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ADOPTED FISCAL YEAR 2022 BUDGET

City of Fresno
California



We work for you!

FRESNO



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City of Fresno, California

Adopted Budget

for the Fiscal Year

July 1, 2021 – June 30, 2022

Mayor Jerry Dyer

City Council

Esmeralda Soria - District 1

Mike Karbassi - District 2

Miguel Arias - District 3

Tyler Maxwell - District 4

Luis Chavez, Council President - District 5

Garry Bredefeld - District 6

Nelson Esparza - District 7

City Manager

Thomas Esqueda

City Attorney

Douglas T. Sloan

Interim City Clerk

Briana Parra

Executive Management Team

Georgeanne White - Assistant City Manager

Francine Kanne - Assistant City Manager

Gregory A. Barfield - Assistant City Manager

Kevin Meikle - Aviation Director

Michael Lima - City Controller / Finance Director

Kerri Donis - Fire Chief

Bryon Horn - Information Services Director

TJ Miller - Parks, After School, Recreation and Community Services Director

TJ Miller - Personnel Services Director

Jennifer Clark - Planning and Development Services Director

Paco Balderrama - Police Chief

Michael Carbajal - Public Utilities Director

Scott Mozier - Public Works Director

Gregory A. Barfield - Transportation Director

Budget Preparation Staff

Henry Fierro, Budget Manager

Pedro Rivera, Principal Budget Analyst

Scott Motsenbocker, Principal Budget Analyst

Alma Torres, Principal Budget Analyst

Todd Stermer, Senior Budget Analyst

Michelle Wooten, Senior Budget Analyst

Alyse Muniz, Budget Technician



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Acknowledgment

The completion of this budget document could not have been accomplished without the skill, dedication and professionalism of my team. I am truly fortunate to manage a highly skilled and dedicated team that has, as a whole, achieved nearly 90 years of service towards the City of Fresno. The group sacrificed many extensive hours and weekends over the last several months in order to plan, prepare, and formalize the Budget document. I also must recognize my team's sacrifices didn't stop with each staff member but also was made by their respective families as well. I am truly grateful to be a part of such a stellar team. They are Pedro Rivera, Scott Motsenbocker, Alma Torres, Todd Stermer, Michelle Wooten, and Alyse Muniz-Thank-you very much.

My gratitude must also go to the Department Directors and all of the department personnel who worked on the preparation of the budget. They are too numerous to mention here, but all the assistant directors, managers, analysts, account clerks, administrative assistants and others have earned a well-deserved thank-you from the Budget Office. I truly value and appreciate the continued fostering of vital business relationships shared between the Budget team and department-wide personnel.

Finally, I would like to thank Mayor Jerry Dyer, City Manager Thomas Esqueda, Assistant City Managers Georgeanne White, Francine Kanne, and Gregory Barfield, Deputy Mayor Matthew Grundy, Chief of Staff Tim Orman, Deputy Chief of Staff Chris Montelongo, as well as the Council Members for their continued leadership and guidance in the planning, deliberations, and implementation of this Budget.

Respectfully submitted,



Henry J. Fierro, Budget Manager

Budget Policy and How to Use This Book

Budget Policy

The City operates under the strong-Mayor form of government. Under this form of government, the Mayor serves as the City's Chief Executive Officer, appointing and overseeing the City Manager, recommending legislation, and presenting the annual budget to the City Council.

The budget of the City of Fresno, within the meaning and context of Section 1205 of the City's Charter, must be adopted by resolution by the City Council by June 30th of a given year. As provided by Section 1206 of the Charter, any adjustments in the amounts appropriated for the purposes indicated at the department/fund level shall be made only upon a motion to amend the resolution adopted by the affirmative votes of at least five Council members.

Administrative changes within the department/fund level may be made without approval of Council within written guidelines established by the City Manager.

How to Use This Book

We've made every effort to make this book as easy as possible to read, but it can be difficult to find what you're looking for in such a complex document. To make your search easier, we've provided a number of tools to help you get what you need.

The Budget is organized systematically moving from the broadest perspective of service by

department to more specific information. The document is arranged by department with the final section of the Budget providing reference information to enhance the reader's understanding of overall concepts.

This book is divided into six sections:

Executive Summary

This section presents the Mayor's Transmission letter and the City Manager's Financial Overview.

Citywide Summary

This section includes various charts and graphs that represent the City's financial position and allocations for the coming fiscal year; outlines critical funding sources such as Measure C and the Federal Entitlements received by the City. Also included are the allocation of staff and the City's debt obligations.

General Fund Summary

This section contains the General Fund Overview, which describes the resources and appropriations of this fund and the assumptions in the General Fund five year forecast. The General Fund debt obligation is also presented.

Department Summaries

This section outlines organizational impacts and resource allocation by department. It also contains various tables that represent the financial position of the department and department staffing levels.

Capital Improvement Summary

This segment outlines the five-year capital improvement plan on a Citywide basis and by department.

Supplemental Information

This section gives the reader general information about the City and the City's Budget and Financial Policies as well as an update on the City pension funding status. Acronyms and a Glossary of Terms are also included.



MAYOR JERRY P. DYER

September 30, 2021

One Fresno Family,

As Mayor, it is my honor to present the Dyer Administration's first annual budget. Many fiscal uncertainties remain as a result of the Covid-19 pandemic, but I am confident that the City of Fresno is poised to rebound financially faster than any city in California. Although I am saddened by the number of businesses that were forced to close their doors as a result of the pandemic, I am encouraged by the resiliency and creativity of our City's business owners, who have not only weathered the pandemic, but emerged from it more financially sound. This, along with increased property taxes from Fresno's booming housing market, has prevented our overall revenues from dipping as low as many expected. With this in mind, my administration is betting on Fresno's future economy and building the Fiscal Year 2022 budget on aggressive revenue projections.

In addition, thanks to the American Rescue Plan and Measure P, Fresno is well positioned to make transformative investments in neighborhoods throughout the City.

The Fiscal Year 2022 budget will total \$1,448,903,600. Of that amount, General Fund departments account for \$403,019,500, while Enterprise departments account for \$604,849,300.

The following Vision and Mayoral Initiatives will be the Fiscal Year 2022 budget's focus:
An Inclusive, Prosperous, Beautiful City where residents take pride in their neighborhood and their community. A Government that listens, keeps its promises, and is owned by the people. A culture that says "We Work for You".

This vision is only possible when a community trusts its government to keep residents safe. Therefore, restoring public safety will be my administration's foundation.

Community Safety and Trust

Fresno, like many cities across the nation, has seen a tremendous uptick in both violent crime and property crime that corresponds with the pandemic's timeframe and the social unrest seen in America. The police department's vacancy rate, as well as the increase in long-term absences, has made it very difficult to maintain needed staffing levels to prevent and solve crimes. This has been compounded by the department's leadership transition over the past 18 months. This budget will be the first of many that will serve to restore staffing levels of both

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sworn police personnel and professional staff, and to enhance the department's technology and equipment needs.

Police Department

- Chief Balderrama has been tasked with an aggressive goal of hiring of 120 police officers over a 15-month period, which will allow the department to fill 58 existing sworn vacancies, an additional 50 anticipated vacancies, and 12 additional officers, bringing the authorized strength to 850 officers.
- 25 Community Service Officers are being added to the department to handle lower priority police calls. This will free up police officers to be more responsive to emergency calls for service.
- 4 dispatchers are being added to keep pace with the growing number of 911 emergency calls. This will reduce the time it takes to answer 911 calls.
- 9 Crime Scene Investigators are being added for a more timely response to violent crimes and the quicker processing of evidence needed to solve crimes.
- 2 additional Investigators are being added to conduct background investigations. This will reduce the time it takes to hire police officers and professional staff.
- Additional funding to expand gunshot detection capabilities through Shot-Spotter technology.
- New technology initiatives as well as helicopter parts and equipment funded with anticipated American Rescue Plan dollars.
- Although violence intervention programs such as Advanced Peace are not specifically mentioned in the FY22 budget, my Administration is committed to obtaining multi-year funding sources to support these programs from multiple funding sources, including the American Rescue Plan, state and federal grants, as well as private money.

Fire Department

- 42 firefighters are being added in FY22, bringing the total number to 347. This will increase the daily number of firefighters from 81 to 95, allowing for faster and safer responses to both fire calls and medical aid calls. Funding for these firefighters will come from a federal SAFER grant. \$2.9 million for three Fire Drill Schools will be funded from the American Rescue Plan. One of the Fire Drill Schools will allow for 20 existing firefighter vacancies to be filled in order to reduce overtime, as well as the strain on firefighters.
- A new Medical Aid response model will be initiated that will allow for three squads consisting of two firefighters each to respond to medical aid calls, which will free up equipment and firefighters to be more responsive to fire-related calls.
- 4 Fire Prevention Inspectors, 1 Senior Fire Prevention Inspector, 1 Engineer, and 2 Maintenance Operations Assistants are being added in order to increase the department's ability to reduce fires, decrease inspection times on plan checks, and free up firefighters to be more responsive to emergency-type duties.

An Off Ramp to Homelessness

Project Off Ramp has clearly demonstrated the importance of the planning, partnerships, and prioritized funding needed to eliminate homelessness in our city. Thanks to state funding and

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a partnership with Fresno Housing, five motels have been purchased and are being utilized as Navigation Centers where service providers can assess and meet the individual needs of those people experiencing homelessness. Outreach workers establish a rapport with homeless individuals and encourage them to take advantage of housing and services. Our freeways look much different today than they did just four months ago as a result of the partnerships we have established with Cal Trans, CHP, and several organizations that provide outreach services. In FY22, local, state, and federal funding will be combined to purchase additional motels as transitional housing, rapid rehousing, and permanent supportive housing. Funding will also be utilized to facilitate the development of several alternative housing models, including Tiny Homes and C-Train Villages, private Independent Living Assistance facilities, and affordable workforce housing.

In 2013, the Homeless Task Force was created to prevent the establishment of homeless encampments in the city. The task force was comprised of a sergeant, 4 officers and a sanitation crew. Although this task force has done a remarkable job minimizing the establishment of encampments, the most recent efforts through Project Off Ramp have shown there is a much more effective way to deal with the homeless, especially when considering past and future state funding through Project HomeKey. This Budget will establish the Mayor's HART (Homeless Assistance Response Team), which will be comprised of outreach workers from community-based organizations who will serve as the primary point of contact with our homeless population, sanitation crews, police officers who will serve in a support role, and code enforcement officers. HART will coordinate efforts with Fresno Housing, service providers, and other governmental entities to provide housing and services to our vulnerable homeless population.

I am optimistic that multi-year state and federal funding will be provided to the City of Fresno, which will allow for permanent housing and sustained homeless services. There is absolutely no reason why we should have a homeless population in Fresno beyond 2024 – and I am 100% committed to achieving that goal.

Beautify Fresno

Graffiti Abatement

Efforts to restore Fresno's curb appeal are well underway under the Beautify Fresno Initiative. Volunteer cleanups, trash removal, graffiti abatement, sidewalk repairs, street paving, and tree trimming, removal and planting have already begun and will dramatically increase in FY22 with the addition of personnel, equipment, and the outsourcing of services.

Graffiti exploded this past year in our neighborhoods, industrial areas, business districts and along our freeways. The graffiti teams have done an outstanding job responding to calls received through the FresGo App, removing within 24 hours more than 98% of the graffiti reported. Much more, however, needs to be done. Three crews will be added to the Graffiti Abatement Team, as well as replacing worn out trucks and equipment, which will make the crews much more efficient and productive. The three new crews will allow for more graffiti to be located and removed in a timely fashion. Every City of Fresno employee is being asked to be the eyes and ears for our crews and to report graffiti timely, whether they are bus drivers,

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sanitation workers, police officers or firefighters. Graffiti cannot be the norm in our city and it will not be during my Administration. In addition, a financial agreement between Cal Trans and the City of Fresno will consummate in FY22, providing the Graffiti Team with delegated authority to remove graffiti from the freeways, with the exception of when the removal will require freeway lanes to be closed. This same arrangement will be pursued with other agencies in order to reduce the city's reliance on other governmental agencies for beautification efforts.

Neighborhood Infrastructure / Trash Removal

This budget will prioritize neighborhood infrastructure projects by leveraging local, state and federal dollars to remove trash, repair sidewalks, pave streets, and trim, remove and plant trees. We will also hold property owners accountable who contribute to neighborhood blight.

Specialty equipment used to perform this work will be replaced with more modern equipment to maximize efficiency and increase productivity. Neighborhoods that appear to have been forgotten and left behind will be prioritized and brought back to life. My Administration will work closely with Council members to prioritize neighborhoods and ensure funding from the American Rescue Plan, Measure C, SB1, and other sources support these neighborhood projects and the Mayor's Beautify Fresno Initiative.

In addition, a significant portion of the Code Enforcement Division will be returned to the City Manager's authority, which will better coordinate code enforcement efforts with beautification efforts. The City Manager will work closely with the City Attorney's Office to hold negligent landlords accountable for substandard housing and contributing to neighborhood blight. Focused enforcement efforts will also target those responsible for illegal dumping, litter, graffiti, and other public nuisances. Targeted enforcement, sustained eradication, and education are foundational to creating a no-trash norm in the City of Fresno.

Parks and Trails (Measure P)

Beginning in July 2021 additional sales tax will be collected under the new Measure P initiative. These revenues will not become available to the city for expenditure until October of 2021. During the remaining 9 months of FY22, \$29,573,100 is estimated to be available for expenditure. Of this, \$22,172,200 is being programmed into the FY22 budget for the completion of specific projects that were previously identified by the Council as a high priority but were underfunded. \$7,400,900 is not yet allocated and will await specific recommendations from the Parks Commission. In addition, services to develop and maintain parks facilities (i.e., irrigation, landscape and mowing, carpentry, and graffiti removal) will be under the purview of the Department of Public Works starting in FY22. The budget to fund these services totals \$4,870,000 and will be held in the PARCS' budget.

Inclusive Economic Development and Housing

Economic development is the fuel to run government. Absent an adequate tax base with annual growth, governmental services cannot be sustained. It is for that reason that the

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Economic Development Department, along with the Planning and Development Department, are being prioritized for funding and staffing level increases. Two Economic Development Coordinators are being added, increasing their ability to revive businesses that were negatively impacted by Covid-19. Facilitating grants through funding from the American Rescue Plan and removing governmental red tape will be an Economic Development Department priority, in addition to working closely with the Economic Development Corporation to attract businesses with good-paying jobs to Fresno. Providing good paying job opportunities for those living in disadvantaged neighborhoods is a must if we are to have true inclusive economic development.

In FY22, my administration will ensure completion of several Environmental Impact Studies in various parts of the city, including the South Central Specific Plan Area, the Central Southeast Specific Plan Area, and the West Fresno Specific Plan Area. These studies are critical to our city's future industrial and residential development. These studies will serve as a roadmap that will allow for responsible growth while mitigating the environmental impacts to neighborhoods.

Continued industrial and residential development is also contingent upon a renegotiated tax-sharing agreement with Fresno County that allows for the equitable sharing of property tax dollars in future annexations. This is a very high priority for my administration. This agreement will allow for responsible housing growth, which is needed to reduce skyrocketing housing costs. It will also allow for increased business opportunities, resulting in more good-paying jobs and an increase in the city's property, sales, and business tax revenues.

We Work for You

In order to meet current and future housing demands – as well as stimulate our local economy – a more efficient and streamlined form of government is needed. The city's planning, permitting, and inspection process need to be reimaged. A change in culture must occur which clearly says, "We work for you." During my first 30 days in office, I initiated a detailed review of the Planning and Development Department. This review studied staffing levels, systems, the current structure, technology, and the organizational culture. Although recent years have seen great strides in enhancing services, there is still much room for improvement. This budget will fund badly needed staffing increases as well as funding to expedite the review process through the outsourcing of certain services.

Downtown Development

Great cities have great downtowns. Although much progress has been made to revitalize our downtown area, there is far more work ahead. In order to create a vibrant day and night life in our downtown area, much more development is needed. This includes more office space for employees, and more importantly, much more housing. With 3,000 residents currently living in the downtown area, we are far from where we need to be. In order to sustain a vibrant nightlife, 10,000 residents must live across our downtown area from the Brewery District to the Cultural Arts District and beyond. My administration is working diligently to make this happen by facilitating partnerships and meetings between property owners, bankers, venture capitalists, and developers. As a result, I am confident multiple mixed-use construction

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projects will take place in FY22, including construction of a hotel adjacent to the Exhibit Hall. In addition, discussions are well under way to bring professional soccer to Downtown Fresno with a 7,500-seat soccer stadium being planned adjacent to Selland Arena.

Office of Community Affairs

Fresno is rich in diversity when it comes to nationalities, languages and cultures. In order to fulfill the vision of a government that listens and is owned by the people, it is important that people feel heard and welcomed at City Hall. That is true of all people, regardless of ethnicity or immigration status. The Mayor's Office of Community Affairs will be established as part of the FY22 budget. This office will be reflective of Fresno's diversity, and allow for increased communication and access to government. In addition, the FY22 budget will include \$345,000 to fund part-time interpreters to allow for increased communication at Council, Board, Commission, and Committee meetings.

Senior Activity Center

In recent years there have been several attempts by the Council and Administration to create a Senior Center. The most recent attempt involved setting aside funds to establish a multi-generational center to accommodate seniors and youth. It has become apparent in discussions with both councilmembers and members of our senior community that a Senior Activity Center is what is most desired. At the request of the Council, and with the Administration's full support, this budget contains \$1,965,100 for the establishment of a citywide senior center. This includes several funding sources, many of which have been carried over from prior years. My staff will be working with HUD and seeking Council support to reallocate funds from the multi-gen center toward the creation of the Senior Activity Center.

Employee Salary Increase

We recognize that our employees are our most important resource. Every day our employees arrive to work with a clear and focused desire to serve the City's residents through the highest levels of quality facilities, programs, and services. We must compensate our employees appropriately for the work they perform for our residents.

The Administration is committed to working with the City's bargaining units to negotiate new multi-year labor agreements that both reward our employees for the great work they perform for the residents of Fresno and attempt to keep pace with consumer price increases. While the Administration's revenue forecasts are bullish on the City's economy, we must recognize that other foreign and domestic factors (i.e. inflation, housing prices, supply chain disruptions, etc.) could impact our ability to continue to grow and expand our local economy. We are optimistic, but we must also be fiscally responsible.

For FY22 the administration will recommend a combination of one-time lump sum payments and salary increases for all City of Fresno employees using a combination of ongoing revenues and American Rescue Plan Act funds.

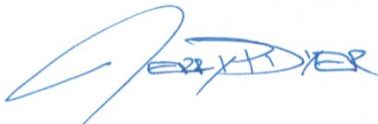
September 30, 2021
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Thank You Leadership Team

I cannot say enough about my Leadership Team, beginning with City Manager Tommy Esqueda. He works tirelessly seven days a week, arriving early and working into the evening. Tommy worked side-by-side with me for several months in preparation of the mayoral transition so that we could hit the ground running in January. That preparation has paid big dividends. Assistant City Managers Georgeanne White, Francine Kanne and Greg Barfield offer a variety of work backgrounds and bring decades of experience to the office. I value their advice and their work. Deputy Mayor Matthew Grundy is a superstar in the making. He is filled with ideas, excitement, and is talented in so many areas. He is the glue that brings our team together. I am thankful he chose to leave his position as Habitat for Humanity's executive director and assume the role of Deputy Mayor. Chief of Staff Tim Orman brings political experience, knowledge and history to the team. Deputy Chief of Staff Chris Montelongo is another rising star with many gifts and talents. Government Affairs Manager John Ellis is very engaged at the State and Federal level keeping the team abreast of various bills and grant opportunities, and always provides sound advice. Communications Director Sontaya Rose and Assistant Communications Director Fabiola Ramirez are the dynamic duo when it comes to marketing the City's efforts and allowing City Hall to connect with all age groups. I love their creativity and heart for Fresno. And what can I say about Beautify Fresno Director Mark Standriff and Housing and Homeless Services Director H Spees? These two have championed the Beautify Fresno and Project Off Ramp Initiatives, which have been the most visible and tangible accomplishments of my administration to date. And then there are those who work quietly behind the scenes, making everything work seamlessly. Executive Assistants Sarah Boren, Linda Reitz, and Toni Machado are the absolute best. And last, but certainly not least, are those behind the numbers, City Controller Mike Lima and Budget Manager Henry Fierro. Their ability to comprehend the complex budgeting process and their flexibility in making never-ending budget modifications is impressive to say the least. I am blessed as the Mayor of Fresno to have this incredible leadership team.

Lastly, I am both honored and humbled to serve as the Mayor of this great city. I never imagined that I would have such a tremendous opportunity to further serve the citizens of Fresno in this role. As your Mayor, I promise to serve you well and to do all I can to unite this city as ONE FRESNO.

Your Servant,



Jerry P. Dyer
Mayor, City of Fresno



THOMAS C. ESQUEDA

Dear Friends:

We must always be good stewards of the public's money.

As Mayor Dyer has shared in his Budget Message, We Work for You, is at the foundation of the governance model for the new Administration. Under the We Work for You paradigm, we are fully aware and readily acknowledge that the dollars we spend to provide facilities, programs, and services for the benefit of the community are **Your** dollars. You earn these dollars through your occupation, businesses, and investments, and we collect these dollars through the many and varied taxes, fees, and charges we assess on all manner of daily activities and transactions that occur in our community. If not for your financial investment, we would not have the resources necessary to provide facilities, programs, and services that enhance the quality of life for everyone in our community. Thank you. We work for you, and it is our intention to deliver value, transparency, efficiency, and effectiveness for your investment.

Investment Priorities for the Community.

As we will learn during the FY 2022 budget deliberation process, there will never be sufficient funding available to implement long-term sustainable solutions for every community need, and, therefore, it will be necessary to prioritize investment options. The first step in the prioritization process will be to establish community investment goals and objectives, which can serve as the criteria for comparing alternative investment choices. The Mayor's investment goals and objectives are represented by the Mayoral Priorities:

1. Restoring Trust and Safety
2. Downtown Pride
3. Inclusive Economic Development
4. Youth Leadership Development
5. Beautify Fresno!
6. Housing and Homelessness

We work for you, and we believe the Mayoral Priorities are consistent with the community's expectations for core city services in the areas of public safety, public infrastructure, parks and recreation, public utilities, transportation services, economic development services, and land use planning and development services.

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The Adopted Fiscal Year 2022 Budget is bullish on the Fresno economy.

While the global pandemic created regrettable business closures and job losses in the City of Fresno during the past 15 months, the City remains the economic epicenter of the southern San Joaquin Valley. The revenue forecasts presented in the FY 2022 Adopted Budget reflects our confidence in the resiliency of our local business community to recover from the pandemic and gradually increase economic activity for Sales Tax, Property Tax, Business Tax, and Room Occupancy Tax. We have reasons to be optimistic:

1. The City has one of the most active housing markets in the U.S.
2. During the last decade, the overall population of the State of California decreased, while the City of Fresno's population increased 9 percent.
3. The City's private-sector economy produces \$24.4 billion per year, and the total assessed value of all properties in the City is approximately \$40.5 billion. From calendar year 2019 to 2020, the City was responsible for over 50-percent of the added increase in total assessed property values in Fresno County.
4. The City is home to over 50-percent of the total population of Fresno County, and the City's retail establishments generate over 73 percent of all sales tax generated by incorporated municipalities in Fresno County.
5. The historic gap between the City's unemployment rate and the State's unemployment rate has averaged 4.07 percent per year, however, for 2020 the unemployment rate gap fell below the average of 4.07 percent to 1.08 percent. Closing this unemployment rate gap with the State is a positive sign for our local economy and our residents.

We work for you.

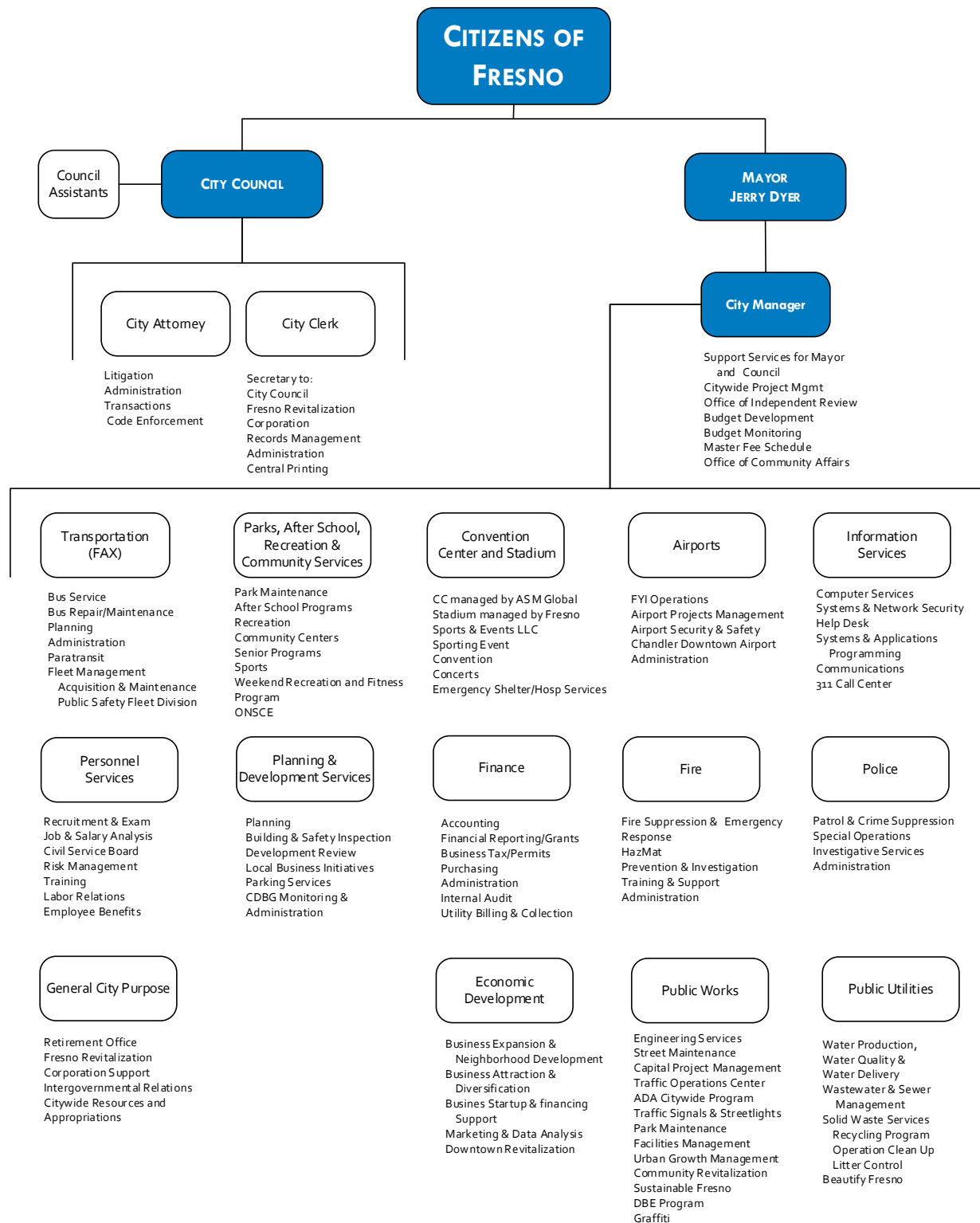
We work for you, and we must be good stewards of your money. It our responsibility as an Administration and Council to reach consensus for an adopted budget that meets the community's expectations for value, transparency, efficiency, and effectiveness, and funds critical core city services to maintain pace with the increasing service demands of our growing population and economy.

Sincerely,

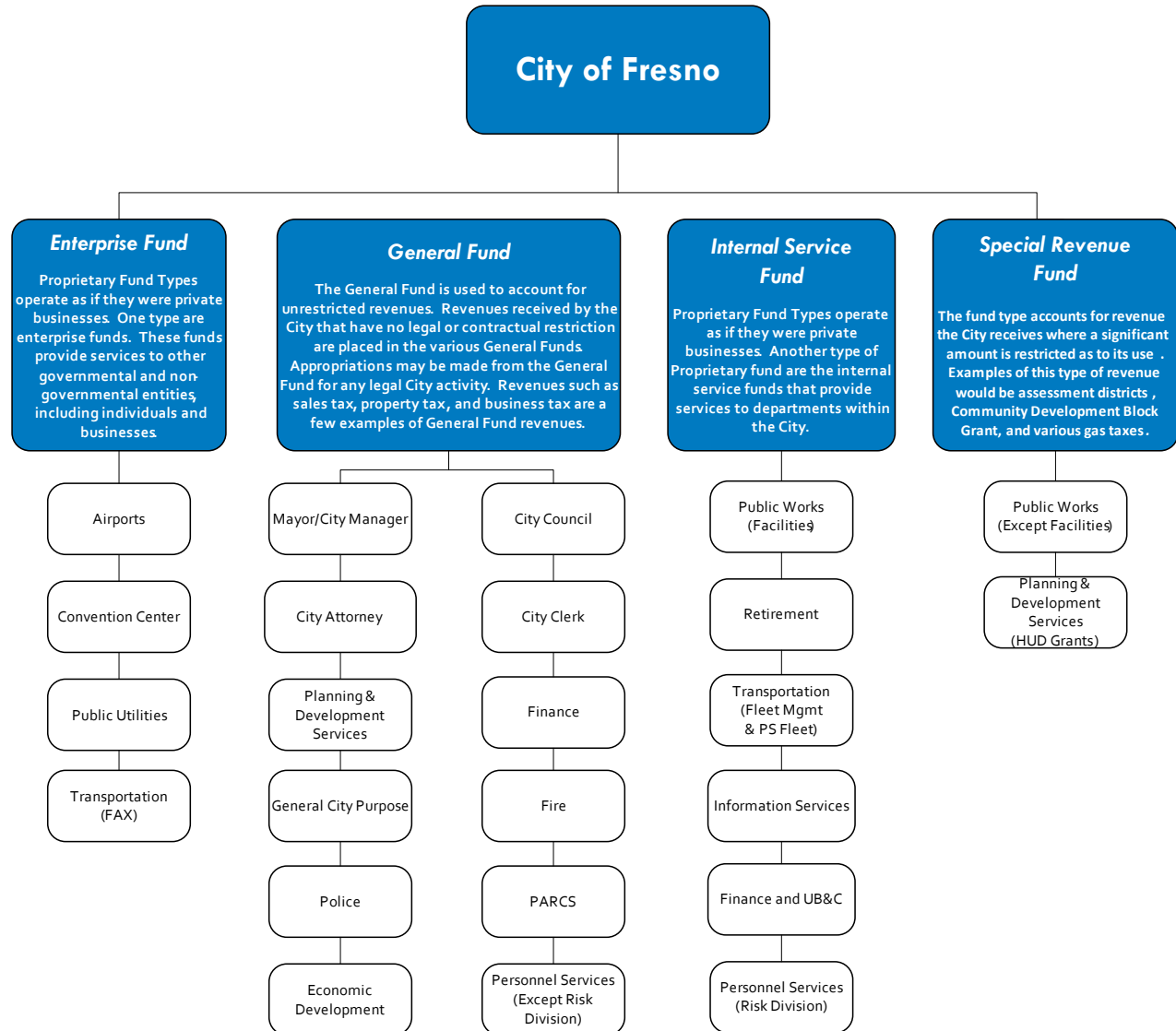
A handwritten signature in black ink, appearing to read 'Thomas C. Esqueda', written over a light blue horizontal line.

Thomas C. Esqueda, City Manager
City of Fresno

City Organizational Chart



City Operating Fund Structure Chart



Additional Fund Types used by the City:

Capital Project Fund Type: This fund type accounts for funds that are either restricted or designated for capital projects.

Debt Service Fund Type: The Debt Service Fund Type is used to accumulate assets for the repayment of long-term debt. Funds are transferred from the operating accounts of the various departments that benefit from the assets financed through the creation of the debt. Some examples of debt service funds would be the Pension Obligation Bonds, and the Convention Center Exhibit Hall Expansion.

Note: Structure is based on primary funding source for each Department.

Total City Resources

The total amount of money received by the City of Fresno in all appropriated funds is shown on this page. The total Net Resources amounts represent all the revenue available to pay for services and capital projects. It excludes interfund transfers, and interdepartmental charge revenue.

	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted	Percent Change
Beginning Balance	456,750,600	466,821,700	464,604,200	(0.5)
<i>Local Taxes</i>				
Property Taxes	141,332,200	148,546,800	160,000,200	7.7
Sales Tax	98,591,600	96,845,000	117,846,300	21.7
Measure C ⁽¹⁾	23,029,600	51,033,800	36,478,800	(28.5)
Measure P ⁽²⁾	0	0	29,573,100	0.0
Room Tax	13,103,500	10,203,900	13,994,400	37.1
Real Estate Transfer Tax	1,632,100	1,632,100	1,546,700	(5.2)
Franchise Fees	15,653,400	16,339,400	16,396,200	0.3
Total Local Taxes	293,342,400	324,601,000	375,835,700	15.8
Licenses & Permits	29,361,300	28,485,300	36,691,800	28.8
<i>Intergovernmental</i>				
Federal ⁽³⁾	155,699,900	373,935,600	195,304,700	(47.8)
State ⁽⁴⁾	63,640,700	142,837,900	110,744,700	(22.5)
Local ⁽⁵⁾	23,432,900	57,011,200	36,200,800	(36.5)
Total Intergovernmental	242,773,500	573,784,700	342,250,200	(40.4)
Charges for Current Services	324,775,200	322,951,200	323,077,700	0.0
Fines	5,767,800	4,509,600	3,766,100	(16.5)
Other Revenue	25,870,800	22,292,300	20,634,100	(7.4)
Interdepartmental Charges	125,064,500	136,017,200	136,925,500	0.7
Miscellaneous	32,357,200	97,058,700	100,983,600	4.0
Transfers ⁽⁶⁾	16,186,000	(4,258,400)	31,708,900	(844.6)
Total City Revenue	1,552,249,300	1,972,263,300	1,836,477,800	(6.9)
Less: Net Interfund Transfers	16,186,000	(4,258,400)	31,708,900	(844.6)
Less: Interdepartmental Charges	113,948,100	143,777,600	133,633,100	(7.1)
Total Net Resources	1,422,115,200	1,832,744,100	1,671,135,800	(8.8)

Note:

⁽¹⁾ Measure C revenues reflect anticipated revenue receipts consistent with Fresno County Transportation Authority approved projects and programs.

⁽²⁾ The Safe Neighborhood Parks Tax (Measure P) was certified as passed by the City Council on February 18, 2021 and collection of the special sales tax began July 1, 2021. The first deposits are expected to be received in October 2021, as such, the FY 2022 Budget reflects nine months of revenue. The revenues generated by the measure will be utilized to fund the specific purposes defined in the ballot measure.

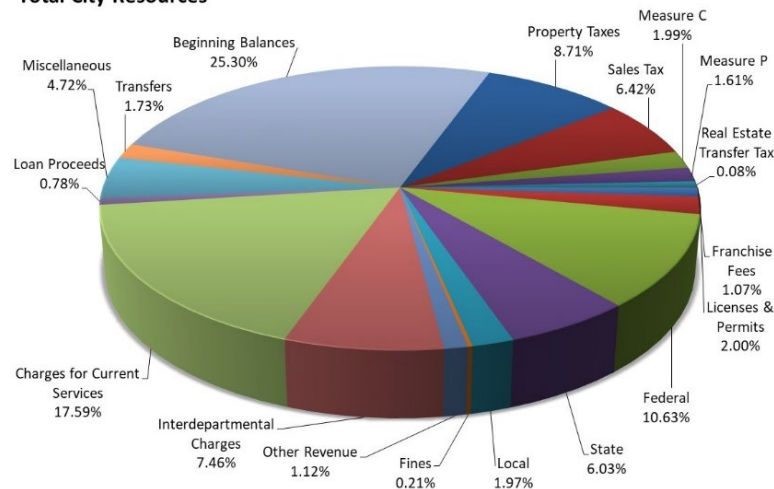
⁽³⁾ Federal Intergovernmental revenue reductions are primarily driven by CARES Act funding budgeted as part of the FY 2021 Amended Budget that will not be rolled into the FY 2022 Budget.

⁽⁴⁾ Reductions in State Intergovernmental revenue include \$19,136,300 one time revenues budgeted in FY 2021 for the Emergency Rental Assistance Grant and will not be rolled into the FY 2022 Budget.

⁽⁵⁾ Local Intergovernmental revenue decreases are attributable to the normal progression of capital projects through their life cycle and the close out of capital projects.

⁽⁶⁾ Changes to Transfers are primarily due to one time FY 2021 CARES Act reimbursements and also budgeted transfers for the Animal Shelter project in FY 2022.

Total City Resources



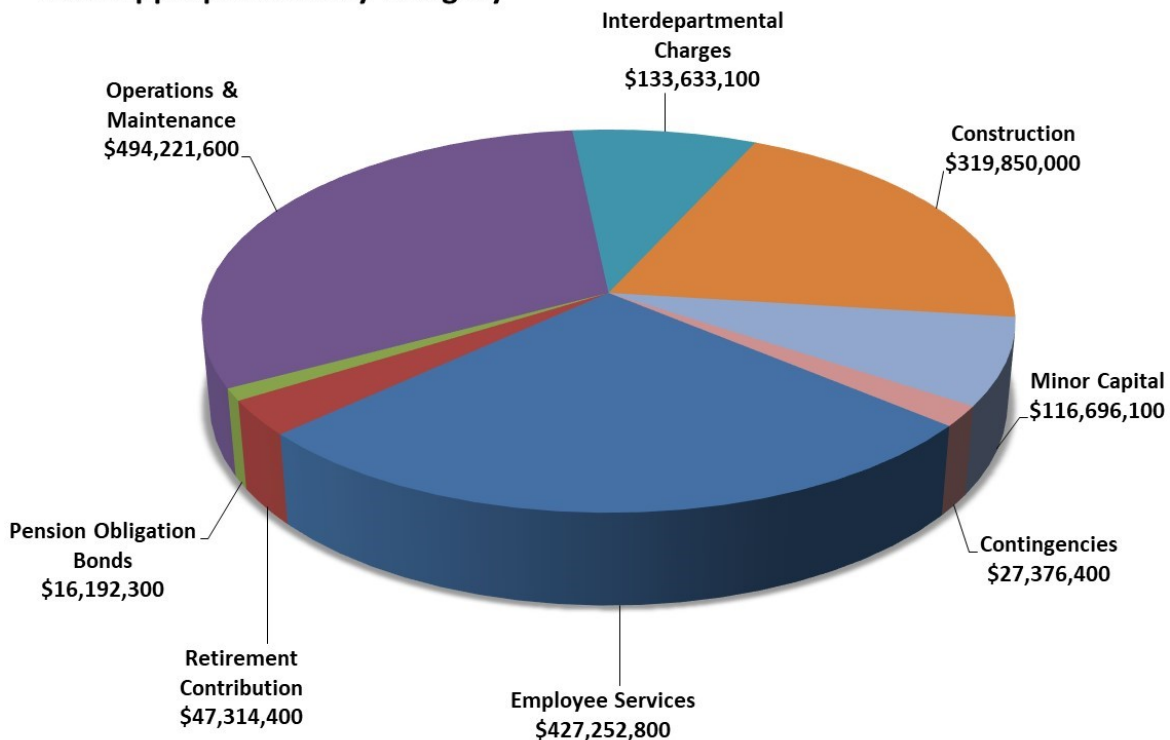
Total City Appropriations

APPROPRIATIONS BY CATEGORY

The total budget for all appropriated funds within the City of Fresno is shown on this page. The amounts shown as Total Net City budget represent the "net" budget after all interdepartmental charges are removed.

	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted	Percent Change
Employee Services	361,027,400	411,163,600	427,252,800	3.9
Retirement Contribution	36,268,600	45,019,200	47,314,400	5.1
Pension Obligation Bonds	16,186,000	16,188,500	16,192,300	0.0
Operations & Maintenance	319,875,600	576,193,200	494,221,600	(14.2)
Interdepartmental Charges	113,948,100	143,777,600	133,633,100	(7.1)
Minor Capital (Including Construction)	132,287,300	466,946,200	436,546,100	(6.5)
Contingencies	20,420,800	31,958,700	27,376,400	(14.3)
Total Appropriations	1,000,013,800	1,691,247,000	1,582,536,700	(6.4)
Less: Interdepartmental Charges	113,948,100	143,777,600	133,633,100	(7.1)
Total Net City Budget	886,065,700	1,547,469,400	1,448,903,600	(6.4)

Total Appropriations by Category



Appropriations Summary by Department/Primary Funding Source Including Operating, Capital & Debt Service

The total budget by Department and primary funding source is shown on this page. The amounts shown as Total Net City budget represent the "net" budget after all interdepartmental charges are removed.

Department	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted	% Change FY 2021 to FY 2022
General Fund Departments				
Mayor/CMO	4,378,800	25,418,800	7,667,300	(69.8)
Council	3,616,900	5,580,400	6,226,300	11.6
City Clerk	942,000	1,455,900	2,266,500	55.7
City Attorney	16,171,100	19,266,300	19,577,800	1.6
Police	190,198,600	211,491,400	207,022,900	(2.1)
Fire	77,894,000	78,925,300	78,001,700	(1.2)
General City Purpose	49,626,600	66,934,600	51,354,800	(23.3)
Economic Development	0	0	2,023,700	0.0
Planning and Development Services	28,938,700	98,703,000	95,100,500	(3.6)
Finance	13,685,100	91,963,900	44,322,700	(51.8)
Personnel Services	31,396,100	45,471,300	41,368,700	(9.0)
Subtotal	416,847,900	645,210,900	554,932,900	(14.0)
Special Revenue Fund Departments				
Parks, After School, Recreation & Community Services	20,278,200	42,124,300	58,118,100	38.0
Public Works	118,395,600	363,067,300	292,265,300	(19.5)
Subtotal	138,673,800	405,191,600	350,383,400	(13.5)
Internal Service Fund Departments				
Information Services	20,146,200	33,445,000	26,849,800	(19.7)
Subtotal	20,146,200	33,445,000	26,849,800	(19.7)
Enterprise Fund Departments				
Public Utilities	256,191,800	323,701,400	312,797,700	(3.4)
Airports	47,703,100	108,017,200	153,659,000	42.3
Convention Center and Stadium	10,418,800	15,556,400	15,724,500	1.1
Transportation	110,032,200	167,962,100	168,189,400	0.1
Subtotal	424,345,900	615,237,100	650,370,600	5.7
Less: Expense Reduction	0	8,320,300	0	0.0
Less: Interdepartmental Charges	113,948,100	143,777,600	133,633,100	(7.1)
Net City Budget	886,065,700	1,546,986,700	1,448,903,600	(6.3)

Revenues Summary by Department/Primary Funding Source Including Operating, Capital & Debt Service

The total budget by Department and primary funding source is shown on this page.

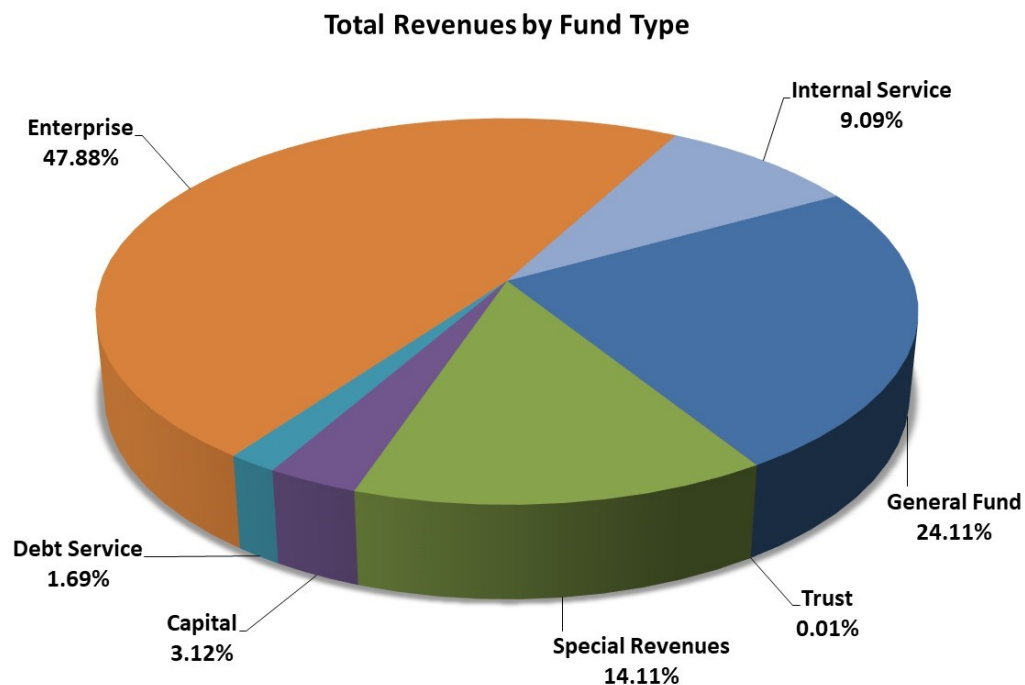
Department	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted	% Change FY 2021 to FY 2022
General Government				
Mayor/CMO	357,100	20,629,900	4,689,200	(77.3)
Council	82,100	124,600	0	0.0
City Clerk	12,000	500,000	983,200	96.6
City Attorney	1,780,600	2,881,700	1,637,900	(43.2)
General City Purpose	380,587,700	403,023,700	421,729,800	4.6
Economic Development	0	0	318,000	0.0
Planning and Development Services	28,756,100	93,306,000	95,113,100	1.9
Personnel Services	36,619,200	43,602,200	40,938,200	(6.1)
Finance	131,115,400	98,690,900	38,554,200	(60.9)
Information Services	26,937,100	35,000,600	32,570,200	(6.9)
Subtotal	606,247,300	697,759,600	636,533,800	(8.8)
Public Protection				
Police	26,241,200	39,498,900	18,401,000	(53.4)
Fire	19,516,800	28,368,500	15,990,700	(43.6)
Subtotal	45,758,000	67,867,400	34,391,700	(49.3)
Public Ways and Means				
Public Works	178,776,100	290,694,500	212,789,300	(26.8)
Subtotal	178,776,100	290,694,500	212,789,300	(26.8)
Culture and Recreation				
Parks, After School, Recreation & Community Services	6,357,000	11,098,200	35,240,400	217.5
Subtotal	6,357,000	11,098,200	35,240,400	217.5
Enterprises (Business-Type Activities)				
Public Utilities	480,804,800	526,374,200	524,188,900	(0.4)
Airports	76,075,700	129,079,400	182,289,900	41.2
Convention Center and Stadium	13,465,200	15,571,300	16,071,900	3.2
Transportation	144,765,200	233,818,700	194,971,900	(16.6)
Subtotal	715,110,900	904,843,600	917,522,600	1.4
Total City Revenues	1,552,249,300	1,972,263,300	1,836,477,800	(6.9)

Revenues Summary by Fund Classification

Total City revenues and appropriations are shown on this page. The total revenue amount represents all of the revenues available to pay for services and capital projects, while the Net City Budget represents the "net" budget after all interdepartmental charges are removed.

	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted	% Change FY 2021 to FY 2022
Governmental Activities				
General Fund ⁽¹⁾	404,686,400	477,252,400	442,831,200	(7.2)
Trust	(101,900)	0	173,000	0.0
Special Revenues	203,047,700	364,055,900	259,035,900	(28.8)
Capital	52,063,700	72,300,400	57,335,800	(20.7)
Debt Service	30,714,000	30,935,300	31,035,400	0.3
Subtotal	690,409,900	944,544,000	790,411,300	(16.3)
Proprietary (Business-Like Activities)				
Enterprise	686,026,200	853,471,400	879,219,400	3.0
Internal Service	175,813,200	174,247,900	166,847,100	(4.2)
Subtotal	861,839,400	1,027,719,300	1,046,066,500	1.8
Total Revenue	1,552,249,300	1,972,263,300	1,836,477,800	(6.9)

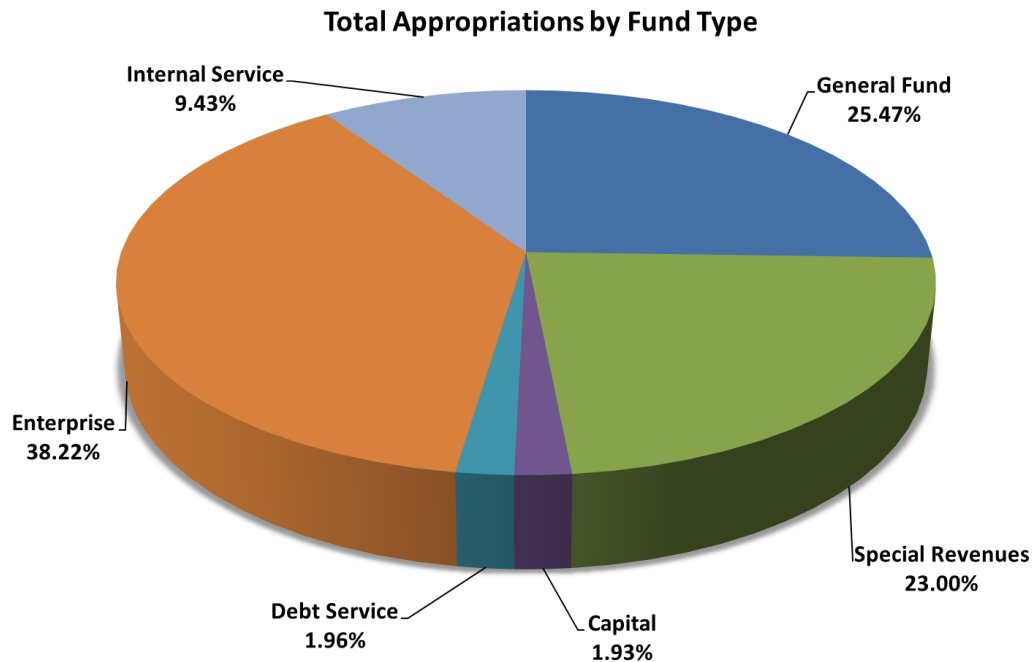
⁽¹⁾ The General Fund Category includes amounts in the Emergency Reserve Fund and the 27th Pay Period Reserve.



Appropriations Summary by Fund Classification

The Net City Budget represents the “net” budget after all interdepartmental changes are removed.

	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted	% Change FY 2021 to FY 2022
Governmental Activities				
General Fund	339,614,900	442,600,000	403,019,500	(8.9)
Trust	2,019,800	0	0	0.0
Special Revenues	109,379,800	427,562,900	363,972,800	(14.9)
Capital	16,316,400	54,171,400	30,497,200	(43.7)
Debt Service	30,693,100	30,935,300	31,035,400	0.3
Subtotal	498,024,000	955,269,600	828,524,900	(13.3)
Proprietary (Business-Like Activities)				
Enterprise	387,839,900	575,377,500	604,849,300	5.1
Internal Service	114,149,800	160,599,900	149,162,500	(7.1)
Subtotal	501,989,700	735,977,400	754,011,800	2.5
Less: Interdepartmental Charges	113,948,100	143,777,600	133,633,100	(7.1)
Net City Budget	886,065,600	1,547,469,400	1,448,903,600	(6.4)

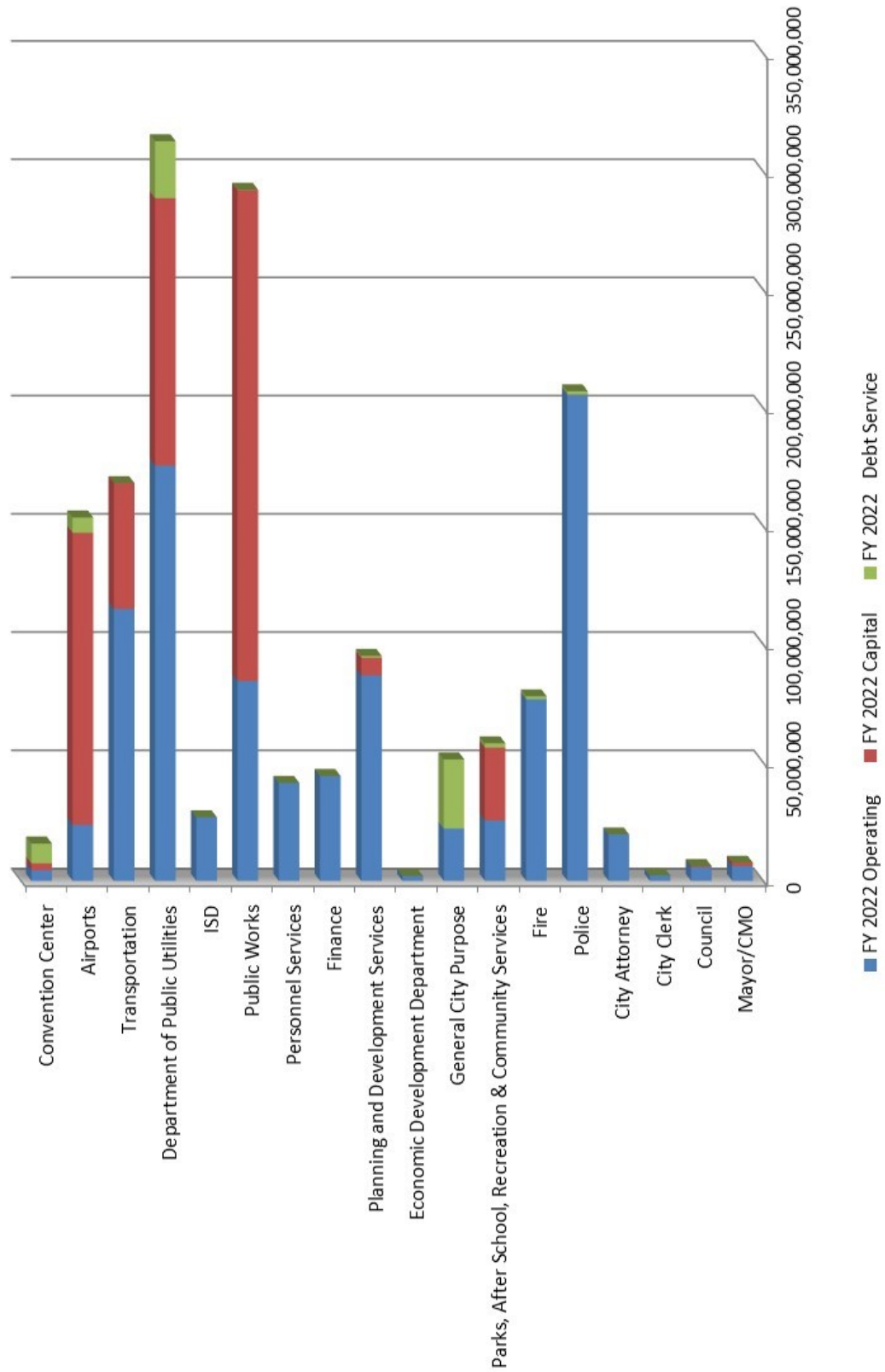


Appropriations Summary – FY 2022 by Operating, Capital & Debt Service

The total adopted budget by department and primary funding source is shown on this page. The amounts shown as Net Budget represent the total "net" City budget after all interdepartmental charges are removed.

Department	FY 2022 Operating	FY 2022 Capital	FY 2022 Debt Service	Total
General Fund Departments				
Mayor/CMO	6,220,500	1,446,800	0	7,667,300
Council	5,690,000	536,300	0	6,226,300
City Clerk	2,266,500	0	0	2,266,500
City Attorney	19,577,800	0	0	19,577,800
Police	205,516,000	130,000	1,376,900	207,022,900
Fire	76,816,100	0	1,185,600	78,001,700
General City Purpose	22,117,300	0	29,237,500	51,354,800
Economic Development	2,023,700	0	0	2,023,700
Planning and Development Services	86,844,500	7,550,500	705,500	95,100,500
Finance	44,322,700	0	0	44,322,700
Personnel Services	41,368,700	0	0	41,368,700
Subtotal	512,763,800	9,663,600	32,505,500	554,932,900
Special Revenue Fund Departments				
Parks, After School, Recreation & Community Services	25,520,300	30,770,900	1,826,900	58,118,100
Public Works	84,479,600	207,647,100	138,600	292,265,300
Subtotal	109,999,900	238,418,000	1,965,500	350,383,400
Internal Service Fund Departments				
Information Services	26,849,800	0	0	26,849,800
Subtotal	26,849,800	0	0	26,849,800
Enterprises Fund Departments				
Public Utilities	175,600,300	113,146,100	24,051,300	312,797,700
Airports	23,624,800	123,552,100	6,482,100	153,659,000
Convention Center and Stadium	4,424,800	2,957,600	8,342,100	15,724,500
Transportation (FAX)	114,989,600	53,199,800	0	168,189,400
Subtotal	318,639,500	292,855,600	38,875,500	650,370,600
Less: Interdepartmental Charges	119,959,100	13,342,900	331,100	133,633,100
Net Budget	848,293,900	527,594,300	73,015,400	1,448,903,600

Appropriations Summary - FY 2022 Adopted by Operating, Capital & Debt Service



Authorized Position Detail

The Authorized Position Detail provides the number of Permanent and Permanent Part-Time (PPT) positions by department and Full-Time Equivalent (FTE). The FY 2021 Amended figures below represent total permanent positions as of June 2021. The FY 2022 Adopted Budget column represents the net of the FY 2021 Amended and the FY 2022 Position Changes. The FY 2022 Change detail can be found in the Department Position Summaries.

Department by Full-Time Equivalent (FTE)	FY 2020 Adopted	FY 2021 Final	FY 2021 Amended	FY 2022 Changes	FY 2022 Adopted
General Fund Departments					
Office of the Mayor and City Manager	30.00	30.00	30.00	1.00	31.00
City Council Department ⁽³⁾	24.00	28.00	44.00	0.00	44.00
City Attorney's Office	129.00	133.00	133.00	5.50	138.50
City Clerk's Office	6.00	8.00	8.00	5.25	13.25
Economic Development Department	0.00	0.00	0.00	7.50	7.50
Finance Department	118.00	116.00	116.00	(0.25)	115.75
Fire Department	345.50	350.30	350.30	45.20	395.50
PARCS Department ⁽⁴⁾	76.00	88.00	91.00	(19.00)	72.00
Personnel Services Department	38.00	38.00	38.00	2.50	40.50
Planning & Development Services	138.70	141.20	141.20	20.15	161.35
Police Department ⁽²⁾⁽⁴⁾	1,127.00	1,135.60	1,133.60	33.30	1,166.90
Subtotal FTE	2,032.20	2,068.10	2,085.10	101.15	2,186.25
Special Revenue Departments					
Public Works Department	356.75	358.00	358.00	34.50	392.50
Subtotal FTE	356.75	358.00	358.00	34.50	392.50
Enterprise Departments					
Airports Department	104.65	118.40	118.40	(2.00)	116.40
Department of Public Utilities	587.75	589.00	589.00	14.50	603.50
Transportation/FAX Department	533.00	534.00	534.00	7.00	541.00
Subtotal FTE	1,225.40	1,241.40	1,241.40	19.50	1,260.90
Internal Service Departments					
General City Purpose	14.75	17.00	17.00	0.00	17.00
Information Services Department ⁽¹⁾	64.25	66.00	67.00	5.50	72.50
Subtotal FTE	79.00	83.00	84.00	5.50	89.50
Grand Total FTE	3,693.35	3,750.50	3,768.50	160.65	3,929.15

Sworn Safety Positions

Department by Count	FY 2020 Adopted	FY 2021 Final	FY 2021 Amended	FY 2022 Changes	FY 2022 Adopted
Police Department	835	838	838	12	850
Fire Department	302	305	305	42	347
Airports Department ⁽⁵⁾	19	19	21	0	21
Grand Total Count	1,156	1,162	1,164	54	1,218

⁽¹⁾ In FY 2021, the 2nd PAR Amendment added one Programmer/Analyst IV to the Information Services Department.

⁽²⁾ In FY 2021, the 3rd PAR Amendment added one Cadet I to the Police Department.

⁽³⁾ In FY 2021, the 4th PAR Amendment added a total of sixteen Council Assistant positions to the City Council Department, which increased the staffing from two and three Council Assistants per District to a total of five per Council District.

⁽⁴⁾ In FY 2021, the 5th PAR Amendment transferred three positions from the Police Department to the PARCS Department.

⁽⁵⁾ In FY 2021, two Custodian positions were converted to Airport Public Safety Officers in the Airports Department.

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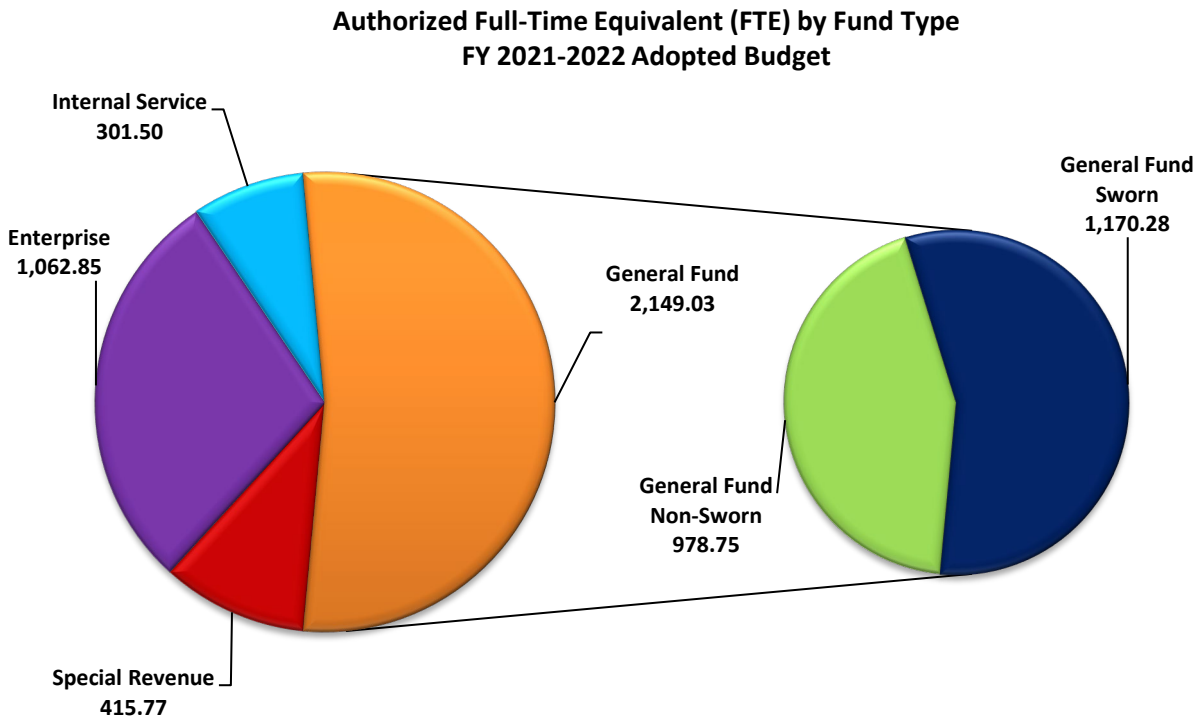
Authorized Position Changes

The detail below describes the new position changes by fund type for FY 2022 Adopted Budget. Additional position detail can be found in the respective department's staffing section. The position changes noted below reflect whole position changes unlike the Authorized Position Detail, which notes changes by Full-Time Equivalent (FTE).

Funding Source	Service	New Positions
General Fund		
	Office of the Mayor and City Manager – The Support Office of the Mayor is adding one Community Coordinator to assist city departments with public affairs and media relations and the Office of Community Affairs is adding two Community Coordinator positions. Council Action: Motion #60.c added one additional Community Coordinator position to serve as a liaison and focus on immigrant affairs.	4
	City Clerk's Office – The Office is adding one Deputy City Clerk position to shepherd completion of Form 700 filings for all city departments as well as update the annual Conflict of Interest Code. Five Permanent Part-Time (PPT) Interpreter positions are also being added to provide Spanish, Hmong, Punjabi and American Sign Language interpreter services at the various Council, board and commission meetings.	6
	City Attorney's Office – The Department is adding two positions to implement a Motel Inspection Program. Council Action: Motion #114 added four Code Enforcement positions to implement a mobile home park inspection program.	6
	Police Department – The Department is adding a total of thirty-one positions: Twelve Police Officers with ten assigned to Patrol and two will investigate worker's compensation fraud within the Department; Four Emergency Services Dispatchers and four Crime Scene Technicians are being added to address increased calls for service; Ten Community Service Officer II positions will increase each Council District to two CSOs; and, one Background Investigator. Council Action: Motion #109 provides an additional fifteen Community Service Officer II positions and five Crime Scene Technicians to address increased calls for service.	51
	Fire Department – The Department is adding a total of fifty positions: A total of forty-two Firefighter and Firefighter Specialists are being added due to the SAFER Grant; Fire Inspection staff are increasing with one Senior Fire Prevention Inspector assigned to project and plan review, one Fire Prevention Engineer to provide sprinkler plan review, and four Fire Prevention Inspectors will be assigned to inspecting 17,602 occupancies requiring inspection; and, two Maintenance & Operations Assistants will be assigned to inspect nearly 14,000 fire hydrants that are currently inspected by sworn staff.	50
	PARCS Department – The Department is adding one Community Recreation Supervisor II to replace an existing position that was converted to a Business Manager in FY 2021.	1

Funding Source	Service	New Positions
General Fund (continued)		
	Public Works Department – The Department is adding One Engineer I to assist in Traffic Operations & Planning with (4G/5G) antenna plans and three Graffiti Technicians are being added to expand Graffiti Abatement by three new crews. Council Action: Motion #54 converted the three new Graffiti positions to three new positions in the 7-Week Sidewalk Concrete Program and Motion #109 added the three Graffiti positions back.	7
	Economic Development Department – Council Action: Motion #5 added two Economic Development Coordinator positions.	2
	Planning & Development Services – Planning is adding a total of fourteen General Fund positions: Seven positions are being added for the Express Development Team – one Staff Assistant, one Architect, two Plans & Permit Techs, two Engineers, and one Plans Examiner; Five positions are being added for the Strong Team Foundation – two Administrative Clerks, one Graphics Technician, one Senior Admin Clerk, and one Accountant-Auditor II; and, two Parking Enforcement Officer IIs are being converted from Permanent Part-Time (PPT) to Permanent full-time positions. Council Action: Motion #109 added 10 positions for the Mayor’s Code Team, which will focus on FresGO and Council District calls for service related to homelessness in community parks, schools and neighborhoods.	24
	Department of Public Utilities – Council Action: Motions #42 and #109 allocated funding for a pilot program that proactively addresses litter control throughout the City and also responds to calls for service relating to litter, illegal dumping, etc.	10
	Personnel Services Department – Two Human Resource Analysts positions are being added to address recruitment and examination duties. Council Action: Motion #108 added one Human Resource Analyst position to expedite special events permitting.	3
General Fund Total		164
Special Revenue		
	Public Works Department – The Department is adding one Engineer I and one Professional Engineer for special high profile projects; One GIS Specialist for work on the GIS System; One Supervising Professional Engineer in Design Services; One Engineer I for surveying duties; One Community Outreach Specialist to work as the ATP Coordinator; One Assistant Director will oversee the Streets, Landscape, and TSSL Divisions; One Senior Engineering Technician will develop and administer the concrete management and project selection program; one Forestry Supervisor to address a backlog of tree related issues throughout the City; and, one Staff Assistant to assist with the CFDs.	10

Funding Source	Service	New Positions
Special Revenue (continued)		
	Planning & Development Services – Planning is adding one Housing & Rehabilitation Specialist to provide support to Fresno homeowners seeking financial assistance for repair and rehabilitation of their homes and first-time homebuyers seeking down payment assistance.	1
	Department of Public Utilities – The Department is adding new positions to the Beautify Fresno Division, which includes two Utility Leadworkers, two Laborers, and two Senior Sanitation Operators.	6
	Finance Department – One Accountant-Auditor I position is being added, which will be tasked with assisting in the reporting requirements of Measure P funding, which includes very strict provisions for fiscal accountability.	1
Special Revenue Total		18
Enterprise		
	Transportation Department – The Department is converting ten Permanent Part-Time Bus Drivers to eight Permanent Full-Time Bus Drivers to help reduce overtime costs. Ten additional unfunded Bus Driver positions have been added as part of a strategy to increase the average number of filled PCNs throughout the year by cutting time between hiring and the start of Bus Driver training classes.	18
Enterprise Total		18
Internal Service		
	City Clerk's Office – One Central Print Supervisor has been added to monitor and coordinate the day-to-day operations and the work of staff responsible for printing, mailing and graphic services.	1
	Information Services – The Department is adding one Information Services Supervisor and one Programmer/Analyst IV to support the Accela program citywide; and, one Senior Network Systems Specialist that will be dedicated to the Airports IT system. Council Action: Motion #44 added one Network System Specialist to be dedicated to the Transportation Department and Motion #95 added one Cyber Security Analyst to focus on administering network-centric security tools.	5
Internal Service Total		6
Grand Total		206



Debt Obligations Summary

As of June 30, 2020, the City will have total long-term bond principal and interest outstanding of \$698.8 million. Of this amount, \$334.9 million is revenue bonds of the City's business enterprise funds, and \$145.7 million is associated with the pension obligation bond, backed by the full faith and credit of the City. The remaining \$218.2 million includes lease revenue bonds for general governmental projects. Total bonded indebtedness backed by the General Fund is \$363.9 million.

The total Debt Service payments for bonds and leases budgeted in FY 2022 is \$73.4 million of which \$39.4 million is programmed in the General Fund.

	FY 2021	FY 2022
Bonded Obligation Debt (Principal Only)	\$107,555,000	\$107,555,000
Bonded Obligation Debt per Capita	\$200.41	\$197.07
Debt Service tax rate per \$ 100 taxable valuation	\$0.29	\$0.29

The ratio of net bonded obligation debt to taxable valuation and the amount of bonded debt per capita are useful indicators of the City's debt position to management, citizens, and investors. A comparison of these indicators at June 30th is on the table shown above.

The City's Charter imposes a limit on the amount of general obligation bonds the City can have outstanding at any given time; this limit is 20 percent of the assessed value of property in the City. Bonded indebtedness constituting a general obligation of the City can only be created by the affirmative votes of a majority of the electors. The City currently has no general obligation debt.

The current ratings from Moody's, Standard & Poor's, and Fitch for the City's general obligation and lease revenue bonds are shown in the table below.

BOND RATING				
LEASE REVENUE BONDS			GENERAL OBLIGATION	
	Rating	Outlook	Rating	Outlook
Fitch	A-	Stable	A	Stable
S&P	A	Stable	A+	Stable
Moody's	Baa1	Positive	A3	Stable

Loans and leases outstanding at June 30, 2020 are estimated to be \$519.8 million. \$470.3 million dollars of the outstanding balance is in the form of Safe Drinking Water State Revolving Fund low or no-interest loans received by the Water and Wastewater Divisions. These loans will be repaid with enterprise revenues through the year 2047.

Debt Obligations Summary

FY 2022 Current Portion of L-T Debt							
Bonds Backed By General Fund (GF)	Current Repayment Source	Outstanding Principal & Interest Bonds @ 6/30/20	Outstanding Principal & Interest Loans @ 6/30/20	Payment Principal	Payment Interest	Total D/S*	GF Portion
Pension Obligation	GF/Enterprise	145,710,785	0	9,755,000	6,436,093	16,191,093	12,662,700
Exhibit Hall Expansion Lease Revenue	General Fund	19,370,800	0	1,183,873	969,127	2,153,000	2,153,000
Stadium Lease Revenue	Various	35,025,875	0	1,770,000	1,421,915	3,191,915	2,915,615
Various Capital Project Lease Revenue	General Fund	32,407,740	0	1,540,000	1,138,543	2,678,543	2,678,543
Convention Center Lease Revenue	General Fund	10,256,665	0	2,600,000	381,515	2,981,515	2,981,515
No Neighborhood Left Behind Lease Revenue	General Fund/ Measure C	8,892,099	0	2,705,000	261,112	2,966,112	2,966,112
Parks Impact/Riverside Golf Course Lease Revenue	Impact Fees/ Enterprise/GF	35,067,500	0	860,000	1,088,001	1,948,001	954,520
Public Safety Lease Revenue	Impact Fees/GF	45,859,750	0	1,170,000	1,387,250	2,557,250	1,379,938
City Hall Chiller	Rent Revenue	3,221,500	0	0	135,500	135,500	135,500
City Hall/Granite Park/Bee Bldg Lease Revenue	Rent Revenue/GF	28,065,124	0	1,645,000	719,121	2,364,121	2,364,121
Total Bonds		363,877,838	0	23,228,873	13,938,177	37,167,050	31,191,564
Loans Backed by General Fund							
California Infrastructure Bank	General Fund	0	1,875,681	86,532	47,784	134,316	134,316
HUD Loan (Neighborhood Streets & Parks)	CDBG	0	399,327	121,000	11,628	132,628	0
Master Equipment Lease Purchase Program	Various	0	47,288,429	8,394,399	875,177	9,269,576	8,123,678
Total Loans		0	49,563,437	8,601,931	934,589	9,536,520	8,257,994
General Fund Backed Obligations		363,877,838	49,563,437	31,830,804	14,872,766	46,703,570	39,449,558
Bonds & Loans Backed by Enterprise Funds							
Sewer Revenue Bonds 1993 A	Enterprise	7,178,250	0	0	39,825	39,825	0
Water Revenue Bonds 2010 A-1	Enterprise	31,437,425	0	0	0	0	0
Water Revenue Bonds 2010 A-2	Enterprise	173,407,288	0	0	6,097,263	6,097,263	0
Airport Revenue Bonds 2007 A	Enterprise	34,747,346	0	435,000	1,176,370	1,611,370	0
Airport Revenue Bonds 2013 A	Enterprise	33,024,459	0	1,670,000	1,093,169	2,763,169	0
Airport Revenue Bonds 2019 A	Enterprise	55,095,496	0	779,914	1,167,961	1,947,875	0
State Water Resources Control Board Loans	Enterprise	0	470,269,130	10,239,086	4,016,001	14,255,087	0
Enterprise Fund Backed Obligations		334,890,264	470,269,130	13,124,000	13,590,589	26,714,589	0
Total Citywide Debt Obligations		698,768,102	519,832,567	44,954,804	28,463,355	73,418,159	39,449,558

* Total D/S column may not add up due to rounding.

New Citywide Lease Purchases for FY 2022

Department	Qty	Description	FY 2022 Adopted Budget	Budgeted Fund	Budgeted Line Item	Finance Term (Yrs)	Anticipated First Lease Payment	Final Fiscal Year
Fire	1	Ladder Truck	\$0	10101	57414	10	2023	2033
Fire	2	Fire Engines	\$0	10101	57414	10	2023	2033
Fire	1	Battalion Chief Vehicle	\$14,000	10101	57414	5	2022	2027
Fire	1	Deputy Chief Vehicle	\$10,800	10101	57414	5	2022	2027
Fire	1	Squad Vehicle	\$16,800	10101	57414	5	2022	2027
Fire	10	Light Duty Vehicles	\$63,300	10101	57414	5	2022	2027
PSF - Police	33	Patrol Vehicles	\$346,900	50503	57414	5	2022	2027
PSF - Police	15	Unmarked Vehicles	\$51,400	50503	57414	5	2022	2027
PSF - Police	2	Unmarked SUVs	\$10,900	50503	57414	5	2022	2027
PSF - Police	3	Unmarked Trucks	\$16,400	50503	57414	5	2022	2027
PSF - Police	7	Motorcycles	\$34,900	50503	57414	5	2022	2027
PSF - Police	1	Cargo Van	\$6,300	50503	57414	5	2022	2027
PSF - Police	1	Information Services SUV	\$2,700	50503	57414	5	2022	2027
PSF - Police	1	Minivan	\$2,800	50503	57414	5	2022	2027
PSF - Police	1	CSI Van	\$15,800	50503	57414	5	2022	2027
PSF - Police	8	CSO Vehicles	\$54,900	10101	57414	5	2022	2027
PSF - Police	3	CSI Vans	\$17,500	10101	57414	5	2022	2027
Total New Lease Purchase			\$665,400					

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FY 2021-2022

Measure C

Extension Sales Tax

The Measure C Extension Plan is a multi-modal funding program, which distributes a percentage of local sales tax revenue to the City



of Fresno through three main programs: the Regional Public Transit Program, the Regional Transportation Program, and the Local Transportation Program.

Public Transit Program

The goal is to expand mass transit programs that have a demonstrated ability to get people out of their cars and improve air quality. The transit agencies are to use the funds to address major new expansions of the express, local and feeder bus service to include additional routes, buses (including low emission), night and weekend service, bus shelters, and safer access to public transit services.

Local Transportation Program

The goal is to improve the City's local transportation by addressing the problem of aging streets and road infrastructure. Funding is provided to fill potholes, repave streets, improve sidewalks, and upgrade the local transportation infrastructure through five Sub-Programs: Street Maintenance / Rehabilitation, ADA Compliance, Flexible Program, Pedestrian Trails, and Bicycle Facilities.

Regional Transportation Program

The Regional Transportation Program provides for the movement of goods, services and people throughout the County.

Fresno Yosemite International Airport is critical to the continued economic development in Fresno County. Funding for this program is designed for runway and infrastructure rehabilitation, runway land acquisition and construction, and associated infrastructure construction projects.

FY 2022 Adopted Measure C Extension Program	Local Transportation - Public Works					Regional Transportation	
	Street Maintenance Program	ADA Compliance Program	Flexible Program	Pedestrian Trails Program	Bicycle Facilities Program	Airports Transportation Program	FAX Public Transit Program
Revenue							
Beginning Balance	649,100	76,500	1,280,300	1,494,100	1,305,500	73,100	12,768,900
Taxes	5,140,400	181,900	5,377,100	650,000	320,000	720,000	13,566,200
Other Revenue	16,200	2,000	185,900	55,000	25,000	0	105,700
Transfers	0	0	(175,000)	(74,800)	0	(4,500)	(2,496,100)
Total Revenue	5,805,700	260,400	6,668,300	2,124,300	1,650,500	788,600	23,944,700
Appropriations							
Operating	5,259,000	140,000	5,642,900	0	0	0	15,847,700
Capital	0	51,000	275,000	1,606,000	1,534,900	130,500	110,000
Total Appropriations	5,259,000	191,000	5,917,900	1,606,000	1,534,900	130,500	15,957,700

FY 2021-2022

Measure P Special Sales Tax

On July 18, 2018, the City Clerk received an Initiative Petition proposing the Fresno Clean and Safe Neighborhood Parks Tax (Measure P). The Measure P tax ordinance is estimated to generate \$37.5 million annually for 30 years. On February 18, 2021, the City Council certified Measure P as passed, and collection of the special sales tax will begin July 1, 2021, and the first deposits of the special sales tax are expected to be received October 2021. For FY 2022, the total estimated revenue receipts for Measure P are \$29,573,100.

Measure P proceeds would be utilized to fund specific purposes defined in the ballot measure:

- (1) Improving and Maintaining Safe, Clean Neighborhood Parks and Playgrounds.

- (2) New Neighborhood Parks; Senior and Youth Recreation Facilities.
- (3) Youth and Senior Recreation Programs; After School Programs; and Job Training for Youth and Veterans.
- (4) Expanded Access to Arts and Culture.
- (5) Safe Walking and Biking Trails; Street Beautification and Litter Removal; and the San Joaquin River Parkway.
- (6) Program implementation, planning and plan updates, program and project innovation, and audit and oversight support.

The revenues generated by the Measure P use tax shall be allocated by the City of Fresno on an annual basis with additional independent oversight provided by a new Parks, Recreation and Arts Commission (Commission) consisting of nine (9) members. The nine-member Commission has been appointed by the Mayor and approved by City Council. The Commission shall have primary authority on behalf of the City to conduct hearings and receive public input on programs, facilities, and services funded with Measure P, and to make recommendations to the City Council for adoption of Measure P expenditures in connection with the annual budget process.

FY 2022 Measure P	Revenues	Appropriations				
	Total Revenues	PARCS	Public Works	Public Utilities	Finance	Total Appropriations
(1) Improving and Maintaining Safe, Clean Neighborhood Parks and Playgrounds.	13,603,600	11,793,300	0	0	0	11,793,300
(2) New Neighborhood Parks; Senior and Youth Recreation Facilities.	6,358,200	6,345,600	0	0	0	6,345,600
(3) Youth and Senior Recreation Programs; After School Programs; and Job Training for Youth and Veterans.	2,513,700	1,990,100	0	0	0	1,990,100
(4) Expanded Access to Arts and Culture.	3,548,800	0	0	0	0	0
(5) Safe Walking and Biking Trails; Street Beautification and Litter Removal; and the San Joaquin River Parkway.	3,327,000	0	1,000,000	985,400	0	1,985,400
(6) Program implementation, planning and plan updates, program and project innovation, and audit and oversight support.	221,800	0	0	0	57,800	57,800
FY 2022 Adopted	29,573,100	20,129,000	1,000,000	985,400	57,800	22,172,200

FY 2021-2022

Federal Entitlement Funding

Introduction

The City of Fresno (City) receives annual allocations from the U.S. Department of Housing and Urban Development (HUD) through four grant programs:

- Community Development Block Grant (CDBG)
- HOME Investment Partnership Program (HOME)
- Emergency Solutions Grant (ESG), and
- Housing Opportunities for Persons With AIDS/HIV (HOPWA)

The overarching purpose of these four programs is to assist **low- and moderate-income** families and households, which are those that earn less than 80 percent of the area



median income. ESG and HOPWA funds are earmarked to assist the homeless and low-income persons living with HIV/AIDS, respectively.

The funds are used to pursue three goals: 1) Provide decent, affordable housing; 2) Create suitable living environments, and 3) Expand economic opportunities.

In order to access federal funds, the City must carry out a planning process to identify the scope of housing and community development

needs in its jurisdiction and how the available funding can best be used to meet those needs. This planning process, called the Consolidated Plan, was conducted in late 2019 and early 2020. The term of the plan began on July 1, 2020 and will end on June 30, 2024. A full copy of the Consolidated Plan is available for review on the City's Planning & Development Department webpage.

Each year, the City prepares an Annual Action Plan that describes the projects and actions it will undertake to carry out the strategies outlined in the Consolidated Plan. The Second Year Annual Action Plan covers the period from July 1, 2021 to June 30, 2022.

In FY 2022, the City will receive \$11.6 million in new federal funds, and estimates that \$510,000 will be available in program income to address its most pressing affordable housing and community development priorities. The most pressing needs in the City include improved access to affordable housing and neighborhood revitalization. As such, CDBG resources available to the City through the programs covered by this plan will focus on the development of affordable housing in high opportunity areas and rehabilitation of existing affordable housing units, public facility and infrastructure projects, and supportive public services. HOME funds will primarily be used to increase housing opportunities for low-income rental households. ESG funds will continue to serve the needs of homeless populations, and HOPWA funds will provide housing assistance to persons living with HIV/AIDS and their families.

Community Development Block Grant (CDBG)

This long-standing program of HUD provides jurisdictions, also known as "entitlement communities," federal funds to sustain

affordable housing, create suitable living environments, and expand economic opportunities primarily for low- to moderate-income persons. CDBG was enacted through the Housing and Community Development Act of 1974 and took effect in January 1975. CDBG funds are allocated to more than 1,200 local and state governments on a formula basis; the total program was approximately \$3.4 billion in 2021. Larger cities and urban counties, or entitlement communities, are required to prepare and submit a "Consolidated Plan" that establishes five-year goals for the use of CDBG funds. Grantees are also required to hold public meetings to solicit input from the community, ensuring that proposed projects are aligned with the community's prioritized needs as established in the City's Consolidated Plan.

CDBG projects must be consistent with broad national objectives including: activities that benefit low- to moderate-income persons, the prevention or elimination of slums or blight, or other community development activities to address an urgent threat to health or safety. CDBG funds may be used for community development activities (such as real estate acquisition, relocation, rehabilitation of housing and commercial buildings), construction of public facilities and improvements (such as water, sewer, and other utilities, street paving, and sidewalks), construction of neighborhood centers, and the conversion of school buildings, public services, and economic development and job creation or retention activities. CDBG funds can also be used for preservation and restoration of historic properties in low-income neighborhoods.

Overview of City CDBG

HUD released its FY 2022 allocation levels and the City will receive approximately \$7 million of CDBG funds for use in FY 2022. Two

community meetings and one public needs hearing were held in January 2021 to obtain input from residents on the public's needs.

CDBG revenues used to build the FY 2022 Budget are comprised of the entitlement from HUD, estimated program income, and carryover. Program income, which is the gross income received by the City and its subrecipients directly generated from the use of CDBG funds, is estimated at \$105,000. Expenditures related to the FY 2022 new allocation and estimated program income are classified according to the summary chart.

The carryover is the total of unused, cancelled, or not yet completed funds or projects from prior fiscal years. This can occur when a capital project is completed under budget; when a program does not use all of its allocation; or when a project is not completed within that fiscal year. The FY 2022 Budget includes several carryover projects that have previously been funded, but are not yet complete, including, but not limited to: 1) Park Improvements at various sites including Pinedale, Fink-White, and Quigley (learner pool design); Fink-White (splash park); and Romain (challenger course) , 2) Public Works neighborhood street improvements, 3) Lead Paint Abatement and Senior Paint/Minor Rehabilitation Programs, and 4) Several other nonprofit subrecipient projects.

The annual payment of Debt Service is required to repay Section 108 loans for Street and Park Improvements within CDBG areas.

In addition to the activity limitations placed upon CDBG, HUD has also limited the use of CDBG for certain types of projects. By regulation, all Public Service activities are capped at fifteen percent of the entitlement

SUMMARY CHART					
FY 2022 Allocation and Program Income	CDBG	HOME	ESG	HOPWA	
HOUSING					
Housing Rehabilitation Admin	\$ 200,000	\$ 0	\$ 0	\$ 0	
Senior Paint Program	150,000	0	0		0
Housing Rehab (Nonprofit*)	1,028,100	0	0		0
CHDO Set Aside (15% Allocation)	0	439,500	0		0
Tenant Based Rental Assistance (Homeless)	0	0	0		0
HOME Rental Rehab/New Construction	0	3,272,600	0		0
FACILITIES AND PUBLIC IMPROVEMENTS					
Neighborhood Street Improvements	3,156,500	0	0		0
Section 108 Loan Repayment	132,600	0	0		0
PUBLIC SERVICES (15% CAP)					
PARCS Senior Hot Meals	165,000	0	0		0
PARCS After School Program	630,800	0	0		0
Nonprofit* Public Services	266,300	0	0		0
SECTION 3 TRAINING					
Micro-Enterprise Assistance (Nonprofit*)	36,300	0	0		0
HOMELESS AND SPECIAL NEEDS					
ESG (Various Subrecipients) 2020-2021	0	0	561,100		0
HOPWA (Subrecipient WestCare) 2020-2021	0	0	0		692,800
PLANNING AND ADMINISTRATION					
CDBG/HOME/HOPWA/ESG Admin (20% CAP)	1,366,000	0	0		0
HOME Program Administration (10% CAP)	0	329,000	0		0
HOPWA Program Administration (3% CAP)	0	0	0		21,400
ESG Program Administration (7.5% CAP)	0	0	45,500		0
Fair Housing (Nonprofit*)	50,000	0	0		0
TOTALS	\$ 7,181,600	\$ 4,041,100	\$ 606,600	\$ 714,200	

*Nonprofit activities are identified in the 2021-2022 Annual Action Plan published under separate cover.

and program income. Planning and Administration activities are capped at twenty percent of the entitlement and program income. For FY 2022, the "allocation caps" for Public Service and Administration are estimated to be \$1 million and \$1.4 million respectively.

Housing

The Consolidated Plan identified access to affordable housing for low-income and special needs households as a high priority, as well as neighborhood revitalization through improvements to current public infrastructure

and facilities. The City manages several programs that serve to arrest deterioration and provide assistance to improve access to affordable housing.

The Housing and Community Development Division utilizes a portion of the CDBG Program funds each year for administration and rehabilitation of affordable housing for low-income households. The Housing budget category consists of rehabilitation programs and program delivery that serves to absorb

costs associated with the creation of affordable housing projects in the HOME program.

With the City performed Senior Paint Program, CDBG funds will pay for a licensed lead-certified painting contractor to paint the exterior of the home and may include minor repairs, (i.e., screens, broken window panes, loose or damaged gutters, etc.) provided there are enough funds available after deducting the cost of the paint project. This program serves low-income seniors (62 years of age or older) who own and occupy their homes. In addition to the City performed program, CDBG funded nonprofits will offer complimentary senior paint/paint programs.

Additional repair programs are proposed to be implemented by CDBG funded nonprofits. The rehabilitation to be performed includes emergency home repair for seniors and minor repairs for health and safety items that need immediate attention but homeowners are unable to afford to correct the problem.

Public Facilities and Improvements

The Consolidated Plan identified the need for neighborhood revitalization through improvements to current public infrastructure and facilities. The City is focused on strategic investments that will enhance other private and public investments targeted to low and very low-income neighborhoods.

Neighborhood Street Improvements will use approximately \$3.1 million to address infrastructure needs in eligible neighborhoods throughout the city. Proposed areas include: Webster Neighborhood Canal Barricade; Yosemite Middle School Complete Streets; Ivy-Annadale to Chester Neighborhood Streets; Burroughs Neighborhood Streets; and Ericson Elementary Neighborhood Streets. The work

plan will involve street/streetscape and sidewalk projects in low-income areas.

Public Services

The Consolidated Plan identified services for low-income and special needs households to be high priorities. The City provides essential services to targeted low- and very low-income neighborhoods through its PARCS Senior and After School Programs.

PARCS Senior Programs provide enrichment programs for adults 62 and older. Programs will be offered at eleven neighborhood sites strategically offered throughout the community. Operations include those in North Fresno (Pinedale Community Center) Central Fresno (Ted C. Wills Community Center and Lafayette Park), Southeast Fresno (Mosqueda Community Center and Senior Citizens Village), Southwest Fresno (Mary Ella Brown Community Center), and West Fresno (Inspiration Park).

PARCSs goal is to serve 700 low-income and moderate-income seniors through its programs for FY 2022. Staff will provide the program compliance documentation, recreational activities, volunteer coordination/ recruitment, and activities. Staff will also continue to coordinate with the Fresno-Madera Area Agency on Aging for Senior Programs. The Ted C. Wills Community Center will have two senior coordinators assigned to the site because of the size of the site. The Senior Programs will continue to have a site monitor that will assist staff in compliance and paperwork reporting needs.

The PARCS After School Program will use CDBG funds to help serve nearly 860 children at ten neighborhood and community centers throughout the City of Fresno. At-risk children and youth have an opportunity to complete

their homework in the computer labs, obtain a healthy snack, and participate in physical and recreational activities that are important to their well-being and development. In addition to the PARCS performed After School Program, a CDBG funded nonprofit will offer after school services at two sites, for a total of 12 sites receiving services.

CDBG funds will be provided to local non-profits to support programs that serve predominantly low- and moderate-income clientele. Nonprofit activities are identified in the 2021-2022 Annual Action Plan published under separate cover.

Planning and Administration

The Consolidated Plan identified improved transparency, increased community involvement, and full compliance with federal regulations as a priority. CDBG Administration ensures all federal regulations are met for entitlement programs and subcomponents of CDBG. Program administration includes the preparation of the Consolidated Plan, Citizen Participation Plan, Annual Action Plan as well as the Consolidated Annual Evaluation and Performance Report (CAPER).

The City will also fund nonprofit(s) to provide education and enforcement of state and federal fair housing laws. Education (housing civil rights) will encompass outreach to Fresno city residents, landlords, property managers, real estate industry, housing-related insurance brokers/agents, lenders, and banking representatives and include workshops for both the general public and housing industry professionals. Additionally, complaint and referral services to HUD, the California Department of Fair Employment and Housing, or mediation will be provided.

HOME Program

The HOME Investment Partnerships Program (HOME) provides formula grants to entitlement communities, often in partnership with local nonprofit groups, to fund a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people. HOME is the largest federal block grant to state and local governments designed exclusively to create affordable housing for low-income households. In FY 2022 the City will receive \$3.2 million in HOME entitlement and estimates receiving \$405,325 in program income.

HOME funds are awarded annually as formula grants to participating jurisdictions. At least 15 percent of the HOME funds must be awarded to certified Community Housing Development Organizations (CHDOs). Fresno currently has three CHDOs, Community Housing Works, Habitat for Humanity, and Self-Help Enterprises. As projects are identified, the City will approve agreements for new or rehabilitated housing for very low-income homebuyers as part of the CHDO program. The FY 2022 funding identified for CHDO use is approximately \$439,500.

The HOME Program's flexibility allows for the use of HOME funds for grants, direct loans, loan guarantees or other forms of credit enhancements, or rental assistance or security deposits. The FY 2022 budget identifies approximately \$3.27 million for new construction activities.

Emergency Solutions Grant (ESG) Program

The Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act) amended the McKinney-Vento Homeless Assistance Act, revising the

Emergency Shelter Grants Program in significant ways and renaming it the Emergency Solutions Grants (ESG) program. The ESG program provides funding to: (1) engage homeless individuals and families living on the street; (2) improve the number and quality of emergency shelters for homeless individuals and families; (3) help operate these shelters; (4) provide essential services to shelter residents; (5) rapidly re-house homeless individuals and families; and, (6) prevent families and individuals from becoming homeless. ESG funds may be used for five program components: street outreach, emergency shelter, homelessness prevention, rapid re-housing assistance, and HMIS; as well as administrative activities (up to 7.5 percent of a recipient's allocation can be used for administrative activities).

Through consultation with the Fresno Madera Continuum of Care, the City will use ESG program funds within the identified categories of activities to award subrecipient agreements to agencies that will be identified in the 2021-2022 Annual Action Plan published under separate cover.

Street Outreach/Emergency Shelter

The City anticipates providing approximately \$197,100 of its ESG allocation to fund a portion of the full-service multidisciplinary outreach and engagement efforts as well as full-service emergency shelter program(s) that serve specific target populations, including homeless individuals, families, youth, and victims of domestic violence. Services will include the provision of shelter beds, case management, deposit/rental assistance, and other services as appropriate. The goal of this program is to provide all of the services and support that the participating families and youth need to become and remain permanently housed.

Homelessness Prevention

The City will provide approximately \$21,200 to service providers to offer homelessness prevention services to stabilize housing for individuals and families at risk of homelessness.

Rapid Re-Housing

The City will provide approximately \$315,400 to offer housing relocation and stabilization services and short-and/or medium-term rental assistance as necessary to help individuals or families living in an emergency shelter or other place described in paragraph (1) of the "homeless" definition in 24 CFR 576.2 move as quickly as possible into permanent housing and achieve stability in that housing.

Component services and assistance may consist of short-term and medium-term rental assistance, rental arrears, rental application fees, security deposits, advance payment of last month's rent, utility deposits and payments, moving costs, housing search and placement, housing stability case management, mediation, legal services, and credit repair.

Homeless Management Information System (HMIS)

The ESG program will fund a portion of the costs of the HMIS program, required by HUD to monitor outcomes and performance measures for all of its funded homeless service agencies, except for populations that are specifically excluded from entering information into the database such as victims of domestic violence.

Administration

In an effort to assure coordination, communication, and program management, the City will continue to utilize the maximum 7.5 percent administrative allocation for FY 2022.

SUMMARY CHART			
FY 2022 COVID-19 Allocations	CDBG-CV	ESG-CV	HOPWA-CV
Emergency Shelter Operations & Supportive Services	\$ 3,709,100	\$ 7,560,900	\$ 0
Medical Clinics/Facility Investments	1,342,600	0	0
Tenant/Landlord Counseling	480,000	0	0
Homeless Facility Acquisition/Rehabilitation	1,332,400	0	0
Deposit Assistance	0	500,000	0
Homeless Response	0	1,998,400	0
HOPWA (Subrecipient WestCare)	0	0	87,000
PLANNING AND ADMINISTRATION			
CDBG-CV Program Administration (20% CAP)	1,116,000	0	0
HOPWA-CV Program Administration (6% CAP)	0	0	5,600
ESG-CV Program Administration (10% CAP)	0	889,700	0
TOTALS	\$ 7,980,100	\$ 10,949,000	\$ 92,600

Housing Opportunities for Persons with AIDS (HOPWA) Program

HOPWA supports communities in developing affordable housing opportunities and related supportive services for low-income persons living with HIV/AIDS and their families. HOPWA-eligible activities include direct housing, support services, information and referral, resource identification, and technical assistance. The HUD HOPWA program provides resources that benefit low-income persons medically diagnosed with HIV/AIDS and their families, including housing and social services, chemical dependency treatment, nutritional services, case management, and assistance with daily living.

As of FY 2016, the City of Fresno's housing program is the direct grantee responsible for the implementation of the HOPWA Program. Under previous Consolidated Plans the State of California administered the HOPWA Program on behalf of the City. The City of Fresno will provide \$714,258 for a comprehensive array of HOPWA activities, including short term rent, mortgage payment, utility payment, and emergency housing services.

CARES Act Funding

As part of the Coronavirus Aid, Relief, and Economic Security Act (CARES Act) passed by

the U.S. Congress and signed into law by the President on March 27, 2020, HUD allocated additional entitlement funds to the City through the CDBG-CV, ESG-CV, and HOPWA-CV programs. The purpose of these funds is to assist the City in preventing, preparing for, and responding to the coronavirus (COVID-19).

CDBG-CV

HUD released two rounds of CDBG-CV allocations that resulted in \$7.98 million in funding for the City. The activities to be funded with CDBG-CV include:

- Emergency Shelter Operations & Supportive Services,
- Medical Clinics/Facility Investments and Operations,
- Tenant/Landlord Counseling,
- Homeless Facility Acquisition/Rehabilitation.

The CDBG-CV funds were programmed in the 2020-2021 Annual Action Plan Substantial Amendment 2019-06 published under separate cover.

ESG-CV

In its first round of ESG-CV funding, HUD allocated \$2.1 million to the City. These funds were used in accordance with a memorandum of understanding for a joint funding framework between the City, County of Fresno, and Fresno

Madera Continuum of Care to align resources to execute the COVID-19 Homeless Response for the prevention and containment of COVID-19 among individuals experiencing homelessness community-wide.

HUD released a second round of ESG-CV funding that allocated an additional \$8.8 million to the City. The activities to be funded include:

- Deposit Assistance,
- Rehabilitate, convert, and/or operate an existing hotel/motel site as a temporary shelter for homeless persons,
- Emergency Shelter Operations and Supportive Services.

The ESG-CV funds were programmed in the Emergency Solutions Grant – Coronavirus (ESG-CV) activities published under separate cover.

HOPWA-CV

HUD allocated approximately \$92,600 to the City to augment existing housing services for persons living with HIV/AIDS. The City entered into an agreement with WestCare California, Inc., the current provider of HOPWA services on behalf of the City, to maintain HIV/AIDS assistance, program operations providing rental assistance, supportive services, and other necessary actions in order to prevent, prepare for, and respond to COVID-19.

Combined Fund Summary

All Funds
(in 00)

Description	General Fund	Special Revenue Funds	Capital Funds	Enterprise Funds	Internal Service Funds	Debt Service Funds	Total
Revenues							
Beginning Balance	674,732	(22,051)	246,568	3,452,564	292,714	0	4,644,527
Taxes	3,072,838	678,319	0	7,241	10	0	3,758,408
Licenses & Permits	363,727	1,500	0	1,691	0	0	366,918
Intergovernmental Revenue	117,113	1,908,962	90,958	1,301,975	3,494	0	3,422,502
Charges for Services	291,001	34,788	111,118	2,766,719	27,151	0	3,230,777
Fines	26,411	1,500	0	0	9,750	0	37,661
Other Revenue	7,960	13,517	4,479	172,077	8,042	0	206,075
Interdepartmental Charges for Services	113,757	0	0	0	1,254,122	1,376	1,369,255
Misc. Revenue	9,980	198	98	988,407	11,153	0	1,009,836
Transfers	(249,207)	(26,374)	120,137	101,520	62,035	308,978	317,089
Total Revenues	4,428,312	2,590,359	573,358	8,792,194	1,668,471	310,354	18,363,048
Expenditures							
Employee Services	2,863,982	434,431	34,322	1,227,575	339,395	0	4,899,705
Purchased Prof and Tech	207,328	137,004	9,042	449,130	61,145	348	863,997
Purchased Property Services	85,482	64,950	42,348	340,796	100,651	0	634,227
Other Purchased Services	13,786	10,927	134	14,251	73,094	0	112,192
Supplies	34,573	119,024	7,949	281,619	173,978	0	617,143
Property	53,197	1,386,837	154,620	2,437,185	333,622	0	4,365,461
Other Objects	340,013	1,339,619	38,679	649,941	41,789	310,006	2,720,047
Interdepartmental Charges	431,834	146,936	17,878	647,996	94,187	0	1,338,831
Contingencies	0	0	0	0	35,000	0	35,000
Insurance Claims, Refunds	0	0	0	0	238,764	0	238,764
Total Expenditures	4,030,195	3,639,728	304,972	6,048,493	1,491,625	310,354	15,825,367
Ending Balance	398,117	(1,049,369)	268,386	2,743,701	176,846	0	2,537,681

Note 1: The Ending Balance in the General Fund Type includes \$36,320,400 in the Emergency Fund and \$2,546,500 for the 27th Pay Period Reserve and \$739,800 for the Asset Sale Reserve Fund.

Note 2: Special Revenue Funds includes grants and Measure C Tier 1 that requires expenditures before receiving reimbursement. The deficit balance is a temporary timing difference between expenditure and request for funds.

