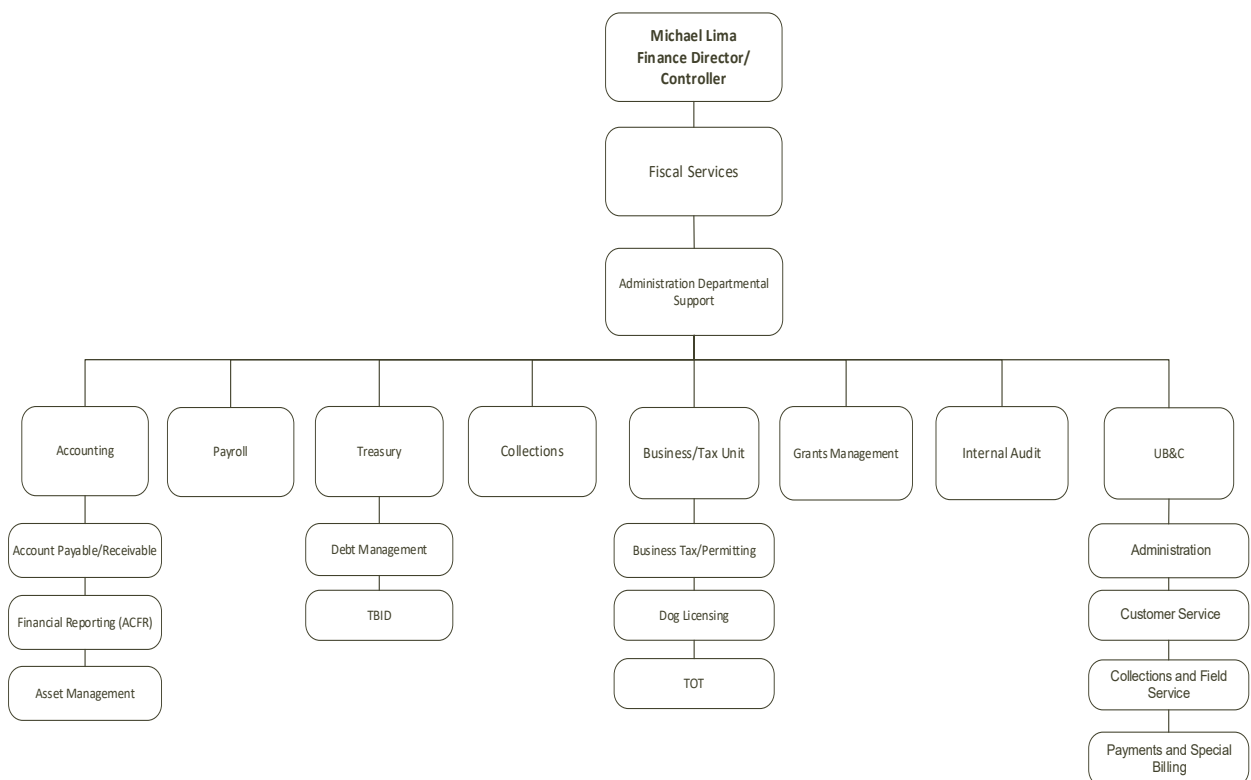
Internal Audit Unit

The Internal Audit Unit performs a variety of internal audit examinations and risk assessments on departmental compliance with city financial policies, processes, and practices.

Utility Billing & Collection Unit

The Utility Billing & Collection Division (UB&C) is responsible for the billing and collection of the City of Fresno's utilities fees and charges. UB&C collects fees for Water, Sewer, and Sanitation / Solid Waste. The Division has over 140,000 customers and approximately \$300

million of annual billings. UB&C receives more than 170,000 customer calls and processes roughly 170,000 counter transactions annually. UB&C can, in some cases, be the only contact the general public ever has with the City of Fresno. Presently, there are four sections within UB&C – Administration, Customer Service, Collections and Field Service, and Payments and Special Billings. Each section performs numerous functions; however, there are two functions that most directly affect the residents of Fresno and those are counter service and telephone customer inquiries. Customer service for the utility is UB&C's primary role.



*Finance Department Budget Snapshot***Operating and Capital Appropriations by Fund Type**

	<i>FY 2022 Amended</i>	<i>FY 2023 Proposed Budget</i>	<i>Variance</i>
<u>Operating</u>			
General Fund	19,076,600	18,791,800	(284,800)
Special Revenue	61,165,800	86,843,400	25,677,600
Internal Service Fund	8,903,500	9,282,000	378,500
Total Operating	89,145,900	114,917,200	25,771,300
<u>Debt Service</u>			
	0	0	0
Total Debt Service	0	0	0
Grand Total	89,145,900	114,917,200	25,771,300

FY 2023 Appropriation Fund Type Chart

Home Department	Fund Type	FTE
Finance Department	General Fund	53.00
Finance Department	Internal Service Fund	63.00
Grand Total		116.00

Service Impacts

Revenues

Revenues for the Finance Department in FY 2023 total \$99,156,700 or \$26,961,400 more than the FY 2022 Amended Budget of \$72,195,300. Significant changes to revenues in FY 2023 include:

- A revenue increase of \$62,987,400 in the American Recovery Plan Act (ARPA) fund compared to the FY 2022 Amended Budget. This increase primarily reflects unallocated remaining funds.
- A decrease of \$35,545,800 in Emergency Rental Assistance (ERAP) funding, change reflects a timing effect between planned expenditures for grants and the collection of revenue reimbursements.
- A decrease of \$550,000 in Variable Reimbursement due to Purchasing moving to General Service Department.

Expenditures

Appropriations related to Personnel Services in the FY 2023 Proposed Budget are budgeted at \$10,681,100 and reflects an increase of \$289,200 more than the FY 2022 Amended Budget. Detail information can be found under the staffing section.

Non-Personnel Services

Appropriations related to Non-Personnel services in the FY 2023 Proposed Budget are budgeted at \$101,038,100 and reflect an increase of \$25,067,800 above the FY 2022 Amended Budget. This increase in Non-Personnel services is mainly attributed to the reduction of \$35,828,600 in Emergency Rental Assistance appropriations offset by the budgeting of \$61,226,600 of the remaining \$64,622,800 in anticipated ARPA funds (excluding interest) in the Finance Department.

American Rescue Plan Act (ARPA)

The Federal government allocated \$170,808,029 to the City of Fresno from the American Recovery Plan Fiscal Recovery Funds Program (SLFRF). The revenue was expected in two tranches, the first tranche was received in May 2021 and the second is expected by the end of May 2022. On January 6, 2022, the United States Treasury published the Final Rule which included additional flexibilities and expanded allowable uses in comparison to the Interim Final Rule. One of the options provided in the Final Rule was to add to methodologies for calculating revenue replacement in addition to the calendar year basis methodology defined in the Interim Final Rule. These methodologies were the fiscal year basis methodology and a \$10 million standard allowance methodology. In March 2022, Council approved the recognition of the \$10 million standard allowance rather than calculating revenue loss through the either of the other methodologies. Since then, staff has completed the calculations for revenue loss allowable under the final guidance and identified that the City can recognize up to \$88,936,400 in revenue loss based on the Annual Consolidated Financial Reports (ACFR) for FY2020 and FY2021. The calculation of the revenue loss was able to be completed due to a change in the ability to calculate on a fiscal year basis as opposed to the previous calendar year basis, which would have required that Finance separate the ACFR information from two fiscal years to account for one calendar year. Furthermore, the Final Rule increased the default growth rate to 5.2 percent from the 4.1 percent allowed under the Interim Final Rule. This growth of nearly one percent impacted the final revenue replacement calculations significantly. Finally, much of the City's revenue growth the past two fiscal years came from grants, which cannot be used in the revenue

replacement calculation. Consequently, the City's non-grant revenues grew at a slower pace than the default growth rate of 5.2 percent, thus creating the significant amount of revenue replacement available for use. The amount of the revenue replacement can potentially increase based on the final ACFR calculations for FY 2022 which are scheduled to be completed in December 2022.

The ability to recognize the additional revenue replacement significantly increases the ability of the City to serve the community through the expanded flexibilities allowed. Through this expanded use opportunity, projects that Council had previously approved and whose constraints limited the use of funds to only allowable uses can now be redirected for other general government services which include road building and maintenance and other general government infrastructure. As an example of the added flexibilities, previously approved allocation of \$27 million for infrastructure improvement limited the use to projects such as sidewalk improvements, lighting improvements, etc. Due to the recognition of the additional revenue replacement, the project can now be expanded to include ancillary projects that were formerly limited such as street paving. The Administration will work with Council to consider which specific infrastructure projects will be funded with Revenue Replacement for General Governmental Services as outlined by the US Treasury.

As of the publication of this budget, Council has approved the allocation of \$106,185,200 in ARPA funds. The FY 2023 Budget includes the allocation of the remaining ARPA funds of \$64,622,800, of which \$3,396,200 is budgeted and discussed in the Police, Fire and Public Utilities Department sections of this book and

\$61,226,600 is included in the Finance Department as follows:

- \$40 million to fund policies identified in the April 18, 2022, One Fresno Housing Strategy categories of preserving housing, producing housing, promoting equity, and/or preventing displacement. The allocation of these ARPA funds in conjunction with other Federal and State dollars will help achieve the 71 priorities for *Affordable Housing* and *Housing the Unhoused* strategic priorities.
- \$8 million for the construction of a 911 communications center. This amount is in addition to the \$2 million previously allocated for the design of the center which is necessary to accommodate additional Emergency Services Dispatchers. The current setup is inadequate and does not allow sufficient space to accommodate the staff necessary to reduce call response times.
- \$6.7 million for the deferred maintenance at the Police Department Headquarters. The building has previously been identified to have asbestos and the cost of mitigation has exceeded budget availability. Because of this budgetary shortfall critical HVAC issues also remain unresolved.
- \$300,000 for alternative electric vehicles that will be utilized by the Police Department's Metro Bike Patrol (MBP) unit to patrol Downtown, Chinatown, Tower District, El Dorado Park and the Kings Canyon Corridor.
- \$2 million for the Deferred Maintenance and Automation of the Downtown City Parking Garages. In 2016, the City, through Walter P. Moore, completed an assessment of the condition of parking facilities. These appropriations would assist in completing vital repairs that pose safety risks to patrons.

Finance Department

- \$450,000 for urgent repairs to Fire Stations that include plumbing leaks and repairs to damaged floors. Although additional appropriations will be necessary in the future to address the needs of the aging buildings, these appropriations will address the most urgent maintenance needs.
- \$388,000 for installations of gates at Fire Stations 11 and 13. These stations do not have secure parking lots and over the past year have experienced an increase in vandalism. The installation of gates is expected to increase safety and decrease vandalism.
- \$50,000 for the training materials necessary for the Fire Investigation Unit Fire Inspectors which includes registration books for the 40-hour classes of Level 1 training through the State Fire Marshall Office.
- \$300,000 for the City Attorney's Office to continue demolition of downtown properties that have increased due to fire, unsafe conditions and are a blight to the neighborhoods that they are located in.
- \$3 million for administrative costs associated with all the proposed and previously approved projects.

Interdepartmental Charges

The Department's Interdepartmental Services' budget totals \$3,198,000 or \$414,300 increase than the FY 2022 Amended Budget. This increase is primarily due to the Facilities Management Charges, Information Systems Charges, Desktop Lease Charge, Fixed Interdepartmental Reimb., and Security Assessment Charges offset by decrease to Purchasing Charges, Facilities Repair & Replacement Charges and Fleet Acquisition.

<i>Council Approved</i>	
39th AAR Abatement Team	420,000
911 Call Center	2,000,000
Approved Labor Agreements	1,213,500
Community Partnerships	10,000,000
COVID-19 Testing	1,000,000
Emergency Shelters	13,200,000
Fire Drill School	3,919,900
Fire Overtime for Minimum Staffing	1,163,600
FPOA Agreement/Retro	4,608,200
Gang Intervention	950,000
H Street Warehouse	5,000,000
Housing Vouchers	1,000,000
IAFF "Me Too"	369,600
Landlord Incentives/Rent Stabilization Grants	1,000,000
Lighting repairs at Downtown Brewery District	500,000
Mobile Showers	250,000
Neighborhood Infrastructure	27,000,000
Personal Protective Equipment	100,000
Police Vehicles	5,637,000
Premium Pay	2,253,700
Public Sector Revenue Replacement	10,000,000
Real Estate Purchases	2,599,800
Small Business Assistance/Façade	2,500,000
Van Ness & Weldon Park	999,900
49 Acre Regional Park in Southeast Fresno	8,500,000
Council Approved Total	106,185,200

<i>FY 2023 Proposed</i>	
Finance	
Housing	40,000,000
911 Call Center	8,000,000
Alternative Vehicles	300,000
CAO - Downtown Demo	300,000
Downtown City Parking Garages Deferred Maint	2,000,000
Fire Station Building Repairs	450,000
Fire Training (Fire Investigation Unit)	50,000
Police Dept. Headquarters	6,700,000
Fire Station No. 11 & No. 13 gates	388,000
Administrative Costs	3,038,629
Finance Total	61,226,629
Fire	
Radio Equipment	232,000
SAFER Differential	1,076,000
Fire Total	1,308,000
Police	
Radio Equipment	386,200
Regional Training Center Track Repairs	395,000
Police Total	781,200
Public Utilities	
Liter Control Vehicles	1,307,000
Public Utilities Total	1,307,000
FY 2023 Proposed Total	64,622,829
Total Council Approved & FY 2023 Proposed ARPA	170,808,029

Staffing

Staffing changes for the Finance Department in FY 2023 is an FTE decrease of 6.75 compared to FY 2022 Amended Budget. The change is due to the transfer of the Purchasing Division to the new General Services Department totaling 8.0 FTE and the IT Centralization moving 1.0 FTE home org to Information Department.

An increase for the addition of: One (1) Accountant-Auditor I and one (1) Payroll Accountant, effective July 1, 2022 in the Accounting Division at 1.0 FTE each. This position will be tasked with assisting with the Tyler Munis implementation.
Position Cost: \$161,300.

In FY 2023, the UB&C Division has included \$155,500 for the renewal of five (5) temporary Customer Service Clerks that will address UB&C's elevated customer calls volume. The positions will be budgeted at the same funding level as FY 2022.

In FY 2023, the ERAP Division has included \$284,800 for the renewal of twenty five (25) temporary Customer Service Clerks to review ERP applications.

Department Staffing Detail

Division	Position Summary				
	FY 2021 Adopted	FY 2022 Final	FY 2022 Amended	FY 2023 Changes	FY 2023 Proposed
Fiscal Services Division	53.00	52.75	59.75	(6.75)	53.00
Graphic Reprod. Services Division	0.00	0.00	0.00	0.00	0.00
Utility Billing and Collection Division	63.00	63.00	63.00	0.00	63.00
Total	116.00	115.75	122.75	(6.75)	116.00

Note:

The FY 2023 position changes are due to the following.

FY 2022 One authorized Account Auditor I Position @ .75 FTE	(0.75)	FTE
FY 2023 One authorized Account Auditor I Position @ 1.0 FTE	1.00	FTE
IT Centralization	(1.00)	FTE
Purchasing Division moved to GSD	(8.00)	FTE
New Positions	2.00	FTE
	<u>(6.75)</u>	Total FY 2023 Changes

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed	Percent Change
Beginning Balance	29,548,103	109,883,275	81,165,300	134,645,600	65.9
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	92,755,913	101,208,692	87,482,200	24,682,500	(71.8)
Charges for Services	373,698	614,186	621,500	69,400	(88.8)
Fines	2,120,939	233,667	602,000	604,000	0.3
Other Revenue	906,797	760,040	259,000	1,360,000	425.1
Interdepartmental Charges for Services	5,495,857	6,286,504	7,625,500	7,666,300	0.5
Misc. Revenue	(399,757)	44,366	50,600	28,300	(44.1)
Transfers	313,873	14,312,610	(105,610,800)	(69,899,400)	(33.8)
Total Fiscal Year Revenues	101,567,321	123,460,064	(8,970,000)	(35,488,900)	295.6
Funding Facilitated by Department	131,115,425	233,343,339	72,195,300	99,156,700	37.3
Memo Item:					
Citywide General Fund Support	4,627,266	30,978,275	16,892,800	17,416,000	3.1
Total Available Funding	135,742,690	264,321,614	89,088,100	116,572,700	30.9
Appropriations by Amount					
Personnel Services	8,423,986	8,608,558	10,391,900	10,681,100	2.8
Non Personnel Services	2,076,180	49,520,343	75,970,300	101,038,100	33.0
Interdepartmental Services	3,184,959	2,706,468	2,783,700	3,198,000	14.9
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	13,685,125	60,835,369	89,145,900	114,917,200	28.9
Appropriations by Percentage					
Personnel Services	61.6	14.2	11.7	9.3	2.8
Non Personnel Services	15.2	81.4	85.2	87.9	33.0
Interdepartmental Services	23.3	4.4	3.1	2.8	14.9
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	28.9

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Department Appropriations by Fund Classification - FY 2023 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	133,442,600	0	0	1,203,000	0	134,645,600
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	24,682,500	0	0	0	0	24,682,500
Charges for Services	69,400	0	0	0	0	0	69,400
Fines	2,000	0	0	0	602,000	0	604,000
Other Revenue	0	1,100,000	0	0	260,000	0	1,360,000
Interdepartmental Charges for Services	500,000	0	0	0	7,166,300	0	7,666,300
Misc. Revenue	28,300	0	0	0	0	0	28,300
Transfers	776,100	(70,675,500)	0	0	0	0	(69,899,400)
Total Fiscal Year Revenues	1,375,800	(44,893,000)	0	0	8,028,300	0	(35,488,900)
Funding Facilitated by Department	1,375,800	88,549,600	0	0	9,231,300	0	99,156,700
Memo Item:							
Citywide General Fund Support	17,416,000	0	0	0	0	0	17,416,000
Total Available Funding	18,791,800	88,549,600	0	0	9,231,300	0	116,572,700
Appropriations							
Personnel Services	4,919,400	839,400	0	0	4,922,300	0	10,681,100
Non Personnel Services	12,726,300	86,004,000	0	0	2,307,800	0	101,038,100
Interdepartmental Services	1,146,100	0	0	0	2,051,900	0	3,198,000
Contingencies	0	0	0	0	0	0	0
Total Appropriations	18,791,800	86,843,400	0	0	9,282,000	0	114,917,200

Department Appropriations by Fund Type

Resources	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed (Amount)	FY 2023 Proposed (Percentage)
Operating	13,685,125	60,835,369	89,145,900	114,917,200	100.0
Capital	0	0	0	0	0.0
Debt Service	0	0	0	0	0.0
Total	13,685,125	60,835,369	89,145,900	114,917,200	100.0

Notes:

Department Appropriations by Fund Classification – FY 2023 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

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Fire Department

Established in 1877, 2023 marks the Fresno Fire Department's 146th year of service, while serving the community with great pride and distinction. The Department's Mission (To protect and put service above all else), Core Values (Teamwork, Trust, Commitment), and Vision (Recognized as a standard of excellence in the fire service) are reflective of the desire to create a culture of excellence in fire/emergency medical service delivery. The Department strives to be an innovative and progressive organization to meet the changing demands of the City of Fresno's 540,000 residents spread out over 115.2 square miles.

The Department continues its ongoing commitment to invest in training and improve firefighter safety. Proudly, the Department has implemented all recommendations resulting from the Serious Accident Response Team (SART) Report following the March 29, 2015 Cortland Incident.

Additionally, the Department is under contract to provide services for the Fig Garden Fire Protection District (FGFPD) through 2035. A three-year auto-aid contract with the North Central Fire Protection District (NCFPD) expired in Fiscal Year 2022.

Operations and Suppression Services Division

The Department provides emergency response through its Operations and Support Services Division. Ninety-five (95) Firefighters are on-

duty each day within the City and the FGFPD. The Department has applied for a SAFER Grant (Staffing for Adequate Fire and Emergency Response) to hire an additional 24 Firefighters and increase the daily on-duty Firefighters from 95 to 103. If awarded the grant later this year, the Department will deploy an additional emergency Squad Unit, and add a 4th Firefighter to six (6) apparatus.

In calendar year 2021, the Department's 20 fire stations, located throughout the City, contract areas, and the Fresno Yosemite International Airport, responded to 47,648 calls for service. Each station is staffed with a 3- or 4-person engine or truck companies, some stations have a 2-person Squad, and all providing: emergency response services including fire suppression, emergency medical care, urban search and rescue, water rescue, hazardous material response, and hydrant flow maintenance.

Prevention and Support Services Division

Risk mitigation and compliance services are administered through the Prevention Division. This Division provides all-risk mitigation services, including inspection services, plan reviews, issuance of permits/licenses to all facilities where the public may be present, and provides fire safety education. In 2021, staff completed over 14,314 inspections (3,802 fire inspections, 4,325 plan reviews, 5,404 sprinkler inspections, and 783 5-year sprinkler tests).

The Geographical Information Systems Unit provides data analysis and statistical review in line with the Department's objectives.

The Support Services Division also provides logistical support. Logistics ensures all personnel have proper PPE (Personal Protective Equipment), tools, equipment, and other daily supplies.

Fire Department

Training Division

The Training Division provides mandated training and compliance tracking for all employees to ensure conformance to regulatory requirements and maintaining employee safety and wellness. In 2022, the state announced a \$25 million grant to construct a Fire Regional Training Center. The center is expected to have capacity for multi-agency training. Design plans are already under way.

The Business and Fiscal Services Division

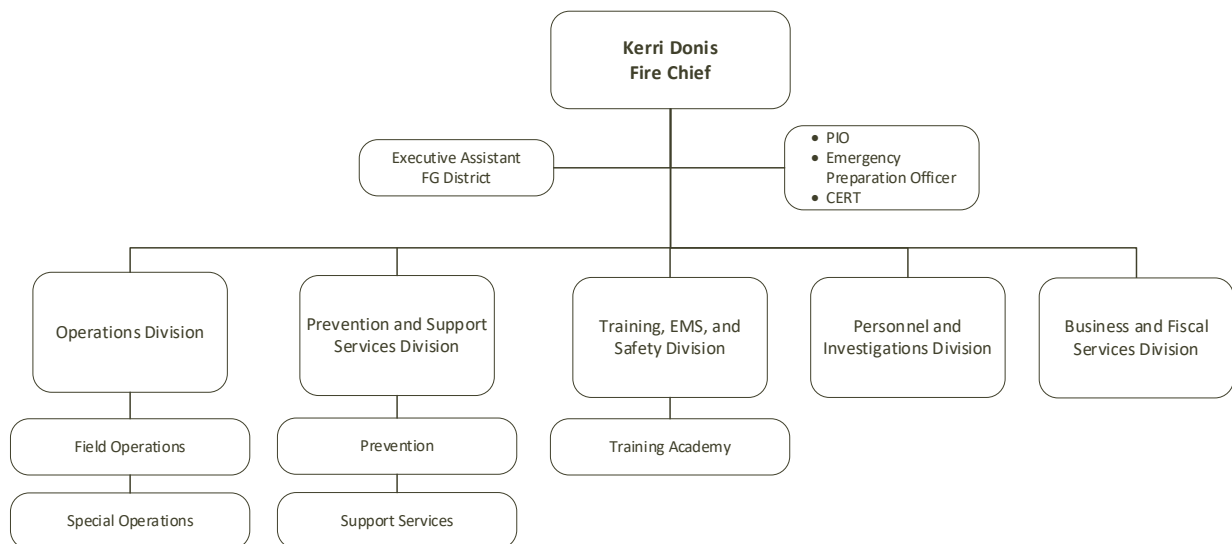
The Business and Fiscal Services Division as well as the Personnel and Investigations Division provide essential core services to support all areas of the Department so that front-line personnel may provide responsive and expert service to the public. The Business

and Fiscal Affairs Division ensures fiscal oversight of the finances, budget, grants, and various regulatory matters pertaining to the Department.

Personnel & Investigations Division

The Investigations Unit investigates incidents for the purposes of preventing future emergencies through criminal prosecution or administrative recourse. In 2021, the Unit conducted 639 investigations resulting in 62 arrests.

Each unit of the organization is essential to helping the Department realize one of its primary goals of establishing a safe living environment resulting in a high quality of life for citizens.

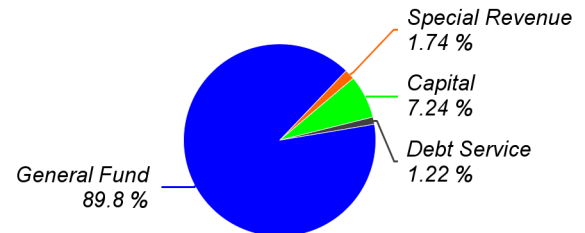


Fire Department Budget Snapshot

Operating and Capital Appropriations by Fund Type

<u>Operating</u>	<u>FY 2022 Amended</u>	<u>FY 2023 Proposed</u>	<u>Variance</u>
General Fund	83,593,600	87,423,900	3,830,300
Special Revenue	1,931,000	1,694,000	(237,000)
Total Operating	85,524,600	89,117,900	3,593,300
<u>Debt Service</u>			
Debt Service	1,185,600	1,185,500	(100)
Total Debt Service	1,185,600	1,185,500	(100)
<u>Capital</u>			
Capital	28,434,800	7,050,000	(21,384,800)
Total Capital	28,434,800	7,050,000	(21,384,800)
Grand Total	115,145,000	97,353,400	(17,791,600)

FY 2023 Appropriation Fund Type Chart



<u>Fire Department</u>	<u>Fund Type</u>	<u>FTE</u>
Sworn	General Fund	360.70
	Special Revenue	6.22
Total Sworn		366.92
Civilian	General Fund	52.00
	Special Revenue	0.00
Total Civilian		52.00
Department Total FTE		418.92

Major Capital Projects by Appropriations

<u>Project</u>	<u>Fund Type</u>	<u>Amount</u>
XC00048 - Station 10 Relocation	Capital	750,000
XC00052 - Fire RTC Construction	Capital	6,300,000

Service Impacts

Revenues

In FY 2023, the Department's Total Available Funding is \$115,652,300, or \$23,200 below the FY 2022 Amended Budget. Total Fiscal Year revenues are budgeted at \$18,460,800, which is a \$29,536,800 or 61.5 percent, decrease from the FY 2022 Amended Budget.

Beginning Balance is budgeted at \$25,168,400, an increase of \$23,554,400 above the FY 2022 Amended Budget. The change is the result of a timing effect between planned expenditures for grants, special revenue and capital funds and the collection of revenue reimbursements. The change is mostly related to the re-budgeted \$24,500,000 of unspent funds for construction of a Regional Training Center.

Licenses & Permits are budgeted at \$454,400, a decrease of \$121,900 from the FY 2022 Amended Budget. The decrease is due to the anticipated permitting activity in Fire Prevention.

Intergovernmental Revenues are budgeted at \$6,990,500; or \$22,885,800 below the FY 2022 Amended Budget. The revenue is mostly related to federal, state and local grants. The decrease is mostly due to a FY 2022 one-time \$25,000,000 state grant for the construction of a Fire Regional Training Center. The decrease is partly offset by an anticipated SAFER Grant reimbursement increase of \$2,282,900. SAFER Grant revenues increased by \$487,500 due to a full-year reimbursement of FY 2022 SAFER Grant revenues as well as the budgeting of the \$1,795,400 for the FY 2023 SAFER Grant.

Charges for Services are budgeted at \$8,322,300, or \$42,500 below the FY 2022 Amended Budget. A \$1,066,200 decrease is due the expiration of the North Central Fire Protection District Auto-Aid agreement in FY

2022. The decrease was offset due to a \$1,023,700 increase in other revenues mostly resulting from the addition of six (6) inspection staff in FY 2022.

Fines are budgeted at \$60,000, which is equal to the FY 2022 Amended Budget. The budgeted revenue reflects the anticipated fines for inspections.

Miscellaneous Revenues are budgeted at \$140,100, which is equal to the FY 2022 Amended Budget. The budgeted revenues are mostly associated with a service contract agreement with the County for the Station 88 area.

Transfers are budgeted at \$2,493,500, a net decrease of \$6,466,600. The decrease is mainly due to one-time FY 2022 American Rescue Plan Act (ARPA)/CARES Act reimbursement (\$4,104,800) and a one-time capital transfer (\$2,361,700) for Fire Station #12 Construction.

Expenditures

The Fire Department's budget totals \$97,353,400, which is a decrease of \$17,791,600, or 15.5 percent, from the FY 2022 Amended Budget. The decrease can be attributed to FY 2022 one-time capital projects including the Regional Training Center \$18,700,000, Fire Station #18 \$1,073,100, Fire Station #12 \$2,361,700.

General Fund appropriations total \$87,423,900, and include \$71,780,700 for Personnel Costs, \$8,226,100 for Non- Personnel Costs and \$7,417,100 for Interdepartmental Charges for Services. Significant changes in the Department's budget are:

Utilities

\$114,300 is included in the Department's budget to cover anticipated PG&E rate increases.

First Due Software

\$50,000 is included in the Department's budget for the acquisition of First Due Software, which will replace legacy software Tiburon and Emergency Reporting in the Department's Prevention Division. The total acquisition cost is \$73,000, but savings from the termination of legacy software contracts will partly offset the total cost.

Replacement Radios

The Department's budget includes \$232,000 for the acquisition of 50 replacement radios that are 10 years or older and have been depreciating. The replacement radios will ensure effective communication during emergency situations. The acquisition is scheduled to be funded by ARPA.

Gate Relocation

The Department's budget includes \$75,000 to address a gate relocation at Fire Headquarter, which is necessary due to the High Speed Rail underpass on Tulare Street. As such, the gate and associated electrical will be moved from Tulare to Kern Street.

FLIR Griffin G510 Chemical Detector

The Department's budget includes \$152,700 for the procurement of a FLIR Griffin G510 Chemical Detector. The FLIR Griffin G510 Chemical Detector fulfills Office of Emergency Response (OES) Type 1 Hazmat Team requirements and will replace five different depreciated chemical detection equipment that are over 15 years old.

SAFER 2023 Grant

The Department's budget includes \$2,871,200

for the SAFER 2023 Grant, which will add 24 sworn staff (21 Firefighters and 3 Firefighter Specialists totaling 19.92 FTEs) and increase the Department's minimum daily staffing from 95 to 103. The Department plans to fill these positions by conducting a drill school, which is scheduled to begin on September 1, 2022. At the conclusion of the drill school the Department will deploy a fire squad and will add a fourth Firefighter on six apparatus. The total FY 2023 cost for the drill school and 24 sworn staff is \$2,871,200 and budgeted in the General Fund:

- \$2,134,500 Salary & Fringe for 24 sworn staff,
- \$229,600 Overtime,
- \$227,700 Shift Replacement,
- \$180,000 Personal protective equipment,
- \$53,900 Training supplies,
- \$45,600 Squad vehicle lease.

Federal funding sources will reimburse the General Fund for all costs associated with this request. The SAFER Grant will reimburse \$1,795,300 staffing related costs, while ARPA funds will reimburse the General Fund \$1,075,900 for non-reimbursable SAFER costs.

Apparatus Replacement

FY 2023 is year four of the Department's updated eight-year apparatus replacement program. As part of the Replacement Program, the Department will place an order to lease purchase two (2) Engines, one (1) Hazmat 16 vehicle, two (2) Type 6 Pumper vehicles, one (1) Breathing Support unit, one (1) Battalion Chief vehicle, one (1) Training vehicle, two (2) light duty vehicles, one (1) squad vehicle, and a Deputy Chief vehicle. Based on the anticipated lease schedule, lease payments for light duty, squad, training, Battalion Chief and Deputy Chief vehicles will be initiated in FY 2023 with half a lease payment due at a cost of \$58,400 and a full lease payment will be due in FY 2024

Fire Department

costing \$116,700. The two fire engines, hazmat-16 vehicle, two Type 6 Pumpers and Breathing Support Unit will have no lease payment in FY 2023, half a lease payment in FY 2024 at \$301,800 and a full lease payment in FY 2025 costing \$603,600. Lease payments have been included in the General Fund Five-Year Forecast.

The Interdepartmental Services' (ID) Budget is \$7,478,900, which is an increase of \$524,300 compared to the FY 2022 Amended Budget. Below are significant variances to ID Charges:

- \$294,600 decrease Overhead Charge to Capital,
- \$164,400 increase Information Systems Service Charge primarily driven by growth in contractual labor costs per approved MOU agreements,
- \$958,700 decrease in Facility Non-recurring Special Projects that corresponds to the installation of Extractors in FY 2022,
- \$756,300 increase in Fleet charges,
- \$353,300 increase in Fleet Lease/Purchase payments,

- \$103,700 increase in Desktop Lease Charges corresponds to the establishment of a funding program to replace computer and/or laptops as they reach their useful life,
- \$255,000 increase in Energy Efficient Projects.

Grants/Capital/Debt Service Funds

FY 2023 appropriations for Grant, Capital and Debt Service funds total \$9,929,500; a decrease of \$21,621,900. The change is comprised of a reduction to Capital of \$21,384,800, due mostly to decrease in the following capital projects: \$18,700,000 Regional Training Center, \$1,073,100 Fire Station #18 and \$2,361,700 Fire Station #12.

The Operating and Capital components of these funds rely on incoming revenues from collected fees and or grant revenues to support the activities in the funds, which include Federal and State Grants, Airport Public Safety, Impact Fees and Urban Growth Management Funds amongst others. It is important to note that expenses in these funds will only materialize if sufficient revenues are anticipated.

Staffing

The Fire Department's Personnel Budget totals \$79,434,100, which is an increase of \$8,226,500 compared to the FY 2022 Amended Budget. As previously detailed, the budget includes an additional 24 (19.92 FTE) Sworn SAFER funded positions.

The FY 2023 Personnel Budget accounts for step advancements, annualized partial prior year positions, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements:

Personnel Structure Change

The FY 2023 Budget centralized a Facilities related positions from the Fire Department to the General Services Department as follows.

- Transfer to the General Services Department:
 - \$75,500 Property Maintenance Worker.

In addition, the FY 2023 Budget includes a reporting change for Information Technology (IT) positions historically reporting to the Fire Department's management hierarchy. The IT positions are budgeted in FY 2023 to report directly to the Information Services Department's (ISD) management team. As such the following positions are schedule to report to ISD, while their position costs are included in the Fire Department's Budget as a cost of service provided.

- Information Service Positions reporting to ISD include:
 - GIS Specialist,
 - Computer Systems Specialist III,
 - Programmer/Analyst III.

Deletions

Included in the Budget is the deletion of a vacant defunded Fire Prevention Inspector II.

Fire Department

Department Staffing Detail

Position Summary					
	FY 2021 Final	FY 2022 Adopted	FY 2022 Amended	FY 2023 Changes	FY 2023 Proposed
Sworn Positions	305.00	342.50	342.50	24.42	366.92
Civilian Positions	45.30	53.00	56.00	(4.00)	52.00
Total	350.30	395.50	398.50	20.42	418.92

Note:

The FY 2023 position changes are due to the following:

Sworn:	(28.50)	FY 2022 33 authorized Firefighter positions @ .75 FTE each
	33.00	FY 2023 33 authorized Firefighter positions @ 1.0 FTE each
	17.43	FY 2023 21 new Firefighter positions @ .83 FTE each
	2.49	FY 2023 three new Firefighter Specialist positions @ .75 FTE each
	24.42	Subtotal Sworn Position Change
Civilian:	(0.75)	FY 2022 one authorized Fire Prevention Engineer position @ .75 FTE
	1.00	FY 2023 one authorized Fire Prevention Engineer position @ 1.0 FTE
	(3.00)	FY 2022 four authorized Fire Prevention Inspector I positions @ .75 FTE each
	4.00	FY 2023 four authorized Fire Prevention Inspector I positions @ 1.0 FTE each
	(0.75)	FY 2022 one authorized Sr. Fire Prevention Inspector position @ .75 FTE
	1.00	FY 2023 one authorized Sr. Fire Prevention Inspector position @ 1.0 FTE
	(1.50)	FY 2022 two authorized Maintenance & Operations Assistants positions @ .75 FTE each
	2.00	FY 2023 two authorized Maintenance & Operations Assistants positions @ 1.0 FTE each
	(1.00)	FY 2023 delete one authorized Defunded Fire Prevention Inspector II position @ 1.0 FTE
	(1.00)	FY 2023 transfer one Property Maintenance Worker II position to Facilities @ 1.0 FTE
	(1.00)	FY 2023 transfer one Community Outreach Specialist position to Office Of Emergency Preparedness @ 1.0 FTE
	(3.00)	FY 2023 transfer three Information Services positions to ISD @ 3.0 FTE each
	(4.00)	Subtotal Civilian Position Change
	20.42	Total FY 2023 Changes

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed	Percent Change
Beginning Balance	156,163	1,417,084	1,614,000	25,168,400	1,459.4
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	596,582	406,453	576,300	454,400	(21.2)
Intergovernmental Revenue	1,009,167	4,187,602	29,876,300	6,990,500	(76.6)
Charges for Services	6,288,846	8,370,490	8,364,800	8,322,300	(0.5)
Fines	139,139	91,476	60,000	60,000	0.0
Other Revenue	75,599	80,753	0	0	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	170,361	129,547	160,100	140,100	(12.5)
Transfers	11,080,919	14,791,894	8,960,100	2,493,500	(72.2)
Total Fiscal Year Revenues	19,360,614	28,058,216	47,997,600	18,460,800	(61.5)
Funding Facilitated by Department	19,516,777	29,475,300	49,611,600	43,629,200	(12.1)
Memo Item:					
Citywide General Fund Support	59,663,524	49,675,792	66,017,500	72,023,100	9.1
Total Available Funding	79,180,302	79,151,093	115,629,100	115,652,300	0.0
Appropriations by Amount					
Personnel Services	58,973,115	64,394,456	71,207,600	79,434,100	11.6
Non Personnel Services	13,853,634	8,490,848	36,982,800	10,440,400	(71.8)
Interdepartmental Services	5,067,237	5,814,893	6,954,600	7,478,900	7.5
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	77,893,986	78,700,197	115,145,000	97,353,400	(15.5)
Appropriations by Percentage					
Personnel Services	75.7	81.8	61.8	81.6	11.6
Non Personnel Services	17.8	10.8	32.1	10.7	(71.8)
Interdepartmental Services	6.5	7.4	6.0	7.7	7.5
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	(15.5)

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Fire Department

Department Appropriations by Fund Classification - FY 2023 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	(65,400)	25,233,800	0	0	0	25,168,400
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	454,400	0	0	0	0	0	454,400
Intergovernmental Revenue	6,865,500	125,000	0	0	0	0	6,990,500
Charges for Services	6,572,800	1,749,500	0	0	0	0	8,322,300
Fines	60,000	0	0	0	0	0	60,000
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	140,100	0	0	0	0	0	140,100
Transfers	1,308,000	0	0	0	0	1,185,500	2,493,500
Total Fiscal Year Revenues	15,400,800	1,874,500	0	0	0	1,185,500	18,460,800
Funding Facilitated by Department	15,400,800	1,809,100	25,233,800	0	0	1,185,500	43,629,200
Memo Item:							
Citywide General Fund Support	72,023,100	0	0	0	0	0	72,023,100
Total Available Funding	87,423,900	1,809,100	25,233,800	0	0	1,185,500	115,652,300
Appropriations							
Personnel Services	71,780,700	1,353,400	6,300,000	0	0	0	79,434,100
Non Personnel Services	8,226,100	278,800	750,000	0	0	1,185,500	10,440,400
Interdepartmental Services	7,417,100	61,800	0	0	0	0	7,478,900
Contingencies	0	0	0	0	0	0	0
Total Appropriations	87,423,900	1,694,000	7,050,000	0	0	1,185,500	97,353,400

Department Appropriations by Fund Type

Resources	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed (Amount)	FY 2023 Proposed (Percentage)
Operating	70,440,183	76,894,102	85,524,600	89,117,900	91.5
Capital	6,273,885	623,198	28,434,800	7,050,000	7.2
Debt Service	1,179,918	1,182,897	1,185,600	1,185,500	1.2
Total	77,893,986	78,700,197	115,145,000	97,353,400	100.0

Notes:

Department Appropriations by Fund Classification – FY 2023 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

General City Purpose Department

The General City Purpose Department (GCP) is comprised of the Retirement Office, Intergovernmental Relations Division as well as the citywide Resources and Appropriations Division.

Retirement Office

This Division houses city related personnel and interdepartmental costs of the City of Fresno Retirement Office.

The Retirement Office provides Retirement System members and the City with flexible, cost-effective, participant-oriented benefits through prudent investment management and superior member services.

The Board and staff are committed to carry out their mission through a competent, professional, impartial, and open decision-making process. The Retirement Division strives to:

- Create an environment in which Board Members can maximize their performance as trustees.

- Improve the level of benefits and delivery of services provided to members and employees.
- Improve communication with members and employer.
- Attract, develop and retain competent and professional staff.
- Achieve and maintain top quartile investment performance as measured by the Public Fund universe.

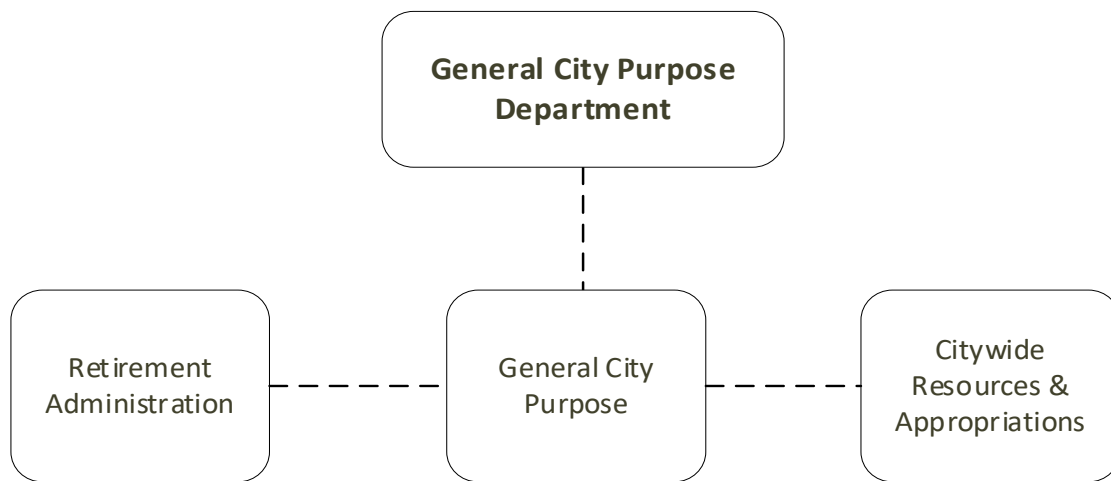
Intergovernmental Relations Division

This Division contains expense items which are of a citywide and/or interdepartmental nature. Some of the items budgeted in this Division include: citywide legal fees, citywide membership and dues, funding for Deferred Compensation Administration, elections costs, citywide travel, professional and lobby contracts.

Citywide Resources and Appropriations

This Division contains General Fund revenues that are not associated with any operational department, including Property, Sales and Room Taxes, as well as Business License and Franchise Fees.

Also under this Division are debt service payments that are not specific to one department. These include the City Hall refinancing, Convention Center Garage bonds, Bee Building/Granite Park, the No Neighborhood Left Behind project, as well as the debt service for the Animal Control Facility. Starting in FY 2015, the Division also includes the revenues and expenditures associated with the Pension Obligation Bond.

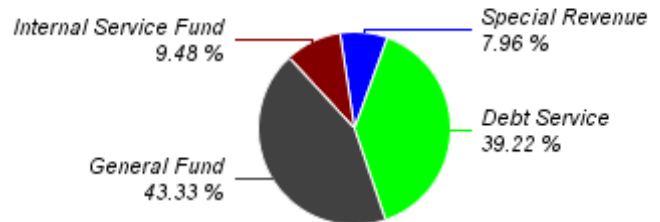


General City Purpose Department Budget Snapshot

Operating and Capital Appropriations by Fund Type

	FY 2022 Amended	FY 2023 Proposed	Variance
<u>Operating</u>			
General Fund	24,649,700	26,121,900	1,472,200
Special Revenue	4,210,200	4,090,900	(119,300)
Internal Service Fund	5,314,800	6,305,000	990,200
Total Operating	34,174,700	36,517,800	2,343,100
<u>Debt Service</u>			
General Fund	1,560,700	1,645,100	84,400
Special Revenue	1,169,400	1,203,300	33,900
Debt Service	26,507,400	26,079,400	(428,000)
Total Debt Service	29,237,500	28,927,800	(309,700)
<u>Capital</u>			
General Fund	1,044,800	1,044,800	0
Total Capital	1,044,800	1,044,800	0
Grand Total	64,457,000	66,490,400	2,033,400

FY 2023 Appropriation Fund Type Chart



Home Department	Fund Type	FTE
General City Purpose Depart	Internal Service Fund	18.50
Grand Total		18.50

Major Capital Projects by Appropriations

<u>Department</u>	<u>Project</u>	<u>Fund Type</u>	<u>2023 Proposed Budget</u>
General City Purpose Department	PW00935 - Animal Shelter	General Fund	1,044,800

Service Impacts

Animal Center Service and Operational Costs

The FY 2023 Budget includes a total of \$9,895,000 to cover the initial materials and equipment acquisitions and ongoing operational costs for the Animal Control Center scheduled to open in Summer of 2022. In addition to continuing the provision of legally mandated services of 1) licensing of dogs, 2) vaccination requirements, 3) animal at large, 4) reporting of dog bites and 5) recordkeeping, critical objectives for the implementation of a new operating model include:

- Provide situation specific solution paralleled to human healthcare in terms of triage and appointments.
- Increase customer experience in process and outcome.
- Reduced crowding, stress, disease, and consequently, euthanasia.
- Improve staff morale due to more effective and efficient staffing.
- Increase ability to reconnect lost pets with owners and to better serve our community.
- Increased transparency to the City and the Community based on the new operational model.

At the time of the FY 2023 Budget book publication, the City and Fresno Humane Animal Services (FHAS) were in the process of working towards formalizing an agreement regarding defining roles of respective organizations as well as leveraging the available use of existing resources between the two organizations along with establishing vital partnerships with the University of California Davis Koret Shelter Medicine Program and Best Friends Animal Society. For this initial contract, reimbursement payments to FHAS for their services will be based on actual costs incurred.

As communicated to City Council via a workshop on April 21st, an update on the operations and finances will be provided to Council six to eight months after the commencement of operations while a new contract that includes the results based on collected metrics and phased-in achievable outcomes is targeted for May 2023.

Animal Center Debt Service

Funding the construction of the Animal Center Facility Project was established through bond financing. A total of \$17,145,000 of bonds were sold, and this Project's first debt service payment was budgeted in FY 2022 at \$1,120,600. The second debt service payment is budgeted in FY 2023 at \$1,125,000.

Mental Health Triage

In addition to the \$600,000 in the Police Department's FY 2023 Budget for the Mental Health Triage Program, the General City Purpose Department's budget includes \$595,500 towards this Program as well. This funding is established as a placeholder in conjunction to formalizing next steps to develop a response plan as well as determine partnerships with outside entities that will foster the most effective mental health response as suggested by the Police Reform Task Force.

Land Purchases

On February 17, 2022, Council approved the 54th AAR Amendment to appropriate FY 2022 General Fund surplus to various departments and purposes. Within this Amendment, appropriations were established totaling \$11,500,000 for Real Estate Purchases. This amount is re-budgeted in FY 2023 due to absence of expenditure activity for this item at the time of publishing the FY 2023 Budget. Re-appropriating in FY 2023 will provide necessary

funding to address the City's land purchases commitment.

The Blackstone McKinley Mixed Use Project

Council approved agenda item ID17-1603 on December 7, 2017 that established a total of \$1,100,000 to be used towards the Blackstone McKinley Mixed Use Project. As of April 6, 2022, \$500,000 was disbursed to the developer in accordance with an approved agreement. The remaining \$600,000 is re-budgeted in FY 2023 as an inter-fund loan at the City's pool investment rate with a term of five years.

The Blackstone McKinley Mixed Use Project is an important step in responding to the changing needs of its growing population and the challenges that come with it, as well as the direction set forth in the General Plan through transit supportive infill development.

The Project, situated at two major intersections along high quality Bus Rapid Transit stops, will be a catalyst project within an infill area. The Project will help achieve important public policy objectives of both the City and the San Joaquin Valley Air Pollution Control District (SJVAPCD).

Ethnic Cultural Outreach Services

Appropriations are included to fund Ethnic and Cultural Outreach services with the possible assistance of outside consultants. Funding to cover this service is budgeted at \$200,000.

Economic Development Food Expo Event

The Department's Budget includes funding for an annual Food Expo event, which is also referred to as MADE Central California. A total of \$180,000 has been budgeted to fund this annual event.

Fuel Reserve

The FY 2023 Budget, under the Fleet Division, included overall fuel appropriations that incorporated price increase projections known at the time of developing the budget.

However, it was also understood that the fuel projection could become outdated in a short period of time due to market pressures that look to continue with the ongoing war in Ukraine, sanctions levied on Russia, Europe's effort to become less reliant on Russia as an energy provider, along with global supply chain disruptions.

Appropriations of \$750,000 are included in the General City Purpose Budget as a reserve to assist with further fuel price increases in FY 2023.

Staffing

Authorized position count under the General City Purpose Department corresponds to the Retirement Office. Authorized position count totals 18.50 FTEs in the FY 2023 Budget.

The Retirement Office's Budget includes a new Retirement Counselor I/II position at a 0.75 FTE. The new permanent position will help address the heightened workload due to increase membership amongst active, active DROP, deferred vested, and reciprocal and retiree system populations. Lastly, this position will foster increased cross-training and proper succession planning.

Position Cost: \$54,100.

The Retirement Office's Budget also includes a new Senior Customer Services Clerk position at a 0.75 FTE. The new permanent position will respond and assist with customer services to members and retirees regarding retirement benefits, death, divorce, tax forms, deferred compensation, as well as assist with maintaining the system member portals. Heightened workload for above services has occurred due to membership growth.

Position Cost: \$51,000.

Department Staffing Detail

Position Summary					
Division	FY 2021 Final	FY 2022 Adopted	FY 2022 Amended	FY 2023 Changes	FY 2023 Proposed
Retirement Administration Division	17.00	17.00	17.00	1.50	18.50
Total	17.00	17.00	17.00	1.50	18.50

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed	Percent Change
Beginning Balance	69,870,621	74,460,531	89,210,400	100,773,400	13.0
Fiscal Year Revenues:					
Taxes	270,312,904	308,569,202	322,123,100	358,284,300	11.2
Licenses & Permits	20,716,742	19,454,284	22,431,700	24,810,200	10.6
Intergovernmental Revenue	11,964,877	4,297,025	4,482,300	4,491,000	0.2
Charges for Services	2,546,025	2,583,559	2,894,000	2,734,800	(5.5)
Fines	1,156,670	731,791	775,500	775,500	0.0
Other Revenue	1,885,515	2,095,223	889,800	975,900	9.7
Interdepartmental Charges for Services	15,900,000	14,178,500	13,889,100	16,357,300	17.8
Misc. Revenue	55,842	1,396,019	100,700	97,300	(3.4)
Transfers	(12,596,536)	(63,384,791)	71,709,400	54,886,700	(23.5)
Total Fiscal Year Revenues	311,942,038	289,920,812	439,295,600	463,413,000	5.5
Funding Facilitated by Department	381,812,659	364,381,342	528,506,000	564,186,400	6.8
Memo Item:					
Citywide General Fund Support	(337,109,809)	(368,356,169)	(461,774,300)	(493,848,000)	6.9
Total Available Funding	44,702,850	(3,974,827)	66,731,700	70,338,400	5.4
Appropriations by Amount					
Personnel Services	4,910,885	5,556,384	5,253,000	6,115,400	16.4
Non Personnel Services	44,090,977	55,150,103	57,460,000	57,827,600	0.6
Interdepartmental Services	624,733	753,463	1,744,000	2,547,400	46.1
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	49,626,595	61,459,950	64,457,000	66,490,400	3.2
Appropriations by Percentage					
Personnel Services	9.9	9.0	8.1	9.2	16.4
Non Personnel Services	88.8	89.7	89.1	87.0	0.6
Interdepartmental Services	1.3	1.2	2.7	3.8	46.1
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	3.2

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

General City Purpose Department

Department Appropriations by Fund Classification - FY 2023 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	96,703,100	2,625,300	0	0	401,600	1,043,400	100,773,400
Fiscal Year Revenues:							
Taxes	353,743,400	4,540,900	0	0	0	0	358,284,300
Licenses & Permits	24,810,200	0	0	0	0	0	24,810,200
Intergovernmental Revenue	4,191,000	300,000	0	0	0	0	4,491,000
Charges for Services	597,000	0	0	0	2,137,800	0	2,734,800
Fines	775,500	0	0	0	0	0	775,500
Other Revenue	586,400	343,500	0	0	46,000	0	975,900
Interdepartmental Charges for Services	11,698,300	0	0	0	3,628,200	1,030,800	16,357,300
Misc. Revenue	0	0	0	0	97,300	0	97,300
Transfers	29,554,900	0	0	0	0	25,331,800	54,886,700
Total Fiscal Year Revenues	425,956,700	5,184,400	0	0	5,909,300	26,362,600	463,413,000
Funding Facilitated by Department	522,659,800	7,809,700	0	0	6,310,900	27,406,000	564,186,400
Memo Item:							
Citywide General Fund Support	(493,848,000)	0	0	0	0	0	(493,848,000)
Total Available Funding	28,811,800	7,809,700	0	0	6,310,900	27,406,000	70,338,400
Appropriations							
Personnel Services	144,900	0	0	0	5,970,500	0	6,115,400
Non Personnel Services	26,454,100	5,294,100	0	0	0	26,079,400	57,827,600
Interdepartmental Services	2,212,800	100	0	0	334,500	0	2,547,400
Contingencies	0	0	0	0	0	0	0
Total Appropriations	28,811,800	5,294,200	0	0	6,305,000	26,079,400	66,490,400

Department Appropriations by Fund Type

Resources	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed (Amount)	FY 2023 Proposed (Percentage)
Operating	20,699,705	22,892,859	34,174,700	36,517,800	54.9
Capital	0	0	1,044,800	1,044,800	1.6
Debt Service	28,926,890	38,567,091	29,237,500	28,927,800	43.5
Total	49,626,595	61,459,950	64,457,000	66,490,400	100.0

Notes:

Department Appropriations by Fund Classification – FY 2023 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

Division Proposed Revenue and Expenditure - All Funds Combined

<i>Funding Source</i>	<i>General City Purpose</i>	<i>Retirement</i>	<i>Citywide Resources & Appropriations</i>	<i>GCP Capital</i>	<i>Total</i>
Beginning Balance	80,300	362,200	100,330,900	0	100,773,400
Fiscal Year Revenues:					
Taxes	0	0	358,284,300	0	358,284,300
Licenses & Permits	0	0	24,810,200	0	24,810,200
Intergovernmental Revenue	0	0	4,491,000	0	4,491,000
Charges for Services	0	2,137,800	597,000	0	2,734,800
Fines	0	0	775,500	0	775,500
Other Revenue	0	11,000	964,900	0	975,900
Interdepartmental Charges for Services	0	0	16,357,300	0	16,357,300
Misc. Revenue	0	97,300	0	0	97,300
Transfers	0	0	54,886,700	0	54,886,700
Est. Rev Contingency	0	0	0	0	0
NA	0	0	0		0
Total Fiscal Year Revenues	0	2,246,100	461,166,900	0	463,413,000
Funding Facilitated by Department	80,300	2,608,300	561,497,800	0	564,186,400
Memo Item:					
Citywide General Fund Support	25,579,200	0	(520,472,000)	1,044,800	(493,848,000)
Total Available Funding	25,659,500	2,608,300	41,025,800	1,044,800	70,338,400
Appropriations					
Personnel Services	106,900	2,270,500	3,738,000	0	6,115,400
Non Personnel Services	24,667,600	0	33,160,000	0	57,827,600
Interdepartmental Services	804,700	334,500	363,400	1,044,800	2,547,400
Contingencies	0	0	0	0	0
Total Departmental Expenditures	25,579,200	2,605,000	37,261,400	1,044,800	66,490,400

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General Services Department

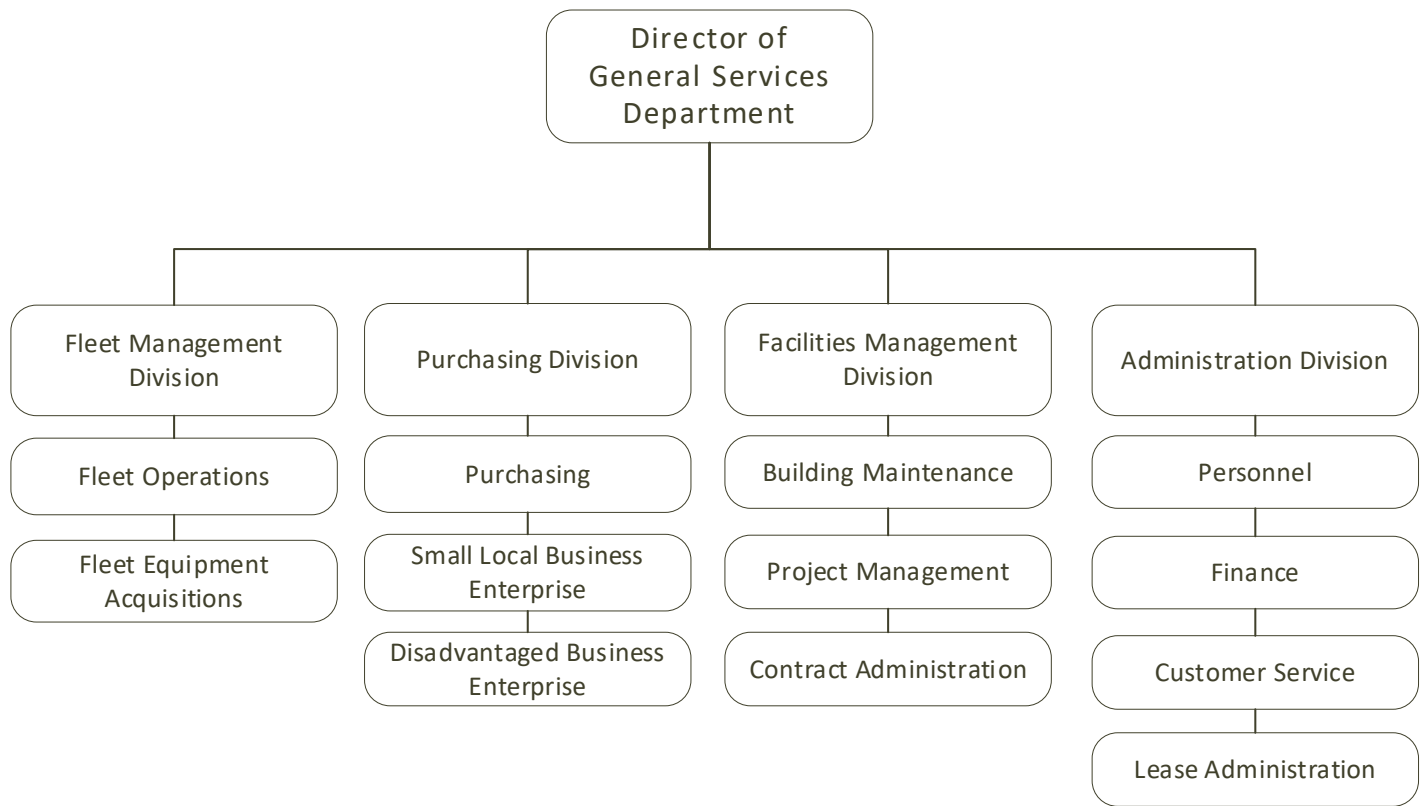
In FY 2023, three external internal service providers are reorganized into the new General Services Department (GSD). The three service providers consist of Fleet (prior to FY 2023 under Transportation Department), Facilities (under Public Works Department), and Purchasing (under Finance Department).

GSD is dedicated to competitively provide high quality support services that meet customer service needs and expectations in a timely and professional manner, utilizing the most efficient and cost-effective resource management practices.

The Department is an Internal Service Fund (ISF) dedicated to providing key support to City Departments: The Fleet Management Division provides clients with fleet acquisition services, as well as critical maintenance, ensuring the City Fleet is running at optimum levels; the Facilities Management Division provides property management service, building repairs, special projects, and preventative maintenance of fixed assets; the Purchasing Division provides procurement services to client Departments, including service to both capital and operating programs, and oversight of the Disadvantaged Business Enterprise and Small Local Business Enterprise Programs tasked with encouraging greater availability and contract participation of small businesses. These services support effective communications between City Departments.

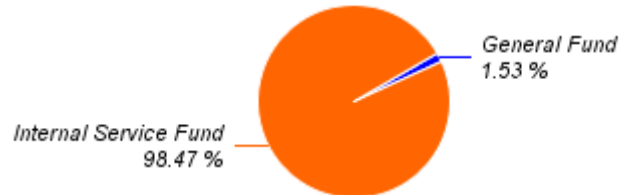
These three functions are integral to assisting departments in fulfilling their respective mission. The City previously had a General Services Department which was eliminated in prior years as a cost savings measure. The functions were placed in departments that were as closely related as possible.

The Administration believes that having these functions as an “add on” responsibility to other departments is not in the best interest of the City.



*General Services Department Budget Snapshot***Operating and Capital Appropriations by Fund Type**

	FY 2022 Amended	FY 2023 Proposed Budget	Variance
<u>Operating</u>			
General Fund	0	1,136,800	1,136,800
Special Revenue	0	0	0
Enterprise	0	0	0
Internal Service Fund	0	72,942,300	72,942,300
Total Operating	0	74,079,100	74,079,100
<u>Debt Service</u>			
	0	0	0
Total Debt Service	0	0	0
Grand Total	0	74,079,100	74,079,100

FY 2023 Appropriation Fund Type Chart

Home Department	Fund Type	FTE
General Services Department	General Fund	9.75
General Services Department	Internal Service Fund	134.00
Grand Total		143.75

Service Impacts

Revenues

General Services Department mainly receives revenue through Interdepartmental Charges for Services. The Administrative, Fleet, and Facilities Divisions receive revenue through their respective Internal Service Fund mechanism that are supported by user fees from internal client departments. The Purchasing Division is primarily supported by the General Fund, along with direct billings for capital project work.

Revenues for the General Services Department in the FY 2023 Budget totals \$84,641,100, which includes \$442,700 from the General Fund to provide funding towards the Purchasing Division. Below highlights the projected revenues by Division:

- \$308,500 – Administration; ID billing to Divisions within the Department.
- \$61,826,500 – Fleet Service Division.
- \$21,369,300 - Facilities Management Division.
- \$694,100 ID billing for capital work, along with \$442,700 from General Fund support of operations.

Expenditures

Personnel Services

Appropriations related to Personnel Services in the FY 2023 Budget total \$13,834,000. The Personnel Services Budget fully funds the respective positions for each Division per Memorandum of Understanding agreements along with new positions to oversee the new Department as well as address increasing workload demands. Detailed information of new positions are discussed under the staffing section.

Non-Personnel Services

Appropriations related to Non-Personnel Services in the FY 2023 Budget total \$55,501,300, while appropriations related to Interdepartmental Charges total \$4,243,800. New funding requests under these two categories are as follows:

Administration Division

- \$55,100 for operational expenditures (supplies, furniture & fixtures, training, etc.).
- \$20,000 to fund interdepartmental charges, such as Facilities' services (\$10,600) and purchases of IT equipment (\$9,400).

Fleet Division

- \$750,000 for projected Diesel Fuel increases.
- \$76,500 for Diesel Fuel corresponding to the additional vehicles added to Fleet at mid-year.
- \$455,300 for expansion of fuel monitoring system to include tanks used by Fire Apparatus. The monitoring will improve preventative maintenance scheduling per manufacturer recommendation.
- \$211,500 to transition to a citywide GPS system allowing greater monitoring performance, locate vehicles, and develop routes for increase efficiency and response time.
- \$149,900 for projected Alternative Fuel increases.
- \$218,400 for inventory increases due to supply chain challenges.
- \$161,400 for Lease/Purchase and Maintenance cost of two Trolleys. This program is targeted to begin on April 1, 2023, and provide service on Friday and Saturday from Fresno City College to Downtown.

- \$1,403,300 for Lease/Purchase replacement or new vehicles for client departments per Form 11 submission.
- \$3,691,300 for vehicle acquisitions for client departments per the Form 11 submission.
- \$11,846,100 for replacement acquisition vehicles for client departments per the Form 11 submission.

Facilities Management Division

- \$1,219,900 for operational items to support the sixteen (16) positions added as part of the 5th PAR Amendment approved by Council on February 10, 2022. Operational items include:
 - \$762,300 for New Vehicle Acquisition.
 - 256,200 for Materials & Parts-Bldg and Implementation.
 - \$136,800 for Fleet Depreciation.
 - \$58,200 for Fleet Services Charges and Fleet Fuel Charges.
 - \$6,400 for Telephone Charges.

In addition to the above requests, \$67,800 is budgeted for ongoing COVID related costs (Fogging at City Hall and MSC) as well as hand sanitizing stations.

The goal of the Facilities Management Division is to provide maintenance (including proactive) services to departments and maintain accurate records and logs so that future maintenance needs can be accurately projected and budgeted for.

The Departments will be receiving a higher level of service than has previously been provided. This will also reduce the need for Departments to schedule their own maintenance repairs.

Purchasing Division

- \$20,000 for Public Relations & Information to continue the Business Journal advertisements and its increases to post all formal bids.
- \$16,000 for Office Supplies and Membership Dues as the Purchasing Division transferred to the General Services Department.

General Services Department

Staffing

The General Services Department's Personnel Budget totals \$13,834,000.

The FY 2023 Personnel Budget fully funds for step advancements, and contractual obligations driven by the negotiated Memorandum of Understanding (MOU) agreements, in addition, the following new positions are included in the Budget:

Administration Division

To lead the newly created General Services Department, one (1) Director has been added at 1.0 FTE. Position Cost: \$184,200

One (1) Executive Assistant position added in order to assist the Director. This position has been added at .75 FTE. Position Cost: \$49,100

Fleet Division

Three (3) positions added to this Division at .75 FTE per position, which includes a Staff Assistant budgeted at \$49,700, a Maintenance & Operations Assistant at \$41,500, and Light Equipment Mechanic II at \$61,600.

Facilities Management Division

Four (4) positions added to this Division at .75 FTE per position, which includes Chief of Facilities budgeted at \$82,500, a Storekeeper at \$49,700, a Property Specialist to manage citywide leases at \$67,400, and Staff Assistant at \$49,700. Each position will handle supervision and administrative work regarding the new operational positions added in FY 2022 per the 5th PAR.

In addition to the above new positions, the FY 2023 Budget centralized a Facilities related position from the Fire Department to the General Services Department as follows.

- Transfer to the General Services Department:
 - \$75,500 Property Maintenance Worker.

Purchasing Division

One (1) Small Local Business Enterprise (SLBE) Coordinator position at .75 FTE for the Disadvantage Business Enterprise Section to stay proactive with all requests in the SLBE program. Position Cost: \$74,500.

Department Staffing Detail

Position Summary					
Division	FY 2021 Final	FY 2022 Adopted	FY 2022 Amended	FY 2023 Changes	FY 2023 Proposed
Administration Division	0.00	0.00	0.00	1.75	1.75
Purchasing Division	0.00	0.00	0.00	9.75	9.75
Fleet Public Safety Maintenance	0.00	0.00	0.00	0.00	0.00
Fleet Management	0.00	0.00	0.00	85.25	85.25
Fleet Equipment Acquisition	0.00	0.00	0.00	6.00	6.00
Facilities Management	0.00	0.00	0.00	41.00	41.00
Total	0.00	0.00	0.00	143.75	143.75

Note:

The FY 2023 position changes are due to the following:

Transfer from other Departments	136.00	FTE
FY 2023 Added Positions	7.75	FTE
	143.75	Total FY 2023 Changes

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed	Percent Change
Beginning Balance	0	0	0	14,377,100	0.0
Fiscal Year Revenues:					
Taxes	0	0	0	1,000	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	318,500	0.0
Charges for Services	0	0	0	672,500	0.0
Fines	0	0	0	0	0.0
Other Revenue	0	0	0	323,400	0.0
Interdepartmental Charges for Services	0	0	0	67,183,200	0.0
Misc. Revenue	0	0	0	1,322,700	0.0
Transfers	0	0	0	0	0.0
Total Fiscal Year Revenues	0	0	0	69,821,300	0.0
Funding Facilitated by Department	0	0	0	84,198,400	0.0
Memo Item:					
Citywide General Fund Support	0	0	0	442,700	0.0
Total Available Funding	0	0	0	84,641,100	0.0
Appropriations by Amount					
Personnel Services	0	0	0	13,834,000	0.0
Non Personnel Services	0	0	0	55,501,300	0.0
Interdepartmental Services	0	0	0	4,243,800	0.0
Contingencies	0	0	0	500,000	0.0
Total Departmental Expenditures	0	0	0	74,079,100	0.0
Appropriations by Percentage					
Personnel Services	0.0	0.0	0.0	18.7	0.0
Non Personnel Services	0.0	0.0	0.0	74.9	0.0
Interdepartmental Services	0.0	0.0	0.0	5.7	0.0
Contingencies	0.0	0.0	0.0	0.7	0.0
Total Departmental Expenditures	0.0	0.0	0.0	100.0	0.0

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

General Services Department

Department Appropriations by Fund Classification - FY 2023 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	0	14,377,100	0	14,377,100
Fiscal Year Revenues:							
Taxes	0	0	0	0	1,000	0	1,000
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	318,500	0	318,500
Charges for Services	672,100	0	0	0	400	0	672,500
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	323,400	0	323,400
Interdepartmental Charges for Services	0	0	0	0	67,183,200	0	67,183,200
Misc. Revenue	22,000	0	0	0	1,300,700	0	1,322,700
Transfers	0	0	0	0	0	0	0
Total Fiscal Year Revenues	694,100	0	0	0	69,127,200	0	69,821,300
Funding Facilitated by Department	694,100	0	0	0	83,504,300	0	84,198,400
Memo Item:							
Citywide General Fund Support	442,700	0	0	0	0	0	442,700
Total Available Funding	1,136,800	0	0	0	83,504,300	0	84,641,100
Appropriations							
Personnel Services	857,000	0	0	0	12,977,000	0	13,834,000
Non Personnel Services	105,200	0	0	0	55,396,100	0	55,501,300
Interdepartmental Services	174,600	0	0	0	4,069,200	0	4,243,800
Contingencies	0	0	0	0	500,000	0	500,000
Total Appropriations	1,136,800	0	0	0	72,942,300	0	74,079,100

Department Appropriations by Fund Type

Resources	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed (Amount)	FY 2023 Proposed (Percentage)
Operating	0	0	0	74,079,100	100.0
Capital	0	0	0	0	0.0
Debt Service	0	0	0	0	0.0
Total	0	0	0	74,079,100	100.0

Notes:

Department Appropriations by Fund Classification – FY 2023 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

Information Services Department

The Information Services Department (ISD) mission is to create a technology strategy that will enable the City to meet its objectives and ensures service delivery to residents. This not only includes incorporating new technology, it also ensures that operations are running efficiently and effectively to support the City's technology needs as most/all City functions require technology to deliver services. To accomplish this mission, ISD must ensure its operations are performed optimally with minimal disruption, especially during an emergency. ISD provides planning and program guidance to ensure the organization is capable of conducting its essential missions and functions under any and all threats and conditions.

In FY 2023, most Information Services personnel will be centralized into ISD in lieu of being housed in each department, in terms of reporting structure. This is to ensure technical staff are being properly managed by the appropriate managers who possess technical expertise. Centralism is also needed to ensure maximum control for Cybersecurity purposes.

The Department is responsible for enterprise technology solutions that provide Information Technology (IT) related services to the City of Fresno. These services assist the City and its departments to meet and manage the City's strategic goals. ISD continues to collaborate

and coordinate with outside agencies and City departments to develop operational economic efficiencies and to promote a unified regional technology vision. All regional and interoperability IT efforts are directly managed by ISD. Additionally, ISD is in charge of the IT strategy and the computer systems required to support the City's enterprise objectives and goals.

The Administration Division performs budget preparation, contract administration, provides accounting, financial analysis, personnel, and policy administration support to all divisions within ISD. Additionally, the Division manages the 311 Call Center providing services for the public to connect with city leadership and departments, answer routine operational questions and report issues that need City attention.

The Computer Services Division focuses on providing networking and infrastructure technology including servers, switching, security, cyber protection, internet connectivity, service desk, fiber optics, broadband (including 5G), disaster recovery and other data communication technologies. Collaboration between the departments, including public safety, traffic operations and wireless connectivity, contributes to the improvement of overall safety and the quality of the community.

The Systems and Applications Division administers the implementation, development and maintenance of citywide applications including: PeopleSoft, FresGO, Laserfiche, mobile applications, document imaging and other applications. The Division also performs database administration and continues to assist with technology procurements and evaluation of the viability of new systems and applications. The Division is also working with other departments to develop and maintain web and

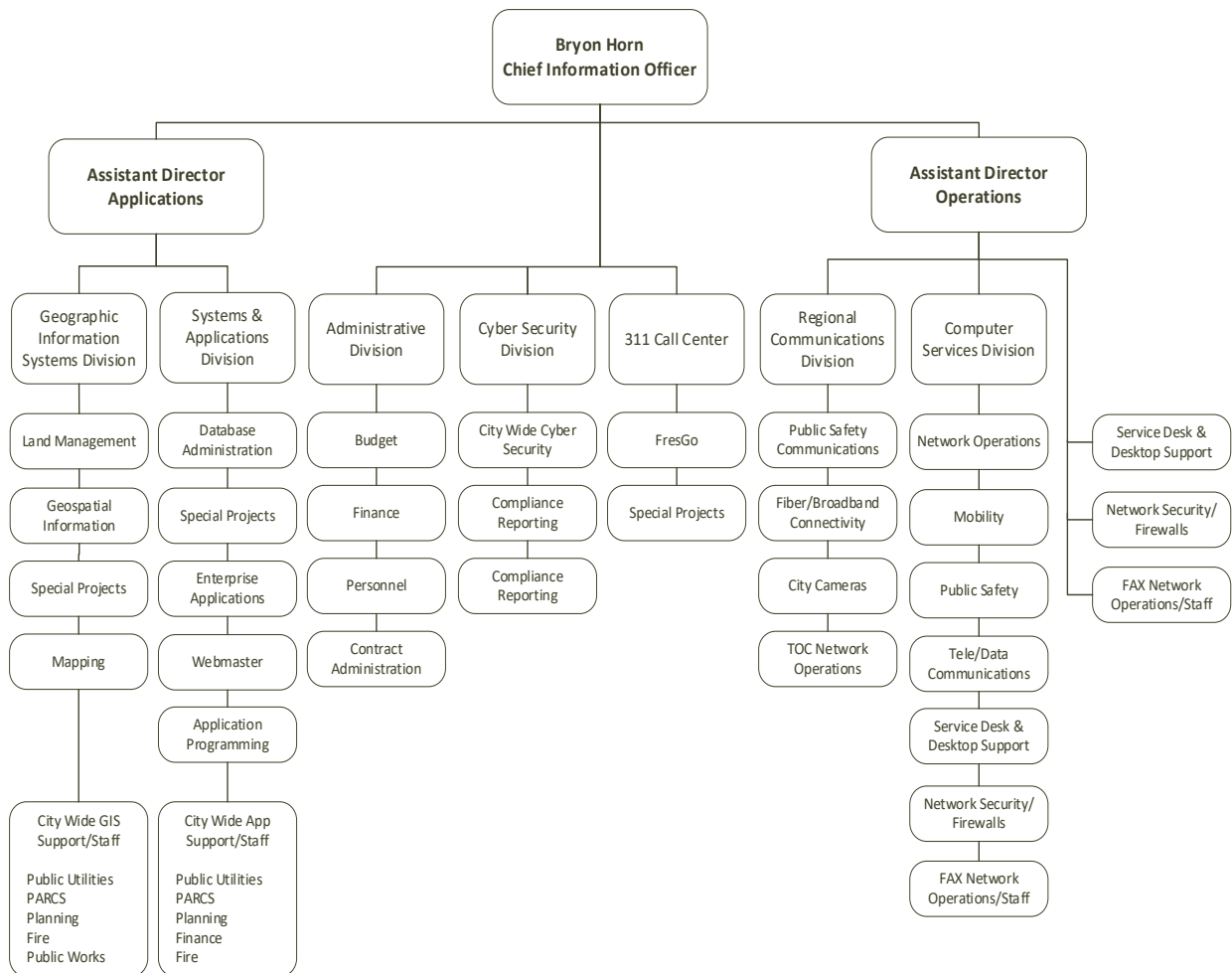
Information Services Department

mobile applications to enhance city services to the community.

The Communications Division is responsible for the telecommunications for the City, including VOIP, enterprise phone switching, T-1's, cell phones, and PDAs. The Regional Communications function focuses its efforts on the maintenance and expansion of the City's video system including public safety, FAX, the Bus Rapid Transit camera network, two-way radio systems, the Fire Department's regional fire radio system, which also serves the Fig Garden Fire Protection District, and other regional connectivity.

The Geographic Information Systems (GIS) Division acts as the main support resource for daily maintenance of many of the City's GIS layers, land management services, and as the support unit for other GIS development within the City. GIS staff also act as the primary liaison with the other regional GIS producers and users. GIS staff provide reports, maps and geospatial information to City Council Members, the City Manager's Office and other City departments by request.

The Cybersecurity Division is newly created in FY 2023. Previously, it was included with the Administration Division, however, a need was identified for it to be a division due to its complexity and importance. Cybersecurity as a function has become an essential part of every organization as it is getting increasingly difficult to protect an organization every year. The Division is responsible for the identification and protection of cyber threats, ransomware, phishing and viruses as well as ensuring that the City is following proper reporting based on laws and other regulation. The Division is also responsible for identifying and implementing systems that will ensure that the City's systems are protected as well as developing and delivering training programs for end users to ensure that users are properly educated.

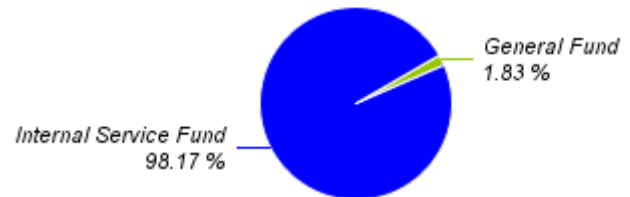


Information Services Dept Budget Snapshot

Operating and Capital Appropriations by Fund Type

	<i>FY 2022 Amended</i>	<i>FY 2023 Proposed Budget</i>	<i>Variance</i>
<u>Operating</u>			
General Fund	445,500	589,100	143,600
Internal Service Fund	27,081,800	31,579,400	4,497,600
Total Operating	27,527,300	32,168,500	4,641,200
<u>Debt Service</u>			
	0	0	0
Total Debt Service	0	0	0
Grand Total	27,527,300	32,168,500	4,641,200

FY 2023 Appropriation Fund Type Chart



Home Department	Fund Type	FTE
Information Services Dept	General Fund	25.55
Information Services Dept	Special Revenue	4.25
Information Services Dept	Enterprise	18.30
Information Services Dept	Internal Service Fund	78.75
Information Services Dept	Capital Labor	0.65
Grand Total		127.50

Service Impacts

Revenues

The Information Services Department (ISD) primarily recovers its operational costs through fixed and variable reimbursements from user departments via Interdepartmental Charges for Services, which are allocated based on methodologies developed for each of its funds. FY 2023 fixed reimbursement rates were developed to fund the Department at FY 2022 operating service levels plus any approved requests, less one time approvals from the prior fiscal year. In addition, the 311 Call Center is fully funded by the General Fund.

The Department's FY 2023 total available funding, which includes \$589,100 from direct General Fund support for the 311 Call Center, is budgeted at \$33,336,700. FY 2023 revenues for the Internal Service functions are budgeted at \$32,747,600, \$493,500 less than the FY 2022 Amended Budget. This amount includes a decrease of \$5,334,700 in Beginning Balance in addition to:

- \$3,592,000 increase for contractual obligations in FY 2023 that include licensing, annual maintenance, and support for citywide department programs and software.
- An increase of \$1,432,400 for Information Systems Service Charges.
- An increase of \$405,300 for Fixed Charges Telephone Service Charges.

Expenditures

Appropriations for FY 2023 are budgeted at \$32,168,500, an increase of \$4,641,200 above the FY 2022 Amended Budget. Personnel Services appropriations are increasing by \$1,468,800, Non Personnel appropriations are increasing by \$2,816,700 and

Interdepartmental Services appropriations are increasing by \$355,700.

Non Personnel Appropriations

Non Personnel Services is budgeted at \$20,670,800, an increase of 15.8 percent or \$2,816,700 when compared to the FY 2022 Amended Budget. The Department's Budget includes various requests, which are offset by reductions for one-time appropriations approved in FY 2022. Some of the significant requests include:

- \$1,854,300 increase for maintenance and support fees of previously acquired software as well as contractually obligated fee increases.
- \$2,012,000 increase to Replacement Machinery & Equipment purchases.
- \$100,000 increase to Professional Services for Consulting Services in the Communication Service Division.
- An offset of \$1,186,500 total decrease, comprised of \$210,800 for Communications, \$278,900 for New Machinery & Equipment, \$500,000 for Computer Replacement and \$196,800 for Special Projects.

Interdepartmental Services Appropriations

The Department's Interdepartmental Services (ID) Budget totals \$1,649,900, which is an increase of 27.5 percent or \$355,700 from the FY 2022 Amended Budget. This increase is comprised mostly of Facilities Management Charges, Fleet Service Charge, and Security Assessment Charge.

Staffing

The Information Service Department's Personnel Budget totals \$9,847,800, which is a 17.5 percent or \$1,468,800 increase from the FY 2022 Amended Budget. This increase includes Memoranda of Understanding salary provisions, employee benefit costs as well as the following new positions contributing to this increase are as follows:

- One (1) Assistant Director at .75 FTE. Cost: \$106,100
- One (1) Senior Management Analyst at .75 FTE. Cost: \$77,300
- Four (4) Information Services Supervisors at .75 FTE each position. Cost: \$366,200

- One (1) Account Clerk I at .75 FTE. Cost: \$39,600
- One (1) Executive Assistant at .75 FTE. Cost: \$49,200
- One (1) Programmer Analyst III at .75 FTE. Cost: \$77,000
- One (1) Call Center Representative I at .75 FTE. Cost: \$42,500

In addition, the FY 2023 Budget includes a reporting change for most information technology positions historically reporting within citywide departments' management hierarchy. The IT positions are budgeted in FY 2023 to report directly to the Information Services Department's (ISD) management team in order to ensure maximum control for Cybersecurity purposes.

Department Staffing Detail

Position Summary					
Division	FY 2021 Final	FY 2022 Adopted	FY 2022 Amended	FY 2023 Changes	FY 2023 Proposed
Administration Division ⁽¹⁾	10.00	11.00	12.00	14.00	26.00
Systems Applications Division	14.00	15.00	15.00	9.50	24.50
Computer Services Division	28.00	29.75	29.75	19.00	48.75
Communications Division	7.00	8.00	8.00	0.75	8.75
Cyber Security Division	0.00	0.00	0.00	3.75	3.75
GIS Division	7.00	8.75	8.75	.75	15.75
Total	66.00	72.50	73.50	54.00	127.50

Note:

The FY 2023 position changes are due to the following:

FY 2022 One authorized Sr. Network System Specialist Position @ .75 FTE	(0.75)	FTE
FY 2022 One authorized Programmer/Analyst IV Position @ .75 FTE	(0.75)	FTE
FY 2023 One authorized Programmer/Analyst IV Position @ 1.0 FTE	1.00	FTE
FY 2023 One authorized Account Auditor I Position @ 1.0 FTE	1.00	FTE
Citywide IT Job Classes Centralization to ISD	46.00	FTE
New Position Requests in FY 2023	7.50	FTE
	54.00	Total FY 2023 Position Changes

⁽¹⁾ In FY 2022, one Admin Clerk I position was added in the Administration Division through the 5th PAR Amendment.

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed	Percent Change
Beginning Balance	5,344,095	7,424,687	9,483,700	4,149,000	(56.3)
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	17,290	0	333,100	0	(100.0)
Fines	0	0	0	0	0.0
Other Revenue	171,291	167,747	90,700	53,100	(41.5)
Interdepartmental Charges for Services	20,454,315	22,431,936	22,328,900	27,756,100	24.3
Misc. Revenue	25,124	282,970	197,500	6,100	(96.9)
Transfers	924,989	3,437,735	807,200	783,300	(3.0)
Total Fiscal Year Revenues	21,593,009	26,320,388	23,757,400	28,598,600	20.4
Funding Facilitated by Department	26,937,104	33,745,075	33,241,100	32,747,600	(1.5)
Memo Item:					
Citywide General Fund Support	425,353	459,479	444,800	589,100	32.4
Total Available Funding	27,362,457	34,204,554	33,685,900	33,336,700	(1.0)
Appropriations by Amount					
Personnel Services	6,529,005	6,874,674	8,379,000	9,847,800	17.5
Non Personnel Services	12,261,884	17,406,049	17,854,100	20,670,800	15.8
Interdepartmental Services	1,355,298	1,363,208	1,294,200	1,649,900	27.5
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	20,146,187	25,643,931	27,527,300	32,168,500	16.9
Appropriations by Percentage					
Personnel Services	32.4	26.8	30.4	30.6	17.5
Non Personnel Services	60.9	67.9	64.9	64.3	15.8
Interdepartmental Services	6.7	5.3	4.7	5.1	27.5
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	16.9

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Information Services Department

Department Appropriations by Fund Classification - FY 2023 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	0	4,149,000	0	4,149,000
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	53,100	0	53,100
Interdepartmental Charges for Services	0	0	0	0	27,756,100	0	27,756,100
Misc. Revenue	0	0	0	0	6,100	0	6,100
Transfers	0	0	0	0	783,300	0	783,300
Total Fiscal Year Revenues	0	0	0	0	28,598,600	0	28,598,600
Funding Facilitated by Department	0	0	0	0	32,747,600	0	32,747,600
Memo Item:							
Citywide General Fund Support	589,100	0	0	0	0	0	589,100
Total Available Funding	589,100	0	0	0	32,747,600	0	33,336,700
Appropriations							
Personnel Services	492,200	0	0	0	9,355,600	0	9,847,800
Non Personnel Services	4,800	0	0	0	20,666,000	0	20,670,800
Interdepartmental Services	92,100	0	0	0	1,557,800	0	1,649,900
Contingencies	0	0	0	0	0	0	0
Total Appropriations	589,100	0	0	0	31,579,400	0	32,168,500

Department Appropriations by Fund Type

Resources	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed (Amount)	FY 2023 Proposed (Percentage)
Operating	20,146,187	25,643,931	27,527,300	32,168,500	100.0
Capital	0	0	0	0	0.0
Debt Service	0	0	0	0	0.0
Total	20,146,187	25,643,931	27,527,300	32,168,500	100.0

Notes:

Department Appropriations by Fund Classification – FY 2023 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

Parks, After School, Recreation and Community Services Department

PARCS Mission Statement

Through our dynamic and dedicated staff, we enhance the quality of life for the community by providing safe, clean, accessible parks and community centers offering diverse programs and recreational activities and fostering meaningful community partnerships.