Combined Fund Summary

General Fund (in 00)

Description	City Council	Office of the Mayor	City Clerk	City Attorney	Police	Fire	Parks & Rec	Public Works
Revenues								
Beginning Balance	0	0	0	0	0	0	0	0
Taxes	0	0	0	0	0	0	0	0
Licenses & Permits	0	43,492	0	0	500	5,763	0	16,150
Intergovernmental Revenue	0	0	0	0	29,513	44,563	314	900
Charges for Services	0	0	0	11,139	28,404	67,993	13,951	44,529
Fines	0	0	0	75	305	600	0	0
Other Revenue	0	0	0	180	25	0	813	900
Interdepartmental Charges for Services	0	0	0	0	50	0	0	0
Misc. Revenue	0	0	0	870	670	1,601	2,565	0
Transfers	0	0	0	0	0	0	0	0
Total Revenues	0	43,492	0	12,264	59,467	120,520	17,643	62,479
Expenditures								
Employee Services	26,790	39,123	9,655	139,252	1,643,509	625,621	81,109	50,409
Purchased Prof and Tech	15	1,822	177	12,809	17,449	10,807	1,151	3,347
Purchased Property Services	0	2,520	75	97	28,205	11,918	34,805	1,076
Other Purchased Services	157	291	272	1,140	3,380	5,415	352	36
Supplies	165	110	449	702	9,751	10,327	7,854	1,463
Property	0	50	0	0	8,154	33,216	488	4,510
Other Objects	28,756	474	15	16,981	5,932	114	74,357	94,457
Interdepartmental Charges	6,380	5,765	2,190	22,646	229,009	55,487	31,443	28,251
Contingencies	0	0	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0	0
Total Expenditures	62,263	50,155	12,833	193,627	1,945,389	752,905	231,559	183,549
Ending Balance	(62,263)	(6,663)	(12,833)	(181,363)	(1,885,922)	(632,385)	(213,916)	(121,070)

Note 1: The Ending Balance in the General Fund Type includes \$36,320,400 in the Emergency Fund, \$2,546,500 for the 27th Pay Period Reserve, and \$739,800 for the Asset Sale Reserve Fund.

Note 2: Balances in red denote the amount of General Fund support to cover the appropriations. The majority of General Fund revenues are captured in the General City Purpose Department.

General Fund-continued
(in 00)

Description	General City Purpose	Economic Develop	Planning & Develop Services	Public Utilities	Information Services	Finance	Personnel Services	Total
Revenues								
Beginning Balance	657,927	0	16,805	0	0	0	0	674,732
Taxes	3,072,838	0	0	0	0	0	0	3,072,838
Licenses & Permits	224,317	0	73,505	0	0	0	0	363,727
Intergovernmental Revenue	41,823	0	0	0	0	0	0	117,113
Charges for Services	5,970	0	112,785	0	0	6,215	15	291,001
Fines	7,755	0	17,656	0	0	20	0	26,411
Other Revenue	5,177	0	865	0	0	0	0	7,960
Interdepartmental Chrgs for Srvcs	108,356	0	351	0	0	5,000	0	113,757
Misc. Revenue	94	0	3,674	0	0	506	0	9,980
Transfers	(301,702)	0	52,495	0	0	0	0	(249,207)
Total Revenues	3,822,555	0	278,136	0	0	11,741	15	4,428,312
Expenditures								
Employee Services	3,463	9,637	150,225	0	3,559	49,805	31,825	2,863,982
Purchased Prof and Tech	99,926	4,684	39,346	7,890	5	6,333	1,567	207,328
Purchased Property Services	1,445	0	5,175	0	0	166	0	85,482
Other Purchased Services	250	128	1,259	0	0	661	445	13,786
Supplies	0	10	1,261	0	10	2,401	70	34,573
Property	2,000	0	4,779	0	0	0	0	53,197
Other Objects	31,756	1,765	85,038	0	0	117	251	340,013
Interdepartmental Charges	2,712	833	29,247	2,500	808	9,365	5,198	431,834
Contingencies	0	0	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0	0
Total Expenditures	141,552	17,057	316,330	10,390	4,382	68,848	39,356	4,030,195
Ending Balance	3,681,003	(17,057)	(38,194)	(10,390)	(4,382)	(57,107)	(39,341)	398,117

Note 1: The Ending Balance in the General Fund Type includes \$36,320,400 in the Emergency Fund, \$2,546,500 for the 27th Pay Period Reserve, and \$739,800 for the Asset Sale Reserve Fund.

Note 2: Balances in red denote the amount of General Fund support to cover the appropriations. The majority of General Fund revenues are captured in the General City Purpose Department.

Combined Fund Summary

Special Revenue Funds (in 00)

Description	Office of the Mayor	City Attorney	Police	Fire	Parks & Recreation	Public Works	General City Purpose	Economic Develop
Revenues								
Beginning Balance	0	865	880	584	(1,334)	(245,681)	29,062	0
Taxes	0	0	0	0	262,461	255,196	25,000	0
Licenses & Permits	0	0	0	0	0	1,500	0	0
Intergovernmental Revenue	12,050	3,250	74,095	2,810	33,372	885,094	3,000	3,180
Charges for Services	0	0	3,815	15,655	8,099	6,219	0	0
Fines	0	0	1,500	0	0	0	0	0
Other Revenue	0	0	1,191	0	1,600	6,215	3,454	0
Interdepartmental Chrgs for Svcs	0	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	159	39	0	0
Transfers	0	0	(3,303)	0	(1,679)	4,569	0	0
Total Revenues	12,050	4,115	78,178	19,049	302,678	913,151	60,516	3,180
Expenditures								
Employee Services	0	1,104	34,323	13,311	41,940	182,233	0	0
Purchased Prof and Tech	1,200	688	1,250	155	7,615	73,606	2,010	380
Purchased Property Services	0	0	7,331	220	9,430	46,024	1,945	0
Other Purchased Services	0	159	5,316	359	35	1,310	0	0
Supplies	0	200	8,795	166	3,741	66,817	0	0
Property	0	0	12,648	425	103,949	1,244,232	0	0
Other Objects	10,850	0	6,707	0	66,549	417,361	49,642	2,800
Interdepartmental Charges	0	0	1,498	620	8,248	112,653	199	0
Contingencies	0	0	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0	0
Total Expenditures	12,050	2,151	77,868	15,256	241,507	2,144,236	53,796	3,180
Ending Balance	0	1,964	310	3,793	61,171	(1,231,085)	6,720	0

Note 1: CDBG revenue and appropriations are budgeted under the Planning & Development Services. The CDBG fund is balanced overall.

Note 2: The Public Works balance includes a Federal Grant fund, a State Grant fund, Measure C Tier 1 and High Speed Rail capital projects that require expenditure prior to reimbursement. The deficit balance is a temporary timing difference between expenditures and request for funds.

Combined Fund Summary

Special Revenue Funds (in 00)

Description	Planning & Development Services	Public Utilities	Convention Center	FAX	Finance	Total
Revenues						
Beginning Balance	65,884	0	0	127,689	0	(22,051)
Taxes	0	0	0	135,662	0	678,319
Licenses & Permits	0	0	0	0	0	1,500
Intergovernmental Revenue	607,111	0	0	0	285,000	1,908,962
Charges for Services	0	0	1,000	0	0	34,788
Fines	0	0	0	0	0	1,500
Other Revenue	0	0	0	1,057	0	13,517
Interdepartmental Chrgs for Srvcs	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	198
Transfers	0	0	(1,000)	(24,961)	0	(26,374)
Total Revenues	672,995	0	0	239,447	285,000	2,590,359
Expenditures						
Employee Services	42,606	3,027	0	115,359	528	434,431
Purchased Prof and Tech	49,100	1,000	0	0	0	137,004
Purchased Property Services	0	0	0	0	0	64,950
Other Purchased Services	3,748	0	0	0	0	10,927
Supplies	28,393	200	0	10,712	0	119,024
Property	24,483	0	0	1,100	0	1,386,837
Other Objects	477,933	5,627	0	17,150	285,000	1,339,619
Interdepartmental Charges	8,412	0	0	15,256	50	146,936
Contingencies	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0
Total Expenditures	634,675	9,854	0	159,577	285,578	3,639,728
Ending Balance	38,320	(9,854)	0	79,870	(578)	(1,049,369)

Note 1: CDBG revenue and appropriations are budgeted under the Planning & Development Services. The CDBG fund is balanced overall.

Note 2: The Public Works balance includes a Federal Grant fund, a State Grant fund, Measure C Tier 1 and High Speed Rail capital projects that require expenditure prior to reimbursement. The deficit balance is a temporary timing difference between expenditures and request for funds.

Combined Fund Summary

Capital Funds (in 00)

Description	Office of the Mayor	Police	Fire	Parks & Recreation	Public Works	Total
Revenues						
Beginning Balance	(154,155)	2,091	8,482	1,367	388,783	246,568
Taxes	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	90,958	90,958
Charges for Services	0	0	0	1,004	110,114	111,118
Fines	0	0	0	0	0	0
Other Revenue	0	0	0	17	4,462	4,479
Interdepartmental Charges for Services	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	98	98
Transfers	145,505	300	0	0	(25,668)	120,137
Total Revenues	(8,650)	2,391	8,482	2,388	568,747	573,358
Expenditures						
Employee Services	1,129	0	0	1,601	31,592	34,322
Purchased Prof and Tech	728	0	0	846	7,468	9,042
Purchased Property Services	0	1,698	0	93	40,557	42,348
Other Purchased Services	65	0	0	0	69	134
Supplies	3	0	0	56	7,890	7,949
Property	11,699	1,000	0	75,603	66,318	154,620
Other Objects	350	300	0	7	38,022	38,679
Interdepartmental Charges	494	0	0	214	17,170	17,878
Contingencies	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0
Total Expenditures	14,468	2,998	0	78,420	209,086	304,972
Ending Balance	(23,118)	(607)	8,482	(76,032)	359,661	268,386

Combined Fund Summary

Enterprise Funds (in 00)

Description	Police	Parks & Recreation	Public Works	Public Utilities	Airports	Convention Center	FAX	Total
Revenues								
Beginning Balance	(2)	5,500	219,315	2,558,808	299,310	30,201	339,432	3,452,564
Taxes	0	0	1	40	7,200	0	0	7,241
Licenses & Permits	0	0	1,691	0	0	0	0	1,691
Intergovernmental Revenue	0	0	1,872	61,355	452,641	0	786,107	1,301,975
Charges for Services	30,207	273	198,868	2,313,466	181,236	500	42,169	2,766,719
Fines	0	0	0	0	0	0	0	0
Other Revenue	0	3,974	3,713	35,532	122,484	1,849	4,525	172,077
Interdepartmental Chrgs for Srvcs	0	0	0	0	0	0	0	0
Misc. Revenue	0	0	3,235	188,796	760,028	28,292	8,056	988,407
Transfers	0	1,679	(2,290)	(22,707)	0	99,877	24,961	101,520
Total Revenues	30,205	11,426	426,405	5,135,290	1,822,899	160,719	1,205,250	8,792,194
Expenditures								
Employee Services	30,000	0	77,914	655,721	142,956	0	320,984	1,227,575
Purchased Prof and Tech	0	4	8,762	229,427	36,663	39,696	134,578	449,130
Purchased Property Services	0	570	12,141	249,187	32,406	3,000	43,492	340,796
Other Purchased Services	0	0	697	7,475	2,239	0	3,840	14,251
Supplies	0	195	15,249	208,270	8,184	0	49,721	281,619
Property	0	9,286	150	768,593	1,182,082	29,576	447,498	2,437,185
Other Objects	0	1,267	38,999	450,713	66,201	84,973	7,788	649,941
Interdepartmental Charges	205	104	81,058	432,462	65,859	0	68,308	647,996
Contingencies	0	0	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0	0
Total Expenditures	30,205	11,426	234,970	3,001,848	1,536,590	157,245	1,076,209	6,048,493
Ending Balance	0	0	191,435	2,133,442	286,309	3,474	129,041	2,743,701

Combined Fund Summary

Internal Service Funds (in 00)

Description	City Clerk	Public Works	General City Purpose	Public Utilities	FAX
Revenues					
Beginning Balance	131	46,986	15,844	5,122	75,137
Taxes	0	10	0	0	0
Licenses & Permits	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	3,494
Charges for Services	0	4	22,970	274	572
Fines	0	0	0	0	0
Other Revenue	0	870	267	131	2,619
Interdepartmental Charges for Services	9,701	104,545	29,159	46,870	416,515
Misc. Revenue	0	1,580	913	0	6,685
Transfers	0	0	0	54,202	0
Total Revenues	9,832	153,995	69,153	106,599	505,022
Expenditures					
Employee Services	2,378	20,238	49,045	40,250	86,679
Purchased Prof and Tech	50	10,538	0	10,424	1,254
Purchased Property Services	0	50,037	0	9,977	37,821
Other Purchased Services	1,000	21	0	355	649
Supplies	4,053	6,396	0	1,398	98,844
Property	0	44,154	0	29,685	179,966
Other Objects	2	4,833	0	3,970	9,999
Interdepartmental Charges	2,349	13,209	4,081	9,826	25,896
Contingencies	0	0	0	0	5,000
Insurance Claims, Refunds	0	0	0	0	0
Total Expenditures	9,832	149,426	53,126	105,885	446,108
Ending Balance	0	4,569	16,027	714	58,914

Internal Service Funds
(in 00)

Description	Information Services	Finance	Personnel Services	Total
Revenues				
Beginning Balance	89,837	8,956	50,701	292,714
Taxes	0	0	0	10
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	3,494
Charges for Services	3,331	0	0	27,151
Fines	0	6,000	3,750	9,750
Other Revenue	907	2,590	658	8,042
Interdepartmental Charges for Services	221,819	71,255	354,258	1,254,122
Misc. Revenue	1,975	0	0	11,153
Transfers	7,833	0	0	62,035
Total Revenues	325,702	88,801	409,367	1,668,471
Expenditures				
Employee Services	80,836	47,434	12,535	339,395
Purchased Prof and Tech	1,415	56	37,408	61,145
Purchased Property Services	720	2,058	38	100,651
Other Purchased Services	21,722	3,755	45,592	73,094
Supplies	55,272	7,180	835	173,978
Property	79,817	0	0	333,622
Other Objects	12,480	9,958	547	41,789
Interdepartmental Charges	11,854	18,360	8,612	94,187
Contingencies	0	0	30,000	35,000
Insurance Claims, Refunds	0	0	238,764	238,764
Total Expenditures	264,116	88,801	374,331	1,491,625
Ending Balance	61,586	0	35,036	176,846

Combined Fund Summary

Debt Service Funds (in 00)

Description	Police	Fire	Parks & Recreation	Public Works	General City Purpose	Total
Revenues						
Beginning Balance	0	0	0	0	0	0
Taxes	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0
Fines	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	1,376	1,376
Misc. Revenue	0	0	0	0	0	0
Transfers	13,769	11,856	18,269	1,386	263,698	308,978
Total Revenues	13,769	11,856	18,269	1,386	265,074	310,354
Expenditures						
Employee Services	0	0	0	0	0	0
Purchased Prof and Tech	27	25	50	42	204	348
Purchased Property Services	0	0	0	0	0	0
Other Purchased Services	0	0	0	0	0	0
Supplies	0	0	0	0	0	0
Property	0	0	0	0	0	0
Other Objects	13,742	11,831	18,219	1,344	264,870	310,006
Interdepartmental Charges	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0
Total Expenditures	13,769	11,856	18,269	1,386	265,074	310,354
Ending Balance	0	0	0	0	0	0

FY 2021-2022 General Fund Overview and Five-Year Forecast

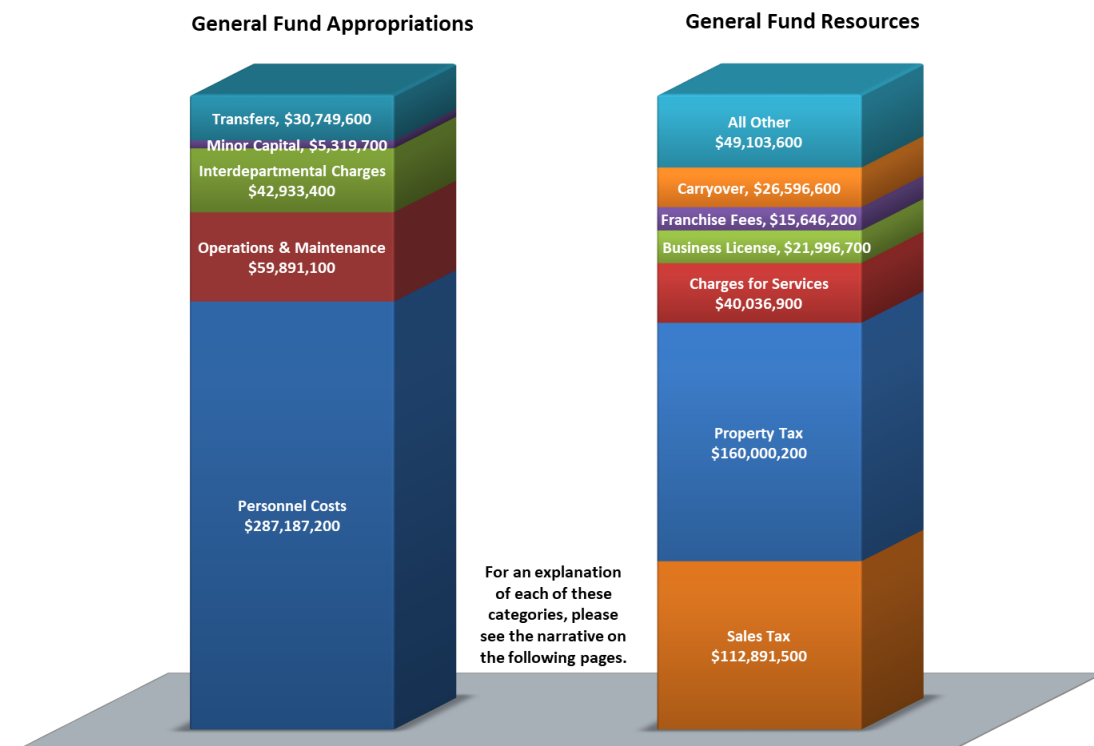
Introduction

The City of Fresno's budgetary structure follows the model used by most governmental entities. Revenue inflows and expenditures outflows are accounted for in different funds according to the legal restrictions on their uses. The General Fund, one of the City's largest funds, is its most versatile funding source since

it has the fewest restrictions. Its revenues come from general taxes, business license fees, room tax (Transient Occupancy Tax or TOT), charges for services, development fees and reimbursements from other government agencies.

These funds are spent on police and fire operations, park maintenance, neighborhood programs, street planning and maintenance, code enforcement, development permit processing and general government support functions.

It should be noted that the revenue and expenditure estimates that are shown in the five-year forecast are just that, estimates. All budgets, since they are created at a point in time before the revenues and appropriations they contain are actually realized, are built with some assumptions as to the level of revenues that will be received and to the level of expenditure outflow.



FY 2021-2022 General Fund Overview and Five-Year Forecast

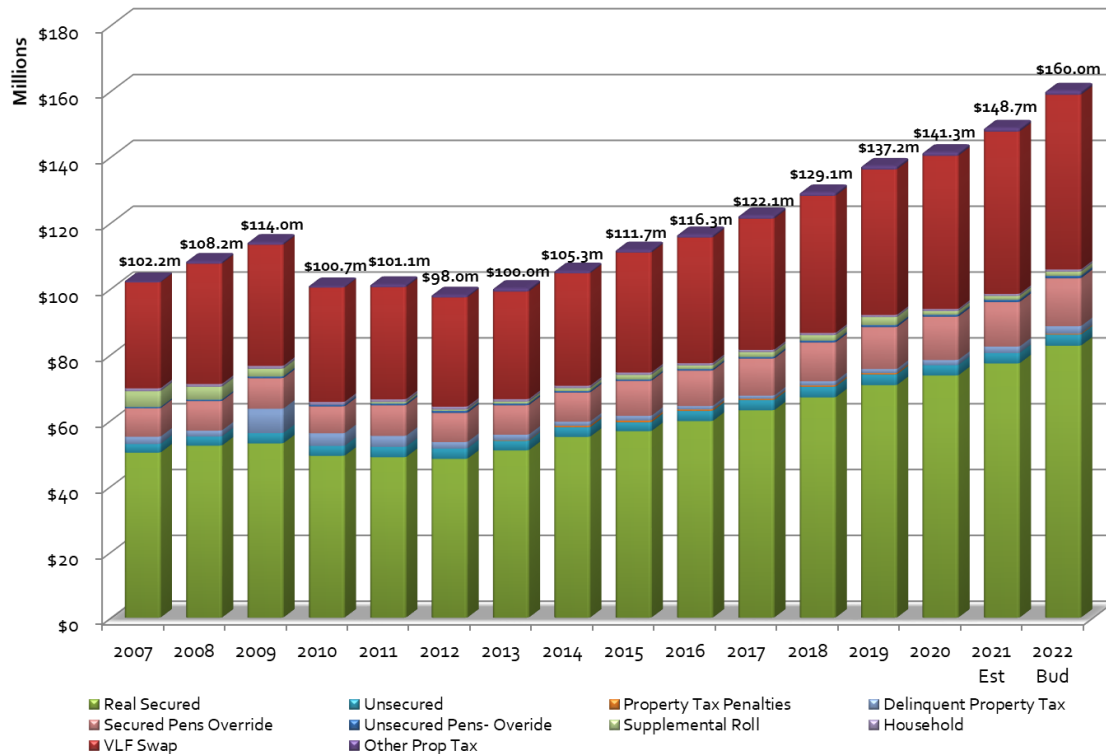
10101 – General Fund (in thousands)	FY 2020 Actual	FY 2021 Amended (as of June 30, 2021)	FY 2021 Estimate	FY 2022 Adopted Budget
Carryover Fund Balance	24,806	25,332	25,332	26,597
<i>Total One-Time Resources</i>	24,806	25,332	25,332	26,597
REVENUES				
Sales Tax	95,060	91,136	108,349	112,892
Property Tax	141,332	148,547	148,744	160,000
Business License	19,805	18,828	20,586	21,997
Franchise Fees:				
Comcast	3,130	3,315	3,222	3,287
ATT	474	400	389	397
PG&E	5,482	5,780	5,619	5,732
Subtotal	9,086	9,495	9,231	9,415
Roll Off Bins	1,094	1,094	1,141	1,164
Comm. Solid Waste	4,751	4,751	4,968	5,067
Franchise Fees	14,931	15,339	15,339	15,646
Room Tax	13,104	10,204	13,110	13,994
Other Taxes and Fees	5,672	5,698	4,750	5,082
Charges for Current Services	38,671	38,726	36,800	40,037
Intergovernmental Revenues	8,313	10,372	12,430	11,711
Intra-governmental Revenues	13,237	13,792	12,091	12,429
Cannabis	0	72	628	4,349
All Other	1,317	12,630	1,916	1,538
<i>Total Operating Revenue</i>	351,440	365,343	374,744	399,675
TOTAL RESOURCES	376,246	390,675	400,076	426,272
EXPENDITURES				
Employee Services	186,005	193,756	197,204	203,758
Health & Welfare	20,177	22,339	20,780	22,910
Retirement Contribution	25,414	31,425	30,938	32,465
Pension Obligation Bonds	12,722	12,679	12,657	12,663
Workers' Compensation	14,788	15,247	15,625	15,392
Operations & Maintenance	35,635	88,940	82,060	60,907
Interdepartmental Charges	40,276	50,858	49,040	42,933
Minor Capital (incl. Fire equip leases)	4,598	22,670	8,488	4,304
<i>Total Operating Expenditures</i>	339,615	437,914	416,790	395,331
TRANSFERS				
Debt Obligations	(16,807)	(18,428)	(18,428)	(19,973)
Transfers between Funds	(6,411)	(6,518)	(5,871)	(10,377)
CARES Fund Reimbursements	11,918	68,009	68,009	0
Reserve for 27th Pay Period	0	0	(400)	(400)
TOTAL TRANSFERS	(11,300)	43,064	43,311	(30,750)
Ending Fund Balance	25,332	(4,175)	26,597	191

FY 2021-2022 General Fund Overview and Five-Year Forecast

10101 – General Fund (in thousands)	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
Carryover Fund Balance	191	5,728	15,777	26,129
<i>Total One Time Resources</i>	191	5,728	15,777	26,129
REVENUES				
Sales Tax	125,557	131,784	138,340	145,245
Property Tax	165,500	171,227	177,170	183,341
Business License	24,047	25,249	26,512	27,837
Franchise Fees:				
Comcast	3,353	3,420	3,488	3,558
ATT	405	413	421	430
PG&E	5,846	5,963	6,082	6,204
Subtotal	9,604	9,796	9,992	10,191
Roll Off Bins	1,187	1,211	1,235	1,260
Comm. Solid Waste	5,169	5,272	5,377	5,485
Franchise Fees	15,959	16,278	16,604	16,936
Room Tax	16,453	17,276	18,140	19,047
Other Taxes and Fees	5,183	5,287	5,393	5,500
Charges for Current Services	41,206	41,344	42,584	43,862
Intergovernmental Revenues	12,430	12,658	8,853	5,105
Intra-Governmental Revenues	12,678	12,931	13,190	13,454
Cannabis	8,698	8,698	8,698	8,698
All Other	1,553	1,569	1,585	1,601
<i>Total Operating Revenue</i>	429,264	444,302	457,068	470,625
TOTAL RESOURCES	429,455	450,029	472,845	496,755
EXPENDITURES				
Employee Services	212,638	221,640	230,972	240,707
Health & Welfare	23,826	24,779	25,770	26,801
Retirement Contribution	33,439	34,442	35,475	36,540
Pension Obligation Bonds	12,663	12,663	12,663	12,663
Workers' Compensation	16,008	16,648	17,314	18,007
Operations & Maintenance	50,055	51,056	52,077	53,119
Interdepartmental Charges	43,792	44,668	45,561	46,472
Minor Capital (incl. Fire equip leases)	4,900	5,231	5,080	4,572
<i>Total Operating Expenditures</i>	397,321	411,128	424,913	438,880
TRANSFERS				
Debt Obligations	(19,611)	(16,095)	(14,666)	(14,027)
Transfers between Funds	(6,395)	(6,229)	(6,337)	(4,585)
CARES Fund Reimbursements	0	0	0	0
Reserve for 27th Pay Period	(400)	(800)	(800)	(800)
TOTAL TRANSFERS	(26,406)	(23,124)	(21,803)	(19,413)
Ending Fund Balance	5,728	15,777	26,129	38,462

Note: Data in the actual columns may not equal the column totals due to rounding.

Property Tax Revenues



For FY 2022, the General Fund ongoing revenues as a whole are projected to grow by nearly 7 percent based on anticipated higher level of economic activity. Drivers behind our local economic expansion corresponds to service and entertainment venues transitioning to opening up to the public along with greater employment demand as COVID-19 vaccination continue. In addition, moderately low interest rates is projected to continue fueling a robust housing market.

The FY 2022 General Fund expenditures provides funding towards funding contractual increases for employee costs as well as investment towards critical services. This Budget includes funding towards restoring public safety such as adding ten Community Services Officers, four Emergency Services Dispatchers, and four Crime Scene Technicians

in the Police Department, along with adding 42 Fire Fighters through a SAFER grant, which the General Fund is budgeted to cover expenses not funded by the grant. Funding has also been established to add three new Graffiti crews in order to enhance beautification efforts. It should also be noted that the Budget includes funding towards establishing a dedicated Express Development Team that will offer expedited services to qualified development projects.

Revenues

The General Fund's three largest revenues are Property Tax, Sales Tax and Charges for Services; together they accounted for 78.3 percent of total FY 2022 operating revenues. In combination, these categories ended the fiscal year better than Budget by \$34.5 million.

Property Tax

The category of Property Tax is made up of several different types of property taxes including real secured, unsecured, delinquent taxes, penalties and supplemental taxes. Of these, only real secured is impacted by changes in the Assessed Valuations (AV). During the recession, downward reassessments caused the AV and secured property revenue to decline. This trend has reversed itself, with property values seeing a steady growth.

Also included in the Property Tax category is property tax received as a part of the "MVLF Swap." Effective in FY 2012, State Senate bill 89 eliminated the remaining Motor Vehicle License Fee (MVLF) revenue allocated to cities. Instead cities now receive property taxes under the "MVLF Swap." The Swap provides cities with additional property tax share to compensate for the related cut in the MVLF tax rate and revenue. Table below summarizes FY 2021 estimate through FY 2026 projection.

Property Tax Assumptions

FY 2021 Property Tax estimated revenues (before economic rebates) are budgeted at \$149.5 million, a \$0.2 million increase above the Amended Budget. Calendar Year 2020-2021 Assessed Property Values for the City of Fresno grew by 6.06%. However, Fresno home

prices for March 2021 were up 22.2 percent compared to last year. In addition, current and projected development activity, such as permit, inspection and plan checks, in conjunction to the current low interest rate environment indicate continued strong growth in housing demand.

Fresno County Locally Assessed Property Values					Assessed Value Increase	
Municipality	% of Total	2019-2020	2020-2021		\$	%
City of Fresno	65.9%	\$ 38,233,814,639	\$ 40,550,383,239		\$ 2,316,568,600	6.06%
Clovis	20.1%	11,518,988,941	12,360,811,493		841,822,552	7.31%
Coalinga	1.0%	591,709,183	632,284,641		40,575,458	6.86%
Firebaugh	0.6%	341,181,480	345,574,272		4,392,792	1.29%
Fowler	1.1%	619,819,860	686,959,140		67,139,280	10.83%
Huron	0.2%	108,103,432	117,748,034		9,644,602	8.92%
Kerman	1.4%	800,251,166	858,721,333		58,470,167	7.31%
Kingsburg	1.9%	1,121,056,700	1,141,828,260		20,771,560	1.85%
Mendota	0.5%	271,601,262	304,279,964		32,678,702	12.03%
Orange Cove	0.3%	199,438,860	207,703,111		8,264,251	4.14%
Parlier	0.7%	419,556,820	441,500,603		21,943,783	5.23%
Reedley	2.0%	1,226,930,447	1,257,657,325		30,726,878	2.50%
Sanger	2.1%	1,298,694,747	1,301,685,091		2,990,344	0.23%
San Joaquin	0.2%	89,357,685	94,417,195		5,059,510	5.66%
Selma	2.0%	1,202,136,170	1,256,128,983		53,992,813	4.49%
Total	100.0%	58,042,641,392	61,557,682,684		3,515,041,292	6.06%

FY 2022 Property Tax revenues are budgeted at \$160.9 million or \$11.4 million more than FY 2021 estimate given continued growth per indicators observed. This revenue category accounted 40.5 percent of total operating revenues. For FY 2023-2026, the growth rate averages at 4.3 percent.

Projections							
	FY 2021 Amended Budget	FY 2021 Estimate	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
(\$ in Millions)							
Property Tax	149.2	149.5	160.9	166.5	172.3	178.4	184.6
Economic Rebate	(0.7)	(0.7)	(0.9)	(1.0)	(1.1)	(1.2)	(1.3)
Net Property Tax	148.5	148.7	160.0	165.5	171.2	177.2	183.3
Annual \$ Change:							
Property Tax		0.2	11.4	5.6	5.8	6.0	6.2
Economic Rebate		(0.0)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)
Net Property Tax		0.2	11.3	5.5	5.7	5.9	6.2

Sales and Use Tax

Sales and Use Taxes are the second largest revenue for the General Fund. Historical trends and the health of the local economy are primary measures for projecting this revenue. The City employs Muni Services, LLC to ensure the City receives all of the sales tax revenue to which it is entitled, as well as provide an independent resource for forecasting.

According to the latest data, the five largest revenue producing economic segments for the City are department stores, new auto sales, restaurants, retail, and building materials wholesale. Out of the 28 business segments tracked by Muni Services, these five are nearly 59 percent of total City Sales Tax revenues. Total Sales Tax revenue (before economic rebates) for FY 2021 is estimated at \$110.4 million, reflecting a \$18.6 million increase from the Amended Budget.

The months of January 2021 through March 2021 or 1st quarter Sales Tax receipts were finalized by the California Department of Taxes and Fees Administration in May 2021. The 1st quarter Sales Tax disbursement reflected continued solid consumer spending at our top businesses, such as big box retailers (i.e., Wal Mart, Target, and Costco), as well as strong spending for construction suppliers.

One additional contributor towards a resilient 1st quarter results corresponded to a financial reporting change for the Amazon's Fresno Fulfillment Center. The reporting change

designates the title of the Fresno Fulfillment Center to the Amazon organization as opposed to originally assigned to a leasing entity. This title change now directs the Bradley-Burns one percent local Sales Tax to the City of Fresno on items shipped from the Fresno Fulfillment Center.

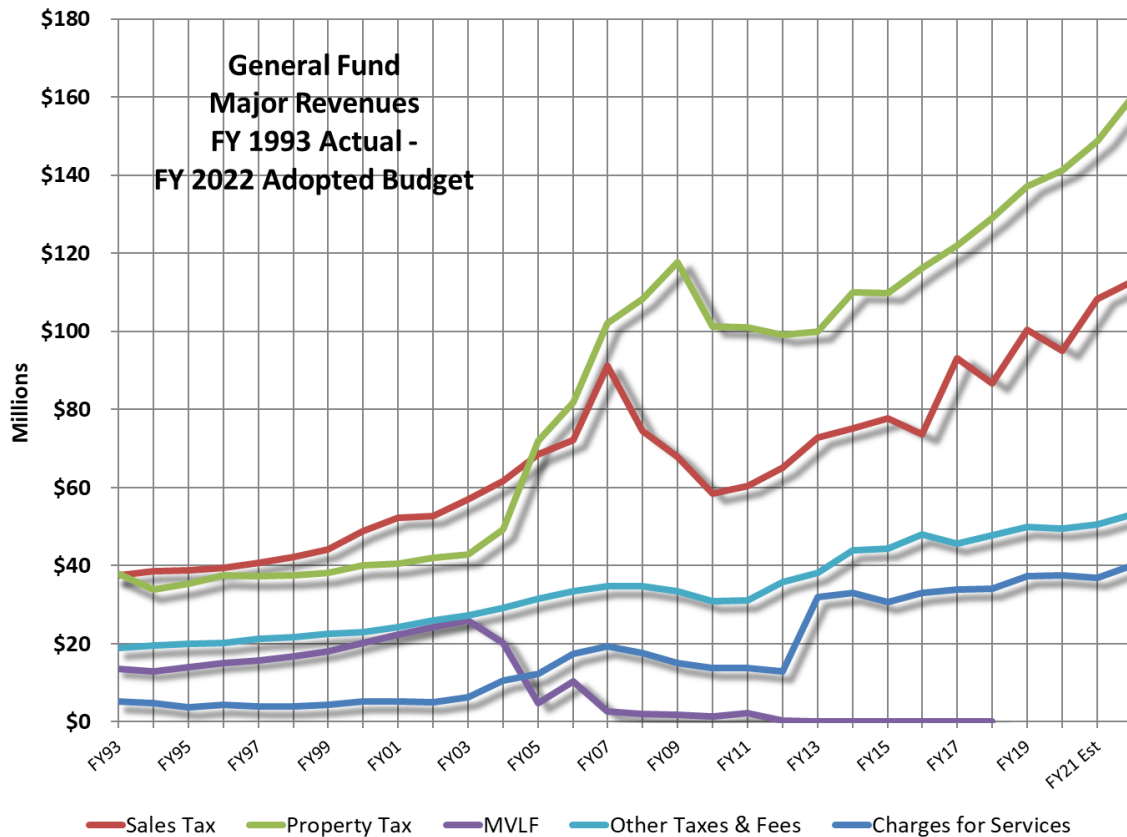
Under the previous title status, the Sales Tax from the Fresno Fulfillment Center, as well as from any of Amazon's Centers, flowed to the countywide tax sharing pool. From this pool, the City of Fresno received, on average, \$0.60 on the dollar. However, it should be noted that several California cities (without a fulfillment center) are seeking the State Legislature to change the law that would shift Sales Tax distribution based on where purchased items are to be delivered as opposed to current law of where an item is shipped from.

In addition, our share of Sales Tax that is received through the countywide tax sharing pool continues to grow. The City of Fresno received \$4.8 million for the 1st quarter of 2021 (January through March), an increase of \$1.5 million from 1st quarter of 2020. The City of Fresno received 65.6 percent of the total county pool for the 1st quarter.

Sales Tax Assumptions

FY 2021 through FY 2026 Sales Tax revenue projections was developed with the guidance by Muni Services, LLC. The table below summarizes Muni Services' FY 2021 through FY 2026 Sales Tax projections.

Projections							
	FY 2021 Amended Budget	FY 2021 Estimate	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
(\$ in Millions)							
Sales Tax Projection	91.8	110.4	113.8	126.6	132.9	139.5	146.5
Economic Rebate	(0.7)	(2.1)	(0.9)	(1.0)	(1.1)	(1.2)	(1.3)
Net Sales Tax Revenue	91.1	108.3	112.9	125.6	131.8	138.3	145.2
Annual \$ Change:							
Sales Tax Projection		18.6	3.4	12.8	6.3	6.6	7.0
Economic Rebate		(1.4)	1.2	(0.1)	(0.1)	(0.1)	(0.1)
Net Sales Tax Revenue		17.2	4.5	12.7	6.2	6.6	6.9



FY 2021 estimate ends the fiscal year at \$110.4 million or \$18.6 million above the Amended Budget. This growth correlates to the anticipation of entertainment and service venues return towards pre-COVID levels as in-sheltering are lifted and vaccination rates continue to rise.

FY 2022 Sales Tax estimate is projected at \$113.8 million or \$3.4 million above FY 2021 estimate. Consumer spending is anticipated to steadily grow in FY 2022 as our local economy continues to open allowing entertainment and service venues to conduct business near or at pre-COVID levels. Employment opportunities is also anticipated to contribute to the local economy as local businesses ramp up employment levels due to the transition to a more open economy. FY 2022 – 2026 sales tax

revenue is projected to grow steadily by 5.8 percent.

It should be noted that the respective economic rebates projected under Property and Sales tax revenues, corresponding to Amazon, Ulta, and GAP agreements, do not create additional costs to the City. The revenue reclassification for rebate payment only occurs when each company establishes new positions above set requirement and generates new sales and property taxes as outlined in each respective agreement. The City benefits from receiving new revenues by the creation of new taxes. The new taxes otherwise would not have occurred if the agreements were not established.

Charges for Current Services

This revenue category is the third largest General Fund source. It represents revenues collected by General Fund departments: including permit fees, planning fees, building inspection fees, Park gate fees, as well as parking and citation revenues.

For FY 2021, this revenue is estimated at \$36.8 million, a \$1.9 million decline from the Amended Budget. The anticipated decline primarily reflects the pandemic impact to parking revenues as a result of in-shelter orders, restriction to entertainment and service venues, as well as teleworking practices within the downtown area.

For FY 2022, Charges for Current Services is projected at \$40.0 million, which is \$3.2 million above FY 2021 estimate. This growth reflects a return to pre-COVID business activities that is expected to enhance parking services' revenues as well as continued strong development activity (permit, planning, and inspections). This revenue category accounted for 10.1 percent of total operating revenues in FY 2022.

Other Revenues

Business License

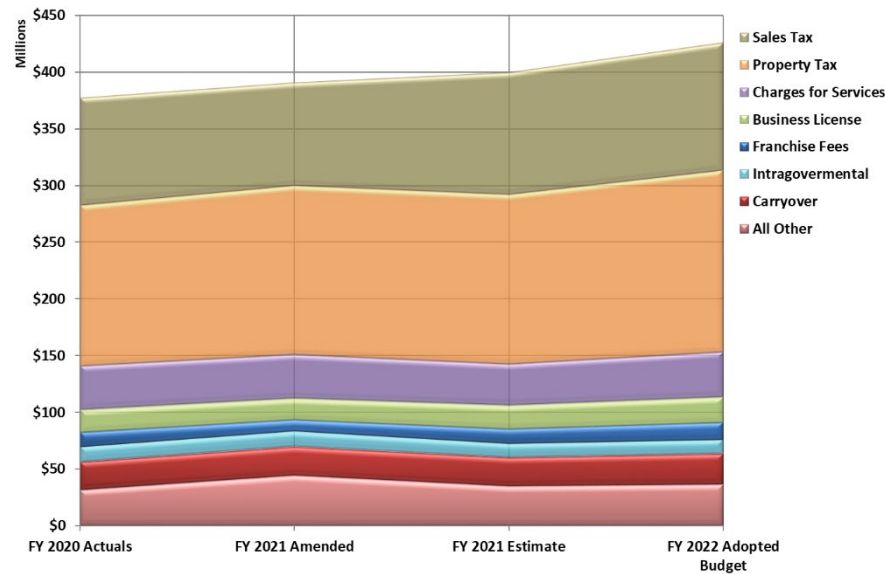
Most cities in California levy a business license fee. Rates and methodology are determined by each city which collects the fees. For the City of Fresno, the maximum fee is specified in the Master Fee Schedule for Retail and Wholesale Business Tax and in the Municipal Code 7-1202B. The primary driver for maintaining this revenue stream is the ongoing efforts of the Finance Department to utilize technology to enhance collection efforts. This fee is traditionally assessed twice a year.

For FY 2021, Business License Fees are estimated at \$20.6 million. The FY 2021 estimated fee is projected to be above FY 2021 Amended Budget by \$1.8 million. FY 2022, Business License Fees are projected at \$22.0 million, which is \$1.4 million higher than the FY 2021 estimate. This projection factors the anticipation of a resurgence of this fee as projected sales of goods and services increase the resurgence and growth of local business activity. The five-forecast assumes an average growth rate of 6.2 percent growth for the outer fiscal years.

Franchise Fees

This category is comprised of revenues from several different sources. Franchise Fees are collected from Comcast, AT&T and PG&E in lieu of rent for use of the streets and rights of way in the City. The fees collected from these sources (totaling \$9.2 million estimated for FY 2021 and \$9.4 million for FY 2022) are subject to commodity and usage. The City renegotiated the PG&E franchise fee in FY 2011, increasing the amount on the gas franchise from 1 percent to 2 percent. In FY 2012, the City began collecting a franchise fee for roll-off trash bin services and Commercial Solid Waste (CSW) operations. For FY 2021, both of these Franchise fees totaled \$6.1 million.

The FY 2022 projection for these three Franchise Fee sources totals \$15.3 million, a 2.0 percent growth from the FY 2021 estimate. The forecast also assumes a growth rate of 2.0 percent for the outer fiscal years.

General Fund Sources of Funding**Room Tax or Transient Occupancy Tax (TOT)**

Like Business License, a TOT may be levied by a city under the regulatory powers granted to cities in the State Constitution. More than 380 cities in California assess a TOT on people staying for 30 days or less in a hotel, inn or other lodging facility. Rates range from 4 to 15 percent of the lodging cost; the City of Fresno's TOT rate is 12 percent.

Fiscal Year 2021 Room Taxes are estimated at \$13.1 million, a \$2.9 million increase from the Amended Budget. The anticipated growth above Amended Budget reflects greater anticipated hotel occupancy rates primarily due to fire support personnel traveling through Fresno to assist with multiple State fires.

The FY 2022 Room Tax projection totals \$14.0 million, an increase of \$0.9 million from FY 2021 anticipated results. The projection is based on travel activity rising as in-sheltering restrictions are lifted and allow travel to Fresno for work, family, as well as tourism activities. The five-year forecast reflects a 7.8 percent per year growth for the outer fiscal years.

Inter - and Intra - governmental Revenues

The Intergovernmental type represents revenues received by the City from other governmental entities. Examples include federal and state grants, SB-90 Mandate reimbursements, California Governor's Office of Emergency Services (CAL OES) reimbursements, as well as reimbursements from school districts for the Student Neighborhood Resource Police Officers (SNRO) Program.

For FY 2021 estimated results, Inter-governmental revenues total \$12.4 million, a \$2.1 million increase from Amended Budget. A main contributor to this rise was due to the Fire Department's efforts to assist with the various State fires in CY 2020. The Department received \$2.7 million in reimbursable mutual aid from CAL OES. This increase was partially netted down by a \$0.4 million projected decline in payments regarding the Fresno Unified School District School Resource Officers (SRO) and Student Neighborhood Resource Officers (SNRO) Programs.

The FY 2022 projection totals \$11.7 million, a \$0.7 million drop from the FY 2021 Estimate. The decline corresponds to budgeting CAL OES

mutual aid reimbursements at a traditional level of \$1.0 million, which is \$2.7 million lower than the FY 2021 anticipated reimbursement, \$1.0 million down due to cancellation of FUSD SNRO contract, and \$0.6 million less due to the expiration of the 2015 COPS Hiring grant in FY 2021, which funded the hiring of 15 SNRO sworn positions. These reductions were mainly offset by planned funding of \$3.5 million towards hiring 42 fire fighters through a SAFER grant.

Intra-governmental revenues are received by the General Fund for services provided to other city departments. Examples are cost allocation charges from General Fund central service providers (such as Finance and the City Attorney's Office) to the enterprise and internal service funds. This revenue category is estimated at \$12.1 million or \$1.7 million below the Amended Budget. The decline primarily reflects the re-deployment of Police Officers from the Fresno Area Express Unit and Recycle Task Force to Patrol in light of the Department's sworn vacancy rate. The FY 2022 projection totals \$12.4 million, which is a slight growth of \$0.3 million from the FY 2021 estimate.

Cannabis Revenues

This revenue source is estimated at \$0.6 million in FY 2021, while growing to \$4.3 million in FY 2022. The \$3.4 million is based on 14 approved permits (two per district) with revenue generation to begin in January 2022.

Other Revenues

This group of revenues contains miscellaneous items that do not fit in any of the above categories; these include refunds, donations,

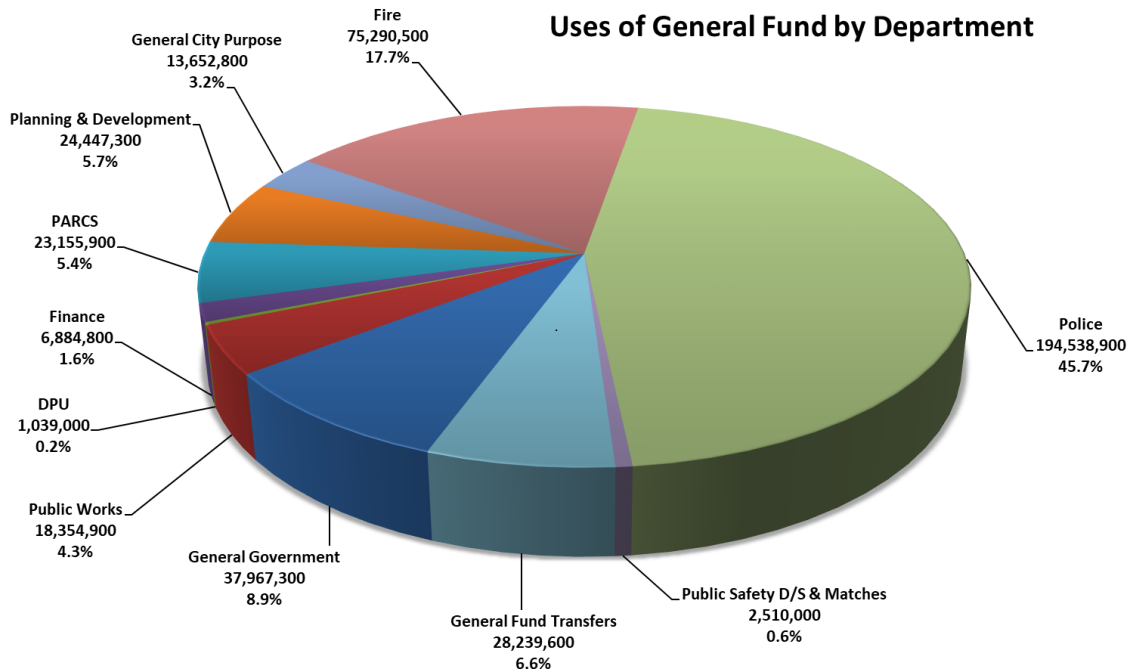
revenue from securing property, property losses and sales of real property, unclaimed property and obsolete items. The category is budgeted at \$1.5 million or below 1.0 percent of total operating revenue.

Appropriations

The FY 2022 General Fund appropriations are budgeted at \$395.3 million, a \$21.5 million decrease from the Amended Budget. This decrease primarily reflects FY 2021 appropriations that included one-time Coronavirus Relief Fund Strategic Plan (CARES) funding that did not roll into FY 2022. A total of \$68.0 million is projected to be transferred in FY 2021 from the CARES fund to the General Fund for funding various internal and external programs to assist with COVID-19 efforts.

This decline from the Amended Budget was partially offset by fully funding scheduled increases per current existing labor contracts as well as provide new funding to begin the restoration of public safety and professional staffing, address technology and equipment critical needs, as well as fund natural growth in operational costs to provide core services (i.e., O&M contractual agreements, utilities, legal, equipment, etc.).

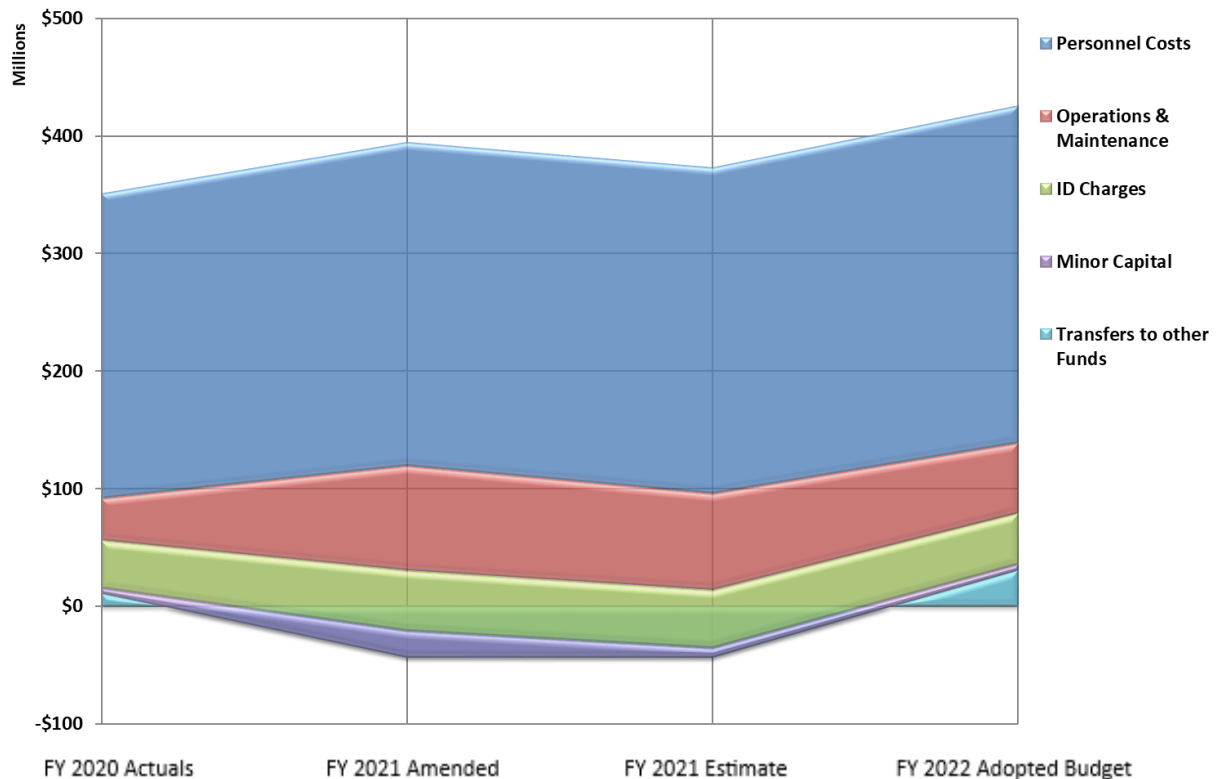
Additional investment has also been budgeted to foster economic development with the goal to attract businesses that will lead to expanded job opportunities along with higher paying compensation for the Citizens of Fresno. Finally, funding is also budgeted towards augmenting and expediting the permit process as a means to further expand the local economy.



The following two charts within this section show the uses of General Fund in two different ways: 1) by Department; and 2) appropriation category. The Department graph shows the largest use of the General Fund is for public safety, Police and Fire operating, capital and safety related debt service expenditures.

The Uses of the General Fund by Department graph also includes net transfers since they provide funding to other funds for debt service, grant matches, and other items; they are still obligations for which the General Fund is responsible.

All these public safety uses comprise 63.9 percent of all General Fund uses (including Transfers). Infrastructure planning and maintenance is 10.3 percent of the General Fund (Planning and Development and Public Works). Parks, After School, Recreation and Community Services (PARCS) Department is 5.4 percent; the remaining departments are General Government in nature and will consume 13.7 percent of the General Fund budget in FY 2022. General Fund net transfers comprise 6.6 percent of total General Fund uses.

General Fund Uses of Funding by Category

The second chart above categorizes appropriations by type. These types are explained in the following pages.

Personnel Costs

This category, made up of Employee Services (salary, fringe, overtime, leave payoffs, workers compensation, etc.), Health & Welfare, Retirement and Pension Obligation Bond (POB) costs. The FY 2022 increase over FY 2021 Amended is \$11.7 million, a 4.3 percent increase. The FY 2022 Personnel Budget totals \$287.2 million and is 72.6 percent of total expenditures. The growth for Personnel costs primarily corresponds to efforts beginning restoration of Public Safety and staffing levels along with fostering resources towards expanding the local economy.

The FY 2022 General Fund Budget includes funding for new permanent positions.

Examples of new position investment includes:

1) 42 Fire Fighters per planned SAFER grant reimbursement, 2) 39 Police civilian staff restoration, 3) 12 positions for development enhancement and 10 positions for the Mayor's Code Team held under the Planning & Development Department, 4) 3 in Economic Development (business attraction). A more in-depth description of new positions are discussed in the respective Department's narrative section. It should also be noted that the General Fund Budget also fully funds existing contractual wage obligations.

With regards to the POB, in 1983 the City of Fresno adopted Ordinance 83-116 which authorized the City to collect an additional levy upon the taxable property within the City. This levy is allowed by Section 93.31 of the Revenue and Taxation Code. However, the money collected can only be used towards payment of

the bonds that were issued by the City to fully fund the Fire and Police retirement systems. For FY 2022, revenue from this levy is estimated to cover the total General Fund POB debt service, which is \$12.7 million.

Personnel costs have been calculated citywide assuming no change to the Health & Welfare premium from FY 2021; this was based on rates approved by the Health & Welfare Board in March 2021. For FY 2023 through FY 2026, a 4.0 percent increase in total costs every year is assumed. Note that for certain bargaining units the percentage paid by the City for Health & Welfare will vary due to contract provisions.

Retirement calculations are based on the FY 2022 rates approved by the Retirement Boards on December 9, 2020. The Public Safety retirement rate is 22.56 percent (a 0.24 percent decline), and the Employee retirement rate is 13.35 percent (a 0.32 percent increase). Note that for certain bargaining units the percentage paid by the City for the retirement contribution will vary due to contract provisions.

Attrition Savings

Historically, all existing positions, whether filled or vacant, were budgeted as fully funded under each respective department's budget. This budget practice was not applied to the FY 2022 Budget. Funding was removed in this Budget for vacant positions determined not to be filled during the remainder of FY 2021 or in FY 2022. Therefore, Department budgets were lowered in correspondence to unfunded vacant positions.

Operations and Maintenance (O&M)

Total appropriations for FY 2022 are budgeted at \$60.9 million, a \$28.0 million decline from the Amended Budget. This decrease is primarily driven by FY 2021 appropriations covered by one-time CARES funding that did not roll into FY 2022.

Interdepartmental charges (ID Charges)

This category captures costs associated with services provided by internal departments. Examples of providers include the Information Service Department that manages the City's technology infrastructure, systems, and equipment, the Personnel Department that oversees the City's self-insured Liability and Property funds along with managing Workers' Compensation claims process, the Fleet Division (Transportation Department) that provide maintenance service, fuel, and acquisition of a wide-range of City vehicles, and the Facilities Division (Public Works Department) that manages work performed on citywide properties.

This expenditure category is budgeted in FY 2022 at \$42.9 million, a reduction of \$7.9 million from the Amended Budget. The decrease mainly corresponds to \$1.5 million lower Information System services and equipment charges due to the Department's higher anticipated beginning carryover into FY 2022, \$2.6 million less fleet acquisitions, \$1.0 million reduction with the sunset of the City Hall debt service payment in FY 2021, \$1.7 less facilities one-time projects and \$0.6 million in less security assessment charges as one-time costs completed in FY 2021.

Minor Capital

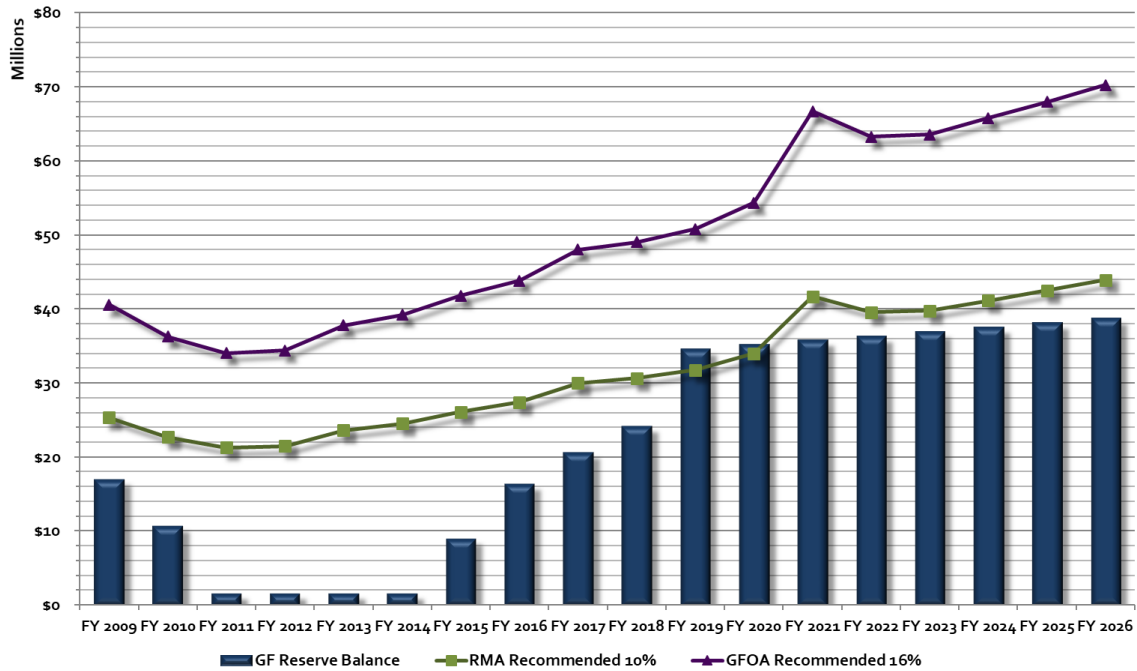
This category is comprised of funding for building improvements, furniture, new and replacement vehicles, computer software and lease payments for equipment. This category is budgeted in FY 2022 at \$4.3 million, an overall decline of \$18.4 million from FY 2021 Amended Budget, mostly attributable to the anticipated completion of various capital projects in FY 2021.

Transfers

An interdepartmental transfer between funds is the authorized exchanges of cash, or other resources between funds. The General Fund's transfers out total \$31.8 million, of which \$20.0 million is legally committed to the repayment of debt service and \$11.8 million corresponds to transfers out related to various contractual obligations, while \$1.0 million relates to transfers into the General Fund.

Type of Transfer	Budget Amount
Debt Service Payments	(19,973,000)
Transfers to Other Funds	(11,829,600)
Transfers into the GF	1,053,000
Subtotal	(10,776,600)
Total Transfers	(30,749,600)

In FY 2022, a new debt service payment \$1.1 million is included in the budget for the Animal Control Facility Project. The debt service payment is based on a bond sale of \$17.1 million. In addition, \$5.5 million is budgeted to be transferred from the General Fund to the Housing General Fund for the following: 1) \$1.0 million to provide sufficient funding to make the planned second payment of \$2,685,700 per settlement with the Office of Inspector General at the U.S. Department of Housing and Urban Development, 2) \$1.5 million transfer as an annual contribution towards the Housing Trust Fund per approved Motion #10, and 3) \$3.0 million transfer towards the Clinton/Blackstone area parcel for the development of multi-family housing per approved Motion #66.

General Fund Reserve since FY 2009
and Projections to FY 2026

General Fund Reserve Status

The Government Finance Officers Association (GFOA) recommends a minimum reserve of 16 percent, while the City's Reserve Management Act requires 10 percent of total General Fund expenditures. The General Fund reserve at the end of FY 2021 is projected at \$35.7 million or 9.57 percent of total expenditures plus transfers.

Over the life of the RDA, the City of Fresno made various loans to the agency. The City has submitted to the State documentation to support its repayment request. The State has accepted the documentation and payments are

expected to continue through Fiscal Year 2025. A part of the RDA dissolution process is the repayment of the RDA's debt to the City of Fresno.

It should be noted that \$3.3 million of RDA debt repayment revenue is budgeted in FY 2022 and forecasted through FY 2025 in the General Fund instead of the Reserve Fund. This multi-year reclassification contributed to the positive positioning of the General Fund's ending balance. The Reserve Fund is estimated to end FY 2022 at \$36.3 million or 8.52 percent of total expenditures plus transfers.

General Fund Reserve						
(in thousands)	FY 2021 Estimate	FY 2022 Budget	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast	FY 2026 Forecast
Beginning Balance	35,213	35,748	36,320	36,902	37,492	38,092
Est. RDA Debt Repayment	0	0	0	0	0	0
Other Revenue	535	572	581	590	600	610
Reserve Balance	35,748	36,320	36,902	37,492	38,092	38,701

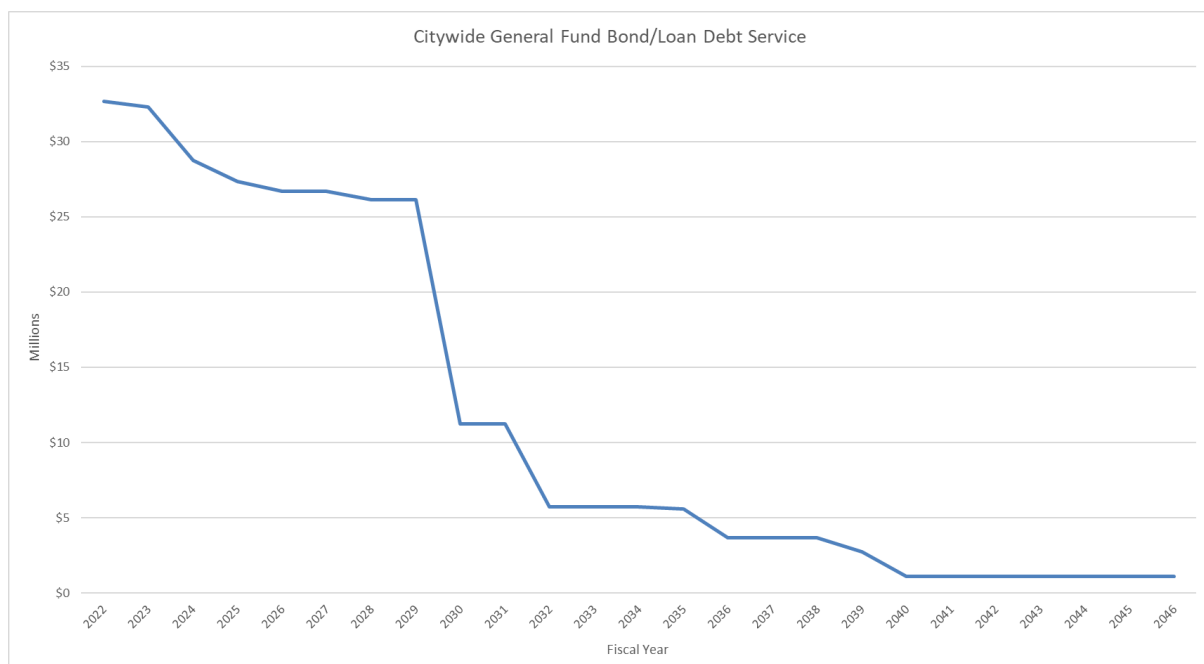
General Fund Debt Service

The General Fund currently pays debt service on an obligation bond, multiple lease revenue bonds, and a loan. Total aggregate General Fund debt service the City is currently obligated for is illustrated below. In addition to total General Fund debt service from FY 2022 through FY 2046, the chart and table provides the debt service percentage as compared to total General Fund appropriations in a given year. Starting in FY 2024, the year after the No Neighborhood Left Behind Lease Revenue Bonds are paid off, the required General Fund debt service payments begin to show a steady decline. After 2031 the only General Fund bond payments required pertain to the Public Safety Bonds, the Animal Shelter Bond and the Bonds originally issued under the 2004 Lease Revenue Bonds.

Year	General Fund Debt Service Excluding Equipment Leases	Total General Fund Appropriations	Percentage
2022	32,680,487	395,331,400	8.27%
2023	32,286,640	397,321,468	8.13%
2024	28,771,075	411,127,696	7.00%
2025	27,339,826	424,912,534	6.43%
2026	26,701,250	438,879,837	6.08%
2027	26,703,767	443,268,636	6.02%
2028	26,132,903	447,701,322	5.84%
2029	26,126,528	452,178,335	5.78%
2030	11,254,056	456,700,119	2.46%
2031	11,256,602	461,267,120	2.44%
2032	5,708,728	465,879,791	1.23%
2033	5,703,402	470,538,589	1.21%
2034	5,706,557	475,243,975	1.20%

Year	General Fund Debt Service Excluding Equipment Leases	Total General Fund Appropriations	Percentage
2035	5,563,178	479,996,415	1.16%
2036	3,689,138	484,796,379	0.76%
2037	3,691,365	489,644,343	0.75%
2038	3,689,983	494,540,786	0.75%
2039	2,740,463	499,486,194	0.55%
2040	1,118,600	504,481,056	0.22%
2041	1,119,600	509,525,866	0.22%
2042	1,119,200	514,621,125	0.22%
2043	1,117,400	519,767,336	0.21%
2044	1,119,200	524,965,010	0.21%
2045	1,119,400	530,214,660	0.21%
2046	1,118,000	535,516,806	0.21%

Note 1: Total General Fund appropriations after FY 2026 include a one percent growth factor.



Office of the Mayor and City Manager

The City of Fresno operates under the strong mayor form of government. Under this system, the Mayor serves as the City's Chief Executive Officer and is responsible for providing leadership, the proper and efficient administration of all affairs of the City, appointing and overseeing the City Manager,



executing and enforcing all laws and ordinances and policies of the City, promoting economic development and preparing the annual budget. The City

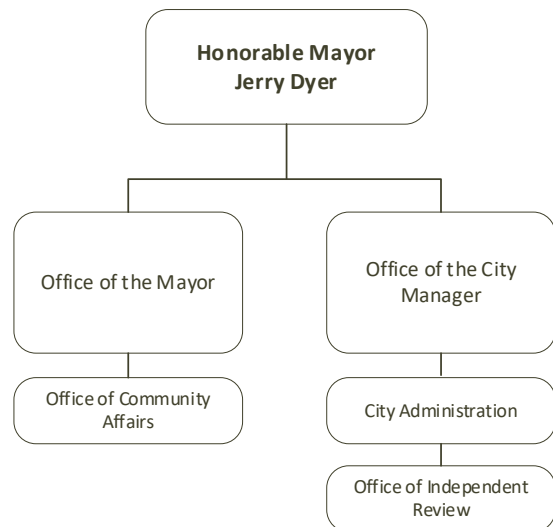
Manager's Office houses the administrative branch of the City of Fresno. The Division carries out policy directives of the Mayor and Council and oversees and directs the day-to-day activities and operations for all City departments, with the exception of offices provided for in the Charter.

The Mayor's Vision for Fresno

The Mayor is committed to realizing 'One Fresno.' This vision is in pursuit of "an inclusive, prosperous, beautiful city where people take pride in their neighborhoods and community. And a government that listens, keeps its promises, and is owned by the people." For the vision to become a reality, the

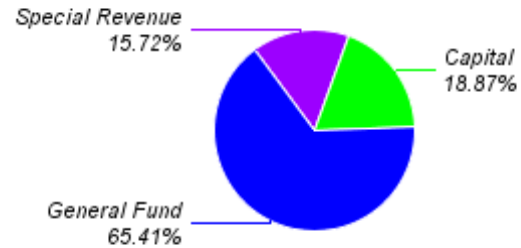
Mayor has outlined six priorities that are founded on the basis of restoring public trust and safety; and, are as follows:

1. Housing and Homelessness - Providing care and dignity to our most vulnerable. Supporting the development of affordable housing options for all.
2. Beautify Fresno - Restoring our City's curb appeal, block by block across the entire city.
3. Inclusive Economic Development - Creating an environment that attracts the right jobs, which offer the right pay, to the right people.
4. Downtown Pride - Building a vibrant downtown.
5. Youth Leadership- Investing in and giving voice to the leaders of tomorrow, today.
6. We work for you - Cultivating a "We Work for You" culture of service and changing the sentiment about our City.



*Office of the Mayor and City Manager Budget Snapshot***Operating and Capital Appropriations by Fund Type**

<u>Operating</u>	<u>FY 2021 Amended</u>	<u>FY 2022 Adopted</u>	<u>Variance</u>
General Fund	5,114,500	5,015,500	(99,000)
Special Revenue	1,850,000	1,205,000	(645,000)
Total Operating	6,964,500	6,220,500	(744,000)
 <u>Debt Service</u>			
	0	0	0
Total Debt Service	0	0	0
 <u>Capital</u>			
Capital	18,454,300	1,446,800	(17,007,500)
Total Capital	18,454,300	1,446,800	(17,007,500)
Grand Total	25,418,800	7,667,300	(17,751,500)

FY 2022 Appropriation Fund Type Chart

Home Department	Fund Type	FTE
Office of the Mayor and City	General Fund	28.80
Office of the Mayor and City	Enterprise	1.50
Office of the Mayor and City	Internal Service Fund	0.70
Grand Total		31.00

Major Capital Projects by Appropriations

<u>Department</u>	<u>Project</u>	<u>Fund Type</u>	<u>2022 Adopted Budget</u>
Office of the Mayor and City Manag	PW00935 - Animal Shelter	Capital	1,446,800

Service Impacts

Approved Council Motion Per Budget Hearings

During the FY 2022 Budget Hearings, Council approved the following motions under the Office of the Mayor and City Manager Department:

- Motion #60.c added one new Community Coordinator position to the Office of Community Affairs Division.

Total appropriations for the Office of the Mayor and City Manager are budgeted at \$7,667,300, of which \$6,220,500 is budgeted for operating expenditures and \$1,446,800 is budgeted for the Animal Shelter capital project.

Revenues

Total revenue for the Office of the Mayor and City Manager is budgeted at \$4,689,200, of which \$4,349,200 is budgeted for Cannabis Application Fees and Permits and \$1,205,000 is budgeted for the state Cannabis Equity Grant.

Expenditures

General Fund

In FY 2022, General Fund operating appropriations are budgeted at \$5,015,500, which is a decrease of \$99,000. Of the decrease, \$460,700 is attributable to the transfer out and creation of the new Economic Development Department. The \$460,700 decrease is offset by \$301,700 with the creation of the new Office of Community Affairs.

Office of Community Affairs

Under the purview of the Deputy Mayor, the Office of Community Affairs (OCA) will engage all members of the Fresno community by serving as City government's liaison to key constituent groups associations, multicultural and immigrant populations, including the Hispanic, Asian Pacific Islander and Indian communities, faith-based, civic and human

service and other including community benefit organizations. The Office will consist of three Community Coordinator positions that will provide services and resources for Fresno residents. Additionally, per Motion #60.c, a third Community Coordinator position is being added to focus on immigrant affairs for a total Division cost of \$301,700 in FY 2022.

Cannabis Program

This Section has been established to house the Non-Personnel Services appropriations associated with implementing the Cannabis Program. A total of \$36,700 has been budgeted for the remaining balance of the HdL cannabis consulting contract in FY 2022.

State Cannabis Equity Grant: This grant is intended to provide funding to local jurisdictions that are committed to promoting the legal cannabis marketplace by eliminating barriers to entry in the regulated cannabis industry. Appropriations for this Program are budgeted at \$1,205,000 in FY 2022.

Office of Independent Review

This Section supports all of the functions associated with the Office of Independent Review (OIR), which currently consists of two personnel. Appropriations are budgeted at \$287,900 in FY 2022, which is consistent with the FY 2021 Amended Budget.

Animal Shelter

The \$14,500,000 construction contract was awarded in May 2020 based upon preliminary plans and pre-pandemic bidding conditions. From early 2020 through September 2020, extensive effort from City staff, Fresno Humane and the design-build contractor has produced a significantly refined design that will meet the needs of the City of Fresno and our community.

Appropriations for construction of the Animal Shelter are budgeted at \$1,446,800 in FY 2022.

Staffing

With the exception of Motion #60.c adding one new Community Coordinator position to the Office of Community Affairs Division, the total number of positions within the Office of the Mayor and City Manager remains consistent with the FY 2021 Amended Budget.

Economic Development

The Economic Development Section is being transferred out of the Department with the creation of the new Economic Development Department. This action involves the transfer of three positions: An Executive Assistant position is being transferred from the City Manager's Office; and, the Economic

Development Director and an Economic Development Analyst are being transferred from Economic Development. The total decrease associated with the position transfer is \$361,600.

Community Coordinators

The Support Office of the Mayor is adding one Community Coordinator to assist city departments with public affairs and media relations.

Additionally, the newly created Office of Community Affairs is adding three Community Coordinator positions and for a total cost of \$282,900 in FY 2022.

Department Staffing Detail

<i>Division</i>	<i>Position Summary</i>				
	<i>FY 2020 Adopted</i>	<i>FY 2021 Final</i>	<i>FY 2021 Amended</i>	<i>FY 2022 Changes</i>	<i>FY 2022 Adopted</i>
Office of the Mayor	10.00	10.00	10.00	1.00	11.00
City Manager's Office	9.00	9.00	9.00	(1.00)	8.00
Office of Independent Review	2.00	2.00	2.00	0.00	2.00
Economic Development	2.00	2.00	2.00	(2.00)	0.00
Budget and Management Studies	7.00	7.00	7.00	0.00	7.00
Office of Community Affairs	0.00	0.00	0.00	3.00	3.00
Total	30.00	30.00	30.00	1.00	31.00

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted	Percent Change
Beginning Balance	161,994	165,130	18,454,300	(15,415,500)	(183.5)
Fiscal Year Revenues:					
Taxes	20	0	0	0	0.0
Licenses & Permits	0	0	71,700	4,349,200	5,965.8
Intergovernmental Revenue	0	0	1,850,000	1,205,000	(34.9)
Charges for Services	0	0	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	(27,428)	(31,113)	0	0	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	2,792	2,165	0	0	0.0
Transfers	0	220,909	253,900	14,550,500	5,630.8
Total Fiscal Year Revenues	(24,617)	191,961	2,175,600	20,104,700	824.1
Funding Facilitated by Department	137,377	357,091	20,629,900	4,689,200	(77.3)
Memo Item:					
Citywide General Fund Support	4,101,480	4,150,300	4,788,900	666,300	(86.1)
Total Available Funding	4,238,857	4,507,391	25,418,800	5,355,500	(78.9)
Appropriations by Amount					
Personnel Services	3,347,395	3,510,672	4,122,000	4,025,200	(2.3)
Non Personnel Services	346,156	339,737	20,337,400	3,016,200	(85.2)
Interdepartmental Services	410,740	528,425	959,400	625,900	(34.8)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	4,104,291	4,378,835	25,418,800	7,667,300	(69.8)
Appropriations by Percentage					
Personnel Services	81.6	80.2	16.2	52.5	(2.3)
Non Personnel Services	8.4	7.8	80.0	39.3	(85.2)
Interdepartmental Services	10.0	12.1	3.8	8.2	(34.8)
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	(69.8)

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Department Appropriations by Fund Classification - FY 2022 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	(15,415,500)	0	0	0	(15,415,500)
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	4,349,200	0	0	0	0	0	4,349,200
Intergovernmental Revenue	0	1,205,000	0	0	0	0	1,205,000
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	14,550,500	0	0	0	14,550,500
Total Fiscal Year Revenues	4,349,200	1,205,000	14,550,500	0	0	0	20,104,700
Funding Facilitated by Department	4,349,200	1,205,000	(865,000)	0	0	0	4,689,200
Memo Item:							
Citywide General Fund Support	666,300	0	0	0	0	0	666,300
Total Available Funding	5,015,500	1,205,000	(865,000)	0	0	0	5,355,500
Appropriations							
Personnel Services	3,912,300	0	112,900	0	0	0	4,025,200
Non Personnel Services	526,700	1,205,000	1,284,500	0	0	0	3,016,200
Interdepartmental Services	576,500	0	49,400	0	0	0	625,900
Contingencies	0	0	0	0	0	0	0
Total Appropriations	5,015,500	1,205,000	1,446,800	0	0	0	7,667,300

Department Appropriations by Fund Type

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted (Amount)	FY 2022 Adopted (Percentage)
Operating	4,104,291	4,373,375	6,964,500	6,220,500	81.1
Capital	0	5,460	18,454,300	1,446,800	18.9
Debt Service	0	0	0	0	0.0
Total	4,104,291	4,378,835	25,418,800	7,667,300	100.0

Notes:

Department Appropriations by Fund Classification – FY 2022 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding.

City Council

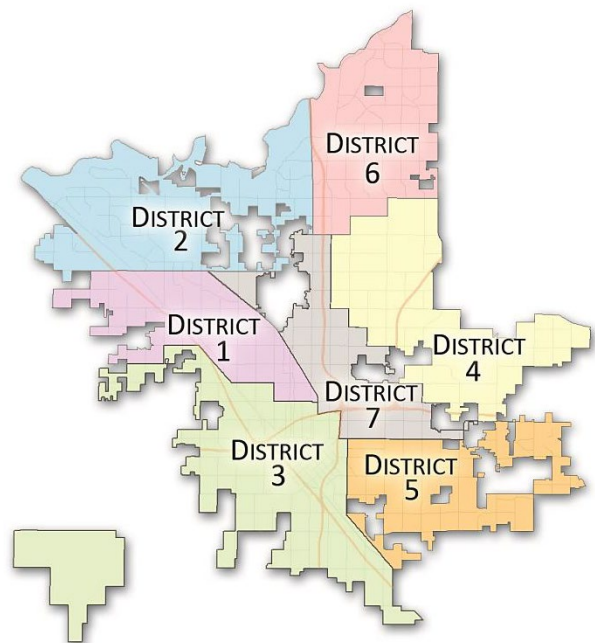
The City Council consists of seven Councilmembers who represent their respective districts. Each district's Councilmember takes a turn, in consecutive order, serving a one-year term as Council President. Elected officials are bound by term limits consisting of 2 four-year terms. The City Council also appoints the City Attorney and City Clerk.

The role of the City Council is to establish policy direction for the City by enacting ordinances and resolutions to provide guidance to the public and city staff; reviewing and adopting the annual budget; levying taxes (when approved by a ballot election) or establishing other sources of revenue as may be necessary to fund approved appropriations. The Council also reviews and votes on recommendations presented by City Boards and Commissions; authorizes contracts and bond issuances; grants franchises; and establishes other policies and measures which promote the general welfare of the citizens of Fresno.

In collaboration with the Mayor, the City Council appoints members of the community to serve on the City's various Boards and Commissions, ensuring that a wide cross-section of the community is represented in City government.

Goals of the Council include:

- Maintaining essential services such as safety, utilities, and land use.
- Continued focus on neighborhood restoration. Numerous City neighborhoods benefit from the multi-pronged strategy of rehabilitated streets, code enforcement, and problem oriented policing.
- Representing the City on Boards and Committees.
- Maintaining constituent communication with direct contact through personal services, mail, and email.
- Long range neighborhood infrastructure planning.
- Addressing the region's unemployment problems.
- Promoting Downtown revitalization.
- Preserving historic buildings.
- Creation of affordable housing.
- Supporting affordable housing and senior facilities which serve the elder citizens of our community.

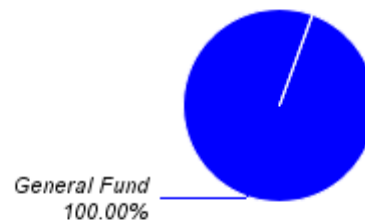


City Council Department Budget Snapshot

Operating and Capital Appropriations by Fund Type

	<i>FY 2021 Amended</i>	<i>FY 2022 Adopted</i>	<i>Variance</i>
<u>Operating</u>			
General Fund	4,656,000	5,690,000	1,034,000
Total Operating	4,656,000	5,690,000	1,034,000
<u>Debt Service</u>			
	0	0	0
Total Debt Service	0	0	0
<u>Capital</u>			
General Fund	924,400	536,300	(388,100)
Total Capital	924,400	536,300	(388,100)
Grand Total	5,580,400	6,226,300	645,900

FY 2022 Appropriation Fund Type Chart



Home Department	Fund Type	FTE
City Council Department	General Fund	28.00
City Council Department	Vacant Positions	16.00
Grand Total		44.00

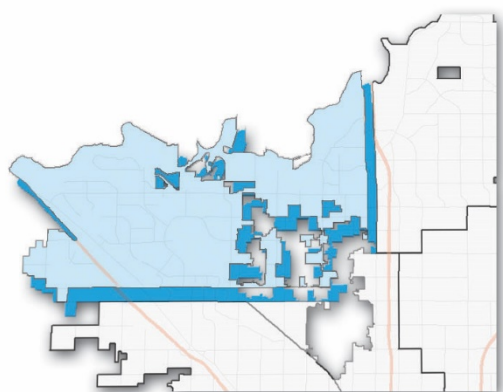
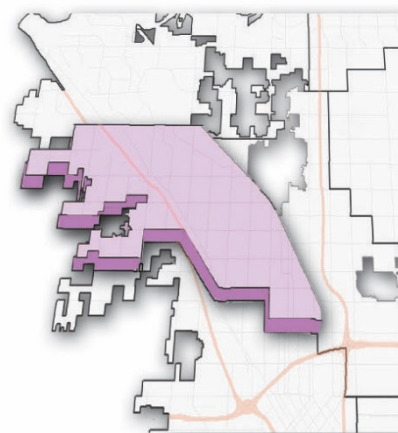
Major Capital Projects by Appropriations

<u>Department</u>	<u>Project</u>	<u>Fund Type</u>	<u>2022 Adopted Budget</u>
City Council Department	XC00001 - CNL Dist. 1 Infrastructure	General Fund	122,900
City Council Department	XC00002 - CNL Dist. 2 Infrastructure	General Fund	136,200
City Council Department	XC00003 - CNL Dist. 3 Infrastructure	General Fund	7,800
City Council Department	XC00004 - CNL Dist. 4 Infrastructure	General Fund	0
City Council Department	XC00005 - CNL Dist. 5 Infrastructure	General Fund	84,700
City Council Department	XC00006 - CNL Dist. 6 Infrastructure	General Fund	92,400
City Council Department	XC00007 - CNL Dist. 7 Infrastructure	General Fund	92,300



ESMERALDA SORIA – DISTRICT 1

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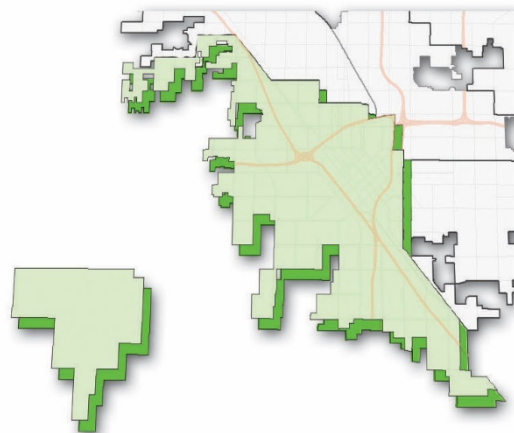
MIKE KARBASSI – DISTRICT 2

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MIGUEL ARIAS – DISTRICT 3

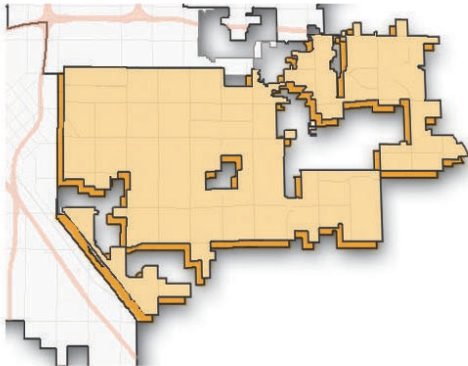
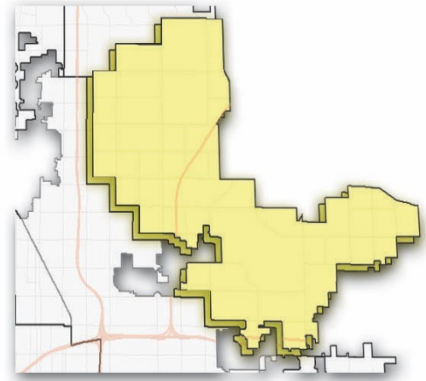
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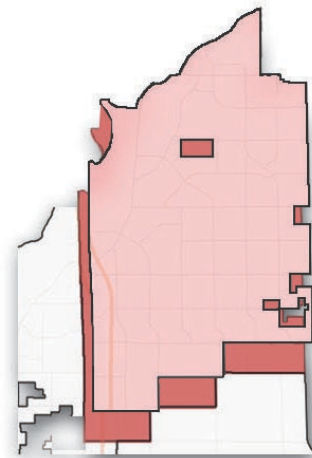
**LUIS CHAVEZ – DISTRICT 5
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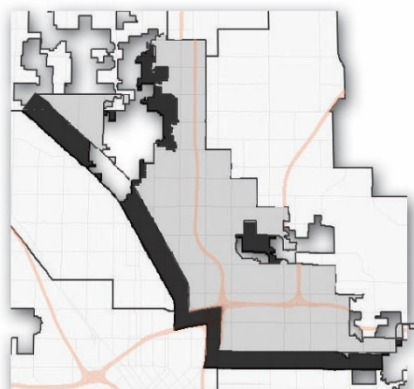
GARRY BREDEFELD – DISTRICT 6

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NELSON ESPARZA – DISTRICT 7

Phone: (559) 621-8000
 Email FAX: (559) 498-2541
 Email: District7@fresno.gov



Service Impacts

Approved Council Motion Per Budget Hearings

During the FY 2022 Budget Hearings, Council approved the following motions under the City Council Department:

- Motion #57 added \$3.5 million (\$500,000 per Council District) in capital infrastructure appropriations to be housed in the Public Works Department.
- Motion #82 added \$50,000 to the Council President's operating budget with the increase effective upon the start of the new term.
- Motion #83 added \$700,000 to increase each district's operating budget from \$450,000 to \$550,000.
- Motion #92 added \$350,000 in the Council Support budget for a temporary Intern Program.

Revenue

The City Council Department does not traditionally receive revenue for its services and is fully funded by General Fund revenues.

Expenditures

District Appropriations

In FY 2022 per Motion #83, each District's base budget appropriations have been budgeted at

\$550,000 per District or an increase of \$195,400 above the FY 2021 base budget appropriations. In addition, FY 2021 estimated operating and capital year-end carryover balances have been added to each district's respective budget.

Council President Appropriations

The one year term as Council President is served on a calendar basis and runs from January through December each year.

Additional funding is added each year to cover the increased salary and additional duties as Council President; however, the annual budget is on a fiscal basis running from July of one year through June of the following year.

In FY 2022, \$10,000 in additional appropriations has been budgeted in District 5 for the second half of the Council President term, which runs from July through December of 2021. However, per Motion #82, an additional \$50,000 has been added to the existing \$10,000 for the Councilmember in District 7 for first half of the term as Council President beginning in January 2022, bringing the total additional funding to \$60,000.

City Council Operating Base Budget by Council District

<i>Base Budget Summary</i>				
<i>Operating Appropriations</i>	<i>FY 2022 Base Budget</i>	<i>Council President</i>	<i>FY 2021 Carryover</i>	<i>FY 2022 Adopted</i>
District 1	550,000	0	40,000	590,000
District 2	550,000	0	417,000	967,000
District 3	550,000	0	0	550,000
District 4	550,000	0	70,000	620,000
District 5	550,000	10,000	140,000	700,000
District 6	550,000	0	165,400	715,400
District 7	550,000	60,000	110,000	720,000
Council Support	827,600			827,600
Total Operating	4,677,600	70,000	942,400	5,690,000

City Council Operating Expenditures by Council District

<i>Operating Appropriation Summary</i>				
<i>Operating Appropriations</i>	<i>FY 2019 Actuals</i>	<i>FY 2020 Actuals</i>	<i>FY 2021 Amended</i>	<i>FY 2022 Adopted</i>
Council District 1	367,666	446,068	496,400	590,000
Council District 2	267,720	267,129	724,600	967,000
Council District 3	338,095	479,430	487,200	550,000
Council District 4	293,164	335,947	650,900	620,000
Council District 5	345,003	394,543	597,300	700,000
Council District 6	315,590	341,222	504,000	715,400
Council District 7	335,808	448,662	574,800	720,000
Council City Support	592,386	663,592	620,800	827,600
Total Operating	2,855,431	3,376,592	4,656,000	5,690,000

City Council Capital Expenditures by Council District

<i>Infrastructure Appropriation Summary</i>				
<i>Capital Appropriations</i>	<i>FY 2019 Actuals</i>	<i>FY 2020 Actuals</i>	<i>FY 2021 Amended</i>	<i>FY 2022 Adopted</i>
Council District 1	10,029	0	122,900	122,900
Council District 2	120,692	0	159,100	136,200
Council District 3	125,732	3,908	7,800	7,800
Council District 4	0	200,437	324,100	0
Council District 5	20,250	0	86,700	84,700
Council District 6	97,588	24,994	100,300	92,400
Council District 7	13,556	10,979	123,500	92,300
Total Capital	387,848	240,318	924,400	536,300

Staffing

In FY 2021, the City Council adopted Position Authorization Resolution No. 2021-075 authorizing an increase in staffing to one Chief of Staff and four Council Assistants for a total of five staff members per District.

It was determined at the time of adoption that the cost associated with the staffing increase would be supported by existing City Council budgeted appropriations.

Department Staffing Detail

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2020 Adopted</i>	<i>FY 2021 Final</i>	<i>FY 2021 Amended</i>	<i>FY 2022 Changes</i>	<i>FY 2022 Adopted</i>
District 1	3.00	4.00	6.00	0.00	6.00
District 2	3.00	3.00	6.00	0.00	6.00
District 3	3.00	4.00	6.00	0.00	6.00
District 4	3.00	4.00	6.00	0.00	6.00
District 5	3.00	4.00	6.00	0.00	6.00
District 6	3.00	3.00	6.00	0.00	6.00
District 7	4.00	4.00	6.00	0.00	6.00
City Council Support	2.00	2.00	2.00	0.00	2.00
Total	24.00	28.00	44.00	0.00	44.00

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted	Percent Change
Beginning Balance	0	0	0	0	0.0
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	20,000	0	0	0.0
Charges for Services	0	0	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	0	0	0	0	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	1,076	100	0	0	0.0
Transfers	(812)	62,042	124,600	0	(100.0)
Total Fiscal Year Revenues	264	82,142	124,600	0	(100.0)
Funding Facilitated by Department	264	82,142	124,600	0	(100.0)
Memo Item:					
Citywide General Fund Support	3,243,015	3,534,769	5,455,800	6,226,300	14.1
Total Available Funding	3,243,279	3,616,911	5,580,400	6,226,300	11.6
Appropriations by Amount					
Personnel Services	2,002,840	2,193,048	2,717,700	2,679,000	(1.4)
Non Personnel Services	592,223	710,859	2,017,200	2,909,300	44.2
Interdepartmental Services	648,215	713,003	845,500	638,000	(24.5)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	3,243,279	3,616,911	5,580,400	6,226,300	11.6
Appropriations by Percentage					
Personnel Services	61.8	60.6	48.7	43.0	(1.4)
Non Personnel Services	18.3	19.7	36.1	46.7	44.2
Interdepartmental Services	20.0	19.7	15.2	10.2	(24.5)
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	11.6

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Department Appropriations by Fund Classification - FY 2022 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	0	0	0	0
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
Total Fiscal Year Revenues	0	0	0	0	0	0	0
Funding Facilitated by Department	0	0	0	0	0	0	0
Memo Item:							
Citywide General Fund Support	6,226,300	0	0	0	0	0	6,226,300
Total Available Funding	6,226,300	0	0	0	0	0	6,226,300
Appropriations							
Personnel Services	2,679,000	0	0	0	0	0	2,679,000
Non Personnel Services	2,909,300	0	0	0	0	0	2,909,300
Interdepartmental Services	638,000	0	0	0	0	0	638,000
Contingencies	0	0	0	0	0	0	0
Total Appropriations	6,226,300	0	0	0	0	0	6,226,300

Department Appropriations by Fund Type

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted (Amount)	FY 2022 Adopted (Percentage)
Operating	2,855,431	3,376,592	4,656,000	5,690,000	91.4
Capital	387,848	240,318	924,400	536,300	8.6
Debt Service	0	0	0	0	0.0
Total	3,243,279	3,616,911	5,580,400	6,226,300	100.0

Notes:

Department Appropriations by Fund Classification – FY 2022 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

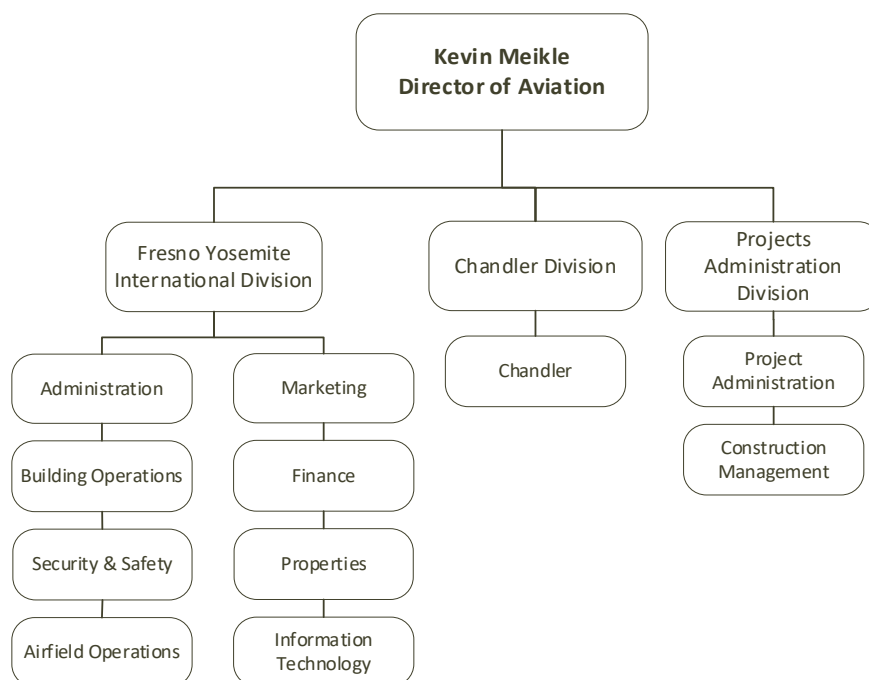
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Airports Department

The Airports Department (Airports) is charged with the development, maintenance and operation of Fresno Yosemite International Airport (FAT) and Fresno Chandler Executive Airport (FCH). FAT is the region's primary airport for commercial passenger and cargo service. FCH serves the area's general aviation community. These airports are vital components of the nation's air transportation infrastructure, and are important engines of regional economic growth.

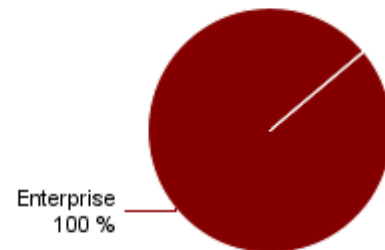
Airports is dedicated to maintaining a high level of passenger satisfaction, and to maintaining and expanding facilities that accommodate demand in a cost-effective manner. Moreover, Airports is committed to offering airline partners an attractive cost environment within which to operate, an approach aligned with the City's and region's economic development goals.

The number of arriving and departing passengers projected to use FAT in fiscal year 2022 is 2,218,000, 85 percent higher than estimated FY 2021 passengers of 1,201,000, and 19 percent higher than baseline (pre COVID-19) fiscal year 2019 passengers of 1,860,600. The forecast reflects the full recovery of aeronautical activity and the addition of Southwest service, and is aligned with FAT's history of bouncing back quickly from industry downturns. FAT recovered from 9/11 in one year – the industry average was two years, and from the Great Recession in two years – the industry average was four years.



*Airports Department Budget Snapshot***Operating and Capital Appropriations by Fund Type**

<u>Operating</u>	<u>FY 2021 Amended</u>	<u>FY 2022 Adopted</u>	<u>Variance</u>
Enterprise	21,705,400	23,624,800	1,919,400
Total Operating	21,705,400	23,624,800	1,919,400
<u>Debt Service</u>			
Enterprise	6,627,700	6,482,100	(145,600)
Total Debt Service	6,627,700	6,482,100	(145,600)
<u>Capital</u>			
Enterprise	79,684,100	123,552,100	43,868,000
Total Capital	79,684,100	123,552,100	43,868,000
Grand Total	108,017,200	153,659,000	45,641,800

FY 2022 Appropriation Fund Type Chart

<i>Airports Department</i>	<i>Fund Type</i>	<i>FTE</i>
Sworn	Enterprise	16.20
Total Sworn		16.20
Civilian	Capital Labor	3.60
	Enterprise	91.60
	Vacant Positions	5.00
Total Civilian		100.20
Department Total FTE		116.40

Major Capital Projects by Appropriations

<u>Project</u>	<u>Fund Type</u>	<u>Amount</u>
AC00398 - AIPxx Term E Apron (Env/Des)	Enterprise	9,427,000
AC00403 - TSA OTA Bag MakeUp Inline CBIS	Enterprise	17,689,100
AC00404 - AIPxx FF20 Noise Homes Prt 150	Enterprise	2,222,300
AC00407 - AIPxx FF20 Term E Apron	Enterprise	6,298,400
AC00413 - Terminal/FIS Expansion	Enterprise	76,000,000

Service Impacts

Revenues

The Airports Department (Airports) is an Enterprise Department with a main source of revenue generated from the services provided at Fresno Yosemite International Airport (FAT) and Fresno Chandler Executive Airport (FCH). Airports also receives funding from Measure C revenues and federal grant funds.

In FY 2022, overall revenues are budgeted at \$182,289,900, which is an increase of \$53,210,500 compared to the FY 2021 Amended Budget. This amount includes an increase of \$256,900 in carryover from the previous fiscal year in addition to the following:

- \$76,000,000 budgeted revenue for Bond Sale Proceeds. This amount represents the funding for the *FATForward* Terminal Project.
- \$18,123,600 budgeted revenue in Charges for Services. This is an increase of \$3,200,100 over the FY 2021 Amended budget in Charges for Services. The main driver behind these increases is the recovery of passenger activity after a depressed fiscal year impacted by the pandemic.
- \$9,000,000 budgeted revenue for combined draw down of Coronavirus Rescue and Relief Supplemental Appropriations Act (CRRSAA) and American Rescue Plan monies.
- \$8,461,000 budgeted revenue for Rentals. This is an increase of \$1,085,000 compared to FY 2021 Amended Budget and is driven by updated Terminal Rental Rates

approved by the City Council in June 10, 2021.

- \$3,638,400 budgeted revenue for Concessions. This is an increase of \$1,044,900 compared to FY 2021 Amended Budget and is due to the recovery of passenger activity.

Expenditures

Appropriations in the Airports Department total \$153,659,000, which is an increase of \$45,641,800 compared to the FY 2021 Amended Budget. The overall increase is comprised of a \$1,919,400 increase to operating appropriations, a \$43,868,000 increase to capital appropriations, and a decrease of \$145,600 to debt service appropriations.

Operating

The Airports operating funds, which include FAT Enterprise, Chandler Enterprise and Airports Project Administration, are budgeted at \$23,624,800 in FY 2022, which is an increase of 8.8 percent compared to the FY 2021 Amended Budget of \$21,705,400.

Non Personnel operating appropriations are \$7,826,400, which is an increase of \$639,900 compared to the FY 2021 Amended Budget. Included in the Non Personnel appropriations are:

- \$425,400 for Public Relations and Information, which is an increase of \$121,600 compared to the FY 2021 Amended Budget. The increase restores the Public Relations account to pre-pandemic levels in anticipation of rising travel demands in FY 2022.
- \$2,423,700 for Specialized Services and Technology. This budget line includes an increase of \$230,000 related to higher staffing and other costs due to changes required by Customs and Border Patrol at the Federal Inspection Station. This budget line also includes an increase of \$75,000 for the

Airports Department

Parking Maintenance agreement with SP+ related to the increased number of parking garage stalls.

Airports Interdepartmental Services' (ID) Budget totals \$3,923,800. The budget includes \$79,900 in depreciation, fuel and maintenance costs related to capital budget vehicle acquisitions. \$120,000 has also been budgeted for network devices and switches related to the expansion of the terminal.

The ID Budget also includes \$222,100 to reimburse the Information Services Department (ISD) for two employees that will be dedicated to Airports projects in FY 2022. The positions are a Sr. Network System Specialist, new in FY 2022, and a Network System Specialist that will transfer from the Airports Department to ISD. A vacant Airports Custodian position was deleted in FY 2022 to help offset the reimbursement cost for the Sr. Network System Specialist.

Debt Service

Debt service appropriations are budgeted at \$6,482,100, which is a decrease of \$145,600 compared to the FY 2021 Amended Budget of \$6,627,700.

Capital

Capital appropriations are budgeted at \$123,552,100. This is an increase of \$43,868,000, or 55 percent, over the FY 2021 Amended Budget of \$79,684,100. The increase to Capital is primarily due to

the budgeting of \$76,000,000 for the design and construction of the Terminal Expansion project, which is an increase of \$74,500,000 over the FY 2021 Amended Budget for the project. Other significant items contributing to the change in the Capital budget include:

- \$15,725,400 budgeted for the Terminal East Apron Design and Construction project. This is an increase of \$6,335,100 compared to the FY 2021 Amended Budget for this project, which will strengthen the apron pavement, expand the apron area and facilitate more efficient ground aircraft operations.
- \$776,800 budgeted for the *FATForward* Parking Garage Construction Project. This is a decrease of \$38,058,200 compared to the FY 2021 Amended Budget as this project winds down and nears completion.

Additional information on Airport Capital Projects can be found in the Capital Improvement Program section of this book.

Federal Reimbursements

Airports has been awarded with \$13 million in CARES Act monies, \$4.4 million in Coronavirus Rescue and Relief Supplemental Appropriation Act (CRRSAA) monies, and, most recently, \$9.7 million in American Rescue Plan (ARP) monies, for a total of \$27.1 million. A multi-year approach will be taken in regards to these federal reimbursements. CARES Act reimbursements of \$8.1 million will be sought in FY 2021. CARES Act and CRRSAA reimbursements of \$9 million will be invoiced in FY 2022. Remaining available federal operating grants will be reimbursed in FY 2023 and FY 2024.

Staffing

The Airports' Personnel Budget totals \$14,295,600, which is an increase of \$2,066,500 from the FY 2021 Amended Budget. \$804,600 of the increase is attributable to operational funds and \$1,261,900 of the increase can be found in the capital funds as follows:

Operating

Personnel appropriations in operating funds are budgeted at \$11,874,600, which is an increase of 7.3 percent compared to the FY 2021 Amended Budget of \$11,070,000. The operating Personnel Budget includes step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to the following:

- \$475,000 budgeted for Contract Extra Help due to a partial outsourcing of custodial duties and supplementing temporary Service Aides that will reach the workable hours threshold.
- \$197,800 budgeted in Overtime in anticipation that this cost will not be covered by salary savings as in past years due to the filling of vacant positions.
- \$461,500 budgeted for temporary employees, which equates to 12,424 hours of Public Safety Service Aides, 6,008 hours of Public Safety Officers

and 624 hours for a Service Aide at Chandler Executive Airport.

- \$112,800 decrease associated with moving the Airports Network System Specialist position to ISD. Though the position will be housed in ISD, it will still be dedicated solely to Airports business. As such, Airports has shifted the FY 2022 cost of the position to its Interdepartmental Services Budget and will be billed by ISD.
- \$53,400 decrease due to deletion of a vacant custodian position. The position was deleted to help offset the ID Charge for the new Airports dedicated Sr. Network System Specialist in ISD.

Capital

Personnel appropriations in capital funds are budgeted at \$2,421,000, which represents an increase of 108.9 percent compared to the FY 2021 Amended budget of \$1,159,100. The increase is primarily due to the ramping up of major capital projects including the Terminal Expansion project and the Terminal Apron project. Personnel costs for the Terminal Expansion have increased from \$50,000 in the FY 2021 Amended Budget to \$1,000,000 in the FY 2022 Adopted Budget. The Terminal Apron project budgeted \$50,000 in Personnel appropriations in the FY 2021 Amended Budget, which has increased to \$400,000 in the FY 2022 Adopted Budget.

Airports Department

Department Staffing Detail

Position Summary					
	FY 2020	FY 2021	FY 2021	FY 2022	FY 2022
Division	Adopted	Final	Amended	Changes	Adopted
Sworn Positions	14.20	14.20	16.20	0.00	16.20
Civilian Positions	90.45	104.20	102.20	(2.00)	100.20
Total	104.65	118.40	118.40	(2.00)	116.40

Note:

Changes to FY 2021 Amended include the conversion of two civilian Custodian positions to sworn Airport Public Safety Officer positions. Each position was budgeted at 1.0 FTE.

FY 2022 Changes include a decrease of 2.0 FTE due to the elimination of one vacant Custodian position and the transfer of a Network System Specialist to the Information Services Department. These positions were budgeted at 1.0 FTE each.

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted	Percent Change
Beginning Balance	26,137,416	31,887,062	29,674,100	29,931,000	0.9
Fiscal Year Revenues:					
Taxes	773,207	779,850	879,200	720,000	(18.1)
Licenses & Permits	0	1,223	0	0	0.0
Intergovernmental Revenue	14,777,324	7,435,529	42,381,300	45,264,100	6.8
Charges for Services	20,167,461	19,825,636	14,923,500	18,123,600	21.4
Fines	0	0	0	0	0.0
Other Revenue	12,045,609	12,229,556	10,218,500	12,248,400	19.9
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	184,476	3,872,814	31,002,800	76,002,800	145.1
Transfers	(45)	44,005	0	0	0.0
Total Fiscal Year Revenues	47,948,032	44,188,613	99,405,300	152,358,900	53.3
Funding Facilitated by Department	74,085,448	76,075,675	129,079,400	182,289,900	41.2
Memo Item:					
Citywide General Fund Support	0	0	0	0	0.0
Total Available Funding	74,085,448	76,075,675	129,079,400	182,289,900	41.2
Appropriations by Amount					
Personnel Services	9,398,441	10,260,060	12,229,100	14,295,600	16.9
Non Personnel Services	31,174,674	33,148,541	90,650,400	132,777,500	46.5
Interdepartmental Services	3,751,340	4,294,462	5,137,700	6,585,900	28.2
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	44,324,455	47,703,063	108,017,200	153,659,000	42.3
Appropriations by Percentage					
Personnel Services	21.2	21.5	11.3	9.3	16.9
Non Personnel Services	70.3	69.5	83.9	86.4	46.5
Interdepartmental Services	8.5	9.0	4.8	4.3	28.2
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	42.3

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Airports Department

Department Appropriations by Fund Classification - FY 2022 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	29,931,000	0	0	29,931,000
Fiscal Year Revenues:							
Taxes	0	0	0	720,000	0	0	720,000
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	45,264,100	0	0	45,264,100
Charges for Services	0	0	0	18,123,600	0	0	18,123,600
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	12,248,400	0	0	12,248,400
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	76,002,800	0	0	76,002,800
Transfers	0	0	0	0	0	0	0
Total Fiscal Year Revenues	0	0	0	152,358,900	0	0	152,358,900
Funding Facilitated by Department	0	0	0	182,289,900	0	0	182,289,900
Memo Item:							
Citywide General Fund Support	0	0	0	0	0	0	0
Total Available Funding	0	0	0	182,289,900	0	0	182,289,900
Appropriations							
Personnel Services	0	0	0	14,295,600	0	0	14,295,600
Non Personnel Services	0	0	0	132,777,500	0	0	132,777,500
Interdepartmental Services	0	0	0	6,585,900	0	0	6,585,900
Contingencies	0	0	0	0	0	0	0
Total Appropriations	0	0	0	153,659,000	0	0	153,659,000

Department Appropriations by Fund Type

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted (Amount)	FY 2022 Adopted (Percentage)
Operating	18,581,404	19,962,076	21,705,400	23,624,800	15.4
Capital	20,952,280	21,324,836	79,684,100	123,552,100	80.4
Debt Service	4,790,771	6,416,150	6,627,700	6,482,100	4.2
Total	44,324,455	47,703,063	108,017,200	153,659,000	100.0

Notes:

Department Appropriations by Fund Classification – FY 2022 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

City Attorney's Office

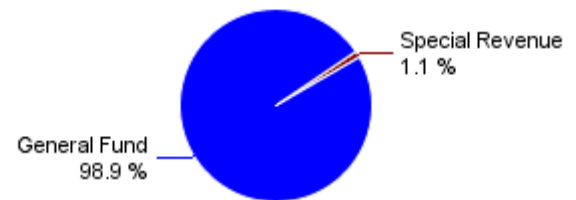
The City Attorney's Office serves as legal counsel and advocate for the City and related agencies and non-profits. The Office plays a key role in the City's efforts to provide, expand, and improve services to its residents. The Office is managed by the City Attorney, who is appointed by the City Council and serves at its pleasure.

The Office strives to understand clients' needs and effectively provide services to all City officials and departments. The services range from transactional work on economic development projects, large scale financings, contracts, land use, and personnel, to a full range of litigation, responses to Public Record Act Requests, and code enforcement.

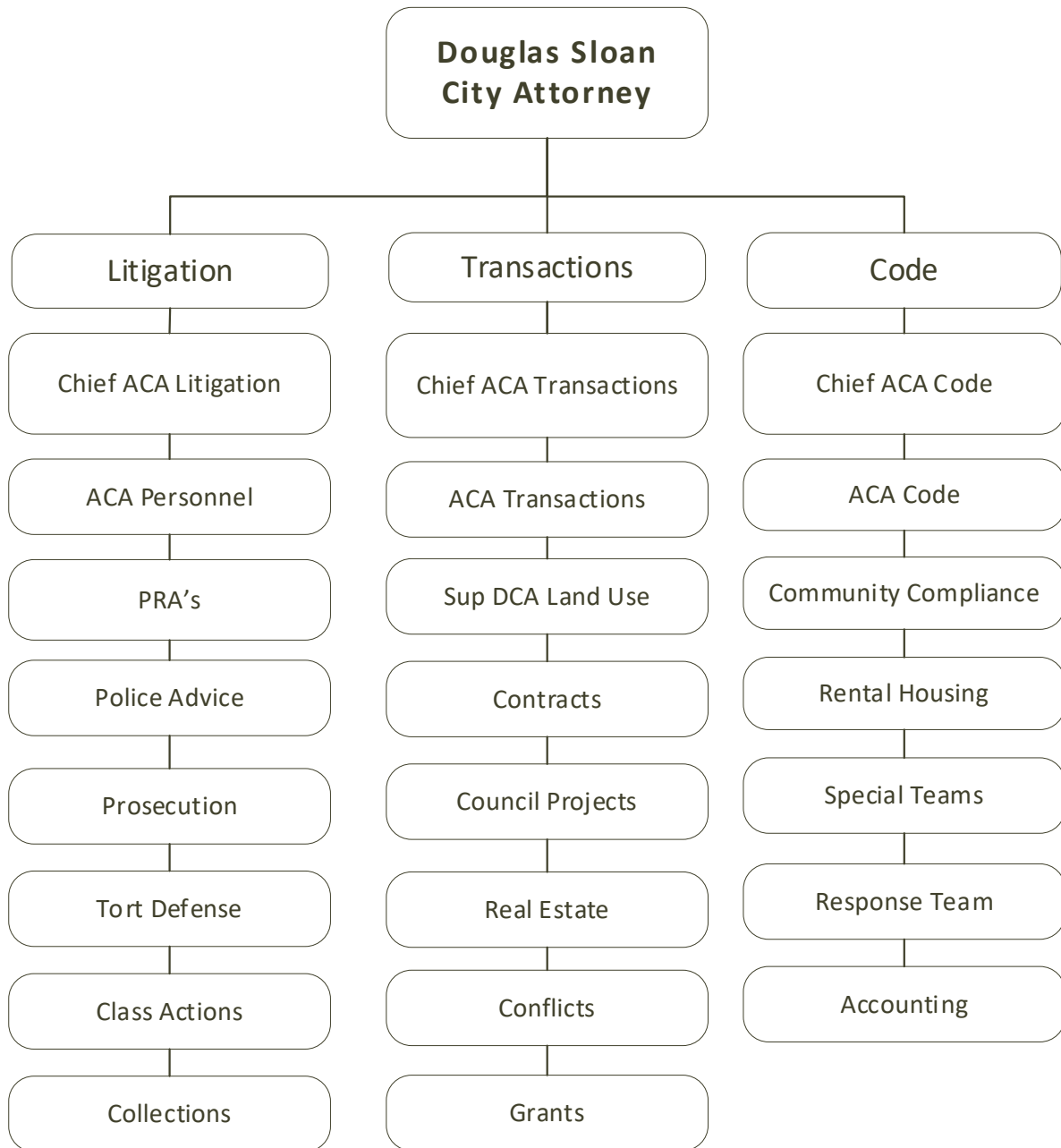
The City Attorney's Office works diligently to deliver quality and timely legal services to its clients. It also strives to offer its employees a challenging and fulfilling environment in which to work and enjoy personal growth. The City Attorney's Office makes every effort to maximize efficiencies, including handling legal matters in-house and managing outside counsel to reduce the overall cost of legal services. All appropriations in the City Attorney's Office are devoted to the delivery of core services in a professional, cost-efficient, and timely manner.

*City Attorney's Department Budget Snapshot***Operating and Capital Appropriations by Fund Type**

	<i>FY 2021 Amended</i>	<i>FY 2022 Adopted Budget</i>	<i>Variance</i>
<u>Operating</u>			
General Fund	19,029,700	19,362,700	333,000
Special Revenue	236,600	215,100	(21,500)
Total Operating	19,266,300	19,577,800	311,500
<u>Debt Service</u>			
	0	0	0
Total Debt Service	0	0	0
Grand Total	19,266,300	19,577,800	311,500

FY 2022 Appropriation Fund Type Chart

Home Department	Fund Type	FTE
City Attorney's Department	General Fund	127.30
City Attorney's Department	Special Revenue	1.20
City Attorney's Department	Vacant Positions	10.00
Grand Total		138.50



Service Impacts

Approved Council Motions Per Budget Hearings

- Motion #60.c provided \$200,000 for an Immigrant Defense Fund. The appropriations are held in the City Attorney's Office but the service will be outsourced.
- Motion #112 provided \$600,000 in appropriations for the City Attorney's Office. Of the \$600,000, \$294,700 was placed in the City Attorney's Personnel Budget to fund four positions to implement mobilehome park inspections per Motion #114. Position details can be found in the Staffing section for the City Attorney's Office. The remaining \$305,300 from motion #112 was added to the Non-Personnel Budget to help with outside counsel costs.
- Motion #113 provided \$500,000 for use at the discretion of the City Attorney.

Revenues

FY 2022 revenue for the City Attorney's Office is budgeted at \$1,637,900. Of the revenue total, \$10,000 will be generated by legal services and ad-hoc requests from internal City clients while the remainder will be generated through Code Enforcement type actions including reimbursements from a state grant for tire disposal.

FY 2022 revenue is budgeted \$1,243,800 lower than the FY 2021 Amended Budget. The decrease is primarily due one time CARES Act revenue of \$800,000 budgeted in FY 2021 and an expected reduction in code enforcement revenue due to impacts from the Covid-19 pandemic.

Expenditures

FY 2022 appropriations for the City Attorney's Office have increased 1.6 percent to \$19,577,800 compared to the FY 2021 Amended Budget of \$19,266,300.

The Non-Personnel Budget is \$3,277,600, which is an increase of \$982,100 compared to the FY 2021 Amended Budget. The increase is primarily due to the following:

- \$200,000 increase from approved Council Motion # 60.C providing for an Immigrant Defense Fund. The service will be outsourced but the funds will be held in the City Attorney's Office.
- \$305,300 increase for outside counsel costs as provided by approved Council Motion #112 as modified by approved Council Motion 114.
- \$500,000 increase to be used at the discretion of the City Attorney as provided by approved Council Motion #113.

The Interdepartmental Services' (ID) Budget is \$2,264,600, which is a decrease of \$1,431,100 compared to the FY 2021 Amended Budget.

- \$886,800 decrease related to one time purchases of Code Enforcement vehicles and related equipment in FY 2021.
- \$403,500 decrease due to one-time FY 2021 acquisitions of new and replacement computers, phones and related technology.
- \$111,800 decrease for Security Assessment Charges based on updated cost allocation methodologies.

Staffing

The City Attorney's Personnel Budget totals \$14,035,600, which is an increase of \$760,500 compared to the FY 2021 Amended Budget.

The FY 2022 Personnel Budget accounts for step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to the following:

Mobilehome Park Inspection Positions

Approved Council Motion #114 added the following four positions with a total cost of \$294,700 to perform mobilehome park inspections:

- One (1) Senior Community Revitalization Specialist. This position is budgeted at 1.0 FTE with a total position cost of \$90,900.
- One (1) Community Revitalization Specialist budgeted at 1.0 FTE with a total position cost of \$82,400.
- Two (2) Community Revitalization Technicians budgeted at 1.0 FTE each at a cost of \$60,700. The combined cost for these two positions is \$121,400.

Motel Inspection Positions

The Department included \$130,500 in the FY 2022 Personnel Budget to fund the following two positions to help implement a Motel Inspection Program:

- One (1) Senior Community Revitalization Specialist. This position is budgeted at .75 FTE with a total position cost of \$68,400.
- One (1) Community Revitalization Specialist. This position is budgeted at .75 FTE with a total position cost of \$62,100.

CARES Act

A decrease of \$192,000 compared to the FY 2021 Amended Budget is due to one-time CARES Act funds for eligible Personnel expenses in FY 2021.

Vacant Unfunded Positions

A total of 10.0 FTEs were vacant during the budget build and were not funded in the FY 2022 Budget. Though unfunded, the positions remain active within the City Attorney's Office.

Department Staffing Detail

Position Summary					
Section	FY 2020 Adopted	FY 2021 Final	FY 2021 Amended	FY 2022 Changes	FY 2022 Adopted
Legal Proceedings	43.00	41.00	41.00	11.00	52.00
ASET & Code Enforcement	86.00	92.00	92.00	(5.50)	86.50
Total	129.00	133.00	133.00	5.50	138.50

Note:

FY 2022 Changes include the movement of eleven FTEs from the ASET & Code Enforcement section into the Legal Proceedings section as well as the addition of 5.5 FTEs to the ASET & Code Enforcement section. The positions added to the ASET and Code Enforcement section will help implement mobile home park and motel inspection programs.

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted	Percent Change
Beginning Balance	0	(17,389)	(114,300)	86,500	(175.7)
Fiscal Year Revenues:					
Taxes	0	10	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	37,161	350,900	325,000	(7.4)
Charges for Services	16,893	1,387,590	1,506,800	1,113,900	(26.1)
Fines	0	6,913	800	7,500	837.5
Other Revenue	0	14,330	18,000	18,000	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	5,407	299,362	319,500	87,000	(72.8)
Transfers	0	52,663	800,000	0	(100.0)
Total Fiscal Year Revenues	22,299	1,798,028	2,996,000	1,551,400	(48.2)
Funding Facilitated by Department	22,299	1,780,639	2,881,700	1,637,900	(43.2)
Memo Item:					
Citywide General Fund Support	6,317,335	14,291,574	16,384,600	18,136,300	10.7
Total Available Funding	6,339,634	16,072,213	19,266,300	19,774,200	2.6
Appropriations by Amount					
Personnel Services	5,322,871	12,584,818	13,275,100	14,035,600	5.7
Non Personnel Services	429,163	1,252,579	2,295,500	3,277,600	42.8
Interdepartmental Services	587,600	2,333,700	3,695,700	2,264,600	(38.7)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	6,339,634	16,171,097	19,266,300	19,577,800	1.6
Appropriations by Percentage					
Personnel Services	84.0	77.8	68.9	71.7	5.7
Non Personnel Services	6.8	7.7	11.9	16.7	42.8
Interdepartmental Services	9.3	14.4	19.2	11.6	(38.7)
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	1.6

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Department Appropriations by Fund Classification - FY 2022 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	86,500	0	0	0	0	86,500
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	325,000	0	0	0	0	325,000
Charges for Services	1,113,900	0	0	0	0	0	1,113,900
Fines	7,500	0	0	0	0	0	7,500
Other Revenue	18,000	0	0	0	0	0	18,000
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	87,000	0	0	0	0	0	87,000
Transfers	0	0	0	0	0	0	0
Total Fiscal Year Revenues	1,226,400	325,000	0	0	0	0	1,551,400
Funding Facilitated by Department	1,226,400	411,500	0	0	0	0	1,637,900
Memo Item:							
Citywide General Fund Support	18,136,300	0	0	0	0	0	18,136,300
Total Available Funding	19,362,700	411,500	0	0	0	0	19,774,200
Appropriations							
Personnel Services	13,925,200	110,400	0	0	0	0	14,035,600
Non Personnel Services	3,172,900	104,700	0	0	0	0	3,277,600
Interdepartmental Services	2,264,600	0	0	0	0	0	2,264,600
Contingencies	0	0	0	0	0	0	0
Total Appropriations	19,362,700	215,100	0	0	0	0	19,577,800

Department Appropriations by Fund Type

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted (Amount)	FY 2022 Adopted (Percentage)
Operating	6,339,634	16,171,097	19,266,300	19,577,800	100.0
Capital	0	0	0	0	0.0
Debt Service	0	0	0	0	0.0
Total	6,339,634	16,171,097	19,266,300	19,577,800	100.0

Notes:

Department Appropriations by Fund Classification – FY 2022 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

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City Clerk's Office

The mission of the Office of the City Clerk is to provide quality customer service and connect the public with the legislative process. We strive to ensure that the City's legislative processes are transparent by providing easy access to information. The Office of the City Clerk is often the first department that members of the public contact when seeking general information regarding the City. Through efficient use of city resources, we are able to ensure the preservation of the City of Fresno's legislative history.

The Office of the City Clerk maintains the Municipal Code and City Charter through the codification of adopted Ordinances. The Office of the City Clerk certifies official legislative documents including ordinances, resolutions, agreements, deeds, bonds, and other documents as necessary. We also ensure all public notices, hearings and agendas are published according to applicable statutes and regulations.

Additionally, the City Clerk adheres to the legislative policy of the City of Fresno by attending and coordinating support for the City Council Meeting and producing the agendas and minutes.

The City Clerk serves as the Filing Officer for the Fair Political Practices Commission, serves as the local Elections Official and works with the County Clerk on City elections, initiatives, referendums and recall petitions.

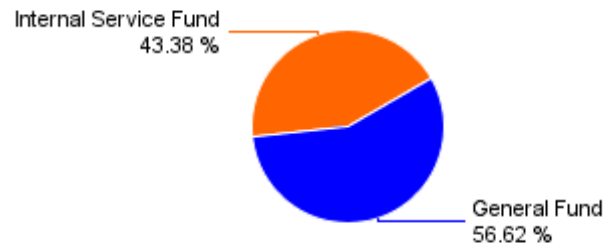
The Office serves as the Custodian of Records, responds to Public Records Act requests, registers lobbyists, and administers oaths of office. The Office also oversees the processing of appointments, resignations, and terminations for all official city boards, commissions and committees and ensures compliance with the Maddy Act, the Brown Act and the Political Reform Act.

The City Clerk is the official record keeper for the City. The Office of the City Clerk is responsible for the coordination and administration of all city records, documents, and public files pertaining to the legislative history.

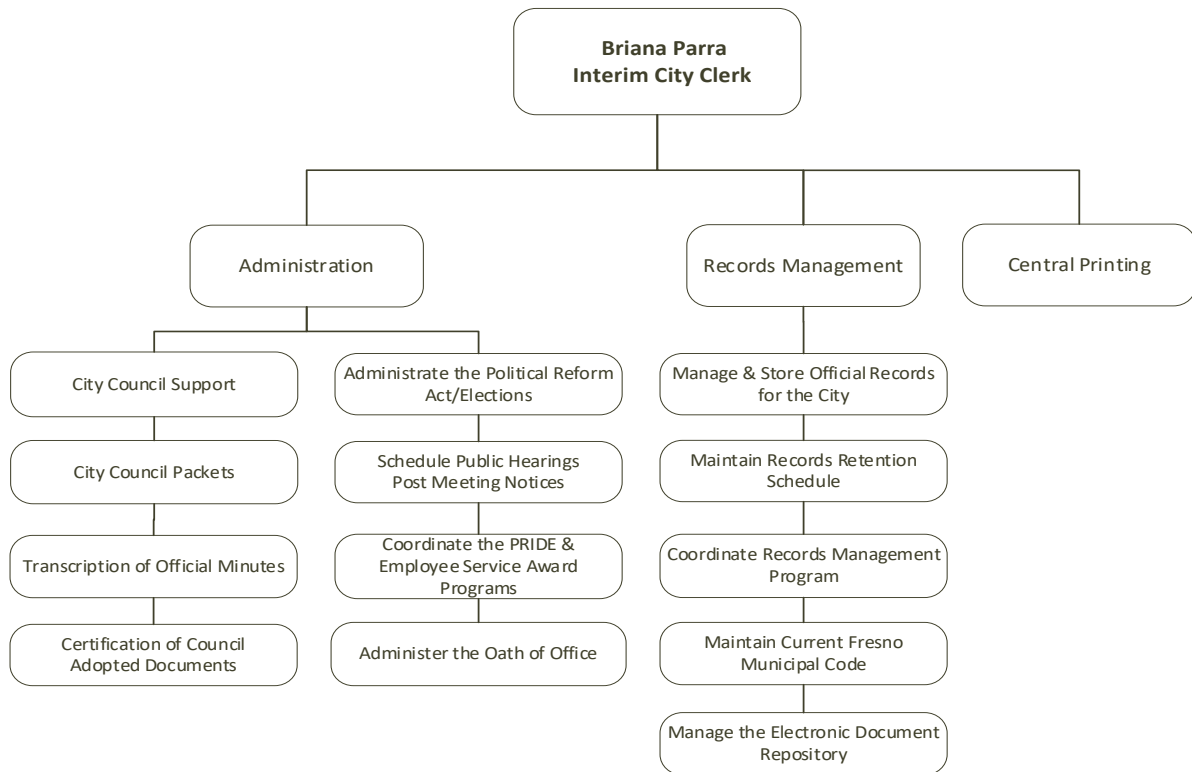
Central Printing is also a part of the Office of the City Clerk. Central Printing serves the City of Fresno Departments printing and graphics needs.

*City Clerk's Office Budget Snapshot***Operating and Capital Appropriations by Fund Type**

	<i>FY 2021 Amended</i>	<i>FY 2022 Adopted Budget</i>	<i>Variance</i>
<u>Operating</u>			
<i>General Fund</i>	993,900	1,283,300	289,400
<i>Internal Service Fund</i>	462,000	983,200	521,200
Total Operating	1,455,900	2,266,500	810,600
<u>Debt Service</u>			
	0	0	0
Total Debt Service	0	0	0
Grand Total	1,455,900	2,266,500	810,600

FY 2022 Appropriation Fund Type Chart

Home Department	Fund Type	FTE
<i>City Clerk's Office</i>	<i>General Fund</i>	10.50
<i>City Clerk's Office</i>	<i>Internal Service Fund</i>	2.75
Grand Total		13.25



Service Impacts

Revenues

The City Clerk's Office consists of two operating divisions, the City Clerk's Office Division and the Graphics Reproduction Division. The latter has only been with the City Clerk's Office for half the fiscal year due to FY 2021 Council Motion #11 that moved the Division from the Finance Department with an effective date of January 1, 2021. The City Clerk's Office Division is fully funded by the General Fund and does not anticipate generating revenue in FY 2022.

The Graphics Reproduction Division is funded by internal service charges to client departments for copy, print, graphic design, and mail and messenger services. FY 2022 revenue is budgeted at \$983,200, which is \$483,200 greater than the \$500,000 of revenue in the FY 2021 Amended Budget. The increase is due to the Division being a part of the City Clerk's Office for a full 12 months in FY 2022, as opposed to only six months of FY 2021.

Expenditures

City Clerk's Office Division

Non-Personnel appropriations are budgeted at \$98,800, which is a decrease of \$123,500 compared to the FY 2021 Amended Budget of \$222,300. The decrease is primarily due to the removal of the following one time appropriations provided for projects in FY 2021:

- \$45,000 for digitization of documents;

- \$10,000 for LaserFiche portal improvements;
- \$50,000 for a Records Consultant; and,
- \$21,000 in appropriations transfers associated with changing agenda management software from Legistar to PrimeGov.

The Division's Interdepartmental Services' (ID) Budget totals \$219,000, which is \$41,300 lower than the FY 2021 Amended Budget of \$260,300. The following items are the most significant changes to the ID Budget:

- \$22,800 decrease in the Security Assessment Charge used to fund security measures at City Hall;
- \$12,000 decrease in City Hall Rent which is utilized for debt service payments associated with City Hall;
- \$11,600 decrease in Facilities Management Charges utilized for building and electrical maintenance; and,
- \$14,300 increase in Charges for Messenger / Mail / Copier Services.

Graphics Reproduction Division

Non-Personnel appropriations are budgeted at \$510,500, which is \$258,400 greater than the FY 2021 Amended Budget. The ID Budget for the Division is \$234,900, which is \$76,500 greater than the FY 2021 Amended Budget. These increases are primarily due to the Graphics Reproduction Division being part of the City Clerk's Office for a full year in FY 2022 but only half of the previous Fiscal Year.

Staffing

The City Clerks' Personnel Budget totals \$1,203,300, which is an increase of \$640,500 compared to the FY 2021 Amended Budget.

Within the City Clerk's Office Division the Personnel Budget has increased \$454,200. The FY 2022 Budget accounts for step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to the following:

- \$345,000 for five permanent part time (PPT) Interpreter positions new in FY 2022. Each PPT Interpreter has been budgeted at .75 FTE with salary and fringe total of \$69,000. The positions will provide Spanish, Hmong, Punjabi and American Sign Language interpreter services at City Council and various board and commission meetings.
- \$43,500 for one Deputy City Clerk new in FY 2022. The position has been budgeted at .75 FTE. Along with other duties, this position will shepherd completion of Form 700 filings for all city departments and the annual update to the Conflict of Interest Code.

Within the Graphics Reproduction Division the Personnel Budget has increased by \$186,300. The majority of this increase is due to the Division being budgeted for a full 12 months in FY 2022 as opposed to only six months of FY 2021. Other items impacting the change to the Division's Personnel budget include:

- \$61,400 for one Central Print Supervisor new in FY 2022. The position has been budgeted at .75 FTE and will monitor and coordinate the day-to-day operations and the work of staff responsible for printing, mailing and graphic services. The Central Print Supervisor will also provide technical assistance in the operation and maintenance of high volume printers, bindery equipment, collators, folders and other specialty equipment.
- \$28,100 for one temporary Central Print Clerk new in FY 2022. The position has been budgeted at .73 FTE and is intended to help reduce the need for Departments to outsource projects.

Department Staffing Detail

Position Summary					
<i>Division</i>	<i>FY 2020 Adopted</i>	<i>FY 2021 Final</i>	<i>FY 2021 Amended</i>	<i>FY 2022 Changes</i>	<i>FY 2022 Adopted</i>
City Clerk's Office	6.00	6.00	6.00	4.50	10.50
Graphics Reproduction	0.00	2.00	2.00	0.75	2.75
Total	6.00	8.00	8.00	5.25	13.25

Note:

City Clerk's Office Division FY 2022 Changes includes 3.75 FTE for five Permanent Part Time Interpreters budgeted at .75 FTE each and .75 FTE for one Deputy City Clerk position. Graphics Reproduction Division FY 2022 Changes include .75 FTE for one Central Print Supervisor.

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted	Percent Change
Beginning Balance	0	0	0	13,100	0.0
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	0	0	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	0	0	0	0	0.0
Interdepartmental Charges for Services	0	0	500,000	970,100	94.0
Misc. Revenue	2,565	4,362	0	0	0.0
Transfers	0	7,613	0	0	0.0
Total Fiscal Year Revenues	2,565	11,975	500,000	970,100	94.0
Funding Facilitated by Department	2,565	11,975	500,000	983,200	96.6
Memo Item:					
Citywide General Fund Support	866,557	929,999	993,900	1,283,300	29.1
Total Available Funding	869,121	941,974	1,493,900	2,266,500	51.7
Appropriations by Amount					
Personnel Services	470,360	491,225	562,800	1,203,300	113.8
Non Personnel Services	106,261	77,771	474,400	609,300	28.4
Interdepartmental Services	292,500	372,977	418,700	453,900	8.4
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	869,121	941,974	1,455,900	2,266,500	55.7
Appropriations by Percentage					
Personnel Services	54.1	52.1	38.7	53.1	113.8
Non Personnel Services	12.2	8.3	32.6	26.9	28.4
Interdepartmental Services	33.7	39.6	28.8	20.0	8.4
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	55.7

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Department Appropriations by Fund Classification - FY 2022 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	0	13,100	0	13,100
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	970,100	0	970,100
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
Total Fiscal Year Revenues	0	0	0	0	970,100	0	970,100
Funding Facilitated by Department	0	0	0	0	983,200	0	983,200
Memo Item:							
Citywide General Fund Support	1,283,300	0	0	0	0	0	1,283,300
Total Available Funding	1,283,300	0	0	0	983,200	0	2,266,500

Appropriations							
Personnel Services	965,500	0	0	0	237,800	0	1,203,300
Non Personnel Services	98,800	0	0	0	510,500	0	609,300
Interdepartmental Services	219,000	0	0	0	234,900	0	453,900
Contingencies	0	0	0	0	0	0	0
Total Appropriations	1,283,300	0	0	0	983,200	0	2,266,500

Department Appropriations by Fund Type

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted (Amount)	FY 2022 Adopted (Percentage)
Operating	869,121	941,974	1,455,900	2,266,500	100.0
Capital	0	0	0	0	0.0
Debt Service	0	0	0	0	0.0
Total	869,121	941,974	1,455,900	2,266,500	100.0

Notes:

Department Appropriations by Fund Classification – FY 2022 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

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Convention Center and Stadium Department

The Fresno Convention Center was opened in October of 1966. Originally, the complex consisted of three separate buildings that sat under one roof line and were separated by 90 foot mall ways. The three venues consisted of the William Saroyan Theatre, the 32,000 square foot Ernest Valdez Exhibit Hall with 12 meeting rooms, and the Selland Arena which seated 6,500.

The complex now spans over five city blocks and boasts four separate facilities. The expansion of Selland Arena in 1981 brought a seating capacity of 11,300. The exhibit hall was renamed Exhibit Hall South in December 1999 upon the completion of the new 77,000 square foot exhibit hall, which encompasses 25 meeting rooms in addition to housing the Center's Administration and Operation divisions.

The Convention Center is currently managed by ASM Global and the terms of the new management agreements were approved by Council on June 11, 2020.

In January 2004, the City contracted with SMG (now ASM Global) to operate and market the Fresno Convention Center. ASM Global is the largest facility operating company in the world and provides unprecedented marketing strength, expertise, and resources to the enterprise.

The Stadium was opened in May of 2002 and has a seating capacity of 10,500. In addition to hosting baseball games, the multi-use facility is also converted to host soccer games, music concerts and events. The Stadium features 33 luxury suites, a pool and spa, and a kids Fun Zone. It is currently the home to the Fresno Grizzlies Baseball club, a Triple A Minor League Baseball Franchise affiliated with the Pacific Coast League (PCL) of Professional Baseball Clubs.

In December of 2018, the City entered into a new ownership agreement with Fresno Sports and Events, LLC. As a result of the new ownership agreement and in an effort to enhance the experience of stadium guests, several improvements have been completed. These improvements include a Splash Zone, a new left field social gathering area, improvements to the concession areas, remodeling of The Club, improvements to the netting to protect fans, and improvements to the boiler and HVAC.

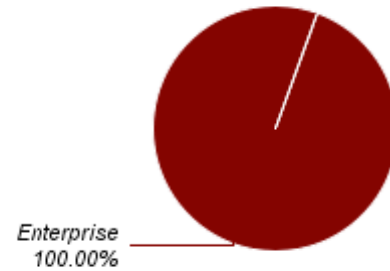
On December 10, 2020, Council approved amendments to the December 2018 agreement. The FY 2022 Budget reflects the new terms of the agreement.

FCEC Budget Snapshot

Operating and Capital Appropriations by Fund Type

<u>Operating</u>	<i>FY 2021 Amended</i>	<i>FY 2022 Adopted</i>	<i>Variance</i>
Enterprise	3,374,200	3,974,800	600,600
Total Operating	3,374,200	3,974,800	600,600
 <u>Debt Service</u>			
Enterprise	5,146,800	5,144,600	(2,200)
Total Debt Service	5,146,800	5,144,600	(2,200)
 <u>Capital</u>			
	0	0	0
Total Capital	0	0	0
 Grand Total	8,521,000	9,119,400	598,400

FY 2022 Appropriation Fund Type Chart



Service Impacts

Fresno Convention & Entertainment Center (FCEC)

Revenues

Fresno Convention and Entertainment Center (FCEC) FY 2022 revenues reflect revenues generated by ASM Global operations of the facilities and General Fund transfers in support of the Facilities and assumes that operations that ceased due to the COVID-19 pandemic will resume in January of 2022.

The FY 2022 revenues of \$9,119,400 include a book entry of \$2,829,200 reflected under Miscellaneous Revenues for ASM Global's anticipated receipts. These revenues do not flow through the City's financial system, but are required to be approved by Council per the terms of the current agreement. The remaining \$6,290,200 includes \$100,000 for parking revenues collected by the City and passed through to FCEC and a \$6,190,200 transfer from the General Fund in support of the facilities expenses as detailed in the following section.

Expenditures

FY 2022 appropriations are budgeted at \$9,119,400, \$598,400 or 7 percent more than the FY 2021 Amended Budget. Similar to revenues, the appropriations also include a book entry reflecting ASM Global's anticipated expenses of \$2,829,200. The remaining appropriations of \$6,290,200 include \$5,144,600 for Debt Service coverage, \$100,000 for parking receipts that are passed through to FCEC, \$809,900 in support of the operating deficit and \$235,700 for contractual obligations included in the agreement.

Convention Center and Stadium Department

FCEC Revenue and Expenditure - All Funds Combined

<i>Funding Source</i>	<i>FY 2019 Actuals</i>	<i>FY 2020 Actuals</i>	<i>FY 2021 Amended</i>	<i>FY 2022 Adopted</i>	<i>Percent Change</i>
Beginning Balance	186,871	450,019	(54,500)	0	(100.0)
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	202,079	175,480	400,000	100,000	(75.0)
Fines	0	0	0	0	0.0
Other Revenue	(7,438)	(4,093)	15,600	0	(100.0)
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	0	33,363	1,176,500	2,829,200	140.5
Transfers	6,942,938	6,209,506	6,983,900	6,190,200	(11.4)
Total Fiscal Year Revenues	7,137,579	6,414,257	8,576,000	9,119,400	6.3
Funding Facilitated by Department	7,324,450	6,864,276	8,521,500	9,119,400	7.0
Memo Item:					
Citywide General Fund Support	0	0	0	0	0.0
Total Available Funding	7,324,450	6,864,276	8,521,500	9,119,400	7.0
Appropriations by Amount					
Personnel Services	0	0	0	0	0.0
Non Personnel Services	6,757,021	6,902,820	8,521,000	9,119,400	7.0
Interdepartmental Services	0	17,290	0	0	0.0
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	6,757,021	6,920,110	8,521,000	9,119,400	7.0
Appropriations by Percentage					
Personnel Services	0.0	0.0	0.0	0.0	0.0
Non Personnel Services	100.0	99.8	100.0	100.0	7.0
Interdepartmental Services	0.0	0.2	0.0	0.0	0.0
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	7.0

Notes:

FCEC Revenue and Expenditures – All Funds Combined Table

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Convention Center and Stadium Department

FCEC Appropriations by Fund Classification - FY 2022 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	0	0	0	0
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	100,000	0	0	0	0	100,000
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	2,829,200	0	0	2,829,200
Transfers	0	(100,000)	0	6,290,200	0	0	6,190,200
Total Fiscal Year Revenues	0	0	0	9,119,400	0	0	9,119,400
Funding Facilitated by Department	0	0	0	9,119,400	0	0	9,119,400
Memo Item:							
Citywide General Fund Support	0	0	0	0	0	0	0
Total Available Funding	0	0	0	9,119,400	0	0	9,119,400
Appropriations							
Personnel Services	0	0	0	0	0	0	0
Non Personnel Services	0	0	0	9,119,400	0	0	9,119,400
Interdepartmental Services	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Appropriations	0	0	0	9,119,400	0	0	9,119,400

Department Appropriations by Fund Type

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted (Amount)	FY 2022 Adopted (Percentage)
Operating	1,606,971	1,775,111	3,374,200	3,974,800	43.6
Capital	0	0	0	0	0.0
Debt Service	5,150,050	5,144,999	5,146,800	5,144,600	56.4
Total	6,757,021	6,920,110	8,521,000	9,119,400	100.0

Notes:

Department Appropriations by Fund Classification – FY 2022 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

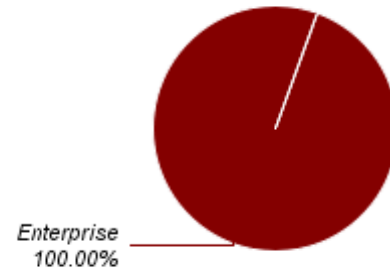
1. Data may not add to the totals due to rounding.

Stadium Budget Snapshot

Operating and Capital Appropriations by Fund Type

<u>Operating</u>	<i>FY 2021 Amended</i>	<i>FY 2022 Adopted</i>	<i>Variance</i>
Enterprise	170,100	450,000	279,900
Total Operating	170,100	450,000	279,900
 <u>Debt Service</u>			
Enterprise	3,197,700	3,197,500	(200)
Total Debt Service	3,197,700	3,197,500	(200)
 <u>Capital</u>			
Enterprise	3,667,600	2,957,600	(710,000)
Total Capital	3,667,600	2,957,600	(710,000)
 Grand Total	7,035,400	6,605,100	(430,300)

FY 2022 Appropriation Fund Type Chart



Major Capital Projects by Appropriations

<u>Department</u>	<u>Project</u>	<u>Fund Type</u>	<u>2022 Adopted Budget</u>
Convention Cntr & Stadium Dept	CC00027 - Stadium Capital Improvements	Enterprise	2,957,600

Stadium

Revenues

The FY 2022 Budget reflects the terms of the December of 2018 agreement with Fresno Sports and Events LLC in addition to the amendments approved by Council in December of 2020.

Stadium revenues are budgeted at \$6,952,500 of which \$3,020,100 is anticipated carryover for Capital Improvements. Transfers are budgeted at \$3,697,500. This amount is entirely funded by the General Fund and is comprised of \$3,197,500 to cover Debt Service payments; \$50,000 for the City to provide a matching capital contribution towards stadium improvements; and, \$300,000 towards the payments of utilities. The remaining \$150,000 transfer is for parking pass throughs as dictated by the December 2018, agreement.

Charges for Services is budgeted at \$50,000 and is the matching contribution to capital improvements from Fresno Sports and Events.

Other Revenue is budgeted at \$184,900 and includes \$131,300 for rent and \$53,600 for naming rights revenue.

Expenditures

Stadium appropriations are budgeted at \$6,605,100, 6.1 percent or \$430,300 less than the FY 2021 Amended Budget. The majority of this decrease is mainly attributable to the agreement amendments approved by Council offset by increases to parking pass throughs that reflect anticipated higher activity at the Stadium.

Appropriations include funding capital upkeep and repairs on the 18 year old Chukchansi Stadium in addition to \$3,197,500 for Debt Service, utility payments of up to \$300,000 as per the term of the amendment and \$150,000 for parking pass throughs.

Convention Center and Stadium Department

Stadium Revenue and Expenditure - All Funds Combined

<i>Funding Source</i>	<i>FY 2019 Actuals</i>	<i>FY 2020 Actuals</i>	<i>FY 2021 Amended</i>	<i>FY 2022 Adopted</i>	<i>Percent Change</i>
Beginning Balance	7,090,164	3,127,401	3,107,000	3,020,100	(2.8)
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	165,634	144,603	300,000	50,000	(83.3)
Fines	0	0	0	0	0.0
Other Revenue	427,691	261,072	530,700	184,900	(65.2)
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	8	0	0	0	0.0
Transfers	2,829,494	3,067,885	3,112,100	3,697,500	18.8
Total Fiscal Year Revenues	3,422,826	3,473,560	3,942,800	3,932,400	(0.3)
Funding Facilitated by Department	10,512,990	6,600,962	7,049,800	6,952,500	(1.4)
Memo Item:					
Citywide General Fund Support	0	0	0	0	0.0
Total Available Funding	10,512,990	6,600,962	7,049,800	6,952,500	(1.4)
Appropriations by Amount					
Personnel Services	9,005	2,549	0	0	0.0
Non Personnel Services	7,374,310	3,495,748	7,035,400	6,605,100	(6.1)
Interdepartmental Services	4,685	393	0	0	0.0
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	7,387,999	3,498,690	7,035,400	6,605,100	(6.1)
Appropriations by Percentage					
Personnel Services	0.1	0.1	0.0	0.0	0.0
Non Personnel Services	99.8	99.9	100.0	100.0	(6.1)
Interdepartmental Services	0.1	0.0	0.0	0.0	0.0
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	(6.1)

Notes:

Stadium Revenue and Expenditures – All Funds Combined Table

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Stadium Appropriations by Fund Classification - FY 2022 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	3,020,100	0	0	3,020,100
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	50,000	0	0	50,000
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	184,900	0	0	184,900
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	3,697,500	0	0	3,697,500
Total Fiscal Year Revenues	0	0	0	3,932,400	0	0	3,932,400
Funding Facilitated by Department	0	0	0	6,952,500	0	0	6,952,500
Memo Item:							
Citywide General Fund Support	0	0	0	0	0	0	0
Total Available Funding	0	0	0	6,952,500	0	0	6,952,500
Appropriations							
Personnel Services	0	0	0	0	0	0	0
Non Personnel Services	0	0	0	6,605,100	0	0	6,605,100
Interdepartmental Services	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Appropriations	0	0	0	6,605,100	0	0	6,605,100

Department Appropriations by Fund Type

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted (Amount)	FY 2022 Adopted (Percentage)
Operating	0	94,734	170,100	450,000	6.8
Capital	4,188,615	209,088	3,667,600	2,957,600	44.8
Debt Service	3,199,384	3,194,867	3,197,700	3,197,500	48.4
Total	7,387,999	3,498,690	7,035,400	6,605,100	100.0

Notes:

Department Appropriations by Fund Classification – FY 2022 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding.

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Economic Development Department

The Economic Development Department team is directly responsible for advancing the Mayor's initiatives to create and enhance partnerships with public and private-sector interests to create a Fresno economy that is inclusive, diverse, and prosperous for all our residents. The Mayor's initiatives will focus on downtown development, expanding workforce development opportunities for our residents and businesses, closer integration of our economic development efforts and our local educational resources, and accelerating the planning and permitting process for new and expanding businesses.

Inclusive Economic Development

The Mayor's vision is to set our community on an equitable path to prosperity. Through this work, our team will collaborate across city departments, and with our community partners—residents, nonprofits, businesses, and others—to ensure we have an economy that works for all our residents. Every day we are confronted by extraordinary challenges that require us to make decisions in situations never experienced before. Today and

together, we must continue to create opportunities for everyone in Fresno to have a home, get a job that pays well with retirement and benefits and can be a foundation for each family in Fresno to build a future. We are confident we will rise to this occasion together as **'One Fresno.'**

Downtown Pride

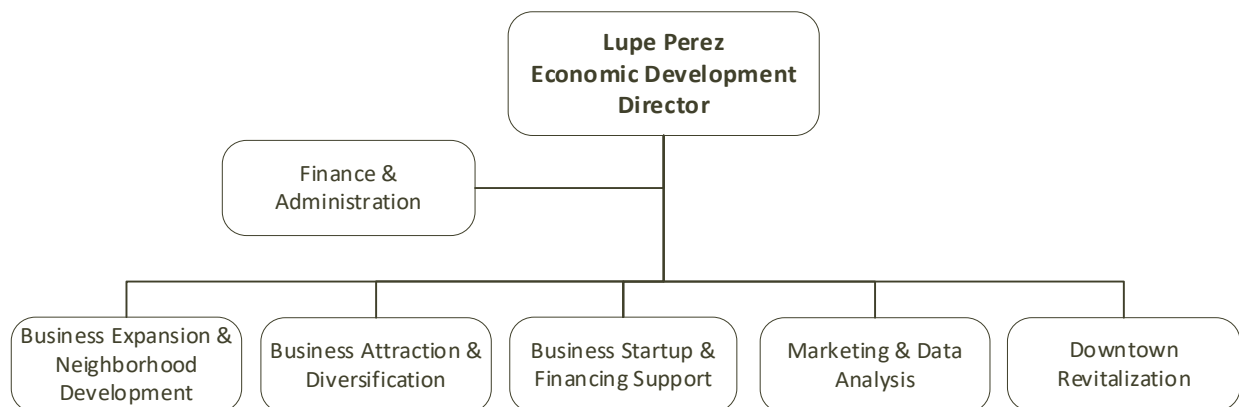
Great cities have great downtowns. Downtown Pride is the Mayor's vision to build upon the work of previous administrations, and to finally make Downtown Fresno the destination of choice for our residents to live, work, shop, play and gather as One Fresno to socialize with each other, and celebrate the greatness of our City through arts and culture events.

A critical element to fulfilling the potential of Downtown Pride is to develop housing and transportation services to allow more residents live downtown and experience Downtown Pride. The demand for downtown housing exists, and we must work with property owners, developers, community-based organizations, and financial institutions to create a housing development plan to accommodate the demand and realize the full potential of downtown Fresno. A critical performance metric for Downtown Pride is construction of housing development projects to support 10,000 residents downtown Fresno. In addition to accelerating downtown housing development, the City will also continue working with the California High Speed Rail Authority to plan the new Fresno Downtown High-Speed Rail Station – the first in the nation.

Partnerships

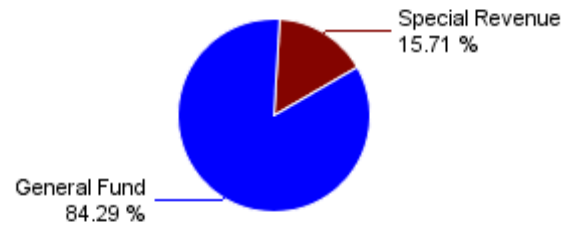
In pursuit of the One Fresno vision, the Economic Development Department is committed to working directly with a broad network of community partners, in conjunction with city departments, to develop initiatives and programs that are designed to facilitate construction of new housing units and commercial space required to help new businesses launch and existing businesses to grow. Other programs such as

the new “Business Watch” initiative are designed to mitigate the impact of increased homelessness on business properties and operations. Working in collaboration with the newly formed Housing and Homelessness Division, the Department will develop outreach materials that explain how businesses can collaborate with each other, the City and property owners to compassionately reduce the impact of homelessness and reduce the chronic and costly cycle of calling police and insurance.



*Economic Development Department Budget Snapshot***Operating and Capital Appropriations by Fund Type**

	<i>FY 2021 Amended</i>	<i>FY 2022 Adopted Budget</i>	<i>Variance</i>
<u>Operating</u>			
<i>General Fund</i>	0	1,705,700	1,705,700
<i>Special Revenue</i>	0	318,000	318,000
Total Operating	0	2,023,700	2,023,700
<u>Debt Service</u>			
	0	0	0
Total Debt Service	0	0	0
Grand Total	0	2,023,700	2,023,700

FY 2022 Appropriation Fund Type Chart

Home Department	Fund Type	FTE
<i>Economic Development Department</i>	<i>General Fund</i>	7.50
Grand Total		7.50

Service Impacts

Approved Council Motions Per Budget Hearings

During the FY 2022 Budget Hearings, Council approved the following motions under the Economic Development Department:

- Motion #5 added two Economic Development Coordinator positions;
- Motion #72 added an additional \$75,000 for travel and conference; and,
- Motion #107 added \$100,000 to provide small business resources and to fund City sponsored events for the LGBTQ+ community.

Total appropriations for the Economic Development Department are budgeted at \$2,023,700 of which, \$1,705,700 is budgeted in General Fund operating and \$318,000 is budgeted for the CARES RLF.

Revenues

Total revenue for the Economic Development Department is budgeted at \$318,000, which represents the CARES Revolving Loan Fund (RLF) Federal Grant revenue.

Expenditures

General Fund

In FY 2022, General Fund operating appropriations are budgeted at \$1,705,700, which is an increase of \$1,245,000.

Personnel Services appropriations are increasing by \$602,500, which is related to Motion #5 adding two new positions as well as the transfer of one Executive Assistant position from the City Manager's Office and three positions from the Planning and Development Department. The transfers are cost neutral since all of the positions were already included in the budgets of the former departments.

Non-Personnel Services appropriations are increasing by \$628,000, which is directly attributable Motions #72 and #107 adding \$175,000 as well as to the cost neutral transfer of the \$110,000 Economic Development Corporation (EDC) contract from General City Purpose to the Economic Development Department. An additional \$343,000 has been budgeted for the following Economic Development plans and programs:

Economic Development Plan

The Department will be preparing an Economic Development Plan to attract, develop and retain businesses, talent, and venture capital investors to the City of Fresno. The goals of the Plan will include adding new jobs to the local economy, increasing local wages and salaries for residents, fostering employment opportunities for residents from disadvantaged communities, and diversifying the market sectors in the City of Fresno.

Data Management and Analytics Plan

The performance metric plan for the Economic Development Plan will require an investment in data management and data analytics tools and it is expected that, at a minimum, the performance metric plan will use year-over-year changes in property tax revenue, sales tax revenue and business tax revenue for individual businesses. The Economic Development Department will work with the Information Services Department and the Finance Department to develop a business intelligence platform designed to allow the Department to readily access all revenue sources generated by individual businesses in the City of Fresno.

Marketing, Research & Outreach

The FY 2022 Budget includes investments in marketing and promotional materials that

can be distributed to attract, develop and retain businesses, talent, and venture capital investors to the City. The budget also includes funding for specialized research reports and subscriptions that will allow the Department to focus their marketing and outreach efforts. Funding for outreach will provide communications support for all programs and services including mailing campaigns, social media, media alerts and press conferences and the creation of high-quality photo and video assets for use in marketing campaigns and attractions proposals, as well as data gathering resources.

Workforce Development

The Budget includes appropriations to work with local stakeholders to enhance workforce development programs and services available to city residents. While the City of Fresno offers prospective business and industries an affordable cost of living, high-quality of life, and centralized access to the 40 million residents of California, there continues to be a need to enhance workforce development programs and services for city residents. Businesses and industries locate to regions where there is talent – talent is the key – and we must work closely with the public school system, community college system, and university system to develop and implement curriculum and training programs to create an unmatched talent pool for business recruitment. The effectiveness of this investment will be measured by the number of city residents enrolled in workforce

development programs, and the number of city residents placed in quality jobs upon completion of the programs.

Downtown Development Support

Funding for the Mayor's Downtown Pride initiative will be used to support landowners, developers, investors, and business owners to enhance economic activity in Downtown Fresno. The funding will be used to conduct land appraisals, conduct pre-development evaluations, conduct market studies, and prepare development concept designs and financial analyses specific to Downtown projects. The goal is to build 3,500 housing units and attract commercial, office, and retail uses to Downtown Fresno.

Women & Minority Business Startup and Expansion Support

The Budget includes appropriations to support women and minority business startups and expansions. The Department will partner with the Fresno Metro Black Chamber of Commerce to launch a Kiva Hub in Fresno to provide a microfinancing platform for women and minority-owned business to access crowd-sourced 0-percent interest loans. In addition, the Department will provide education and training to women and minority entrepreneurs to prepare business plans, financing plans, marketing plans, and product development plans to startup new businesses in the City of Fresno.

Staffing

In FY 2022, the Economic Development Section has been transferred out of the Office of the Mayor and City Manager Department in order to create the new Economic Development Department. Creation of the new Department involves the transfer of six positions and the addition of two new positions associated with Council Motion #5:

City Manager's Office

One Executive Assistant at 1.00 FTE is being transferred for administrative support for the new Department.

Economic Development Section

Two positions at 1.00 FTE each are being transferred with the Economic Development

Section: The Economic Development Director and one Economic Development Analyst.

Planning & Development Department

Three positions at 1.00 FTE each are being reassigned to augment and consolidate the economic development functions in the new Department: One Assistant Director and two Economic Development Coordinator positions are being transferred.

As previously noted, Council Motion #5 added two new Economic Development Coordinator positions at .75 FTE each bring the total number of positions to eight.

Department Staffing Detail

Position Summary					
Division	FY 2020 Adopted	FY 2021 Final	FY 2021 Amended	FY 2022 Changes	FY 2022 Adopted
Economic Development Division	0.00	0.00	0.00	7.50	7.50
Total	0.00	0.00	0.00	7.50	7.50

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted	Percent Change
Beginning Balance	0	0	0	0	0.0
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	318,000	0.0
Charges for Services	0	0	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	0	0	0	0	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	0	0	0	0	0.0
Transfers	0	0	0	0	0.0
Total Fiscal Year Revenues	0	0	0	318,000	0.0
Funding Facilitated by Department	0	0	0	318,000	0.0
Memo Item:					
Citywide General Fund Support	0	0	0	1,705,700	0.0
Total Available Funding	0	0	0	2,023,700	0.0
Appropriations by Amount					
Personnel Services	0	0	0	963,700	0.0
Non Personnel Services	0	0	0	976,700	0.0
Interdepartmental Services	0	0	0	83,300	0.0
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	0	0	0	2,023,700	0.0
Appropriations by Percentage					
Personnel Services	0.0	0.0	0.0	47.6	0.0
Non Personnel Services	0.0	0.0	0.0	48.3	0.0
Interdepartmental Services	0.0	0.0	0.0	4.1	0.0
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	0.0	0.0	0.0	100.0	0.0

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Economic Development Department

Department Appropriations by Fund Classification - FY 2022 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	0	0	0	0
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	318,000	0	0	0	0	318,000
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
Total Fiscal Year Revenues	0	318,000	0	0	0	0	318,000
Funding Facilitated by Department	0	318,000	0	0	0	0	318,000
Memo Item:							
Citywide General Fund Support	1,705,700	0	0	0	0	0	1,705,700
Total Available Funding	1,705,700	318,000	0	0	0	0	2,023,700
Appropriations							
Personnel Services	963,700	0	0	0	0	0	963,700
Non Personnel Services	658,700	318,000	0	0	0	0	976,700
Interdepartmental Services	83,300	0	0	0	0	0	83,300
Contingencies	0	0	0	0	0	0	0
Total Appropriations	1,705,700	318,000	0	0	0	0	2,023,700

Department Appropriations by Fund Type

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted (Amount)	FY 2022 Adopted (Percentage)
Operating	0	0	0	2,023,700	100.0
Capital	0	0	0	0	0.0
Debt Service	0	0	0	0	0.0
Total	0	0	0	2,023,700	100.0

Notes:

Department Appropriations by Fund Classification – FY 2022 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

Finance Department

The Finance Department works to ensure the City's financial integrity. The Department strives to be a model for good financial management and to assist other city departments in making the City a better place to live and work. The Department is responsible for the fiscal management and oversight of city operations. It accomplishes this duty by assisting with the receipt, collection, disbursement, and monitoring of city funds.

The Finance Department provides services through the following organizational units:

Administrative Unit

The Administrative Unit provides management and strategic planning services to the other units in the Finance Department. It also serves as the conduit between Finance Department staff and the City's administration.

Accounting Unit

The Accounting Unit consists of General Accounting, Accounts Payable, Financial Reporting/Grants Management, and Asset Management functions. This Unit controls the City's financial activities by: 1) making timely and appropriate vendor and contract payments; 2) developing and distributing reports and financial tools to departments to enhance their oversight of expenditures and revenues; and 3) producing numerous financial reports including the Annual Comprehensive

Financial Report (ACFR), the Single Audit, the State Controller's Report, the National Transit Database Report, and the Monthly Financial Report.

Treasury Unit

The Treasury Unit consists of Treasury Management and Debt Administration functions. The Unit records and manages all monies received by the City, invests all funds in the City's custody that are not required for payment of current obligations in a manner that maximizes earnings while minimizing risk. The Unit also issues and manages the City's debt obligations and provides low-cost, debt financing for large-scale capital projects and improvements.

Collections Unit

The Collections Unit performs accounts receivable services on obligations that are owed to the City, including loans that were issued to Fresno's citizens through various housing programs.

Payroll Unit

The Payroll Unit provides payroll services and information to active, retired, and prospective city employees. The Unit also ensures organizational compliance with city, state and federal tax, wage, and hour regulations.

Business Tax Unit

The Business Tax Unit bills, collects, records and reports business tax, transient occupancy tax, permitting, and dog license amounts. The Unit coordinates its dog license efforts with Central California SPCA.

Purchasing Unit

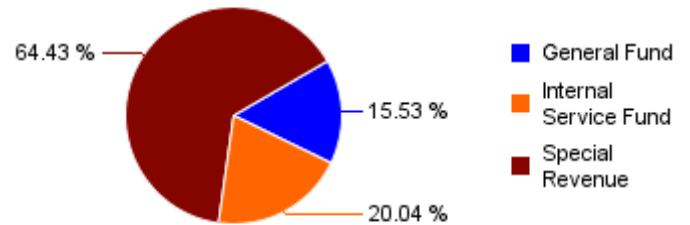
The Purchasing Unit provides procurement services to all city departments for capital projects and operating programs.

Finance Department Budget Snapshot

Operating and Capital Appropriations by Fund Type

	<i>FY 2021 Amended</i>	<i>FY 2022 Adopted Budget</i>	<i>Variance</i>
<u>Operating</u>			
General Fund	48,052,000	6,884,800	(41,167,200)
Special Revenue	34,941,000	28,557,800	(6,383,200)
Internal Service Fund	8,970,900	8,880,100	(90,800)
Total Operating	91,963,900	44,322,700	(47,641,200)
<u>Debt Service</u>			
	0	0	0
Total Debt Service	0	0	0
Grand Total	91,963,900	44,322,700	(47,641,200)

FY 2022 Appropriation Fund Type Chart



Home Department	Fund Type	FTE
Finance Department	General Fund	52.00
Finance Department	Special Revenue	0.75
Finance Department	Internal Service Fund	63.00
Grand Total		115.75

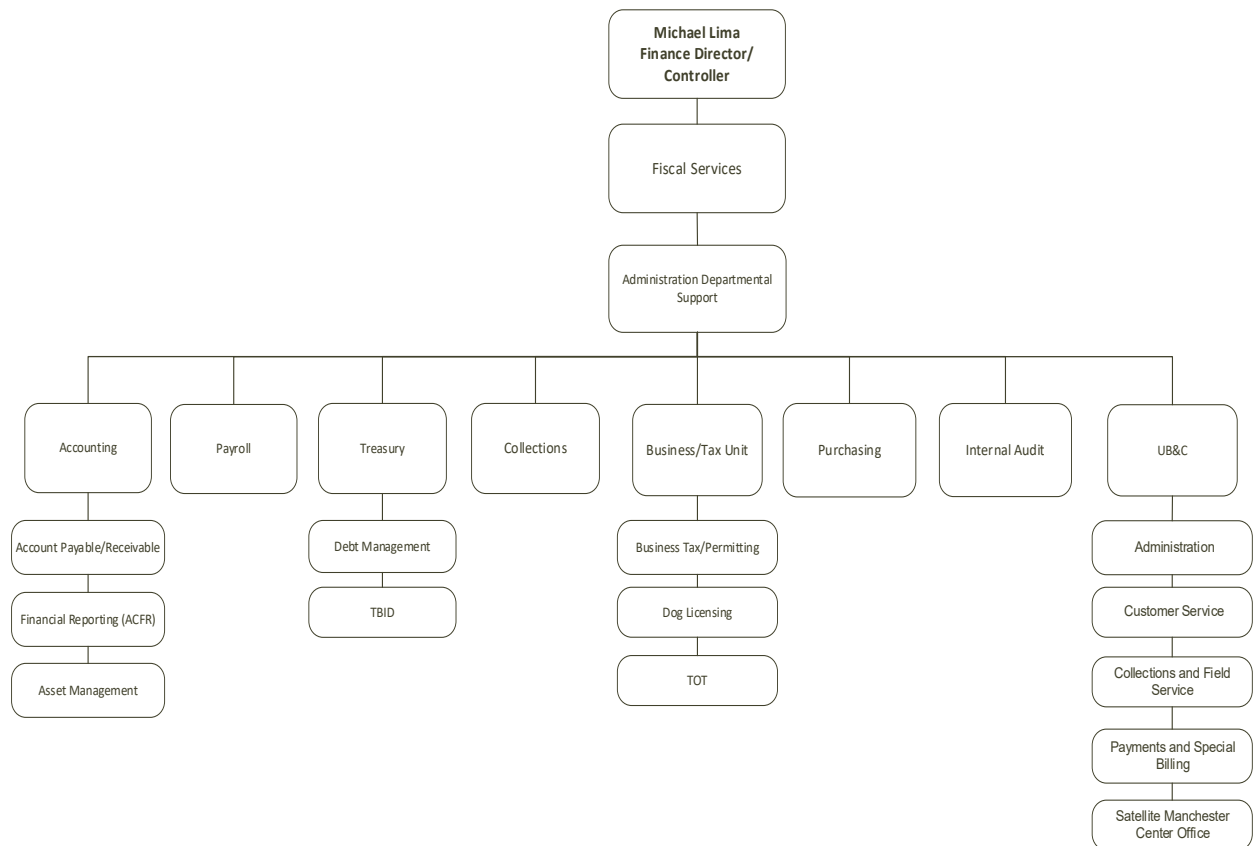
Internal Audit Unit

The Internal Audit Unit performs a variety of internal audit examinations and risk assessments on departmental compliance with city financial policies, processes and practices.

Utility Billing & Collection Unit

The Utility Billing & Collection Division (UB&C) is responsible for the billing and collection of the City of Fresno's utilities fees and charges. UB&C collects fees for Water, Sewer and Sanitation / Solid Waste. The Division has over 140,000 customers and approximately \$300 million of annual billings. UB&C receives more

than 170,000 customer calls and processes roughly 170,000 counter transactions annually. UB&C can, in some cases, be the only contact the general public ever has with the City of Fresno. Presently, there are five sections within UB&C – Administration, Customer Service, Collections and Field Service, Payments and Special Billings, and the Satellite Manchester Center Office. Each section performs numerous functions; however, there are two functions that most directly affect the residents of Fresno and those are counter service and telephone customer inquiries. Customer service for the utility is UB&C's primary role.



Service Impacts

Revenues

Revenues for the Finance Department in FY 2022 total \$38,554,200 or \$60,136,700 less than the FY 2021 Amended Budget of \$98,690,900. Significant changes to revenues in FY 2022 include:

- A decrease of \$29,530,300 in transfers out of CARES Act funding to departments citywide for COVID-19 related expenditure reimbursements.
- A decrease of \$23,750,900 in CARES Act dollars due to the end of funding in FY 2021.
- A decrease of \$6,441,000 in Emergency Rental Assistance funding, as these dollars are anticipated to be fully expended in FY 2022.
- A \$507,100 decrease is due to the Graphic Reproduction Unit move to the City Clerk's Office effective January 1, 2021.
- A \$347,200 decrease attributed to the Treasury Unit moving to the Cost Allocation Plan in FY2022.
- An increase of \$107,500 in Variable Reimbursement anticipated by Purchasing.
- An increase of \$372,600 to UB&C revenues primarily for increased Fixed Reimbursements offset by a decrease in penalties.

Expenditures

Appropriations related to Personnel Services in the FY 2022 Adopted Budget are budgeted at \$9,776,700 and reflects a decrease of \$504,100 below the FY 2021 Amended Budget. This decrease in Personnel Services is mainly attributed to the end of Emergency Rental Assistance funding in FY 2021 and the Graphic Reproduction Unit's move to the City Clerk's Office, offset by the addition of one (1) Accountant-Auditor I funded by Measure P. Additional information can be found under the staffing section.

Non-Personnel Services

Appropriations related to Non-Personnel services in the FY 2022 Adopted Budget are budgeted at \$31,768,500 and reflect a decrease of \$47,065,100 below the FY 2021 Amended Budget. This decrease in Non-Personnel services is mainly attributed to the end of CARES Act funding in FY 2021 and a reduction of spending available in FY 2022 in Emergency Rental Assistance appropriations, along with the Graphic Reproduction Unit's move to the City Clerk's office.

Interdepartmental Charges

The Department's Interdepartmental Services' budget totals \$2,777,500 or \$72,000 less than the FY 2021 Amended Budget. This decrease is primarily due to the Graphic Reproduction Unit move to the City Clerk's Office in FY 2021, along with decreases to Facilities Management Charges, City Hall Rent, 10C and 10X Charges, Security Assessment Charges offset by increases to Cost Allocation Plan Charges and Information Systems Equipment Charges.

Staffing

Staffing changes for the Finance Department in FY 2022 include the decrease of 1.00 FTE for a Disadvantaged Business Coordinator position moved from the Fiscal Services Division to the Public Works Department.

An increase for the addition of: One (1) Accountant-Auditor I, effective October 1, 2021 in the Fiscal Services Division at .75 FTE. This

position will be tasked with assisting in the reporting requirements of Measure P funding, which includes very strict provisions for fiscal accountability. Position Cost: \$52,800

In FY 2022, the UB&C Division has included \$153,500 for the renewal of five temporary Customer Service Clerks to maintain UB&C's high volume of customer calls at the same funding level as FY 2021.

Department Staffing Detail

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2020 Adopted</i>	<i>FY 2021 Final</i>	<i>FY 2021 Amended</i>	<i>FY 2022 Changes</i>	<i>FY 2022 Adopted</i>
Fiscal Services Division	53.00	53.00	53.00	(0.25)	52.75
Graphic Reprod. Services Division	2.00	0.00	0.00	0.00	0.00
Utility Billing and Collection Division	63.00	63.00	63.00	0.00	63.00
Total	118.00	116.00	116.00	(0.25)	115.75

Note:

(1) Fiscal Services Division - New Accountant-Auditor I at .75 FTE; DBE Coordinator moved to Public Works Department at (1.00) FTE.

(2) Graphic Reprod. Services Division moved to City Clerk's Office effective January 1, 2021.

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted	Percent Change
Beginning Balance	25,517,693	29,548,103	2,145,600	895,600	(58.3)
Fiscal Year Revenues:					
Taxes	24	0	0	0	0.0
Licenses & Permits	24	0	0	0	0.0
Intergovernmental Revenue	0	92,755,913	160,075,600	28,500,000	(82.2)
Charges for Services	565,822	373,698	546,200	621,500	13.8
Fines	0	2,120,939	1,003,500	602,000	(40.0)
Other Revenue	541,648	906,797	259,000	259,000	0.0
Interdepartmental Charges for Services	951,645	5,495,857	6,432,300	7,625,500	18.6
Misc. Revenue	86,087	(399,757)	57,200	50,600	(11.5)
Transfers	0	313,873	(71,828,500)	0	(100.0)
Total Fiscal Year Revenues	2,145,251	101,567,321	96,545,300	37,658,600	(61.0)
Funding Facilitated by Department	27,662,944	131,115,425	98,690,900	38,554,200	(60.9)
Memo Item:					
Citywide General Fund Support	5,133,818	4,627,266	17,067,600	5,710,700	(66.5)
Total Available Funding	32,796,762	135,742,690	115,758,500	44,264,900	(61.8)
Appropriations by Amount					
Personnel Services	4,277,685	8,423,986	10,280,800	9,776,700	(4.9)
Non Personnel Services	1,186,529	2,076,180	78,833,600	31,768,500	(59.7)
Interdepartmental Services	1,276,500	3,184,959	2,849,500	2,777,500	(2.5)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	6,740,715	13,685,125	91,963,900	44,322,700	(51.8)
Appropriations by Percentage					
Personnel Services	63.5	61.6	11.2	22.1	(4.9)
Non Personnel Services	17.6	15.2	85.7	71.7	(59.7)
Interdepartmental Services	18.9	23.3	3.1	6.3	(2.5)
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	(51.8)

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Department Appropriations by Fund Classification - FY 2022 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	0	895,600	0	895,600
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	28,500,000	0	0	0	0	28,500,000
Charges for Services	621,500	0	0	0	0	0	621,500
Fines	2,000	0	0	0	600,000	0	602,000
Other Revenue	0	0	0	0	259,000	0	259,000
Interdepartmental Charges for Services	500,000	0	0	0	7,125,500	0	7,625,500
Misc. Revenue	50,600	0	0	0	0	0	50,600
Transfers	0	0	0	0	0	0	0
Total Fiscal Year Revenues	1,174,100	28,500,000	0	0	7,984,500	0	37,658,600
Funding Facilitated by Department	1,174,100	28,500,000	0	0	8,880,100	0	38,554,200
Memo Item:							
Citywide General Fund Support	5,710,700	0	0	0	0	0	5,710,700
Total Available Funding	6,884,800	28,500,000	0	0	8,880,100	0	44,264,900
Appropriations							
Personnel Services	4,980,500	52,800	0	0	4,743,400	0	9,776,700
Non Personnel Services	967,800	28,500,000	0	0	2,300,700	0	31,768,500
Interdepartmental Services	936,500	5,000	0	0	1,836,000	0	2,777,500
Contingencies	0	0	0	0	0	0	0
Total Appropriations	6,884,800	28,557,800	0	0	8,880,100	0	44,322,700

Department Appropriations by Fund Type

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted (Amount)	FY 2022 Adopted (Percentage)
Operating	6,740,715	13,685,125	91,963,900	44,322,700	100.0
Capital	0	0	0	0	0.0
Debt Service	0	0	0	0	0.0
Total	6,740,715	13,685,125	91,963,900	44,322,700	100.0

Notes:

Department Appropriations by Fund Classification – FY 2022 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

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Fire Department

Established in 1877, 2022 marks the Fresno Fire Department's 145th year of service, while serving the community with great pride and distinction. The Department's Mission (To protect and put service above all else), Core Values (Teamwork, Trust, Commitment), and Vision (Recognized as a standard of excellence in the fire service) are reflective of the desire to create a culture of excellence in fire/emergency medical service delivery. The Department strives to be an innovative and progressive organization to meet the changing demands of the City of Fresno's 540,000 residents spread out over 115.2 square miles.

The Department continues its ongoing commitment to invest in training and improve firefighter safety. Proudly, the department has implemented all recommendations resulting from the Serious Accident Response Team (SART) Report following the March 29, 2015 Cortland Incident.

Additionally, the Department is under contract to provide services for the Fig Garden Fire Protection District (FGFPD) through 2035 and is in the third year of a three year automatic aid agreement with the North Central Fire Protection District (NCFPD) to provide services to district residents in the northwest corridor of the City. These two contracts provide an enhanced level of service for both the residents of the City and Districts.

Operations and Support Services Division

The Department provides emergency response through its Operations and Support Services Division. Eighty (81) firefighters will be on-duty each day within the City and the FGFPD, effective July 1, 2021. During fiscal year 2021, the Department applied for the SAFER (Staffing for Adequate Fire and Emergency Response) grant to hire an additional 42 firefighters and bring the on-duty firefighters each day from 81 to 95. New FY 2022 services, grant pending award later this year, will include the addition of three emergency Squad Units for medical emergency response.

The Support Services Division provides services that support the effectiveness of all other divisions including facilities maintenance for 20 fire stations, as well as equipment and supplies management.

In calendar year 2020, the Department through its 20 fire stations located throughout the City, contract areas, and the Fresno Yosemite International Airport, responded to over 41,398 calls for service. Each station is staffed with a 3 or 4 person engine or truck company and provides all emergency response services including fire suppression, emergency medical care, urban search and rescue, water rescue, hazardous material response, and hydrant flow maintenance.

Prevention and Investigation Division

Risk mitigation and compliance services are administered through the Prevention and Investigation Division. This Division provides all-risk mitigation services, including inspection services, plan reviews, issuance of permits/licenses to all facilities where the public may be present, and provides fire safety education. In 2020, staff completed over 10,506 inspections (4,252 fire inspections, 3,677 plan reviews, and 2,577 sprinkler inspections).

Fire Department

The Geographical Information Systems Unit provides data analysis and statistical review in line with the Department's objectives.

Training and Special Operations Division

The Training and Special Operations Division provides mandated training and compliance tracking for all employees to ensure conformance to regulatory requirements and maintaining employee safety and wellness. Additionally, Special Operations and management of entry-level drill schools for new recruit firefighters are under the purview of the Training Division.

The Business and Fiscal Services Division and the Personnel & Investigations Division

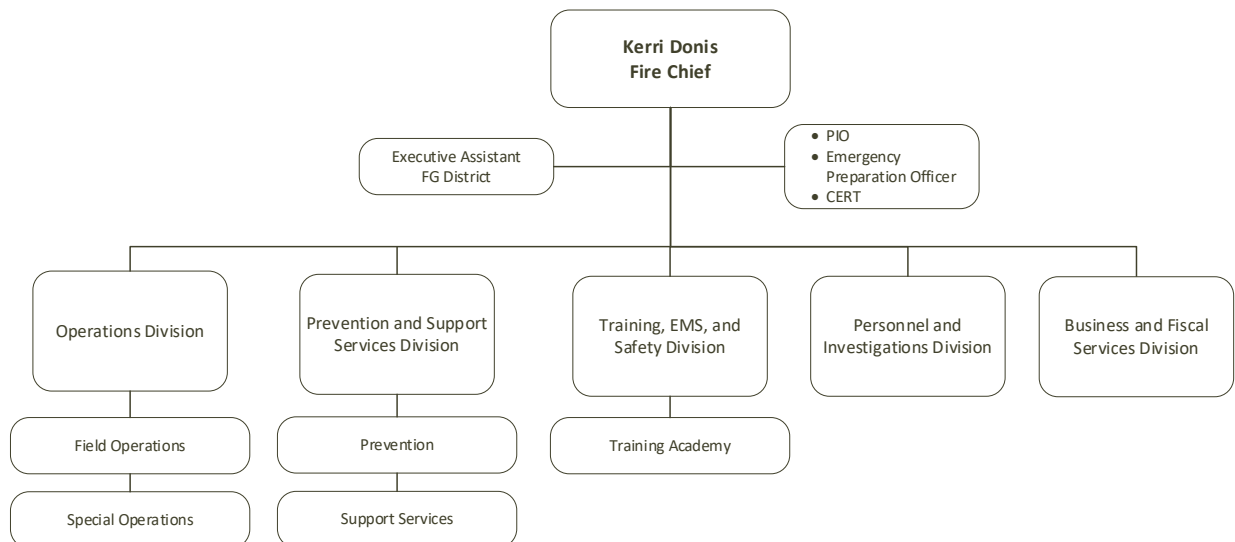
The Business and Fiscal Services Division and the Personnel and Investigations Division provide essential core services to support all

areas of the Department so that front-line personnel may provide responsive and expert service to the public.

The Business and Fiscal Affairs Division ensures fiscal oversight of the finances, budget, grants, and various regulatory matters pertaining to the department.

The Investigations Unit investigates incidents for the purposes of preventing future emergencies through criminal prosecution or administrative recourse. In 2020, the Unit conducted 635 investigations resulting in 61 arrests.

Each unit of the organization is essential to helping the Department realize one of its primary goals of establishing a safe living environment resulting in a high quality of life.

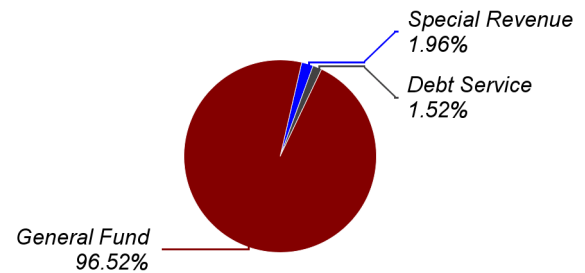


Fire Department Budget Snapshot

Operating and Capital Appropriations by Fund Type

<u>Operating</u>	<u>FY 2021 Amended</u>	<u>FY 2022 Adopted</u>	<u>Variance</u>
General Fund	74,121,500	75,290,500	1,169,000
Special Revenue	2,025,000	1,525,600	(499,400)
Total Operating	76,146,500	76,816,100	669,600
<u>Debt Service</u>			
Debt Service	1,184,600	1,185,600	1,000
Total Debt Service	1,184,600	1,185,600	1,000
<u>Capital</u>			
Capital	1,594,200	0	(1,594,200)
Total Capital	1,594,200	0	(1,594,200)
Grand Total	78,925,300	78,001,700	(923,600)

FY 2022 Appropriation Fund Type Chart



Home Department	Fund Type	FTE
Fire Department	General Fund	389.28
Fire Department	Special Revenue	6.22
Grand Total		395.50

Major Capital Projects by Appropriations

<u>Department</u>	<u>Project</u>	<u>Fund Type</u>	<u>2022 Adopted Budget</u>
Fire Department	XC00036 - UGM Fire Station 18	Capital	662,100

Service Impacts

Approved Council Motion Per Budget Hearings

Per approved Council Motion #13, the FY 2022 Budget includes the transfer and conversion of an Equipment Service Worker II in the Transportation Department to the Fire Department as a Stores Keeper. The transfer increased Fire Department appropriations by \$70,000.

Revenues

In FY 2022, the Department's Total Available Funding is \$79,229,200, .9 percent or \$745,400 above the FY 2021 Amended Budget. Total Fiscal Year revenues are budgeted at \$15,084,100, which is an \$11,977,900, or 44.3 percent, decrease from the FY 2021 Amended Budget.

Beginning Balance is budgeted at \$906,600, a decrease of \$379,900 below the FY 2021 Amended Budget. The change is the result of a timing effect between planned expenditures for grants, special revenue and capital funds and the collection of revenue reimbursements.

Licenses & Permits are budgeted at \$576,300, a decrease of \$70,700 from the FY 2021 Amended Budget. The decrease is due to the anticipated permitting activity in Fire Prevention.

Intergovernmental Revenues are budgeted at \$4,737,300; the increase of \$3,433,500 above the FY 2021 Amended Budget is due to SAFER Grant reimbursements of \$3,486,300.

Charges for Services are budgeted at \$8,364,800, an increase of \$434,600 above the FY 2021 Amended Budget. The increase reflects \$318,800 in anticipated revenue from the addition of six (6) inspection staff and an

alignment of the budget to anticipated revenues.

Fines are budgeted at \$60,000, which is equal to the FY 2021 Amended Budget. The budgeted revenue reflects the anticipated fines for inspections.

Miscellaneous Revenues are budgeted at \$160,100, a decrease of \$95,400 from the FY 2021 Amended Budget. The budgeted revenues are mostly associated with a service contract agreement with the County for the Station 88 area.

Transfers are budgeted at \$1,185,600, a net decrease of \$15,699,900 is mainly due to one-time FY 2021 CARES Act reimbursement (\$15,658,200), completion of Station 18 capital (\$438,100) and offset by the movement of a Fire UGM debt service payment \$826,200 from the Department to Public Works.

Expenditures

The Fire Department's Budget totals \$78,001,700, which is a decrease of \$923,600, or 1.2 percent, from the FY 2021 Amended Budget.

General Fund appropriations total \$75,290,500 and include \$62,562,100 for Personnel Costs, \$7,179,700 for Non- Personnel Costs and \$5,548,700 for Interdepartmental Charges for Services. Significant changes in the Department's budget are:

SAFER 2020 Grant

The Department's budget includes \$3,486,200 for the SAFER 2020 Grant, which will add 42 sworn staff (nine Firefighter Specialist totaling 9.0 FTE and 33 Firefighters totaling 28.5 FTEs). At the time of Budget Adoption, the Department planned to fill these positions by conducting two school drills. At the conclusion of the first drill school the Department will staff

three (3) fire squads and a fourth firefighter on two apparatus, while sworn staff from the second drill school will be used to place a fourth firefighter on six apparatus. The personnel cost for the 42 sworn staff is budget in the General Fund at \$3,486,200.

Six (6) Inspection Staff

The Department's budget includes six new inspection staff: four (4) Fire Prevention Inspectors totaling 3.0 FTE, one (1) Fire Prevention Engineer at .75 FTE and one (1) Sr. Fire Inspector at .75 FTE. The Department has identified 17,602 occupancies requiring inspection and the Fire Prevention Inspectors will be assigned to inspect these properties. The Senior Fire Prevention Inspector will be assigned to project and plan review, while the Fire Prevention Engineer will provide sprinkler plan review. The Program's Budget includes General Fund appropriations of \$439,600 for staffing (\$369,000), e-signature software for inspection staff (\$55,000), inspection tables and connectivity (\$15,600) as well as \$27,900 to acquire 6 vehicles through lease purchase.

Two (2) Maintenance & Operations Assistants (MOAs)

The Department's Budget includes two new MOAs totaling 1.5 FTEs to function as Fire Cadets. The staff will be assigned to inspect nearly 14,000 fire hydrants that are currently inspected sworn staff. The new staff are anticipated to improve sworn response time as crews that previously performed this duty are allowed to stay in their district; reduce wear and tear on expensive fire apparatus; and free up sworn staff to complete training courses, respond to calls, perform inspections, and conduct station repairs. The Program Budget includes General Fund appropriations of

\$90,100 for staffing (\$83,200), equipment (\$1,600) and a vehicle (\$5,300) to be acquired through lease purchase.

The above were offset by the deletion of the following one-time FY 2021 expenses:

- \$304,100 decrease is due to one-time CARES Act funded expenditures in operations.
- \$256,900 decrease is due to one-time Council Motions in FY 2021.

Apparatus Replacement

FY 2022 is in year three of the Department's updated 8 year apparatus replacement program. As part of the Replacement Program, the Department will place an order to lease purchase one (1) ladder truck, two (2) engines, one (1) Battalion Chief Vehicle, one (1) Deputy Chief Vehicle, one (1) squad vehicle, and three (3) light vehicles. Based on the anticipated lease schedule, lease payments for light duty, squad, Battalion Chief and Deputy Chief vehicles will be initiated in FY 2022 with half a lease payment due at a cost of \$71,700 and a full lease payment will be due in FY 2023 costing \$116,400. The two fire engines and ladder truck will have no lease payment in FY 2022, half a lease payment in FY 2023 at \$199,600 and a full lease payment in FY 2024 costing \$399,200. Lease payments have been included in the General Fund Five-Year Forecast.

Grants/Capital/Debt Service Funds

FY 2022 appropriations for Grant, Capital and Debt Service funds total \$2,711,200, a decrease of \$2,092,600. The change is comprised of a reduction to Capital of \$1,594,200, due mostly to the completion of Fire Station #18 and the Fig Garden Renovation projects, and grant/debt

Fire Department

service funds are decreasing by \$498,400. Both the Operating and Capital components of these funds rely on incoming revenues from collected fees and or grant revenues to support the activities in the funds which include Federal and

State Grants, Airport Public Safety, Impact Fees and Urban Growth Management Funds amongst others. It is important to note that expenses in these funds will only materialize if sufficient revenues are anticipated.

Staffing

The FY 2022 Budget, as previously detailed, includes the addition of 42 (37.5 FTE) Sworn SAFER funded positions and 8 (6.0 FTE)

Civilians. In addition, \$2,025,700 in Shift Replacement was reduced in the General Fund. An equal amount will be requested once American Rescue Plan funding is available.

Department Staffing Detail

					Position Summary
	FY 2020 Adopted	FY 2021 Final	FY 2021 Amended	FY 2022 Changes	FY 2022 Adopted
Sworn Positions	302.00	305.00	305.00	37.50	342.50
Civilian Positions	43.50	45.30	45.30	7.70	53.00
Total	345.50	350.30	350.30	45.20	395.50

Note:

The FY 2022 position changes are due to the following:

Sworn:	28.50	FY 2022 33 new Firefighters @.75 FTE each and total 28.5 FTE
	9.00	FY 2022 nine new Firefighters @ .75 FTE each and total 9.0 FTE
	37.50	Subtotal Sworn Position Change
Civilian:	(0.65)	FY 2021 one authorized Accountant/Auditor I @.65 FTE
	(0.65)	FY 2021 one authorized GIS Specialist I @.65 FTE
	1.00	FY 2022 one authorized Accountant/Auditor I @1.0 FTE
	1.00	FY 2022 one authorized GIS Specialist I @1.0 FTE
	0.75	FY 2022 one new Fire Prevention Engineer @ .75 FTE
	3.00	FY 2022 four new Fire Prevention Inspectors @ .75 FTE each
	0.75	FY 2022 one new Sr. Fire Prevention Inspectors @ .75 FTE
	1.50	FY 2022 two new Maintenance & Operations Assistants @ .75 FTE each
	1.00	FY 2022 Position Transfers from the Transportation Department 1.0 FTE
	7.70	Subtotal Civilian Position Change
	45.20	Total FY 2022 Changes

Position Changes from FY 2020 Adopted to FY 2021 Final are due to the following:

Sworn:	3.00	FY 2021 three authorized new Fire Captain positions @ 1.0 FTE
	3.00	Subtotal Sworn Position Change
Civilian:	(0.50)	FY 2020 one authorized new Fire Prevention Inspector II position @ 0.5 FTE
	1.00	FY 2020 authorized Fire Prevention Inspector II position @1.0 FTE in FY 2021
	0.65	FY 2021 one authorized Accountant/Auditor I @.65 FTE
	0.65	FY 2021 one authorized GIS Specialist I @.65 FTE
	1.80	Subtotal Civilian Position Change
	4.80	Total FY 2021 Changes

Fire Department

Department Revenue and Expenditure - All Funds Combined

<i>Funding Source</i>	<i>FY 2019 Actuals</i>	<i>FY 2020 Actuals</i>	<i>FY 2021 Amended</i>	<i>FY 2022 Adopted</i>	<i>Percent Change</i>
Beginning Balance	(1,516,812)	156,163	1,286,500	906,600	(29.5)
Fiscal Year Revenues:					
Taxes	76	0	0	0	0.0
Licenses & Permits	332,111	596,582	647,000	576,300	(10.9)
Intergovernmental Revenue	3,541,263	1,009,167	1,303,800	4,737,300	263.3
Charges for Services	12,123,469	6,288,846	7,930,200	8,364,800	5.5
Fines	40,601	139,139	60,000	60,000	0.0
Other Revenue	(26,200)	75,599	0	0	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	145,898	170,361	255,500	160,100	(37.3)
Transfers	2,585,566	11,080,919	16,885,500	1,185,600	(93.0)
Total Fiscal Year Revenues	18,742,784	19,360,614	27,082,000	15,084,100	(44.3)
Funding Facilitated by Department	17,225,972	19,516,777	28,368,500	15,990,700	(43.6)
Memo Item:					
Citywide General Fund Support	53,733,791	59,663,524	50,115,300	63,238,500	26.2
Total Available Funding	70,959,763	79,180,302	78,483,800	79,229,200	0.9
Appropriations by Amount					
Personnel Services	60,488,220	58,973,115	62,159,500	63,893,200	2.8
Non Personnel Services	8,465,430	13,853,634	9,993,200	8,497,800	(15.0)
Interdepartmental Services	2,167,734	5,067,237	6,772,600	5,610,700	(17.2)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	71,121,384	77,893,986	78,925,300	78,001,700	(1.2)
Appropriations by Percentage					
Personnel Services	85.0	75.7	78.8	81.9	2.8
Non Personnel Services	11.9	17.8	12.7	10.9	(15.0)
Interdepartmental Services	3.0	6.5	8.6	7.2	(17.2)
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	(1.2)

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Department Appropriations by Fund Classification - FY 2022 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	58,400	848,200	0	0	0	906,600
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	576,300	0	0	0	0	0	576,300
Intergovernmental Revenue	4,456,300	281,000	0	0	0	0	4,737,300
Charges for Services	6,799,300	1,565,500	0	0	0	0	8,364,800
Fines	60,000	0	0	0	0	0	60,000
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	160,100	0	0	0	0	0	160,100
Transfers	0	0	0	0	0	1,185,600	1,185,600
Total Fiscal Year Revenues	12,052,000	1,846,500	0	0	0	1,185,600	15,084,100
Funding Facilitated by Department	12,052,000	1,904,900	848,200	0	0	1,185,600	15,990,700
Memo Item:							
Citywide General Fund Support	63,238,500	0	0	0	0	0	63,238,500
Total Available Funding	75,290,500	1,904,900	848,200	0	0	1,185,600	79,229,200
Appropriations							
Personnel Services	62,562,100	1,331,100	0	0	0	0	63,893,200
Non Personnel Services	7,179,700	132,500	0	0	0	1,185,600	8,497,800
Interdepartmental Services	5,548,700	62,000	0	0	0	0	5,610,700
Contingencies	0	0	0	0	0	0	0
Total Appropriations	75,290,500	1,525,600	0	0	0	1,185,600	78,001,700

Department Appropriations by Fund Type

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted (Amount)	FY 2022 Adopted (Percentage)
Operating	69,333,699	70,440,183	76,146,500	76,816,100	98.5
Capital	605,092	6,273,885	1,594,200	0	0.0
Debt Service	1,182,593	1,179,918	1,184,600	1,185,600	1.5
Total	71,121,384	77,893,986	78,925,300	78,001,700	100.0

Notes:

Department Appropriations by Fund Classification – FY 2022 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

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General City Purpose Department

The General City Purpose Department (GCP) is comprised of the Retirement Office, Intergovernmental Relations Division as well as the citywide Resources and Appropriations Division.

Retirement Office

This Division houses city related personnel and interdepartmental costs of the City of Fresno Retirement Office.

The Retirement Office provides Retirement System members and the City with flexible, cost-effective, participant-oriented benefits through prudent investment management and superior member services.

The Board and staff are committed to carry out their mission through a competent, professional, impartial, and open decision-making process. The Retirement Division strives to:

- Create an environment in which Board Members can maximize their performance as trustees.

- Improve the level of benefits and delivery of services provided to members and employees.
- Improve communication with members and employer.
- Attract, develop and retain competent and professional staff.
- Achieve and maintain top quartile investment performance as measured by the Public Fund universe.

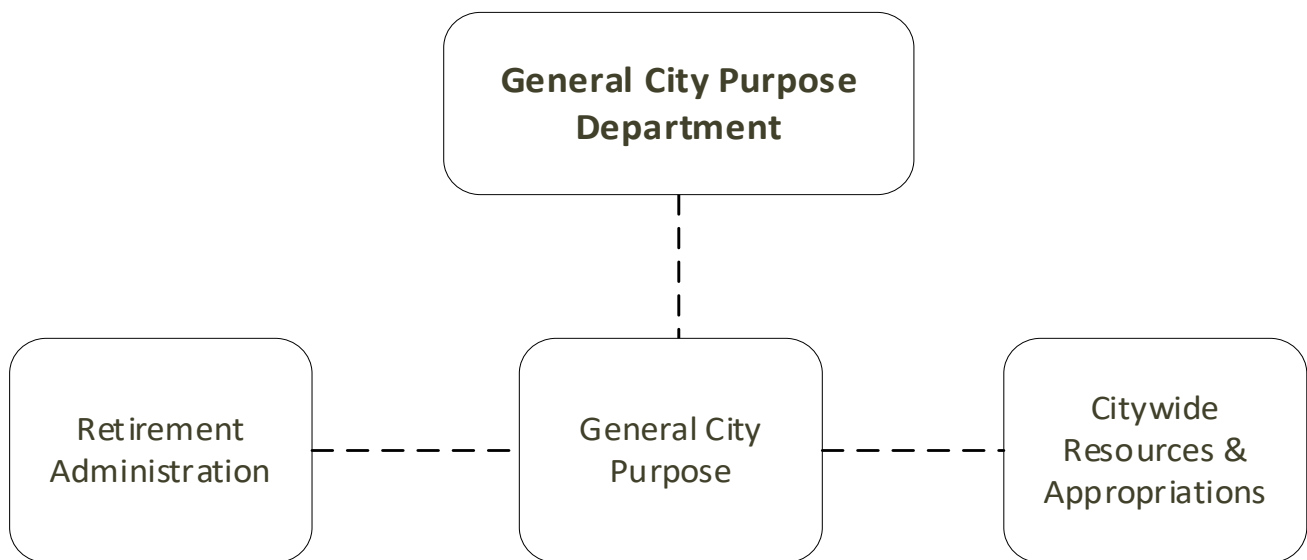
Intergovernmental Relations Division

This Division contains expense items which are of a citywide and/or interdepartmental nature. Some of the items budgeted in this Division include: citywide legal fees, citywide membership and dues, funding for Deferred Compensation Administration, elections costs, citywide travel, professional and lobby contracts.

Citywide Resources and Appropriations

This Division contains General Fund revenues that are not associated with any operational department, including Property, Sales and Room Taxes, as well as Business License and Franchise Fees.

Also under this Division are debt service payments that are not specific to one department. These include the City Hall refinancing, Convention Center Garage bonds, Bee Building/Granite Park and the bond debt service for the No Neighborhood Left Behind project. Starting in FY 2015, the Division also includes the revenues and expenditures associated with the Pension Obligation Bond.

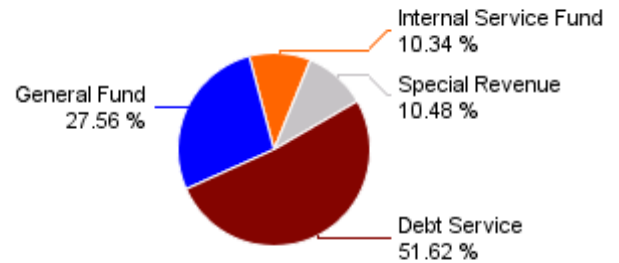


General City Purpose Department Budget Snapshot

Operating and Capital Appropriations by Fund Type

	FY 2021 Amended	FY 2022 Adopted Budget	Variance
<u>Operating</u>			
General Fund	13,721,100	12,594,500	(1,126,600)
Special Revenue	8,815,200	4,210,200	(4,605,000)
Internal Service Fund	5,181,200	5,312,600	131,400
Total Operating	27,717,500	22,117,300	(5,600,200)
<u>Debt Service</u>			
General Fund	11,210,000	1,560,700	(9,649,300)
Special Revenue	1,594,800	1,169,400	(425,400)
Debt Service	26,412,300	26,507,400	95,100
Total Debt Service	39,217,100	29,237,500	(9,979,600)
Grand Total	66,934,600	51,354,800	(15,579,800)

FY 2022 Appropriation Fund Type Chart



Home Department	Fund Type	FTE
General City Purpose Department	Internal Service Fund	17.00
Grand Total		17.00

Service Impacts

Approved Council Motions Per Budget Hearings

During the FY 2022 Budget Hearings, Council approved the following motions under the General City Purpose Department:

- Motion #10 - \$1,500,000: This motion assigns \$1,500,000 of real estate tax revenue to fund an annual contribution towards the Housing Trust Fund.
- Motion #66 - \$3,000,000: This amount is allocated towards the Clinton/Blackstone area parcel for development of multi-family housing. A revenue transfer-out is budgeted under the General City Purpose Department, while a revenue transfer-in is budgeted under the Planning & Development Department with corresponding appropriations under the Housing Trust Fund.
- Motion #111 - \$1,500,000: Additional funding added towards planned contract extension with the Central California Society for the Prevention of Cruelty to Animals (CCSPCA).

Commission on Police Reform

Approved Motion #24 per the FY 2021 Final Revised Budget added \$500,000 under the General Fund towards funding the recommendations from the Commission on Police Reform. Appropriations of equal amount are included in the Department's FY 2022 Budget since no FY 2021 expenditure activity occurred at the time of the FY 2022 Budget Book publication. The first meeting of the Police Reform Implementation Team was conducted on April 27, 2021. The City has retained a consultant to coordinate and facilitate the process, and consultant fees will be charged during FY 2022.

Animal Control Service and Operational Costs

FY 2022 appropriations have been increased to fund Animal Control services and operations. The Animal Control budget is based on an extension for services provided by the CCSPCA.

The extension is scheduled from July 1, 2021 to March 31, 2022. In addition, appropriations have been included to cover anticipated operational costs for the Animal Control Facility targeted to start April 1, 2022 through June 30, 2022. The FY 2021 Proposed Budget included a total of \$6,795,000 to fund the extension and the Animal Control facilities' operational cost. With Motion #111, the Adopted Budget includes a total of \$8,295,000, a \$1,500,000 increase to further assist with planned contract extension with CCSPCA. During FY 2022, the City will negotiate a new service agreement with a private operator to provide animal care, control, and adoption services.

Animal Control Debt Service

A new Animal Control Facility will be located on the 5.1 acre property acquired from The Gap, Inc., in February 2020, with an address of 5277 E. Airways Blvd, Fresno, CA 93727. The facility will contain five buildings, ranging in sizes from approximately 3,800 to 13,250 sq. ft. The five buildings in the complex will consist of a main building for the administrative, operational, and customer service uses; a second building that will house the veterinarian services and isolation rooms for injured and recovering animals; and the remaining three buildings will provide animal housing.

The new facility will allow for the annual intake of approximately 10,000-15,000 animals, with about 8,000-12,000 of those being dogs and 1,000-3,000 being cats. Additionally, the facility

will include a medical suite for veterinarian services, including but not limited to, emergency care for injured animals, spay and neuter surgeries, and the delivery of vaccinations.

Funding the construction of the Animal Control Facility Project was established through bond financing. A total of \$17,145,000 of bonds were sold, and this Project's first debt service payment is budgeted in FY 2022 at \$1,120,600.

Youth Leadership Development

Funding at \$100,000 has been included for the progression of a Youth Leadership Development Program. For FY 2022, the City will continue to work with the Youth Leadership Institute (YLI), a local community-based non-profit to identify issues of concern for local Fresno youth, and identify alternative solutions. For FY 2022, emphasis will be placed on identifying job opportunities for youth within the City of Fresno and at private businesses within the City of Fresno. The Youth Leadership Development Program will be supported by the Mayor/City Manager's Office, City Council, the City Clerk, City Attorney and other city departments as needed.

The Blackstone McKinley Mixed Use Project

A total of \$1,100,000 has been re-appropriated in the Department's budget in order to provide funding per Council's approval of agenda item ID17-1603 on December 7, 2017. The City of Fresno is scheduled to provide a \$600,000 inter-fund loan at the City's pool investment rate with a term of five years, as well as a \$500,000 contribution at no interest towards the Project's funding.