The City of Fresno Parks, After School, Recreation and Community Services (PARCS) Department is committed to improving the quality of life for the community by providing safe, clean, accessible parks and community centers, offering diverse programs and recreational activities, and fostering meaningful partnerships. The Department's comprehensive and diverse programs engage all ages, with high quality programming for youth, adults and seniors citywide.

On November 4, 2021, Council approved the actions related to improving operations and maintenance in Parks and Trails to better meet the needs of Fresno's residents and since then, the PARCS Department has transitioned to an area-based structure for service delivery from the previous function-based structure. The transition created four service areas

throughout the City and one service area for regional parks that have a designated manager with similarly staffed teams that are physically present or closer to the areas they are responsible for and include parks, community centers and programming delivery within the area boundaries. This structure allows for park and community center activation through staff presence, preventative maintenance, and programming. The Department provides a wide variety of programming across all five operational areas by offering the following services:

After School Programming provides services that keep children and teens engaged.

Programming occurs at 18 parks from 3:00 p.m. to 7:00 p.m. Additionally, the City provides Sports Play Active Recreation for Kids (SPARK) After School Programming at up to 29 schools through a partnership with Fresno Unified School District. After School Programming includes arts and crafts, tournaments, cooking classes, outside games and sports, karate, break dancing, zumba, movie nights as well as educational components including homework help and tutoring, teen leadership development, mentoring, and community services projects. In addition to the regular service levels, this year the Department is piloting more structured programming and curriculum to complement drop-in recreation offerings. This programming will further utilize the skills, talents, creativity and enthusiasm our dynamic recreation staff bring to after school programming to enhance and strengthen our ability to meet the diverse interests of Fresno's youth.

Senior Programming provides specialized activities tailored to the unique needs and interests of Fresno's senior population. Senior programming aims to improve quality of life in a safe and enjoyable environment through recreation and community-building.

Programming is currently offered at seven sites: Inspiration, Lafayette, Mary Ella Brown, Mosqueda, Pinedale, Senior Citizens Village, and Ted C. Wills. Programming for seniors includes informational workshops, crafts, ceramics, exercise, billiards, and the opportunity to connect with other seniors in the area. Senior Recreation Programming is offered from 9:00 a.m. to 12:00 p.m. During the COVID-19 Pandemic the Senior Hot Meals Program which provided hot meals to seniors at PARCS locations was transitioned to at-home delivery. Based on updated guidance, the Department is enthusiastically preparing to provide congregate meals in person again in FY 2023. Additionally, the Department is planning to pilot an expansion of the Senior Recreation Program at one site to include extended hours of operation and additional program options.

Therapeutic Recreation is currently offered at Ted C. Wills Community Center. The programming provides specialized activities specifically for individuals with physical, mental and emotional disabilities. Programming includes a variety of crafts, sports, sensory activities, and other events designed to improve quality of life in a safe and enjoyable environment through recreation. Special events include a Skateboarding Clinic, Paint and Pastries Social Event, building Gingerbread Houses, and the Holiday Cheer Winter Social. The Department is working with community stakeholders to engage all ages and adapt to the needs of participants through programmatic changes and delivery of enhanced services.

Science Programming includes hands-on workshops at Highway City Science Center, mobile science workshops, family science night events, camps, and after school science programs. The Highway City

Community Science Center serves to encourage curiosity and a love for science through hands-on learning, investigation, and exploration. The Highway City Community Science Workshops provide a variety of opportunities for kids ages seven and up, to engage in STEM activities. Additionally, the mobile science unit allows PARCS to bring hands-on science to youth and families at parks, schools and special events citywide.

Sports and Recreation Programming is comprised of Aquatics, Action Sports, Youth Sports, Adult Sports, and Camp Fresno. From three-year old bitty sports to senior softball leagues - the programs are designed to encourage participation of all ages. The goal of the programming is to teach sportsmanship, hard work, dedication, active and healthy lifestyles, and reinforce a positive attitude in a team environment. At up to 18 locations throughout Fresno, the Aquatics Programming runs year-round. Services provided from June through September include swim lessons, senior aerobics, junior lifeguards, and open recreational swim. From October through May, the Aquatics Program offers Adult and Pediatric CPR, First Aid, AED certifications and Lifeguard Certification Courses to the community and PARCS employees. The Adult Sports Program offers year-round competitive and non-competitive sports for adults ages 18 and up including baseball, softball, flag football, basketball, and soccer. The Youth Sports Program offers year-round sports and fitness activities for children ages 3-12 and includes soccer, rugby, indoor soccer, volleyball, t-ball, and basketball.

Office of Neighborhood Safety and Community Engagement Programming facilitates community-wide collaborative efforts to prevent and mitigate violence. This is achieved by providing support for Fresno's youth and families

through job readiness programs, training opportunities, tutoring, tattoo removal, hospital-based intervention programs, and street outreach. The Programming brings together over 100 local service providers to provide wrap-around resources for youth and young adults including: substance abuse intervention, anger management, mental health, education, food, housing, mentoring, health services, activities, and other basic life skill needs and services. The ONSCE team also facilitates Fresno Summer Nights. Fresno Summer Nights offers a series of late-night structured events aimed at reducing violence and gang-related activities in areas with past incidence of violence.

In addition to programming, the PARCS Department includes more than 80 park facilities located throughout the City, including neighborhood, pocket and regional parks and community centers. Amenities offered across facilities include athletic fields with lighting, swimming pools, splashpads, dog parks, BMX tracks, skate parks, tennis courts, volleyball courts, pickleball courts, futsal courts, basketball courts, picnic shelters, and play structures. The Department strives to provide safe and clean park facilities for all members of the community to enjoy. The PARCS Department Custodial Team and Park Attendants make this possible by providing customer service to the community, cleaning and sanitizing restrooms, removing litter from parks, opening gates for entry, submitting work orders for any broken or damaged equipment, reporting graffiti and pressure washing high traffic areas. Additionally, Park Attendants monitor high use park amenities such as splash pads, tot lots and sports courts for safety and functionality.

To enhance and maintain existing parks, and construct new facilities, the PARCS Department administers capital projects through a partnership with the Public Works Department. The PARCS Department administers over 100 projects annually and is involved with project creation and mobilization as well as compliance and tracking to ensure projects are delivered on time and within budget. Capital improvement initiatives increased dramatically starting in FY 2022 with the influx of new funding. The Statewide Park Development and Community Revitalization Program authorized by Proposition 68 awarded the City \$14.6 million for the renovation of Radio Park, the development of a new park at N. Milburn Ave and W. Dakota Ave, and picnic amenities at five existing parks.

The Fresno Clean and Safe Neighborhood Parks Transaction and Use Tax implemented through Measure P created an annual source of local funding allocated, in part, to capital improvements. Fiscal Year 2022 Measure P funding for capital included nearly \$9 million for the improvement of existing parks, and over \$6 million for the creation of new parks. Across these funding sources, the Department completed several projects in FY 2022, with more scheduled to be completed before year-end.

Among those completed projects were a new shaded tot lot, benches and fencing at Tollhouse Park; field lighting, hockey resurfacing, and irrigation improvements at Cary Park; new picnic tables and lighting at Manchester Park; Soccer field turf rehabilitation at JSK Park; restroom and administrative building rehabilitation at Mary Ella Brown Community Center; landscaping at St. Rest; HVAC replacement at Ted C. Wills Community Center; ticket booth repair and HVAC replacement at Roeding Park; parking lot repairs at Pinedale Community Center; pickleball court resurfacing and lighting at Rotary East Park;

restroom roof replacement at Pilibos and Orchid Parks; and flooring and painting at Maxie L Parks community center.

Projects beginning or continuing construction during FY 2022 into FY 2023 include a new restroom at Hinton Park; a new shade structure over the play structure at Logan Park; lighting at Vinland Park; replacement of the shade sails at Rotary Amphitheater; a new play structure at California Tupman Park; a replacement play structure at Dickey Park; reconstruction of the South parking lot at Romain Park; leaseholder furnishings for the new community center at The Link @ Blackstone; and the renovation of the North Building at the new Bulldog and Sixth Community Center.

Over a dozen additional projects were in design during FY 2022 with construction anticipated in FY 2023 and beyond, including a new park at Broadway and Elizabeth, as well as the new MLK Magnet Core Park as part of the Transformative Climate Communities initiative. Other projects currently in design include a play structure and other park amenities at Van Ness & Weldon Park; a new splash pad at Fink White Park; the relocation of the Roeding Dog Park; new security lighting at Granny's Park; replacement of the play structure at JSK Park; HVAC replacement at Maxie L. Parks Community Center; irrigation/turf improvements at Pilibos and Al Radka Parks; and ADA improvements at Frank H Ball Community Center.

The Department is also in the process of acquiring property and a design consultant for the Citywide Senior Center. Design consultants are also in the process of being secured for the Proposition 68-funded projects: the renovation of Radio Park; and a new Park at Milburn and Dakota and the 49-acre Regional Park in Southeast Fresno to be funded by the

American Rescue Plan Act (ARPA). In FY 2023, approximately 100 additional capital improvement projects will be initiated.

Additionally, the Department provides contract compliance and grant administration for multiple federal, state, and local programs such as Community Development Block Grants, Measure P, Office of Juvenile Justice and Delinquency Prevention, California Violence Intervention and Prevention, and the Fresno Madera Area Agency on Aging. Contracting enables dynamic partnerships with community-based organizations to offer enhanced services citywide. Grant administration leverages federal, state and local funding to deliver capital improvements and innovative programming. The PARCS Department's contract and grant administration efforts are guided by a commitment to ensuring stewardship of resources, robust evaluation and fiscal and programmatic accountability.

The Department is focused on hiring, training, and retaining a diverse, engaged, and committed workforce of talented staff. The Department is committed to equipping its staff with the training, tools, and leadership to provide outstanding service to the public.

To this end, the Department has initiated a Youth Employment Program to provide job training and employment experience for City of Fresno residents, while also creating a pipeline of talent for the future. In FY 2022, PARCS offered summer jobs to 168 youth applicants, of which 65 completed the program including a 5-week job skills training workshop. 32 ultimately stayed with the City, transferring into ongoing assignments. Inclusive of Aquatics and various other seasonal opportunities, PARCS hired over 125 youth during FY 2022.

In FY 2023, the Department is expanding the Youth Employment Program in alignment with

the objectives of the Measure P ordinance to create job training and work experience opportunities for up to 100 youth. The Department will also participate in the state grant funded One Fresno Youth Job Corps Program to place 32 youth in PARCS assignments. These initiatives, along with the Department's seasonal and ongoing hiring programs will employ approximately 200 youth in FY 2023.

With a focus on guest experience, the Department accepts and tracks reservations and payments for fields, shelters, and facilities, while also responding to FresGo requests and work orders to ensure our parks and centers are clean, safe, and accessible. PARCS also provides leadership and support to numerous community special events taking place at park venues, including Woodward Park, Roeding Park, the Regional Sports Complex, Eaton Plaza, Rotary Amphitheater, and Veterans Memorial Auditorium. Events include concerts, walks/runs, weddings, festivals, and sporting events. Many of these events benefit non-profit charities and residents in the community. The permitting process will reside within the City Manager's Office in the Special Events Administration Division.

The PARCS Department has a commitment to continuous improvement, which includes evolving and developing to meet the needs of the community. Due to the reorganization of the Department, as well as the addition of annual funding from Measure P, the Department is focused on streamlining internal and external-facing processes and tools to provide high-quality customer service and community experience at all facilities.

Parks Master Plan In December 2017, the City Council adopted the Parks Master Plan (Plan). The adoption marked the culmination of nearly 18 months of community outreach, stakeholder engagement, staff analysis, and a comprehensive evaluation of parks and amenities. The Plan serves as the visionary guide for improving Fresno's parks, open space, and recreational services. The Plan provides recommendations, strategies, and highlights the community's priorities for improvements. The Plan also recognized the significant need for investment in existing parks while also serving a growing city. The Fresno Clean and Safe Neighborhood Parks Tax (Measure P) was born out of this clear and urgent need.

Measure P provides a guaranteed, local funding source for the City of Fresno for the next 29 years, through a three-eighths of a cent sales tax. Measure P was approved by a majority of voters in 2018, and became effective in 2021, creating a new funding source to improve and maintain existing parks, create new parks and trails, invest in the San Joaquin River Parkway, beautify major streets, and fund programs for youth and seniors. Measure P funds are allocated for programs and projects that do one of the following:

1. Provide clean, safe neighborhood parks for all Fresno residents;
2. Reduce crime and homelessness in parks;
3. Update and maintain park bathrooms and playgrounds;
4. Reduce graffiti and vandalism in parks;
5. Maintain and improve after-school, youth, and senior recreational programs;
6. Provide job training for at-risk youth and veterans;
7. Beautify landscaping and remove weeds and litter along major roads and highways;
8. Create parks in neighborhoods that lack good park access, including soccer and sports fields;

9. Improve walking and biking access to parks and trails, including the San Joaquin River Parkway;
10. Expand access to local arts and cultural programs.

The revenues generated by the Measure P use tax are allocated on an annual basis with additional independent oversight provided by the Parks, Recreation and Arts Commission (Commission) consisting of nine members. The nine-member Commission has been appointed by the Mayor and approved by City Council. The Commission has the primary authority on behalf of the City to conduct hearings and receive public input on programs, facilities, and services funded with Measure P, and to make recommendations to the City Council for adoption of Measure P expenditures in connection with the annual budget process.

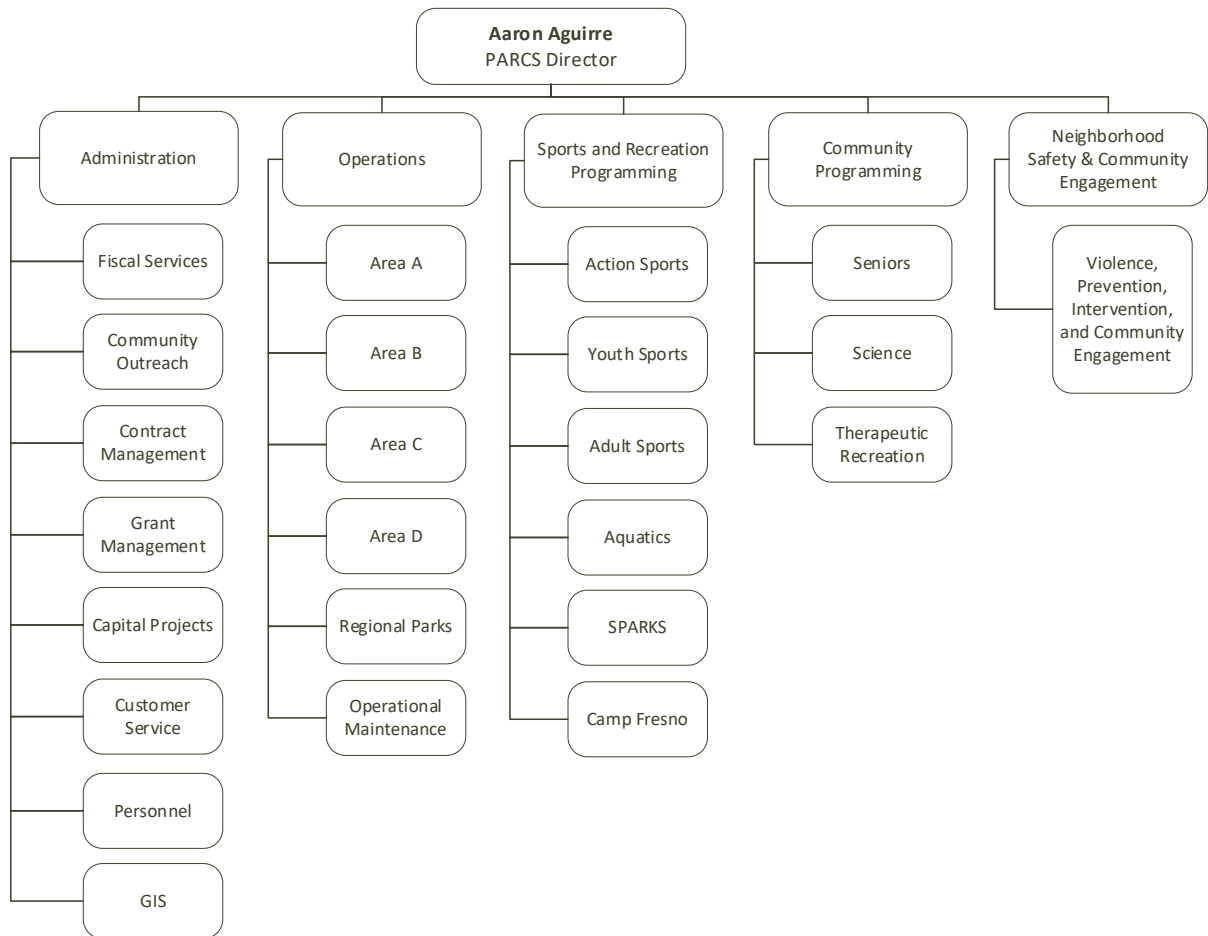
With this additional Measure P funding, the PARCS Department is focused on providing:

- Safe, clean, and accessible open spaces/amenities;
- Excellent guest service;
- Youth investment through employment opportunities, mentoring, and programming;
- Diverse and culturally inclusive recreational programs;
- Expanded access to arts and culture.

Specific strategies to accomplish these goals and objectives include:

- Conversion of seasonal staff to permanent employees which allows for the planning of programming to meet the needs of the community, consistency in service delivery, stability for the youth, professional development opportunities, and improved workplace culture;
- Assessing park and community center locations to ensure consistency and uniformity across the five operational areas;
- Prioritizing park improvements and expansions, especially in high-need neighborhoods;
- Developing partnerships and collaborating with local organizations for program delivery.

Parks, After School, Recreation and Community Services Department

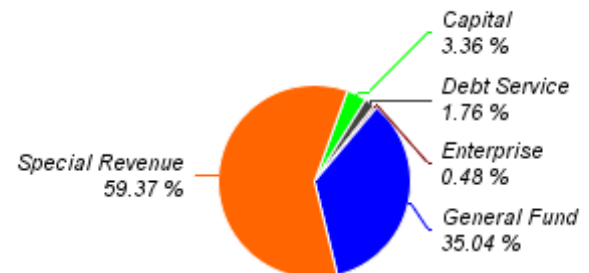


PARCS Department Budget Snapshot

Operating and Capital Appropriations by Fund Type

<u>Operating</u>	<u>FY 2022 Amended</u>	<u>FY 2023 Proposed</u>	<u>Variance</u>
General Fund	20,340,900	19,740,900	(600,000)
Special Revenue	10,480,500	24,304,500	13,824,000
Capital	238,800	199,600	(39,200)
Enterprise	1,142,600	496,600	(646,000)
Total Operating	32,202,800	44,741,600	12,538,800
<u>Debt Service</u>			
Debt Service	1,826,900	1,827,000	100
Total Debt Service	1,826,900	1,827,000	100
<u>Capital</u>			
General Fund	16,741,400	16,689,100	(52,300)
Special Revenue	18,001,200	37,427,600	19,426,400
Capital	7,603,200	3,293,000	(4,310,200)
Total Capital	42,345,800	57,409,700	15,063,900
Grand Total	76,375,500	103,978,300	27,602,800

FY 2023 Appropriation Fund Type Chart



<u>Home Department</u>	<u>Fund Type</u>	<u>FTE</u>
PARCS Department	General Fund	66.35
PARCS Department	Special Revenue	66.15
Grand Total		132.50

Major Capital Projects by Appropriations

<u>Department</u>	<u>Project</u>	<u>Fund Type</u>	<u>2023 Proposed Budget</u>
PARCS Department	PC00202 - Milburn/Dakota Park-F19 17-3a	Capital	193,000
PARCS Department	PC00202 - Milburn/Dakota Park-F19 17-3a	Special Revenue	2,000,000
PARCS Department	PC00213 - SEFCEDA Park Construct-F21CR18	General Fund	8,500,000
PARCS Department	PC00222 - Van Ness Triangle Park	General Fund	1,499,900
PARCS Department	PC00222 - Van Ness Triangle Park	Special Revenue	1,500,000
PARCS Department	PC00341 - High Need Acquisition	Special Revenue	6,146,600
PARCS Department	PC00342 - Acquisitions	Special Revenue	4,977,200

Service Impacts

Revenues

The Parks, After School, Recreation and Community Services (PARCS) Department's Total Available Funding is \$113,070,400, 55.8 percent or \$40,514,900 more than the FY 2022 Amended Budget and includes \$14,415,300 of prior year carryover. Total Fiscal Year Revenues are budgeted at \$64,249,800, 70.5 percent or \$26,567,600 higher than the FY 2022 Amended Budget of \$37,682,200.

Beginning Balance is budgeted at \$14,415,300; the net increase of \$13,862,000 above the FY 2022 Amended Budget is mainly a result of a timing effect between planned expenditures for Measure P projects and the collection of the tax revenue receipts.

Taxes are budgeted at \$51,780,800 an increase of \$25,534,700 or 97.3 percent above the FY 2022 Amended Budget. This increase can be attributed to Measure P sales tax that is projected in FY 2023 at \$51,780,300. In FY 2022 the Measure P forecast was based on an overall projected Sales and Use Tax of \$105,148,800, while in FY 2023 the forecast is \$155,583,900. In addition to this Sales Tax growth, the FY 2022 Amended Budget only accounted for nine months of revenue receipts during the first year of the tax collections, while FY 2023 accounts for a full year. Additional Measure P revenues of \$6,563,700 are also budgeted in the Public Works Department for a total of \$58,344,500 in Measure P revenues in FY 2023.

Intergovernmental Revenues are budgeted at \$6,965,200; the increase of \$1,601,600 or 29.9 percent above the FY 2022 Amended Budget is primarily due to the anticipated revenue expected from the state for Proposition 68 funded improvements at Radio Park and

Millbrook /Dakota, offset by the reduction of anticipated revenues for grants associated with the Office of Neighborhood Safety and Community Engagement. These grants include the Office of Juvenile Justice and Supporting Victims of Gang Violence and the California Violence Intervention and Prevention (CalVIP20) grants.

Charges for Services are budgeted at \$2,561,500, an increase of \$228,800 above the FY 2022 Amended Budget. This increase is intended to more accurately reflect the restart of activity levels that have been impacted by the COVID-19 pandemic.

Other Revenue is budgeted at \$ 843,000. The increase of \$202,600 above the FY 2022 Amended Budget is due to an anticipated increase in activity and rentals at Riverside Golf Course and Camp Fresno.

Transfers are budgeted at \$1,827,000, this net decrease of \$1,000,000 is mainly due to the elimination of reimbursement for CARES one-time related expenditures in FY 2022.

Expenditures

The FY 2023 Appropriations in the PARCS Department have been established to align with the Measure P Clean and Safe Neighborhood Parks Transaction and Use guidelines, the terms of the Grants Agreement and Contracts and to ensure maximum transparency and responsiveness to community priorities. These alignments include ensuring that:

- General Fund appropriations outlined by Measure P in the Fresno Municipal Code section 7-1503 (f) are no less than the FY 2018 Actuals reflected in the City's Annual Consolidated Financial Reports (ACFR), therefore the General Fund contribution towards PARCS cannot be less than

\$14,819,300 in FY 2023 and any future year where Measure P continues to be in place. In FY 2023 the General Fund contribution is \$19,490,900.

- Appropriations in Measure P, where appropriate, reflect the 50 percent allocation outlined in the Measure P guidelines for highest-need neighborhoods in addition to reflecting the equity formulas adopted by Council on December 9, 2022, that identify highest-need neighborhoods as the top 33 percent of Fresno census tracts and the non-equity portion of funds utilize the Parks Master Plan as a guiding document for prioritization in addition to the input of the community and the Parks Recreation and Arts Commission (PRAC)
- Compliance with meeting minimum spending thresholds in FY 2023 in Measure P as prior year unspent funds are not considered in the calculations.
- Administrative costs related to the program delivery for operational and capital projects outlined in Measure P do not exceed more than the two percent defined in each category except for category 6, Program Implementation and Fiscal Controls defined in FMC section 7-1508 (e).
- That Grants and Contracts are reflective of the terms and conditions outlined in the award documents and agreements.

The PARCS Department's FY 2023 appropriations are budgeted at \$103,978,300, an increase of \$27,602,800 or 36.1 percent above the FY 2022 Amended Budget. The respective amounts included for the various funding sources are detailed in the following sections.

General Fund

In FY 2023 the General Fund appropriations are (a) \$36,430,000 a decrease of \$652,300 or 1.8 percent below the FY 2022 Amended Budget. These appropriations include (b) \$13,049,700 for American Rescue Plan Act (ARPA) related expenditures approved by Council in FY 2022 and reimbursement for these ARPA eligible projects are programmed to be recognized once the expenditure occurs. In addition to the ARPA eligible project appropriations, (c) \$3,889,400 is due to prior year Council motions. In FY 2023 the General Fund is exceeding the minimum established contribution outlined in Measure P of (d) \$14,819,300 and exclusive of ARPA reimbursements and prior year Council Motions by \$4,671,600 (e) (a-b-c-d=e).

Since FY 2017-18, PARCS' ongoing operating budget has grown to reflect inflation, minimum wage increases, and growth in costs and services. The General Fund appropriations of \$36,430,000 include \$8,149,400 for Personnel Costs, \$20,770,600 for Non-Personnel Costs and \$7,510,000 in Interdepartmental Service Charges. The FY 2023 General Fund Budget is \$652,300 below the FY 2022 Amended Budget of \$37,082,300.

In FY 2023 the General Fund appropriations for Operating and Maintenance of \$19,740,900 continue to fund Administrative functions, Outside Agency Support and Agreements, Parks Maintenance, After School Recreation, the Office of Neighborhood Safety and Community Engagement (ONSCE) Programming, and the landscape maintenance and irrigation functions performed by Public Works.

Landscaping, Irrigation and Carpentry

In FY 2022 the Landscaping and Irrigation resources were consolidated to the PARCS Department to more accurately reflect the true

resources allocated to PARCS, while maintaining advantages of economies of scale through the performance of the duties by Public Works. In FY 2023 this model continues to be in place for landscape maintenance and irrigations, however, the carpentry duties including the positions and appropriations are being moved from PARCS to the newly created General Services Department. These reallocations are intended to centralize building maintenance duties under one department to achieve efficiencies of scale and improvements in citywide service delivery.

Outside Agency Support that continues to be part of the FY 2023 Budget include:

- \$78,000 for the Fresno Madera Agency on Aging Joint Powers Agreement.
- \$35,000 for the Legion of Valor to the Veterans Memorial Museum established as part of the Community Investment Programs in the early 2000's.
- \$150,000 for the Granite Park Contract with the Central Valley Community Sports Foundation.
- \$250,000 for the Weekend Recreation and Fitness Program established with Fresno Unified.

ARPA Projects

The FY 2023 Budget includes the following projects that have been approved by Council and are scheduled to receive reimbursements from the Federal American Rescue Funds:

- \$950,000 for Community Violence interventions through a Gang Intervention Program that utilizes Gang Intervention Specialists to intervene on gang violence with the goal of providing services to post-gang life individuals to improve their success rate and supports their efforts to make positive contributions to society.

- \$12,099,700 for park development by investing in neighborhoods through the creation of outdoor spaces that promote improved health and safety outcomes. This amount includes:
 - \$8,500,000 for the design and development for Phase I of the 49-acre Regional Park in Southeast Fresno
 - \$999,9000 for the continued development of the Van Ness Triangle Park located at Echo and Weldon. An additional \$1,499,900 is budgeted in General Fund and \$1,500,000 in Measure P. Total funds in FY 2023 for this \$3.3 million estimated project are \$2,999,900.
 - \$2,599,800 for real estate purchases that are currently under negotiations.

Council Motion Projects

During the FY 2022 Budget Process, Council motioned for the following projects to be funded with General Fund appropriations. The balance of \$3,889,400 in unspent appropriations include:

- \$135,500 for the continued development of the South Tower Park
- \$461,700 to implement structural improvements and design programmatic enhancements to the Roessler Winery Building, a historic facility
- \$862,000 for playground equipment replacements to improve safety at Woodward and Roeding Parks
- \$700,000 for improvements of the Water Tower and Eaton Plaza
- \$718,500 for land acquisition for a future park at Dakota and Barton
- \$730,500 for land acquisition for a future park at First and Clinton
- \$118,200 for turf and irrigation improvements at Pilibos

- \$163,000 for a new play structure at California Tupman Park.

An additional \$1 million is also budgeted in General City Purpose for real estate purchases in PARCS as approved by Council through the 54th Amendment for the FY 2021 to FY 2022 General Fund Carryover and these appropriations will not be funded with ARPA funds and is not being considered as part of the minimum required General Fund contribution required by Measure P.

Other significant changes from the FY 2022 Amended Budget include:

- \$2,657,100 reduction to various Capital Projects anticipated to be completed or significantly completed in FY 2022.
- \$1,988,000 increase in Interdepartmental Charges that is related to the Energy Efficient Project bond payment, property/liability risk charges reflective of a higher SIR and increased activity, Information Technology charges due to contractual obligation costs increases and inflationary factors, and facility charges due to the centralization of duties for an improved service delivery.

Measure P Existing Park Capital and O&M

- Appropriations are budgeted at \$33,297,200, this amount is an increase of \$19,691,500 from the FY 2022 Amended Budget. Of the total appropriated budget, \$16,605,400 will provide operational support throughout the city for on-going maintenance for seasonal and year-round facilities, landscape and mowing, custodial maintenance, maintenance of baseball and soccer fields as well as support of recreational programs at neighborhood centers. In addition, \$200,000 is budgeted for the replacement of the current

reservation software system. The current system is antiquated and requires schedules be manually printed and posted at the various reservation sites. The replacement software will provide the ability for patrons to receive information through their electronic devices including QR codes for confirmations. This update is anticipated to enhance the user experience and reduce the amount of staff labor currently necessary.

Capital improvements are budgeted at \$16,691,800. Major projects include:

- \$1,054,600 for improvements at Storyland and Playland. The department is currently assessing the needs to help guide the prioritization of these improvements.
- \$1,025,000 for additional Roeding Park improvements in alignment with Measure P guidelines for high-need areas.
- \$860,000 is budgeted in Measure P for the design and construction of the Maxie Parks HVAC and another \$50,000 is also budgeted in the Community Development Block Grant (CDBG) for the design. Total funds for this project in FY 2023 are \$910,000.
- \$850,000 is budgeted for improvements to Veteran's Memorial, this also includes an assessment of needs to help establish the funding priorities for these improvements.
- \$800,000 is budgeted for the administrative component required for the Energy Project/Alliance Build which will include upgrades to lighting to convert to LED efficient lighting, HVAC upgrades and replacements, system controls and monitoring, lighting controls, and transformer upgrades for implementation of a robust list of energy related and sustainability services.

- \$792,000 is budgeted for Pilibos Improvements for the turf and irrigation. Additional appropriations are also budgeted in General Fund. Total budget for FY 2023 for this project is \$910,200.
- \$575,000 for Mary Ella Brown building and park improvements
- \$536,800 for Administrative Delivery Cost, which align with Measure P guidelines.

- \$515,000 for building and park improvements at Romain Park.
- \$458,800 to complete the construction of the Roeding Dog Park relocation
- \$430,000 is for Dickey Park improvements.

Due to the numerous projects being funded through Measure P and in an effort to maintain transparency, the following table identifies the full list of projects budgeted in Measure P Existing Park Capital and O&M.

Parks, After School, Recreation and Community Services Department

Measure P Existing Park Capital and O&M Project List					
Project	Project Name	FY 2023	Project	Project Name	FY 2023
PC00340	Storyland/Playland	\$1,054,600	PC00281	Romain - Trail	\$75,000
PC00318	Add'l Roeding Park Improvements	\$1,025,000	PC00288	Mary Ella Brown Pool Renov	\$75,000
PC00209	Maxie Parks HVAC Design	\$860,000	PC00293	Einstein - Pool Renovation	\$75,000
PC00317	Veteran's Memorial Improvements	\$850,000	PC00303	Dickey - Picnic Plaza Rehab	\$75,000
PC00262	Energy Project /Alliance Build	\$800,000	PC00304	Holmes - Restroom Rehab	\$75,000
PC00185	Pilibos Improvements-F19 17-3a	\$792,000	PC00335	ADA Barrier Removal Assessment	\$75,000
PC00330	Mary Ella Brown Improvements	\$575,000	PC00338	Lafayette Restroom Rehab	\$75,000
PC00339	Administrative Delivery Cost	\$536,800	PC00249	Romain HVAC	\$60,000
PC00319	Romain Park Improvements	\$515,000	PC00153	Tot Lot Replacement - Var Pks	\$54,900
PC00007	Parks Facilities Rehab	\$500,000	PC00269	First/Clinton Property	\$50,000
PC00214	Roeding Dog Park Reloc-F21CR24	\$458,800	PC00271	Mosqueda Pool Fence	\$50,000
PC00321	Dickey Park Improvements	\$430,000	PC00276	Fink White Recycled Water	\$50,000
PC00128	Slurry Seal Various Parks	\$400,000	PC00282	Romain - Gate	\$50,000
PC00320	Holmes Park Improvements	\$395,000	PC00295	Logan - Bleachers	\$50,000
PC00219	River Bottom Sec Upgrd-F21CR38	\$315,900	PC00305	Holmes - Slurry Seal, Restripe	\$50,000
PC00278	Roeding - Restroom Rehab	\$300,000	PC00306	Al Radka - Dog Park Design	\$50,000
PC00256	Dickey Ctr Parking Lot Gate	\$293,900	PC00308	Cary - Tot Lot Shade Structure	\$50,000
PC00329	Hinton Improvements	\$270,000	PC00309	Cary - Petanque Shade, Seats	\$50,000
PC00229	Irrig Pump/Controller	\$259,400	PC00310	Pilibos - Shade for Tots	\$50,000
PC00327	Maxie Parks Improvements	\$250,000	PC00311	Rotary East Shade for Tot Soft	\$50,000
PC00322	Sunset Improvements	\$240,000	PC00312	Rotary East Shaded Picnic Area	\$50,000
PC00325	Frank H Ball Improvements	\$230,000	PC00337	Science Mobile Improvements	\$50,000
PC00224	Logan Improvements-F21F31	\$223,800	PC00315	Mary Ella Brown Walk In UNIT	\$45,000
PC00251	Lingo F21F13	\$200,000	PC00272	Logan Park Roof	\$30,000
PC00274	Tree Trimming	\$200,000	PC00273	Belcher Park	\$30,000
PC00277	Resurfacing Courts-External	\$200,000	PC00283	Romain - Monument Sign	\$30,000
PC00280	Roeding - Resurfacing	\$200,000	PC00284	Frank H Ball - Monument Sign	\$30,000
PC00336	Waste Removal Improvements	\$200,000	PC00286	Mary Ella Brown - Monument Sign	\$30,000
PC00298	Fink White - Restroom Rehab	\$175,000	PC00289	Vinland - Monument Sign	\$30,000
PC00326	California/Tupman Improvements	\$160,000	PC00292	Einstein - Monument Sign	\$30,000
PC00257	DAKOTA/BARTON	\$150,000	PC00294	Logan - Monument Sign	\$30,000
PC00261	WPark Pickleball Courts	\$150,000	PC00300	Fink White - Monument Sign	\$30,000
PC00275	Veterans Memorial	\$150,000	PC00313	Manchester - Amenity by Pool	\$30,000
PC00287	Mary Ella Brown Shade for Tot Lot	\$150,000	PC00250	Pilibos Roof Replacement	\$28,700
PC00301	Fink White - Bleachers 4 Sets	\$150,000	PC00290	Vinland - Repaint Existing Res	\$25,000
PC00302	Orchid- 2 Tot Lot Shade Structures	\$150,000	PC00297	Fink White - Community Center Repaint	\$25,000
PC00285	Frank H Ball - Picnic Pavilion	\$125,000	PC00334	Woodward Shinzen Garden	\$25,000
PC00307	Al Radka - Bleachers	\$125,000	PC00267	Robinson P68 Improvements	\$15,600
PC00323	Neilsen Improvements	\$115,000	PC00265	Lafayette P68 Improvements	\$14,500
PC00328	Bigby-Villa Improvements	\$110,000	PC00201	Granny's Sec Light -F19 17-3a	\$10,000
PC00260	KEATS Pocket Park	\$100,000	PC00252	WPark Amphi Shade Structure	\$10,000
PC00270	FRESNO BARRIOS CO F21F13	\$100,000	PC00296	Granny's New Benches	\$10,000
PC00279	Roeding - Tennis Court Lights	\$100,000	PC00264	Ca/Tupman P68 Improvements	\$9,900
PC00291	Einstein - Repave and Reconstruction	\$100,000	PC00266	Logan P68 Improvements	\$9,000
PC00299	Fink White - Tot Lot Shade Structure	\$100,000	PC00268	Sunnyside P68 Improvements	\$9,000
PC00166	Fink White Park Improvements	\$80,000	Total Capital Project Budget for Meas P Existing Park Cap-O&M		\$16,691,800

Measure P New Parks and Facilities

The FY2023 Budget includes \$16,125,200 for the following:

- \$1,900,500 for the continued development of South Tower Park. An additional \$135,500 is budgeted in General Fund and it is the remaining balance of Fiscal Year 2022 Motion 24. The total budget for this project is \$2,036,000.
- \$600,000 to address the improvements of the south building of the Bulldog and Sixth community center. Improvements of the north building were completed in FY 2022.
- \$1,500,000 in Measure P for the continued development of the Van Ness Triangle Park located at Echo and Weldon. An additional \$1,499,900 is budgeted in General Fund with \$999,900 anticipated from ARPA reimbursement. Total funds in FY 2023 for this \$3.3 million estimated project are \$2,999,900.
- \$250,000 for the design of the citywide Senior Center. As of the publishing of this document, the City is in property acquisition negotiations for a large parcel located in central Fresno that will be the future home to a citywide senior center. The center will be open to our senior population and will provide dedicated structured and unstructured programming, meals, meeting rooms, and recreational space for fitness, recreations, and leisure activities. In FY 2023, \$250,000 is included for the space design that will accommodate these activities. The Administration anticipates receiving Council approval prior to June 30, 2022 for the final steps of the acquisition.
- \$500,000 for the acquisition of El Dorado Park which is the remaining balance from 2021 Council Motion #98 and #102. Additional appropriations are also

established from ARPA funds and are budgeted in General Fund.

- \$250,900 for Administrative Delivery Cost, which align with the Measure P guidelines.
- A total of \$11,123,800 will be dedicated to the acquisition of new parks and facilities, of which, \$6,146,600 will be used specifically in high-need areas.

Measure P Youth, Senior Program and Job Training

Appropriations are budgeted at \$4,230,400. Funding will provide operational support for community services and recreation activities throughout the city. This funding will support programming at Neighborhood Centers, Afterschool Recreation Programs, Senior Programming at various neighborhood sites and Youth Recreation at Camp Fresno. In addition, funding will also be utilized for recreational activities under the Science Program, Therapeutic Recreation, Youth Sports Program as well as the implementation of the Youth Employment Program. The Office of Neighborhood Safety and Community Engagement (ONSCE) will also provide wrap-around resources for youth and young adults through Programming with over 100 local service providers. Additional appropriations for this unit are also included under Grant Program.

Measure P Arts & Culture

Appropriations are budgeted at \$680,000 of which \$500,000 will be dedicated to the development of the required Cultural Arts Plan. This plan is necessary prior to allocating additional funds in this category. The plan will be completed expeditiously and based on its guidance, PARCS will return to Council for additional spending authority in FY 2023. The remaining \$180,000 is for the administrative cost allowable under Measure P.

Measure P Program Implementation

Appropriations are budgeted at \$337,600, to invest in program implementation, planning and plan updates, program and project innovation, and audit and oversight support to ensure the investments made by the citizens of Fresno create a world class set of facilities and programs and that funds are spent in accordance with the voters' will.

Grant Program

Grant related appropriations are budgeted at \$1,149,700. These appropriations are mainly comprised of:

- \$193,600 for the Supporting Victims of Gang Violence (SVGV) Grant through the office of Juvenile Justice and Delinquency Program.
- \$692,300 for the remaining balance of the California Violence Intervention and Prevention (CalVIP20) grant. The funding for this grant is intended to assist Community Based Organizations in expanding violence reduction strategies to reduce violent crime and to provide support to victims of violence in high risk or low-income areas.
- \$46,800 from the remaining balance of the CA Department of PARCS and Recreation Grant for the Romain Futsal Court and renovation of the existing basketball court.
- \$54,000 for the remaining balance of the Hinton Improvements Grant from the State which will fund the installation of field lighting and provide restroom improvements.
- \$163,000 for the Senior Hot Meals program. During the COVID-19 pandemic, congregate meals were suspended, and seniors were provided the opportunity to partake in the Fresno-Madera Area Agency on Aging (FMAAA) alternate Home Delivered Meals. FMAAA is now reinstating

the congregate meals with funding from the American Rescue Plan Act (ARPA). The ARPA funding will be administered by FMAAA and will support the City's Senior Programming including nutrition site management.

Proposition 68 Funded Projects

On December 8, 2021, the PARCS Department received notice of award for two proposed projects under Prop 68 SPP Program.

Appropriations in FY 2023 are budgeted as follows:

- \$2,000,000 for a future Milburn and Dakota park. The concept design includes amenities such as two playgrounds with shade sails, a dog park, skate park, rubberized jogging track, exercise area, splash pad, multi-use courts, a restroom facility with outdoor showers and equipment storage, picnic areas with shelters, and landscaping and lighting throughout the park. In addition to Proposition 68 Funds, \$193,000 is also appropriated in Urban Growth Management (UGM) Funds for a total budget of \$2,193,000.
- \$2,000,000 for future improvements at Radio Park. The concept design includes amenities such as a water feature, two playgrounds with shade sails, a picnic pavilion, performing arts stage, shaded art trail, restroom facility with showers, and landscaping throughout the park. In addition to Proposition 68 Funds, \$100,000 in UGM funds are also appropriated for a total budget of, \$2,100,000.

Throughout the year, PARCS will continue to pursue additional grant funding opportunities from various sources. This budget only reflects those grants that have been awarded. Any new grant applications submitted and awarded

would return to Council for approval of additional appropriations throughout the Fiscal Year.

Contracted Services

The PARCS Department provides After School Programming in collaboration with Fresno Unified School District on a contractual basis. Funding from the California Department of Education is administered through Fresno Unified. Appropriations for Science Programming have been budgeted at \$284,600 and After School Recreation at \$420,700.

Japanese Garden

Appropriations for the Shinzen Japanese Gardens have been budgeted at \$148,200. These appropriations are intended to provide maintenance support per the current agreement with the Shinzen Friendship Garden Inc.

Camp Fresno

Camp Fresno appropriations are budgeted at \$160,400. The funds are intended to provide operations support and improvements during the six-month operating season. Additional appropriations for the operation of Camp Fresno are also budgeted in Measure P and the General Fund.

Woodward Park Amphitheater

Appropriations are budgeted at \$50,100 and are utilized to provide repairs and improvements to the facility.

Municipal Golf Course

Appropriations include \$128,600 for the Debt Service on the Riverside Golf Course in addition to \$157,500 for capital improvements as outlined by the current lease agreement with EBIT Golf Inc.

Debt Service

Total appropriations related to the payment of the PARCS Impact Bond Debt are budgeted at \$1,827,000. These payments are funded 51 percent from the Parks Impact Fee Fund and 49 percent by General Fund.

Capital

The PARCS department Urban Growth Management funds continue to recognize the anticipated revenue receipts and balances and are appropriated for projects that meet specific qualifications. In FY 2023 total appropriations are \$3,293,000 and the projects that meet this criteria include:

- \$193,000 from Urban Growth Management Funds for a future Milburn and Dakota park. As previously discussed, additional appropriations are also included under Proposition 68 Funded Projects, for a total FY 2023 project budget of, \$2,193,000.
- \$100,000 from Urban Growth Management Funds for future improvements at Radio Park. As previously discussed, additional appropriations are also included under Proposition 68 Funded Projects, for a total FY 2023 project budget of, \$2,100,000.
- \$1,500,000 from Urban Growth Management Funds is earmarked for the future park site at Fowler / Tulare.

In addition to these projects, the remaining balances associated with the 2018 Council Motion 18 are budgeted at \$556,400. The respective remaining balance amounts for each Council District can be found in the Capital Section of this book.

Additional information on Capital Projects can be found on the Capital Section of this book.

Community Development Block Grant (CDBG)

Appropriations for Senior Hot Meals and Programming, After School Recreation and Capital Improvements funded by the Community Development Block Grant (CDBG) funds are discussed in detail under the Planning and Development Department.

Staffing

Administration Division

In an effort to manage the centralization of citywide Information Technology staff, 1.0 FTE Geographic Information System (GIS) Specialist will report to the Information Services Department (ISD). The appropriations and services delivered will remain with PARCS, however, the position, as noted above, will report to ISD to ensure technical staff is being properly supported by managers who possess technical expertise and to ensure maximum control for Cybersecurity purposes.

In addition, 1.0 FTE Program Manager will be moved out of PARCS to the Office of Special Events for a total budget of \$106,500.

Given the expansion of PARCS Administrative activities, the Division is adding five administrative positions. One Assistant Director at .75 FTE to oversee operational, programmatic, and project-level functions. The addition of the second Assistant Director will allow each member of the executive team to focus more fully on their assigned functional areas. A Capital Development Specialist at .75 FTE will provide support to the existing Projects Administrator by coordinating project schedules and activities, troubleshooting project issues, reviewing construction and technical documents, assist in scoping, planning, and procurement amongst other duties related to the growing portfolio of capital projects. One Senior Management Analyst at .75 FTE to focus on the areas of project controls, estimating, planning, scheduling cost control and capital budget projection with the Projects

Administration team. Additionally, a second Senior Management Analyst will also be added at .75 FTE to assist with the growing number of contracts housed and maintained by the Department. This position will focus on a variety of functions such as, professional level research, developing and monitoring operating policies and procedures, grant analysis, and/or financial management. A Training Officer at .75 FTE will be added to assess, design, and implement employee development and technical training programs. Total position cost of \$420,000.

Parks Division

The Division is adding a Preventative Maintenance Crew with four new positions at .75 FTE, per position. Included is a Capital Development Specialist, who will focus on developing, administering, and monitoring budgets and fiscal controls; a Parks Supervisor II, who will oversee skilled and unskilled workers in maintaining facilities; a Painter and an Electrician. Total position cost of \$296,400.

After School & Recreation & Community Services Division

The Division is adding a Laborer at .75 FTE to focus on general custodial work as well as maintain Action Sports Facilities, including the Woodward Park BMX Track. Four Community Services & Recreation Supervisors are budgeted to supervise each of the four operating areas citywide. Each area consists of 3-5 Community or Neighborhood Centers and 10-25 additional park locations. A Program Manager at .75 FTE is budgeted for

Parks, After School, Recreation and Community Services Department

the Afterschool Recreation Program, responsibilities include the implementation of Citywide Afterschool Recreation, Community Science Programming and engaged in Sports, Play and Active Recreation for Kids (SPARK) program. The Division is also looking to add one Community Recreation Assistant (CRA) at .75 FTE to conduct specialized community

services and recreation activities at the Link @ Blackstone. Six Recreation Specialists at .75 FTE each are budgeted to plan, organize and conduct specialized recreational activities under the Science Program, The Link @ Blackstone and Senior Programming. Total position cost of \$768,300.

Department Staffing Detail

<i>Position Summary</i>					
	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
Division	Final	Adopted	Amended	Changes	Proposed
Administration Division ⁽¹⁾⁽²⁾	13.00	14.00	19.00	2.75	21.75
Parks Division	37.00	29.00	29.00	0.00	29.00
After School & Recreation & Community Services Division ⁽¹⁾⁽²⁾	26.00	26.00	67.00	11.75	78.75
Office of Neighborhood and Community Engagement	0.00	3.00	3.00	0.00	3.00
Graffiti Division	12.00	0.00	0.00	0.00	0.00
Total	88.00	72.00	118.00	14.50	132.50

Note:

⁽¹⁾ 41.0 FTE were added in the 2nd PAR to support: Neighborhood Parks and Centers, Action Sports, Therapeutic Recreation and Camp Fresno Recreation.

⁽²⁾ 5.0 FTE were added during the 5th PAR: 1.0 FTE in Administration Division and 4.0 FTE in the After School, Recreation & Community Services Division.

Impact of Capital Infrastructure Construction on Operations

The Department's capital portfolio falls into two main categories- improvements to existing parks and facilities, and design and construction of net new parks and facilities. Both types of capital projects increase ongoing cost of operations as described separately below. Significantly more detail on each capital improvement project is provided in the Capital Improvement Program section.

New Improvements at Existing Parks and Facilities

Improvements to existing parks and facilities increase the operational costs when:

- The improvement is part of the activation of a new program or the expansion of an existing program to a new location, such as a field providing free or low-cost sports activity for youth.
- Staff are required to perform routine landscape maintenance and custodial duties, for example cleaning the surfaces of new play structures.
- The improvement requires additional electricity or water to operate, such as new field lights, splash pads, and irrigation for new landscape features.
- The improvement adds to the lifecycle repair/replacement costs of the Department, for example periodic resurfacing of sports courts, replacement of tot lot equipment, and turf management of sport fields.

Many new improvements are scheduled to be completed or initiated in FY 2023, which will increase the operating costs of the Department. These include new FY 2023 projects at thirty-

two (32) parks and facilities, and the completion or continuation of FY 2022 projects at twenty-one (21) parks and facilities.

Design and Construction of New Parks and Facilities

Net new parks and facilities increase operational costs not only through the maintenance, custodial, and lifecycle repair/replacements costs as described in the 'new improvements' section above, but they also increase costs in the following ways:

- New neighborhood parks without community centers require the addition of staff to serve as Park Attendants who provide guest services, perform custodial duties, and maintain a safe environment.
- New community centers require the addition of Recreation Specialists and Community Recreation Assistants to develop and implement recreation and community services programs and serve as the main point of contact for the neighborhood.
- The addition of new community centers increases administrative expenses such as payroll, contract/grant administration, projects administration, budget and financial management, training and personnel management, risk mitigation, and technology support and replacement.

New parks and facilities currently in development include the following:

- Keats Pocket Park
- The Link @ Blackstone Center
- Van Ness Triangle Park
- Bulldog & Sixth Community Center
- MLK Magnet Core Park
- Citywide Senior Center
- Milburn & Dakota Park
- S. Peach Ave./49 Acres Park)

The Department is currently in the process of acquiring new land and facilities to develop into park assets and allocating funds for future acquisitions. These acquisitions will ultimately result in capital infrastructure projects which will in turn increase operating costs.

- \$4.79 million carried over from FY 2022 appropriations for the acquisition of six (6) properties which will be used to develop new parks and facilities or add space to existing parks and facilities.
- \$11.1 million Measure P funds are being allocated for the acquisition of net new property, including at least \$6.1 million in highest-need neighborhoods.

Parks, After School, Recreation and Community Services Department

Department Revenue and Expenditure - All Funds Combined

<i>Funding Source</i>	<i>FY 2020 Actuals</i>	<i>FY 2021 Actuals</i>	<i>FY 2022 Amended</i>	<i>FY 2023 Proposed</i>	<i>Percent Change</i>
Beginning Balance	775,650	572,673	553,300	14,415,300	2,505.3
Fiscal Year Revenues:					
Taxes	369	1,743	26,246,100	51,780,800	97.3
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	840,338	365,316	5,363,600	6,965,200	29.9
Charges for Services	1,765,004	2,657,557	2,332,700	2,561,500	9.8
Fines	0	0	0	0	0.0
Other Revenue	488,403	615,381	640,400	843,000	31.6
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	397,515	327,465	272,400	272,300	(0.0)
Transfers	2,089,742	5,113,976	2,827,000	1,827,000	(35.4)
Total Fiscal Year Revenues	5,581,371	9,081,436	37,682,200	64,249,800	70.5
Funding Facilitated by Department	6,357,021	9,654,109	38,235,500	78,665,100	105.7
Memo Item:					
Citywide General Fund Support	14,175,557	17,880,466	34,320,000	34,405,300	0.2
Total Available Funding	20,532,578	27,534,575	72,555,500	113,070,400	55.8
Appropriations by Amount					
Personnel Services	8,545,172	10,010,224	15,643,100	19,299,100	23.4
Non Personnel Services	9,029,898	12,102,672	47,501,700	67,100,400	41.3
Interdepartmental Services	2,703,115	4,788,683	13,230,700	17,578,800	32.9
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	20,278,185	26,901,579	76,375,500	103,978,300	36.1
Appropriations by Percentage					
Personnel Services	42.1	37.2	20.5	18.6	23.4
Non Personnel Services	44.5	45.0	62.2	64.5	41.3
Interdepartmental Services	13.3	17.8	17.3	16.9	32.9
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	36.1

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Parks, After School, Recreation and Community Services Department

Department Appropriations by Fund Classification - FY 2023 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	13,965,400	91,900	358,000	0	0	14,415,300
Fiscal Year Revenues:							
Taxes	500	51,780,300	0	0	0	0	51,780,800
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	236,000	6,729,200	0	0	0	0	6,965,200
Charges for Services	1,575,200	778,700	137,200	70,400	0	0	2,561,500
Fines	0	0	0	0	0	0	0
Other Revenue	98,000	78,600	60,000	606,400	0	0	843,000
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	268,300	4,000	0	0	0	0	272,300
Transfers	(153,300)	0	0	153,300	0	1,827,000	1,827,000
Total Fiscal Year Revenues	2,024,700	59,370,800	197,200	830,100	0	1,827,000	64,249,800
Funding Facilitated by Department	2,024,700	73,336,200	289,100	1,188,100	0	1,827,000	78,665,100
Memo Item:							
Citywide General Fund Support	34,405,300	0	0	0	0	0	34,405,300
Total Available Funding	36,430,000	73,336,200	289,100	1,188,100	0	1,827,000	113,070,400
Appropriations							
Personnel Services	8,149,400	11,034,900	110,700	4,100	0	0	19,299,100
Non Personnel Services	20,770,600	40,640,100	3,378,000	484,700	0	1,827,000	67,100,400
Interdepartmental Services	7,510,000	10,057,100	3,900	7,800	0	0	17,578,800
Contingencies	0	0	0	0	0	0	0
Total Appropriations	36,430,000	61,732,100	3,492,600	496,600	0	1,827,000	103,978,300

Department Appropriations by Fund Type

Resources	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed (Amount)	FY 2023 Proposed (Percentage)
Operating	17,097,971	22,155,756	32,202,800	44,741,600	43.0
Capital	1,358,497	2,924,377	42,345,800	57,409,700	55.2
Debt Service	1,821,716	1,821,445	1,826,900	1,827,000	1.8
Total	20,278,185	26,901,579	76,375,500	103,978,300	100.0

Notes:

Department Appropriations by Fund Classification – FY 2023 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

Personnel Services Department

The Personnel Services Department's mission is to provide and facilitate the delivery of effective customer service through collaborative and diplomatic efforts, employing the values of integrity, compassion, and respect. In so doing, the work performed by Personnel Services staff provides support to other departments that have a direct impact on the delivery of service to the community by our coworkers.

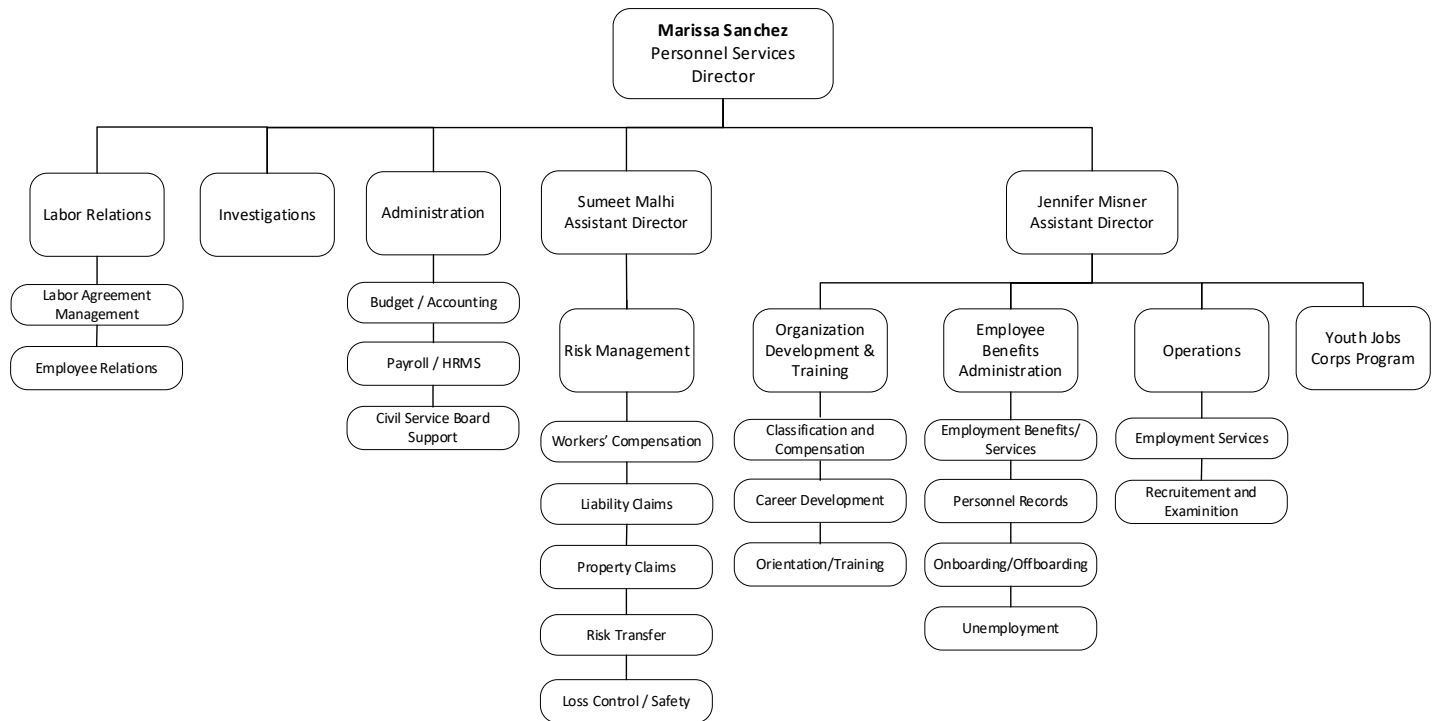
More specifically, the Department consults citywide with department management on personnel matters, negotiates and maintains Memoranda of Understanding (MOU) with city bargaining units, processes grievances, investigates employee concerns, serves as

support staff to the Civil Service Board, and manages the interactive process. The Department also manages benefit plan enrollments; Unemployment Insurance claims; the Employee Assistance Program; provides new employee training and ongoing staff development; develops and updates personnel policies; implements and manages data modules to improve employee access to training opportunities and online personnel information; recruits and tests applicants for city positions; administers bilingual skill examinations; and, maintains personnel data and employee files for the City's workforce.

The Risk Management Division manages employee Workers' Compensation; provides loss control services through citywide safety programs; ensures compliance with the City's indemnification policy through contract review; and, processes property and liability claims through resolution and subrogation recovery.

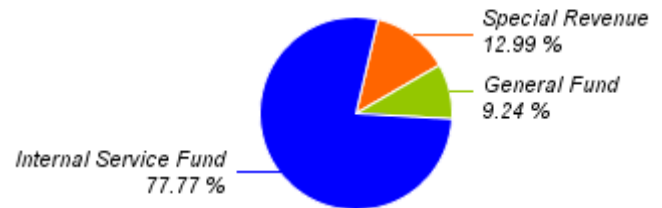
The overall goal of the Department is to support the mission of the Mayor and City Council with a focus on One Fresno that effectively addresses homelessness, is inclusive of all people and ensures our City is well maintained.

Personnel Services Department



*Personnel Services Department Budget Snapshot***Operating and Capital Appropriations by Fund Type**

	<i>FY 2022 Amended</i>	<i>FY 2023 Proposed Budget</i>	<i>Variance</i>
<u>Operating</u>			
<i>General Fund</i>	3,969,000	5,277,300	1,308,300
<i>Special Revenue</i>	232,500	7,421,000	7,188,500
<i>Internal Service Fund</i>	37,442,200	44,418,400	6,976,200
Total Operating	41,643,700	57,116,700	15,473,000
<u>Debt Service</u>			
	0	0	0
Total Debt Service	0	0	0
Grand Total	41,643,700	57,116,700	15,473,000

FY 2023 Appropriation Fund Type Chart

Home Department	Fund Type	FTE
<i>Personnel Services Department</i>	<i>General Fund</i>	36.00
<i>Personnel Services Department</i>	<i>Special Revenue</i>	3.00
<i>Personnel Services Department</i>	<i>Internal Service Fund</i>	19.00
Grand Total		58.00

Service Impacts

Revenues

Services provided by the Personnel Services Department are funded by the General Fund and Interdepartmental Charges for Service. General Operations, Administration, Organizational Development and Training, as well as Labor Relations are fully funded by the General Fund. The Risk Division's Workers' Compensation, Property, Liability and the Unemployment Programs are Internal Service Funds that are supported by user fees from internal client departments.

Anticipated demand for the following fiscal year for these funds is determined through analyses of historical trends and anticipated increases in activity. Client departments are then allocated their respective portion based on their historical use of the respective program.

For FY 2023, total available funding, generated primarily by Internal Service Funds, is budgeted at \$58,754,100, an increase of over 30.1 percent above the FY 2022 Amended Budget.

Beginning balance is budget at \$3,191,100, a decrease of \$1,879,000 below FY 2022 Amended Budget.

Intergovernmental Revenues are budgeted at \$7,421,000; the increase of \$7,188,500 above the FY 2022 Amended Budget is due to the Youth Workforce Development Grant.

Interdepartmental Charges for Service are budgeted at \$42,473,700 increase of \$7,047,900 intended to support anticipated claim activity in FY 2023.

Workers' Compensation

FY 2023 revenues for the City's Workers'

Compensation Program are budgeted at \$22,082,000; an increase of less than eight percent or \$1,702,000 when compared to the FY 2022 Amended Budget. This is primarily due to an increase of \$2,214,400 to Charges for Services intended to support higher claim activity during the year. The appropriations for FY 2023 more accurately align with the current payout trend and future anticipated activity.

Liability

FY 2023 revenues for the Liability Program are budgeted at \$18,757,600; an increase of more than 18 percent or \$3,340,800 when compared to the FY 2022 Amended Budget. This increase corresponds to offsetting the \$1,440,700 reduction in carryover plus the FY 2023 anticipated appropriations, which includes an additional \$2,000,000 in the fund's Contingency (aka Self-Insured Retention) account.

Property

FY 2023 revenues for the Property Fund are budgeted at \$4,249,100; a decrease of .37 percent or \$15,700 when compared to the FY 2022 Amended Budget. This decrease aligns FY 2023 revenues to the FY 2023 anticipated appropriations.

Unemployment Self-Insurance

FY 2023 revenues for the Unemployment Fund are budgeted at \$967,400; an increase of more than nine percent or \$83,500 when compared to the FY 2022 Amended Budget. This increase aligns FY 2023 revenues to the FY 2023 anticipated appropriations.

Expenditures

For the FY 2023 Budget, the Personnel Services Department's appropriations are budgeted at \$57,116,700, an increase of 37.2 percent or \$15,473,000 when compared to the FY 2022 Amended Budget. The total increase of

\$15,473,000 includes increases in appropriations of \$1,308,300 in Human Resources Operations, \$7,188,500 in the Misc. State Grants, \$2,708,100 increase in the Workers' Compensation, \$4,302,400 increase in the Liability Fund, offset by decrease of \$26,000 in the Property Fund and \$40,900 in the Unemployment Fund.

Human Resources Operations

Appropriations in the FY 2023 Budget for Human Resources Operations are budgeted at \$5,277,300, an increase of \$1,308,300 or 25 percent above the FY 2022 Amended Budget. Significant changes impacting this increase are comprised of prior year Position Authorization Resolution (PAR), salary adjustments, step advancements, contractual obligations driven by negotiated memorandum of Understanding (MOU) agreements in addition to:

- \$400,000 to cover the cost of the Fresno City Employee Association (FCEA) MOU completion of the Class and Comp Study.
- \$117,400 increase in Interdepartmental Charges mainly due to Liability Self Insurance charges, Facilities Management charges, City Hall Rent charges, and City Hall Security Assessment charges.

Workers' Compensation Program

Appropriations in the FY 2023 Budget for the Workers' Compensation Program are established at \$22,038,800, an increase of 12 percent or \$2,708,100 when compared to the FY 2022 Amended Budget. This increase is comprised of:

- Two (2) Risk Analyst at 1.0 FTE per position. Personnel Cost is \$182,100
- Contractual increases consisting of \$1,500,000 increase to fees to the Third Party Administrator and

- \$833,800 for excess Worker's Compensation insurance payments.
- \$349,100 in Refunds and Claims.

Liability

Appropriations in the FY 2023 Budget for the Liability Program are established at \$17,264,900, an increase of 25 percent or \$4,302,400 below the FY 2022 Amended Budget. This amount is comprised of:

- Three (3) Risk Analyst and at 1.0 FTE per position and four (4) Part-Time Risk Interns. Personnel Cost is \$353,900
- \$1,382,800 increase to cover the processing of pending case court trials and of litigations due to COVID-19. Personnel anticipates these cases will be decided in FY 2023 and funding will be available to pay these claims.
- \$517,300 for insurance premium payments for Accidental Death & Dismemberment (AD&D), Airport Liability, Business Auto, Crime, Cyber Security, Errors and Omissions (E&O) – Misc. Professional Excess, Environmental Site, General Liability, and Unmanned Aerial Vehicles.
- \$2,000,000 additional in Contingency to cover refunds and claims.

Property

In the FY 2023 Budget, total appropriations in the Property section are budgeted at \$4,239,100 a decrease of less than one percent or \$26,000 less than FY 2022 Amended Budget. This decrease is mostly attributed to:

- \$255,600 reduction to insurance premium payments.
- \$42,800 reduction to Purchasing charges;
- Reductions are offset due to increase of \$62,300 for refund and claims payments and \$113,300 for one (1) Sr. Risk Analyst at 1.0 FTE .

Unemployment Self-Insurance

In the FY 2023 Budget, total appropriations in the Unemployment Self-Insurance fund are budgeted at \$843,000 a decrease of less than five percent or \$40,900 below the FY 2022 Amended Budget. This decrease is intended to align expenditures with available resources.

Youth Workforce Development Grant

In the FY 2023 Budget, total appropriations in the Misc. State Grant fund are budgeted at \$7,421,000, an increase of 97 percent or \$7,188,500 more than the FY 2022 Amended Budget.

Staffing

Combined Personnel costs for the FY 2022 Budget are \$6,623,200; \$2,080,800 above the FY 2022 Amended Budget. Significant changes impacting this increase are comprised of prior year Position Authorization Resolution (PAR), salary adjustments, step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements:

Additional significant changes impacting this increase is the addition of:

- One (1) Sr. HR/Risk Analyst at 1.0 FTE and three (3) Risk Analysts at 1.0 FTE each effective July 1, 2022 in the Risk Management Division. Position Cost: \$386,500
- Two (2) Risk Analysts at 1.0 FTE each, effective July 1, 2022 in the Workers' Compensation Division. Position Cost: \$182,100 each.

Department Staffing Detail

Position Summary					
Division	FY 2021 Final	FY 2022 Adopted	FY 2022 Amended	FY 2023 Changes	FY 2023 Proposed
Human Resources Admin. Division	5.00	5.00	6.00	0.00	7.00
Organization Dev.& Training Division	1.00	1.00	1.00	0.00	1.00
Human Resources Operations Division	12.00	15.50	24.50	0.50	25.00
Labor Relations Division	3.00	3.00	3.00	0.00	2.00
Loss Control Division	3.00	2.00	2.00	0.00	2.00
Risk Management Division	10.00	10.00	11.00	4.00	15.00
Workers Compensation Division	3.00	3.00	3.00	2.00	5.00
HR Classification and Compensation	1.00	1.00	1.00	0.00	1.00
Total	38.00	40.50	51.50	6.50	58.00

Note:

The FY 2023 position changes are due to the following.

FY 2022 One Authorized Human Resource Analyst Position @ .50 FTE	(0.50)	FTE
FY 2023 One authorized Human Resource Analyst Position @ 1.0 FTE	1.00	FTE
Sr. HR/Risk Analyst @1.0 FTE.	1.00	FTE
Risk Analyst @ 1.0 FTE	5.00	FTE
	6.50	Total FY 2023 Changes

Personnel Services Department

Department Revenue and Expenditure - All Funds Combined

<i>Funding Source</i>	<i>FY 2020 Actuals</i>	<i>FY 2021 Actuals</i>	<i>FY 2022 Amended</i>	<i>FY 2023 Adopted</i>	<i>Percent Change</i>
Beginning Balance	4,331,829	8,593,497	5,070,100	3,191,100	(37.1)
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	232,500	7,421,000	3,091.8
Charges for Services	3,144	580	1,500	10,000	566.7
Fines	0	1,121	375,000	330,000	(12.0)
Other Revenue	117,088	121,413	65,800	61,000	(7.3)
Interdepartmental Charges for Services	32,155,566	35,577,717	35,425,800	42,473,700	19.9
Misc. Revenue	10,826	85,548	0	0	0.0
Transfers	761	(972,918)	18,400	0	(100.0)
Total Fiscal Year Revenues	32,287,385	34,813,461	36,119,000	50,295,700	39.2
Funding Facilitated by Department	36,619,214	43,406,959	41,189,100	53,486,800	29.9
Memo Item:					
Citywide General Fund Support	3,370,076	3,515,440	3,958,200	5,267,300	33.1
Total Available Funding	39,989,290	46,922,399	45,147,300	58,754,100	30.1
Appropriations by Amount					
Personnel Services	3,979,315	3,785,277	4,542,400	6,623,200	45.8
Non Personnel Services	5,801,994	7,143,737	8,806,500	18,424,200	109.2
Interdepartmental Services	1,193,911	1,417,959	1,418,400	1,398,700	(1.4)
Contingencies	20,420,848	23,266,515	26,876,400	30,670,600	14.1
Total Departmental Expenditures	31,396,068	35,613,488	41,643,700	57,116,700	37.2
Appropriations by Percentage					
Personnel Services	12.7	10.6	10.9	11.6	45.8
Non Personnel Services	18.5	20.1	21.1	32.3	109.2
Interdepartmental Services	3.8	4.0	3.4	2.4	(1.4)
Contingencies	65.0	65.3	64.5	53.7	14.1
Total Departmental Expenditures	100.0	100.0	100.0	100.0	37.2

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Department Appropriations by Fund Classification - FY 2023 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	0	3,191,100	0	3,191,100
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	7,421,000	0	0	0	0	7,421,000
Charges for Services	10,000	0	0	0	0	0	10,000
Fines	0	0	0	0	330,000	0	330,000
Other Revenue	0	0	0	0	61,000	0	61,000
Interdepartmental Charges for Services	0	0	0	0	42,473,700	0	42,473,700
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
Total Fiscal Year Revenues	10,000	7,421,000	0	0	42,864,700	0	50,295,700
Funding Facilitated by Department	10,000	7,421,000	0	0	46,055,800	0	53,486,800
Memo Item:							
Citywide General Fund Support	5,267,300	0	0	0	0	0	5,267,300
Total Available Funding	5,277,300	7,421,000	0	0	46,055,800	0	58,754,100
Appropriations							
Personnel Services	4,375,400	238,000	0	0	2,009,800	0	6,623,200
Non Personnel Services	242,300	7,183,000	0	0	10,998,900	0	18,424,200
Interdepartmental Services	659,600	0	0	0	739,100	0	1,398,700
Contingencies	0	0	0	0	30,670,600	0	30,670,600
Total Appropriations	5,277,300	7,421,000	0	0	44,418,400	0	57,116,700

Department Appropriations by Fund Type

Resources	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed (Amount)	FY 2023 Proposed (Percentage)
Operating	31,396,068	35,613,488	41,643,700	57,116,700	100.0
Capital	0	0	0	0	0.0
Debt Service	0	0	0	0	0.0
Total	31,396,068	35,613,488	41,643,700	57,116,700	100.0

Notes:

Department Appropriations by Fund Classification – FY 2023 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

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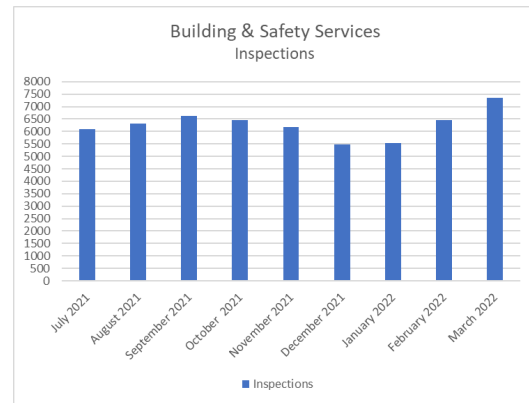
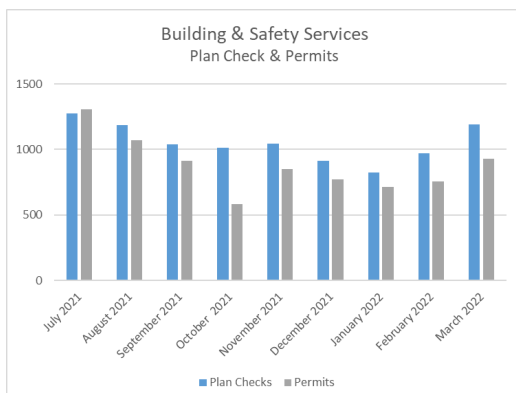
Planning and Development Services Department

The Planning & Development Department is committed to supporting investment in private property through entitlements and building permits along with a commitment to affordable housing and homeless investments through local, state and federal funding. The Department is divided into divisions and work units to carry out its mission to protect, preserve, and promote existing and future development.

Development Services

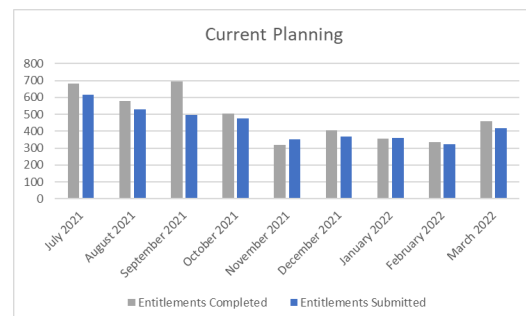
Building & Safety Services

Building and Safety Services reviews plans related to fire, life, health, safety, accessibility, and occupancy requirements for compliance with national, state, and local building codes, issues associated building permits and conducts inspections.



Current Planning

Current Planning reviews applications and issues entitlements for the development of land within the City limits and the Sphere of Influence. The Division supports the Fresno City Planning Commission, District Project Review committees, and Design Review committees.



Long Range Planning

Long Range Planning is responsible for the formulation and updates of the General Plan, Specific Plans, and Community Plans that guide the City's growth and change in both developed and undeveloped areas. These plans are utilized by the public, other city departments, the Planning Commission, as well as the City Council to plan and build public improvements that will guide private investment, and to improve the quality of life for community residents.

The Division is responsible for engaging the public in the planning processes through a variety of events and activities. In FY 2022, more than 13 public meetings were conducted with more than 250 people in attendance. This was lower than usual due to COVID related restrictions on in-person public meetings.

Historic Preservation

Historic Preservation supports investment in the City of Fresno through evaluation of properties for historic designation, support for owners in the maintenance and rehabilitation of buildings and structures. In addition, the Division evaluates Section 106 reviews for publicly funded 46 projects.

The Division maintains and administers two economic incentive programs to assist owners of qualified historic properties – the Mills Act Program and the Historic Preservation Mitigation Program. There were 17 applications for these programs in FY 2022.

Community Investment

Parking Services

The Parking Services' responsibilities include management of City owned on and off-street parking facilities, parking for events at City facilities, enforcement of parking related California Vehicle Code and Fresno Municipal Code via citations, parking meter operations, and towing of abandoned, hazardous, and inoperative vehicles left on City streets. There were 12,561 FresGo request in 2021, of which 67 percent were for vehicles parked in the right of way for more than 72 hours. FresGo requests on average are cleared within nine days. A vendor is contracted by the Division to manage daily parking operations at each of the downtown staffed parking facilities.



The Parking Services works closely with the various local school districts improving safety efforts surrounding their campuses. Parking Meter Attendants maintain downtown's parking meters and manage the collection and deposit of revenue. In the fall of 2021 the City of Fresno upgraded to digital parking meters and pay stations. The new meters provide various options of payment via coin, debit, and credit card payments.

ParkMobile is a free app that allows users to pay from their phones with a credit card or debit card using parkmobile.io or download from Smartphone in Google Play or Apple Store. Once installed, users may tap on a zone number on the map or enter it manually. Once the account is created, users stay logged in. Users may now find and pay for parking without running back to feed the meter. Pay Stations (kiosks) are also available.

The Parking Enforcement Officers proactively patrol City streets while also responding to FresGO requests regarding issues such as abandoned and inoperable vehicles, commercial vehicles in residential areas, semi-trucks and blocked sidewalks, roadways, and alleys. Parking Services responds to approximately 1,000 requests each month. A special team designated, "Vehicle Abatement" is responsible for the identification and removal of those vehicles which are considered

abandoned or identified hazardous to citizens, if left on a public street. Approximately 10 percent of requests result in vehicles being towed or impounded. Other requests for services include parking zone requests including timed parking zones, bus zones, red curbs, passenger loading zones and requests for disabled parking stalls.

Housing & Community Development

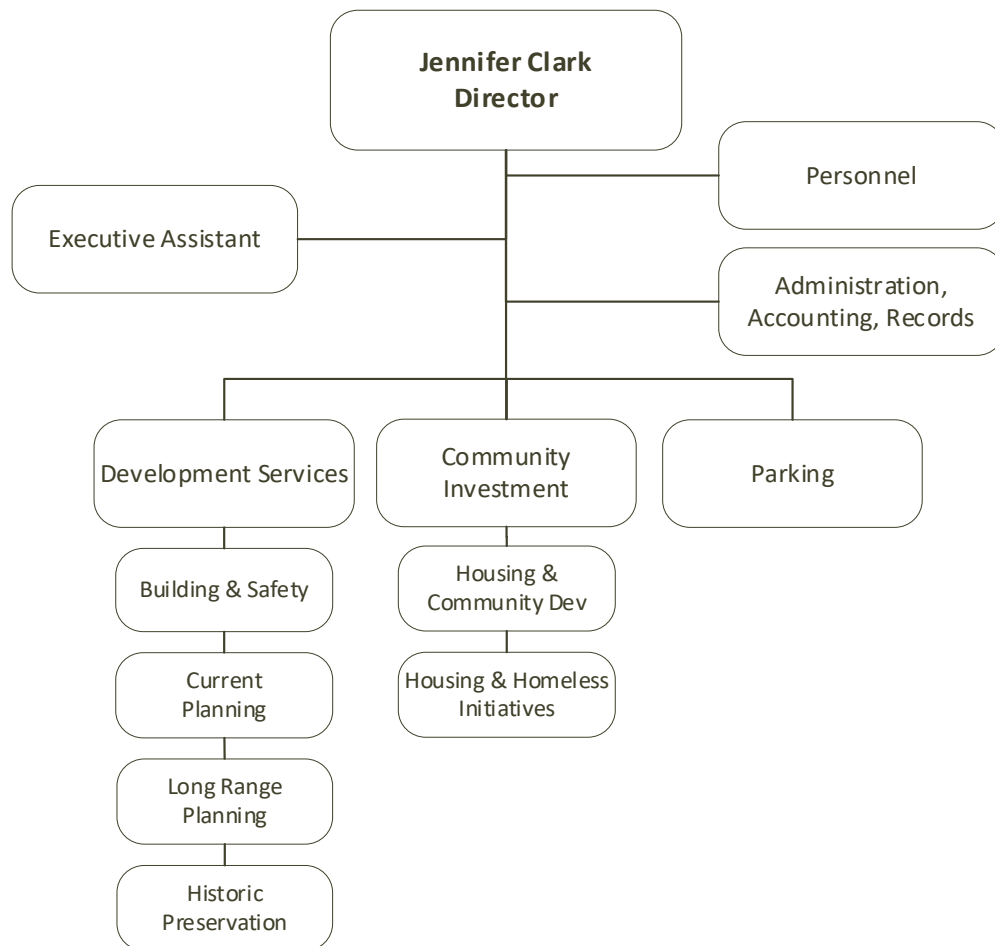
The Housing & Community Development implements the federal entitlement programs from the U. S. Department of Housing and Urban Development (HUD) as well as the new Permanent Local Housing Allocation (PLHA), Homeless Housing Assistance and Prevention (HHAP), and other one-time grants from the State of California.

The Division works collaboratively with the Public Works and PARCS Departments as well as area non-profits and other local public and private agencies to further the efforts of housing revitalization, development of affordable housing, community investment, provision of essential public services and homelessness response and prevention. Full detail of this collaboration is summarized under the "Federal Entitlement Funding" section of this book.

Housing and Homeless Initiatives

Housing and Homeless Initiatives focuses on improving the quality of life of all Fresno residents, including the unhoused, by addressing homelessness through homeless street response, shelter services, transitional and affordable rental housing, and affordable home ownership. The primary objective of the Division is to bring a functional end to homelessness, making it rare, brief, and non-recurring while expanding a variety of affordable housing options in Fresno.

New to the City, this Division oversees the compassionate resolution of encampments, responds to service requests through 3-1-1 and contracts with community based organizations for triage center and emergency shelter care. Understanding that homelessness is directly related to the lack of affordable housing, a benchmark goal for this division is to raise the production of affordable housing to 1,000 units a year while preventing displacement, protecting tenants and residents and ensuring equity and inclusion.

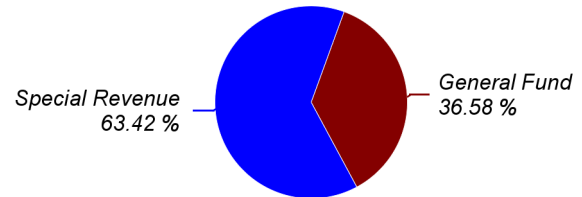


Planning & Development Services Department Budget Snapshot

Operating and Capital Appropriations by Fund Type

	<i>FY 2022 Amended</i>	<i>FY 2023 Proposed</i>	<i>Variance</i>
<u>Operating</u>			
General Fund	46,272,900	45,647,100	(625,800)
Special Revenue	56,506,800	72,777,800	16,271,000
Total Operating	102,779,700	118,424,900	15,645,200
<u>Debt Service</u>			
Special Revenue	705,500	134,000	(571,500)
Total Debt Service	705,500	134,000	(571,500)
<u>Capital</u>			
General Fund	0	1,882,200	1,882,200
Special Revenue	7,601,400	9,473,700	1,872,300
Total Capital	7,601,400	11,355,900	3,754,500
Grand Total	111,086,600	129,914,800	18,828,200

FY 2023 Appropriation Fund Type Chart



Home Department	Fund Type	FTE
Planning & Development Se	General Fund	172.15
Planning & Development Se	Special Revenue	14.50
Grand Total		186.65

Major Capital Projects by Appropriations

<u>Department</u>	<u>Project</u>	<u>Fund Type</u>	<u>2023 Proposed Budget</u>
Planning & Development Services	DMC00033 - NSP Acquisition Rehabilitation	Special Revenue	1,633,400
Planning & Development Services	PC00153 - Tot Lot Replacement - Var Pks	Special Revenue	560,000
Planning & Development Services	PW00275 - Parking Facilities Improvements	General Fund	1,882,200
Planning & Development Services	PW00931 - West Fresno Elem & MLK Neigh	Special Revenue	2,357,600
Planning & Development Services	PW00933 - Ericson Elem Neigh Reconst	Special Revenue	4,508,600

Service Impacts

Revenues

The Planning & Development Department's Total Available Funding is \$131,240,600, 14 percent or \$16,155,000 above the FY 2022 Amended Budget. Total Fiscal Year Revenues are budgeted at \$111,412,000, 8.5 percent or \$8,757,000 above the FY 2022.

Beginning Balance is budgeted at \$7,883,300, a decrease of \$385,600 as compared to the FY 2022 Amended Budget. The change is a result of a timing effect between planned expenditures for grants and special revenue funds and the collection of revenue reimbursements.

Licenses & Permits are budgeted at \$6,780,500, a decrease of \$570,000 from the FY 2022 Amended Budget. The budgeted decrease is due to a projected decrease in permit activity for both new development and existing structures.

Intergovernmental Revenues are budgeted at \$81,322,900, an increase of \$19,265,600 from the FY 2022 Amended Budget. These revenues reflect various federal and state grants that are received by the Department including: HUD Entitlements funds, ARPA, PLHA, Housing Grants and HHAP. For FY 2023, the following funds budgeted significant increases: \$11,323,400 HOME – ARPA fund, \$2,432,400 HHPA grant, \$5,390,100 Permanent Local Housing Allocation Grant, \$7,449,800 Miscellaneous State Grants, \$3,729,400 HOME Funds. These increases were partially offset by decreases in CDBG revenues of \$5,126,400 and \$5,838,100 in CARES funds.

Charges for Services are budgeted at \$12,081,600, an increase of \$803,100 from the FY 2022 Amended Budget. The revenue is

comprised of charges for services in the Building and Safety, Planning and Parking Divisions. The charges for services for the Building and Planning functions mostly reflect inspections, plan check reviews and a General Fund Surcharge, while Parking revenues mostly consist of metered or monthly parking permit fees. Building and Planning Unit revenues are budgeted to increase by \$865,300 based on anticipated activity. Parking charges for services reflect a \$5,100 decrease, which are consistent with anticipated revenues.

Fines are budgeted at \$1,419,300, a decrease of \$346,300 from the FY 2022 Amended Budget. Parking penalties have not recovered and the decrease aligns the budget with the anticipated revenues.

Other Revenue is budgeted at \$91,900, an increase of \$5,400 from the FY 2022 Amended Budget. The revenue reflects the anticipated lease payment revenue to the Department.

Interdepartmental Charges for Services is budgeted at \$400 or \$34,700 decrease from the FY 2022 Amended Budget. The revenues are generated for services between departments.

Miscellaneous Revenue is budgeted at \$31,900 or a \$335,500 decrease from the FY 2021 Amended Budget.

Transfers are budgeted at \$9,683,500, a decrease of \$10,030,600 from the FY 2022 Amended Budget. Included in the transfers is \$8,453,500 million for re-budgeted ARPA funded projects, \$1,500,000 million transfer or 100 percent of the real estate tax, for continued funding of the Housing Trust Fund and \$270,000 to reflect the events parking agreement. The transfers increase was offset by one time FY 2022 transfers including a \$5,844,100 transfer for one-time ARPA funded

expenditures activity, \$1,019,500 for the final HUD/CDBG repayment and \$3,000,000 transfer for the acquisition of land on Clinton and Blackstone.

Expenditures

The Planning & Development Department's Budget totals \$129,914,800, which is an increase of \$18,828,200, or 16.9 percent above the FY 2022 Amended Budget.