The Blackstone McKinley Mixed Use Project is an important step in responding to the changing needs of its growing population and the challenges that come with it, as well as the

direction set forth in the General Plan through transit supportive infill development.

The Project, situated at two major intersections along high quality Bus Rapid Transit stops, will be a catalyst project within an infill area. The project will help achieve important public policy objectives of both the City and the San Joaquin Valley Air Pollution Control District (SJVAPCD).

Redistricting Analysis

Appropriations are included to fund a redistricting analysis that is to be provided by outside counsel. Funding to cover this analysis is budgeted at \$200,000. Additional funding will be appropriated during the year to support community outreach and engagement so that residents can participate meaningfully in the redistricting process.

Olympic Chinatown Project

Olympic Property Services, LLC (OPS) provides cleanup services in the Chinatown area per agreement approved by Council on October, 22, 2020. The agreement will expire on November 1, 2022 and does not include the cost of disposal. The Agreement was amended in April 2021 to include the collection of white goods based on calls for service received through FresGo. The amendment did not increase the cost of agreement or change the term date. The Solid Waste Division provides delivery and retrieval of bins for the Olympic Chinatown Project every weekend. Funding to cover the delivery and retrieval of bins are budgeted at \$60,000.

Economic Development Trade Event

The Department's budget includes funding for an annual Economic Development Trade Event. A total of \$180,000 has been budgeted to fund this annual event.

CARES Act One-time Funding

The Department's Budget received one-time CARES Act funding in FY 2021 for COVID relief

General City Purpose Department

programs. This one-time funding in FY 2021 totaled \$3,225,000 per 1st Administrative Amendment (AA) for \$1,865,000 (small business grants), 2nd AA for \$250,000 (Micro Farmers Farm to Family), 4th AA for \$110,000 (EDC business consultation), and 13th AAR for \$1,000,000 (small business relief).

This one-time funding corresponds to equivalent FY 2022 reduction in appropriations since such funding was fully expended in FY 2021.

HHAP State Grant

The funding under this grant was originally assigned to the General City Purpose Department in FY 2021. A total of \$6,169,200 budgeted in FY 2021 was carried over into FY 2022 and is reassigned to the Planning & Development's Budget, specifically under the Homeless Services Unit.

Staffing

Authorized position count under the General City Purpose Department corresponds to the

Retirement Office. Authorized position count totals 17.00 FTEs in the FY 2022 Budget, no change from the FY 2021 Final Revised Budget.

Department Staffing Detail

		<i>Position Summary</i>			
<i>Division</i>	<i>FY 2020 Adopted</i>	<i>FY 2021 Final</i>	<i>FY 2021 Amended</i>	<i>FY 2022 Changes</i>	<i>FY 2022 Adopted</i>
Retirement Administration Division	14.75	17.00	17.00	0.00	17.00
Total	14.75	17.00	17.00	0.00	17.00

General City Purpose Department

Department Revenue and Expenditure - All Funds Combined

<i>Funding Source</i>	<i>FY 2019 Actuals</i>	<i>FY 2020 Actuals</i>	<i>FY 2021 Amended</i>	<i>FY 2022 Adopted</i>	<i>Percent Change</i>
Beginning Balance	47,105,812	69,870,621	74,460,500	70,283,300	(5.6)
Fiscal Year Revenues:					
Taxes	271,681,245	270,312,904	273,392,200	309,783,800	13.3
Licenses & Permits	21,286,168	20,716,742	19,764,800	22,431,700	13.5
Intergovernmental Revenue	8,077,960	11,964,877	4,769,700	4,482,300	(6.0)
Charges for Services	2,324,706	2,546,025	2,607,500	2,894,000	11.0
Fines	1,385,701	1,156,670	1,256,700	775,500	(38.3)
Other Revenue	1,819,272	1,885,515	941,200	889,800	(5.5)
Interdepartmental Charges for Services	16,213,000	15,900,000	12,438,500	13,889,100	11.7
Misc. Revenue	6,602,107	55,842	10,803,600	100,700	(99.1)
Transfers	361,222	(12,596,536)	2,589,000	(3,800,400)	(246.8)
Total Fiscal Year Revenues	329,751,380	311,942,038	328,563,200	351,446,500	7.0
Funding Facilitated by Department	376,857,192	381,812,659	403,023,700	421,729,800	4.6
Memo Item:					
Citywide General Fund Support	(325,433,834)	(337,109,809)	(333,097,400)	(368,100,300)	10.5
Total Available Funding	51,423,358	44,702,850	69,926,300	53,629,500	(23.3)
Appropriations by Amount					
Personnel Services	5,115,508	4,910,885	4,915,800	5,250,800	6.8
Non Personnel Services	36,463,910	44,090,977	61,280,900	45,404,800	(25.9)
Interdepartmental Services	910,753	624,733	737,900	699,200	(5.2)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	42,490,171	49,626,595	66,934,600	51,354,800	(23.3)
Appropriations by Percentage					
Personnel Services	12.0	9.9	7.3	10.2	6.8
Non Personnel Services	85.8	88.8	91.6	88.4	(25.9)
Interdepartmental Services	2.1	1.3	1.1	1.4	(5.2)
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	(23.3)

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Department Appropriations by Fund Classification - FY 2022 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	65,792,700	2,906,200	0	0	1,584,400	0	70,283,300
Fiscal Year Revenues:							
Taxes	307,283,800	2,500,000	0	0	0	0	309,783,800
Licenses & Permits	22,431,700	0	0	0	0	0	22,431,700
Intergovernmental Revenue	4,182,300	300,000	0	0	0	0	4,482,300
Charges for Services	597,000	0	0	0	2,297,000	0	2,894,000
Fines	775,500	0	0	0	0	0	775,500
Other Revenue	517,700	345,400	0	0	26,700	0	889,800
Interdepartmental Charges for Services	10,835,600	0	0	0	2,915,900	137,600	13,889,100
Misc. Revenue	9,400	0	0	0	91,300	0	100,700
Transfers	(30,170,200)	0	0	0	0	26,369,800	(3,800,400)
Total Fiscal Year Revenues	316,462,800	3,145,400	0	0	5,330,900	26,507,400	351,446,500
Funding Facilitated by Department	382,255,500	6,051,600	0	0	6,915,300	26,507,400	421,729,800
Memo Item:							
Citywide General Fund Support	(368,100,300)	0	0	0	0	0	(368,100,300)
Total Available Funding	14,155,200	6,051,600	0	0	6,915,300	26,507,400	53,629,500
Appropriations							
Personnel Services	346,300	0	0	0	4,904,500	0	5,250,800
Non Personnel Services	13,537,700	5,359,700	0	0	0	26,507,400	45,404,800
Interdepartmental Services	271,200	19,900	0	0	408,100	0	699,200
Contingencies	0	0	0	0	0	0	0
Total Appropriations	14,155,200	5,379,600	0	0	5,312,600	26,507,400	51,354,800

Department Appropriations by Fund Type

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted (Amount)	FY 2022 Adopted (Percentage)
Operating	13,525,027	20,699,705	27,717,500	22,117,300	43.1
Capital	0	0	0	0	0.0
Debt Service	28,965,144	28,926,890	39,217,100	29,237,500	56.9
Total	42,490,171	49,626,595	66,934,600	51,354,800	100.0

Notes:

Department Appropriations by Fund Classification – FY 2022 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

General City Purpose Department

Division Adopted Revenue and Expenditure - All Funds Combined

<i>Funding Source</i>	<i>General City Purpose</i>	<i>Fresno Revitalization Corporation</i>	<i>Retirement</i>	<i>Citywide Resources & Appropriations</i>	<i>Total</i>
Beginning Balance	784,400	0	153,000	69,345,900	70,283,300
Fiscal Year Revenues:					
Taxes	0	0	0	309,783,800	309,783,800
Licenses & Permits	0	0	0	22,431,700	22,431,700
Intergovernmental Revenue	0	0	0	4,482,300	4,482,300
Charges for Services	0	0	2,297,000	597,000	2,894,000
Fines	0	0	0	775,500	775,500
Other Revenue	0	0	11,000	878,800	889,800
Interdepartmental Charges for Services	0	0	0	13,889,100	13,889,100
Misc. Revenue	0	0	91,300	9,400	100,700
Transfers	0	0	0	(3,800,400)	(3,800,400)
Est. Rev Contingency	0	0	0	0	0
NA	0	0	0	0	0
Total Fiscal Year Revenues	0	0	2,399,300	349,047,200	351,446,500
Funding Facilitated by Department	784,400	0	2,552,300	418,393,100	421,729,800
Memo Item:					
Citywide General Fund Support	12,091,500	600	0	(380,192,400)	(368,100,300)
Total Available Funding	12,875,900	600	2,552,300	38,200,700	53,629,500
Appropriations					
Personnel Services	300,000	100	1,988,600	2,962,100	5,250,800
Non Personnel Services	12,558,500	0	0	32,846,300	45,404,800
Interdepartmental Services	1,000	500	408,100	289,600	699,200
Contingencies	0	0	0	0	0
Total Departmental Expenditures	12,859,500	600	2,396,700	36,098,000	51,354,800

Information Services Department

ISD's mission is to provide both strategic vision, connectivity and enterprise solutions to fulfill the City's information technology objectives in an efficient and effective manner. To accomplish this mission, ISD must ensure its operations are performed efficiently with minimal disruption, especially during an emergency. ISD provides planning and program guidance to ensure the organization is capable of conducting its essential missions and functions under any and all threats and conditions.

The Department is responsible for enterprise technology solutions that provide information technology (IT) related services to the City of Fresno. These services assist the City and its departments to meet and manage the City's strategic goals. ISD continues to collaborate and coordinate with outside agencies and City departments to develop operational economic efficiencies and to promote a unified regional technology vision. All regional and interoperability IT efforts are directly managed by ISD. Additionally, ISD is in charge of the IT strategy and the computer systems required to support the City's enterprise objectives and goals.

The Administration Division performs budget preparation, contract administration, provides accounting, financial analysis, personnel, and

policy administration support to all divisions within ISD. Additionally, the Division manages the 311 Call Center providing services for the public to connect with city leadership and departments, answer routine operational questions and report issues that need City attention.

The Computer Services Division focuses on providing networking and infrastructure technology including servers, switching, security, cyber protection, internet connectivity, service desk, fiber optics, disaster recovery and other data communication technologies. Collaboration between the departments, including public safety, traffic operations and wireless connectivity, contributes to the improvement of overall safety and the quality of the community. The Systems and Applications Division administers the implementation, development and maintenance of citywide applications including: PeopleSoft, FresGO, Laserfiche, mobile applications, document imaging and other applications. The Division also performs database administration and continues to assist with technology procurements and evaluation of the viability of new systems and applications. The Division is also working with other departments to develop and maintain web and mobile applications to enhance city services to the community.

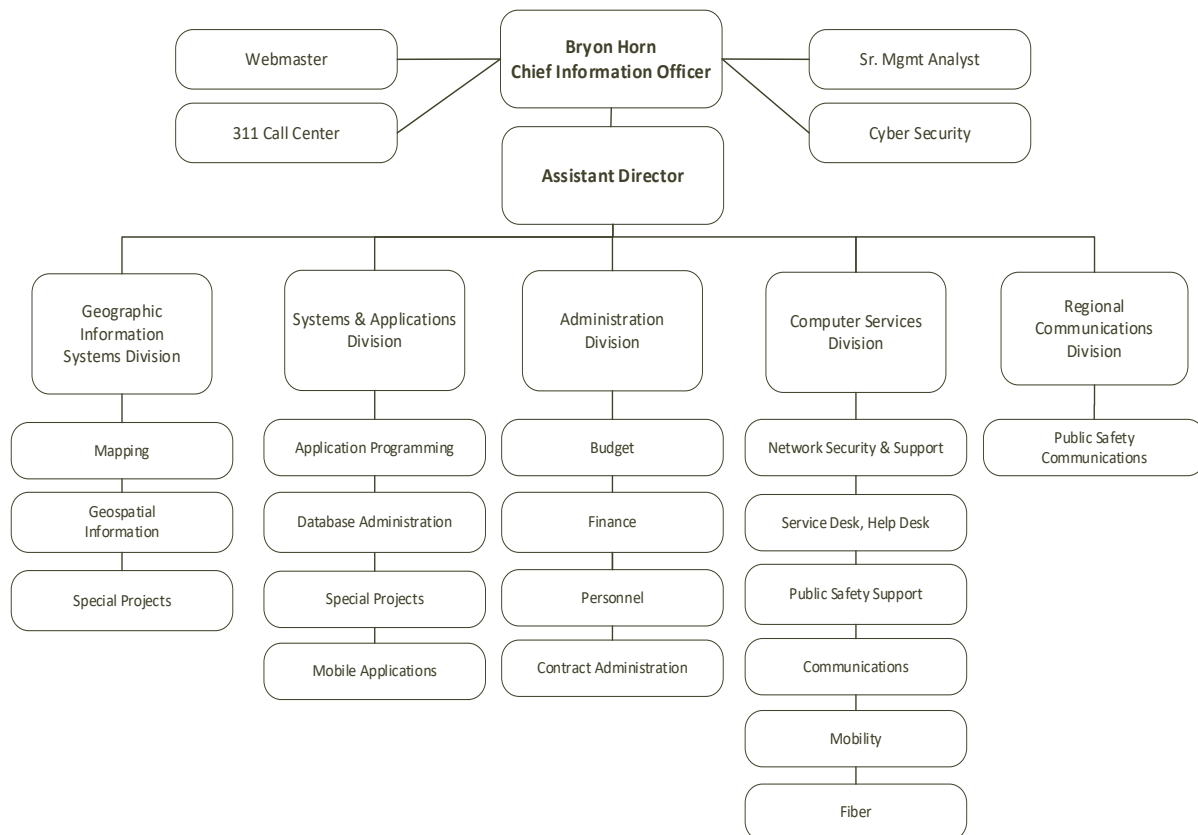
The Communications Division is responsible for the telecommunications for the City, including VOIP, enterprise phone switching, T-1's, cell phones, and PDAs. The Regional Communications function focuses its efforts on the maintenance and expansion of the City's video system including public safety, FAX, the Bus Rapid Transit camera network, two-way radio systems, the Fire Department's regional fire radio system, which also serves the Fig

Information Services Department

Garden Fire Protection District, and other regional connectivity.

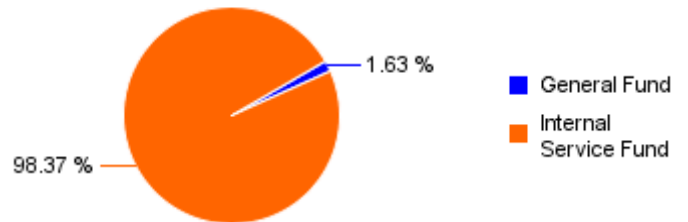
The Geographic Information Systems (GIS) Division acts as the main support resource for daily maintenance of many of the City's GIS layers, and as the support unit for other GIS

development within the City. GIS staff also act as the primary liaison with the other regional GIS producers and users. GIS staff provide reports, maps and geospatial information to City Councilmembers, the City Manager's Office and other city departments by request.



*Information Services Dept Budget Snapshot***Operating and Capital Appropriations by Fund Type**

	<i>FY 2021 Amended</i>	<i>FY 2022 Adopted Budget</i>	<i>Variance</i>
<u>Operating</u>			
General Fund	419,000	438,200	19,200
Internal Service Fund	33,026,000	26,411,600	(6,614,400)
Total Operating	33,445,000	26,849,800	(6,595,200)
<u>Debt Service</u>			
	0	0	0
Total Debt Service	0	0	0
Grand Total	33,445,000	26,849,800	(6,595,200)

FY 2022 Appropriation Fund Type Chart

Home Department	Fund Type	FTE
Information Services Dept	General Fund	5.00
Information Services Dept	Internal Service Fund	67.50
Grand Total		72.50

Service Impacts

Approved Council Motions Per Budget Hearings

- Per approved Council Motion #44, the FY 2022 Adopted Budget includes \$98,200 for 1.00 FTE Network System Specialist to be housed in ISD and service the Transportation Department, contingent on Wi-Fi on busses.
- Per approved Council Motion #95, the FY 2022 Adopted Budget includes \$98,200 for 1.00 FTE Cyber Security Analyst to specifically focus on administering network-centric security tools.

Revenues

The Information Services Department (ISD) primarily recovers its operational costs through fixed and variable reimbursements from user departments via Interdepartmental Charges for Services, which are allocated based on methodologies developed for each of its funds. FY 2022 fixed reimbursement rates were developed to fund the Department at FY 2021 operating service levels plus any approved requests, less one time approvals from the prior fiscal year. In addition, the 311 Call Center is fully funded by the General Fund.

The Department's FY 2022 total available funding, which includes \$438,200 from direct General Fund support for the 311 Call Center, is budgeted at \$33,008,400. FY 2022 revenues for the Internal Service functions are budgeted at \$32,570,200, \$2,430,400 less than the FY 2021 Amended Budget. This amount includes an increase of \$1,568,700 in Beginning Balance in addition to:

- \$1,219,800 increase for contractual obligations in FY 2022 that include licensing, annual maintenance, and support for citywide department programs and software.

- A decrease of \$2,023,600 in requests for information systems equipment charges, which is intended to align with anticipated expenses in FY 2022 for customer requests for computer and telephone equipment.
- A decrease of \$3,869,900 for transfers in primarily consisting of CARES Act funding in FY 2021 to cover COVID-19 related expenditures in ISD.

Expenditures

Appropriations for FY 2022 are budgeted at \$26,849,800, a decrease of \$6,595,200 below the FY 2021 Amended Budget. Personnel Services appropriations are increasing by \$1,132,500, Non Personnel appropriations are decreasing by \$7,583,600 and Interdepartmental Services appropriations are decreasing by \$144,000.

Non Personnel Appropriations

Non Personnel Services is budgeted at \$17,144,100, a decrease of 30.7 percent or \$7,583,600 when compared to the FY 2021 Amended Budget. The Department's Budget includes various requests, which are offset by reductions for one-time appropriations approved in FY 2021. Some of the significant requests include:

- \$144,500 decrease for ongoing communication charges for services related to equipment purchased in FY 2021.
- \$829,800 increase for maintenance and support fees of previously acquired software as well as contractually obligated fee increases.
- \$3,630,500 decrease to new and replacement machinery and equipment for one-time purchases primarily funded by the CARES Act.

- \$2,903,500 decrease for the lease financing payment due in FY 2022 on the new financial system Tyler MUNIS, which replaces PeopleSoft Financials and Human Resources Management System.
- \$1,795,400 decrease for customer technology requests including hardware, software, and telecommunications.

Interdepartmental Services Appropriations

The Department's Interdepartmental Services (ID) Budget totals \$1,266,200, which is a decrease of 10.2 percent or \$144,100 from the FY 2021 Amended Budget. This decrease is comprised mostly of Facilities Management charges, City Hall Rent charges, and Security Assessment charge.

Staffing

Personnel Services Appropriations

The Information Service Department's Personnel Budget totals \$8,439,500, which is a 15.5 percent or \$1,132,500 increase from the FY 2021 Amended Budget. This increase includes Memoranda of Understanding salary provisions, employee benefit costs, and the transfer of a filled Network Systems Specialist position from Airports at 1.0 FTE in FY 2022. This position will continue to be dedicated to Airports.

Consistent with Council Motion #44, the FY 2022 Adopted Budget includes:

- One (1) Network System Specialist at 1.00 FTE to be housed in ISD and service the Transportation Department, contingent on Wi-Fi on busses.
Position Cost: \$98,200

Consistent with Council Motion #95, the FY 2022 Adopted Budget includes:

- One (1) Cyber Security Analyst at 1.00 FTE to specifically focus on administering network-centric security tools.
Position Cost: \$98,200

Additional new positions contributing to this increase is the addition of:

- One (1) Information Services Supervisor at 1.00 FTE to be housed in ISD for Planning and Development Department. This position will be responsible for and support all aspects of the Accela program citywide.
Position Cost: \$118,000
- One (1) Programmer/Analyst IV at .75 FTE to be housed in ISD for Planning and Development Department. This position will be responsible for and support all aspects of the Accela program citywide. It will alleviate the need for external programming and development services.
Position Cost: \$80,000
- One (1) Senior Network Systems Specialist at .75 FTE to be housed in ISD for Airports. The volume and complexity of Airports IT systems has grown. This additional position will allow for mitigation of back-up and emergency responsiveness risks.
Position Cost: \$81,800

Department Staffing Detail

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2020 Adopted</i>	<i>FY 2021 Final</i>	<i>FY 2021 Amended</i>	<i>FY 2022 Changes</i>	<i>FY 2022 Adopted</i>
Administration Division	9.00	10.00	10.00	1.00	11.00
Systems Applications Division	14.00	14.00	14.00	1.00	15.00
Computer Services Division	27.75	28.00	28.00	1.75	29.75
Communications Division	6.75	7.00	7.00	1.00	8.00
GIS Division (1)	6.75	7.00	8.00	.75	8.75
Total	64.25	66.00	67.00	5.50	72.50

Note:

(1) The FY 2021 Amended column increased by 1.0 FTE in the GIS Division. This increase is due to the 2nd Amendment to the Position Authorization Resolution (PAR) amendment approved by Council during FY 2021, which added a Programmer/Analyst IV for the City Attorney's Office, effective December 10, 2020.

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted	Percent Change
Beginning Balance	3,500,198	5,344,095	7,415,000	8,983,700	21.2
Fiscal Year Revenues:					
Taxes	183	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	0	17,290	0	333,100	0.0
Fines	0	0	0	0	0.0
Other Revenue	127,646	171,291	88,400	90,700	2.6
Interdepartmental Charges for Services	17,315,616	20,454,315	22,841,600	22,181,900	(2.9)
Misc. Revenue	80,433	25,124	2,400	197,500	8,129.2
Transfers	883,820	924,989	4,653,200	783,300	(83.2)
Total Fiscal Year Revenues	18,407,698	21,593,009	27,585,600	23,586,500	(14.5)
Funding Facilitated by Department	21,907,895	26,937,104	35,000,600	32,570,200	(6.9)
Memo Item:					
Citywide General Fund Support	345,245	425,353	419,000	438,200	4.6
Total Available Funding	22,253,141	27,362,457	35,419,600	33,008,400	(7.3)
Appropriations by Amount					
Personnel Services	5,840,777	6,529,005	7,307,000	8,439,500	15.5
Non Personnel Services	9,936,582	12,261,884	24,727,700	17,144,100	(30.7)
Interdepartmental Services	1,173,031	1,355,298	1,410,300	1,266,200	(10.2)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	16,950,390	20,146,187	33,445,000	26,849,800	(19.7)
Appropriations by Percentage					
Personnel Services	34.5	32.4	21.8	31.4	15.5
Non Personnel Services	58.6	60.9	73.9	63.9	(30.7)
Interdepartmental Services	6.9	6.7	4.2	4.7	(10.2)
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	(19.7)

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Department Appropriations by Fund Classification - FY 2022 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	0	8,983,700	0	8,983,700
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	333,100	0	333,100
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	90,700	0	90,700
Interdepartmental Charges for Services	0	0	0	0	22,181,900	0	22,181,900
Misc. Revenue	0	0	0	0	197,500	0	197,500
Transfers	0	0	0	0	783,300	0	783,300
Total Fiscal Year Revenues	0	0	0	0	23,586,500	0	23,586,500
Funding Facilitated by Department	0	0	0	0	32,570,200	0	32,570,200
Memo Item:							
Citywide General Fund Support	438,200	0	0	0	0	0	438,200
Total Available Funding	438,200	0	0	0	32,570,200	0	33,008,400

Appropriations							
Personnel Services	355,900	0	0	0	8,083,600	0	8,439,500
Non Personnel Services	1,500	0	0	0	17,142,600	0	17,144,100
Interdepartmental Services	80,800	0	0	0	1,185,400	0	1,266,200
Contingencies	0	0	0	0	0	0	0
Total Appropriations	438,200	0	0	0	26,411,600	0	26,849,800

Department Appropriations by Fund Type

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted (Amount)	FY 2022 Adopted (Percentage)
Operating	16,950,390	20,146,187	33,445,000	26,849,800	100.0
Capital	0	0	0	0	0.0
Debt Service	0	0	0	0	0.0
Total	16,950,390	20,146,187	33,445,000	26,849,800	100.0

Notes:

Department Appropriations by Fund Classification – FY 2022 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

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Parks, After School, Recreation and Community Services Department

PARCS Mission Statement

Through our dynamic and dedicated staff, we enhance the quality of life for the community by providing: safe, clean, accessible parks and community centers offering diverse programs and recreational activities and fostering meaningful community partnerships.

Effective July 1, 2021, the Parks, After School, Recreation and Community Services (PARCS) Department is comprised of four divisions: Administration; After School Recreation and Community Services; Parks Maintenance; and the Office of Neighborhood Safety and Community Engagement (ONSCE).

In January 2018, the City Council adopted the Parks Master Plan Update. The adoption marked the culmination of nearly 18 months of community outreach, stakeholder engagement, staff analysis, and a comprehensive evaluation of parks and amenities. The Plan serves as the visionary guide for improving Fresno's parks, open space, and recreational services. The Plan provides recommendations, strategies, and highlights the community's priorities for improvements.

Throughout Fiscal Year 2021, PARCS adapted programming to support the City's response to the COVID-19 pandemic. Many in person recreational programs were suspended and access to parks facilities were modified to curb the spread of the coronavirus. As the City continues its phased reopening, PARCS has refocused its efforts on implementing the Parks Master Plan's recommendations, which include the main strategic goals of funding, standardizing maintenance practices, prioritizing park improvements and expansion, developing partnerships and collaboration for meeting programming needs, and formalizing advocacy for parks.

Measure P Special Sales Tax

On July 18, 2018, the City Clerk received an Initiative Petition proposing the Fresno Clean and Safe Neighborhood Parks Tax (Measure P). The Measure P tax ordinance is estimated to generate \$37.5 million annually for 30 years. On February 18, 2021, the City Council certified Measure P as passed, and collection of the special sales tax will begin July 1, 2021, and the first deposits of the special sales tax are expected to be received October 2021. For FY 2022, the total estimated revenue receipts for Measure P are \$29,573,100. Measure P proceeds would be utilized to fund specific purposes defined in the ballot measure:

- (1) Improving and Maintaining Safe, Clean Neighborhood Parks and Playgrounds.
- (2) New Neighborhood Parks; Senior and Youth Recreation Facilities.
- (3) Youth and Senior Recreation Programs; After School Programs; and Job Training for Youth and Veterans.
- (4) Expanded Access to Arts and Culture.
- (5) Safe Walking and Biking Trails; Street Beautification and Litter Removal; and the San Joaquin River Parkway.

- (6) Program implementation, planning and plan updates, program and project innovation, and audit and oversight support.

The revenues generated by the Measure P use tax shall be allocated by the City of Fresno on an annual basis with additional independent oversight provided by a new Parks, Recreation and Arts Commission (Commission) consisting of nine (9) members. The nine-member Commission has been appointed by the Mayor and approved by City Council. The Commission shall have primary authority on behalf of the City to conduct hearings and receive public input on programs, facilities, and services funded with Measure P, and to make recommendations to the City Council for adoption of Measure P expenditures in connection with the annual budget process.

Parks Maintenance Division

The Parks Maintenance Division oversees the maintenance of parks facilities, custodial services, and irrigation of over 80 parks, representing about 1,200 acres of open space. The Division also assists in facilitating park improvement projects, playground equipment replacement and installation. They are responsible for the maintenance and upkeep of specialized amenities such as splash pads, sports courts, and ball fields.

In addition, through a combination of Federal, State and Local Grants, CDBG, General Fund, and support from local community groups, the following list of projects represents some, but not all of the various projects that have been funded: ADA improvements at Frank H. Ball and Pinedale; challenger course at Romain Park; perimeter fencing around California Tupman Park; lighting improvements at Cary Park; restroom and field lighting at Hinton; soccer field

rehabilitation at JSK park; tot lot replacement at Dickey park; and splash park at Fink-White.

After School Recreation and Community Service Division

The After School Recreation and Community Service Division will provide both virtual and in-person programming platforms responsive to all Public Health guidelines. PARCS programs offer fun, positive, and healthy sports, recreational, leisure programs, activities, and science programming all at low or no cost to the participants. One of the primary goals of the Division is to provide services that keep children and teens engaged in safe activities that provide enrichment opportunities.

The PARCS Department fosters partnerships and collaborates with multiple agencies and community groups to provide the community with diverse recreational opportunities. Despite the public health challenges, PARCS continues its partnership with Fresno Unified School District with anticipation to utilize their High School pools to offer swim lessons and recreation swim opportunities, and with the SPARK (Sports, Play, Active Recreation for Kids) Program. The program is provided in collaboration with FUSD to provide a supervised venue for nearly 3,000 kids at 29 school sites where they learn and develop a healthy, productive lifestyle through recreation.

The Empowerment Management Team (EMT) Program, first introduced in 2016 with 20 students, has grown to nearly 80 in recent years. The Program serves as a leadership program for at-risk teens and provides them with job training opportunities. This program, along with the Summer Job Internship program, which was transferred to PARCS in July of 2020, and through coordination with the Office of Neighborhood Safety and Community Engagement, will provide

a meaningful experience to participants starting in May 2021.

Youth and families benefit through the various After School Recreation Programs at PARCS neighborhood centers. Activities include karate, Neighborhood Park sports leagues, tournaments, cooking classes, drama, and much more. Educational components are also regularly integrated year-round, with services such as homework centers, computer lab, teen leadership development, mentoring, and community services projects. Therapeutic recreational activities are offered at Inspiration Park. All of the Neighborhood programs offer a safe haven for families to congregate in a fun and social environment leading to a higher quality of life. PARCS is excited to expand and adapt programming such as after school recreation to match community needs, and will continue to adapt programs to the changing environment related to the COVID-19 emergency.

Office of Neighborhood Safety and Community Engagement (ONSCE)

The Office of Neighborhood Safety and Community Engagement (ONSCE), which was transferred from the Police Department to the PARCS Department in April 2021, responds to the fluctuating needs of the community by providing quality engagement and service to the diverse population of Fresno. This is accomplished by increasing collaborative efforts to minimize violence in the community, providing support for Fresno youth and families through partnerships, and offering community services and referrals such as, but not limited to, job readiness, training, tutoring, mentoring and tattoo removal including a Hospital-Based

Violence Intervention Program with a street outreach element.

ONSCE will also support efforts undertaken by community-based organizations and Care Fresno, with their learning sites and resources established in gang violence hot spots and apartment complexes. The goal of the project is to create a safer neighborhood for youth and residents of Fresno with the objective of developing and implementing a comprehensive social service strategy that focuses on positive outcomes for victims of gang violence and youth at high risk for gang involvement. The project will bring together community organizations, faith-based programs, social service organizations, and city and county institutions.

The Youth Sports Program or “bitty sports” is a fee-based program offered to youth between the ages of 3 and 12. Over 1,000 youth participate in a variety of sports programs including soccer, rugby, indoor soccer, volleyball, t-ball, and basketball. These programs focus on building teamwork, skills development, and sportsmanship.

The fee-based Adult Sports Program is offered year-round to provide participants a healthy outlet to enjoy organized, structured sport activities. Currently, PARCS offers adult league play for baseball, softball, flag football, basketball, and soccer. These leagues are hosted in the evening hours to accommodate busy work schedules. Both youth and adult sports programs are being provided in a manner consistent with health guidelines, including allowed attendee numbers.

PARCS Senior Programs, typically offered in partnership with Fresno-Madera Area Agency on Aging (FMAAA) and the Fresno Economic Opportunities Commission (FEOC) provides

nearly 40,000 meals on an annual basis for Fresno's mature adult population. In addition to providing meals, the senior programs also offer a variety of activities, field trips, and health and wellness opportunities year-round. Given the vulnerable nature of the population, senior programs are being operated as can be approved through the Public Health Department and with the utmost care for the health of our senior participants.

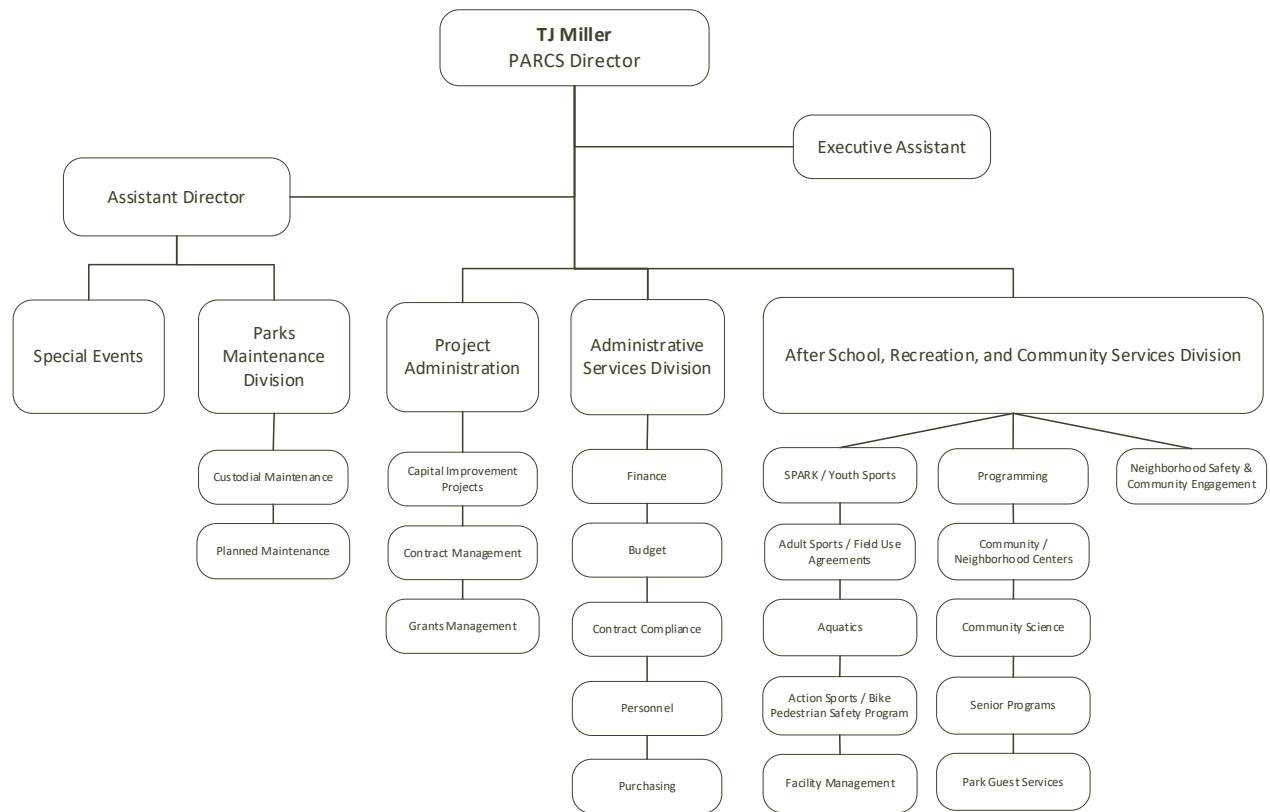
PARCS also provides leadership and support to numerous community special events. Special Events staff oversees the logistics of all events taking place at PARCS' Department venues, including Woodward Park, Roeding Park, Regional Sports Complex, Eaton Plaza, Chukchansi Stadium, Rotary Amphitheater, and Veterans Memorial Auditorium. Events include: concerts, walks/runs, weddings, festivals, and sporting events. Many of these events benefit non-profit charities within the community.

In addition to handling events at PARCS' venues, Special Events staff also oversees the logistics of citywide events. Some of these include the Christmas Parade, California Classic Weekend and the Veteran's and Martin Luther King Jr. parades.

Each year, Special Events plans to coordinate an eight- week long Movies in the Park Program at Eaton Plaza as well as other various neighborhood parks. This is a family-friendly free event that draws thousands of community members throughout the summer season. PARCS looks forward to providing these activities as allowable and safe under public health guidance.

The PARCS Department's core services have been modified for, and will continue to adapt to, precautionary measures implemented in response to the COVID-19 pandemic. Programs may be available and/or operational as typically scheduled, or may be modified in mode of delivery, allowed attendance, or schedule depending upon the public health guidance in place at any given time.

Parks, After School, Recreation and Community Services Department

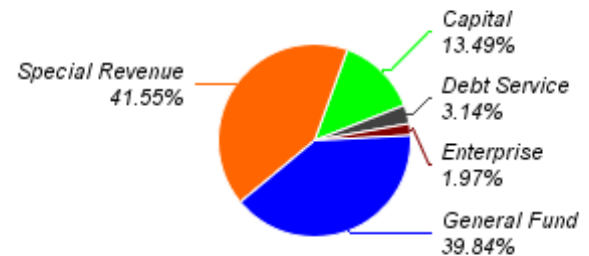


PARCS Department Budget Snapshot

Operating and Capital Appropriations by Fund Type

<u>Operating</u>	<u>FY 2021 Amended</u>	<u>FY 2022 Adopted</u>	<u>Variance</u>
General Fund	23,166,600	16,305,900	(6,860,700)
Special Revenue	2,213,800	7,833,000	5,619,200
Capital	202,300	238,800	36,500
Enterprise	881,000	1,142,600	261,600
Total Operating	26,463,700	25,520,300	(943,400)
<u>Debt Service</u>			
Debt Service	1,826,100	1,826,900	800
Total Debt Service	1,826,100	1,826,900	800
<u>Capital</u>			
General Fund	6,793,900	6,850,000	56,100
Special Revenue	594,200	16,317,700	15,723,500
Capital	6,446,400	7,603,200	1,156,800
Total Capital	13,834,500	30,770,900	16,936,400
Grand Total	42,124,300	58,118,100	15,993,800

FY 2022 Appropriation Fund Type Chart



Home Department	Fund Type	FTE
PARCS Department	General Fund	64.26
PARCS Department	Special Revenue	7.74
Grand Total		72.00

Major Capital Projects by Appropriations

<u>Department</u>	<u>Project</u>	<u>Fund Type</u>	<u>2022 Adopted Budget</u>
PARCS Department	PC00007 - Parks Facilities Rehab	Capital	5,053,700
PARCS Department	PC00007 - Parks Facilities Rehab	Special Revenue	441,800
PARCS Department	PC00244 - \$4M PARCS GF F22M113	General Fund	4,000,000
PARCS Department	PC00237 - Carryover -F21F13	Special Revenue	3,619,600
PARCS Department	PC00232 - Prop68 Renovation Funding Gap	Special Revenue	3,533,800
PARCS Department	PC00243 - Acquisition & Arts F22M110	General Fund	2,100,000

Service Impacts

Approved Council Motions Per Budget Hearings

- Motion #24 allocating \$2 Million for a South Tower Park on Elizabeth and Broadway. Funding for this project includes \$250,000 from General Fund and the remaining \$1,750,000 from Measure P New Parks and Facilities.
- Motion #70 and #113, allocating \$500,000 from the General fund towards the rehabilitation of the vacant Roessler Winery building located at the Discovery Center.
- Motion #98 and #102 to fund \$500,000 towards the acquisition of El Dorado Park from Measure P New Parks and Facilities. This total amount included the reallocation of \$100,000 from the elimination of the Fiscal Year 2021 Continuing Resolution Motion #29.
- Motion #110 allocating \$2.1 million from the General Fund towards the establishment of a Park(s) Acquisitions and Arts Fund.
- Motion #113 allocating \$4 million to the PARCS General Fund appropriations.

Revenues

The Parks, After School, Recreation and Community Services (PARCS) Department's Total Available Funding is \$56,632,000, 59.5 percent or \$21,133,400 more than the FY2021 Amended Budget and includes \$553,300 of prior year carryover. Total Fiscal Year Revenues are budgeted at \$34,687,100, 229.6 percent or \$24,161,700 higher than the FY2021 Amended Budget of \$10,525,400.

Beginning Balance is budgeted at \$553,300; the net decrease of \$19,500 below the FY 2021 Amended Budget is a result of a timing effect between planned expenditures for grants and

special revenue funds and the collection of revenue reimbursements.

Measure P special tax revenues in the PARCS Department are budgeted at \$26,246,100. This accounts for nine months of revenue due to timing delay in receipts and is based on the overall forecast of Sales & Use Tax of \$105,148,800 million. Additional Measure P revenues of \$3,327,000 are also budgeted in the Public Works Department for parks maintenance services provided by Public Works.

Intergovernmental Revenues are budgeted at \$3,368,600; the increase of \$1,676,400 or 99.1 percent above the FY 2021 Amended Budget is primarily due to grants associated with Office of Neighborhood Safety and Community Engagement, which was transferred to the PARCS Department in FY 2021. These grants include the Office of Juvenile Justice and Delinquency Prevention (OJJDP) FY 19 Supporting Victims of Gang Violence and the California Violence Intervention and Prevention (CalVIP20) grants.

Charges for Services are budgeted at \$2,332,700, an increase of \$86,000 above the FY 2021 Amended Budget. This increase is intended to more accurately reflect the restart of activity levels that have been impacted by the COVID-19 pandemic; offset by the elimination of graffiti revenue collections from the Department of Public Utilities.

Other Revenue is budgeted at \$640,400. The increase of \$75,400 above the FY 2021 Amended Budget is due to higher anticipated activity and rentals during the six month season at Camp Fresno.

Transfers are budgeted at \$1,826,900, this net decrease of \$3,739,600 is mainly due to the

elimination of reimbursement for CARES related expenditures in FY 2021.

Expenditures

The FY 2022 Appropriations in the PARCS Department have been established to align with a variety of guidelines and to ensure maximum transparency. These include ensuring that:

- General Fund appropriations are no less than the FY 2018 Actuals as reflected by the City's Consolidated Annual Financial Reports (CAFR) per Measure P Section 17-1403 (f) and any excess above this amount is budgeted in Measure P. This amount is \$14,819,300.
- The PARCS Operating Budget is mainly a reflection of current level of service and that future growth in service is driven with the input of the Community and the Measure P Commission.
- The consolidation of the PARCS related activities under the PARCS Department to provide a transparent budget. These include the reallocation of the Parks Landscaping Maintenance services performed and previously budgeted in the Public Works Department. Although the duties will remain under the purview of the Public Works Department to ensure maximum efficiencies, the budget and respective costs will now be reflected under the PARCS Department.
- The realignment of the Irrigation and Carpentry duties from the PARCS Department to the Public Works Department. Similar to Landscaping, these duties will be performed by and be part of the Public Works Department, but will be included in the PARCS Department's budget to ensure full cost transparency.
- The reallocation of the Graffiti Division out of the PARCS Department and into the

Department of Public Works.

- The complete reallocation of the Office of Neighborhood Safety and Community Engagement (ONSCE) from the Police Department to the PARCS Department per the Direction of Council via Motion #51 and approved during the FY 2021 Continuing Resolution Budget.

Appropriations are budgeted at \$58,118,100, an increase of \$15,993,800 or 38 percent above the FY 2021 Amended Budget of which \$23,155,900 is General Fund. Measure P Section 17-1403 (f) establishes that the minimum funding must be equal to or greater than the FY 2017-18 spending levels. The PARCS Department spending levels for FY 2017-18 were \$14,819,300 as published by the Consolidated Annual Financial Reports. Appropriations in General Fund exceed the FY 2017-18 spending level in the PARCS Department by \$8,336,600. Since FY 2017-18, PARCS ongoing operating budget has grown to reflect inflation, minimum wage increases, and growth in costs and services such as additional appropriations aligning utilities to actual costs, bringing services previously performed by outside parties in house such as the programming services at Inspiration Park amongst others. The Parks Department total Operating Budget for FY 2022 includes the appropriations for these services in excess of General Fund appropriations in Measure P.

General Fund

The General Fund (GF) appropriations are entirely for Operating functions and include \$8,110,900 for Personnel Costs, \$11,900,700 for Non-Personnel Costs and \$3,144,300 in Interdepartmental Service Charges. It should be noted that \$6,850,000 was added to the Department's GF non-personnel appropriations per approved motions #24, #70, #110, and

#113. An additional \$4,560,800 in operating appropriations has also been included in Measure P. Personnel Appropriations include request for a Community Recreation Supervisor II position – during the Fiscal Year it was determined that due to the scope and level of administrative duties associated with the grants transferred with the ONSCE Division, and the level of additional reporting required with Measure P, a Business Manager position was necessary. This position replenishes the use of a position converted for this purpose and is further detailed in the Staffing Section of this Department, aside from this new position in FY 2022, the Departments appropriations remain status-quo and will be expanded once the Community and Measure P Commission can weigh in on the use of the special sales tax revenue.

Outside Agency Support that continues to be part of the FY 2022 Budget include:

- \$78,000 for the Fresno Madera Agency on Aging Joint Powers Agreement.
- \$15,000 for the Legion of Valor to the Veterans Memorial Museum established as part of the Community Investment Programs in the early 2000's.
- \$150,000 for the Granite Park Contract with the Central Valley Community Sports Foundation.
- \$250,000 for the Weekend Recreation and Fitness Program established with Fresno Unified.

Graffiti Team

In order to maximize efficiencies, realign the growth of the Graffiti Team and expand the scope of services, in FY 2022, total appropriations of \$1,219,700 are being moved out of the PARCS Department and will now be reflected in the Public Works Department. Appropriations of \$75,000 have been budgeted

in the PARCS Department for anticipated billable work provided to PARCS for graffiti removal.

Landscaping, Irrigation and Carpentry

The landscaping functions of the parks has historically been performed by, and the respective resources budgeted under, the Public Works Department. This has unintentionally created an incomplete picture of the true resources allocated to the efforts of park maintenance. At the same time, due to the nature of the functions which align with those that are performed by the Public Works Department, efficiency and efficacy is gained by the continued performance of these duties by the Public Works Department. It is the intent of this budget to consolidate these efforts to reflect all of the true resources allocated to PARCS, while maintaining the advantages of economies of scale through the performance of the duties by Public Works. As such, the Irrigation and Carpentry functions will be under the purview of the Public Works Department and the respective budget totaling \$1,831,300 will be housed in the PARCS Department. The total budget that has been included in PARCS for Landscaping is \$2,963,700, which does not include Temporary Staffing anticipated to be included with the American Rescue Plan.

Measure P Existing Park Capital and O&M

Appropriations are budgeted at \$11,793,300, this amount consist of overages from General Fund operations of \$2,570,700 in addition to Capital improvement and funding shortfalls as follows:

- \$750,000, which includes \$200,000 of the remaining balance of the FY 2019 Council Motion #17-3a and an anticipated funding gap of \$550,000 for the refurbishment of the Pilibos turf.

- \$75,000 for the remaining balance of the FY2019 Council Motion #17-3a for security light improvements at Granny's Park.
- \$929,200 for funding gap for the Maxie L. Parks design and improvements of the HVAC, which is estimated to be \$1.1 million.
- \$5,000 for the remaining balance of the FY 2021 Council Motion #25 to reseed Jaswant Singh Khaira (JSK) Park.
- \$200,000 for the remaining balance of the FY 2021 Council Motion #30 for installation of additional lighting at Vinland Park.
- \$10,000 for the remaining balance of the FY 2021 Council Motion #38 for security upgrades at River Bottom Park.
- \$100,000 for the remaining balance of the FY 2021 Council Motion #39 for installation of a shade structure at Logan Park.
- \$3,619,600 for the remaining unspent balance of the \$5 Million FY 2021 Council Motion #13.
- \$3,533,800 for a Proposition 68 grant application funding gap for Quigley Park improvements. The Department has submitted a grant application to the state, and as per requirements of the grant, if the City becomes a finalist, the City must be able to prove that the funding gap for completion is included in the budget. If the grant is not awarded, then this balance would be submitted to the PARCS Measure P Commission for a reduced scope on this project or for other considerations. The estimated total cost for this project which also included funding in Urban Growth Management appropriations is \$12,033,700.

Measure P New Parks and Facilities

The FY2022 Budget includes \$6,345,600 for the following:

- \$1,965,100, to establish a citywide Senior Center. The appropriations will fund

preparation of a business plan, site selection, preliminary design, and CEQA/NEPA documentation in FY 2022.

The funds for this project are comprised of \$965,100 from the remaining balance of the FY 2019 Council Motion #17-3c for the Multi Generation Center; \$100,000 of the remaining balance of the FY 2019 Council Motion #11 for a Mature Adult Business Plan, \$500,000 for the remaining balance of the FY 2020 Council Motion #1 for a Specific Senior Center and an anticipated additional need of \$400,000 for the Business Plan. If additional appropriations are needed, the Department will return to Council for additional spending authority during the year or through the FY 2023 budget process.

- \$1,750,000 for the development of a new South Tower Park approved by Council Motion #24. Total funding for this project in FY 2022 is \$2 million with \$250,000 budgeted in General Fund.
- \$30,000 for a new Milburn and Dakota Park. In addition to the \$30,000 budgeted in Measure P, \$308,000 has been budgeted in Urban Growth Management (UGM) in support of this project and a grant has been submitted to the State for Proposition 68 funding. The total estimated cost for this project is \$8,644,700.
- \$600,500 which includes \$373,500 from the remaining balance of the FY 2020 Motions #48 and #52 and an anticipated additional need of \$227,500 for the Bulldog and Sixth Building.
- \$1,500,000 for the Van Ness Triangle Park located at Echo and Weldon.
- \$500,000 for the acquisition of El Dorado Park approved per Motion #98 and #102.

Measure P Youth, Senior Program and Job Training

Appropriations are budgeted at \$1,990,100.

This amount consists of overages from General Fund operations in addition to \$240,200 for the staffing and building costs associated with the Office of Neighborhood Safety and Community Engagement, which includes \$100,000 for the Summer Youth Internship Program. Additional appropriations are also included under Grant Program for this unit.

Grant Program

Grant related appropriations are budgeted at \$2,110,300. These appropriations are mainly comprised of:

- \$248,600 for the remaining balance of the Office of Juvenile Justice and Delinquency Prevention (OJJDP) FY 19 Supporting Victims of Gang Violence grant. This grant provides funding for direct support services for victims of gang related violence.
- \$188,100 for the remaining balance for the Pedestrian and Bicycle Safety Education program from the California Office of Traffic Safety.
- \$1,264,700 for the remaining balance of the California Violence Intervention and Prevention (CalVIP20) grant. The funding for this grant is intended to assist Community Based Organizations in expanding violence reduction strategies to reduce violent crime and to provide support to victims of violence in high risk or low income areas.
- \$249,400 for the remaining balance of the Maxie L. Parks improvements grant from the Department of Forestry and Fire Protection from the greenhouse gas reduction funds.
- \$48,600 for the remaining balance of the Hinton Improvements Grant from the State

of California Departments of Parks and Recreation.

- \$50,300 for the Romain Futsal Court from the State of California Natural Resources Agency pursuant to the California Clean Water, Clean Air, Safe Neighborhood Parks and Coastal Protection Act of 2002.
- \$10,000 for the pickle ball court at Rotary East from the East Rotary Club of Fresno.
- \$50,600 corresponds to the balances of grants received in FY 2021 that were unable to be expended due to the impact of the COVID-19 pandemic, such as the PG&E Better Together Grant, Learner Pool Operations from the Fresno United Neighborhoods, the Redwood Connect, and US Soccer Grant.

Throughout the year, PARCS will continue to pursue additional grant funding opportunities from various sources. This budget only reflects those grants that have been awarded. Various grant applications have been submitted and, should PARCS become a recipient of these applications, the Department will return to Council for approval of additional appropriations throughout the Fiscal Year.

Contracted Services

The PARCS Department provides After School Recreation and Science program instructions to Fresno Unified, Fresno County Office of Education, Clovis Unified and other entities on a contractual basis. Appropriations for Science Programming have been budgeted at \$207,000 and After School Recreation at \$432,300 for a total budget of \$639,300.

Japanese Garden

Appropriations for the Shinzen Japanese Gardens have been budgeted at \$134,200. These appropriations are intended to provide maintenance support per the current

agreement with the Shinzen Friendship Garden Inc.

Memorial Auditorium

Appropriations for the Memorial Auditorium are budgeted at \$104,600. These funds are intended to provide building repairs and maintenance of the historic building.

Camp Fresno

Camp Fresno appropriations are budgeted at \$143,700. The funds are intended to provide operations support and improvements during the six month operating season.

Woodward Park Amphitheater

Appropriations are budgeted at \$80,500 and are utilized to provide repairs and improvements to the facility.

Municipal Golf Course

Appropriations include \$126,200 for the Debt Service on the Riverside Golf Course in addition to \$792,200 for capital improvements as outlined by the current lease agreement with EBIT Golf Inc.

Debt Service

Appropriations for payment of the PARCS Impact Bond Debt are budgeted at \$1,826,900. These payments are funded 51 percent from the Parks Impact Fee Fund and 49 percent by General Fund.

Capital

The PARCS Department Capital Projects continue to maintain the unspent appropriations allocated to each Council District. The combined total for these remaining balances associated with the 2018 Council Motion 18 are budgeted at \$556,400.

The respective remaining balance amounts for each Council District can be found in the Capital Section of this book.

In addition to these funds, the anticipated revenue receipts and balances in UGM funds are being appropriated and its use will be determined based on specific qualifications and criteria each project must first meet. Projects that have met this criteria and include funding in FY 2022 are:

- \$308,000 for the estimated funding gap between the application for Proposition 68 Grant funding and the total project cost for the Milburn and Dakota Park.
- \$1,471,000 for the estimated funding gap between the application for Proposition 68 Grant funding and the total project cost for the Church and Oranewood Park. The estimated total cost for this project is \$7,821,000.
- \$160,800 for the remaining balance for the Tollhouse Tot Lot and ADA Improvements driven by the FY 2021 Council Motion #28.
- \$15,000 remaining balance for the South East Fresno Community Economic Development Association FY 2021 Council Motion #18.

Additional information on Capital Projects can be found on the Capital Section of this book.

Community Development Block Grant (CDBG)

Appropriations for Senior Hot Meals and Programming, After School Recreation and Capital Improvements funded by the Community Development Block Grant (CDBG) funds are discussed in detail under the Planning and Development Department.

Staffing

The FY 2022 Adopted Budget includes the net reallocation of seventeen (17) Full Time Equivalents (FTE). Twenty (20.0) FTE's are being moved out of the PARCS Department to the Public Works Department. These positions include 12.0 FTE's in the Graffiti Division at a total budget of \$928,200; 6.0 FTE Irrigation Specialists, and 2.0 FTE Maintenance Carpenter positions at a total budget of \$615,300. As previously discussed, the intent of the reallocations is to achieve maximum efficiencies, but the funding will remain as part of the PARCS Department for full transparency and consolidated reporting. The remaining 3.0 FTE positions, at a total budget of \$233,100, were moved to the PARCS Department from the Police Department in FY 2021 per the 5th Position Authorization Resolution due to Council

Motion #51, directing the creation of the Office of Neighborhood Safety and Community Engagement under the PARCS Department. The reallocation of these positions was formally approved by Council in April of 2021.

Additionally, the PARCS FY 2022 Budget includes \$83,100 for the restoration of a Community Recreation Supervisor II at 1.0 FTE effective July 1, 2021. During Fiscal Year 2021 it was determined that due to the scope and level of administrative duties associated with the grants transferred with the ONSCE Division, and the level of additional reporting required with Measure P, a Business Manager position was necessary and a vacant Community Recreation Supervisor II was converted to a Business Manager. The new FY 2022 Community Recreation Supervisor II restores the conversion.

Department Staffing Detail

Position Summary					
Division	FY 2020 Adopted	FY 2021 Final	FY 2021 Amended	FY 2022 Changes	FY 2022 Adopted
Administration Division ⁽¹⁾	11.00	13.00	13.00	1.00	14.00
Recreation & Community Services Division ⁽²⁾	29.00	26.00	26.00	0.00	26.00
Office of Neighborhood Safety and Community Engagement ⁽³⁾	0.00	0.00	3.00	0.00	3.00
Parks Division ⁽⁴⁾	36.00	37.00	37.00	(8.00)	29.00
Graffiti Division ⁽⁵⁾	0.00	12.00	12.00	(12.00)	0.00
Total	76.00	88.00	91.00	(19.00)	72.00

⁽¹⁾ Reallocation of 1.0 FTE from Recreation and Community Services Division to the Administration Division.

⁽²⁾ Reallocation of 1.0 FTE to the Administration Division and the addition of 1.0 FTE Community Recreation Supervisor II.

⁽³⁾ Transfer of 3.0 FTE from the Police Department to the PARCS Department via the 5th PAR in FY 2021.

⁽⁴⁾ Reallocation of 8.0 FTE which includes 6.0 FTE Irrigation Specialist and 2.0 FTE Maintenance Carpenters to the Department of Public Works.

⁽⁵⁾ Reallocation of 12.0 FTE in the Graffiti Division from the PARCS Department to the Public Works Department.

Impact of Capital Infrastructure Construction on Operations

The PARCS Department anticipates an increase of the operations and maintenance cost related to improvement and new capital projects in the upcoming years. The proceeds from the Fresno Clean and Safe Neighborhood Parks tax ordinance (Measure P), will provide PARCS Department with the ability to fund improvements and the development of new parks. The projects that are included in FY 2022 that will generate significant operational costs or savings in future years include:

Bulldog & Sixth Building Community Center:

The Community Center will be completed by the end of FY2022. This Center has two main buildings to provide various community programs. Minimum staffing requirements anticipated will be four (4) full time employees (FTE); and operations cost of \$50,000 which is comparable to similar facilities.

Citywide Senior Center: The citywide Senior Center anticipated minimum staffing scenario for a healthy active center, open 7 days a week, is ten (10) FTE and an annual operations cost of \$200,000.

Van Ness Triangle Park: This park is approximately 1/3 of an acre and should be completed in Spring/Summer 2022. Anticipated cost for routine maintenance and operations is \$15,000.

Quigley Park Improvements: Amenities will include a new grand pedestrian entrance and plaza. The plaza will include a splash park with water features, a natural seat wall, an outdoor classroom/spectator area, a children's playground with swings & play structures, a

plaza picnic area, a teen/adult play area featuring a net climber, rock wall and slack-line, and a large picnic area with a shade structure. The Park will also include construction of an approximately 5,000 square-foot new community center, two new multi-use courts for futsal, basketball & tennis games, a new soccer field with sports lighting, a new baseball diamond with sports lighting, a new dog park, a sand volleyball court and walking paths throughout the park with solar convenience lighting along the pathways. The project will also include planting of approximately 75-100 new trees and relocation of 50 smaller trees within the park site. Quigley was designated one of the highest priority parks in the city by community members during outreach. Anticipated staffing for this community center will be six (6) FTE, similar to other locations. Operations and Maintenance for this park and community center is anticipated to increase by \$100,000.

Church/Orangewood Park: This park is being transformed from 5.76 acres of previously undeveloped farmland in which a portion of the property is being used for storm water drainage. This new park will bring the City two new soccer/open play fields, two multi-use courts for volleyball and basketball, a dog park, splash play and play structures for children, teens and adults. A challenge course for teens and adults is included to encourage intergenerational play in teens and adults. Anticipated operations and maintenance for this park is \$100,000.

Parks, After School, Recreation and Community Services Department

Department Revenue and Expenditure - All Funds Combined

<i>Funding Source</i>	<i>FY 2019 Actuals</i>	<i>FY 2020 Actuals</i>	<i>FY 2021 Amended</i>	<i>FY 2022 Adopted</i>	<i>Percent Change</i>
Beginning Balance	530,083	775,650	572,800	553,300	(3.4)
Fiscal Year Revenues:					
Taxes	1,143	369	175,000	26,246,100	14,897.8
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	1,576,775	840,338	1,692,200	3,368,600	99.1
Charges for Services	2,622,193	1,765,004	2,246,700	2,332,700	3.8
Fines	0	0	0	0	0.0
Other Revenue	748,315	488,403	565,000	640,400	13.3
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	307,603	397,515	280,000	272,400	(2.7)
Transfers	1,928,726	2,089,742	5,566,500	1,826,900	(67.2)
Total Fiscal Year Revenues	7,184,754	5,581,371	10,525,400	34,687,100	229.6
Funding Facilitated by Department	7,714,837	6,357,021	11,098,200	35,240,400	217.5
Memo Item:					
Citywide General Fund Support	13,242,061	14,175,557	24,400,400	21,391,600	(12.3)
Total Available Funding	20,956,899	20,532,578	35,498,600	56,632,000	59.5
Appropriations by Amount					
Personnel Services	8,637,830	8,545,172	11,481,200	12,465,000	8.6
Non Personnel Services	8,631,803	9,029,898	25,419,700	41,652,200	63.9
Interdepartmental Services	4,099,553	2,703,115	5,223,400	4,000,900	(23.4)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	21,369,186	20,278,185	42,124,300	58,118,100	38.0
Appropriations by Percentage					
Personnel Services	40.4	42.1	27.3	21.4	8.6
Non Personnel Services	40.4	44.5	60.3	71.7	63.9
Interdepartmental Services	19.2	13.3	12.4	6.9	(23.4)
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	38.0

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Parks, After School, Recreation and Community Services Department

Department Appropriations by Fund Classification - FY 2022 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	(133,400)	136,700	550,000	0	0	553,300
Fiscal Year Revenues:							
Taxes	0	26,246,100	0	0	0	0	26,246,100
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	31,400	3,337,200	0	0	0	0	3,368,600
Charges for Services	1,395,100	809,900	100,400	27,300	0	0	2,332,700
Fines	0	0	0	0	0	0	0
Other Revenue	81,300	160,000	1,700	397,400	0	0	640,400
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	256,500	15,900	0	0	0	0	272,400
Transfers	0	(167,900)	0	167,900	0	1,826,900	1,826,900
Total Fiscal Year Revenues	1,764,300	30,401,200	102,100	592,600	0	1,826,900	34,687,100
Funding Facilitated by Department	1,764,300	30,267,800	238,800	1,142,600	0	1,826,900	35,240,400
Memo Item:							
Citywide General Fund Support	21,391,600	0	0	0	0	0	21,391,600
Total Available Funding	23,155,900	30,267,800	238,800	1,142,600	0	1,826,900	56,632,000
Appropriations							
Personnel Services	8,110,900	4,194,000	160,100	0	0	0	12,465,000
Non Personnel Services	11,900,700	19,131,900	7,660,500	1,132,200	0	1,826,900	41,652,200
Interdepartmental Services	3,144,300	824,800	21,400	10,400	0	0	4,000,900
Contingencies	0	0	0	0	0	0	0
Total Appropriations	23,155,900	24,150,700	7,842,000	1,142,600	0	1,826,900	58,118,100

Department Appropriations by Fund Type

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted (Amount)	FY 2022 Adopted (Percentage)
Operating	17,827,609	17,097,971	26,463,700	25,520,300	43.9
Capital	1,719,341	1,358,497	13,834,500	30,770,900	52.9
Debt Service	1,822,236	1,821,716	1,826,100	1,826,900	3.1
Total	21,369,186	20,278,185	42,124,300	58,118,100	100.0

Notes:

Department Appropriations by Fund Classification – FY 2022 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding.

Personnel Services Department

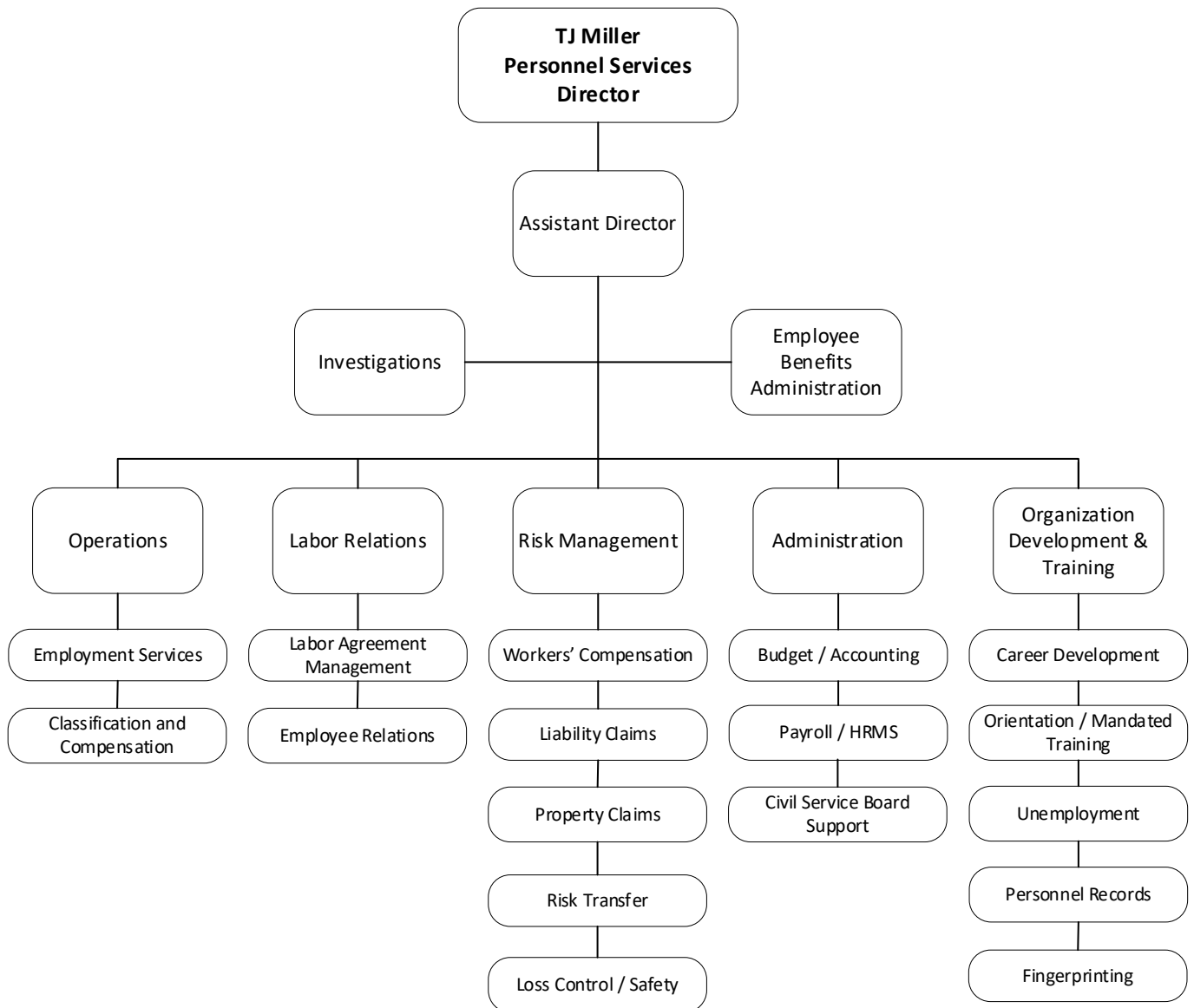
The Personnel Services Department's mission is to provide and facilitate the delivery of effective customer service through collaborative and diplomatic efforts, employing the values of integrity, compassion, and respect. In so doing, the work performed by Personnel Services staff provides support to other departments that have a direct impact on the delivery of service to the community by our coworkers.

More specifically, the Department consults citywide with department management on personnel matters, negotiates and maintains Memoranda of Understanding (MOU) with city bargaining units, processes grievances, investigates employee concerns, serves as

support staff to the Civil Service Board, and manages the interactive process. The Department also manages benefit plan enrollments; Unemployment Insurance claims; the Employee Assistance Program; provides new employee training and ongoing staff development; develops and updates personnel policies; implements and manages data modules to improve employee access to training opportunities and online personnel information; recruits and tests applicants for city positions; administers bilingual skill examinations; and, maintains personnel data and employee files for the City's workforce.

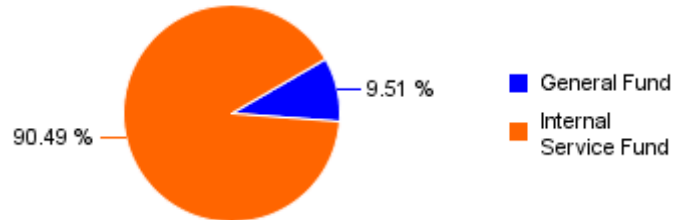
The Risk Management Division manages employee Workers' Compensation; provides loss control services through citywide safety programs; ensures compliance with the City's indemnification policy through contract review; and, processes property and liability claims through resolution and subrogation recovery.

The overall goal of the Department is to support the mission of the Mayor and City Council with a focus on one Fresno that effectively addresses homelessness, is inclusive of all people and ensures our City is well maintained.



*Personnel Services Department Budget Snapshot***Operating and Capital Appropriations by Fund Type**

	<i>FY 2021 Amended</i>	<i>FY 2022 Adopted Budget</i>	<i>Variance</i>
<u>Operating</u>			
<i>General Fund</i>	3,900,300	3,935,600	35,300
<i>Internal Service Fund</i>	41,571,000	37,433,100	(4,137,900)
Total Operating	45,471,300	41,368,700	(4,102,600)
<u>Debt Service</u>			
	0	0	0
Total Debt Service	0	0	0
Grand Total	45,471,300	41,368,700	(4,102,600)

FY 2022 Appropriation Fund Type Chart

Home Department	Fund Type	FTE
<i>Personnel Services Department</i>	<i>General Fund</i>	28.50
<i>Personnel Services Department</i>	<i>Internal Service Fund</i>	12.00
Grand Total		40.50

Service Impacts

Approved Council Motion per Budget Hearings

Per approved Council Motion # 108, the FY 2022 Adopted Budget includes \$87,500 for 1.00 FTE Human Resource Analyst to expedite special events permitting.

Revenues

Services provided by the Personnel Services Department are funded by the General Fund and Interdepartmental Fees. General Operations, Administration, Organizational Development and Training, and Labor Relations are fully funded by the General Fund. The Risk Division's Workers' Compensation, Property, Liability and the Unemployment Programs are Internal Service Funds that are supported by user fees from internal client departments.

Anticipated demand for the following fiscal year for these funds is determined through analyses of historical trends and anticipated increases in activity. Client departments are then allocated their respective portion based on their historical use of the respective Program.

For FY 2022, total available funding, generated primarily by Internal Service Funds, is budgeted at \$44,872,300, a decrease of less than six percent below the FY 2021 Amended Budget. Significant changes include a decrease of \$3,523,500 to beginning balances reflecting activity during the year, and a decrease of \$149,500 in Interdepartmental Charges for Services intended to support anticipated claim activity in FY 2022.

Workers' Compensation

FY 2022 revenues for the City's Workers' Compensation Program are budgeted at

\$20,379,300; a decrease of less than nine percent or \$1,830,000 when compared to the FY 2021 Amended Budget. This is primarily due to a decrease of \$1,823,100 to Charges for Services intended to support lower claim activity during the year. The appropriations for FY 2022 more accurately align with the current payout trend and future anticipated activity.

Liability

FY 2022 revenues for the Liability Program are budgeted at \$15,412,500; a decrease of less than three percent or \$399,600 when compared to the FY 2021 Amended Budget. This decrease aligns FY 2022 revenues to the FY 2022 anticipated appropriations.

Property

FY 2022 revenues for the Property Fund are budgeted at \$4,261,000; a decrease of one percent or \$51,200 when compared to the FY 2021 Amended Budget. This decrease aligns FY 2022 revenues to the FY 2022 anticipated appropriations.

Unemployment Self-Insurance

FY 2022 revenues for the Unemployment Fund are budgeted at \$883,900; a decrease of less than forty-four percent or \$384,700 when compared to the FY 2021 Amended Budget. This decrease aligns FY 2022 revenues to the FY 2022 anticipated appropriations.

Expenditures

For the FY 2022 Budget, the Personnel Services Department's appropriations are budgeted at \$41,368,700, a decrease of nine percent or \$4,102,600 when compared to the FY 2021 Amended Budget. The total decrease of \$4,102,600 includes increases in appropriations of \$35,300 in Human Resources Operations and \$578,800 in the Property Fund, offset by decreases of \$2,879,300 in the Workers' Compensation Program, \$1,452,700 in the

Liability Fund, and \$384,700 in the Unemployment Fund.

Human Resources Operations

Appropriations in the FY2022 Budget for Human Resources Operations are budgeted at \$3,935,600, an increase of \$35,300 or one percent above the FY 2021 Amended Budget. This increase includes a reallocation of a position from the Loss Control Division. Additional information on Personnel appropriation increases can be found under the staffing section, which are offset by a decrease of \$248,000 in Interdepartmental Charges mainly due to Information Systems Services equipment charges, Facilities Management charges, City Hall Rent charges, and City Hall Security Assessment charges.

Workers' Compensation Program

Appropriations in the FY2022 Budget for the Workers' Compensation Program are established at \$19,330,000, a decrease of fifteen percent or \$2,879,300 when compared to the FY 2021 Amended Budget. This overall decrease is due primarily to \$3M in lower than anticipated claims and settlements expense activity, which was partially offset by the following:

- Contractual increases consisting of an \$86,000 increase to fees to the Third Party Administrator and \$15,000 for excess Worker's Compensation insurance payments.
- \$85,400 in Interdepartmental Charges mainly due to Purchasing and Cost Allocation Plan charges.

Liability

Appropriations in the FY 2022 Budget for the Liability Program are established at \$12,958,200, a decrease of eleven percent or \$1,452,700 below the FY 2021 Amended

Budget. This amount is comprised of a decrease of \$2M due to delays in processing of refunds and claims as a result of pending case court trials and processing of litigation in FY 2021 due to COVID-19. Personnel anticipates these cases will be decided in FY 2022 and funding will be available to pay these claims.

This expenditure is offset by increases to:

- \$524,600 for insurance premium payments for Accidental Death & Dismemberment (AD&D), Airport Liability, Business Auto, Crime, Cyber Security, Errors and Omissions (E&O) – Misc. Professional Excess, Environmental Site, General Liability, and Unmanned Aerial Vehicles.
- Interdepartmental Charge increase of \$11,400 due to an increase to Purchasing Charges, offset by a decrease in the Cost Allocation Plan.

Property

In the FY 2022 Budget, total appropriations in the Property section are budgeted at \$4,261,000, an increase of fourteen percent or \$578,800 above the FY 2021 Amended Budget. This increase is mostly attributed to:

- \$129,500 for increases to insurance premium payments.
- \$42,800 for increases to Purchasing charges.
- \$417,700 for refund and claims payments.

Unemployment Self-Insurance

In the FY 2022 Budget, total appropriations in the Unemployment Self-Insurance fund are budgeted at \$883,900, a decrease of less than forty-four percent or \$384,700 below the FY 2021 Amended Budget. This decrease is intended to align expenditures with available resources.

Personnel Services Department

Staffing

Combined Personnel costs for the FY 2022 Budget are \$4,436,000; \$228,900 above the FY 2021 Amended Budget. Consistent with Council Motion # 108, the FY 2022 Adopted Budget includes:

- One (1) Human Resource Analyst at 1.00 FTE to expedite special events permitting.
Position Cost: \$87,500

Additional significant changes impacting this increase is the addition of:

- Two (2) Human Resource Analysts at .75 FTE each, effective October 1, 2021. These positions will be tasked with addressing recruitment and examination duties to meet the needs of departments citywide and will reside in the Human Resources Division.
Position Cost: \$65,900 each

Department Staffing Detail

Position Summary					
<i>Division</i>	<i>FY 2020 Adopted</i>	<i>FY 2021 Final</i>	<i>FY 2021 Amended</i>	<i>FY 2022 Changes</i>	<i>FY 2022 Adopted</i>
Human Resources Admin. Division	5.00	5.00	5.00	0.00	5.00
Organization Dev. & Training Division	1.00	1.00	1.00	0.00	1.00
Human Resources Operations Division	12.00	12.00	12.00	3.50	15.50
Labor Relations Division	3.00	3.00	3.00	0.00	3.00
Loss Control Division	2.00	3.00	3.00	(1.00)	2.00
Risk Management Division	10.00	10.00	10.00	0.00	10.00
Workers Compensation Division	3.00	3.00	3.00	0.00	3.00
HR Classification and Compensation	2.00	1.00	1.00	0.00	1.00
Total	38.00	38.00	38.00	2.50	40.50

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted	Percent Change
Beginning Balance	8,716,522	4,331,829	8,593,600	5,070,100	(41.0)
Fiscal Year Revenues:					
Taxes	13	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	7,066	3,144	0	1,500	0.0
Fines	0	0	375,000	375,000	0.0
Other Revenue	110,220	117,088	58,300	65,800	12.9
Interdepartmental Charges for Services	26,151,972	32,155,566	35,575,300	35,425,800	(0.4)
Misc. Revenue	19,868	10,826	0	0	0.0
Transfers	0	761	(1,000,000)	0	(100.0)
Total Fiscal Year Revenues	26,289,139	32,287,385	35,008,600	35,868,100	2.5
Funding Facilitated by Department	35,005,661	36,619,214	43,602,200	40,938,200	(6.1)
Memo Item:					
Citywide General Fund Support	3,118,391	3,370,076	3,900,300	3,934,100	0.9
Total Available Funding	38,124,052	39,989,290	47,502,500	44,872,300	(5.5)
Appropriations by Amount					
Personnel Services	3,613,315	3,979,315	4,207,100	4,436,000	5.4
Non Personnel Services	5,092,632	5,801,994	8,365,200	8,675,300	3.7
Interdepartmental Services	992,257	1,193,911	1,440,300	1,381,000	(4.1)
Contingencies	24,091,815	20,420,848	31,458,700	26,876,400	(14.6)
Total Departmental Expenditures	33,790,019	31,396,068	45,471,300	41,368,700	(9.0)
Appropriations by Percentage					
Personnel Services	10.7	12.7	9.3	10.7	5.4
Non Personnel Services	15.1	18.5	18.4	21.0	3.7
Interdepartmental Services	2.9	3.8	3.2	3.3	(4.1)
Contingencies	71.3	65.0	69.2	65.0	(14.6)
Total Departmental Expenditures	100.0	100.0	100.0	100.0	(9.0)

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Personnel Services Department

Department Appropriations by Fund Classification - FY 2022 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	0	5,070,100	0	5,070,100
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	1,500	0	0	0	0	0	1,500
Fines	0	0	0	0	375,000	0	375,000
Other Revenue	0	0	0	0	65,800	0	65,800
Interdepartmental Charges for Services	0	0	0	0	35,425,800	0	35,425,800
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
Total Fiscal Year Revenues	1,500	0	0	0	35,866,600	0	35,868,100
Funding Facilitated by Department	1,500	0	0	0	40,936,700	0	40,938,200
Memo Item:							
Citywide General Fund Support	3,934,100	0	0	0	0	0	3,934,100
Total Available Funding	3,935,600	0	0	0	40,936,700	0	44,872,300
Appropriations							
Personnel Services	3,182,500	0	0	0	1,253,500	0	4,436,000
Non Personnel Services	233,300	0	0	0	8,442,000	0	8,675,300
Interdepartmental Services	519,800	0	0	0	861,200	0	1,381,000
Contingencies	0	0	0	0	26,876,400	0	26,876,400
Total Appropriations	3,935,600	0	0	0	37,433,100	0	41,368,700

Department Appropriations by Fund Type

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted (Amount)	FY 2022 Adopted (Percentage)
Operating	33,790,019	31,396,068	45,471,300	41,368,700	100.0
Capital	0	0	0	0	0.0
Debt Service	0	0	0	0	0.0
Total	33,790,019	31,396,068	45,471,300	41,368,700	100.0

Notes:

Department Appropriations by Fund Classification – FY 2022 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding.

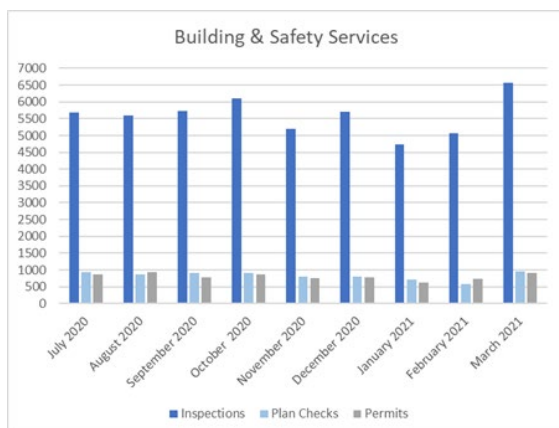
Planning and Development Services Department

The Planning & Development Department supports property development. The core functions provide a basis for investment in property within the City of Fresno which complies with State and Federal regulations related to development. The Department is divided into divisions and work units to carry out its mission to protect, preserve, and promote existing and future development.

Development Services

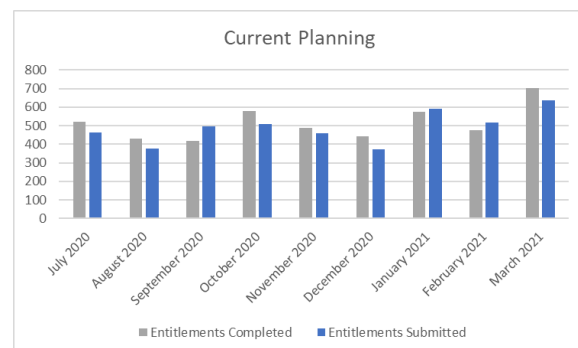
Building & Safety Services

Building and Safety Services reviews plans related to fire, life, health, safety, accessibility, and occupancy requirements for compliance with national, state, and local building codes, issues associated building permits and conducts inspections.



Current Planning

Current Planning reviews applications and issues entitlements for the development of land within the City limits and the Sphere of Influence. The Division supports the Fresno City Planning Commission.



Long Range Planning

Long Range Planning is responsible for the formulation and updates of the General Plan, Specific Plans, and Community Plans that guide the City's growth and change in both developed and undeveloped areas. These plans are utilized by the public, other city departments, the Planning Commission, as well as the City Council to plan and build public improvements that will guide private investment, and to improve the quality of life for community residents.

The Division is responsible for engaging the public in planning processes through a variety of events and activities. In FY 2021, more than 20 public meetings were conducted with more than 300 people in attendance. This was lower than usual due to COVID related restrictions on in-person public meetings.

Historic Preservation

Historic Preservation supports investment in the City of Fresno through evaluation of properties for historic designation, support for owners in the maintenance and rehabilitation of buildings and structures. In addition, the

Division evaluates Section 106 reviews for publicly funded projects.

The Division maintains and administers two economic incentive programs to assist owners of qualified historic properties – the Mills Act Program and the Historic Preservation Mitigation Program. There were 18 applications for these programs in FY 2021.

Community Investment

Parking Services

The Parking Services' responsibilities include management of City owned on and off-street parking facilities, parking for events at City facilities, enforcement of parking related California Vehicle Code and Fresno Municipal Code via citations, parking meter operations, and towing of abandoned, hazardous, and inoperative vehicles left on City streets. A vendor is contracted by the Division to manage daily parking operations at each of the downtown staffed parking facilities.

The Parking Services works closely with the various local school districts improving safety efforts surrounding their campuses. Parking Meter Attendants maintain downtown's parking meters and manage the collection and deposit of revenue.

The Parking Enforcement Officers proactively patrol City streets while also responding to FresGO requests regarding issues such as abandoned and inoperable vehicles, commercial vehicles in residential areas, semi-trucks and blocked sidewalks, roadways, and alleys.

Housing & Community Development

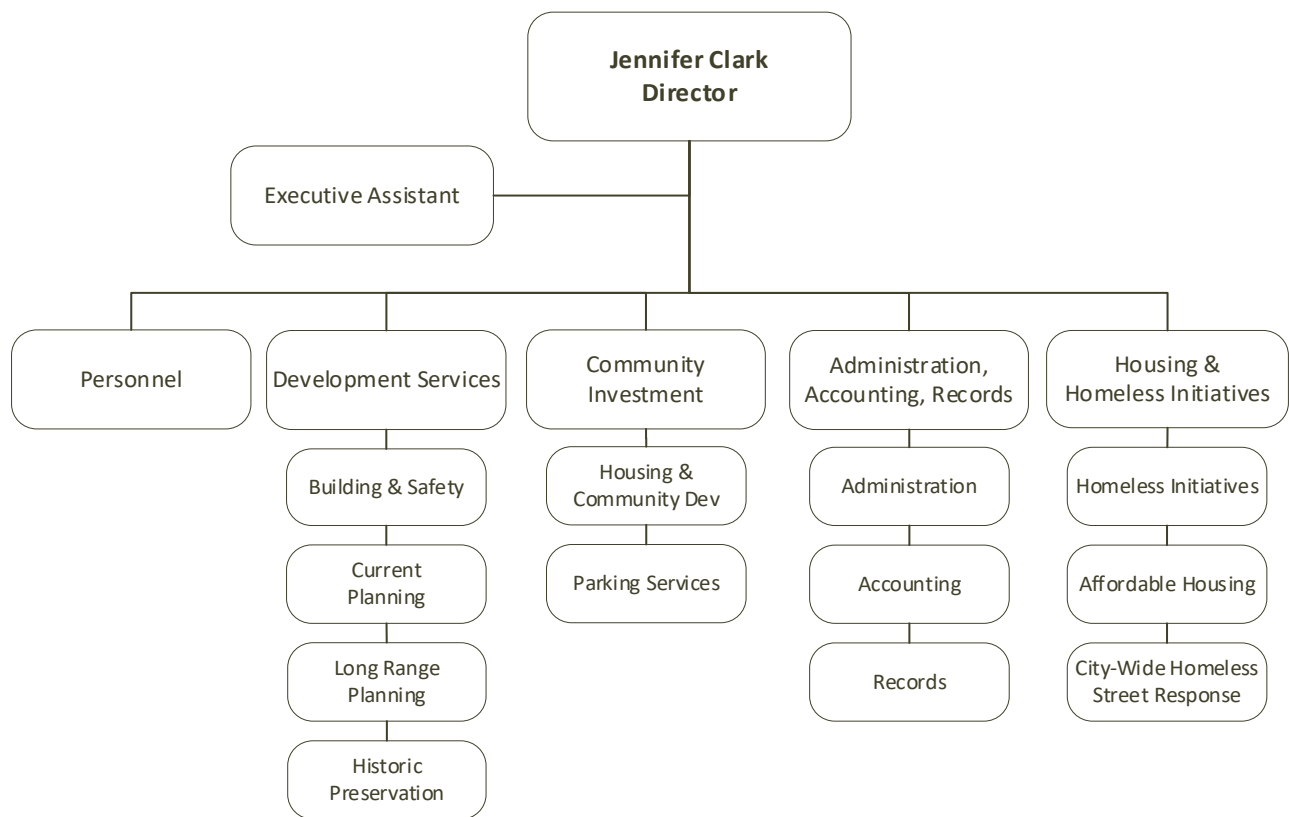
The Housing & Community Development implements the federal entitlement programs from the U. S. Department of Housing and Urban Development (HUD) as well as the new Permanent Local Housing Allocation (PLHA) from the State of California.

The Division works collaboratively with the Public Works and PARCS Departments as well as area non-profits and other local public and private agencies to further the efforts of housing revitalization, development of affordable housing, community investment, and provision of essential public services. Full detail of these collaboration is summarized under the "Federal Entitlement Funding" section of this this book.

Housing and Homeless Initiatives

Housing and Homeless Initiatives focuses on improving the quality of life of the stakeholders of Fresno by addressing homelessness through homeless street response, shelter services, transitional and affordable housing, and neighborhood development programs. The primary objective of the Division is to bring a functional end to homelessness, making it rare, brief, and non-recurring while expanding permanent housing options in Fresno.

New to the City, this Division will measurably improve quality of life by increasing home ownership and implementing framework to encourage the production of 1,000 affordable housing units a year while preventing displacement and protecting tenants and residents by ensuring equity and inclusion standards are exceeded.

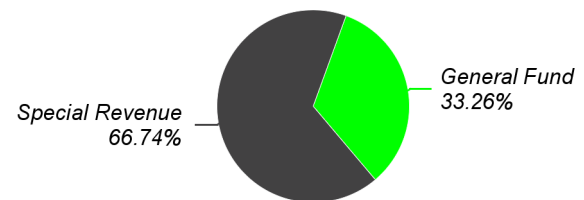


Planning & Development Services Department Budget Snapshot

Operating and Capital Appropriations by Fund Type

<u>Operating</u>	<u>FY 2021 Amended</u>	<u>FY 2022 Adopted</u>	<u>Variance</u>
General Fund	29,354,900	31,633,000	2,278,100
Special Revenue	50,225,400	55,211,500	4,986,100
Total Operating	79,580,300	86,844,500	7,264,200
<u>Debt Service</u>			
Special Revenue	227,800	705,500	477,700
Total Debt Service	227,800	705,500	477,700
<u>Capital</u>			
General Fund	1,795,500	0	(1,795,500)
Special Revenue	17,099,400	7,550,500	(9,548,900)
Total Capital	18,894,900	7,550,500	(11,344,400)
Grand Total	98,703,000	95,100,500	(3,602,500)

FY 2022 Appropriation Fund Type Chart



Home Department	Fund Type	FTE
Planning & Development Se	General Fund	148.75
Planning & Development Se	Special Revenue	12.60
Grand Total		161.35

Major Capital Projects by Appropriations

<u>Department</u>	<u>Project</u>	<u>Fund Type</u>	<u>2022 Adopted Budget</u>
Planning & Development Services	DMC00033 - NSP Acquisition Rehabilitation	Special Revenue	1,455,200
Planning & Development Services	PC00166 - Fink White Park Improvements	Special Revenue	389,800
Planning & Development Services	PW00816 - FY18 Neighborhood Street Imprv	Special Revenue	524,600
Planning & Development Services	PW00931 - West Fresno Elem & MLK Neigh	Special Revenue	997,100
Planning & Development Services	PW00933 - Ericson Elem Neigh Reconst	Special Revenue	1,900,300

Service Impacts

Approved Council Motions Per Budget Hearings

Per approved Council Motion #10, the FY 2022 Budget includes a \$1.5 million transfer, 100 percent of the real estate tax, to fund the Housing Trust Fund on annual basis.

Per approved Council Motion #62, the FY 2022 Budget includes the reassignment of the Express Development Team positions (7.0 FTEs) to a general augmentation of capacity for permit process.

Per approved Council Motion #66, the FY 2022 Budget includes \$3 million to acquire a Blackstone/Clinton parcel for the development of multi-family housing.

Per approved Council Motion #69, the FY 2022 Budget includes \$400,000 to update the Tower District Specific Plan.

Per approved Council Motion #94, the FY 2022 Budget includes \$100,000 for the implementation of the Housing Element Mobile Home Park Program 10A.

Per approved Council Motion #109, the FY 2022 Budget includes \$976,200 to fund 10 positions for a Mayor's Code Team that will focus on FresGo calls as well as Council District calls for service related to homeless in community parks, schools and neighborhoods. Below are the positions by stratification:

- Seven (7.0 FTE) Community Revitalization Specialists,
- Two (2.0 FTE) Senior Community Revitalization Specialists,
- One (1.0 FTE) Housing Program Supervisor.

Revenues

The Planning & Development Department's Total Available Funding is \$98,932,500, .1 percent or \$53,200 above the FY2021 Amended Budget and includes \$9,416,700 of prior year carryover. Total Fiscal Year Revenues are budgeted at \$86,844,200, 8.1 percent or \$7,609,600 below the FY 2021 Amended Budget of \$94,453,800.

Beginning Balance is budgeted at \$8,268,900, a net increase of \$9,416,700 above the FY 2021 Amended Budget. Of this increase, \$6,169,200 is attributable to the Homeless Housing Assistance Prevention Program, which is being moved from the General City Purpose Department to the Planning and Development Department, while the remainder is the result of a timing effect between planned expenditures for grants and special revenue funds and the collection of revenue reimbursements.

Taxes are budgeted at \$0, a decrease of \$325,000 from the FY 2021 Amended Budget. The budgeted decrease is due to a one-time Measure "C" funded project in FY 2021.

Licenses & Permits are budgeted at \$7,350,500, an increase of \$979,400 from the FY 2021 Amended Budget. The budgeted increase is due to a projected increase in permit activity for both new development and existing structures.

Intergovernmental Revenues are budgeted at \$60,711,100, a decrease of \$7,735,200 from the FY 2021 Amended Budget. These revenues reflect various federal and state grants that are received by the Department including: HUD Entitlements funds, CARES, Housing Grants, and High Speed Rail Projects Grant. FY 2022 factors contributing the revenue decrease include the elimination of \$7.5 million in FY

2021 Section 108 Loans in CDBG for the Multi-Generation Community Center that did not materialize, one-time state housing grant \$2,118,200 and a one-time federal grant of \$1,436,500. The decreases were partly offset by the inclusion of the HHAP fund grant revenues in the amount of \$2,911,200.

Charges for Services are budgeted at \$11,278,500, a decrease of \$34,300 from the FY 2021 Amended Budget. The revenue is comprised of charges for services in the Building and Safety, Planning and Parking Divisions. The charges for services for the Building and Planning functions mostly reflect inspections, plan check reviews and a General Fund Surcharge, while Parking revenues mostly consist of metered or monthly parking permit fees. Building and Planning Unit revenues are budgeted to decrease by \$766,100 that is mostly due to a new building code was implemented in January of 2020 in combination with annual variances in building activity. Parking charges for services reflect a \$731,800 increase that are consistent with the resumption of "normal" parking activities as of January 2022 that were previously impacted by COVID 19.

Fines are budgeted at \$1,765,600, an increase of \$149,000 from FY 2021 Amended Budget is due to the anticipated resumption of "normal" parking activity during the second half of FY 2022.

Other Revenue is budgeted at \$86,500, a decrease of \$13,000 from FY 2021 Amended Budget. The revenue reflects the anticipated lease payment revenue to the department.

Interdepartmental Charges for Services is budgeted at \$35,100 or \$300 increase to the FY 2021 Amended Budget. The revenues are generated for services between departments.

Miscellaneous Revenue is budgeted at \$367,400 or a \$281,700 increase from the FY 2021 Amended Budget.

Transfers are budgeted at \$5,249,500, a decrease of \$912,500 from the FY 2021 Amended Budget. Included in the transfers is \$4.5 million for approved Council Motions #10 and #66, \$1,019,500 to fund the final HUD/CDBG repayment and \$300,000 to reflect the updated events parking agreement. The transfers increase was offset by to the elimination of reimbursement for CARES expenditures of \$1,451,200 in the General Fund, \$1,125,000 in a CARES fund transfer and a \$4,035,800 transfer in to the Housing Trust Fund for the repayment of the HUD/CDBG agreement.

Expenditures

The Planning & Development Department's Budget totals \$95,100,500, which is a decrease of \$3,602,500, or 3.6 percent below the FY 2021 Amended Budget.

General Fund appropriations total \$24,447,300 and include \$15,022,500 for Personnel Costs, \$6,500,100 for Non-Personnel Costs and \$2,924,700 for Interdepartmental Charges for Services. General Fund appropriation variance is due to the above aforementioned approved Council Motions as well as the following significant changes.

Permitting Services

Per Council Motion #62, the Department's Budget includes \$823,100 for seven (7.0 FTE) positions (\$600,600) and operational costs (\$222,500) to augment and expedite permits. Below is a list of staff and operational appropriations that are included in the budget:

- \$63,500 one (1.0 FTE) Staff Assistant will assist in the coordination, monitoring, scheduling, and follow-up of projects and

provide updated responses to those specific clients. In addition, the position will assist the Chief Building Official, track program metrics as well as conduct research on building and process enhancement.

- \$101,100 one (1.0 FTE) Architect will help review approximately 50-75 new plans received daily. It is anticipated that the additional Architect will decrease processing time.
- \$161,800 two (2.0 FTE) Plans & Permit Technicians will process application in-take, provide completeness review, and some plan review for simple project types such as solar panel installation and standard plan approval. Adding the two positions will allow for an expansion of staff's duties to include the review and approval of residential template plans.
- \$186,700 two (2.0 FTE) Engineer Is will be assigned as follows:
 - One Engineer I will add to the Division's three (3) Engineer I/II's assigned to the review of all electrical, mechanical and plumbing drawings for commercial development projects and will serve as the first point of contact to troubleshoot customer concerns and provide over the counter customer service. Staff will establish a pre-screening process that is expected to significantly reduce review timelines for minor tenant improvement.
 - One Engineer I will assist in the streamlining of the review process and enable the Department to review minor projects plans with to goal of providing over the counter permits within 2 visits. Specifically, the Engineer will conduct reviews and express reviews of drawings for water and sewer requirements per Building and

Municipal Code that ensure that traffic improvements are in compliance with Public Works Standards as well as shepherd applicants through the review process.

- \$87,500 one (1.0 FTE) Plans Examiner will add to the Building division's five full-time Plans Examiners that are assigned to the review of residential project plans, including single-family, multi-family, solar panel installation, etc. The position will facilitate the review of residential projects and with the additional capacity, it is anticipated that all solar permit applications will be reviewed and approved on the same day of submission.
- \$22,500 for equipment costs for new staff include:
 - \$12,000 for five (5) new laptops and software,
 - \$1,000 for five (5) new 42 inch monitors,
 - \$2,500 for five (5) new 43 inch monitors,
 - \$1,000 for five (5) new desk phones,
 - \$6,000 for five (5) cubicle remodeling.
- \$100,000 to secure an on-call plan checking and inspection services consultant to supplement services. The utilizing on-call services will benefit the community through increased capacity and provide a bridge for staffing gaps as normal attrition or absences occur. In addition, consultants help mitigate the processing projects (e.g. Single Family Residential Home Standard Plans) when large volumes are received in a short period of time.
- \$100,000 for on-call planning review consultant to supplement services. The consultants will assist in reviewing lower level applications such as Single Family Residential Home Standard Plans and use authorization Zone Clearances that are

commonly received in bulk and large numbers. Consultant services mitigate application review times when receiving large project volumes, staff losses, or unforeseen issues arise.

Strong Team Foundation

The Department's Budget includes \$307,400 for five (4.75 FTE) staff (\$281,600) and equipment (\$25,800) to solidify a cross divisional "Strong Team Foundation." The additional staff will improve inter function through additional support as well as improve customer service to the public. Below is a list of staff and operational appropriations that are included in the budget for the Strong Team Foundation:

- \$95,700 two (2.0 FTE) Administrative Clerk Is that will provide support to the Current Planning Division's one full-time Senior Administrative Clerk for general administrative duties including: receiving and screening visitors, telephone calls, taking messages; providing information on department activities, policies, and procedures as required; performing routine clerical work; assisting department personnel with processing, completion and distribution of correspondence, reports, forms, and specialized documents; etc.
- \$51,000 one (.75 FTE) Graphics Technician the position will provide graphic design services to the Department projects including: marketing materials, reports, planning documents, advertisements as well as to make documents more accessible to the public and user friendly.
- \$55,700 one (1.0 FTE) Senior Administrative Clerk will restore an administrative position that was previously used to create the Homeless Services Unit. The staff will focus on general administrative support including telephone calls, taking message as well as internal and external customer

service; to the Planning Division.

- \$79,300 one (1.0 FTE) Accountant-Auditor II will restore an administrative position that was previously used to create the Homeless Services Unit. The staff will focus on Department-wide fiscal management and administrative support.
- \$25,800 equipment costs for new staff including:
 - \$9,600 for four (4) new laptops and software,
 - \$800 for four (4) new 42 inch monitors,
 - \$1,000 for four (4) new 43 inch monitors,
 - \$800 for four (4) new desk phones,
 - \$3,600 for three (3) cubicle remodeling,
 - \$10,000 for two (2) additional Adobe Creative Suite Software licenses to train multiple staff to support graphics technician.

Parking Enforcement Officer II

Included in the Department's Budget is \$21,000 for the conversion of two (1.6 FTE) permanent part-time Parking Enforcement Officer II positions to two (2.0) full-time equivalent and associated equipment (\$2,500) Parking The Parking Enforcement Officer II will be responsible for enforcement of on-street parking during downtown events and provide additional coverage during swing shift hours of 1PM – 9PM. Staff would also enforce on-street parking for communities and neighborhoods in residential permit areas, during high public parking volume such as sports games, or hospital and college parking.

Enhanced Information Technology Support

\$198,100 is included in the Department's Budget for enhanced information technology support. The Information Services Department will add a Programmer Analyst IV and Information Services Supervisor to provide enhanced support for Accela. These positions will be responsible for all aspects of Accela support including: Code Enforcement, Planning, Building, Fire, Public Works and Public Utilities; and will alleviate the need for external programming/development services.

One-time FY 2021 Appropriations

The FY 2022 Adopted Budget excludes one-time FY 2021 expenditures. Below is a summary of one-time FY 2021 expenditures:

- \$2,566,200 in CARES Act reimbursable expenses,
- \$650,000 one-time FY 2021 Council Motions,
- \$724,500 Garage #7 Bond Payment,
- \$1,795,500 Parking Capital.

Special Revenue Funds

The Department is the recipient of multiple federal and state grants including: HUD Entitlements (a more thorough description of the program is available in the "Federal Entitlement Funding" section of this document), Housing Grants, and High Speed Rail Projects Grant. These funds are "use specific," which requires the Department to budget grants according to grant guidelines. FY 2022 appropriations for these funds total \$63,467,500 or a decrease of \$4,085,100. The decrease is comprised of a \$4,986,100 increase to operating, \$477,700 increase to Debt Service, \$9,548,900 decrease to capital. The following are significant changes:

HUD Funded Activity

The FY 2022 Federal Entitlement Program was approved by Council in April, 2021. The Department's FY 2022 HUD Program Budget totals \$50,838,700 or a decrease of \$5,946,100. The changes in the HUD programs are as follows:

- \$17,776,300 for the CDBG program and includes \$7,181,600 for the FY 2022 Program Budget and \$10,594,700 in carryover budget from prior years. The FY 2021 Budget included \$9.9 million in Multi-Generation Community Center appropriations, which are not budgeted in FY 2022.
- \$15,138,800 for the CARES Fund Budget, which includes the CDBG-CV and ESG-CV programs. These CDBG-CV and ESG-CV programs will help the City prevent, prepare for, and respond to the coronavirus.
- \$14,583,000 for the HOME Fund, which includes \$4,041,100 for the FY 2022 Program Budget and \$10,541,900 in carryover budget from prior years. The HOME program funds affordable housing activities.
- \$1,350,500 for the HOPWA Fund, which includes \$714,200 for the FY 2022 Program Budget and \$636,300 in carryover budget from prior years. The Housing Opportunities for Persons with AIDS (HOPWA) Program provides housing opportunities for low-income persons living with HIV/AIDS and their families.
- \$1,262,500 for the ESG Grant Fund, which includes \$606,600 in FY 2022 Program Budget and \$655,900 in carryover from prior years.
- \$727,600 for the remaining balance for the Neighborhood Stabilization Program.

Housing & Rehabilitation Specialist

The Department's Budget includes \$85,000 for one (1.0 FTE) Housing & Rehabilitation Specialist (\$82,200) and equipment (\$2,800). The HRS position would provide support to Fresno homeowners seeking financial assistance for repair and rehabilitation of their homes and first-time homebuyers seeking down payment assistance. This position will also monitor HUD-required homeless shelter and rapid rehousing as well as rental units developed with City HUD funds.

Grant Programs and other Housing Funds

Grant related appropriations are budgeted at \$12,628,800. These appropriations are mainly comprised of:

- \$8,680,300 for the Housing Homeless Assistance Prevention Program. The state grant provides local jurisdictions with funds to support regional coordination and expand or develop local capacity to address their immediate homelessness challenges. This fund was previously budgeted in the General City Purpose Department. However, it is budgeted in the Department's Homeless Services Unit in FY 2022 along with two staff.

- \$3,407,700 for Permanent Local Housing Allocation Grant. This state grant provides a permanent source of funding to all local governments in California to help cities and counties implement plans to increase the affordable housing stock.
- \$104,500 for Miscellaneous Federal Grants planning grants.
- \$52,200 for the remaining balance of the Rehab Land Grant Trust funds.
- \$44,900 for the remaining balance of the Revolving Loans RRP fund.
- \$6,100 for the remaining balance of Housing Trust Earmark.
- \$3,400 for the remaining balance of Distressed Property Financing Fund.

Contracted Services

The Planning and Development Department provides contract planning services to the High Speed Rail Project. Appropriations for these services are budgeted \$329,700 in the FY 2022 Budget.

Staffing

The FY 2022 Budget, as previously described, includes the addition of 23 positions totaling 22.75 FTEs, the conversion of 2 (1.6 FTE) Permanent Part Time Parking Enforcement Officer II positions to 2.0 Full-Time Equivalents.

In addition, the three (3) positions: two Economic Development Coordinators and an Assistant Director; were transferred to the newly formed Economic Development Department.

Department Staffing Detail

Position Summary					
Division	FY 2020 Adopted	FY 2021 Final	FY 2021 Amended	FY 2022 Changes	FY 2022 Adopted
Administration Division	17.00	17.00	17.00	(2.00)	15.00
Building & Safety Division	50.00	50.00	50.00	8.00	58.00
Planning Division	31.50	32.00	32.00	1.75	33.75
Sustainable Fresno Division	0.00	0.00	0.00	12.00	12.00
Economic Development Division	2.00	3.00	3.00	(2.00)	1.00
Parking Operations Division	27.20	27.20	27.20	1.40	28.60
HUD Division	11.00	12.00	12.00	1.00	13.00
Total	138.70	141.20	141.20	20.15	161.35

Note:

The FY 2022 position changes are due to the following:

7.00	FY 2022 seven authorized Community Revitalization Specialists @7.0 FTEs.
2.00	FY 2022 two authorized Senior Community Revitalization Specialists @ 2.0 FTEs.
1.00	FY 2022 one authorized Housing Program Supervisor @ 1.0 FTE.
2.00	FY 2022 two authorized Administrative Clerk I's @ 2.0 FTEs.
1.00	FY 2022 one authorized Senior Administrative Clerk @ 1.0 FTE.
0.75	FY 2022 one authorized Graphics Technician @ .75 FTE.
1.00	FY 2022 one authorized Accountant-Auditor II @ 1.0 FTE.
1.00	FY 2022 one authorized Staff Assistant @ 1.0 FTE.
2.00	FY 2022 two authorized Engineer I's @ 2.0 FTEs.
1.00	FY 2022 one authorized Plans Examiner @ 1.0 FTE.
1.00	FY 2022 one authorized Architect @ 1.0 FTE.
2.00	FY 2022 two authorized Plans & Permit Technician @ 2.0 FTEs.
1.00	FY 2022 one authorized Housing Rehabilitation Specialist @ 2.0 FTEs.
0.40	FY 2022 convert two .80 PPT Parking Enforcement Officers to 2.0 FTEs.
(3.00)	FY 2022 Position Transfers to the Economic Development Department 3.0 FTEs.
20.15	Total FY 2022 Changes

Planning and Development Services Department

Department Revenue and Expenditure - All Funds Combined

<i>Funding Source</i>	<i>FY 2019 Actuals</i>	<i>FY 2020 Actuals</i>	<i>FY 2021 Amended</i>	<i>FY 2022 Adopted</i>	<i>Percent Change</i>
Beginning Balance	(4,813,264)	(8,211,524)	(1,147,800)	8,268,900	(820.4)
Fiscal Year Revenues:					
Taxes	497	19	325,000	0	(100.0)
Licenses & Permits	5,401,297	6,150,652	6,371,100	7,350,500	15.4
Intergovernmental Revenue	9,644,319	10,570,216	68,446,300	60,711,100	(11.3)
Charges for Services	13,380,738	11,627,938	11,312,800	11,278,500	(0.3)
Fines	2,205,046	2,083,140	1,616,600	1,765,600	9.2
Other Revenue	195,278	1,200,260	99,500	86,500	(13.1)
Interdepartmental Charges for Services	13,782	23,236	34,800	35,100	0.9
Misc. Revenue	1,303,657	5,049,433	85,700	367,400	328.7
Transfers	729,513	262,720	6,162,000	5,249,500	(14.8)
Total Fiscal Year Revenues	32,874,128	36,967,614	94,453,800	86,844,200	(8.1)
Funding Facilitated by Department	28,060,864	28,756,090	93,306,000	95,113,100	1.9
Memo Item:					
Citywide General Fund Support	6,218,131	(1,851,061)	5,573,300	3,819,400	(31.5)
Total Available Funding	34,278,995	26,905,029	98,879,300	98,932,500	0.1
Appropriations by Amount					
Personnel Services	18,783,263	12,922,309	18,714,900	19,283,100	3.0
Non Personnel Services	19,161,535	12,673,130	74,402,000	72,051,500	(3.2)
Interdepartmental Services	5,541,810	3,343,275	5,586,100	3,765,900	(32.6)
Contingencies	6	0	0	0	0.0
Total Departmental Expenditures	43,486,613	28,938,713	98,703,000	95,100,500	(3.6)
Appropriations by Percentage					
Personnel Services	43.2	44.7	19.0	20.3	3.0
Non Personnel Services	44.1	43.8	75.4	75.8	(3.2)
Interdepartmental Services	12.7	11.6	5.7	4.0	(32.6)
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	(3.6)

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Planning and Development Services Department

Department Appropriations by Fund Classification - FY 2022 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	1,680,500	6,588,400	0	0	0	0	8,268,900
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	7,350,500	0	0	0	0	0	7,350,500
Intergovernmental Revenue	0	60,711,100	0	0	0	0	60,711,100
Charges for Services	11,278,500	0	0	0	0	0	11,278,500
Fines	1,765,600	0	0	0	0	0	1,765,600
Other Revenue	86,500	0	0	0	0	0	86,500
Interdepartmental Charges for Services	35,100	0	0	0	0	0	35,100
Misc. Revenue	367,400	0	0	0	0	0	367,400
Transfers	5,249,500	0	0	0	0	0	5,249,500
Total Fiscal Year Revenues	26,133,100	60,711,100	0	0	0	0	86,844,200
Funding Facilitated by Department	27,813,600	67,299,500	0	0	0	0	95,113,100
Memo Item:							
Citywide General Fund Support	3,819,400	0	0	0	0	0	3,819,400
Total Available Funding	31,633,000	67,299,500	0	0	0	0	98,932,500
Appropriations							
Personnel Services	15,022,500	4,260,600	0	0	0	0	19,283,100
Non Personnel Services	13,685,800	58,365,700	0	0	0	0	72,051,500
Interdepartmental Services	2,924,700	841,200	0	0	0	0	3,765,900
Contingencies	0	0	0	0	0	0	0
Total Appropriations	31,633,000	63,467,500	0	0	0	0	95,100,500

Department Appropriations by Fund Type

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted (Amount)	FY 2022 Adopted (Percentage)
Operating	39,973,483	26,921,580	79,580,300	86,844,500	91.3
Capital	3,118,165	1,884,820	18,894,900	7,550,500	7.9
Debt Service	394,965	132,313	227,800	705,500	0.7
Total	43,486,613	28,938,713	98,703,000	95,100,500	100.0

Notes:

Department Appropriations by Fund Classification – FY 2022 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

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Police Department

The Fresno Police Department (FPD) is committed to increasing community support by working together with the community to ensure our citizens are heard and valued. Communication is essential towards building trust. Lowering violent crime through innovative strategies is a top priority to minimize fear in our community.

In an effort to prevent crime, the Department identifies trends at an early stage through the analysis of crime data utilizing sophisticated technology and skilled Crime Analysts. Strategies are then developed and resources deployed in order to impact these trends quickly. Immediate investigative follow up is also conducted to apprehend those responsible. Problem Oriented Policing Officers identify and focus on locations responsible for the highest number of repeat calls for service and use creative, collaborative strategies to minimize these calls from occurring. In turn, officers are provided more time to handle emergency calls for service, engage in proactive enforcement and community policing activities.

In an effort to prevent traffic collisions, department members develop strategies to address collision trends while supervisors deploy traffic officers to locations with the highest probability of collisions occurring.

The Police Department is a professional organization that prides itself on delivering the highest level of quality service possible.

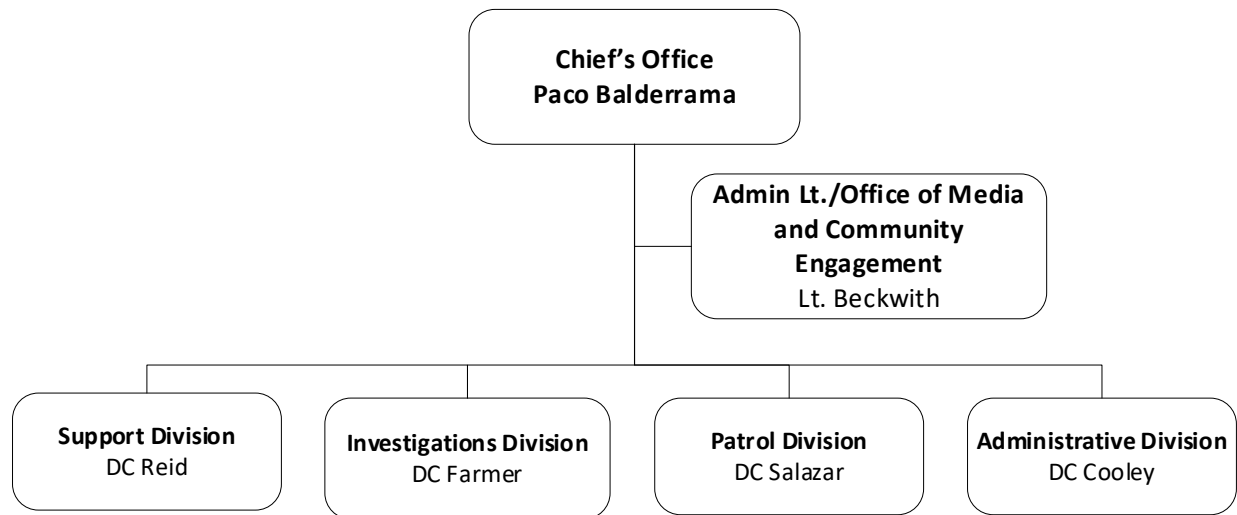
Department members and volunteers are dedicated public servants who care deeply about neighborhoods and serve with compassion, honesty, and sincerity. Each member is committed to the overall mission of enhancing safety, service, and trust with our community.

Department members strongly value and continually seek to establish partnerships with members of the community through programs such as Bringing Broken Neighborhoods Back to Life, Hope Coalition, Chiefs Advisory Board, Youth Advisory Forums, Teen Academy, Police Activities League, Crime Stoppers, Neighborhood Watch, and the Citizens Police Academy. Maintaining the confidence, support, and trust of our community is the foundation for our success.

The Police Department is committed to recruiting the most qualified candidates who are reflective of the community demographics and providing them with the training, technology, and equipment allowing them to do their job safely, effectively and efficiently.

The Fresno Police Department continues to explore evolving technology through the Department's Real Time Crime Center, ShotSpotter's gunshot detection system and Vigilant's license plate recognition data base.

In addition, over 622 Axon body worn cameras are being utilized by uniformed Patrol officers. Currently, every uniformed officer has been issued a body worn camera allowing for additional evidence to be gathered for prosecution purposes and to provide a more accurate accounting of the interaction that occurs between officers and citizens.

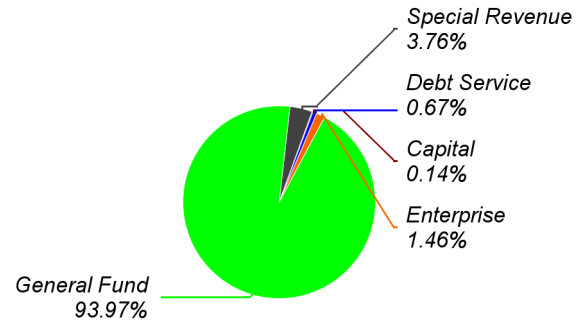


Police Department Budget Snapshot

Operating and Capital Appropriations by Fund Type

<u>Operating</u>	<u>FY 2021 Amended</u>	<u>FY 2022 Adopted</u>	<u>Variance</u>
General Fund	196,293,900	194,538,900	(1,755,000)
Special Revenue	9,998,300	7,786,800	(2,211,500)
Capital	194,900	169,800	(25,100)
Enterprise	3,000,900	3,020,500	19,600
Total Operating	209,488,000	205,516,000	(3,972,000)
<u>Debt Service</u>			
Debt Service	1,373,400	1,376,900	3,500
Total Debt Service	1,373,400	1,376,900	3,500
<u>Capital</u>			
Capital	630,000	130,000	(500,000)
Total Capital	630,000	130,000	(500,000)
Grand Total	211,491,400	207,022,900	(4,468,500)

FY 2022 Appropriation Fund Type Chart



Home Department	Fund Type	FTE
Police Department	General Fund	1,073.90
Police Department	Special Revenue	18.00
Police Department	Enterprise	1.00
Police Department	Vacant Positions	74.00
Grand Total		1,166.90

Major Capital Projects by Appropriations

<u>Department</u>	<u>Project</u>	<u>Fund Type</u>	<u>2022 Adopted Budget</u>
Police Department	DC00002 - Regional Training Facility	Capital	160,000
Police Department	DC00005 - SE Distrct Police Station	Capital	63,700

Service Impacts

Approved Council Motions Per Budget

Hearings

Per approved Council Motion #26, the FY 2022 Budget includes \$63,400 for the cash acquisition of a Crime Scene Investigation Van.

Per approved Council Motion #109, the FY 2022 Budget includes \$750,000 for 15 (6.3 FTEs) Community Service Officers IIs, five (2.1 FTEs) Crime Scene Technicians and related equipment. Below a summary of the program costs:

- Community Service Officers Program;
 - \$396,600 for 15 (6.3 FTEs) Community Service Officer IIs,
 - \$75,000 for ancillary staff equipment,
 - \$54,900 for one biannual lease payment for eight (8) vehicles,
 - \$30,000 for 15 laptops,
- Crime Scene Technician Program;
 - \$161,100 for 5 (2.1 FTEs) Crime Scene Technicians,
 - \$15,000 for ancillary staff equipment,
 - \$17,400 for one biannual lease payment for three (3) CSI Vans.

Revenues

The Police Department's Total Available Funding is \$206,993,200, 1.9 percent or \$4,023,000 less than the FY2021 Amended Budget and includes \$296,900 of prior year carryover. Total Fiscal Year Revenues are budgeted at \$18,104,100, 53.5 percent or \$20,817,200 below the FY2021 Amended Budget of \$38,921,300.

Beginning Balance is budgeted at \$296,900, a net decrease of \$280,700 from the FY 2021 Amended Budget. The change is a result of a timing effect between planned expenditures for

grants and special revenue funds and the collection of revenue reimbursements.

Licenses & Permits are budgeted at \$50,000, a decrease of \$10,000 from the FY 2021 Amended Budget. Budget revenues mostly reflect anticipated live scan revenues.

Intergovernmental Revenues are budgeted at \$10,360,800, a decrease of \$2,691,500 from the FY 2021 Amended Budget. The revenues reflect anticipated federal, state and local grants as well as contracts with local school districts. The change is due to a one-time payment in FY 2021 for outstanding Fresno Unified School District revenues (\$1,121,300), the loss of the Student Neighborhood Resource Officer Contract (\$603,700) and the cancellation of the Violet Heinz Student Resource Officer Contract (\$148,100). In addition, \$818,400 decrease is mostly the result in grant and intergovernmental reimbursement reductions.

Charges for Services are budgeted at \$6,242,600, a decrease of \$2,273,300 from the FY 2021 Amended Budget. The revenue is comprised of contracted services, public safety alarm fees and vehicles releases. The change is mostly due to discontinuation of the illegal dumping charge to the Department of Public Utilities Department (\$782,200), the reassignment of the FAX Unit to Contract Law Enforcement at a reduced amount (\$2,146,800) and a decrease in motor vehicle releases due to the reassignment of Motor officers to Patrol (\$250,000). These decreases were partly offset by an increase in Alarm fees (\$300,000) due to the hiring of critical staff and increase in contract law enforcement to provide policing services to FAX (\$453,300).

Fines are budgeted at \$180,500, a decrease of \$16,500 from FY 2021 Amended Budget. This revenue reflects the anticipated fines and penalties to be collected in FY 2021.

Other Revenue is budgeted at \$121,600, a decrease of \$120,000 from FY 2021 Amended Budget is due to one-time sale of items in FY 2021.

Interdepartmental Charges for Services is budgeted at \$5,000 or equal to the FY 2021 Amended Budget. The revenues are generated for services provided to other departments.

Miscellaneous Revenue is budgeted at \$67,000, a \$2,000 decrease from the FY 2021 Amended Budget.

Transfers are budgeted at \$1,076,600, a decrease of \$15,703,900. The decrease can be attributed to the elimination of reimbursement for CARES related expenditures in FY 2021 (\$14,024,200) and completion of Southeast Police Station (\$1,631,700).

Expenditures

The Police Department's Budget totals \$207,022,900, which is a decrease of \$4,468,500, or 2.1 percent below the FY 2021 Amended Budget.

General Fund appropriations total \$194,538,900 and include \$164,350,900 for Personnel Costs, \$7,287,100 for Non-Personnel Costs and \$22,900,900 for Interdepartmental Charges for Services. General Fund appropriations are decreasing by \$1,755,000. Significant changes in the Department's budget are:

Contract Agreements

The Department's Budget includes appropriations to cover increased costs from

renegotiated contractual agreements. Below is a list of the increases:

- \$105,000 ShotSpotter contract has been renegotiated to include 8.26 square miles previously paid for by Fresno Unified School District and FAX/Transportation.
- \$78,500 Fortney Tow to cover increased cost for towing as well as the number of stored vehicles.
- \$19,200 Security Guard Contract increase for a re-negotiated security contract that provides service for FPD civilian staff walking to their vehicles at night.
- \$6,200 File-On-Q maintenance contract increase.
- \$9,600 PG&E 1.4 percent rate increase.
- \$2,300 for two previously approved Axon body camera leases.

ShotSpotter

\$150,000 is included for the annual costs of two (2) additional miles or \$75,000/mile of ShotSpotter gunfire detection coverage.

Police Officer

The Department's Budget includes 12 unfunded Police Officers (PO) totaling 9.0 FTEs. The POs will increase the Department's sworn staff to 850 sworn, which is the highest in FPD history. Ten (10) officers will be assigned to Patrol and two (2) will be assigned as worker's compensation investigators. The two new POs will investigate and bring to conviction any worker's compensation fraud cases in the Department. Two cases of fraud can cost the City hundreds of thousands of dollars in lost workdays, backfill overtime and additional stress for officers left working short-handed in the field. The goal of the investigators is to discourage fraud. The program budget includes General Fund appropriations of \$31,500 for a half year lease payment for three (3) patrol vehicles.

Emergency Services Dispatcher II

The Department's Budget includes four (4) new Emergency Services Dispatcher IIs (ESDII) totaling 3.0 FTEs. ESDs are the first point of contact for the public and adequate ESDs staffing level is essential and directly effects patrol officer response times. In 2020, the 911 center received 905,206 calls. Telephones are currently answered by 99 fulltime ESD positions (plus 6 supervisors), working seven days a week, 24 hours per day. The augmented staffing level is anticipated to address employees "burnout," decrease overtime and improve incoming call response time. The Governor's Office of Emergency Services (OES) recently published guidelines that now require 911 centers to answer 95 percent of incoming 911 calls within 15 seconds. In 2020, the Department was 81.49 percent. Per OES, funding from the State Emergency Telephone Number Account (SETNA) is contingent upon the Department meeting this mandatory PSAP standard. The program budget includes General Fund appropriations of \$224,000:

- \$215,200 for four (4) new ESD IIs; and
- \$8,800 for ancillary equipment.

Crime Scene Technician II

Nine (9) additional Crime Scene Technicians II (CST IIs) positions totaling 5.1 FTEs are included in the Department's Budget, which will address a 25 percent increase in calls for service over the past five years. It should be noted that of the nine additional CST IIs, five positions were added per Motion #109. The augmented staffing level will increase the Crime Scene Investigations Bureau staff up to twenty-five and one manager to help address the increased call volume. The program budget includes General Fund appropriations of \$436,100:

- \$387,900 for four (4) CST IIs; and
- \$33,200 to finance four crime scene vans for half a lease payment.
- \$15,000 for ancillary stat equipment.

Community Services Officer II

The Department's budget includes 25 new Community Services Officer (CSO) II's totaling 13.8 FTEs that will provide each District Station with two CSOs in each. Of the 25 new positions, 15 were added per Motion #109. The additional staff will be used for the expansion of duties in Patrol such as Crime Prevention, proactively interacting with members of the community, organizing community events, taking walk-in reports, and handling field calls. This will free up sworn officers to handle high priority calls for service. The program budget includes General Fund appropriations of \$1,070,000:

- \$860,100 for 25 CSO II positions; and
- \$125,000 for ancillary equipment.
- \$30,000 for 15 laptops.
- \$54,900 for one biannual lease payment for eight (8) vehicles.

Background Investigator

Included in the Department's budget is one permanent Background Investigator at 1.0 FTE. The position will be used to augment Unit 290 staffing, which currently includes two Registration Officers and two temporary part-time staff. The unit is tasked with tracking 2,400 sex offenders, of which, 125 are out of compliance. The program budget includes General Fund appropriations of \$85,600 for staffing.

New Vehicle Acquisition

The Department's Budget includes the replacement of 60 vehicles that will be acquired through General Fund leases. No vehicles were replaced in the FY 2021 and the budgeted vehicles help address the replacement need for vehicles that have been wrecked, have had major mechanical failure or reached the end of their cycle. Below is a list of vehicles that include one biannual lease payment whose sum totals \$440,800 in the General Fund:

- \$315,400 for the acquisition of 30 new patrol vehicles;
- \$51,400 for the acquisition of 15 new plain unmarked sedans;
- \$10,900 for the acquisition of two (2) new plain unmarked SUVs;
- \$16,400 for the acquisition of three (3) new plain unmarked pickup trucks;
- \$34,900 to acquire seven (7) new motorcycles;
- \$6,300 to acquire one (1) new cargo van;
- \$2,700 to acquire one (1) Information Service Department SUV;
- \$2,800 to acquire one minivan.

In addition to the replacement of 60 vehicles, a cash purchase of a Crime Scene Investigation Van is budgeted per approved Motion #26.

The FY 2022 Budget excludes one-time FY 2021 expenditures, including capital. Below is a summary of one-time FY 2021 expenditures:

- \$247,700 decrease is due to one-time CARES Act funded expenditures in operations.
- \$80,600 decrease is due to one-time Council Motions in FY 2021.

Special Revenue/Grant Program

Special Revenue/Grant related appropriations are budgeted at \$7,786,800. These appropriations are mainly comprised of:

- \$1,183,200 for the remaining balance of the FY 2020-2021 State Law Enforcement Services Account cycle as well as the FY 2021-22 Grant cycle.
- \$276,600 for the remaining balance for the Bureau of State and Community Corrections (BSCC) funding, which was last funded in FY 2017. The FPD is the fiscal agent for this regional funding and has earmarked \$31,200 for county-wide Crisis Intervention Training and the remaining \$245,400 is pass-through funding for each

of the remaining 12 municipal law enforcement agencies in Fresno County.

- \$1,165,400 is budgeted in the Miscellaneous Federal Grant – Police Fund, which is comprised of three grants that fund actual personnel costs for two sworn officers dedicated to the Evict Narcotics in Public Housing (ENPH) program and the Sexual Assault Kit Initiative (SAKI) 2018 Grant as well as one sworn officer dedicated to the Sexual Assault Kit Initiative 2019 Grant. In addition, the fund contains the Body-Worn Camera (BWC) grant that funds 45 cameras for the Special Weapons and Tactics Team (SWAT).
- \$887,900 is budgeted in the Miscellaneous State Grant – Police Fund which is the remaining balance of the Selective Traffic Enforcement Program (STEP).
- \$133,800 for the Homeland Security Grant (HSG) from the Department of Homeland Security to purchase related equipment.
- \$413,000 for the remaining balance of the 2017, 2018, 2019 Justice Assistance Grant.
- \$250,000 has been budgeted in the Asset Forfeiture Fund (AFF) for Police Administrative Citations.
- \$1,104,600 corresponds to training related activities in the POST fund including Police Officer Standards Training (POST), Academy contract with Fresno City College; Regional Training Center (RTC) contract activities.
- \$2,372,300 is budgeted in the Patrol Support Fund, which is used to track the Department's contract revenues and expenditures for audit. In FY 2022, these contracts include the Crisis Intervention Team (CIT) contract with the County; Court-Ordered Decisions for Life (DUI) Program; AB109 contract with the County for the ACT Adult Compliance Team; AB109 contract with the County for a MAGEC Team (Multi-Agency Gang

Police Department

Enforcement Consortium); and a small amount is budgeted under Skywatch for the sale and replacement of obsolete helicopter parts.

Contracted Services

The Police Department administers the Contract Law Enforcement Services (CLES) program through which the public can hire an officer for private events at contract rates established by the Master Fee Schedule. Contract revenues in this fund offset any program expenditures. Demand for the program continues to expand with the FAX/BRT program shifting to this fund. FY 2022 appropriations total \$3,020,500 for this service.

Debt Service Funds

FY 2022 Appropriations for Debt Service funds total \$1,376,900, which is budgeted to cover the anticipated debt service payment. Impact Fee Bond Debt are budgeted at \$1,211,200. These payments are funded 51 percent from the Parks Impact Fee Fund and 49 percent by General Fund. PD Chiller Replacement Debt Service is budgeted at \$165,700 and paid for by the General Fund.

Capital Funds

FY 2022 Appropriations for Capital funds total \$299,800. The following is a summary of the budgeted capital:

- \$30,000 the Regional Training Center land lease payment is funded with a Police UGM/Impact Fee revenue transfer from the UGM Police Citywide Facility Fee Fund.
- \$100,000 is budgeted in the Air National Guard Capital Fund for improvements and repairs to the shooting range at the Regional Training Center that are consistent with the contract agreements.
- \$169,800 is budgeted in the UGM Police Citywide Facility Fee Fund for the Property & Evidence Section Warehouse (PECS) and Northwest Station leases as well as the Southeast Station Project.

Staffing

Approved Council Motions Per Budget Hearings

Per approved Council Motion #109, the FY 2022 Budget includes \$750,000 for 15 (6.3 FTEs) Community Service Officers IIs, five (2.1 FTEs) Crime Scene Technicians and related equipment. Below a summary of the position costs:

- Community Service Officers Program;
 - \$396,600 for 15 (6.3 FTEs) Community Service Officer IIs,
 - \$30,000 for 15 laptops,
- Crime Scene Technician Program;
 - \$161,100 for 5 (2.1 FTEs) Crime Scene Technicians.

The FY 2022 Budget, as previously described, includes the addition of 12 (9.0 FTEs) Sworn unfunded positions and 39 (22.9 FTEs) Civilians. In addition, the budget includes 27 sworn and 47 civilian unfunded vacant positions providing a savings of \$2,793,100 and \$2,285,400, respectively.

Police Department

Department Staff Detail

Position Summary					
<i>Division</i>	<i>FY 2020 Adopted</i>	<i>FY 2021 Final</i>	<i>FY 2021 Amended</i>	<i>FY 2022 Changes</i>	<i>FY 2022 Adopted</i>
Sworn Positions					
Sworn	825.00	837.30	837.30	9.70	847.00
Cadets underfilling Sworn Positions	10.00	0.00	0.00	0.00	0.00
Subtotal Sworn	835.00	837.30	837.30	9.70	847.00
Civilian Positions	292.00	298.30	296.30	23.60	319.90
Total	1,127.00	1,135.60	1,133.60	33.30	1,166.90

Note:

The FY 2022 position changes are due to the following:

Sworn:	(1.30)	FY 2021 two authorized new Police Officers positions @ 1.3 FTE.
	2.00	FY 2022 two authorized Police Officers @ 2.0 FTEs in FY 2022.
	9.00	FY 2022 12 new Police Officer @ 9.0 FTE in FY 2022.
	9.70	Subtotal Sworn Position Change
Civilian:	(1.30)	FY 2021 two authorized new Community Services Officer IIs @ 1.3 FTE.
	2.00	FY 2022 two authorized Community Services Officer IIs @ 2.0 FTEs in FY 2022.
	13.80	FY 2022 25 authorized Community Services Officer IIs @ 13.8 FTEs.
	3.00	FY 2022 four authorized Emergency Services Dispatch IIs @ 3.0 FTEs.
	5.10	FY 2022 nine authorized Crime Scene Technician IIs @ 5.1 FTEs.
	1.00	FY 2022 one authorized Background Investigator @ 1.0 FTE.
	23.60	Subtotal Civilian Position Change
	33.30	Total FY 2022 Changes

Position changes from FY 2021 Final to FY 2021 Amended are due to the following:

Sworn:	0.00	
	0.00	Subtotal Sworn Position Change
	1.00	FY 2021 3rd PAR Adding 1 Cadet to the Police Department.
Civilian:	(3.00)	FY 2021 5th PAR Amendment Transferred three Positions to PARCS.
	(2.00)	Subtotal Civilian Position Change
	(2.00)	Total FY 2021 Changes

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted	Percent Change
Beginning Balance	6,761,989	794,547	577,600	296,900	(48.6)
Fiscal Year Revenues:					
Taxes	0	10	0	0	0.0
Licenses & Permits	100,084	56,098	60,000	50,000	(16.7)
Intergovernmental Revenue	10,060,720	7,976,806	13,052,300	10,360,800	(20.6)
Charges for Services	9,762,389	9,107,225	8,515,900	6,242,600	(26.7)
Fines	263,367	260,998	197,000	180,500	(8.4)
Other Revenue	375,745	246,143	241,600	121,600	(49.7)
Interdepartmental Charges for Services	6,766	5,446	5,000	5,000	0.0
Misc. Revenue	51,830	196,374	69,000	67,000	(2.9)
Transfers	1,422,329	7,597,518	16,780,500	1,076,600	(93.6)
Total Fiscal Year Revenues	22,043,229	25,446,617	38,921,300	18,104,100	(53.5)
Funding Facilitated by Department	28,805,218	26,241,165	39,498,900	18,401,000	(53.4)
Memo Item:					
Citywide General Fund Support	150,767,127	164,171,551	171,517,300	188,592,200	10.0
Total Available Funding	179,572,346	190,412,715	211,016,200	206,993,200	(1.9)
Appropriations by Amount					
Personnel Services	150,374,069	156,495,581	172,970,100	170,783,200	(1.3)
Non Personnel Services	16,896,661	12,280,580	14,440,300	13,168,500	(8.8)
Interdepartmental Services	11,251,535	21,422,439	24,081,000	23,071,200	(4.2)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	178,522,265	190,198,600	211,491,400	207,022,900	(2.1)
Appropriations by Percentage					
Personnel Services	84.2	82.3	81.8	82.5	(1.3)
Non Personnel Services	9.5	6.5	6.8	6.4	(8.8)
Interdepartmental Services	6.3	11.3	11.4	11.1	(4.2)
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	(2.1)

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Police Department

Department Appropriations by Fund Classification - FY 2022 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	88,000	209,100	(200)	0	0	296,900
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	50,000	0	0	0	0	0	50,000
Intergovernmental Revenue	2,951,300	7,409,500	0	0	0	0	10,360,800
Charges for Services	2,840,400	381,500	0	3,020,700	0	0	6,242,600
Fines	30,500	150,000	0	0	0	0	180,500
Other Revenue	2,500	119,100	0	0	0	0	121,600
Interdepartmental Charges for Services	5,000	0	0	0	0	0	5,000
Misc. Revenue	67,000	0	0	0	0	0	67,000
Transfers	0	(330,300)	30,000	0	0	1,376,900	1,076,600
Total Fiscal Year Revenues	5,946,700	7,729,800	30,000	3,020,700	0	1,376,900	18,104,100
Funding Facilitated by Department	5,946,700	7,817,800	239,100	3,020,500	0	1,376,900	18,401,000
Memo Item:							
Citywide General Fund Support	188,592,200	0	0	0	0	0	188,592,200
Total Available Funding	194,538,900	7,817,800	239,100	3,020,500	0	1,376,900	206,993,200
Appropriations							
Personnel Services	164,350,900	3,432,300	0	3,000,000	0	0	170,783,200
Non Personnel Services	7,287,100	4,204,700	299,800	0	0	1,376,900	13,168,500
Interdepartmental Services	22,900,900	149,800	0	20,500	0	0	23,071,200
Contingencies	0	0	0	0	0	0	0
Total Appropriations	194,538,900	7,786,800	299,800	3,020,500	0	1,376,900	207,022,900

Department Appropriations by Fund Type

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted (Amount)	FY 2022 Adopted (Percentage)
Operating	170,356,490	187,750,705	209,488,000	205,516,000	99.3
Capital	6,784,478	1,066,598	630,000	130,000	0.1
Debt Service	1,381,297	1,381,297	1,373,400	1,376,900	0.7
Total	178,522,265	190,198,600	211,491,400	207,022,900	100.0

Notes:

Department Appropriations by Fund Classification – FY 2022 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

Public Utilities Department

The Department of Public Utilities (DPU) provides reliable, efficient, low-cost water, wastewater and solid waste services. The DPU mission is to deliver high quality utility services professionally, efficiently and in an environmentally responsible manner to ensure the health and safety of our community.

The Administration Division coordinates all of the City's utility services including oversight and support of its operating divisions in the areas of strategic business planning, performance improvement, resource management, organizational development, personnel and labor relations, fiscal management, project management, as well as utility planning and engineering.

The Water Division is responsible for delivering a reliable supply of safe, high quality and affordable water to both city and county residents in the Fresno metropolitan area for domestic, commercial, institutional and industrial use. More than 39.8 billion gallons were delivered in 2020 to 138,700 customer accounts through approximately 1,900 miles of water mains that met mandated state and federal drinking water standards. Overall, this was an average of 108.7 million gallons each day (MGD).

This consisted of 17.9 billion gallons of groundwater pumped from nearly 250 wells and 21.8 billion gallons of treated surface water

from the Northeast Surface Water Treatment Facility (Behymer and Chestnut), the Southeast Surface Water Treatment Facility (Olive and Fowler) and the T-3 Water Storage and Surface Water Treatment Facility (Dakota and Armstrong).

Future water supply for treatment and recharge is assured through the purchase and utilization of surface water allocations from both the U.S. Bureau of Reclamation at Friant Dam and the Fresno Irrigation District from the Kings River, and an active conservation program. As a result of the Recharge Fresno Capital Improvement Program, which was completed and fully operational as of FY 2020, the City is able to meet the goals of the long-term planning efforts to improve water supply reliability and replenish the groundwater by fully implementing a balanced conjunctive water management program.

In addition, the Division remains committed to outstanding customer service, extensive planning efforts, employee development, innovative use of technology, and keeping water rates among the most competitive in the state.

The Solid Waste Management Division is responsible for the collection of municipal solid waste, recyclables, green waste, and operation clean-up for 114,544 residential customers. The Division also has oversight of litter collection, and FresGO customer responses for 103 square miles within the Fresno city limits. These collection activities produce approximately 5,100 tons of material each week.

Community needs have resulted in the creation of various initiatives including:

- The Homeless Task Force, a partnership of Solid Waste staff along with the Police Department and other city personnel. This

task force continues to manage waste materials while respectfully handling and storing the personal belongings of our community's homeless population.

- CalRecycle also provided grant funding for oil and oil filter recycling. The Division collected 13,650 gallons of motor oil and 16,900 of motor oil filters for recycling at the curbside.

The Beautify Fresno Division is new to the City of Fresno for FY 2022 and is a citywide effort responsible for cleaning and beautifying our community through the elimination of trash, graffiti and blight, and the creation of community-based beautification projects with the cooperation of private citizens, public agencies, private businesses, not-for-profit community-based organizations, faith-based organizations, and volunteer community service organizations.

The Division's areas of focus are:

- Clean – removing litter from streets, highways, neighborhoods, parks, and other public spaces in collaboration with the community while raising awareness about the impact of litter.
- Beautify – building vibrant sustainable communities by empowering neighbors to beautify and restore public spaces.
- Recycle – cultivating waste reduction practices within the citizenry in order to divert waste from landfills and transition to a zero waste culture.
- Education – leading presentations, service-learning projects, and awareness campaigns to nurture environmental consciousness.
- Recognize – honoring the most outstanding environmental efforts of individuals, schools, and organizations.

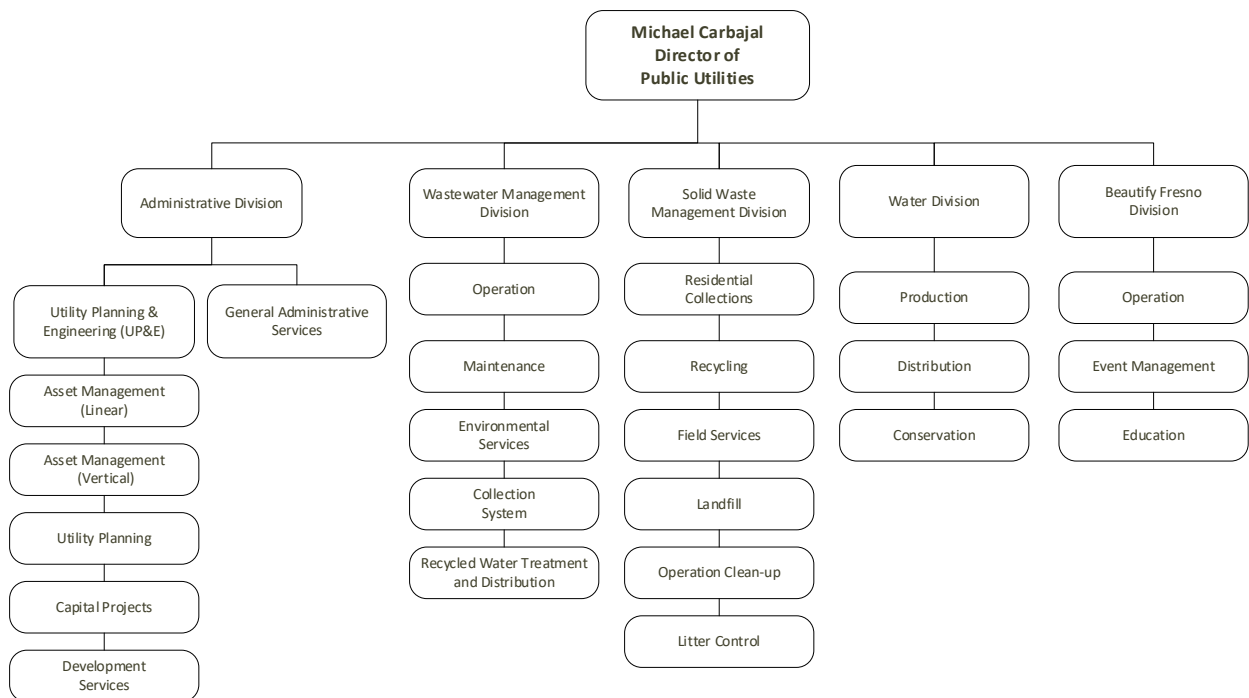
Beautify Fresno is tasked to provide education and outreach, cleanup, beautification, and enforcement services through the resources available through the Solid Waste Division, Graffiti Abatement, Street Maintenance, and the Landscaping Divisions of Public Works and PARCS. The Division desires to align and pool resources to create economies-of-scale and service delivery efficiencies to create greater impact per community dollar invested.

The Wastewater Management Division is responsible for the collection, conveyance, treatment and reclamation of wastewater generated by the residential, commercial, and industrial sewer customers in the Fresno-Clovis Metropolitan area. Wastewater from homes and businesses in the Metropolitan area travels through approximately 1,600 miles of sanitary sewer lines maintained by the Wastewater Management Division to the Fresno-Clovis Regional Wastewater Reclamation Facility (RWRF) located in southwest Fresno. The Division treats approximately 56 Million Gallons per Day (MGD) of wastewater at the North Fresno Wastewater Reclamation Facility and the 91.5 MGD at the Fresno-Clovis RWRF.

The North Fresno Wastewater Reclamation Facility provides recycled water for landscape irrigation at the Copper River Golf Course located in northeast Fresno. As of August 2017, with completion of construction of the first segment of a new recycled water distribution system, recycled water from the Fresno-Clovis RWRF became available to the first recycled water users for irrigation in southwest Fresno. As the remaining segments of the southwest recycled water distribution system are completed through June 2022, recycled water will become available to additional recycled water users.

Through the Industrial Pretreatment Program and the efficient and innovative operation and maintenance of the wastewater treatment and reclamation facilities, as well as the collection system, the Division ensures compliance with

federal and state regulations and permitting requirements while providing safe and reliable utility service consistent with customer, public health and ecological needs.

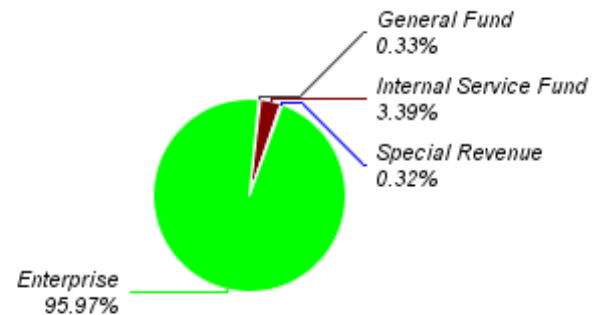


Department of Public Utilities Budget Snapshot

Operating and Capital Appropriations by Fund Type

<u>Operating</u>	<u>FY 2021 Amended</u>	<u>FY 2022 Adopted</u>	<u>Variance</u>
General Fund	0	1,039,000	1,039,000
Special Revenue	0	985,400	985,400
Enterprise	164,336,500	167,312,600	2,976,100
Internal Service Fund	4,760,600	6,263,300	1,502,700
Total Operating	169,097,100	175,600,300	6,503,200
<u>Debt Service</u>			
Enterprise	49,995,400	24,051,300	(25,944,100)
Total Debt Service	49,995,400	24,051,300	(25,944,100)
<u>Capital</u>			
Enterprise	104,608,900	108,820,900	4,212,000
Internal Service Fund	0	4,325,200	4,325,200
Total Capital	104,608,900	113,146,100	8,537,200
Grand Total	323,701,400	312,797,700	(10,903,700)

FY 2022 Appropriation Fund Type Chart



<u>Home Department</u>	<u>Fund Type</u>	<u>FTE</u>
Department of Public Utilities	General Fund	10.00
Department of Public Utilities	Special Revenue	4.50
Department of Public Utilities	Enterprise	541.05
Department of Public Utilities	Internal Service Fund	31.35
Department of Public Utilities	Capital Labor	16.60
Grand Total		603.50

Major Capital Projects by Appropriations

<u>Department</u>	<u>Project</u>	<u>Fund Type</u>	<u>2022 Adopted Budget</u>
Department of Public Utilities	RC00177 - Collection System Rehabilitation	Enterprise	16,834,600
Department of Public Utilities	TC00154 - Renewable Gas Diversion	Enterprise	8,613,400
Department of Public Utilities	TC00159 - Flare Capacity Expansion	Enterprise	7,050,100
Department of Public Utilities	WC00005 - Water Main Renewal	Enterprise	10,318,500
Department of Public Utilities	WC00016 - Water Well Construction	Enterprise	5,312,300

Service Impacts

Approved Council Motions Per Budget Hearings

- Motion #43 allocated \$250,000 from the General Fund to continue current Tower District Corridor and Chinatown beautification and cleanup.
- Motion #42 and #109 allocated funding for a pilot program to proactively pick up litter and illegal dumping throughout the Council Districts and to respond to litter, illegal dumping, etc. General Fund appropriations of \$789,000 include:
 - Two (2) Utility Leadworkers at 1.0 FTE totaling \$137,000;
 - Two (2) Senior Sanitation Operators at 1.0 FTE totaling \$154,200;
 - Two (2) Heavy Equipment Operators at 1.0 FTE totaling \$154,200;
 - Two (2) Program Compliance Officer at 1.0 FTE totaling \$135,800;
 - One (1) Community Coordinator at 1.0 FTE totaling \$67,400;
 - One (1) Sanitation Supervisor at 1.0 FTE totaling \$96,300.

Additionally, appropriations in the Solid Waste Enterprise Division previously scheduled for the Convenience Center were reallocated to this project.

Revenues

The Department of Public Utilities (DPU) fiscal year resources in FY 2022 total \$525,227,900, less than 1 percent or \$1,146,300 below the FY 2021 Amended Budget of \$526,374,200.

Beginning Balances are budgeted at \$256,393,000, 15.4 percent or \$34,287,900 more than the FY 2021 Amended Budget. The majority of the increase is the result of the receipt of loan proceeds in the Wastewater Management Division funded with State Revolving Loan Funds that have been

completed or are nearing completion. Loan proceeds on these projects are received after funds have been expended, which will often lead to a temporary deficit fund balance.

Intergovernmental revenues are projected to be \$6,135,500, 25.7 percent or \$2,119,300 less than the FY 2021 Amended Budget. The majority of this decrease is attributable to the full receipts of the PCE Contamination Grant received in FY 2021.

Charges for Services for Water, Wastewater and Solid Waste are budgeted at \$231,374,000, less than 1 percent or \$2,193,300 below the FY 2021 Amended Budget. The revenues assume the existing rate structures. The combined decrease is primarily comprised of decreased revenues for Charges for Services reflective of current revenue receipt trends, potential conservation factors due to the drought mitigations strategies and the impact of the moratoriums implemented due to COVID-19.

Other Revenues are budgeted at \$3,566,300, 45.4 percent or \$2,966,600 less than the FY 2021 Amended Budget. The majority of this amount reflects decreases to interest to more accurately reflect actual receipts.

Interdepartmental Charges for Services are budgeted at \$4,687,000, 25.2 percent or \$943,900 more than the FY 2021 Amended Budget. The increase is intended to align available resources to anticipated appropriations in the Administration Division.

Miscellaneous Revenues are budgeted to be \$18,879,600, 63 percent or \$32,084,400 less than the FY 2021 Amended Budget. This amount is comprised of reductions to State Revolving funds for reimbursement of expenses for the Southwest Recycled Water Distribution System Project, the Southeast Water Treatment Facility and a reduction to Loan

Proceeds, which occurred in FY 2021 between the Water Division and the Solid Waste Division for the purchase of the DPU Administration and Facilities Division.

Transfers are budgeted at \$3,149,500, 161.5 percent or \$1,945,300 more than the FY 2021 Amended Budget. The increase reflects transfers between the Solid Waste, Water, and Wastewater Division to the Administration Division for the maintenance and capital needs of the DPU Administration & Operations Facility.

Expenditures

The Department of Public Utilities (DPU) fiscal year appropriations are \$312,797,700, 3.4 percent or \$10,903,700 less than the FY 2021 Amended Budget. The discussion below identifies the appropriations by Division.

ADMINISTRATION

Appropriations are budgeted at \$6,188,600. The FY 2022 Budget includes:

- \$157,300 for the relocation costs to the new DPU Administration and Operations facility;
- \$1,095,000 for the maintenance costs related to the operation of the DPU Administration and Operations Facility;
- \$63,800 for the replacement of four (4) pickup trucks that have reached the end of their useful life.

The FY 2022 Budget also includes salary increases due to MOU Agreements, step advancements, staffing reallocations and increases in Information Services Charges driven by updated allocations that more accurately reflect inventory counts.

BEAUTIFY FRESNO

The Beautify Fresno Division is a new Division in FY 2022 with the goal of engaging the

community in clean-up efforts to beautify Fresno so that residents can take pride in their neighborhoods. Appropriations in FY 2022 are budgeted at \$2,559,300, and include \$985,400 from the Measure P Trails and Beautify Fresno use tax allocation. Measure P funds are budgeted to cover the following:

- \$302,700 for additional staff to provide the necessary support to cover increased service levels. This includes two (2) Utility Leadworkers, two (2) Laborers, and two (2) Senior Sanitation Operators funded at .75 FTE each, effective October 1, 2021;
- \$100,000 for marketing and promotional material such as advertising time, social media reach, informational materials and promotion of website;
- \$2,300 for memberships in professional associations;
- \$20,000 for materials and supplies to provide to volunteers such as paper pickers;
- \$581,000 for anticipated tipping fees necessary for the disposal of the collected waste.

The remaining amounts include previously funded positions that have been allocated to the Beautify Fresno efforts and the approval of Council Motion #42 & #109, which allocated \$789,000 from the General Fund for a pilot program to proactively pick up litter and illegal dumping throughout the Council Districts and respond to litter, illegal dumping, etc. Additionally, Motion #43 allocated \$250,000 from the General Fund to continue current Tower District Corridor and Chinatown beautification and cleanup.

WATER DIVISION

The Water Division's appropriations are \$143,278,100. These appropriations are comprised of \$72,429,800 for Operations, \$22,760,300 for Debt Service and \$48,088,000 for Capital Improvements.

Operating appropriations of \$72,429,800 are increasing by 5.2 percent or \$3,605,000 when compared to the FY 2021 Amended Budget. This change constitutes an increase of \$474,800 in Personnel Service appropriations which include salary increases due to MOU Agreements, step advancements and staffing reallocations; \$1,349,500 increase in Non Personnel costs, and \$1,780,700 in Interdepartmental Services Charges. The increase in Interdepartmental Service Charges is driven by the charges allocated to the various Divisions in DPU by the Utilities, Billing and Collections (UB&C) Division and the DPU Administration Division. The UB&C Division would utilize penalty fees to offset the operating costs; however, moratoriums on penalty fees resulting from the COVID-19 pandemic have eliminated this revenue. Additionally, prior year balances used to offset the operating costs of the Administration Division have been consumed and, in turn, increased the cost allocated to the Division. Significant items to the FY 2022 Budget are detailed below and are offset by the completion, elimination or reallocation of one time appropriations in FY 2021.

Electricity Costs

An increase of \$1,287,500 is budgeted to align the current demand to anticipated usage in addition to implemented and future rate hikes and the impact of the time-of-use rate pricing.

Vehicle Acquisitions and Replacements

\$598,500 is included to fully fund the gap between collected replacement funds and current costs of twelve vehicles and equipment that have reached the end of their useful life and are critical to the operation providing transportation to staff and equipment and materials to jobsites.

Computer and Communications Equipment

In order to continuously increase efficiencies, \$148,700 has been included for the following:

- \$116,700 is included for the replacement and upgrade of monitors, laptops and printers;
- \$32,000 for the replacement of Wireless Access Points to expand coverage and to meet anticipated demand of the new Enterprise Asset Management system as well as to establish wireless access at the Northeast and Southeast Water Treatment Facilities.

Water Debt Service

Appropriations for the Water Divisions annual Debt Service are budgeted at \$22,760,300.

Water Capital

Capital Appropriations are budgeted at \$48,088,000, 7.7 percent or \$3,419,500 above the FY 2021 Amended Budget. The FY 2022 Budget includes:

- \$10,318,500 for Water Main Renewals;
- \$5,312,300 for Water Well Construction;
- \$5,013,500 for Granular Activated Carbon;
- \$3,528,300 for the Surface Water Treatment Plant;
- \$2,317,700 for the DPU Administration and Operations Facility.

Additional funding detail can be found in the introduction page of this Department and the Capital Section of this book.

SOLID WASTE MANAGEMENT DIVISION

The Solid Waste Division's appropriations are \$47,166,800. These appropriations are comprised of \$44,191,800 for Operations and \$2,975,000 for Capital Improvements.

Operating appropriations of \$44,191,800 are decreasing by less than 1 percent or \$279,100 when compared to the FY 2021 Amended Budget. This change constitutes an increase of

\$497,500 in Personnel Service appropriations which include salary increases due to MOU Agreements, step advancements and staffing reallocations; \$267,000 increase in Non-Personnel costs, offset by a reduction of \$1,043,600 in Interdepartmental Services Charges. The decrease in Interdepartmental Service Charges is mainly a reflection of the elimination of \$915,500 of Police Department enforcement services for recycling and illegal dumping support.

Significant items included in the FY 2022 Budget are detailed below and are offset by the completion, elimination or reallocation of one time appropriations in FY 2021.

Landfill Tipping Fees

Due to the COVID-19 Shelter in Place order, overall disposal tonnages have increased and are expected to continue to grow. Additionally, the Cedar Avenue Recycling and Transfer Station (CARTS) contract is scheduled to increase by \$1.00 per ton on July 1, 2021, as well as the tip fee for recyclable materials due to the current market value of recyclables. These factors are anticipated to generate additional costs and the Division has included an additional \$580,900 in the FY 2022 Budget to cover these increases.

Equipment Replacements

The Division has included \$5,242,700 in FY 2022 for the replacement of vehicles that have reached the end of life. Replacement vehicles include:

- Eleven (11) side loader trucks at a cost of \$5,065,100;
- One (1) half ton truck for the Litter Control functions a total cost of \$33,500;
- Four (4) half ton truck for the Operation Clean-Up Program at a total cost of \$144,100.

Solid Waste Capital

Capital Appropriations are budgeted at \$2,975,000, of which, \$1,627,500 is allocated to the DPU Operations and Maintenance Facility and the remainder is for ongoing capital maintenance and acquisition.

Additional funding detail can be found in the introduction page of this Department and the Capital Section of this book.

WASTEWATER MANAGEMENT DIVISION

The Wastewater Division's appropriations are \$113,604,900. These appropriations are comprised of \$50,230,800 for Operations, \$1,291,000 for Debt Service and \$62,083,100 for Capital Improvements.

Operating appropriations of \$50,230,800 are decreasing by 1.6 percent or \$810,000 when compared to the FY 2021 Amended Budget. This change constitutes an increase of \$118,300 in Personnel Service appropriations which include salary increases due to MOU Agreements, step advancements and staffing reallocations; \$733,200 decrease in Non-Personnel costs, and a reduction of \$195,100 in Interdepartmental Services Charges.

Significant items included in the FY 2022 Budget are detailed below and are offset by the completion, elimination or reallocation of one time appropriations in FY 2021.

Vehicle and Equipment Replacements

The Wastewater Management Division has included \$1,062,300 for the acquisition and replacement of vehicles. Although replacement funds are available, this amount funds the gap in costs between the available replacement funds and the current replacement cost. The vehicles and equipment included for replacement are one (1) forklift, one (1) boom lift, one (1) cargo van, four (4)

pickup trucks, one (1) wing mower, two (2) vehicles to replace a water tanker and a fuel truck, and one (1) utility electric cart.

Wastewater Debt Service

Appropriations for the Wastewater Divisions annual Debt Service are budgeted at \$1,291,000.

Wastewater Capital

Capital Appropriations are budgeted at \$62,083,100, 16.6 percent or \$8,848,500 above the FY 2021 Amended Budget. The FY 2022 Budget includes:

- \$16,834,600 for the Collections System Rehabilitation;
- \$8,613,400 for Renewable Gas Diversion;
- \$7,050,100 for Flare Capacity Expansion;
- \$380,000 for the DPU Administration and Operations Facility.

Additional funding detail can be found in the introduction page of this Department and the Capital Section of this book.

*Staffing***Approved Council Motions Per Budget Hearings**

- Motion #42 and #109 allocated funding for the Mayor's code team in addition to a pilot program to proactively pick up litter and illegal dumping throughout the Council Districts and respond to litter, illegal dumping, etc. General Fund appropriations of \$788,900 are included in the budget for:
 - Two (2) Utility Leadworkers at 1.0 FTE totaling \$137,000;
 - Two (2) Senior Sanitation Operators at 1.0 FTE totaling \$154,200;
 - Two (2) Heavy Equipment Operators at 1.0 FTE totaling \$154,200;
 - Two (2) Program Compliance Officer at 1.0 FTE totaling \$135,800;
 - One (1) Community Coordinator at 1.0 FTE totaling \$67,400;
 - One (1) Sanitation Supervisor at 1.0 FTE totaling \$96,300.

In addition to the positions authorized via Council Motion #42, the FY 2022 Budget for the Department of Public Utilities includes six new permanent positions each budgeted at .75 FTE effective October 12, 2021. These new positions will be providing staff for the Beautify Fresno Division and include two (2) Utility Leadworkers, two (2) Laborers, and two (2) Senior Sanitation Operators at a cost of \$302,700.

Hope Now for Youth

In FY 2022, the Solid Waste Management Division continues to fund \$93,400 for the Hope Now for Youth Program to augment permanent staffing in the area of litter collection, alley clean-up, and general labor related to trash collection. The Program integrates at-risk youth into mainstream society by providing basic job training and mentoring.

Department Staffing Detail

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2020 Adopted</i>	<i>FY 2021 Final</i>	<i>FY 2021 Amended</i>	<i>FY 2022 Changes</i>	<i>FY 2022 Adopted</i>
Administration Division ¹	38.00	38.00	38.00	(2.00)	36.00
Water Operations Division	194.00	195.00	195.00	0.00	195.00
Solid Waste Division	174.75	176.00	176.00	0.00	176.00
Wastewater Management Division	181.00	180.00	180.00	0.00	180.00
Beautify Fresno ¹	0.00	0.00	0.00	16.50	16.50
Total	587.75	589.00	589.00	14.50	603.50

Note:

¹ Reallocating 2.0 FTE out of the Administration Division to the Beautify Fresno Division

Impact of Capital Infrastructure Construction on Operations

<i>Project</i>	<i>Capital Projects</i>			
	<i>Projected Year of Completion</i>	<i>Square Footage/Miles</i>	<i>Estimated number of Positions</i>	<i>Estimated Annual O&M Cost/(Savings)</i>
DPU Operations & Maintenance Facility	2025	260,000	0.0	\$ 1.1 million
Southwest Recycled Water Distribution System	2025	20.7	0.0	\$ 0.4 million
Regional Wastewater Reclamation Facility Secondary Treatment	2025	NA	0.0	\$ 0.5 million
Northeast Surface Water Treatment Facility 4.5 MG Tank	2021	13,270	0.0	\$ 0.1 million

Major capital projects for the Department of Public Utilities include: the Southwest Recycled Water Distribution System; the Northeast Surface Water Treatment Facility 4.5 Million Gallon Tank; and the DPU Operations and Maintenance Facility. Once these improvements come online they will require operating and maintenance (O&M) resources.

Southwest Recycled Water Distribution Systems

This project, as identified in the City's adopted Recycled Water Master Plan, will provide the infrastructure to distribute recycled water to potential recycled water customers and to aid in the offset of existing potable water use. The construction of the final segments of the Southwest Recycled Water Distribution System pipeline will be complete in FY 2023. The construction of the recycled water storage tank and booster pump station will be completed in FY 2025. The anticipated increase in O&M for the Southwest Recycled Water Distribution System, inclusive of the pipelines, water storage tank, and booster pump station, will be approximately \$432,000. As recycled water service connections are made, the associated recycled water service agreement will establish a volumetric price to support cost recovery of recycled water services.

Regional Wastewater Reclamation Facility Secondary Treatment

This project provides funding to repair, enhance, or replace components of the secondary treatment processes at the wastewater treatment facility. These processes provide secondary level treatment including oxidation and solids removal. The ability to meet current and future Waste Discharge Requirements are achieved predominantly through the secondary treatment process trains. A critical component of this project will include identifying appropriate treatment processes and equipment needed to remove contaminants such as struvite and ammonia from the dewatering process discharge which will reduce maintenance and repair costs and increase the stability of the wastewater treatment process. The increase in O&M costs for the improvements anticipated is estimated to be \$0.5 million annually starting in FY 2025.

DPU Operations and Maintenance Facility

Increased demand for City services has caused various departments to outgrow existing facilities. In addition, due to the Department's current facilities' aging infrastructure and associated costs, this facility will consolidate multiple Divisions in the Department of Public Utilities (DPU) to efficiently meet current and future service needs. In FY 2021, DPU purchased the property for a new Operations and Maintenance Facility (Facility). The Facility

will consolidate office space, warehousing, maintenance shops and ultimately equipment yards for the Solid Waste Management Division, Water Division, Wastewater Management Division, Utilities Planning and Engineering, and Administration services. The FY 2022 capital budget includes funding for design, improvement and relocation costs. The Facility's FY 2022 O&M cost is estimated to be \$1,095,000, funded by the various Divisions within DPU.

Northeast Surface Water Treatment Facility (NESWTF) 4.5 Million Gallon (MG) Storage Tank

The NESWTF is capable of providing 30 million gallons per day (MGD) of treated surface water to the northern and eastern central portions of

the City. The current water storage tank at the facility is insufficient in size to allow continuous discharge of potable water when certain operational functions are performed. As part of an effort to improve levels of customer service and facility operations a new 4.5 MG water storage tank was designed and constructed at the NESWTF. This project expanded the existing storage capacity of the facility from 1.5 MG to 6.0 MG. The storage increase now permits the facility to continuously provide treated water to the drinking water system while undergoing operational backwash of treatment filters. The anticipated increase in O&M for the NESWTF will be nominal for annual interior inspections at approximately \$75,000.

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted	Percent Change
Beginning Balance	150,752,567	206,631,861	222,105,100	256,393,000	15.4
Fiscal Year Revenues:					
Taxes	2,148	3,881	2,800	4,000	42.9
Licenses & Permits	0	(2,241)	0	0	0.0
Intergovernmental Revenue	3,394,785	3,781,061	8,254,800	6,135,500	(25.7)
Charges for Services	229,477,432	236,772,505	233,567,300	231,374,000	(0.9)
Fines	2,443,145	0	0	0	0.0
Other Revenue	6,795,245	6,358,747	6,532,900	3,566,300	(45.4)
Interdepartmental Charges for Services	7,966,800	3,517,300	3,743,100	4,687,000	25.2
Misc. Revenue	50,575,398	19,788,711	50,964,000	18,879,600	(63.0)
Transfers	2,308,174	3,952,970	1,204,200	3,149,500	161.5
Total Fiscal Year Revenues	302,963,126	274,172,935	304,269,100	267,795,900	(12.0)
Funding Facilitated by Department	453,715,693	480,804,796	526,374,200	524,188,900	(0.4)
Memo Item:					
Citywide General Fund Support	(4,278)	(5,837)	0	1,039,000	0.0
Total Available Funding	453,711,415	480,798,959	526,374,200	525,227,900	(0.2)
Appropriations by Amount					
Personnel Services	51,267,350	50,112,174	67,675,500	70,688,800	4.5
Non Personnel Services	166,381,542	170,689,914	212,166,300	197,880,100	(6.7)
Interdepartmental Services	35,421,591	35,389,690	43,859,600	44,228,800	0.8
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	253,070,483	256,191,779	323,701,400	312,797,700	(3.4)
Appropriations by Percentage					
Personnel Services	20.3	19.6	20.9	22.6	4.5
Non Personnel Services	65.7	66.6	65.5	63.3	(6.7)
Interdepartmental Services	14.0	13.8	13.5	14.1	0.8
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	(3.4)

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Public Utilities Department

Department Appropriations by Fund Classification - FY 2022 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	255,880,800	512,200	0	256,393,000
Fiscal Year Revenues:							
Taxes	0	0	0	4,000	0	0	4,000
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	6,135,500	0	0	6,135,500
Charges for Services	0	0	0	231,346,600	27,400	0	231,374,000
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	3,553,200	13,100	0	3,566,300
Interdepartmental Charges for Services	0	0	0	0	4,687,000	0	4,687,000
Misc. Revenue	0	0	0	18,879,600	0	0	18,879,600
Transfers	0	0	0	(2,270,700)	5,420,200	0	3,149,500
Total Fiscal Year Revenues	0	0	0	257,648,200	10,147,700	0	267,795,900
Funding Facilitated by Department	0	0	0	513,529,000	10,659,900	0	524,188,900
Memo Item:							
Citywide General Fund Support	1,039,000	0	0	0	0	0	1,039,000
Total Available Funding	1,039,000	0	0	513,529,000	10,659,900	0	525,227,900

Appropriations							
Personnel Services	789,000	302,700	0	65,572,100	4,025,000	0	70,688,800
Non Personnel Services	250,000	682,700	0	191,366,500	5,580,900	0	197,880,100
Interdepartmental Services	0	0	0	43,246,200	982,600	0	44,228,800
Contingencies	0	0	0	0	0	0	0
Total Appropriations	1,039,000	985,400	0	300,184,800	10,588,500	0	312,797,700

Department Appropriations by Fund Type

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted (Amount)	FY 2022 Adopted (Percentage)
Operating	145,506,273	145,914,284	169,097,100	175,600,300	56.1
Capital	65,932,417	47,166,278	104,608,900	113,146,100	36.2
Debt Service	41,631,793	63,111,216	49,995,400	24,051,300	7.7
Total	253,070,483	256,191,779	323,701,400	312,797,700	100.0

Notes:

Department Appropriations by Fund Classification – FY 2022 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

Department Revenue and Expenditure by Division - FY 2022 Only

Resources	DPU Administration	Beautify Fresno	Water	Solid Waste	Wastewater	Total
Beginning Balance	512,200	0	116,639,300	19,310,500	119,931,000	256,393,000
Fiscal Year Revenues:						
Taxes	0	0	2,500	0	1,500	4,000
Licenses & Permits	0	0	0	0	0	0
Intergovernmental Revenue	0	0	4,382,100	188,200	1,565,200	6,135,500
Charges for Services	27,400	0	120,118,000	30,507,000	80,721,600	231,374,000
Fines	0	0	0	0	0	0
Other Revenue	13,100	0	2,162,200	481,600	909,400	3,566,300
Interdepartmental Charges for Services	4,687,000	0	0	0	0	4,687,000
Misc. Revenue	0	0	11,471,100	4,300	7,404,200	18,879,600
Transfers	1,095,000	0	(1,038,500)	2,345,000	748,000	3,149,500
Total Fiscal Year Revenues	5,822,500	0	137,097,400	33,526,100	91,349,900	267,795,900
Funding Facilitated by Department	6,334,700	0	253,736,700	52,836,600	211,280,900	524,188,900
Memo Item:						
Citywide General Fund Support	0	1,039,000	0	0	0	1,039,000
Total Available Funding	6,334,700	1,039,000	253,736,700	52,836,600	211,280,900	525,227,900
Appropriations						
Personnel Services	3,790,300	1,338,900	26,776,900	16,375,300	22,407,400	70,688,800
Non Personnel Services	1,438,400	1,220,400	100,539,000	15,620,900	79,061,400	197,880,100
Interdepartmental Services	959,900	0	15,962,200	15,170,600	12,136,100	44,228,800
Contingencies	0	0	0	0	0	0
Total Appropriations	6,188,600	2,559,300	143,278,100	47,166,800	113,604,900	312,797,700

Department Appropriations by Division by Operating, Capital & Debt Service - FY 2022 Only

	DPU Administration	Beautify Fresno	Water	Solid Waste	Wastewater	Total
Operating	6,188,600	2,559,300	72,429,800	44,191,800	50,230,800	175,600,300
Capital	0	0	48,088,000	2,975,000	62,083,100	113,146,100
Debt Service	0	0	22,760,300	0	1,291,000	24,051,300
Total	6,188,600	2,559,300	143,278,100	47,166,800	113,604,900	312,797,700

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Public Works Department

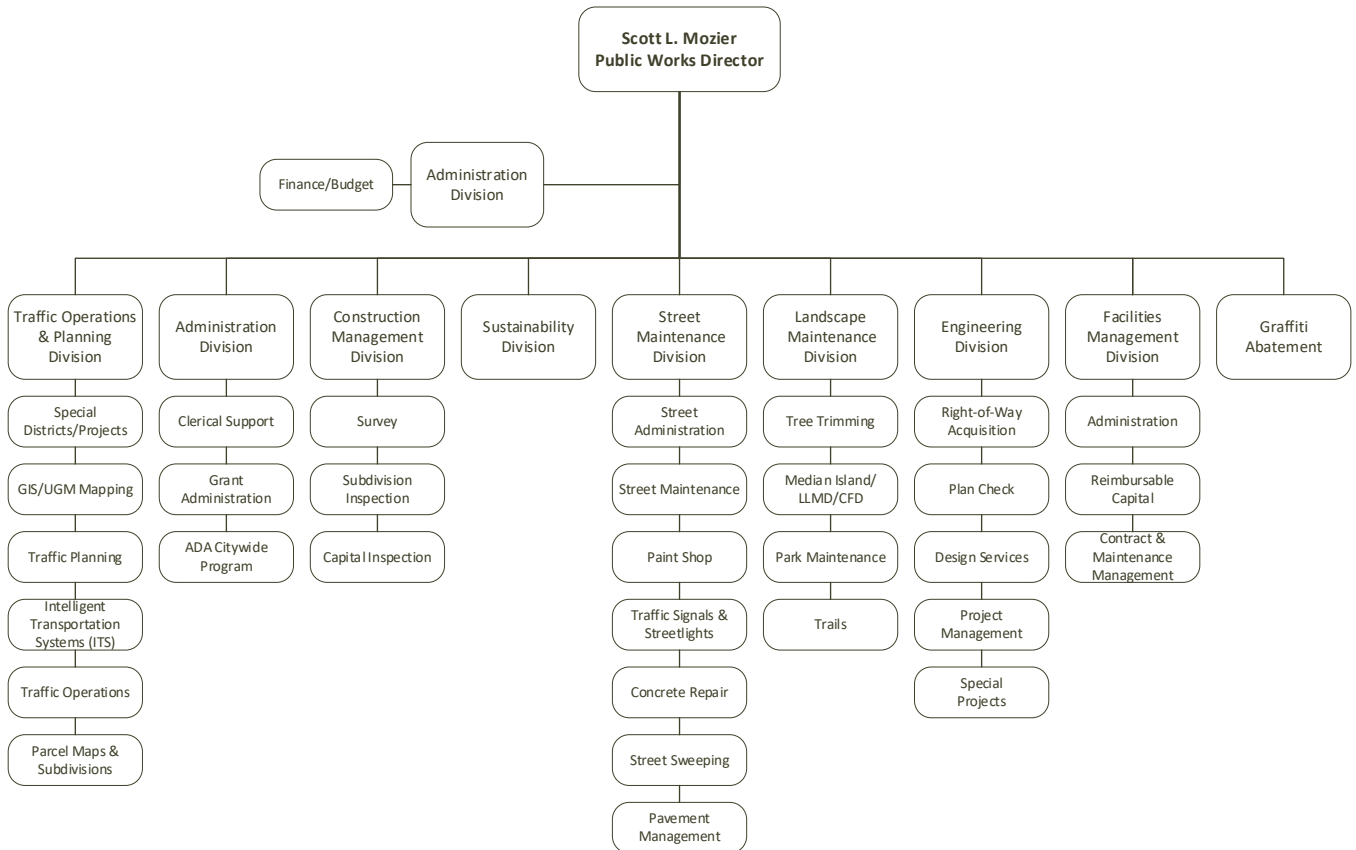
The Public Works Department focuses on building and maintaining the critical backbone infrastructure of the City such as streets, sidewalks, traffic signals, streetlights, median islands, street trees, landscaping, trails and public facilities to support the goals of neighborhood revitalization, economic development, public safety, sustainability and air quality.

The Department implements these goals through providing various services such as:

- Transportation planning,
- Infrastructure plan review and approval,
- Permit inspections,
- Impact fee administration,
- Traffic operations,
- Project management,
- Design services,
- Right-of-Way acquisition,
- Construction management,
- Facilities management,
- Graffiti Abatement,
- Community Facilities Districts (CFD's),
- Street maintenance and,
- Landscape maintenance

The Department's mission of ***Building a Better Fresno*** summarizes these services and the commitment of its staff to serve the citizens of Fresno.

Public Works Department

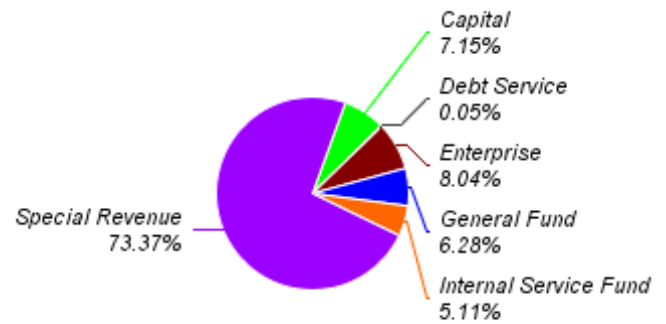


Public Works Department Budget Snapshot

Operating and Capital Appropriations by Fund Type

<u>Operating</u>	<u>FY 2021 Amended</u>	<u>FY 2022 Adopted</u>	<u>Variance</u>
General Fund	9,556,300	11,677,500	2,121,200
Special Revenue	30,539,600	30,449,100	(90,500)
Capital	7,157,100	7,618,800	461,700
Enterprise	19,540,400	19,791,600	251,200
Internal Service Fund	20,145,800	14,942,600	(5,203,200)
Total Operating	86,939,200	84,479,600	(2,459,600)
<u>Debt Service</u>			
Debt Service	138,900	138,600	(300)
Total Debt Service	138,900	138,600	(300)
<u>Capital</u>			
General Fund	1,816,800	6,677,400	4,860,600
Special Revenue	252,192,200	183,974,500	(68,217,700)
Capital	19,492,200	13,289,800	(6,202,400)
Enterprise	2,970,700	3,705,400	734,700
Total Capital	276,471,900	207,647,100	(68,824,800)
Grand Total	363,550,000	292,265,300	(71,284,700)

FY 2022 Appropriation Fund Type Chart



<u>Home Department</u>	<u>Fund Type</u>	<u>FTE</u>
Public Works Department	General Fund	75.24
Public Works Department	Special Revenue	122.00
Public Works Department	Capital	27.95
Public Works Department	Enterprise	79.40
Public Works Department	Internal Service Fund	17.80
Public Works Department	Capital Labor	70.11
Grand Total		392.50

Major Capital Projects by Appropriations

<u>Department</u>	<u>Project</u>	<u>Fund Type</u>	<u>2022 Adopted Budget</u>
Public Works Department	PW00866 - TCC Clean Shared Mobility	Special Revenue	5,721,500
Public Works Department	PW00876 - TCC West Fresno Satellite Campus	Special Revenue	11,275,100
Public Works Department	PW00923 - Vets 4b-Riverside to Hernd Con	Special Revenue	6,914,000
Public Works Department	PW00927 - Vets Pha3 SR99 Int & Grade Sep	Capital	1,000,000
Public Works Department		Special Revenue	49,512,200
Public Works Department	PW00937 - Blackstone-McKinley Grade Separation	Special Revenue	18,767,400

Service Impacts

Approved Council Motions Per Budget Hearings

During the FY 2022 Budget Hearings, Council approved the following motions under the Public Works Department:

- Motion #1 added \$2.8 million to reduce the geobase tree trimming schedule from the current 20 year cycle to 10 years.
- Motion #9 added \$2.5 million to fund an Infill Development Incentive Program.
- Motion #35 added \$70,000 for construction of the Police Officer Memorial.
- Motion #54 converted three new Graffiti positions to new positions in the 7-Week Sidewalk Concrete Program.
- Motion #57 added \$3.5 million for Council's Neighborhood Street Improvement Prgm.
- Motion #86 added \$25,000 for Parklet capital design costs in District 7.
- Motion #99 added \$1 million for a Class 4 bike lane on Barstow between Blackstone and Jackson (\$50,000 in FY22 for design and \$950,000 in FY23 for construction).
- Motion #100 added \$400,000 toward a citywide Climate Action Plan.
- Motion #109 added \$300,000 for three new Graffiti Crews.

Revenues

The Public Works Department is funded through a variety of sources such as the General Fund, various federal, state and local transportation related funds, and developer fees and charges.

Total Department revenues in FY 2022 are budgeted at \$212,789,300, which is a decrease of \$77,905,200 when compared to the FY 2021 Amended Budget. Detail on the variances for the major revenue sources is noted in the sections below.

Expenditures

Total appropriations in FY 2022 are budgeted at \$292,265,300, which is a decrease of \$71,284,700 when compared to the FY 2021 Amended Budget.

The Department's operating appropriations are budgeted at \$84,479,600, which is a decrease of \$2,459,600 and is primarily attributable to the transfer of Parks Landscape Maintenance to the PARCS Department as well as a decrease in Facilities Maintenance projects.

The Department's capital projects are budgeted at \$207,647,100, which is a decrease of \$68,824,800 and is attributable to the normal progression of capital projects through their life cycle and the close out of capital projects.

General Fund

FY 2022 General Fund revenue is budgeted at \$6,247,900 or an increase of \$1,023,700. The increase is primarily attributable to a \$867,000 increase in Street Work Permits and Plan Checks related to PG&E and AT&T projects. Subdivision Inspection fees and Traffic Signal related activity have also increased and are contributing significantly to the positive balance.

In FY 2022, General Fund appropriations are budgeted at \$18,354,900, which is an increase of \$6,981,800 when compared to the FY 2021 Amended Budget. The variance is due to the aforementioned approved Council Motions as well as the following transfers:

Park Maintenance, Irrigation and Carpentry

The Parks Maintenance function has historically been budgeted in and performed by the Public Works Department because of the Department's ability and efficiency in performing those duties. However, this has unintentionally created an incomplete picture of the total resources allocated toward parks

maintenance. It is the intent of this budget to consolidate these efforts to reflect the true resources allocated to PARCS while maintaining the advantages and efficiencies provided by the Public Works Department. As such, the following changes have been made in FY 2022:

- Parks Maintenance appropriations in Public Works have been transferred to the PARCS Department; however, Public Works will retain all of the positions that perform parks maintenance. This is a decrease of \$2,822,300 when compared to the Public Works FY 2021 Amended Budget.
- Six Irrigation and two Carpentry positions housed in the PARCS Department will now be housed in Public Works to perform those duties; however, the respective budget for those tasks will remain in PARCS.

Graffiti Team

In an effort to maximize efficiencies, realign the growth of the Graffiti Team and expand the scope of services in FY 2022, twelve positions and appropriations totaling \$1,219,700 are being moved out of the PARCS Department to the Public Works Department. Additionally, three Graffiti crews are being added to improve and expand services in FY 2022 for a total General Fund budget of \$1,681,800.

Gas Tax

FY 2022 Gas Tax revenues across all funds are budgeted at \$27,616,900, which is a decrease of \$5,918,100 when compared to the FY 2021 Amended Budget. The decrease is primarily attributable to COVID-19 related decreases in automobile travel and consumption.

In FY 2022, Gas Tax appropriations across all funds are budgeted at \$25,499,200 or a decrease of \$5,549,400 when compared to the FY 2021 Amended Budget. The decrease in appropriations is attributable to the decrease in

revenue and is primarily reflected in reduced or deferred capital projects. Of the total appropriations, \$18,364,000 is dedicated to operating programs and \$7,135,200 is dedicated to capital projects.

Special Gas Tax – This funding source is used exclusively for the Traffic Signal and Streetlight (TSSL) Program. In FY 2022, appropriations are budgeted at \$5,256,400, which is an increase of \$167,600 as compared to the FY 2021 Amended Budget.

Proposition 111 – Prop 111 funds Traffic Operations & Planning, Street Maintenance, Traffic Signal & Streetlight (TSSL) operations and serves as a capital grant match. In FY 2022, appropriations are budgeted at \$3,074,300, which is a decrease of \$509,500. TSSL appropriations are decreasing by \$713,100 due to one-time vehicle and equipment requests in FY 2021. Capital grant match expenditures are decreasing by \$1,074,300 due to the normal progression of capital projects through their life cycle and the close out of capital projects.

ABX8 6 Gas Tax – This funding source is used for Street Maintenance, Landscape Maintenance and capital projects. In FY 2022, appropriations are budgeted at \$5,341,100, which is a decrease of \$1,003,500. Street Maintenance operating appropriations are increasing by \$189,500 due to an increase in overlay and paving related projects.

Due to a lack of sufficient revenue in the Community Sanitation fund, the reactive tree trimming service is being transferred to ABX8 6 in Landscape Maintenance for an increase of \$829,400. To accommodate this shift, a majority of the capital projects have been reallocated to other funding sources or delayed to the following year.

SB1 Gas Tax – This funding source supports Engineering, Street Maintenance operations and capital projects. In FY 2022, appropriations are budgeted at \$11,827,400, which is a decrease of \$4,204,000 and is directly attributable to a reduced carryover of \$4,053,400 and reduced gas tax revenue of \$701,300. Street Maintenance operating appropriations are decreasing by \$2,297,700, which is reducing appropriations in the Overlay/Paving and Concrete Strike Team Programs. Due to the natural progression in completing projects, Capital is also decreasing by \$1,910,200 in FY 2022.

Measure C Extension Fund

One of the Department's major funding sources comes from the Measure C Extension, which is tied to sales tax so as consumers increase their purchasing, revenue increases. Revenue for the programs are distributed by the Fresno County Transportation Authority (FCTA) through five Sub-Programs:

- Street Maintenance / Rehabilitation,
- Flexible Program,
- ADA Compliance,
- Pedestrian Trails,
- Bicycle Facilities,

In FY 2022, total Measure C revenue across the five Sub-Programs, including carryover and miscellaneous revenue, is budgeted at \$16,509,200. Actual sales tax distribution revenue for each of the Sub-Programs is budgeted at \$11,669,400, which is a \$1,847,900 increase.

Measure C Extension appropriations across all funds are budgeted at \$14,508,800 or a decrease of \$470,100. Of the total appropriations, \$11,041,900 is dedicated to operating programs and \$3,466,900 is dedicated to capital projects.

Measure C Street Maintenance – This funding source supports Street Maintenance operations and in FY 2022, appropriations are budgeted at \$5,259,000, which is a decrease of \$159,400.

Measure C Flexible – This funding source supports a number of traffic related services throughout the Department and in FY 2022, appropriations are budgeted at \$5,917,900 with \$5,642,900 dedicated to operations and \$275,000 toward capital projects. The majority of the funding for operations is budgeted in Engineering at \$1,204,400 for design services, in Traffic Operations and Planning at \$1,741,200 and in TSSL at \$1,730,000 for utility payments.

Measure C ADA Compliance – This funding source is dedicated to ADA compliance projects such as curb cuts and concrete repairs and in FY 2022, appropriations are budgeted at \$191,000.

Measure C Pedestrian Trails – This funding source is dedicated to pedestrian trail capital projects and in FY 2022, appropriations are budgeted at \$1,606,000. Projects of note include: \$269,900 for the Fancher Creek Trail project; \$770,000 for the McKinley Avenue Trail project; and, \$173,000 for the Master Trails and Bike Plan.

Measure C Bicycle Facilities – FY 2022 funding for bicycle capital projects is budgeted at \$1,534,900. As per Motion #99 dedicating \$1,000,000 toward a Class 4 bike lane on Barstow Avenue between Blackstone and Jackson Avenues, \$50,000 has been budgeted in FY 2022 for design costs and \$950,000 has been budgeted in FY 2023 for construction costs. Other projects of note include: \$356,400 for the First Street Cycle Track; \$459,500 for the Tulare 6th- Cedar Complete Street; and, \$395,300 for the Palm & Belmont Class IV Cycle Track.

Measure P Special Sales Tax

On July 18, 2018, the City Clerk received an Initiative Petition proposing the Fresno Clean and Safe Neighborhood Parks Tax (Measure P). The Measure P tax ordinance is estimated to generate \$37.5 million annually for 30 years. On February 18, 2021, the City Council certified Measure P as passed, and collection of the special sales tax will begin July 1, 2021, and the first deposits of the special sales tax are expected to be received October 2021.

Measure P proceeds are designated to fund specific purposes defined in the ballot measure:

- Improving and Maintaining Safe, Clean Neighborhood Parks and Playgrounds.
- New Neighborhood Parks and Senior and Youth Recreation Facilities.
- Youth and Senior Recreation Programs, After School Programs, and Job Training for Youth and Veterans.
- Expanded Access to Arts and Culture.
- Safe Walking and Biking Trails, Street Beautification and Litter Removal, and the San Joaquin River Parkway.
- Program implementation, planning and plan updates, program and project innovation, and audit and oversight support.

The revenues generated by the Measure P use tax shall be allocated by the City of Fresno on an annual basis with additional independent oversight provided by a new Parks, Recreation and Arts Commission (Commission) consisting of nine (9) members. The nine-member Commission has been appointed by the Mayor and approved by City Council. The Commission shall have primary authority on behalf of the City to conduct hearings and receive public input on programs, facilities, and services funded with Measure P, and to make recommendations to the City Council for

adoption of Measure P expenditures in connection with annual budget process.

For FY 2022, Measure P revenue for the Public Works Department, based on nine months of revenue receipts, is budgeted at \$3,327,000.

Appropriations are budgeted at \$1,000,000 and will be used for the San Joaquin River Crossing Trail.

Street Maintenance Operating Programs

Funding for Street Maintenance operations is budgeted at \$22,686,800 in FY 2022, which includes the three new positions in the 7-Week Sidewalk Concrete Program associated with Motion #54. The following are the prominent Street Maintenance Operating Programs of note:

Overlay / Paving Operations: Funding for this Program is budgeted at \$5,602,200 in FY 2022, which equates to approximately 56 lane miles of Overlay/Paving. The actual number of lane miles paved is dependent on the variable cost of materials as well as the degree of work involved such as paving shorter rough sections versus major street re-paving.

Slurry Seal: Slurry seal is the most cost-effective method to extend pavement life through preventive maintenance and at a fraction of the cost of repairing. Funding for this Program is budgeted consistent with the prior year at \$1,600,000 in FY 2022.

Emergency Street Service Repairs: Similar in scope to Street Maintenance Repairs, the Emergency Street Service Program responds to weather related and after hour street emergencies. Funding for this Program is budgeted consistent with the prior year at \$350,000 in FY 2022.

Concrete Program: This Program consists of four concrete crews with two crews assigned to the Concrete Strike Team and two crews assigned to the 7-Week Concrete Program. The 7-Week Program dedicates one concrete crew for 7 weeks in each of the seven Council Districts. Funding for the Concrete Program is budgeted at \$4,653,800 in FY 2022.

Crack Seal Program: Crack sealing provides a documented effective proactive treatment to extend pavement life. Funding for this Program is budgeted consistent with the prior year at \$250,000 in FY 2022.

Street Maintenance Repairs: Unlike the larger scope of Overlay/Paving operations or the smaller scope of pothole repairs, Street Maintenance Repair operations perform smaller street patch and paving treatments. Funding for this Program is budgeted consistent with the prior year at \$450,000.

Pothole Repair Program: As with the Crack Seal Program, the Pothole Repair Program is designed to temporarily extend the life of the asphalt. Funding for this Program is remaining consistent at \$725,000 in FY 2022.

Street Cleaning: This Program removes approximately 6,700 tons of particulate matter and sediment from the City's 1,740 miles of roadway annually. This is particulate matter that would have otherwise found its way into our streams, ponds and air. Funding for this Program is budgeted at \$3,602,800 in FY 2022.

Landscape Maintenance

Funding for the Landscape Maintenance Program in FY 2022 is budgeted at \$18,253,300, which is an increase of \$1,322,100. The increase is the net balance of the transfer of Parks Maintenance appropriations to the PARCS Department and Motion #1.

Street Tree Maintenance: As per Motion #1, \$2.8 million has been added to reduce the geobase tree trimming cycle down to 10 years. Additionally, \$829,400 has been budgeted for emergency street tree services.

Median/Buffer Maintenance: Median Islands is budgeted at \$5,128,100, which is a \$433,400 increase when compared to the FY 2021 Amended Budget. The increase is primarily attributable to the increase in Community Sanitation appropriations to the FY2018 Actual level of expenditures and will result in increased irrigation work and repairs.

Landscape Lighting & Maintenance District/Community Facilities District: LLMD/CFD Program appropriations are budgeted at \$7,647,400 or an increase of \$466,500. The increase is primarily driven by the addition of a much needed Forestry Supervisor to address a backlog of tree related issues throughout the City. A Staff Assistant is also being added to assist with CFD tract acceptances, special taxes, projects, and changes in service levels.

Traffic Signals & Streetlights (TSSL)

Operating appropriations are budgeted at \$8,547,100, which is a decrease of \$61,600 as compared to the FY 2021 Amended Budget. The decrease is attributable to one-time vehicle purchases in FY 2021, which is being offset by one-time purchases in FY 2022 as well the transfer of an Electrician from Facilities to TSSL.

Facilities Maintenance

FY 2022 total revenue from operations is budgeted at \$16,129,500. All funds combined represent a net decrease of \$4,827,700 when compared to the FY 2021 Amended Budget.

In FY 2022, appropriations are budgeted at \$15,820,100. A total of \$61,900 has been budgeted for citywide Form 10 requests. These requests include: \$27,300 for new cubicles in

the Public Works; \$9,600 for remodeling nine cubicles in Planning & Development; and, \$25,000 in Water Enterprise requests.

Community Sanitation

Community Sanitation primarily funds the Street Sweeping, Street Tree Trimming and Median Island Programs. Total revenues for FY 2022 are budgeted at \$10,059,200, which is a decrease of \$748,300.

Community Sanitation revenues are limited due to the legal restriction of a fixed service rate as established by voter approval of Proposition 218. Due to increases in the cost of

services, and therefore a decrease in the services provided, the Department plans to research the possibility of seeking a rate increase through the Proposition 218 process.

Appropriations are budgeted at \$9,159,900 in FY 2022, which is a decrease of \$28,300. Additionally, \$799,300 is budgeted in the Department of Public Utilities Solid Waste Division to support the Litter Control Program.

*Staffing***Administration**

The DBE/Small Business Coordinator position is funded by Public Works, but currently resides in the Finance Department. This cost neutral request will transfer the position from Finance to Public Works in FY 2022 and will provide efficiencies and improved customer service.

Engineering Division

The Division is adding an Engineer I and a Professional Engineer to focus on special high profile projects such as the McKinley Grade Separation, Mid Town Trail, High Speed Rail, etc.; an Engineer I for surveying; a GIS Specialist; and a Supervising Professional Engineer in Design Services. Cost: \$405,800.

Traffic Operations & Planning

The Division is adding an Engineer I to assist with the (4G/5G) antenna plan and a Community Outreach Specialist to work as the Active Transportation Plan (ATP) Coordinator. Cost: \$99,800.

Graffiti Team

In an effort to maximize efficiencies, realign the growth of the Graffiti Team and expand the scope of services in FY 2022, twelve cost neutral positions are being transferred from the

PARCS Department to Public Works. The Graffiti team will also be expanding services with the addition of three new Graffiti Technicians. Cost: \$189,900.

Facilities Mgmt. / Landscape Maintenance

To improve efficiency, two Maintenance Carpenter and six Irrigation Specialist positions are being transferred from the PARCS Department to Public Works. This action is cost neutral.

Street Maintenance

Per Motion #54, the Division is adding three positions to the 7-Week Sidewalk Concrete Program. An Assistant Director is also being added to oversee the Street Maintenance, Landscape Maintenance, and Traffic Signal & Streetlight divisions and a Senior Engineering Technician is being added to develop, maintain and administer a concrete management and project selection process. Cost: \$334,000.

Landscape Maintenance

The Division is adding a Forestry Supervisor to address a backlog of tree related issues throughout the City and a Staff Assistant to assist with CFD tract acceptances, special taxes, projects, and changes in service levels for a total position cost of \$109,300.

Department Staffing Detail

Position Summary					
<i>Division</i>	<i>FY 2020 Adopted</i>	<i>FY 2021 Final</i>	<i>FY 2021 Amended</i>	<i>FY 2022 Changes</i>	<i>FY 2022 Adopted</i>
Administration Division	12.75	13.00	13.00	1.00	14.00
Engineering Services Division	36.00	36.00	36.00	6.75	42.75
Capital Management Division	41.75	44.00	44.00	0.00	44.00
Traffic Operations & Planning	29.00	29.00	29.00	(0.50)	28.50
Facilities Management	25.50	24.00	24.00	0.00	24.00
Sustainable Fresno	2.00	2.00	2.00	0.00	2.00
Graffiti Abatement	0.00	0.00	0.00	15.00	15.00
Street Maintenance Division	106.75	108.00	108.00	3.75	111.75
Landscape Maintenance Division	86.00	85.00	85.00	7.50	92.50
Traffic Signal & Streetlights Division	17.00	17.00	17.00	1.00	18.00
Total	356.75	358.00	358.00	34.50	392.50

Impact of Capital Infrastructure Construction on Operations

The Department's capital portfolio consists of a large number of projects that are classified into five separate categories for maintenance purposes which will add to the Department's overall operations cost. The projects are either ongoing in nature or will be completed over the next five fiscal years. The expected future maintenance for each category is listed below:

Street Improvements

This is the largest category by number of projects as well as cost in the portfolio. Construction can include asphalt, curb and gutter, median islands, sidewalks and landscaping. Estimated future maintenance varies for each project based upon what is constructed. At this time no additional personnel are required. The anticipated maintenance costs are for replacement of infrastructure as assets reach their useful lives.

Traffic Signals

The installations of traffic signals range from the installation of left-turn phasing to completely new signal at an intersection. Future maintenance costs consist of additional personnel, materials and other costs to provide the periodic maintenance necessary for the signals as well as operating costs.

ITS Traffic Synchronization

This Program installs traffic synchronization technology on traffic signals for major corridors of the City. As these projects are completed, additional personnel for signal timing, the physical maintenance of the equipment and information technology will be necessary along with replacement equipment as the original equipment ages and no longer functions.

Facilities Projects

Facilities projects relate to the replacement and overall maintenance of City facilities such as City Hall, City Hall Annex, Municipal Service Center, and Parks, Police and Fire facilities.

CFD Landscape Maintenance

The ongoing projects consist of the administrative costs to provide service to the CFDs that are approved by Council. Maintenance costs depend on the individual district and may cover landscaping as well as other approved infrastructure. Funding for the CFD Program is usually provided by property tax assessments to the property owners in each district. In order to keep up with the growing inventory of CFD-maintained landscapes, the FY 2022 budget proposes a Forestry Supervisor to inspect trees, oversee trimming, removal and replanting for the CFD tree inventory. The FY 2022 budget also proposes a Staff Assistant for the high volume of communication needed with homeowners in our numerous CFD-maintained subdivisions, related to CFD enhancement projects and assessments.

Pedestrian/Bicycle Trail Projects

This category consists of projects to construct new pedestrian/bicycle trails within the city of Fresno. Construction is similar to the Street Improvement category, but does not include median islands and may include other trail facilities such as lighting or street furniture. As these are all new trails, maintenance will increase with each completed project. Future costs include personnel, supplies, equipment and other day-to-day costs to operate the trail.

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted	Percent Change
Beginning Balance	83,168,761	82,503,148	64,372,900	41,091,800	(36.2)
Fiscal Year Revenues:					
Taxes	15,330,568	11,532,064	37,695,800	25,520,700	(32.3)
Licenses & Permits	1,217,735	1,842,228	1,570,700	1,934,100	23.1
Intergovernmental Revenue	44,342,238	47,334,709	134,348,400	97,882,400	(27.1)
Charges for Services	31,931,237	29,317,615	34,715,000	35,973,400	3.6
Fines	0	0	0	0	0.0
Other Revenue	1,993,409	2,159,724	1,631,300	1,637,500	0.4
Interdepartmental Charges for Services	7,767,524	9,210,749	12,036,300	10,454,500	(13.1)
Misc. Revenue	851,805	958,898	869,400	495,200	(43.0)
Transfers	(3,062,188)	(6,083,041)	3,454,700	(2,200,300)	(163.7)
Total Fiscal Year Revenues	100,372,328	96,272,947	226,321,600	171,697,500	(24.1)
Funding Facilitated by Department	183,541,089	178,776,094	290,694,500	212,789,300	(26.8)
Memo Item:					
Citywide General Fund Support	4,543,427	3,336,965	6,148,900	12,107,000	96.9
Total Available Funding	188,084,516	182,113,060	296,843,400	224,896,300	(24.2)
Appropriations by Amount					
Personnel Services	25,802,427	28,772,833	38,204,200	36,238,600	(5.1)
Non Personnel Services	53,576,694	67,770,946	294,559,600	230,792,600	(21.6)
Interdepartmental Services	24,742,169	21,851,833	30,786,200	25,234,100	(18.0)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	104,121,289	118,395,612	363,550,000	292,265,300	(19.6)
Appropriations by Percentage					
Personnel Services	24.8	24.3	10.5	12.4	(5.1)
Non Personnel Services	51.5	57.2	81.0	79.0	(21.6)
Interdepartmental Services	23.8	18.5	8.5	8.6	(18.0)
Contingencies	0.0	0.0	0.0	0.0	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	(19.6)

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Department Appropriations by Fund Classification - FY 2022 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	(24,568,100)	38,878,300	21,931,500	4,698,600	0	41,091,800
Fiscal Year Revenues:							
Taxes	0	25,519,600	0	100	1,000	0	25,520,700
Licenses & Permits	1,615,000	150,000	0	169,100	0	0	1,934,100
Intergovernmental Revenue	90,000	88,509,400	9,095,800	187,200	0	0	97,882,400
Charges for Services	4,452,900	621,900	11,011,400	19,886,800	400	0	35,973,400
Fines	0	0	0	0	0	0	0
Other Revenue	90,000	621,500	446,200	371,300	87,000	0	1,637,500
Interdepartmental Charges for Services	0	0	0	0	10,454,500	0	10,454,500
Misc. Revenue	0	3,900	9,800	323,500	158,000	0	495,200
Transfers	0	456,900	(2,566,800)	(229,000)	0	138,600	(2,200,300)
Total Fiscal Year Revenues	6,247,900	115,883,200	17,996,400	20,709,000	10,700,900	138,600	171,697,500
Funding Facilitated by Department	6,247,900	91,315,100	56,874,700	42,640,500	15,399,500	138,600	212,789,300
Memo Item:							
Citywide General Fund Support	12,107,000	0	0	0	0	0	12,107,000
Total Available Funding	18,354,900	91,315,100	56,874,700	42,640,500	15,399,500	138,600	224,723,300
Appropriations							
Personnel Services	5,040,900	18,223,300	3,159,200	7,791,400	2,023,800	0	36,238,600
Non Personnel Services	10,488,900	184,935,000	16,032,400	7,599,800	11,597,900	138,600	230,792,600
Interdepartmental Services	2,825,100	11,265,300	1,717,000	8,105,800	1,320,900	0	25,234,100
Contingencies	0	0	0	0	0	0	0
Total Appropriations	18,354,900	214,423,600	20,908,600	23,497,000	14,942,600	138,600	292,265,300

Department Appropriations by Fund Type

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted (Amount)	FY 2022 Adopted (Percentage)
Operating	64,149,046	63,661,654	86,939,200	84,479,600	28.9
Capital	39,832,858	54,594,856	276,471,900	207,647,100	71.0
Debt Service	139,385	139,102	138,900	138,600	0.0
Total	104,121,289	118,395,612	363,550,000	292,265,300	100.0

Notes:

Department Appropriations by Fund Classification – FY 2022 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding.

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Transportation (FAX) Department

The Department of Transportation provides fixed-route and paratransit demand-response service 363 days a year throughout the City of Fresno. Routes also serve some areas of the City of Clovis, as well as the County of Fresno. The Transportation Department includes the City's Municipal Fleet Management and Public Safety Fleet Management Divisions, which provide comprehensive vehicle, equipment, and supply services to client city departments, as well as outside customers. The focus of the Public Safety Fleet Maintenance Division is to support and maintain Police and Fire vehicles and equipment.

In FY 2022, the Department of Transportation plans to further emphasize sustainability – internal and external – at the forefront of our efforts and planned activities.

The FAX Operations Division fixed-route service provides 18 different routes, including one Bus Rapid Transit (BRT) route, operating seven days a week, and utilizing a fleet of 116 buses. Of those buses, 115 run on compressed natural gas (CNG) fuel, which is a hybrid fuel that provides a cleaner air alternative and significant fuel savings.

Each bus is equipped with wheelchair lifts as well as bicycle racks and normally carry an average of 26 passengers per hour. In FY2021, the fixed-route system provided more than 9 million trips,

operated 432,000 hours and traveled more than 4.9 million miles.