General Fund appropriations total \$40,529,300 and include \$18,628,600 for Personnel Costs, \$18,092,800 for Non-Personnel Costs and \$3,807,900 for Interdepartmental Charges for Services. General Fund appropriations are increasing by \$1,442,100. Significant changes in the Department's Budget are:

Development Liasons

The Department's Budget includes \$444,800 for four (4.0 FTE) staff (\$405,500) and equipment (\$39,300) to facilitate development projects within the City of Fresno. To accomplish these goals the Department's Budget includes in the General Fund include:

- \$131,700 one Project Administrator (1.0 FTE) that will focus on Commercial/Industrial projects and will serve as a liaison to customer, staff, CMO for status; sits in on meetings with applicant; assists in seamlessly moving projects though the approval system; and coordinate with internal departments and/or outside agencies to identify solutions that mitigate obstacles to project approvals. The position will serve as an expeditor, concierge, and liaison to shepherd projects through the approval process. The premium service seeks to attract new business that were previously unwilling to relocate to Fresno.

- \$169,200 one Project Administrator (1.0 FTE) that will focused on growing Downtown Economic activity and revitalization. The position will serve as a liaison to customer, staff, CMO for status; sits in on meetings with applicant; assists in seamlessly moving projects though the approval system; and coordinate with internal departments and/or outside agencies to identify solutions that mitigate obstacles to project approvals. The position will serve as an expeditor, concierge, and liaison to shepherd projects through the approval process.
- \$104,600 one Project Manager (1.0 FTE) to provide support to the Project Administrator (Commercial/Industrial) and also lead high-priority or sensitive projects requiring citywide or cross-jurisdictional collaboration. The Project Manager will also provide internal support for the more than 20 projects including SBI grant, Brownfields, SEDA, etc.
- \$39,300 for equipment costs for new staff include:
 - \$2,500 for training,
 - \$6,900 for three (3) Accela licenses,
 - \$9,300 for three (3) new laptops, software package and ancillary equipment,
 - \$1,200 for three (3) new 32 inch monitors,
 - \$2,400 for three (3) new 43 inch monitors,
 - \$900 for three (3) desktop phones,
 - \$2,100 for three (3) cell phones,
 - \$14,000 for three (3) cubicle remodels.

Building & Safety – Economic Development

The Department's Budget includes \$385,000 to streamline the Build and Safety processes as well as making the customers experience seamless. To ensure the success of this

program the following is budgeted in the General Fund:

- \$250,000 for Accela consultants to complete automation goals over the next year, train the Information Service Department team on how to use future updates that are available from a recent upgrade to enhance customers' experience and train the ISD team to develop the skillset to perform future upgrades in-house. As the skillset is developed internally the Department will be able to phase out consultants.
- \$60,000 for building code books, which will include up-to-date information on the California Building Code update that will take effect January 1, 2023.
- \$75,000 for a Fee Nexus Study update. Current fees are based on a Fee Nexus Study that was adopted in 2019 and best practices recommend updating the Fee Nexus Study every three-to-five years.

Planning Division

The work of the Long Range Planning Division results in studies, plans, policies and regulations that support inclusive economic development in the long term, medium term and short term: Long term specific planning (like the Southwest Fresno Specific Plan facilitating \$65 million in TCC funding) supports inclusive economic development by identifying catalytic locations, bringing in resources, and clearing regulatory roadblocks for economic development; medium term pre-development planning (like the Elm Avenue Revitalization Strategy facilitating investment at St. Rest Baptist Church) brings community needs and resources together to remediate brownfield sites and catalyze development; and short term efforts include robust and inclusive community engagement for the above activities utilizing a variety of venues and modes, and meeting the

needs of all Fresno residents of diverse languages and abilities. To accomplish these activities the Planning Unit's Budget includes General Fund appropriations of \$1,487,300:

Long Range Planning

- \$66,600 Community Coordinator (1.0 FTE) that will focus on outreach logistics allowing planners to concentrate on planning work related to the outreach activities. The position may decrease project processing times by 15 percent.
- \$79,200 Planner I (1.0 FTE) will focus on reviewing and commenting on the development review committee and entitlement applications as well as environmental assessments of partner agencies. In addition, the position will assist with reports and studies, such as the General Plan, Housing Element annual reports, research of demographics and existing conditions in new plan areas as well as policy research to support plans in progress.
- \$145,800 Planner III (1.5 FTE) two more Planner IIIs will assist in the completion of ongoing specific plans as well as the implementation of programs that require staff investment including: West Area Neighborhoods Plan will require a focused area plan for the Shaw Avenue Mixed Use/TOD corridor; SEDA will require proactive annexation, proactive infrastructure planning and affordable housing planning. In addition, to the four (4) specific plans, one (1) Transit Oriented Development Plan, two (2) brownfields programs, five (5) housing programs, and seven (7) major projects (VMT, Fiscal Impact Study, Anti-Displacement Task Force, etc) are currently being completed by the Division.

- \$80,100 Supervising Planner (.75 FTE) will lead the team in the delivery of plans, program implementation, studies and reports.

Current Planning

- \$84,200 Management Analyst II will provide managerial support and supervise staff with application tracking and systems management assistance following a year that experienced a 36 percent increase in overall application volumes, while allowing clerical staff to focus more directly on public reception, service and responsiveness.
- \$72,900 Planner III to increase capacity and provide the Unit with the ability to provide timely and quality processing of development entitlement applications. The augmentation of Current Planning staff will allow the Department to allocate more staff and would result in 30 high complex projects per Planner per year (based upon 2021 volumes of projects of high complexity), which would result in more timely processing of applications.
- \$80,100 Supervising Planner will lead a newly organized team of existing Planning and clerical staff devoted specifically to public assistance and customer service functions of the Current Planning Unit. The unit will also focus on day-to-day processing and expediting of more-routine projects (e.g., business and minor/ministerial zone clearance processes, temporary use and special event permit processes, etc.), for which the 2021 calendar year demonstrated a 36 percent increase in volume over the previous calendar year. This team will also be dedicated to integrated application processes which have and/or are being developed in collaboration with the

Building and Safety Services Division for expedited permit review and issuance (e.g., new single-family home, duplex, accessory dwelling unit, mobile and manufactured housing, and other similar housing production process streamlining initiatives).

Operations and Equipment

- \$750,000 for a General Plan Update, which will include \$250,000 for Phase I, \$100,000 Housing & Commercial Market Segmentation Analysis and \$400,000 Climate Adoption Plan,
- \$50,000 for the West Area Neighborhood Specific Plan,
- \$13,800 for five (5) Accela licenses,
- \$21,100 for eight (8) new laptops, software package and ancillary equipment,
- \$3,200 for eight (8) new 32 inch monitors,
- \$6,400 for eight (8) new 43 inch monitors,
- \$2,400 for eight (8) desktop phones,
- \$31,600 for eight (8) cubicle remodels.

Historic Preservation

\$180,000 is included in the Department's Historic Preservation Unit for the following:

- \$150,000 to perform two professional surveys selected from the HPC recommended: Yosemite Avenue Local Historic District, Hitch Post Thematic District, St. John's Cathedral District, Thematic Shaw Avenue, Thematic Downtown, Thematic Historic Theaters, Thematic Taylor Wheeler Developments, Thematic Robert Stevens, Thematic Ernest J. Kump Jr. These surveys are used as tools to identify, record and evaluate historic resources within the City of Fresno. Surveys provide information needed to make decisions in planning, set goals/objectives in preservation, implement land use policies, and encompass

environmental reviews (California CEQA). Buildings designated as historic require investment from owners. These owners can seek financial incentives from City, State and Federal sources such as the Mitigation Fee Act and Mills Act.

- \$30,000 training of staff and commissioners on Local, State and Federal law as well as industry best practices, which are required for continued Certified Local Government (CLG) status.

Homeless Division

\$191,400 is included in the Department's Homeless Unit to enhance the City's ability to address homelessness. To augment the City's homeless efforts, the Department's Budget includes the following:

- \$99,000 one Housing and Neighborhood Revitalization Manager (1.0 FTE) who will focus on maximizing Federal and State funding to address the growing needs. Currently, the priority has created an unsustainable workload for the division of Homeless & Housing Services as the unique nature of the service requires significant time commitments from the existing staff. The addition of the position will allow the Division to split policy and operations tasks, which will enhance the coordination of the work with the Mayor/City Manager Office, and City Council Office's.
- \$65,200 one Executive Assistant (1.0 FTE) that will conduct routine clerical work including photocopying, filing, billing, checking, and recording information on records. The position will also prepare weekly area reports, coordinate weekly staff meetings, procure necessary tools, equipment, and supplies,
- \$10,000 for training, trade certification and continued education through the California Association of Code Enforcement Officers,

- \$2,300 for one (1) Accela license,
- \$5,400 for two (2) new laptops, software package and ancillary equipment,
- \$1,200 for four (4) new 24 inch monitors,
- \$600 for two (2) desktop phones,
- \$700 for one (1) cell phone,
- \$7,000 for three (3) cubicle remodels.

Housing Division – General Fund

The Department's Housing Unit is investing in one (1.0 FTE) Project Administrator (\$131,700) and one (.75 FTE) Planner III (\$72,900) to enhance the City's ability to shepherd housing projects through the City's permitting and approval process, which will augment the City's homeless efforts. The Department's Budget includes \$204,600 for two positions as follows:

- \$131,700 Project Administrator will be a liaison between customers and staff and provide the City Manager and City Council with housing project status. The Project Administrator will sit in on meetings with applicant, assists in moving projects through the system in a seamless manner, coordinate with internal departments or outside agencies to identify solutions to roadblocks. The position will shepherd all project types including accessory dwelling units in a person's backyard, complex affordable housing applications which require multiple funding sources to market rate mixed-use developments, and infill maps on large undeveloped or redeveloped parcels.
- \$72,900 Planner III will streamline and enhance the Unit's ability to process housing applications and improve the processing time for applications.

Staff Recruitment Pipeline

Included in the Department's Budget is \$84,200 for a Management Analyst II position that will focus on creating a pipeline for the

department's staffing needs. This will be done by connecting with local colleges to align career paths for students that meet the labor needs of the Department in the future and coordinate student intern staff that may become prospective City employees. A proactive approach will be taken to analyze the needs of the Department and positions to determine necessary training and certification for employees to fill the gaps in service. This approach will be of better service economically and offer quality service to the community.

Parking Division

The Department's Budget through its Parking Division will continue to focus on neighborhood and Citywide beautification as well as crime reduction to accomplish these goals. The Department's Budget includes General Fund appropriations of \$1,265,800 for the following:

- \$1 million for the automation of all parking garages and lots. A fully functional revenue and count control system will be installed at all garages and lots, which will transition from staffed booths to automated arms and kiosks.
- \$100,000 Garage 4 automated roll down grille and fencing to secure the parking garage after hours.
- \$29,000 to pay for the annual network fee for electric vehicle charging for 87 chargers throughout the City. In FY 2023, the Department will introduce a Master Fee Schedule amendment that will pass this expense along to customers.
- \$136,800 for two (2) \$111,600 Parking Enforcement Officer IIs (2.0 FTEs), \$18,400 for a vehicle lease (\$3,900) and maintenance (\$14,500), \$5,400 two (2) iPads and software, \$1,400 two (2) cell phones. The positions will be responsible for enforcement of on-street parking during downtown events, provide

additional coverage during swing shift hours, serve as a "Floater" covering nights and weekends. In addition, this staff will enforce on-street parking for communities and neighborhoods in residential permit areas, during high public parking volume such as sports games as well as hospital and college parking. Staff will also monitor parking and cite vehicles restricting public accessibility under Americans with Disabilities Act (ADA) throughout the City of Fresno and assist with the management of public nuisance such as abandoned vehicles and general parking violations throughout the City of Fresno.

General Fund Capital Improvement

\$1,882,200 is budgeted in General Fund Capital to address necessary Parking Capital improvements, which are outlined in the 2016 Walter P Moore study. Below is the investment by Parking Garage and a more comprehensive narrative can be found in the Capital Section of this book:

- \$285,700 Garage 4 improvements,
- \$731,500 Garage 8 improvements,
- \$110,000 Garage 9 improvements,
- \$755,000 Convention Center Garage improvements.

The Interdepartmental Services' (ID) Budget is \$5,492,600, which is an increase of \$549,500 compared to the FY 2022 Amended Budget.

- \$121,000 increase Fixed Interdepartmental Reimbursement to the General Fund or Cost Allocation Plan charges,
- \$100,800 increase Information Systems Service Charge primarily driven by growth in contractual labor costs per approved MOU agreements,
- \$114,700 decrease in Facility Non-recurring Special Projects that corresponds one-time project request in the prior year,

One-time FY 2021 Appropriations

The FY 2023 Budget excludes one-time FY 2022 expenditures. Below is a summary of significant one-time FY 2022 expenditures:

- \$5,829,800 in one-time CARES Act/ARPA funded reimbursable expenses,
- \$3,500,000 in one-time FY 2021 Council Motions that correspond:
 - Council Motion #66 allocating \$3,000,000 to acquire a Blackstone/Clinton parcel for multi-family housing,
 - Council Motion #69 allocating \$400,000 for a Tower District Specific Plan
 - Council Motion #94 allocating \$100,000 for the implementation of a Housing Element Mobile Home Park Program 10A.

Special Revenue Funds

The Department is the recipient of multiple federal, state and local grants including: HUD Entitlements (a more thorough description of the program is available in the "Federal Entitlement Funding" section of this document), Housing Grants, and Home-ARPA, etc. These funds are "use specific," which requires the Department to budget grants according to grant guidelines. FY 2023 appropriations for these funds total \$82,385,500 or an increase of \$17,571,800. The increase is comprised of a \$16,271,000 increase to operating, \$571,500 decrease to Debt Service, \$1,872,300 increase to capital. The following are significant changes:

HUD Funded Activity

The FY 2023 Federal Entitlement Program was reviewed by Council in May, 2023, and approval is anticipated prior to June 30, 2023. The Department's FY 2023 HUD Program Budget totals \$59,809,100 or an increase of \$8,374,200.

The changes in the HUD programs are as follows:

- \$18,312,700 for the HOME Fund, which includes \$3,694,800 for the FY 2023 Program Budget and \$14,617,900 in carryover budget from prior years. The HOME program funds affordable housing activities. Due to prior year expenditures the carryover budget is decreasing by \$3,729,700.
- \$16,732,300 for the CDBG program and includes \$7,535,600 for the FY 2023 Program Budget and \$9,196,700 in carryover budget from prior years. Due to prior year expenditures, the carryover budget is decreasing by \$1,044,000.
- \$11,919,600 for the HOME-ARPA Funds, which is an \$11,323,400 increase from FY 2023. Like HOME Funds, HOME-ARPA program funds are designated for affordable housing activities.
- \$9,300,700 for the CARES Fund Budget, which includes the CDBG-CV and ESG-CV programs. CARES Funds are one-time funds that are decreasing by \$5,838,100 in FY 2023 as the Department spends down the resources. These CDBG-CV and ESG-CV programs will help the City prevent, prepare for, and respond to the coronavirus.
- \$1,602,000 for the HOPWA Fund, which includes \$876,000 for the FY 2023 Program Budget and \$726,000 in carryover budget from prior years. The Housing Opportunities for Persons with AIDS (HOPWA) Program provides housing opportunities for low-income persons living with HIV/AIDS and their families.
- \$1,125,100 for the ESG Grant Fund, which includes \$606,600 in FY 2023 Program Budget and \$518,500 in carryover from prior years.

- \$816,700 for the remaining balance for the Neighborhood Stabilization Program.

Housing Program Supervisor (HPS)

The Department's Budget includes CDBG Funds of \$124,000 for one (1.0 FTE) Housing Program Supervisor (\$107,500) and equipment (\$16,500) with the goal of increasing the number of rehabilitation projects, develop new housing programs and provide technical assistance to sub-recipients. Specifically, the HPS's technical knowledge and duties will allow the current Housing Rehabilitation Specialists to focus on specific project tasks increasing the number of in-house rehabilitation projects completed each year.

Grant Programs and other Housing Funds

Grant related appropriations are budgeted at \$22,576,400. These appropriations are mainly comprised of:

- \$8,797,800 for Permanent Local Housing Allocation Grant. This state grant provides a permanent source of funding to all local governments in California to help cities and counties implement plans to increase the affordable housing stock.

- \$8,199,800 for Misc State Grants, which includes various state grants including Local Early Action Planning, Local Housing Trust Fund Program funds and Encampment Resolution Funding.
- \$5,343,600 for the Housing Homeless Assistance Prevention Program. The state grant provides local jurisdictions with funds to support regional coordination and expand or develop local capacity to address their immediate homelessness challenges.

Senior Management Analyst

The Department's Budget include a \$105,700 in Housing Grants to fund 1.0 FTE Senior Management Analyst (\$102,700) and equipment (\$3,000). The position will support various administrative operations as well as focus on the administration of millions of dollars in state grant funding through PLHA, HHAP, LHTF, Homekey, Encampment Resolution Grant, and others. The Governor's budget continues to show a priority for funding homeless responses to cities. The administration portion of these state grant funds will fund the position.

Staffing

The Department's Personnel Budget totals \$26,536,600, which is an increase of \$6,200,700 compared to the FY 2022 Amended Budget. As previously detailed the Budget includes an additional 20 positions totaling 18.25 FTEs.

The FY 2023 Personnel Budget also accounts for step advancements, annualized partial prior year positions, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements and the following:

Personnel Reporting Structure Change

The FY 2023 Budget includes a reporting change for all information technology positions historically reporting to the Department's management hierarchy. The IT positions are budgeted in FY 2023 to report directly to the Information Services Department's (ISD) management team. As such the following positions are scheduled to report to ISD, while their position costs are included in the Planning & Development Department's Budget as a cost of services provided.

- Information Service Positions reporting to ISD include:
 - Two (2) Programmer/Analyst IVs,
 - Two (2) GIS Specialists.

In addition, two Cannabis related positions are being transferred to the Planning and Development Department: one Project Manager and one Administrative Clerk II.

Planning and Development Services Department

Department Staffing Detail

Position Summary					
Division	FY 2021 Final	FY 2022 Adopted	FY 2022 Amended	FY 2023 Changes	FY 2023 Proposed
Administration Division	17.00	15.00	16.00	3.00	19.00
Building & Safety Division	50.00	58.00	63.00	(2.00)	61.00
Planning Division	32.00	33.75	34.75	9.75	44.50
Housing & Community Development	0.00	12.00	13.00	1.75	14.75
Historic Preservation	3.00	1.00	1.80	0.00	1.80
Parking Operations Division	27.20	28.60	28.60	1.00	29.60
HUD Division	12.00	13.00	13.00	3.00	16.00
Total	141.20	161.35	170.15	16.50	186.65

Note:

The FY 2023 position changes are due to the following:

(0.75)	FY 2022 one authorized Graphics Technician @ .75 FTEs
1.00	FY 2023 one authorized Graphics Technician @ 1.0 FTEs
1.00	FY 2023 add one Executive Assistant to the Department Director @ 1.0 FTEs
2.00	FY 2023 add two Management Analysts IIs @ 2.0 FTEs
1.00	FY 2023 add one Senior Management Analyst @ 1.0 FTE
3.00	FY 2023 add three Projects Administrators @ 3.0 FTE
1.00	FY 2023 add one Project Manager @ 1.0 FTE
1.00	FY 2023 add one Community Coordinator @ 1.0 FTE
1.00	FY 2023 add one Planner I @ 1.0 FTEs
3.00	FY 2023 add four Planner IIIs @ 3.0 FTEs
1.50	FY 2023 add two Supervising Planners @ 1.5 FTEs
1.00	FY 2023 add one Housing Program Supervisor @ 1.0 FTEs
0.75	FY 2023 add one Housing and Neighborhood Revitalization Manager @ .75 FTEs
2.00	FY 2023 add two Parking Enforcement Officer IIs @ 2.0 FTEs
2.00	FY 2023 Position Transfers from the Office of the Mayor and City Manager 2.0 FTE
(4.00)	FY 2023 Position reporting to the Information Services Department 2.0 FTE
16.50	Total FY 2023 Changes

Planning and Development Services Department

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed	Percent Change
Beginning Balance	(8,211,524)	(1,345,688)	8,268,900	7,883,300	(4.7)
Fiscal Year Revenues:					
Taxes	19	19	0	0	0.0
Licenses & Permits	6,150,652	6,971,280	7,350,500	6,780,500	(7.8)
Intergovernmental Revenue	10,570,216	6,097,871	62,057,300	81,322,900	31.0
Charges for Services	11,627,938	9,672,167	11,278,500	12,081,600	7.1
Fines	2,083,140	941,401	1,765,600	1,419,300	(19.6)
Other Revenue	1,200,260	679,528	86,500	91,900	6.2
Interdepartmental Charges for Services	23,236	35,115	35,100	400	(98.9)
Misc. Revenue	5,049,433	1,376,363	367,400	31,900	(91.3)
Transfers	262,720	4,766,875	19,714,100	9,683,500	(50.9)
Total Fiscal Year Revenues	36,967,614	30,540,618	102,655,000	111,412,000	8.5
Funding Facilitated by Department	28,756,090	29,194,929	110,923,900	119,295,300	7.5
Memo Item:					
Citywide General Fund Support	(1,851,061)	2,890,871	4,161,700	11,945,300	187.0
Total Available Funding	26,905,029	32,085,800	115,085,600	131,240,600	14.0
Appropriations by Amount					
Personnel Services	12,922,309	14,006,199	20,335,900	26,536,600	30.5
Non Personnel Services	12,673,130	17,564,677	85,807,600	97,885,600	14.1
Interdepartmental Services	3,343,275	5,044,269	4,943,100	5,492,600	11.1
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	28,938,713	36,615,145	111,086,600	129,914,800	16.9
Appropriations by Percentage					
Personnel Services	44.7	38.3	18.3	20.4	30.5
Non Personnel Services	43.8	48.0	77.2	75.3	14.1
Interdepartmental Services	11.6	13.8	4.4	4.2	11.1
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	16.9

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Planning and Development Services Department

Department Appropriations by Fund Classification - FY 2023 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	5,500,000	2,383,300	0	0	0	0	7,883,300
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	6,780,500	0	0	0	0	0	6,780,500
Intergovernmental Revenue	0	81,322,900	0	0	0	0	81,322,900
Charges for Services	12,081,600	0	0	0	0	0	12,081,600
Fines	1,419,300	0	0	0	0	0	1,419,300
Other Revenue	86,800	5,100	0	0	0	0	91,900
Interdepartmental Charges for Services	400	0	0	0	0	0	400
Misc. Revenue	31,900	0	0	0	0	0	31,900
Transfers	9,683,500	0	0	0	0	0	9,683,500
Total Fiscal Year Revenues	30,084,000	81,328,000	0	0	0	0	111,412,000
Funding Facilitated by Department	35,584,000	83,711,300	0	0	0	0	119,295,300
Memo Item:							
Citywide General Fund Support	11,945,300	0	0	0	0	0	11,945,300
Total Available Funding	47,529,300	83,711,300	0	0	0	0	131,240,600
Appropriations							
Personnel Services	18,628,600	7,908,000	0	0	0	0	26,536,600
Non Personnel Services	25,092,800	72,792,800	0	0	0	0	97,885,600
Interdepartmental Services	3,807,900	1,684,700	0	0	0	0	5,492,600
Contingencies	0	0	0	0	0	0	0
Total Appropriations	47,529,300	82,385,500	0	0	0	0	129,914,800

Department Appropriations by Fund Type

Resources	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed (Amount)	FY 2023 Proposed (Percentage)
Operating	26,921,580	33,368,947	102,779,700	118,424,900	91.2
Capital	1,884,820	3,113,478	7,601,400	11,355,900	8.7
Debt Service	132,313	132,721	705,500	134,000	0.1
Total	28,938,713	36,615,145	111,086,600	129,914,800	100.0

Notes:

Department Appropriations by Fund Classification – FY 2023 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

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Police Department

The Fresno Police Department (FPD) is committed to increasing community support by working together with the community to ensure our citizens are heard and valued. Communication is essential towards building trust. Lowering violent crime through innovative strategies is a top priority to minimize fear in our community.

In an effort to prevent crime, the Department identifies trends at an early stage through the analysis of crime data utilizing sophisticated technology, intelligence gathered on-scene, and skilled Crime Analysts. Strategies are then developed and resources deployed in order to impact these trends quickly. Immediate and thorough investigative follow up is conducted to apprehend those responsible. Problem Oriented Policing Officers identify and focus on locations responsible for the same highest number of repeat calls for service and use creative, collaborative strategies to minimize these calls from reoccurring. In turn, officers are provided more time to handle emergency calls for service, engage in proactive enforcement and community policing activities.

In an effort to prevent traffic collisions, Department members develop strategies to address collision trends while supervisors deploy traffic officers to locations with the highest probability of collisions occurring. The Police Department is a professional organization that prides itself on delivering the highest level of quality service possible. Department members and volunteers are

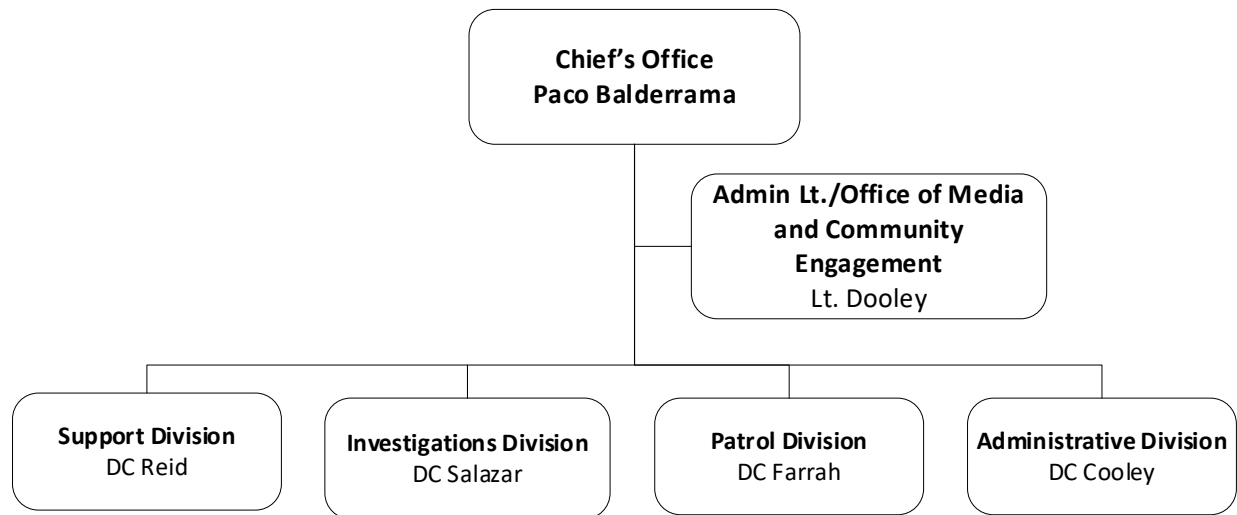
dedicated public servants who care deeply about neighborhoods and serve with compassion, honesty, and sincerity. Each member is committed to the overall mission of enhancing safety, service, and trust with our community.

Department members strongly value and continually seek to establish partnerships with members of the community through programs such as Bringing Broken Neighborhoods Back to Life, Youth Advisory Forums, Teen Academy, PIVOT Elementary Education, Police Activities League, Fight Girl Fitness, Live Again Fresno (Richard Burrell), Fresno Barrios Unidos (works with MAGEC), Resiliency Center of Fresno, Gaston Middle School Youth Leadership Program, Crime Stoppers, Neighborhood Watch, and the Residents' Police Academy. Maintaining the confidence, support, and trust of our community is the foundation for our success.

The Police Department is committed to recruiting the most qualified candidates who are reflective of the community demographics and providing them with the training, technology, and equipment allowing them to do their job safely, effectively and efficiently.

The Fresno Police Department continues to explore evolving technology through the Real Time Crime Center, ShotSpotter gunshot detection system as well as fixed and mobile automated license plate reader technology.

In addition, over 622 Axon body worn cameras are being utilized by uniformed Patrol officers. Currently, every uniformed officer has been issued a body worn camera allowing for additional evidence to be gathered for prosecution purposes and to provide a more accurate accounting of the interaction that occurs between officers and citizens.

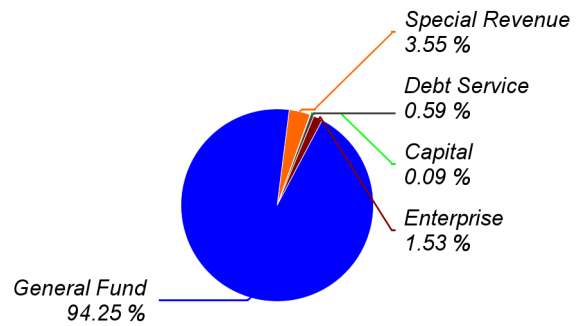


Police Department Budget Snapshot

Operating and Capital Appropriations by Fund Type

	FY 2022 Amended	FY 2023 Proposed	Variance
<u>Operating</u>			
General Fund	208,855,600	220,451,300	11,595,700
Special Revenue	8,883,600	8,301,100	(582,500)
Capital	169,800	73,500	(96,300)
Enterprise	3,020,500	3,567,200	546,700
Total Operating	220,929,500	232,393,100	11,463,600
<u>Debt Service</u>			
Debt Service	1,376,900	1,376,900	0
Total Debt Service	1,376,900	1,376,900	0
<u>Capital</u>			
Capital	130,000	130,000	0
Total Capital	130,000	130,000	0
Grand Total	222,436,400	233,900,000	11,463,600

FY 2023 Appropriation Fund Type Chart



Home Department	Fund Type	FTE
Police Department	General Fund	1,235.50
Police Department	Special Revenue	19.00
Police Department	Enterprise	1.00
Grand Total		1,255.50

Major Capital Projects by Appropriations

Department	Project	Fund Type	2023 Proposed Budget
Police Department	DC00002 - Regional Training Facility	Capital	130,000

Service Impacts

Revenues

The Police Department's Total Available Funding is \$233,819,400, 5.1 percent or \$11,412,700 more than the FY 2022 Amended Budget. Total Fiscal Year Revenues are budgeted at \$22,035,000, 12.1 percent or \$3,045,400 below the FY 2022 Amended Budget.

Beginning Balance is budgeted at \$737,200, a net increase of \$440,300 from the FY 2022 Amended Budget. The change is a result of a timing effect between planned expenditures for grants and special revenue funds and the collection of revenue reimbursements.

Licenses & Permits are budgeted at \$50,000, or equal to the FY 2022 Amended Budget. Budget revenues mostly reflect anticipated live scan revenues.

Intergovernmental Revenues are budgeted at \$10,335,200, a decrease of \$1,122,400 from the FY 2022 Amended Budget. The revenues reflect anticipated federal, state and local grants as well as contracts with local school districts. The change can be attributed to a \$1,230,600 decrease in federal grant reimbursements.

Charges for Services are budgeted at \$8,297,900, an increase of \$2,055,300 from the FY 2022 Amended Budget. The revenue is comprised of contracted services, public safety alarm fees and vehicles releases. The change is mostly due to a \$1,458,600 reimbursement for the Park Ranger Program, increase of \$546,700 for Contract Law Enforcement assigned to the FAX unit and a \$200,000 increase in motor vehicle releases revenue. The revenue increases were partly offset by a \$150,000

decrease in Alarm fees due to changes in the Fresno Municipal code.

Fines are budgeted at \$1,301,700, an increase of \$1,121,200 from FY 2022 Amended Budget. These revenues include fines and penalties to be collected in FY 2022. Included in the budget is an anticipated \$1,121,700 resulting from the creation of the "new" Impaired Driving/Street Racing Enforcement Team.

Other Revenue is budgeted at \$120,400, a decrease of \$1,200 from FY 2022 Amended Budget is due to a one-time sale of items in FY 2022.

Interdepartmental Charges for Services is budgeted at \$5,000 or equal to the FY 2022 Amended Budget. The revenues are generated for services provided to other departments.

Miscellaneous Revenue is budgeted at \$67,000, or equal to the FY 2022 Amended Budget.

Transfers are budgeted at \$1,857,800, a decrease of \$5,098,300. The decrease can be attributed to one-time FY 2022 ARPA reimbursements.

Expenditures

The Police Department's Budget totals \$233,900,000 which is an increase of \$11,463,600, or 5.2 percent above the FY 2022 Amended Budget.

General Fund (GF) appropriations total \$220,451,300 and include \$180,520,400 for Personnel Costs, \$10,990,400 for Non-Personnel Costs and \$28,940,500 for Interdepartmental Charges for Services. General Fund appropriations are increasing by \$11,595,700. Significant changes in the Department's Budget are:

Contract Agreements

The Department's Budget includes appropriations to cover increased costs from renegotiated contractual agreements. Below is a list of the increases:

- \$40,000 Prisoner processing and housing rate increase resulting from a county master fee schedule amendment;
- \$7,700 Property & Evidence building lease increase;
- \$2,700 Northwest Policing District building lease increase;
- \$630,600 Shotspotter contract increase. In FY 2021 three (3) square miles of coverage were added costing \$145,900, one-time funding was exhausted in FY 2022 increasing General Fund cost \$139,000 and \$345,700 is due to a previously negotiated increase.

Metro Bike Team (MBT)

The Department's Budget includes one (1) Police Sergeant and five (5) Police Officer positions totaling 4.5 FTEs, which will provide a second team in the MBT and expand patrol to the Downtown, Chinatown, Tower District, El Dorado Park, Kings Canyon corridor as well as special events throughout the City. Officers conduct their patrols using a combination of bicycles and marked patrol cars. The officers' 40 hour work week is flexed on a weekly basis to address special events and crime trends in the area. The Program's Budget includes General Fund appropriations of \$604,200:

- \$506,300 for one (1) Police Sergeant and five (5) Police Officers;
- \$65,900 for ancillary equipment.
- \$32,000 for six (6) E-Bikes and helmets.

FAX Unit

Five (5) Police Officers and one (1) Police Sergeant totaling 2.0 FTEs will re-establish, in the latter part of FY 2023, the FAX Unit (Transportation Unit) that was disbanded in FY

2022 due to an officer shortage. Officers assigned to the FAX Unit will provide security and support to FAX drivers on heavy use FAX routes. Their presence on routes provides the ability to address incidents on routes in a timely and efficient manner without the need to wait for an available officer to respond. The Program's Budget is reimbursed by funding sources in the Transportation Department and includes General Fund appropriations of \$411,400:

- \$239,800 for one (1) Police Sergeant and five (5) Police Officers;
- \$65,900 for ancillary equipment,
- \$105,700 to acquire 6 new patrol vehicles. Costs include \$51,200 for one biannual lease payment, \$12,000 in up-fit costs and \$42,500 in maintenance cost.

Student Resource Officers – Fresno Unified School District (FUSD) and Central Unified School District (CUSD) Middle Schools

Thirteen (13) Police Officers and one (1) Police Sergeant totaling 9.25 FTEs will re-establish the Student Resource Officers Program that assigns officers to FUSD and CUSD middle schools. Officers assigned to the Program provide security and support to staff and students at various schools. Their presence on campus provides the ability to address incidents at the school in a timely and efficient manner without the need to wait for an available officer to respond. In addition, the officers will enhance relationships between students and law enforcement, address problems between students to include bullying, and reduce crime and gang activity in and around the schools. The Program's Budget is reimbursed by FUSD and CUSD and includes General Fund appropriations of \$1,405,300:

- \$1,033,700 for one (1) Police Sergeant and thirteen (13) Police Officers;
- \$153,900 for ancillary equipment,

Police Department

- \$246,400 to acquire 14 new patrol vehicles. Costs include \$119,200 for one biannual lease payment, \$28,000 in up-fit costs and \$99,200 in maintenance cost.

Impaired Driving/Street Racing Team

The Department's Budget includes one (1) Police Sergeant and ten (10) Police Officer positions totaling 8.25 FTEs to focus its efforts on impaired driving and street racing throughout the City. The team will address the illegal street racing, perilous sideshows, and impaired driving which have claimed innocent victims on our city streets. Collision data underscores this trend as fatal collisions in Fresno have continued to rise by 38% from 42 traffic-related deaths in 2018, to 58 people losing their lives in 2021. During that same time, the impairment of the individuals that were killed in fatal traffic collisions has risen by 111%. In 2018, there were 18 traffic fatalities involving people under the influence of drugs and/or alcohol. By 2021, that number had more than doubled to 38. The Program's Budget includes General Fund appropriations of \$1,123,500:

- \$919,300 for one (1) Police Sergeant and ten (10) Police Officers;
- \$120,800 for ancillary equipment.
- \$83,400 to acquire 11 new motorcycles. Costs include \$46,400 for one biannual lease payment, \$5,500 in up-fit costs and \$31,500 in maintenance cost.

The Program will be cost neutral as citation revenues are anticipated to increase by an amount equal to the cost.

Emergency Services Dispatcher II

The Department's Budget includes five (5) new Emergency Services Dispatcher IIs (ESDII) totaling 2.5 FTEs. ESDs are the first point of contact for the public and adequate ESDs staffing level is essential and directly effects

patrol officer response times. In 2021, the 911 center received 935,959 calls. Telephones are currently answered by 103 fulltime ESD positions and 6 supervisors, working seven days a week, 24 hours per day. The augmented staffing level is anticipated to address employees "burnout," decrease overtime and improve incoming call response time. The Governor's Office of Emergency Services (OES) recently published guidelines that now require 911 centers to answer 95 percent of incoming 911 calls within 15 seconds. In 2021, the Department was 75 percent. Per OES, funding from the State Emergency Telephone Number Account (SETNA) is contingent upon the Department meeting this mandatory PSAP standard. The Program's Budget includes General Fund appropriations of \$188,200:

- \$188,200 for five (5) new ESD IIs.

Mental Health Triage

The Department's budget includes \$600,000 to establish a Mental Health Triage Program that addresses the Commission on Police Reform's recommendation that the Fresno Police Department develop an alternate response to mental health crisis calls for service that does not include a law enforcement response. Under the Mental Health Triage Program calls for service would be received in the 9-1-1 center and if no indication of violence exists then the call will be diverted to a non-law enforcement entity to respond. To implement this recommendation the City of Fresno will seek a contract with state licensed mental health professionals to work in the FPD 9-1-1 center, 18 hours per day, to triage mental health calls that are safe to divert the response to a non-law enforcement organization.

Officer Recruitment

For FY 2023 the Mayor and the Police Chief's goal is to hire 120 officers, 37 new and 83 vacant and anticipated vacant positions, within the next 15 months. Consistent with this goal, the Department is budgeting \$60,000 to expand recruiting efforts. These efforts include participating in job fairs, mobile advertising (including patrol vehicle wraps with hiring information), developing and distributing flyers, billboards advertisements throughout the Central Valley, recruitment videos, social media and the distribution of marketing materials.

Officer Equipment

Consistent with the Mayor and the Police Chief's hiring goals, the Department will undertake an aggressive hiring plan to address sworn vacancies. To execute this plan the Budget includes \$693,100 for equipment for 50 Police Officers, previously authorized, and an additional 50 radios. Required police equipment includes: ballistic vest, ballistic helmet, duty belt, handcuffs, taser, firearm, ammunition, radio, body-worn camera and other supplies. The cost of 100 radios is \$386,200 and will be reimbursed through ARPA funding.

Training

Included in the Department's Budget is \$100,000 to increase the training budget. The funding will be used to keep the Department abreast of changes in legislation - local, state and federal, best practices, special unit training as well as career development.

Information Technology

\$250,000 is included in the Department's budget for the replacement of obsolete information technology equipment. Below is the replacement equipment that will be acquired in FY 2023:

- \$161,900 for 25 car computer and ancillary equipment;
- \$4,400 for Network Systems Security tool;
- \$15,600 for Veeam Server upgrade;
- \$20,200 for five (5) computers for the Department's Information Services Unit;
- \$12,900 for 35 monitors and 50 keyboards;
- \$35,000 for 13 Records Unit computers and ancillary equipment.

New Vehicle Acquisition

The Department's Budget includes the acquisition of 120 vehicle replacements and 12 new vehicles through General Fund leases. The replacements address the need for vehicles that have been wrecked, have had major mechanical failure or reached the end of their cycle, while the new vehicles address current departmental needs. Below is a list of replacement vehicles that include one biannual lease payment that totals \$719,500 and up-fit costs total \$397,500 in the General Fund:

- \$611,200 to acquire 60 new patrol vehicles including \$491,200 for one biannual lease payment and \$120,000 in up-fit costs;
- \$437,500 to acquire 45 new plain unmarked vehicles including \$167,500 for one biannual lease payment and \$270,000 in up-fit costs;
- \$68,300 to acquire 15 new motorcycles including \$60,800 for one biannual lease payment and \$7,500 in up-fit costs.

The vehicle request also augments the Department's vehicle count by 12 new vehicles. Below is a list of new vehicles that include one biannual lease payment that totals \$46,800, up-fit costs total \$97,000 and maintenance costs total \$47,100 in the General Fund:

- \$94,100 to acquire seven (7) new unmarked vehicles for previously approved investigators. Costs include \$26,100 for one biannual lease payment, \$42,000 in up-fit costs and \$26,000 in maintenance cost;

Police Department

- \$50,900 to acquire a traffic reconstruction unit. Costs include \$4,800 for one biannual lease payment, \$40,000 in up-fit costs and \$6,100 in maintenance cost;
- \$34,400 to acquire three (3) new unmarked vehicles for internal investigations. Cost include \$11,200 for one biannual lease payment, \$12,000 in up-fit costs and \$11,200 maintenance;
- \$11,500 to acquire a vehicle with a body camera unit. Cost include \$4,700 for one biannual lease payment, \$3,000 in up-fit costs and \$3,800 maintenance.

De-Escalation Vehicle

The Department's Budget includes \$58,700 for the lease purchase acquisition as well as maintenance of a de-escalation vehicle that will provide the Crisis Negotiation Team (CNT) with the ability to respond to critical incidents. A response vehicle enables the CNT to mobilize critical communication tools and a quick set-up of a command post to instantly communicate with the administration, staff and the media on critical incidents. The response vehicle will provide a much quicker response and the ability to deploy services more efficiently.

Regional Training Center Repairs

The Regional Training Center is beginning to show its age and is in need of repairs. The Department's Budget includes appropriations of \$395,000 in the General Fund and \$100,000 in the Air National Guard Capital Fund for the following repairs:

- \$250,000 for track repairs that will address large expansion cracks as well as asphalt collapses and breaks caused by vehicles driving off tracks;
- \$100,000 for Skid Pan Sealant and replacement of pump. The skid pan will be repaired by sealing the expansion joints in concrete and replace worn plastic seals.

The work is necessary to prevent damage to foundation;

- \$100,000 for landscape repairs which will address gopher hole in ranges, sprinklers repairs, resurface and seed ranges with new grass, plant additional trees and ground cover;
- \$45,000 to replace four (4) non-repairable utility vehicles. The vehicles are necessary to operate efficiently on the 80 acre facility and are part of the facility rental fee (vehicle included) for many of the classes.

In addition, the Department has budgeted a \$395,000 reimbursement from ARPA financing to cover the cost of the improvements. The Department is also working to update the Mater Fee Schedule to update training center usage fees that recover anticipated repairs.

AXON Recording System

\$30,000 is budgeted for an AXON recording system to be housed in the Northwest Policing District interrogation room. The current system is not compatible with AXON and has no service provider making the system difficult to use and upload cases. If the replacement is successful, the Department may request a recording system replacement in all policing districts.

Plate Carriers for Ballistic Vests

The Department is Budgeting \$215,400 to acquire 350 plate carriers for ballistic vests (\$615 each), which will be assigned to patrol vehicles. Ballistic vests are not able to stop assault rifle rounds and plate carriers will help protect officers against an increase in assault weapons being recovered by the investigative units.

Park Ranger Program

The Department's budget includes 20 Community Service Officer II (CSO II) positions (15.0 FTEs) to establish a Park Ranger Program

that will patrol City parks. Park Rangers will address non-emergency calls for service and provide timely response to calls generated at City parks. In addition, the security patrol presence will reduce vandalism and thefts at the parks, while freeing up officers so that they may address higher emergency calls for service. The Program's Budget includes General Fund appropriations of \$1,459,000:

- \$962,400 for 20 CSO IIs;
- \$95,000 for ancillary staff equipment;
- \$401,500 for the cash acquisition of five (5) Polaris Ranger electric vehicles (\$120,500 acquisition, \$7,400 maintenance), five (5) Ford Maverick Hybrids (\$221,100 acquisition, \$17,900 maintenance), and five (5) utility vehicles (\$28,500 acquisition, \$6,100 maintenance).

Expenses for the Park Ranger Program will be reimbursed by the Measure P fund source.

Outside Legal Services

The Budget includes a \$75,000 increase in outside legal services to pay for an increase in demand. Prior to FY 2022, outside legal services expenses averaged \$325,000 and were budgeted at an equivalent amount, but for FY 2023 the Department has seen an increase in demand for outside legal services and estimates FY 2023 expenditures are budgeted at \$400,000.

Utilities

The Department's budget includes \$115,900 to fund a 22 percent increase to the electrical rate set by PG&E.

Special Revenue/Grant Program

Special Revenue/Grant related appropriations are budgeted at \$8,301,100. These appropriations are mainly comprised of:

- \$2,336,700 is budgeted in the Patrol Support Fund, which is used to track the Department's contract revenues and

expenditures for audit. In FY 2022, these contracts include the Crisis Intervention Team (CIT) contract with the County; Court-Ordered Decisions for Life (DUI) Program; AB109 contract with the County for the ACT Adult Compliance Team; AB109 contract with the County for a MAGEC Team (Multi-Agency Gang Enforcement Consortium); and a small amount is budgeted under Skywatch for the sale and replacement of obsolete helicopter parts.

- \$1,815,200 is budgeted in the Miscellaneous Federal Grant – Police Fund, which is comprised of three grants that fund actual personnel costs for two sworn officers dedicated to the Evict Narcotics in Public Housing (ENPH) program and the Sexual Assault Kit Initiative (SAKI) 2020 Grant as well as one sworn officer dedicated to the Sexual Assault Kit Initiative 2019 Grant. In addition, the fund contains the Law Enforcement Mental Health and Wellness Grant that provides mental health support to sworn officers and professional staff.
- \$1,183,200 for the remaining balance of the FY 2021-2022 State Law Enforcement Services Account cycle as well as the FY 2022-23 Grant cycle.
- \$1,113,500 corresponds to training related activities in the POST fund including Police Officer Standards Training (POST), Academy contract with Fresno City College; Regional Training Center (RTC) contract activities.
- \$933,800 is budgeted in the Miscellaneous State Grant – Police Fund which is the remaining balance of the Selective Traffic Enforcement Program (STEP).
- \$276,600, for the remaining balance for the Bureau of State and Community Corrections (BSCC) funding, which was last funded in FY 2017. The FPD is the fiscal

Police Department

agent for this regional funding and has earmarked \$31,200 for county-wide Crisis Intervention Training and the remaining \$245,400 is pass-through funding for each of the remaining 12 municipal law enforcement agencies in Fresno County.

- \$258,300 for the remaining balance of the 2019 and 2020 Justice Assistance Grant.
- \$250,000 has been budgeted in the Asset Forfeiture Fund (AFF) for Police Administrative Citations.
- \$133,800 for the Homeland Security Grant (HSG) from the Department of Homeland Security to purchase related equipment.

Contracted Services

The Police Department administers the Contract Law Enforcement Services (CLES) program through which the public can hire an officer for private events at contract rates established by the Master Fee Schedule. Contract revenues in this fund offset any program expenditures. Demand for the program continues to expand with the FAX/BRT budget for this service increasing by \$546,700 to \$1 million. FY 2023 appropriations total \$3,567,200 for this service.

Debt Service Funds

FY 2023 appropriations for Debt Service funds total \$1,376,900, which is budgeted to cover the anticipated debt service payment. Public Service Impact Fee Bond Debt service is budgeted at \$1,211,200.

These payments are funded 51 percent from the Parks Impact Fee Fund and 49 percent by General Fund. PD Chiller Replacement Debt Service is budgeted at \$165,700 and paid for by the General Fund.

Capital Funds

FY 2023 appropriations for Capital funds total \$130,000. The following is a summary of the budgeted capital:

- \$30,000 for the Regional Training Center land lease payment is funded with a Police UGM/Impact Fee revenue transfer from the UGM Police Citywide Facility Fee Fund.
- \$100,000 is budgeted in the Air National Guard Capital Fund for improvements and repairs to the shooting range at the Regional Training Center that are consistent with the contract agreements.
- \$73,500 is budgeted in the UGM Police Citywide Facility Fee Fund for the Property & Evidence Section Warehouse (PECS) and Northwest Station leases as well as the Southeast Station Project.

Staffing

The Police Department's Personnel Budget totals \$187,650,700, which is an increase of \$11,046,700 compared to the FY 2022 Amended Budget. As previously detailed the budget includes the addition of 25 civilian (17.50 FTEs) and 37 sworn (24.0 FTEs) positions.

The FY 2023 Personnel Budget accounts for step advancements annualized partial prior year positions, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements. In addition, the changes below impact the Department's Budget:

Field Training Officer (FTO) – Premium Pay

In FY 2023, the Department will continue its aggressive hiring plan and, as such, anticipates a large group of Cadet IIs from the Academy. To address Cadets' training needs the Department is budgeting \$36,000 for FTO Premium Pay for 20 officers. Selected Officers would commit to a six-month assignment and receive a \$300/month stipend.

Personnel Reporting Structure Change

The FY 2023 Budget includes a reporting change for all information technology positions historically reporting to the Police Department's management hierarchy. The IT positions are budgeted in FY 2023 to report directly to the Information Services Department's (ISD) management team. As such the following positions are scheduled to report to ISD, while their position costs are included in the Police Department's Budget as a cost of service provided.

- Information Services Positions reporting to ISD include:
 - Two (2) Database Administrators,
 - One (1) Information Services Manager,
 - One (1) Computer Systems Specialist III,
 - One (1) Information Services Supervisor,
 - One (2) Programmer Analyst IV,
 - two (2) Network Systems Specialists,
 - Two (2) Computer Systems Specialists II.

Deletions

Included in the Budget is the deletion of five (5) vacant defunded Community Service Officer IIs.

Police Department

Department Staff Detail

Position Summary					
Division	FY 2021 Final	FY 2022 Adopted	FY 2022 Amended	FY 2023 Changes	FY 2023 Proposed
Sworn Positions					
Sworn	837.30	847.00	848.00	27.00	875.00
Civilian Positions	298.30	319.90	362.90	17.60	380.50
Total	1,135.60	1,166.90	1,210.90	44.60	1,255.50

Note:

The FY 2023 position changes are due to the following:

Sworn:	(9.00)	FY 2022 12 authorized Police Officers positions @ 12.0 FTE.
	12.00	FY 2023 12 authorized Police Officers @ 12.0 FTE
	21.00	FY 2023 add 33 new Police Officers @ 21.0 FTEs
	3.00	FY 2023 add 4 new Police Sergeants @ 3.0 FTEs
	27.00	Subtotal Sworn Position Change
Civilian:	(22.90)	FY 2022 39 authorized civilian positions @ 22.90 FTE
	39.00	FY 2023 39 authorized civilian positions @ 39 FTEs
	2.50	FY 2023 add five new Emergency Services Dispatch IIs @ 2.5 FTEs
	15.00	FY 2023 add 20 Community Services Officer IIs @ 15.0 FTEs
	(11.00)	FY 2023 transfer 11 Information Services positions to ISD @ 11.0 FTE
	(5.00)	FY 2023 delete five Defunded Community Service Officer IIs @ 5.0 FTE
	17.60	Subtotal Civilian Position Change
	44.60	Total FY 2023 Changes

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed	Percent Change
Beginning Balance	794,547	1,050,080	296,900	737,200	148.3
Fiscal Year Revenues:					
Taxes	10	230	0	0	0.0
Licenses & Permits	56,098	52,566	50,000	50,000	0.0
Intergovernmental Revenue	7,976,806	10,588,410	11,457,600	10,335,200	(9.8)
Charges for Services	9,107,225	7,181,228	6,242,600	8,297,900	32.9
Fines	260,998	44,900	180,500	1,301,700	621.2
Other Revenue	246,143	178,954	121,600	120,400	(1.0)
Interdepartmental Charges for Services	5,446	434	5,000	5,000	0.0
Misc. Revenue	196,374	76,295	67,000	67,000	0.0
Transfers	7,597,518	33,311,115	6,956,100	1,857,800	(73.3)
Total Fiscal Year Revenues	25,446,617	51,434,131	25,080,400	22,035,000	(12.1)
Funding Facilitated by Department	26,241,165	52,484,211	25,377,300	22,772,200	(10.3)
Memo Item:					
Citywide General Fund Support	164,171,551	147,912,705	197,029,400	211,047,200	7.1
Total Available Funding	190,412,715	200,396,915	222,406,700	233,819,400	5.1
Appropriations by Amount					
Personnel Services	156,495,581	163,686,186	176,604,000	187,650,700	6.3
Non Personnel Services	12,280,580	11,801,947	15,053,500	17,005,400	13.0
Interdepartmental Services	21,422,439	22,718,708	30,778,900	29,243,900	(5.0)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	190,198,600	198,206,841	222,436,400	233,900,000	5.2
Appropriations by Percentage					
Personnel Services	82.3	82.6	79.4	80.2	6.3
Non Personnel Services	6.5	6.0	6.8	7.3	13.0
Interdepartmental Services	11.3	11.5	13.8	12.5	(5.0)
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	5.2

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Police Department

Department Appropriations by Fund Classification - FY 2023 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	637,400	100,000	(200)	0	0	737,200
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	50,000	0	0	0	0	0	50,000
Intergovernmental Revenue	2,997,700	7,337,500	0	0	0	0	10,335,200
Charges for Services	4,349,000	381,500	0	3,567,400	0	0	8,297,900
Fines	1,151,700	150,000	0	0	0	0	1,301,700
Other Revenue	2,500	117,900	0	0	0	0	120,400
Interdepartmental Charges for Services	5,000	0	0	0	0	0	5,000
Misc. Revenue	67,000	0	0	0	0	0	67,000
Transfers	781,200	(330,300)	30,000	0	0	1,376,900	1,857,800
Total Fiscal Year Revenues	9,404,100	7,656,600	30,000	3,567,400	0	1,376,900	22,035,000
Funding Facilitated by Department	9,404,100	8,294,000	130,000	3,567,200	0	1,376,900	22,772,200
Memo Item:							
Citywide General Fund Support	211,047,200	0	0	0	0	0	211,047,200
Total Available Funding	220,451,300	8,294,000	130,000	3,567,200	0	1,376,900	233,819,400
Appropriations							
Personnel Services	180,520,400	3,576,800	0	3,553,500	0	0	187,650,700
Non Personnel Services	10,990,400	4,434,600	203,500	0	0	1,376,900	17,005,400
Interdepartmental Services	28,940,500	289,700	0	13,700	0	0	29,243,900
Contingencies	0	0	0	0	0	0	0
Total Appropriations	220,451,300	8,301,100	203,500	3,567,200	0	1,376,900	233,900,000

Department Appropriations by Fund Type

Resources	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed (Amount)	FY 2023 Proposed (Percentage)
Operating	187,750,705	196,308,945	220,929,500	232,393,100	99.4
Capital	1,066,598	526,306	130,000	130,000	0.1
Debt Service	1,381,297	1,371,590	1,376,900	1,376,900	0.6
Total	190,198,600	198,206,841	222,436,400	233,900,000	100.0

Notes:

Department Appropriations by Fund Classification – FY 2023 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

Department of Public Utilities

The Department of Public Utilities (DPU) provides reliable, efficient, affordable water, wastewater and solid waste services. The DPU mission is to deliver high quality utility services professionally, efficiently and in an environmentally responsible manner to ensure the health and safety of our community.

The Administration Division coordinates all of the City's utility services including oversight and support of its operating divisions in the areas of strategic business planning, performance improvement, resource management, organizational development, personnel and labor relations, fiscal management, interagency coordination, project management, as well as utility planning and engineering.

The Water Division is responsible for delivering a reliable supply of safe, high quality and affordable water to both city and county residents in the Fresno metropolitan area for domestic, commercial, institutional and industrial use. More than 40 billion gallons were delivered in 2021 to 140,500 customer accounts through approximately 1,900 miles of water mains that met mandated state and federal drinking water standards. Overall, this was an average of 109.7 million gallons per day (MGD).

This consisted of 21.3 billion gallons of groundwater pumped from nearly 250 wells and 18.7 billion gallons of treated surface water

from the Northeast Surface Water Treatment Facility (Behymer and Chestnut), the Southeast Surface Water Treatment Facility (Olive and Fowler) and the T-3 Water Storage and Surface Water Treatment Facility (Dakota and Armstrong).

Future water supply for treatment and recharge is assured through the purchase and utilization of surface water allocations from both the U.S. Bureau of Reclamation at Friant Dam and the Fresno Irrigation District from the Kings River, and an active conservation program. As a result of the Recharge Fresno Capital Improvement Program, which was completed and fully operational as of FY 2020, the City is able to meet the goals of the long-term planning efforts to improve water supply reliability and replenish the groundwater by fully implementing a balanced conjunctive use water management program.

In addition, the Division remains committed to outstanding customer service, extensive planning efforts, employee development, innovative use of technology, and keeping water rates among the most competitive in the state.

The Solid Waste Management Division is responsible for the collection of municipal solid waste, recyclables, green waste, and Operation Clean-Up for 116,155 residential customers. The Division also has oversight of litter collection, and FresGO customer responses for 103 square miles within the Fresno city limits. These collection activities produce approximately 5,296 tons of material each week.

The Beautify Fresno program within the Division also facilitates community-based litter removal projects with the cooperation of private citizens, public agencies, private businesses, not-for-profit community-based

organizations, faith-based organizations, and volunteer community service organizations. Such partnerships support the City to align and pool resources to create economies-of-scale and service delivery efficiencies in order to provide greater impact per community dollar invested.

In FY 2022, the Beautify Fresno program has hosted 110 cleanup events, with over 12,500 volunteers picking up more than 150,000 pounds of trash, removing graffiti, and planting hundreds of trees.

Community needs have resulted in the creation of various initiatives including:

- The Homeless Assistance Response Team, a partnership of Code Enforcement, Solid Waste staff along with the Police Department and other City personnel. This team continues to manage waste materials while respectfully handling and storing the personal belongings of our community's homeless population.
- CalRecycle also provided grant funding for oil and oil filter recycling. The Division collected 10,542 gallons of motor oil and 14,000 motor oil filters for recycling at the curbside.

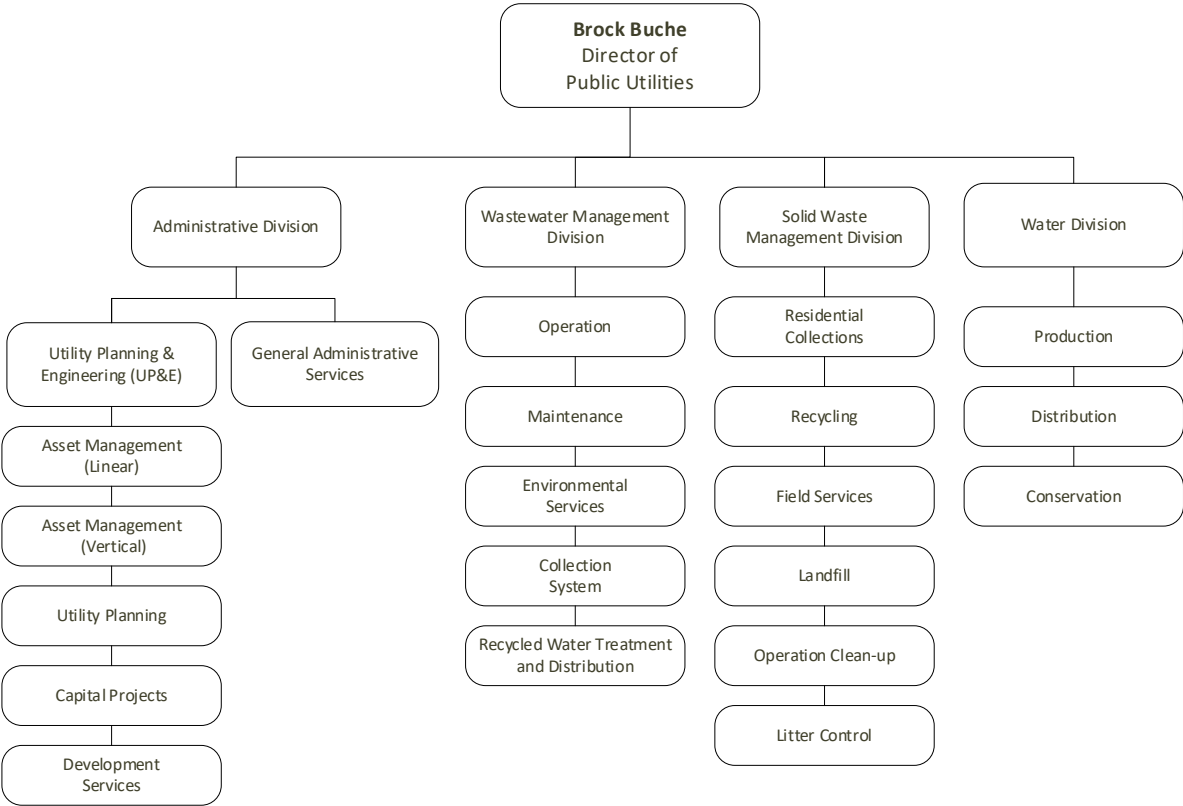
The Wastewater Management Division is responsible for the collection, conveyance, treatment and reclamation of wastewater generated by the residential, commercial, and industrial sewer customers in the Fresno-Clovis Metropolitan area. Wastewater from homes and businesses in the Metropolitan area travels

through approximately 1,600 miles of sanitary sewer lines, maintained by the Wastewater Management Division, to the Fresno-Clovis Regional Wastewater Reclamation Facility (RWRF) located in southwest Fresno. The Division treats, on average, a cumulatively total of 58 million gallons per day of wastewater between both the North Fresno Wastewater Reclamation Facility and the Fresno-Clovis RWRF.

The North Fresno Wastewater Reclamation Facility provides recycled water for landscape irrigation at the Copper River Golf Course located in northeast Fresno.

The five MGD tertiary treatment and disinfection facility located at the RWRF has been operational since 2017 and producing recycled water for irrigation use. The recycled water distribution system currently extends throughout the southwest and downtown areas of town, and presently serves two cemeteries, Roeding Park, RWRF landscape irrigation, and agricultural crops adjacent to the Fresno-Clovis RWRF.

Through the Industrial Pretreatment Program and the efficient and innovative operation and maintenance of the wastewater treatment and reclamation facilities, as well as the collection system, the Division ensures compliance with federal and state regulations and permitting requirements while providing safe and reliable utility service consistent with customer, public health and ecological needs.

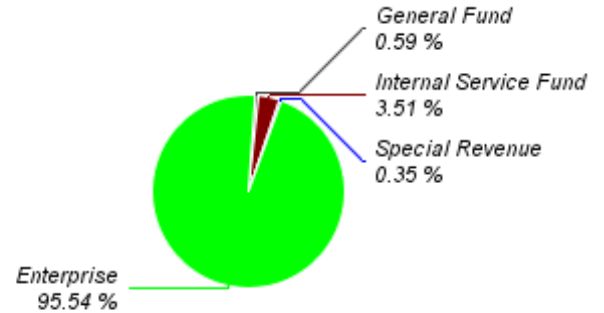


Department of Public Utilities Budget Snapshot

Operating and Capital Appropriations by Fund Type

<u>Operating</u>	<u>FY 2022 Amended</u>	<u>FY 2023 Proposed</u>	<u>Variance</u>
General Fund	2,789,000	2,008,900	(780,100)
Special Revenue	985,400	1,190,000	204,600
Enterprise	167,739,700	179,503,600	11,763,900
Internal Service Fund	6,286,900	6,975,000	688,100
Total Operating	177,801,000	189,677,500	11,876,500
<u>Debt Service</u>			
Enterprise	24,051,300	26,735,300	2,684,000
Total Debt Service	24,051,300	26,735,300	2,684,000
<u>Capital</u>			
Enterprise	108,820,900	118,456,700	9,635,800
Internal Service Fund	4,325,200	4,966,900	641,700
Total Capital	113,146,100	123,423,600	10,277,500
Grand Total	314,998,400	339,836,400	24,838,000

FY 2023 Appropriation Fund Type Chart



<u>Home Department</u>	<u>Fund Type</u>	<u>FTE</u>
Department of Public Utilitie	General Fund	10.00
Department of Public Utilitie	Special Revenue	6.00
Department of Public Utilitie	Enterprise	533.55
Department of Public Utilitie	Internal Service Fund	38.48
Department of Public Utilitie	Capital Labor	20.53
Grand Total		608.55

Major Capital Projects by Appropriations

<u>Department</u>	<u>Project</u>	<u>Fund Type</u>	<u>2023 Proposed Budget</u>
Department of Public Utilities	RC00177 - CollectionSystemRehabilitation	Enterprise	10,865,000
Department of Public Utilities	TC00154 - Renewable Gas Diversion	Enterprise	8,694,200
Department of Public Utilities	TC00185 - RWRF Electrical	Enterprise	6,337,800
Department of Public Utilities	WC00005 - Water Main Renewal	Enterprise	8,408,400
Department of Public Utilities	WC00020 - Granular Activated Carbon	Enterprise	6,430,600

Service Impacts

Revenues

The Department of Public Utilities (DPU) fiscal year resources in FY 2023 total \$574,546,300, 8.9 percent or \$47,117,700 more than the FY 2022 Amended Budget of \$527,428,600.

Beginning Balances are budgeted at \$304,091,500, 18.6 percent or \$47,698,500 more than the FY 2022 Amended Budget. The majority of the increase is the result of the receipt of loan proceeds in the Wastewater Management Division and in the Water Management Division funded with State Revolving Loan Funds that have been completed or are nearing completion.

Intergovernmental revenues are projected to be \$4,281,600, 30.2 percent or \$1,853,900 less than the FY 2022 Amended Budget. The majority of this decrease is attributable to the reduction in Grant proceeds from the State as the PCE Contamination and TCP Planning Grants progresses to completion.

Charges for Services for Water, Wastewater and Solid Waste are budgeted at \$235,320,800, 1.7 percent or \$3,946,800 more than the FY 2022 Amended Budget. The revenues assume the existing rate structures. The cumulative increase is reflective of current revenue receipt trends and accounts for anticipated growth in the Wastewater Management Division.

Other Revenues are budgeted at \$4,397,300, 23.3 percent or \$831,000 more than the FY 2022 Amended Budget. The majority of this amount reflects increases to interest to more accurately reflect actual receipts.

Interdepartmental Charges for Services are budgeted at \$5,468,300, 16.7 percent or \$781,300 more than the FY 2022 Amended Budget. The increase is intended to align

available resources to anticipated appropriations in the Administration Division.

Miscellaneous Revenues are budgeted to be \$14,557,500, 22.9 percent or \$4,322,100 less than the FY 2022 Amended Budget. This amount is comprised of reductions to State Revolving funds for reimbursement of expenses for the Southwest Recycled Water Distribution System Project and potential settlement proceeds from the Environmental Prop Contribution on the TCP Settlement Fund.

Transfers are budgeted at \$4,533,900, 25.9 percent or \$933,700 more than the FY 2022 Amended Budget. The increase primarily reflects a transfer from ARPA to fund Litter Control vehicles ordered in FY 2022.

Expenditures

The Department of Public Utilities (DPU) fiscal year appropriations are \$339,836,400, 7.9 percent or \$24,838,000 more than the FY 2022 Amended Budget. The discussion below identifies the appropriations by Division.

ADMINISTRATION

Appropriations are budgeted at \$6,885,900. The FY 2023 Budget includes:

- \$1,147,300 for the maintenance costs related to the operation of the DPU Administration and Operations Facility.

The FY 2023 Budget also includes salary increases due to MOU Agreements, step advancements, staffing reallocations, and the addition of new positions, which are further discussed in the "Staffing" Section.

WATER DIVISION

The Water Division's appropriations are \$159,046,100. These appropriations are comprised of \$81,167,000 for Operations, \$23,361,000 for Debt Service and \$54,518,100 for Capital Improvements.

Operating appropriations of \$81,167,000 are increasing by 12 percent or \$8,672,100 when compared to the FY 2022 Amended Budget. This change constitutes an increase of \$405,800 in Personnel Service appropriations which include salary increases due to MOU Agreements, step advancements, staffing reallocations, and the addition of new positions; \$3,044,600 increase in Non Personnel costs, and \$5,221,700 in Interdepartmental Services Charges.

Significant items to the FY 2023 Budget are detailed below.

Electricity Costs

An increase of \$2,579,400 is budgeted to align to the anticipated increases in PG&E electrical cost and for the amount of electricity needed to operate the Water system.

Specialty Chemicals and Gases

An increase of \$732,100 is budgeted to align to the increase in both the cost and the amount of chemicals and gases needed to effectively treat the Water Treatment Facilities and Water Pump Stations.

Specialized Services

Specialized contract services are needed for a variety of activities to ensure the efficient and reliable delivery of safe drinking water. An increase of \$316,500 is budgeted to meet the requirements of Technical Maintenance Agreements and Support and Water Quality Testing.

Vehicle Acquisitions and Replacements

\$1,466,000 is included to fully fund the gap between collected replacement funds and current costs of 29 vehicles and equipment that have reached the end of their useful life and are critical to providing transportation to staff, equipment and materials to jobsites.

Computer and Communications Equipment

In order to continuously increase efficiencies, \$144,400 has been included for the following:

- \$129,000 for the replacement of two (2) servers at the Northeast Water Treatment Facility and five (5) servers at the Water Yard. All seven (7) servers will reach the end of their useful life in FY 2023 and are critical for surface water and groundwater production and for daily Division operations. This budget line also includes the replacements of monitors, laptops, and docking stations.
- \$15,400 is included for new laptops, surge protectors, and flip phones for the new Water Facilities Maintenance Workgroup.

Water Facilities Maintenance Workgroup

The FY 2023 Budget includes appropriations of \$673,400 to establish a Facilities Maintenance Workgroup in response to the expansion of the Surface Water Treatment Facilities (SWTF), tank sites, and operations related to facilities. The appropriations include \$244,600 in Personnel Services for the addition of four (4) new positions; \$35,000 in Non Personnel cost; and \$393,800 in Interdepartmental Services Charges. Interdepartmental Charges includes \$352,200 in new vehicle acquisition.

Water Debt Service

Appropriations for the Water Divisions annual Debt Service are budgeted at \$23,361,000.

Water Capital

Capital Appropriations are budgeted at \$54,518,100, 13.4 percent or \$6,430,100 above the FY 2022 Amended Budget. Significant capital projects in the FY 2023 Budget includes:

- \$8,408,400 for Water Main Renewals;
- \$6,430,600 for Granular Activated Carbon;
- \$5,489,500 for Water Telemetry System;
- \$5,065,900 for City Recharge Basins;

- \$4,551,200 for Water Well Rehabilitation;
- \$4,206,900 for Water Well Construction.

Additional funding detail can be found in the introduction page of this Department and the Capital Section of this book.

SOLID WASTE MANAGEMENT DIVISION

The Solid Waste Division's appropriations are \$51,924,300. These appropriations are comprised of \$47,986,600 for Operations and \$3,937,700 for Capital Improvements.

Operating appropriations of \$47,986,600 are increasing by 8.5 percent or \$3,755,300 when compared to the FY 2022 Amended Budget. This change constitutes an increase of \$1,200,300 in Personnel Service appropriations which include salary increases due to MOU Agreements, step advancements and staffing reallocations; \$2,659,200 increase in Non-Personnel costs, offset by a reduction of \$104,200 in Interdepartmental Services Charges. The decrease in Interdepartmental Service Charges is mainly due to a decrease in vehicle replacements.

Significant items included in the FY 2023 Budget are detailed below.

Landfill Tipping Fees

Overall disposal tonnages have increased and are expected to continue to grow. The Landfill Tipping Fee is scheduled to increase by seven percent in July 1, 2022, as well as the tipping fee for recyclable materials due to the current market value of recyclables. These factors are anticipated to generate additional costs and the Division has included an additional \$542,500 in the FY 2023 Budget to cover these increases.

Equipment Replacements

The Division has included \$2,659,400 in FY

2023 for the replacement of five (5) side loader trucks that have reached the end of life.

New Equipment Acquisition

The Division has included \$127,800 in FY 2023 for new vehicle acquisition and includes:

- One (1) 12 seat passenger van for the Litter Control functions at a total cost of \$50,300;
- One (1) half ton truck to be utilized by the Compliance Officer at a total cost of \$77,500.

Solid Waste Capital

Capital Appropriations are budgeted at \$3,937,700, of which, \$1,526,900 is allocated to the DPU Operations and Maintenance Facility and the remainder is for ongoing capital maintenance and acquisition.

Additional funding detail can be found in the introduction page of this Department and the Capital Section of this book.

Solid Waste FY 2023 Projected Fund Deficit

Fiscal year resources for Solid Waste Operating Fund in FY 2023 total \$38,203,600 and total appropriations of \$41,866,400. The Solid Waste Operating Fund is projected to end the FY 2023 with a \$3,662,800 deficit. The total resources primarily from residential customer user fees (rate payers) are not adequate to cover the operating fund's projected expenditure. Solid Waste has not had a utility rate adjustment in over 13-years.

The rising costs of: labor; fleet maintenance and replacement vehicle purchases; fuel; tipping fees (disposal fees); replacement equipment; landfill post closure repairs; and other expenditures have also created significant challenges for the fund to stay balanced.

The FY 2023 Budget submission includes operational increases in Fleet Maintenance by \$806,500, fuel cost by \$235,900, tipping fees by \$542,500, container purchases by \$167,500, New Fleet Acquisition of \$127,800, and the revenue transfer of \$977,600 to cover Solid Waste Management Division's proportionate share of the operation and maintenance costs for the DPU O&M Facility.

Another additional component that has contributed to the deficit are the increase in utility delinquencies (unpaid bills) and the resulting financial impact under the State's Executive Order N-42-20 and the City's Emergency Ordinance 2020-010. The emergency orders, implemented as a result of the COVID-19 pandemic, preclude the City from discontinuing utility services for non-payment and further preclude the application of late fees or interest.

To determine the financial impact, the City has diligently been tracking the aging accounts receivables. As of March 2022, the Solid Waste total accounts receivable 61-730 days past due totals \$4,074,400. In comparison, at March 2020 (pre-pandemic) total accounts receivable 61-750 days past due was \$1,573,600. This is a \$2,500,800 or 159 percent increase.

The above factors are major contributors towards the projected deficit and require the planned drawdown of the Solid Waste Reserve Fund. This drawdown is necessary to sustain operations, but ultimately results in drawing down the reserve fund to zero and unable to fully address the projected deficit.

WASTEWATER MANAGEMENT DIVISION
The Wastewater Division's appropriations are \$121,980,100. These appropriations are comprised of \$53,638,000 for Operations,

\$3,374,300 for Debt Service and \$64,967,800 for Capital Improvements.

Operating appropriations of \$53,638,000 are increasing by 6.1 percent or \$3,084,700 when compared to the FY 2022 Amended Budget. This change constitutes an increase of \$210,400 in Personnel Service appropriations which include salary increases due to MOU Agreements, step advancements and staffing reallocations; \$2,895,100 increase in Non-Personnel costs, and a reduction of \$20,800 in Interdepartmental Services Charges.

Significant items included in the FY 2023 Budget are detailed below.

Electricity Costs

An increase of \$1,799,800 is budgeted to align to the anticipated increases in PG&E electrical cost and for the amount of electricity needed to operate the Wastewater system.

Specialty Chemicals and Gases

An increase of \$998,500 is budgeted to align to the increase in both the cost and the amount of chemicals and gases needed to effectively treat the Wastewater Treatment Facilities.

Specialized Services

The Wastewater Management Division has included \$115,000 in appropriations for a new service contract to service and maintain a new Odor Control and Corrosion System. This service will reduce high Hydrogen Sulfide readings in the sanitary sewer system in residential areas.

Vehicle and Equipment Replacements

The Wastewater Management Division has included \$777,400 for the acquisition and replacement of vehicles. Although replacement funds are available, this amount funds the gap in costs between the available

replacement funds and the current replacement cost. The vehicles and equipment included for replacement are one (1) duty van, one (1) utility vehicle, one (1) boom truck, one (1) ATV vehicle, one (1) CAT 140 motor grader, one (1) vacuum excavator, one (1) club cart, one (1) pickup truck, and two (2) solar arrow boards.

New Equipment Acquisition

The Wastewater Management Division has included \$38,800 for a new acquisition to purchase a one (1) half ton truck to be utilized by the Division's Electrical Workgroup in responding to electrical emergencies and repairs throughout the Regional Wastewater Reclamation Facility, the North Fresno Wastewater Reclamation Facility and the Collection System lift stations.

Wastewater Debt Service

Appropriations for the Wastewater Divisions annual Debt Service are budgeted at \$3,374,300.

Wastewater Capital

Capital Appropriations are budgeted at \$64,967,800, 4.6 percent or \$2,884,700 above the FY 2022 Amended Budget. Significant capital projects in the FY 2023

Budget include:

- \$10,865,000 for the Collections System Rehabilitation;
- \$8,694,200 for Renewable Gas Diversion;
- \$6,337,800 for RWRF Electrical;
- \$6,227,000 for Temperance Ave Sewer Trunk;
- \$5,452,300 for RWRF Buildings/Grounds;
- \$754,200 for the DPU Administration and Operations Facility.

Additional funding detail can be found in the introduction page of this Department and the Capital Section of this book.

Staffing

Utilities, Planning, and Engineering Division

The FY 2023 Budget includes the addition of thirteen (13) new positions in the Utilities, Planning, and Engineering section. The addition of these positions are necessary in order to improve project deliveries to other divisions within the Department. The FY 2023 Budget includes appropriations of \$1,168,100 for the new positions and includes:

- One (1) GIS Specialist at .75 FTE totaling \$77,000;
- Two (2) Public Works/Utilities Manager License Engineering at .75 FTE totaling \$226,400;
- One (1) Professional Engineer at .75 FTE totaling \$93,400;
- Two (2) Supervising Professional Engineers at .75 FTE totaling \$212,000;
- One (1) Planner II at .75 FTE totaling \$66,700;
- Six (6) Capital Development Specialists at .75 FTE totaling \$492,600.

Public Utilities Administration

The FY 2023 Budget includes the addition of three (3) new positions in the Public Utilities Administration. The addition of these positions is necessary to help mitigate any backlogs due to higher workloads. The FY 2023 includes appropriations of \$374,300 for the new positions and includes:

- One (1) Assistant Director of Public Utilities at 1.0 FTE totaling \$169,200;
- One (1) Business Manager at 1.0 FTE totaling \$120,800;
- One (1) Manager Analyst II at 1.0 FTE totaling \$84,300.

Water Facilities Maintenance Workgroup

The FY 2023 Budget includes appropriations of \$244,600 for the Facilities Maintenance Workgroup and includes:

- Two (2) Property Maintenance Workers II at .75 FTE each totaling \$99,100;
- One (1) Air Conditioning Mechanic at .75 FTE totaling \$80,100;
- One (1) Painter at .75 FTE totaling \$65,400.

Department Staffing Detail

<i>Position Summary</i>					
	FY 2021	FY 2022	FY 2022	FY 2023	FY 2023
Division	Final	Adopted	Amended	Changes	Proposed
Administration Division ⁽¹⁾	38.00	36.00	37.80	10.75	48.55
Water Operations Division ⁽²⁾	195.00	195.00	195.00	(3.00)	192.00
Solid Waste Division ⁽³⁾	176.00	176.00	177.00	17.00	194.00
Wastewater Management Division ⁽⁴⁾	180.00	180.00	181.00	(7.00)	174.00
Total	589.00	587.00	590.80	17.75	608.55

Note:

⁽¹⁾ The Administration Division's FY 2023 changes of 10.75 FTE equate to the addition of thirteen (13) new positions at .75 FTE each, three (3) new positions at 1.0 FTE, one (1) position reallocated from the Water Operations Division at 1.0 FTE, offset by reallocating three (3) positions to the Department of Information Systems at 1.0 FTE each

⁽²⁾ The Water Operations Division's FY 2023 changes of 3.0 FTE equate to the addition of four (4) new positions at .75 FTE each, one (1) position reallocated from Wastewater Management Division at 1.0 FTE, offset by reallocating one (1) position to the Administration Division at 1.0 FTE and by reallocating six (6) positions to the Department of Information Systems at 1.0 FTE each

⁽³⁾ The Solid Waste Division's FY 2023 changes of 17.0 FTE equate to the reallocation of eighteen (18) positions as part of Litter Control, offset by reallocating one (1) position to the Department of Information Systems at 1.0 FTE

⁽⁴⁾ The Wastewater Management Division's FY 2023 changes of 7.0 FTE equate to reallocating one (1) position to the Water Operations Division at 1.0 FTE and by reallocating six (6) positions to the Department of Information Systems at 1.0 FTE each

Impact of Capital Infrastructure Construction on Operations

<i>Project</i>	<i>Capital Projects</i>			
	<i>Projected Year of Completion</i>	<i>Square Footage/Miles</i>	<i>Estimated number of Positions</i>	<i>Estimated Annual O&M Cost/(Savings)</i>
DPU Operations & Maintenance Facility	2025	260,000	0.0	\$ 1.1 million
Regional Wastewater Reclamation Facility Secondary Treatment, and Sidestream Treatment Construction	2027	NA	0.0	\$ 0.5 million
Southwest Recycle Water Distribution System	2027	NA	0.0	\$ 0.4 million
Odor Control for Collection System	2023	NA	0.0	\$ 0.1 million

Major capital projects for the Department of Public Utilities include: the Regional Wastewater Reclamation Facility Secondary Treatment and Sidestream Treatment Construction; the Southwest Recycled Water Distribution System; Odor Control for Collection System; the Northeast Surface Water Treatment Facility 4.5 Million Gallon Tank; and the DPU Operations and Maintenance Facility. Once these improvements come online they will require operating and maintenance (O&M) resources.

Regional Wastewater Reclamation Facility Secondary Treatment, and Sidestream Treatment Construction

These projects provide funding to repair, enhance, or replace components of the secondary treatment processes at the wastewater treatment facility. These processes provide secondary level treatment including oxidation and solids removal. The ability to meet current and future Waste Discharge Requirements are achieved predominantly through the secondary treatment process trains. A critical component of this project will include identifying appropriate treatment processes and equipment needed to remove contaminants such as struvite and ammonia from the dewatering process discharge, which will reduce maintenance and repair costs as well as increase the stability of the wastewater

treatment process. The increase in O&M costs for the improvements is estimated to be \$0.5 million annually starting in FY 2027.

Southwest Recycled Water Distribution System

The final segments of pipeline of the Southwest Recycled Water Distribution System were completed in FY 2022. The construction of a water storage tank and booster pump station will be completed in FY 2027 to ensure consistent pressure is maintained in the distribution system as delivery to recycled water customers expands. The anticipated increase in O&M for the water storage tank and booster pump station, beginning in FY 2027, will be approximately \$432,000.

Odor Control for Collection System

In 2021, in an effort to reduce high Hydrogen Sulfide (H₂S) readings in residential areas the Department hired a consultant to conduct an odor and corrosion investigation of the existing sanitary sewer collection system and to prepare a Basis of Design Report outlining odor and corrosion control measures. High H₂S in the sewer system leads to corrosion and pipe failure, and causes odor resulting in buildup in the system. Based upon the findings of the Report, in FY 2023 five (5) liquid phase odor control dosing stations will be installed in the collection system. The anticipated O&M cost

for the equipment lease, chemicals and maintenance of the new dosing stations in FY 2023 is approximately \$115,000. The annual O&M cost for the odor control system will increase incrementally as additional dosing stations are installed each year, with the estimated annual O&M cost in FY 2030 reaching approximately \$1.5M.

DPU Operations and Maintenance Facility

Increased demand for City services has caused various DPU Divisions to outgrow existing facilities. In addition, due to the Department's current facilities' aging infrastructure and associated operating costs, this facility will consolidate multiple Divisions in the Department. The consolidation will improve

operational efficiencies allowing the Department to better meet current and future service needs. In FY 2021, DPU purchased the property for a new Operations and Maintenance Facility (Facility). The Facility will consolidate office space, warehousing, maintenance facilities, maintenance shops, and ultimately equipment yards for the Solid Waste Management Division, Water Division, Wastewater Management Division, Utilities Planning and Engineering, and Administration services. The FY 2023 capital budget includes funding for the design, improvement and relocation costs. The FY 2023 O&M cost is estimated to be \$2.3 million, funded by the various Divisions within DPU.