The Department also provides paratransit demand-response service, known as Handy Ride. Handy Ride operates seven days a week with service levels comparable to the fixed-route system. Residents who are unable to utilize fixed-route service due to a qualifying condition under the Americans with Disabilities Act (ADA), use Handy Ride services. Traveling nearly 1 million miles and utilizing 55 vehicles, Handy Ride service provided over 170,000 trips last year.

In an effort to mitigate some of the financial hardship imposed on ridership by COVID-19, in March 2021, the Department implemented a temporary fare-free service for FAX fixed route buses and Handy Ride paratransit. Since the start of the pandemic, the Department has realized a decrease in ridership of approximately 50 percent. The Department continues to implement numerous safety measures to prevent the spread of COVID-19, including limiting the capacity in each bus to allow for social distancing. This limitation, along with the closures of high schools, colleges, government offices and businesses have all contributed to the loss in ridership. As these sectors begin phased re-openings, the Department projects ridership will steadily return to normal levels.

A comprehensive capital asset and facilities assessment study is guiding the Department through a maintenance and replacement plan to maximize the life of assets and prioritize facility repairs and upgrades. Transportation divisions continue to build asset maintenance, grant match, and bus/equipment reserves. These reserves provide the Department with resources needed to maintain and repair existing assets; implement study recommendations; leverage local, state, and federal grant funds for the

Transportation (FAX) Department

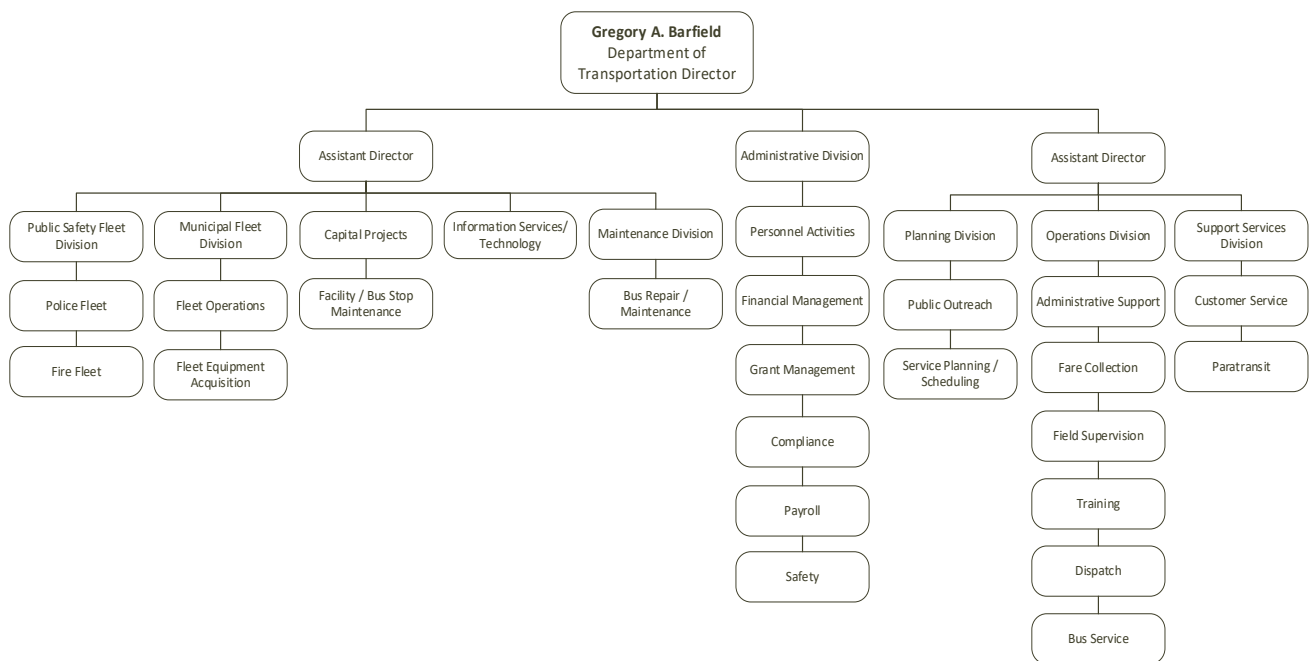
acquisition of new or replacement equipment; the purchase of zero emission buses, facilities, passenger stations and amenities.

The Fleet Maintenance Division provides clients with a full range of fleet services to ensure the City fleet operates at optimum levels. These services include vehicle and equipment acquisition and disposal, maintenance repairs, and fuel.

The Fleet Management Division maintains more than 2,300 units, ranging from utility carts to large refuse trucks, motor graders, bulldozers, and backhoes. The division is also responsible for all on and off road emissions reporting to the Environmental Protection Agency, California Air Resources Board, as well as the local air district.

The Fleet Management Division, for the 19th consecutive year, has been awarded the Automotive Service Excellence Blue Seal of Excellence. This designates more than 75 percent of the technicians have passed multiple certification exams.

The Public Safety Maintenance Division provides a dedicated shop for Fire and Police vehicles. The Public Safety Maintenance Division is expected to provide cost-effective maintenance service, while maintaining public safety customers as the top priority.

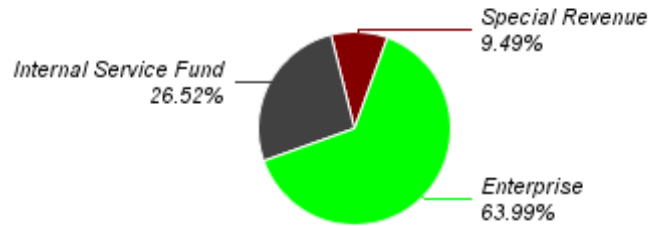


FAX Department Budget Snapshot

Operating and Capital Appropriations by Fund Type

<u>Operating</u>	<u>FY 2021 Amended</u>	<u>FY 2022 Adopted</u>	<u>Variance</u>
Special Revenue	14,899,600	15,847,700	948,100
Enterprise	51,923,200	54,531,100	2,607,900
Internal Service Fund	46,482,400	44,610,800	(1,871,600)
Total Operating	113,305,200	114,989,600	1,684,400
<u>Debt Service</u>	0	0	0
Total Debt Service	0	0	0
<u>Capital</u>			
Special Revenue	110,000	110,000	0
Enterprise	54,546,900	53,089,800	(1,457,100)
Total Capital	54,656,900	53,199,800	(1,457,100)
 Grand Total	 167,962,100	 168,189,400	 227,300

FY 2022 Appropriation Fund Type Chart



Home Department	Fund Type	FTE
FAX Department	Special Revenue	124.50
FAX Department	Enterprise	327.10
FAX Department	Internal Service Fund	89.40
Grand Total		541.00

Major Capital Projects by Appropriations

<u>Department</u>	<u>Project</u>	<u>Fund Type</u>	<u>2022 Adopted Budget</u>
FAX Department	FC00036 - Bldg and Facility Maintenance	Enterprise	17,221,800
FAX Department	FC00069 - FY10-11 Prop 1B-PTMISEA Project	Enterprise	4,027,200
FAX Department	FC00087 - FY14-15 Prop1B-PTMISEA Project	Enterprise	4,014,000
FAX Department	FC00092 - TIRCP - HFN Imprvmnts & Vehics	Enterprise	4,180,000
FAX Department	FC00093 - TIRCP - SW Community Connector	Enterprise	9,490,000

Service Impacts

Approved Council Motions Per Budget Hearings

- Motion #13 transferred an Equipment Service Worker II from the Public Safety Maintenance Division to the Fire Department. The transfer removed a total of 1.0 FTE and \$77,100 from the Transportation Department's Personnel Budget total.
- Motion #44 added a Network System Specialist to the Information Service Department (ISD) to work on Transportation Department items including Wi-Fi on busses. The first year cost of the position and related equipment is \$85,300 which ISD will recover through Interdepartmental Service charges to the Transportation Department.

Revenues

The Transportation Department's revenues are generated through a variety of sources. As an enterprise, Transit Operations is primarily funded through State Transportation Development Act (TDA) allocations, Federal Transit Administration (FTA) grants, Measure C and passenger fares. In FY 2022 the Fleet Management and Fleet Public Safety Maintenance Divisions will continue to operate as Internal Service Fund division with revenues made up of service charges to clients within and outside the City.

Total resources for the Transportation Department in FY 2022 are \$194,971,900 which is 16.6 percent down or \$38,846,800 lower than the FY 2021 Amended Budget. Excluding the FY 2021 year end carryovers, total ongoing revenues and one time transfers are budgeted at \$140,746,100, a decrease of 29.1 percent or \$57,699,300 lower than the FY 2021 Amended Budget. The Transit Operations and Capital portions of the ongoing revenues are \$97,757,600 which is a decrease of \$56,675,500 compared to

the FY 2021 Amended Budget. The Internal Service portion of the ongoing revenue is \$42,988,500 which is a decrease of \$1,023,800 compared to the FY 2021 Amended Budget.

The decrease in revenue compared to the FY 2021 Amended Budget is primarily due to FY 2022 fluctuations in Federal Awards and Federal Allocations and Entitlements. Together, these accounts are budgeted at \$34,661,200 which is \$59,731,800 lower than the FY 2021 Amended Budget. The annual fluctuations are based on the passage of the federal budget, funds availability, competitive grant awards, capital project scheduling and progress, grant agreement execution and the timing of reimbursement requests. Furthermore, FY 2021 included special one-time federal revenue include CARES Act funding which will not continue into subsequent years.

Expenditures

Total appropriations in the Transportation Department are budgeted at \$168,189,400, an increase of \$227,300 compared to FY 2021 Amended Budget. Compared to FY 2021 Amended Budget, the Transit Operating Division is up 5.3 percent to \$70,378,800; the Capital Division is down 2.7 percent to \$53,199,800 and the Internal Service Funded Fleet Divisions are down 4.0 percent to \$44,610,800.

Transit Operating Divisions

Transit Operating Divisions Non-Personnel Budget totals \$19,392,900 which is an increase of \$355,700 from the FY 2021 Amended Budget. Changes to the FY 2022 Non-Personnel Budget include:

- \$7,800,000 budgeted for complementary paratransit services. This budgeted amount is \$1,100,000 above the FY 2021 Amended Budget and takes into consideration new contract with paratransit provider NEXT as

well as an expected increase in services levels for paratransit ridership.

- \$613,800 budgeted to ensure maintenance and vehicle parts are available for FTA assets the department is required to maintain. This amount is \$491,800 higher than the FY 2021 Amended Budget. The increase incorporates a fare collection system maintenance agreement with the Genfare Division of SPX Corporation and related parts increases for the specialized and technical equipment utilized by the Ticket Vending Machines and fareboxes.
- \$1,715,000 in Measure C New Technology grant funds for the Fresno City College (FCC) advanced propulsion systems training center. The FCC project was budgeted at \$1,995,000 in FY 2021 but only \$280,000 was completed in that fiscal year due to the pandemic and a transition to online classes. The balance of the grant funds are being included in FY 2022. The Transportation Department is only a pass-through entity for these funds.

Transit Operating Divisions Interdepartmental Services' (ID) Budget totals \$7,666,600, which is an increase of \$645,900 compared to the FY 2021 Amended Budget. The following addresses the significant items impacting the ID Budget:

- \$553,700 total increase for self-insurance charges. Liability Self-Insurance Charges are up \$471,000 and Property Self-Insurance charges are up \$82,700. These amounts are calculated based on a methodology that utilizes five years of actual use of the Self-Insurance accounts.
- \$139,800 increase in Fleet Service Charges which is a direct charge based on maintenance of vehicles and equipment by the Fleet Management Division.
- \$117,900 decrease in Fleet Fuel Charges. The decrease is due to a lower fuel costs.
- \$85,300 increase due to approved Council

Motion #44 which added a Network System Specialist to work on adding Wi-Fi on City busses. The position will be located in the Information Services Department and paid for through the Transportation Department's ID Budget.

Capital Division

Capital Division appropriations are budgeted at \$53,199,800, which is a decrease of \$1,457,100 compared to the FY 2021 Amended Budget of \$54,656,900. Significant changes to the Capital Budget include:

- \$3,000,000 increase for electric vehicle charging infrastructure to support the initial deployment of a zero-emission battery electric bus fleet.
- \$4,630,800 reduction in capital expenditures for the purchase 40 foot fixed route busses. This reduction is based on grants received.

Additional Capital project details can be found in the Capital Improvement Summary section of this book.

Internal Service Funded Fleet Service Divisions

Public Safety Fleet Maintenance

Public Safety Fleet Maintenance Division's (PSF) Non-Personnel budget totals \$11,292,300 which is an increase of \$3,724,800 from the FY 2021 Amended Budget. The increase is primarily due to \$4,220,100 budgeted for the acquisition new and replacement Police Department vehicles in FY 2022. The other significant change to the Non-Personnel budget is a \$504,800 reduction in the Special Projects account which was added in FY 2021 to align appropriations with available resources from FY 2020 carryover.

PSF's Interdepartmental Services' (ID) Budget totals \$588,400 which is an increase of \$86,500 compared to the FY 2021 Amended Budget. The

following addresses the significant items impacting the ID Budget:

- \$124,200 increase in Fixed ID Reimbursement to the General Fund, based on the central service cost allocation.
- \$21,900 decrease in Information System Service and Equipment Charges. These charges are based on ISD's service allocations.
- \$17,400 decrease in Fleet Service Charges, which is a direct charge based on maintenance of vehicles and equipment by the Fleet Management Division.

Municipal Fleet Maintenance & Fleet Equipment Acquisitions

The Non-Personnel Budget for Municipal Fleet Maintenance and Fleet Equipment Acquisitions is \$21,561,000 which is a decrease of \$5,733,900 compared to the FY 2021 Amended Budget. \$4,990,200 of the decrease is attributable to fewer FY 2022 vehicle acquisitions. Other items impacting the change in the Non-Personnel Budget include:

- \$509,700 decrease in fuel appropriations due to a decline in the price of all fuel types.
- \$340,100 decrease in inventory needs largely due to impacts from COVID-19.
- \$283,600 increase in non-office type equipment rentals based on current demand levels.

The Interdepartmental Service (ID) Budget for Municipal Fleet Maintenance and Fleet Equipment Acquisitions is \$2,001,200 which is an increase of \$87,100. The change is primarily due to the following:

- \$114,400 total increase for Property and Liability Self-Insurance charges.
- \$46,800 total increase for Information Systems service and Equipment Charges.
- \$68,800 decrease in Purchasing – Variable Charge.
- \$28,600 decrease in Facilities Management Charges.

Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA)

The Department was allocated \$5,605,200 in federal CRRSAA to be received in FY 2022. \$1,280,000 is allocated for capital needs and the balance of \$4,325,200 is planned for operating needs.

Staffing

The Transportation Department's Personnel Budget totals \$52,302,200 which is a \$2,433,400 increase from the FY 2021 Amended Budget.

The FY 2022 Budget accounts for the step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to the following:

Bus Driver Overtime

The Transportation Department is implementing steps to reduce Bus Driver Overtime which is budgeted at \$3,600,000 in FY 2022. The Department spent \$3,976,800 in Driver Overtime in FY 2020 and \$3,981,300 in FY 2021. In FY 2022, to reduce Overtime 10 Permanent Part Time Bus Driver positions were eliminated in favor of eight Full Time Bus Drivers to better meet the number of hours needed for current service demands. Ten unfunded Bus Driver positions have also been added to help increase the average number of filled positions at any given time by allowing the Department to hire in advance while awaiting the next Bus Driver training class to begin.

Transit Operating Divisions

Transit Operating Divisions are home to 452 FTE, which is an increase of 9.0 FTE when compared to FY 2021 Amended Budget staffing levels. The net increase is due to:

- A reduction of 10 Permanent Part Time Bus Drivers. These positions were budgeted at 0.8 FTE each for a total reduction of 8.0 FTE totaling \$561,000. The positions were reduced in favor of adding full time positions to help reduce overtime needs as previously discussed.

- The addition of eight Full Time Bus Drivers. These positions are budgeted at .75 FTE each for a total increase of 6.0 FTE totaling \$427,600. These positions were added to help reduce overtime costs.
- The addition of 10 unfunded Bus Driver positions. These positions are budgeted at 1.0 FTE each for a total increase of 10.0 FTE. These positions were added as part of a strategy to increase the average number of filled PCNs throughout the year by cutting time between hiring and the start of Bus Driver training classes.
- The addition of a Senior Secretary position at 1.0 FTE transferred from Municipal Fleet Maintenance.

Municipal Fleet Maintenance & Fleet Equipment Acquisitions

Municipal Fleet Maintenance and Fleet Equipment Acquisitions Divisions are home to 58.0 FTE which is a decrease of 1.0 FTE compared to the FY 2021 Amended Budget staffing levels. The decrease is due to the transfer of a Senior Secretary position at 1.0 FTE to the Transit Operating Divisions.

Public Safety Maintenance Division

The Public Safety Maintenance Division has 31.0 FTE which is a decrease of 1.0 FTE compared to the FY 2021 Amended Budget staffing levels. The decrease is due to approved Budget Motion #13, which moved an Equipment Service Worker II from the Public Safety Maintenance Division to the Fire Department.

Transportation (FAX) Department

Department Staffing Detail

Position Summary					
<i>Division</i>	<i>FY 2020 Adopted</i>	<i>FY 2021 Final</i>	<i>FY 2021 Amended</i>	<i>FY 2022 Changes</i>	<i>FY 2022 Adopted</i>
Transportation Operating	327.00	325.00	325.00	8.00	333.00
Transportation Maintenance	83.75	83.00	83.00	(2.00)	81.00
Transportation Administration	22.00	25.00	25.00	4.00	29.00
Transportation Support Services	7.00	7.00	7.00	(1.00)	6.00
Transportation Planning	2.00	3.00	3.00	0.00	3.00
Fleet Public Safety Maintenance	31.50	32.00	32.00	(1.00)	31.00
Fleet Management	54.75	56.00	56.00	(1.00)	55.00
Fleet Equipment Acquisition	5.00	3.00	3.00	0.00	3.00
Total	533.00	534.00	534.00	7.00	541.00

Note:

The Total FY 2022 Changes are due to the following

10 Unfunded Bus Drivers (1.0 FTE each)	10.0 FTE
8 Full Time Bus Drivers (0.75 FTE each)	6.0 FTE
10 PPT Bus Drivers (0.8 FTE each)	(8.0) FTE
Motion 13 - Position Transferred to Fire Dept.	(1.0) FTE
Total FY 2022 Changes	7.0 FTE

Department of Transportation/Fresno Area Express

Impact of Capital Projects on Operations

<i>Project</i>	<i>Projected Year of Completion</i>	<i>Square Footage/Miles</i>	<i>Capital Projects</i>	
			<i>Estimated Number of Positions</i>	<i>Estimated Annual O&M Cost/(Savings)</i>
HFN Bus Stop Improvements	2022	18.2 miles	N/A	(\$100,000)
Bus Entry Gate Installation	2022	N/A	N/A	(\$15,000)
ZEBs and Charging Infrastructure	2023	N/A	N/A	Unknown
TAM Software	2022	N/A	N/A	(\$140,000)
Electronic Pre-Trip Inspection System	2022	N/A	N/A	(\$140,000)

Major Capital Projects budgeted in FY 2022 for the Department of Transportation/Fresno Area Express include: high-frequency network (HFN) bus stop improvements, installation of a new bus entry gate and associated security features at the Municipal Service Center (MSC), purchase of several zero-emissions buses (ZEBs) and installation of appropriate charging infrastructure, launch of transit asset maintenance (TAM) software, and launch of an electronic pre-trip inspection system. Once complete and fully operational, these projects are anticipated to impact the Department's operations and maintenance (O&M) budget beginning in FY 2022.

HFN Bus Stop Improvements

Planned improvements to various bus stops along the FAX high-frequency network corridors of Shaw and Cedar Avenues include concrete repair, installation of upgraded amenities, traffic signal priority (TSP) for transit buses, and increased ADA accessibility. As a result of these improvements, HFN ridership is expected to increase five percent (or approximately 110,000 passengers based on pre-COVID ridership numbers) in the first year after completion of the project. This has potential to increase the farebox collections by more than \$100,000 in the

first year, which is reflected as a savings/offset of operational expense in the chart above.

Bus Entry Gate

FAX plans to add a dedicated bus entrance at the MSC, eliminating the need for buses to enter through the busy front gate. This will increase operational efficiency by reducing end-of-day bus queue times and traffic congestion within the MSC. Any step that decreases bus queue times thereby reduces fuel and employee hours. Even the projected one-quarter percent reduction to fuel expense and driver overtime has potential to save the Department over \$15,000 in one year.

ZEBs and Charging Infrastructure

FAX has committed to transitioning all buses to zero-emission (either electric or hydrogen) by the year 2040. The initial phase of ZEB deployment requires significant electric charging infrastructure improvements to the FAX portion of the MSC, currently scheduled for completion in 2023. Buses will be charged using off-peak periods to maximize savings. The switch from alternative fuel to electric for the first batch of ZEBs is anticipated to reduce operating expense, but the amount depends on the fuel versus electricity cost is not yet quantified.

TAM Software

Transit Asset Management is crucial to ensure all FAX vehicles and equipment are maintained in a state of good repair and appropriately retired and replaced at the end of their useful life. FAX plans to invest in a new TAM software package to track all critical aspects of asset management, including but not limited to upfit, deployment, regular use, scheduled maintenance, repair, and service life. Such software will reduce the long-term costs associated with vehicle and equipment maintenance by ensuring preventive tasks are completed in a timely manner, as well as reducing “emergency repairs” that drive maintenance staff overtime. An anticipated reduction of five percent of maintenance overtime and parts expense has potential to save the Department over \$140,000 in one year.

Electronic Pre-Trip Inspection System

FAX bus drivers currently conduct manual pre-trip inspections at the beginning of each shift and/or when taking over a different vehicle. These inspections can take several minutes apiece and require keen attention to detail. FAX plans to purchase and install electronic pre-trip inspection systems on all transit buses, which will shorten the time required for the inspection and automate/formalize the process of reporting the data to the maintenance staff. An anticipated reduction of five minutes of work time per driver per workday has the potential to decrease driver overtime by \$140,000. Additional maintenance benefits, similar to those discussed in the TAM section above, may be realized as well.

Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted	Percent Change
Beginning Balance	32,430,929	29,393,913	35,373,300	54,225,800	53.3
Fiscal Year Revenues:					
Taxes	10,601,393	10,720,960	12,135,000	13,566,200	11.8
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	38,879,150	59,047,675	137,259,400	78,960,100	(42.5)
Charges for Services	6,568,945	5,422,620	4,379,300	4,274,100	(2.4)
Fines	0	0	0	0	0.0
Other Revenue	850,512	1,008,831	1,088,300	820,100	(24.6)
Interdepartmental Charges for Services	28,393,174	38,302,068	42,410,300	41,651,500	(1.8)
Misc. Revenue	854,176	1,891,672	1,173,100	1,474,100	25.7
Transfers	(755,464)	(1,022,546)	0	0	0.0
Total Fiscal Year Revenues	85,391,887	115,371,281	198,445,400	140,746,100	(29.1)
Funding Facilitated by Department	117,822,816	144,765,194	233,818,700	194,971,900	(16.6)
Memo Item:					
Citywide General Fund Support	8,733,617	(6,842)	0	0	0.0
Total Available Funding	126,556,433	144,758,351	233,818,700	194,971,900	(16.6)
Appropriations by Amount					
Personnel Services	41,630,904	44,775,227	49,868,800	52,302,200	4.9
Non Personnel Services	49,003,424	55,705,651	107,619,600	104,441,200	(3.0)
Interdepartmental Services	8,219,203	9,551,342	9,973,700	10,946,000	9.7
Contingencies	(3,500)	0	500,000	500,000	0.0
Total Departmental Expenditures	98,850,031	110,032,220	167,962,100	168,189,400	0.1
Appropriations by Percentage					
Personnel Services	42.1	40.7	29.7	31.1	4.9
Non Personnel Services	49.6	50.6	64.1	62.1	(3.0)
Interdepartmental Services	8.3	8.7	5.9	6.5	9.7
Contingencies	(0.0)	0.0	0.3	0.3	0.0
Total Departmental Expenditures	100.0	100.0	100.0	100.0	0.1

Notes:

Department Revenue and Expenditures – All Funds Combined Table.

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.

2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

3. Data may not add to the totals due to rounding.

Transportation (FAX) Department

Department Appropriations by Fund Classification - FY 2022 only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	12,768,900	0	33,943,200	7,513,700	0	54,225,800
Fiscal Year Revenues:							
Taxes	0	13,566,200	0	0	0	0	13,566,200
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	78,610,700	349,400	0	78,960,100
Charges for Services	0	0	0	4,216,900	57,200	0	4,274,100
Fines	0	0	0	0	0	0	0
Other Revenue	0	105,700	0	452,500	261,900	0	820,100
Interdepartmental Charges for Services	0	0	0	0	41,651,500	0	41,651,500
Misc. Revenue	0	0	0	805,600	668,500	0	1,474,100
Transfers	0	(2,496,100)	0	2,496,100	0	0	0
Total Fiscal Year Revenues	0	11,175,800	0	86,581,800	42,988,500	0	140,746,100
Funding Facilitated by Department	0	23,944,700	0	120,525,000	50,502,200	0	194,971,900
Memo Item:							
Citywide General Fund Support	0	0	0	0	0	0	0
Total Available Funding	0	23,944,700	0	120,525,000	50,502,200	0	194,971,900
Appropriations							
Personnel Services	0	11,535,900	0	32,098,400	8,667,900	0	52,302,200
Non Personnel Services	0	2,896,200	0	68,691,700	32,853,300	0	104,441,200
Interdepartmental Services	0	1,525,600	0	6,830,800	2,589,600	0	10,946,000
Contingencies	0	0	0	0	500,000	0	500,000
Total Appropriations	0	15,957,700	0	107,620,900	44,610,800	0	168,189,400

Department Appropriations by Fund Type

	FY 2019 Actuals	FY 2020 Actuals	FY 2021 Amended	FY 2022 Adopted (Amount)	FY 2022 Adopted (Percentage)
Operating	91,356,102	99,594,727	113,305,200	114,989,600	68.4
Capital	7,493,929	10,437,493	54,656,900	53,199,800	31.6
Debt Service	0	0	0	0	0.0
Total	98,850,031	110,032,220	167,962,100	168,189,400	100.0

Notes:

Department Appropriations by Fund Classification – FY 2022 only Table

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

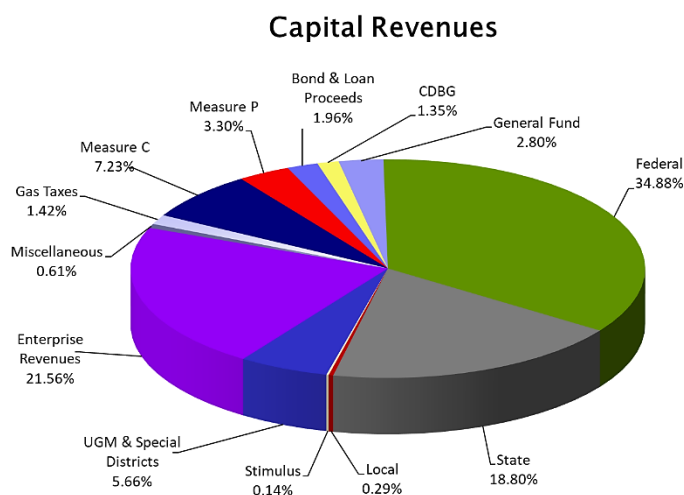
Department Appropriations by Fund Type

1. Data may not add to the totals due to rounding

FY 2022-2026 Capital Improvement Program

Introduction

Development of the FY 2022-2026 Capital Improvement Program (CIP) is an intensive, ongoing process, involving a comprehensive review of the goals and direction of the City's future infrastructure needs. The overriding mission of this review is to determine specific priorities, starting with the vital work being done to revitalize and reinvigorate the Downtown



area; then to sequence those priorities to enable the City to effectively concentrate its capital investment.

Any capital plan must take into consideration the financial impact to its citizens, balancing the ever changing needs of the City with the

capacity of the population to finance those improvements and the maintenance that comes with them. This is especially true of capital funded through utility rates. Critical decisions will be made concerning the pace and timing of the utility capital program using the dollars available.

Overview

The total FY 2022-2026 CIP is budgeted at \$1,232 billion for projects that range from the construction of new facilities to the updating of existing structures, street improvements, sidewalk repairs and utility infrastructure maintenance. The FY 2022 Capital Program contains new and ongoing projects with a combined approximate cost of \$540.9 million.

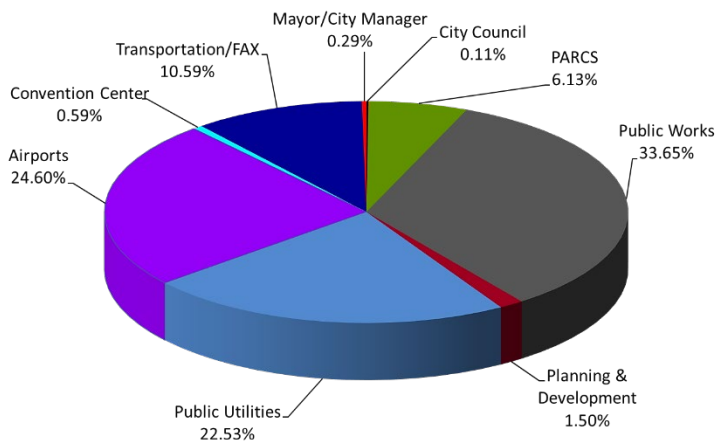
Capital Funding Sources

In FY 2022, federal support totaling \$175.2 million consists largely of Federal Aviation Authority Grants for Fresno Yosemite International Airport, Federal Transportation Agency Grants for FAX and funding for main arterial street improvements and repairs in Public Works. State support totaling \$101.6 million is made up of State Grants, Gas Tax funding for streets related improvements and repairs, High Speed Rail, Proposition 1B and State Cap & Trade and SB1 Grants for FAX and State Grant funding for PARCS. Enterprise revenue totaling \$108.3 million will be used primarily to fund water well and sewer line construction and rehabilitation in Public Utilities as well as supporting Airports capital projects. CDBG is primarily used for neighborhood street improvements and reconstruction.

Uses of Capital Funding

The City's capital funding is dedicated to a variety of programs and projects such as the Veteran's Boulevard / State Route 99 and Blackstone / McKinley Grade Separation projects in Public Works. Major capital projects in the Department of Public Utilities include

Capital Appropriations



Water System Rehabilitation and Replacement, which involves improvements at the Northeast Surface Water Treatment Facility, Transmission Main expansion and renewal and well construction; construction of the Southwest Quadrant Recycled Water Distribution System; and funding to maintain components at the wastewater treatment facility, as well as rehabilitation of the wastewater infrastructure system. The Airports Department is expanding the terminal concourse at Fresno Yosemite International Airport and modernizing the TSA manual baggage screening system. The FAX Department is improving infrastructure and ADA accessibility at bus stops along key transit routes including those along Shaw Avenue, Cedar Avenue and into Southwest Fresno, completing the Bus Rapid Transit (BRT) project to improve transportation efficiencies and air quality, expanding the electric vehicle infrastructure.

Department Details

PLANNING & DEVELOPMENT SERVICES

Planning & Development Services' FY 2022 CIP budget totals \$7.6 million. The key projects within the Department's budget include:

CDBG Capital Improvements

The FY 2022 CDBG budget totals \$6.8 million and includes the following capital improvement projects:

- \$370,000 is budgeted for Burroughs Elementary Neighborhood Street Reconstruction.
- \$1.9 million is budgeted for year two of a multi-year project for Ericson Elementary Neighborhood Street Reconstruction.
- \$727,600 is budgeted in the Neighborhood Stabilization Program (NSP) for CDBG eligible housing rehabilitation activities.
- \$44,900 is budgeted in the Rental Rehabilitation Program (RRP) for CDBG eligible housing rehabilitation activities.

THE DEPARTMENT OF PUBLIC UTILITIES

Approved Council Motion

During the FY 2022 Budget Hearings, Council approved the following motion in the Department of Public Utilities:

- Motion #42 reallocated \$267,100 previously budgeted for the Convenience Center to a pilot program to proactively pick-up litter and respond to citywide illegal dumping.

DPU is responsible for a large portion of the City's FY 2022 capital program. Many DPU capital projects are necessary to support current and future economic development needs and to maximize water resources. The following are highlights from their \$113.1 million capital budget:

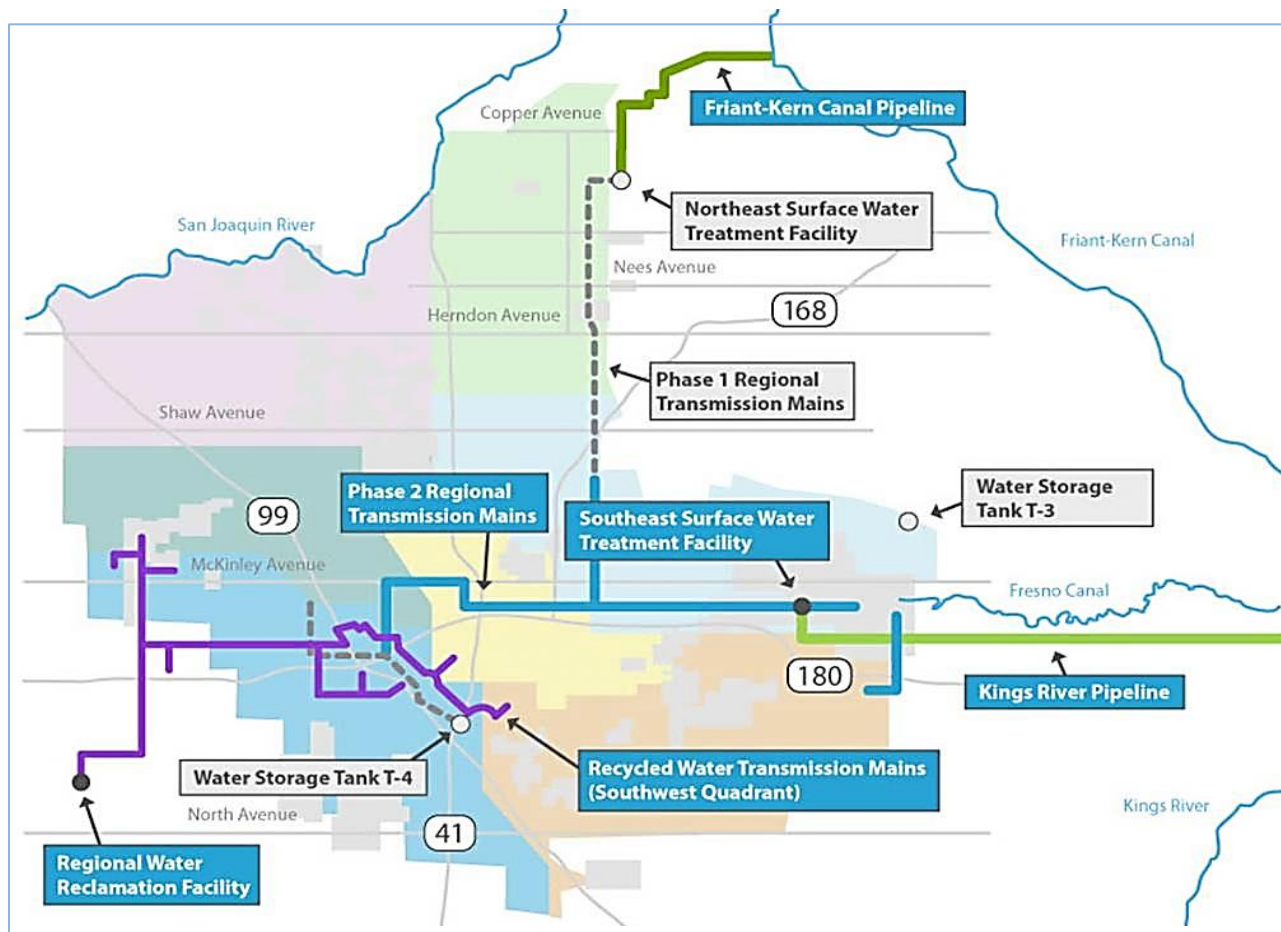
Water System Rehabilitation and Replacement:

The City of Fresno has approximately 260 wells that pump groundwater and over 1,877 miles of water distribution pipelines. Much of this infrastructure is past or nearing the end of its useful life and needs to be replaced or rehabilitated. As wells age or near the end of their useful life they may not produce as much water as they originally did, either because of clogging or a worn pump, which increases the energy cost of operating old wells. As pipelines age, they become susceptible to leaking and complete failures, which can cause significant damage and service interruptions. Rehabilitation and replacement of aging wells and mains will help to assure a continued safe and reliable water supply, reduce water system failures and minimize water service costs. Major projects for FY 2022 include:

- Water Main Renewal – Replacement of water main in Calwa Town Site (Phase 1),

Jensen Avenue: Fowler to Clovis, Downtown Area 5: Divisadero / Mariposa / H / Van Ness, Polk Avenue: Gettysburg to Acacia, Martin Luther King Jr Boulevard: East Church to Jensen, Clinton / University / Fruit / Teilman, Fowler: Princeton to Clinton and close-out costs for a variety of other projects. The total budgeted amount is \$10.3 million.

- Water Well Construction – Fourteen sites are planned for replacement throughout the water service area for a total budgeted amount of \$5.3 million.
- Water Well Rehabilitation – Rehabilitation of water wells is required when production output is diminished due to mineral build-up on the well casing and in the gravel pack. Rehabilitation also includes redevelopment to reduce sand production (i.e. installation of well screens to prevent



sand intrusion in older open bottom wells), repairs to failure of the casing and chemical treatments for bacteriological conditions. A total budget of \$2.0 million is requested.

- **Water Telemetry System – The Supervisory Control and Data Acquisition (SCADA)** System is a wireless communication system that allows staff to remotely monitor and control the water system. Replacement and upgrade of SCADA system control components and software will increase operational efficiencies and reduce power and maintenance costs. The total amount budgeted is \$1.4 million.

Polyethylene (PE) Replacement: Pipes and fittings made with PE are one type of material that have been installed throughout the water distribution system for service connections to customers. Unfortunately, these pipes have been experiencing higher than normal rates of bursts and leaks. The demand for repairing or replacing these premature failures have put a strain on existing Water Division Operating & Maintenance resources including increased costs due to the frequent need for overtime to get the customer back on service and the inability to focus on preventative maintenance activities. This project will use outside contractors to proactively replace existing PE water services in target neighborhoods. All replacements will be made with copper materials, which are proven to be more durable. In FY 2022, \$1.0 million is budgeted in the Water Enterprise Fund. The five-year capital plan includes a total of \$5.0 million through FY 2026.

Granular Activated Carbon (GAC): GAC is made from organic materials with high carbon contents such as wood, lignite and coal and is used to adsorb and filter out natural organic compounds, taste and odor compounds, as well as anthropogenic volatile and synthetic organic

chemicals, which may be found in drinking water supplies. This project is for the design and construction of granular activated carbon (GAC) wellhead treatment systems (tanks, plumbing, electrical, SCADA, site improvements, etc.) at potable water well sites throughout the City. This will assist the City in insuring overall water quality and meeting federal requirements for water delivered to customers. The specific sites will be determined by feasibility studies, considering all engineering, economic, energy and environmental factors. The total budgeted amount is \$6.4 million for FY 2022 funded through a variety of funding sources.

Groundwater Recharge: These projects provide for intentional groundwater recharge basins to enhance replenishing the aquifer, thereby raising the water table. Funding is anticipated in FY 2022 for acquisition of property, engineering and design services, and construction of a recharge facility at a site that is yet to be determined (\$2.0 million).

Northeast Surface Water Treatment Facility Storage Tank (NESWTF): During FY 2020, the Safe Drinking Water State Revolving Fund Low-Interest Loan funding agreement with the State was approved for \$14.0 million to construct a 4.5 MG water storage tank at the Northeast Surface Water Treatment Facility. The project will increase the treated water storage capacity from 1.5 MG to 6 MG for the NESWTF. The total estimated cost of the project is \$19.4 million. The additional funding will be covered by the Water Enterprise Fund if additional SRF loan funding is not made available. The construction contract was awarded during FY 2020. A total of \$708,900 is requested for FY 2022 in the state loan fund for on-going support and closeout costs.

Northeast Surface Water Treatment Facility (NESWTF) Improvements:

In June of 2004, construction of a 30 million gallons per day surface water treatment facility and associated improvements, including water storage, booster facilities, filter systems, operations building, chemical building and raw water conveyance enhancements was completed. The facility has been in full operation since that time. Funds totaling \$2.0 million are needed in FY 2022 for miscellaneous projects that have been identified to improve processing or meet regulatory requirements. These include a liner for the north 2 Ponds, ozone power supply unit upgrade, HVAC improvements, and gates and ladders for the finish water filters. In FY 2022, \$2.0 million is budgeted for this on-going project.

Transmission Grid Mains: The Transmission Grid Main (TGM) system is composed of large diameter (16-inch) pipelines that convey potable water from the Regional Transmission Mains to the smaller distribution system pipes. The TGM system may be expanded in new developments in the City where there are currently no TGM pipelines. Existing smaller diameter transmission grid mains are creating hydraulic restrictions that should be alleviated through replacement or construction of parallel larger pipelines. In older parts of the City, additional analysis is required to identify specific segments of existing TGM pipeline to be addressed. In FY 2022, \$2.5 million is budgeted for this on-going project.

Regional Transmission Mains: This project includes 13 miles of 24-inch to 66-inch diameter pipe that conveys treated drinking water from the new SESWTF to existing smaller diameter water mains. Nearing overall completion, the FY 2022 Budget is to construct the final section of the Regional Transmission Main in Council District 3 in Divisadero Avenue between G and

H Streets that has been heretofore postponed as a result of ongoing High Speed Rail Construction. The completion of this gap closure will permit treated water from the Southeast Surface Water Treatment Facility to reach the west side of the City. The budgeted appropriations of \$1.7 million is to prepare the project for actual construction in FY 2023.

Southwest Quadrant Recycled Water

Distribution System: This project, as identified in the City's adopted Recycled Water Master Plan, will provide the infrastructure to distribute recycled water to potential recycled water customers and to aid in the offset of



existing potable water use. Construction of the Southwest Quadrant Recycled Water pipeline began in FY 2016. The FY 2022 budget includes \$2.8 million in FY 2022 for this project. The total amount budgeted between FY 2022 and FY 2026 to complete

construction of the pipeline and the recycled water storage tank and booster pump station for the Southwest Quadrant Distribution System is \$14.5 million.

Flare Capacity Expansion: In the wastewater treatment process digester gas, a byproduct of wastewater treatment, is produced. The digester gas produced is burned through a gas flare unit. The current unit is undersized. This project provides the funds to build a larger capacity waste gas flare unit. The FY 2022

budget includes \$7.1 million in FY 2022 for this project. The total amount budgeted for this project between FY 2022 and FY 2026 is \$8.8 million.

Renewable Gas Diversion: This project provides funding for the infrastructure to clean digester gas and inject it into the regional gas provider's natural gas distribution pipe system. The FY 2022 budget includes \$8.6 million in FY 2022 for this project.

RWRF Secondary Treatment: This project provides funding to repair, enhance, or replace components of the secondary treatment processes at the wastewater treatment facility. These processes provide secondary level treatment including oxidation and solids removal. The ability to meet current and future Waste Discharge Requirements are achieved predominantly through the secondary treatment process trains. A critical component of this project will include identifying appropriate treatment processes and equipment needed to remove contaminants such as struvite and ammonia from the dewatering process discharge which will improve effluent quality, reduce maintenance and repair costs, and increase stability of the wastewater treatment process. The budget includes \$4.0 million in FY 2022 for this project. The total amount budgeted for this project between FY 2022 and FY 2026 is \$29.4 million.

Collection System Rehabilitation: This project provides funding to rehabilitate or replace wastewater collection system infrastructure when its condition poses a current or future

threat to reliable sewage conveyance. Key components of this project for FY 2022 include rehabilitation of the North Avenue Trunk Line as well as rehabilitation of several other sewer mains. The FY 2022 budget includes \$16.8 million for this project. The total amount budgeted for this project between FY 2022 and FY 2026 is \$65.3 million.

DPU OPERATIONS AND MAINTENANCE FACILITY: Increased demand for City services has caused various Department of Public Utilities (DPU or Department) Divisions to outgrow existing facilities. In addition, due to the Department's current facilities' aging infrastructure and associated operating costs, this facility will consolidate multiple Divisions in the Department. The consolidation will improve operational efficiencies allowing the Department to better meet current and future service needs. In FY 2021, DPU purchased the property for a new Operations and Maintenance Facility (Facility). The Facility will consolidate office space, warehousing, maintenance shops, and ultimately equipment yards for the Solid Waste Management Division, Water Division, Wastewater Management Division, Utilities Planning and Engineering, and Administration services. The Facility's FY 2022 capital budget includes funding of \$4.5 million for design, facility improvements, and relocation costs. The total amount budgeted for the Facility between FY 2022 and FY 2024 is estimated to be \$40.4 million and will be funded by the various Divisions within DPU.

THE PUBLIC WORKS DEPARTMENT

Approved Council Motions per Budget Hearings

During the FY 2022 Budget Hearings, Council approved the following motions in the Public Works Department:

- Motion #9 added \$2.5 million to fund an Infill Development Incentive Program.
- Motion #35 added \$70,000 for construction of the Police Officer Memorial.
- Motion #57 added \$3.5 million for Council Neighborhood Street Improvements.
- Motion #86 added \$25,000 for Parklet capital design costs in District 7.
- Motion #99 added \$1 million for a Class 4 bike lane on Barstow Avenue between Blackstone and Jackson Avenues. Of the \$1 million added, \$50,000 has been budgeted in FY 2022 for design costs and \$950,000 in FY 2023 for construction costs.

Public Works capital appropriations are budgeted at \$207.6 million in FY 2022. The following are significant projects of note:



Veterans/UPRR/HSR Overpass: Veterans Boulevard Project is being delivered under seven project numbers. Design and right-of-way acquisition has been completed. Construction of the Bullard Avenue extension from Carnegie to Veterans, and the Veterans Trail from Polk to Hayes were completed in FY 2020. The FY 2022 budget includes \$330,100 for the completion of ongoing construction phases for the Union Pacific Railroad (UPRR) / High Speed Rail (HSR) Grade Separation Project, funded by the California High-Speed Rail Authority, and \$933,800 for completion of the segment from Shaw Avenue to Barstow Avenue, funded by State-Local Partnership Program funding and development impact fees. These contracts were awarded in FY2020 and FY 2021. The FY 2022 budget includes the construction of the Veterans Boulevard freeway interchange with State Route 99 at \$50.5 million, utilizing the Federal BUILD grant, State Transportation Improvement Program (STIP) funds, Measure C, RTMF, and local developer fees that have been secured for construction. The five-year capital submission reflects \$63.9 million in Measure C, RTMF, State transportation funds and local developer fees that have been secured for project construction. Appropriations are budgeted at \$59.2 million in FY 2022.

West Area Projects: The FY 2022 budget includes \$13.1 million for projects west of State Route 99, including projects to address bottlenecks and lack of sidewalks on Ashlan Avenue, Clinton Avenue, McKinley Avenue and Polk Avenue; the installation of a traffic signals at Clinton Avenue and Valentine Avenue, Hughes Avenue and Shields Ave, Polk Avenue (Gettysburg to Shaw) and McKinley Avenue (Marks to Hughes) have both received Federal grant funding for construction in FY 2022. The budget includes the design phase, utilizing Citywide Regional Street Impact Fees, for the widening of Shaw Avenue to four lanes between Polk Avenue and Veterans Boulevard.

SB1 Projects: Senate Bill 1 (SB1) revenues for FY 2022 are estimated at \$10.4 million, which will be utilized for numerous street repaving, concrete repair and traffic signal projects throughout the City. The 2021-22 SB1 list of projects is planned for presentation to Council in June 2021.

High Speed Rail: The HSR project budget includes Public Works and DPU completing the plan review and permitting process for thirteen grade separations, five miles of realigned streets, more than thirty traffic signals, twenty miles of realigned sewer and water, as well as providing construction oversight services for city facilities being relocated or constructed by the High-Speed Rail project. Appropriations are budgeted at \$858,700 in FY 2022.

Traffic Signals: The FY 2022 budget includes the construction of four new traffic signals and four signal left turn phasing upgrades, along with the completion of eight additional traffic signals, to improve safety and relieve congestion. The primary funding is coming from federal and state grant funding sources such as the Highway Safety Improvement Program and Active Transportation Program.

Intelligent Transportation System (ITS): The Department will install traffic synchronization technology on traffic signals for major corridors of the City of Fresno. As these projects are completed, additional personnel for signal timing, the physical maintenance of the equipment and information technology will be necessary along with replacement equipment as the original equipment ages and no longer functions. \$5.1 million is budgeted for FY 2022.



Martin Luther King Center Active

Transportation and Park Infrastructure: The Martin Luther King Activity Center project is part of a catalytic transformation underway to improve air quality and overall quality of life in Southwest Fresno. Through funding from the Transformative Climate Communities (TCC) Program, investment from State Center Community College District and collaboration with the City of Fresno, Southwest Fresno will soon be home to a new community college campus. This project will install trails, sidewalks and bike paths to support and encourage active travel to and from the campus and around southwest Fresno. The boundaries of the project are Martin Luther King Jr. Boulevard, Church, Jensen and Walnut Avenues. Preliminary engineering work is funded in FY 2022. The estimated total project cost is \$17.1 million for all phases.

Bike & Trail Master Plan and Bankside Trail:

The 2017 Active Transportation Plan (ATP) established a vision for investment in infrastructure to improve facilities for walking, biking and active travel. A key connector between east and west Fresno, the Midtown Trail project will install of 7.1 miles of trail in the heart of the City. The Midtown trail is comprised of five segments and is a key project to bring the plan from paper to pavement. A Master Trails Agreement was approved by the Council and Fresno Irrigation District Board in December 2018, allowing the project to proceed into the final design and construction phases:

- Midtown Trail – Appropriations totaling \$9.9 million are budgeted in FY 2022 for five segments, which includes Measure C Trails, Federal CMAQ and State ATP grant funding. Segment 2, Fresno to First, is scheduled to begin in the first half of the fiscal year.
- Fancher Creek Trail, Clovis to Fowler – Appropriations totaling \$745,200 are budgeted in FY 2022 for construction contingent upon the developer forming a CFD for maintenance.
- Fancher Creek Parkway Transportation Planning Grant – The Fancher Creek Trail Plan will produce a conceptual study for trail feasibility and enhancement along Fancher Creek from Jensen to Temperance (approximately 5.3 miles). The completed plan will include potential funding sources for the facility and an implementation plan to move rapidly to secure grant funding for engineering, acquisition and construction. The planning process will bring together partnering agencies and the community to present a unified vision for trail facilities. A total of \$225,500 is budgeted in FY 2022.

Transformative Climates Communities

Program (TCC): As part of the Transformative Climate Communities (TCC) program, the Strategic Growth Council has awarded \$70 million to the City of Fresno. Key components of the TCC project are transformative public infrastructure investments, including: complete streets that will improve High Speed Rail Connectivity in Downtown Fresno, urban greening elements in Chinatown, and a Class I trail in Southwest Fresno. Preliminary design work began in FY 2020.

Highway Litter Control: Through a joint effort with Caltrans and FCTA, the City of Fresno was awarded a contract in FY 2020 for litter abatement along the Highway system throughout Fresno.

Blackstone and McKinley Grade Separation:

The Fresno County Transportation Authority awarded \$6,000,000 of Measure C funding to the City of Fresno to begin design and environmental studies to build two railroad grade separations at Blackstone and McKinley Avenues just east of Fresno City College. This project will help to relieve traffic congestion, improve air quality, increase transit reliability, and improve public safety.

Blackstone Smart Mobility: The Blackstone Avenue Smart Mobility Project will construct protected Class IV bicycle facilities in each direction of Blackstone Avenue between Shields Avenue and McKinley Avenue by implementation of a road diet. This project will also install new curb ramps, traffic calming features, reconstruction of median noses, installing elevated bus platforms for Bus Rapid Transit (BRT) riders, and green conflict zone markings. The FY 2022 budget includes \$222,500 for the design phase.

Palm and Belmont ATP Quick Build: Belmont and Palm Quick Build is a 3.5 mile active transportation plan (ATP) roadway reconfiguration to add Class IV bikeways, Class II bike lanes and intersection improvements to Belmont, between Blackstone and Palm, and Palm, between H Street and Dakota. The work includes slurry and restriping of the affected corridors to install the bicycle facilities, painted conflict zones and flexible post delineators. Appropriations are \$1.6 million for FY 2022.

Tulare and Sixth Complete Streets: The FY 2022 budget includes \$2 million for the Tulare Avenue Complete Streets project from Sixth Street to Cedar Avenue will install and widen the sidewalk on the south side of Tulare Avenue, install curb and gutters, upgrade curb ramps to meet ADA compliance, reconstruct the roadway on the south side of Tulare, slurry seal on the north side of Tulare, restriping of the roadway to include a road diet and Class II bike lanes, a traffic signal modification at Cedar and Sixth, and new traffic signal loops.

South Central Fresno Truck Rerouting Study: Through a partnership with the San Joaquin Valley Air Pollution Control District, the FY 2022 budget includes \$500,000 in AB617 funding and \$250,000 in Measure C to complete a Truck Rerouting Study for South Central Fresno.

THE POLICE DEPARTMENT

The Department has budgeted \$130,000 bond debt service payment in FY 2022 for the Regional Training Center, which is in accordance with the multi-year lease purchase agreement with the Wastewater Treatment Division. Funding to offset the debt service payments, as well as overall operations and maintenance costs, is generated from fees charged to other agencies for use of the facility.

THE AIRPORTS DEPARTMENT

Airports' FY 2022 capital program totals \$123.6 million. Project costs will be funded with federal grants, Passenger Facility Charges, Measure C local transportation monies, Airports' cash, and bond proceeds. The FY 2022 Capital Program is made up of (1) *FATForward* terminal capacity projects supported by both the Transportation Security Administration (TSA) and Customs & Border Patrol (CBP) and necessary to accommodate current and near-term passenger activity; and, (2) projects required to maintain the Airports' facilities. Collectively these projects create employment, stimulate the regional economy, and have no city General Fund or ratepayer cost impact. *FATForward* is moving ahead on schedule. It has been part of previous fiscal year budgets and inclusion in Airports' FY 2022 budget ensures that the Program stays on track to meet the region's current and future air service demands. The following is a breakdown of the three major components of FAT forward:

FATForward – Terminal Expansion Concourse

The project includes a new Domestic / International concourse, two additional hold rooms with passenger loading bridges, a new CBP Federal Inspection Station (FIS) to accommodate multiple concurrent international arrivals, additional concessions space, and an expanded security checkpoint. Front-end work is well underway and construction is scheduled to begin in the first quarter of calendar year 2022. The project will be funded in FY 2022 with \$76 million of general airport revenue bonds.

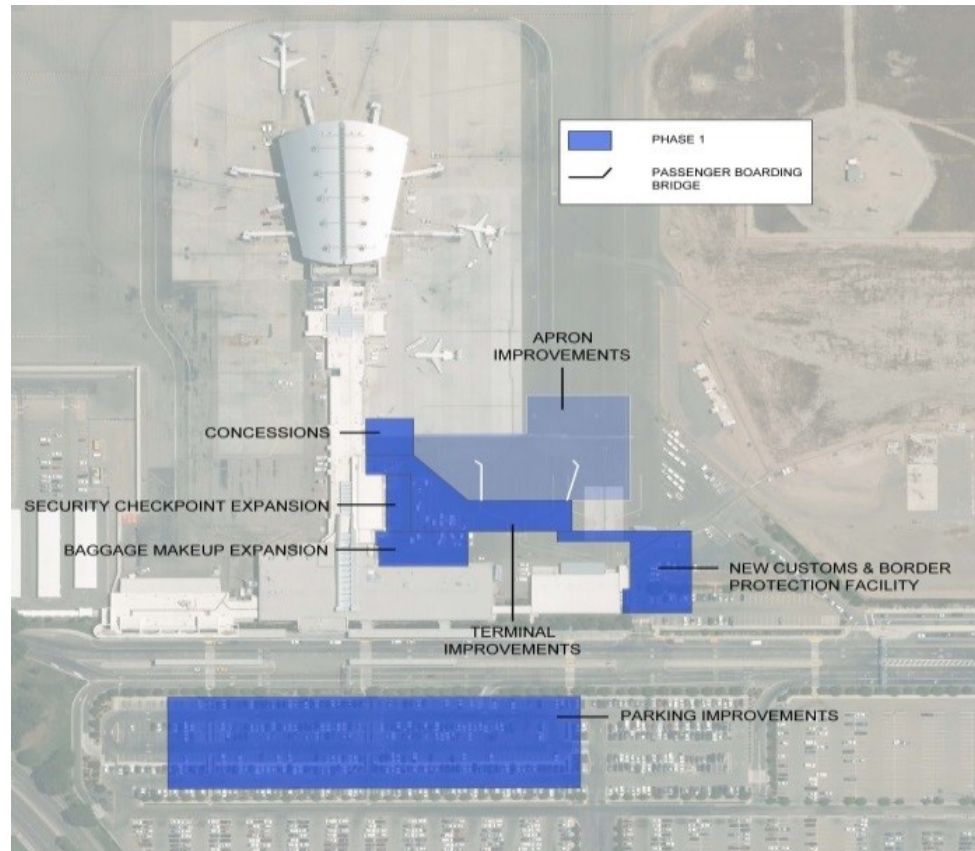
FATForward – Terminal East Apron Design & Construction

The planned apron reconfiguration is made necessary by the airlines' transition to larger aircraft and the new FIS. This project will strengthen apron pavement, expand the apron area, and facilitate more efficient ground aircraft operations. The FY 2022 Budget provides \$15.7 million for the project, which will be funded with Airport Improvement Program grants.

useful life of the pavement. Terminal improvements include the replacement of the HVAC system, upgrade of the public address system, and renovation of the terminal roof. The FY 2022 Budget provides \$4.0 million for these projects, which will be funded with Passenger Facility Charges and Airports' cash reserves.

FATForward – Baggage Make-Up

This project will modernize TSA's current undersized and inefficient manual baggage screening system with automated conveyors feeding state-of-the-art inline explosive detection and screening systems, situated adjacent to an expanded baggage make-up area. The FY 2022 Budget provides \$17.7 million for this project, which will be funded with a TSA grant that has already been partially awarded for early FY 2022.



Miscellaneous Airfield and Terminal Improvements

These projects reflect Airports' commitment to provide (1) safe and operationally efficient airside facilities; and, (2) an attractive terminal that offers a positive passenger experience. Airside improvements include the replacement of runway lights to enhance safety, and the execution of slurry seal projects to extend the

THE PARKS, AFTER SCHOOL, RECREATION & COMMUNITY SERVICES (PARCS) DEPARTMENT

Approved Council Motions per Budget Hearings

During the FY 2022 Budget Hearings, Council approved the following motions in the PARCS Department:

- Motion #24 added \$2 million for a South Tower Park on Broadway and Elizabeth.
- Motion #98 added \$500,000 toward the acquisition of El Dorado Park.

- Motion #102 reallocated \$100,000 for misters at El Dorado Park toward the acquisition of El Dorado Park.
- Motion #110 added \$2.1 million toward the establishment of a Park(s) Acquisitions and Arts Fund.
- Motion #113 added \$500,000 toward the rehabilitation of the vacant Roessler Winery building located at the Discovery Center and \$4 million toward PARCS General Fund appropriations.

Through a variety of funding sources including state grants, CDBG, and Measure P, the PARCS Department will fund the development of new parks and improvements at existing parks in FY 2022.

New Parks and Facilities

Citywide Senior Center: \$2 million is budgeted for the establishment of a dedicated citywide Senior Center in FY 2022.

South Tower Park: A total of \$2.8 million is budgeted for the design and construction of a park located at Broadway and Elizabeth.

Van Ness Triangle Park: A total of \$1.5 million has been budgeted for the acquisition and development of a park at Echo and Weldon.

Church and Orangewood: Pending award determination from a Proposition 68 grant application, \$1.5 million has been included to fund the estimated project funding gap. The total project is estimated at \$7.8 million.

Milburn and Dakota: Pending award determination from a Proposition 68 grant application, \$308,000 has been included to fund the estimated project funding gap. The total project is estimated at \$8.6 million.

Bulldog & Sixth Building Community Center: \$600,500 has been allocated for construction and renovation of the community center building in at Bulldog and Sixth Street.

Improvement Projects

Large Park: A total of \$1 million has been budgeted for improvements at Large Park.

Maxie HVAC: The Department has budgeted \$929,200 for the design and installation of HVAC at Maxie L. Parks.

Pilibos Improvements: The FY 2022 budget includes \$750,000 for Turf refurbishment at Pilibos Park.

Vinland Lighting: \$200,000 has been budgeted for installation of lighting at the northwest corner of Vinland Park.

Quigley Park Improvements: Pending award determination from a Proposition 68 grant application, \$3.5 million has been included to fund the estimated project funding gap. The total project is estimated at \$12 million.

CDBG Funded Capital Improvements

The FY 2022 Budget includes \$2,515,500 from Federal Community Development Grant Funds for a variety of projects in several parks. These projects include:

- **Fink White Park Improvements** - \$389,800
- **Learner Pools** - \$185,600
- **Romain Park Improvements** - \$22,200
- **Ted C. Wills Improvements** - \$2,200
- **Hinton Park Improvements** - \$250,000
- **Granny's Park Improvements** - \$247,800
- **California Ave & Tupman Street** - \$91,600

- **Tot Lot Replacement and Safety Upgrades**
(various parks) - \$329,800
- **Tot Lot and Restroom Improvements**
(various parks) - \$360,000
- **Pinedale Community Center** - \$42,500
- **Frank H. Ball Park Improvements** - \$294,800
- **Maxie L. Parks Improvements** - \$49,300
- **El Dorado Park Improvements** - \$247,600

While the CDBG capital improvements will occur under PARCS' oversight, the budget and actual costs will be centralized under the Planning and Development Department in order to strengthen financial compliance with the U.S. Department of Housing and Urban Development's eligibility requirements. Additional detail may be found under the Planning and Development Department's section in this book.

THE DEPARTMENT OF TRANSPORTATION (FAX)

The FAX Capital Improvement Program for FY 2022 focuses heavily on improving all aspects of the customer experience.

Many upcoming projects are



designed to enhance passenger amenities, convenience, and service, and will improve air quality, safety, and transportation options for our community.

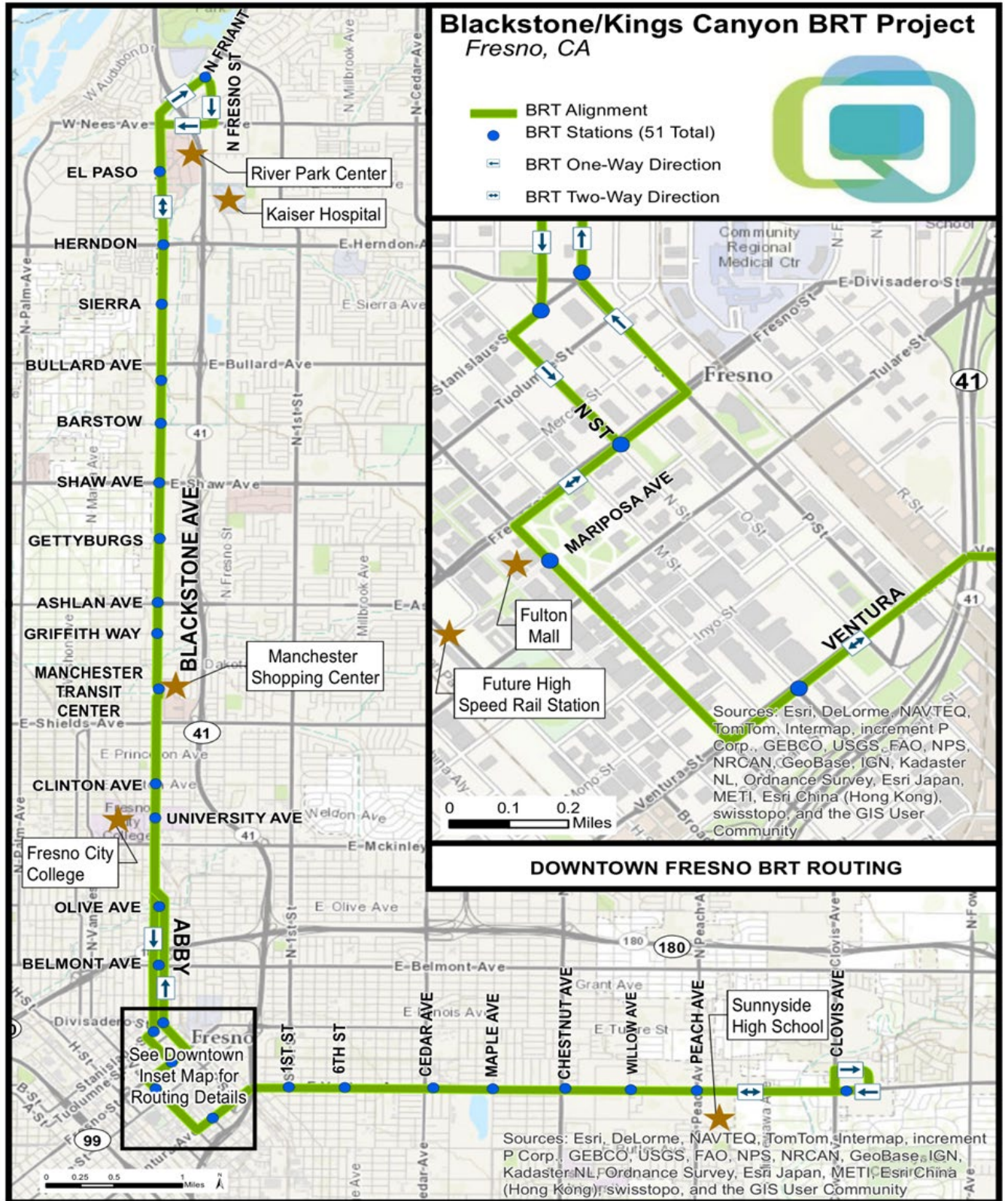
The FAX capital budget of \$53.2 million includes \$9.7 million for the purchase of fixed-route buses, \$1.9 million for the purchase of Handy Ride paratransit buses, and \$1.1 million to replace shop vehicles and other transit support vehicles.

Consistent with the Federal Transit Administration's (FTA's) current focus on a State of Good Repair and Transit Asset Management (TAM), the Department will

continue a \$21 million series of asset maintenance projects in FY 2022. These projects include improvements such as upgrading the bus wash facility, restructure of the employee parking lot, electric bus and vehicle charging infrastructure, new HVAC systems, new solar parking structures, and security features including fire alarm modernization, entry gate improvements, and improved lighting. Another \$7.3 million will be utilized to improve infrastructure and ADA accessibility at bus stops along key transit routes, including those along Shaw Avenue, Cedar Avenue and into Southwest Fresno.

An additional \$1 million is budgeted to complete signature projects that the Department has been working on over the past few years, including Bus Rapid Transit (BRT) and the remodel of Manchester and Downtown transit centers. Technology improvements valued at \$4.7 million will include Transit Signal Priority and improving the FAX dispatching equipment and Computer Aided Dispatch / Automated Vehicle Location system.

New to the Capital Budget for FY 2022 is the dedication of \$3 million to electric vehicle charging infrastructure, \$720,000 for environmental and design work for the new Fancher Creek Transit Station, and \$900,000 for an air filtration study to mitigate viral spread on transit vehicles. The Department's remaining capital budget of \$1.9 million includes funds for planning and compliance studies, design-only phases, service demonstration projects, CNG engine rehabilitations, and increased bus driver safety measures.



User's Guide

Program Scope

This section includes the capital projects for all city departments reporting directly to the City Manager. It does not include Redevelopment Agency/FRC projects.

How to use the Capital Improvement Program Section (CIP)

The CIP Section includes a short introductory section, which summarizes the CIP; a Users' Guide Section; a City Capital Summary Section and Department Capital Detail Sections, in which each capital project is described. The contents of each section are discussed briefly below:

The Users' Guide

This section contains information to help the reader use this document. A glossary is included that contains definitions of terms most frequently used in capital budgeting. This is followed by a listing that details the various types of funding resources identified within the summary sections.

Citywide Capital Summary Section

This section includes a city roll-up by department for the CIP for FY 2022 through FY 2026.

Glossary

Capital Improvement Program

The plan of the City to receive and expend funds for capital projects during the fiscal year covered by the capital budget and the succeeding four fiscal years thereafter.

Capital Budget

The plan of the City to receive and expend funds for capital projects scheduled to begin during the first fiscal year included in the capital program.

Capital Project

- (a) Any physical public betterment or improvement;
- (b) The acquisition of property of a permanent nature for public use; or,
- (c) The purchase of equipment for any public betterment or improvement when first constructed.

Project Authorization

The total amount included in an approved CIP for a specific project in the fiscal year the project is included in the capital budget (i.e., the budget year of an approved CIP). The amount authorized is the total amount included in the CIP.

Appropriation

The amount not previously included in an approved capital budget for a specific project. The amount so included limits the amount which can be spent on that project in the budget year unless: (1) prior unexpended or unencumbered appropriations exist; and/or (2) the capital budget is amended by Council.

Budget Year

Fiscal Year 2022 begins on July 1, 2021 and ends on June 30, 2022. Each subsequent fiscal year is indicated in relation to the budget year.

FY 2022-2026

Department Capital Summary

Department Name	FY 2022 Capital Projects	FY 2023 Capital Projects	FY 2024 Capital Projects	FY 2025 Capital Projects	FY 2026 Capital Projects	5 Year Project Total
Office of the Mayor & City Manager	1,447	48	0	0	0	1,495
City Council Department	536	0	0	0	0	536
Police Department	130	74	30	30	30	294
PARCS Department	30,771	2,055	1,555	1,555	1,555	37,491
Public Works Department	207,647	112,356	53,664	18,870	14,387	406,923
Planning & Development Services	7,551	0	0	0	0	7,551
Department of Public Utilities	113,146	131,629	111,100	67,326	74,000	497,202
Airports Department	123,552	8,101	19,181	19,609	19,821	190,265
Convention Center Department	2,958	0	0	0	0	2,958
Transportation (FAX) Department	53,200	4,600	14,013	7,163	8,450	87,425
Total Capital Appropriations	540,937	258,863	199,543	114,553	118,243	1,232,139

*Appropriations in Thousands

Capital Improvement Projects Fund Legend for FY 2021-2022

Fund Number	Fund Title	Restrictions
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Fund Type: General Fund

The general fund is the chief operating fund of a local government. GAAP prescribes that the fund be used "to account for all financial resources except those required to be accounted for in another fund."

10101	General Fund	No restrictions other than for public purpose.
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Fund Type: Special Revenue Funds

Special revenue funds are revenue sources set aside for a specific purpose. For example, a government may levy a tax on gasoline with the express purpose of using the proceeds to finance road maintenance and repair. GAAP provides that special revenue funds may be used to account for the proceeds for specific revenue sources that are legally restricted to expenditure for specified purposes. In practice, this definition encompasses legal restrictions imposed by parties outside government as well as those imposed by the governing body.

20102	Prop. 111 - Special Gas Tax	Can only be used for public street purposes both maintenance and improvement.
20103	ABX8 6 Gas Tax (Formerly TCRP)	Can only be used for public street purposes both maintenance and improvement.
20104	SB1 Road Repair Gas Tax	Can only be used for public street purposes both maintenance and improvement.
20501	Community Dev Block Grant	Can only be used for programs to benefit lower income, elderly and/or handicapped persons. Also has a location restriction.
20503	Revolving Loans - RRP	Limited to uses designed by the lending agency.
20505	Rehab Loan And Grant Trust	Limited to uses designated by the Grant.
20515	Neighborhood Stabilization Program	Limited to uses designed by the Grant.
21501	Disposition Of Real Property	Limited to activities related to the disposition of Real Property.
22003	Pedestrian & Bicycle Facility	The funds must be used for bicycle and pedestrian facilities in accordance with the Transit Development Act of 1971 (SB325).
22021	Prop 68 Grant – PARCS	Limited to PARCS activity as designated by the Grant.
22031	Miscellaneous State Grants - Parks	Limited to Parks uses designated by the various grants.
22032	Miscellaneous Local Grants - Parks	Limited to Parks uses designated by the various grants.
22048	Federal Grants Public Works	Limited to uses designated by the Grant.
22056	State Grants Public Works	Limited to uses designated by the Grant.
22063	Transformative Climate Communities (TCC)	Limited to uses designated by the Grant.
22094	Prop 84 II - PARCS	Limited to PARCS activity.
22095	EDA Grant	Limited to uses designated by the Grant.
22096	Housing Related Parks Programs	Part of Prop 1C, for the creation, development or rehabilitation of parks and recreation facilities.
22504	Measure C Tier 1 Capital Projects	Limited to public street maintenance and improvement purposes.
22505	Measure C Transit	Limited to public street maintenance and improvement purposes.
22506	Measure C-PW Allocation Street Maintenance	Limited to public street maintenance and improvement purposes.
22507	Measure C-PW Allocation ADA Compliance	Limited to public street purposes connected with ADA compliance.
22508	Measure C-PW Allocation Flexible Fund	Limited to public street maintenance and improvement purposes.
22509	Measure C-PW Allocation Pedestrian Trails	Limited to street purposes connected with pedestrian trails.
22510	Measure C-PW Allocation Bike Facilities	Limited to public street purposes connected with Bike lanes.
22511	Original Measure C - Regional Hwy Program	Limited to Public street improvement as approved by FCTA.

Capital Improvement Projects Fund Legend for FY 2021-2022

Fund Number	Fund Title	Restrictions
Fund Type: Special Revenue Funds – continued		
22512	Measure C-Transit (TOD) Programs	Limited to street improvements and to increase transit ridership.
22513	Measure "C" Trail Advancement	Limited to public trail creation and improvement as approved by FCTA.
22514	Measure C Reimbursement Agreements	Limited to projects approved by FCTA.
22515	Measure C New Technology	Limited to transportation technology as approved by FCTA.
22516	Measure C Litter Abatement	Limited to litter abatement projects approved by FCTA.
22517	Measure C Grade Separation	Limited to grade separation projects approved by FCTA.
22601	Regional Trans Mitigation Fee-RTMF	Limited to approved regional transportation fee projects.
22701	Measure P Existing Park Capital - O&M	Limited to PARCS capital operating and maintenance.
22702	Measure P New Parks & Facilities	Limited to new parks facilities projects.
22705	Measure P ATP-Trails-Beautify-SJRC	Limited to trail beautification and maintenance.
24001	Street Tree Fees	Limited to median island and street landscape tree maintenance.
24009	UGM General Administration	Tracks UGM admin costs and is funded by UGM interest revenue.
24017	Parks Special Projects	Limited to PARCS activity.
24042	Citywide Regional Street Impact Fee	To be used for improvements to streets citywide.
24043	Interior Streets & Roundabouts Street Impact Fee	To be used for improvements to streets citywide.
24045	Housing Trust Earmark	Land banking activities throughout the City.
24052	Regional Street Impact Fee - Copper River	To be used for improvements to Copper River.
24053	New Growth Area Street Impact Fees	To be used for improvements to streets in new areas.
24054	Sewer Backbone Fee - Copper River	Limited to Assessment District Activity.
24055	CFD #9 Comm/Ind Feature Maintenance	Limited to Assessment District Activity.
24061	State Contracted Services	For public street purposes both maintenance and improvements.
24064	Public Private Partnerships	Limited to projects which have been mutually agreed upon.
26001	High Speed Rail Projects	Limited to projects connected to High Speed Rail.
26002	High Speed Rail Services	Limited to services connected to High Speed Rail.
Fund Type: Capital Funds		
GAAP provides for the use of capital projects funds "to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds)".		
30102	Developer Cash-In-Lieu Improvement	Limited to projects/areas for which funds have been collected.
30140	2008 PD Revenue Bonds-Phase I	Limited to Central and South East District – RTF.
30142	Convention Center Improvements - Falcons	ADA Improvements at the Convention Center.
30144	Local Agency Project Funding-Public Works	Funding from Other Local Agencies for improvements.
30149	Police Dept./Nat'l Air Guard RTC Fund	Limited to activities related to the Regional Training Facility.
30152	Parking Garage 7 Improvement 2010	Limited to Improvements at Parking Garage 7.
30154	Cash in Lieu - Loan	Limited to projects/areas for which funds have been collected.
30156	Fig Garden Renovation Project	Limited to Fig Garden renovation projects.
30157	Southeast Police Station	Limited to construction of the Southeast Police Station.
30158	PG&E turnkey LED Retrofit	Limited to retrofitting citywide HPS streetlights to LED.
30159	Fire Station #18 Construction	Limited to the construction of Fire Station #18.
30160	Animal Shelter	Limited to the Animal Shelter construction and operations.
30501	AD 131-Const-Herndon/Milburn	Limited to Assessment District Activity.
30502	AD 133-Const-Shaw/Marty	Limited to Assessment District Activity.
30503	AD 137-Const-Figarden Park	Limited to Assessment District Activity.
30504	AD154-CALCOT Construction	Limited to Assessment District Activity.
30506	Landscape Maintenance District No.1	Limited to Assessment District Activity.
30509	Community Facilities District No. 2	Limited to Assessment District Activity.
30510	Community Facilities District No. 4	Limited to Assessment District Activity.
30511	Community Facilities District No. 5	Limited to Assessment District Activity.
30513	Community Facilities District No. 7	Limited to Assessment District Activity.

Capital Improvement Projects Fund Legend for FY 2021-2022

Fund Number	Fund Title	Restrictions
Fund Type: Capital Funds - continued		
30514	Community Facilities District No. 8	Limited to Assessment District Activity.
30517	Community Facility District No. 11	Limited to Assessment District Activity.
30518	CFD #12 Copper River Ranch	Limited to Assessment District Activity.
30520	Community Facility District No. 14	Limited to Assessment District Activity.
30521	CFD#15 EAST Copper River District	Limited to Assessment District Activity.
30522	CFD No. 2 - Reserve	Limited to Assessment District Activity.
30523	CFD No. 11 - Reserve	Limited to Assessment District Activity.
30524	CFD No. 17 - Sewer	Limited to Assessment District Activity.
31501	UGM Neigh Park Service Area 1	For developing new park sites within the service area.
31502	UGM Neigh Park Service Area 2	For developing new park sites within the service area.
31503	UGM Neigh Park Service Area 3	For developing new park sites within the service area.
31504	UGM Neigh Park Service Area 4	For developing new park sites within the service area.
31505	UGM Neigh Park Service Area 5	For developing new park sites within the service area.
31507	UGM Neigh Park Service Area 7	For developing new park sites within the service area.
31509	UGM Parks Citywide Facility Fees	Impact fees to be used for the development of new park sites.
31510	UGM Parkland (Quimby) Ded Fee	Impact fees to be used for the improvement of existing park sites.
31516	UGM Major Street Zone A	Limited to UGM Activity.
31517	UGM Major Street Zone B	Limited to UGM Activity.
31518	UGM Major Street Zone C	Limited to UGM Activity.
31519	UGM Major Street Zone D	Limited to UGM Activity.
31520	UGM Major Street Zone E	Limited to UGM Activity.
31521	UGM Major Street Zone E-3	Limited to UGM Activity.
31522	UGM Major Street Zone E-4	Limited to UGM Activity.
31524	UGM Major Street Zone F	Limited to UGM Activity.
31532	UGM Maj Bridge Fee Zone B	Limited to UGM Activity.
31533	UGM Major Bridge Fee Zone C/D2	Limited to UGM Activity.
31534	UGM Major Bridge Fee Zone D-1/E-2	Limited to UGM Activity.
31535	UGM Major Bridge Fee Zone E-1	Limited to UGM Activity.
31536	UGM Maj Bridge Fee Zone E-3	Limited to UGM Activity.
31537	UGM Major Bridge Fee Zone E-4	Limited to UGM Activity.
31538	UGM Major Bridge Fee Zone F	Limited to UGM Activity.
31553	UGM Fire Station Service Area 15	Limited to developing fire stations within the service area.
31555	UGM Fire Station #19	Limited to UGM Activity.
31556	UGM Fire Citywide Facility Fees	Impact fees to be used for the development of new Fire facilities.
31561	UGM R/R Crossing Audubon & SP	Limited to UGM Activity.
31562	UGM RR Cross/At Grade Zone A/B	Limited to UGM Activity.
31563	UGM RR Cross at Grade Zone A/C	Limited to UGM Activity.
31564	UGM RR Cross Grade Zone A/D	Limited to UGM Activity.
31565	UGM RR Cross/AG Zone E/1-A	Limited to UGM Activity.
31566	UGM RR Cross at Grade Zone C/D1	Limited to UGM Activity.
31567	UGM at Grade Railroad Crossing	Limited to UGM Activity.
31577	UGM Grade Separation Zone E/4A	Limited to UGM Activity.

Capital Improvement Projects Fund Legend for FY 2021-2022

Fund Number	Fund Title	Restrictions
Fund Type: Capital Funds - continued		
31578	UGM Traffic Signal	Limited to UGM Activity.
31585	Community Facilities District No. 2005-01	Limited to Assessment District Activity.
31586	UGM Police Citywide Facility Impact Fee	Impact fees to be used for the development of new Police facilities.
31588	Fancher Creek Project Fin District	Limited to UGM Activity.
31620	Major Street Const. Friant Rd Widen	Friant Road Widening.
31625	R/W Acquisition Tract 5206	Limited to Tract 5206 Right of Way Activity.
31633	R/W Acquisition-Tract 5237	Limited to Tract 5237 Right of Way Activity.
31641	R/W Acquisition - Tract 5232	Limited to Tract 5232 Right of Way Activity.
31643	AD #131 UGM Reimbursements	Limited to UGM Activity.
31649	R/W Acquisition - Tract 5273	Limited to Tract 5273 Right of Way Activity.
31650	R/W Acquisition – Plan Map 2008-13	Limited to Plan Map 2008-13 Right of Way Activity.
31651	R/W Acquisition-T5770 & T5567	Limited to Tract 5770 & 5567 Right of Way Activity.
31652	R/W Acquisition – T5531	Limited to Tract 5531 Right of Way Activity.
31653	R/W Acquisition - T6095	Limited to Tract 6095 Right of Way Activity.
31654	R/W Acquisition – T6124	Limited to Tract 6124 Right of Way Activity.
31655	R/W Acquisition – T5341, T5424, T5501	Limited to Tract 5341, 5424, 5501 Right of Way Activity.
31656	R/W Acquisition – T6163	Limited to Tract 6163 Right of Way Activity.
31657	R/W Acquisition - T6052	Limited to Tract 6052 Right of Way Activity.
31658	R/W Acquisition – T6139	Limited to Tract 6139 Right of Way Activity.
31659	R/W Acquisition – T6056	Limited to Tract 6056 Right of Way Activity.
31660	UGM Fire Station 10 Relocation	Limited to UGM Activity.
31662	UGM Fire Station 12 Improvements	Limited to UGM Activity.
31663	UGM Fire Station 24	Limited to UGM Activity.
31664	UGM Fire Station 25	Limited to UGM Activity.
31670	R/W Acquisition-Tract 5538	Limited to Tract 5538 Right of Way Activity.
31671	R/W Acquisition-Tract 6215	Limited to Tract 6215 Right of Way Activity.
31672	R/W Acquisition - T6210	Limited to Tract 6210 Right of Way Activity.
31673	R/W Acquisition - Tract 6214	Limited to Tract 6214 Right of Way Activity.

Fund Type: Enterprise Funds

An enterprise fund may be used to report any activity for which a fee is charged to external users for goods or services. GAAP requires the use of an enterprise fund whose principal revenue source is (1) debt backed solely by fees and charges; (2) legal requirement to cover costs; (3) policy decision to recover costs.

40101	Water Enterprise Fund	Limited to Water Enterprise Activity.
40103	Water Connection Charge Fund	Limited to Water Enterprise Activity.
40110	DBCP Recovery Fund	Limited to Water Enterprise Activity.
40116	SE Fresno Project Bond Fund	Limited to Water Enterprise Activity.
40120	Woodward Park Plan Service Recharge	Limited to Water Enterprise Activity.
40121	UGM Well Development Service Area 142	Limited to UGM Activity.
40122	UGM Water Area 201S-Single Well	Limited to UGM Activity.
40123	UGM Water Area 301S-Single Well	Limited to UGM Activity.
40124	UGM Water Area 101S-Single Well	Limited to UGM Activity.
40127	Wellhead Treatment Area 101-S	Limited to UGM Activity.
40128	UGM Well Development Service Area 11-A	Limited to UGM Activity.
40129	UGM Well Development Service Area 86	Limited to UGM Activity.
40130	UGM Well Development Service Area 90	Limited to UGM Activity.

Capital Improvement Projects Fund Legend for FY 2021-2022

Fund Number	Fund Title	Restrictions
Fund Type: Enterprise Funds - continued		
40131	UGM Well Division Service Area 91	Limited to UGM Activity.
40132	UGM Well Development Service Area 102	Limited to UGM Activity.
40133	UGM Well Develop Service Area 107	Limited to UGM Activity.
40134	UGM Well Develop Service Area 132	Limited to UGM Activity.
40135	UGM Well Development Service Area 141	Limited to UGM Activity.
40136	UGM Well Development Service Area 153	Limited to UGM Activity.
40138	UGM Well Develop Service Area 310	Limited to UGM Activity.
40140	UGM Trans Grid Service Area A	Limited to UGM Activity.
40141	UGM Trans Grid Service Area B	Limited to UGM Activity.
40142	UGM Trans Grid Service Area C	Limited to UGM Activity.
40143	UGM Trans Grid Service Area D	Limited to UGM Activity.
40144	UGM Trans Grid Service Area E	Limited to UGM Activity.
40147	Orange Center School District Loan	Limited to Water Enterprise Activity.
40148	UGM Bond Debt Service Area 101	Limited to UGM Activity.
40150	UGM Bond Service Area 305S	Limited to UGM Activity.
40152	UGM Bond Debt Service Area 501s	Limited to UGM Activity.
40156	Recharge Area 301-S	Limited to UGM Activity.
40158	Recharge Area 501s	Limited to UGM Activity.
40159	UGM NE Recharge Site	Limited to UGM Activity.
40161	SRF Kings River Pipeline Loan	Limited to Water Enterprise Activity.
40162	SRF Regional Transmission Mains Loan	Limited to Water Enterprise Activity.
40163	Wellhead Treatment Area 201S	Limited to UGM Activity.
40164	Wellhead Treatment Area 301 S	Limited to UGM Activity.
40165	Wellhead Treatment Area 401-S	Limited to UGM Activity.
40166	Wellhead Treatment Area 501S	Limited to UGM Activity.
40168	Copper River Ranch Water Infrastructure	Limited to Water Enterprise Activity.
40169	SRF Corrosion Inhibitor Feed Sys. Line	Limited to Water Enterprise Activity.
40173	UGM Water Supply Area 401-S Multi	Limited to UGM Activity.
40174	UGM Water Supply Area 501 S Single	Limited to UGM Activity.
40178	UGM Well Develop Service Area 136	Limited to UGM Activity.
40179	UGM Well Develop Service Area 137	Limited to UGM Activity.
40184	SRF Loan-Friant Kern Canal Pipeline	Limited to Water Enterprise Activity.
40188	Low Interest SRF Loan	Limited to Water Enterprise Activity.
40195	USDA Dale Ville Water Line Grant	Limited to Water Enterprise Activity.
40197	TCP Settlement Fund	Limited to Water Enterprise Activity.
40198	SRF NEWTF 6MG TANK CLWL2 LN	Limited to Water Enterprise Activity.
40201	WTRSM T GRNT FRIANT KERN CNL PL	Limited to Water Enterprise Activity.
40202	Water Capacity Fee Fund	Limited to Water Enterprise Activity.
40203	Prop1 GW 123-TCP Planning Grant	Limited to Water Enterprise Activity.
40209	Prop1 P117 P284 PCE Contra Grant	Limited to Water Enterprise Activity.
40501	Wastewater Enterprise	Limited to Wastewater/Sewer Activity.
40513	Cornelia Sewer Trunk Fee	Limited to Wastewater/Sewer Activity.
40514	Grantland Sewer Trunk Fee	Limited to Wastewater/Sewer Activity.
40515	Herndon Sewer Trunk Fee	Limited to Wastewater/Sewer Activity.
40516	Fowler Sewer Trunk Fee	Limited to Wastewater/Sewer Activity.

Capital Improvement Projects Fund Legend for FY 2021-2022

Fund Number	Fund Title	Restrictions
Fund Type: Enterprise Funds - continued		
40526	WW/SW Phase II Bond Capital	Limited to Wastewater/Sewer Activity.
40528	State Revolving Loan Fund 2016	Limited to Wastewater/Sewer Activity.
40536	Biomethane Generation	Limited to Wastewater/Sewer Activity.
40540	UGM Area-wide Oversize Sewer	Limited to Wastewater/Sewer Activity.
40591	UGM Lift Station / APU Service Area	Limited to Wastewater/Sewer Activity.
40592	UGM Millbrook Olay Sewer Fee	Limited to Wastewater/Sewer Activity.
40595	Sewer Lateral Revolving Fund	Limited to Wastewater/Sewer Activity.
41001	Solid Waste Enterprise	Limited to Solid Waste Activity.
41003	City Landfill Closure	Limited to Solid Waste Activity.
41501	Community Sanitation Operating	Limited to Activities related to Community Sanitation.
42005	IBank Private Placement Bond	Limited to Airport Activity.
42025	Airways Golf Course Capital	Limited to Airport Activity.
42040	Airport Federal Grants	Limited to Airport Activity.
42042	Airport Capital	Limited to Airport Activity.
42045	Airports Consolidated Rental Car Facility	For Consolidated Rental Car Facility construction related activity.
42048	CRCF Reserve Fund	For Consolidated Rental Car Facility related activity.
42049	PFC Capital Fund	Limited to Airport Activity.
42051	Terminal/FIS Project	Limited to Airport Activity.
43006	Convention Center Capital	Limited to Convention Center Activity.
43524	Miscellaneous Clean Air Grants	Limited to Transit Activity.
43525	FAX Capital	Limited to Transit Activity.
43532	Transportation CMAQ Capital	Limited to Transit Activity.
43538	Prop 1B-CTSGP Transit Sec Grant	Limited to Transit Activity.
43539	FTA 5310 Grants (FY07-08 Forward)	Limited to Transit Activity.
43542	Prop 1B - PTMISEA Transit Grant	Limited to Transit Activity.
43543	5316 JARC Grants	Limited to Transit Activity.
43544	5317 New Freedom Grants	Limited to Transit Activity.
43546	FY10 FTA 5307 Grant CA-90-YXXX	Limited to Transit Activity.
43547	FY2011 FTA 5309 Grant CA-04-0213	Limited to Transit Activity.
43548	FTA Small Starts Grant	Limited to Transit Activity.
43550	FY 2011 FTA 5907 Grant CA-90-Yxxx	Limited to Transit Activity.
43551	FY10-FY12 CMAQ Grants	Limited to Transit Activity.
43552	FY10 FTA 5308 Grant CA-58-0007	Limited to Transit Activity.
43553	FY2012 FTA 5307 Grant CA-90-Y947	Limited to Transit Activity.
43554	FY2011 FTA CMAQ Grant CA-95-X181	Limited to Transit Activity.
43555	FY2013 FTA 5307 Grant CA-90-Yxxx	Limited to Transit Activity.
43558	TIRCP Grants-State Cap & Trade	Limited to Transit Activity.
43559	FY14 FTA 5307 Grant CA	Limited to Transit Activity.
43560	FY13 5339 Grant CA-2016-##	Limited to Transit Activity.
43561	FY12 FTA 5309 Grant CA-04-0280	Limited to Transit Activity.
43562	FY15 FTA 5307 Grant CA-90-Z###	Limited to Transit Activity.
43563	FY16 FTA 5307 Grant CA – 90 – Z####	Limited to Transit Activity.
43564	State Cap & Trade - LCTOP	Limited to Transit Activity.
43565	FY17 FTA 5307 Grant CA-2017-##	Limited to Transit Activity.
43566	FY17 FTA CMAQ Grant CA-2017-##	Limited to Transit Activity.

Capital Improvement Projects Fund Legend for FY 2021-2022

Fund Number	Fund Title	Restrictions
Fund Type: Enterprise Funds - continued		
43567	FY17 FTA 5307 Grant CA-2018-##	Limited to Transit Activity.
43568	FY19 FTA 5307 Grant CA-2019-##	Limited to Transit Activity.
43569	SB-1 SGR Grants	Limited to Transit Activity.
43570	FY18 FTA 5339 Grant CA-2019-##	Limited to Transit Activity.
43571	FY20 FTA 5307 Grant CA-2020-##	Limited to Transit Activity.
43572	FY21 FTA 5307 Grant CA-2021-##	Limited to Transit Activity.
43573	FTA CARES Act Grant CA-2021-##	Limited to Transit Activity.
43574	CCI-Clean Mobility Program Funding	Limited to Transit Activity.
43575	HOPE - FTA Planning	Limited to Transit Activity.
43576	FY22 FTA 5307 Grant CA-2021-##	Limited to Transit Activity.
43577	FTA CRRSAA Grant CA-2021-##	Limited to Transit Activity.
43592	Transit Asset Maintenance	Limited to Transit Activity.
46501	PW Special Project Revolving Fund	Limited to street maintenance or improvement requested by outside agencies as well as neighboring cities.
47003	Stadium Capital	For improvements at the Stadium.
47004	Stadium Capital Reserve	For improvements at the Stadium.
55003	DPU Operation & Maintenance Facility	For the DPU Administration Facility only.

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FISCAL YEAR 2021-2022

CAPITAL IMPROVEMENT PROGRAM

BY

DEPARTMENT / PROJECT



City of Fresno
FY 2022 - FY 2026 Capital Improvement Program
Department / Project

Run Date: 9/27/21
Run Time: 2:04:21 PM

Project	Project Name	District	Capital Projects FY 2021	Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
010000 - City Council Department										
XC00001	CNL Dist. 1 Infrastructure	1	0	122,900	0	0	0	0	0	122,900
XC00002	CNL Dist. 2 Infrastructure	2	22,900	136,200	0	0	0	0	0	136,200
XC00003	CNL Dist. 3 Infrastructure	3	0	7,800	0	0	0	0	0	7,800
XC00004	CNL Dist. 4 Infrastructure	4	297,200	0	0	0	0	0	0	0
XC00005	CNL Dist. 5 Infrastructure	5	2,000	84,700	0	0	0	0	0	84,700
XC00006	CNL Dist. 6 Infrastructure	6	7,900	92,400	0	0	0	0	0	92,400
XC00007	CNL Dist. 7 Infrastructure	7	31,200	92,300	0	0	0	0	0	92,300
Total for: 010000 - City Council Department			361,200	536,300	0	0	0	0	0	536,300
100000 - Office of the Mayor and City Manager										
PW00935	Animal Shelter	M	17,847,500	1,446,800	48,100	0	0	0	0	1,494,900
Total for: 100000 - Office of the Mayor and City Manager			17,847,500	1,446,800	48,100	0	0	0	0	1,494,900
150000 - Police Department										
DC00002	Regional Training Facility	3	26,300	130,000	74,100	30,000	30,000	30,000	30,000	294,100
Total for: 150000 - Police Department			26,300	130,000	74,100	30,000	30,000	30,000	30,000	294,100
170000 - PARCS Department										
PC00007	Parks Facilities Rehab	M	0	5,444,900	2,025,000	1,525,000	1,525,000	1,525,000	1,525,000	12,044,900
PC00165	Einstein Park Imprv-F19 17-3a	7	25,000	0	0	0	0	0	0	0
PC00181	Maxie Improvements - Cal Fire	3	0	249,400	0	0	0	0	0	249,400
PC00182	Hinton Improvements	3	0	48,600	0	0	0	0	0	48,600
PC00183	Romain Futsal Court	7	14,700	50,300	0	0	0	0	0	50,300
PC00185	Pilibos Improvements-F19 17-3a	5	0	750,000	0	0	0	0	0	750,000



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170000 - PARCS Department										
PC00188	D1 Improvements-UGM-F19 M12	1	0	89,400	0	0	0	0	0	89,400
PC00189	D2 Improvements-UGM-F19 M12	2	0	56,200	0	0	0	0	0	56,200
PC00190	D3 Improvements-UGM-F19 M12	3	0	99,000	0	0	0	0	0	99,000
PC00191	D4 Improvements-UGM-F19 M12	4	0	109,900	0	0	0	0	0	109,900
PC00192	D5 Improvements-UGM-F19 M12	5	0	66,300	0	0	0	0	0	66,300
PC00193	D6 Improvements-UGM-F19 M12	6	0	90,900	0	0	0	0	0	90,900
PC00194	D7 Improvements-UGM-F19 M12	7	0	44,700	0	0	0	0	0	44,700
PC00197	Multi-Gen Ctr D4-F1917-3c,19th	4	765,000	0	0	0	0	0	0	0
PC00201	Granny's Sec Light -F19 17-3a	7	0	75,000	0	0	0	0	0	75,000
PC00202	Milburn/Dakota Park-F19 17-3a	1	69,900	338,000	15,000	15,000	15,000	15,000	15,000	398,000
PC00204	South Tower CIP-F19 17-3a	M	0	2,000,000	0	0	0	0	0	2,000,000
PC00205	St Rest Landscaping-F19 17-3a	3	58,000	0	0	0	0	0	0	0
PC00209	Maxie Parks HVAC Design	3	0	929,200	0	0	0	0	0	929,200
PC00212	Bulldog/6th Building-F20 48,52	4	900,900	600,500	0	0	0	0	0	600,500
PC00213	SEFCEDA Park Construct-F21CR18	5	90,000	15,000	15,000	15,000	15,000	15,000	15,000	75,000
PC00214	Roeding Dog Park Reloc-F21CR24	3	50,000	0	0	0	0	0	0	0
PC00215	JSK Field Re-Seed-F21CR25	3	265,000	5,000	0	0	0	0	0	5,000
PC00216	Tollhouse TLot/ADA Imp-F21CR28	4	448,700	160,800	0	0	0	0	0	160,800
PC00218	Vinland Addtl Lighting-F21CR30	4	0	200,000	0	0	0	0	0	200,000
PC00219	River Bottom Sec Upgrd-F21CR38	2	3,800	10,000	0	0	0	0	0	10,000
PC00220	Logan Shade Structure-F21CR39	2	0	100,000	0	0	0	0	0	100,000
PC00222	Van Ness Triangle Park	1	0	1,500,000	0	0	0	0	0	1,500,000
PC00223	Maxie Parks Mitigation-F21F4	3	109,400	0	0	0	0	0	0	0
PC00231	Church/Orangewood Park-Prop 68	5	0	1,471,000	0	0	0	0	0	1,471,000
PC00232	Prop68 Renovation Funding Gap	1	0	3,533,800	0	0	0	0	0	3,533,800



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170000 - PARCS Department										
PC00234	RtryE Pickleball Court	6	0	10,000	0	0	0	0	0	10,000
PC00235	Stallion Park Improvements	2	0	38,300	0	0	0	0	0	38,300
PC00237	Carryover -F21F13	M	0	3,619,600	0	0	0	0	0	3,619,600
PC00240	Citywide Senior Center	M	0	1,965,100	0	0	0	0	0	1,965,100
PC00242	El Dorado Park ACQ-F22M98&102	4	0	500,000	0	0	0	0	0	500,000
PC00243	Acquisition & Arts F22M110	M	0	2,100,000	0	0	0	0	0	2,100,000
PC00244	\$4M PARCS GF F22M113	M	0	4,000,000	0	0	0	0	0	4,000,000
PC00245	Rehab Roessler Bldg F22M70&113	4	0	500,000	0	0	0	0	0	500,000
Total for: 170000 - PARCS Department			2,800,400	30,770,900	2,055,000	1,555,000	1,555,000	1,555,000	1,555,000	37,490,900
180000 - Public Works Department										
PW00044	Minor Public Improvements	M	664,500	901,300	348,500	348,500	348,500	348,500	348,500	2,295,300
PW00080	Miscellaneous Bike Routes	M	365,500	79,600	79,600	172,900	172,900	172,900	172,900	677,900
PW00085	Sale/Purchase-Real Proprrty	M	8,500	12,600	12,800	12,800	12,800	12,800	13,400	64,400
PW00086	UGM General Administration	M	408,900	219,300	219,300	219,300	219,300	219,300	219,300	1,096,500
PW00093	Landscape Lighting District	M	3,500	7,000	0	0	0	0	0	7,000
PW00095	Assessment Dist 131	M	44,000	4,800	0	0	0	0	0	4,800
PW00096	Assessment Dist 154 Calcot	M	0	206,300	0	0	0	0	0	206,300
PW00097	Community Facilities 2	M	0	37,800	17,800	17,800	17,800	17,800	17,800	109,000
PW00098	Community Facilities 4	M	0	718,600	0	0	0	0	0	718,600
PW00240	Community Facilities Dist. 5	M	0	1,700	0	0	0	0	0	1,700
PW00254	CFD #7	M	0	240,000	0	0	0	0	0	240,000
PW00260	CFD#8 - The Zone	M	0	2,200	0	0	0	0	0	2,200
PW00261	UGM Biannual Reimbursement	M	3,268,800	17,150,100	6,226,600	6,299,200	6,332,700	6,477,200	6,477,200	42,485,800
PW00268	ADA Infrastructure Compliance	M	974,400	0	0	0	0	0	0	0



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180000 - Public Works Department										
PW00287	UGM R/W Tract 5206	3	0	9,800	0	0	0	0	0	9,800
PW00338	Vetns Blvd/Hwy 99 & UPRR Pass	2	337,100	106,600	3,800	0	0	0	0	110,400
PW00348	CFD #14 Running Horse	M	0	85,000	0	0	0	0	0	85,000
PW00353	R/W Acquisition Tract 5237	4	0	83,400	0	0	0	0	0	83,400
PW00355	CFD #11 Feature Maintenance	M	233,100	266,100	266,100	266,100	266,100	266,100	266,100	1,330,500
PW00364	Bicycle Public Service Announce	M	20,000	19,500	19,500	19,500	19,500	19,500	19,500	97,500
PW00447	CFD 12 Copper River Maint Dist	6	533,000	577,200	577,800	578,400	579,000	579,600	579,600	2,892,000
PW00461	ADA Infrastructure - Minor Cap	M	51,000	51,000	51,000	51,000	51,000	51,000	51,000	255,000
PW00490	Assessment District # 137 - Construction	M	0	299,600	0	0	0	0	0	299,600
PW00518	Comm Facilities Dist #9	M	48,500	87,700	87,700	87,700	87,700	87,700	87,700	438,500
PW00526	TS Cedar & Woodward	5	541,500	80,900	0	0	0	0	0	80,900
PW00534	Peach Ave Jensen to Butler	5	1,138,500	3,848,100	2,800	0	0	0	0	3,850,900
PW00536	CFD#2 Reserve	M	0	212,200	212,200	212,200	212,200	212,200	212,200	1,061,000
PW00539	CFD#11 Reserve	M	400,000	332,700	332,700	332,700	332,700	332,700	332,700	1,663,500
PW00540	CFD#9 Reserve	M	0	2,600	2,600	2,600	2,600	2,600	2,600	13,000
PW00567	Fancher Creek Financing CFD	5	0	1,200	0	0	0	0	0	1,200
PW00585	Sugar Pine Trail Pk & Ride Wil	6	100	0	0	0	0	0	0	0
PW00596	TS Butler & Willow	5	24,700	14,400	0	0	0	0	0	14,400
PW00639	Minor Trail Improvements	M	62,400	100,000	100,000	100,000	100,000	100,000	100,000	500,000
PW00659	CFD 15 EAST Copper River Maint District	6	200	1,200	1,200	1,200	1,200	1,200	1,200	6,000
PW00661	Fulton Mall Improvements	3	222,500	9,700	0	0	0	0	0	9,700
PW00663	HSR Master Cooperative Agreement	M	459,700	528,600	548,700	366,900	0	0	0	1,444,200
PW00669	Veterans Blvd Right-Of-Way	2	1,712,900	464,600	0	0	0	0	0	464,600
PW00676	TS Shields & Weber	1	18,300	0	0	0	0	0	0	0
PW00678	TS Clinton & Valentine	3	883,400	177,100	0	0	0	0	0	177,100



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180000 - Public Works Department									
PW00679	Herndon Widening Polk to Milburn	2	140,000	76,900	19,812,900	35,300	45,400	0	19,970,500
PW00683	Veterans/UPRR/HSR Overpass	2	572,200	330,100	53,700	0	0	0	383,800
PW00686	R/W Acquisition - Tract 5352	6	0	1,600	0	0	0	0	1,600
PW00705	R/W Acq. - Tracts 5770 & 5567	3	0	800	0	0	0	0	800
PW00706	Veterans Trail Hayes to Polk	2	46,200	0	0	0	0	0	0
PW00710	Inter Improv Central & Orange	3	64,500	1,654,400	0	0	0	0	1,654,400
PW00719	R/W Acquisition - Tract 5531	5	0	9,300	0	0	0	0	9,300
PW00720	Pedestrian & Bike Trail Developer Reimbursements	M	0	150,000	0	250,000	250,000	250,000	900,000
PW00721	R/W Acq - T5341 T5424 T5501	4	0	5,500	0	0	0	0	5,500
PW00722	TS Cornelia & Dakota	1	200	0	0	0	0	0	0
PW00725	Shields Bankside Trail Fresno to First	7	1,746,900	254,600	5,800	0	0	0	260,400
PW00737	CFD Irrigation Control Upgrade	M	0	317,400	0	0	0	0	317,400
PW00740	BPMP Bridge Maint Deck Rehab 1	M	600	0	0	0	0	0	0
PW00742	Shaw ITS SR99 - SR41 Adaptive	M	10,700	0	0	0	0	0	0
PW00743	Herndon ITS GSB-Willow Adaptiv	M	4,000	0	0	0	0	0	0
PW00745	Fancher Crk Trail Clovis-Fowl	5	34,200	745,200	101,000	0	0	0	846,200
PW00747	Blackstone Street Lighting Div	M	5,900	1,500	0	0	0	0	1,500
PW00754	Tract 5232 Belmont Ave Wide	5	12,700	172,400	0	0	0	0	172,400
PW00762	HerndonCanalTrail-Shields/McKi	7	197,800	2,817,300	319,800	0	0	0	3,137,100
PW00763	McKinleyAveTrail-Millbr/Clovis	M	117,300	4,041,200	394,900	0	0	0	4,436,100
PW00764	ClovisAveTrail-McKin to Dayton	4	1,447,500	203,900	0	0	0	0	203,900
PW00767	Ashlan-Effie to SR41 Sidewalk	7	307,000	2,300	0	0	0	0	2,300
PW00768	TS Chestnut & Shields	4	32,000	54,700	0	0	0	0	54,700
PW00771	BPMP Bridge Deck Rehab Phase 2	M	76,600	351,700	0	0	0	0	351,700
PW00774	Shields Av Trail-Bickstn Frsno	7	667,400	2,264,600	674,300	3,700	0	0	2,942,600



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180000 - Public Works Department										
PW00780	TS Dakota & West LT Phasing	1	9,500		0	0	0	0	0	0
PW00781	TS Bullard & Grantland	2	12,400		0	0	0	0	0	0
PW00782	StLighting Maj Repair Projects	M	215,600		218,000	0	0	0	0	218,000
PW00783	HSR "G"St Rignmnt CA -Snta Ana	3	3,500		0	0	0	0	0	0
PW00784	Abby Overlay Divisadero-Olive	7	1,300,700		81,000	0	0	0	0	81,000
PW00785	First Overlay Alluvial-Herndon	6	30,800		72,000	0	0	0	0	72,000
PW00786	Jensen Overlay Cornelia-Chateau	3	3,010,000		454,200	0	0	0	0	454,200
PW00787	Friant SB Ovrlay Champlain-Shep	6	128,500		5,600	0	0	0	0	5,600
PW00788	Inyo Overlay Fulton to O St.	3	318,500		7,000	0	0	0	0	7,000
PW00789	Ashlan Overlay Valentine-West	1	1,800		0	0	0	0	0	0
PW00790	Jensen Overlay SR41-MLK	3	57,400		1,530,300	215,000	0	0	0	1,745,300
PW00791	Blackstone Ovrlay Dakota-Ashlan	7	223,500		5,500	0	0	0	0	5,500
PW00792	Belmont Overlay Cedar-Chestnut	7	2,400		0	0	0	0	0	0
PW00793	Ashlan AC Ovrlay First-Millbro	4	76,100		5,900	0	0	0	0	5,900
PW00794	R/W Acquisition - Tract 6095	5	0		400	0	0	0	0	400
PW00795	Olive Ave Impv Yosemite-Rosvit	M	1,010,300		95,200	0	0	0	0	95,200
PW00796	Polk Ave Widening Shaw-Gettysb	1	113,700		2,997,800	300,700	0	0	0	3,298,500
PW00797	Van Ness Industrial Street Imp	3	212,200		6,500	0	0	0	0	6,500
PW00799	R/W Acquisition - Tract 6124	5	11,300		107,100	0	0	0	0	107,100
PW00801	Sect 130 RR McKinley and BNSF	7	17,800		0	0	0	0	0	0
PW00802	South Stadium Development	3	17,200		256,400	4,870,800	14,100	0	0	5,141,300
PW00803	Citywide Street Light LED Retrofit - Phase 2	M	642,000		88,900	0	0	0	0	88,900
PW00806	LT Phasing Audubon and Nees	2	167,100		579,200	0	0	0	0	579,200
PW00807	TS Gates and San Jose	2	69,500		51,000	0	0	0	0	51,000
PW00808	TS Divisadero and Mariposa	M	53,300		47,400	0	0	0	0	47,400



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180000 - Public Works Department									
PW00809	ITS Adaptive Blackstone_Abby	M	1,697,600	134,600	0	0	0	0	134,600
PW00810	ITS AdaptiveBlackstone_Friant	M	657,600	248,700	10,700	0	0	0	259,400
PW00811	ITS Adaptive Ventura/KC	M	1,981,900	195,100	9,000	0	0	0	204,100
PW00812	TS Tulare and "Q" Street	3	559,700	146,700	0	0	0	0	146,700
PW00814	Urban Forest Tree Inventory	M	200	0	0	0	0	0	0
PW00815	Central Ave Street Improvement	3	1,310,200	218,000	0	0	0	0	218,000
PW00818	R/W Acquisition - Tract 6163	4	0	5,600	0	0	0	0	5,600
PW00819	R/W Acquisition - Tract 6052	2	0	25,000	0	0	0	0	25,000
PW00820	R/W Acquisition - Tract 6139	4	300	0	0	0	0	0	0
PW00821	R/W Acquisition - Tract 6056	1	0	1,300	0	0	0	0	1,300
PW00822	R/W Acquisition - CUP-17-057	2	0	3,500	0	0	0	0	3,500
PW00824	ADA Compliance Convention Ctr	3	10,500	338,500	0	0	0	0	338,500
PW00825	TS L St. and Fresno/Tulare Sts	3	959,800	67,700	0	0	0	0	67,700
PW00826	R/W Acquisition - Tract 5538	3	4,200	0	0	0	0	0	0
PW00827	Herndon-GSB to Willow Ped CSH	M	10,800	0	0	0	0	0	0
PW00828	Shaw-West to Chestnut Ped CSH	M	9,100	0	0	0	0	0	0
PW00829	BRT-ATP Intersection Improveme	M	62,900	1,115,400	90,600	0	0	0	1,206,000
PW00830	TS: Marks & Nielsen Avenues	3	7,900	1,100	0	0	0	0	1,100
PW00831	Systemic Safety Analysis Rpt	M	2,100	0	0	0	0	0	0
PW00833	TS: Harrison & Shields Avenues	1	21,100	9,300	0	0	0	0	9,300
PW00834	Marks Overlay Ashlan to Dakota	1	504,400	149,900	0	0	0	0	149,900
PW00836	TS: Barstow & Palm Avenues	2	476,000	81,400	0	0	0	0	81,400
PW00837	TS: California & Walnut	3	18,900	24,000	0	0	0	0	24,000
PW00838	Cedar Ovrlly Barstow to Bullard	4	15,500	0	0	0	0	0	0
PW00839	TS: Armstrong & Lane	5	416,800	81,700	0	0	0	0	81,700



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180000 - Public Works Department									
PW00840	Nees Overly Fresno to Millbrook	6	26,300	0	0	0	0	0	0
PW00841	TS: Clinton and Fresno Aves	7	8,400	0	0	0	0	0	0
PW00842	MLK Cnt Active Trans Infrastr	3	622,700	114,400	5,821,600	0	0	0	5,936,000
PW00843	McKinley Widen Marks to Hughes	3	112,700	2,498,900	188,500	2,308,700	3,000	0	4,999,100
PW00844	Chinatown UGP - Project 1	3	24,300	61,500	5,745,900	3,500	0	0	5,810,900
PW00845	Chinatown UGP - Project 6	3	19,500	828,500	0	0	0	0	828,500
PW00846	Mariposa Plaza	3	40,500	2,907,600	96,500	0	0	0	3,004,100
PW00849	SW Fresno Green Trails & Cycle	3	198,700	572,200	1,147,700	181,900	0	0	1,901,800
PW00850	Blackstone/McKinley/BNSF FS	M	10,600	0	0	0	0	0	0
PW00853	Chestnut OVL Y Bullard to Hermd	6	1,406,500	231,900	0	0	0	0	231,900
PW00854	Bullard Overlay Cedar to First	M	1,492,300	148,600	0	0	0	0	148,600
PW00856	TS: Clinton & Angus	7	649,600	115,100	0	0	0	0	115,100
PW00857	MLK Magnet Core Park	3	30,900	2,072,900	7,659,300	0	0	0	9,732,200
PW00858	TCC Community Engagement Plan	3	101,500	745,000	0	0	0	0	745,000
PW00859	Blackstone Underground Easement	M	10,000	0	0	0	0	0	0
PW00860	Maple Ave Cycle Track & Pedestrian	4	262,000	7,700	0	0	0	0	7,700
PW00861	TCC Grant Administration	3	247,400	258,900	0	0	0	0	258,900
PW00862	TCC Chinatown Project	3	5,565,600	5,241,700	0	0	0	0	5,241,700
PW00863	TCC EOC Partnership	3	496,400	2,399,000	0	0	0	0	2,399,000
PW00864	TCC GRID Solar Single-Family	3	256,000	432,900	0	0	0	0	432,900
PW00865	TCC GRID Solar Multi-Family	3	105,200	211,100	0	0	0	0	211,100
PW00866	TCC Clean Shared Mobility	3	1,942,100	5,721,500	0	0	0	0	5,721,500
PW00867	TCC Annadele Mode Shift	3	48,800	294,200	0	0	0	0	294,200
PW00869	TCC Yosemite Village	3	176,900	126,500	0	0	0	0	126,500
PW00870	TCC Inside Out Comm Garden	3	20,800	46,900	0	0	0	0	46,900

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180000 - Public Works Department									
PW00871	TCC SW Fresno Community Orchard Project	3	125,000	137,500	0	0	0	0	137,500
PW00872	TCC SW Fresno Community Food Hub Urban Heat Island M	3	32,000	30,200	0	0	0	0	30,200
PW00873	TCC SW Fresno Community Food Hub Edible Food Rescue	3	20,000	1,288,300	0	0	0	0	1,288,300
PW00874	TCC Workforce Development Plan	3	340,400	4,719,500	0	0	0	0	4,719,500
PW00875	Changing Lives with Trees -TCC	3	88,100	41,500	0	0	0	0	41,500
PW00876	TCC West Fresno Satellite Campus	3	5,267,600	11,275,100	0	0	0	0	11,275,100
PW00877	TCC Comm Eng Plan SW Trails	3	52,300	54,400	0	0	0	0	54,400
PW00878	Midtown School Area Interconn	M	115,700	1,363,000	79,600	0	0	0	1,442,600
PW00879	ITS Dynamic Downtown	3	1,514,500	202,400	8,300	0	0	0	210,700
PW00880	South Fresno Ped Countdown	M	93,400	38,900	0	0	0	0	38,900
PW00881	First St Corridor Improvements	M	22,400	0	0	0	0	0	0
PW00882	Fresno St Corridor Improvement	M	177,900	1,983,900	13,800	0	0	0	1,997,700
PW00883	Veterans Blv Conn Shaw-Barstow	2	6,388,900	933,800	0	0	0	0	933,800
PW00885	TS LT Phasing Butler and Cedar	5	841,700	138,600	0	0	0	0	138,600
PW00886	TS LT Phasing Tulare and U St	3	547,100	78,900	0	0	0	0	78,900
PW00887	Shaw-SR99 Inchg Feas Study	M	213,900	0	0	0	0	0	0
PW00888	Fancher Creek Parkway Plan	5	18,000	225,500	34,600	0	0	0	260,100
PW00889	Freeway Litter Abatement	M	335,100	400,000	0	0	0	0	400,000
PW00890	Clinton Widening Marks-Brawley	3	249,400	173,400	1,674,900	105,400	3,653,200	0	5,606,900
PW00891	Ashlan Widening Polk-Cornelia	1	23,800	580,200	461,100	1,666,000	193,000	0	2,900,300
PW00893	Muir Elem Safe Routes to Sch	3	76,600	463,000	570,500	0	0	0	1,033,500
PW00894	McKinley Elem Safe Routes	3	121,600	194,600	2,541,200	153,900	0	0	2,889,700
PW00896	FY20 Neighborhood Street Imprv	M	445,700	0	0	0	0	0	0
PW00898	ITS Ashlan Cornelia-Blackstone	M	100,700	1,653,800	24,500	0	0	0	1,678,300
PW00901	TOD Tower at Van Ness & Olive	1	36,600	272,800	0	0	0	0	272,800



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180000 - Public Works Department										
PW00902	Merced Street Reconnection	3	112,800		20,900	1,270,700	229,200	0	0	1,520,800
PW00903	TS Butler/8th and Orange/Lowe	5	122,400		1,173,400	121,800	0	0	0	1,295,200
PW00904	High Speed Rail Development Svcs	M	1,041,100		445,000	848,900	876,900	0	0	2,170,800
PW00905	TS Gettysburg/Polk & Sidewalk	1	166,000		1,193,800	64,700	0	0	0	1,258,500
PW00906	First St Cycle Trk Tulare-Vent	5	47,300		1,212,600	26,800	0	0	0	1,239,400
PW00907	Barton/Florence Sidewalks	5	32,600		444,900	5,100	0	0	0	450,000
PW00908	TS Fresno and Browning	4	28,600		639,000	61,700	0	0	0	700,700
PW00909	HAWK Peach-McKenzie Trail	7	20,200		300,800	0	0	0	0	300,800
PW00910	Tulare 6th-Cedar Cmplt Street	M	218,200		2,000,100	259,600	0	0	0	2,259,700
PW00911	Chestnut AC Overlay KC-Butler	5	123,500		57,700	1,732,900	0	0	0	1,790,600
PW00912	Maroa/Shields/BNSF Safety Impr	M	142,100		565,800	337,600	0	0	0	903,400
PW00914	El Dorado Neigh Alley Paving	4	155,300		0	0	0	0	0	0
PW00915	TCC Technical Assistance Grant	3	91,700		41,600	0	0	0	0	41,600
PW00916	Trail Network Wayfinding Plan	M	110,100		21,600	0	0	0	0	21,600
PW00917	TS West & Sierra LT Phasing	2	103,800		577,000	0	0	0	0	577,000
PW00919	TS LT Hughes & Shields	1	56,800		671,600	2,100	0	0	0	673,700
PW00920	TS Blythe & Gates	2	82,700		555,700	4,700	0	0	0	560,400
PW00922	ITS Jensen Ave	M	98,300		2,264,300	278,600	0	0	0	2,542,900
PW00923	Vets 4b-Riverside to Hernd Con	2	0		6,914,000	604,300	0	0	0	7,518,300
PW00924	FY21 Neighborhood Street Impro	M	1,108,000		0	0	0	0	0	0
PW00926	TOD Blackstone & McKinley	M	128,200		2,439,000	229,600	0	0	0	2,668,600
PW00927	Vets Pha3 SR99 Int & Grade Sep	2	6,297,000		50,512,200	4,061,500	0	0	0	54,573,700
PW00928	Cedar Ave AC Ovrlly Jen to Hami	5	65,800		1,225,800	57,000	0	0	0	1,282,800
PW00929	Blickstn AC Ovrlly Mhrtts to Nees	M	208,100		93,400	2,594,300	6,800	0	0	2,694,500
PW00930	Shaw St Lghtng, Cedar to Chest	4	25,600		87,900	795,500	0	0	0	883,400



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180000 - Public Works Department										
PW00934	Master Trails and Bike Plan	M	23,000		273,000	0	0	0	0	273,000
PW00936	R/W Acquisition - Tract 6215	M	167,500		44,600	0	0	0	0	44,600
PW00937	Blackstone-McKinley Grade Separation	M	5,539,900		18,767,400	28,890,500	29,243,300	374,700	0	77,275,900
PW00938	FY21 Neigh Concrete Repairs	M	250,000		450,000	0	0	0	0	450,000
PW00939	NB Polk Widen Shaw-Gettysburg	1	252,400		3,576,000	636,600	2,577,600	0	0	6,790,200
PW00940	Armstrong & Hamilton Tot Lot	5	41,700		243,900	32,700	0	0	0	276,600
PW00941	R/W Acquisition - Tract 6210	4	36,100		0	0	0	0	0	0
PW00942	R/W Acquisition - Tract 6214	4	125,100		32,100	0	0	0	0	32,100
PW00944	SD Clinton Ave WO Valentine	3	28,500		352,800	6,200	0	0	0	359,000
PW00945	TS: Fowler and Olive	4	21,800		26,900	0	0	0	0	26,900
PW00946	Palm & Belmont Class IV Cycle Track	3	97,600		1,600,700	0	0	0	0	1,600,700
PW00947	South Fresno AB617 Truck Rerou	M	0		750,000	0	0	0	0	750,000
PW00949	Urban Forest Management Plan	M	15,800		272,600	42,600	10,500	0	0	325,700
PW00953	ITS Dynamic Downtown Part 2	3	21,300		251,600	2,043,700	184,000	0	0	2,479,300
PW00955	Friant Ave ITS Adaptive Synchronization	6	21,300		189,400	1,811,800	212,500	0	0	2,213,700
PW00956	Blackstone Smart Mobility	7	27,500		222,500	1,758,900	17,200	0	0	1,998,600
PW00957	Figarden/BNSF At-Grade Railroad Crossing	2	0		506,300	0	0	0	0	506,300
PW00958	Kids Crossing SRTS South Fresno	M	0		130,100	62,400	1,429,300	0	0	1,621,800
PW00959	Shaw Ave Widening Veterans to Polk	M	0		900,000	0	0	0	0	900,000
PW00960	Ashlan EB Widening West of Polk	1	0		720,000	0	0	0	0	720,000
PW00961	TS Cedar & Teague Left Turn Phasing	6	0		25,000	500,000	45,000	0	0	570,000
PW00962	Audubon/Lexington Intersection Improvements	2	0		50,000	25,000	750,000	0	0	825,000
PW00968	Orange Ave Sidewalks, Hamilton to Butler	5	0		20,000	0	0	0	0	20,000
PW00970	Public Safety Memorial FY22M34	3	0		70,000	0	0	0	0	70,000
PW00971	Council District Infrastructure	M	0		3,500,000	0	0	0	0	3,500,000



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180000 - Public Works Department										
PW000972	Barstow-Blkstn-Jackson Bike Ln	4	0		75,000	950,000	0	0	0	1,025,000
PW22011	Florence Ave Street Rehab & Sidewalks, Maple to Chestnut	M	0		0	150,000	0	0	0	150,000
PW22012	Fresno Street AC Overlay, McKenzie to Olive	M	0		0	0	0	0	1,150,000	1,150,000
PW23014	Ashlan AC Overlay, 168 to Winery	M	0		0	0	0	125,000	1,275,000	1,400,000
PW23015	First Street Overlay, Tulare to Olive	M	0		0	0	2,000,000	0	0	2,000,000
PW24005	Shaw Ave Westbound Overlay, Fruit to Blackstone	M	0		0	0	0	1,800,000	0	1,800,000
PW24006	Kings Canyon AC Overlay, First to Chestnut	M	0		0	0	0	3,000,000	0	3,000,000
PW24008	Fresno Street AC Overlay, SR-99 to F Street	M	0		0	50,000	750,000	0	0	800,000
PW24009	TS Barstow & Tenth	4	0		0	0	20,000	20,000	560,000	600,000
PW25002	Cedar Ave AC Overlay, Herndon to Alluvial	M	0		0	0	1,500,000	0	0	1,500,000
PW25003	TS Clinton & Crystal	1	0		0	0	0	650,000	0	650,000
PW26001	TS Fresno & E Left Turn Phasing	3	0		0	0	0	0	750,000	750,000
PW26002	Cedar Ave AC Overlay, Alluvial to Nees	6	0		0	0	0	0	1,500,000	1,500,000
Total for: 180000 - Public Works Department			82,721,100		207,647,100	112,355,700	53,663,600	18,870,300	14,386,700	406,923,400
400000 - Planning & Development Services Department										
HC00011	Housing Trust Fund	M	0		6,100	0	0	0	0	6,100
MC00019	Miscellaneous Projects	M	0		44,900	0	0	0	0	44,900
MC00033	NSP Acquisition Rehabilitation	M	36,100		727,600	0	0	0	0	727,600
PC00115	Romain Improvements	7	0		2,300	0	0	0	0	2,300
PC00153	Tot Lot Replacement - Var Pks	M	0		329,800	0	0	0	0	329,800
PC00166	Fink White Park Improvements	3	0		389,800	0	0	0	0	389,800
PC00176	Learner Pools 2017	M	0		185,600	0	0	0	0	185,600
PC00178	Pinedale ADA Projects - CDBG	2	0		42,500	0	0	0	0	42,500
PC00179	Romain Improvements - CDBG	7	0		22,200	0	0	0	0	22,200



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			Estimate							
400000 - Planning & Development Services Department										
PC00180	Ted C Wills Improvements - CDBG	3	0	2,200	0	0	0	0	0	2,200
PC00182	Hinton Improvements	3	0	250,000	0	0	0	0	0	250,000
PC00195	Granny's Park - CDBG	7	0	247,800	0	0	0	0	0	247,800
PC00196	CA/Tupman Imp - CDBG	3	0	91,600	0	0	0	0	0	91,600
PC00197	Multi-Gen Ctr D4-F1917-3c, 19th	4	63,400	0	0	0	0	0	0	0
PC00199	ADA Tot Lot Compliance - CDBG	M	0	160,000	0	0	0	0	0	160,000
PC00200	ADA Restrooms - CDBG	M	0	200,000	0	0	0	0	0	200,000
PC00208	F H Ball ADA Improvements	3	0	294,800	0	0	0	0	0	294,800
PC00209	Maxie Parks HVAC Design	3	0	49,300	0	0	0	0	0	49,300
PC00210	El Dorado Modular Unit Replace	3	0	247,600	0	0	0	0	0	247,600
PW00275	Parking Facilities Improvements	3	1,463,800	0	0	0	0	0	0	0
PW00816	FY18 Neighborhood Street Imprv	M	80,000	524,600	0	0	0	0	0	524,600
PW00892	Floradora/Yosemite Safe Routes	7	29,500	311,200	0	0	0	0	0	311,200
PW00925	Highway City Nghbrhd Street Re	M	461,800	153,200	0	0	0	0	0	153,200
PW00931	West Fresno Elem & MLK Neigh	3	480,000	997,100	0	0	0	0	0	997,100
PW00932	Burroughs Elem Neigh Reconst	7	480,000	370,000	0	0	0	0	0	370,000
PW00933	Ericson Elem Neigh Reconst	4	76,300	1,900,300	0	0	0	0	0	1,900,300
Total for: 400000 - Planning & Development Services Department			3,170,900	7,550,500	0	0	0	0	0	7,550,500
410000 - Department of Public Utilities										
GC00010	Acquisition	M	743,100	743,300	765,000	778,700	792,700	807,000	3,886,700	
GC00016	B-Zone Wells	3	143,400	604,200	0	0	0	0	604,200	
GC00019	DPU Operation & Maintenance Facility	0	2,084,000	1,627,500	0	11,035,600	0	0	12,663,100	
GC00020	Convenience Centers	0	2,713,600	0	4,400	0	0	0	4,400	
RC00005	Emergency Repairs - Short Extension	M	0	200,000	200,000	200,000	200,000	200,000	1,000,000	



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410000 - Department of Public Utilities										
RC00130	Sewer Lateral Revolving Proj	M	9,000		300,000	300,000	300,000	300,000	300,000	1,500,000
RC00131	Merced (Glenn-Thorne) Rehab	M	376,000	0	0	0	0	0	0	0
RC00141	Veteran's Boulevard Sewer	2	151,700		390,800	4,000	900	0	0	395,700
RC00167	Shields Frontage Sewer Rehab	7	100,700		2,300	0	0	0	0	2,300
RC00168	Sherman First & Saginaw Sewer Rehab	7	90,000		1,800	0	0	0	0	1,800
RC00169	MLK/Jensen/Bardell/Dorothy Swr Rehab	3	175,700		4,300	0	0	0	0	4,300
RC00170	Fresno/HSt SewerSiphon Removal	3	0		258,200	3,500	0	0	0	261,700
RC00171	Lift Station#LS1 Rehab	3	67,400		15,200	600	0	0	0	15,800
RC00175	Odor Control for Collection Sy	M	690,200		24,800	2,886,300	6,500	0	0	2,917,600
RC00176	CMMS Enhancements	3	86,600	0	0	0	0	0	0	0
RC00177	CollectionSystemRehabilitation	M	355,900		16,834,600	12,840,300	14,280,200	9,597,500	11,700,000	65,252,600
RC00178	Collection System Extension	M	315,300		1,862,800	1,819,300	1,800,000	1,800,000	1,800,000	9,082,100
RC00179	Collection System Expansion	M	10,000		1,350,000	2,246,200	374,800	2,000	0	3,973,000
RC00180	Lift Station Rehabilitation	M	205,100		434,200	251,700	75,000	75,000	75,000	910,900
RC00181	CollectionSys AccessStructures	M	115,600		2,064,800	1,433,900	378,400	375,000	375,000	4,627,100
RC00182	Sanitary Sewer Master Plan	3	0	0	0	0	400,000	0	0	400,000
RC00183	CollSysLargeDiameterTrunkLines	M	750,000		750,000	750,000	750,000	750,000	750,000	3,750,000
TC00014	RWRF Emergency Large Scale Repairs	M	48,200		750,000	751,400	750,000	750,000	750,000	3,751,400
TC00079	Centralized Odor Control Sys for Plant Process	3	105,800		20,000	0	0	0	0	20,000
TC00096	Southwest Quadrant Recycled Water Dist System	3	1,129,400		2,834,100	10,130,900	1,565,100	13,400	0	14,543,500
TC00112	WW System Enhancements/Upgrades	3	0	0	0	4,041,700	4,733,700	5,684,300	6,233,100	20,692,800
TC00142	Recycled Water System User Connections - Southwest	M	200,200		24,700	150,000	150,000	150,000	150,000	624,700
TC00154	Renewable Gas Diversion	3	154,900		8,613,400	141,400	1,300	0	0	8,756,100
TC00158	Water Supply Reliability Impro	3	47,800	0	0	0	0	564,100	400	564,500
TC00159	Flare Capacity Expansion	3	431,500		7,050,100	13,600	0	0	0	7,063,700



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410000 - Department of Public Utilities									
TC00168	Boiler Replacement PGF	3	147,400	5,400	0	0	0	0	5,400
TC00169	Substation Expansion	3	962,700	2,869,500	1,800	0	0	0	2,871,300
TC00170	DPU Operations and Administration Facility	M	0	380,000	0	5,500,000	0	0	5,880,000
TC00176	RWRF Headworks	M	296,200	1,045,200	566,600	500,200	0	0	2,112,000
TC00177	RWRF Secondary Treatment	3	340,700	4,003,000	20,420,900	4,067,500	923,600	10,900	29,425,900
TC00178	RWRF Solids Treatment	3	2,203,200	1,754,500	1,976,600	1,816,600	1,816,000	23,484,000	30,847,700
TC00179	RWRF Effluent Handling	3	872,600	3,437,700	9,830,400	2,135,900	315,000	300,000	16,019,000
TC00180	RWRF Buildings/Grounds	3	444,500	838,500	3,208,400	103,200	100,000	100,000	4,350,100
TC00182	Recycled Water Distribution	M	3,004,400	354,700	500	0	0	0	355,200
TC00183	Planning & Project Management	M	130,700	847,400	748,200	2,142,400	20,000	20,000	3,778,000
TC00184	Gas Conditioning System Improv	3	500,000	0	0	0	0	0	0
TC00185	RWRF Electrical	3	681,200	2,408,700	4,794,400	41,000	0	0	7,244,100
TC00186	RWRF Primary Treatment	3	0	58,300	188,400	0	0	0	246,700
TC00187	NFWRF Buildings/Grounds	6	0	294,100	28,200	0	0	0	322,300
WC00001	Fire Hydrant Installations	M	15,000	15,000	15,000	15,000	15,000	15,000	75,000
WC00002	Serv/Meter Installations 2" or Less	M	928,000	955,900	984,500	1,014,000	1,044,400	1,075,600	5,074,400
WC00004	Water Main Extensions	M	757,200	997,700	572,400	501,800	500,000	500,000	3,071,900
WC00005	Water Main Renewal	M	5,799,400	10,318,500	13,038,700	16,583,500	23,648,000	8,256,300	71,845,000
WC00006	Serv/Meter Install Above	M	698,000	718,900	740,500	762,700	785,600	809,200	3,816,900
WC00014	Combined/Multiple Installation	M	482,700	497,200	512,100	527,500	543,300	559,600	2,639,700
WC00015	Water Well Evaluation and Deve	M	690,800	613,700	398,500	400,000	400,000	0	1,812,200
WC00016	Water Well Construction	M	2,536,600	5,312,300	6,355,100	4,670,100	3,794,400	3,020,100	23,152,000
WC00017	Well Rehabilitation	M	1,470,100	1,996,500	1,996,400	2,000,000	2,000,000	2,000,000	9,992,900
WC00018	Pump Rehabilitation	M	625,800	300,200	298,600	300,000	300,000	300,000	1,498,800
WC00020	Granular Activated Carbon	M	4,982,000	5,013,500	11,795,800	3,008,800	108,800	0	19,926,900



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410000 - Department of Public Utilities									
WC00021	Surface Water Treatment Plant	6	2,152,200	3,528,300	278,000	1,100	0	0	3,807,400
WC00022	Leaky Acres	4	223,300	114,000	250,000	100,000	100,000	100,000	664,000
WC00023	Water Telemetry System	M	1,385,900	1,741,400	3,850,000	3,850,000	3,850,000	3,350,000	16,641,400
WC00024	Water Yard-Expansion/Improvement	7	50,000	500,000	0	0	0	0	500,000
WC00027	Inventory - Materials	M	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000
WC00032	Booster Pump	M	103,100	590,200	252,200	0	0	0	842,400
WC00033	Recharge Facilities - Basins	M	10,000	80,000	250,000	200,000	250,000	200,000	980,000
WC00038	SWTP/Friant Kern Canal Pipeline	6	384,700	75,000	0	0	0	0	75,000
WC00050	City Recharge Basins	M	0	2,000,000	3,000,000	50,000	2,000,000	3,000,000	10,050,000
WC00051	Metro Resources Plan Update	M	438,900	580,100	1,768,700	200,000	200,000	200,000	2,948,800
WC00053	Emergency Generator Sets	M	342,800	710,600	0	0	0	0	710,600
WC00054	T-3 (3MG Tank in SE Fresno)	5	4,400	0	0	0	0	0	0
WC00057	SE Fresno Surface Wtr Treatment	5	12,700	50,000	0	0	0	0	50,000
WC00065	SE/SWTP Transmission Pipelines	5	50,000	1,685,900	3,100	0	0	0	1,689,000
WC00074	Water Facilities Security Impr	M	630,000	1,444,200	392,400	358,400	300,000	300,000	2,795,000
WC00083	Program Management	M	20,000	20,000	20,000	20,000	20,000	20,000	100,000
WC00085	Transmission Grid Mains	M	243,500	2,500,000	549,200	1,100	0	0	3,050,300
WC00087	CMMS Enhancements	M	40,700	0	0	0	0	0	0
WC00089	L-T Hydraulic & WQ Modeling	0	147,100	10,000	10,000	10,000	10,000	10,000	50,000
WC00091	Fleet Maintenance Constn WW	0	7,377,500	2,317,700	0	19,412,000	0	0	21,729,700
WC00092	TCP Remediation	0	0	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
WC00093	Water Service Connection Loans	0	25,000	25,800	26,600	27,400	28,200	29,000	137,000
WC00094	123-TCP Mitigation Feasibility	0	89,800	4,300	0	0	0	0	4,300
WC00095	Polyethylene Replacement	0	200,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
WC00096	Well Site Improvements	0	0	171,100	572,900	0	0	0	744,000



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Project	Project Name	District	Capital Projects FY 2021	Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
410000 - Department of Public Utilities										
Total for: 410000 - Department of Public Utilities				54,001,900	113,146,100	131,629,300	111,100,400	67,326,300	74,000,200	497,202,300
430000 - Airports Department										
AC00045	Airways Golf Course Capital	4	500		721,600	0	0	0	0	721,600
AC00301	Security Upgrades	4	95,000		300,000	75,000	75,000	75,000	75,000	600,000
AC00326	Admin Bldg HVAC	4	1,000		0	0	0	0	0	0
AC00328	Terminal HVAC Replacement	4	0		378,300	0	0	0	0	378,300
AC00329	Park Lot-EV Charging Stations Des	4	0		10,000	10,000	10,000	10,000	10,000	50,000
AC00336	IT PM/Repairs/Upgrades	4	115,400		200,000	100,000	100,000	100,000	100,000	600,000
AC00337	FCH Term Complex Impr	3	0		125,000	25,000	25,000	25,000	25,000	225,000
AC00342	Terminal Restrooms (Des/Const)	4	45,000		33,000	0	0	0	0	33,000
AC00345	AIPxx FF18 Rehab Twy C Ph1 (Const)	4	265,800		10,100	0	0	0	0	10,100
AC00346	AIPxx FF17 FCH Master Plan Update	3	4,000		23,000	0	0	0	0	23,000
AC00354	Bag Claim Walk Remodel	4	16,000		10,500	0	0	0	0	10,500
AC00355	Terminal Gate 8 Holdroom/Bridge	4	0		261,300	0	0	0	0	261,300
AC00358	AIPxx FF18 Airfield Lighting Sys	4	0		34,600	0	0	0	0	34,600
AC00364	Terminal Boilers Replacement	4	1,400		48,700	0	0	0	0	48,700
AC00366	Airfield Perim Fence Ph1	4	110,000		106,000	0	0	0	0	106,000
AC00367	CRCF Facility Maintenance	4	83,000		211,400	0	0	0	0	211,400
AC00368	Passenger Facility Charge (PFC) Administration	4	0		83,000	0	0	0	0	83,000
AC00369	Term Public Address System	4	361,000		214,000	0	0	0	0	214,000
AC00370	Terminal Cntrs Monitors	4	3,400		65,700	0	0	0	0	65,700
AC00371	Comm Aviation Lighting	4	34,600		18,400	0	0	0	0	18,400
AC00372	Terminal Roof Renovation	4	326,000		209,000	0	0	0	0	209,000
AC00373	Air Cargo Taxilane Rehab	4	0		10,000	25,000	25,000	110,000	875,000	1,045,000



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Capital Improvement Program by Department / Project

Project	Project Name	District	Capital Projects FY 2021	Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
430000 - Airports Department										
AC00377	Marine Base Demo (FED MOCA)	4	0	1,300,000	0	0	0	0	0	1,300,000
AC00378	RAC QTA Drainage Construction	4	73,200	0	0	0	0	0	0	0
AC00382	AIPxx FF18 Noise Homes Part150	4	33,000	282,800	0	0	0	0	0	282,800
AC00385	AIPxx FF19 Noise Homes Part150	4	0	1,111,100	0	0	0	0	0	1,111,100
AC00388	Service Animal Area FAT Term	4	3,500	0	0	0	0	0	0	0
AC00389	Parking Expansion (FAT)	4	520,000	0	0	0	0	0	0	0
AC00390	Air Service Planning	4	725,000	400,000	200,000	200,000	200,000	200,000	200,000	1,200,000
AC00395	AIPxx FF18 Twy C Const Ph2	4	373,400	37,900	0	0	0	0	0	37,900
AC00398	AIPxx Term E Apron (Env/Des)	4	80,000	9,427,000	0	0	0	0	0	9,427,000
AC00400	PFC 4 Administration Costs	4	100	7,000	0	0	0	0	0	7,000
AC00401	Parking Garage (Env/Des/Con)	4	36,597,000	776,800	0	0	0	0	0	776,800
AC00402	AIPxx Twy B6,4,3 Remove (EnvDesCon)	4	139,000	0	0	0	0	0	0	0
AC00403	TSA OTA Bag MakeUp Inline CBIS	4	0	17,689,100	0	0	0	0	0	17,689,100
AC00404	AIPxx FF20 Noise Homes Prt 150	4	0	2,222,300	0	0	0	0	0	2,222,300
AC00405	AIPxx FF20 FCH Beacon Repl	4	0	0	150,000	0	0	0	0	150,000
AC00407	AIPxx FF20 Term E Apron	4	0	6,298,400	0	0	0	0	0	6,298,400
AC00408	PFC Administration Costs	4	126,200	23,900	0	0	0	0	0	23,900
AC00409	Airfield Repairs / Repl	4	1,181,800	608,000	400,000	610,000	953,000	400,000	400,000	2,971,000
AC00410	Terminal Repairs / Repl	4	225,000	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000
AC00411	Equipt Small Capital	4	202,600	340,800	50,000	50,000	50,000	50,000	50,000	540,800
AC00412	Terminal Improvements	4	315,000	300,000	500,000	500,000	500,000	500,000	500,000	2,300,000
AC00413	Terminal/FIS Expansion	4	1,500,000	76,000,000	0	0	0	0	0	76,000,000
AC00414	Parking Repairs / Replacements	4	50,000	50,000	50,000	50,000	50,000	50,000	50,000	250,000
AC00415	Term Gate 5/7 Impr Des/Con	4	152,000	0	0	0	0	0	0	0
AC00416	Broom Sweeper	4	450,000	50,000	0	0	0	0	0	50,000



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430000 - Airports Department										
AC00417	AIPXX Pavement Mgmt (APMS)	4	110,000		125,500	0	0	0	0	125,500
AC00418	AIPxx Noise Homes Part150	4	0		1,111,100	0	0	0	0	1,111,100
AC00419	AIPxx Rwy 11L/29R Minor Rehab	4	0		1,041,800	0	0	0	0	1,041,800
AC20013	Airfield Perim Fence Ph2	4	0		0	1,600,000	0	0	0	1,600,000
AC20015	AIPxx FF20 Recon Rwy 11L/29R Des	4	0		0	2,500,000	0	0	0	2,500,000
AC21001	AIPxx FF21 Recon Rwy 11L/29R Const	4	0		0	0	15,000,000	15,000,000	15,000,000	45,000,000
AC21003	AIPxx FF21 FCH Twr Removal Des	3	0		0	150,000	0	0	0	150,000
AC22001	AIPxx FF22 Noise Homes Part 150	4	0		0	1,111,100	0	0	0	1,111,100
AC22002	AIPxx FF22 FCH Twr Rehab (Const)	3	0		0	30,000	300,000	300,000	300,000	930,000
AC23002	AIPxx FF23 Noise Homes Part 150	4	0		0	0	1,111,100	0	0	1,111,100
AC24001	AIPxx FF24 Noise Homes Part 150 Total	4	0		0	0	0	1,111,100	0	1,111,100
AC26001	AIPxx FF24 Noise Homes Part 150	3	0		0	0	0	0	1,111,100	1,111,100
AM00103	Environmental Site-Old Hammer Field	4	55,000		275,000	125,000	125,000	125,000	125,000	775,000
AM00106	Facilities Repair/Repl Reserve	4	145,000		500,000	500,000	500,000	500,000	500,000	2,500,000
Total for: 430000 - Airports Department			44,518,900		123,552,100	8,101,100	19,181,100	19,609,100	19,821,100	190,264,500
440000 - Convention Cntr & Stadium Dept										
CC00027	Stadium Capital Improvements	3	223,300		2,957,600	0	0	0	0	2,957,600
Total for: 440000 - Convention Cntr & Stadium Dept			223,300		2,957,600	0	0	0	0	2,957,600
450000 - FAX Department										
FC00001	Non-Revenue Support Vehicles	M	107,300		179,100	0	0	0	0	179,100
FC00007	Planning Projects	0	0		100,000	100,000	100,000	100,000	100,000	500,000
FC00019	Passenger Amenities	M	1,743,300		2,968,200	350,000	587,500	487,500	250,000	4,643,200
FC00020	Resurface Bus Maintenance Yard	3	0		550,000	0	0	0	0	550,000



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450000 - FAX Department									
FC00024	FAX Radio System	3	0	1,044,700	0	0	0	0	1,044,700
FC00026	Planning	M	506,300	1,627,600	50,000	250,000	200,000	0	2,127,600
FC00030	CNG Bus Rehab	3	245,500	652,000	0	0	0	0	652,000
FC00036	Bldg and Facility Maintenance	3	1,592,800	17,221,800	4,000,000	4,875,000	6,375,000	0	32,471,800
FC00049	Intermodal Facility	5	0	720,000	0	0	0	0	720,000
FC00050	Bus Purchase Fixed Route =40'	M	4,996,600	1,636,000	100,000	2,850,000	0	2,750,000	7,336,000
FC00053	Paratransit Vehicles & Equip	M	1,212,000	1,857,000	0	350,000	0	350,000	2,557,000
FC00054	Security Equipment Purchase	M	0	953,000	0	0	0	0	953,000
FC00057	Transit Fac/Station	M	141,500	10,000	0	0	0	0	10,000
FC00059	Circulator	3	4,500	10,000	0	0	0	0	10,000
FC00068	FY09-10 Prop1B-PTMISEA Project	M	110,000	660,000	0	0	0	0	660,000
FC00069	FY10-11 Prop 1B-PTMISEA Project	M	350,000	4,027,200	0	0	0	0	4,027,200
FC00070	BRT-Bus Rapid Transit Phase 1	M	464,000	400,000	0	0	0	0	400,000
FC00078	Transit Signal Prioritization	M	315,300	600,000	0	0	0	0	600,000
FC00085	FY16-17 Prop1B-CTSGP Sec Pjct	0	34,900	0	0	0	0	0	0
FC00087	FY14-15 Prop1B-PTMISEA Project	M	1,255,100	4,014,000	0	0	0	0	4,014,000
FC00090	Transit Asset Management	M	300,000	299,200	0	0	0	0	299,200
FC00092	TIRCP - HFN Imprvmnts & Vehics	0	1,543,000	4,180,000	0	0	0	0	4,180,000
FC00093	TIRCP - SW Community Connector	0	0	9,490,000	0	5,000,000	0	5,000,000	19,490,000
Total for: 450000 - FAX Department			14,922,100	53,199,800	4,600,000	14,012,500	7,162,500	8,450,000	87,424,800
Grand Total									
			220,593,600	540,937,200	258,863,300	199,542,600	114,553,200	118,243,000	1,232,139,300

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FISCAL YEAR 2021-2022

CAPITAL IMPROVEMENT PROGRAM

BY

DEPARTMENT / FUND / PROJECT



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Project	Name	District	Capital Projects FY 2021 Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
010000 - City Council Department									
10101 - General Fund									
XC00001	CNL Dist. 1 Infrastructure	1	0	122,900	0	0	0	0	122,900
XC00002	CNL Dist. 2 Infrastructure	2	22,900	136,200	0	0	0	0	136,200
XC00003	CNL Dist. 3 Infrastructure	3	0	7,800	0	0	0	0	7,800
XC00004	CNL Dist. 4 Infrastructure	4	297,200	0	0	0	0	0	0
XC00005	CNL Dist. 5 Infrastructure	5	2,000	84,700	0	0	0	0	84,700
XC00006	CNL Dist. 6 Infrastructure	6	7,900	92,400	0	0	0	0	92,400
XC00007	CNL Dist. 7 Infrastructure	7	31,200	92,300	0	0	0	0	92,300
Total for: 10101 - General Fund			361,200	536,300	0	0	0	0	536,300
Total for: 010000 - City Council Department									
			361,200	536,300	0	0	0	0	536,300
100000 - Office of the Mayor and City Manager									
30160 - Animal Shelter									
PW00935	Animal Shelter	M	17,847,500	1,446,800	48,100	0	0	0	1,494,900
Total for: 30160 - Animal Shelter			17,847,500	1,446,800	48,100	0	0	0	1,494,900
Total for: 100000 - Office of the Mayor and City Manager									
			17,847,500	1,446,800	48,100	0	0	0	1,494,900
150000 - Police Department									
30140 - 2008 PD Revenue Bonds-Phase I									
DC00002	Regional Training Facility	3	26,300	30,000	30,000	30,000	30,000	30,000	150,000
Total for: 30140 - 2008 PD Revenue Bonds-Phase I			26,300	30,000	30,000	30,000	30,000	30,000	150,000
30149 - PD Natl Air Guard RTC Fund									
DC00002	Regional Training Facility	3	0	100,000	44,100	0	0	0	144,100



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Project	Name	District	Capital Projects FY 2021 Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
150000 - Police Department									
30149 - PD Natl Air Guard RTC Fund									
Total for: 30149 - PD Natl Air Guard RTC Fund			0	100,000	44,100	0	0	0	144,100
Total for: 150000 - Police Department			26,300	130,000	74,100	30,000	30,000	30,000	294,100
170000 - PARCS Department									
10101 - General Fund									
PC00165	Einstein Park Imprv-F19 17-3a	7	25,000	0	0	0	0	0	0
PC00197	Multi-Gen Ctr D4-F1917-3c, 19th	4	765,000	0	0	0	0	0	0
PC00202	Milburn/Dakota Park-F19 17-3a	1	69,900	0	0	0	0	0	0
PC00204	South Tower CIP-F19 17-3a	M	0	250,000	0	0	0	0	250,000
PC00205	St Rest Landscaping-F19 17-3a	3	58,000	0	0	0	0	0	0
PC00212	Bulldog/6th Building-F20 48,52	4	900,900	0	0	0	0	0	0
PC00214	Roeding Dog Park Reloc-F21CR24	3	50,000	0	0	0	0	0	0
PC00215	JSK Field Re-Seed-F21CR25	3	265,000	0	0	0	0	0	0
PC00216	Tollhouse TLot/ADA Imp-F21CR28	4	223,900	0	0	0	0	0	0
PC00219	River Bottom Sec Upgrd-F21CR38	2	3,800	0	0	0	0	0	0
PC00223	Maxie Parks Mitigation-F21F4	3	109,400	0	0	0	0	0	0
PC00243	Acquisition & Arts F22M110	M	0	2,100,000	0	0	0	0	2,100,000
PC00244	\$4M PARCS GF F22M113	M	0	4,000,000	0	0	0	0	4,000,000
PC00245	Rehab Roessler Bldg F22M70&113	4	0	500,000	0	0	0	0	500,000
Total for: 10101 - General Fund			2,470,900	6,850,000	0	0	0	0	6,850,000



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Project	Name	District	Capital Projects FY 2021 Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
170000 - PARCS Department									
22031 - Misc State Grants - Parks									
PC00181	Maxie Improvements - Cal Fire	3	0	249,400	0	0	0	0	249,400
PC00182	Hinton Improvements	3	0	48,600	0	0	0	0	48,600
PC00183	Romain Futsal Court	7	14,700	50,300	0	0	0	0	50,300
Total for: 22031 - Misc State Grants - Parks			14,700	348,300	0	0	0	0	348,300
22032 - Misc Local Grants - Parks									
PC00007	Parks Facilities Rehab	M	0	50,600	0	0	0	0	50,600
PC00234	RtryE Pickleball Court	6	0	10,000	0	0	0	0	10,000
Total for: 22032 - Misc Local Grants - Parks			0	60,600	0	0	0	0	60,600
22701 - Meas P Existing Park Cap-O&M									
PC00185	Pilibos Improvements-F19 17-3a	5	0	750,000	0	0	0	0	750,000
PC00201	Granny's Sec Light -F19 17-3a	7	0	75,000	0	0	0	0	75,000
PC00209	Maxie Parks HVAC Design	3	0	929,200	0	0	0	0	929,200
PC00215	JSK Field Re-Seed-F21CR25	3	0	5,000	0	0	0	0	5,000
PC00218	Vinland Addtl Lighting-F21CR30	4	0	200,000	0	0	0	0	200,000
PC00219	River Bottom Sec Upgrd-F21CR38	2	0	10,000	0	0	0	0	10,000
PC00220	Logan Shade Structure-F21CR39	2	0	100,000	0	0	0	0	100,000
PC00232	Prop68 Renovation Funding Gap	1	0	3,533,800	0	0	0	0	3,533,800
PC00237	Carryover -F21F13	M	0	3,619,600	0	0	0	0	3,619,600
Total for: 22701 - Meas P Existing Park Cap-O&M			0	9,222,600	0	0	0	0	9,222,600
22702 - Meas P New Parks & Facilities									
PC00202	Milburn/Dakota Park-F19 17-3a	1	0	30,000	0	0	0	0	30,000
PC00204	South Tower CIP-F19 17-3a	M	0	1,750,000	0	0	0	0	1,750,000



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Project	Name	District	Capital Projects FY 2021 Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
170000 - PARCS Department									
22702 - Meas P New Parks & Facilities									
PC00212	Bulldog/6th Building-F20 48,52	4	0	600,500	0	0	0	0	600,500
PC00222	Van Ness Triangle Park	1	0	1,500,000	0	0	0	0	1,500,000
PC00240	Citywide Senior Center	M	0	1,965,100	0	0	0	0	1,965,100
PC00242	El Dorado Park ACQ-F22M98&102	4	0	500,000	0	0	0	0	500,000
Total for: 22702 - Meas P New Parks & Facilities			0	6,345,600	0	0	0	0	6,345,600
24017 - Parks Special Projects									
PC00007	Parks Facilities Rehab	M	0	340,600	0	0	0	0	340,600
Total for: 24017 - Parks Special Projects			0	340,600	0	0	0	0	340,600
31502 - UGM Neigh Park Service Area 2									
PC00231	Church/Orangewood Park-Prop 68	5	0	584,000	0	0	0	0	584,000
Total for: 31502 - UGM Neigh Park Service Area 2			0	584,000	0	0	0	0	584,000
31504 - UGM Neigh Park Service Area 4									
PC00202	Milburn/Dakota Park-F19 17-3a	1	0	93,000	0	0	0	0	93,000
Total for: 31504 - UGM Neigh Park Service Area 4			0	93,000	0	0	0	0	93,000
31505 - UGM Neigh Park Service Area 5									
PC00235	Stallion Park Improvements	2	0	38,300	0	0	0	0	38,300
Total for: 31505 - UGM Neigh Park Service Area 5			0	38,300	0	0	0	0	38,300
31509 - UGM parks Citywide Facil Fees									
PC00007	Parks Facilities Rehab	M	0	2,653,700	1,025,000	1,025,000	1,025,000	1,025,000	6,753,700
PC00188	D1 Improvements-UGM-F19 M12	1	0	89,400	0	0	0	0	89,400
PC00189	D2 Improvements-UGM-F19 M12	2	0	56,200	0	0	0	0	56,200



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Project	Name	District	Capital Projects FY 2021 Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
170000 - PARCS Department									
31509 - UGM parks Citywide Facil Fees									
PC00190	D3 Improvements-UGM-F19 M12	3	0	99,000	0	0	0	0	99,000
PC00191	D4 Improvements-UGM-F19 M12	4	0	109,900	0	0	0	0	109,900
PC00192	D5 Improvements-UGM-F19 M12	5	0	66,300	0	0	0	0	66,300
PC00193	D6 Improvements-UGM-F19 M12	6	0	90,900	0	0	0	0	90,900
PC00194	D7 Improvements-UGM-F19 M12	7	0	44,700	0	0	0	0	44,700
PC00202	Milburn/Dakota Park-F19 17-3a	1	0	215,000	15,000	15,000	15,000	15,000	275,000
PC00213	SEFCEDA Park Construct-F21CR18	5	90,000	15,000	15,000	15,000	15,000	15,000	75,000
PC00216	Tollhouse Tlot/ADA Imp-F21CR28	4	224,800	160,800	0	0	0	0	160,800
PC00231	Church/Orangewood Park-Prop 68	5	0	887,000	0	0	0	0	887,000
Total for: 31509 - UGM parks Citywide Facil Fees			314,800	4,487,900	1,055,000	1,055,000	1,055,000	1,055,000	8,707,900
31510 - UGM Parkland(Quimby) Ded Fee									
PC00007	Parks Facilities Rehab	M	0	2,400,000	1,000,000	500,000	500,000	500,000	4,900,000
Total for: 31510 - UGM Parkland(Quimby) Ded Fee			0	2,400,000	1,000,000	500,000	500,000	500,000	4,900,000
Total for: 170000 - PARCS Department			2,800,400	30,770,900	2,055,000	1,555,000	1,555,000	1,555,000	37,490,900
180000 - Public Works Department									
10101 - General Fund									
PW00044	Minor Public Improvements	M	6,800	0	0	0	0	0	0
PW00261	UGM Biannual Reimbursement	M	0	2,500,000	0	0	0	0	2,500,000
PW00824	ADA Compliance Convention Ctr	3	10,500	338,500	0	0	0	0	338,500
PW00896	FY20 Neighborhood Street Imprv	M	218,500	0	0	0	0	0	0
PW00914	El Dorado Neigh Alley Paving	4	155,300	0	0	0	0	0	0
PW00940	Armstrong & Hamilton Tot Lot	5	41,700	243,900	32,700	0	0	0	276,600



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180000 - Public Works Department									
10101 - General Fund									
PW00970	Public Safety Memorial FY22M34	3	0	70,000	0	0	0	0	70,000
PW00971	Council District Infrastructure	M	0	3,500,000	0	0	0	0	3,500,000
PW00972	Barstow-Blkstn-Jackson Bike Ln	4	0	25,000	0	0	0	0	25,000
Total for: 10101 - General Fund			432,800	6,677,400	32,700	0	0	0	6,710,100
20102 - Prop. 111 - Special Gas Tax									
PW00044	Minor Public Improvements	M	20,000	35,000	35,000	35,000	35,000	35,000	175,000
PW00268	ADA Infrastructure Compliance	M	155,000	0	0	0	0	0	0
PW00661	Fulton Mall Improvements	3	110,000	9,700	0	0	0	0	9,700
PW00782	StLighting Maj Repair Projects	M	215,600	218,000	0	0	0	0	218,000
PW00829	BRT-ATP Intersection Improveme	M	0	301,000	0	0	0	0	301,000
PW00878	Midtown School Area Interconn	M	0	17,000	0	0	0	0	17,000
PW00880	South Fresno Ped Countdown	M	10,000	29,800	0	0	0	0	29,800
PW00896	FY20 Neighborhood Street Imprv	M	99,800	0	0	0	0	0	0
PW00924	FY21 Neighborhood Street Impro	M	400,000	0	0	0	0	0	0
PW00953	ITS Dynamic Downtown Part 2	3	0	0	3,200	0	0	0	3,200
Total for: 20102 - Prop. 111 - Special Gas Tax			1,010,400	610,500	38,200	35,000	35,000	35,000	753,700
20103 - ABX8 6 Gas Tax (formerly TCRP)									
PW00044	Minor Public Improvements	M	100,000	71,000	71,000	71,000	71,000	71,000	355,000
PW00857	MLK Magnet Core Park	3	0	0	500,000	0	0	0	500,000
PW00896	FY20 Neighborhood Street Imprv	M	127,400	0	0	0	0	0	0
PW00924	FY21 Neighborhood Street Impro	M	708,000	0	0	0	0	0	0
PW00938	FY21 Neigh Concrete Repairs	M	250,000	450,000	0	0	0	0	450,000
Total for: 20103 - ABX8 6 Gas Tax (formerly TCRP)			1,185,400	521,000	571,000	71,000	71,000	71,000	1,305,000



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180000 - Public Works Department									
20104 - SB1 Road Repair Gas Tax									
PW00526	TS Cedar & Woodward	5	159,600	0	0	0	0	0	0
PW00767	Ashlan-Effie to SR41 Sidewalk	7	110,500	0	0	0	0	0	0
PW00771	BPMP Bridge Deck Rehab Phase 2	M	0	16,900	0	0	0	0	16,900
PW00812	TS Tulare and "Q" Street	3	559,700	146,700	0	0	0	0	146,700
PW00825	TS L St. and Fresno/Tulare Sts	3	450,000	0	0	0	0	0	0
PW00833	TS: Harrison & Shields Avenues	1	21,100	9,300	0	0	0	0	9,300
PW00834	Marks Overlay Ashlan to Dakota	1	504,400	149,900	0	0	0	0	149,900
PW00836	TS: Barstow & Palm Avenues	2	476,000	81,400	0	0	0	0	81,400
PW00837	TS: California & Walnut	3	18,900	24,000	0	0	0	0	24,000
PW00838	Cedar Ovrvly Barstow to Bullard	4	15,500	0	0	0	0	0	0
PW00839	TS: Armstrong & Lane	5	416,800	81,700	0	0	0	0	81,700
PW00840	Nees Ovrvly Fresno to Millbrook	6	26,300	0	0	0	0	0	0
PW00841	TS: Clinton and Fresno Aves	7	8,400	0	0	0	0	0	0
PW00842	MLK Cnt Active Trans Infrastr	3	0	0	3,000,000	0	0	0	3,000,000
PW00853	Chestnut OVLY Bullard to Hermd	6	1,406,500	231,900	0	0	0	0	231,900
PW00854	Bullard Overlay Cedar to First	M	226,700	0	0	0	0	0	0
PW00856	TS: Clinton & Angus	7	329,600	115,100	0	0	0	0	115,100
PW00860	Maple Ave Cycle Track & Pedestrian	4	75,000	0	0	0	0	0	0
PW00882	Fresno St Corridor Improvement	M	0	163,400	0	0	0	0	163,400
PW00885	TS LT Phasing Butler and Cedar	5	841,700	138,600	0	0	0	0	138,600
PW00886	TS LT Phasing Tulare and U St	3	547,100	78,900	0	0	0	0	78,900
PW00893	Muir Elem Safe Routes to Sch	3	76,600	463,000	570,500	0	0	0	1,033,500
PW00894	McKinley Elem Safe Routes	3	0	0	790,500	0	0	0	790,500



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180000 - Public Works Department									
20104 - SB1 Road Repair Gas Tax									
PW00903	TS Butler/8th and Orange/Lowe	5	0	405,800	0	0	0	0	405,800
PW00905	TS Gettysburg/Polk & Sidewalk	1	0	294,500	0	0	0	0	294,500
PW00906	First St Cycle Trk Tulare-Vent	5	0	672,300	0	0	0	0	672,300
PW00907	Barton/Florence Sidewalks	5	0	302,900	0	0	0	0	302,900
PW00908	TS Fresno and Browning	4	0	187,300	0	0	0	0	187,300
PW00912	Maroa/Shields/BNSF Safety Impr	M	142,100	565,800	337,600	0	0	0	903,400
PW00917	TS West & Sierra LT Phasing	2	103,800	577,000	0	0	0	0	577,000
PW00919	TS LT Hughes & Shields	1	56,800	671,600	2,100	0	0	0	673,700
PW00920	TS Blythe & Gates	2	82,700	555,700	4,700	0	0	0	560,400
PW00958	Kids Crossing SRTS South Fresno	M	0	0	0	261,000	0	0	261,000
PW00962	Audubon/Lexington Intersection Improvements	2	0	50,000	25,000	750,000	0	0	825,000
PW00968	Orange Ave Sidewalks, Hamilton to Butler	5	0	20,000	0	0	0	0	20,000
PW22011	Florence Ave Street Rehab & Sidewalks, Maple to Chestnut	M	0	0	150,000	0	0	0	150,000
PW22012	Fresno Street AC Overlay, McKenzie to Olive	M	0	0	0	0	0	1,150,000	1,150,000
PW23014	Ashlan AC Overlay, 168 to Winery	M	0	0	0	0	125,000	1,275,000	1,400,000
PW23015	First Street Overlay, Tulare to Olive	M	0	0	0	2,000,000	0	0	2,000,000
PW24005	Shaw Ave Westbound Overlay, Fruit to Blackstone	M	0	0	0	0	1,800,000	0	1,800,000
PW24006	Kings Canyon AC Overlay, First to Chestnut	M	0	0	0	0	3,000,000	0	3,000,000
PW24008	Fresno Street AC Overlay, SR-99 to F Street	M	0	0	50,000	750,000	0	0	800,000
PW24009	TS Barstow & Tenth	4	0	0	0	20,000	20,000	560,000	600,000
PW25002	Cedar Ave AC Overlay, Herndon to Alluvial	M	0	0	0	1,500,000	0	0	1,500,000
PW25003	TS Clinton & Crystal	1	0	0	0	0	650,000	0	650,000
PW26001	TS Fresno & E Left Turn Phasing	3	0	0	0	0	0	750,000	750,000
PW26002	Cedar Ave AC Overlay, Alluvial to Nees	6	0	0	0	0	0	1,500,000	1,500,000



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180000 - Public Works Department									
20104 - SB1 Road Repair Gas Tax									
Total for: 20104 - SB1 Road Repair Gas Tax			6,655,800	6,003,700	4,930,400	5,281,000	5,595,000	5,235,000	27,045,100
21501 - Disposition Of Real Property									
PW00085	Sale/Purchase-Real Property	M	8,500	12,600	12,800	12,800	12,800	13,400	64,400
Total for: 21501 - Disposition Of Real Property			8,500	12,600	12,800	12,800	12,800	13,400	64,400
22003 - Pedestrian & Bicycle Facility									
PW00044	Minor Public Improvements	M	40,000	0	0	0	0	0	0
PW00268	ADA Infrastructure Compliance	M	419,400	0	0	0	0	0	0
PW00364	Bicycle Public Service Announce	M	20,000	19,500	19,500	19,500	19,500	19,500	97,500
PW00526	TS Cedar & Woodward	5	61,100	0	0	0	0	0	0
PW00767	Ashlan-Effie to SR41 Sidewalk	7	93,200	0	0	0	0	0	0
PW00878	Midtown School Area Interconn	M	0	421,900	0	0	0	0	421,900
Total for: 22003 - Pedestrian & Bicycle Facility			633,700	441,400	19,500	19,500	19,500	19,500	519,400
22048 - Federal Grants Public Works									
PW00526	TS Cedar & Woodward	5	190,000	80,900	0	0	0	0	80,900
PW00585	Sugar Pine Trail Pk & Ride Wil	6	100	0	0	0	0	0	0
PW00596	TS Butler & Willow	5	24,700	14,400	0	0	0	0	14,400
PW00676	TS Shields & Weber	1	18,300	0	0	0	0	0	0
PW00678	TS Clinton & Valentine	3	367,600	177,100	0	0	0	0	177,100
PW00710	Inter Improv Central & Orange	3	64,500	1,574,000	0	0	0	0	1,574,000
PW00725	Shields Bankside Trail Fresno to First	7	1,516,900	254,600	5,800	0	0	0	260,400
PW00740	BPMP Bridge Maint Deck Rehab 1	M	600	0	0	0	0	0	0
PW00742	Shaw ITS SR99 - SR41 Adaptive	M	10,700	0	0	0	0	0	0



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180000 - Public Works Department									
22048 - Federal Grants Public Works									
PW00743	Herndon ITS GSB-Willow Adaptiv	M	4,000	0	0	0	0	0	0
PW00747	Blackstone Street Lighting Div	M	5,900	1,500	0	0	0	0	1,500
PW00762	HerndonCanalTrail-Shields/McKi	7	197,800	2,530,600	319,800	0	0	0	2,850,400
PW00763	McKinleyAve Trail-Millbr/Clovis	M	117,300	1,556,000	394,900	0	0	0	1,950,900
PW00764	ClovisAve Trail-McKin to Dayton	4	1,252,900	203,900	0	0	0	0	203,900
PW00768	TS Chestnut & Shields	4	32,000	54,700	0	0	0	0	54,700
PW00771	BPMP Bridge Deck Rehab Phase 2	M	76,600	334,800	0	0	0	0	334,800
PW00780	TS Dakota & West LT Phasing	1	9,500	0	0	0	0	0	0
PW00784	Abby Overlay Divisadero-Olive	7	1,300,700	81,000	0	0	0	0	81,000
PW00785	First Overlay Alluvial-Herndon	6	30,800	72,000	0	0	0	0	72,000
PW00786	Jensen Overlay Cornelia-Chateau	3	1,903,200	454,200	0	0	0	0	454,200
PW00787	Friant SB Ovrlay Champlain-Shep	6	128,500	5,600	0	0	0	0	5,600
PW00788	Inyo Overlay Fulton to O St.	3	318,500	7,000	0	0	0	0	7,000
PW00789	Ashlan Overlay Valentine-West	1	1,800	0	0	0	0	0	0
PW00790	Jensen Overlay SR41-MLK	3	57,400	1,530,300	215,000	0	0	0	1,745,300
PW00791	Blackstone Ovrlay Dakota-Ashlan	7	223,500	5,500	0	0	0	0	5,500
PW00792	Belmont Overlay Cedar-Chestnut	7	2,400	0	0	0	0	0	0
PW00793	Ashlan AC Overlay First-Millbro	4	76,100	5,900	0	0	0	0	5,900
PW00795	Olive Ave Impv Yosemite-Rosvlt	M	1,010,300	95,200	0	0	0	0	95,200
PW00796	Polk Ave Widening Shaw-Gettysb	1	0	1,554,800	184,700	0	0	0	1,739,500
PW00803	Citywide Street Light LED Retrofit - Phase 2	M	642,000	88,900	0	0	0	0	88,900
PW00807	TS Gates and San Jose	2	69,500	51,000	0	0	0	0	51,000
PW00808	TS Divisadero and Mariposa	M	53,300	47,400	0	0	0	0	47,400
PW00809	ITS Adaptive Blackstone_Abby	M	1,484,100	134,600	0	0	0	0	134,600



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180000 - Public Works Department									
22048 - Federal Grants Public Works									
PW00810	ITS AdaptiveBlackstone_Friant	M	657,600	248,700	10,700	0	0	0	259,400
PW00811	ITS Adaptive Ventura/KC	M	1,934,900	195,100	9,000	0	0	0	204,100
PW00825	TS L St. and Fresno/Tulare Sts	3	509,800	67,700	0	0	0	0	67,700
PW00827	Herndon-GSB to Willow Ped CSH	M	10,800	0	0	0	0	0	0
PW00828	Shaw-West to Chestnut Ped CSH	M	9,100	0	0	0	0	0	0
PW00829	BRT-ATP Intersection Improveme	M	62,900	814,400	90,600	0	0	0	905,000
PW00830	TS: Marks & Nielsen Avenues	3	7,900	1,100	0	0	0	0	1,100
PW00842	MLK Cnt Active Trans Infrastr	3	622,700	114,400	1,913,300	0	0	0	2,027,700
PW00843	McKinley Widen Marks to Hughes	3	112,700	2,498,900	188,500	2,308,700	3,000	0	4,999,100
PW00854	Bullard Overlay Cedar to First	M	1,265,600	148,600	0	0	0	0	148,600
PW00880	South Fresno Ped Countdown	M	83,400	9,100	0	0	0	0	9,100
PW00881	First St Corridor Improvements	M	22,400	0	0	0	0	0	0
PW00882	Fresno St Corridor Improvement	M	177,900	1,820,500	13,800	0	0	0	1,834,300
PW00891	Ashlan Widening Polk-Cornelia	1	23,800	580,200	461,100	464,100	193,000	0	1,698,400
PW00894	McKinley Elem Safe Routes	3	121,600	194,600	1,436,500	153,900	0	0	1,785,000
PW00898	ITS Ashlan Cornelia-Blackstone	M	100,700	1,653,800	24,500	0	0	0	1,678,300
PW00910	Tulare 6th-Cedar Crmplt Street	M	218,200	1,540,600	259,600	0	0	0	1,800,200
PW00911	Chestnut AC Overlay KC-Butler	5	123,500	57,700	1,732,900	0	0	0	1,790,600
PW00922	ITS Jensen Ave	M	98,300	2,264,300	278,600	0	0	0	2,542,900
PW00927	Vets Pha3 SR99 Int & Grade Sep	2	0	10,540,600	0	0	0	0	10,540,600
PW00928	Cedar Ave AC Ovrvly Jen to Hami	5	65,800	786,200	57,000	0	0	0	843,200
PW00929	Bickstn AC Ovrvly Mnrtts to Nees	M	208,100	93,400	2,594,300	6,800	0	0	2,694,500
PW00930	Shaw St Lghtng, Cedar to Chest	4	25,600	87,900	795,500	0	0	0	883,400
PW00955	Friant Ave ITS Adaptive Synchronization	6	21,300	189,400	1,552,600	212,500	0	0	1,954,500



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180000 - Public Works Department									
22048 - Federal Grants Public Works									
PW00956	Blackstone Smart Mobility	7	27,500	222,500	1,492,600	17,200	0	0	1,732,300
Total for: 22048 - Federal Grants Public Works			17,703,600	35,045,600	14,031,300	3,163,200	196,000	0	52,436,100
22056 - State Grants Public Works									
PW00767	Ashlan-Effie to SR41 Sidewalk	7	103,300	2,300	0	0	0	0	2,300
PW00774	Shields Av Trail-Bickstn Frsno	7	0	611,000	0	0	0	0	611,000
PW00802	South Stadium Development	3	17,200	256,400	4,134,700	14,100	0	0	4,405,200
PW00814	Urban Forest Tree Inventory	M	200	0	0	0	0	0	0
PW00831	Systemic Safety Analysis Rpt	M	2,100	0	0	0	0	0	0
PW00860	Maple Ave Cycle Track & Pedestrian	4	93,900	7,700	0	0	0	0	7,700
PW00878	Midtown School Area Interconn	M	115,700	924,100	79,600	0	0	0	1,003,700
PW00883	Veterans Blv Conn Shaw-Barstow	2	2,595,600	933,800	0	0	0	0	933,800
PW00888	Fancher Creek Parkway Plan	5	18,000	193,300	34,600	0	0	0	227,900
PW00903	TS Butler/8th and Orange/Lowe	5	122,400	767,600	121,800	0	0	0	889,400
PW00905	TS Gettysburg/Polk & Sidewalk	1	166,000	399,300	64,700	0	0	0	464,000
PW00906	First St Cycle Trk Tulare-Vent	5	47,300	183,900	26,800	0	0	0	210,700
PW00907	Barton/Florence Sidewalks	5	32,600	142,000	5,100	0	0	0	147,100
PW00908	TS Fresno and Browning	4	28,600	451,700	61,700	0	0	0	513,400
PW00909	HAWK Peach-McKenzie Trail	7	20,200	252,600	0	0	0	0	252,600
PW00916	Trail Network Wayfinding Plan	M	110,100	21,600	0	0	0	0	21,600
PW00923	Vets 4b-Riverside to Hernd Con	2	0	1,904,000	0	0	0	0	1,904,000
PW00926	TOD Blackstone & McKinley	M	128,200	1,961,000	229,600	0	0	0	2,190,600
PW00927	Vets Pha3 SR99 Int & Grade Sep	2	0	14,616,000	0	0	0	0	14,616,000
PW00946	Palm & Belmont Class IV Cycle Track	3	97,600	1,205,400	0	0	0	0	1,205,400



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180000 - Public Works Department									
22056 - State Grants Public Works									
PW00949	Urban Forest Management Plan	M	15,800	272,600	42,600	10,500	0	0	325,700
PW00958	Kids Crossing SRTS South Fresno	M	0	130,100	62,400	1,168,300	0	0	1,360,800
Total for: 22056 - State Grants Public Works			3,714,800	25,236,400	4,863,600	1,192,900	0	0	31,292,900
22063 - Transformative Climate Comm									
PW00844	Chinatown UGP - Project 1	3	24,300	61,500	5,745,900	3,500	0	0	5,810,900
PW00845	Chinatown UGP - Project 6	3	19,500	828,500	0	0	0	0	828,500
PW00846	Mariposa Plaza	3	40,500	2,907,600	96,500	0	0	0	3,004,100
PW00849	SW Fresno Green Trails & Cycle	3	198,700	572,200	690,700	181,900	0	0	1,444,800
PW00857	MLK Magnet Core Park	3	30,900	1,588,100	3,903,900	0	0	0	5,492,000
PW00858	TCC Community Engagement Plan	3	101,500	745,000	0	0	0	0	745,000
PW00861	TCC Grant Administration	3	247,400	258,900	0	0	0	0	258,900
PW00862	TCC Chinatown Project	3	5,565,600	5,241,700	0	0	0	0	5,241,700
PW00863	TCC EOC Partnership	3	496,400	2,399,000	0	0	0	0	2,399,000
PW00864	TCC GRID Solar Single-Family	3	256,000	432,900	0	0	0	0	432,900
PW00865	TCC GRID Solar Multi-Family	3	105,200	211,100	0	0	0	0	211,100
PW00866	TCC Clean Shared Mobility	3	1,942,100	5,721,500	0	0	0	0	5,721,500
PW00867	TCC Annadele Mode Shift	3	48,800	294,200	0	0	0	0	294,200
PW00869	TCC Yosemite Village	3	176,900	126,500	0	0	0	0	126,500
PW00870	TCC Inside Out Comm Garden	3	20,800	46,900	0	0	0	0	46,900
PW00871	TCC SW Fresno Community Orchard Project	3	125,000	137,500	0	0	0	0	137,500
PW00872	TCC SW Fresno Community Food Hub Urban Heat Island Miti 3	3	32,000	30,200	0	0	0	0	30,200
PW00873	TCC SW Fresno Community Food Hub Edible Food Rescue a 3	3	20,000	1,288,300	0	0	0	0	1,288,300
PW00874	TCC Workorce Development Plan	3	340,400	4,719,500	0	0	0	0	4,719,500



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180000 - Public Works Department									
22063 - Transformative Climate Comm									
PW00875	Changing Lives with Trees -TCC	3	88,100	41,500	0	0	0	0	41,500
PW00876	TCC West Fresno Satellite Campus	3	5,267,600	11,275,100	0	0	0	0	11,275,100
PW00877	TCC Comm Eng Plan SW Trails	3	52,300	54,400	0	0	0	0	54,400
PW00915	TCC Technical Assistance Grant	3	91,700	41,600	0	0	0	0	41,600
Total for: 22063 - Transformative Climate Comm			15,291,700	39,023,700	10,437,000	185,400	0	0	49,646,100
22095 - EDA Grant									
PW00797	Van Ness Industrial Street Imp	3	212,200	6,500	0	0	0	0	6,500
Total for: 22095 - EDA Grant			212,200	6,500	0	0	0	0	6,500
22504 - Measure C Tier 1 Capital Projects									
PW00534	Peach Ave Jensen to Butler	5	1,138,500	361,400	2,800	0	0	0	364,200
PW00669	Veterans Blvd Right-Of-Way	2	633,500	83,200	0	0	0	0	83,200
PW00679	Herndon Widening Polk to Milburn	2	140,000	76,900	15,174,300	35,300	45,400	0	15,331,900
PW00883	Veterans Biv Conn Shaw-Barstow	2	1,016,900	0	0	0	0	0	0
PW00923	Vets 4b-Riverside to Hernd Con	2	0	2,860,600	604,300	0	0	0	3,464,900
PW00927	Vets Pha3 SR99 Int & Grade Sep	2	0	6,325,800	0	0	0	0	6,325,800
Total for: 22504 - Measure C Tier 1 Capital Projects			2,928,900	9,707,900	15,781,400	35,300	45,400	0	25,570,000
22507 - Meas C-PW Alloc ADA Compliance									
PW00268	ADA Infrastructure Compliance	M	400,000	0	0	0	0	0	0
PW00461	ADA Infrastructure - Minor Cap	M	51,000	51,000	51,000	51,000	51,000	51,000	255,000
Total for: 22507 - Meas C-PW Alloc ADA Compliance			451,000	51,000	51,000	51,000	51,000	51,000	255,000
22508 - Meas C-PW Alloc Flexible Fund									
PW00044	Minor Public Improvements	M	25,000	25,000	25,000	25,000	25,000	25,000	125,000



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180000 - Public Works Department									
22508 - Meas C-PW Alloc Flexible Fund									
PW00809	ITS Adaptive Blackstone_Abby	M	213,500	0	0	0	0	0	0
PW00811	ITS Adaptive Ventura/KC	M	47,000	0	0	0	0	0	0
PW00850	Blackstone/McKinley/BNSF FS	M	10,600	0	0	0	0	0	0
PW00859	Blackstone Underground Easement	M	10,000	0	0	0	0	0	0
PW00879	ITS Dynamic Downtown	3	40,900	0	0	0	0	0	0
PW00947	South Fresno AB617 Truck Rerou	M	0	250,000	0	0	0	0	250,000
Total for: 22508 - Meas C-PW Alloc Flexible Fund			347,000	275,000	25,000	25,000	25,000	25,000	375,000
22509 - Meas C-PW Alloc Ped Trails									
PW00639	Minor Trail Improvements	M	62,400	100,000	100,000	100,000	100,000	100,000	500,000
PW00720	Pedestrian & Bike Trail Developer Reimbursements	M	0	150,000	0	250,000	250,000	250,000	900,000
PW00725	Shields Bankside Trail Fresno to First	7	230,000	0	0	0	0	0	0
PW00745	Fancher Crk Trail Clovis-Fowl	5	34,200	269,900	101,000	0	0	0	370,900
PW00763	McKinleyAveTrail-Millbr/Clovis	M	0	770,000	0	0	0	0	770,000
PW00842	MLK Cnt Active Trans Infrastr	3	0	0	883,300	0	0	0	883,300
PW00849	SW Fresno Green Trails & Cycle	3	0	0	457,000	0	0	0	457,000
PW00883	Veterans Blv Conn Shaw-Barstow	2	241,900	0	0	0	0	0	0
PW00888	Fancher Creek Parkway Plan	5	0	32,200	0	0	0	0	32,200
PW00909	HAWK Peach-McKenzie Trail	7	0	48,200	0	0	0	0	48,200
PW00923	Vets 4b-Riverside to Hernd Con	2	0	62,700	0	0	0	0	62,700
PW00934	Master Trails and Bike Plan	M	23,000	173,000	0	0	0	0	173,000
Total for: 22509 - Meas C-PW Alloc Ped Trails			591,500	1,606,000	1,541,300	350,000	350,000	350,000	4,197,300
22510 - Meas C-PW Alloc Bike Facilities									
PW00080	Miscellaneous Bike Routes	M	365,500	79,600	79,600	172,900	172,900	172,900	677,900



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180000 - Public Works Department									
22510 - Meas C-PW Alloc Bike Facilities									
PW00802	South Stadium Development	3	0	0	25,000	0	0	0	25,000
PW00842	MLK Cnt Active Trans Infrastr	3	0	0	25,000	0	0	0	25,000
PW00860	Maple Ave Cycle Track & Pedestrian	4	62,000	0	0	0	0	0	0
PW00905	TS Gettysburg/Polk & Sidewalk	1	0	50,000	0	0	0	0	50,000
PW00906	First St Cycle Trk Tulare-Vent	5	0	356,400	0	0	0	0	356,400
PW00910	Tulare 6th-Cedar Cmpl't Street	M	0	459,500	0	0	0	0	459,500
PW00928	Cedar Ave AC Ovrl'y Jen to Hami	5	0	44,100	0	0	0	0	44,100
PW00934	Master Trails and Bike Plan	M	0	100,000	0	0	0	0	100,000
PW00946	Palm & Belmont Class IV Cycle Track	3	0	395,300	0	0	0	0	395,300
PW00956	Blackstone Smart Mobility	7	0	0	266,300	0	0	0	266,300
PW00972	Barstow-Biksth-Jackson Bike Ln	4	0	50,000	950,000	0	0	0	1,000,000
Total for: 22510 - Meas C-PW Alloc Bike Facilities			427,500	1,534,900	1,345,900	172,900	172,900	172,900	3,399,500
22511 - Original Meas C - Regional Hwy Program									
PW00338	Vetrns Blvd/Hwy 99 & UPRR Pass	2	337,100	106,600	3,800	0	0	0	110,400
PW00669	Veterans Blvd Right-Of-Way	2	698,000	0	0	0	0	0	0
Total for: 22511 - Original Meas C - Regional Hwy Program			1,035,100	106,600	3,800	0	0	0	110,400
22512 - Meas C-Transit (TOD) Programs									
PW00745	Fancher Crk Trail Clovis-Fowl	5	0	475,300	0	0	0	0	475,300
PW00802	South Stadium Development	3	0	0	711,100	0	0	0	711,100
PW00901	TOD Tower at Van Ness & Olive	1	36,600	272,800	0	0	0	0	272,800
PW00902	Merced Street Reconnection	3	112,800	20,900	1,270,700	229,200	0	0	1,520,800
PW00926	TOD Blackstone & McKinley	M	0	478,000	0	0	0	0	478,000
Total for: 22512 - Meas C-Transit (TOD) Programs			149,400	1,247,000	1,981,800	229,200	0	0	3,458,000



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180000 - Public Works Department									
22513 - Measure "C" Trail Advancement									
PW00762	HerndonCanalTrail-Shields/McKi	7	0	286,700	0	0	0	0	286,700
PW00763	McKinleyAveTrail-Millbr/Clovis	M	0	1,715,200	0	0	0	0	1,715,200
PW00764	ClovisAveTrail-McKin to Dayton	4	194,600	0	0	0	0	0	0
PW00774	Shields Av Trail-Blkstn Frsno	7	667,400	353,600	674,300	3,700	0	0	1,031,600
Total for: 22513 - Measure "C" Trail Advancement			862,000	2,355,500	674,300	3,700	0	0	3,033,500
22515 - Measure C New Technology									
PW00879	ITS Dynamic Downtown	3	1,473,600	202,400	8,300	0	0	0	210,700
PW00953	ITS Dynamic Downtown Part 2	3	21,300	251,600	2,040,500	184,000	0	0	2,476,100
Total for: 22515 - Measure C New Technology			1,494,900	454,000	2,048,800	184,000	0	0	2,686,800
22516 - Measure C Litter Abatement									
PW00889	Freeway Litter Abatement	M	75,000	100,000	0	0	0	0	100,000
Total for: 22516 - Measure C Litter Abatement			75,000	100,000	0	0	0	0	100,000
22517 - Measure C Grade Separation									
PW00937	Blackstone-McKinley Grade Separation	M	5,539,900	18,767,400	28,890,500	29,243,300	374,700	0	77,275,900
Total for: 22517 - Measure C Grade Separation			5,539,900	18,767,400	28,890,500	29,243,300	374,700	0	77,275,900
22601 - Reg Trans Mitigation Fee-RTMF									
PW00927	Vets Pha3 SR99 Int & Grade Sep	2	6,297,000	17,717,500	4,061,500	0	0	0	21,779,000
Total for: 22601 - Reg Trans Mitigation Fee-RTMF			6,297,000	17,717,500	4,061,500	0	0	0	21,779,000
22705 - MeasP ATP-Trails-Beautify-SJRC									
PW00774	Shields Av Trail-Blkstn Frsno	7	0	1,000,000	0	0	0	0	1,000,000



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180000 - Public Works Department									
22705 - MeasP ATP-Trails-Beautify-SJRC									
Total for: 22705 - MeasP ATP-Trails-Beautify-SJRC			0	1,000,000	0	0	0	0	1,000,000
24009 - UGM General Administration									
PW00086	UGM General Administration	M	408,900	219,300	219,300	219,300	219,300	219,300	1,096,500
Total for: 24009 - UGM General Administration			408,900	219,300	219,300	219,300	219,300	219,300	1,096,500
24042 - Citywide Regional Street Impact Fee									
PW00261	UGM Biannual Reimbursement	M	65,000	2,115,000	1,146,500	1,178,900	1,212,300	1,246,700	6,899,400
PW00669	Veterans Blvd Right-Of-Way	2	0	381,400	0	0	0	0	381,400
PW00679	Herndon Widening Polk to Milburn	2	0	0	3,545,300	0	0	0	3,545,300
PW00683	Veterans/UPRR/HSR Overpass	2	71,100	0	0	0	0	0	0
PW00883	Veterans Blv Conn Shaw-Barstow	2	2,034,500	0	0	0	0	0	0
PW00887	Shaw-SR99 Inchg Feas Study	M	213,900	0	0	0	0	0	0
PW00923	Vets 4b-Riverside to Hernd Con	2	0	2,086,700	0	0	0	0	2,086,700
PW00927	Vets Pha3 SR99 Int & Grade Sep	2	0	312,300	0	0	0	0	312,300
PW00959	Shaw Ave Widening Veterans to Polk	M	0	900,000	0	0	0	0	900,000
Total for: 24042 - Citywide Regional Street Impact Fee			2,384,500	5,795,400	4,691,800	1,178,900	1,212,300	1,246,700	14,125,100
24043 - Interior Streets & Roundabouts Street Impact Fee									
PW00261	UGM Biannual Reimbursement	M	215,000	1,015,000	607,300	625,000	643,300	662,200	3,552,800
Total for: 24043 - Interior Streets & Roundabouts Street Impact Fee			215,000	1,015,000	607,300	625,000	643,300	662,200	3,552,800
24052 - Regional Street Impact Fee - Copper River									
PW00261	UGM Biannual Reimbursement	M	6,500	1,806,500	6,500	6,500	6,500	6,500	1,832,500
Total for: 24052 - Regional Street Impact Fee - Copper River			6,500	1,806,500	6,500	6,500	6,500	6,500	1,832,500



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180000 - Public Works Department									
24053 - New Growth Area Street Impact Fees									
PW00261	UGM Biannual Reimbursement	M	1,502,000	2,068,500	2,128,800	2,190,800	2,254,700	2,320,600	10,963,400
PW00534	Peach Ave Jensen to Butler	5	0	3,056,700	0	0	0	0	3,056,700
PW00678	TS Clinton & Valentine	3	320,500	0	0	0	0	0	0
PW00710	Inter Improv Central & Orange	3	0	80,400	0	0	0	0	80,400
PW00796	Polk Ave Widening Shaw-Gettysb	1	113,700	1,443,000	116,000	0	0	0	1,559,000
PW00890	Clinton Widening Marks-Brawley	3	249,400	173,400	1,674,900	105,400	3,623,200	0	5,576,900
PW00891	Ashlan Widening Polk-Cornelia	1	0	0	0	1,201,900	0	0	1,201,900
PW00939	NB Polk Widen Shaw-Gettysburg	1	252,400	3,576,000	636,600	2,577,600	0	0	6,790,200
PW00960	Ashlan EB Widening West of Polk	1	0	720,000	0	0	0	0	720,000
Total for: 24053 - New Growth Area Street Impact Fees			2,438,000	11,118,000	4,556,300	6,075,700	5,877,900	2,320,600	29,948,500
24054 - Sewer Backbone Fee - Copper River									
PW00261	UGM Biannual Reimbursement	M	2,100	602,100	2,100	2,100	2,100	2,100	610,500
Total for: 24054 - Sewer Backbone Fee - Copper River			2,100	602,100	2,100	2,100	2,100	2,100	610,500
24055 - CFD #9 Comm/Ind Feature Mainte									
PW00518	Comm Facilities Dist #9	M	48,500	87,700	87,700	87,700	87,700	87,700	438,500
PW00540	CFD#9 Reserve	M	0	2,600	2,600	2,600	2,600	2,600	13,000
Total for: 24055 - CFD #9 Comm/Ind Feature Mainte			48,500	90,300	90,300	90,300	90,300	90,300	451,500
24061 - State Contracted Services									
PW00801	Sect 130 RR McKinley and BNSF	7	17,800	0	0	0	0	0	0
PW00889	Freeway Litter Abatement	M	215,100	200,000	0	0	0	0	200,000
Total for: 24061 - State Contracted Services			232,900	200,000	0	0	0	0	200,000



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180000 - Public Works Department									
24064 - Public Private Partnerships									
PW00661	Fulton Mall Improvements	3	112,500	0	0	0	0	0	0
Total for: 24064 - Public Private Partnerships			112,500	0	0	0	0	0	0
26001 - High Speed Rail Projects									
PW00663	HSR Master Cooperative Agreement	M	459,700	528,600	548,700	366,900	0	0	1,444,200
PW00669	Veterans Blvd Right-Of-Way	2	381,400	0	0	0	0	0	0
PW00683	Veterans/UPRR/HSR Overpass	2	501,100	330,100	53,700	0	0	0	383,800
PW00783	HSR "G"St Rlgnmnt CA -Snta Ana	3	3,500	0	0	0	0	0	0
Total for: 26001 - High Speed Rail Projects			1,345,700	858,700	602,400	366,900	0	0	1,828,000
26002 - High Speed Rail Services									
PW00904	High Speed Rail Development Svcs	M	1,041,100	445,000	848,900	876,900	0	0	2,170,800
Total for: 26002 - High Speed Rail Services			1,041,100	445,000	848,900	876,900	0	0	2,170,800
30102 - Developer Cash-In-Lieu Improvement									
PW00044	Minor Public Improvements	M	217,500	217,500	217,500	217,500	217,500	217,500	1,087,500
PW00261	UGM Biannual Reimbursement	M	5,500	5,500	5,500	5,500	5,500	5,500	27,500
PW00679	Hemdon Widening Polk to Milburn	2	0	0	802,000	0	0	0	802,000
PW00706	Veterans Trail Hayes to Polk	2	46,200	0	0	0	0	0	0
PW00857	MLK Magnet Core Park	3	0	0	750,000	0	0	0	750,000
Total for: 30102 - Developer Cash-In-Lieu Improvement			269,200	223,000	1,775,000	223,000	223,000	223,000	2,667,000
30144 - Lcal Agency Prj Fndng-Pub Works									
PW00534	Peach Ave Jensen to Butler	5	0	30,000	0	0	0	0	30,000
PW00678	TS Clinton & Valentine	3	80,300	0	0	0	0	0	0
PW00774	Shields Av Trail-Bickstn Frsno	7	0	300,000	0	0	0	0	300,000



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180000 - Public Works Department									
30144 - Lcal Agency Prj Fndng-Pub Works									
PW00786	Jensen Overlay Cornelia-Chateau	3	1,106,800	0	0	0	0	0	0
PW00815	Central Ave Street Improvement	3	314,600	0	0	0	0	0	0
PW00856	TS: Clinton & Angus	7	320,000	0	0	0	0	0	0
PW00860	Maple Ave Cycle Track & Pedestrian	4	31,100	0	0	0	0	0	0
PW00894	McKinley Elem Safe Routes	3	0	0	314,200	0	0	0	314,200
PW00928	Cedar Ave AC Ovrlly Jen to Hami	5	0	395,500	0	0	0	0	395,500
PW00947	South Fresno AB617 Truck Rerou	M	0	500,000	0	0	0	0	500,000
Total for: 30144 - Lcal Agency Prj Fndng-Pub Works			1,852,800	1,225,500	314,200	0	0	0	1,539,700
30154 - Cash in Lieu - Loan									
PW00722	TS Cornelia & Dakota	1	200	0	0	0	0	0	0
PW00781	TS Bullard & Grantland	2	12,400	0	0	0	0	0	0
PW00815	Central Ave Street Improvement	3	995,600	218,000	0	0	0	0	218,000
PW00944	SD Clinton Ave WO Valentine	3	28,500	352,800	6,200	0	0	0	359,000
Total for: 30154 - Cash in Lieu - Loan			1,036,700	570,800	6,200	0	0	0	577,000
30501 - AD 131-Const-Herndon/Milburn									
PW00095	Assessment Dist 131	M	44,000	4,800	0	0	0	0	4,800
Total for: 30501 - AD 131-Const-Herndon/Milburn			44,000	4,800	0	0	0	0	4,800
30503 - AD 137-Const-Figarden Park									
PW00490	Assessment District # 137 - Construction	M	0	299,600	0	0	0	0	299,600
Total for: 30503 - AD 137-Const-Figarden Park			0	299,600	0	0	0	0	299,600
30504 - AD154-CALCOT Construction									
PW00096	Assessment Dist 154 Calcot	M	0	206,300	0	0	0	0	206,300



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180000 - Public Works Department									
30504 - AD154-CALCOT Construction									
Total for: 30504 - AD154-CALCOT Construction			0	206,300	0	0	0	0	206,300
30506 - Landscape Maintenance Dist #1									
PW00093	Landscape Lighting District	M	3,500	7,000	0	0	0	0	7,000
Total for: 30506 - Landscape Maintenance Dist #1			3,500	7,000	0	0	0	0	7,000
30509 - Community Facilities Dist No 2									
PW00097	Community Facilities 2	M	0	37,800	17,800	17,800	17,800	17,800	109,000
PW00737	CFD Irrigation Control Upgrade	M	0	217,400	0	0	0	0	217,400
Total for: 30509 - Community Facilities Dist No 2			0	255,200	17,800	17,800	17,800	17,800	326,400
30510 - Community Facilities Dist No 4									
PW00098	Community Facilities 4	M	0	718,600	0	0	0	0	718,600
Total for: 30510 - Community Facilities Dist No 4			0	718,600	0	0	0	0	718,600
30511 - Community Facilities Dist No 5									
PW00240	Community Facilities Dist. 5	M	0	1,700	0	0	0	0	1,700
Total for: 30511 - Community Facilities Dist No 5			0	1,700	0	0	0	0	1,700
30513 - Community Facilities Dist No 7									
PW00254	CFD #7	M	0	240,000	0	0	0	0	240,000
Total for: 30513 - Community Facilities Dist No 7			0	240,000	0	0	0	0	240,000
30514 - Community Facilities District No 8									
PW00260	CFD#8 - The Zone	M	0	2,200	0	0	0	0	2,200
Total for: 30514 - Community Facilities District No 8			0	2,200	0	0	0	0	2,200



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180000 - Public Works Department									
30517 - Community Facility Dist No. 11									
PW00355	CFD #11 Feature Maintenance	M	233,100	266,100	266,100	266,100	266,100	266,100	1,330,500
PW00737	CFD Irrigation Control Upgrade	M	0	100,000	0	0	0	0	100,000
Total for: 30517 - Community Facility Dist No. 11			233,100	366,100	266,100	266,100	266,100	266,100	1,430,500
30518 - Community Facility Dist No 12									
PW00447	CFD 12 Copper River Maint Dist	6	533,000	577,200	577,800	578,400	579,000	579,600	2,892,000
Total for: 30518 - Community Facility Dist No 12			533,000	577,200	577,800	578,400	579,000	579,600	2,892,000
30520 - Community Facility Dist No. 14									
PW00348	CFD #14 Running Horse	M	0	85,000	0	0	0	0	85,000
Total for: 30520 - Community Facility Dist No. 14			0	85,000	0	0	0	0	85,000
30521 - CFD#15 EAST Copper River Dist									
PW00659	CFD 15 EAST Copper River Maint District	6	200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 30521 - CFD#15 EAST Copper River Dist			200	1,200	1,200	1,200	1,200	1,200	6,000
30522 - CFD No. 2 - Reserve									
PW00536	CFD#2 Reserve	M	0	212,200	212,200	212,200	212,200	212,200	1,061,000
Total for: 30522 - CFD No. 2 - Reserve			0	212,200	212,200	212,200	212,200	212,200	1,061,000
30523 - CFD No. 11 - Reserve									
PW00539	CFD#11 Reserve	M	400,000	332,700	332,700	332,700	332,700	332,700	1,663,500
Total for: 30523 - CFD No. 11 - Reserve			400,000	332,700	332,700	332,700	332,700	332,700	1,663,500
31501 - UGM Neigh Park Service Area 1									
PW00261	UGM Biannual Reimbursement	M	800	400	300	0	0	0	700
Total for: 31501 - UGM Neigh Park Service Area 1			800	400	300	0	0	0	700

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180000 - Public Works Department									
31503 - UGM Neigh Park Service Area 3									
PW00261	UGM Biannual Reimbursement	M	900	300	0	0	0	0	300
Total for: 31503 - UGM Neigh Park Service Area 3			900	300	0	0	0	0	300
31504 - UGM Neigh Park Service Area 4									
PW00261	UGM Biannual Reimbursement	M	1,500	0	0	0	0	0	0
Total for: 31504 - UGM Neigh Park Service Area 4			1,500	0	0	0	0	0	0
31505 - UGM Neigh Park Service Area 5									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	0	0	0	0	1,200
Total for: 31505 - UGM Neigh Park Service Area 5			1,200	1,200	0	0	0	0	1,200
31507 - UGM Neigh Park Service Area 7									
PW00261	UGM Biannual Reimbursement	M	500	500	500	500	0	0	1,500
Total for: 31507 - UGM Neigh Park Service Area 7			500	500	500	500	0	0	1,500
31509 - UGM parks Citywide Facil Fees									
PW00261	UGM Biannual Reimbursement	M	45,300	45,300	45,300	45,300	45,300	45,300	226,500
PW00857	MLK Magnet Core Park	3	0	484,800	2,505,400	0	0	0	2,990,200
Total for: 31509 - UGM parks Citywide Facil Fees			45,300	530,100	2,550,700	45,300	45,300	45,300	3,216,700
31510 - UGM Parkland(Quimby) Ded Fee									
PW00261	UGM Biannual Reimbursement	M	7,000	10,000	10,000	10,000	10,000	10,000	50,000
Total for: 31510 - UGM Parkland(Quimby) Ded Fee			7,000	10,000	10,000	10,000	10,000	10,000	50,000



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180000 - Public Works Department									
31516 - UGM Major Street Zona A									
PW00044	Minor Public Improvements	M	0	552,800	0	0	0	0	552,800
PW00261	UGM Biannual Reimbursement	M	2,000	2,000	0	0	0	0	2,000
Total for: 31516 - UGM Major Street Zona A			2,000	554,800	0	0	0	0	554,800
31517 - UGM Major Street Zone B									
PW00044	Minor Public Improvements	M	255,200	0	0	0	0	0	0
PW00261	UGM Biannual Reimbursement	M	1,200	0	0	0	0	0	0
Total for: 31517 - UGM Major Street Zone B			256,400	0	0	0	0	0	0
31518 - UGM Major Street Zone C/D-2									
PW00261	UGM Biannual Reimbursement	M	2,000	2,500	2,500	2,500	2,500	2,500	12,500
Total for: 31518 - UGM Major Street Zone C/D-2			2,000	2,500	2,500	2,500	2,500	2,500	12,500
31519 - UGM Major Street Zone D-1/E-2									
PW00261	UGM Biannual Reimbursement	M	49,600	162,500	162,500	2,500	2,500	2,500	332,500
Total for: 31519 - UGM Major Street Zone D-1/E-2			49,600	162,500	162,500	2,500	2,500	2,500	332,500
31520 - UGM Major Street Zone E									
PW00261	UGM Biannual Reimbursement	M	500	11,400	0	0	0	0	11,400
Total for: 31520 - UGM Major Street Zone E			500	11,400	0	0	0	0	11,400
31521 - UGM Major Street Zone E-3									
PW00261	UGM Biannual Reimbursement	M	200	0	0	0	0	0	0
Total for: 31521 - UGM Major Street Zone E-3			200	0	0	0	0	0	0