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed	Percent Change
Beginning Balance	206,631,861	222,775,813	256,393,000	304,091,500	18.6
Fiscal Year Revenues:					
Taxes	3,881	4,474	4,000	11,500	187.5
Licenses & Permits	(2,241)	0	0	0	0.0
Intergovernmental Revenue	3,781,061	4,785,849	6,135,500	4,281,600	(30.2)
Charges for Services	236,772,505	239,172,027	231,374,000	235,320,800	1.7
Fines	0	0	0	0	0.0
Other Revenue	6,358,747	4,983,341	3,566,300	4,397,300	23.3
Interdepartmental Charges for Services	3,517,300	3,743,100	4,687,000	5,468,300	16.7
Misc. Revenue	19,788,711	35,481,996	18,879,600	14,557,500	(22.9)
Transfers	3,952,970	(5,773,551)	3,600,200	4,533,900	25.9
Total Fiscal Year Revenues	274,172,935	282,397,234	268,246,600	268,570,900	0.1
Funding Facilitated by Department	480,804,796	505,173,047	524,639,600	572,662,400	9.2
Memo Item:					
Citywide General Fund Support	(5,837)	(54)	2,789,000	1,883,900	(32.5)
Total Available Funding	480,798,959	505,172,993	527,428,600	574,546,300	8.9
Appropriations by Amount					
Personnel Services	50,112,174	51,855,020	70,624,600	77,294,000	9.4
Non Personnel Services	170,689,914	142,528,883	199,672,600	204,416,800	2.4
Interdepartmental Services	35,389,690	37,426,519	44,701,200	58,125,600	30.0
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	256,191,779	231,810,422	314,998,400	339,836,400	7.9
Appropriations by Percentage					
Personnel Services	19.6	22.4	22.4	22.7	9.4
Non Personnel Services	66.6	61.5	63.4	60.2	2.4
Interdepartmental Services	13.8	16.1	14.2	17.1	30.0
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	7.9

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Department Appropriations by Fund Classification - FY 2023 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	302,547,200	1,544,300	0	304,091,500
Fiscal Year Revenues:							
Taxes	0	0	0	11,500	0	0	11,500
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	4,281,600	0	0	4,281,600
Charges for Services	0	0	0	235,293,500	27,300	0	235,320,800
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	4,382,400	14,900	0	4,397,300
Interdepartmental Charges for Services	0	0	0	0	5,468,300	0	5,468,300
Misc. Revenue	125,000	0	0	14,432,500	0	0	14,557,500
Transfers	0	0	0	(1,980,500)	6,514,400	0	4,533,900
Total Fiscal Year Revenues	125,000	0	0	256,421,000	12,024,900	0	268,570,900
Funding Facilitated by Department	125,000	0	0	558,968,200	13,569,200	0	572,662,400
Memo Item:							
Citywide General Fund Support	1,883,900	0	0	0	0	0	1,883,900
Total Available Funding	2,008,900	0	0	558,968,200	13,569,200	0	574,546,300
Appropriations							
Personnel Services	599,300	426,900	0	70,577,000	5,690,800	0	77,294,000
Non Personnel Services	1,409,600	682,700	0	197,378,400	4,946,100	0	204,416,800
Interdepartmental Services	0	80,400	0	56,740,200	1,305,000	0	58,125,600
Contingencies	0	0	0	0	0	0	0
Total Appropriations	2,008,900	1,190,000	0	324,695,600	11,941,900	0	339,836,400

Department Appropriations by Fund Type

Resources	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed (Amount)	FY 2023 Proposed (Percentage)
Operating	145,914,284	148,156,896	177,801,000	189,677,500	55.8
Capital	47,166,278	33,680,443	113,146,100	123,423,600	36.3
Debt Service	63,111,216	49,973,083	24,051,300	26,735,300	7.9
Total	256,191,779	231,810,422	314,998,400	339,836,400	100.0

Notes:

Department Appropriations by Fund Classification – FY 2023 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

Department of Public Utilities

Department Revenue and Expenditure by Division - FY 2023 Only

	DPU				
Resources	Administration	Water	Solid Waste	Wastewater	Total
Beginning Balance	1,045,400	147,208,200	11,660,200	144,177,700	304,091,500
Fiscal Year Revenues:					
Taxes	0	10,000	0	1,500	11,500
Licenses & Permits	0	0	0	0	0
Intergovernmental Revenue	0	2,906,300	143,500	1,231,800	4,281,600
Charges for Services	27,300	119,455,000	30,924,300	84,914,200	235,320,800
Fines	0	0	0	0	0
Other Revenue	14,900	2,689,200	191,400	1,501,800	4,397,300
Interdepartmental Charges for Services	5,468,300	0	0	0	5,468,300
Misc. Revenue	0	13,958,700	347,500	251,300	14,557,500
Transfers	2,046,100	(1,233,600)	3,049,500	671,900	4,533,900
NA	0	0	0	0	0
Total Fiscal Year Revenues	7,556,600	137,785,600	34,656,200	88,572,500	268,570,900
Funding Facilitated by Department	8,602,000	284,993,800	46,316,400	232,750,200	572,662,400
Memo Item:					
Citywide General Fund Support	0	0	0	0	0
Total Available Funding	13,569,200	282,308,000	44,664,200	231,996,000	572,537,400
Appropriations					
Personnel Services	4,949,600	29,953,400	17,703,100	24,687,900	77,294,000
Non Personnel Services	1,234,000	99,753,100	19,091,900	84,337,800	204,416,800
Interdepartmental Services	702,300	29,339,600	15,129,300	12,954,400	58,125,600
Contingencies	0	0	0	0	0
Total Appropriations	6,885,900	159,046,100	51,924,300	121,980,100	339,836,400

Department Appropriations by Division by Operating, Capital & Debt Service - FY 2023 Only

	DPU				
	Administration	Water	Solid Waste	Wastewater	Total
Operating	6,885,900	81,167,000	47,986,600	53,638,000	189,677,500
Capital	0	54,518,100	3,937,700	64,967,800	123,423,600
Debt Service	0	23,361,000	0	3,374,300	26,735,300
Total	6,885,900	159,046,100	51,924,300	121,980,100	339,836,400

Public Works Department

The Public Works Department focuses on building and maintaining the critical backbone infrastructure such as streets, sidewalks, traffic signals, streetlights, median islands, street trees, landscaping, trails and public facilities that support the goals of neighborhood revitalization, public safety, economic development, sustainability and air quality.

Engineering

Engineering Services

Engineering Services provides street plan review and approval for private developments and City projects, Real Estate services including property acquisition and disposition, and right-of-way services including deed review and vacation of public right-of-way.

Design Services

The Design Services team performs in-house engineering design for capital improvement projects, including final plans, bid specifications and Engineer's Estimates.

Site Development

The Site Development team provides project management services for new buildings and site improvements, such as new or improved parks, police and fire stations.

Transportation Project Management

The Transportation Project Management team oversees projects within the public right-of-

way, such as street improvements, bridges, traffic signals, bicycle facilities and trails.

Construction Management

Capital Inspections

This Section provides and oversees engineering inspections, contract administration, labor compliance and material testing for City capital improvement projects, and ensures all improvements are built properly, on time and in accordance with the awarded contracts.

Subdivision Inspections

This Section provides inspection services and acceptance of all public improvements constructed by private developers, inspection for utility permits, and administration of executed subdivision agreements.

Surveying

The Construction Management Survey Section provides topographic surveys and construction staking for the design and construction of City capital improvement projects.

Traffic Operations and Planning

Intelligent Transportation System (ITS)

The ITS Section synchronizes heavily travelled corridors throughout the City, connecting City traffic signals to the Traffic Operations Center (TOC). The TOC is also responsible for the timing of all 565 traffic signals in the City.

Traffic Operations and Planning

This Program performs new development project review and approval, which includes the annexation of CFD tract maps, review and approval of traffic control plans, new traffic signal plans, and the issuance of street work permits. This Program also serves to improve safety and mobility by regularly evaluating speed limits, accidents, locations of stop signs and traffic signals, active transportation

opportunities for new bike lanes and trails, and neighborhood traffic calming solutions.

Landscape Maintenance

Community Facilities Districts (CFD's)

This Program continues to expand with new annexations, construction and acceptance of CFD landscapes supported by CFD funds. Work performed includes weeding, fertilizing, tree trimming, mowing, debris clean-up, and irrigation repairs. CFD 11 subdivisions also include asphalt and concrete repairs, sign replacements and streetlight maintenance.

Median Island Maintenance

Crews perform landscape maintenance for the Medians Islands throughout the City. Work performed includes weeding, tree trimming, debris clean-up, and irrigation repairs.

Park Maintenance

Public Works is responsible for landscape maintenance in the City's Regional, Neighborhood and Pockets parks. This service includes mowing, weeding, tree trimming, debris clean-up, and irrigation repairs.

Tree Program

This Program oversees nearly 158,000 trees throughout the City, including reactive or emergency tree response as well as proactive care of the urban forest. Public Works manages the citywide tree trimming contract for the neighborhood geobases, CFDs, trails and parks.

Trail Maintenance

The Trail Maintenance Program is dedicated to maintaining the City's expanded trail network, which allows for a more thorough trail maintenance throughout the City.

Street Maintenance

Street Maintenance

The Street Maintenance Program is responsible for maintenance of pavement, concrete, street signs and pavement markings on roadways. This includes regular Pavement Management Program updates.

Street Sweeping

The Street Sweeping Program services 1,768 miles of streets and roads and removes approximately 7,000 tons of particulate matter and sediment annually, which would have otherwise found its way into our ponds and streams, and into the air. During the December, January, and February months, the street sweeping operation is burdened with leaf removal on city streets, which requires assistance from the Solid Waste Operation Clean Up crews.

Sustainable Fresno

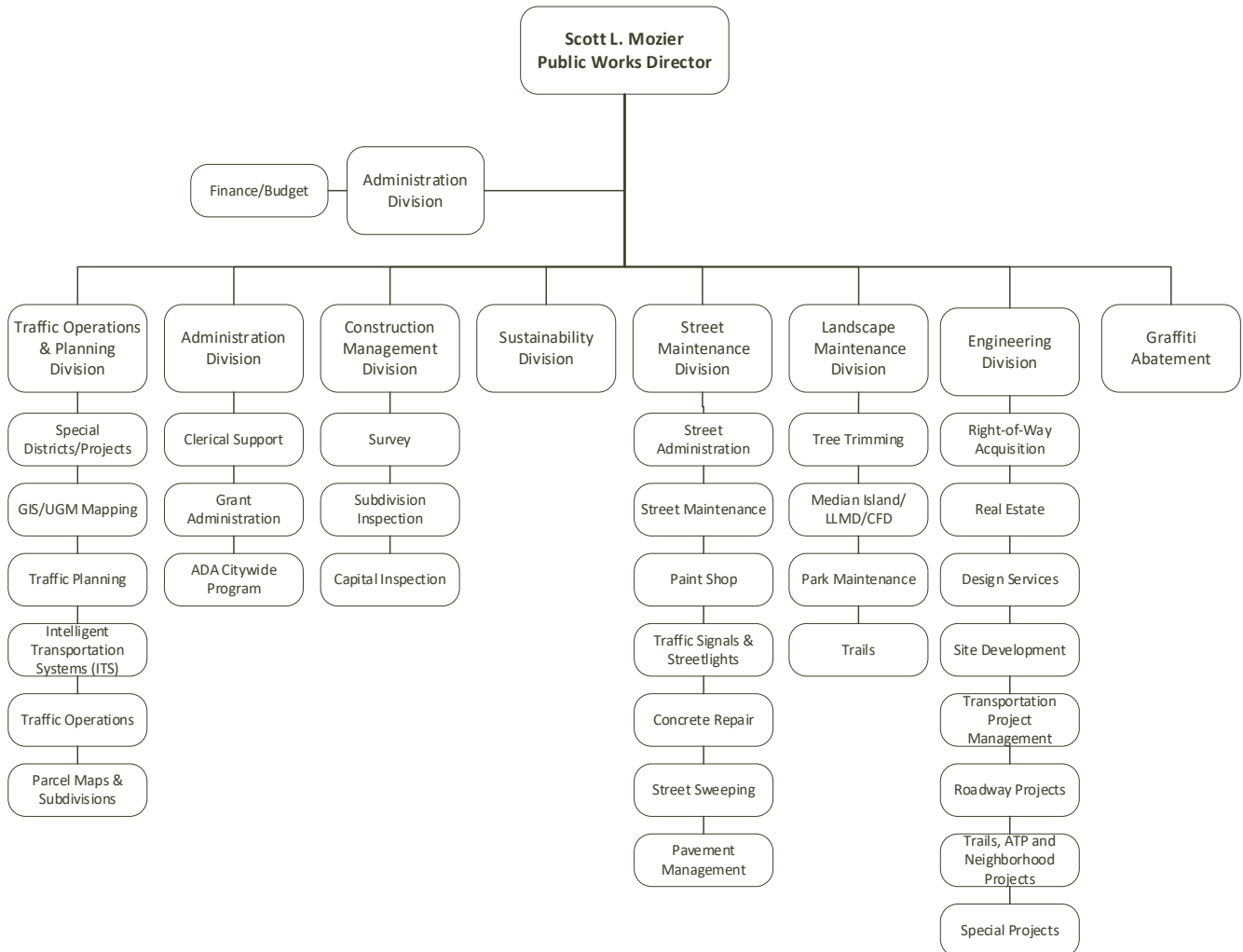
Sustainable Fresno is focused on implementing energy saving projects for City of Fresno buildings and assets. Energy Efficiency projects have already been implemented at City Hall and the Municipal Service Center and new projects have begun for Police, Fire and PARCS.

Graffiti Abatement

The Graffiti Abatement teams perform graffiti removal services 7 days per week. The team also provides services on the State highway system with full reimbursement from Caltrans.

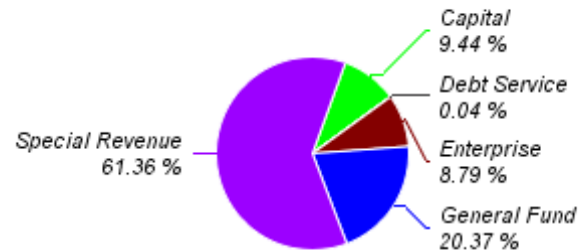
Traffic Signals and Streetlights (TSSL)

TSSL maintains 565 traffic signals and more than 43,000 street lights throughout the City of Fresno. This Program provides a critical service to the City of Fresno by ensuring the proper maintenance and operation of these assets for the safety of all road users.



*Public Works Department Budget Snapshot***Operating and Capital Appropriations by Fund Type**

<u>Operating</u>	<i>FY 2022 Amended</i>	<i>FY 2023 Proposed</i>	<i>Variance</i>
General Fund	15,252,900	12,459,800	(2,793,100)
Special Revenue	33,100,100	34,795,300	1,695,200
Capital	8,401,300	8,731,800	330,500
Enterprise	20,012,600	20,669,700	657,100
Internal Service Fund	19,096,800	0	(19,096,800)
Total Operating	95,863,700	76,656,600	(19,207,100)
<u>Debt Service</u>			
Debt Service	138,600	138,600	0
Total Debt Service	138,600	138,600	0
<u>Capital</u>			
General Fund	54,177,400	52,789,800	(1,387,600)
Special Revenue	200,683,100	161,807,700	(38,875,400)
Capital	19,165,200	21,514,100	2,348,900
Enterprise	3,705,400	7,485,000	3,779,600
Total Capital	277,731,100	243,596,600	(34,134,500)
Grand Total	373,733,400	320,391,800	(53,341,600)

FY 2023 Appropriation Fund Type Chart

Home Department	Fund Type	FTE
Public Works Department	General Fund	71.08
Public Works Department	Special Revenue	140.18
Public Works Department	Capital	32.50
Public Works Department	Enterprise	78.60
Public Works Department	Capital Labor	84.90
Grand Total		407.25

Major Capital Projects by Appropriations

<u>Department</u>	<u>Project</u>	<u>Fund Type</u>	<u>2023 Proposed Budget</u>
Public Works Department	PW00876 - TCC West Fresno Satellite Campus	Special Revenue	8,938,600
Public Works Department	PW00923 - Vets 4b-Riverside to Hernd Con	Special Revenue	8,689,800
Public Works Department	PW00937 - Blackstone-McKinley Grade Separation	Special Revenue	21,508,600
Public Works Department	PW00988 - ARPA Neigh Infrastructure	General Fund	26,100,000
Public Works Department	PW00992 - Street Repair/ Replacement	General Fund	12,400,000

Service Impacts

Revenues

The Public Works Department is funded through a variety of sources such as the General Fund, various federal, state and local transportation related funds, and developer fees and charges.

Total Department revenue in FY 2023 is budgeted at \$182,383,200, which is a decrease of \$58,271,600 when compared to the FY 2022 Amended Budget. Detail on the variances for the major revenue sources is noted in the sections below.

Expenditures

Total appropriations in FY 2023 are budgeted at \$320,391,800 or a decrease of \$53,341,600 when compared to the FY 2022 Amended Budget.

The Department's operating appropriations are budgeted at \$76,656,600, which is a decrease of \$19,207,100 and is attributable to the transfer of Facilities Management to the new General Services Department.

The Department's capital projects are budgeted at \$243,596,600, which is a decrease of \$34,134,500 and is attributable to the normal progression of capital projects through their life cycle and the close out of capital projects.

General Fund

FY 2023 General Fund revenue is budgeted at \$6,461,700 or an increase of \$170,100.

General Fund appropriations are budgeted at \$65,249,600, which is a decrease of \$4,180,700 when compared to the FY 2022 Amended Budget. Operating appropriations are budgeted at \$12,459,800 or a decrease of \$2,793,100. The decrease is attributable to one-time vehicle purchases in FY 2022 totaling \$3,132,600.

Traffic Operations & Planning

In an effort to address increasing developer related commercial and residential plan reviews and traffic control plan requests, Traffic Operations & Planning is increasing General Fund operating appropriations by \$489,300 to \$3,557,700.

Graffiti Team

Graffiti appropriations are budgeted at \$1,795,200 or a \$789,900 decrease in FY 2023. The decrease is attributable to one-time vehicle purchases in FY 2022 totaling \$903,300. However, the Division is adding two Graffiti Abatement Techs and a Bucket Truck in FY 2023 to specifically address hard to reach locations such as overpasses and tall buildings. The initial cost of the Bucket Truck is estimated at \$250,000.

Capital appropriations are budgeted at \$52,789,800, which is a decrease of \$1,387,600 budgeted for capital programs.

Gas Tax

FY 2023 Gas Tax revenues across all funds including carryover are budgeted at \$32,103,800 or an increase of \$1,814,300 when compared to the FY 2022 Amended Budget.

Gas Tax appropriations across all funds are budgeted at \$30,671,900 or an increase of \$1,995,400. Of the total, \$19,677,500 is dedicated to operating programs of which, the Department is adding the following:

- One new Stencil Truck for new pavement Sign & Paint positions - \$167,200.
- Replacing one Traffic Signal & Streetlight Bucket Truck - \$211,100.
- Replacing one non-repairable Street Maintenance Water Truck - \$168,400.
- Replacing one model year 2001 Concrete Finisher Truck - \$165,700.

- Adding one new Electrician and Bucket Truck to address increasing traffic signal & streetlight issues - \$296,000.
- Replacing one F450 Concrete Finisher Truck Cab Chassis (Cost split 50/50 with Measure C Street Maint.) - \$48,100.
- Replacing two Street Maintenance Half-Ton Trucks - \$78,000.
- Replace one model year 1998 Asphalt Roller - \$230,300.
- Replacing one model year 2001 Dump Truck - \$251,300.
- Replacing two model year 1997 Trailer Mounted Air Compressors - \$64,800.
- Replace one Tilt Bed Trailer for a Walk-Behind Roller - \$45,700.
- One new Tink Claw skip loader attachment for leaves/debris - \$13,600.
- Replace one Landscape Maintenance Chipper - \$110,400.
- One new Parks Maint. Worker II to assist with citywide stump removal - \$49,600.
- Replace a second Landscape Maintenance Dump Truck - \$251,300.

Capital appropriations are budgeted at \$10,994,400 for street and bridge maintenance related capital projects as well as streets related concrete repair and replacement projects.

Special Gas Tax – This funding source is used exclusively for the Traffic Signal and Streetlight (TSSL) Program. In FY 2023, appropriations are budgeted at \$4,866,100, which is a decrease of \$396,600 as compared to the FY 2022 Amended Budget.

Proposition 111 – Prop 111 funds Street Maintenance, Traffic Signal & Streetlight (TSSL) operations and serves as a capital grant match. In FY 2023, appropriations are budgeted at \$3,497,500 or a decrease of \$163,600. Traffic Operations and Planning is not being funded by

Prop 111 in FY 2023 due to a shift to General Fund and Measure C Flexible funding. Street Maintenance appropriations are decreasing by \$625,600 due to a shift in funding to Measure C Street Maintenance funding. TSSL appropriations are increasing by \$1,153,900, which is primarily attributable to a \$569,000 shift in utility costs from Special Gas Tax to Prop 111 combined with a \$518,800 increase in utility costs for a total of \$1,087,800. Capital grant match expenditures are decreasing by \$428,700 due to the normal progression of capital projects through their life cycle and the close out of capital projects.

ABX8 6 Gas Tax – This funding source is used for Street Maintenance, Landscape Maintenance and capital projects. In FY 2023, appropriations are budgeted at \$6,275,800 or a decrease of \$82,900.

Due to a lack of sufficient revenue in the Community Sanitation fund, the Reactive Tree Trimming Program was transferred to ABX8 6 in FY 2022. Funding for the Program in FY 2023 is increasing by \$411,800 to \$1,241,200. To accommodate this increase, \$287,700 budgeted for the Street Maintenance Slurry Program has been reallocated to Measure C Street Maintenance and \$201,700 budgeted for capital projects has been reduced or reallocated to other funding sources or the projects will be delayed until the following year.

SB1 Gas Tax – This funding source supports Engineering, Street Maintenance operations and capital projects. In FY 2023, appropriations are budgeted at \$16,032,500, which is an increase of \$2,652,900 and will be used to fund various capital projects.

While Street Maintenance appropriations are budgeted consistent with FY 2022, funding for the Overlay/Paving and Concrete Strike Team

Programs is increasing by \$508,900 due to one-time vehicle purchases in FY 2022 totaling \$450,900.

Measure C Extension Fund

One of the Department's major funding sources comes from the Measure C Extension, which is tied to sales tax as consumers increase their purchasing, revenue increases. Revenue for the programs are distributed by the Fresno County Transportation Authority (FCTA) through five Sub-Programs:

- Street Maintenance / Rehabilitation
- Flexible Program
- ADA Compliance
- Pedestrian Trails
- Bicycle Facilities

In FY 2023, total Measure C revenue across the five (5) Sub-Programs, including carryover and miscellaneous revenue, is budgeted at \$23,680,800. Actual sales tax distribution revenue for each of the Sub-Programs is budgeted at \$13,644,500, which is a \$1,975,100 increase.

Measure C Extension appropriations across all funds are budgeted at \$20,778,500 or an increase of \$5,649,200. Of the total appropriations, \$12,875,900 is dedicated to operating programs and \$7,902,600 is dedicated to capital projects. In FY 2023, the Department is adding the following personnel and equipment:

- One Professional Engineer to address staff shortages in Project Management. Most of the cost will be charged to capital with a small portion to Measure C - \$9,300.
- One Planning Manager to work in Traffic Planning on a number of projects to include the Vision Zero Plan, CEQA oversight, and working with the ATP Coordinator and Grants Administrator - \$49,500.

- Two Planner III positions in Traffic Operations to improve the CEQA process for capital projects - \$83,800.
- One Sr. Engineering Inspector to improve plan check times in Capital Mgt - \$42,800.
- Two Traffic Maint. Workers are being added for the pavement stencil program - \$92,700.
- One Sr. Engineering Tech to work on traffic control plans and improve the traffic plan approval timelines. The majority of the cost will be charged to capital projects - \$6,400.
- Replace two Construction Management Half-Ton Trucks that are beyond their service life - \$77,600.
- Replace one 2001 model F-450 cab chassis (cost split w/ABX8 6 Gas Tax) - \$48,100.
- Replace 10 failing Traffic Signal Controllers that are over 14 years old - \$50,000.
- Replace 25 end of life Traffic Signal Cameras - \$50,000.
- Replace 25 end of life Traffic Signal Wireless Radios - \$50,000.
- Purchase 21 Capital Mgmt. Vehicle Laptop Mounts that allow inspection staff to work in the field- \$9,600.
- Purchase a Bituminous raised pavement marker applicator - \$66,300.
- Four (4) Temporary Maintenance & Construction Workers to assist with seasonal streets projects - \$101,100.
- Replace two (2) nine year old Fiber Network HUB Switches - \$23,300.
- Replace eight (8) Traffic Operations Pneumatic Vehicle Count Boxes - \$14,400.
- Purchasing four (4) Traffic Operations Speed Hump Radar Counting Units - \$19,200.
- Resynchronize two (2) major traffic corridors per year utilizing an outside vendor for traffic counts - \$40,000.
- Replace a 17 year old truck due to continual maintenance issues - \$37,800.

Measure C Street Maintenance – This funding source supports Street Maintenance operations and capital projects in FY 2023, appropriations are budgeted at \$7,472,800, which is an increase of \$2,142,600. Street Maintenance operating appropriations are increasing by \$1,177,600 and will add \$477,600 to the Overlay/Paving Program and \$700,000 to the Slurry Program. Capital appropriations are increasing by \$965,000 and will be used for new and existing capital projects.

Measure C Flexible – This funding source supports a number of traffic related services throughout the Department and in FY 2023, appropriations are budgeted at \$6,759,700 with \$6,258,100 dedicated to operations and \$501,600 toward capital projects. The majority of the funding for operations is budgeted in Engineering at \$1,097,200 for project management and design services; in Traffic Operations and Planning at \$2,359,300 with the majority dedicated to the Traffic Operations Center; and, in TSSL at \$1,730,000 for utility payments.

Measure C ADA Compliance – This funding source is dedicated to ADA compliance projects such as curb cuts and concrete repairs and in FY 2023, appropriations are budgeted at \$677,000 or a \$486,000 increase.

Measure C Pedestrian Trails – This funding source is dedicated to pedestrian trail capital projects and in FY 2023, appropriations are budgeted at \$3,921,000. Projects of note include: \$421,300 for the Fancher Creek Trail project; \$1,049,500 for the McKinley Avenue Trail project; and, \$944,300 for the MLK Active Transportation Infrastructure; and, \$715,000 for the Eaton Trailhead.

Measure C Bicycle Facilities – FY 2023 funding for bicycle capital projects is budgeted at

\$1,948,000. Projects of note include: \$450,500 for the Tulare Avenue: 6th and Cedar Complete Street; \$524,500 for the Class IV Cycle Track at Palm and Belmont; and, \$605,600 for the Class IV bike lane on Barstow Avenue between Blackstone and Jackson Avenues.

Measure P Special Sales Tax

In the Public Works Department, the new Measure P Program is divided into two categories: Category 1 (Fund 22701), is for safe, clean neighborhood park and playground landscape maintenance; and, Category 5 (Fund 22705), is budgeted for safe walking and bike trails, street beautification and litter removal, and for the San Joaquin River Parkway.

Revenue for Category 1 is budgeted in the PARCS Department; however, Category 5 revenue is budgeted in the Public Works Department at \$9,043,300 in FY 2023.

Category 1 appropriations budgeted in the PARCS Department for park maintenance is budgeted at \$4,879,400 or an increase of \$3,175,500.

Category 5 appropriations are budgeted at \$6,132,900 or a \$4,231,000 increase in FY 2023. Landscape operating appropriations are budgeted at \$670,000 and \$5,462,900 is budgeted for capital projects. Projects of note include \$2,061,800 for the McKinley Avenue Trail at Millbrook and Clovis; \$1,681,400 for the San Joaquin River Parkway; and, \$700,000 for Major Street Beautification.

Street Maintenance Operating Programs

Funding for Street Maintenance operations is budgeted at \$24,438,400 in FY 2023. The following are the prominent Street Maintenance Operating Programs of note:

Overlay / Paving Operations: Funding for this Program is budgeted at \$6,280,200 in FY 2023,

which equates to approximately 63 lane miles of Overlay/Paving. The actual number of lane miles paved is dependent on the variable cost of materials as well as the degree of work involved such as paving shorter rough sections versus major street re-paving.

Slurry Seal: Slurry seal is the most cost-effective method to extend pavement life through preventive maintenance and at a fraction of the cost of repairing. Funding for this Program is budgeted consistent with the prior year at \$1,636,400 in FY 2023.

Emergency Street Service Repairs: Similar in scope to Street Maintenance Repairs, the Emergency Street Service Program responds to weather related and after hour street emergencies. Funding for this Program is budgeted consistent with the prior year at \$350,000 in FY 2023.

Concrete Program: This Program consists of four (4) concrete crews with two (2) crews assigned to the Concrete Strike Team and two (2) crews assigned to the 7-Week Concrete Program. The 7-Week Program dedicates one concrete crew for 7 weeks in each of the seven Council Districts. Funding for the Concrete Program is budgeted at \$5,141,800 in FY 2023.

Crack Seal Program: Crack sealing provides a documented effective proactive treatment to extend pavement life. Funding for this Program is budgeted consistent with the prior year at \$250,000 in FY 2023.

Street Maintenance Repairs: Unlike the larger scope of Overlay/Paving operations or the smaller scope of pothole repairs, Street Maintenance Repair operations perform smaller street patch and paving treatments. Funding for this Program is budgeted consistent with the prior year at \$450,000.

Pothole Repair Program: As with the Crack Seal Program, the Pothole Repair Program is designed to temporarily extend the life of the asphalt. Funding for this Program remains consistent with FY 2022 at \$725,000.

Street Cleaning: This Program removes approximately 6,700 tons of particulate matter and sediment from the City's 1,740 miles of roadway annually. This is particulate matter that would have otherwise found its way into our streams, ponds and air. Funding for this Program is budgeted at \$3,845,100 in FY 2023.

Landscape Maintenance

Funding for the Landscape Maintenance Program in FY 2023 is budgeted at \$21,015,100, which is a decrease of \$185,500:

Street Tree Maintenance: FY 2023 appropriations are budgeted at \$4,086,500 with \$2.8 million dedicated to geobase tree trimming cycle and \$1,241,200 for Emergency Street Tree Services, which is adding the following one-time requests totaling \$411,300:

- Replace a Chipper that's beyond its useful service life - \$110,400.
- Add one Parks Maintenance Worker addition to the Forestry Crew - \$49,600.
- Replace one Dump Truck that's beyond its useful service life - \$251,300.

Median/Buffer Maintenance: Median Islands is budgeted at \$6,631,100 or an increase of \$143,600. The increase is primarily attributable to the following Community Sanitation one-time equipment replacements/purchases totaling \$126,500:

- Replace one (1) One-Ton Truck that is beyond its useful service life - \$108,000.
- Purchase a new Hydraulic Trailer for the riding Scrubber used in the downtown area - \$18,500.

***Landscape Lighting & Maintenance District/
Community Facilities District:*** LLMD/CFD

Program appropriations are budgeted at \$8,747,500 with the following personnel and equipment being added in FY 2023:

- A CFD Enhancement Crew is being added to improve service levels - \$675,800.
- Replace one F-350 ¾-Ton Truck that is beyond its service life - \$86,100.
- A Spray Crew is being added to address CFD weed abatement issues - \$49,600.
- Replace one F-350 ¾-Ton Irrigation Truck that's beyond its service life - \$86,100.

Park Maintenance and Irrigation

The parks maintenance and irrigation duties are performed by the Public Works Department due to the Department's efficiency and ability in performing those duties citywide. In FY 2023 a total of \$8,934,100 has been budgeted in the PARCS Department for this program.

Parks Irrigation

Parks irrigation appropriations are budgeted at \$2,513,900 or an increase of \$562,200. The increase is due in part to the following one-time equipment additions and replacements:

- An Irrigation Truck is being added so all of the Irrigation Specialists can perform their duties independently thus improving efficiency - \$95,000.
- Two Irrigation Trucks that are beyond their service life are being replaced - \$172,200.

Parks Landscape and Mowing

Parks landscape and mowing appropriations are budgeted at \$6,420,200 or an increase of \$2,426,400. The increase is due largely in part to the following personnel and equipment additions and replacements:

- A new Parks Detail Crew is being added to perform weekly heavy detail work in the landscape beds and minor landscape improvement projects - \$453,300.

- A Woodward Park Crew is being added to perform dedicated landscape maintenance throughout the park including the BMX Park and Shinzen Garden - \$215,300.
- Replacing one failing John Deere Tractor at the Regional Sports Complex - \$67,000.
- Replace one failing TriMax Mower at the Regional Sports Complex - \$59,000.
- Replace three Mow Trailers - \$30,600.
- Replace two failing F-350 ¾-Ton Crew Cab maintenance trucks - \$215,900.
- Purchase a new Gator Utility Cart for work in the Regional Sports Complex - \$18,900.
- Purchase a new Toro Dingo 323 with Attachments - \$73,500.

Facilities Maintenance

In an effort to consolidate citywide general services and improve efficiencies, Facilities Maintenance is being transferred to the new General Services Department in FY 2023.

Community Sanitation

Community Sanitation primarily funds the Street Sweeping Program and Median Island Maintenance. Total revenue is budgeted at \$10,818,800, which is a decrease of \$649,700.

Public Works appropriations are budgeted at \$9,149,400 or a decrease of \$119,800. Street Sweeping is increasing by \$133,000; however, Median Island Maintenance is decreasing by \$152,800 and \$100,000 for the Freeway Abatement project has been eliminated. Additionally, \$831,200 is budgeted in the Department of Public Utilities to support the Homeless Initiative.

Staffing

The Department is facing challenges retaining and recruiting positions related to design and engineering. The Administration is working to develop creative solutions to address this challenge. In addition to the above challenges as well as foster service enhancements with various funding sources, the following positions are being added.

Engineering Division

The Division is adding (1) Professional Engineer in Project Management to assist with project workloads and to meet project timelines; and, (2) Professional Engineers in Site Development to focus on the influx of Measure P projects and HSR capital projects. Cost: \$280,100.

Capital Management Division

The Division is adding (1) Senior Engineering Inspector that will be dedicated to TSSL capital projects in an effort to improve plan check and inspection turnaround times. Cost: \$76,600.

Traffic Operations & Planning Division

Traffic is adding (1) Planning Manager and (2) Planner III for the Vision Zero Plan, CEQA oversight, active transportation and safety improvements, and neighborhood projects; and, (1) Sr. Engineering Tech to improve review turnaround times for traffic control plans, exhibits and planning studies. Cost: \$309,100.

Graffiti Division

Graffiti is adding (2) Graffiti Technicians to work on difficult to reach locations such as over passes and other tall structures. A Bucket Truck is being purchased to access the hard to reach locations so the new positions will not be filled until the new truck arrives late in FY 2023. No cost has been budgeted for the positions.

Street Maintenance Division

The Sign and Paint Program is adding (2) Traffic Maintenance Workers to focus on the special green Class 4 Bike Lanes and long-line pavement markings. Cost: \$90,700.

Landscape Maintenance Division

Landscape Maintenance is adding positions in FY 2023 to address longstanding maintenance and rehabilitation issues in the Regional and Neighborhood parks:

- An Enhancement Crew is being added to perform heavy rehab of the landscape beds and minor improvement projects: (1) Parks Supervisor II, (1) Park Maintenance Leadworker, (1) Irrigation Specialist, and (3) Laborers. Cost: \$303,000.
- Adding (1) Park Maintenance Worker II to the Forestry Crew to perform citywide stump grinding. Cost: \$47,600.
- The Spray Program is at capacity so (1) Parks Maint Worker II is being added for citywide weed abatement. Cost: \$47,600.
- A Parks Detail Crew is being added to perform weekly detail work, heavy landscape maintenance and work on minor improvement projects: (2) Parks Maint Workers and (2) Laborers. Cost: \$178,100.
- A Woodward Park Crew is being added to perform dedicated landscape maintenance throughout the park including the BMX Park and Shinzen Garden. The new crew will consist of (1) Parks Maintenance Leadworker and (1) Laborer. Cost: \$93,000.

Traffic Signal & Streetlight Division

TSSL is adding (1) Electrician to perform streetlight repairs caused by copper wire theft, vandalism, and knocked down poles. Cost: \$73,200

Transfers

Facilities Maintenance is being transferred to the new General Services Department, which involves (37) positions. Also, (1) DBE Coordinator is being transferred to the Purchasing Division in the new General Services Department.

In an effort to provide consistent and centralized oversight of network/information related services, (3) GIS Specialists and (2) Network Systems Specialists are being transferred to the Information Services Dept.

Department Staffing Detail

Position Summary					
Division	FY 2021 Final	FY 2022 Adopted	FY 2022 Amended	FY 2023 Changes	FY 2023 Proposed
Administration Division ⁽³⁾	13.00	14.00	14.00	0.00	14.00
Engineering Services Division ⁽²⁾⁽³⁾	36.00	42.75	45.75	4.50	50.25
Capital Management Division ⁽²⁾	44.00	44.00	47.00	0.75	47.75
Traffic Operations & Planning ⁽³⁾	29.00	28.50	28.50	1.50	30.00
Facilities Management ⁽²⁾⁽³⁾	24.00	24.00	40.00	(40.00)	0.00
Sustainable Fresno	2.00	2.00	2.00	0.00	2.00
Graffiti Abatement	0.00	15.00	15.00	0.50	15.50
Street Maintenance Division	108.00	111.75	111.75	2.75	114.50
Landscape Maintenance Division ⁽¹⁾⁽³⁾	85.00	92.50	105.50	9.00	114.50
Traffic Signal & Streetlights Division	17.00	18.00	18.00	0.75	18.75
Total	358.00	392.50	427.50	(20.25)	407.25

⁽¹⁾ In FY 2022, a total of 13 Measure P positions were added in Landscape Maintenance through the 2nd PAR Amendment.

⁽²⁾ In FY 2022, a total of 22 positions were added through 5th PAR Amendment: 3 in Engineering Services, 3 in Capital Management, and 16 in Facilities Management.

⁽³⁾ In FY 2023: 1 DBE Coordinator in the Admin Division and 37 Facilities Management positions are being transferred to the new General Services Department; and, 3 GIS Specialist and 2 Network Systems Specialist positions are being transferred to the Information Services Dept.

Impact of Capital Infrastructure Construction on Operations

The Department's capital portfolio consists of a large number of projects that are classified into five separate categories for maintenance purposes which will add to the Department's overall operations cost. The projects are either ongoing in nature or will be completed over the next five fiscal years. The expected future maintenance for each category is listed below:

Street Improvements

This is the largest category by number of projects as well as cost in the portfolio. Construction can include asphalt, curb and gutter, median islands, sidewalks and landscaping. Estimated future maintenance varies for each project based upon what is constructed. At this time no additional personnel are required. The anticipated maintenance costs are for replacement of infrastructure as assets reach their useful lives.

Traffic Signals

The installations of traffic signals range from the installation of left-turn phasing to a completely new signal at an intersection. Future maintenance costs consist of additional personnel, materials and other costs to provide the periodic maintenance necessary for the signals as well as operating costs.

ITS Traffic Synchronization

This Program installs traffic synchronization technology on traffic signals for major corridors of the City. As these projects are completed, additional personnel for signal timing, the

physical maintenance of the equipment and information technology will be necessary along with replacement equipment as the original equipment ages and no longer functions.

CFD Landscape Maintenance

The ongoing projects consist of the administrative costs to provide service to the CFDs that are approved by Council. Maintenance costs depend on the individual district and may cover landscaping as well as other approved infrastructure. Funding for the CFD Program is usually provided by property tax assessments to the property owners in each district. In order to keep up with the growing inventory of CFD-maintained landscapes, the FY 2023 budget proposes an Enhancement Crew to provide a higher level of service. This includes performing heavy landscape bed maintenance and minor improvement projects. The FY 2023 budget also proposes a Spray Crew to address citywide CFD weed abatement issues.

Pedestrian/Bicycle Trail Projects

This category consists of projects to construct new pedestrian/bicycle trails within the city of Fresno. Construction is similar to the Street Improvement category, but does not include median islands and may include other trail facilities such as lighting or street furniture. As these are all new trails, maintenance will increase with each completed project. Future costs include personnel, supplies, equipment and other day-to-day costs to operate the trail.

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed	Percent Change
Beginning Balance	82,503,148	63,413,356	47,852,400	24,413,400	(49.0)
Fiscal Year Revenues:					
Taxes	11,532,064	14,261,946	26,001,300	28,740,400	10.5
Licenses & Permits	1,842,228	1,836,226	1,934,100	1,780,000	(8.0)
Intergovernmental Revenue	47,334,709	74,511,483	112,078,300	93,878,400	(16.2)
Charges for Services	29,317,615	33,280,604	40,952,200	34,094,900	(16.7)
Fines	0	0	0	0	0.0
Other Revenue	2,159,724	1,592,265	1,637,500	1,497,100	(8.6)
Interdepartmental Charges for Services	9,210,749	11,471,989	12,721,000	0	(100.0)
Misc. Revenue	958,898	827,957	495,200	373,700	(24.5)
Transfers	(6,083,041)	(179,243)	(3,017,200)	(2,394,700)	(20.6)
Total Fiscal Year Revenues	96,272,947	137,603,226	192,802,400	157,969,800	(18.1)
Funding Facilitated by Department	178,776,094	201,016,582	240,654,800	182,383,200	(24.2)
Memo Item:					
Citywide General Fund Support	3,336,965	3,149,492	63,138,700	58,787,900	(6.9)
Total Available Funding	182,113,060	204,166,074	303,793,500	241,171,100	(20.6)
Appropriations by Amount					
Personnel Services	28,772,833	30,516,647	38,635,800	40,218,800	4.1
Non Personnel Services	67,770,946	87,672,745	301,747,400	248,496,900	(17.6)
Interdepartmental Services	21,851,833	24,014,281	33,350,200	31,676,100	(5.0)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	118,395,612	142,203,673	373,733,400	320,391,800	(14.3)
Appropriations by Percentage					
Personnel Services	24.3	21.5	10.3	12.6	4.1
Non Personnel Services	57.2	61.7	80.7	77.6	(17.6)
Interdepartmental Services	18.5	16.9	8.9	9.9	(5.0)
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	(14.3)

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Department Appropriations by Fund Classification - FY 2023 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	(50,274,100)	50,056,200	24,631,300	0	0	24,413,400
Fiscal Year Revenues:							
Taxes	0	28,740,300	0	100	0	0	28,740,400
Licenses & Permits	1,615,000	150,000	0	15,000	0	0	1,780,000
Intergovernmental Revenue	80,000	81,354,900	12,246,000	197,500	0	0	93,878,400
Charges for Services	4,676,200	541,300	10,095,300	18,782,100	0	0	34,094,900
Fines	0	0	0	0	0	0	0
Other Revenue	90,000	621,100	467,000	319,000	0	0	1,497,100
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	500	26,800	2,600	343,800	0	0	373,700
Transfers	0	572,600	(3,104,600)	(1,300)	0	138,600	(2,394,700)
Total Fiscal Year Revenues	6,461,700	112,007,000	19,706,300	19,656,200	0	138,600	157,969,800
Funding Facilitated by Department	6,461,700	61,732,900	69,762,500	44,287,500	0	138,600	182,383,200
Memo Item:							
Citywide General Fund Support	58,787,900	0	0	0	0	0	58,787,900
Total Available Funding	65,249,600	61,732,900	69,762,500	44,287,500	0	138,600	241,171,100
Appropriations							
Personnel Services	6,978,200	21,420,900	3,723,000	8,096,700	0	0	40,218,800
Non Personnel Services	52,810,400	160,203,300	24,253,100	11,091,500	0	138,600	248,496,900
Interdepartmental Services	5,461,000	14,978,800	2,269,800	8,966,500	0	0	31,676,100
Contingencies	0	0	0	0	0	0	0
Total Appropriations	65,249,600	196,603,000	30,245,900	28,154,700	0	138,600	320,391,800

Department Appropriations by Fund Type

Resources	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed (Amount)	FY 2023 Proposed (Percentage)
Operating	63,661,654	72,718,281	95,863,700	76,656,600	23.9
Capital	54,594,856	69,346,582	277,731,100	243,596,600	76.0
Debt Service	139,102	138,810	138,600	138,600	0.0
Total	118,395,612	142,203,673	373,733,400	320,391,800	100.0

Notes:

Department Appropriations by Fund Classification – FY 2023 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

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Transportation (FAX) Department

The Department of Transportation provides fixed-route and paratransit demand-response service 363 days a year throughout the City of Fresno. Routes also serve some areas of the City of Clovis, as well as the County of Fresno. The Transportation Department included the City's Municipal Fleet Management and Public Safety Fleet Management Divisions in past years, but those divisions are relocated to the General Services Department beginning in FY 2023.

In FY 2023, the Department of Transportation will continue to focus on service sustainability – internal and external – as the forefront of our efforts and planned activities.

The FAX Operations Division fixed-route service provides 18 different routes, including one Bus Rapid Transit (BRT) route, operating seven days a week, and utilizing a fleet of 117 buses. Of those buses, 115 run on compressed natural gas (CNG) fuel, which is a hybrid fuel that provides a cleaner air alternative and significant fuel savings. Additionally, FAX introduced the first two fully electric, zero-emissions buses (ZEBs) into its fleet in FY 2022. These buses represent the first step in a multi-year transition to a 100 percent clean fleet.

Each bus, regardless of propulsion type, is equipped with wheelchair lifts as well as bicycle racks and normally carry an average of 26

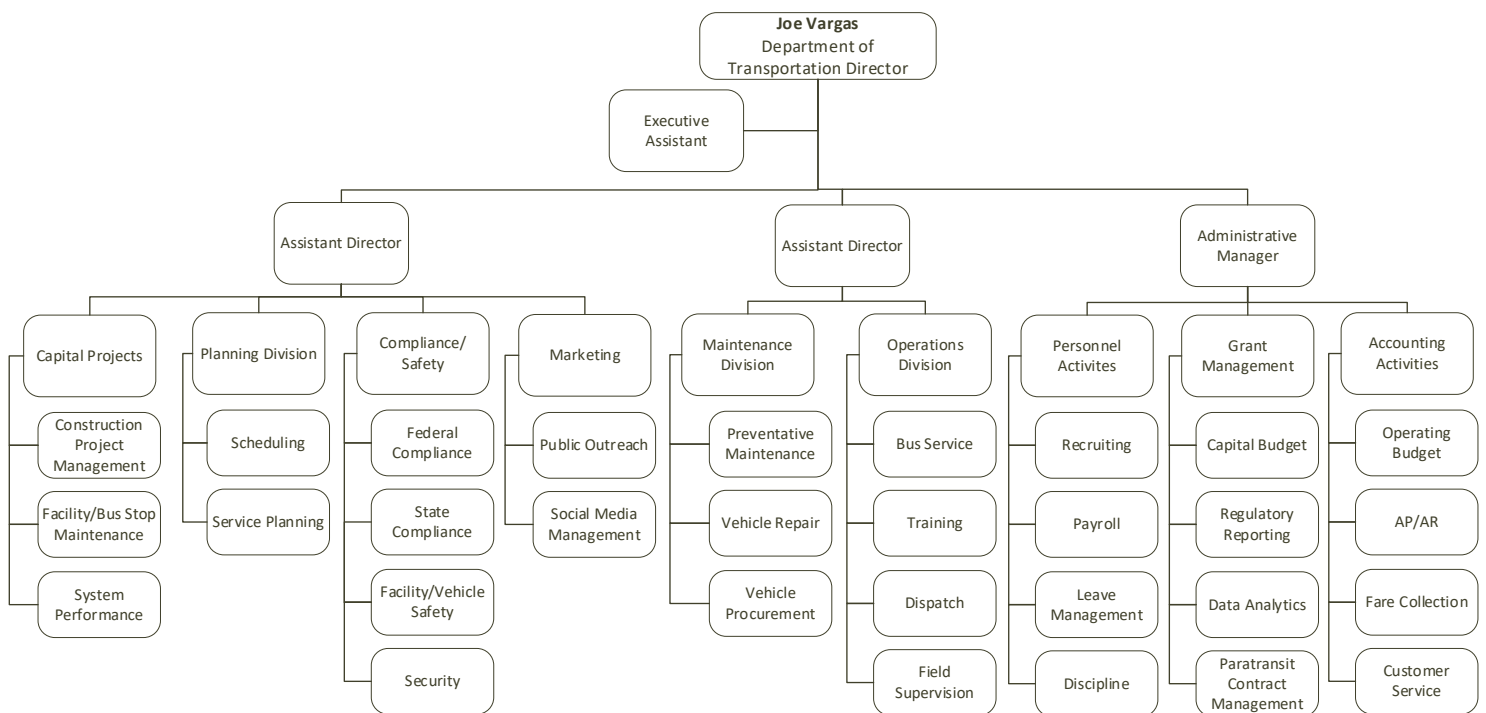
passengers per hour. In FY2022, the fixed-route system provided more than 7 million trips, operated 415,000 service hours, and traveled more than 4.7 million service miles.

The Department also provides paratransit demand-response service, known as Handy Ride. Handy Ride operates seven days a week with service levels comparable to the fixed-route system. Residents who are unable to utilize fixed-route service due to a qualifying condition under the Americans with Disabilities Act (ADA), use Handy Ride services. Traveling nearly 800,000 service miles and utilizing 57 vehicles, Handy Ride service provided over 130,000 trips last year.

In an effort to mitigate some of the financial hardship imposed on ridership by COVID-19, in October 2021, the Department implemented a new decreased fare structure for FAX fixed route buses and Handy Ride paratransit. Since the start of the pandemic, the Department has realized a decrease in ridership of approximately 50 percent, primarily due to the closures of high schools, colleges, government offices and businesses. As these sectors begin phased re-openings, the Department projects ridership will steadily return to normal levels.

A comprehensive capital asset and facilities assessment study is guiding the Department through a maintenance and replacement plan to maximize the life of assets and prioritize facility repairs and upgrades. Transportation divisions continue to build asset maintenance, grant match, and bus/equipment reserves. These reserves provide the Department with resources needed to maintain and repair existing assets; implement study recommendations; leverage local, state, and federal grant funds for the acquisition of new or replacement equipment; and, the purchase of zero emission buses, facilities, passenger stations and amenities.

Transportation (FAX) Department

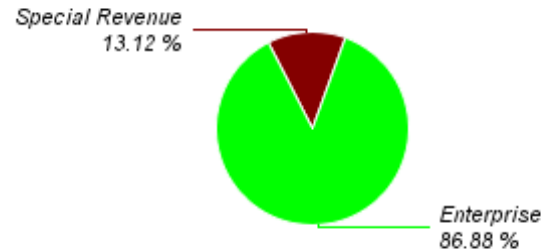


FAX Department Budget Snapshot

Operating and Capital Appropriations by Fund Type

	FY 2022 Amended	FY 2023 Proposed	Variance
<u>Operating</u>			
Special Revenue	15,876,200	14,649,000	(1,227,200)
Enterprise	54,625,800	58,777,900	4,152,100
Internal Service Fund	53,172,900	0	(53,172,900)
Total Operating	123,674,900	73,426,900	(50,248,000)
<u>Debt Service</u>			
	0	0	0
Total Debt Service	0	0	0
<u>Capital</u>			
Special Revenue	110,000	40,000	(70,000)
Enterprise	57,089,800	38,497,400	(18,592,400)
Total Capital	57,199,800	38,537,400	(18,662,400)
Grand Total	180,874,700	111,964,300	(68,910,400)

FY 2023 Appropriation Fund Type Chart



Home Department	Fund Type	FTE
FAX Department	Special Revenue	130.50
FAX Department	Enterprise	341.50
Grand Total		472.00

Major Capital Projects by Appropriations

Department	Project	Fund Type	2023 Proposed Budget
FAX Department	FC00019 - Passenger Amenities	Enterprise	2,925,500
FAX Department	FC00036 - Bldg and Facility Maintenance	Enterprise	13,736,500
FAX Department	FC00050 - Bus Purchase Fixed Route =40'	Enterprise	2,543,500
FAX Department	FC00050 - Bus Purchase Fixed Route =40'	Special Revenue	40,000
FAX Department	FC00069 - FY10-11 Prop 1B-PTMISEA Project	Enterprise	3,760,000
FAX Department	FC00087 - FY14-15 Prop1B-PTMISEA Project	Enterprise	4,198,200

Service Impacts

Revenues

The Transportation Department's revenues are generated through a variety of sources. As an enterprise, Transit Operations is primarily funded through State Transportation Development Act (TDA) allocations, Federal Transit Administration (FTA) grants, Measure C and passenger fares.

Total resources for the Transportation Department in FY 2023 are \$167,006,400 which is a 20.0 percent decrease or \$41,650,800 lower than the FY 2022 Amended Budget. Excluding the FY 2022 year end carryovers, total ongoing revenues and one time transfers are budgeted at \$115,949,800, a decrease of 24.3 percent or \$37,189,300 lower than the FY 2022 Amended Budget.

The \$37,189,300 Total Ongoing Revenue reduction from the FY 2022 Amended Budget is primarily a result of the following.

- A planned reorganization of the Fleet Unit from the Transportation Department to the new General Services Department included in this Budget. The reorganization is due to an effort to consolidate citywide general services and improve efficiencies. The reorganization accounts for \$51,258,300 of the reduction.
- The Transit Operations and Capital's ongoing revenues total \$115,949,800, a \$14,069,000 increase from the FY 2022 Amended Budget. This increase is primarily due to grant activity related to Federal Awards, Allocations and Entitlements. The level of grant funding is based on the passage of the federal budget, funds availability, competitive grant awards, capital project scheduling and progress,

grant agreement execution, as well as the time of reimbursement requests.

- Within this source of funding, the FY 2023 Budget includes \$28,944,700 of the American Recovery Plan Act Grant and \$5,605,200 of the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA), which are partially offset by declining grant funding for prior year grants that are nearing sunset.

Expenditures

Total appropriations in the Transportation Department are budgeted at \$111,964,300, a decrease of \$68,910,400 compared to the FY 2022 Amended Budget. Compared to the FY 2022 Amended Budget, the Transit Operating Division is down by 40.6 percent to \$73,426,900 and the Capital Division is down 32.6 percent to \$38,537,400.

Transit Operating Divisions

Transit Operating Divisions Non-Personnel Budget totals \$20,149,700, which is a decrease of \$40,566,600 from the FY 2022 Amended Budget. Changes to the FY 2023 Non-Personnel Budget include:

- \$41,323,400 decrease due to the transfer of the Fleet Unit to the new General Services Department.
- \$8,300,000 budgeted for complimentary paratransit services. This budgeted amount is \$500,000 above the FY 2022 Amended Budget and takes into consideration the second year of contract with paratransit provider NEXT as well as an expected increase in services levels for paratransit ridership.
- \$1,645,000 budgeted to fund increased PG&E charges. This budget amount is \$634,800 above the FY 2022 Amended Budget. This additional funding will cover the PG&E increase in electricity costs for the

specialized software, technical equipment and the addition of electric charging station for the new electric buses.

- \$1,275,000 in Measure C New Technology grant funds for the Fresno City College (FCC) advanced propulsion systems training center. The FCC project was budgeted at \$1,995,000, in the FY 2021 Budget, \$359,000 was completed in FY 2022 \$441,000 is estimated to be completed. The balance of the grant funds are being included in FY 2023. The Transportation Department is only a pass-through entity for these funds.
- \$158,500 budgeted in Lubricants & Oil to cover the increases in prices due to inflation. This budgeted amount is \$60,500 above the FY 2022 Amended Budget.
- FY 2023 includes \$1,000,000 for Contract Law Enforcement Services.
- \$601,500 budgeted to ensure repair and maintenance and equipment parts are available for FTA assets the Department is required to maintain. This amount is \$545,000 higher than the FY 2022 Amended Budget.

Transit Operating Divisions Interdepartmental Services' (ID) Budget totals \$8,248,000, which is an increase of \$581,400 compared to the FY 2022 Amended Budget. The following addresses the significant items impacting the ID Budget:

- \$331,100 total increase for Self-Insurance Charges. Liability Self-Insurance Charges are up \$254,800 and Property Self-Insurance Charges are up \$76,300. These amounts are calculated based on a methodology that utilizes five years of actual use of the Self-Insurance accounts.
- \$97,300 increase in Fleet Service Charges, which is a direct charge based on maintenance of vehicles and equipment by the Fleet Management Division.

- \$133,100 increase in Fleet Fuel Charges. The increase is due to higher pricing of fuel due to inflation.
- \$252,100 increase for the Information Service Charges. Information Systems Charges are up \$133,500 and Information Systems Equipment Charges are up \$118,600.
- \$171,300 increase in Fixed Interdepartmental Reimbursement to the General Fund.

Capital Division

Capital Division appropriations are budgeted at \$38,537,400, which is a decrease of \$18,662,400 compared to the FY 2022 Amended Budget of \$57,199,800.

- The decrease was mainly due to the establishment of two large purchase orders in FY 2022 for the Facility Improvement project and the Fleet Electrification Infrastructure project.
- In addition, the purchase of 40 foot fixed route busses partially offsets the decline from the FY 2022 Amended Budget by \$947,500 improvement project and the Fleet Electrification Infrastructure project.

Additional Capital project details can be found in the Capital Improvement Summary section of this book.

The following table illustrates a three year projection of the Transportation Department's combined operating funds. It is important to note that while these funds are projected to end in FY 2023 at a positive \$31,238,400 the projected revenues in the outer fiscal years do not grow at a rate needed to cover the natural growth in expenditures. One critical measure the Department plans to implement in FY 2023 is to utilize all CRRSAA and American Recovery Plan Act (ARPA) federal grant monies received towards assisting with funding their

Transportation (FAX) Department

operations. The two federal grants will provide a total of \$34,549,900 (\$5,605,200 CRRSAA and \$28,944,700 ARPA) in FY 2023 funding. With these two significant federal funding sources, the Department anticipates a \$3,626,100 deficit by the end of FY 2025.

Otherwise, the projected operational deficit would most likely begin in FY 2023 without these two federal grants.

Department of Transportation FY 2023 - FY 2025 Operating			
Budget Breakdown - Operating Funds Only	Budget 2023	2024 Projections	2025 Projections
Carryover			
Carryover	\$ 18,205,000	\$ 31,238,400	\$ 14,701,147
Revenues			
TDA/LTF&STA	\$ 30,107,300	\$ 30,709,446	\$ 31,323,635
Passenger Fares	\$ 2,773,000	\$ 3,188,950	\$ 3,667,293
Measure C	\$ 16,172,100	\$ 15,195,042	\$ 15,498,943
Federal Grants (5307)	\$ 7,206,100	\$ 10,000,000	\$ 10,000,000
Federal Grants (CARES)	\$ -	\$ -	\$ -
Federal Grants (CRRSAA)	\$ 5,605,200	\$ -	\$ -
Federal Grants (ARPA)	\$ 28,944,700	\$ -	\$ -
State/Federal One-Time Grants (LCTOP, CMAQ)	\$ 925,000	\$ 720,000	\$ -
CMAQ Operating Grant (Rte 3, 20, 45, Industrial Park)	\$ 732,900	\$ 3,200,000	\$ 3,200,000
State/Local Misc. Revenue	\$ 705,400	\$ 719,508	\$ 733,898
Transfers In/Out - Current Capital Match	(\$ 8,673,900)	(\$ 4,500,000)	(\$ 4,500,000)
Transfers Out - Operating Reserve (20% Reserve of \$70M)	\$ -	\$ -	\$ -
Transfers Out - Match Reserve for Existing Grants	\$ -	\$ -	\$ -
Transfers Out - Match Reserve for ZEB	\$ -	\$ -	\$ -
CNG Rebate	\$ 363,500	\$ 290,800	\$ 232,640
LCFS/Renewable Energy Credits	\$ 1,200,000	\$ 1,080,000	\$ 1,000,000
Interest	\$ 154,400	\$ 123,520	\$ 98,816
Revenue Total	\$ 86,215,700	\$ 60,727,266	\$ 61,255,224
Expenditures			
51000 - Employee Services	\$ 44,966,800	\$ 49,515,804	\$ 51,001,278
53000 - Purchased Prof and Tech	\$ 9,001,700	\$ 9,271,751	\$ 9,549,904
54000 - Purchased Property Services	\$ 3,808,300	\$ 3,922,549	\$ 4,040,225
55000 - Other Purchased Services	\$ 307,900	\$ 317,137	\$ 326,651
56000 - Supplies	\$ 4,896,000	\$ 5,042,880	\$ 5,194,166
57000 - Property	\$ 108,800	\$ 112,064	\$ 115,426
58000 - Other Objects	\$ 2,027,000	\$ 774,560	\$ 797,797
59000 - Interdepartmental Charges	\$ 8,065,800	\$ 8,307,774	\$ 8,557,007
Expenditure Total	\$ 73,182,300	\$ 77,264,519	\$ 79,582,455
Net Operating Surplus/(Deficit)	\$ 31,238,400	\$ 14,701,147	(\$ 3,626,083)

Budget Assumptions:

All CRRSAA and ARPA funds are programmed for operating expense, providing carryover for use in FY 2024.

Measure C Tech pass-thru grant will be re-budgeted \$1,275,000 in revenue and account 58000 expense. Removed in FY 2024.

CNG Rebates and Renewable Energy Credits will begin to decrease due to transition to Electric Buses.

TDA and Measure C increases 2%, Passenger fares increase 15%.

Miscellaneous revenue increases 2%, interest increases due to CARES/CRRSAA/ARP money then decreases onward.

In FY 2024, account 51000 PERS expense increases \$3,200,000 for the extended service from CMAQ grant.

All expenses increase 3% every year onward.

Staffing

The Transportation Department's Personnel Budget totals \$45,296,200, which is a \$7,187,700 decrease from the FY 2022 Amended Budget.

The FY 2023 Budget accounts for the step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to the following:

Transit Operating Divisions

The Department is home to 472 FTE's in FY 2023 and includes the following changes:

- 22 Bus Drivers and 2 Supervisor positions are being added at 0.75 FTE each for a total increase of 18.0 FTE totaling \$1,337,300. The funding is at .75 FTE for each to allow the Department to hire in advance while awaiting the next Bus Driver training class to begin.

Transfers

The FY 2023 Budget transferred the Fleet Division to the new General Services Department. As such, 89 positions were transferred out of the Transportation Department.

The FY 2023 Budget centralizes all information services positions under the direction of the Information Services Department (ISD). As such, the following Information Technology positions will continue to be located at the Transportation Department, but report to ISD management team.

- Information Service Supervisor
- Computer Systems Specialist II
- Computer Systems Spec III
- Programmer/Analyst III
- Programmer/Analyst IV

Department Staffing Detail

Division	Position Summary				
	FY 2021 Final	FY 2022 Adopted	FY 2022 Amended	FY 2023 Changes	FY 2023 Proposed
Transportation Operating	325.00	333.00	333.00	20.00	353.00
Transportation Maintenance	83.00	81.00	83.00	1.00	84.00
Transportation Administration	25.00	29.00	32.00	(6.00)	26.00
Transportation Support Services	7.00	6.00	6.00	0.00	6.00
Transportation Planning	3.00	3.00	3.00	0.00	3.00
Fleet Public Safety Maintenance	32.00	31.00	31.00	(31.00)	0.00
Fleet Management	56.00	55.00	55.00	(55.00)	0.00
Fleet Equipment Acquisition	3.00	3.00	3.00	(3.00)	0.00
Total	534.00	541.00	546.00	(74.00)	472.00

Note:

The FY 2023 Changes are due to the following:

22 Full Time Bus Drivers and 2 Supervisors (0.75 FTE each)	18.0	FTE
ISD centralization of 5 IT positions	(5.0)	FTE
FY 2022 eight (8) authorized Bus Driver Positions @ .75 FTE	(6.0)	FTE
FY 2023 eight (8) authorized Bus Driver Positions @ 1.0 FTE	8.0	FTE
New Dept. - Positions Transferred to General Service Dept.	(89.0)	FTE
	(74.0)	Total FY 2023 Changes

Department of Transportation/Fresno Area Express

Impact of Capital Projects on Operations

<i>Project</i>	<i>Projected Year of Completion</i>	<i>Square Footage/Miles</i>	<i>Capital Projects</i>	
			<i>Estimated Number of Positions</i>	<i>Estimated Annual O&M Cost/(Savings)</i>
HFN Bus Stop Improvements	2023	18.2 miles	N/A	(\$100,000)
Bus Entry Gate Installation	2023	N/A	N/A	(\$15,000)
ZEBs and Charging Infrastructure	2023	N/A	N/A	Unknown
TAM Software	2023	N/A	N/A	(\$140,000)
Electronic Pre-Trip Inspection System	2023	N/A	N/A	(\$140,000)

Major Capital Projects budgeted in FY 2023 for the Department of Transportation/Fresno Area Express include the continuation of existing projects: high-frequency network (HFN) bus stop improvements, installation of a new bus entry gate and associated security features at the Municipal Service Center (MSC), installation of battery-electric bus (BEB) charging infrastructure, launch of transit asset maintenance (TAM) software, and launch of an electronic pre-trip inspection system. Once complete and fully operational, these projects are anticipated to impact the Department's operations and maintenance (O&M) budget beginning in FY 2023.

HFN Bus Stop Improvements

Planned improvements to various bus stops along the FAX high-frequency network corridors of Shaw and Cedar Avenues include concrete repair, installation of upgraded amenities, traffic signal priority (TSP) for transit buses, and increased ADA accessibility. As a result of these improvements, HFN ridership is expected to increase five percent (or approximately 110,000 passengers based on pre-COVID ridership numbers) in the first year after completion of the project. This has potential to increase the farebox collections by more than \$100,000 in the

first year, which is reflected as a savings/offset of operational expense in the chart above.

Bus Entry Gate

FAX plans to add a dedicated bus entrance at the MSC, eliminating the need for buses to enter through the busy front gate. This will increase operational efficiency by reducing end-of-day bus queue times and traffic congestion within the MSC. Any step that decreases bus queue times thereby reduces fuel and employee hours. Even the projected one-quarter percent reduction to fuel expense and driver overtime has potential to save the Department over \$15,000 in one year.

BEB Charging Infrastructure

FAX has committed to transitioning all buses to zero-emission (either electric or hydrogen) by the year 2040. The initial phase of ZEB deployment requires significant electric charging infrastructure improvements to the FAX portion of the MSC, currently scheduled for completion in 2023. Buses will be charged using off-peak periods to maximize savings. The switch from alternative fuel to electric for the first batch of ZEBs is anticipated to reduce operating expense, but the amount depends on the fuel versus electricity cost is not yet quantified.

TAM Software

Transit Asset Management is crucial to ensure all FAX vehicles and equipment are maintained in a state of good repair and appropriately retired and replaced at the end of their useful life. FAX plans to invest in a new TAM software package to track all critical aspects of asset management, including but not limited to upfit, deployment, regular use, scheduled maintenance, repair, and service life. Such software will reduce the long-term costs associated with vehicle and equipment maintenance by ensuring preventive tasks are completed in a timely manner, as well as reducing “emergency repairs” that drive maintenance staff overtime. An anticipated reduction of five percent of maintenance overtime and parts expense has potential to save the Department over \$140,000 in one year.

Electronic Pre-Trip Inspection System

FAX bus drivers currently conduct manual pre-trip inspections at the beginning of each shift and/or when taking over a different vehicle. These inspections can take several minutes apiece and require keen attention to detail. FAX plans to purchase and install electronic pre-trip inspection systems on all transit buses, which will shorten the time required for the inspection and automate/formalize the process of reporting the data to the maintenance staff. An anticipated reduction of five minutes of work time per driver per workday has the potential to decrease driver overtime by \$140,000. Additional maintenance benefits, similar to those discussed in the TAM section above, may be realized as well.

Transportation (FAX) Department

Department Revenue and Expenditure - All Funds Combined

<i>Funding Source</i>	<i>FY 2020 Actuals</i>	<i>FY 2021 Actuals</i>	<i>FY 2022 Amended</i>	<i>FY 2023 Proposed</i>	<i>Percent Change</i>
Beginning Balance	29,393,913	35,376,802	55,518,100	51,056,600	(8.0)
Fiscal Year Revenues:					
Taxes	10,720,960	12,668,261	13,566,200	16,212,100	19.5
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	59,047,675	40,956,860	82,960,100	95,327,000	14.9
Charges for Services	5,422,620	2,272,128	4,274,100	2,873,000	(32.8)
Fines	0	0	0	0	0.0
Other Revenue	1,008,831	630,506	820,100	581,900	(29.0)
Interdepartmental Charges for Services	38,302,068	41,881,773	48,897,700	0	(100.0)
Misc. Revenue	1,891,672	1,086,686	1,474,100	946,000	(35.8)
Transfers	(1,022,546)	(398,706)	1,146,800	9,800	(99.1)
Total Fiscal Year Revenues	115,371,281	99,097,508	153,139,100	115,949,800	(24.3)
Funding Facilitated by Department	144,765,194	134,474,310	208,657,200	167,006,400	(20.0)
Memo Item:					
Citywide General Fund Support	(6,842)	(1,913)	0	0	0.0
Total Available Funding	144,758,351	134,472,397	208,657,200	167,006,400	(20.0)
Appropriations by Amount					
Personnel Services	44,775,227	47,160,846	52,483,900	45,296,200	(13.7)
Non Personnel Services	55,705,651	61,018,620	116,821,400	57,685,900	(50.6)
Interdepartmental Services	9,551,342	9,128,483	11,069,400	8,982,200	(18.9)
Contingencies	0	0	500,000	0	(100.0)
Total Departmental Expenditures	110,032,220	117,307,950	180,874,700	111,964,300	(38.1)
Appropriations by Percentage					
Personnel Services	40.7	40.2	29.0	40.5	(13.7)
Non Personnel Services	50.6	52.0	64.6	51.5	(50.6)
Interdepartmental Services	8.7	7.8	6.1	8.0	(18.9)
Contingencies	0.0	0.0	0.3	0.0	(100.0)
Total Departmental Expenditures	100.0	100.0	100.0	100.0	(38.1)

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Department Appropriations by Fund Classification - FY 2023 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	16,274,100	0	34,782,500	0	0	51,056,600
Fiscal Year Revenues:							
Taxes	0	16,212,100	0	0	0	0	16,212,100
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	95,327,000	0	0	95,327,000
Charges for Services	0	0	0	2,873,000	0	0	2,873,000
Fines	0	0	0	0	0	0	0
Other Revenue	0	110,000	0	471,900	0	0	581,900
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	946,000	0	0	946,000
Transfers	0	(2,562,000)	0	2,571,800	0	0	9,800
Total Fiscal Year Revenues	0	13,760,100	0	102,189,700	0	0	115,949,800
Funding Facilitated by Department	0	30,034,200	0	136,972,200	0	0	167,006,400
Memo Item:							
Citywide General Fund Support	0	0	0	0	0	0	0
Total Available Funding	0	30,034,200	0	136,972,200	0	0	167,006,400
Appropriations							
Personnel Services	0	11,346,800	0	33,949,400	0	0	45,296,200
Non Personnel Services	0	2,467,500	0	55,218,400	0	0	57,685,900
Interdepartmental Services	0	874,700	0	8,107,500	0	0	8,982,200
Contingencies	0	0	0	0	0	0	0
Total Appropriations	0	14,689,000	0	97,275,300	0	0	111,964,300

Department Appropriations by Fund Type

Resources	FY 2020 Actuals	FY 2021 Actuals	FY 2022 Amended	FY 2023 Proposed (Amount)	FY 2023 Proposed (Percentage)
Operating	99,594,727	101,007,394	123,674,900	73,426,900	65.6
Capital	10,437,493	16,300,556	57,199,800	38,537,400	34.4
Debt Service	0	0	0	0	0.0
Total	110,032,220	117,307,950	180,874,700	111,964,300	100.0

Notes:

Department Appropriations by Fund Classification – FY 2023 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

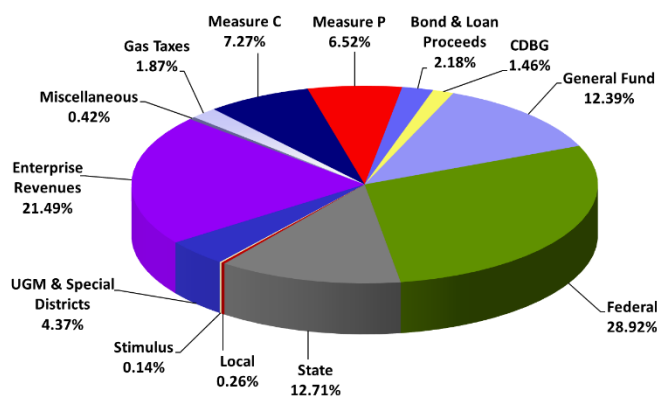
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FY 2023-2027 Capital Improvement Program

Introduction

Development of the FY 2023-2027 Capital Improvement Program (CIP) is an intensive, ongoing process, involving a comprehensive review of the goals and direction of the City's future infrastructure needs. The overriding mission of this review is to determine specific priorities, starting with the vital work being done

FY 2023 Capital Revenues



to revitalize and reinvigorate the Downtown area; then to sequence those priorities to enable the City to effectively concentrate its capital investment.

Any capital plan must take into consideration the financial impact to its citizens, balancing the ever changing needs of the City with the

capacity of the population to finance those improvements and the maintenance that comes with them. This is especially true of capital funded through utility rates. Critical decisions will be made concerning the pace and timing of the utility capital program using the dollars available.

Overview

The total FY 2023-2027 CIP is budgeted at \$1,462 billion for projects that range from the construction of new facilities to the updating of existing structures, street improvements, sidewalk repairs and utility infrastructure maintenance. The FY 2023 Capital Program contains new and ongoing projects with a combined approximate cost of \$619.5 million.

Capital Revenue Sources

In FY 2023, Federal Grant revenue totals \$170.2 million consists of funding for main arterial street rehabilitation/improvements in the Public Works Department at \$29.2 million; Federal Aviation Authority Grants for Fresno Yosemite International Airport at \$121.2 million; and, Federal Transportation Agency Grants for FAX at \$19.8 million.

State capital resources total \$74.8 million and provides funding for the new Regional Fire Training Center totaling \$6.3 million; Prop 68 and State Grant funding for park and facility improvements in the PARCS Department totaling \$4.3 million; State Grant and Gas Tax funding for street related improvements and repairs in Public Works totaling \$47.5 million; and, Proposition 1B, State Cap & Trade and SB1 Grant funding in the FAX Department totaling \$16.7 million.

Enterprise revenue totals \$126.5 million and will be used primarily to fund water well and sewer line construction and rehabilitation in Public Utilities as well as supporting Airports

capital projects. CDBG is primarily used for neighborhood street improvements and reconstruction as well as park improvements.

Uses of Capital Funding

The City's capital funding is dedicated to a variety of programs and projects such as the Neighborhood Infrastructure improvement and the Blackstone / McKinley Grade Separation projects in the Public Works Department. Major capital projects in the Department of Public

completing the Bus Rapid Transit (BRT) project to improve transportation efficiencies and air quality, expanding the electric vehicle infrastructure.

Department Details

The Police Department

The Department has budgeted \$130,000 bond debt service payment in FY 2023 for the Regional Training Center, which is in accordance with the multi-year lease purchase agreement with the Wastewater Treatment Division. Funding to offset the debt service payments, as well as overall operations and maintenance costs, is generated from fees charged to other agencies for use of the facility.

Fire Department

The Department's FY 2023 CIP budget totals \$7,050,000. Key department projects include the following:

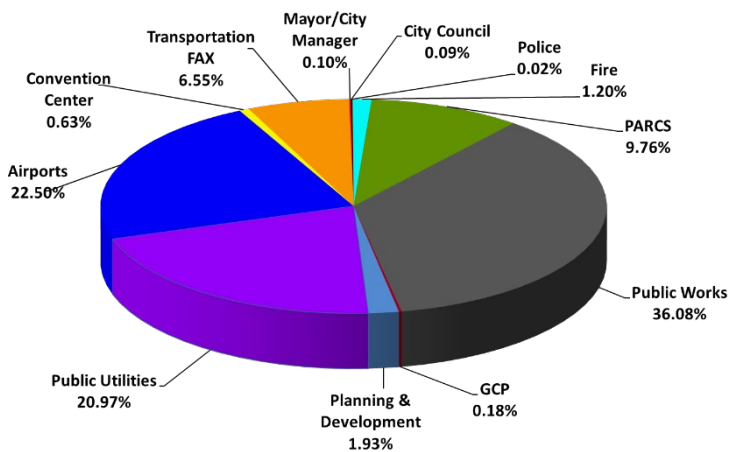
Fire Station #10 Relocation

In September 2018, the City purchased land located at 6351 East Clinton Avenue as the future site of Fire Station #10. In FY 2023, appropriations totaling \$750,000 have been budgeted to hire a consultant to prepare design plans for construction of the fire station.

Fire Regional Training Center Construction

In FY 2022, the Fire Department was awarded a \$25,000,000 State Grant for construction of the Regional Training Center, which is projected to be a three year construction project. In FY 2023, the capital budget includes \$6,300,000 for final design work and initial construction.

FY 2023 Capital Appropriations



Utilities include Water System Rehabilitation and Replacement, which involves improvements at the Northeast Surface Water Treatment Facility, Transmission Main expansion and renewal and well construction; construction of the Southwest Quadrant Recycled Water Distribution System; and funding to maintain components at the wastewater treatment facility, as well as rehabilitation of the wastewater infrastructure system. The Airports Department is expanding the terminal concourse at Fresno Yosemite International Airport and modernizing the TSA manual baggage screening system. The FAX Department is improving infrastructure and ADA accessibility at bus stops along key transit routes including those along Shaw Avenue, Cedar Avenue and into Southwest Fresno,

The Parks, After School, Recreation & Community Services Department

Through a variety of funding sources, including General Fund, Measure P and state and federal grants such as the Community Development Block Grant (CDBG), the American Rescue Plan Act (ARPA), and the Statewide Park Development and Community Revitalization Grant (Proposition 68), the PARCS Department is making key capital improvements in FY 2023. Capital improvements to be initiated or continued in FY 2023 include the following:

New Parks and Facilities

Milburn & Dakota Park: The City has been awarded \$8,500,000 in Prop 68 funds to build a new 4.5-acre park at Milburn & Dakota. The design phase is budgeted at \$2,000,000 in FY 2023 utilizing Prop 68 funds and \$193,000 through available and eligible Urban Growth Management (UGM) for costs not eligible through Prop 68.

Citywide Senior Center: The new Citywide Senior Center is anticipated to be 30,000-40,000 square feet and centrally located. Design for the center is anticipated to begin in FY 2023 using \$250,000 in Measure P funds.

South Tower Park: The design of a new 0.64-acre park located at the corner of N. Broadway St. and E. Elizabeth St. began design in FY 2022. In FY 2023, the design will be finalized, and the park will begin construction utilizing \$1,900,500 in Measure P funds and \$135,500 from the General Fund.

Van Ness & Weldon Park: The design of a new park located at the corner of N. Van Ness Blvd & E. Weldon Ave was underway in FY 2022. In FY 2023, the design will be finalized, and the park will begin construction utilizing \$1,500,000 in Measure P funds, \$500,000 from

General Funds carried over from FY 2022, and \$999,900 in FY 2022 ARPA carryover.

Bulldog & Sixth Building Community

Center: Renovation of the 3,944 square-foot north building of the new Community Center at Bulldog & Sixth began in FY 2022 and will conclude in FY 2023. The north building will contain restrooms, two multi-purpose rooms for youth and seniors, and an office. In FY 2023, \$600,000 of Measure P funding is requested to renovate the 2,973 square-foot south building which will contain restrooms, a senior dining lounge, kitchen, and two offices.

Peach Property: A total of \$8,500,000 in ARPA carryover is budgeted for Phase 1 of the 49-acre South Peach Avenue site for the development of a new park to feature soccer, field hockey, and additional park amenities. Design and community engagement for the property was expected to begin in late FY 2022 and continue through FY 2023.

Fowler and Tulare Park Site: \$1,000,000 of UGM funds have been carried over from FY 2022 for an acquisition and design of the Fowler and Tulare Park site.

Acquisitions: In addition to the new parks noted above, the City is also proposing to allocate \$11,123,800 of Measure P funds for the acquisition of new park property, of which at least \$6,146,600 must be located in accordance with the definition of highest-need areas adopted by the City Council on 12/9/2021.

Improvement Projects

Radio Park Rehabilitation: The City has been awarded \$6,075,390 in Proposition 68 funds to renovate Radio Park which include public art, a shaded walking path, spray park, event plaza, soccer field, play structure, and

other park amenities. In FY 2023, \$2,000,000 is funded from Prop 68 and \$100,000 will be funded through available and eligible UGM funds for costs not eligible for Proposition 68 reimbursement.

Al Radka Improvements: \$125,000 of Measure P funds for site improvements including the addition of shade over the bleachers and dug outs. \$50,000 of Measure P funds will be utilized for the design of a Dog Park to be constructed in FY 2024.

Dickey Park Improvements: \$505,000 of Measure P funds to improve Dickey Park, including design for a rehabilitated picnic area and restroom facility, with construction to follow in FY 2024.

Einstein Improvements: \$205,000 of Measure P funds to improve Einstein Park, including the design phase of the pool renovation, to be completed in FY 2024.

Fink White Improvements: \$530,000 of Measure P funds to improve Fink White Park, including restroom rehabilitation, bleacher replacements, and a shade structure.

Frank H Ball Improvements: \$385,000 of Measure P to improve Frank H Ball, including a new monument sign and the design of a new picnic pavilion to be constructed in FY 2024.

Lafayette Improvements: \$75,000 in Measure P funds for design documents for restroom rehabilitation construction in FY 2024.

Manchester Improvements: \$30,000 of Measure P funds to design a new amenity to replace the existing wader pool. The selection of the new amenity will be informed by community engagement.

Mary Ella Brown Improvements: \$875,000 of Measure P funds to improve the Mary Ella Brown Community Center, which include the design phase of the pool renovation to be completed in FY 2024, a shade structure for the existing tot lot, and additional lifecycle replacements.

Meux Home Improvements: \$150,000 of General Fund appropriations has been budgeted for exterior lifecycle replacements.

Pilibos Improvements: \$118,200 of General Fund and \$792,000 of Measure P funds is budgeted for Turf refurbishment and \$78,700 for the design of two tot lot shade structures and a roof replacement at Pilibos Park.

Roeding Improvements: \$1,625,000 of Measure P funds to improve Roeding Park including new court lighting for 3 tennis courts, court resurfacing and restriping, restroom rehabilitation, and new shade structures to be designed in FY 2023 and constructed in FY 2024.

Roeding Storyland / Playland: \$1,721,600 for lifecycle replacements and improvements at Storyland / Playland including tree trimming, ADA barrier removal, irrigation improvements and lifecycle replacements.

Romain Improvements: \$730,000 of Measure P funds to improve Romain Park include a new monument sign, new decorative entrance gate from parking lot to park, design of new HVAC system for the boxing room, and a perimeter walking trail to be designed in FY 2023 and constructed in FY 2024.

Rotary East Improvements: \$100,000 of Measure P funds to design a new shade structure and soft-fall surface for the existing tot lot, as well as a new shaded picnic area to be

designed in FY 2023 and constructed in FY 2024.

Science Mobile Improvements: \$50,000 of Measure P funding for improvements to the Science Mobile, including rehabilitation/renovation of interior science exhibits/components and a new exterior wrap.

Veteran's Memorial Improvements: \$1,000,000 of Measure P funding to begin a multi-year renovation/restoration of the Veteran's Memorial Auditorium. FY 2023 funds will be used to order studies, engage a historical rehabilitation design consultant, and for lifecycle replacements.

ADA Barrier Removal Assessments: \$75,000 of Measure P funding for assessments to remove ADA barriers and improve access to PARCS facilities in high-need areas.

Court Resurfacing: \$200,000 of Measure P funding to resurface sport courts.

Lifecycle Repair/Replacements: The following is a list of Measure P funded projects by park for various lifecycle replacement projects, which may include replacement, repair and/or rehabilitation of parking lots, monument signs, play structures (to include shade structures and soft-fall surfaces), picnic tables, waste receptacles, barbecues, security lighting, benches, and ADA improvements:

- *Belcher: \$30,000.*
- *Bigby-Villa Improvements: \$110,000.*
- *California/Tupman Improvements: \$160,000.*
- *Cary: \$100,000.*
- *Granny's: \$10,000.*
- *Hinton: \$270,000.*
- *Holmes: \$520,000.*
- *Logan Park: \$110,000.*
- *Maxie L Parks: \$250,000.*
- *Mosqueda: \$50,000.*
- *Neilsen: \$115,000.*

- *Orchid: \$150,000.*
- *Sunset: \$240,000.*
- *Vinland: \$55,000.*
- *Woodward Park: \$25,000.*

Preventative Maintenance: \$200,000 of Parks Special Fund/Regional Parking Revenue and \$500,000 of Measure P funds for critical rehabilitation/lifecycle repair activities that cannot be foreseen.

Slurry, Seal, and Restriping: \$400,000 of Measure P funds for slurry, seal, and restriping.

Tree Trimming: \$200,000 of Measure P to address overgrown or hazardous trees, and to implement a proactive tree-trimming program.

Energy Efficiency Project: \$800,000 of Measure P funding to implement energy efficiency improvements at 50 parks and park facilities. The appropriated funds represent a small portion of the cost of the project. The project is largely funded through future energy savings. The following parks and facilities will receive LED lighting upgrades. Facilities will also receive HVAC control system upgrades:

Al Radka	Martin Ray Reilly
Bob Belcher	Mary Ella Brown
Carozza	Maxie L Parks
Dickey Youth Center	Melody
Dickey	Mosqueda
Einstein	Nielson
El Dorado	Pilibos
Figarden	Pinedale
Fink-White	Quigley
Forkner	Radio
Frank H. Ball	Roeding
Granny's	Romain
Highway City	Rotary East
Hinton	Rotary West
Holman	Selma Layne
Holmes	Regional Sports Complex
Inspiration	Stallion
JSK	Sunnyside
Kaiser	Sunset

Keith Tice
Koligian
Lafayette
Lions
Logan
Manchester

Ted C. Wills
Todd Beamer
Vinland
Woodward
Willow & Balch

Additionally, the following facilities will receive HVAC replacements: Mosqueda Community Center, Romain Community Center, and Ted C. Wills Community Center. The Regional Sports Complex will receive an HVAC Efficiency upgrade.

Continuing Projects in FY 2023

The following projects were previously funded, and the amount below represents the funding being carried over and anticipated to be expended during FY 2023.

Al Radka Irrigation Pump System

Replacement: \$259,400 of Measure P carryover to complete the project in FY 2023.

Barrios Unidos: \$100,000 of Measure P carryover to reimburse Barrios Unidos for facility improvements. In an effort to meet the grant agreement, supporting documentation of performance is required.

California/Tupman Play Structure

Installation: \$163,000 of General Fund carryover to complete the project in FY 2023.

Dickey Parking Lot Improvements:

\$293,900 of Measure P carryover to improve the Dickey Youth Center security through the installation of a new gate.

Fink White Splash Pad: \$80,000 of Measure P carryover and \$209,300 in CDBG funds is budgeted to complete the project.

Granny's Park Security Lighting: \$10,000 of Measure P carryover to complete the installation of five new security lights.

Herndon/Milburn Overlook: \$315,900 of Measure P carryover to redesign the park.

Hinton Park Sport Field Improvements:

\$54,000 of California Department of Parks and Recreation Grant fund carryover for improvements to Hinton Park sports fields.

Keats Pocket Park: \$100,000 to complete the construction of Keats Pocket Park.

Logan Parking Lot Improvements:

\$223,000 of Measure P carryover to complete parking lot resurfacing, restriping, concrete repair, and ADA improvements.

Maxie L Parks HVAC: \$860,000 of Measure P carryover for the design and installation of HVAC at Maxie L. Parks.

Roeding Park Tot Lots: \$433,350 of General Fund carryover to replace two tot lots at Roeding Park.

Roeding Dog Park: \$458,800 in Measure P carryover for the relocation of the Roeding Dog Park to include new amenities and ADA improvements.

Roessler Winery Building: \$461,700 of General Fund carryover to implement structural improvements and design programmatic enhancements to a historic facility.

Romain Sport Court Improvements:

\$46,800 of California Department of Parks and Recreation Grant fund carryover for the improvement of Romain Courts.

The Link @ Blackstone: \$200,000 of Measure P carryover for the new Community Center serving The Link @ Blackstone.

Water Tower/Eaton Plaza: \$700,000 of General Fund carryover for improvement of the Water Tower & Eaton Plaza.

Woodward Amphitheater Shade Structure Replacement: \$10,000 of Measure P funds for completion of the shade sail replacement at the Woodward Park Amphitheater.

Woodward Park Group Activity Center Improvements: \$32,600 of Parks Special Project/Regional Parking Revenue carryover to complete concrete repair & lighting improvements.

Woodward Play Structure Improvements: \$428,650 to complete improvements and repairs to the Woodward Park play structures.

Acquisitions Funded in FY 2022: \$1,499,000 of General Fund, \$2,599,800 of ARPA funds, and \$700,000 of Measure P funds are being carried over from prior year appropriations for property acquisitions for which appraisals, negotiations, and/or environmental assessments are ongoing.

Picnic Areas: Funds were granted for the following picnic areas under the Prop 68 Per Capita grant in FY 2022. Additional Measure P funds are being allocated to complete the projects in FY 2023. Each includes a new picnic table, barbecue, waste receptacle, and path of travel:

- *California Tupman:* \$35,600 of Proposition 68 and \$9,900 Measure P.
- *Lafayette:* \$35,600 of Proposition 68 and \$14,500 in Measure P.
- *Logan:* \$35,600 of Proposition 68 and \$9,000 in Measure P.
- *Robinson:* \$35,600 of Proposition 68 and \$15,600 in Measure P.
- *Sunnyside:* \$35,600 of Proposition 68 and \$9,000 in Measure P.

CDBG Funded Capital Improvements: The FY 2023 budget includes \$1,107,535 of CDBG funding for a variety of projects in several parks. The following represents the remaining project completion costs in FY 2023:

- *Dickey Playground Tot Lot Replacement:* \$10,000.
- *Fink White Splash Pad:* \$209,300.
- *Frank H Ball ADA Improvements:* \$270,000.
- *Hinton Field Lighting:* \$21,235.
- *Hinton Restrooms:* \$397,000.
- *JSK Play Structure Replacement:* \$300,000.

While the CDBG capital improvements will occur under PARCS' oversight, the accounting costs will be centralized under the Planning and Development Department in order to strengthen financial compliance with the U.S. Department of Housing and Urban Development's eligibility requirements. Additional detail may be found under the Planning and Development Department's section in this book.

The Public Works Department

Public Works capital appropriations are budgeted at \$243.3 million in FY 2023. The following are significant projects of note:

Blackstone and McKinley Grade

Separation: The Fresno County Transportation Authority awarded \$6,000,000 of Measure C funding to the City of Fresno to begin design and environmental studies to build two railroad grade separations at Blackstone and McKinley Avenues just east of Fresno City College. This project will help to relieve traffic congestion, improve air quality, increase transit reliability, and improve public



safety. The Blackstone and McKinley Grade Separation will continue through the final engineering design, utility relocation and right-of-way acquisition phases in FY 2023 utilizing \$21.5 million of Measure "C" Grade Separation funds.

High Speed Rail: The project budgets includes Public Works and DPU completing the plan review and permitting process for 13 grade separations, 5 miles of realigned streets, more than 30 traffic signals, 20 miles of realigned sewer and water, as well as providing construction oversight services for City facilities being relocated or constructed by the High-Speed Rail project. Appropriations are budgeted at \$725,100 in FY 2023.

Neighborhood Geobase Tree Trimming:

The FY 2023 Neighborhood Geobase Tree Trimming program includes \$2.8 million for proactive tree trimming of geobases

throughout the City. The program funding will enable trimming of approximately 35 geobases, allowing for a 10 year trim cycle citywide, consistent with industry standard best practices. The program reduces risk for downed trees and limbs, improves the health of the urban forest and improves aesthetics throughout our neighborhoods.

Neighborhood Infrastructure Projects: The FY 2023 Neighborhood Infrastructure Projects are budgeted with \$38.5 million in ARPA and General Fund resources.

Clean California Downtown Fresno

Neighborhood Improvements: In FY 2023, the Clean California Downtown Fresno Neighborhood Improvements Project will be underway with \$4.4 million through State grants from the Clean California program. Funds will be used for design work on Belmont Avenue median island reconstruction, irrigation and street tree planting, enlisting local artists for murals near Caltrans freeway facilities, educational litter campaigns and neighborhood cleanup work.

SB1 Projects: Senate Bill 1 (SB1) revenues for FY 2023 are estimated at \$11.6 million, which will be utilized for numerous street repaving, concrete repair and traffic signal projects throughout the City. The 2022-23 SB1 list of projects is planned for presentation to Council in June 2022.

Energy Efficiency Upgrades: The FY 2023 Energy Efficiency Upgrades will complete \$17 million in improvements at Citywide Police, Fire and PARCS facilities, and is budgeted for \$317,000 for construction management and inspection staffing costs on the project. Savings in energy bills are funding these significant

improvements and helping tackle a large backlog in deferred maintenance at these City facilities.

Traffic Signals: The FY 2023 budget includes the construction of 2 new traffic signals and 7 signal left turn phasing upgrades, 2 HAWK pedestrian crossing signals, along with the completion of 16 additional traffic signals, to improve safety and relieve congestion. The primary funding sources are Federal and State grant funding such as the Highway Safety Improvement Program and Active Transportation Program.

Veterans/UPRR/HSR Overpass: Veterans Boulevard Project is being delivered under seven project numbers. Design and right-of-way acquisition has been completed. Construction of the Veterans Boulevard South Extension from Barstow Avenue to Shaw Avenue, Bullard Avenue extension from Carnegie to Veterans, and the Veterans Trail from Polk to Hayes are all now complete. Utilizing the Federal BUILD grant, State Transportation Improvement Program (STIP) funds, Measure C, RTMF, and local developer fees that have been secured for project construction, the FY 2023 budget includes \$14.9 million in funding previously secured to finish the construction, with a planned open to



traffic date of December 2023 for the full freeway interchange on State Route 99 and all roadway connections between Shaw Avenue and Herndon Avenue.

Intelligent Transportation System (ITS):

The Department will install traffic synchronization technology on traffic signals for major corridors of the City of Fresno. As these projects are completed, additional



personnel for signal timing, the physical maintenance of the equipment and information technology will be necessary along with replacement equipment as the original equipment ages and no longer functions. A total of \$5.6 million is budgeted for FY 2023.

Active Transportation Projects (ATP): The 2017 Active Transportation Plan (ATP) established a vision for investment in infrastructure to improve facilities for walking, biking and active travel. In FY 2023 there are several key ATP projects slated to move into construction and several exiting new projects that will start with design development. The Public Works Department continues to prioritize securing funding for future Active Transportation opportunities through local, state and federal funding sources:

River West Eaton Trail Extension Project –

This project is progressing through the final design phase utilizing \$2,988,800 in grant funds received from the San Joaquin River Conservancy. The project will improve 500 acres, add 3 miles of trails, and add three parking lots, restrooms and two viewing areas to improve recreational opportunities for the community to enjoy the San Joaquin River Parkway.

Barstow Avenue Class IV Protected Bike

Lanes – This project is budgeted at \$2,040,400 utilizing Measure C Bicycle Facilities, Measure C Street Maintenance, and Measure P Safe Walking & Biking funds to construct two miles of Class IV protected bike lanes from Blackstone to Cedar Avenue, connecting Fresno State to housing and retail uses through active transportation.

Midtown Trail – The Midtown trail is comprised of five segments and is a key project to bring the plan from paper to pavement. Segments 2 and 5 are already in construction. Total FY 2023 appropriations of \$7,268,000 for the five segments, including Measure C Trails, Measure P Safe Walking & Biking Trails, Federal CMAQ and State ATP grant funding, and construction contract awards for the remaining segments.

Fancher Creek Trail Project and Fancher Creek Parkway Plan

– The Fancher Creek Trail Project from Clovis to Fowler is in the design phase with FY 2023 appropriations of \$421,300. The City has committed to funding the construction, contingent upon the developer forming a CFD for maintenance.

The Fancher Creek Parkway Trail Plan will produce a conceptual study for trail feasibility and enhancement along Fancher Creek from Jensen to Temperance (approximately 5.3 miles). The completed plan will include potential funding sources for the facility and an

implementation plan to move rapidly to secure grant funding for engineering, acquisition and construction. The planning process will bring together partnering agencies and the community to present a unified vision for trail facilities.

California Complete Streets Project

– In FY 2022 the City was awarded a federal CMAQ grant to improve California Avenue between Fruit Avenue and Mayor Avenue/ Tupman Street. The project will install over a mile of Class IV protected bike facilities, over 1,000 feet of missing sidewalks, a new HAWK pedestrian signal between Tulare and Kern Streets, improve the configuration of the MLK Pottle intersection and install new street lighting along the corridor. In FY 2023, \$306,700 is budgeted for the design phase.



Tulare, Sixth to Cedar Complete Streets

– The FY 2023 budget includes \$2.2 million for the Tulare Avenue Complete Streets project from Sixth Street to Cedar Avenue, which will install and widen the sidewalk on the south side of Tulare Avenue, install curb and gutters, upgrade curb ramps to meet ADA compliance, reconstruct the roadway on the south side of Tulare, slurry seal on the north side of Tulare, restriping of the roadway to include a road diet and Class II bike lanes, a traffic signal modification at Cedar and Sixth, and new traffic signal loops.

MLK Center Active Transportation and

Park Infrastructure: The Martin Luther King Activity Center project is part of a catalytic transformation underway to improve air quality and overall quality of life in Southwest Fresno. Through funding from the Transformative Climate Communities Program, investment from State Center Community College District and collaboration with the City of Fresno, Southwest Fresno will soon be home to a new community college campus. This project will install trails, sidewalks and bike paths to support and encourage active travel to and from the campus and around southwest Fresno. The boundaries of the project are Martin Luther King Jr. Boulevard, Church, Jensen and Walnut Avenues. FY 2023 funding for the MLK Active Transportation Project and MLK Magnet Core Park totals \$16.8 million.

West Area Projects: The FY 2023 budget includes \$8.1million for projects west of State Route 99, including projects to address safety and capacity at intersections, bottlenecks and lack of sidewalks on Shaw Avenue, Ashlan Avenue, Clinton Avenue, McKinley Avenue and Polk Avenue. Key projects include:

Polk Avenue Widening, Shaw to Gettysburg – This project is completing the NEPA environmental approval in FY 2022, with right-of-way acquisition scheduled for FY 2023 and is funded at \$1,455,200 through the Federal Grant and New Growth Street Impact Fee Program. The project is scheduled for a construction contract award in FY 2024, following the completion of final design, right-of-way acquisition and utility relocation.

Clinton Avenue Widening from Marks to Valentine – This project will progress to the right-of-way acquisition phase in FY 2023 with \$1,742,800 in appropriations. Construction is scheduled for FY 2024.

Ashlan Westbound Widening from Polk to

Bryan – This project will move into final design and right-of-way acquisition with \$919,200 in funding, with construction planned for FY 2025 after utilities are relocated.

McKinley Avenue Widening from Marks to

Hughes – This project will continue in the environmental and preliminary engineering phase with \$61,800 in funding, with construction planned for FY 2025 following right-of-way acquisition and utility relocation. The project will add bike lanes, sidewalks and a midblock signalized HAWK crossing for Jane Addams Elementary.

Transformative Climates Communities

Program (TCC): As part of the Transformative Climate Communities (TCC) program, the Strategic Growth Council has awarded \$70 million to the City of Fresno. Key components of the TCC project are transformative public infrastructure investments, including: completing streets that will improve High Speed Rail Connectivity in Downtown Fresno, urban greening elements in Chinatown, and a Class I trail in Southwest Fresno. Total appropriations of \$34.5 million for FY 2023.

Caltrans Highway Litter Control and

Graffiti Abatement: Through funding from Caltrans, the FY 2023 budget includes \$450,000 towards these efforts to improve our community and combat blight.

Blackstone Smart Mobility Projects: The Southern Blackstone Avenue Smart Mobility Strategy is based on a community-driven process that led to the development of design concepts to improve the corridor. The Southern Blackstone Avenue Smart Mobility Strategy was adopted by the Fresno City Council on May 2, 2019. The strategy defined short term and long term improvements for the corridor and

the City will continue to implement the strategy and pursue funding opportunities:

Shields Ave to McKinley Avenue – The Blackstone Avenue Smart Mobility Project will construct protected Class IV bicycle facilities in each direction of Blackstone Avenue between Shields Avenue and McKinley Avenue by implementation of a road diet. This project will also install new curb ramps, traffic calming features, green conflict zone markings, and reconstruction of median noses and installing elevated bus platforms for Bus Rapid Transit (BRT) riders. The FY 2023 budget includes \$169,800 for the design phase.

Home Avenue to SR 180 – New in FY 2023, the design of the next segment from Home Avenue to State Route 180 will begin. The City was awarded a Measure C TOD grant to fund the design for the project and better position the City for future funding opportunities.

New Federal CMAQ and STBG Grants: The FY 2023 budget includes \$2.2 million in Federal Grant funding for the design phase of several new projects: First Street Class IV and Resurfacing from Olive to Tulare, Cedar Avenue AC Overlay from Herndon to Alluvial, Barstow and Bond Traffic Signal, Palm Avenue ITS Adaptive Improvements from Shaw to Herndon, Clovis Avenue Adaptive ITS Improvements from Shields to American, Herndon AC Overlay from Valentine to Marks, Shaw Avenue AC Overlay from Fruit to Palm, California Avenue Complete Streets, Bakman Elementary Neighborhood Sidewalks, and E Street Reconstruction from Ventura to El Dorado.

Peach Avenue Widening, Butler to Florence: In FY 2023, the project is scheduled for construction with \$4,115,500 in Measure “C” Tier 1 funding as well as Major Street Impact

Fee revenue. The project will improve safety, address deteriorated pavement, and provide bike lanes, sidewalks, street lighting and a landscaped median island.

Kings Canyon Corridor Projects: In FY 2023, two new Kings Canyon AC Overlay projects are budgeted for \$200,000 in SB1 funding for the engineering design for future fiscal year repaving from First Street to Maple Avenue, and \$600,000 in Measure C funds for repaving from Maple to Chestnut Avenue by city crews.

Muir Elementary Neighborhood Improvements: The Muir Elementary Neighborhood sidewalks and pavement repair project is scheduled for construction in FY 2023 with \$1,319,600 in SB1 revenues.

Planning & Development Services

Planning & Development Services’ FY 2023 CIP budget totals \$11,355,900. The key projects within the Department’s budget include:

Parking Facilities Improvements

The FY 2023 Budgeted includes \$1,882,200 to address capital needs cited in the 2016 Walter P Moore Assessment. The amount included in the budget should provide sufficient appropriations to complete the capital needs cited within the report. The remaining priority projects actual scope will not be determined until a consultant has completed the on-site evaluation. The following are the anticipated project descriptions by garage:

- \$285,700 for Garage 4 Rehabilitation projects to repair tension, reinforcements, repairs to barrier walls, safety cables and structural concrete repair.
- \$731,500 for Garage 8 Structural Engineering Services, which could include site survey, testing, plan preparation and corrections including designs for overhead

slab repair, repair of slab spalls, repair of concrete joist, beam, wall, bumper wall, column and facade fin spalls, precast concrete facade panels, barrier cables along perimeter walls, new intermediate bars in perimeter barrier walls, concrete repairs at stairwells and stair landings, replacing missing and broken stairwell handrail posts, new stair handrail bars, repair of broken post tensioning tendons, repair of broken bollards, new bollards at pedestrian locations and perform exploratory openings on post-tensioning tendons.

- \$110,000 for Garage 9 Rehabilitation projects to repair structure cracks, apply cove and facade sealant, repair drain cover, replace and repair granite panel, repaint stair risers and treads, re-paint wall and parking striping.
- \$755,000 for Convention Center Garage repairs could include expansion joint replacement, repair cracks, apply joint and cove sealant, traffic coating, drain, clean and coat connections, clean and coat posts, replace vertical sealant, elastomeric paint on columns, paint walls, electrical allowance, parking striping and repair pipe connection.

CDBG Capital Improvements

The FY 2023 CDBG budget totals \$9,473,700 and includes the following capital improvement projects carried over from previous years:

- \$2,357,600 West Fresno Elem & MLK Neighborhood.
- \$4,508,600 Ericson Elem Neighborhood Reconstruction.
- \$816,700 Neighborhood Stabilization Program (NSP) for CDBG eligible housing rehabilitation activities.

- \$46,500 Rental Rehabilitation Program (RRP) for CDBG eligible housing rehabilitation activities.
- \$560,000 Tot Lot Replacement – Various Parks.
- \$210,000 Fink White Park Improvements.
- \$100,000 Learner Pools.
- \$450,000 Hinton Improvements.
- \$368,000 F H Ball ADA Improvements.
- \$50,000 Maxie Parks HVAC Design.
- \$6,300 Housing Trust Fund projects.

The Department of Public Utilities

DPU capital projects support current and future economic development needs and maximize water resources. The following are highlights from their \$123.4 million capital budget:

Water System Rehabilitation and Replacement:

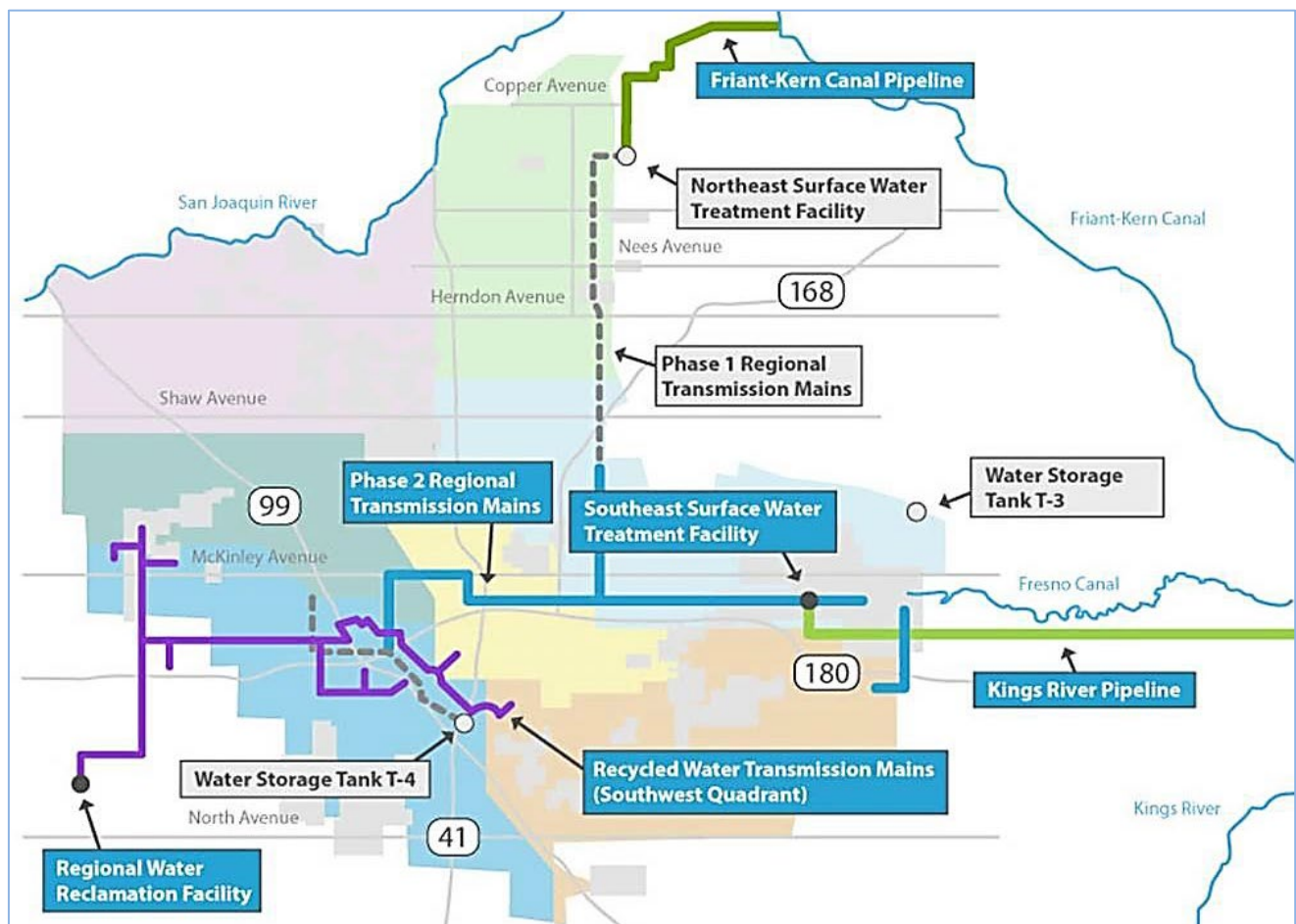
The City of Fresno has approximately 260 municipal wells that pump groundwater, over 1,900 miles of water distribution pipelines, and a variety of other facilities including treatment plants, storage tanks, water corporation yard and other structures. Much of this infrastructure is past or nearing the end of its useful life and needs to be replaced or rehabilitated. As wells age or near the end of their useful life they may not produce as much water as they originally did, either because of clogging or a worn pump, which increases the energy cost of operating old wells. As pipelines age, they become susceptible to leaking and complete failures, which can cause significant damage and service interruptions. Rehabilitation and replacement of aging wells and water mains will help to assure a continued safe and reliable water supply, reduce water system failures and minimize water service costs.

- Water Main Renewal – Replacement of water main in Calwa Town Site (Phase 1); Jensen Avenue – Fowler to Clovis; Downtown Area 5 – Divisadero/ Mariposa/ H/ Van Ness; Polk

Avenue – Gettysburg to Acacia, Clinton/ University/ Fruit/Teilman; and close-out costs for a variety of other projects. The total budget is \$8.4 million.

- **Water Well Construction** – Seventeen sites are planned for replacement throughout the water service area for a total budgeted amount of \$5.6 million.
- **Water Well Rehabilitation** – Rehabilitation of water wells is required when production output is diminished due to mineral build-up on the well casing and in the gravel pack. Rehabilitation also includes redevelopment to reduce sand production (i.e. installation of well screens to prevent sand intrusion in older open bottom wells), repairs to failure of the casing and chemical treatments for bacteriological conditions. A total budget of \$4.6 million is requested.

- **Water Telemetry System** – The Supervisory Control and Data Acquisition (SCADA) System is a wireless communication system that allows staff to remotely monitor and control the water system. Replacement and upgrade of SCADA system control components and software will increase operational efficiencies and reduce power and maintenance costs. The requested budget for these improvements is \$1.8 million. In addition, the replacement equipment for the Badger Beacon Cellular Endpoints is budgeted at \$3.7 million (the total five-year budget is \$18.5 million). Installation is planned to be completed by existing Water Division crews. In FY 2023, the total budget amount for this project is \$5.5 million.



Polyethylene (PE) Replacement: Pipes and fittings made with PE are one type of material that have been installed throughout the water distribution system for service connections to customers. Unfortunately, these pipes have been experiencing higher than normal rates of bursts and leaks. The demand for repairing or replacing these premature failures have put a strain on existing Water Division O&M resources including increased costs due to the frequent need for overtime to get the customer back on service and the inability to focus on preventative maintenance activities. This project will use outside contractors to proactively replace existing PE water services in target neighborhoods. All replacements will be made with copper materials, which is proven to be more durable. In FY 2023, \$3.0 million is requested in the Water Enterprise Fund. The five-year capital plan includes a total of \$15.0 million through FY 2027.

Granular Activated Carbon (GAC): GAC is made from organic materials with high carbon contents such as wood, lignite and coal and is used to adsorb and filter out natural organic compounds, taste and odor compounds, as well as anthropogenic volatile and synthetic organic chemicals, which may be found in drinking water supplies. This project is for the design and construction of granular activated carbon (GAC) wellhead treatment systems (tanks, plumbing, electrical, SCADA, site improvements, etc.) at potable water well sites throughout the City. This will assist the City in ensuring adequate levels of service and overall water quality and

meeting federal requirements for water delivered to customers. The specific sites will be determined by feasibility studies, considering all engineering, economic, energy and environmental factors. The total budgeted amount is \$5.8 million for FY 2023 funded through a variety of funding sources.

Groundwater Recharge: These projects provide for intentional groundwater recharge basins to enhance replenishing the aquifer, thereby raising the water table and the amount of water available for subsequent use. \$5.1 million is anticipated in FY 2023 for the acquisition of property, engineering and design services, and construction of a recharge facility at a site that is yet to be determined.

Facilities Security Improvements: To enhance the security and safety of employees at water facilities, this project includes studies for uniform security access, safety lock-out/tag-out procedures and equipment and other security improvements. A total of \$1.5 million is budgeted for this project in FY 2023.



Southwest Quadrant Recycled Water Distribution System:

Construction of the Southwest Quadrant Recycled Water pipeline began in FY 2016. The final segments of pipeline of the Southwest Recycled Water Distribution System were completed in FY 2022. The construction of a water storage tank and booster pump station will be completed in FY 2027 to ensure consistent pressure is maintained in the distribution system as delivery to recycled water customers expands. The FY 2023 budget includes \$1.7

million in FY 2023 for this project. The total amount budgeted between FY 2023 and FY 2027 to complete construction of the recycled water storage tank and booster pump station for the Southwest Quadrant Distribution System is \$11.8 million.

Northeast Surface Water Treatment Facility (NESWTF) Improvements:

In June of 2004, construction of a 30 million gallons per day surface water treatment facility and associated improvements, including water storage, booster facilities, filter systems, operations building, chemical building and raw water conveyance enhancements was completed. The facility has been in full operation since that time. Funds are needed for miscellaneous projects that have been identified to improve processing or meet regulatory requirements. These include a liner for the north 2 sediment ponds, ozone power supply unit upgrade, fence upgrades, and filter underdrain system improvements. In FY 2023, \$2.1 million is requested for this on-going project.

Renewable Gas Diversion: This project provides funding for the infrastructure to clean digester gas and inject it into the regional gas provider's natural gas distribution pipe system. The FY 2023 budget includes \$8.7 million for this project.

RWRF Solids Treatment: This project provides funding to repair, enhance, or replace components of the solids treatment processes at the wastewater treatment facility. These include solids handling, digestion, and dewatering systems. EPA regulatory compliance for Biosolids treatment and handling is achieved through these processes. Solids treatment and handling is a vital component of wastewater treatment and is essential in ensuring the beneficial reuse of the

solids removed during the wastewater treatment processes. The FY 2023 budget includes \$2.4 million for this project. A key component of this project is the routine cleaning and rehabilitation of Digester #12 at the treatment facility. The total amount budgeted for this project between FY 2023 and FY 2027 is \$19.1 million.

RWRF Buildings/Grounds: This project provides funding to repair, enhance, demolish, or replace components of the wastewater treatment facility's various buildings and grounds. These buildings include process equipment as well as warehouse/shop, laboratory, and administrative buildings. Projects related to the grounds are normally required as a result of underground infrastructure failure or improvements. The FY 2023 budget includes \$5.5 million for this project. Key components of this project include structural rehabilitation of the Headworks Building and demolition of the obsolete power generation facility. The total amount budgeted for this project between FY 2023 and FY 2027 is \$11.4 million.

RWRF Electrical: This project provides funding to repair, enhance, or replace components of the wastewater treatment facility's electrical and instrumentation systems. These systems and their functionality are essential to the operations of all components of wastewater treatment and disposal processes as well as achieving all regulatory compliance requirements. The FY 2023 budget includes \$6.3 million for this project. A major component of this project is the installation of an emergency power generator for switchgear and the Headworks at the treatment facility. The total amount budgeted for this project between FY 2023 and FY 2027 is \$6.7 million.

Collection System Rehabilitation: This project provides funding to rehabilitate or replace wastewater collection system infrastructure when conditions pose a current or future threat to reliable sewage conveyance. The FY 2023 budget includes \$10.9 million for this project. Key components of this project include installation of a 66-inch sewer main in North Avenue from Golden State Boulevard to Orange Avenue, as well as rehabilitation of several other sewer mains. The total amount budgeted for this project between FY 2023 and FY 2027 is \$62.3 million.

Temperance Avenue Sewer Trunk: The City of Fresno's adopted General Plan includes a new area for growth known as the South East Development Area. This area is projected to provide about 45,000 new homes, and also have community and regional commercial areas. At present, there is no sewer infrastructure to support the planned land use in this area. Based on analyses conducted for this area in the Wastewater Collection System Master Plan, an extensive large diameter sewer trunk will need to be constructed. This project is for the design and construction of the sewer trunk. The general scope of the project includes extending the North Avenue sewer trunk east to Temperance Avenue, north at Temperance to McKinley Avenue, east at McKinley to DeWolf Avenue, north at DeWolf to Shields Avenue, east at Shields to Leonard Avenue, and north at Leonard to the Gould Canal. The FY 2023 budget includes \$6.2 million to begin design of the sewer main. The total amount budgeted for this project between FY 2023 and FY 2027 is \$56.6 million. Presently it is anticipated the entire project will be financed through bond proceeds, though initially design will be cash funded through the Wastewater Enterprise fund, and subsequently reimbursed once bonds are issued.

DPU Operations and Maintenance Facility:

Increased demand for city services has caused various Department of Public Utilities (DPU or Department) divisions to outgrow existing facilities. In addition, due to the Department's current facilities' aging infrastructure and associated operating costs, this facility will consolidate multiple divisions in the Department. The consolidation will improve operational efficiencies allowing the Department to better meet current and future service needs. In FY 2021, DPU purchased the property for a new Operations and Maintenance Facility (Facility). The facility will consolidate office space, warehousing, and maintenance facilities. In addition, due to the Department's current facilities' aging infrastructure and associated operating costs, this facility will consolidate multiple divisions in the maintenance shops, and ultimately equipment yards for the Solid Waste Management Division, Water Division, Wastewater Management Division, Utilities Planning and Engineering, and Administration services. The facility's FY 2023 capital budget includes funding of \$5 million for design, facility improvements, and relocation costs. The total amount budgeted for the facility between FY 2023 and FY 2024 is estimated to be \$40.9 million, funded by the various divisions within DPU.

Landfill Post-Closure – Fresno Sanitary Landfill (FSL) Regrading Program:

Differential settlement of the landfill surface is an ongoing issue at closed landfills. Since completion of landfill closure in 2002, the FSL has consistently exhibited differential settlement on the landfill side slopes, perimeter drainage channel system, and the landfill access roads. Landfill regrading operations were previously performed during 2010 and in 2014. The Landfill Regrading Program is being

implemented at the FSL to address the issue of differential settlement. The Landfill Regrading Program consists of the two separate design and construction efforts described below.

- Design #1 will address settlement on the eastern side slopes, perimeter drainage channel, and access road. Also, a landfill gas collection system pipeline on the eastern landfill side slopes has been damaged by differential settlement and will be relocated out of the areas of significant settlement. The design documents are expected to be completed by June FY 2022. Following a competitive bid process for Design #1, construction will be performed during the fall of 2022 with completion of construction in November 2022.
- Design #2 will address settlement on the top deck of the landfill and the southern, northern, and western side slopes; perimeter drainage channels; and access roads. Design #2 will be developed between July and December 2022. Construction is expected to be performed during Summer/Fall 2023.

The FY 2023 budget includes \$1.5 million for the Landfill Regrading Program. The total amount budgeted between FY 2023 and FY 2027 is \$7.5 million.

The Airports Department

Airports' FY 2023 capital program totals \$132.4 million. Project costs will be funded with federal grants, Passenger Facility Charges, Measure C local transportation monies, Airports' cash, and bond proceeds. The FY 2023 capital program is made up of (1) *FAT Forward* terminal capacity projects supported by both the Transportation Security Administration (TSA) and Customs & Border Patrol (CBP) and necessary to accommodate current and near-term passenger activity; and (2) projects

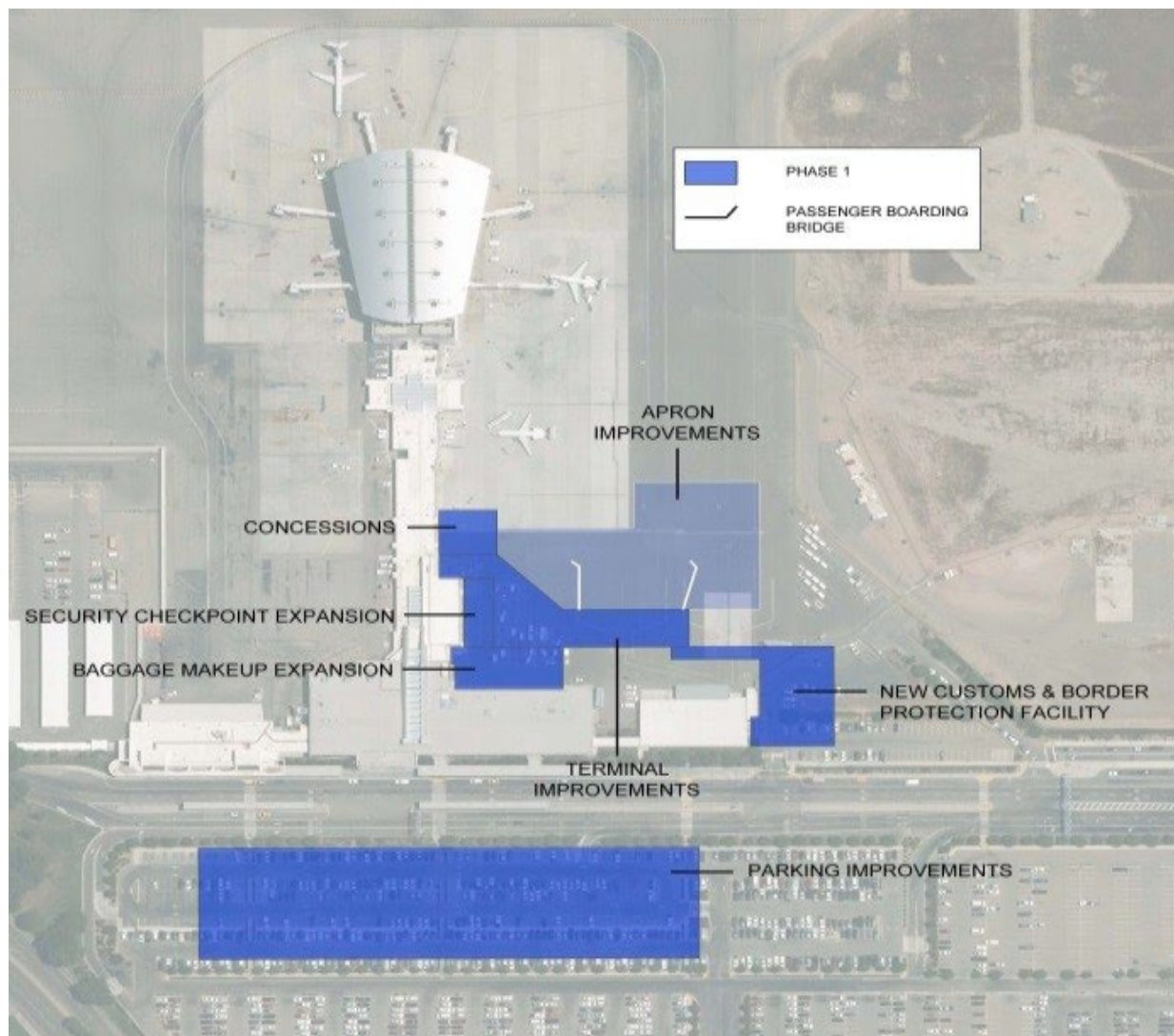
required to maintain Airports' physical plant. Collectively these projects create employment, stimulate the regional economy, and have no City General Fund or ratepayer cost impact. *FAT Forward* is moving ahead on schedule. It has been part of previous fiscal year budgets and inclusion in Airports' FY 2023 budget ensures that the program stays on track to meet the region's current and future air service demands. The following is a breakdown of the three major components of *FAT forward*:

FATForward – Terminal Expansion Concourse

The project includes a new Domestic/International concourse, two additional hold rooms with passenger loading bridges, a new Federal Inspection Station (FIS) to accommodate multiple concurrent international arrivals with the capacity to process 450 passengers an hour up from the current 150 an hour; additional concessions space, and an expanded security checkpoint. Front-end work is well underway, and construction is scheduled to begin in the first quarter of calendar year 2023. As presented in the proposed FY 2023 budget, the project will be funded with \$76 million of general airport revenue bonds.

FATForward – Terminal East Apron Design & Construction

The planned reconfiguration of the apron is made necessary by the airlines' transition to larger aircraft and the new FIS. This project will strengthen apron pavement, expand the apron area, and facilitate more efficient ground aircraft operations. The FY 2023 Budget provides \$12 million for the project, which will be funded with Airport Improvement Program grants.



FATForward – Baggage Make-Up

This project will modernize TSA's current undersized and inefficient manual baggage screening system with automated conveyors feeding state-of-the-art inline explosive detection and screening systems, situated adjacent to an expanded baggage make-up area. The FY 2023 Budget provides \$17.7 million for this project, which will be funded with a TSA grant that has already been partially awarded for early FY 2023.

Miscellaneous Airfield and Terminal Improvements

These projects reflect Airports' commitment to provide (1) safe and operationally efficient airside facilities, and (2) an attractive terminal that offers a positive passenger experience. Airside improvements include the replacement of runway lights to enhance safety, and the execution of slurry seal projects to extend the useful life of the pavement. Terminal improvements include the replacement of the HVAC system, and renovation of the terminal roof. The FY 2023 Budget provides \$7.0 million for these projects, which will be funded with Passenger Facility Charges and Airports' cash reserves.

The Department of Transportation

The FAX Capital Improvement Program (CIP) for FY 2023 focuses on continuing several large projects launched in FY 2022, while keeping transit service sustainability, asset management, and proper funds stewardship at the forefront of all efforts. Many ongoing and upcoming projects are designed to increase transit ridership, improve regional air quality, and add clean transportation options to our community.



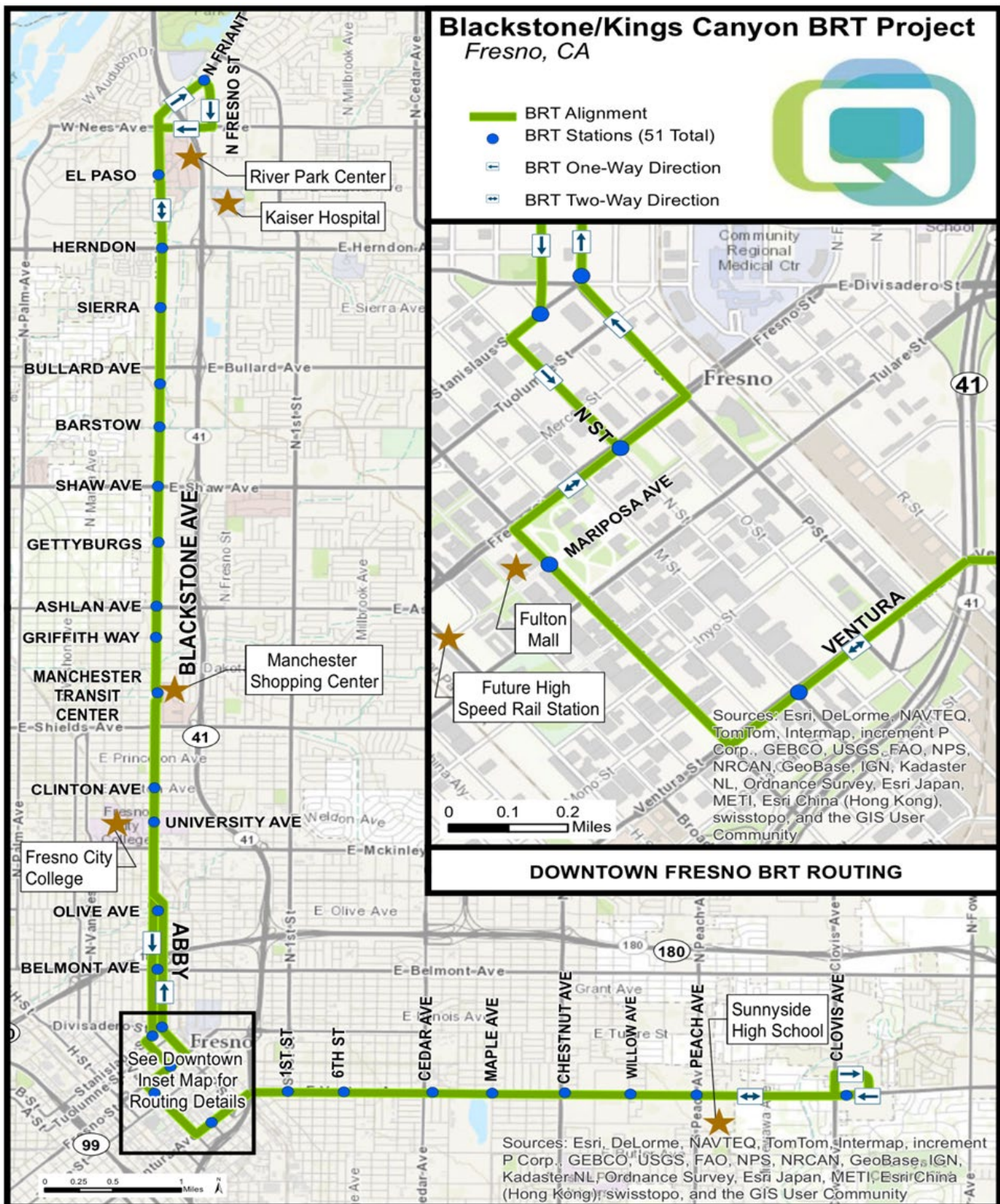
The FAX capital budget of \$38.5 million includes \$2.5 million for the purchase of our first Hydrogen fuel cell electric buses (FCEBs), \$1.9 million for the purchase of Handy Ride paratransit buses, and \$1.0 million to replace shop vehicles and other transit support vehicles.

Consistent with the Federal Transit Administration's (FTA's) current focus on a State of Good Repair and Transit Asset Management (TAM), the Department will continue a \$19 million series of asset maintenance projects in FY 2023. These projects include improvements such as upgrading the bus wash facility, restructure of the employee parking lot, electric bus and

vehicle charging infrastructure, new solar parking canopies, and much-needed rehabilitation to the FAX Administration Building. Another \$3.6 million will be utilized to improve infrastructure and ADA accessibility at bus stops throughout the service area, primarily along key transit routes such as Shaw Avenue, Cedar Avenue and into Southwest Fresno.

An additional \$1.7 million is budgeted to complete signature projects that the Department has been working on over the past few years, including Bus Rapid Transit (BRT), the remodel of Manchester and Downtown transit centers, and planning efforts for the new Fancher Creek Transit Station. Technology improvements valued at \$3.5 million will include Transit Signal Priority and improving the FAX dispatching equipment and Computer Aided Dispatch / Automated Vehicle Location system. Another \$1.5 million is budgeted for safety and security enhancements, including COVID-related equipment.

The Department's remaining capital budget of \$3.8 million includes funds for planning and compliance studies, design-only phases, service demonstration projects, and CNG engine rehabilitations to increase the useful life of existing buses.



User's Guide

Program Scope

This section includes the capital projects for all city departments reporting directly to the City Manager. It does not include Redevelopment Agency/FRC projects.

How to use the Capital Improvement Program Section (CIP)

The CIP Section includes a short introductory section, which summarizes the CIP; a Users' Guide Section; a City Capital Summary Section and Department Capital Detail Sections, in which each capital project is described. The contents of each section are discussed briefly below:

The Users' Guide

This section contains information to help the reader use this document. A glossary is included that contains definitions of terms most frequently used in capital budgeting. This is followed by a listing that details the various types of funding resources identified within the summary sections.

Citywide Capital Summary Section

This section includes a city roll-up by department for the CIP for FY 2023 through FY 2027.

Glossary

Capital Improvement Program

The plan of the City to receive and expend funds for capital projects during the fiscal year covered by the capital budget and the succeeding four fiscal years thereafter.

Capital Budget

The plan of the City to receive and expend funds for capital projects scheduled to begin during the first fiscal year included in the capital program.

Capital Project

- (a) Any physical public betterment or improvement;
- (b) The acquisition of property of a permanent nature for public use; or,
- (c) The purchase of equipment for any public betterment or improvement when first constructed.

Project Authorization

The total amount approved for a specific CIP project in the fiscal year the project is included in the capital budget (i.e., the budget year of an approved CIP). The amount authorized is the total amount included in the CIP.

Appropriation

The amount not previously included in an approved capital budget for a specific project. The amount so included limits the amount which can be spent on that project in the budget year unless: (1) prior unexpended or unencumbered appropriations exist; and/or (2) the capital budget is amended by Council.

Budget Year

Fiscal Year 2023 begins on July 1, 2022 and ends on June 30, 2023. Each subsequent fiscal year is indicated in relation to the budget year.

FY 2023-2027

Department Capital Summary

Department Name	FY 2023 Capital Projects	FY 2024 Capital Projects	FY 2025 Capital Projects	FY 2026 Capital Projects	FY 2027 Capital Projects	5 Year Project Total
Office of the Mayor & City Manager	600	0	0	0	0	600
City Council Department	531	0	0	0	0	531
Police Department	130	0	0	0	0	130
Fire Department	7,050	10,100	8,100	0	0	25,250
PARCS Department	57,410	13,680	3,625	1,195	1,000	76,910
Public Works Department	243,326	106,157	72,523	24,779	20,093	466,878
General City Purpose	1,045	0	0	0	0	1,045
Planning & Development Services	11,356	0	0	0	0	11,356
Department of Public Utilities	123,416	149,405	153,035	120,460	70,711	617,027
Airports Department	132,435	25,445	22,852	22,858	7,865	211,455
Convention Center Department	3,682	0	0	0	0	3,682
Transportation (FAX) Department	38,537	1,250	3,100	1,250	3,100	47,237
Total Capital Appropriations	619,518	306,037	263,234	170,542	102,770	1,462,100

*Appropriations in Thousands

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Capital Improvement Projects Fund Legend for FY 2022-2023

Fund Number	Fund Title	Restrictions
Fund Type: General Fund		
The general fund is the chief operating fund of a local government. GAAP prescribes that the fund be used "to account for all financial resources except those required to be accounted for in another fund."		
10101	General Fund	No restrictions other than for public purpose.
Fund Type: Special Revenue Funds		
Special revenue funds are revenue sources set aside for a specific purpose. For example, a government may levy a tax on gasoline with the express purpose of using the proceeds to finance road maintenance and repair. GAAP provides that special revenue funds may be used to account for the proceeds for specific revenue sources that are legally restricted to expenditure for specified purposes. In practice, this definition encompasses legal restrictions imposed by parties outside government as well as those imposed by the governing body.		
20102	Prop. 111 - Special Gas Tax	Can only be used for public street purposes both maintenance and improvement.
20103	ABX8 6 Gas Tax (Formerly TCRP)	Can only be used for public street purposes both maintenance and improvement.
20104	SB1 Road Repair Gas Tax	Can only be used for public street purposes both maintenance and improvement.
20501	Community Dev Block Grant	Can only be used for programs to benefit lower income, elderly and/or handicapped persons. Also has a location restriction.
20503	Revolving Loans - RRP	Limited to uses designed by the lending agency.
20515	Neighborhood Stabilization Program	Limited to uses designed by the Grant.
21501	Disposition Of Real Property	Limited to activities related to the disposition of Real Property.
22003	Pedestrian & Bicycle Facility	The funds must be used for bicycle and pedestrian facilities in accordance with the Transit Development Act of 1971 (SB325).
22021	Prop 68 Grant – PARCS	Limited to PARCS activity as designated by the Grant.
22031	Miscellaneous State Grants - Parks	Limited to Parks uses designated by the various grants.
22048	Federal Grants Public Works	Limited to uses designated by the Grant.
22056	State Grants Public Works	Limited to uses designated by the Grant.
22063	Transformative Climate Communities (TCC)	Limited to uses designated by the Grant.
22094	Prop 84 II - PARCS	Limited to PARCS activity.
22096	Housing Related Parks Programs	Part of Prop 1C, for the creation, development or rehabilitation of parks and recreation facilities.
22504	Measure C Tier 1 Capital Projects	Limited to public street maintenance and improvement purposes.
22505	Measure C Transit	Limited to public street maintenance and improvement purposes.
22506	Measure C-PW Allocation Street Maintenance	Limited to public street maintenance and improvement purposes.
22507	Measure C-PW Allocation ADA Compliance	Limited to public street purposes connected with ADA compliance.
22508	Measure C-PW Allocation Flexible Fund	Limited to public street maintenance and improvement purposes.
22509	Measure C-PW Allocation Pedestrian Trails	Limited to street purposes connected with pedestrian trails.
22510	Measure C-PW Allocation Bike Facilities	Limited to public street purposes connected with Bike lanes.
22511	Original Measure C - Regional Hwy Program	Limited to Public street improvement as approved by FCTA.
22512	Measure C-Transit (TOD) Programs	Limited to street improvements and to increase transit ridership.
22513	Measure "C" Trail Advancement	Limited to public trail creation and improvement as approved by FCTA.

Capital Improvement Projects Fund Legend for FY 2022-2023

Fund Number	Fund Title	Restrictions
Fund Type: Special Revenue Funds – continued		
22514	Measure C Reimbursement Agreements	Limited to projects approved by FCTA.
22515	Measure C New Technology	Limited to transportation technology as approved by FCTA.
22516	Measure C Litter Abatement	Limited to litter abatement projects approved by FCTA.
22517	Measure C Grade Separation	Limited to grade separation projects approved by FCTA.
22601	Regional Trans Mitigation Fee-RTMF	Limited to approved regional transportation fee projects.
22701	Measure P Existing Park Capital - O&M	Limited to PARCS capital operating and maintenance.
22702	Measure P New Parks & Facilities	Limited to new parks facilities projects.
22703	Measure P Youth/Senior Program-Job Training	Limited to the Youth/Senior job training program
22705	Measure P ATP-Trails-Beautify-SJRC	Limited to trail beautification and maintenance.
24009	UGM General Administration	Tracks UGM admin costs and is funded by UGM interest revenue.
24017	Parks Special Projects	Limited to PARCS activity.
24042	Citywide Regional Street Impact Fee	To be used for improvements to streets citywide.
24043	Interior Streets & Roundabouts Street Impact Fee	To be used for improvements to streets citywide.
24045	Housing Trust Earmark	Land banking activities throughout the City.
24052	Regional Street Impact Fee - Copper River	To be used for improvements to Copper River.
24053	New Growth Area Street Impact Fees	To be used for improvements to streets in new areas.
24054	Sewer Backbone Fee - Copper River	Limited to Assessment District Activity.
24055	CFD #9 Comm/Ind Feature Maintenance	Limited to Assessment District Activity.
24061	State Contracted Services	For public street purposes both maintenance and improvements.
24064	Public Private Partnerships	Limited to projects which have been mutually agreed upon.
26001	High Speed Rail Projects	Limited to projects connected to High Speed Rail.
26002	High Speed Rail Services	Limited to services connected to High Speed Rail.
Fund Type: Capital Funds		
GAAP provides for the use of capital projects funds "to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds)".		
30102	Developer Cash-In-Lieu Improvement	Limited to projects/areas for which funds have been collected.
30140	2008 PD Revenue Bonds-Phase I	Limited to Central and South East District – RTF.
30144	Local Agency Project Funding-Public Works	Funding from Other Local Agencies for improvements.
30149	Police Dept./Nat'l Air Guard RTC Fund	Limited to activities related to the Regional Training Facility.
30152	Parking Garage 7 Improvement 2010	Limited to Improvements at Parking Garage 7.
30154	Cash in Lieu - Loan	Limited to projects/areas for which funds have been collected.
30160	Animal Shelter	Limited to the Animal Shelter construction and operations.
30162	Fire Regional Training Center Construction	Limited to the construction of the Fire Regional Training Center.
30501	AD 131-Const-Herndon/Milburn	Limited to Assessment District Activity.
30502	AD 133-Const-Shaw/Marty	Limited to Assessment District Activity.
30503	AD 137-Const-Figarden Park	Limited to Assessment District Activity.
30504	AD154-CALCOT Construction	Limited to Assessment District Activity.
30506	Landscape Maintenance District No.1	Limited to Assessment District Activity.
30509	Community Facilities District No. 2	Limited to Assessment District Activity.
30510	Community Facilities District No. 4	Limited to Assessment District Activity.
30511	Community Facilities District No. 5	Limited to Assessment District Activity.
30513	Community Facilities District No. 7	Limited to Assessment District Activity.
30514	Community Facilities District No. 8	Limited to Assessment District Activity.
30517	Community Facility District No. 11	Limited to Assessment District Activity.
30518	CFD #12 Copper River Ranch	Limited to Assessment District Activity.
30520	Community Facility District No. 14	Limited to Assessment District Activity.
30514	Community Facilities District No. 8	Limited to Assessment District Activity.
30517	Community Facility District No. 11	Limited to Assessment District Activity.

Capital Improvement Projects Fund Legend for FY 2022-2023

Fund Number	Fund Title	Restrictions
Fund Type: Capital Funds - continued		
30518	CFD #12 Copper River Ranch	Limited to Assessment District Activity.
30520	Community Facility District No. 14	Limited to Assessment District Activity.
30521	CFD#15 EAST Copper River District	Limited to Assessment District Activity.
30522	CFD No. 2 - Reserve	Limited to Assessment District Activity.
30523	CFD No. 11 - Reserve	Limited to Assessment District Activity.
30524	CFD No. 17 - Sewer	Limited to Assessment District Activity.
31501	UGM Neigh Park Service Area 1	For developing new park sites within the service area.
31502	UGM Neigh Park Service Area 2	For developing new park sites within the service area.
31503	UGM Neigh Park Service Area 3	For developing new park sites within the service area.
31504	UGM Neigh Park Service Area 4	For developing new park sites within the service area.
31505	UGM Neigh Park Service Area 5	For developing new park sites within the service area.
31507	UGM Neigh Park Service Area 7	For developing new park sites within the service area.
31509	UGM Parks Citywide Facility Fees	Impact fees to be used for the development of new park sites.
31510	UGM Parkland (Quimby) Ded Fee	Impact fees to be used for the improvement of existing park sites.
31516	UGM Major Street Zone A	Limited to UGM Activity.
31517	UGM Major Street Zone B	Limited to UGM Activity.
31518	UGM Major Street Zone C	Limited to UGM Activity.
31519	UGM Major Street Zone D	Limited to UGM Activity.
31520	UGM Major Street Zone E	Limited to UGM Activity.
31521	UGM Major Street Zone E-3	Limited to UGM Activity.
31522	UGM Major Street Zone E-4	Limited to UGM Activity.
31524	UGM Major Street Zone F	Limited to UGM Activity.
31532	UGM Maj Bridge Fee Zone B	Limited to UGM Activity.
31533	UGM Major Bridge Fee Zone C/D2	Limited to UGM Activity.
31534	UGM Major Bridge Fee Zone D-1/E-2	Limited to UGM Activity.
31535	UGM Major Bridge Fee Zone E-1	Limited to UGM Activity.
31536	UGM Maj Bridge Fee Zone E-3	Limited to UGM Activity.
31537	UGM Major Bridge Fee Zone E-4	Limited to UGM Activity.
31538	UGM Major Bridge Fee Zone F	Limited to UGM Activity.
31556	UGM Fire Citywide Facility Fees	Impact fees to be used for the development of new Fire facilities.
31562	UGM RR Cross/At Grade Zone A/B	Limited to UGM Activity.
31563	UGM RR Cross at Grade Zone A/C	Limited to UGM Activity.
31564	UGM RR Cross Grade Zone A/D	Limited to UGM Activity.
31565	UGM RR Cross/AG Zone E/1-A	Limited to UGM Activity.
31566	UGM RR Cross at Grade Zone C/D1	Limited to UGM Activity.
31567	UGM at Grade Railroad Crossing	Limited to UGM Activity.
31577	UGM Grade Separation Zone E/4A	Limited to UGM Activity.
31578	UGM Traffic Signal	Limited to UGM Activity.
31586	UGM Police Citywide Facility Impact Fee	Impact fees to be used for the development of new Police facilities.
31588	Fancher Creek Project Fin District	Limited to UGM Activity.
31620	Major Street Const. Friant Rd Widen	Friant Road Widening.
31625	R/W Acquisition Tract 5206	Limited to Tract 5206 Right of Way Activity.
31633	R/W Acquisition-Tract 5237	Limited to Tract 5237 Right of Way Activity.
31641	R/W Acquisition - Tract 5232	Limited to Tract 5232 Right of Way Activity.

Capital Improvement Projects Fund Legend for FY 2022-2023

Fund Number	Fund Title	Restrictions
Fund Type: Capital Funds - continued		
31643	AD #131 UGM Reimbursements	Limited to UGM Activity.
31654	R/W Acquisition – T6124	Limited to Tract 6124 Right of Way Activity.
31660	UGM Fire Station 10 Relocation	Limited to UGM Activity.
31662	UGM Fire Station 12 Improvements	Limited to UGM Activity.
31663	UGM Fire Station 24	Limited to UGM Activity.
31664	UGM Fire Station 25	Limited to UGM Activity.
31670	R/W Acquisition-Tract 5538	Limited to Tract 5538 Right of Way Activity.
31671	R/W Acquisition-Tract 6215	Limited to Tract 6215 Right of Way Activity.
31673	R/W Acquisition - Tract 6214	Limited to Tract 6214 Right of Way Activity.
31675	R/W Acquisition-Tract 6258	Limited to Tract 6258 Right of Way Activity.
31676	R/W Acquisition-Tract 6240	Limited to Tract 6240 Right of Way Activity.
31677	R/W Acquisition-Tract 6285	Limited to Tract 6285 Right of Way Activity.
31678	R/W Acquisition-Tract 6261	Limited to Tract 6261 Right of Way Activity.
31679	R/W Acquisition-Tract 6224	Limited to Tract 6224 Right of Way Activity.
31680	R/W Acquisition-Tract 6162	Limited to Tract 6214 Right of Way Activity.
31681	R/W Acquisition-Tract 6281	Limited to Tract 6281 Right of Way Activity.
31682	R/W Acq-TS Grantland/Barstow	Limited to Grantland/Barstow TS Activity.
Fund Type: Enterprise Funds		
An enterprise fund may be used to report any activity for which a fee is charged to external users for goods or services. GAAP requires the use of an enterprise fund whose principal revenue source is (1) debt backed solely by fees and charges; (2) legal requirement to cover costs; (3) policy decision to recover costs.		
40101	Water Enterprise Fund	Limited to Water Enterprise Activity.
40103	Water Connection Charge Fund	Limited to Water Enterprise Activity.
40110	DBCP Recovery Fund	Limited to Water Enterprise Activity.
40116	SE Fresno Project Bond Fund	Limited to Water Enterprise Activity.
40120	Woodward Park Plan Service Recharge	Limited to Water Enterprise Activity.
40121	UGM Well Development Service Area 142	Limited to UGM Activity.
40122	UGM Water Area 2015-Single Well	Limited to UGM Activity.
40123	UGM Water Area 3015-Single Well	Limited to UGM Activity.
40124	UGM Water Area 1015-Single Well	Limited to UGM Activity.
40127	Wellhead Treatment Area 101-S	Limited to UGM Activity.
40128	UGM Well Development Service Area 11-A	Limited to UGM Activity.
40129	UGM Well Development Service Area 86	Limited to UGM Activity.
40130	UGM Well Development Service Area 90	Limited to UGM Activity.
40131	UGM Well Division Service Area 91	Limited to UGM Activity.
40132	UGM Well Development Service Area 102	Limited to UGM Activity.
40133	UGM Well Develop Service Area 107	Limited to UGM Activity.
40134	UGM Well Develop Service Area 132	Limited to UGM Activity.
40135	UGM Well Development Service Area 141	Limited to UGM Activity.
40136	UGM Well Development Service Area 153	Limited to UGM Activity.
40138	UGM Well Develop Service Area 310	Limited to UGM Activity.
40139	Trans Grid Mains Debt Service	Limited to UGM Activity.
40140	UGM Trans Grid Service Area A	Limited to UGM Activity.
40141	UGM Trans Grid Service Area B	Limited to UGM Activity.

Capital Improvement Projects Fund Legend for FY 2022-2023

Fund Number	Fund Title	Restrictions
Fund Type: Enterprise Funds - continued		
40142	UGM Trans Grid Service Area C	Limited to UGM Activity.
40143	UGM Trans Grid Service Area D	Limited to UGM Activity.
40144	UGM Trans Grid Service Area E	Limited to UGM Activity.
40148	UGM Bond Debt Service Area 101	Limited to UGM Activity.
40150	UGM Bond Service Area 305S	Limited to UGM Activity.
40152	UGM Bond Debt Service Area 501s	Limited to UGM Activity.
40156	Recharge Area 301-S	Limited to UGM Activity.
40158	Recharge Area 501s	Limited to UGM Activity.
40159	UGM NE Recharge Site	Limited to UGM Activity.
40163	Wellhead Treatment Area 201S	Limited to UGM Activity.
40164	Wellhead Treatment Area 301 S	Limited to UGM Activity.
40165	Wellhead Treatment Area 401-S	Limited to UGM Activity.
40166	Wellhead Treatment Area 501S	Limited to UGM Activity.
40168	Copper River Ranch Water Infrastructure	Limited to Water Enterprise Activity.
40169	SRF Corrosion Inhibitor Feed Sys. Line	Limited to Water Enterprise Activity.
40173	UGM Water Supply Area 401-S Multi	Limited to UGM Activity.
40174	UGM Water Supply Area 501 S Single	Limited to UGM Activity.
40178	UGM Well Develop Service Area 136	Limited to UGM Activity.
40179	UGM Well Develop Service Area 137	Limited to UGM Activity.
40195	USDA Dale Ville Water Line Grant	Limited to Water Enterprise Activity.
40197	TCP Settlement Fund	Limited to Water Enterprise Activity.
40198	SRF NEWTF 6MG TANK CLWL2 LN	Limited to Water Enterprise Activity.
40201	WTRSMT GRNT FRIANT KERN CNL PL	Limited to Water Enterprise Activity.
40202	Water Capacity Fee Fund	Limited to Water Enterprise Activity.
40203	Prop1 GW 123-TCP Planning Grant	Limited to Water Enterprise Activity.
40209	Prop1 P117 P284 PCE Contra Grant	Limited to Water Enterprise Activity.
40501	Wastewater Enterprise	Limited to Wastewater/Sewer Activity.
40513	Cornelia Sewer Trunk Fee	Limited to Wastewater/Sewer Activity.
40514	Grantland Sewer Trunk Fee	Limited to Wastewater/Sewer Activity.
40515	Herndon Sewer Trunk Fee	Limited to Wastewater/Sewer Activity.
40516	Fowler Sewer Trunk Fee	Limited to Wastewater/Sewer Activity.
40526	WW/SW Phase II Bond Capital	Limited to Wastewater/Sewer Activity.
40528	State Revolving Loan Fund 2016	Limited to Wastewater/Sewer Activity.
40536	Biomethane Generation	Limited to Wastewater/Sewer Activity.
40540	UGM Area-wide Oversize Sewer	Limited to Wastewater/Sewer Activity.
40591	UGM Lift Station / APU Service Area	Limited to Wastewater/Sewer Activity.
40592	UGM Millbrook Olay Sewer Fee	Limited to Wastewater/Sewer Activity.
40595	Sewer Lateral Revolving Fund	Limited to Wastewater/Sewer Activity.
41001	Solid Waste Enterprise	Limited to Solid Waste Activity.
41003	City Landfill Closure	Limited to Solid Waste Activity.
42025	Airways Golf Course Capital	Limited to Airport Activity.
42040	Airport Federal Grants	Limited to Airport Activity.
42042	Airport Capital	Limited to Airport Activity.
42045	Airports Consolidated Rental Car Facility	For Consolidated Rental Car Facility construction related activity.
42048	CRCF Reserve Fund	For Consolidated Rental Car Facility related activity.

Capital Improvement Projects Fund Legend for FY 2022-2023

Fund Number	Fund Title	Restrictions
Fund Type: Enterprise Funds - continued		
42049	PFC Capital Fund	Limited to Airport Activity.
42051	Terminal/FIS Project	Limited to Airport Activity.
43006	Convention Center Capital	Limited to Convention Center Activity.
43524	Miscellaneous Clean Air Grants	Limited to Transit Activity.
43525	FAX Capital	Limited to Transit Activity.
43532	Transportation CMAQ Capital	Limited to Transit Activity.
43538	Prop 1B-CTSGP Transit Sec Grant	Limited to Transit Activity.
43539	FTA 5310 Grants (FY07-08 Forward)	Limited to Transit Activity.
43542	Prop 1B - PTMISEA Transit Grant	Limited to Transit Activity.
43543	5316 JARC Grants	Limited to Transit Activity.
43544	5317 New Freedom Grants	Limited to Transit Activity.
43546	FY10 FTA 5307 Grant CA-90-YXXX	Limited to Transit Activity.
43547	FY2011 FTA 5309 Grant CA-04-0213	Limited to Transit Activity.
43548	FTA Small Starts Grant	Limited to Transit Activity.
43550	FY 2011 FTA 5907 Grant CA-90-Yxxx	Limited to Transit Activity.
43551	FY10-FY12 CMAQ Grants	Limited to Transit Activity.
43552	FY10 FTA 5308 Grant CA-58-0007	Limited to Transit Activity.
43553	FY2012 FTA 5307 Grant CA-90-Y947	Limited to Transit Activity.
43554	FY2011 FTA CMAQ Grant CA-95-X181	Limited to Transit Activity.
43555	FY2013 FTA 5307 Grant CA-90-Yxxx	Limited to Transit Activity.
43558	TIRCP Grants-State Cap & Trade	Limited to Transit Activity.
43560	FY13 5339 Grant CA-2016-##	Limited to Transit Activity.
43562	FY15 FTA 5307 Grant CA-90-Z###	Limited to Transit Activity.
43563	FY16 FTA 5307 Grant CA – 90 – Z###	Limited to Transit Activity.
43564	State Cap & Trade - LCTOP	Limited to Transit Activity.
43565	FY17 FTA 5307 Grant CA-2017-##	Limited to Transit Activity.
43566	FY17 FTA CMAQ Grant CA-2017-##	Limited to Transit Activity.
43567	FY17 FTA 5307 Grant CA-2018-##	Limited to Transit Activity.
43568	FY19 FTA 5307 Grant CA-2019-##	Limited to Transit Activity.
43569	SB-1 SGR Grants	Limited to Transit Activity.
43570	FY18 FTA 5339 Grant CA-2019-##	Limited to Transit Activity.
43571	FY20 FTA 5307 Grant CA-2020-##	Limited to Transit Activity.
43572	FY21 FTA 5307 Grant CA-2021-##	Limited to Transit Activity.
43574	CCI-Clean Mobility Program Funding	Limited to Transit Activity.
43575	HOPE - FTA Planning	Limited to Transit Activity.
43576	FY22 FTA 5307 Grant CA-2021-##	Limited to Transit Activity.
43577	FTA CRRSAA Grant CA-2021-##	Limited to Transit Activity.
43579	HHS Grant 1 CPIMP211263	Limited to Transit Activity.
43592	Transit Asset Maintenance	Limited to Transit Activity.
46501	PW Special Project Revolving Fund	Limited to street maintenance or improvement requested by outside agencies as well as neighboring cities.
47003	Stadium Capital	For improvements at the Stadium.
47004	Stadium Capital Reserve	For improvements at the Stadium.
55003	DPU Operation & Maintenance Facility	For the DPU Administration Facility only.

FISCAL YEAR 2023

CAPITAL IMPROVEMENT PROGRAM

BY

DEPARTMENT / PROJECT



City of Fresno
FY 2023 - FY 2027 Capital Improvement Program
Department / Project

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Project	Project Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
010000 - City Council Department									
XC00001	CNL Dist. 1 Infrastructure	1	700	122,200	0	0	0	0	122,200
XC00002	CNL Dist. 2 Infrastructure	2	0	136,200	0	0	0	0	136,200
XC00003	CNL Dist. 3 Infrastructure	3	0	7,800	0	0	0	0	7,800
XC00005	CNL Dist. 5 Infrastructure	5	0	84,700	0	0	0	0	84,700
XC00006	CNL Dist. 6 Infrastructure	6	0	92,400	0	0	0	0	92,400
XC00007	CNL Dist. 7 Infrastructure	7	5,000	87,300	0	0	0	0	87,300
Total for: 010000 - City Council Department			5,700	530,600	0	0	0	0	530,600
100000 - Office of the Mayor and City Manager									
PW00935	Animal Shelter	M	1,446,800	600,000	0	0	0	0	600,000
Total for: 100000 - Office of the Mayor and City Manager			1,446,800	600,000	0	0	0	0	600,000
150000 - Police Department									
DC00002	Regional Training Facility	3	130,000	130,000	0	0	0	0	130,000
Total for: 150000 - Police Department			130,000	130,000	0	0	0	0	130,000
160000 - Fire Department									
XC00036	UGM Fire Station 18	2	3,352,300	0	0	0	0	0	0
XC00048	Station 10 Relocation	5	0	750,000	0	0	0	0	750,000
XC00052	Fire RTC Construction	3	500,000	6,300,000	10,100,000	8,100,000	0	0	24,500,000
Total for: 160000 - Fire Department			3,852,300	7,050,000	10,100,000	8,100,000	0	0	25,250,000
170000 - PARCS Department									
PC00007	Parks Facilities Rehab	M	195,700	1,643,600	1,000,000	500,000	1,000,000	1,000,000	5,143,600

FY 2022-2023 Proposed Budget



City of Fresno
FY 2023 - FY 2027 Capital Improvement Program
Department / Project

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Capital Improvement Program by Department / Project

Project	Project Name	District	Capital Projects FY 2022	Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
170000 - PARCS Department										
PC00128	Slurry Seal Various Parks	M	0	0	400,000	0	0	0	0	400,000
PC00153	Tot Lot Replacement - Var Pks	M	30,000	30,000	54,900	0	0	0	0	54,900
PC00166	Fink White Park Improvements	3	0	0	80,000	531,300	0	0	0	611,300
PC00182	Hinton Improvements	3	4,100	4,100	54,000	0	0	0	0	54,000
PC00183	Romain Futsal Court	7	24,100	24,100	46,800	0	0	0	0	46,800
PC00185	Pilibos Improvements-F19 17-3a	5	50,000	50,000	910,200	0	0	0	0	910,200
PC00188	D1 Improvements-UGM-F19 M12	1	0	0	89,400	0	0	0	0	89,400
PC00189	D2 Improvements-UGM-F19 M12	2	0	0	56,200	0	0	0	0	56,200
PC00190	D3 Improvements-UGM-F19 M12	3	0	0	99,000	0	0	0	0	99,000
PC00191	D4 Improvements-UGM-F19 M12	4	0	0	109,900	0	0	0	0	109,900
PC00192	D5 Improvements-UGM-F19 M12	5	0	0	66,300	0	0	0	0	66,300
PC00193	D6 Improvements-UGM-F19 M12	6	0	0	90,900	0	0	0	0	90,900
PC00194	D7 Improvements-UGM-F19 M12	7	0	0	44,700	0	0	0	0	44,700
PC00196	CA/Tupman Imp - CDBG	3	333,000	333,000	163,000	0	0	0	0	163,000
PC00201	Granny's Sec Light -F19 17-3a	7	20,000	20,000	10,000	0	0	0	0	10,000
PC00202	Milburn/Dakota Park-F19 17-3a	1	50,000	50,000	2,193,000	4,100,000	1,255,000	100,000	0	7,648,000
PC00204	South Tower CIP-F19 17-3a	M	25,000	25,000	2,036,000	10,000	0	0	0	2,046,000
PC00209	Maxie Parks HVAC Design	3	95,000	95,000	860,000	29,200	0	0	0	889,200
PC00212	Bulldog/6th Building-F20 48,52	4	600,500	600,500	600,000	0	0	0	0	600,000
PC00213	SEFCEDA Park Construct-F21CR18	5	0	0	8,500,000	0	0	0	0	8,500,000
PC00214	Roeding Dog Park Reloc-F21CR24	3	300,000	300,000	458,800	0	0	0	0	458,800
PC00215	JSK Field Re-Seed-F21CR25	3	32,300	32,300	0	0	0	0	0	0
PC00218	Vinland Addtl Lighting-F21CR30	4	287,800	287,800	0	0	0	0	0	0
PC00219	River Bottom Sec Upgrd-F21CR38	2	10,000	10,000	315,900	40,500	0	0	0	356,400
PC00220	Logan Shade Structure-F21CR39	2	105,000	105,000	0	0	0	0	0	0



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Project	Project Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
170000 - PARCS Department									
PC00222	Van Ness Triangle Park	1	366,600	2,999,900	843,700	0	0	0	3,843,600
PC00223	Maxie Parks Mitigation-F21F4	3	86,500	0	0	0	0	0	0
PC00224	Logan Improvements-F21F31	3	127,000	223,800	0	0	0	0	223,800
PC00226	TCW Sr Ctr HVAC Replacement	3	20,000	0	0	0	0	0	0
PC00228	Tollhouse Park Improvements	3	12,000	0	0	0	0	0	0
PC00229	Irrig Pump/Controller	3	209,400	259,400	0	0	0	0	259,400
PC00233	Radio Park Renovation- Prop 68	7	50,000	2,100,000	2,100,000	1,370,000	95,400	0	5,665,400
PC00237	Carryover -F21F13	M	619,200	0	0	0	0	0	0
PC00238	Granny Modular Removal	3	29,400	0	0	0	0	0	0
PC00239	Measure P Implementation	4	602,600	0	0	0	0	0	0
PC00240	Citywide Senior Center	M	1,965,100	250,000	0	0	0	0	250,000
PC00242	El Dorado Park ACQ-F22M98&102	4	0	1,100,000	0	0	0	0	1,100,000
PC00243	Acquisition & Arts F22M110	M	2,000,000	0	0	0	0	0	0
PC00244	\$4M PARCS GF F22M113	M	1,910,300	0	0	0	0	0	0
PC00245	Rehab Roessler Bldg F22M70&113	4	100,000	461,700	0	0	0	0	461,700
PC00246	Maxie Floor Project	4	110,000	0	0	0	0	0	0
PC00247	Quigley HVAC Replacement	4	57,400	0	0	0	0	0	0
PC00248	Regional Park Tot Lots WW & Roeding	M	1,000,000	862,000	0	0	0	0	862,000
PC00249	Romain HVAC	3	0	60,000	0	0	0	0	60,000
PC00250	Pilibos Roof Replacement	4	28,700	28,700	0	0	0	0	28,700
PC00251	Lingo F21F13	4	150,000	200,000	0	0	0	0	200,000
PC00252	WPark Amphi Shade Structure	4	382,500	10,000	0	0	0	0	10,000
PC00253	Water Tower/EatonPI F22M25&113	4	700,000	700,000	0	0	0	0	700,000
PC00254	TED C WILLS Soccer Field/Green	3	38,900	0	0	0	0	0	0
PC00255	SAN PABLO/180 REDESIGN	3	50,600	0	0	0	0	0	0



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Capital Improvement Program by Department / Project

Project	Project Name	District	Capital Projects FY 2022	Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
170000 - PARCS Department										
PC00256	Dickey Ctr Parking Lot Gate	3	0	0	293,900	0	0	0	0	293,900
PC00257	DAKOTA/BARTON	4	0	0	1,868,400	200,000	0	0	0	2,068,400
PC00258	Fowler / Tulare Park Site	5	830,000	0	1,500,000	500,000	500,000	0	0	2,500,000
PC00259	Woodward Park GRPAC Repair	6	45,000	0	32,600	0	0	0	0	32,600
PC00260	KEATS Pocket Park	4	0	0	100,000	0	0	0	0	100,000
PC00261	WPark Pickleball Courts	6	0	0	150,000	0	0	0	0	150,000
PC00262	Energy Project /Alliance Build	M	0	0	800,000	0	0	0	0	800,000
PC00264	Ca/Tupman P68 Improvements	3	0	0	45,500	0	0	0	0	45,500
PC00265	Lafayette P68 Improvements	7	0	0	50,100	0	0	0	0	50,100
PC00266	Logan P68 Improvements	2	0	0	44,600	0	0	0	0	44,600
PC00267	Robinson P68 Improvements	4	0	0	51,200	0	0	0	0	51,200
PC00268	Sunnyside P68 Improvements	5	0	0	44,600	0	0	0	0	44,600
PC00269	First/Clinton Property	7	0	0	1,830,400	0	0	0	0	1,830,400
PC00270	FRESNO BARRIOS CO F21F13	7	0	0	100,000	0	0	0	0	100,000
PC00271	Mosqueda Pool Fence	5	0	0	50,000	0	0	0	0	50,000
PC00272	Logan Park Roof	2	0	0	30,000	0	0	0	0	30,000
PC00273	Belcher Park	6	0	0	30,000	0	0	0	0	30,000
PC00274	Tree Trimming	M	0	0	200,000	0	0	0	0	200,000
PC00275	Veterans Memorial	3	0	0	150,000	0	0	0	0	150,000
PC00276	Fink White Recycled Water	3	0	0	50,000	0	0	0	0	50,000
PC00277	Resurfacing Courts-External	M	0	0	200,000	0	0	0	0	200,000
PC00278	Roeding - Restroom Rehab	3	0	0	300,000	0	0	0	0	300,000
PC00279	Roeding - Tennis Court Lights	3	0	0	100,000	0	0	0	0	100,000
PC00280	Roeding - Resurfacing	3	0	0	200,000	0	0	0	0	200,000
PC00281	Romain - Trail	7	0	0	75,000	200,000	0	0	0	275,000



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Project	Project Name	District	Capital Projects FY 2022	Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
170000 - PARCS Department										
PC00282	Romain - Gate	7	0	50,000	0	0	0	0	0	50,000
PC00283	Romain - Monument Sign	7	0	30,000	0	0	0	0	0	30,000
PC00284	Frank H Ball - Monument Sign	3	0	30,000	0	0	0	0	0	30,000
PC00285	Frank H Ball - Picnic Pavilion	3	0	125,000	500,000	0	0	0	0	625,000
PC00286	Mary Ella Brown - Monument Sign	3	0	30,000	0	0	0	0	0	30,000
PC00287	Mary Ella Brown Shade for Tot Lot	3	0	150,000	0	0	0	0	0	150,000
PC00288	Mary Ella Brown Pool Renov	3	0	75,000	400,000	0	0	0	0	475,000
PC00289	Vinland - Monument Sign	4	0	30,000	0	0	0	0	0	30,000
PC00290	Vinland - Repaint Existing Res	4	0	25,000	0	0	0	0	0	25,000
PC00291	Einstein - Repave and Reconstruction	4	0	100,000	0	0	0	0	0	100,000
PC00292	Einstein - Monument Sign	4	0	30,000	0	0	0	0	0	30,000
PC00293	Einstein - Pool Renovation	4	0	75,000	400,000	0	0	0	0	475,000
PC00294	Logan - Monument Sign	2	0	30,000	0	0	0	0	0	30,000
PC00295	Logan - Bleachers	2	0	50,000	250,000	0	0	0	0	300,000
PC00296	Granny's New Benches	4	0	10,000	0	0	0	0	0	10,000
PC00297	Fink White - Community Center Repaint	3	0	25,000	0	0	0	0	0	25,000
PC00298	Fink White - Restroom Rehab	3	0	175,000	0	0	0	0	0	175,000
PC00299	Fink White - Tot Lot Shade Structure	3	0	100,000	0	0	0	0	0	100,000
PC00300	Fink White - Monument Sign	3	0	30,000	0	0	0	0	0	30,000
PC00301	Fink White - Bleachers 4 Sets	3	0	150,000	750,000	0	0	0	0	900,000
PC00302	Orchid- 2 Tot Lot Shade Structures	2	0	150,000	0	0	0	0	0	150,000
PC00303	Dickey - Picnic Plaza Rehab	3	0	75,000	350,000	0	0	0	0	425,000
PC00304	Holmes - Restroom Rehab	3	0	75,000	0	0	0	0	0	75,000
PC00305	Holmes - Slurry Seal, Restripe	3	0	50,000	0	0	0	0	0	50,000
PC00306	Al Radka - Dog Park Design	5	0	50,000	150,000	0	0	0	0	200,000



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170000 - PARCS Department										
PC00307	Al Radka - Bleachers	5	0		125,000	300,000	0	0	0	425,000
PC00308	Cary - Tot Lot Shade Structure	4	0		50,000	150,000	0	0	0	200,000
PC00309	Cary - Petanque Shade, Seats	4	0		50,000	200,000	0	0	0	250,000
PC00310	Pilibos - Shade for Tots	5	0		50,000	200,000	0	0	0	250,000
PC00311	Rotary East Shade for Tot Soft	6	0		50,000	200,000	0	0	0	250,000
PC00312	Rotary East Shaded Picnic Area	6	0		50,000	175,000	0	0	0	225,000
PC00313	Manchester - Amenity by Pool	7	0		30,000	100,000	0	0	0	130,000
PC00314	Meux Home Museum Improvements	3	0		150,000	0	0	0	0	150,000
PC00315	Mary Ella Brown Walk In UNIT	3	0		45,000	0	0	0	0	45,000
PC00317	Veteran's Memorial Improvements	3	0		850,000	0	0	0	0	850,000
PC00318	Add'l Roeding Park Improvements	3	0		1,025,000	0	0	0	0	1,025,000
PC00319	Romain Park Improvements	7	0		515,000	0	0	0	0	515,000
PC00320	Holmes Park Improvements	3	0		395,000	0	0	0	0	395,000
PC00321	Dickey Park Improvements	3	0		430,000	0	0	0	0	430,000
PC00322	Sunset Improvements	3	0		240,000	0	0	0	0	240,000
PC00323	Neilsen Improvements	3	0		115,000	0	0	0	0	115,000
PC00325	Frank H Ball Improvements	3	0		230,000	0	0	0	0	230,000
PC00326	California/Tupman Improvements	3	0		160,000	0	0	0	0	160,000
PC00327	Maxie Parks Improvements	3	0		250,000	0	0	0	0	250,000
PC00328	Bigby-Villa Improvements	3	0		110,000	0	0	0	0	110,000
PC00329	Hinton Improvements	3	0		270,000	0	0	0	0	270,000
PC00330	Mary Ella Brown Improvements	3	0		575,000	0	0	0	0	575,000
PC00334	Woodward Shinzen Garden	6	0		25,000	0	0	0	0	25,000
PC00335	ADA Barrier Removal Assessment	M	0		75,000	0	0	0	0	75,000
PC00336	Waste Removal Improvements	M	0		200,000	0	0	0	0	200,000



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Project	Project Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
170000 - PARCS Department									
PC00337	Science Mobile Improvements	M	0	50,000	0	0	0	0	50,000
PC00338	Lafayette Restroom Rehab	7	0	75,000	0	0	0	0	75,000
PC00339	Administrative Delivery Cost	7	0	886,900	0	0	0	0	886,900
PC00340	Storyland/Playland	7	0	1,054,600	0	0	0	0	1,054,600
PC00341	High Need Acquisition	7	0	6,146,600	0	0	0	0	6,146,600
PC00342	Acquisitions	7	0	4,977,200	0	0	0	0	4,977,200
Total for: 170000 - PARCS Department			13,653,700	57,409,700	13,679,700	3,625,000	1,195,400	1,000,000	76,909,800
180000 - Public Works Department									
PW00044	Minor Public Improvements	M	68,100	1,133,300	277,500	277,500	277,500	357,500	2,323,300
PW00080	Miscellaneous Bike Routes	M	98,000	242,400	67,900	67,900	67,900	67,900	514,000
PW00085	Sale/Purchase-Real Proprrty	M	13,800	23,000	0	0	0	0	23,000
PW00086	UGM General Administration	M	168,500	219,300	0	0	0	0	219,300
PW00093	Landscape Lighting District	M	7,600	9,400	9,400	9,400	9,400	9,400	47,000
PW00095	Assessment Dist 131	M	0	4,600	0	0	0	0	4,600
PW00096	Assessment Dist 154 Calcot	M	0	209,200	0	0	0	0	209,200
PW00097	Community Facilities 2	M	10,300	35,000	10,000	10,000	10,000	10,000	75,000
PW00098	Community Facilities 4	M	0	722,000	0	0	0	0	722,000
PW00240	Community Facilities Dist. 5	M	0	1,700	0	0	0	0	1,700
PW00254	CFD #7	M	0	242,100	0	0	0	0	242,100
PW00260	CFD#8 - The Zone	M	0	2,200	0	0	0	0	2,200
PW00261	UGM Biannual Reimbursement	M	3,961,700	24,671,500	5,798,600	6,111,300	4,428,700	4,549,500	45,559,600
PW00287	UGM R/W Tract 5206	3	0	9,900	0	0	0	0	9,900
PW00338	Vettns Blvd/Hwy 99 & UPRR Pass	2	337,100	106,600	3,800	3,800	0	0	114,200
PW00348	CFD #14 Running Horse	M	0	84,100	0	0	0	0	84,100

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180000 - Public Works Department										
PW00353	R/W Acquisition Tract 5237	4	0	83,300	0	0	0	0	0	83,300
PW00355	CFD #11 Feature Maintenance	M	87,700	266,100	266,100	266,100	266,100	266,100	266,100	1,330,500
PW00364	Bicycle Public Service Announce	M	19,500	19,500	19,500	19,500	19,500	19,500	19,500	97,500
PW00447	CFD 12 Copper River Maint Dist	6	577,200	577,200	577,200	577,200	577,200	577,200	577,200	2,886,000
PW00461	ADA Infrastructure - Minor Cap	M	51,000	51,000	51,000	51,000	51,000	51,000	51,000	255,000
PW00490	Assessment District # 137 - Construction	M	0	304,000	0	0	0	0	0	304,000
PW00518	Comm Facilities Dist #9	M	21,700	83,000	83,000	83,000	83,000	83,000	83,000	415,000
PW00526	TS Cedar & Woodward	5	50,400	7,200	0	0	0	0	0	7,200
PW00534	Peach Ave Jensen to Butler	5	14,300	4,085,500	0	0	0	0	0	4,086,500
PW00536	CFD#2 Reserve	M	0	286,200	286,200	286,200	286,200	286,200	286,200	1,431,000
PW00539	CFD#11 Reserve	M	0	731,500	681,500	631,500	581,500	541,500	501,500	3,207,500
PW00540	CFD#9 Reserve	M	0	54,000	54,000	54,000	54,000	54,000	54,000	270,000
PW00567	Fancher Creek Financing CFD	5	0	1,200	1,200	1,200	1,200	1,200	0	4,800
PW00596	TS Butler & Willow	5	3,200	0	0	0	0	0	0	0
PW00639	Minor Trail Improvements	M	6,000	100,000	0	0	0	0	0	100,000
PW00659	CFD 15 EAST Copper River Maint District	6	2,700	3,500	3,500	3,500	3,500	3,500	3,500	17,500
PW00663	HSR Master Cooperative Agreement	M	26,100	108,400	103,600	87,900	624,600	0	0	924,500
PW00669	Veterans Blvd Right-Of-Way	2	274,400	437,400	20,800	0	0	0	0	458,200
PW00678	TS Clinton & Valentine	3	1,156,100	185,700	0	0	0	0	0	185,700
PW00679	Herndon Widening Polk to Milburn	2	192,500	858,100	19,541,100	1,798,500	113,600	0	0	22,311,300
PW00683	Veterans/UPRR/HSR Overpass	2	572,200	330,100	53,700	0	0	0	0	383,800
PW00710	Inter Improv Central & Orange	3	20,500	1,679,400	0	0	0	0	0	1,679,400
PW00719	R/W Acquisition - Tract 5531	5	9,300	0	0	0	0	0	0	0
PW00721	R/W Acq - T5341 T5424 T5501	4	5,500	0	0	0	0	0	0	0
PW00725	Shields Bankside Trail Fresno to First	7	194,300	50,800	0	0	0	0	0	50,800



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Project	Project Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
180000 - Public Works Department									
PW00737	CFD Irrigation Control Upgrade	M	0	350,000	0	0	0	0	350,000
PW00745	Fancher Crk Trail Clovis-Fowl	5	20,100	421,300	503,700	0	0	0	925,000
PW00747	Blackstone Street Lighting Div	M	1,800	92,500	0	0	0	0	92,500
PW00754	Tract 5232 Belmont Ave Wide	5	0	500,800	0	0	0	0	500,800
PW00762	HerndonCanalTrail-Shields/McKi	7	3,435,000	504,500	0	0	0	0	504,500
PW00763	McKinleyAveTrail-Millbr/Clovis	M	183,600	6,048,800	569,900	0	0	0	6,618,700
PW00764	ClovisAveTrail-McKin to Dayton	4	121,700	126,000	0	0	0	0	126,000
PW00767	Ashlan-Effie to SR41 Sidewalk	7	21,000	900	0	0	0	0	900
PW00768	TS Chestnut & Shields	4	4,700	0	0	0	0	0	0
PW00771	BPMP Bridge Deck Rehab Phase 2	M	57,100	280,400	0	0	0	0	280,400
PW00774	Shields Av Trail-Bickstn Frsno	7	1,267,700	537,900	3,044,700	7,900	0	0	3,590,500
PW00782	StLighting Maj Repair Projects	M	160,400	460,000	160,000	160,000	160,000	160,000	1,100,000
PW00784	Abby Overlay Divisadero-Olive	7	127,900	55,100	0	0	0	0	55,100
PW00786	Jensen Overlay Cornelia-Chateau	3	12,400	2,090,200	0	0	0	0	2,090,200
PW00788	Inyo Overlay Fulton to O St.	3	56,700	4,900	0	0	0	0	4,900
PW00790	Jensen Overlay SR41-MLK	3	73,100	1,737,000	0	0	0	0	1,737,000
PW00791	Blackstone Ovrlay Dakota-Ashlan	7	7,200	0	0	0	0	0	0
PW00793	Ashlan AC Overlay First-Millbro	4	90,800	0	0	0	0	0	0
PW00795	Olive Ave Impv Yosemite-Rosvit	M	22,600	4,300	0	0	0	0	4,300
PW00796	Polk Ave Widening Shaw-Gettysb	1	187,100	1,455,200	2,358,400	16,700	0	0	3,830,300
PW00797	Van Ness Industrial Street Imp	3	11,900	0	0	0	0	0	0
PW00799	R/W Acquisition - Tract 6124	5	400	71,800	0	0	0	0	71,800
PW00802	South Stadium Development	3	5,200	2,219,700	2,974,300	0	0	0	5,194,000
PW00803	Citywide Street Light LED Retrofit - Phase 2	M	80,900	31,600	0	0	0	0	31,600
PW00806	LT Phasing Audubon and Nees	2	874,200	143,800	0	0	0	0	143,800



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180000 - Public Works Department									
PW00807	TS Gates and San Jose	2	14,700	0	0	0	0	0	0
PW00808	TS Divisadero and Mariposa	M	25,900	1,800	0	0	0	0	1,800
PW00809	ITS Adaptive Blackstone_Abby	M	136,400	136,200	9,900	0	0	0	146,100
PW00810	ITS AdaptiveBlackstone_Friant	M	480,700	34,300	0	0	0	0	34,300
PW00811	ITS Adaptive Ventura/KC	M	231,500	119,700	0	0	0	0	119,700
PW00812	TS Tulare and "Q" Street	3	104,300	115,200	0	0	0	0	115,200
PW00815	Central Ave Street Improvement	3	8,400	1,555,200	0	0	0	0	1,555,200
PW00818	R/W Acquisition - Tract 6163	4	5,600	0	0	0	0	0	0
PW00819	R/W Acquisition - Tract 6052	2	25,000	0	0	0	0	0	0
PW00824	ADA Compliance Convention Ctr	3	54,500	0	0	0	0	0	0
PW00825	TS L St. and Fresno/Tulare Sts	3	61,100	35,200	0	0	0	0	35,200
PW00826	R/W Acquisition - Tract 5538	3	0	3,100	0	0	0	0	3,100
PW00829	BRT-ATP Intersection Improve	M	30,500	1,372,300	0	0	0	0	1,372,300
PW00830	TS: Marks & Nielsen Avenues	3	15,900	0	0	0	0	0	0
PW00833	TS: Harrison & Shields Avenues	1	21,000	0	0	0	0	0	0
PW00834	Marks Overlay Ashlan to Dakota	1	621,400	112,800	0	0	0	0	112,800
PW00836	TS: Barstow & Palm Avenues	2	719,300	130,600	0	0	0	0	130,600
PW00837	TS: California & Walnut	3	23,900	4,200	0	0	0	0	4,200
PW00839	TS: Armstrong & Lane	5	24,900	65,000	0	0	0	0	65,000
PW00842	MLK Cnt Active Trans Infrastr	3	80,500	8,368,400	469,100	0	0	0	8,837,500
PW00843	McKinley Widen Marks to Hughes	3	25,300	61,800	1,291,000	3,008,900	139,300	0	4,501,000
PW00844	Chinatown UGP - Project 1	3	29,300	5,344,400	428,500	0	0	0	5,772,900
PW00845	Chinatown UGP - Project 6	3	23,700	819,900	0	0	0	0	819,900
PW00846	Mariposa Plaza	3	26,500	3,116,700	191,900	0	0	0	3,308,600
PW00849	SW Fresno Green Trails & Cycle	3	217,800	1,707,000	215,300	0	0	0	1,922,300



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Project	Project Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
180000 - Public Works Department									
PW00853	Chestnut OVLY Bullard to Hermd	6	193,800	0	0	0	0	0	0
PW00854	Bullard Overlay Cedar to First	M	109,300	60,000	0	0	0	0	60,000
PW00856	TS: Clinton & Angus	7	69,500	53,500	0	0	0	0	53,500
PW00857	MLK Magnet Core Park	3	31,300	8,437,800	2,091,800	0	0	0	10,529,600
PW00858	TCC Community Engagement Plan	3	174,100	291,300	306,600	0	0	0	597,900
PW00860	Maple Ave Cycle Track & Pedestrian	4	16,000	0	0	0	0	0	0
PW00861	TCC Grant Administration	3	192,000	0	0	0	0	0	0
PW00862	TCC Chinatown Project	3	5,514,500	1,236,100	0	0	0	0	1,236,100
PW00863	TCC EOC Partnership	3	696,500	916,800	841,900	0	0	0	1,758,700
PW00864	TCC GRID Solar Single-Family	3	260,500	222,000	28,800	0	0	0	250,800
PW00865	TCC GRID Solar Multi-Family	3	59,300	168,000	78,000	0	0	0	246,000
PW00866	TCC Clean Shared Mobility	3	3,693,700	1,710,500	1,082,600	0	0	0	2,793,100
PW00867	TCC Annadele Mode Shift	3	310,700	0	0	0	0	0	0
PW00869	TCC Yosemite Village	3	113,300	6,600	0	0	0	0	6,600
PW00870	TCC Inside Out Comm Garden	3	30,800	17,600	0	0	0	0	17,600
PW00871	TCC SW Fresno Community Orchard Project	3	50,000	212,500	0	0	0	0	212,500
PW00872	TCC SW Fresno Community Food Hub Urban Heat Island M	3	59,400	0	0	0	0	0	0
PW00873	TCC SW Fresno Community Food Hub Edible Food Rescue	3	337,600	900,800	234,300	0	0	0	1,135,100
PW00874	TCC Workforce Development Plan	3	303,800	397,500	410,500	0	0	0	808,000
PW00875	Changing Lives with Trees -TCC	3	5,600	53,000	0	0	0	0	53,000
PW00876	TCC West Fresno Satellite Campus	3	4,500,000	8,938,600	0	0	0	0	8,938,600
PW00877	TCC Comm Eng Plan SW Trails	3	54,600	4,900	0	0	0	0	4,900
PW00878	Midtown School Area Interconn	M	141,700	2,113,800	0	0	0	0	2,113,800
PW00879	ITS Dynamic Downtown	3	306,600	26,700	0	0	0	0	26,700
PW00880	South Fresno Ped Countdown	M	1,500	0	0	0	0	0	0



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Project	Project Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
180000 - Public Works Department									
PW00882	Fresno St Corridor Improvement	M	186,100	2,315,600	220,000	0	0	0	2,535,600
PW00883	Veterans Blv Conn Shaw-Barstow	2	443,600	38,300	0	0	0	0	38,300
PW00885	TS LT Phasing Butler and Cedar	5	40,300	125,600	0	0	0	0	125,600
PW00886	TS LT Phasing Tulare and U St	3	68,100	56,600	0	0	0	0	56,600
PW00888	Fancher Creek Parkway Plan	5	211,300	51,500	0	0	0	0	51,500
PW00889	Freeway Litter Abatement	M	400,000	400,000	200,000	200,000	200,000	200,000	1,200,000
PW00890	Clinton Widening Marks-Brawley	3	222,800	1,742,800	3,944,300	0	0	0	5,687,100
PW00891	Ashlan Widening Polk-Cornelia	1	20,200	661,700	52,700	1,871,000	0	0	2,585,400
PW00893	Muir Elem Safe Routes to Sch	3	120,700	1,319,600	117,400	0	0	0	1,437,000
PW00894	McKinley Elem Safe Routes	3	30,100	436,000	2,379,400	0	0	0	2,815,400
PW00898	ITS Ashlan Cornelia-Blackstone	M	211,700	92,200	0	0	0	0	92,200
PW00899	CFD 17 Lift Station Maintenance	3	500	5,000	5,000	5,000	5,000	5,000	25,000
PW00901	TOD Tower at Van Ness & Olive	1	249,300	65,800	0	0	0	0	65,800
PW00902	Merced Street Reconnection	3	153,800	32,000	1,473,700	0	0	0	1,505,700
PW00903	TS Butler/8th and Orange/Lowe	5	207,700	812,300	25,600	0	0	0	837,900
PW00904	High Speed Rail Development Svcs	M	1,124,200	616,700	323,600	232,000	0	0	1,172,300
PW00905	TS Gettysburg/Polk & Sidewalk	1	1,328,200	983,300	0	0	0	0	983,300
PW00906	First St Cycle Trk Tulare-Vent	5	1,135,900	194,100	0	0	0	0	194,100
PW00907	Barton/Florence Sidewalks	5	34,100	820,800	0	0	0	0	820,800
PW00908	TS Fresno and Browning	4	107,500	760,200	81,600	0	0	0	841,800
PW00909	HAWK Peach-McKenzie Trail	7	239,600	46,600	0	0	0	0	46,600
PW00910	Tulare 6th-Cedar Cmplt Street	M	24,300	2,218,700	6,500	0	0	0	2,225,200
PW00911	Chestnut AC Overlay KC-Butler	5	45,900	2,326,700	13,500	0	0	0	2,340,200
PW00912	Maroa/Shields/BNSF Safety Impr	M	135,600	117,400	41,900	731,500	0	0	890,800
PW00916	Trail Network Wayfinding Plan	M	11,500	0	0	0	0	0	0



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Project	Project Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
180000 - Public Works Department									
PW00917	TS West & Sierra LT Phasing	2	771,800	84,200	0	0	0	0	84,200
PW00919	TS LT Hughes & Shields	1	893,700	165,100	0	0	0	0	165,100
PW00920	TS Blythe & Gates	2	705,600	134,300	0	0	0	0	134,300
PW00922	ITS Jensen Ave	M	1,931,100	747,300	59,900	0	0	0	807,200
PW00923	Vets 4b-Riverside to Hernd Con	2	74,400	8,689,800	197,700	0	0	0	8,887,500
PW00924	FY21 Neighborhood Street Impro	M	0	755,500	0	0	0	0	755,500
PW00926	TOD Blackstone & McKinley	M	822,200	1,967,200	0	0	0	0	1,967,200
PW00927	Vets Pha3 SR99 Int & Grade Sep	2	52,460,600	5,293,600	1,512,000	103,800	53,800	0	6,963,200
PW00928	Cedar Ave AC Ovrlly Jen to Hami	5	47,700	1,269,800	166,100	0	0	0	1,435,900
PW00929	Bickstn AC Ovrlly Mhrt to Nees	M	16,800	74,200	2,728,700	5,700	0	0	2,808,600
PW00930	Shaw St Lighting, Cedar to Chest	4	114,400	815,500	0	0	0	0	815,500
PW00934	Master Trails and Bike Plan	M	2,100	318,600	4,200	0	0	0	322,800
PW00936	R/W Acquisition - Tract 6215	M	76,200	17,700	0	0	0	0	17,700
PW00937	Blackstone-McKinley Grade Separation	M	370,600	21,508,600	25,258,600	26,516,400	3,047,900	0	76,331,500
PW00938	FY21 Neigh Concrete Repairs	M	1,900	319,300	0	0	0	0	319,300
PW00939	NB Polk Widen Shaw-Gettysburg	1	65,600	534,300	117,400	46,300	20,000	4,550,000	5,268,000
PW00940	Armstrong & Hamilton Tot Lot	5	222,800	250,300	0	0	0	0	250,300
PW00941	R/W Acquisition - Tract 6210	4	36,500	0	0	0	0	0	0
PW00942	R/W Acquisition - Tract 6214	4	139,800	7,000	0	0	0	0	7,000
PW00944	SD Clinton Ave WO Valentine	3	234,200	51,300	0	0	0	0	51,300
PW00945	TS: Fowler and Olive	4	10,300	16,300	0	0	0	0	16,300
PW00946	Palm & Belmont Class IV Cycle Track	3	38,000	1,892,800	0	0	0	0	1,892,800
PW00947	South Fresno AB617 Truck Rerou	M	262,700	340,500	128,700	0	0	0	469,200
PW00949	Urban Forest Management Plan	M	1,700	335,500	0	0	0	0	335,500
PW00951	R/W Acquisition - Tract 6258	1	11,700	495,400	0	0	0	0	495,400

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180000 - Public Works Department									
PW00952	R/W Acquisition - Tract 6249	6	125,000	0	0	0	0	0	0
PW00953	ITS Dynamic Downtown Part 2	3	97,400	2,325,800	77,400	0	0	0	2,403,200
PW00955	Friant Ave ITS Adaptive Synchronization	6	116,200	1,818,600	300,100	0	0	0	2,118,700
PW00956	Blackstone Smart Mobility	7	181,700	169,800	1,733,300	249,500	0	0	2,152,600
PW00957	Figarden/BNSF At-Grade Railroad Crossing	2	111,200	91,100	313,500	0	0	0	404,600
PW00958	Kids Crossing SRTS South Fresno	M	12,400	225,900	1,294,700	113,800	0	0	1,634,400
PW00959	Shaw Ave Widening Veterans to Polk	M	72,100	1,241,700	169,300	37,800	4,444,600	0	5,893,400
PW00960	Ashlan EB Widening West of Polk	1	222,000	57,500	0	0	0	0	57,500
PW00961	TS Cedar & Teague Left Turn Phasing	6	27,100	482,200	100,000	0	0	0	582,200
PW00962	Audubon/Lexington Intersection Improvements	2	22,200	132,000	1,099,800	116,100	0	0	1,347,900
PW00963	R/W Acquisition - Tract 6240	4	2,600	358,800	0	0	0	0	358,800
PW00964	R/W Acquisition - Tract 6285	4	1,200	38,200	0	0	0	0	38,200
PW00965	R/W Acquisition - Tract 6261	4	71,600	10,000	0	0	0	0	10,000
PW00967	R/W Acquisition - Tract 6224	4	0	672,900	0	0	0	0	672,900
PW00968	Orange Ave Sidewalks, Hamilton to Butler	5	29,000	86,500	813,500	0	0	0	900,000
PW00969	R/W Acquisition - Tract 6162	4	564,000	25,000	0	0	0	0	25,000
PW00970	Public Safety Memorial FY22M34	3	162,800	52,500	0	0	0	0	52,500
PW00971	Council District Infrastructure	M	500,000	2,875,000	0	0	0	0	2,875,000
PW00972	Barstow-Blkstn-Jackson Bike Ln	4	50,000	2,065,400	186,900	0	0	0	2,252,300
PW00975	TCC WorkForce Admin	3	110,500	0	0	0	0	0	0
PW00976	TCC SCCCD Welding Program	3	648,100	616,700	543,100	0	0	0	1,159,800
PW00977	CFD 18 PD & Fire Services	M	48,500	13,000	0	0	0	0	13,000
PW00978	Central Fresno SRTS	4	4,200	188,600	1,216,300	126,400	0	0	1,531,300
PW00979	Fresno Rapid Rectangular Beacn	M	13,600	217,100	0	0	0	0	217,100
PW00980	Citywide Ped Countdown Heads	M	3,600	96,600	840,600	0	0	0	937,200



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Project	Project Name	District	Capital Projects FY 2022	Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
180000 - Public Works Department										
PW00981	Ashlan WB Widen Polk to Bryan	1	0	0	919,200	50,000	2,910,000	0	0	3,879,200
PW00982	R/W Acquisition - Tract 6281	4	800	800	253,400	0	0	0	0	253,400
PW00983	Sect 130 TS Van Ness & Shields	1	0	0	724,800	2,174,900	53,600	0	0	2,953,300
PW00984	R/W Acq - TS Grantland Barstow	2	0	0	27,300	0	0	0	0	27,300
PW00985	ATP Trail & Urban Greening	M	0	0	100,000	0	0	0	0	100,000
PW00986	River West Eaton Trail Extension	2	57,200	57,200	2,988,800	57,100	0	0	0	3,045,900
PW00987	Florence Ave Maple to Chestnut	0	0	0	121,700	115,400	1,333,600	0	0	1,570,700
PW00988	ARPA Neigh Infrastructure	M	0	0	26,100,000	0	0	0	0	26,100,000
PW00989	ARPA Brewery Dist Lighting	3	156,000	156,000	343,500	0	0	0	0	343,500
PW00991	Amtrak ADA Engineering	3	0	0	100,000	0	0	0	0	100,000
PW00992	Street Repair/ Replacement	M	0	0	12,400,000	0	0	0	0	12,400,000
PW00996	Energy Efficiency Upgrades	M	0	0	317,000	0	0	0	0	317,000
PW00997	ARPA Gottschalks Mobile Vendor	3	0	0	5,000,000	0	0	0	0	5,000,000
PW00998	Residential Traffic Calming	M	0	0	100,000	0	0	0	0	100,000
PW00999	Eaton Trailhead N/O Ft Washington	6	0	0	715,000	0	0	0	0	715,000
PW01001	TS Barstow & Tenth	4	0	0	0	120,000	936,500	0	0	1,056,500
PW01002	TS Barstow & Bond	4	0	0	57,100	43,900	1,024,300	0	0	1,125,300
PW01003	Herndon AC Overlay Valentine-Marks	2	0	0	64,500	1,156,000	0	0	0	1,220,500
PW01004	First St Class IV Resurfacing Olive-Tulare	7	0	0	362,500	194,800	4,272,500	0	0	4,829,800
PW01005	ITS Clovis Adaptive Shields-American	M	0	0	188,300	2,384,100	80,100	0	0	2,652,500
PW01006	California Ave Complete Streets	2	0	0	306,700	249,600	4,817,300	0	0	5,373,600
PW01007	ITS Palm Adaptive Herndon-Shaw	2	0	0	157,800	1,842,500	175,000	0	0	2,175,300
PW01008	Bakman Elementary Neighborhood Sidewalks	7	0	0	265,200	110,200	0	2,388,400	0	2,763,800
PW01009	Cedar Ave AC Overlay Herndon-Alluvial	6	0	0	179,900	75,700	1,892,400	14,700	0	2,162,700
PW01010	E Street Reconstruction El Dorado-Ventura	3	0	0	374,800	169,600	4,443,900	0	0	4,988,300



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180000 - Public Works Department										
PW01011	Shaw AC Overlay Fruit-950" E/O Palm	M	0		247,500	115,000	2,657,800	0	0	3,020,300
PW01012	Downtown Neighborhood Beautification	M	115,800		4,401,500	389,400	0	0	0	4,790,900
PW01013	Behymer & Granville Safety Improvements	6	0		920,000	460,000	0	0	0	1,380,000
PW01014	KC AC Overlay First to Cedar	5	0		125,000	100,000	0	3,700,000	0	3,925,000
PW01015	KC AC Overlay Cedar to Maple	5	0		75,000	2,200,000	0	0	0	2,275,000
PW01017	San Joaquin River Parkway	M	0		1,681,400	1,200,000	1,200,000	1,200,000	1,200,000	6,481,400
PW01018	Clinton-Hughes-Shields-West Neighborhood	1	0		200,000	0	0	0	0	200,000
PW01019	Gettysburg-First-Fairmont-Millbrook Neighborhood	4	0		200,000	0	0	0	0	200,000
PW01020	TS Audubon & Del Mar	2	0		70,000	0	0	0	0	70,000
PW01021	R/W Acq McKinley Fowler-Armstrong	7	0		1,160,000	0	0	0	0	1,160,000
PW01022	Major Street Beautification	M	0		700,000	0	637,200	0	0	1,337,200
PW01023	Blackstone Smart Mobility SR180-Pine	M	0		442,600	0	0	0	0	442,600
PW01024	Friant Rd SB RT Lane Extension	6	6,500		323,400	0	0	0	0	323,400
PW01025	Tree Planting Program	M	0		400,000	0	0	0	0	400,000
PW25003	TS Clinton & Crystal	1	0		0	0	0	1,000,000	0	1,000,000
PW26002	Cedar Ave AC Overlay, Alluvial to Nees	6	0		0	0	2,200,000	0	0	2,200,000
PW26003	TS Alluvial & Millbrook LT Phasing	6	0		0	0	0	950,000	0	950,000
PW27001	Jensen AC Overlay, SR41 to SR99	3	0		0	0	0	0	3,962,000	3,962,000
PW27002	Maple-Tulare-Chestnut-KC Neighborhood	7	0		0	0	0	0	1,400,000	1,400,000
PW27003	Ashlan AC Overlay, 168 to Winery	4	0		0	0	0	0	1,700,000	1,700,000
Total for: 180000 - Public Works Department			104,606,100		243,326,300	106,157,000	72,522,500	24,778,600	20,093,300	466,877,700
200000 - General City Purpose Department										
PW00935	Animal Shelter	M	0		1,044,800	0	0	0	0	1,044,800
Total for: 200000 - General City Purpose Department			0		1,044,800	0	0	0	0	1,044,800



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Capital Improvement Program by Department / Project

Project	Project Name	District	Capital Projects FY 2022	Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
400000 - Planning & Development Services Department										
HC00011	Housing Trust Fund	M	0	6,300	0	0	0	0	0	6,300
MC00019	Miscellaneous Projects	M	0	46,500	0	0	0	0	0	46,500
MC00033	NSP Acquisition Rehabilitation	M	0	816,700	0	0	0	0	0	816,700
PC00153	Tot Lot Replacement - Var Pks	M	0	560,000	0	0	0	0	0	560,000
PC00166	Fink White Park Improvements	3	0	210,000	0	0	0	0	0	210,000
PC00176	Learner Pools 2017	M	0	100,000	0	0	0	0	0	100,000
PC00182	Hinton Improvements	3	0	450,000	0	0	0	0	0	450,000
PC00208	F H Ball ADA Improvements	3	0	368,000	0	0	0	0	0	368,000
PC00209	Maxie Parks HVAC Design	3	0	50,000	0	0	0	0	0	50,000
PW00275	Parking Facilities Improvements	3	0	1,882,200	0	0	0	0	0	1,882,200
PW00931	West Fresno Elem & MLK Neigh	3	0	2,357,600	0	0	0	0	0	2,357,600
PW00933	Ericson Elem Neigh Reconst	4	0	4,508,600	0	0	0	0	0	4,508,600
Total for: 400000 - Planning & Development Services Department					0	11,355,900	0	0	0	11,355,900
410000 - Department of Public Utilities										
GC00010	Acquisition	M	743,300	904,500	775,900	791,400	807,200	823,300	4,102,300	
GC00016	B-Zone Wells	3	224,200	1,499,400	1,500,000	1,500,000	1,500,000	1,500,000	7,499,400	
GC00019	DPU Operation & Maintenance Facility	0	1,128,900	1,526,900	11,035,900	0	0	0	12,562,800	
RC00005	Emergency Repairs - Short Extension	M	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	
RC00130	Sewer Lateral Revolving Proj	M	100,000	300,000	300,000	300,000	300,000	300,000	1,500,000	
RC00141	Veteran's Boulevard Sewer	2	1,159,100	61,100	1,000	0	0	0	62,100	
RC00167	Shields Frontage Sewer Rehab	7	5,000	30,000	0	0	0	0	30,000	
RC00168	Sherman First & Saginaw Sewer Rehab	7	2,000	30,000	0	0	0	0	30,000	
RC00169	MLK/Jensen/Bardell/Dorothy Swr Rehab	3	28,000	3,000	0	0	0	0	3,000	

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410000 - Department of Public Utilities										
RC00170	Fresno/HSt SewerSiphon Removal	3	4,200	356,500	1,200	0	0	0	0	357,700
RC00171	Lift Station#LS1 Rehab	3	78,000	3,700	0	0	0	0	0	3,700
RC00175	Odor Control for Collection Sy	M	13,300	1,464,100	554,500	2,000	0	0	0	2,020,600
RC00177	CollectionSystemRehabilitation	M	11,812,200	10,865,000	10,271,800	8,208,400	24,014,200	8,973,200	62,332,600	62,332,600
RC00178	Collection System Extension	M	813,700	3,150,200	335,700	334,000	1,938,700	344,000	6,102,600	6,102,600
RC00179	Collection System Expansion	M	0	1,000,000	2,134,500	2,690,600	4,500	0	5,829,600	5,829,600
RC00180	Lift Station Rehabilitation	M	332,700	304,600	65,000	76,800	1,032,100	900	1,479,400	1,479,400
RC00181	CollectionSys AccessStructures	M	1,262,600	1,304,000	1,963,800	1,961,900	4,041,500	4,041,500	13,312,700	13,312,700
RC00182	Sanitary Sewer Master Plan	3	74,900	1,641,200	195,300	0	0	0	1,836,500	1,836,500
RC00183	CollSysLargeDiameterTrunkLines	M	740,000	785,500	750,000	750,000	750,000	750,000	3,785,500	3,785,500
RC00184	Temperance Ave Sewer Trunk	M	0	6,227,000	1,695,400	39,025,100	8,474,700	1,169,500	56,591,700	56,591,700
TC00014	RWRF Emergency Large Scale Repairs	M	836,900	794,500	750,000	750,000	750,000	750,000	3,794,500	3,794,500
TC00079	Centralized Odor Control Sys for Plant Process	3	11,100	0	0	0	0	0	0	0
TC00096	Southwest Quadrant Recycled Water Dist System	3	1,440,000	1,675,000	2,066,400	8,064,700	3,000	0	11,809,100	11,809,100
TC00112	WW System Enhancements/Upgrades	3	0	0	4,000,000	4,000,000	4,000,000	4,000,000	16,000,000	16,000,000
TC00142	Recycled Water System User Connections - Southwest	M	19,900	0	0	0	0	0	0	0
TC00154	Renewable Gas Diversion	3	591,400	8,694,200	5,000	0	0	0	8,699,200	8,699,200
TC00158	Water Supply Reliability Impro	3	0	0	0	564,000	0	0	564,000	564,000
TC00159	Flare Capacity Expansion	3	7,533,400	1,215,800	4,500	0	0	0	1,220,300	1,220,300
TC00168	Boiler Replacement PGF	3	17,000	0	0	0	0	0	0	0
TC00169	Substation Expansion	3	489,200	2,464,400	3,100	0	0	0	2,467,500	2,467,500
TC00170	DPU Operations and Administration Facility	M	0	754,200	5,451,300	0	0	0	6,205,500	6,205,500
TC00176	RWRF Headworks	M	602,000	1,092,600	571,000	500,000	0	0	2,163,600	2,163,600
TC00177	RWRF Secondary Treatment	3	3,477,500	523,200	0	0	0	0	523,200	523,200
TC00178	RWRF Solids Treatment	3	1,005,100	2,411,800	8,871,900	2,218,600	1,816,700	3,816,000	19,135,000	19,135,000



City of Fresno

FY 2023 - FY 2027 Capital Improvement Program Department / Project

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Project	Project Name	District	Capital Projects FY 2022	Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
410000 - Department of Public Utilities										
TC00179	RWRF Effluent Handling	3	2,698,300		1,259,900	12,294,100	1,271,100	604,900	600,000	16,030,000
TC00180	RWRF Buildings/Grounds	3	328,700		5,452,300	3,109,200	2,665,300	115,000	100,000	11,441,800
TC00182	Recycled Water Distribution	M	56,200		0	0	0	0	0	0
TC00183	Planning & Project Management	M	210,100		2,751,700	832,800	44,500	1,479,700	44,200	5,152,900
TC00185	RWRF Electrical	3	813,000		6,337,800	437,200	2,700	0	0	6,777,700
TC00186	RWRF Primary Treatment	3	32,900		184,100	30,000	0	0	0	214,100
TC00187	NFWRF Buildings/Grounds	6	15,400		262,000	0	0	0	0	262,000
TC00189	Expansion of NFWRF	6	0		895,100	113,100	37,000	16,729,600	1,188,300	18,963,100
TC00190	Sidestream Treatment Construction	3	0		0	1,743,200	22,917,600	729,900	6,900	25,397,600
TC00191	Laboratory Info Mgmt System FY23	3	0		473,300	0	0	0	0	473,300
WC00001	Fire Hydrant Installations	M	15,000		15,000	15,000	15,000	15,000	15,000	75,000
WC00002	Serv/Meter Installations 2" or Less	M	788,600		812,400	836,600	861,800	887,700	914,300	4,312,800
WC00004	Water Main Extensions	M	415,400		896,900	544,900	500,000	500,000	500,000	2,941,800
WC00005	Water Main Renewal	M	8,993,300		8,408,400	18,410,400	23,137,500	25,688,300	18,134,700	93,779,300
WC00006	Serv/Meter Install Above	M	349,500		360,000	370,800	381,900	393,400	405,200	1,911,300
WC00014	Combined/Multiple Installation	M	474,600		488,800	503,500	518,600	534,200	550,200	2,595,300
WC00015	Water Well Evaluation and Deve	M	168,700		1,415,900	432,100	400,300	400,000	400,000	3,048,300
WC00016	Water Well Construction	M	1,509,100		4,206,900	5,041,500	4,414,000	4,991,200	3,912,100	22,565,700
WC00017	Well Rehabilitation	M	4,906,500		4,551,200	4,717,600	4,842,500	4,800,500	4,800,000	23,711,800
WC00018	Pump Rehabilitation	M	994,500		1,181,000	993,500	854,900	850,000	850,000	4,729,400
WC00020	Granular Activated Carbon	M	984,500		6,430,600	9,359,900	4,109,900	1,207,100	983,500	22,091,000
WC00021	Surface Water Treatment Plant	6	788,900		2,132,800	4,194,600	748,000	911,200	1,016,000	9,002,600
WC00022	Leaky Acres	4	84,500		775,000	350,000	100,000	100,000	100,000	1,425,000
WC00023	Water Telemetry System	M	280,600		5,489,500	3,850,300	3,850,000	3,850,000	3,850,000	20,889,800
WC00024	Water Yard-Expansion/Improvement	7	150,000		100,000	100,000	100,000	0	0	300,000



City of Fresno
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Capital Improvement Program by Department / Project

Project	Project Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
410000 - Department of Public Utilities									
WC00027	Inventory - Materials	M	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000
WC00032	Booster Pump	M	101,000	1,039,800	1,500	0	0	0	1,041,300
WC00033	Recharge Facilities - Basins	M	0	80,000	200,000	200,000	200,000	0	680,000
WC00038	SWTP/Friant Kern Canal Pipeline	6	190,300	60,000	0	0	0	0	60,000
WC00050	City Recharge Basins	M	17,000	5,065,900	606,700	2,788,300	4,400	0	8,465,300
WC00051	Metro Resources Plan Update	M	418,200	208,700	1,600,100	100,000	100,000	100,000	2,108,800
WC00053	Emergency Generator Sets	M	111,400	539,500	124,500	77,500	600	0	742,100
WC00057	SE Fresno Surface Wtr Treatment	5	1,700	14,700	8,500	92,000	9,700	200	125,100
WC00065	SE/SWTP Transmission Pipelines	5	78,000	0	0	0	0	0	0
WC00074	Water Facilities Security Impr	M	332,300	1,461,300	369,100	331,400	300,000	300,000	2,761,800
WC00083	Program Management	M	20,000	20,000	20,000	20,000	20,000	20,000	100,000
WC00085	Transmission Grid Mains	M	2,768,500	602,000	1,800	0	0	0	603,800
WC00089	L-T Hydraulic & WQ Modeling	0	10,000	150,000	10,000	10,000	10,000	10,000	190,000
WC00091	Fleet Maintenance Constn WW	0	1,607,300	2,685,800	19,412,100	0	0	0	22,097,900
WC00092	TCP Remediation	0	0	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
WC00093	Water Service Connection Loans	0	35,900	37,000	38,100	39,200	40,400	41,600	196,300
WC00095	Polyethylene Replacement	0	2,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
WC00096	Well Site Improvements	0	7,600	88,000	29,000	466,100	154,500	800	738,400
Total for: 410000 - Department of Public Utilities			67,703,100	123,415,700	149,404,900	153,034,600	120,459,900	70,711,400	617,026,500
430000 - Airports Department									
AC00045	Airways Golf Course Capital	4	140,000	656,500	0	0	0	0	656,500
AC00301	Security Upgrades	4	60,600	340,000	75,000	75,000	75,000	75,000	640,000
AC00328	Terminal HVAC Replacement	4	66,000	20,000	0	0	0	0	20,000
AC00329	Park Lot-EV Charging Stations Des	4	0	10,000	10,000	10,000	10,000	10,000	50,000



City of Fresno
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Project	Project Name	District	Capital Projects FY 2022	Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
430000 - Airports Department										
AC00336	IT PM/Repairs/Upgrades	4	50,700		556,600	526,400	533,000	539,600	546,500	2,702,100
AC00337	FCH Term Complex Impr	3	459,900		525,000	25,000	25,000	25,000	25,000	625,000
AC00342	Terminal Restrooms (Des/Const)	4	125,300		500,000	0	0	0	0	500,000
AC00354	Bag Claim Walk Remodel	4	0		10,000	0	0	0	0	10,000
AC00366	Airfield Perim Fence Ph1	4	0		900,000	0	0	0	0	900,000
AC00367	CRCF Facility Maintenance	4	79,000		140,800	0	0	0	0	140,800
AC00368	Passenger Facility Charge (PFC) Administration	4	0		83,000	0	0	0	0	83,000
AC00369	Term Public Address System	4	37,800		0	0	0	0	0	0
AC00373	Air Cargo Taxilane Rehab	4	0		10,000	860,000	110,000	110,000	110,000	1,200,000
AC00382	AIPxx FF18 Noise Homes Part150	4	0		10,000	0	0	0	0	10,000
AC00385	AIPxx FF19 Noise Homes Part150	4	906,800		204,300	0	0	0	0	204,300
AC00390	Air Service Planning	4	341,500		200,000	200,000	200,000	200,000	200,000	1,000,000
AC00398	AIPxx Term E Apron (Env/Des)	4	0		12,000,000	0	0	0	0	12,000,000
AC00400	PFC 4 Administration Costs	4	0		7,000	0	0	0	0	7,000
AC00401	Parking Garage (Env/Des/Con)	4	401,800		100,000	0	0	0	0	100,000
AC00404	AIPxx FF20 Noise Homes Prt 150	4	870,000		1,355,000	0	0	0	0	1,355,000
AC00405	AIPxx FF20 FCH Beacon Repl	4	0		150,000	0	0	0	0	150,000
AC00407	AIPxx FF20 Term E Apron	4	0		2,500,000	0	0	0	0	2,500,000
AC00408	PFC Administration Costs	4	1,700		23,900	0	0	0	0	23,900
AC00409	Airfield Repairs / Repl	4	712,600		1,500,000	1,000,000	1,000,000	1,000,000	1,000,000	5,500,000
AC00410	Terminal Repairs / Repl	4	847,200		1,650,000	500,000	250,000	250,000	250,000	2,900,000
AC00411	Equip Small Capital	4	380,000		584,400	300,000	300,000	300,000	300,000	1,784,400
AC00412	Terminal Improvements	4	534,500		900,000	500,000	500,000	500,000	500,000	2,900,000
AC00413	Terminal/FIS Expansion	4	10,986,500		96,000,000	0	0	0	0	96,000,000
AC00414	Parking Repairs / Replacements	4	10,000		50,000	50,000	50,000	50,000	50,000	250,000



City of Fresno
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Capital Improvement Program by Department / Project

Project	Project Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
430000 - Airports Department									
AC00417	AIPXX Pavement Mgmt (APMS)	4	125,500	0	0	0	0	0	0
AC00418	AIPxx Noise Homes Part150	4	0	3,860,600	0	0	0	0	3,860,600
AC00419	AIPxx Rwy 11L/29R Minor Rehab	4	1,041,800	0	0	0	0	0	0
AC00420	AIP Recon Rwy 11L/29R Des	4	0	2,500,000	0	0	0	0	2,500,000
AC00421	AIP FCH Pavement Mgmt Update	3	0	150,000	0	0	0	0	150,000
AC00422	AIP FAT TOWER Replacement	3	0	2,500,000	0	0	0	0	2,500,000
AC00423	Access Control & CCTV Upgrade	4	0	350,000	0	0	0	0	350,000
AC00424	Airfield Fence - Bag Claim Area	4	0	350,000	0	0	0	0	350,000
AC00425	Airfield Security System	4	0	1,000,000	0	0	0	0	1,000,000
AC20013	Airfield Perim Fence Ph2	4	0	0	1,600,000	0	0	0	1,600,000
AC21001	AIPxx FF21 Recon Rwy 11L/29R Const	4	0	0	15,000,000	15,000,000	15,000,000	0	45,000,000
AC22001	AIPxx FF22 Noise Homes Part 150	4	0	0	3,860,600	0	0	0	3,860,600
AC23002	AIPxx FF23 Noise Homes Part 150	4	0	0	0	3,860,600	0	0	3,860,600
AC24001	AIPxx FF24 Noise Homes Part 150 Total	4	0	0	0	0	3,860,600	0	3,860,600
AC26001	AIPxx FF24 Noise Homes Part 150	3	0	0	0	0	0	3,860,600	3,860,600
AM00103	Environmental Site-Old Hammer Field	4	467,700	138,000	138,000	138,000	138,000	138,000	690,000
AM00106	Facilities Repair/Repl Reserve	4	6,200	500,000	500,000	500,000	500,000	500,000	2,500,000
AM00110	Environmental Site-PFAS	4	0	100,000	300,000	300,000	300,000	300,000	1,300,000
Total for: 430000 - Airports Department			18,653,100	132,435,100	25,445,000	22,851,600	22,858,200	7,865,100	211,455,000
440000 - Convention Cntr & Stadium Dept									
CC00027	Stadium Capital Improvements	3	2,464,200	3,682,400	0	0	0	0	3,682,400
Total for: 440000 - Convention Cntr & Stadium Dept			2,464,200	3,682,400	0	0	0	0	3,682,400
450000 - FAX Department									



City of Fresno

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Project	Project Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
450000 - FAX Department									
FC00001	Non-Revenue Support Vehicles	M	55,000	171,100	0	0	0	0	171,100
FC00007	Planning Projects	0	47,500	100,000	0	0	0	0	100,000
FC00019	Passenger Amenities	M	267,800	2,925,500	250,000	0	250,000	0	3,425,500
FC00020	Resurface Bus Maintenance Yard	3	61,000	550,000	0	0	0	0	550,000
FC00024	FAX Radio System	3	266,700	750,000	0	0	0	0	750,000
FC00026	Planning	M	4,210,000	1,964,300	0	0	0	0	1,964,300
FC00030	CNG Bus Rehab	3	0	652,000	0	0	0	0	652,000
FC00036	Bldg and Facility Maintenance	3	6,892,900	13,736,500	1,000,000	1,500,000	1,000,000	1,500,000	18,736,500
FC00049	Intermodal Facility	5	0	720,000	0	0	0	0	720,000
FC00050	Bus Purchase Fixed Route =40'	M	1,320,500	2,583,500	0	1,000,000	0	1,000,000	4,583,500
FC00053	Paratransit Vehicles & Equip	M	0	1,857,000	0	600,000	0	600,000	3,057,000
FC00054	Security Equipment Purchase	M	26,400	1,453,000	0	0	0	0	1,453,000
FC00057	Transit Fac/Station	M	10,000	0	0	0	0	0	0
FC00059	Circulator	3	9,500	0	0	0	0	0	0
FC00068	FY09-10 Prop1B-PTMISEA Project	M	120,000	659,400	0	0	0	0	659,400
FC00069	FY10-11 Prop 1B-PTMISEA Project	M	1,500,000	3,760,000	0	0	0	0	3,760,000
FC00070	BRT-Bus Rapid Transit Phase 1	M	119,000	350,000	0	0	0	0	350,000
FC00078	Transit Signal Prioritization	M	122,700	115,000	0	0	0	0	115,000
FC00087	FY14-15 Prop1B-PTMISEA Project	M	725,200	4,198,200	0	0	0	0	4,198,200
FC00090	Transit Asset Management	M	299,200	0	0	0	0	0	0
FC00092	TIRCP - HFN Imprvmnts & Vehics	0	3,800,000	891,900	0	0	0	0	891,900
FC00093	TIRCP - SW Community Connector	0	1,411,400	1,100,000	0	0	0	0	1,100,000
Total for: 450000 - FAX Department			21,264,800	38,537,400	1,250,000	3,100,000	1,250,000	3,100,000	47,237,400
Grand Total			233,779,800	619,517,900	306,036,600	263,233,700	170,542,100	102,769,800	1,462,100,100

FISCAL YEAR 2023

CAPITAL IMPROVEMENT PROGRAM

BY

DEPARTMENT / FUND / PROJECT



City of Fresno
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Project	Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
010000 - City Council Department									
10101 - General Fund									
XC00001	CNL Dist. 1 Infrastructure	1	700	122,200	0	0	0	0	122,200
XC00002	CNL Dist. 2 Infrastructure	2	0	136,200	0	0	0	0	136,200
XC00003	CNL Dist. 3 Infrastructure	3	0	7,800	0	0	0	0	7,800
XC00005	CNL Dist. 5 Infrastructure	5	0	84,700	0	0	0	0	84,700
XC00006	CNL Dist. 6 Infrastructure	6	0	92,400	0	0	0	0	92,400
XC00007	CNL Dist. 7 Infrastructure	7	5,000	87,300	0	0	0	0	87,300
Total for: 10101 - General Fund			5,700	530,600	0	0	0	0	530,600
Total for: 010000 - City Council Department									
			5,700	530,600	0	0	0	0	530,600
100000 - Office of the Mayor and City Manager									
30160 - Animal Shelter									
PW00935	Animal Shelter	M	1,446,800	600,000	0	0	0	0	600,000
Total for: 30160 - Animal Shelter			1,446,800	600,000	0	0	0	0	600,000
Total for: 100000 - Office of the Mayor and City Manager									
			1,446,800	600,000	0	0	0	0	600,000
150000 - Police Department									
30140 - 2008 PD Revenue Bonds-Phase I									
DC00002	Regional Training Facility	3	30,000	30,000	0	0	0	0	30,000
Total for: 30140 - 2008 PD Revenue Bonds-Phase I			30,000	30,000	0	0	0	0	30,000
30149 - PD Natl Air Guard RTC Fund									
DC00002	Regional Training Facility	3	100,000	100,000	0	0	0	0	100,000
Total for: 30149 - PD Natl Air Guard RTC Fund			100,000	100,000	0	0	0	0	100,000



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Project	Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
150000 - Police Department									
Total for: 150000 - Police Department			130,000	130,000	0	0	0	0	130,000
160000 - Fire Department									
30159 - Fire Station #18 Construction									
XC00036	UGM Fire Station 18	2	3,352,300	0	0	0	0	0	0
Total for: 30159 - Fire Station #18 Construction			3,352,300	0	0	0	0	0	0
30162 - Fire Regional Trng Cntr Constr									
XC00052	Fire RTC Construction	3	500,000	6,300,000	10,100,000	8,100,000	0	0	24,500,000
Total for: 30162 - Fire Regional Trng Cntr Constr			500,000	6,300,000	10,100,000	8,100,000	0	0	24,500,000
31556 - UGM Fire Citywide Facil Fees									
XC00048	Station 10 Relocation	5	0	497,300	0	0	0	0	497,300
Total for: 31556 - UGM Fire Citywide Facil Fees			0	497,300	0	0	0	0	497,300
31660 - UGM Fire Station 10 Relocation									
XC00048	Station 10 Relocation	5	0	252,700	0	0	0	0	252,700
Total for: 31660 - UGM Fire Station 10 Relocation			0	252,700	0	0	0	0	252,700
Total for: 160000 - Fire Department			3,852,300	7,050,000	10,100,000	8,100,000	0	0	25,250,000
170000 - PARCS Department									
10101 - General Fund									
PC00153	Tot Lot Replacement - Var Pks	M	30,000	0	0	0	0	0	0
PC00185	Pilibos Improvements-F19 17-3a	5	0	118,200	0	0	0	0	118,200
PC00196	CATupman Imp - CDBG	3	333,000	163,000	0	0	0	0	163,000
PC00204	South Tower CIP-F19 17-3a	M	25,000	135,500	0	0	0	0	135,500



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Project	Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
170000 - PARCS Department									
10101 - General Fund									
PC00213	SEFCEDA Park Construct-F21CR18	5	0	8,500,000	0	0	0	0	8,500,000
PC00215	JSK Field Re-Seed-F21CR25	3	30,000	0	0	0	0	0	0
PC00218	Vinland Addtl Lighting-F21CR30	4	54,000	0	0	0	0	0	0
PC00222	Van Ness Triangle Park	1	0	1,499,900	0	0	0	0	1,499,900
PC00223	Maxie Parks Mitigation-F21F4	3	76,500	0	0	0	0	0	0
PC00228	Tollhouse Park Improvements	3	12,000	0	0	0	0	0	0
PC00233	Radio Park Renovation- Prop 68	7	50,000	0	0	0	0	0	0
PC00239	Measure P Implementation	4	602,600	0	0	0	0	0	0
PC00242	El Dorado Park ACQ-F22M98&102	4	0	600,000	0	0	0	0	600,000
PC00243	Acquisition & Arts F22M110	M	2,000,000	0	0	0	0	0	0
PC00244	\$4M PARCS GF F22M113	M	1,910,300	0	0	0	0	0	0
PC00245	Rehab Roessler Bldg F22M70&113	4	100,000	461,700	0	0	0	0	461,700
PC00248	Regional Park Tot Lots WW & Roeding	M	1,000,000	862,000	0	0	0	0	862,000
PC00253	Water Tower/EatonPI F22M25&113	4	700,000	700,000	0	0	0	0	700,000
PC00254	TED C WILLIS Soccer Field/Green	3	38,900	0	0	0	0	0	0
PC00255	SAN PABLO/180 REDESIGN	3	50,600	0	0	0	0	0	0
PC00257	DAKOTA/BARTON	4	0	1,718,400	0	0	0	0	1,718,400
PC00269	First/Clinton Property	7	0	1,780,400	0	0	0	0	1,780,400
PC00314	Meux Home Museum Improvements	3	0	150,000	0	0	0	0	150,000
Total for: 10101 - General Fund			7,012,900	16,689,100	0	0	0	0	16,689,100

22021 - Prop 68 Grant - PARCS

PC00202	Milburn/Dakota Park-F19 17-3a	1	0	2,000,000	4,000,000	1,155,000	80,000	0	7,235,000
PC00233	Radio Park Renovation- Prop 68	7	0	2,000,000	2,000,000	1,270,000	75,400	0	5,345,400

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Project	Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
170000 - PARCS Department									
22021 - Prop 68 Grant - PARCS									
PC00264	Ca/Tupman P68 Improvements	3	0	35,600	0	0	0	0	35,600
PC00265	Lafayette P68 Improvements	7	0	35,600	0	0	0	0	35,600
PC00266	Logan P68 Improvements	2	0	35,600	0	0	0	0	35,600
PC00267	Robinson P68 Improvements	4	0	35,600	0	0	0	0	35,600
PC00268	Sunnyside P68 Improvements	5	0	35,600	0	0	0	0	35,600
Total for: 22021 - Prop 68 Grant - PARCS			0	4,178,000	6,000,000	2,425,000	155,400	0	12,758,400
22031 - Misc State Grants - Parks									
PC00182	Hinton Improvements	3	4,100	54,000	0	0	0	0	54,000
PC00183	Romain Futsal Court	7	24,100	46,800	0	0	0	0	46,800
Total for: 22031 - Misc State Grants - Parks			28,200	100,800	0	0	0	0	100,800
22701 - Meas P Existing Park Cap-O&M									
PC00007	Parks Facilities Rehab	M	0	500,000	0	0	0	0	500,000
PC00128	Slurry Seal Various Parks	M	0	400,000	0	0	0	0	400,000
PC00153	Tot Lot Replacement - Var Pks	M	0	54,900	0	0	0	0	54,900
PC00166	Fink White Park Improvements	3	0	80,000	531,300	0	0	0	611,300
PC00185	Pilibos Improvements-F19 17-3a	5	50,000	792,000	0	0	0	0	792,000
PC00201	Granny's Sec Light -F19 17-3a	7	20,000	10,000	0	0	0	0	10,000
PC00209	Maxie Parks HVAC Design	3	95,000	860,000	29,200	0	0	0	889,200
PC00214	Roeding Dog Park Reloc-F21CR24	3	300,000	458,800	0	0	0	0	458,800
PC00215	JSK Field Re-Seed-F21CR25	3	2,300	0	0	0	0	0	0
PC00218	Vinland Addtl Lighting-F21CR30	4	233,800	0	0	0	0	0	0
PC00219	River Bottom Sec Upgrd-F21CR38	2	10,000	315,900	40,500	0	0	0	356,400
PC00220	Logan Shade Structure-F21CR39	2	105,000	0	0	0	0	0	0



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Project	Name	District	Capital Projects FY 2022	Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
170000 - PARCS Department										
22701 - Meas P Existing Park Cap-O&M										
PC00223	Maxie Parks Mitigation-F21F4	3	10,000		0	0	0	0	0	0
PC00224	Logan Improvements-F21F31	3	127,000		223,800	0	0	0	0	223,800
PC00226	TCW Sr Ctr HVAC Replacement	3	20,000		0	0	0	0	0	0
PC00229	Irrig Pump/Controller	3	209,400		259,400	0	0	0	0	259,400
PC00237	Carryover -F21F13	M	619,200		0	0	0	0	0	0
PC00238	Granny Modular Removal	3	29,400		0	0	0	0	0	0
PC00249	Romain HVAC	3	0		60,000	0	0	0	0	60,000
PC00250	Pilibos Roof Replacement	4	28,700		28,700	0	0	0	0	28,700
PC00251	Lingo F21F13	4	150,000		200,000	0	0	0	0	200,000
PC00252	WPark Amphi Shade Structure	4	382,500		10,000	0	0	0	0	10,000
PC00256	Dickey Ctr Parking Lot Gate	3	0		293,900	0	0	0	0	293,900
PC00257	DAKOTA/BARTON	4	0		150,000	200,000	0	0	0	350,000
PC00260	KEATS Pocket Park	4	0		100,000	0	0	0	0	100,000
PC00261	WPark Pickleball Courts	6	0		150,000	0	0	0	0	150,000
PC00262	Energy Project /Alliance Build	M	0		800,000	0	0	0	0	800,000
PC00264	Ca/Tupman P68 Improvements	3	0		9,900	0	0	0	0	9,900
PC00265	Lafayette P68 Improvements	7	0		14,500	0	0	0	0	14,500
PC00266	Logan P68 Improvements	2	0		9,000	0	0	0	0	9,000
PC00267	Robinson P68 Improvements	4	0		15,600	0	0	0	0	15,600
PC00268	Sunnyside P68 Improvements	5	0		9,000	0	0	0	0	9,000
PC00269	First/Clinton Property	7	0		50,000	0	0	0	0	50,000
PC00270	FRESNO BARRIOS CO F21F13	7	0		100,000	0	0	0	0	100,000
PC00271	Mosqueda Pool Fence	5	0		50,000	0	0	0	0	50,000
PC00272	Logan Park Roof	2	0		30,000	0	0	0	0	30,000



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170000 - PARCS Department									
22701 - Meas P Existing Park Cap-O&M									
PC00273	Belcher Park	6	0	30,000	0	0	0	0	30,000
PC00274	Tree Trimming	M	0	200,000	0	0	0	0	200,000
PC00275	Veterans Memorial	3	0	150,000	0	0	0	0	150,000
PC00276	Fink White Recycled Water	3	0	50,000	0	0	0	0	50,000
PC00277	Resurfacing Courts-External	M	0	200,000	0	0	0	0	200,000
PC00278	Roeding - Restroom Rehab	3	0	300,000	0	0	0	0	300,000
PC00279	Roeding - Tennis Court Lights	3	0	100,000	0	0	0	0	100,000
PC00280	Roeding - Resurfacing	3	0	200,000	0	0	0	0	200,000
PC00281	Romain - Trail	7	0	75,000	200,000	0	0	0	275,000
PC00282	Romain - Gate	7	0	50,000	0	0	0	0	50,000
PC00283	Romain - Monument Sign	7	0	30,000	0	0	0	0	30,000
PC00284	Frank H Ball - Monument Sign	3	0	30,000	0	0	0	0	30,000
PC00285	Frank H Ball - Picnic Pavilion	3	0	125,000	500,000	0	0	0	625,000
PC00286	Mary Ella Brown - Monument Sign	3	0	30,000	0	0	0	0	30,000
PC00287	Mary Ella Brown Shade for Tot Lot	3	0	150,000	0	0	0	0	150,000
PC00288	Mary Ella Brown Pool Renov	3	0	75,000	400,000	0	0	0	475,000
PC00289	Vinland - Monument Sign	4	0	30,000	0	0	0	0	30,000
PC00290	Vinland - Repaint Existing Res	4	0	25,000	0	0	0	0	25,000
PC00291	Einstein - Repave and Reconstruction	4	0	100,000	0	0	0	0	100,000
PC00292	Einstein - Monument Sign	4	0	30,000	0	0	0	0	30,000
PC00293	Einstein - Pool Renovation	4	0	75,000	400,000	0	0	0	475,000
PC00294	Logan - Monument Sign	2	0	30,000	0	0	0	0	30,000
PC00295	Logan - Bleachers	2	0	50,000	250,000	0	0	0	300,000
PC00296	Granny's New Benches	4	0	10,000	0	0	0	0	10,000



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			FY 2022 Estimate						
170000 - PARCS Department									
22701 - Meas P Existing Park Cap-O&M									
PC00297	Fink White - Community Center Repaint	3	0	25,000	0	0	0	0	25,000
PC00298	Fink White - Restroom Rehab	3	0	175,000	0	0	0	0	175,000
PC00299	Fink White - Tot Lot Shade Structure	3	0	100,000	0	0	0	0	100,000
PC00300	Fink White - Monument Sign	3	0	30,000	0	0	0	0	30,000
PC00301	Fink White - Bleachers 4 Sets	3	0	150,000	750,000	0	0	0	900,000
PC00302	Orchid- 2 Tot Lot Shade Structures	2	0	150,000	0	0	0	0	150,000
PC00303	Dickey - Picnic Plaza Rehab	3	0	75,000	350,000	0	0	0	425,000
PC00304	Holmes - Restroom Rehab	3	0	75,000	0	0	0	0	75,000
PC00305	Holmes - Slurry Seal, Restripe	3	0	50,000	0	0	0	0	50,000
PC00306	Al Radka - Dog Park Design	5	0	50,000	150,000	0	0	0	200,000
PC00307	Al Radka - Bleachers	5	0	125,000	300,000	0	0	0	425,000
PC00308	Cary - Tot Lot Shade Structure	4	0	50,000	150,000	0	0	0	200,000
PC00309	Cary - Petanque Shade, Seats	4	0	50,000	200,000	0	0	0	250,000
PC00310	Pilibos - Shade for Tots	5	0	50,000	200,000	0	0	0	250,000
PC00311	Rotary East Shade for Tot Soft	6	0	50,000	200,000	0	0	0	250,000
PC00312	Rotary East Shaded Picnic Area	6	0	50,000	175,000	0	0	0	225,000
PC00313	Manchester - Amenity by Pool	7	0	30,000	100,000	0	0	0	130,000
PC00315	Mary Ella Brown Walk In UNIT	3	0	45,000	0	0	0	0	45,000
PC00317	Veteran's Memorial Improvements	3	0	850,000	0	0	0	0	850,000
PC00318	Add'l Roeding Park Improvements	3	0	1,025,000	0	0	0	0	1,025,000
PC00319	Romain Park Improvements	7	0	515,000	0	0	0	0	515,000
PC00320	Holmes Park Improvements	3	0	395,000	0	0	0	0	395,000
PC00321	Dickey Park Improvements	3	0	430,000	0	0	0	0	430,000
PC00322	Sunset Improvements	3	0	240,000	0	0	0	0	240,000



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Project	Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
170000 - PARCS Department									
22701 - Meas P Existing Park Cap-O&M									
PC00323	Neilsen Improvements	3	0	115,000	0	0	0	0	115,000
PC00325	Frank H Ball Improvements	3	0	230,000	0	0	0	0	230,000
PC00326	California/Tupman Improvements	3	0	160,000	0	0	0	0	160,000
PC00327	Maxie Parks Improvements	3	0	250,000	0	0	0	0	250,000
PC00328	Bigby-Villa Improvements	3	0	110,000	0	0	0	0	110,000
PC00329	Hinton Improvements	3	0	270,000	0	0	0	0	270,000
PC00330	Mary Ella Brown Improvements	3	0	575,000	0	0	0	0	575,000
PC00334	Woodward Shinzen Garden	6	0	25,000	0	0	0	0	25,000
PC00335	ADA Barrier Removal Assessment	M	0	75,000	0	0	0	0	75,000
PC00336	Waste Removal Improvements	M	0	200,000	0	0	0	0	200,000
PC00337	Science Mobile Improvements	M	0	50,000	0	0	0	0	50,000
PC00338	Lafayette Restroom Rehab	7	0	75,000	0	0	0	0	75,000
PC00339	Administrative Delivery Cost	7	0	536,800	0	0	0	0	536,800
PC00340	Storyland/Playland	7	0	1,054,600	0	0	0	0	1,054,600
Total for: 22701 - Meas P Existing Park Cap-O&M			2,392,300	16,691,800	5,126,000	0	0	0	21,817,800
22702 - Meas P New Parks & Facilities									
PC00204	South Tower CIP-F19 17-3a	M	0	1,900,500	10,000	0	0	0	1,910,500
PC00212	Bulldog/6th Building-F20 48,52	4	600,500	600,000	0	0	0	0	600,000
PC00222	Van Ness Triangle Park	1	366,600	1,500,000	843,700	0	0	0	2,343,700
PC00240	Citywide Senior Center	M	1,965,100	250,000	0	0	0	0	250,000
PC00242	El Dorado Park ACQ-F22M98&102	4	0	500,000	0	0	0	0	500,000
PC00339	Administrative Delivery Cost	7	0	250,900	0	0	0	0	250,900
PC00341	High Need Acquisition	7	0	6,146,600	0	0	0	0	6,146,600



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170000 - PARCS Department									
22702 - Meas P New Parks & Facilities									
PC00342	Acquisitions	7	0	4,977,200	0	0	0	0	4,977,200
Total for: 22702 - Meas P New Parks & Facilities			2,932,200	16,125,200	853,700	0	0	0	16,978,900
22703 - Meas P Youth Sr Prog-Job Trn									
PC00339	Administrative Delivery Cost	7	0	99,200	0	0	0	0	99,200
Total for: 22703 - Meas P Youth Sr Prog-Job Trn			0	99,200	0	0	0	0	99,200
22704 - Meas P Arts and Culture									
PC00007	Parks Facilities Rehab	M	100,000	0	0	0	0	0	0
Total for: 22704 - Meas P Arts and Culture			100,000	0	0	0	0	0	0
24017 - Parks Special Projects									
PC00007	Parks Facilities Rehab	M	95,700	200,000	0	0	0	0	200,000
PC00246	Maxie Floor Project	4	110,000	0	0	0	0	0	0
PC00247	Quigley HVAC Replacement	4	57,400	0	0	0	0	0	0
PC00259	Woodward Park GRPAC Repair	6	45,000	32,600	0	0	0	0	32,600
Total for: 24017 - Parks Special Projects			308,100	232,600	0	0	0	0	232,600
31502 - UGM Neigh Park Service Area 2									
31504 - UGM Neigh Park Service Area 4									
PC00202	Milburn/Dakota Park-F19 17-3a	1	50,000	93,000	0	0	0	0	93,000
Total for: 31504 - UGM Neigh Park Service Area 4			50,000	93,000	0	0	0	0	93,000
31505 - UGM Neigh Park Service Area 5									



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170000 - PARCS Department									
31505 - UGM Neigh Park Service Area 5									
31509 - UGM parks Citywide Facil Fees									
PC00007	Parks Facilities Rehab	M	0	443,600	1,000,000	500,000	500,000	500,000	2,943,600
PC00188	D1 Improvements-UGM-F19 M12	1	0	89,400	0	0	0	0	89,400
PC00189	D2 Improvements-UGM-F19 M12	2	0	56,200	0	0	0	0	56,200
PC00190	D3 Improvements-UGM-F19 M12	3	0	99,000	0	0	0	0	99,000
PC00191	D4 Improvements-UGM-F19 M12	4	0	109,900	0	0	0	0	109,900
PC00192	D5 Improvements-UGM-F19 M12	5	0	66,300	0	0	0	0	66,300
PC00193	D6 Improvements-UGM-F19 M12	6	0	90,900	0	0	0	0	90,900
PC00194	D7 Improvements-UGM-F19 M12	7	0	44,700	0	0	0	0	44,700
PC00202	Milburn/Dakota Park-F19 17-3a	1	0	100,000	100,000	100,000	20,000	0	320,000
PC00233	Radio Park Renovation- Prop 68	7	0	100,000	100,000	100,000	20,000	0	320,000
PC00258	Fowler / Tulare Park Site	5	0	500,000	0	0	0	0	500,000
Total for: 31509 - UGM parks Citywide Facil Fees			0	1,700,000	1,200,000	700,000	540,000	500,000	4,640,000
31510 - UGM Parkland(Quimby) Ded Fee									
PC00007	Parks Facilities Rehab	M	0	500,000	0	0	500,000	500,000	1,500,000
PC00258	Fowler / Tulare Park Site	5	830,000	1,000,000	500,000	500,000	0	0	2,000,000
Total for: 31510 - UGM Parkland(Quimby) Ded Fee			830,000	1,500,000	500,000	500,000	500,000	500,000	3,500,000
Total for: 170000 - PARCS Department			13,653,700	57,409,700	13,679,700	3,625,000	1,195,400	1,000,000	76,909,800
180000 - Public Works Department									
10101 - General Fund									
PW00261	UGM Biannual Reimbursement	M	160,000	4,840,000	0	0	0	0	4,840,000
PW00824	ADA Compliance Convention Ctr	3	54,500	0	0	0	0	0	0



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180000 - Public Works Department									
10101 - General Fund									
PW00940	Armstrong & Hamilton Tot Lot	5	222,800	250,300	0	0	0	0	250,300
PW00968	Orange Ave Sidewalks, Hamilton to Butler	5	0	86,500	813,500	0	0	0	900,000
PW00970	Public Safety Memorial FY22M34	3	162,800	52,500	0	0	0	0	52,500
PW00971	Council District Infrastructure	M	500,000	2,875,000	0	0	0	0	2,875,000
PW00972	Barstow-Blkstn-Jackson Bike Ln	4	25,000	25,000	0	0	0	0	25,000
PW00988	ARPA Neigh Infrastructure	M	0	26,100,000	0	0	0	0	26,100,000
PW00989	ARPA Brewery Dist Lighting	3	156,000	343,500	0	0	0	0	343,500
PW00991	Amtrak ADA Engineering	3	0	100,000	0	0	0	0	100,000
PW00992	Street Repair/ Replacement	M	0	12,400,000	0	0	0	0	12,400,000
PW00996	Energy Efficiency Upgrades	M	0	317,000	0	0	0	0	317,000
PW00997	ARPA Gottschalks Mobile Vendor	3	0	5,000,000	0	0	0	0	5,000,000
PW01025	Tree Planting Program	M	0	400,000	0	0	0	0	400,000
Total for: 10101 - General Fund			1,281,100	52,789,800	813,500	0	0	0	53,603,300
20102 - Prop. 111 - Special Gas Tax									
PW00044	Minor Public Improvements	M	35,000	35,000	35,000	35,000	35,000	35,000	175,000
PW00782	StLighting Maj Repair Projects	M	160,400	160,000	160,000	160,000	160,000	160,000	800,000
PW00924	FY21 Neighborhood Street Impro	M	0	202,100	0	0	0	0	202,100
Total for: 20102 - Prop. 111 - Special Gas Tax			195,400	397,100	195,000	195,000	195,000	195,000	1,177,100
20103 - ABX8 6 Gas Tax (formerly TCRP)									
PW00044	Minor Public Improvements	M	4,000	0	0	0	0	0	0
PW00924	FY21 Neighborhood Street Impro	M	0	553,400	0	0	0	0	553,400
PW00938	FY21 Neigh Concrete Repairs	M	1,900	319,300	0	0	0	0	319,300
Total for: 20103 - ABX8 6 Gas Tax (formerly TCRP)			5,900	872,700	0	0	0	0	872,700



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180000 - Public Works Department									
20103 - ABX8 6 Gas Tax (formerly TCRP)									
20104 - SB1 Road Repair Gas Tax									
PW00771	BPMP Bridge Deck Rehab Phase 2	M	0	141,800	0	0	0	0	141,800
PW00812	TS Tulare and "Q" Street	3	104,300	115,200	0	0	0	0	115,200
PW00825	TS L St. and Fresno/Tulare Sts	3	800	0	0	0	0	0	0
PW00833	TS: Harrison & Shields Avenues	1	21,000	0	0	0	0	0	0
PW00834	Marks Overlay Ashlan to Dakota	1	621,400	112,800	0	0	0	0	112,800
PW00836	TS: Barstow & Palm Avenues	2	719,300	130,600	0	0	0	0	130,600
PW00837	TS: California & Walnut	3	23,900	4,200	0	0	0	0	4,200
PW00839	TS: Armstrong & Lane	5	24,900	65,000	0	0	0	0	65,000
PW00842	MLK Cnt Active Trans Infrastr	3	0	3,676,600	0	0	0	0	3,676,600
PW00853	Chestnut OVLY Bullard to Hermd	6	193,800	0	0	0	0	0	0
PW00856	TS: Clinton & Angus	7	69,500	53,500	0	0	0	0	53,500
PW00878	Midtown School Area Interconn	M	0	161,700	0	0	0	0	161,700
PW00885	TS LT Phasing Butler and Cedar	5	40,300	125,600	0	0	0	0	125,600
PW00886	TS LT Phasing Tulare and U St	3	68,100	56,600	0	0	0	0	56,600
PW00893	Muir Elem Safe Routes to Sch	3	120,700	1,319,600	117,400	0	0	0	1,437,000
PW00902	Merced Street Reconnection	3	0	0	465,000	0	0	0	465,000
PW00903	TS Butler/8th and Orange/Lowe	5	0	635,300	0	0	0	0	635,300
PW00905	TS Gettysburg/Polk & Sidewalk	1	294,500	0	0	0	0	0	0
PW00906	First St Cycle Trk Tulare-Vent	5	1,028,700	0	0	0	0	0	0
PW00907	Barton/Florence Sidewalks	5	0	712,700	0	0	0	0	712,700
PW00908	TS Fresno and Browning	4	0	394,100	0	0	0	0	394,100
PW00912	Maroa/Shields/BNSF Safety Impr	M	135,600	117,400	41,900	731,500	0	0	890,800
PW00917	TS West & Sierra LT Phasing	2	771,800	84,200	0	0	0	0	84,200



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Project	Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
180000 - Public Works Department									
20104 - SB1 Road Repair Gas Tax									
PW00919	TS LT Hughes & Shields	1	893,700	165,100	0	0	0	0	165,100
PW00920	TS Blythe & Gates	2	705,600	134,300	0	0	0	0	134,300
PW00928	Cedar Ave AC Ovrly Jen to Hami	5	0	144,300	0	0	0	0	144,300
PW00958	Kids Crossing SRTS South Fresno	M	0	0	261,000	0	0	0	261,000
PW00962	Audubon/Lexington Intersection Improvements	2	22,200	132,000	1,099,800	116,100	0	0	1,347,900
PW00968	Orange Ave Sidewalks, Hamilton to Butler	5	29,000	0	0	0	0	0	0
PW00978	Central Fresno SRTS	4	0	0	469,900	0	0	0	469,900
PW00980	Citywide Ped Countdown Heads	M	0	0	22,100	0	0	0	22,100
PW00987	Florence Ave Maple to Chestnut	0	0	121,700	115,400	1,333,600	0	0	1,570,700
PW01001	TS Barstow & Tenth	4	0	0	120,000	936,500	0	0	1,056,500
PW01002	TS Barstow & Bond	4	0	0	0	29,400	0	0	29,400
PW01003	Herndon AC Overlay Valentine-Marks	2	0	0	36,300	0	0	0	36,300
PW01004	First St Class IV Resurfacing Olive-Tulare	7	0	0	0	636,800	0	0	636,800
PW01008	Bakman Elementary Neighborhood Sidewalks	7	0	0	0	0	1,668,600	0	1,668,600
PW01011	Shaw AC Overlay Fruit-950" E/O Palm	M	0	0	0	366,300	0	0	366,300
PW01013	Behnymer & Granville Safety Improvements	6	0	920,000	460,000	0	0	0	1,380,000
PW01014	KC AC Overlay First to Cedar	5	0	125,000	100,000	0	3,700,000	0	3,925,000
PW01015	KC AC Overlay Cedar to Maple	5	0	75,000	2,200,000	0	0	0	2,275,000
PW25003	TS Clinton & Crystal	1	0	0	0	0	1,000,000	0	1,000,000
PW26002	Cedar Ave AC Overlay, Alluvial to Nees	6	0	0	0	2,200,000	0	0	2,200,000
PW26003	TS Alluvial & Millbrook LT Phasing	6	0	0	0	0	950,000	0	950,000
PW27001	Jensen AC Overlay, SR41 to SR99	3	0	0	0	0	0	3,962,000	3,962,000
PW27002	Maple-Tulare-Chestnut-KC Neighborhood	7	0	0	0	0	0	1,400,000	1,400,000
PW27003	Ashlan AC Overlay, 168 to Winery	4	0	0	0	0	0	1,700,000	1,700,000



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180000 - Public Works Department									
20104 - SB1 Road Repair Gas Tax									
Total for: 20104 - SB1 Road Repair Gas Tax			5,889,100	9,724,300	5,508,800	6,350,200	7,318,600	7,062,000	35,963,900
21501 - Disposition Of Real Property									
PW00085	Sale/Purchase-Real Property	M	13,800	23,000	0	0	0	0	23,000
Total for: 21501 - Disposition Of Real Property			13,800	23,000	0	0	0	0	23,000
22003 - Pedestrian & Bicycle Facility									
PW00044	Minor Public Improvements	M	0	35,000	0	0	0	0	35,000
PW00364	Bicycle Public Service Announce	M	19,500	19,500	19,500	19,500	19,500	19,500	97,500
PW00878	Midtown School Area Interconn	M	0	663,800	0	0	0	0	663,800
Total for: 22003 - Pedestrian & Bicycle Facility			19,500	718,300	19,500	19,500	19,500	19,500	796,300
22048 - Federal Grants Public Works									
PW00526	TS Cedar & Woodward	5	50,400	7,200	0	0	0	0	7,200
PW00596	TS Butler & Willow	5	3,200	0	0	0	0	0	0
PW00678	TS Clinton & Valentine	3	667,600	185,700	0	0	0	0	185,700
PW00710	Inter Improv Central & Orange	3	20,500	1,679,400	0	0	0	0	1,679,400
PW00725	Shields Bankside Trail Fresno to First	7	194,300	50,800	0	0	0	0	50,800
PW00747	Blackstone Street Lighting Div	M	1,800	92,500	0	0	0	0	92,500
PW00762	HerridonCanalTrail-Shields/McKi	7	3,148,300	504,500	0	0	0	0	504,500
PW00763	McKinleyAveTrail-Millbr/Clovis	M	183,600	471,100	569,900	0	0	0	1,041,000
PW00764	ClovisAveTrail-McKin to Dayton	4	121,700	126,000	0	0	0	0	126,000
PW00768	TS Chestnut & Shields	4	4,700	0	0	0	0	0	0
PW00771	BPMP Bridge Deck Rehab Phase 2	M	57,100	138,600	0	0	0	0	138,600
PW00774	Shields Av Trail-Blckstn Frsno	7	611,000	0	0	0	0	0	0



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180000 - Public Works Department									
22048 - Federal Grants Public Works									
PW00784	Abby Overlay Divisadero-Olive	7	127,900	55,100	0	0	0	0	55,100
PW00786	Jensen Overlay Cornelia-Chateau	3	12,400	2,090,200	0	0	0	0	2,090,200
PW00788	Inyo Overlay Fulton to O St.	3	56,700	4,900	0	0	0	0	4,900
PW00790	Jensen Overlay SR41-MLK	3	73,100	1,737,000	0	0	0	0	1,737,000
PW00791	Blackstone Overlay Dakota-Ashlan	7	7,200	0	0	0	0	0	0
PW00793	Ashlan AC Overlay First-Millbro	4	90,800	0	0	0	0	0	0
PW00795	Olive Ave Impv Yosemite-Rosvit	M	22,600	4,300	0	0	0	0	4,300
PW00796	Polk Ave Widening Shaw-Gettysb	1	187,100	1,455,200	1,768,600	16,700	0	0	3,240,500
PW00803	Citywide Street Light LED Retrofit - Phase 2	M	80,900	31,600	0	0	0	0	31,600
PW00807	TS Gates and San Jose	2	14,700	0	0	0	0	0	0
PW00808	TS Divisadero and Mariposa	M	25,900	1,800	0	0	0	0	1,800
PW00809	ITS Adaptive Blackstone_Abby	M	136,400	136,200	9,900	0	0	0	146,100
PW00810	ITS AdaptiveBlackstone_Friant	M	480,700	34,300	0	0	0	0	34,300
PW00811	ITS Adaptive Ventura/KC	M	231,500	119,700	0	0	0	0	119,700
PW00825	TS L St. and Fresno/Tulare Sts	3	60,300	35,200	0	0	0	0	35,200
PW00829	BRT-ATP Intersection Improveme	M	30,500	921,300	0	0	0	0	921,300
PW00830	TS: Marks & Nielsen Avenues	3	15,900	0	0	0	0	0	0
PW00842	MLK Cnt Active Trans Infrastr	3	80,500	3,722,500	469,100	0	0	0	4,191,600
PW00843	McKinley Widen Marks to Hughes	3	25,300	61,800	1,291,000	3,008,900	139,300	0	4,501,000
PW00854	Bullard Overlay Cedar to First	M	109,300	60,000	0	0	0	0	60,000
PW00880	South Fresno Ped Countdown	M	1,500	0	0	0	0	0	0
PW00882	Fresno St Corridor Improvement	M	186,100	2,315,600	220,000	0	0	0	2,535,600
PW00891	Ashlan Widening Polk-Cornelia	1	20,200	661,700	52,700	691,300	0	0	1,405,700
PW00894	McKinley Elem Safe Routes	3	30,100	436,000	928,600	0	0	0	1,364,600



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180000 - Public Works Department									
22048 - Federal Grants Public Works									
PW00898	ITS Ashlan Cornelia-Blackstone	M	211,700	92,200	0	0	0	0	92,200
PW00905	TS Gettysburg/Polk & Sidewalk	1	0	859,600	0	0	0	0	859,600
PW00908	TS Fresno and Browning	4	0	181,300	66,700	0	0	0	248,000
PW00910	Tulare 6th-Cedar Cmpl't Street	M	24,300	1,768,200	6,500	0	0	0	1,774,700
PW00911	Chestnut AC Overlay KC-Butler	5	45,900	2,326,700	13,500	0	0	0	2,340,200
PW00922	ITS Jensen Ave	M	1,931,100	747,300	59,900	0	0	0	807,200
PW00927	Vets Pha3 SR99 Int & Grade Sep	2	10,540,600	0	0	0	0	0	0
PW00928	Cedar Ave AC Ovrl'y Jen to Hami	5	47,700	1,054,500	166,100	0	0	0	1,220,600
PW00929	Bickstn AC Ovrl'y Mnrt's to Nees	M	16,800	74,200	2,728,700	5,700	0	0	2,808,600
PW00930	Shaw St Lghtg, Cedar to Chest	4	114,400	815,500	0	0	0	0	815,500
PW00955	Friant Ave ITS Adaptive Synchronization	6	116,200	1,559,300	300,100	0	0	0	1,859,400
PW00956	Blackstone Smart Mobility	7	181,700	169,800	1,501,000	249,500	0	0	1,920,300
PW00978	Central Fresno SRTS	4	4,200	188,600	594,400	126,400	0	0	909,400
PW01002	TS Barstow & Bond	4	0	57,100	43,900	994,900	0	0	1,095,900
PW01003	Herndon AC Overlay Valentine-Marks	2	0	64,500	1,119,700	0	0	0	1,184,200
PW01004	First St Class IV Resurfacing Olive-Tulare	7	0	362,500	194,800	3,635,700	0	0	4,193,000
PW01005	ITS Clovis Adaptive Shields-American	M	0	188,300	2,384,100	80,100	0	0	2,652,500
PW01006	California Ave Complete Streets	2	0	306,700	249,600	4,180,100	0	0	4,736,400
PW01007	ITS Palm Adaptive Herndon-Shaw	2	0	157,800	1,777,100	175,000	0	0	2,109,900
PW01008	Bakman Elementary Neighborhood Sidewalks	7	0	265,200	110,200	0	719,800	0	1,095,200
PW01009	Cedar Ave AC Overlay Herndon-Alluvial	6	0	179,900	75,700	1,892,400	14,700	0	2,162,700
PW01010	E Street Reconstruction El Dorado-Ventura	3	0	374,800	169,600	4,443,900	0	0	4,988,300
PW01011	Shaw AC Overlay Fruit-950" E/O Palm	M	0	247,500	115,000	2,291,500	0	0	2,654,000
Total for: 22048 - Federal Grants Public Works			20,406,400	29,181,700	16,986,400	21,792,100	873,800	0	68,834,000



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180000 - Public Works Department									
22048 - Federal Grants Public Works									
22056 - State Grants Public Works									
PW00767	Ashlan-Effie to SR41 Sidewalk	7	21,000	900	0	0	0	0	900
PW00802	South Stadium Development	3	5,200	2,219,700	2,238,200	0	0	0	4,457,900
PW00860	Maple Ave Cycle Track & Pedestrian	4	16,000	0	0	0	0	0	0
PW00878	Midtown School Area Interconn	M	141,700	888,300	0	0	0	0	888,300
PW00883	Veterans Blv Conn Shaw-Barstow	2	443,600	38,300	0	0	0	0	38,300
PW00888	Fancher Creek Parkway Plan	5	211,300	51,500	0	0	0	0	51,500
PW00903	TS Butler/8th and Orange/Lowe	5	207,700	177,000	25,600	0	0	0	202,600
PW00905	TS Gettysburg/Polk & Sidewalk	1	533,700	123,700	0	0	0	0	123,700
PW00906	First St Cycle Trk Tulare-Vent	5	107,200	194,100	0	0	0	0	194,100
PW00907	Barton/Florence Sidewalks	5	34,100	108,100	0	0	0	0	108,100
PW00908	TS Fresno and Browning	4	107,500	184,800	14,900	0	0	0	199,700
PW00909	HAWK Peach-McKenzie Trail	7	164,100	46,600	0	0	0	0	46,600
PW00916	Trail Network Wayfinding Plan	M	11,500	0	0	0	0	0	0
PW00923	Vets 4b-Riverside to Hernd Con	2	0	1,904,000	0	0	0	0	1,904,000
PW00926	TOD Blackstone & McKinley	M	822,200	1,489,200	0	0	0	0	1,489,200
PW00927	Vets Pha3 SR99 Int & Grade Sep	2	14,616,000	0	0	0	0	0	0
PW00946	Palm & Belmont Class IV Cycle Track	3	38,000	1,368,300	0	0	0	0	1,368,300
PW00949	Urban Forest Management Plan	M	1,700	335,500	0	0	0	0	335,500
PW00958	Kids Crossing SRTS South Fresno	M	12,400	225,900	1,033,700	113,800	0	0	1,373,400
PW00978	Central Fresno SRTS	4	0	0	152,000	0	0	0	152,000
PW00979	Fresno Rapid Rectangular Beacn	M	13,600	217,100	0	0	0	0	217,100
PW00980	Citywide Ped Countdown Heads	M	3,600	96,600	818,500	0	0	0	915,100
PW00986	River West Eaton Trail Extension	2	57,200	2,988,800	57,100	0	0	0	3,045,900



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180000 - Public Works Department									
22056 - State Grants Public Works									
PW01012	Downtown Neighborhood Beautification	M	115,800	4,401,500	389,400	0	0	0	4,790,900
Total for: 22056 - State Grants Public Works			17,685,100	17,059,900	4,729,400	113,800	0	0	21,903,100
22063 - Transformative Climate Comm									
PW00844	Chinatown UGP - Project 1	3	29,300	5,344,400	428,500	0	0	0	5,772,900
PW00845	Chinatown UGP - Project 6	3	23,700	819,900	0	0	0	0	819,900
PW00846	Mariposa Plaza	3	26,500	3,116,700	191,900	0	0	0	3,308,600
PW00849	SW Fresno Green Trails & Cycle	3	217,800	1,234,700	215,300	0	0	0	1,450,000
PW00857	MLK Magnet Core Park	3	31,300	1,447,600	2,091,800	0	0	0	3,539,400
PW00858	TCC Community Engagement Plan	3	174,100	291,300	306,600	0	0	0	597,900
PW00861	TCC Grant Administration	3	192,000	0	0	0	0	0	0
PW00862	TCC Chinatown Project	3	5,514,500	1,236,100	0	0	0	0	1,236,100
PW00863	TCC EOC Partnership	3	696,500	916,800	841,900	0	0	0	1,758,700
PW00864	TCC GRID Solar Single-Family	3	260,500	222,000	28,800	0	0	0	250,800
PW00865	TCC GRID Solar Multi-Family	3	59,300	168,000	78,000	0	0	0	246,000
PW00866	TCC Clean Shared Mobility	3	3,693,700	1,710,500	1,082,600	0	0	0	2,793,100
PW00867	TCC Annadele Mode Shift	3	310,700	0	0	0	0	0	0
PW00869	TCC Yosemite Village	3	113,300	6,600	0	0	0	0	6,600
PW00870	TCC Inside Out Comm Garden	3	30,800	17,600	0	0	0	0	17,600
PW00871	TCC SW Fresno Community Orchard Project	3	50,000	212,500	0	0	0	0	212,500
PW00872	TCC SW Fresno Community Food Hub Urban Heat Island Miti3		59,400	0	0	0	0	0	0
PW00873	TCC SW Fresno Community Food Hub Edible Food Rescue a 3		337,600	900,800	234,300	0	0	0	1,135,100
PW00874	TCC Workforce Development Plan	3	303,800	397,500	410,500	0	0	0	808,000
PW00875	Changing Lives with Trees -TCC	3	5,600	53,000	0	0	0	0	53,000



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180000 - Public Works Department									
22063 - Transformative Climate Comm									
PW00876	TCC West Fresno Satellite Campus	3	4,500,000	8,938,600	0	0	0	0	8,938,600
PW00877	TCC Comm Eng Plan SW Trails	3	54,600	4,900	0	0	0	0	4,900
PW00975	TCC WorkForce Admin	3	110,500	0	0	0	0	0	0
PW00976	TCC SCCCD Welding Program	3	648,100	616,700	543,100	0	0	0	1,159,800
Total for: 22063 - Transformative Climate Comm			17,443,600	27,656,200	6,453,300	0	0	0	34,109,500
22095 - EDA Grant									
PW00797	Van Ness Industrial Street Imp	3	11,600	0	0	0	0	0	0
Total for: 22095 - EDA Grant			11,600	0	0	0	0	0	0
22504 - Measure C Tier 1 Capital Projects									
PW00534	Peach Ave Jensen to Butler	5	14,300	1,018,200	1,000	0	0	0	1,019,200
PW00669	Veterans Blvd Right-Of-Way	2	274,400	437,400	20,800	0	0	0	458,200
PW00679	Herndon Widening Polk to Milburn	2	192,500	858,100	17,116,200	1,798,500	113,600	0	19,886,400
PW00923	Vets 4b-Riverside to Hernd Con	2	74,400	4,636,300	197,700	0	0	0	4,834,000
PW00927	Vets Pha3 SR99 Int & Grade Sep	2	3,384,900	0	0	0	0	0	0
Total for: 22504 - Measure C Tier 1 Capital Projects			3,940,500	6,950,000	17,335,700	1,798,500	113,600	0	26,197,800
22506 - Meas C-PW Alloc Street Maint									
PW00797	Van Ness Industrial Street Imp	3	300	0	0	0	0	0	0
PW00972	Barstow-Blkstn-Jackson Bike Ln	4	0	630,000	0	0	0	0	630,000
PW01018	Clinton-Hughes-Shields-West Neighborhood	1	0	200,000	0	0	0	0	200,000
PW01019	Gettysburg-First-Fairmont-Millbrook Neighborhood	4	0	200,000	0	0	0	0	200,000
Total for: 22506 - Meas C-PW Alloc Street Maint			300	1,030,000	0	0	0	0	1,030,000
22507 - Meas C-PW Alloc ADA Compliance									



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180000 - Public Works Department									
22507 - Meas C-PW Alloc ADA Compliance									
PW00461	ADA Infrastructure - Minor Cap	M	51,000	51,000	51,000	51,000	51,000	51,000	255,000
PW00829	BRT-ATP Intersection Improveme	M	0	451,000	0	0	0	0	451,000
Total for: 22507 - Meas C-PW Alloc ADA Compliance			51,000	502,000	51,000	51,000	51,000	51,000	706,000
22508 - Meas C-PW Alloc Flexible Fund									
PW00044	Minor Public Improvements	M	25,000	25,000	25,000	25,000	25,000	105,000	205,000
PW00782	StLighting Maj Repair Projects	M	0	300,000	0	0	0	0	300,000
PW00947	South Fresno AB617 Truck Rerou	M	136,600	76,600	18,700	0	0	0	95,300
PW00998	Residential Traffic Calming	M	0	100,000	0	0	0	0	100,000
PW01007	ITS Palm Adaptive Herndon-Shaw	2	0	0	65,400	0	0	0	65,400
Total for: 22508 - Meas C-PW Alloc Flexible Fund			161,600	501,600	109,100	25,000	25,000	105,000	765,700
22509 - Meas C-PW Alloc Ped Trails									
PW00639	Minor Trail Improvements	M	6,000	100,000	0	0	0	0	100,000
PW00745	Fancher Crk Trail Clovis-Fowl	5	20,100	421,300	28,700	0	0	0	450,000
PW00763	McKinleyAveTrail-Millbr/Clovis	M	0	1,049,500	0	0	0	0	1,049,500
PW00774	Shields Av Trail-Blkstn Frsno	7	0	0	2,208,000	0	0	0	2,208,000
PW00842	MLK Cnt Active Trans Infrastr	3	0	944,300	0	0	0	0	944,300
PW00849	SW Fresno Green Trails & Cycle	3	0	472,300	0	0	0	0	472,300
PW00909	HAWK Peach-McKenzie Trail	7	75,500	0	0	0	0	0	0
PW00934	Master Trails and Bike Plan	M	2,100	218,600	4,200	0	0	0	222,800
PW00999	Eaton Trailhead N/O Ft Washington	6	0	715,000	0	0	0	0	715,000
Total for: 22509 - Meas C-PW Alloc Ped Trails			103,700	3,921,000	2,240,900	0	0	0	6,161,900
22510 - Meas C-PW Alloc Bike Facilities									



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180000 - Public Works Department									
22510 - Meas C-PW Alloc Bike Facilities									
PW00080	Miscellaneous Bike Routes	M	98,000	242,400	67,900	67,900	67,900	67,900	514,000
PW00802	South Stadium Development	3	0	0	25,000	0	0	0	25,000
PW00842	MLK Cnt Active Trans Infrastr	3	0	25,000	0	0	0	0	25,000
PW00905	TS Gettysburg/Polk & Sidewalk	1	50,000	0	0	0	0	0	0
PW00910	Tulare 6th-Cedar Cmplt Street	M	0	450,500	0	0	0	0	450,500
PW00934	Master Trails and Bike Plan	M	0	100,000	0	0	0	0	100,000
PW00946	Palm & Belmont Class IV Cycle Track	3	0	524,500	0	0	0	0	524,500
PW00956	Blackstone Smart Mobility	7	0	0	232,300	0	0	0	232,300
PW00972	Barstow-Blkstn-Jackson Bike Ln	4	0	605,600	0	0	0	0	605,600
Total for: 22510 - Meas C-PW Alloc Bike Facilities			148,000	1,948,000	325,200	67,900	67,900	67,900	2,476,900
22511 - Original Meas C - Regional Hwy Program									
PW00338	Vetrms Blvd/Hwy 99 & UPRR Pass	2	337,100	106,600	3,800	3,800	0	0	114,200
Total for: 22511 - Original Meas C - Regional Hwy Program			337,100	106,600	3,800	3,800	0	0	114,200
22512 - Meas C-Transit (TOD) Programs									
PW00745	Fancher Crk Trail Clovis-Fowl	5	0	0	475,000	0	0	0	475,000
PW00802	South Stadium Development	3	0	0	711,100	0	0	0	711,100
PW00901	TOD Tower at Van Ness & Olive	1	249,300	65,800	0	0	0	0	65,800
PW00902	Merced Street Reconnection	3	153,800	32,000	1,008,700	0	0	0	1,040,700
PW00926	TOD Blackstone & McKinley	M	0	478,000	0	0	0	0	478,000
PW01023	Blackstone Smart Mobility SR180-Pine	M	0	442,600	0	0	0	0	442,600
Total for: 22512 - Meas C-Transit (TOD) Programs			403,100	1,018,400	2,194,800	0	0	0	3,213,200
22513 - Measure "C" Trail Advancement									

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180000 - Public Works Department									
22513 - Measure "C" Trail Advancement									
PW00762	HerndonCanalTrail-Shields/McKi	7	286,700	0	0	0	0	0	0
PW00763	McKinleyAveTrail-Millbr/Clovis	M	0	2,466,400	0	0	0	0	2,466,400
PW00774	Shields Av Trail-Blkstn Frsno	7	118,700	423,000	189,600	7,900	0	0	620,500
Total for: 22513 - Measure "C" Trail Advancement			405,400	2,889,400	189,600	7,900	0	0	3,086,900
22515 - Measure C New Technology									
PW00879	ITS Dynamic Downtown	3	306,600	26,700	0	0	0	0	26,700
PW00953	ITS Dynamic Downtown Part 2	3	97,400	2,325,800	77,400	0	0	0	2,403,200
Total for: 22515 - Measure C New Technology			404,000	2,352,500	77,400	0	0	0	2,429,900
22516 - Measure C Litter Abatement									
PW00889	Freeway Litter Abatement	M	100,000	0	0	0	0	0	0
Total for: 22516 - Measure C Litter Abatement			100,000	0	0	0	0	0	0
22517 - Measure C Grade Separation									
PW00937	Blackstone-McKinley Grade Separation	M	370,600	21,508,600	25,258,600	26,516,400	3,047,900	0	76,331,500
Total for: 22517 - Measure C Grade Separation			370,600	21,508,600	25,258,600	26,516,400	3,047,900	0	76,331,500
22601 - Reg Trans Mitigation Fee-RTMF									
PW00927	Vets Pha3 SR99 Int & Grade Sep	2	23,919,100	5,293,600	1,512,000	103,800	53,800	0	6,963,200
Total for: 22601 - Reg Trans Mitigation Fee-RTMF			23,919,100	5,293,600	1,512,000	103,800	53,800	0	6,963,200
22705 - MeasP ATP- Trails-Beautify-SJRC									
PW00763	McKinleyAveTrail-Millbr/Clovis	M	0	2,061,800	0	0	0	0	2,061,800
PW00774	Shields Av Trail-Blkstn Frsno	7	538,000	114,900	347,100	0	0	0	462,000
PW00972	Barstow-Blkstn-Jackson Bike Ln	4	25,000	804,800	186,900	0	0	0	991,700



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180000 - Public Works Department									
22705 - MeasP ATP-Trails-Beautify-SJRC									
PW00985	ATP Trail & Urban Greening	M	0	100,000	0	0	0	0	100,000
PW01006	California Ave Complete Streets	2	0	0	0	637,200	0	0	637,200
PW01017	San Joaquin River Parkway	M	0	1,681,400	1,200,000	1,200,000	1,200,000	1,200,000	6,481,400
PW01022	Major Street Beautification	M	0	700,000	0	637,200	0	0	1,337,200
Total for: 22705 - MeasP ATP-Trails-Beautify-SJRC			563,000	5,462,900	1,734,000	2,474,400	1,200,000	1,200,000	12,071,300
24009 - UGM General Administration									
PW00086	UGM General Administration	M	168,500	219,300	0	0	0	0	219,300
Total for: 24009 - UGM General Administration			168,500	219,300	0	0	0	0	219,300
24042 - Citywide Regional Street Impact Fee									
PW00261	UGM Biannual Reimbursement	M	17,400	2,995,900	1,025,300	1,055,500	1,086,700	1,118,800	7,282,200
PW00679	Herndon Widening Polk to Milburn	2	0	0	2,424,900	0	0	0	2,424,900
PW00923	Vets 4b-Riverside to Hernd Con	2	0	2,149,500	0	0	0	0	2,149,500
PW00959	Shaw Ave Widening Veterans to Polk	M	72,100	1,241,700	169,300	37,800	4,444,600	0	5,893,400
PW01021	R/W Acq McKinley Fowler-Armstrong	7	0	1,160,000	0	0	0	0	1,160,000
PW01024	Friant Rd SB RT Lane Extension	6	6,500	323,400	0	0	0	0	323,400
Total for: 24042 - Citywide Regional Street Impact Fee			96,000	7,870,500	3,619,500	1,093,300	5,531,300	1,118,800	19,233,400
24043 - Interior Streets & Roundabouts Street Impact Fee									
PW00261	UGM Biannual Reimbursement	M	480,500	255,000	205,000	205,000	5,000	5,000	675,000
Total for: 24043 - Interior Streets & Roundabouts Street Impact Fee			480,500	255,000	205,000	205,000	5,000	5,000	675,000
24052 - Regional Street Impact Fee - Copper River									
PW00261	UGM Biannual Reimbursement	M	1,806,500	206,500	206,500	206,500	106,500	106,500	832,500
Total for: 24052 - Regional Street Impact Fee - Copper River			1,806,500	206,500	206,500	206,500	106,500	106,500	832,500



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180000 - Public Works Department									
24052 - Regional Street Impact Fee - Copper River									
24053 - New Growth Area Street Impact Fees									
PW00261	UGM Biannual Reimbursement	M	629,500	5,028,000	2,096,800	2,158,800	2,222,700	2,288,600	13,794,900
PW00534	Peach Ave Jensen to Butler	5	0	3,037,300	0	0	0	0	3,037,300
PW00678	TS Clinton & Valentine	3	320,500	0	0	0	0	0	0
PW00796	Polk Ave Widening Shaw-Gettysb	1	0	0	579,800	0	0	0	579,800
PW00890	Clinton Widening Marks-Brawley	3	222,800	1,742,800	3,944,300	0	0	0	5,687,100
PW00891	Ashlan Widening Polk-Cornelia	1	0	0	0	1,179,700	0	0	1,179,700
PW00939	NB Polk Widen Shaw-Gettysburg	1	65,600	534,300	117,400	46,300	20,000	4,550,000	5,268,000
PW00960	Ashlan EB Widening West of Polk	1	222,000	57,500	0	0	0	0	57,500
PW00981	Ashlan WB Widen Polk to Bryan	1	0	919,200	50,000	2,910,000	0	0	3,879,200
Total for: 24053 - New Growth Area Street Impact Fees			1,460,400	11,319,100	6,788,300	6,294,800	2,242,700	6,838,600	33,483,500
24054 - Sewer Backbone Fee - Copper River									
PW00261	UGM Biannual Reimbursement	M	2,100	502,100	2,100	2,100	2,100	2,100	510,500
Total for: 24054 - Sewer Backbone Fee - Copper River			2,100	502,100	2,100	2,100	2,100	2,100	510,500
24055 - CFD #9 Comm/Ind Feature Mainte									
PW00518	Comm Facilities Dist #9	M	21,700	83,000	83,000	83,000	83,000	83,000	415,000
PW00540	CFD#9 Reserve	M	0	54,000	54,000	54,000	54,000	54,000	270,000
Total for: 24055 - CFD #9 Comm/Ind Feature Mainte			21,700	137,000	137,000	137,000	137,000	137,000	685,000
24061 - State Contracted Services									
PW00889	Freeway Litter Abatement	M	200,000	400,000	200,000	200,000	200,000	200,000	1,200,000
PW00983	Sect 130 TS Van Ness & Shields	1	0	724,800	2,174,900	53,600	0	0	2,953,300
Total for: 24061 - State Contracted Services			200,000	1,124,800	2,374,900	253,600	200,000	200,000	4,153,300



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180000 - Public Works Department									
26001 - High Speed Rail Projects									
PW00663	HSR Master Cooperative Agreement	M	26,100	108,400	103,600	87,900	624,600	0	924,500
PW00683	Veterans/UPRR/HSR Overpass	2	572,200	330,100	53,700	0	0	0	383,800
Total for: 26001 - High Speed Rail Projects			598,300	438,500	157,300	87,900	624,600	0	1,308,300
26002 - High Speed Rail Services									
PW00904	High Speed Rail Development Svcs	M	1,124,200	616,700	323,600	232,000	0	0	1,172,300
Total for: 26002 - High Speed Rail Services			1,124,200	616,700	323,600	232,000	0	0	1,172,300
30102 - Developer Cash-In-Lieu Improvement									
PW00044	Minor Public Improvements	M	4,100	217,500	217,500	217,500	217,500	217,500	1,087,500
PW00261	UGM Biannual Reimbursement	M	5,000	5,000	5,000	5,000	5,000	5,000	25,000
PW00857	MLK Magnet Core Park	3	0	750,000	0	0	0	0	750,000
Total for: 30102 - Developer Cash-In-Lieu Improvement			9,100	972,500	222,500	222,500	222,500	222,500	1,862,500
30144 - Lcal Agency Prj Fndng-Pub Works									
PW00534	Peach Ave Jensen to Butler	5	0	30,000	0	0	0	0	30,000
PW00678	TS Clinton & Valentine	3	45,200	0	0	0	0	0	0
PW00774	Shields Av Trail-Bickstn Frsno	7	0	0	300,000	0	0	0	300,000
PW00796	Polk Ave Widening Shaw-Gettysb	1	0	0	10,000	0	0	0	10,000
PW00815	Central Ave Street Improvement	3	0	314,600	0	0	0	0	314,600
PW00857	MLK Magnet Core Park	3	0	750,000	0	0	0	0	750,000
PW00894	McKinley Elem Safe Routes	3	0	0	557,000	0	0	0	557,000
PW00928	Cedar Ave AC Ovrlly Jen to Hami	5	0	71,000	0	0	0	0	71,000
PW00947	South Fresno AB617 Truck Rerou	M	126,100	263,900	110,000	0	0	0	373,900
Total for: 30144 - Lcal Agency Prj Fndng-Pub Works			171,300	1,429,500	977,000	0	0	0	2,406,500



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180000 - Public Works Department									
30154 - Cash in Lieu - Loan									
PW00815	Central Ave Street Improvement	3	8,400	1,240,600	0	0	0	0	1,240,600
PW00944	SD Clinton Ave WO Valentine	3	234,200	51,300	0	0	0	0	51,300
Total for: 30154 - Cash in Lieu - Loan			242,600	1,291,900	0	0	0	0	1,291,900
30501 - AD 131-Const-Herndon/Milburn									
PW00095	Assessment Dist 131	M	0	4,600	0	0	0	0	4,600
Total for: 30501 - AD 131-Const-Herndon/Milburn			0	4,600	0	0	0	0	4,600
30503 - AD 137-Const-Figarden Park									
PW00490	Assessment District # 137 - Construction	M	0	304,000	0	0	0	0	304,000
Total for: 30503 - AD 137-Const-Figarden Park			0	304,000	0	0	0	0	304,000
30504 - AD154-CALCOT Construction									
PW00096	Assessment Dist 154 Calcot	M	0	209,200	0	0	0	0	209,200
Total for: 30504 - AD154-CALCOT Construction			0	209,200	0	0	0	0	209,200
30506 - Landscape Maintenance Dist #1									
PW00093	Landscape Lighting District	M	7,600	9,400	9,400	9,400	9,400	9,400	47,000
Total for: 30506 - Landscape Maintenance Dist #1			7,600	9,400	9,400	9,400	9,400	9,400	47,000
30509 - Community Facilities Dist No 2									
PW00097	Community Facilities 2	M	10,300	35,000	10,000	10,000	10,000	10,000	75,000
PW00737	CFD Irrigation Control Upgrade	M	0	200,000	0	0	0	0	200,000
Total for: 30509 - Community Facilities Dist No 2			10,300	235,000	10,000	10,000	10,000	10,000	275,000
30510 - Community Facilities Dist No 4									
PW00098	Community Facilities 4	M	0	722,000	0	0	0	0	722,000



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180000 - Public Works Department									
30510 - Community Facilities Dist No 4									
Total for: 30510 - Community Facilities Dist No 4			0	722,000	0	0	0	0	722,000
30511 - Community Facilities Dist No 5									
PW00240	Community Facilities Dist. 5	M	0	1,700	0	0	0	0	1,700
Total for: 30511 - Community Facilities Dist No 5			0	1,700	0	0	0	0	1,700
30513 - Community Facilities Dist No 7									
PW00254	CFD #7	M	0	242,100	0	0	0	0	242,100
Total for: 30513 - Community Facilities Dist No 7			0	242,100	0	0	0	0	242,100
30514 - Community Facilities District No 8									
PW00260	CFD#8 - The Zone	M	0	2,200	0	0	0	0	2,200
Total for: 30514 - Community Facilities District No 8			0	2,200	0	0	0	0	2,200
30517 - Community Facility Dist No. 11									
PW00355	CFD #11 Feature Maintenance	M	87,700	266,100	266,100	266,100	266,100	266,100	1,330,500
PW00737	CFD Irrigation Control Upgrade	M	0	150,000	0	0	0	0	150,000
Total for: 30517 - Community Facility Dist No. 11			87,700	416,100	266,100	266,100	266,100	266,100	1,480,500
30518 - Community Facility Dist No 12									
PW00447	CFD 12 Copper River Maint Dist	6	577,200	577,200	577,200	577,200	577,200	577,200	2,886,000
Total for: 30518 - Community Facility Dist No 12			577,200	577,200	577,200	577,200	577,200	577,200	2,886,000
30520 - Community Facility Dist No. 14									
PW00348	CFD #14 Running Horse	M	0	84,100	0	0	0	0	84,100
Total for: 30520 - Community Facility Dist No. 14			0	84,100	0	0	0	0	84,100



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180000 - Public Works Department									
30521 - CFD#15 EAST Copper River Dist									
PW00659	CFD 15 EAST Copper River Maint District	6	2,700	3,500	3,500	3,500	3,500	3,500	17,500
Total for: 30521 - CFD#15 EAST Copper River Dist			2,700	3,500	3,500	3,500	3,500	3,500	17,500
30522 - CFD No. 2 - Reserve									
PW00536	CFD#2 Reserve	M	0	286,200	286,200	286,200	286,200	286,200	1,431,000
Total for: 30522 - CFD No. 2 - Reserve			0	286,200	286,200	286,200	286,200	286,200	1,431,000
30523 - CFD No. 11 - Reserve									
PW00539	CFD#11 Reserve	M	0	731,500	681,500	631,500	581,500	581,500	3,207,500
PW00977	CFD 18 PD & Fire Services	M	48,500	13,000	0	0	0	0	13,000
Total for: 30523 - CFD No. 11 - Reserve			48,500	744,500	681,500	631,500	581,500	581,500	3,220,500
30524 - CFD No. 17 - Sewer									
PW00899	CFD 17 Lift Station Maintenan	3	500	5,000	5,000	5,000	5,000	5,000	25,000
Total for: 30524 - CFD No. 17 - Sewer			500	5,000	5,000	5,000	5,000	5,000	25,000
31509 - UGM parks Citywide Facil Fees									
PW00261	UGM Biannual Reimbursement	M	40,000	45,300	45,300	45,300	45,300	45,300	226,500
PW00857	MLK Magnet Core Park	3	0	5,490,200	0	0	0	0	5,490,200
Total for: 31509 - UGM parks Citywide Facil Fees			40,000	5,535,500	45,300	45,300	45,300	45,300	5,716,700
31510 - UGM Parkland(Quimby) Ded Fee									
PW00261	UGM Biannual Reimbursement	M	10,000	10,000	10,000	10,000	10,000	10,000	50,000
Total for: 31510 - UGM Parkland(Quimby) Ded Fee			10,000	10,000	10,000	10,000	10,000	10,000	50,000
31516 - UGM Major Street Zona A									
PW00044	Minor Public Improvements	M	0	561,000	0	0	0	0	561,000



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Project	Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
180000 - Public Works Department									
31516 - UGM Major Street Zona A									
Total for: 31516 - UGM Major Street Zona A			0	561,000	0	0	0	0	561,000
31517 - UGM Major Street Zone B									
PW00044	Minor Public Improvements	M	0	259,800	0	0	0	0	259,800
Total for: 31517 - UGM Major Street Zone B			0	259,800	0	0	0	0	259,800
31518 - UGM Major Street Zone C/D-2									
PW00261	UGM Biannual Reimbursement	M	2,500	27,500	2,500	2,500	2,500	2,500	37,500
Total for: 31518 - UGM Major Street Zone C/D-2			2,500	27,500	2,500	2,500	2,500	2,500	37,500
31519 - UGM Major Street Zone D-1/E-2									
PW00261	UGM Biannual Reimbursement	M	2,500	162,500	2,500	2,500	2,500	2,500	172,500
Total for: 31519 - UGM Major Street Zone D-1/E-2			2,500	162,500	2,500	2,500	2,500	2,500	172,500
31520 - UGM Major Street Zone E									
PW00261	UGM Biannual Reimbursement	M	0	11,000	0	0	0	0	11,000
Total for: 31520 - UGM Major Street Zone E			0	11,000	0	0	0	0	11,000
31522 - UGM Major Street Zone E-4									
PW00261	UGM Biannual Reimbursement	M	1,000	51,000	1,000	1,000	1,000	1,000	55,000
Total for: 31522 - UGM Major Street Zone E-4			1,000	51,000	1,000	1,000	1,000	1,000	55,000
31533 - UGM Maj Bridge Fee Zone C/D2									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 31533 - UGM Maj Bridge Fee Zone C/D2			1,200	1,200	1,200	1,200	1,200	1,200	6,000
31534 - UGM Maj Bridge Fee Zone D-1/E-2									



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Project	Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
180000 - Public Works Department									
31534 - UGM Maj Bridge Fee Zone D-1/E-2									
PW00261	UGM Biannual Reimbursement	M	1,200	91,200	1,200	1,200	1,200	1,200	96,000
Total for: 31534 - UGM Maj Bridge Fee Zone D-1/E-2			1,200	91,200	1,200	1,200	1,200	1,200	96,000
31535 - UGM Maj Bridge Fee Zone E-1									
PW00261	UGM Biannual Reimbursement	M	1,200	92,600	0	0	0	0	92,600
Total for: 31535 - UGM Maj Bridge Fee Zone E-1			1,200	92,600	0	0	0	0	92,600
31537 - UGM Maj Bridge Fee Zone E-4									
PW00261	UGM Biannual Reimbursement	M	1,000	1,000	1,000	1,000	1,000	1,000	5,000
Total for: 31537 - UGM Maj Bridge Fee Zone E-4			1,000	1,000	1,000	1,000	1,000	1,000	5,000
31538 - UGM Maj Bridge Fee Zone F									
PW00261	UGM Biannual Reimbursement	M	1,200	6,800	0	0	0	0	6,800
Total for: 31538 - UGM Maj Bridge Fee Zone F			1,200	6,800	0	0	0	0	6,800
31556 - UGM Fire Citywide Facil Fees									
PW00261	UGM Biannual Reimbursement	M	18,400	18,400	18,400	18,400	18,400	18,400	92,000
Total for: 31556 - UGM Fire Citywide Facil Fees			18,400	18,400	18,400	18,400	18,400	18,400	92,000
31562 - UGM RR Cross/At Grade Zone A/B									
PW00261	UGM Biannual Reimbursement	M	300	16,600	0	0	0	0	16,600
Total for: 31562 - UGM RR Cross/At Grade Zone A/B			300	16,600	0	0	0	0	16,600
31563 - UGM RR Cross at Grade Zone A/C									
PW00261	UGM Biannual Reimbursement	M	200	13,500	0	0	0	0	13,500
Total for: 31563 - UGM RR Cross at Grade Zone A/C			200	13,500	0	0	0	0	13,500



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Project	Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
180000 - Public Works Department									
31564 - UGM RR Cross/At Grade Zone A/D									
PW00261	UGM Biannual Reimbursement	M	1,200	58,200	0	0	0	0	58,200
Total for: 31564 - UGM RR Cross/At Grade Zone A/D			1,200	58,200	0	0	0	0	58,200
31565 - UGM RR Cross/AG Zone E/1-A									
PW00261	UGM Biannual Reimbursement	M	1,500	131,200	0	0	0	0	131,200
Total for: 31565 - UGM RR Cross/AG Zone E/1-A			1,500	131,200	0	0	0	0	131,200
31566 - UGM RR Cross/Grade Zone C/D1									
PW00261	UGM Biannual Reimbursement	M	200	200	200	0	0	0	400
PW00957	Figarden/BNSF At-Grade Railroad Crossing	2	111,200	91,100	313,500	0	0	0	404,600
Total for: 31566 - UGM RR Cross/Grade Zone C/D1			111,400	91,300	313,700	0	0	0	405,000
31567 - UGM RR Cross/At Grade Zone A/E									
PW00261	UGM Biannual Reimbursement	M	0	4,000	0	0	0	0	4,000
Total for: 31567 - UGM RR Cross/At Grade Zone A/E			0	4,000	0	0	0	0	4,000
31577 - UGM Grade Separation Zone E/4A									
PW00261	UGM Biannual Reimbursement	M	0	4,300	0	0	0	0	4,300
Total for: 31577 - UGM Grade Separation Zone E/4A			0	4,300	0	0	0	0	4,300
31578 - UGM Traf Signal/Mitiga Imp Fee									
PW00261	UGM Biannual Reimbursement	M	577,700	745,000	566,000	787,700	810,000	832,900	3,741,600
PW00678	TS Clinton & Valentine	3	122,800	0	0	0	0	0	0
PW00806	LT Phasing Audubon and Nees	2	874,200	143,800	0	0	0	0	143,800
PW00878	Midtown School Area Interconn	M	0	400,000	0	0	0	0	400,000
PW00894	McKinley Elem Safe Routes	3	0	0	893,800	0	0	0	893,800



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Project	Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
180000 - Public Works Department									
31578 - UGM Traf Signal/Mitiga Imp Fee									
PW00905	TS Gettysburg/Polk & Sidewalk	1	450,000	0	0	0	0	0	0
PW00945	TS: Fowler and Olive	4	10,300	16,300	0	0	0	0	16,300
PW00955	Friant Ave ITS Adaptive Synchronization	6	0	259,300	0	0	0	0	259,300
PW00961	TS Cedar & Teague Left Turn Phasing	6	27,100	482,200	100,000	0	0	0	582,200
PW01020	TS Audubon & Del Mar	2	0	70,000	0	0	0	0	70,000
Total for: 31578 - UGM Traf Signal/Mitiga Imp Fee			2,062,100	2,116,600	1,559,800	787,700	810,000	832,900	6,107,000
31586 - UGM Police Citywide Facil Fees									
PW00261	UGM Biannual Reimbursement	M	24,300	24,300	24,300	24,300	24,300	24,300	121,500
Total for: 31586 - UGM Police Citywide Facil Fees			24,300	24,300	24,300	24,300	24,300	24,300	121,500
31588 - Francher Creek Proj Fin District									
PW00567	Fancher Creek Financing CFD	5	0	1,200	1,200	1,200	1,200	0	4,800
Total for: 31588 - Francher Creek Proj Fin District			0	1,200	1,200	1,200	1,200	0	4,800
31625 - R/W Acquisition Tract 5206									
PW00287	UGM R/W Tract 5206	3	0	9,900	0	0	0	0	9,900
Total for: 31625 - R/W Acquisition Tract 5206			0	9,900	0	0	0	0	9,900
31633 - R/W Acquisition-Tract 5237									
PW00353	R/W Acquisition Tract 5237	4	0	83,300	0	0	0	0	83,300
Total for: 31633 - R/W Acquisition-Tract 5237			0	83,300	0	0	0	0	83,300
31641 - R/W Acquisition - Tract 5232									
PW00754	Tract 5232 Belmont Ave Wide	5	0	500,800	0	0	0	0	500,800
Total for: 31641 - R/W Acquisition - Tract 5232			0	500,800	0	0	0	0	500,800



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Project	Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
180000 - Public Works Department									
31641 - RW Acquisition - Tract 5232									
31643 - AD #131 UGM Reimbursements									
PW00261	UGM Biannual Reimbursement	M	0	1,827,100	0	0	0	0	1,827,100
Total for: 31643 - AD #131 UGM Reimbursements			0	1,827,100	0	0	0	0	1,827,100
31652 - RW Acquisition - T5531									
PW00719	R/W Acquisition - Tract 5531	5	9,300	0	0	0	0	0	0
Total for: 31652 - R/W Acquisition - T5531			9,300	0	0	0	0	0	0
31654 - RW Acquisition - T6124									
PW00799	R/W Acquisition - Tract 6124	5	400	71,800	0	0	0	0	71,800
Total for: 31654 - R/W Acquisition - T6124			400	71,800	0	0	0	0	71,800
31655 - RW Acquisition T5341 T5424 T5501									
PW00721	R/W Acq - T5341 T5424 T5501	4	5,500	0	0	0	0	0	0
Total for: 31655 - R/W Acquisition T5341 T5424 T5501			5,500	0	0	0	0	0	0
31656 - RW Acquisition - T6163									
PW00818	R/W Acquisition - Tract 6163	4	5,600	0	0	0	0	0	0
Total for: 31656 - R/W Acquisition - T6163			5,600	0	0	0	0	0	0
31657 - RW Acquisition - T6052									
PW00819	R/W Acquisition - Tract 6052	2	25,000	0	0	0	0	0	0
Total for: 31657 - R/W Acquisition - T6052			25,000	0	0	0	0	0	0
31660 - UGM Fire Station 10 Relocation									
PW00261	UGM Biannual Reimbursement	M	3,500	3,500	3,500	3,500	3,500	3,500	17,500

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180000 - Public Works Department									
31660 - UGM Fire Station 10 Relocation									
Total for: 31660 - UGM Fire Station 10 Relocation			3,500	3,500	3,500	3,500	3,500	3,500	17,500
31662 - UGM Fire Station 12 Improvements									
PW00261	UGM Biannual Reimbursement	M	3,200	3,200	3,200	3,200	3,200	3,200	16,000
Total for: 31662 - UGM Fire Station 12 Improvements			3,200	3,200	3,200	3,200	3,200	3,200	16,000
31663 - UGM Fire Station 24									
PW00261	UGM Biannual Reimbursement	M	3,500	3,500	3,500	3,500	3,500	3,500	17,500
Total for: 31663 - UGM Fire Station 24			3,500	3,500	3,500	3,500	3,500	3,500	17,500
31664 - UGM Fire Station 25									
PW00261	UGM Biannual Reimbursement	M	900	900	900	900	900	900	4,500
Total for: 31664 - UGM Fire Station 25			900	900	900	900	900	900	4,500
31670 - R/W Acquisition-Tract 5538									
PW00826	R/W Acquisition - Tract 5538	3	0	3,100	0	0	0	0	3,100
Total for: 31670 - R/W Acquisition-Tract 5538			0	3,100	0	0	0	0	3,100
31671 - R/W Acquisition-Tract 6215									
PW00936	R/W Acquisition - Tract 6215	M	76,200	17,700	0	0	0	0	17,700
Total for: 31671 - R/W Acquisition-Tract 6215			76,200	17,700	0	0	0	0	17,700
31672 - R/W Acquisition - T6210									
PW00941	R/W Acquisition - Tract 6210	4	36,500	0	0	0	0	0	0
Total for: 31672 - R/W Acquisition - T6210			36,500	0	0	0	0	0	0
31673 - R/W Acquisition - Tract 6214									



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Project	Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
180000 - Public Works Department									
31673 - R/W Acquisition - Tract 6214									
PW00942	R/W Acquisition - Tract 6214	4	139,800	7,000	0	0	0	0	7,000
Total for: 31673 - R/W Acquisition - Tract 6214			139,800	7,000	0	0	0	0	7,000
31674 - R/W Acquisition- Tract 6249									
PW00952	R/W Acquisition - Tract 6249	6	125,000	0	0	0	0	0	0
Total for: 31674 - R/W Acquisition- Tract 6249			125,000	0	0	0	0	0	0
31675 - R/W Acquisition- Tract 6258									
PW00951	R/W Acquisition - Tract 6258	1	11,700	495,400	0	0	0	0	495,400
Total for: 31675 - R/W Acquisition- Tract 6258			11,700	495,400	0	0	0	0	495,400
31676 - R/W Acquisition- Tract 6240									
PW00963	R/W Acquisition - Tract 6240	4	2,600	358,800	0	0	0	0	358,800
Total for: 31676 - R/W Acquisition- Tract 6240			2,600	358,800	0	0	0	0	358,800
31677 - R/W Acquisition- Tract 6285									
PW00964	R/W Acquisition - Tract 6285	4	1,200	38,200	0	0	0	0	38,200
Total for: 31677 - R/W Acquisition- Tract 6285			1,200	38,200	0	0	0	0	38,200
31678 - R/W Acquisition- Tract 6261									
PW00965	R/W Acquisition - Tract 6261	4	71,600	10,000	0	0	0	0	10,000
Total for: 31678 - R/W Acquisition- Tract 6261			71,600	10,000	0	0	0	0	10,000
31679 - R/W Acquisition- Tract 6224									
PW00967	R/W Acquisition - Tract 6224	4	0	672,900	0	0	0	0	672,900
Total for: 31679 - R/W Acquisition- Tract 6224			0	672,900	0	0	0	0	672,900

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180000 - Public Works Department									
31680 - R/W Acquisition-Tract 6162									
PW00969	R/W Acquisition - Tract 6162	4	564,000	25,000	0	0	0	0	25,000
Total for: 31680 - R/W Acquisition-Tract 6162			564,000	25,000	0	0	0	0	25,000
31681 - R/W Acquisition-Tract 6281									
PW00982	R/W Acquisition - Tract 6281	4	800	253,400	0	0	0	0	253,400
Total for: 31681 - R/W Acquisition-Tract 6281			800	253,400	0	0	0	0	253,400
31682 - R/W Acq-TS Grantland/Barstow									
PW00984	R/W Acq- TS Grantland Barstow	2	0	27,300	0	0	0	0	27,300
Total for: 31682 - R/W Acq-TS Grantland/Barstow			0	27,300	0	0	0	0	27,300
40120 - UGM Recharge ServiceArea 101-S									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40120 - UGM Recharge ServiceArea 101-S			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40121 - UGM Well Develop Serv Area 142									
PW00261	UGM Biannual Reimbursement	M	400	400	400	400	400	400	2,000
Total for: 40121 - UGM Well Develop Serv Area 142			400	400	400	400	400	400	2,000
40122 - UGM Water Area 201-S									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40122 - UGM Water Area 201-S			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40123 - UGM Wtr Area 301S-Sgle Well									
PW00261	UGM Biannual Reimbursement	M	1,200	1,603,500	1,200	1,200	1,200	1,200	1,608,300
Total for: 40123 - UGM Wtr Area 301S-Sgle Well			1,200	1,603,500	1,200	1,200	1,200	1,200	1,608,300



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Project	Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
180000 - Public Works Department									
40124 - UGM Wtr Area 101S-Sgle Well									
PW00261	UGM Biannual Reimbursement	M	1,500	1,500	1,500	1,500	1,500	1,500	7,500
Total for: 40124 - UGM Wtr Area 101S-Sgle Well			1,500	1,500	1,500	1,500	1,500	1,500	7,500
40127 - Wellhead Treatment Area 101-S									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40127 - Wellhead Treatment Area 101-S			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40128 - UGM Well Develop Svc Area 11-A									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40128 - UGM Well Develop Svc Area 11-A			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40129 - UGM Well Develop Serv Area 86									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40129 - UGM Well Develop Serv Area 86			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40130 - UGM Well Develop Serv Area 90									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40130 - UGM Well Develop Serv Area 90			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40131 - UGM Well Division Serv Area 91									
PW00261	UGM Biannual Reimbursement	M	1,500	1,500	1,500	1,500	1,500	1,500	7,500
Total for: 40131 - UGM Well Division Serv Area 91			1,500	1,500	1,500	1,500	1,500	1,500	7,500
40132 - UGM Well Develop Serv Area 102									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40132 - UGM Well Develop Serv Area 102			1,200	1,200	1,200	1,200	1,200	1,200	6,000

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180000 - Public Works Department									
40133 - UGM Well Develop Serv Area 107									
PW00261	UGM Biannual Reimbursement	M	500	500	500	200	200	100	1,500
Total for: 40133 - UGM Well Develop Serv Area 107			500	500	500	200	200	100	1,500
40134 - UGM Well Develop Serv Area 132									
PW00261	UGM Biannual Reimbursement	M	500	500	0	0	0	0	500
Total for: 40134 - UGM Well Develop Serv Area 132			500	500	0	0	0	0	500
40135 - UGM Well Develop Serv Area 141									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40135 - UGM Well Develop Serv Area 141			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40136 - UGM Well Develop Serv Area 153									
PW00261	UGM Biannual Reimbursement	M	900	0	0	0	0	0	0
Total for: 40136 - UGM Well Develop Serv Area 153			900	0	0	0	0	0	0
40139 - Trans Grid Mains Debt Service									
PW00261	UGM Biannual Reimbursement	M	0	12,000	12,000	12,000	12,000	12,000	60,000
Total for: 40139 - Trans Grid Mains Debt Service			0	12,000	12,000	12,000	12,000	12,000	60,000
40140 - UGM Trans Grid Serv Area A									
PW00261	UGM Biannual Reimbursement	M	20,800	32,500	2,500	2,500	2,500	2,500	42,500
Total for: 40140 - UGM Trans Grid Serv Area A			20,800	32,500	2,500	2,500	2,500	2,500	42,500
40141 - UGM Trans Grid Serv Area B									
PW00261	UGM Biannual Reimbursement	M	6,500	11,500	1,500	1,500	1,500	1,500	17,500
Total for: 40141 - UGM Trans Grid Serv Area B			6,500	11,500	1,500	1,500	1,500	1,500	17,500



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Project	Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
180000 - Public Works Department									
40142 - UGM Trans Grid Serv Area C									
PW00261	UGM Biannual Reimbursement	M	0	4,000	0	0	0	0	4,000
Total for: 40142 - UGM Trans Grid Serv Area C			0	4,000	0	0	0	0	4,000
40143 - UGM Trans Grid Serv Area D									
PW00261	UGM Biannual Reimbursement	M	11,700	11,700	1,700	1,700	1,700	1,700	18,500
Total for: 40143 - UGM Trans Grid Serv Area D			11,700	11,700	1,700	1,700	1,700	1,700	18,500
40144 - UGM Trans Grid Serv Area E									
PW00261	UGM Biannual Reimbursement	M	2,000	102,000	2,000	2,000	2,000	2,000	110,000
Total for: 40144 - UGM Trans Grid Serv Area E			2,000	102,000	2,000	2,000	2,000	2,000	110,000
40148 - UGM-Bond Debt Serv Area 101-S									
PW00261	UGM Biannual Reimbursement	M	2,500	2,500	2,500	2,500	2,500	2,500	12,500
Total for: 40148 - UGM-Bond Debt Serv Area 101-S			2,500	2,500	2,500	2,500	2,500	2,500	12,500
40150 - UGM Bond Debt Serv Area 301-S									
PW00261	UGM Biannual Reimbursement	M	2,000	2,000	2,000	2,000	2,000	2,000	10,000
Total for: 40150 - UGM Bond Debt Serv Area 301-S			2,000	2,000	2,000	2,000	2,000	2,000	10,000
40152 - UGM Bond Debt Serv Area 501s									
PW00261	UGM Biannual Reimbursement	M	2,000	2,000	2,000	2,000	2,000	2,000	10,000
Total for: 40152 - UGM Bond Debt Serv Area 501s			2,000	2,000	2,000	2,000	2,000	2,000	10,000
40156 - Recharge Area 301-S									
PW00261	UGM Biannual Reimbursement	M	1,500	1,500	1,500	1,500	1,500	1,500	7,500
Total for: 40156 - Recharge Area 301-S			1,500	1,500	1,500	1,500	1,500	1,500	7,500

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180000 - Public Works Department									
40158 - Recharge Area 501-S									
PW00261	UGM Biannual Reimbursement	M	1,800	1,800	1,800	1,800	1,800	1,800	9,000
Total for: 40158 - Recharge Area 501-S			1,800	1,800	1,800	1,800	1,800	1,800	9,000
40159 - UGM NE Recharge Facility Fee									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40159 - UGM NE Recharge Facility Fee			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40164 - UGM Wellhead Trtmt Area 301-S									
PW00261	UGM Biannual Reimbursement	M	1,800	1,301,800	1,800	1,800	1,800	1,800	1,309,000
Total for: 40164 - UGM Wellhead Trtmt Area 301-S			1,800	1,301,800	1,800	1,800	1,800	1,800	1,309,000
40165 - Wellhead Treatment Area 401-S									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40165 - Wellhead Treatment Area 401-S			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40166 - Wellhead Treatment Area 501-S									
PW00261	UGM Biannual Reimbursement	M	2,000	2,000	2,000	2,000	2,000	2,000	10,000
Total for: 40166 - Wellhead Treatment Area 501-S			2,000	2,000	2,000	2,000	2,000	2,000	10,000
40173 - UGM Water Area 401-S									
PW00261	UGM Biannual Reimbursement	M	21,200	6,200	1,200	500	500	500	8,900
Total for: 40173 - UGM Water Area 401-S			21,200	6,200	1,200	500	500	500	8,900
40174 - UGM Water Area 501-S									
PW00261	UGM Biannual Reimbursement	M	45,000	251,200	1,200	1,200	1,200	1,200	256,000
Total for: 40174 - UGM Water Area 501-S			45,000	251,200	1,200	1,200	1,200	1,200	256,000



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180000 - Public Works Department									
40202 - Water Capacity Fee Fund									
PW00261	UGM Biannual Reimbursement	M	7,000	4,007,000	1,507,000	1,507,000	7,000	7,000	7,035,000
Total for: 40202 - Water Capacity Fee Fund			7,000	4,007,000	1,507,000	1,507,000	7,000	7,000	7,035,000
40513 - Cornelia Sewer Trunk Fee									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40513 - Cornelia Sewer Trunk Fee			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40514 - Grantland Sewer Trunk Fee									
PW00261	UGM Biannual Reimbursement	M	2,800	2,800	2,800	2,800	2,800	2,800	14,000
Total for: 40514 - Grantland Sewer Trunk Fee			2,800	2,800	2,800	2,800	2,800	2,800	14,000
40515 - Herndon Sewer Trunk Fee									
PW00261	UGM Biannual Reimbursement	M	2,300	2,300	2,300	2,300	2,300	2,300	11,500
Total for: 40515 - Herndon Sewer Trunk Fee			2,300	2,300	2,300	2,300	2,300	2,300	11,500
40516 - Fowler Sewer Trunk Fee									
PW00261	UGM Biannual Reimbursement	M	5,500	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40516 - Fowler Sewer Trunk Fee			5,500	1,200	1,200	1,200	1,200	1,200	6,000
40540 - UGM Area-wide Oversize Sewer									
PW00261	UGM Biannual Reimbursement	M	3,500	103,500	3,500	3,500	3,500	3,500	117,500
Total for: 40540 - UGM Area-wide Oversize Sewer			3,500	103,500	3,500	3,500	3,500	3,500	117,500
40591 - UGM Lift Station / APU Svc Area									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40591 - UGM Lift Station / APU Svc Area			1,200	1,200	1,200	1,200	1,200	1,200	6,000

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180000 - Public Works Department									
40592 - UGM Millbrook Olaj Sewer Fee									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40592 - UGM Millbrook Olaj Sewer Fee			1,200	1,200	1,200	1,200	1,200	1,200	6,000
41501 - Community Sanitation Operating									
PW00889	Freeway Litter Abatement	M	100,000	0	0	0	0	0	0
Total for: 41501 - Community Sanitation Operating			100,000	0	0	0	0	0	0
Total for: 180000 - Public Works Department			104,606,100	243,326,300	106,157,000	72,522,500	24,778,600	20,093,300	466,877,700
200000 - General City Purpose Department									
10101 - General Fund									
PW00935	Animal Shelter	M	0	1,044,800	0	0	0	0	1,044,800
Total for: 10101 - General Fund			0	1,044,800	0	0	0	0	1,044,800
Total for: 200000 - General City Purpose Department			0	1,044,800	0	0	0	0	1,044,800
400000 - Planning & Development Services Department									
10101 - General Fund									
PW00275	Parking Facilities Improvements	3	0	1,882,200	0	0	0	0	1,882,200
Total for: 10101 - General Fund			0	1,882,200	0	0	0	0	1,882,200
20501 - Community Dev Block Grant									
PC00153	Tot Lot Replacement - Var Pks	M	0	560,000	0	0	0	0	560,000
PC00166	Fink White Park Improvements	3	0	210,000	0	0	0	0	210,000
PC00176	Leamer Pools 2017	M	0	100,000	0	0	0	0	100,000
PC00182	Hinton Improvements	3	0	450,000	0	0	0	0	450,000



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400000 - Planning & Development Services Department									
20501 - Community Dev Block Grant									
PC00208	F H Ball ADA Improvements	3	0	368,000	0	0	0	0	368,000
PC00209	Maxie Parks HVAC Design	3	0	50,000	0	0	0	0	50,000
PW00931	West Fresno Elem & MLK Neigh	3	0	2,357,600	0	0	0	0	2,357,600
PW00933	Ericson Elem Neigh Reconst	4	0	4,508,600	0	0	0	0	4,508,600
Total for: 20501 - Community Dev Block Grant			0	8,604,200	0	0	0	0	8,604,200
20503 - Revolving Loans - RRP									
MC00019	Miscellaneous Projects	M	0	46,500	0	0	0	0	46,500
Total for: 20503 - Revolving Loans - RRP			0	46,500	0	0	0	0	46,500
20515 - Neighborhood Stabilization Prog									
MC00033	NSP Acquisition Rehabilitation	M	0	816,700	0	0	0	0	816,700
Total for: 20515 - Neighborhood Stabilization Prog			0	816,700	0	0	0	0	816,700
24045 - Housing Trust Earmark									
HC00011	Housing Trust Fund	M	0	6,300	0	0	0	0	6,300
Total for: 24045 - Housing Trust Earmark			0	6,300	0	0	0	0	6,300
Total for: 400000 - Planning & Development Services Department			0	11,355,900	0	0	0	0	11,355,900
410000 - Department of Public Utilities									
40101 - Water Enterprise Fund									
WC00001	Fire Hydrant Installations	M	15,000	15,000	15,000	15,000	15,000	15,000	75,000
WC00004	Water Main Extensions	M	415,400	896,900	544,900	500,000	500,000	500,000	2,941,800
WC00005	Water Main Renewal	M	8,993,300	8,408,400	18,410,400	23,137,500	25,688,300	18,134,700	93,779,300
WC00015	Water Well Evaluation and Deve	M	168,700	1,415,900	432,100	400,300	400,000	400,000	3,048,300



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410000 - Department of Public Utilities									
40101 - Water Enterprise Fund									
WC00016	Water Well Construction	M	1,477,600	4,068,600	5,041,500	4,414,000	4,991,200	3,912,100	22,427,400
WC00017	Well Rehabilitation	M	4,906,500	4,551,200	4,717,600	4,842,500	4,800,500	4,800,000	23,711,800
WC00018	Pump Rehabilitation	M	994,500	1,181,000	993,500	854,900	850,000	850,000	4,729,400
WC00020	Granular Activated Carbon	M	71,500	2,444,900	2,425,300	3,683,600	1,206,300	983,500	10,743,600
WC00021	Surface Water Treatment Plant	6	11,300	657,100	4,140,400	747,800	911,200	1,016,000	7,472,500
WC00022	Leaky Acres	4	84,500	775,000	350,000	100,000	100,000	100,000	1,425,000
WC00023	Water Telemetry System	M	280,600	5,489,500	3,850,300	3,850,000	3,850,000	3,850,000	20,889,800
WC00024	Water Yard-Expansion/Improvement	7	150,000	100,000	100,000	100,000	0	0	300,000
WC00027	Inventory - Materials	M	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000
WC00032	Booster Pump	M	56,700	524,800	1,100	0	0	0	525,900
WC00033	Recharge Facilities - Basins	M	0	80,000	200,000	200,000	200,000	0	680,000
WC00038	SWTP/Friant Kern Canal Pipeline	6	190,300	60,000	0	0	0	0	60,000
WC00050	City Recharge Basins	M	17,000	5,065,900	606,700	2,788,300	4,400	0	8,465,300
WC00051	Metro Resources Plan Update	M	418,200	208,700	1,600,100	100,000	100,000	100,000	2,108,800
WC00053	Emergency Generator Sets	M	111,400	539,500	124,500	77,500	600	0	742,100
WC00057	SE Fresno Surface Wtr Treatment	5	1,700	14,700	8,500	92,000	9,700	200	125,100
WC00074	Water Facilities Security Impr	M	332,300	1,461,300	369,100	331,400	300,000	300,000	2,761,800
WC00083	Program Management	M	20,000	20,000	20,000	20,000	20,000	20,000	100,000
WC00089	L-T Hydraulic & WQ Modeling	0	10,000	150,000	10,000	10,000	10,000	10,000	190,000
WC00095	Polyethylene Replacement	0	2,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
WC00096	Well Site Improvements	0	7,600	88,000	29,000	466,100	154,500	800	738,400
Total for: 40101 - Water Enterprise Fund			20,934,100	41,416,400	47,190,000	49,930,900	47,311,700	38,192,300	224,041,300

40103 - Water Connection Charge



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410000 - Department of Public Utilities									
40103 - Water Connection Charge									
WC00002	Serv/Meter Installations 2"or Less	M	788,600	812,400	836,600	861,800	887,700	914,300	4,312,800
WC00006	Serv/Meter Install Above	M	349,500	360,000	370,800	381,900	393,400	405,200	1,911,300
WC00014	Combined/Multiple Installation	M	474,600	488,800	503,500	518,600	534,200	550,200	2,595,300
WC00093	Water Service Connection Loans	0	35,900	37,000	38,100	39,200	40,400	41,600	196,300
Total for: 40103 - Water Connection Charge			1,648,600	1,698,200	1,749,000	1,801,500	1,855,700	1,911,300	9,015,700
40110 - DBCP Recovery Fund									
WC00020	Granular Activated Carbon	M	37,200	269,300	572,600	1,100	0	0	843,000
WC00021	Surface Water Treatment Plant	6	692,900	1,475,700	54,200	200	0	0	1,530,100
Total for: 40110 - DBCP Recovery Fund			730,100	1,745,000	626,800	1,300	0	0	2,373,100
40116 - SE Fresno Project Bond Fund									
WC00020	Granular Activated Carbon	M	420,900	1,867,800	2,865,600	419,800	800	0	5,154,000
WC00032	Booster Pump	M	44,300	515,000	400	0	0	0	515,400
Total for: 40116 - SE Fresno Project Bond Fund			465,200	2,382,800	2,866,000	419,800	800	0	5,669,400
40122 - UGM Water Area 201-S									
WC00016	Water Well Construction	M	31,500	138,300	0	0	0	0	138,300
Total for: 40122 - UGM Water Area 201-S			31,500	138,300	0	0	0	0	138,300
40162 - SRF Regnl Transmssn Mains Loan									
WC00065	SE/SWTP Transmission Pipelines	5	78,000	0	0	0	0	0	0
Total for: 40162 - SRF Regnl Transmssn Mains Loan			78,000	0	0	0	0	0	0
40166 - Wellhead Treatment Area 501-S									
WC00020	Granular Activated Carbon	M	110,700	617,900	439,500	1,000	0	0	1,058,400

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410000 - Department of Public Utilities									
40166 - Wellhead Treatment Area 501-S									
Total for: 40166 - Wellhead Treatment Area 501-S			110,700	617,900	439,500	1,000	0	0	1,058,400
40197 - TCP Settlement Fund									
WC00020	Granular Activated Carbon	M	141,900	1,226,500	3,056,900	4,400	0	0	4,287,800
WC00092	TCP Remediation	0	0	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
Total for: 40197 - TCP Settlement Fund			141,900	3,226,500	5,056,900	2,004,400	2,000,000	2,000,000	14,287,800
40198 - SRF NEWTF 6MG TANK CLWL2 LN									
WC00021	Surface Water Treatment Plant	6	84,700	0	0	0	0	0	0
Total for: 40198 - SRF NEWTF 6MG TANK CLWL2 LN			84,700	0	0	0	0	0	0
40202 - Water Capacity Fee Fund									
WC00085	Transmission Grid Mains	M	2,768,500	602,000	1,800	0	0	0	603,800
Total for: 40202 - Water Capacity Fee Fund			2,768,500	602,000	1,800	0	0	0	603,800
40203 - Prop1 GW 123-TCP Planning Grnt									
40209 - Prop1 P117 P284 PCE Conta Grnt									
WC00020	Granular Activated Carbon	M	202,300	4,200	0	0	0	0	4,200
Total for: 40209 - Prop1 P117 P284 PCE Conta Grnt			202,300	4,200	0	0	0	0	4,200
40501 - Wastewater Enterprise									
RC00005	Emergency Repairs - Short Extension	M	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000
RC00141	Veteran's Boulevard Sewer	2	1,159,100	61,100	1,000	0	0	0	62,100
RC00167	Shields Frontage Sewer Rehab	7	5,000	30,000	0	0	0	0	30,000
RC00168	Sherman First & Saginaw Sewer Rehab	7	2,000	30,000	0	0	0	0	30,000



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410000 - Department of Public Utilities									
40501 - Wastewater Enterprise									
RC00169	MLK/Jensen/Bardell/Dorothy Swr Rehab	3	28,000	3,000	0	0	0	0	3,000
RC00170	Fresno/HSt SewerSiphon Removal	3	4,200	356,500	1,200	0	0	0	357,700
RC00171	Lift Station#LS1 Rehab	3	78,000	3,700	0	0	0	0	3,700
RC00175	Odor Control for Collection Sy	M	13,300	1,464,100	554,500	2,000	0	0	2,020,600
RC00177	CollectionSystemRehabilitation	M	11,812,200	10,865,000	10,271,800	8,208,400	24,014,200	8,973,200	62,332,600
RC00178	Collection System Extension	M	802,700	718,400	334,000	334,000	1,938,700	344,000	3,669,100
RC00179	Collection System Expansion	M	0	1,000,000	2,134,500	2,690,600	4,500	0	5,829,600
RC00180	Lift Station Rehabilitation	M	332,700	304,600	65,000	76,800	1,032,100	900	1,479,400
RC00181	CollectionSys AccessStructures	M	1,262,600	1,304,000	1,963,800	1,961,900	4,041,500	4,041,500	13,312,700
RC00182	Sanitary Sewer Master Plan	3	74,900	1,641,200	195,300	0	0	0	1,836,500
RC00183	CollSysLargeDiameterTrunkLines	M	740,000	785,500	750,000	750,000	750,000	750,000	3,785,500
RC00184	Temperance Ave Sewer Trunk	M	0	6,227,000	1,695,400	39,025,100	8,474,700	1,169,500	56,591,700
TC00014	RWRF Emergency Large Scale Repairs	M	836,900	794,500	750,000	750,000	750,000	750,000	3,794,500
TC00079	Centralized Odor Control Sys for Plant Process	3	11,100	0	0	0	0	0	0
TC00096	Southwest Quadrant Recycled Water Dist System	3	1,435,200	1,675,000	2,066,400	8,064,700	3,000	0	11,809,100
TC00112	WW System Enhancements/Upgrades	3	0	0	4,000,000	4,000,000	4,000,000	4,000,000	16,000,000
TC00142	Recycled Water System User Connections - Southwest	M	19,900	0	0	0	0	0	0
TC00154	Renewable Gas Diversion	3	591,400	8,694,200	5,000	0	0	0	8,699,200
TC00158	Water Supply Reliability Impro	3	0	0	0	564,000	0	0	564,000
TC00159	Flare Capacity Expansion	3	7,533,400	1,215,800	4,500	0	0	0	1,220,300
TC00168	Boiler Replacement PGF	3	17,000	0	0	0	0	0	0
TC00169	Substation Expansion	3	489,200	2,464,400	3,100	0	0	0	2,467,500
TC00176	RWRF Headworks	M	602,000	1,092,600	571,000	500,000	0	0	2,163,600
TC00177	RWRF Secondary Treatment	3	3,477,500	523,200	0	0	0	0	523,200



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410000 - Department of Public Utilities									
40501 - Wastewater Enterprise									
TC00178	RWRF Solids Treatment	3	1,005,100	2,411,800	8,871,900	2,218,600	1,816,700	3,816,000	19,135,000
TC00179	RWRF Effluent Handling	3	2,698,300	1,259,900	12,294,100	1,271,100	604,900	600,000	16,030,000
TC00180	RWRF Buildings/Grounds	3	328,700	5,452,300	3,109,200	2,665,300	115,000	100,000	11,441,800
TC00182	Recycled Water Distribution	M	56,200	0	0	0	0	0	0
TC00183	Planning & Project Management	M	210,100	2,751,700	832,800	44,500	1,479,700	44,200	5,152,900
TC00185	RWRF Electrical	3	813,000	6,337,800	437,200	2,700	0	0	6,777,700
TC00186	RWRF Primary Treatment	3	32,900	184,100	30,000	0	0	0	214,100
TC00187	NWRF Buildings/Grounds	6	15,400	262,000	0	0	0	0	262,000
TC00189	Expansion of NWRF	6	0	895,100	113,100	37,000	16,729,600	1,188,300	18,963,100
TC00190	Sidestream Treatment Construction	3	0	0	1,743,200	22,917,600	729,900	6,900	25,397,600
TC00191	Laboratory Info Mgmt System FY23	3	0	473,300	0	0	0	0	473,300
Total for: 40501 - Wastewater Enterprise			36,688,000	61,481,800	52,998,000	96,284,300	66,684,500	25,984,500	303,433,100
40526 - WW/SW Phase II Bond Capital									
RC00178	Collection System Extension	M	11,000	2,431,800	1,700	0	0	0	2,433,500
Total for: 40526 - WW/SW Phase II Bond Capital			11,000	2,431,800	1,700	0	0	0	2,433,500
40528 - State Revolving Loan Fund 2016									
TC00096	Southwest Quadrant Recycled Water Dist System	3	4,800	0	0	0	0	0	0
Total for: 40528 - State Revolving Loan Fund 2016			4,800	0	0	0	0	0	0
40595 - Sewer Lateral Revolving Fund									
RC00130	Sewer Lateral Revolving Proj	M	100,000	300,000	300,000	300,000	300,000	300,000	1,500,000
Total for: 40595 - Sewer Lateral Revolving Fund			100,000	300,000	300,000	300,000	300,000	300,000	1,500,000
41001 - Solid Waste Operating									



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410000 - Department of Public Utilities									
41001 - Solid Waste Operating									
GC00010	Acquisition	M	743,300	904,500	775,900	791,400	807,200	823,300	4,102,300
Total for: 41001 - Solid Waste Operating			743,300	904,500	775,900	791,400	807,200	823,300	4,102,300
41003 - City Landfill Closure Capital									
GC00016	B-Zone Wells	3	224,200	1,499,400	1,500,000	1,500,000	1,500,000	1,500,000	7,499,400
Total for: 41003 - City Landfill Closure Capital			224,200	1,499,400	1,500,000	1,500,000	1,500,000	1,500,000	7,499,400
55003 - DPU Operation & Maintenance Facility									
GC00019	DPU Operation & Maintenance Facility	0	1,128,900	1,526,900	11,035,900	0	0	0	12,562,800
TC00170	DPU Operations and Administration Facility	M	0	754,200	5,451,300	0	0	0	6,205,500
WC00091	Fleet Maintenance Constn WW	0	1,607,300	2,685,800	19,412,100	0	0	0	22,097,900
Total for: 55003 - DPU Operation & Maintenance Facility			2,736,200	4,966,900	35,899,300	0	0	0	40,866,200
Total for: 410000 - Department of Public Utilities									
			67,703,100	123,415,700	149,404,900	153,034,600	120,459,900	70,711,400	617,026,500
430000 - Airports Department									
42025 - Airways Golf Course Capital									
AC00045	Airways Golf Course Capital	4	140,000	656,500	0	0	0	0	656,500
Total for: 42025 - Airways Golf Course Capital			140,000	656,500	0	0	0	0	656,500
42040 - Airport Federal Grants									
AC00382	AIPxx FF18 Noise Homes Part150	4	0	10,000	0	0	0	0	10,000
AC00385	AIPxx FF19 Noise Homes Part150	4	906,800	204,300	0	0	0	0	204,300
AC00398	AIPxx Term E Apron (Env/Des)	4	0	12,000,000	0	0	0	0	12,000,000
AC00404	AIPxx FF20 Noise Homes Prt 150	4	870,000	1,355,000	0	0	0	0	1,355,000
AC00405	AIPxx FF20 FCH Beacon Repl	4	0	150,000	0	0	0	0	150,000



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430000 - Airports Department									
42040 - Airport Federal Grants									
AC00407	AIPxx FF20 Term E Apron	4	0	2,500,000	0	0	0	0	2,500,000
AC00417	AIPXX Pavement Mgmt (APMS)	4	125,500	0	0	0	0	0	0
AC00418	AIPxx Noise Homes Part150	4	0	3,860,600	0	0	0	0	3,860,600
AC00419	AIPxx Rwy 11L/29R Minor Rehab	4	1,041,800	0	0	0	0	0	0
AC00420	AIP Recon Rwy 11L/29R Des	4	0	2,500,000	0	0	0	0	2,500,000
AC00421	AIP FCH Pavement Mgmt Update	3	0	150,000	0	0	0	0	150,000
AC00422	AIP FAT TOWER Replacement	3	0	2,500,000	0	0	0	0	2,500,000
AC21001	AIPxx FF21 Recon Rwy 11L/29R Const	4	0	0	15,000,000	15,000,000	15,000,000	0	45,000,000
AC22001	AIPxx FF22 Noise Homes Part 150	4	0	0	3,860,600	0	0	0	3,860,600
AC23002	AIPxx FF23 Noise Homes Part 150	4	0	0	0	3,860,600	0	0	3,860,600
AC24001	AIPxx FF24 Noise Homes Part 150 Total	4	0	0	0	0	3,860,600	0	3,860,600
AC26001	AIPxx FF24 Noise Homes Part 150	3	0	0	0	0	0	3,860,600	3,860,600
Total for: 42040 - Airport Federal Grants			2,944,100	25,229,900	18,860,600	18,860,600	18,860,600	3,860,600	85,672,300
42042 - Airport Capital									
AC00301	Security Upgrades	4	60,600	340,000	75,000	75,000	75,000	75,000	640,000
AC00329	Park Lot-EV Charging Stations Des	4	0	10,000	10,000	10,000	10,000	10,000	50,000
AC00336	IT PM/Repairs/Upgrades	4	50,700	556,600	526,400	533,000	539,600	546,500	2,702,100
AC00337	FCH Term Complex Impr	3	459,900	525,000	25,000	25,000	25,000	25,000	625,000
AC00373	Air Cargo Taxilane Rehab	4	0	10,000	860,000	110,000	110,000	110,000	1,200,000
AC00390	Air Service Planning	4	341,500	200,000	200,000	200,000	200,000	200,000	1,000,000
AC00401	Parking Garage (Env/Des/Con)	4	401,800	100,000	0	0	0	0	100,000
AC00409	Airfield Repairs / Repl	4	712,600	1,500,000	1,000,000	1,000,000	1,000,000	1,000,000	5,500,000
AC00410	Terminal Repairs / Repl	4	847,200	1,650,000	500,000	250,000	250,000	250,000	2,900,000



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430000 - Airports Department									
42042 - Airport Capital									
AC00411	Equip Small Capital	4	380,000	584,400	300,000	300,000	300,000	300,000	1,784,400
AC00412	Terminal Improvements	4	534,500	900,000	500,000	500,000	500,000	500,000	2,900,000
AC00414	Parking Repairs / Replacements	4	10,000	50,000	50,000	50,000	50,000	50,000	250,000
AM00103	Environmental Site-Old Hammer Field	4	467,700	138,000	138,000	138,000	138,000	138,000	690,000
AM00106	Facilities Repair/Repl Reserve	4	6,200	500,000	500,000	500,000	500,000	500,000	2,500,000
AM00110	Environmental Site-PFAS	4	0	100,000	300,000	300,000	300,000	300,000	1,300,000
Total for: 42042 - Airport Capital			4,272,700	7,164,000	4,984,400	3,991,000	3,997,600	4,004,500	24,141,500
42048 - CRCF Reserve Fund									
AC00367	CRCF Facility Maintenance	4	79,000	140,800	0	0	0	0	140,800
Total for: 42048 - CRCF Reserve Fund			79,000	140,800	0	0	0	0	140,800
42049 - PFC Capital Fund									
AC00328	Terminal HVAC Replacement	4	66,000	20,000	0	0	0	0	20,000
AC00342	Terminal Restrooms (Des/Const)	4	125,300	500,000	0	0	0	0	500,000
AC00354	Bag Claim Walk Remodel	4	0	10,000	0	0	0	0	10,000
AC00366	Airfield Perim Fence Ph1	4	0	900,000	0	0	0	0	900,000
AC00368	Passenger Facility Charge (PFC) Administration	4	0	83,000	0	0	0	0	83,000
AC00369	Term Public Address System	4	37,800	0	0	0	0	0	0
AC00400	PFC 4 Administration Costs	4	0	7,000	0	0	0	0	7,000
AC00408	PFC Administration Costs	4	1,700	23,900	0	0	0	0	23,900
AC00423	Access Control & CCTV Upgrade	4	0	350,000	0	0	0	0	350,000
AC00424	Airfield Fence - Bag Claim Area	4	0	350,000	0	0	0	0	350,000
AC00425	Airfield Security System	4	0	1,000,000	0	0	0	0	1,000,000
AC20013	Airfield Perim Fence Ph2	4	0	0	1,600,000	0	0	0	1,600,000



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430000 - Airports Department									
42049 - PFC Capital Fund									
Total for: 42049 - PFC Capital Fund			230,800	3,243,900	1,600,000	0	0	0	4,843,900
42051 - Terminal/FIS Project									
AC00413	Terminal/FIS Expansion	4	10,986,500	96,000,000	0	0	0	0	96,000,000
Total for: 42051 - Terminal/FIS Project			10,986,500	96,000,000	0	0	0	0	96,000,000
Total for: 430000 - Airports Department			18,653,100	132,435,100	25,445,000	22,851,600	22,858,200	7,865,100	211,455,000
440000 - Convention Cntr & Stadium Dept									
47003 - Stadium Emergency Repairs									
CC00027	Stadium Capital Improvements	3	1,155,000	964,800	0	0	0	0	964,800
Total for: 47003 - Stadium Emergency Repairs			1,155,000	964,800	0	0	0	0	964,800
47004 - Stadium Capital Reserve									
CC00027	Stadium Capital Improvements	3	1,309,200	2,717,600	0	0	0	0	2,717,600
Total for: 47004 - Stadium Capital Reserve			1,309,200	2,717,600	0	0	0	0	2,717,600
Total for: 440000 - Convention Cntr & Stadium Dept			2,464,200	3,682,400	0	0	0	0	3,682,400
450000 - FAX Department									
22505 - Measure C Transit									
FC00050	Bus Purchase Fixed Route =40'	M	0	40,000	0	0	0	0	40,000
Total for: 22505 - Measure C Transit			0	40,000	0	0	0	0	40,000
43525 - FAX Capital									
FC00001	Non-Revenue Support Vehicles	M	55,000	100,000	0	0	0	0	100,000



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Project	Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
450000 - FAX Department									
43525 - FAX Capital									
FC00007	Planning Projects	0	47,500	100,000	0	0	0	0	100,000
FC00019	Passenger Amenities	M	70,000	150,000	0	0	0	0	150,000
FC00020	Resurface Bus Maintenance Yard	3	31,000	50,000	0	0	0	0	50,000
FC00026	Planning	M	238,800	399,700	0	0	0	0	399,700
FC00036	Bldg and Facility Maintenance	3	455,900	550,000	0	0	0	0	550,000
FC00050	Bus Purchase Fixed Route =40'	M	120,500	126,000	0	0	0	0	126,000
Total for: 43525 - FAX Capital			1,018,700	1,475,700	0	0	0	0	1,475,700
43532 - Transportation CMAQ Capital									
FC00019	Passenger Amenities	M	0	150,000	0	0	0	0	150,000
FC00026	Planning	M	0	200,000	0	0	0	0	200,000
FC00036	Bldg and Facility Maintenance	3	0	325,000	0	0	0	0	325,000
Total for: 43532 - Transportation CMAQ Capital			0	675,000	0	0	0	0	675,000
43539 - FTA 5310 Grants (FY07-08 fwd)									
FC00053	Paratransit Vehicles & Equip	M	0	1,557,000	0	600,000	0	600,000	2,757,000
Total for: 43539 - FTA 5310 Grants (FY07-08 fwd)			0	1,557,000	0	600,000	0	600,000	2,757,000
43542 - Prop 1B-PTMISEA Transit Sec Grant									
FC00068	FY09-10 Prop1B-PTMISEA Project	M	120,000	659,400	0	0	0	0	659,400
FC00069	FY10-11 Prop 1B-PTMISEA Project	M	1,500,000	3,760,000	0	0	0	0	3,760,000
FC00087	FY14-15 Prop1B-PTMISEA Project	M	725,200	4,198,200	0	0	0	0	4,198,200
Total for: 43542 - Prop 1B-PTMISEA Transit Sec Grant			2,345,200	8,617,600	0	0	0	0	8,617,600
43543 - 5316 JARC Grants									
FC00050	Bus Purchase Fixed Route =40'	M	0	2,417,500	0	0	0	0	2,417,500



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450000 - FAX Department									
43543 - 5316 JARC Grants									
Total for: 43543 - 5316 JARC Grants			0	2,417,500	0	0	0	0	2,417,500
43548 - FTA Small Starts Grant									
FC00070	BRT-Bus Rapid Transit Phase 1	M	119,000	350,000	0	0	0	0	350,000
Total for: 43548 - FTA Small Starts Grant			119,000	350,000	0	0	0	0	350,000
43550 - FY11 FTA 5307 Grant CA-90-Y843									
FC00019	Passenger Amenities	M	5,000	0	0	0	0	0	0
Total for: 43550 - FY11 FTA 5307 Grant CA-90-Y843			5,000	0	0	0	0	0	0
43551 - FY10-FY12 Federal CMAQ									
FC00078	Transit Signal Prioritization	M	122,700	115,000	0	0	0	0	115,000
Total for: 43551 - FY10-FY12 Federal CMAQ			122,700	115,000	0	0	0	0	115,000
43552 - FY10 FTA 5308 Grant CA-58-0007									
FC00059	Circulator	3	9,500	0	0	0	0	0	0
Total for: 43552 - FY10 FTA 5308 Grant CA-58-0007			9,500	0	0	0	0	0	0
43553 - FY2012 FTA 5307 Grant CA-90-Y947									
FC00019	Passenger Amenities	M	14,000	10,000	0	0	0	0	10,000
Total for: 43553 - FY2012 FTA 5307 Grant CA-90-Y947			14,000	10,000	0	0	0	0	10,000
43558 - TIRCP Grants-State Cap&Trade									
FC00092	TIRCP - HFN Imprvmnts & Vehics	0	3,800,000	891,900	0	0	0	0	891,900
FC00093	TIRCP - SW Community Connector	0	1,411,400	1,100,000	0	0	0	0	1,100,000
Total for: 43558 - TIRCP Grants-State Cap&Trade			5,211,400	1,991,900	0	0	0	0	1,991,900



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450000 - FAX Department									
43560 - FY13 5339 Grant CA-2016-##									
FC00030	CNG Bus Rehab	3	0	652,000	0	0	0	0	652,000
FC00036	Bldg and Facility Maintenance	3	3,924,600	6,448,800	0	1,000,000	0	1,000,000	8,448,800
FC00053	Paratransit Vehicles & Equip	M	0	300,000	0	0	0	0	300,000
FC00054	Security Equipment Purchase	M	0	953,000	0	0	0	0	953,000
Total for: 43560 - FY13 5339 Grant CA-2016-##			3,924,600	8,353,800	0	1,000,000	0	1,000,000	10,353,800
43562 - FY15 FTA 5307 Grant CA-90-Z###									
FC00001	Non-Revenue Support Vehicles	M	0	71,100	0	0	0	0	71,100
FC00026	Planning	M	43,100	5,000	0	0	0	0	5,000
FC00057	Transit Fac/Station	M	10,000	0	0	0	0	0	0
FC00090	Transit Asset Management	M	299,200	0	0	0	0	0	0
Total for: 43562 - FY15 FTA 5307 Grant CA-90-Z###			352,300	76,100	0	0	0	0	76,100
43563 - FY16 FTA 5307 GrantCA-2018-002									
FC00019	Passenger Amenities	M	0	210,000	0	0	0	0	210,000
Total for: 43563 - FY16 FTA 5307 GrantCA-2018-002			0	210,000	0	0	0	0	210,000
43564 - State Cap & Trade - LCTOP									
FC00019	Passenger Amenities	M	0	1,100,000	250,000	0	250,000	0	1,600,000
FC00036	Bldg and Facility Maintenance	3	102,500	945,000	0	500,000	0	500,000	1,945,000
Total for: 43564 - State Cap & Trade - LCTOP			102,500	2,045,000	250,000	500,000	250,000	500,000	3,545,000
43565 - FY17 FTA 5307 Grant CA-2017-##									
FC00019	Passenger Amenities	M	30,900	111,700	0	0	0	0	111,700
FC00026	Planning	M	0	2,000	0	0	0	0	2,000
Total for: 43565 - FY17 FTA 5307 Grant CA-2017-##			30,900	113,700	0	0	0	0	113,700



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450000 - FAX Department									
43565 - FY17 FTA 5307 Grant CA-2017-##									
43566 - FY17 FTA CMAQ Grant CA-2017-##									
FC00019	Passenger Amenities	M	30,500	278,000	0	0	0	0	278,000
Total for: 43566 - FY17 FTA CMAQ Grant CA-2017-##			30,500	278,000	0	0	0	0	278,000
43567 - FY17 FTA 5307 Grant CA-2018-##									
FC00019	Passenger Amenities	M	58,700	340,400	0	0	0	0	340,400
FC00036	Bldg and Facility Maintenance	3	30,000	212,700	0	0	0	0	212,700
Total for: 43567 - FY17 FTA 5307 Grant CA-2018-##			88,700	553,100	0	0	0	0	553,100
43568 - FY19 FTA 5307 Grant CA-2019-##									
FC00019	Passenger Amenities	M	16,500	62,400	0	0	0	0	62,400
FC00026	Planning	M	99,000	0	0	0	0	0	0
FC00036	Bldg and Facility Maintenance	3	49,100	390,000	0	0	0	0	390,000
Total for: 43568 - FY19 FTA 5307 Grant CA-2019-##			164,600	452,400	0	0	0	0	452,400
43569 - SB-1 SGR Grants									
FC00020	Resurface Bus Maintenance Yard	3	30,000	500,000	0	0	0	0	500,000
FC00024	FAX Radio System	3	266,700	750,000	0	0	0	0	750,000
FC00036	Bldg and Facility Maintenance	3	0	2,340,000	1,000,000	0	1,000,000	0	4,340,000
FC00050	Bus Purchase Fixed Route =40'	M	1,200,000	0	0	1,000,000	0	1,000,000	2,000,000
FC00054	Security Equipment Purchase	M	0	500,000	0	0	0	0	500,000
Total for: 43569 - SB-1 SGR Grants			1,496,700	4,090,000	1,000,000	1,000,000	1,000,000	1,000,000	8,090,000
43570 - FY18 FTA 5339 Grant CA-2019-##									
FC00036	Bldg and Facility Maintenance	3	555,800	325,000	0	0	0	0	325,000



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Project	Name	District	Capital Projects FY 2022 Estimate	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	2027 Capital Projects	5 Year Project Total
450000 - FAX Department									
43570 - FY18 FTA 5339 Grant CA-2019-##									
Total for: 43570 - FY18 FTA 5339 Grant CA-2019-##			555,800	325,000	0	0	0	0	325,000
43571 - FY20 FTA 5307 Grant CA-2020-##									
FC00019	Passenger Amenities	M	30,000	125,000	0	0	0	0	125,000
FC00026	Planning	M	150,000	350,000	0	0	0	0	350,000
FC00036	Bldg and Facility Maintenance	3	400,000	600,000	0	0	0	0	600,000
Total for: 43571 - FY20 FTA 5307 Grant CA-2020-##			580,000	1,075,000	0	0	0	0	1,075,000
43572 - FY21 FTA 5307 Grant CA-2021-##									
FC00019	Passenger Amenities	M	12,000	138,000	0	0	0	0	138,000
FC00026	Planning	M	50,000	257,600	0	0	0	0	257,600
FC00036	Bldg and Facility Maintenance	3	100,000	600,000	0	0	0	0	600,000
Total for: 43572 - FY21 FTA 5307 Grant CA-2021-##			162,000	995,600	0	0	0	0	995,600
43574 - CCI-Clean Mobility ProgFunding									
FC00026	Planning	M	29,100	0	0	0	0	0	0
Total for: 43574 - CCI-Clean Mobility ProgFunding			29,100	0	0	0	0	0	0
43575 - HOPE - FTA Planning									
FC00049	Intermodal Facility	5	0	720,000	0	0	0	0	720,000
Total for: 43575 - HOPE - FTA Planning			0	720,000	0	0	0	0	720,000
43576 - FY22 FTA 5307 Grant CA-2021-##									
FC00019	Passenger Amenities	M	200	250,000	0	0	0	0	250,000
FC00026	Planning	M	0	250,000	0	0	0	0	250,000
FC00036	Bldg and Facility Maintenance	3	950,000	500,000	0	0	0	0	500,000

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450000 - FAX Department									
43576 - FY22 FTA 5307 Grant CA-2021-##									
Total for: 43576 - FY22 FTA 5307 Grant CA-2021-##			950,200	1,000,000	0	0	0	0	1,000,000
43577 - FTA CRRSAA Grant CA-2021-##									
FC00036	Bldg and Facility Maintenance	3	325,000	0	0	0	0	0	0
FC00054	Security Equipment Purchase	M	26,400	0	0	0	0	0	0
Total for: 43577 - FTA CRRSAA Grant CA-2021-##			351,400	0	0	0	0	0	0
43579 - HHS Grant 1 CPIMP211263									
FC00026	Planning	M	3,600,000	500,000	0	0	0	0	500,000
Total for: 43579 - HHS Grant 1 CPIMP211263			3,600,000	500,000	0	0	0	0	500,000
43592 - Transit Asset Maintenance									
FC00036	Bldg and Facility Maintenance	3	0	500,000	0	0	0	0	500,000
Total for: 43592 - Transit Asset Maintenance			0	500,000	0	0	0	0	500,000
Total for: 450000 - FAX Department			21,264,800	38,537,400	1,250,000	3,100,000	1,250,000	3,100,000	47,237,400
Grand Total			233,779,800	619,517,900	306,036,600	263,233,700	170,542,100	102,769,800	1,462,100,100

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General Information

The San Joaquin Valley was first inhabited by the Yokuts and Miwok people thousands of years ago. These original inhabitants engaged in trade with other California indigenous tribes as well as cultivated the Central Valley's fertile land. Located in the heart of California, Fresno is the Central Valley's largest metropolitan city. Fresno, once a dry desert, was discovered during a search by Spaniards for suitable mission sites. In 1846, this area became the property of the United States as a result of the Mexican War. Named for the abundant ash trees lining the San Joaquin River, Fresno was founded in 1872 as a railway station of the Central Pacific Railroad before it was incorporated in 1885.

Today, Fresno features 116 square miles of great locations. Fresno serves as the financial, trade, commercial, and educational center for Central California.

Population

As of January 1, 2021, the population of Fresno is 546,770, making it the fifth most populous city in the State of California and 34th most populous in the nation. The City is part of the Fresno Clovis metropolitan area, which is the second largest metropolitan area in the Central Valley after Sacramento.

Commerce and Industry

The Greater Fresno Area Chamber of Commerce is one of the largest in California with a membership of over 1,400 businesses. To encourage the growth and economic development of the greater Fresno area, Chamber committees provide members with the opportunity to participate and provide input on key issues. Chamber leadership is intensely involved throughout the wider community, encouraging vision, cooperation and consistency in long-range regional planning and decision-making. Events, projects and programs are designed and implemented to enhance the economic development of the greater Fresno area. The Chamber develops information resources that are vital to regional, state and national business development.

Taxes

Sales and Use Tax: The statewide base sales and use tax rate is 7.25 percent. California has many special taxing jurisdictions (districts), which are funded by sales and use tax that is added to the base rate. Fresno's current tax rate stands at 8.35 percent.

Property Taxes: Property subject to general property taxation in Fresno County is assessed at its full cash value. The tax rate for Fresno County is approximately 0.82 percent. The rate varies, based on the Tax Rate Area in which the property is located.

General Information

Labor Force

Fresno's unemployment rate has increased between February 2020 and February 2021. Areas with seasonal economies, such as

Fresno's agriculture industry, tend to have higher unemployment. As of February 2021, the current unemployment rate for the City of Fresno is 12.13%.

Demographic and Economic Statistics					
Calendar Year	Population	Personal Income	Per Capital Personal Income	Unemployment Rate	Area Square Miles
2012	505,009	32,728,837,000	34,539	15.14%	113.04
2013	508,453	33,354,677,000	34,886	13.25%	113.13
2014	515,609	35,172,162,000	36,448	11.58%	113.13
2015	520,159	37,359,815,000	38,323	10.20%	114.20
2016	520,453	39,295,335,000	40,101	9.50%	114.34
2017	525,832	41,024,000,000	41,470	8.48%	114.67
2018	538,330	42,842,800,000	43,084	7.50%	115.21
2019	536,683	45,445,944,000	45,487	7.30%	116.48
2020	545,769	48,539,267,000	48,495	12.12%	116.48
2021	546,770	Not yet available	Not yet available	12.13%	116.93

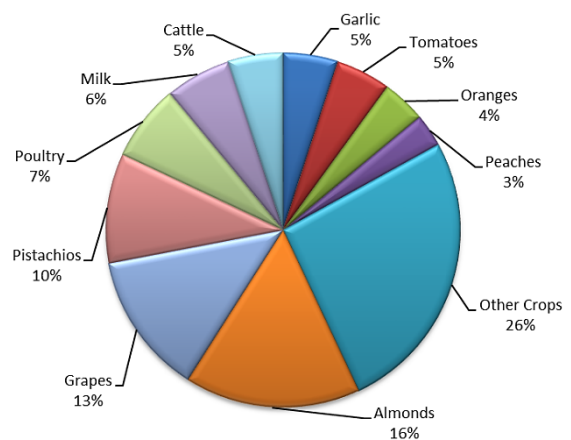
Sources:

1. Population Information - State of California Department of Finance, Demographic Research Unit
2. Unemployment Information - CA EDD, Labor Market Information Division
3. Per Capital Income and Personal Income - Bureau of Economic Analysis (BEA)

Principal Employers (Public & Private Sector)	
Employer	Employees
Fresno Unified School District	11,492
Community Regional Medical Center	8,800
County of Fresno	7,000
Amazon.com, Inc.	7,000
Clovis Unified	6,000
Internal Revenue Service	4,300
City of Fresno	3,889
Saint Agnes Medical Center	2,867
State Center Community College	2,850
California State University, Fresno	2,488

Source: Annual Comprehensive Financial Report (ACFR);
CA Employment Development Department

2020 Diversified Agricultural Base



Pension Funding Status

City's Pension Systems are Well-Funded

- The City maintains two retirement systems for its employees, which are administered by the City of Fresno Retirement Boards:
 - Fire & Police Retirement System (FPRS) has 1,082 active members in two tiers as of the year ended June 30, 2021.
- Employees Retirement System has 2,313 active members as of the year ended June 30, 2021.
- The City levies taxes in the amount of \$0.032438 per \$100 of assessed valuation to fund pension obligation:
 - Tax override validated in 1983 & meets requirement of the Huntington Beach decision.

Fire and Police Retirement System				
Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability Entry Age (b)	Prefunded (Unfunded) AAL (b-a)	Funded Ratio (a/b)
6/30/2012	1,003,929	952,866	51,063	105.4
6/30/2013	1,061,399	997,836	63,563	106.4
6/30/2014	1,142,649	1,006,028	136,621	113.6
6/30/2015	1,220,269	1,019,916	200,353	119.6
6/30/2016	1,276,604	1,067,416	209,188	119.6
6/30/2017	1,354,974	1,131,348	223,626	119.8
6/30/2018	1,437,725	1,194,731	241,994	120.3
6/30/2019	1,495,023	1,277,749	217,274	117.0
6/30/2020	1,547,641	1,331,146	216,495	116.3
6/30/2021	1,695,906	1,395,140	300,766	121.6

Employees Retirement System				
Actuarial Valuation Date	Valuation Value of Assets (a)	Actuarial Accrued Liability Entry Age (b)	Prefunded (Unfunded) AAL (b-a)	Funded Ratio (a/b)
6/30/2012	891,366	871,958	19,408	102.2
6/30/2013	933,722	934,947	(1,225)	99.9
6/30/2014	993,641	950,274	43,367	104.6
6/30/2015	1,049,093	960,364	88,729	109.2
6/30/2016	1,087,125	976,909	110,216	111.3
6/30/2017	1,145,061	1,013,684	131,377	113.0
6/30/2018	1,202,691	1,407,692	154,999	114.8
6/30/2019	1,238,651	1,106,660	131,991	111.9
6/30/2020	1,269,173	1,155,060	114,113	109.9
6/30/2021	1,380,265	1,189,980	190,285	116.0

*Source: Actuarial Valuation Reports dated June 30, 2021. (\$ in '000s)

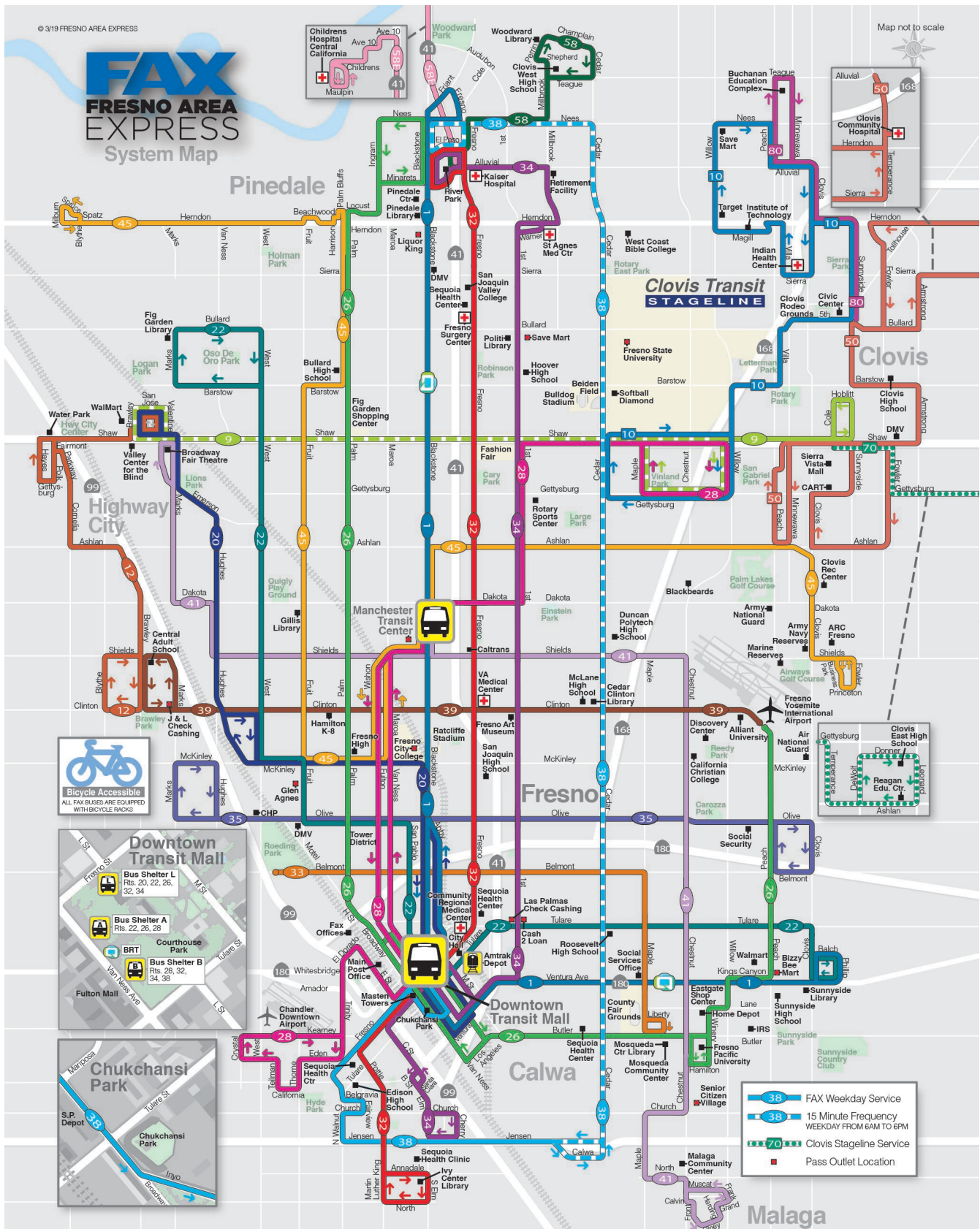
*For ACFR purposes, the actuarial assumption used to compute contributions requirements and to determine funding status are based upon the prior year's valuation (2021). The table above includes the most current evaluation (2021), which has not yet been formally adopted by the City, and is presented for management comparative purposes only.

	Employees Retirement System	Fire & Police Retirement System
2020 Valuation Value Investment Return	5.60%	5.50%
2021 Valuation Value Investment Return	11.68	11.55
2020 Ratio of Valuation Value of Assets to Actuarial Accrued Liabilities	109.9%	116.3%
2021 Ratio of Valuation Value of Assets to Actuarial Accrued Liabilities	116.0%	121.6%
2020 Employer Contribution Rate	13.35%	22.56%
2021 Employer Contribution Rate	11.97%	20.34%
2020 Aggregate Member Rate	9.49%	8.98%
2021 Aggregate Member Rate	8.12%	8.98%

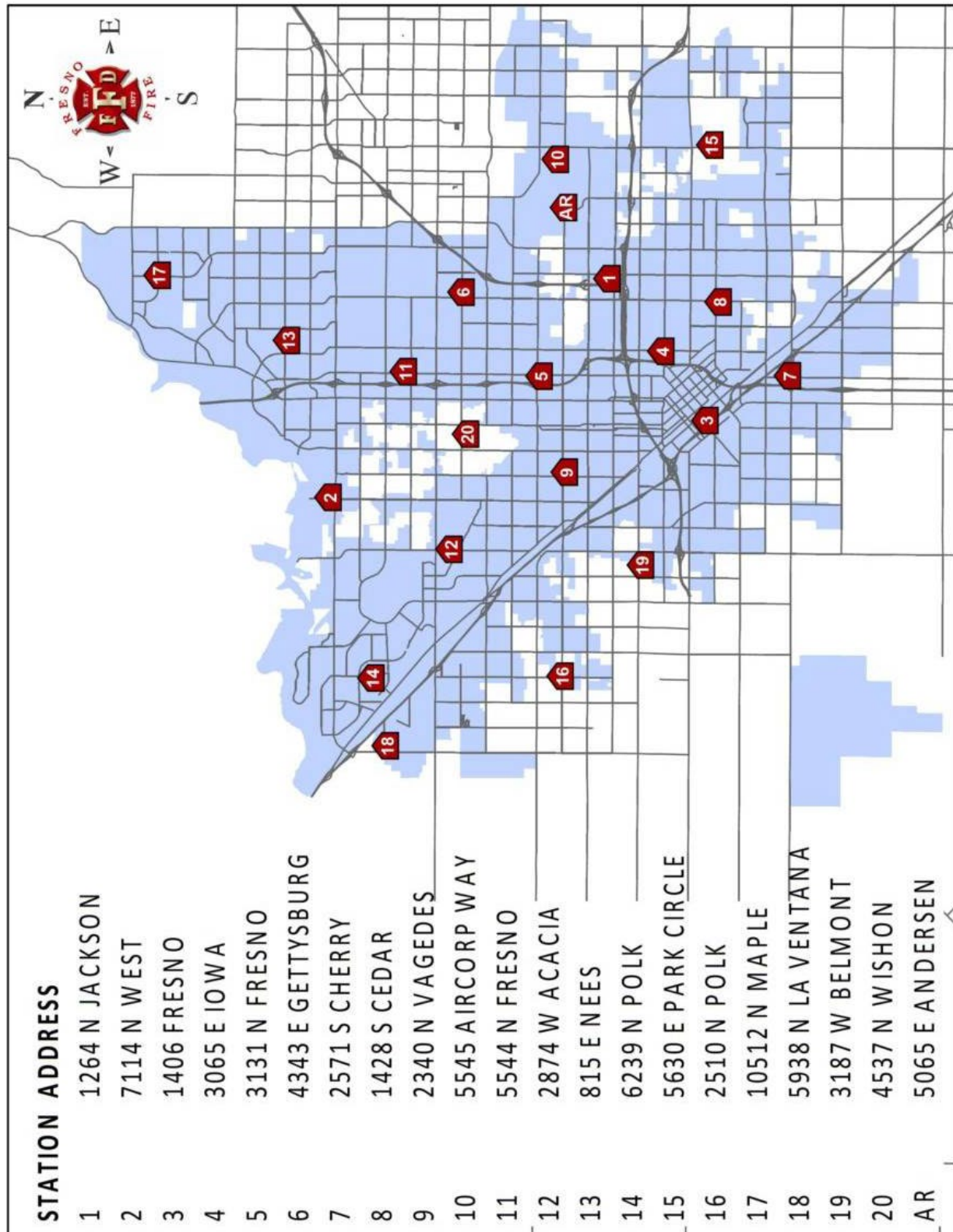
*Source: Actuarial Valuation and Review as of June 30, 2021.

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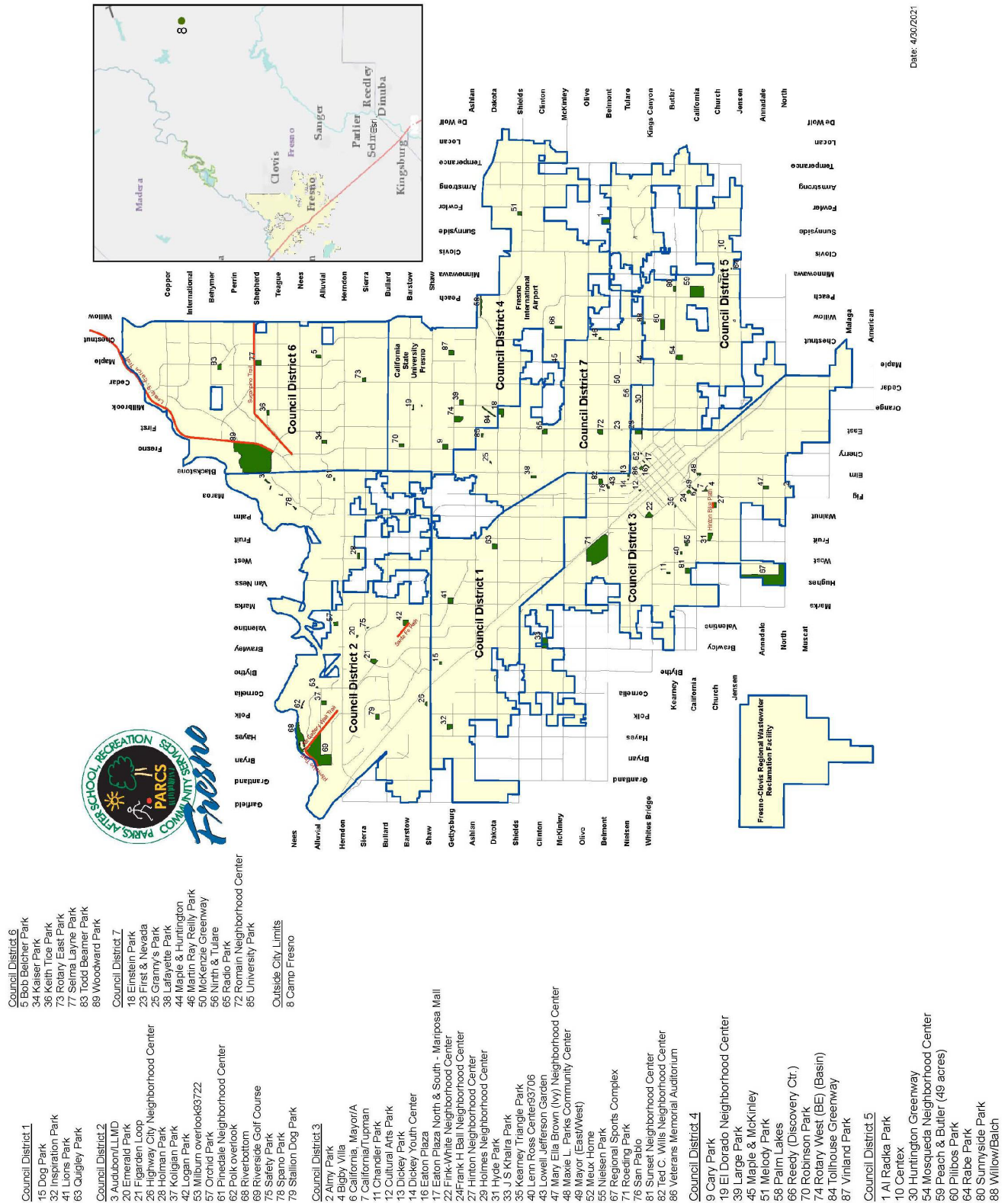
Transportation (FAX) Bus Systems



Fire Stations

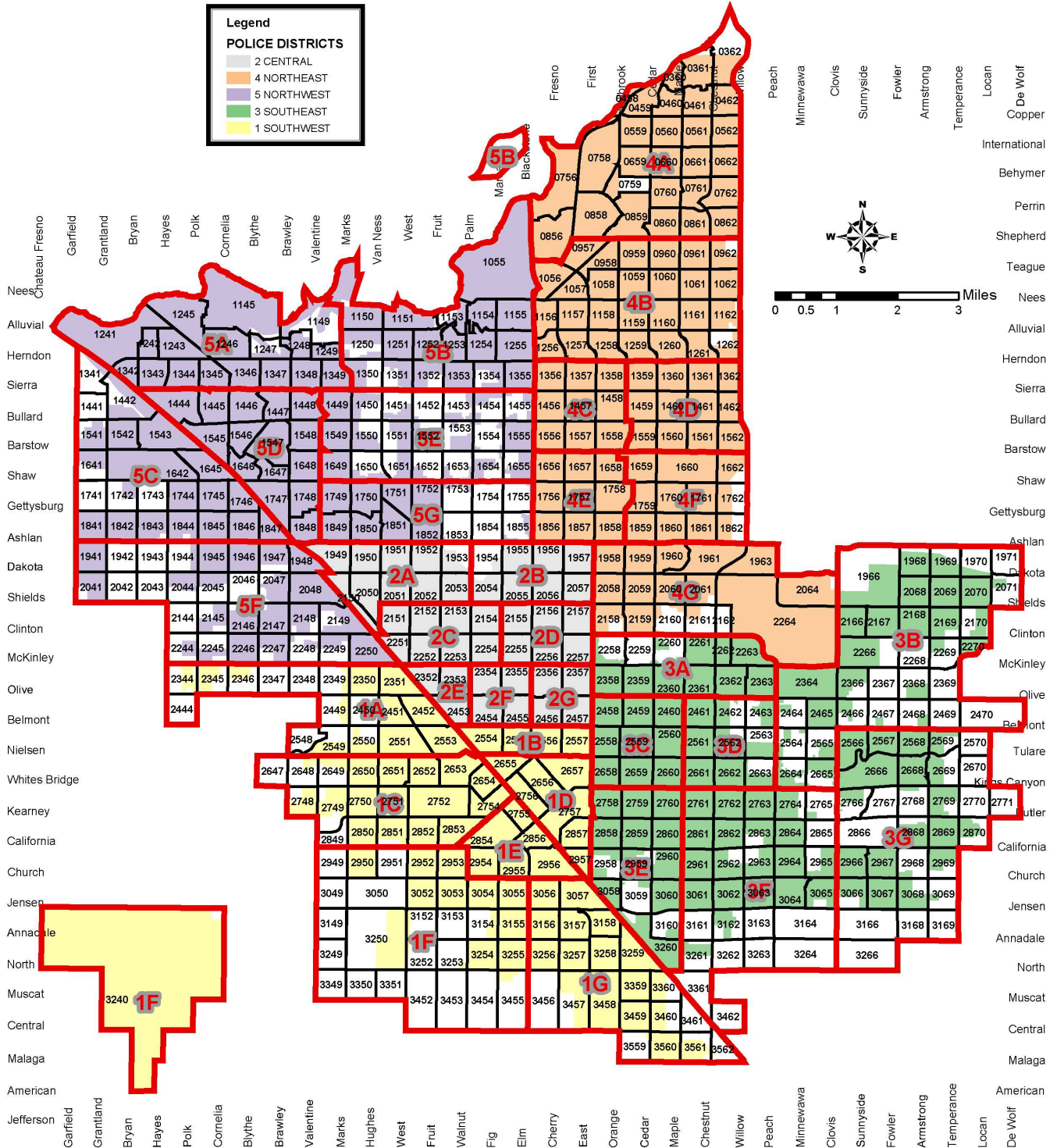


Parks Community Centers & Neighborhood Parks



Date: 4/20/2021

Fresno Police Districts



Interfund Transfer Detail

FROM:		TO:				
Fund Name	Fund	Amount	Fund Name	Fund	Amount	Description
General Fund Transfers						
Debt Service						
General Fund	10101	(2,161,500)	Conf/Selland Debt Service	43010	2,161,500	New Exhibit Hall
General Fund	10101	(2,933,500)	Stadium Debt Service	47001	2,933,500	Multi-Purpose Stadium
General Fund	10101	(2,967,500)	Lease Revenue Bonds Series 2005	70206	2,967,500	No Neighborhood Left Behind Projects
General Fund	10101	(2,034,800)	Conf/Selland Debt Service	43010	2,034,800	Convention Center Improvement Projects
General Fund	10101	(895,200)	Parks Impact Bond Debt Service	70210	895,200	Parks Improvement Projects
General Fund	10101	(1,210,500)	Public Safety Impact Fee Bond Debt Svc	70211	1,210,500	Public Safety Improvement Projects
General Fund	10101	(165,700)	PD Chiller Replacement Debt	70212	165,700	PD Chillers
General Fund	10101	(1,697,500)	Bee Building-Granite Park Debt Service	70213	1,697,500	Fresno Bee Building/Met
General Fund	10101	(665,000)	Bee Building-Granite Park Debt Service	70213	665,000	Granite Park
General Fund	10101	(2,682,000)	Lease Revenue Bonds Series 2004	70205	2,682,000	Various Capital Improvements & CC Parking Garage
General Fund	10101	(138,600)	California Infrastructure Bank Loan	70104	138,600	Roeding Business Park/RDA
General Fund	10101	(1,125,000)	Animal Shelter Bond Debt Serv	70214	1,125,000	Animal Services Facility
Other Transfers In/Out						
General Fund	10101	(694,500)	Convention Center Operating	43001	694,500	To fund operations
General Fund	10101	(369,400)	Convention Center Operating	43001	369,400	Parking garage event revenues
General Fund	10101	(549,000)	Solid Waste Operating	41001	549,000	Commercial-Landfill operations obligations
General Fund	10101	(750,000)	Commercial Solid Waste	41003	750,000	Commercial-Capital Landfill obligations
General Fund	10101	(70,900)	Solid Waste Operating	41001	70,900	Commercial-Operations Obligations
P.O.S.T.	24005	(330,000)	General Fund	10101	330,000	Regional Training Center Debt Service payment
General Fund	10101	(241,100)	Santa Fe Depot Facility Fund	24068	241,100	Santa Fe Depot Facilities Costs
Art, Park, Entertainment & Sports	24041	(300,000)	General Fund	10101	300,000	Stadium Art, Park, Entertainment & Sports (APES)
General Fund	10101	(783,300)	Public Safety Radio Comm Upgrade	54006	783,300	Microwave Data & Radio Console

FROM:		TO:				
Fund Name	Fund	Amount	Fund Name	Fund	Amount	Description
General Fund Transfers Continued						
Other Transfers In/Out Continued						
General Fund	10101	(296,800)	Wastewater Rate Stabilization	40501	296,800	Loan Repayment
General Fund	10101	(351,200)	Wastewater Enterprise	40501	351,200	Loan Repayment
General Fund	10101	(2,164,700)	Stadium Capital Reserve	47004	2,164,700	Stadium Capital Contribution
General Fund	10101	(500,000)	Stadium Emergency Repairs	47003	500,000	Stadium Repairs
General Fund	10101	(212,300)	Stadium Operating Fund	47002	212,300	Parking Revenues
General Fund	10101	(300,000)	Stadium Operating Fund	47002	300,000	Stadium Utilities
Asset Sale Reserve Fund	10310	(604,900)	General Fund	10101	604,900	To fund 8 Emergency Dispatcher positions
General Fund	10101	(800,000)	27 th Pay Period Reserve	10302	800,000	Fund 27 th Pay Period in FY 2028
General Fund	10101	(542,700)	Community Benefit Fund	10317	542,700	Per FMC Section 7-1404
General Fund	10101	(1,500,000)	Housing General Fund	10502	1,500,000	Housing Trust Fund
General Fund	10101	(60,000)	Fleet Operating ISF	50501	60,000	Trolley operational maintenance
General Fund	10101	(101,400)	Fleet Replacement	50502	101,400	Acquisition of two Trolleys
Airports Department						
FYI Revenue	42003	(25,925,600)	FYI Enterprise	42001	25,925,600	FYI operating expenses
FYI Revenue	42003	(1,209,500)	FYI 2013 Revenue Bond Fund	42037	1,209,500	Debt Service
FYI Revenue	42003	(2,655,400)	Series 2007 Bond Fund	42038	2,655,400	CFCs applied to debt service
FYI Revenue	42003	(1,964,000)	IBank Bond Debt Service Fund	42050	1,964,000	Debt Service
FYI Revenue	42003	(9,307,000)	FYI - Surplus Revenue	42008	9,307,000	Surplus funds from operations deposited
FYI - Surplus Revenue	42008	(1,599,900)	Airports Projects Administration	42044	1,599,900	Overhead revenue net
FYI - Surplus Revenue	42008	(243,000)	Chandler Enterprise	42501	243,000	Chandler operating
FYI - Surplus Revenue	42008	(7,084,000)	Airport Capital	42042	7,084,000	Capital Projects paid with Airport revenue
FYI - Surplus Revenue	42008	(100,000)	Airport Capital	42042	100,000	Parking Garage Project
FYI - Surplus Revenue	42008	(3,000,000)	Terminal/FIS Project	42051	3,000,000	Terminal Federal Inspection Station Project
FYI - Surplus Revenue	42008	(1,000,000)	IBank Bond Sinking Fund	42053	1,000,000	IBank sinking fund

FROM:			TO:		
Fund Name	Fund	Amount	Fund Name	Fund	Amount

Airports Department Continued

FYI PFC Passenger Facility Chg	42021	(1,600,000)	FYI 2013 Revenue Bond Fund	42037	1,600,000
FYI PFC Passenger Facility Chg	42021	(2,293,800)	Airport Federal Grants	42040	2,293,800
FYI PFC Passenger Facility Chg	42021	(3,243,900)	PFC Capital Fund	42049	3,243,900
Airports Measure C	42046	(3,000,000)	Terminal/FIS Project	42051	3,000,000

Terminal Federal Inspection Station Project

Finance Department

Utility Billing & Collection	52507	(127,700)	Water ACP	52508	127,700
American Rescue Plan Act (ARPA)	22080	(69,368,500)	General Fund	10101	69,368,500
American Rescue Plan Act (ARPA)	22080	(1,307,000)	Solid Waste Operating	41001	1,307,000

Affordability Credit Program

Eligible expenses

New Vehicles

PARCS

General Fund	10101	(153,300)	Camp Fresno Capital Impr	44502	153,300
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To support operations

Public Utilities Department

DBCP Recovery Fund	40110	(392,100)	Water Enterprise Fund	40101	392,100
UGM Water Funds	UGM	(11,500)	UGM Bond Debt Serv Area 501	40152	11,500
UGM Water Funds	UGM	(125,000)	UGM Bond Debt Serv Area 101	40148	125,000
Water Enterprise Fund	40101	(86,100)	Recycled Water Distrib Sys O&M	40153	86,100
Water Enterprise Fund	40101	(1,406,300)	SRF Kings River Pipeline Loan	40161	1,406,300
Water Enterprise Fund	40101	(1,977,800)	SRF Regnl Transmssn Mains Loan	40162	1,977,800
Water Enterprise Fund	40101	(2,682,900)	SRF SSEWTF Loan	40188	2,682,900
Water Enterprise Fund	40101	(1,000,000)	TCP Settlement Fund	40197	1,000,000
Water Enterprise Fund	40101	(1,812,100)	Prop1 PCE Contamination Grant	40209	1,812,100
Water Enterprise Fund	40101	(1,068,500)	DPU O&M Facility Fund	55003	1,068,500
Water Enterprise Fund	40101	(2,685,800)	DPU O&M Facility Fund	55003	2,685,800

To support operations

To fund UGM share of bond payment

To fund UGM share of bond payment

Recycled Water Distrib System Operating Cost

Reimburse interest expense not covered by loan

Reimburse interest expense not covered by loan

Reimburse interest expense not covered by loan

TCP Settlement

Reimburse interest expense not covered by loan

DPU Facility Operating Costs

DPU Facility Capital Cost

Interfund Transfer Detail

FROM:		TO:			
Fund Name	Fund	Amount	Fund Name	Fund	Description
Public Utilities Department Continued					
Water Enterprise Fund	40101	(243,400)	Reserve Fund-SRF KRP Loan	40207	Mandated Loan Reserves
Water Enterprise Fund	40101	(284,000)	Reserve Fund-SRF RTM Loan	40205	Mandated Loan Reserves
Water Enterprise Fund	40101	(90,100)	Reserve Fund-SRF FKCP Loan	40206	Mandated Loan Reserves
Water Enterprise Fund	40101	(744,400)	Reserve Fund-SRF SESWTF Loan	40208	Mandated Loan Reserves
Water Enterprise Fund	40101	(850,000)	Water Fleet Replacement	40204	Vehicle Depreciation Collection
Sewer Sys Rate Stblztn - Conn Fee	40510	(2,842,100)	Waste Water Connection Fee	40502	To fund Debt Service obligation
UGM Fowler Sever Trunk Fee	40516	(225,000)	Wastewater Enterprise	40501	To fund Debt Service obligation
Sewer Non Domestic Waste	40530	(60,000)	Wastewater Enterprise	40501	Reimb for FOG Station from Non Dom Waste Rev
Wastewater Enterprise	40501	(1,893,300)	Wastewater Vehicle Replacement	40537	Vehicle Depreciation Collection
Wastewater Enterprise	40501	(754,200)	DPU O&M Facility Fund	55003	DPU Facility Operating Costs
Waste Water Connection Fee	40502	(2,842,100)	Sewer Sys Rate Stabiliz-Con Fee	40510	Capital Improvements Reserve
Waste Water Connection Fee	40502	(1,500,000)	Wastewater Enterprise	40501	Reimb Operating Fund
1993 Bond Debt Service Fund	40531	(1,250,000)	Wastewater Enterprise	40501	Repayment of Debt Service
State Revolving Loan Fund 2016	40528	(755,000)	Wastewater Enterprise	40501	Reimb Operating Fund
AnnadaleComms CFD17 SwrLft Stn	40538	(10,000)	Wastewater Enterprise	40501	Reimb Operating Fund
Tract 5434 CFD Sewer Lift Station 26	40539	(10,200)	Wastewater Enterprise	40501	Reimb Operating Fund
Recycled Water	40529	(100,000)	Recycled Water	40501	Reimb Operating Fund
Sewer Sys Rate Stblztn - Conn Fee	40510	(1,050,600)	Sewer Sys Rate Stblztn - Conn Fee	40510	Capital Improvements Reserve
Sewer Lateral Revolving Fund	40595	(135,000)	Waste Water Connection Fee	40502	Repayment of loans
Residential Solid Waste Reserve	41012	(5,964,100)	Solid Waste Enterprise	41001	To fund 45 Day Cash Reserve & Conv Center
Residential Solid Waste Reserve	41012	(750,000)	City Landfill Closure	41003	To fund Landfill Capital project
Solid Waste Enterprise	41001	(1,890,000)	SW Vehicle Replacement	41013	Vehicle Depreciation Collection
Solid Waste Enterprise	41001	(977,600)	DPU O&M Facility Fund	55003	DPU Facility Operating Costs

FROM		TO				
Fund Name	Fund	Amount	Fund Name	Fund	Amount	Description
Public Works Transfers (Non-General Fund related)						
Meas C-PW Alloc Flexible Fund	22508	(191,100)	Federal Grants Public Works	22048	191,100	Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(1,000)	State Grants Public Works	22056	1,000	Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(1,000)	Transformative Climate Comm	22063	1,000	Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(10,000)	Measure C Tier 1 Capital Projects	22504	10,000	Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(2,000)	Original Meas C - Regional Hwy Program	22511	2,000	Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(3,500)	Meas C-Transit (TOD) Programs	22512	3,500	Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(300)	Measure C New Technology	22515	300	Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(2,000)	State Contracted Services	24061	2,000	Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(45,000)	High Speed Rail Projects	26001	45,000	Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(600)	High Speed Rail Services	26002	600	Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(2,400)	Lcal Agency Prj Fndng-Pub Works	30144	2,400	Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(1,500)	Landscape Maintenance Dist #1	30506	1,500	Interest Expense
Developer Cash-In-Lieu Improv	30102	(1,816,500)	Cash in Lieu - Loan	30154	1,816,500	Cash-In-Lieu Loan
Community Facilities Dist No 2	30509	(154,600)	CFD No. 2 - Reserve	30522	154,600	Reserve
Community Facility Dist No. 11	30517	(232,500)	CFD No. 11 - Reserve	30523	232,500	Reserve
UGM Parks Citywide Facil Fees	31509	(931,800)	Parks Impact Bond Debt Service	70210	931,800	2008 Parks DS
UGM Fire Citywide Facil Fees	31556	(1,185,500)	Public Safety Impact Fee Bond Debt Svc	70211	1,185,500	Fire Impact Fee DS
UGM Fire Citywide Facil Fees	31556	(31,700)	UGM Fire Station 10 Relocation	31660	31,700	FS 10 Loan Repayment
UGM Traf Signal/Mitiga Imp Fee	31578	(641,500)	Developer Cash-In-Lieu Improvement	30102	641,500	Cash-In-Lieu Loan Repayment
UGM Police Citywide Facil Fees	31586	(759,300)	Public Safety Impact Fee Bond Debt Svc	70211	759,300	Debt Service for Police Impact Fees
UGM-Bond Debt Serv Area 101-S	40148	(125,000)	Water Enterprise Fund	40101	125,000	Water Impact Fee Bond Payment
UGM Bond Debt Serv Area 501s	40152	(11,500)	Water Enterprise Fund	40101	11,500	Water Impact Fee Bond Payment
Recharge Area 501-S	40152	(11,500)	Water Enterprise Fund	40101	11,500	Water Impact Fee Bond Payment
Cornelia Sewer Trunk Fee	40513	(35,000)	Wastewater Enterprise	40501	35,000	Wastewater Debt Service

FROM		TO			
Fund Name	Fund	Amount	Fund Name	Fund	Description
Public Works Transfers (Non-General Fund related) Continued					
Grantland Sewer Trunk Fee	40514	(225,000)	Wastewater Enterprise	40501	Wastewater Debt Service
Herndon Sewer Trunk Fee	40515	(57,000)	Wastewater Enterprise	40501	Wastewater Debt Service
Transportation/FAX Department					
Measure C Transit	22505	(2,562,000)	Federal Operating	43504	Match funds for 5307 eligible activities
Transit Local Match Reserve	43503	(899,700)	FAX Capital	43525	Capital match
Transit Local Match Reserve	43503	(135,000)	CMAQ Capital	43532	Capital match
Transit Local Match Reserve	43503	(311,400)	FTA 5310 Grants (FY07-08 fwd)	43539	Capital match
Transit Local Match Reserve	43503	(2,360,700)	Prop 1B – PTMISEA Transit Grant	43542	Capital match
Transit Local Match Reserve	43503	(89,500)	FTA Small Starts Grant – BRT	43548	Capital match
Transit Local Match Reserve	43503	(13,200)	FY10-FY12 Federal CMAQ	43551	Capital match
Transit Local Match Reserve	43503	(2,000)	FY12 FTA5307 Grant CA-90-Y947	43553	Capital match
Transit Local Match Reserve	43503	(1,670,700)	FTA 5339 Grants – FY13 Fwd	43560	Capital match
Transit Local Match Reserve	43503	(15,200)	FY15 FTA 5307 Grant CA-2017-081	43562	Capital match
Transit Local Match Reserve	43503	(42,000)	FY16 FTA 5307 Grant CA-2018-002	43563	Capital match
Transit Local Match Reserve	43503	(22,800)	FY17 FTA 5307 Grant CA-2018-006	43565	Capital match
Transit Local Match Reserve	43503	(31,900)	FTA CMAQ Grant CA-2018-004	43566	Capital match
Transit Local Match Reserve	43503	(110,600)	FY18 FTA 5307 Grant CA-2018-##	43567	Capital match
Transit Local Match Reserve	43503	(90,500)	FY19 FTA 5307 Grant CA-2019-##	43568	Capital match
Transit Local Match Reserve	43503	(65,000)	FY18 FTA 5339 Grant CA-2018-##	43570	Capital match
Transit Local Match Reserve	43503	(215,000)	FY20 FTA 5307 Grant CA-2020-##	43571	Capital match
Transit Local Match Reserve	43503	(147,600)	FY21 FTA 5307 Grant CA-2021-##	43572	Capital match
Transit Local Match Reserve	43503	(144,000)	HOPE – FTA Planning	43575	Capital match
Transit Local Match Reserve	43503	(150,000)	FY22 FTA 5307 Grant CA-2021-##	43576	Capital match
Fresno Transit Operating	43502	(6,111,900)	Transit Local Match Reserve	43503	Various Capital match
State Cap & Trade – LCTOP	43564	(925,000)	Grant Funded Operating Support	43505	LCTOP
FY22 FTA 5307 Grant CA-2021-##	43576	(4,644,100)	Federal Operating – 43504	43504	Match funds for 5307 eligible activities

FROM:			TO:		
Fund Name	Fund	Amount	Fund Name	Fund	Description
Transportation/FAX Department Continued					
FTA CRRSAA Grant CA-2021-##	43577	(5,605,200)	Fresno Transit Operating	43502	CRRSAA funds for eligible operating expenses
FTA ARP Grant CA-2021-##	43578	(28,944,700)	Fresno Transit Operating	43502	ARP funds for eligible operating expenses
Transit Capital Equip/Bus	43593	(483,500)	5316 JARC Grants	43543	JARC Grant

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Legal Debt Margin Information

CITY OF FRESNO, CALIFORNIA

LEGAL DEBT MARGIN INFORMATION

LAST TEN FISCAL YEARS

(Dollars in Thousands)

Legal Debt Limit Calculation for Fiscal Year 2021

Assessed Value	\$40,869,954
Debt Limit (20% of assessed value, pursuant to City Charter)	8,173,991
Debt applicable to the limit:	
General obligation bonds ¹	-
Less amount set aside for repayment of general obligation debt	-
Total net debt applicable to limit	-
Legal debt margin	<u>\$8,173,991</u>

Fiscal Year	Debt Limit	Total Net Debt Applicable to Limit	Legal Debt Margin	Total Net Debt Applicable to the Limit as a Percentage of Debt Limit
2012	5,465,460	-	5,465,460	0.00%
2013	5,391,497	-	5,391,497	0.00%
2014	5,640,685	-	5,640,685	0.00%
2015	6,016,695	-	6,016,695	0.00%
2016	6,305,285	-	6,305,285	0.00%
2017	6,588,227	-	6,588,227	0.00%
2018	6,890,781	-	6,890,781	0.00%
2019	7,322,640	-	7,322,640	0.00%
2020	7,711,716	-	7,711,716	0.00%
2021	8,173,990	-	8,173,990	0.00%

Source: Assessed Valuation Information - County of Fresno, Tax Rate Book

Notes: The City's Judgment and Pension obligation bonds were the result of legal judgments that were financed to be paid out over a period of time. Per Article XVI, Section 18 of the California Constitution "obligations imposed by law" are deemed exceptions to the debt limit.

Process to Ensure Budget Accuracy

The following steps have been taken by the Budget Division to ensure the accuracy of the financial numbers found in this FY 2023 Budget document.

The Data is System Generated

The FY 2020 and 2021 Actual data contained in the financial section of each department was downloaded directly from the Budget Formulation and Management system (BFM). BFM obtains all financial actuals via direct uploads from the City's PeopleSoft financial system.

Numbers are Checked Back to the BFM System

The FY 2022 Amended and FY 2023 revenues and expenditures were checked and footed to the BFM system.

"Balanced Budget" Verification

The revenues and total expenditures were then checked against each other to ensure that they "balance" with consideration given for system rounding. A budget is in balance when the amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

Manual Departmental Verification

Each department's information was again verified, respectively, by a Budget Analyst. The numbers were then "second-setted" (double checked) by a second Analyst.

The Budget Office understands the utmost importance of accurate historical budget presentation and we are continually implementing improvement processes to ensure precision.

Budget Policies

Budget Control

The City operates under the strong-Mayor form of government. Under the strong-Mayor form of government, the Mayor serves as the City's Chief Executive Officer, appointing and overseeing the City Manager, recommending legislation, and presenting the annual budget to the City Council.

The budget of the City of Fresno, within the meaning and context of Section No. 1205 of the City's Charter, must be adopted by resolution by the City Council by June 30th of a given year. As provided by Section 1206 of the Charter, any adjustments in the amounts appropriated for the purposes indicated at the department/fund level shall be made only upon a motion to amend the resolution adopted by the affirmative votes of at least five Council members.

Administrative changes within the department/fund level may be made without approval of City Council within written guidelines established by the City Manager.

For accounting and auditing convenience, accounts may be established to receive transfers of appropriations from department appropriations for capital improvements in two or more different funds for the same capital project.

Department appropriations in Internal Service Funds (ISF) may be administratively adjusted, provided no amendment to the resolution is

required to adjust the appropriation in the department receiving the service from the ISF.

The funds allocated to the respective accounting object classes comprising the total appropriation for each division or department, are for purposes of budgeting consideration and are not intended to constitute separate appropriations. Funds allocated to an object class may be expended for the purpose of any other object class if such expenditures are within the written guidelines established by the City Manager.

The objective of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the City Council. Activities of the General Fund, Special Revenue Funds, and certain Debt Service Funds are included in the annual appropriated budget. Project-length financial plans are adopted for certain capital project funds. The level of budgetary controls (the level at which expenditures cannot legally exceed the appropriated amount) is maintained at the department level by major expenditure category through an encumbrance system prior to the release of purchase orders to vendors. Purchase orders that result in an overrun of department-level balances by object are not released until additional appropriations are made available.

A budget is in balance when the amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

Fund Structure

The City, like other state and local governments, uses fund accounting to ensure that various revenue sources are used for the purpose for which they were intended. The budget document is organized to reflect this

fund structure of the City's finances. Fund revenues and expenditures are rolled up to the various object levels by division and department for presentation of information to the public. Budget adoption and subsequent administration is carried out on a fund basis.

A fund is a fiscal and accounting entity with a self-balancing set of accounts that the City uses to track specific resources and spending for particular activities. All of the funds of the City can be divided into the following categories:

The *General Fund Type* is used to account for unrestricted revenues. Revenues received by the City that have no legal or contractual restriction are placed in the various General Funds. Appropriations may be made from the General Fund for any legal City activity. Revenues such as sales tax, property tax, and business tax are a few examples of General Fund revenues. These revenues support such activities as City Council, Mayor, City Clerk, City Manager, City Attorney, Planning & Development, Finance, Fire, General City Purpose, Parks, Personnel, Police, and Public Works.

The *Special Revenue Fund Type* accounts for revenue that the City receives for a specific purpose. The City receives a significant amount of revenue that is restricted as to its use. The City assesses property and business owners' fees to be used to provide specific benefits to the assessed property or business. The City also receives grants and contracts that require specific performance. Examples of this type of revenue are assessment districts, Community Development Block Grant, and various gas taxes.

The *Capital Project Fund Type* accounts for funds that are either restricted or designated for capital projects.

The *Debt Service Fund Type* is used to accumulate assets for the repayment of long-term debt. Funds are transferred from the operating accounts of the various departments that benefit from the assets financed through the creation of the debt. Some examples of debt service funds would be the Pension Obligation Bonds, and Convention Center Exhibit Hall Expansion Bonds.

The *Proprietary Fund Types* operate as if they were private businesses. There are two categories of Proprietary Fund types. First, there are the Internal Service Funds that provide services to departments within the City. These would include such funds as the Fleet Operating Fund and the Information Services Operating Fund. Second, there are Enterprise Funds. These funds provide services to other governmental and non-governmental entities, including individuals and businesses. Examples of some Enterprise Funds are the Water Fund, the Airports Fund, and the Convention Center Fund.

Basis of Accounting

The City adopts an annual operating and capital budget for General Fund, Special Revenue Funds, Debt Service Funds (except Financing Authorities & Corporations and City Debt Service), Capital Projects Funds (except Financing Authorities & Corporations) and Proprietary Funds. These budgets are adopted on a cash basis. Supplemental appropriations during the year must be approved by the City Council. Budgeted amounts are reported as amended.

Encumbrances, which are commitments related to executed contracts for goods or services, are recorded for budgetary control purposes in the fund in which the expenditures will be incurred. Encumbrance accounting is utilized for budgetary control and

accountability and to facilitate cash planning and control. Encumbrances outstanding at year end are reported as reservations of fund balances, as they do not constitute expenditures or liabilities.

Each of the funds in the City's budget has a separate cash balance position. The cash reserve position is a significant factor evaluated by bond rating agencies assessing the financial strength of an organization. Cash reserve amounts and trends, represent the continued ability of a City to meet its obligations and facilitate the requirements for a balanced budget.

The Debt Service Funds pay expenditures related the City's General Obligation debt. Debt service payments on existing City debt are the first obligation of the Debt Service Fund. Based on revenue estimates and assuming a constant property tax levy, the remaining resources of the fund may be used to assume debt obligations for new capital projects or pay for capital project expenses in the form of temporary notes, which are retired in the same year (pay-as-you-go financing). Capital Projects Funds are used to account for the financial resources to be used for the acquisition or construction of major capital facilities other than those financed by proprietary funds and trust funds. The City finances capital projects in a variety of ways: cash, general obligation

bonds/notes, revenue bonds, and grants. The debt service payments for General Obligation debt are spread either to the Debt Service Fund or the various enterprise and internal service funds, as appropriate.

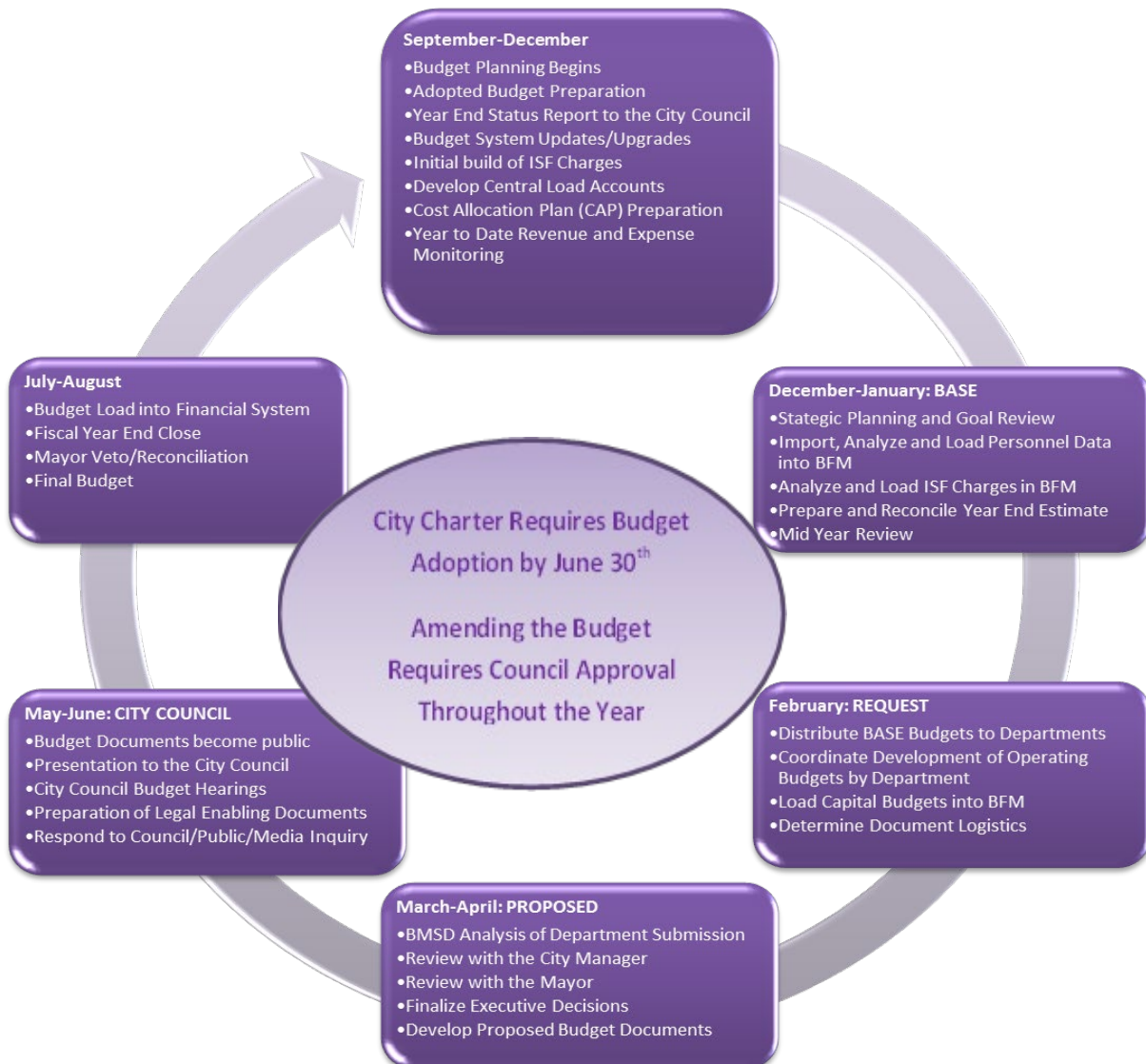
The financial statements of the City have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to governmental agencies. The City prepares its Annual Comprehensive Financial Report (ACFR) in accordance with GASB 34 and 54. The Basic Financial Statements include the government-wide financial statements that present an overview of the of the City's entire financial operations, and the Fund Financial Statements that present the financial information of each of the City's major funds, as well as non-major governmental, fiduciary, and other funds.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to vacation, sick leave, claims and judgments, are recorded only when payment is due.

Budget Development

The Operating Budget and Capital Improvement Plan (CIP) are developed through a multi-step information gathering and priority setting process to create a financial plan for the operations of the government for the fiscal year. The City Charter defines much of the process. The Mayor, City Manager, Budget & Management Studies, City Council and citizens committees are key participants. The preparation of the budget document is the result of a citywide effort.

Each department is presented with an operating base budget that is used as the foundation for building their requests for the operations of their organizations. All prior Fiscal Year's one-time expenditure increases are removed, except for those that are demonstrable and mandatory. Employee service costs are calculated. Special projects and contingencies are excluded from the base unless mandated or other special circumstances apply. Interdepartmental charges, lease purchases, and debt service are loaded centrally by Budget & Management Studies.



A five-year capital budget is required from all departments who work on capital projects. The purpose is to give the Mayor and City Council a tool to plan for the future, as well as to more realistically reflect the timing of many capital projects that take more than one year to complete. All capital budgets are built in compliance with the City's decision to use Project Costing to track the cost of doing business and associated revenues in either more detail, or in different categories than what a General Ledger-only accounting system would provide. Project Costing uses structural elements that focus on activities including project types, activity types, and resource types. Project costing is available to track cost and revenue detail by Business Unit defined activities and categories, and augments and expands General Ledger information; however, it does not replace it. Appropriation controls remain at the fund/organization level. The information provided by Project costing is intended as a management tool to provide more timely, detailed, and accurate information to the Mayor, City Manager, City Council, and the public.

Departments submit their requests to the Budget & Management Studies Division to be analyzed and reviewed. Requests are evaluated based on Department specific activities, City funding resources, and the goals/strategies identified by each Department. Decision support information is compiled and presented to the Mayor and City Manager in a series of review meetings comprised of the Mayor, Mayor's Chief of Staff, City Manager, Assistant City Manager, Budget Manager and Department Directors. Upon final decisions of format and content, the Mayor's Proposed Budget Document is printed and presented to Council for deliberation and adoption. The Adopted Budget Document is prepared to include all the various changes approved by the City Council.

Budget Administration

The budget establishes appropriation and expenditure levels. Expenditures may be below budgeted amounts at year end, due to unanticipated savings realized from department operations. The existence of a particular appropriation in the budget does not automatically mean funds are expended. Due to the time span between preparing the budget, subsequent adoption by the governing body, as well as rapidly changing economic factors, all expenditures are reviewed prior to any disbursement. These expenditure review procedures assure compliance with City requirements, and provide some degree of flexibility for modifying programs to meet the changing needs and priorities of the public. Therefore, Fresno City's FY 2022 budget is a forward-looking policy document which reflects a snapshot in time of the City's strategies to best serve the public.

Amending the Budget

The Annual Appropriation Resolution (AAR) adopted each year by City Council is the legal document that establishes spending authority to each city department within funds. During the fiscal year, numerous circumstances arise which make adjusting the adopted budget desirable or necessary. This can arise when the Mayor or City Council establishes a new policy or revises an old one, when a new source of funding for a project is obtained, when a department finds a need for something not included in the adopted budget, etc.

City Council approval (five affirmative votes) is required for the following proposed amendments to the AAR: 1) transfer of an appropriation from one fund to another fund; 2) increases or decreases in appropriations within a Department; and, 3) any new appropriations.

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Financial Policies

The City's Annual Comprehensive Financial Report (ACFR) may be accessed on the City's website www.fresno.gov.

FINANCIAL CONTROL

Internal Controls

In developing and evaluating the City's accounting system, consideration was given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition; and, (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and, (2) the evaluation of costs and benefits requires estimates and judgments by management. All internal control evaluations occur within the above framework. We believe that the City's internal accounting controls adequately safeguard assets and provide reasonable assurance of the proper recording of financial transactions.

Budgetary Process

The City's budget is a detailed operating plan which identifies estimated costs and results in relation to estimated revenues. The budget includes: (1) the programs, projects, services, and activities to be carried out during the fiscal year; (2) the estimated revenue available to

finance the operating plan; and, (3) the estimated spending requirements of the operating plan. The budget is the result of a process wherein policy decisions by the Mayor, City Manager, and City Council members are made, implemented, and controlled. The City maintains budgetary controls to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the City Council. Activities of the General Fund, special revenue funds, and certain debt service funds are included in the annual appropriated budget. The level of budgetary controls (the level at which expenditures cannot legally exceed the appropriated amount) is maintained or centralized at the department level.

The City also uses encumbrance accounting as another technique to accomplish budgetary control for all fund types. This consists of a commitment for expenditures that are earmarked for a particular purpose and are spent when funds become available. Appropriations that are not encumbered lapse at the end of the fiscal year. Certain year-end encumbrances that fulfill a spending commitment are carried forward and become part of the following year's budget. Open encumbrances at June 30th are reported as reservations of fund balances in the ACFR.

Pension Trust Fund Operations

The City maintains two retirement systems for its employees. One covers all firefighters and police officers (Fire and Police System), while the other covers all remaining permanent employees (Employees' System). The systems are single-employer defined benefit pension plans administered by the City of Fresno Retirement Boards. For ACFR purposes, the actuarial assumptions used to compute contribution requirements and to determine funding status are always based upon the prior year's valuation, which for the fiscal year 2021

is the actuarial valuation performed as of June 30, 2020.

Cash Management

The City's pooled temporary idle funds and deposits are invested pursuant to the City's Investment Policy (the Policy) and the California Government Code (GC) by the City Treasurer. The Policy seeks the preservation of capital, safety, liquidity and yield, in that order of priority. The Policy addresses soundness of financial institutions holding our assets and the types of investments permitted by the GC. The City seeks to minimize credit and market risk, while maintaining a competitive yield on its portfolio. Accordingly, the Policy permits investments in certificates of deposit, obligations of the U.S. Treasury and U.S. Government sponsored corporations and agencies, commercial paper, corporate bonds, medium-term notes, banker's acceptances, repurchase and reverse repurchase agreements, mutual funds invested in U.S. Government and Treasury obligations, and the State Treasurer's Investment Pool.

The City invests in no derivatives other than structured (step-up) notes, and floored floater notes, which guarantee coupon payments. These are minimal risk instruments.

Risk Management

With certain exceptions, it is the policy of the City to use a combination of self-insurance and purchased commercial insurance against property or liability risks. The City believes it is more economically able to manage its risks internally and set aside funds as needed for estimated current claim settlements and unfavorable judgments through annual appropriations and supplemental appropriations. The City maintains limited coverage for certain risks that cannot be eliminated. At this time, the City is engaged in

an Owner-Controlled Insurance Program covering the wastewater treatment expansion. The Risk Management Division investigates and manages all liability claims and property losses, evaluates risk exposure and insurance needs, protects against contractual loss by reviewing and preparing insurance and indemnification portions of construction contracts, leases and agreements, emphasizes ongoing operational loss control, and purchases all insurance coverage for the City.

The City maintains General Liability Insurance, with limits of liability of \$25 million per occurrence and \$34,000,000 aggregate in Excess Liability coverage. There is \$3 million of self-insured retention (SIR). The City carries Airport Owners and Operators General Liability Insurance and Aviation Insurance (Aircraft Liability), with limits of liability of \$100,000,000. There is no deductible or self-insured retention (SIR). The City also maintains Property Insurance, Boiler, and Machinery Insurance, with total insured values of \$1,542,528,760 and limits of liability of \$500,000,000. Other coverage carried by the City include: Fine Art coverage; Automobile Physical Damage; Government Crime coverage; Cyber Liability coverage; and Aviation Insurance (Aircraft Hull) for two helicopters.

INDEPENDENT AUDIT

The City's Charter Section 1216 requires an annual audit of the City's financial records, transactions and reports by an Independent Certified Public Accounting (CPA) firm. These records, summarized in the Comprehensive Annual Financial Report, have been audited by a nationally recognized CPA firm, Macias Gini & O'Connell LLP. The Successor Agency to the Redevelopment Agency was audited by Macias Gini & O'Connell LLP as well. Various other component units of the City, consisting of, the

Pension Trust Fund and a discretely presented component unit, the City of Fresno Cultural Arts Properties, have been separately audited by other CPA firms. The Independent Auditor's Report on our current financial statements is presented in the ACFR's Financial Section.

In addition to this report, the City is required to undergo an annual "Single Audit" in conformity with the provisions of the Federal Single Audit Act of 1996 and the U.S. Office of Management and Budget Circular A-133, *Audits of State and Local Governments and Non-Profit Organizations and Government Auditing Standards*, issued by the Comptroller General of the United States. Information related to the Single Audit is included in a separate report.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the City have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to governmental agencies. The Governmental Accounting Standards Board is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant accounting policies of the City are described below.

Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the non-fiduciary activities of the primary government and its component units. For the most part, the effect of inter-fund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported

separately from business-type activities, which rely, to a significant extent, on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and, (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

The accounts of the City are organized on the basis of funds. A fund is a separate accounting entity with a self-balancing set of accounts. Each fund was established for the purpose of accounting for specific activities in accordance with applicable regulations, restrictions or limitations. Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and trust fund financial statements. Revenues are recorded when earned and expenses are

recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met. Agency funds however, are unlike all other types of funds, reporting only assets and liabilities. As such, they cannot be said to have a measurement focus. They do however, use the accrual basis of accounting to recognize receivables and payables.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers property tax revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to vacation, sick leave, claims and judgments, are recorded only when payment is due.

Property taxes, other local taxes, licenses, and interest associated with the current fiscal period are all considered susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when the City receives cash.

FINANCIAL STATEMENTS

Investment in the Treasurer's Pool

The City Controller/Treasurer invests on behalf of most funds of the City in accordance with the

City's investment policy and the California State Government Code. The City Treasurer, who reports on a monthly basis to the City Council, manages the Treasurer's Pool.

The Treasurer's investment pool consists of two components: 1) pooled deposits and investments; and, 2) dedicated investment funds. The dedicated investment funds represent restricted funds and relate to bond issuance of enterprise funds. In addition to the Treasurer's investment pool, the City has other funds that are held by trustees. These funds are related to the issuance of bonds and certain loan programs of the City.

Investment Valuation

The City reports their investments at fair value in accordance with Governmental Accounting Standards Board Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools. In addition, changes in fair value are reflected in the revenue of the period in which they occur.

Statutes authorize the City to invest in obligations of the U.S. Treasury, agencies and instrumentalities, commercial paper, bankers' acceptances, repurchase agreements, money market funds and the State Treasurer's investment pool. The City's Pension Trust Fund is also authorized to invest in every kind of property or investment which persons of prudence, discretion and intelligence acquire for their own account.

Except as noted in the following paragraph, investments are comprised of obligations of the U.S. Treasury, agencies and instrumentalities, cash, time certificates of deposit, mutual funds, bankers' acceptances, money market accounts and deposits in the State of California Local Agency Investment Fund, and are stated at fair

value. The Pension Trust Fund has real estate and other investments as well.

Highly liquid money market investments, guaranteed investment contracts, and other investments with maturities of one year or less at time of purchase are stated at amortized cost. All other investments are stated at fair value. Market value is used as fair value for those securities for which market quotations are readily available. The fair value of real estate investments is based on independent appraisals. Investments that do not have an established market are reported at estimated fair values.

Investment Income

Cash balances of each of the City's funds, except for certain Trust and Agency Funds and other restricted accounts, are pooled and invested by the City. Income from pooled investments is allocated to the individual funds based on the fund participant's average daily cash balance at the month end in relation to total pooled investments. The City's policy is to charge interest to those funds that have a negative average daily cash balance at month end. Deficit cash balances are reclassified as due to other funds and funded by enterprise funds or related operating funds.

Loans Receivable

For the purposes of the Fund Financial Statements, Special Revenue Fund expenditures relating to long-term loans arising from loan subsidy programs are charged to operation upon funding and the loans are recorded, net of an estimated allowance for potentially uncollectible loans. In some instances amounts due from external participants are recorded with an offset to a deferred credit account. The balance of long-term loans receivable includes loans that may

be forgiven if certain terms and conditions of the loans are met.

Inventories

Inventories recorded in the proprietary funds primarily consist of construction materials and maintenance supplies. Generally, proprietary funds value inventory at cost or average cost and expense supply inventory as it is consumed. This is referred to as the consumption method of inventory accounting. The City uses the purchases method of accounting for inventories in governmental fund types; whereby, inventory items are considered expenditures when purchased and are not reported in the Statement of Net Assets.

Capital Assets

Capital assets, which include land, buildings and improvement, machinery and equipment, and infrastructure assets, are reported in the applicable governmental or business-type activity columns in the Government-wide Financial Statements. Capital assets are defined as assets with an initial individual cost of more than \$15,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Capital outlay is recorded as expenditures of the General, Special Revenue, and Capital Projects Funds and as assets in the Government-wide Financial Statements to the extent the City's capitalization threshold is met. Tax-exempt interest incurred during the construction phase of the capital assets of business-type activities is reflected in the capitalized value of the asset constructed, net of interest earned on the invested proceeds over the same period. Amortization of assets

acquired under capital lease is included in depreciation and amortization.

Buildings and improvements, infrastructure, and machinery and equipment of the primary government, as well as the component units, are depreciated using the straight-line method over the following estimated used lives:

Assets	Years
Buildings and Improvements	20 to 50
Infrastructure	15 to 30
Machinery and Equipment	3 to 5

Works of art, historical treasures and zoological animals held for public exhibition, education, or research in furtherance of public service, rather than financial gain, are not capitalized. These items are protected, kept unencumbered, cared for and preserved by the City.

Bond Issuance Costs and Discounts

In the Government-wide Financial Statements and the proprietary fund types in the Fund Financial Statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund statement of net assets. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. Interest accreted on capital appreciation bonds is reported as accreted interest payable in the proprietary fund and as long-term liabilities, due in more than one year in the Government-wide.

Refunding of Debt

Gains or losses occurring from advance refunding are deferred and amortized into expense.

Deferred Revenues

Deferred revenues in governmental funds arise when potential revenue does not meet both the “measurable” and “available” criteria for recognition in the current period. Deferred revenues also arise when resources are received by the City before it has a legal claim to them (i.e., the City bills certain fixed rate services in advance; amounts billed but not yet earned are deferred and amortized over the service period).

Interfund Transfers

Interfund transfers are generally recorded as transfers in (out) except for certain types of transactions that are described below:

- Charges for services are recorded as revenues of the performing fund and expenditures of the requesting fund. Unbilled costs are recognized as an asset of the performing fund at the end of the fiscal year.
- Reimbursements for expenditures, initially made by one fund, which are properly applicable to another fund, are recorded as expenditures in the reimbursing fund and as a reduction of expenditures in the fund that is reimbursed.

FUND EQUITY

Reservations of Fund Equity

Reservations of fund balances of the governmental funds represent amounts that are not appropriated or are legally segregated for a specific purpose. Restrictions of net assets are limited to outside third parties. Designations of fund balances represent tentative management plans that are subject to change. The following is a brief description of the nature of certain reserves.

Reserve for assets not available for appropriation: Certain assets, primarily cash

and investments outside City Treasury and deferred charges, do not represent expendable available financial resources. Therefore, a portion of fund equity is reserved to offset the balance of these assets.

Reserve for debt service: The fund balance of the debt service funds is reserved for the payment of debt service in the subsequent year.

Reserves for encumbrances: Encumbrances are recorded as reservations of fund balances because they do not constitute expenditures or liabilities. In certain special revenue and capital projects funds, this accounting treatment results in a deficit unreserved fund balance. This deficiency is carried forward to the next fiscal year where it is applied against estimated revenues in the year the commitments are expended.

Reserves for property held for resale: The reserve for property held for resale represents a segregation of a portion of fund balance to indicate that property held for resale does not represent expendable financial resources.

Net Assets

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt, consist of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets. Net assets invested in capital assets, net of related debt excludes unspent debt proceeds. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the City or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. Restricted

resources are used first to fund appropriations. Unrestricted net asset represent net assets which are not restricted.

Cash Flows

Statements of cash flows are presented for proprietary fund types. Cash and cash equivalents include all unrestricted and restricted highly liquid investments with original purchase maturities of three months or less. Pooled cash and investments in the City's Treasury represent monies in a cash management pool and such accounts are similar in nature to demand deposits.

Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures.

Accordingly, actual results could differ from those estimates.

CASH AND INVESTMENT

The City's cash and investments are invested pursuant to investment policy guidelines established by the City Controller/Treasurer, subject to review by the City Council. The objectives of the investment policy are preservation of capital, liquidity, and yield. The policy addresses the soundness of financial institutions in which the City will deposit funds, types of investment instruments as permitted by the California Government Code, and the percentage of the portfolio that may be invested in certain instruments with longer terms to maturity.

The City maintains a cash and investment pool available for use by all funds. Each fund type's portion of this pool is displayed on the combined balance sheet as "Cash and

Investments." In addition, certain funds have investments with trustees related to debt issues.

City Sponsored Investment Pool

As part of the City's total cash and investment portfolio, the Treasury Officer manages an investment pool that includes only internal investors. The pool is not registered with the Securities and Exchange Commission as an investment company. The Treasury Officer is granted authority for managing the pool by Fresno Municipal Code Section 4-104. The Treasury Officer reports investment activity monthly to the City Council and annually an investment policy is submitted to the Council for review and approval. The fair value of investments is determined monthly. Participants' shares are determined by the daily cash balance deposited in the pool (the value of its pool shares). The value of the pool shares is based upon amortized cost in day to-day operations but is adjusted to the fair value at year-end. The investments are reported at fair value. The value of the shares is supported by the value of the underlying investments. Each fund type's portion of this pool is displayed on the financial statements as "Cash and Investments". In addition, certain funds have investments with trustees related to debt issues.

Stewardship, Compliance and Accountability

There have been no material violations of finance-related legal or contractual provisions.

OTHER INFORMATION

Collateral Held

The City obtains various forms of collateral with respect to the numerous contracts that it enters into. The collateral may take the form of performance bonds, payment bonds, surety bonds, certificates of deposit, escrow agreements, etc. The purpose of the collateral is to protect the City from loss in case the terms of a contract are not filled or complied with. The City may not convert the collateral to its use unless a breach of contract occurs; therefore, this collateral is not recorded on the City's books as an asset.

Construction Retainage Escrow Accounts

The City enters into construction contracts with various outside third-party contractors with respect to major capital projects. As the construction progresses, progress payments are made to the contractors. Portions of the payments, retention payments, are paid into an escrow account. While these funds are earned by the contractors, generally five percent to 10 percent of the contract amount, they are not released out of the escrow account to the contractor until some agreed upon date, usually the completion of the job. These amounts are retained for a variety of reasons; as an incentive to complete the job in a timely manner or as a fund for the benefit of suppliers and subcontractors. The City may not convert the funds in these escrow accounts for its use unless a breach of contract occurs.

BUDGETARY RESULTS RECONCILIATION

Basis Differences

The City's budgetary process is based upon accounting on a basis other than generally accepted accounting principles (GAAP). The results of operations (actual) are presented in the budget and actual comparison schedule in accordance with the budgetary process (Budget basis) to provide a meaningful comparison with the budget, while the financial statements are presented using the GAAP basis. Loan proceeds, loans repayments, transfers and interfund reimbursements primarily relate to basis differences.

Timing Differences

One of the major differences between the Budget basis and GAAP basis are timing differences. Timing differences represent transactions that are accounted for in different periods for Budget basis and GAAP basis reporting. Revenues such as property tax, sales tax and grant revenues recognized on a cash basis have been deferred for GAAP reporting, while various expenditures not recognized on a cash basis have been accrued for GAAP reporting.

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Acronyms

AIP -	Airport Improvement Program	COBRA -	Consolidated Omnibus Budget Reconciliation Act
ACFR -	Annual Comprehensive Financial Report	COG -	Council of Governments
ADA -	Americans with Disabilities Act	COPS -	Community Oriented Policing Services
AFG -	Assistance to Firefighters Grants	CRCF -	Consolidated Rental Car Facility
ARPA -	American Rescue Plan Act	CRRSAA -	Coronavirus Response and Relief Supplemental Appropriation Act
ATU -	Amalgamated Transit Union	CVB -	Convention and Visitors Bureau
AV -	Assessed Valuations	CWSRF -	Clean Water State Revolving Fund
BRT -	Bus Rapid Transit	CY -	Calendar Year
CalEMA -	California Emergency Management Agency (Formerly the Office of Emergency Services / OES)	DHS -	Department of Homeland Security
CAP -	Cost Allocation Plan	DOD -	Department of Defense
CCR -	Central Contractor Registry	DOE -	Department of Energy
CDBG -	Community Development Block Grant	DOJ -	Department of Justice
CDE -	Community Development Entity	DOL -	Department of Labor
CDFI -	Community Development Financial Institutions	DTIS -	Downtown Infrastructure Study
CEC -	California Energy Commission	DUNS -	Data Universal Numbering System
CEDs -	Economic Development Strategy	EDA -	Economic Development Administration
CFMEA -	City of Fresno Management Employees Association	EDC -	Economic Development Corporation
CFPEA -	City of Fresno Professional Employees Association	EECBG -	Energy Efficiency and Conservation Block Grant
CHDO -	Community Housing Development Organization	EERE -	Office of Energy Efficiency and Renewable Energy
CHRP -	COPS Hiring Recovery Program	EISA -	Energy Independence and Security Act
CHSRA -	California High Speed Rail	EPA -	Environmental Protection Agency
CIP -	Capital Improvement Plan	FAA -	Federal Aviation Administration
CMAQ -	Congestion Mitigation Air Quality Grants	FAAST -	Financial Assistance Application Submittal Tool
CNG -	Compressed Natural Gas	FAPSS -	Fresno Airport Public Safety Supervisors
		FAX -	Fresno Area Express
		FCEA -	Fresno City Employees Association
		FCEC -	Fresno Convention and Entertainment Center
		FCH -	Fresno Chandler Airport
		FEMA -	Federal Emergency Management Agency

Acronyms

FHWA -	Federal Highway Administration	MOU -	Memorandum of Understanding
FOA -	Federal Opportunity Announcement	MRZ -	Municipal Restoration Zone
FPOA -	Fresno Police Officers Association	MVLF -	Motor Vehicle in-Lieu Fee
FRA -	Federal Railroad Administration	NCFPD -	North Central Fire Protection District
FRC -	Fresno Revitalization Corporation	NEA -	National Endowment for the Arts
FTA -	Federal Transit Administration	NERT -	Neighborhood Revitalization Team
FTE -	Full Time Equivalent	NPIAS -	National Plan of Integrated Airport Systems
FUN-	Fresno United Neighborhoods	NPS -	Non-Point Source
FUSD -	Fresno Unified School District	NQLI -	Neighborhood Quality of Life Initiative
FY -	Fiscal Year	NSP -	Neighborhood Stabilization Program
FYI -	Fresno Yosemite International (Airport)	NTIA -	National Telecommunications and Information Administration
GAAP -	Generally Accepted Accounting Principles	O&M -	Operations & Maintenance
GF -	General Fund	OJP -	Office of Justice Programs
GFOA -	Government Finance Officers Association	PAL -	Police Activities League
GMS -	Grants Management System	PAR -	Position Authorization Resolution
GP-	General Plan	PARCS -	Parks, After School, Recreation and Community Service Department
HOV -	High Occupancy Vehicle	PBID -	Property Based Investment District
HSR -	High Speed Rail	PI -	Permanent Intermittent (Employee)
HUD -	Department of Housing and Urban Development	POB -	Pension Obligation Bond
IAFF -	International Association of Firefighters A.F.L.C.I.O., Fresno City Fire Firefighters Association	PPT -	Permanent Part Time (Employee)
IBEW -	International Brotherhood of Electrical Workers	RFP -	Request for Proposal
ID -	Interdepartmental Charges	RDEE -	Rapid Deployment Energy Efficiency
ISF -	Internal Service Funds	RJI -	Regional Jobs Initiative
ITS -	Intelligent Transportation System	SAP -	Station Area Plan
JAG -	Justice Assistance Grant	SDWA -	Safe Drinking Water Act
LAFCO -	Local Agency Formation Commission	SDWSRF -	State Drinking Water State Revolving Fund
LBI -	Local Business Initiative	SEGA -	Southeast Growth Area
LOCAL 39 -	International Union of Operating Engineers, Stationary Engineers	SMG -	Fresno Entertainment Center
MPO -	Metropolitan Planning Organizations	SNRO -	Student Neighborhood Revitalization Officers
MGPI -	Mayor's Gang Prevention Initiative	STOP -	Services. Training. Officers. Prosecutors

STP -	Surface Transportation Program	TRAN -	Tax Revenue Anticipation Note
TOC -	Traffic Operations Center	UB&C -	Utility, Billing & Collection
TOD -	Transit Oriented Development	UGM -	Urban Growth Management
TOP -	Technology Opportunities Program	WFSD -	West Fresno School District
TOT -	Transient Occupancy Tax (Room Tax)		

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Glossary of Terms

Accountability – The state of being obligated to explain one’s actions, to justify what one does. Accountability requires governments to answer to the citizenry—to justify the raising of public resources and the purposes for which they are used.

Accounting System – The total set of records and procedures that are used to record, classify, and report information on the financial status and operations of an entity. The accounting system in Fresno is commonly referred to as PeopleSoft (PS).

Accrual Basis – An accounting basis wherein revenue and expenses are recorded in the period in which they are earned or incurred regardless of whether cash is received or disbursed in that period. This is the accounting basis that generally is required to be used in order to conform to generally accepted accounting principles (GAAP) in preparing financial statements for external users.

Actual – The actual revenues received and expenses incurred for the fiscal year ending June 30.

Adopted Budget – The City Budget passed by Council for the period July 1 through June 30.

All Other Revenue – Revenues not captured through taxes, fees, transfers or bond sales.

Allocation – A part of a lump-sum amount, which is designated for expenditure by specific organization units and/or for specific purposes, activities, or objects.

Amended Budget – The City Budget for fiscal year ending June 30th is adopted by resolution by the City Council. Adjustments in the amounts appropriated at the department/fund level are made throughout the fiscal year upon a motion to amend the resolution and affirmative votes of at least five Council members. Budgeted amounts are reported as amended on June 30.

Annual Budget – A budget applicable to a single fiscal year.

Appropriation – A legal authorization granted by Council to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount. All City of Fresno appropriations lapse/expire at the end of each fiscal year.

Audit – A systematic collection of the sufficient, competent, evidential matter needed to attest to the fairness of management’s assertions in the financial statements or to evaluate whether management has effectively carried out its responsibilities. The auditor obtains this evidential matter through inspection, observation, inquiries and confirmations with third parties.

Auditor’s Report – In the context of a financial audit, a statement by the auditor describing the scope of the audit and the auditing standards applied in the examination, and setting forth the auditor’s opinion on the fairness of presentation of the financial information in conformity with GAAP or some other comprehensive basis of accounting.

Authorized Positions – Number of positions authorized in the budget and reflected in the Position Authorization Resolution (PAR).

Balanced Budget – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

Basis of Accounting – Refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not necessarily the same basis used in preparing the budget document.

Beginning Balance – The amount of money the City anticipates having on July 1, to begin the new fiscal year.

Bond Rating – An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full. Three agencies regularly review city bonds and generate bond ratings – Moody's Investors Service, Standard and Poor's Ratings Group and Fitch.

Bond Sale Proceeds – Revenue obtained through the sale of debt also called "Bond Proceeds."

Bonds – Most often, a written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

Bonus Pay – A compensation bonus based on the achievement of specific agreed-to

outcomes outlined in an annual performance plan.

Budget – A plan of financial operation containing an estimate of proposed expenditures for a given period (usually a fiscal year) and the proposed means of financing them. Since the typical budgeting process includes many budgets, it is often necessary to identify the specific budget being discussed with an adjective: Mayor's Proposed Budget, Adopted Budget, and Amended Budget.

Budget Amendment – Under the City Charter, the Council has the sole responsibility for adopting the City's budget, and may amend or supplement the budget at any time after adoption by a majority vote. The City Administrative Officer has the authority to approve administrative adjustments to the budget within the guidelines set in Section 1206 of the Charter.

Budget Calendar – The schedule of key dates, which is followed in the preparation, adoption, and administration of the budget.

Budget Document – The instrument utilized to present the City's comprehensive financial plan for the upcoming fiscal year to the City Council and the public.

Budgetary Basis of Accounting – Determines when a government charges an expenditure to a budget appropriation, or when it credits revenue to its funds for budgeting purposes. Although the City presents financial statements in its Annual Comprehensive Financial Report (ACFR) in accordance with GAAP, the budget is adopted on a modified cash basis. This is in accordance with provisions of the City Charter and state law. The major areas of difference between the two basis of accounting are as follows: 1) for budgetary purposes, revenues are recorded when received. Under GAAP,

revenues are recorded when susceptible to accrual; and, 2) for budgetary purposes, interfund loans and repayments (i.e., “interfund transfers”) are recorded as expenditures and revenues. Under GAAP, these transactions are reclassified as increases or reductions in the “due to/due from” accounts.

Business Tax – Taxes collected from business operating within the City.

Calendar Year (CY) – A 12 month period spanning from January through December.

Capital or Capital Outlays – Expenditures associated with the construction or acquisition of capital assets.

Capital Improvement Plan (CIP) – A plan or budget for capital outlays to be incurred each year over a fixed period of years to meet capital needs. It lists each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance each projected expenditure.

Capital Project – An organizational unit to account for funds that are used for Major Capital Improvement Projects (see Capital Improvement Plan). These projects include the construction of new streets, sewer lines, fire stations, or the development of a new park. These are one-time expenditures.

Card Room Tax – Revenues collected from card room operations that occur within the City.

Carryover – The excess of assets of a fund over its liabilities. A portion of this balance may be available to finance the succeeding year’s budget. Fund Balance is synonymous with Carryover.

Cash Basis – A method of accounting under which transactions are recorded when cash is received or disbursed.

Charges for Current Services – Monies the City receives as payment for services provided such as water, sewer, solid waste, and building permits.

Community Development Block Grant (CDBG) – Revenues received from the federal government and expended as prescribed under the CDBG Program.

Contingency – An appropriation of funds to cover unforeseen events that occur during the fiscal year. Uses of such appropriations require approval by the Mayor and City Council.

Cost Allocation Plan (CAP) – The Cost Allocation Plan identifies the total cost of providing City services by allocating indirect costs such as City Clerk and City Manager to direct program cost areas. This information is used in setting City fees, reimbursing the General Fund for services provided to other funds, evaluating service delivery options, and recovering grant administration costs.

Current Year – As applied to budgeting and accounting, designates the operations of the present fiscal year period.

Debt Service – The principal and interest payments on long-term debts.

Debt Service Fund – A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Deficit – The excess of the liabilities of a fund over its assets or the excess of expenditures over revenues during an accounting period.

Defunded Positions – A defunded position remains on the Position Authorization Resolution, however, there is no funding in the budget to support this position and it will remain vacant during the fiscal year.

Deleted Positions – A deleted position is removed from the Position Authorization Resolution and is no longer authorized to be used.

Department – A major administrative unit of the City of Fresno reflecting overall management responsibility for an operation or a group of related operations within a functional area. Identifies the highest level in the formal organization in which specific activity is carried out.

Division – An organizational component of a department, possibly sub-divided into sections, programs or activities.

Emergency Reserve Fund – A fund established on January 27, 2004, by the Council action executing the Mayor's executive order to establish and maintain a five percent General Fund Emergency Reserve Fund. The Emergency Reserve will only be used upon declaration of a fiscal emergency declared by the Mayor and ratified by the Council.

A fiscal emergency is defined as:

- Natural catastrophe

- Public Safety emergency

- Precipitous decline in General Fund revenues

Employee Services – The personnel costs of a City program, including wage/salary, direct and indirect benefits such as health insurance, workers' compensation, unemployment insurance, etc.

Encumbrances – The commitment of appropriated funds to purchase an item or

service. To encumber funds means to set aside or commit funds for a future expenditure.

Enterprise Funds – A fund established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the government body is that the cost of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. Examples in Fresno are the Utilities and Planning & Development Departments.

Enterprise In-Lieu Fees – Fees paid by the Transportation Department in lieu of property taxes.

Estimated – The most recent prediction of current year revenue and expenditures. Estimates are based upon several months of actual expenditure and revenue information and are prepared to consider the impact of unanticipated costs or other economic changes.

Executive Summary – The City Manager's memorandum to the Mayor, City Council and Citizens summarizing the most important aspects of the budget, including changes from the current fiscal year, and the goals, themes and priorities that are encompassed within the City's budget.

Expendable Trust – Accounts for assets held in a trustee capacity where the principal and income may be expended in the course of the fund's designated operations (e.g. Housing Loan Fund, Unclaimed Property Fund, etc.)

Expenditures – The payment for the cost of goods delivered or services rendered during the fiscal year, whether paid or unpaid, including expenses, provision for debt retirement not reported as a liability of the fund from which

retired, and capital outlays. See also “Encumbrances.”

Federal, State, and Fresno County – Intra-governmental agencies that often provide various funding sources.

Fines – Revenues collected for violations of City ordinances, late payments, etc.

Fiscal Year (FY) – A twelve-month period to which the annual operating budget applies and, at the end of which, a governmental unit determines its financial position and the results of its operations. The City of Fresno has specified July 1 through June 30 as the fiscal year.

Franchise Tax – Is a tax on the privilege of carrying on business as a corporation or LLC in a state. In California, the value of the franchise tax is measured by amount of earning. In Fresno, franchise taxes are levied on PG&E, AT&T and Comcast Cable. Additionally the City collects franchise fees for Commercial Solid Waste and roll-off bin service.

Fringe Benefits (also Employee Benefits or Fringe) – Benefits to employees, in addition to salaries, paid by the City of Fresno. These benefits include pensions, worker’s compensation, unemployment compensation, life and health insurance.

Full Time Equivalent (FTE) – A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a position authorized from July 1 through June 30 would equal 1.0 full-time equivalent or one position for the Fiscal Year.

Fund – A set of accounts to record revenues and expenditures associated with a specific purpose.

Fund Balance – The equity (assets minus liabilities) of governmental fund types and trust funds; the excess of cumulative revenues and other sources of funds over cumulative expenditures and other uses of funds. See also “Carryover.”

GANN Limit (Proposition 4) – Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

General City Purpose – Operating expenses that are Citywide and/or interdepartmental in nature are budgeted in the General City Purpose Department.

General Fund (GF) – Monies from local property and sales taxes, and other revenue sources, that pay for City services such as Police; Fire; Public Works; Elected Offices; City Manager; City Clerk; City Attorney; Personnel; Finance; Planning & Development; and Parks Recreation and Community Services; and Neighborhood Services.

General Fund-Fees and Charges – Revenue generated by charging for services provided by a General Fund department such as park admissions, downtown mall maintenance, false alarm fees, and licenses and permits issued by a department.

General Fund-Other – Miscellaneous revenue generated by a General Fund department including private donations, disposal of assets, sales of lost or unclaimed property, refunds, and credits or refunds for returned equipment.

General Fund-Support – The amount of General Fund monies needed to support a department beyond the amount of revenue generated by the department.

General Government – The administrative departments of the City including the Mayor's office, the City Council, the City Manager's office, the City Clerk's office, and the General City Purpose Department.

General Use Budget – The total amount the City spends at its discretion for services.

Generally Accepted Accounting Principles (GAAP) – Nationally recognized principles and rules for financial accounting and reporting. Governmental GAAP is determined by the Governmental Accounting Standards Board (GASB) and, to a lesser extent, other sources such as the Financial Accounting Standards Board (FASB) and the American Institute of Certified Public Accountants (AICPA).

Grants – A contribution by a government or other organization to support a particular function. Grants may be classified as categorical or block depending upon the amount of discretion allowed the grantee. Generally, any receipts from any federal, state, or non-profit agency are considered grants.

Growth Rate – Level at which expenditures and revenues are expected to increase annually.

Impact Fees (UGM Fees) – Fees adopted by the City requiring new development to pay its proportional share of the costs associated with providing necessary public infrastructure.

Infrastructure – Facilities that support the daily life and growth of the City, for example, roads, water lines, sewers, public buildings, parks and airports.

Interdepartmental (ID) Charges – Charges for services one City department provides another City department (see Intragovernmental Revenues). These procedures result in a double counting of the same dollar, which is budgeted

in two places. By subtracting transfer and charge amounts, a dollar is then only counted once.

Interfund Transfer – Monies that are transferred from one fund to another fund as an accounting procedure.

Intergovernmental Revenues – Revenue received from other governments in the form of grants, allocations, entitlements, and shared revenues which are not charges or costs of City services or loan repayments. These revenues may also be listed in the Department Summaries of this document as coming from the named government entity; i.e. HUD, Clovis Unified School District, Landscape Maintenance District, Measure "C", etc.

Internal Service Funds (ISF) – A fund established to finance and account for services and commodities furnished by one department to another on a cost reimbursement basis. Examples include Fleet, Facilities, Risk and Information Services.

Intragovernmental Revenues – Funds for City services performed by one City department for another City department, such as City vehicle maintenance.

Licenses & Permits – Revenues collected for construction, maintenance and/or operation of designated equipment, businesses, buildings, and private property including animals.

Local Taxes – Monies the City receives from taxes levied and/or collected locally, including property taxes and sales taxes.

Mandated Program – A requirement by the state or the federal government that the City perform a task in a particular way or perform a task to meet a particular standard, often

without compensation from the higher level of government.

Mayor’s Budget Message – Included in the Executive Summary of the budget, the Mayor’s Budget Message provides the City Council and the public with a general summary of the most important aspects of the budget.

Mayor’s Proposed Budget – The budget recommended by the Mayor and administration that is submitted to the City Council.

Measure C – A half cent Fresno County sales tax revenue for highway, capital improvements and local transportation purposes determined to be priority projects by local governments to which the funds are allocated.

Miscellaneous – Revenue collected from property losses, sales of obsolete items, bond sale proceeds, and loan proceeds.

Modified Basis – A basis of accounting in which revenues and other financial resources are recognized when they become susceptible to accrual, that is when they are both measurable and available to finance expenditures of the current period. “Available” means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period.

Motor Vehicle In-Lieu Fee (MVLF) – Revenue provided to local governments, by the state, to backfill the reduction made to local governments share of the Motor Vehicle Fees, which is dedicated to the provision of local government services.

Municipal Restoration Zone (MRZ) Incentive Credit – This initiative will revitalize economic development in the downtown area by providing fee reductions to businesses that meet the Zone’s criteria.

Neighborhood Stabilization Program – The Neighborhood Stabilization Program provides emergency assistance to state and local governments to acquire and redevelop foreclosed properties that might otherwise become sources of abandonment and blight within their communities.

Net Total Combined Budget – The City’s total budget including operating and capital revenues and expenditures, reflecting, General Fund, Special Revenue Funds and Enterprise Funds, less interfund transfers activity for a fiscal year.

One-Time Resources – Resources that are obtained through transactions that produce non-recurring revenues (e.g. the sale of land).

Operating Budget – Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing acquisitions, spending, and service delivery activities of a government are controlled.

Operating Expenditures – Expenditures derived from the City’s delivery of services.

Operating Revenue – Revenues collected to operate City services.

Operations & Maintenance (O&M) – Expenditures associated with operating and maintaining City services.

Other Revenue – Monies not included in the above categories, including interest, private donations, and the sale of assets and other miscellaneous revenue.

Pension Obligation Bonds (POB) – In 1983, the City of Fresno adopted Ordinance 83-116 which authorized the City to collect an additional levy upon the taxable property within the City. This

levy was allowed by Section 93.31 of the Revenue and Taxation Code; however, the money collected can only be used towards payment of the bonds that were issued by the City to fully fund the Fire and Police retirement systems.

Prior Year Adjustments – A current year adjustment originating in a prior fiscal period.

Projected Revenue – The amount of projected revenue to be collected during the fiscal year.

Property Tax – The property tax is an ad valorem (value-based) tax imposed on real property and tangible personal property. (State law provides a variety of exemptions to the property tax, including the first \$7,000 of an owner-occupied home; most government-owned property; nonprofit, educational, religious, and hospital properties among others). California Constitution Article XIII A (Prop. 13), limits the property tax to a maximum one percent of assessed value, not including voter-approved rates to fund debt. The assessed value of property is capped at 1975–76 base year plus inflation - or two percent per year. Property that declines in value may be reassessed at the lower market value. Property is reassessed to current full value upon change in ownership (with certain exemptions). Property tax revenue is collected by counties and allocated according to state law among cities, counties, school districts and special districts.

Under Proposition 57, beginning in FY 2004–05, the local (city) sales tax rate is reduced by 0.25 percent and the state rate increased by 0.25 percent to repay state fiscal recovery bonds. Cities and counties are reimbursed dollar for dollar with additional property tax. This arrangement, known as the “triple flip,” formally ended in July 2015.

In 2004, the State and local governments also agreed to “swap” vehicle license fee (VLF) revenue for property tax backfill. This agreement links the VLF revenue to growth and decline in property tax values. This “swap,” barring legislative action, is permanent.

The share of property tax revenue allocated to a city varies depending on a variety of factors, including:

- The service responsibilities of the city (for example, if fire services are funded and provided by a fire district, then the district gets a portion that would otherwise go to the city);
- The presence of a redevelopment agency, which retains a portion of revenue growth; and;
- The historic (1980) tax rates of the City in relation to other local taxing entities.

City property tax revenues are directly affected by local property values.

Proposition 172 – A permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to Public Safety.

Real Estate Transfer Tax – Taxes collected when the ownership of real property changes.

Reserve – In accounting, an account used to indicate that a portion of a fund’s assets are legally restricted for a specific purpose and are, therefore, not available.

Resources – The total amount of money the City expects to receive during the year to pay for services and capital projects.

Revenue – Funds that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

Room Tax – Taxes collected from hotel accommodations purchased within the City.

Salaries and Wages – An expenditure category that includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of Fresno Charter, fringe benefit expense is not considered a salary or wage expense.

Sales and Use Tax – The sales tax an individual pays on a purchase is collected by the State Board of Equalization and includes a state sales tax, the locally levied Bradley-Burns sales tax and several other components. The *sales tax* is imposed on the total retail price of any tangible personal property. A use tax is imposed on the purchaser for transactions in which the sales tax is not collected. Sales and use tax revenue received by Fresno is general purpose revenue and is deposited into the City's General Fund. Cities and counties may impose additional transaction and use taxes in increments of 0.25 percent with a two-thirds City Council approval and majority voter approval. A city may impose more than one transaction and use tax e.g., one might be for a general purpose; a second might be for a special purpose. The combined rate of the City and County transaction and use taxes may not exceed two percent. The City of Fresno's Sales Tax rate is currently at 8.35 percent based on the following table.

Rate	Jurisdiction	Purpose	R&T Code Section
3.6875%	State	Goes to State's General Fund	6051, 6201
0.2500%	State	Goes to State's General Fund	6051.3, 6201.3
0.5000%	State	Goes to Local Public Safety Fund	Section 35, Article XIII, State Constitution
0.5000%	State	Goes to Local Revenue Fund	6051.2, 6201.2
1.0625%	State	Goes to Local Revenue Fund 2011	6051.15, 6201.15
0.2500%	Local	Goes to county transportation funds	7202, 7203
1.0000%	Local	Goes to city or county (Bradley-Burns 1%)	7202, 7203
7.2500%	State/Local	Statewide Base Sales & Use Tax Rate	
0.1250%	Fresno County	Public Library Transactions & Use Tax ((FCPL)	
0.5000%	Fresno County	Transportation Authority (FCTA)	
0.1000%	Fresno County	Zoo Authority (FCZA)	
0.7250%	Subtotal County		
0.3750%	City of Fresno	Clean and Safe Parks Transactions & Use Tax (FCTU)	
8.3500%	Total City of Fresno		

Based on the above sales tax rate components, the following illustration shows for each \$1.00 of sales tax generated within the City of Fresno, the amount goes towards the State's funds, the Fresno County, and the amount returned to the City of Fresno.



Service Changes – Service Changes comments serve to identify general informational aspects of department operations and bring forth policy issues that require attention as part of the budget process. Finally, service changes detail material changes to department appropriations, which not only identify additional costs, but savings realized as a result of innovation.

Special Assessments – Funds generated through the formation of an assessment district to provide public improvements such as street construction and flood control.

Special Revenue – A fund used to account for receipts from revenue sources that have been earmarked for specific activities and related expenditures.

Transfers – Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

Triple Flip – As a part of the 2004 Budget package, the California State Legislature adopted a mechanism to fund the state's economic recovery bond program with a quarter cent sales tax. Under a mechanism commonly known as the "Triple Flip" and outlined in Revenue and Taxation Code Section 97.68, the local Bradley Burns Sales and Use Tax rate is reduced by a quarter cent. This quarter cent is used to repay the economic recovery bonds. Cities and counties are then provided with ad valorem property tax revenues in lieu of these revenues. The State Director of Finance notifies each County Auditor of the amount of sales and use tax revenue loss to each city and county as a result of the Triple Flip. Each County Auditor is then required to allocate compensating revenues to cities and the county. These compensating revenues are transferred from the ad valorem property tax revenues that would otherwise be allocated to the county's Educational Revenue Augmentation Fund.

Trust and Agency – Funds that are held in trust by the City and whose use is restricted to the specific purpose for which the funds were received such as Urban Growth Management (UGM) area capital improvement, Woodward Park Legacy, and Conference Center Debt Service.

Universal Hiring Program (UHP) Grant – A fund was established to track and report the status of the grant. Matching revenue and appropriations are reported in the General Fund then transferred to the grant. On a fund by fund basis, the impact nets to zero. On a consolidated reporting basis, it is reflected in both fund types, requiring an adjustment to reflect the actual net City Budget.

Urban Growth Management (UGM) – Fees paid by developers to cover the cost of City infrastructure required to support development.

Zero Base Budgeting – A process for allocating financial resources that provided for the comparison and prioritization of existing and proposed programs and services. The process includes organizing expenditures in individual decision packages and priority ranking all decisions.



23 ▶ FREE FAX BUS WIFI CANVA STORIES



CNVFILLM NEW FIRE SQUAD TRUCKS



23 ▶ ONE FRESNO CANVA STORIES



23 ▶ BEAUTIFY FRESNO CANVA STORIES



23 ▶ YOUTH ACTIVITIES CANVA STORIES



CNVFILLM FF1 PROJECT OFF-RAMP ▶



23 ▶ VETERANS BOULEVARD CANVA STORIES



23 ▶ ANIMAL CENTER CANVA STORIES