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180000 - Public Works Department									
31522 - UGM Major Street Zone E-4									
PW00261	UGM Biannual Reimbursement	M	1,000	26,000	1,000	1,000	1,000	1,000	30,000
Total for: 31522 - UGM Major Street Zone E-4			1,000	26,000	1,000	1,000	1,000	1,000	30,000
31524 - UGM Major Street Zone F									
PW00261	UGM Biannual Reimbursement	M	1,200	0	0	0	0	0	0
Total for: 31524 - UGM Major Street Zone F			1,200	0	0	0	0	0	0
31532 - UGM Maj Bridge Fee Zone B									
PW00261	UGM Biannual Reimbursement	M	500	0	0	0	0	0	0
Total for: 31532 - UGM Maj Bridge Fee Zone B			500	0	0	0	0	0	0
31533 - UGM Maj Bridge Fee Zone C/D2									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	0	0	0	2,400
PW00679	Herndon Widening Polk to Milburn	2	0	0	291,300	0	0	0	291,300
Total for: 31533 - UGM Maj Bridge Fee Zone C/D2			1,200	1,200	292,500	0	0	0	293,700
31534 - UGM Maj Bridge Fee Zone D-1/E-2									
PW00261	UGM Biannual Reimbursement	M	1,200	51,200	1,200	1,200	1,200	1,200	56,000
Total for: 31534 - UGM Maj Bridge Fee Zone D-1/E-2			1,200	51,200	1,200	1,200	1,200	1,200	56,000
31535 - UGM Maj Bridge Fee Zone E-1									
PW00261	UGM Biannual Reimbursement	M	1,200	92,800	0	0	0	0	92,800
Total for: 31535 - UGM Maj Bridge Fee Zone E-1			1,200	92,800	0	0	0	0	92,800
31536 - UGM Maj Bridge Fee Zone E-3									
PW00261	UGM Biannual Reimbursement	M	700	0	0	0	0	0	0



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180000 - Public Works Department									
31536 - UGM Maj Bridge Fee Zone E-3									
Total for: 31536 - UGM Maj Bridge Fee Zone E-3			700	0	0	0	0	0	0
31537 - UGM Maj Bridge Fee Zone E-4									
PW00261	UGM Biannual Reimbursement	M	1,000	1,000	1,000	1,000	1,000	1,000	5,000
Total for: 31537 - UGM Maj Bridge Fee Zone E-4			1,000	1,000	1,000	1,000	1,000	1,000	5,000
31538 - UGM Maj Bridge Fee Zone F									
PW00261	UGM Biannual Reimbursement	M	1,200	7,700	0	0	0	0	7,700
Total for: 31538 - UGM Maj Bridge Fee Zone F			1,200	7,700	0	0	0	0	7,700
31553 - UGM Fire Station Serv Area 15									
PW00261	UGM Biannual Reimbursement	M	500	1,000	1,000	1,000	1,000	1,000	5,000
Total for: 31553 - UGM Fire Station Serv Area 15			500	1,000	1,000	1,000	1,000	1,000	5,000
31556 - UGM Fire Citywide Facil Fees									
PW00261	UGM Biannual Reimbursement	M	18,400	18,400	18,400	18,400	18,400	18,400	92,000
Total for: 31556 - UGM Fire Citywide Facil Fees			18,400	18,400	18,400	18,400	18,400	18,400	92,000
31561 - UGM R/R Crossing Audubon & SP									
PW00261	UGM Biannual Reimbursement	M	300	0	0	0	0	0	0
Total for: 31561 - UGM R/R Crossing Audubon & SP			300	0	0	0	0	0	0
31562 - UGM RR Cross/At Grade Zone A/B									
PW00261	UGM Biannual Reimbursement	M	400	17,300	0	0	0	0	17,300
Total for: 31562 - UGM RR Cross/At Grade Zone A/B			400	17,300	0	0	0	0	17,300



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180000 - Public Works Department									
31563 - UGM RR Cross at Grade Zone A/C									
PW00261	UGM Biannual Reimbursement	M	200	14,300	0	0	0	0	14,300
Total for: 31563 - UGM RR Cross at Grade Zone A/C			200	14,300	0	0	0	0	14,300
31564 - UGM RR Cross/At Grade Zone A/D									
PW00261	UGM Biannual Reimbursement	M	1,200	58,400	0	0	0	0	58,400
Total for: 31564 - UGM RR Cross/At Grade Zone A/D			1,200	58,400	0	0	0	0	58,400
31565 - UGM RR Cross/AG Zone E/1-A									
PW00261	UGM Biannual Reimbursement	M	1,500	132,400	0	0	0	0	132,400
Total for: 31565 - UGM RR Cross/AG Zone E/1-A			1,500	132,400	0	0	0	0	132,400
31566 - UGM RR Cross/Grade Zone C/D1									
PW00261	UGM Biannual Reimbursement	M	2,000	2,000	0	0	0	0	2,000
PW00957	Figarden/BNSF At-Grade Railroad Crossing	2	0	506,300	0	0	0	0	506,300
Total for: 31566 - UGM RR Cross/Grade Zone C/D1			2,000	508,300	0	0	0	0	508,300
31567 - UGM RR Cross/At Grade Zone A/E									
PW00261	UGM Biannual Reimbursement	M	1,200	3,700	0	0	0	0	3,700
Total for: 31567 - UGM RR Cross/At Grade Zone A/E			1,200	3,700	0	0	0	0	3,700
31577 - UGM Grade Separation Zone E/4A									
PW00261	UGM Biannual Reimbursement	M	200	4,300	0	0	0	0	4,300
Total for: 31577 - UGM Grade Separation Zone E/4A			200	4,300	0	0	0	0	4,300
31578 - UGM Traf Signal/Mitiga Imp Fee									
PW00261	UGM Biannual Reimbursement	M	45,000	920,000	843,300	973,300	891,900	917,300	4,545,800



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180000 - Public Works Department									
31578 - UGM Traf Signal/Mitiga Imp Fee									
PW00526	TS Cedar & Woodward	5	130,800	0	0	0	0	0	0
PW00534	Peach Ave Jensen to Butler	5	0	400,000	0	0	0	0	400,000
PW00678	TS Clinton & Valentine	3	115,000	0	0	0	0	0	0
PW00806	LT Phasing Audubon and Nees	2	167,100	579,200	0	0	0	0	579,200
PW00883	Veterans Blv Conn Shaw-Barstow	2	500,000	0	0	0	0	0	0
PW00890	Clinton Widening Marks-Brawley	3	0	0	0	0	30,000	0	30,000
PW00905	TS Gettysburg/Polk & Sidewalk	1	0	450,000	0	0	0	0	450,000
PW00927	Vets Pha3 SR99 Int & Grade Sep	2	0	1,000,000	0	0	0	0	1,000,000
PW00945	TS: Fowler and Olive	4	21,800	26,900	0	0	0	0	26,900
PW00955	Friant Ave ITS Adaptive Synchronization	6	0	0	259,200	0	0	0	259,200
PW00961	TS Cedar & Teague Left Turn Phasing	6	0	25,000	500,000	45,000	0	0	570,000
Total for: 31578 - UGM Traf Signal/Mitiga Imp Fee			979,700	3,401,100	1,602,500	1,018,300	921,900	917,300	7,861,100
31586 - UGM Police Citywide Facil Fees									
PW00261	UGM Biannual Reimbursement	M	27,000	24,300	24,300	24,300	24,300	24,300	121,500
Total for: 31586 - UGM Police Citywide Facil Fees			27,000	24,300	24,300	24,300	24,300	24,300	121,500
31588 - Francher Creek Proj Fin District									
PW00567	Fancher Creek Financing CFD	5	0	1,200	0	0	0	0	1,200
Total for: 31588 - Francher Creek Proj Fin District			0	1,200	0	0	0	0	1,200
31620 - Major Street Const Friant Rd Widen									
PW00261	UGM Biannual Reimbursement	M	200	0	0	0	0	0	0
Total for: 31620 - Major Street Const Friant Rd Widen			200	0	0	0	0	0	0



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180000 - Public Works Department									
31625 - R/W Acquisition Tract 5206									
PW00287	UGM R/W Tract 5206	3	0	9,800	0	0	0	0	9,800
Total for: 31625 - R/W Acquisition Tract 5206			0	9,800	0	0	0	0	9,800
31633 - R/W Acquisition-Tract 5237									
PW00353	R/W Acquisition Tract 5237	4	0	83,400	0	0	0	0	83,400
Total for: 31633 - R/W Acquisition-Tract 5237			0	83,400	0	0	0	0	83,400
31641 - R/W Acquisition - Tract 5232									
PW00754	Tract 5232 Belmont Ave Wide	5	12,700	172,400	0	0	0	0	172,400
Total for: 31641 - R/W Acquisition - Tract 5232			12,700	172,400	0	0	0	0	172,400
31643 - AD #131 UGM Reimbursements									
PW00261	UGM Biannual Reimbursement	M	0	1,808,900	0	0	0	0	1,808,900
Total for: 31643 - AD #131 UGM Reimbursements			0	1,808,900	0	0	0	0	1,808,900
31649 - R/W Acquisition - Tract 5273									
PW00686	R/W Acquisition - Tract 5352	6	0	1,600	0	0	0	0	1,600
Total for: 31649 - R/W Acquisition - Tract 5273			0	1,600	0	0	0	0	1,600
31650 - R/W Acquisition - PMap 2008-13									
PW00822	R/W Acquisition - CUP-17-057	2	0	3,500	0	0	0	0	3,500
Total for: 31650 - R/W Acquisition - PMap 2008-13			0	3,500	0	0	0	0	3,500
31651 - RAIV Acquisition-T5770 & T5567									
PW00705	R/W Acq. - Tracts 5770 & 5567	3	0	800	0	0	0	0	800
Total for: 31651 - RAIV Acquisition-T5770 & T5567			0	800	0	0	0	0	800



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180000 - Public Works Department									
31652 - RW Acquisition - T5531									
PW00719	R/W Acquisition - Tract 5531	5	0	9,300	0	0	0	0	9,300
Total for: 31652 - R/W Acquisition - T5531			0	9,300	0	0	0	0	9,300
31653 - RW Acquisition - T6095									
PW00794	R/W Acquisition - Tract 6095	5	0	400	0	0	0	0	400
Total for: 31653 - R/W Acquisition - T6095			0	400	0	0	0	0	400
31654 - RW Acquisition - T6124									
PW00799	R/W Acquisition - Tract 6124	5	11,300	107,100	0	0	0	0	107,100
Total for: 31654 - R/W Acquisition - T6124			11,300	107,100	0	0	0	0	107,100
31655 - RW Acquisition T5341 T5424 T5501									
PW00721	R/W Acq - T5341 T5424 T5501	4	0	5,500	0	0	0	0	5,500
Total for: 31655 - RW Acquisition T5341 T5424 T5501			0	5,500	0	0	0	0	5,500
31656 - RW Acquisition - T6163									
PW00818	R/W Acquisition - Tract 6163	4	0	5,600	0	0	0	0	5,600
Total for: 31656 - RW Acquisition - T6163			0	5,600	0	0	0	0	5,600
31657 - RW Acquisition - T6052									
PW00819	R/W Acquisition - Tract 6052	2	0	25,000	0	0	0	0	25,000
Total for: 31657 - RW Acquisition - T6052			0	25,000	0	0	0	0	25,000
31658 - RW Acquisition - T6139									
PW00820	R/W Acquisition - Tract 6139	4	300	0	0	0	0	0	0
Total for: 31658 - RW Acquisition - T6139			300	0	0	0	0	0	0



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180000 - Public Works Department									
31659 - R/W Acquisition - Tract 6056									
PW00821	R/W Acquisition - Tract 6056	1	0	1,300	0	0	0	0	1,300
Total for: 31659 - R/W Acquisition - Tract 6056			0	1,300	0	0	0	0	1,300
31660 - UGM Fire Station 10 Relocation									
PW00261	UGM Biannual Reimbursement	M	3,500	3,500	3,500	3,500	3,500	3,500	17,500
Total for: 31660 - UGM Fire Station 10 Relocation			3,500	3,500	3,500	3,500	3,500	3,500	17,500
31662 - UGM Fire Station 12 Improvements									
PW00261	UGM Biannual Reimbursement	M	3,200	3,200	3,200	3,200	3,200	3,200	16,000
Total for: 31662 - UGM Fire Station 12 Improvements			3,200	3,200	3,200	3,200	3,200	3,200	16,000
31663 - UGM Fire Station 24									
PW00261	UGM Biannual Reimbursement	M	3,500	3,500	3,500	3,500	3,500	3,500	17,500
Total for: 31663 - UGM Fire Station 24			3,500	3,500	3,500	3,500	3,500	3,500	17,500
31664 - UGM Fire Station 25									
PW00261	UGM Biannual Reimbursement	M	900	900	900	900	900	900	4,500
Total for: 31664 - UGM Fire Station 25			900	900	900	900	900	900	4,500
31670 - R/W Acquisition-Tract 5538									
PW00826	R/W Acquisition - Tract 5538	3	4,200	0	0	0	0	0	0
Total for: 31670 - R/W Acquisition-Tract 5538			4,200	0	0	0	0	0	0
31671 - R/W Acquisition-Tract 6215									
PW00936	R/W Acquisition - Tract 6215	M	167,500	44,600	0	0	0	0	44,600
Total for: 31671 - R/W Acquisition-Tract 6215			167,500	44,600	0	0	0	0	44,600



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180000 - Public Works Department									
31672 - RW Acquisition - Tract 6210									
PW00941	R/W Acquisition - Tract 6210	4	36,100	0	0	0	0	0	0
Total for: 31672 - R/W Acquisition - Tract 6210			36,100	0	0	0	0	0	0
31673 - RW Acquisition - Tract 6214									
PW00942	R/W Acquisition - Tract 6214	4	125,100	32,100	0	0	0	0	32,100
Total for: 31673 - R/W Acquisition - Tract 6214			125,100	32,100	0	0	0	0	32,100
40120 - UGM Recharge ServiceArea 101-S									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40120 - UGM Recharge ServiceArea 101-S			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40121 - UGM Well Develop Serv Area 142									
PW00261	UGM Biannual Reimbursement	M	400	400	400	400	400	400	2,000
Total for: 40121 - UGM Well Develop Serv Area 142			400	400	400	400	400	400	2,000
40122 - UGM Water Area 201-S									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40122 - UGM Water Area 201-S			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40123 - UGM Wtr Area 301S-Sgle Well									
PW00261	UGM Biannual Reimbursement	M	1,200	184,900	1,200	1,200	1,200	1,200	189,700
Total for: 40123 - UGM Wtr Area 301S-Sgle Well			1,200	184,900	1,200	1,200	1,200	1,200	189,700
40124 - UGM Wtr Area 101S-Sgle Well									
PW00261	UGM Biannual Reimbursement	M	1,500	1,500	1,500	1,500	1,500	1,500	7,500
Total for: 40124 - UGM Wtr Area 101S-Sgle Well			1,500	1,500	1,500	1,500	1,500	1,500	7,500



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Project	Name	District	Capital Projects FY 2021 Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
180000 - Public Works Department									
40127 - Wellhead Treatment Area 101-S									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40127 - Wellhead Treatment Area 101-S			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40128 - UGM Well Develop Svc Area 11-A									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40128 - UGM Well Develop Svc Area 11-A			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40129 - UGM Well Develop Serv Area 86									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40129 - UGM Well Develop Serv Area 86			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40130 - UGM Well Develop Serv Area 90									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40130 - UGM Well Develop Serv Area 90			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40131 - UGM Well Division Serv Area 91									
PW00261	UGM Biannual Reimbursement	M	1,500	1,500	1,500	1,500	1,500	1,500	7,500
Total for: 40131 - UGM Well Division Serv Area 91			1,500	1,500	1,500	1,500	1,500	1,500	7,500
40132 - UGM Well Develop Serv Area 102									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40132 - UGM Well Develop Serv Area 102			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40133 - UGM Well Develop Serv Area 107									
PW00261	UGM Biannual Reimbursement	M	500	500	500	0	0	0	1,000
Total for: 40133 - UGM Well Develop Serv Area 107			500	500	500	0	0	0	1,000



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180000 - Public Works Department									
40134 - UGM Well Develop Serv Area 132									
PW00261	UGM Biannual Reimbursement	M	500	500	0	0	0	0	500
Total for: 40134 - UGM Well Develop Serv Area 132			500	500	0	0	0	0	500
40135 - UGM Well Develop Serv Area 141									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40135 - UGM Well Develop Serv Area 141			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40136 - UGM Well Develop Serv Area 153									
PW00261	UGM Biannual Reimbursement	M	900	900	0	0	0	0	900
Total for: 40136 - UGM Well Develop Serv Area 153			900	900	0	0	0	0	900
40140 - UGM Trans Grid Serv Area A									
PW00261	UGM Biannual Reimbursement	M	22,500	22,500	22,500	22,500	22,500	22,500	112,500
Total for: 40140 - UGM Trans Grid Serv Area A			22,500	22,500	22,500	22,500	22,500	22,500	112,500
40141 - UGM Trans Grid Serv Area B									
PW00261	UGM Biannual Reimbursement	M	11,500	6,500	6,500	5,000	5,000	5,000	28,000
Total for: 40141 - UGM Trans Grid Serv Area B			11,500	6,500	6,500	5,000	5,000	5,000	28,000
40142 - UGM Trans Grid Serv Area C									
PW00261	UGM Biannual Reimbursement	M	16,200	1,000	1,000	1,000	1,000	1,000	5,000
Total for: 40142 - UGM Trans Grid Serv Area C			16,200	1,000	1,000	1,000	1,000	1,000	5,000
40143 - UGM Trans Grid Serv Area D									
PW00261	UGM Biannual Reimbursement	M	11,700	11,700	11,700	11,700	11,700	11,700	58,500
Total for: 40143 - UGM Trans Grid Serv Area D			11,700	11,700	11,700	11,700	11,700	11,700	58,500



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180000 - Public Works Department									
40144 - UGM Trans Grid Serv Area E									
PW00261	UGM Biannual Reimbursement	M	2,000	102,000	2,000	2,000	2,000	2,000	110,000
Total for: 40144 - UGM Trans Grid Serv Area E			2,000	102,000	2,000	2,000	2,000	2,000	110,000
40148 - UGM-Bond Debt Serv Area 101-S									
PW00261	UGM Biannual Reimbursement	M	2,500	2,500	2,500	2,500	2,500	2,500	12,500
Total for: 40148 - UGM-Bond Debt Serv Area 101-S			2,500	2,500	2,500	2,500	2,500	2,500	12,500
40150 - UGM Bond Debt Serv Area 301-S									
PW00261	UGM Biannual Reimbursement	M	2,000	2,000	2,000	2,000	2,000	2,000	10,000
Total for: 40150 - UGM Bond Debt Serv Area 301-S			2,000	2,000	2,000	2,000	2,000	2,000	10,000
40152 - UGM Bond Debt Serv Area 501s									
PW00261	UGM Biannual Reimbursement	M	2,000	2,000	2,000	2,000	2,000	2,000	10,000
Total for: 40152 - UGM Bond Debt Serv Area 501s			2,000	2,000	2,000	2,000	2,000	2,000	10,000
40156 - Recharge Area 301-S									
PW00261	UGM Biannual Reimbursement	M	1,500	1,500	1,500	1,500	1,500	1,500	7,500
Total for: 40156 - Recharge Area 301-S			1,500	1,500	1,500	1,500	1,500	1,500	7,500
40158 - Recharge Area 501-S									
PW00261	UGM Biannual Reimbursement	M	1,800	1,800	1,800	1,800	1,800	1,800	9,000
Total for: 40158 - Recharge Area 501-S			1,800	1,800	1,800	1,800	1,800	1,800	9,000
40159 - UGM NE Recharge Facility Fee									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40159 - UGM NE Recharge Facility Fee			1,200	1,200	1,200	1,200	1,200	1,200	6,000



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Project	Name	District	Capital Projects FY 2021 Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
180000 - Public Works Department									
40163 - UGM Wellhead Trtmt Area 201-S									
PW00261	UGM Biannual Reimbursement	M	1,600	0	0	0	0	0	0
Total for: 40163 - UGM Wellhead Trtmt Area 201-S			1,600	0	0	0	0	0	0
40164 - UGM Wellhead Trtmt Area 301-S									
PW00261	UGM Biannual Reimbursement	M	1,800	1,301,800	1,800	1,800	1,800	1,800	1,309,000
Total for: 40164 - UGM Wellhead Trtmt Area 301-S			1,800	1,301,800	1,800	1,800	1,800	1,800	1,309,000
40165 - Wellhead Treatment Area 401-S									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40165 - Wellhead Treatment Area 401-S			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40166 - Wellhead Treatment Area 501-S									
PW00261	UGM Biannual Reimbursement	M	1,200	2,000	2,000	2,000	2,000	2,000	10,000
Total for: 40166 - Wellhead Treatment Area 501-S			1,200	2,000	2,000	2,000	2,000	2,000	10,000
40173 - UGM Water Area 401-S									
PW00261	UGM Biannual Reimbursement	M	61,200	21,200	7,200	1,200	1,000	900	31,500
Total for: 40173 - UGM Water Area 401-S			61,200	21,200	7,200	1,200	1,000	900	31,500
40174 - UGM Water Area 501-S									
PW00261	UGM Biannual Reimbursement	M	555,200	300,000	0	0	0	0	300,000
Total for: 40174 - UGM Water Area 501-S			555,200	300,000	0	0	0	0	300,000
40178 - UGM Well Develop Serv Area 136									
PW00261	UGM Biannual Reimbursement	M	1,600	0	0	0	0	0	0
Total for: 40178 - UGM Well Develop Serv Area 136			1,600	0	0	0	0	0	0

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180000 - Public Works Department									
40179 - UGM Well Develop Serv Area 137									
PW00261	UGM Biannual Reimbursement	M	2,100	0	0	0	0	0	0
Total for: 40179 - UGM Well Develop Serv Area 137			2,100	0	0	0	0	0	0
40202 - Water Capacity Fee Fund									
PW00261	UGM Biannual Reimbursement	M	507,000	1,507,000	1,007,000	1,007,000	1,007,000	1,007,000	5,535,000
Total for: 40202 - Water Capacity Fee Fund			507,000	1,507,000	1,007,000	1,007,000	1,007,000	1,007,000	5,535,000
40513 - Cornelia Sewer Trunk Fee									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40513 - Cornelia Sewer Trunk Fee			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40514 - Grantland Sewer Trunk Fee									
PW00261	UGM Biannual Reimbursement	M	2,800	2,800	2,800	2,800	2,800	2,800	14,000
Total for: 40514 - Grantland Sewer Trunk Fee			2,800	2,800	2,800	2,800	2,800	2,800	14,000
40515 - Herndon Sewer Trunk Fee									
PW00261	UGM Biannual Reimbursement	M	2,300	2,300	2,300	2,300	2,300	2,300	11,500
Total for: 40515 - Herndon Sewer Trunk Fee			2,300	2,300	2,300	2,300	2,300	2,300	11,500
40516 - Fowler Sewer Trunk Fee									
PW00261	UGM Biannual Reimbursement	M	5,500	5,500	5,500	5,500	5,500	5,500	27,500
Total for: 40516 - Fowler Sewer Trunk Fee			5,500	5,500	5,500	5,500	5,500	5,500	27,500
40540 - UGM Area-wide Oversize Sewer									
PW00261	UGM Biannual Reimbursement	M	3,500	103,500	103,500	103,500	103,500	103,500	517,500
Total for: 40540 - UGM Area-wide Oversize Sewer			3,500	103,500	103,500	103,500	103,500	103,500	517,500



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Project	Name	District	Capital Projects FY 2021 Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
180000 - Public Works Department									
40591 - UGM Lift Station / APU Svc Area									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40591 - UGM Lift Station / APU Svc Area			1,200	1,200	1,200	1,200	1,200	1,200	6,000
40592 - UGM Millbrook Olav Sewer Fee									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40592 - UGM Millbrook Olav Sewer Fee			1,200	1,200	1,200	1,200	1,200	1,200	6,000
41501 - Community Sanitation Operating									
PW00889	Freeway Litter Abatement	M	45,000	100,000	0	0	0	0	100,000
Total for: 41501 - Community Sanitation Operating			45,000	100,000	0	0	0	0	100,000
Total for: 180000 - Public Works Department			82,721,100	207,647,100	112,355,700	53,663,600	18,870,300	14,386,700	406,923,400
400000 - Planning & Development Services Department									
10101 - General Fund									
PW00275	Parking Facilities Improvements	3	1,463,800	0	0	0	0	0	0
Total for: 10101 - General Fund			1,463,800	0	0	0	0	0	0
20501 - Community Dev Block Grant									
PC00115	Romain Improvements	7	0	2,300	0	0	0	0	2,300
PC00153	Tot Lot Replacement - Var Pks	M	0	329,800	0	0	0	0	329,800
PC00166	Fink White Park Improvements	3	0	389,800	0	0	0	0	389,800
PC00176	Leamer Pools 2017	M	0	185,600	0	0	0	0	185,600
PC00178	Pinedale ADA Projects - CDBG	2	0	42,500	0	0	0	0	42,500
PC00179	Romain Improvements - CDBG	7	0	22,200	0	0	0	0	22,200
PC00180	Ted C Willis Improvements - CDBG	3	0	2,200	0	0	0	0	2,200



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400000 - Planning & Development Services Department									
20501 - Community Dev Block Grant									
PC00182	Hinton Improvements	3	0	250,000	0	0	0	0	250,000
PC00195	Granny's Park - CDBG	7	0	247,800	0	0	0	0	247,800
PC00196	CAVTupman Imp - CDBG	3	0	91,600	0	0	0	0	91,600
PC00197	Multi-Gen Ctr D4-F1917-3c,19th	4	63,400	0	0	0	0	0	0
PC00199	ADA Tot Lot Compliance - CDBG	M	0	160,000	0	0	0	0	160,000
PC00200	ADA Restrooms - CDBG	M	0	200,000	0	0	0	0	200,000
PC00208	F H Ball ADA Improvements	3	0	294,800	0	0	0	0	294,800
PC00209	Maxie Parks HVAC Design	3	0	49,300	0	0	0	0	49,300
PC00210	EI Dorado Modular Unit Replace	3	0	247,600	0	0	0	0	247,600
PW00816	FY18 Neighborhood Street Imprv	M	80,000	524,600	0	0	0	0	524,600
PW00892	Floralora/Yosemite Safe Routes	7	29,500	311,200	0	0	0	0	311,200
PW00925	Highway City Nghbrhd Street Re	M	461,800	153,200	0	0	0	0	153,200
PW00931	West Fresno Elem & MLK Neigh	3	480,000	997,100	0	0	0	0	997,100
PW00932	Burroughs Elem Neigh Reconst	7	480,000	370,000	0	0	0	0	370,000
PW00933	Ericson Elem Neigh Reconst	4	76,300	1,900,300	0	0	0	0	1,900,300
Total for: 20501 - Community Dev Block Grant			1,671,000	6,771,900	0	0	0	0	6,771,900
20503 - Revolving Loans - RRP									
MC00019	Miscellaneous Projects	M	0	44,900	0	0	0	0	44,900
Total for: 20503 - Revolving Loans - RRP			0	44,900	0	0	0	0	44,900
20515 - Neighborhood Stabilization Prog									
MC00033	NSP Acquisition Rehabilitation	M	36,100	727,600	0	0	0	0	727,600
Total for: 20515 - Neighborhood Stabilization Prog			36,100	727,600	0	0	0	0	727,600



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400000 - Planning & Development Services Department									
24045 - Housing Trust Earmark									
HC00011	Housing Trust Fund	M	0	6,100	0	0	0	0	6,100
Total for: 24045 - Housing Trust Earmark			0	6,100	0	0	0	0	6,100
Total for: 400000 - Planning & Development Services Department									
			3,170,900	7,550,500	0	0	0	0	7,550,500
410000 - Department of Public Utilities									
40101 - Water Enterprise Fund									
WC00001	Fire Hydrant Installations	M	15,000	15,000	15,000	15,000	15,000	15,000	75,000
WC00004	Water Main Extensions	M	757,200	997,700	572,400	501,800	500,000	500,000	3,071,900
WC00005	Water Main Renewal	M	5,799,400	10,318,500	13,038,700	16,583,500	23,648,000	8,256,300	71,845,000
WC00015	Water Well Evaluation and Deve	M	690,800	613,700	398,500	400,000	400,000	0	1,812,200
WC00016	Water Well Construction	M	1,997,900	5,280,800	6,355,100	4,670,100	3,794,400	3,020,100	23,120,500
WC00017	Well Rehabilitation	M	1,470,100	1,996,500	1,996,400	2,000,000	2,000,000	2,000,000	9,992,900
WC00018	Pump Rehabilitation	M	625,800	300,200	298,600	300,000	300,000	300,000	1,498,800
WC00020	Granular Activated Carbon	M	0	55,800	1,433,500	895,400	107,800	0	2,492,500
WC00021	Surface Water Treatment Plant	6	121,100	0	0	0	0	0	0
WC00022	Leaky Acres	4	223,300	114,000	250,000	100,000	100,000	100,000	664,000
WC00023	Water Telemetry System	M	1,385,900	1,741,400	3,850,000	3,850,000	3,850,000	3,350,000	16,641,400
WC00024	Water Yard-Expansion/Improvement	7	50,000	500,000	0	0	0	0	500,000
WC00027	Inventory - Materials	M	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000
WC00032	Booster Pump	M	0	330,500	252,200	0	0	0	582,700
WC00033	Recharge Facilities - Basins	M	10,000	80,000	250,000	200,000	250,000	200,000	980,000
WC00038	SWTP/Friant Kern Canal Pipeline	6	384,700	75,000	0	0	0	0	75,000
WC00050	City Recharge Basins	M	0	2,000,000	3,000,000	50,000	2,000,000	3,000,000	10,050,000
WC00051	Metro Resources Plan Update	M	438,900	580,100	1,768,700	200,000	200,000	200,000	2,948,800



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410000 - Department of Public Utilities									
40101 - Water Enterprise Fund									
WC00053	Emergency Generator Sets	M	342,800	710,600	0	0	0	0	710,600
WC00054	T-3 (3MG Tank in SE Fresno)	5	4,400	0	0	0	0	0	0
WC00057	SE Fresno Surface Wtr Treatment	5	0	50,000	0	0	0	0	50,000
WC00065	SE/SWTP Transmission Pipelines	5	0	1,685,900	3,100	0	0	0	1,689,000
WC00074	Water Facilities Security Impr	M	630,000	1,444,200	392,400	358,400	300,000	300,000	2,795,000
WC00083	Program Management	M	20,000	20,000	20,000	20,000	20,000	20,000	100,000
WC00087	CMMS Enhancements	M	40,700	0	0	0	0	0	0
WC00089	L-T Hydraulic & WQ Modeling	0	147,100	10,000	10,000	10,000	10,000	10,000	50,000
WC00091	Fleet Maintenance Constn WW	0	7,377,500	0	0	0	0	0	0
WC00095	Polyethylene Replacement	0	200,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
WC00096	Well Site Improvements	0	0	171,100	572,900	0	0	0	744,000
Total for: 40101 - Water Enterprise Fund			22,932,600	30,291,000	35,677,500	31,354,200	38,695,200	22,471,400	158,489,300
40103 - Water Connection Charge									
WC00002	Serv/Meter Installations 2"or Less	M	928,000	955,900	984,500	1,014,000	1,044,400	1,075,600	5,074,400
WC00006	Serv/Meter Install Above	M	698,000	718,900	740,500	762,700	785,600	809,200	3,816,900
WC00014	Combined/Multiple Installation	M	482,700	497,200	512,100	527,500	543,300	559,600	2,639,700
WC00093	Water Service Connection Loans	0	25,000	25,800	26,600	27,400	28,200	29,000	137,000
Total for: 40103 - Water Connection Charge			2,133,700	2,197,800	2,263,700	2,331,600	2,401,500	2,473,400	11,668,000
40110 - DBCP Recovery Fund									
WC00020	Granular Activated Carbon	M	0	242,600	1,352,000	36,200	0	0	1,630,800
WC00021	Surface Water Treatment Plant	6	23,800	1,969,400	278,000	1,100	0	0	2,248,500
Total for: 40110 - DBCP Recovery Fund			23,800	2,212,000	1,630,000	37,300	0	0	3,879,300



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410000 - Department of Public Utilities									
40116 - SE Fresno Project Bond Fund									
WC00020	Granular Activated Carbon	M	716,700	1,898,400	2,838,600	439,600	1,000	0	5,177,600
WC00032	Booster Pump	M	103,100	259,700	0	0	0	0	259,700
Total for: 40116 - SE Fresno Project Bond Fund			819,800	2,158,100	2,838,600	439,600	1,000	0	5,437,300
40122 - UGM Water Area 201-S									
WC00016	Water Well Construction	M	538,700	31,500	0	0	0	0	31,500
Total for: 40122 - UGM Water Area 201-S			538,700	31,500	0	0	0	0	31,500
40124 - UGM Wtr Area 101S-Sgle Well									
WC00020	Granular Activated Carbon	M	0	823,500	0	0	0	0	823,500
Total for: 40124 - UGM Wtr Area 101S-Sgle Well			0	823,500	0	0	0	0	823,500
40127 - Wellhead Treatment Area 101-S									
WC00020	Granular Activated Carbon	M	0	1,000,000	1,000,000	1,000,000	0	0	3,000,000
Total for: 40127 - Wellhead Treatment Area 101-S			0	1,000,000	1,000,000	1,000,000	0	0	3,000,000
40161 - SRF KingsRiver Pipeline Loan									
WC00057	SE Fresno Surface Wtr Treatment	5	12,700	0	0	0	0	0	0
Total for: 40161 - SRF KingsRiver Pipeline Loan			12,700	0	0	0	0	0	0
40162 - SRF Regnl Transmssn Mains Loan									
WC00065	SE/SWTP Transmission Pipelines	5	50,000	0	0	0	0	0	0
Total for: 40162 - SRF Regnl Transmssn Mains Loan			50,000	0	0	0	0	0	0
40166 - Wellhead Treatment Area 501-S									
WC00020	Granular Activated Carbon	M	64,400	283,200	838,100	478,700	0	0	1,600,000
Total for: 40166 - Wellhead Treatment Area 501-S			64,400	283,200	838,100	478,700	0	0	1,600,000



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Project	Name	District	Capital Projects FY 2021 Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
410000 - Department of Public Utilities									
40168 - Copper River Ranch Water Infra									
WC00021	Surface Water Treatment Plant	6	100	850,000	0	0	0	0	850,000
Total for: 40168 - Copper River Ranch Water Infra			100	850,000	0	0	0	0	850,000
40197 - TCP Settlement Fund									
WC00020	Granular Activated Carbon	M	94,900	661,600	4,333,600	158,900	0	0	5,154,100
WC00092	TCP Remediation	0	0	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
Total for: 40197 - TCP Settlement Fund			94,900	2,661,600	6,333,600	2,158,900	2,000,000	2,000,000	15,154,100
40198 - SRF NEWTF 6MG TANK CLWL2 LN									
WC00021	Surface Water Treatment Plant	6	2,007,200	708,900	0	0	0	0	708,900
Total for: 40198 - SRF NEWTF 6MG TANK CLWL2 LN			2,007,200	708,900	0	0	0	0	708,900
40202 - Water Capacity Fee Fund									
WC00085	Transmission Grid Mains	M	243,500	2,500,000	549,200	1,100	0	0	3,050,300
Total for: 40202 - Water Capacity Fee Fund			243,500	2,500,000	549,200	1,100	0	0	3,050,300
40203 - Prop1 GW 123-TCP Planning Grnt									
WC00094	123-TCP Mitigation Feasibility	0	89,800	4,300	0	0	0	0	4,300
Total for: 40203 - Prop1 GW 123-TCP Planning Grnt			89,800	4,300	0	0	0	0	4,300
40209 - Prop1 P117 P284 PCE Conta Grnt									
WC00020	Granular Activated Carbon	M	4,106,000	48,400	0	0	0	0	48,400
Total for: 40209 - Prop1 P117 P284 PCE Conta Grnt			4,106,000	48,400	0	0	0	0	48,400



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Project	Name	District	Capital Projects FY 2021 Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
410000 - Department of Public Utilities									
40501 - Wastewater Enterprise									
RC00005	Emergency Repairs - Short Extension	M	0	200,000	200,000	200,000	200,000	200,000	1,000,000
RC00131	Merced (Glenn-Thorne) Rehab	M	376,000	0	0	0	0	0	0
RC00141	Veteran's Boulevard Sewer	2	151,700	390,800	4,000	900	0	0	395,700
RC00167	Shields Frontage Sewer Rehab	7	100,700	2,300	0	0	0	0	2,300
RC00168	Sherman First & Saginaw Sewer Rehab	7	90,000	1,800	0	0	0	0	1,800
RC00169	MLK/Jensen/Bardell/Dorothy Swr Rehab	3	175,700	4,300	0	0	0	0	4,300
RC00170	Fresno/HSt SewerSiphon Removal	3	0	258,200	3,500	0	0	0	261,700
RC00171	Lift Station#LS1 Rehab	3	67,400	15,200	600	0	0	0	15,800
RC00175	Odor Control for Collection Sy	M	690,200	24,800	2,886,300	6,500	0	0	2,917,600
RC00176	CMMS Enhancements	3	86,600	0	0	0	0	0	0
RC00177	CollectionSystemRehabilitation	M	355,900	16,834,600	12,840,300	14,280,200	9,597,500	11,700,000	65,252,600
RC00178	Collection System Extension	M	311,300	1,529,300	1,818,300	1,800,000	1,800,000	1,800,000	8,747,600
RC00179	Collection System Expansion	M	10,000	1,350,000	2,246,200	374,800	2,000	0	3,973,000
RC00180	Lift Station Rehabilitation	M	205,100	434,200	251,700	75,000	75,000	75,000	910,900
RC00181	CollectionSys AccessStructures	M	115,600	2,064,800	1,433,900	378,400	375,000	375,000	4,627,100
RC00182	Sanitary Sewer Master Plan	3	0	0	0	400,000	0	0	400,000
RC00183	CollSysLargeDiameterTrunkLines	M	750,000	750,000	750,000	750,000	750,000	750,000	3,750,000
TC00014	RWRF Emergency Large Scale Repairs	M	48,200	750,000	751,400	750,000	750,000	750,000	3,751,400
TC00079	Centralized Odor Control Sys for Plant Process	3	105,800	20,000	0	0	0	0	20,000
TC00096	Southwest Quadrant Recycled Water Dist System	3	21,700	2,709,100	10,130,900	1,565,100	13,400	0	14,418,500
TC00112	WW System Enhancements/Upgrades	3	0	0	4,041,700	4,733,700	5,684,300	6,233,100	20,692,800
TC00142	Recycled Water System User Connections - Southwest	M	200,200	24,700	150,000	150,000	150,000	150,000	624,700
TC00154	Renewable Gas Diversion	3	154,900	8,613,400	141,400	1,300	0	0	8,756,100
TC00158	Water Supply Reliability Impro	3	47,800	0	0	0	564,100	400	564,500



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410000 - Department of Public Utilities									
40501 - Wastewater Enterprise									
TC00159	Flare Capacity Expansion	3	431,500	7,050,100	13,600	0	0	0	7,063,700
TC00168	Boiler Replacement PGF	3	147,400	5,400	0	0	0	0	5,400
TC00169	Substation Expansion	3	962,700	2,869,500	1,800	0	0	0	2,871,300
TC00176	RWRF Headworks	M	296,200	1,045,200	566,600	500,200	0	0	2,112,000
TC00177	RWRF Secondary Treatment	3	340,700	4,003,000	20,420,900	4,067,500	923,600	10,900	29,425,900
TC00178	RWRF Solids Treatment	3	2,203,200	1,754,500	1,976,600	1,816,600	1,816,000	1,816,000	9,179,700
TC00179	RWRF Effluent Handling	3	872,600	3,437,700	9,830,400	2,135,900	315,000	300,000	16,019,000
TC00180	RWRF Buildings/Grounds	3	444,500	838,500	3,208,400	103,200	100,000	100,000	4,350,100
TC00182	Recycled Water Distribution	M	3,004,400	354,700	500	0	0	0	355,200
TC00183	Planning & Project Management	M	130,700	847,400	748,200	2,142,400	20,000	20,000	3,778,000
TC00185	RWRF Electrical	3	681,200	2,408,700	4,794,400	41,000	0	0	7,244,100
TC00186	RWRF Primary Treatment	3	0	58,300	188,400	0	0	0	246,700
TC00187	NFWRF Buildings/Grounds	6	0	294,100	28,200	0	0	0	322,300
Total for: 40501 - Wastewater Enterprise			13,579,900	60,944,600	79,428,200	36,272,700	23,135,900	24,280,400	224,061,800
40526 - WW/SW Phase II Bond Capital									
RC00178	Collection System Extension	M	4,000	333,500	1,000	0	0	0	334,500
TC00178	RWRF Solids Treatment	3	0	0	0	0	0	21,668,000	21,668,000
Total for: 40526 - WW/SW Phase II Bond Capital			4,000	333,500	1,000	0	0	21,668,000	22,002,500
40528 - State Revolving Loan Fund 2016									
TC00096	Southwest Quadrant Recycled Water Dist System	3	1,107,700	125,000	0	0	0	0	125,000
Total for: 40528 - State Revolving Loan Fund 2016			1,107,700	125,000	0	0	0	0	125,000



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Project	Name	District	Capital Projects FY 2021 Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
410000 - Department of Public Utilities									
40536 - Biomethane Generation									
TC00184	Gas Conditioning System Improv	3	500,000	0	0	0	0	0	0
Total for: 40536 - Biomethane Generation			500,000	0	0	0	0	0	0
40595 - Sewer Lateral Revolving Fund									
RC00130	Sewer Lateral Revolving Proj	M	9,000	300,000	300,000	300,000	300,000	300,000	1,500,000
Total for: 40595 - Sewer Lateral Revolving Fund			9,000	300,000	300,000	300,000	300,000	300,000	1,500,000
41001 - Solid Waste Operating									
GC00010	Acquisition	M	743,100	743,300	765,000	778,700	792,700	807,000	3,886,700
GC00019	DPU Operation & Maintenance Facility	0	2,084,000	0	0	0	0	0	0
GC00020	Convenience Centers	0	2,713,600	0	4,400	0	0	0	4,400
Total for: 41001 - Solid Waste Operating			5,540,700	743,300	769,400	778,700	792,700	807,000	3,891,100
41003 - City Landfill Closure Capital									
GC00016	B-Zone Wells	3	143,400	604,200	0	0	0	0	604,200
Total for: 41003 - City Landfill Closure Capital			143,400	604,200	0	0	0	0	604,200
55003 - DPU Operation & Maintenance Facility									
GC00019	DPU Operation & Maintenance Facility	0	0	1,627,500	0	11,035,600	0	0	12,663,100
TC00170	DPU Operations and Administration Facility	M	0	380,000	0	5,500,000	0	0	5,880,000
WC00091	Fleet Maintenance Constn WW	0	0	2,317,700	0	19,412,000	0	0	21,729,700
Total for: 55003 - DPU Operation & Maintenance Facility			0	4,325,200	0	35,947,600	0	0	40,272,800
Total for: 410000 - Department of Public Utilities			54,001,900	113,146,100	131,629,300	111,100,400	67,326,300	74,000,200	497,202,300



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Project	Name	District	Capital Projects FY 2021 Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
430000 - Airports Department									
42025 - Airways Golf Course Capital									
AC00045	Airways Golf Course Capital	4	500	721,600	0	0	0	0	721,600
Total for: 42025 - Airways Golf Course Capital			500	721,600	0	0	0	0	721,600
42040 - Airport Federal Grants									
AC00345	AIPxx FF18 Rehab Twy C Ph1 (Const)	4	265,800	10,100	0	0	0	0	10,100
AC00346	AIPxx FF17 FCH Master Plan Update	3	4,000	23,000	0	0	0	0	23,000
AC00355	Terminal Gate 8 Holdroom/Bridge	4	0	261,300	0	0	0	0	261,300
AC00358	AIPxx FF18 Airfield Lighting Sys	4	0	34,600	0	0	0	0	34,600
AC00377	Marine Base Demo (FED MCCA)	4	0	1,300,000	0	0	0	0	1,300,000
AC00382	AIPxx FF18 Noise Homes Part150	4	33,000	282,800	0	0	0	0	282,800
AC00385	AIPxx FF19 Noise Homes Part150	4	0	1,111,100	0	0	0	0	1,111,100
AC00395	AIPxx FF18 Twy C Const Ph2	4	373,400	37,900	0	0	0	0	37,900
AC00398	AIPxx Term E Apron (Env/Des)	4	80,000	9,427,000	0	0	0	0	9,427,000
AC00402	AIPxx Twy B6,4,3 Remove (EnvDesCon)	4	39,000	0	0	0	0	0	0
AC00403	TSA OTA Bag MakeUp Inline CBIS	4	0	17,689,100	0	0	0	0	17,689,100
AC00404	AIPxx FF20 Noise Homes Prt 150	4	0	2,222,300	0	0	0	0	2,222,300
AC00405	AIPxx FF20 FCH Beacon Repl	4	0	0	150,000	0	0	0	150,000
AC00407	AIPxx FF20 Term E Apron	4	0	6,298,400	0	0	0	0	6,298,400
AC00417	AIPXX Pavement Mgmt (APMS)	4	110,000	125,500	0	0	0	0	125,500
AC00418	AIPxx Noise Homes Part150	4	0	1,111,100	0	0	0	0	1,111,100
AC00419	AIPxx Rwy 11L/29R Minor Rehab	4	0	1,041,800	0	0	0	0	1,041,800
AC20015	AIPxx FF20 Recon Rwy 11L/29R Des	4	0	0	2,500,000	0	0	0	2,500,000
AC21001	AIPxx FF21 Recon Rwy 11L/29R Const	4	0	0	0	15,000,000	15,000,000	15,000,000	45,000,000
AC21003	AIPxx FF21 FCH Twr Removal Des	3	0	0	150,000	0	0	0	150,000
AC22001	AIPxx FF22 Noise Homes Part 150	4	0	0	1,111,100	0	0	0	1,111,100

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Project	Name	District	Capital Projects FY 2021 Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
430000 - Airports Department									
42040 - Airport Federal Grants									
AC22002	AIPxx FF22 FCH Twr Rehab (Const)	3	0	0	30,000	300,000	300,000	300,000	930,000
AC23002	AIPxx FF23 Noise Homes Part 150	4	0	0	0	1,111,100	0	0	1,111,100
AC24001	AIPxx FF24 Noise Homes Part 150 Total	4	0	0	0	0	1,111,100	0	1,111,100
AC26001	AIPxx FF24 Noise Homes Part 150	3	0	0	0	0	0	1,111,100	1,111,100
Total for: 42040 - Airport Federal Grants			905,200	40,976,000	3,941,100	16,411,100	16,411,100	16,411,100	94,150,400
42042 - Airport Capital									
AC00301	Security Upgrades	4	95,000	300,000	75,000	75,000	75,000	75,000	600,000
AC00326	Admin Bldg HVAC	4	1,000	0	0	0	0	0	0
AC00329	Park Lot-EV Charging Stations Des	4	0	10,000	10,000	10,000	10,000	10,000	50,000
AC00336	IT PM/Repairs/Upgrades	4	115,400	200,000	100,000	100,000	100,000	100,000	600,000
AC00337	FCH Term Complex Impr	3	0	125,000	25,000	25,000	25,000	25,000	225,000
AC00373	Air Cargo Taxilane Rehab	4	0	10,000	25,000	25,000	110,000	875,000	1,045,000
AC00388	Service Animal Area FAT Term	4	3,500	0	0	0	0	0	0
AC00389	Parking Expansion (FAT)	4	520,000	0	0	0	0	0	0
AC00390	Air Service Planning	4	725,000	400,000	200,000	200,000	200,000	200,000	1,200,000
AC00401	Parking Garage (Env/Des/Con)	4	36,597,000	776,800	0	0	0	0	776,800
AC00402	AIPxx Twy B6,4,3 Remove (EnvDesCon)	4	100,000	0	0	0	0	0	0
AC00409	Airfield Repairs / Repl	4	1,181,800	608,000	400,000	610,000	953,000	400,000	2,971,000
AC00410	Terminal Repairs / Repl	4	225,000	500,000	500,000	500,000	500,000	500,000	2,500,000
AC00411	Equipt Small Capital	4	202,600	340,800	50,000	50,000	50,000	50,000	540,800
AC00412	Terminal Improvements	4	315,000	300,000	500,000	500,000	500,000	500,000	2,300,000
AC00414	Parking Repairs / Replacements	4	50,000	50,000	50,000	50,000	50,000	50,000	250,000
AC00415	Term Gate 5/7 Impr Des/Con	4	152,000	0	0	0	0	0	0



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430000 - Airports Department									
42042 - Airport Capital									
AM00103	Environmental Site-Old Hammer Field	4	55,000	275,000	125,000	125,000	125,000	125,000	775,000
AM00106	Facilities Repair/Repl Reserve	4	145,000	500,000	500,000	500,000	500,000	500,000	2,500,000
Total for: 42042 - Airport Capital			40,483,300	4,395,600	2,560,000	2,770,000	3,198,000	3,410,000	16,333,600
42045 - Consolidated Facility Chg Fd.									
AC00378	RAC QTA Drainage Construction	4	73,200	0	0	0	0	0	0
Total for: 42045 - Consolidated Facility Chg Fd.			73,200	0	0	0	0	0	0
42048 - CRCF Reserve Fund									
AC00367	CRCF Facility Maintenance	4	83,000	211,400	0	0	0	0	211,400
Total for: 42048 - CRCF Reserve Fund			83,000	211,400	0	0	0	0	211,400
42049 - PFC Capital Fund									
AC00328	Terminal HVAC Replacement	4	0	378,300	0	0	0	0	378,300
AC00342	Terminal Restrooms (Des/Const)	4	45,000	33,000	0	0	0	0	33,000
AC00354	Bag Claim Walk Remodel	4	16,000	10,500	0	0	0	0	10,500
AC00364	Terminal Boilers Replacement	4	1,400	48,700	0	0	0	0	48,700
AC00366	Airfield Perim Fence Ph1	4	110,000	106,000	0	0	0	0	106,000
AC00368	Passenger Facility Charge (PFC) Administration	4	0	83,000	0	0	0	0	83,000
AC00369	Term Public Address System	4	361,000	214,000	0	0	0	0	214,000
AC00370	Terminal Cntrs Monitors	4	3,400	65,700	0	0	0	0	65,700
AC00371	Comm Aviation Lighting	4	34,600	18,400	0	0	0	0	18,400
AC00372	Terminal Roof Renovation	4	326,000	209,000	0	0	0	0	209,000
AC00400	PFC 4 Administration Costs	4	100	7,000	0	0	0	0	7,000
AC00408	PFC Administration Costs	4	126,200	23,900	0	0	0	0	23,900



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Project	Name	District	Capital Projects FY 2021 Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
430000 - Airports Department									
42049 - PFC Capital Fund									
AC00416	Broom Sweeper	4	450,000	50,000	0	0	0	0	50,000
AC20013	Airfield Perim Fence Ph2	4	0	0	1,600,000	0	0	0	1,600,000
Total for: 42049 - PFC Capital Fund			1,473,700	1,247,500	1,600,000	0	0	0	2,847,500
42051 - Terminal/FIS Project									
AC00413	Terminal/FIS Expansion	4	1,500,000	76,000,000	0	0	0	0	76,000,000
Total for: 42051 - Terminal/FIS Project			1,500,000	76,000,000	0	0	0	0	76,000,000
Total for: 430000 - Airports Department			44,518,900	123,552,100	8,101,100	19,181,100	19,609,100	19,821,100	190,264,500
440000 - Convention Cntr & Stadium Dept									
47003 - Stadium Capital									
CC00027	Stadium Capital Improvements	3	0	1,612,500	0	0	0	0	1,612,500
Total for: 47003 - Stadium Capital			0	1,612,500	0	0	0	0	1,612,500
47004 - Stadium Capital Reserve									
CC00027	Stadium Capital Improvements	3	223,300	1,345,100	0	0	0	0	1,345,100
Total for: 47004 - Stadium Capital Reserve			223,300	1,345,100	0	0	0	0	1,345,100
Total for: 440000 - Convention Cntr & Stadium Dept			223,300	2,957,600	0	0	0	0	2,957,600
450000 - FAX Department									
22505 - Measure C Transit									
FC00050	Bus Purchase Fixed Route =40'	M	93,200	110,000	0	0	0	0	110,000
Total for: 22505 - Measure C Transit			93,200	110,000	0	0	0	0	110,000

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450000 - FAX Department									
43525 - FAX Capital									
FC00001	Non-Revenue Support Vehicles	M	16,300	110,000	0	0	0	0	110,000
FC00007	Planning Projects	0	0	100,000	100,000	100,000	100,000	100,000	500,000
FC00019	Passenger Amenities	M	54,600	200,000	0	0	0	0	200,000
FC00020	Resurface Bus Maintenance Yard	3	0	50,000	0	0	0	0	50,000
FC00026	Planning	M	32,500	368,800	0	0	0	0	368,800
FC00036	Bldg and Facility Maintenance	3	39,400	550,000	0	0	0	0	550,000
FC00050	Bus Purchase Fixed Route =40'	M	0	126,000	0	0	0	0	126,000
Total for: 43525 - FAX Capital			142,800	1,504,800	100,000	100,000	100,000	100,000	1,904,800
43538 - Prop 1B-CTSGP Transit Sec Grnt									
FC00085	FY16-17 Prop1B-CTSGP Sec Prjct	0	34,900	0	0	0	0	0	0
Total for: 43538 - Prop 1B-CTSGP Transit Sec Grnt			34,900	0	0	0	0	0	0
43539 - FTA 5310 Grants (FY07-08 fwd)									
FC00053	Paratransit Vehicles & Equip	M	912,000	1,557,000	0	350,000	0	350,000	2,257,000
Total for: 43539 - FTA 5310 Grants (FY07-08 fwd)			912,000	1,557,000	0	350,000	0	350,000	2,257,000
43542 - Prop 1B-PTMISEA Transit Sec Grant									
FC00068	FY09-10 Prop1B-PTMISEA Project	M	110,000	660,000	0	0	0	0	660,000
FC00069	FY10-11 Prop 1B-PTMISEA Project	M	350,000	4,027,200	0	0	0	0	4,027,200
FC00087	FY14-15 Prop1B-PTMISEA Project	M	1,255,100	4,014,000	0	0	0	0	4,014,000
Total for: 43542 - Prop 1B-PTMISEA Transit Sec Grant			1,715,100	8,701,200	0	0	0	0	8,701,200
43548 - FTA Small Starts Grant									
FC00070	BRT-Bus Rapid Transit Phase 1	M	464,000	400,000	0	0	0	0	400,000
Total for: 43548 - FTA Small Starts Grant			464,000	400,000	0	0	0	0	400,000



City of Fresno

FY 2022 - FY 2026 Capital Improvement Program

Department / Fund / Project

Run Date: 9/27/21

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Project	Name	District	Capital Projects FY 2021 Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
450000 - FAX Department									
43550 - FY11 FTA 5307 Grant CA-90-Y843									
FC00019	Passenger Amenities	M	73,300	32,000	0	0	0	0	32,000
Total for: 43550 - FY11 FTA 5307 Grant CA-90-Y843			73,300	32,000	0	0	0	0	32,000
43551 - FY10-FY12 Federal CMAQ									
FC00078	Transit Signal Prioritization	M	315,300	600,000	0	0	0	0	600,000
Total for: 43551 - FY10-FY12 Federal CMAQ			315,300	600,000	0	0	0	0	600,000
43552 - FY10 FTA 5308 Grant CA-58-0007									
FC00059	Circulator	3	4,500	10,000	0	0	0	0	10,000
Total for: 43552 - FY10 FTA 5308 Grant CA-58-0007			4,500	10,000	0	0	0	0	10,000
43553 - FY2012 FTA 5307 Grant CA-90-Y947									
FC00019	Passenger Amenities	M	21,300	21,700	0	0	0	0	21,700
Total for: 43553 - FY2012 FTA 5307 Grant CA-90-Y947			21,300	21,700	0	0	0	0	21,700
43558 - TIRCP Grants-State Cap&Trade									
FC00092	TIRCP - HFN Imprvmnts & Vehics	0	1,543,000	4,180,000	0	0	0	0	4,180,000
FC00093	TIRCP - SW Community Connector	0	0	9,490,000	0	5,000,000	0	5,000,000	19,490,000
Total for: 43558 - TIRCP Grants-State Cap&Trade			1,543,000	13,670,000	0	5,000,000	0	5,000,000	23,670,000
43560 - FY13 5339 Grant CA-2016-##									
FC00030	CNG Bus Rehab	3	245,500	652,000	0	0	0	0	652,000
FC00036	Bldg and Facility Maintenance	3	568,400	9,480,800	1,500,000	0	1,500,000	0	12,480,800
FC00050	Bus Purchase Fixed Route =40'	M	1,400,000	0	0	1,500,000	0	1,500,000	3,000,000
FC00053	Paratransit Vehicles & Equip	M	300,000	300,000	0	0	0	0	300,000



City of Fresno
FY 2022 - FY 2026 Capital Improvement Program
Department / Fund / Project

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Project	Name	District	Capital Projects FY 2021 Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
450000 - FAX Department									
43560 - FY13 5339 Grant CA-2016-##									
Total for: 43560 - FY13 5339 Grant CA-2016-##			2,513,900	10,432,800	1,500,000	1,500,000	1,500,000	1,500,000	16,432,800
43562 - FY15 FTA 5307 Grant CA-90-Z###									
FC00001	Non-Revenue Support Vehicles	M	91,000	69,100	0	0	0	0	69,100
FC00026	Planning	M	30,000	43,100	0	0	0	0	43,100
FC00057	Transit Fac/Station	M	141,500	10,000	0	0	0	0	10,000
FC00090	Transit Asset Management	M	300,000	299,200	0	0	0	0	299,200
Total for: 43562 - FY15 FTA 5307 Grant CA-90-Z###			562,500	421,400	0	0	0	0	421,400
43563 - FY16 FTA 5307 GrantCA-2018-002									
FC00019	Passenger Amenities	M	129,800	220,000	0	0	0	0	220,000
FC00026	Planning	M	150,000	0	0	0	0	0	0
Total for: 43563 - FY16 FTA 5307 GrantCA-2018-002			279,800	220,000	0	0	0	0	220,000
43564 - State Cap & Trade - LCTOP									
FC00019	Passenger Amenities	M	475,000	985,000	250,000	250,000	250,000	250,000	1,985,000
Total for: 43564 - State Cap & Trade - LCTOP			475,000	985,000	250,000	250,000	250,000	250,000	1,985,000
43565 - FY17 FTA 5307 Grant CA-2017-##									
FC00019	Passenger Amenities	M	108,600	116,500	0	0	0	0	116,500
FC00026	Planning	M	264,300	124,200	0	0	0	0	124,200
Total for: 43565 - FY17 FTA 5307 Grant CA-2017-##			372,900	240,700	0	0	0	0	240,700
43566 - FY17 FTA CMAQ Grant CA-2017-##									
FC00019	Passenger Amenities	M	340,000	278,000	0	0	0	0	278,000
Total for: 43566 - FY17 FTA CMAQ Grant CA-2017-##			340,000	278,000	0	0	0	0	278,000



City of Fresno

FY 2022 - FY 2026 Capital Improvement Program

Department / Fund / Project

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Project	Name	District	Capital Projects FY 2021 Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
450000 - FAX Department									
43567 - FY17 FTA 5307 Grant CA-2018-##									
FC00019	Passenger Amenities	M	232,000	495,000	0	0	0	0	495,000
FC00036	Bldg and Facility Maintenance	3	202,500	223,000	0	0	0	0	223,000
Total for: 43567 - FY17 FTA 5307 Grant CA-2018-##			434,500	718,000	0	0	0	0	718,000
43568 - FY19 FTA 5307 Grant CA-2019-##									
FC00019	Passenger Amenities	M	246,000	83,000	0	0	0	0	83,000
FC00026	Planning	M	21,000	99,000	0	0	0	0	99,000
FC00036	Bldg and Facility Maintenance	3	5,000	496,000	0	0	0	0	496,000
FC00050	Bus Purchase Fixed Route =40'	M	1,250,000	0	0	0	0	0	0
Total for: 43568 - FY19 FTA 5307 Grant CA-2019-##			1,522,000	678,000	0	0	0	0	678,000
43569 - SB-1 SGR Grants									
FC00020	Resurface Bus Maintenance Yard	3	0	500,000	0	0	0	0	500,000
FC00024	FAX Radio System	3	0	1,044,700	0	0	0	0	1,044,700
FC00036	Bldg and Facility Maintenance	3	0	1,740,000	1,250,000	0	1,250,000	0	4,240,000
FC00050	Bus Purchase Fixed Route =40'	M	1,150,000	1,200,000	0	1,250,000	0	1,250,000	3,700,000
Total for: 43569 - SB-1 SGR Grants			1,150,000	4,484,700	1,250,000	1,250,000	1,250,000	1,250,000	9,484,700
43570 - FY18 FTA 5339 Grant CA-2019-##									
FC00036	Bldg and Facility Maintenance	3	11,500	1,005,000	0	0	0	0	1,005,000
Total for: 43570 - FY18 FTA 5339 Grant CA-2019-##			11,500	1,005,000	0	0	0	0	1,005,000
43571 - FY20 FTA 5307 Grant CA-2020-##									
FC00019	Passenger Amenities	M	41,600	137,200	100,000	100,000	0	0	337,200



City of Fresno
FY 2022 - FY 2026 Capital Improvement Program
Department / Fund / Project

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Project	Name	District	Capital Projects FY 2021 Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
450000 - FAX Department									
43571 - FY20 FTA 5307 Grant CA-2020-##									
FC00026	Planning	M	0	400,000	50,000	50,000	0	0	500,000
FC00036	Bldg and Facility Maintenance	3	0	800,000	1,250,000	1,250,000	0	0	3,300,000
FC00050	Bus Purchase Fixed Route =40'	M	0	100,000	100,000	100,000	0	0	300,000
Total for: 43571 - FY20 FTA 5307 Grant CA-2020-##			41,600	1,437,200	1,500,000	1,500,000	0	0	4,437,200
43572 - FY21 FTA 5307 Grant CA-2021-##									
FC00019	Passenger Amenities	M	21,100	149,800	0	100,000	100,000	0	349,800
FC00026	Planning	M	0	300,000	0	100,000	100,000	0	500,000
FC00036	Bldg and Facility Maintenance	3	0	650,000	0	1,675,000	1,675,000	0	4,000,000
Total for: 43572 - FY21 FTA 5307 Grant CA-2021-##			21,100	1,099,800	0	1,875,000	1,875,000	0	4,849,800
43573 - FTA CARES Act Grant CA-2021-##									
FC00050	Bus Purchase Fixed Route =40'	M	1,103,400	100,000	0	0	0	0	100,000
Total for: 43573 - FTA CARES Act Grant CA-2021-##			1,103,400	100,000	0	0	0	0	100,000
43574 - CCI-Clean Mobility ProgFunding									
FC00026	Planning	M	8,500	42,500	0	0	0	0	42,500
Total for: 43574 - CCI-Clean Mobility ProgFunding			8,500	42,500	0	0	0	0	42,500
43575 - HOPE - FTA Planning									
FC00049	Intermodal Facility	5	0	720,000	0	0	0	0	720,000
Total for: 43575 - HOPE - FTA Planning			0	720,000	0	0	0	0	720,000
43576 - FY22 FTA 5307 Grant CA-2021-##									
FC00019	Passenger Amenities	M	0	250,000	0	137,500	137,500	0	525,000
FC00026	Planning	M	0	250,000	0	100,000	100,000	0	450,000



City of Fresno
FY 2022 - FY 2026 Capital Improvement Program
Department / Fund / Project

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Project	Name	District	Capital Projects FY 2021 Estimate	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	2026 Capital Projects	5 Year Project Total
450000 - FAX Department									
43576 - FY22 FTA 5307 Grant CA-2021-##									
FC00036	Bldg and Facility Maintenance	3	0	1,450,000	0	1,950,000	1,950,000	0	5,350,000
Total for: 43576 - FY22 FTA 5307 Grant CA-2021-##			0	1,950,000	0	2,187,500	2,187,500	0	6,325,000
43577 - FTA CRRSAA Grant CA-2021-##									
FC00036	Bldg and Facility Maintenance	3	0	327,000	0	0	0	0	327,000
FC00054	Security Equipment Purchase	M	0	953,000	0	0	0	0	953,000
Total for: 43577 - FTA CRRSAA Grant CA-2021-##			0	1,280,000	0	0	0	0	1,280,000
43592 - Transit Asset Maintenance									
FC00036	Bldg and Facility Maintenance	3	766,000	500,000	0	0	0	0	500,000
Total for: 43592 - Transit Asset Maintenance			766,000	500,000	0	0	0	0	500,000
Total for: 450000 - FAX Department			14,922,100	53,199,800	4,600,000	14,012,500	7,162,500	8,450,000	87,424,800
Grand Total			220,593,600	540,937,200	258,863,300	199,542,600	114,553,200	118,243,000	1,232,139,300

FY 2021-2022 Adopted Budget

General Information

The San Joaquin Valley was first inhabited by the Yokuts and Miwok people thousands of years ago. These original inhabitants engaged in trade with other California indigenous tribes as well as cultivated the Central Valley's fertile land. Located in the heart of California, Fresno is the Central Valley's largest metropolitan city. Fresno, once a dry desert, was discovered during a search by Spaniards for suitable mission sites. In 1846, this area became the property of the United States as a result of the Mexican War. Named for the abundant ash trees lining the San Joaquin River, Fresno was founded in 1872 as a railway station of the Central Pacific Railroad before it was incorporated in 1885.

Today, Fresno features 116.48 square miles of great locations. Fresno serves as the financial, trade, commercial, and educational center for Central California.

Population

As of January 1, 2020, the population of Fresno is 545,769, making it the fifth most populous city in the State of California and 34th most populous in the nation. The City is part of the Fresno Clovis metropolitan area, which is the second largest metropolitan area in the Central Valley after Sacramento.

Commerce and Industry

The Greater Fresno Area Chamber of Commerce is one of the largest in California with a membership of over 1,400 businesses. To encourage the growth and economic development of the greater Fresno area, Chamber committees provide members with the opportunity to participate and provide input on key issues. Chamber leadership is intensely involved throughout the wider community, encouraging vision, cooperation and consistency in long-range regional planning and decision-making. Events, projects and programs are designed and implemented to enhance the economic development of the greater Fresno area. The Chamber develops information resources that are vital to regional, state and national business development.

Taxes

Sales and Use Tax: The statewide base sales and use tax rate is 7.25 percent. California has many special taxing jurisdictions (districts), which are funded by sales and use tax that is added to the base rate. Fresno's current tax rate stands at 7.98 percent.

Property Taxes: Property subject to general property taxation in Fresno County is assessed at its full cash value. The tax rate for Fresno County is approximately 0.82 percent. The rate varies, based on the Tax Rate Area in which the property is located.

General Information

Labor Force

Fresno's unemployment rate has increased between February 2019 and February 2020. Areas with seasonal economies, such as

Fresno's agriculture industry, tend to have higher unemployment. As of February 2020, the current unemployment rate for the City of Fresno is 12.1%.

Demographic and Economic Statistics					
Calendar Year	Population	Personal Income	Per Capital Personal Income	Unemployment Rate	Area Square Miles
2011	500,121	\$ 31,353,987,000	\$ 33,321	16.53%	112.29
2012	505,009	32,728,837,000	34,539	15.14%	113.04
2013	508,453	33,354,677,000	34,886	13.25%	113.13
2014	515,609	35,172,162,000	36,448	11.58%	113.13
2015	520,159	37,359,815,000	38,323	10.20%	114.20
2016	520,453	39,295,335,000	40,101	9.50%	114.34
2017	525,832	41,024,000,000	41,470	8.48%	114.67
2018	538,330	42,842,800,000	43,084	7.50%	115.21
2019	536,683	45,445,944,000	45,487	7.30%	116.48
2020	545,769	Not yet available	Not yet available	12.12%	116.48

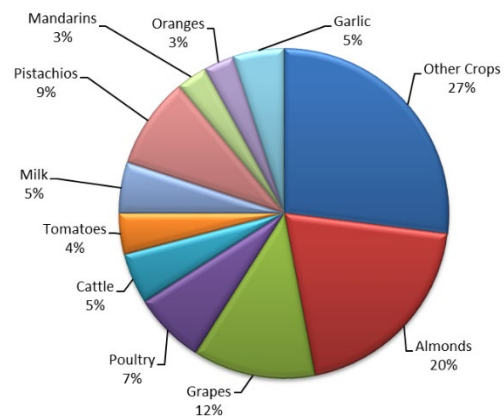
Sources: Population Information - State of California Department of Finance, Demographic Research Unit
Unemployment Information - CA EDD, Labor Market Information Division
Per Capital Income and Personal Income - Bureau of Economic Analysis (BEA)

Notes: Personal and Per Capital Income information pertains to Fresno, CA Metropolitan Statistical Area and the 2019 income values are estimates as of November 2020. The FY 2020 unemployment rate is the average of the first 10 months of calendar year 2020 as provided by the CA EDD as of November 2020.

Principal Employers (Public & Private Sector)		
Employer	Industry	Employees
Fresno Unified School District	Education	10,552
Community Regional Medical Center	Medical Care	8,600
County of Fresno	Government	7,773
Clovis Unified School District	Education	6,400
Internal Revenue Service	Government	5,000
City of Fresno	Government	3,575
Amazon.com, Inc	Distribution	3,500
Saint Agnes Medical Center	Medical Care	2,800
California State University, Fresno	Education	2,543
State Center Community College	Education	2,329

Source: CA Employment Development Department

2019 Diversified Agricultural Base



Pension Funding Status

City's Pension Systems are Well-Funded

- The City maintains two retirement systems for its employees, which are administered by the City of Fresno Retirement Boards:
 - Fire & Police Retirement System (FPRS) has 1,095 active members in two tiers as of the year ended June 30, 2020.
 - Employees Retirement System has 2,288 active members as of the year ended June 30, 2020.
- The City levies taxes in the amount of \$0.032438 per \$100 of assessed valuation to fund pension obligation:
 - Tax override validated in 1983 & meets requirement of the Huntington Beach decision.

Fire and Police Retirement System				
Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability Entry Age (b)	Prefunded (Unfunded) AAL (b-a)	Funded Ratio (a/b)
6/30/2011	1,022,996	917,941	105,055	111.4
6/30/2012	1,003,929	952,866	51,063	105.4
6/30/2013	1,061,399	997,836	63,563	106.4
6/30/2014	1,142,649	1,006,028	136,621	113.6
6/30/2015	1,220,269	1,019,916	200,353	119.6
6/30/2016	1,276,604	1,067,416	209,188	119.6
6/30/2017	1,354,974	1,131,348	223,626	119.8
6/30/2018	1,437,725	1,194,731	241,994	120.3
6/30/2019	1,495,023	1,277,749	217,274	117.0
6/30/2020	1,547,641	1,331,146	216,495	116.3

Employees Retirement System				
Actuarial Valuation Date	Valuation Value of Assets (a)	Actuarial Accrued Liability Entry Age (b)	Prefunded (Unfunded) AAL (b-a)	Funded Ratio (a/b)
6/30/2011	920,217	791,105	129,112	116.3
6/30/2012	891,366	871,958	19,408	102.2
6/30/2013	933,722	934,947	(1,225)	99.9
6/30/2014	993,641	950,274	43,367	104.6
6/30/2015	1,049,093	960,364	88,729	109.2
6/30/2016	1,087,125	976,909	110,216	111.3
6/30/2017	1,145,061	1,013,684	131,377	113.0
6/30/2018	1,202,691	1,407,692	154,999	114.8
6/30/2019	1,238,651	1,106,660	131,991	111.9
6/30/2020	1,269,173	1,155,060	114,113	109.9

*Source: Actuarial Valuation Reports dated June 30, 2020. (\$ in '000s)

*For CAFR purposes, the actuarial assumption used to compute contributions requirements and to determine funding status are based upon the prior year's valuation (2020). The table above includes the most current evaluation (2020), which has not yet been formally adopted by the City, and is presented for management comparative purposes only.

	Employees Retirement System	Fire & Police Retirement System
2019 Valuation Value Investment Return	6.29%	6.13%
2020 Valuation Value Investment Return	5.60%	5.50%
2019 Ratio of Valuation Value of Assets to Actuarial Accrued Liabilities	111.9%	117.0%
2020 Ratio of Valuation Value of Assets to Actuarial Accrued Liabilities	109.9%	116.3%
2019 Employer Contribution Rate	13.03%	22.82%
2020 Employer Contribution Rate	13.35%	22.56%
2019 Aggregate Member Rate	9.04%	8.99%
2020 Aggregate Member Rate	9.49%	8.98%

*Source: Actuarial Valuation and Review as of June 30, 2020.

Fire & Police Retirement System Notes:

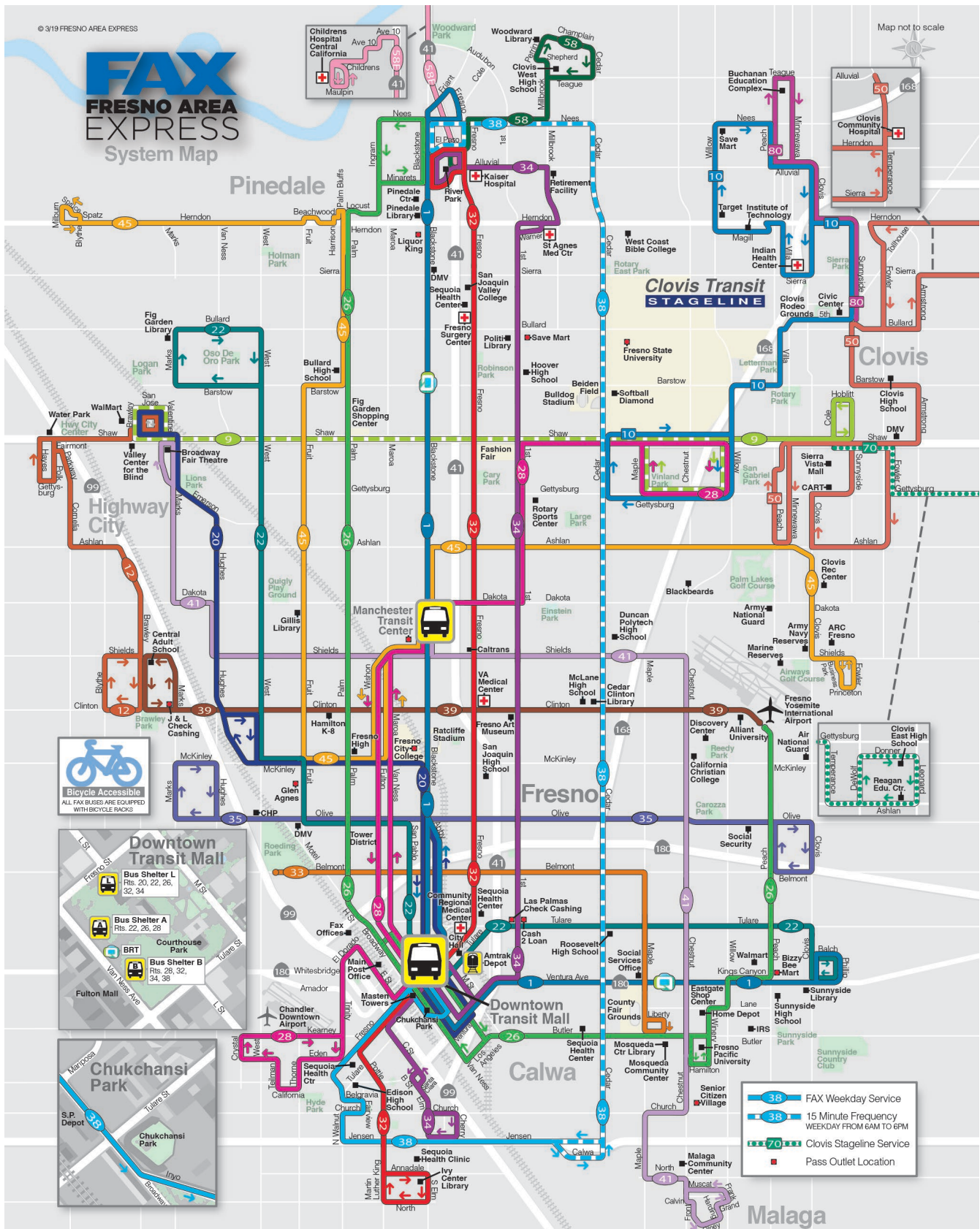
- Employer Contribution Rate based on projected fiscal year 2021/2022 annual payroll for active non-DROP and Drop Members of \$121,734.
- Aggregate Member Rate based on projected fiscal year 2021/2022 annual payroll for members not in the DROP of \$109,115.

Employees Retirement System Notes:

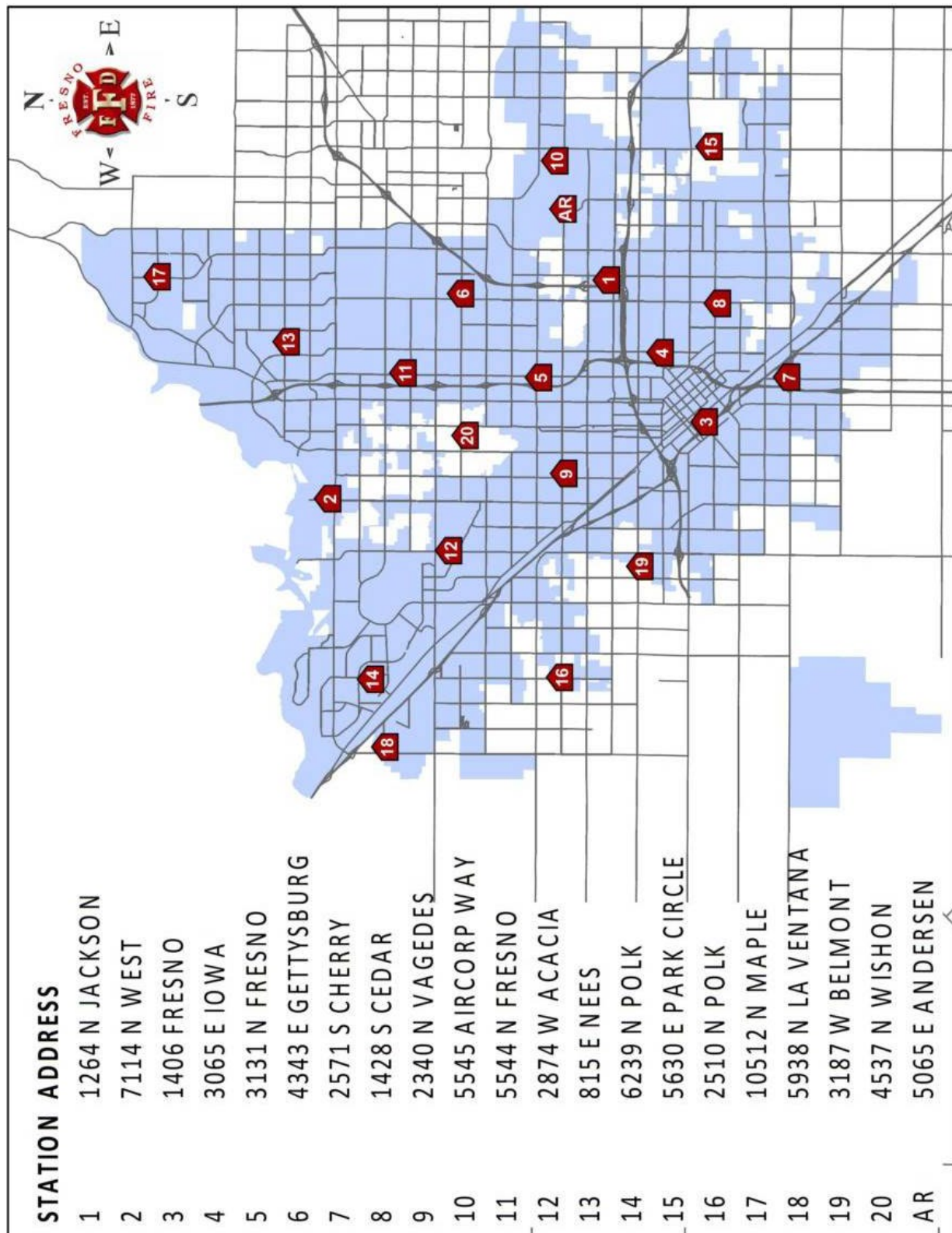
- Employer Contribution Rate based on projected fiscal year 2021/2022 annual payroll for active non-DROP and DROP members of \$161,436.
- Aggregate Member Rate based on projected fiscal year 2021/2022 annual payroll for members not in the DROP of \$136,451.

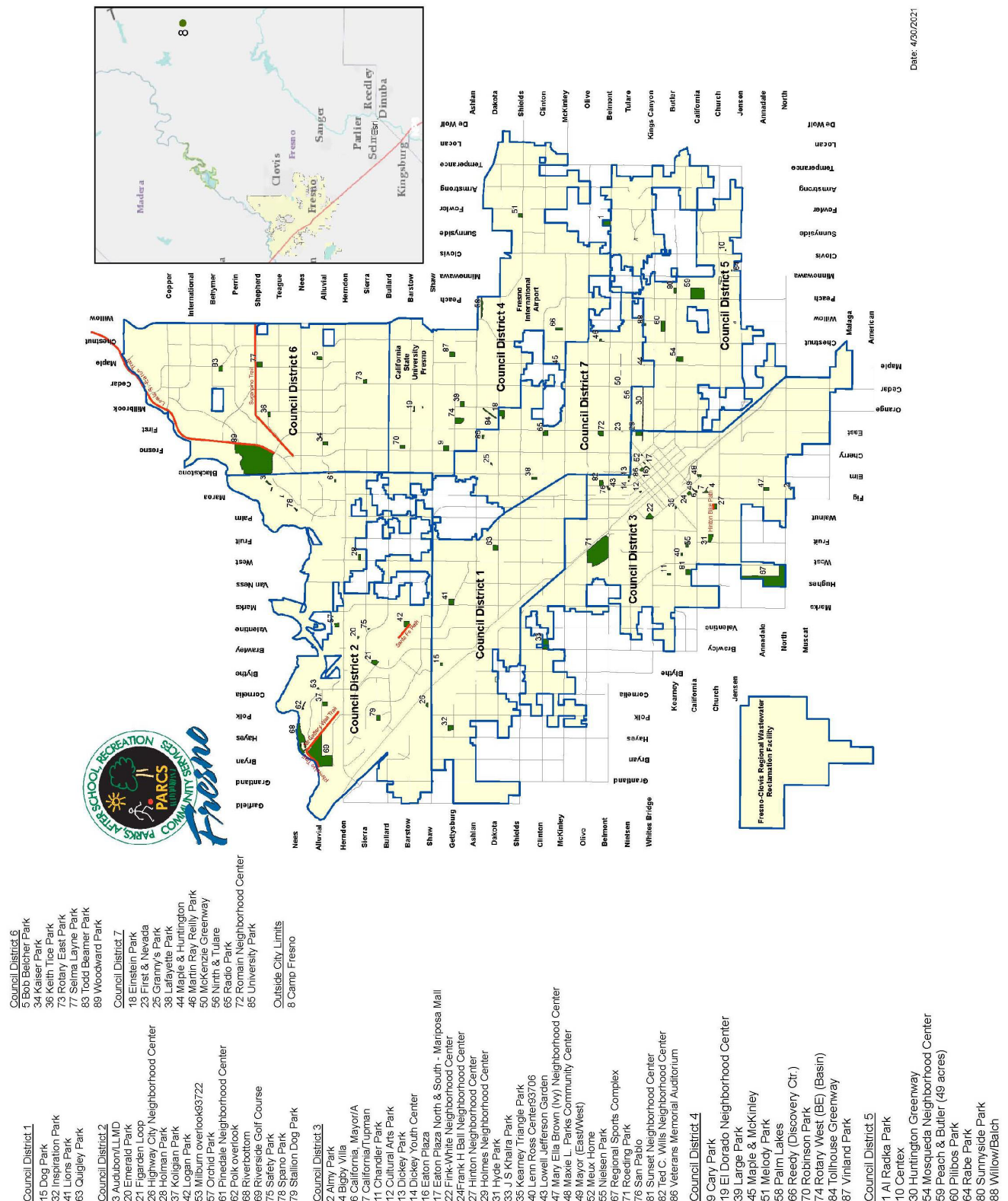
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Transportation (FAX) Bus Systems



Fire Stations







Interfund Transfer Detail

FROM:		TO:			
Fund Name	Fund	Amount	Fund Name	Fund	Description
General Fund Transfers					
Debt Service					
General Fund	10101	(2,159,000)	Conf/Selland Debt Service	43010	New Exhibit Hall
General Fund	10101	(3,197,500)	Stadium Debt Service	47001	Multi-Purpose Stadium
General Fund	10101	(2,969,200)	Lease Revenue Bonds Series 2005	70206	No Neighborhood Left Behind Projects
General Fund	10101	(92,800)	City Hall Refinance Debt Service	70201	City Hall Chiller
General Fund	10101	(2,985,600)	Conf/Selland Debt Service	43010	Convention Center Improvement Projects
General Fund	10101	(895,100)	Parks Impact Bond Debt Service	70210	Parks Improvement Projects
General Fund	10101	(1,211,200)	Public Safety Impact Fee Bond Debt Svc	70211	Public Safety Improvement Projects
General Fund	10101	(165,700)	PD Chiller Replacement Debt	70212	PD Chillers
General Fund	10101	(1,696,000)	Bee Building-Granite Park Debt Service	70213	Fresno Bee Building/Met
General Fund	10101	(668,200)	Bee Building-Granite Park Debt Service	70213	Granite Park
General Fund	10101	(2,683,600)	Lease Revenue Bonds Series 2004	70205	Various Capital Improvements & CC Parking Garage
General Fund	10101	(134,400)	California Infrastructure Bank Loan	70104	Roeding Business Park/RDA
Other Transfers In/Out					
General Fund	10101	(125,000)	Granite Park	21503	Security, Maintenance costs, CAM fees
General Fund	10101	(1,045,600)	Convention Center Operating	43001	To fund operations
General Fund	10101	(100,000)	Convention Center Operating	43001	Parking garage event revenues
General Fund	10101	(544,300)	Solid Waste Operating	41001	Commercial-Landfill operations obligations
General Fund	10101	(302,100)	Commercial Solid Waste	41003	Commercial-Capital Landfill obligations
General Fund	10101	(50,900)	Solid Waste Operating	41001	Commercial-Operations Obligations
General Fund	10101	(334,400)	Fresno Metropolitan Museum	21502	Loan fees, Legal fees and tenant improvements
P.O.S.T.	24005	(330,000)	General Fund	10101	Regional Training Center Debt Service payment

FROM:		TO:			
Fund Name	Fund	Amount	Fund Name	Fund	Description
General Fund Transfers Continued					
Other Transfers In/Out Continued					
General Fund	10101	(141,300)	Santa Fe Depot Facility Fund	24068	Facility Maintenance
Art, Park, Entertain & Sports	24041	(100,000)	General Fund	10101	ADA Convention Center Capital Projects
General Fund	10101	(783,300)	Public Safety Radio Comm Upgrade	54006	Microwave Data & Radio Console
General Fund	10101	(296,800)	Wastewater Rate Stabilization	40501	Loan Repayment
General Fund	10101	(351,200)	Wastewater Enterprise	40501	Loan Repayment
General Fund	10101	(50,000)	Stadium Capital Reserve	47004	Stadium Capital Contribution
General Fund	10101	(150,000)	Stadium Operating Fund	47002	Parking Revenues
General Fund	10101	(300,000)	Stadium Operating Fund	47002	Stadium Utilities
Asset Sale Reserve Fund	10310	(593,000)	General Fund	10101	To fund 8 Emergency Dispatcher positions
General Fund	10101	(400,000)	27 th Pay Period Reserve	10302	Fund 27 th Pay Period in FY 2028
General Fund	10101	(1,019,500)	Housing General Fund	10502	Funding for 2 nd CDBG repayment
General Fund	10101	(502,400)	Community Benefit Fund	10317	Per FMC Section 7-1404
General Fund	10101	(1,120,600)	Animal Shelter Bond Debt Serv	70214	Animal Control Facility
General Fund	10101	(1,500,000)	Housing General Fund	10502	Housing Trust Fund
General Fund	10101	(3,000,000)	Housing General Fund	10502	Acquire Blackstone/Clinton Parcel Multi-Fam Housing
Airports Department					
FYI Revenue	42003	(21,848,700)	FYE Enterprise	42001	FYI operating expenses
FYI Revenue	42003	(1,021,800)	FYI 2013 Revenue Bond Fund	42037	Debt Service
FYI Revenue	42003	(1,663,700)	Series 2007 Bond Bund	42038	CFCs applied to debt service
FYI Revenue	42003	(1,997,800)	IBank Bond Debt Service Fund	42050	Debt Service
FYI Revenue	42003	(8,833,400)	FYI – Surplus Revenue	42008	Surplus funds from operations deposited
FYI – Surplus Revenue	42008	(1,171,000)	Airports Projects Administration	42044	Overhead revenue net
FYI – Surplus Revenue	42008	(137,700)	Chandler Operating	42501	Chandler operating
FYI – Surplus Revenue	42008	(3,618,800)	Airport Capital	42042	Capital Projects paid with Airport revenue

FROM:			TO:		
Fund Name	Fund	Amount	Fund Name	Fund	Amount

Airports Department Continued

FYI – Surplus Revenue	42008	(776,800)	Airport Capital	42042	776,800
FYI – Surplus Revenue	42008	(1,100)	Airport Federal Grants	42040	1,100
FYI – Surplus Revenue	42008	(185,800)	PFC Capital Fund	42049	185,800
FYI – Surplus Revenue	42008	(1,592,300)	Airport Federal Grants	42040	1,592,300
FYI – Surplus Revenue	42008	(1,000,000)	IBank Bond Sinking Fund	42053	1,000,000
FYI PFC Passenger Facility Charge	42021	(1,600,000)	FYI 2013 Revenue Bond Fund	42037	1,600,000
FYI PFC Passenger Facility Charge	42021	(3,114,000)	Airport Federal Grants	42040	3,114,000
FYI PFC Passenger Facility Charge	42021	(1,061,700)	PFC Capital Fund	42049	1,061,700
Airports Measure C	42046	(4,500)	Airport Federal Grants	42040	4,500

Finance Department

Utility Billing & Collection	52507	(148,800)	Water ACP	52508	148,800
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PARCS

Parks Special Projects	24017	(121,800)	Camp Fresno Capital Impr	44502	121,800
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Public Utilities Department

DBCP Recovery Fund	40110	(436,000)	Water Enterprise Fund	40101	436,000
UGM Water Funds	UGM	(11,500)	UGM Bond Debt Serv Area 501	40152	11,500
UGM Water Funds	UGM	(125,000)	UGM Bond Debt Serv Area 101	40148	125,000
Water Enterprise Fund	40101	(1,358,400)	SRF Kings River Pipeline Loan	40161	1,358,400
Water Enterprise Fund	40101	(1,330,600)	SRF Friant Kern Canal Pipeline	40184	1,330,600
Water Enterprise Fund	40101	(1,261,700)	SRF SSEWTF Loan	40188	1,261,700
Water Enterprise Fund	40101	(1,565,000)	TCP Settlement Fund	40197	1,565,000
Sewer Sys Rate Stblztn - Conn Fee	40510	(2,500,000)	Waste Water Connection Fee	40502	2,500,000

Interfund Transfer Detail

FROM:		TO:			
Fund Name	Fund	Amount	Fund Name	Fund	Description
Public Utilities Department Continued					
UGM Fowler Sever Trunk Fee	40516	(100,000)	Wastewater Enterprise	40501	To fund Debt Service obligation
Sewer Non Domestic Waste	40530	(60,000)	Wastewater Enterprise	40501	Reimb for FOG Station from Non Dom Waste Rev
Water Enterprise Fund	40101	(415,800)	Prop1 PCE Contamination Grant	40209	Reimburse interest expense not covered by loan
Residential Solid Waste Reserve	41012	(9,924,700)	Solid Waste Enterprise	41001	To fund 45 Day Cash Reserve & Conv Center
Residential Solid Waste Reserve	41012	(302,100)	City Landfill Closure	41003	To fund Landfill Capital project
Water Enterprise Fund	40101	(1,011,300)	SRF Regnl Transmssn Mains Loan	40162	Reimburse interest expense not covered by loan
Water Enterprise Fund	40101	(1,095,000)	DPU O&M Facility Fund	55003	Mandated Loan Reserves
Water Enterprise	40101	(2,317,700)	DPU O&M Facility Fund	55003	DPU Facility Capital Cost.
Water Enterprise Fund	40101	(1,095,000)	Reserve Fund-SRF KRP Loan	40207	DPU Facility Operating Costs
Water Enterprise Fund	40101	(254,700)	Reserve Fund-SRF RTM Loan	40205	Mandated Loan Reserves
Water Enterprise Fund	40101	(85,200)	Reserve Fund-SRF FKCP Loan	40206	Mandated Loan Reserves
Water Enterprise Fund	40101	(707,900)	Reserve Fund-SRF SESWTF Loan	40208	Mandated Loan Reserves
Water Enterprise Fund	40101	(805,000)	Water Fleet Replacement	40204	Vehicle Depreciation Collection
Solid Waste Enterprise	41001	(2,890,000)	SW Vehicle Replacement	41013	Vehicle Depreciation Collection
Wastewater Enterprise	40501	(3,306,200)	Wastewater Vehicle Replacement	40537	Vehicle Depreciation Collection
Wastewater Enterprise	40501	(380,000)	DPU O&M Facility Fund	55003	DPU Facility Operating Costs
Waste Water Connection Fee	40502	(2,500,000)	Sewer Sys Rate Stabiliz-Con Fee	40510	Capital Improvements Reserve
Wastewater Sewer Fac Use	40523	(675,000)	Sewer Sys Rate Stabiliz-Con Fee	40510	Capital Improvements Reserve
1993 Bond Debt Service Fund	40531	(1,350,000)	Wastewater Enterprise	40501	Repayment of Debt Service
Public Works Transfers (Non-General Fund related)					
General Fund	10101	(242,600)	Santa Fe Depot Facility Fund	24068	Santa Fe Depot Facilities Costs
General Fund	10101	(138,600)	Calif Infrastructure Economic Develop B	70104	2008 Parks Debt Service
Prop. 111 - Special Gas Tax	20102	(42,700)	Federal Grants Public Works	22048	Grant Match

FROM:			TO:		
Fund Name	Fund	Amount	Fund Name	Fund	Amount
Public Works Transfers (Non-General Fund related) Continued					
UGM Police Citywide Facil Fees	31586	(631,200)	Public Safety Impact Fee Bond Debt Svc	70211	631,200
UGM Police Citywide Facil Fees	31586	(30,000)	2008 PD Revenue Bonds-Phase	30140	30,000
UGM-Bond Debt Serv Area 101-S	40148	(125,000)	Water Enterprise Fund	40101	125,000
UGM Bond Debt Serv Area 501s	40152	(11,500)	Water Enterprise Fund	40101	11,500
Fowler Sewer Trunk Fee	40516	(100,000)	Wastewater Enterprise	40501	100,000
Community Sanitation Operating	41501	(1,447,700)	Solid Waste Enterprise	41001	1,447,700
Transportation/FAX Department					
Measure C Transit	22505	(2,496,100)	Federal Operating	43504	2,496,100
Transit Local Match Reserve	43503	(99,500)	FAX Capital	43525	99,500
Transit Local Match Reserve	43503	(311,400)	FTA 5310 Grants (FY07-08 fwd)	43539	311,400
Transit Local Match Reserve	43503	(2,024,100)	Prop 1B – PTMISEA Transit Grant	43542	2,024,100
Transit Local Match Reserve	43503	(117,800)	FTA Small Starts Grant – BRT	43548	117,800
Transit Local Match Reserve	43503	(1,400)	FY11 FTA 5307 Grant CA-90-Y843	43550	1,400
Transit Local Match Reserve	43503	(120,000)	FY10-FY12 Federal CMAQ	43551	120,000
Transit Local Match Reserve	43503	(3,300)	FY12 FTA5307 Grant CA-90-Y947	43553	3,300
Transit Local Match Reserve	43503	(2,086,600)	FTA 5339 Grants – FY13 Fwd	43560	2,086,600
Transit Local Match Reserve	43503	(84,300)	FY15 FTA 5307 Grant CA-2017-081	43562	84,300
Transit Local Match Reserve	43503	(29,000)	FY16 FTA 5307 Grant CA-2018-002	43563	29,000
Transit Local Match Reserve	43503	(24,100)	FY17 FTA 5307 Grant CA-2018-006	43565	24,100
Transit Local Match Reserve	43503	(31,900)	FTA CMAQ Grant CA-2018-004	43566	31,900
Transit Local Match Reserve	43503	(143,300)	FY18 FTA 5307 Grant CA-2018-##	43567	143,300
Transit Local Match Reserve	43503	(135,600)	FY19 FTA 5307 Grant CA-2019-##	43568	135,600
Transit Local Match Reserve	43503	(287,400)	FY20 FTA 5307 Grant CA-2020-##	43517	287,400
Transit Local Match Reserve	43503	(220,000)	FY21 FTA 5307 Grant CA-2021-##	43572	220,000
Transit Local Match Reserve	43503	(144,000)	HOPE – FTA Planning	43575	144,000
Transit Local Match Reserve	43503	(1,159,500)	FY22 FTA 5307 Grant CA-2021-##	43576	1,159,500

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Legal Debt Margin Information

CITY OF FRESNO, CALIFORNIA

LEGAL DEBT MARGIN INFORMATION

LAST TEN FISCAL YEARS

(Dollars in Thousands)

Legal Debt Limit Calculation for Fiscal Year 2020

Assessed Value	\$38,558,581
Debt Limit (20% of assessed value, pursuant to City Charter)	7,711,716
Debt applicable to the limit:	
General obligation bonds ¹	-
Less amount set aside for repayment of general obligation debt	-
Total net debt applicable to limit	-
Legal debt margin	<u>\$7,711,716</u>

Fiscal Year	Debt Limit	Total Net Debt Applicable to Limit	Legal Debt Margin	Total Net Debt Applicable to the Limit as a Percentage of Debt Limit
2011	5,606,816	-	5,606,816	0.00%
2012	5,465,460	-	5,465,460	0.00%
2013	5,391,497	-	5,391,497	0.00%
2014	5,640,685	-	5,640,685	0.00%
2015	6,016,695	-	6,016,695	0.00%
2016	6,305,285	-	6,305,285	0.00%
2017	6,588,227	-	6,588,227	0.00%
2018	6,890,781	-	6,890,781	0.00%
2019	7,322,640	-	7,322,640	0.00%
2020	7,711,716	-	7,711,716	0.00%

Source: Assessed Valuation Information - County of Fresno, Tax Rate Book

Notes: The City's Judgment and Pension obligation bonds were the result of legal judgments that were financed to be paid out over a period of time. Per Article XVI, Section 18 of the California Constitution "obligations imposed by law" are deemed exceptions to the debt limit.

Process to Ensure Budget Accuracy

The following steps have been taken by the Budget Division to ensure the accuracy of the financial numbers found in this FY 2022 Budget document.

The Data is System Generated

The FY 2019 and 2020 Actual data contained in the financial section of each department was downloaded directly from the Budget Formulation and Management system (BFM). BFM obtains all financial actuals via direct uploads from the City's PeopleSoft financial system.

Numbers are Checked Back to the BFM System

The FY 2021 Amended and FY 2022 revenues and expenditures were checked and footed to the BFM system.

"Balanced Budget" Verification

The revenues and total expenditures were then checked against each other to ensure that they "balance" with consideration given for system rounding. A budget is in balance when the amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

Manual Departmental Verification

Each department's information was again verified, respectively, by a Budget Analyst. The numbers were then "second-setted" (double checked) by a second Analyst.

The Budget Office understands the utmost importance of accurate historical budget presentation and we are continually implementing improvement processes to ensure precision.

Budget Policies

Budget Control

The City operates under the strong-Mayor form of government. Under the strong-Mayor form of government, the Mayor serves as the City's Chief Executive Officer, appointing and overseeing the City Manager, recommending legislation, and presenting the annual budget to the City Council.

The budget of the City of Fresno, within the meaning and context of Section No. 1205 of the City's Charter, must be adopted by resolution by the City Council by June 30th of a given year. As provided by Section 1206 of the Charter, any adjustments in the amounts appropriated for the purposes indicated at the department/fund level shall be made only upon a motion to amend the resolution adopted by the affirmative votes of at least five Council members.

Administrative changes within the department/fund level may be made without approval of City Council within written guidelines established by the City Manager.

For accounting and auditing convenience, accounts may be established to receive transfers of appropriations from department appropriations for capital improvements in two or more different funds for the same capital project.

Department appropriations in Internal Service Funds (ISF) may be administratively adjusted, provided no amendment to the resolution is

required to adjust the appropriation in the department receiving the service from the ISF.

The funds allocated to the respective accounting object classes comprising the total appropriation for each division or department, are for purposes of budgeting consideration and are not intended to constitute separate appropriations. Funds allocated to an object class may be expended for the purpose of any other object class if such expenditures are within the written guidelines established by the City Manager.

The objective of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the City Council. Activities of the General Fund, Special Revenue Funds, and certain Debt Service Funds are included in the annual appropriated budget. Project-length financial plans are adopted for certain capital project funds. The level of budgetary controls (the level at which expenditures cannot legally exceed the appropriated amount) is maintained at the department level by major expenditure category through an encumbrance system prior to the release of purchase orders to vendors. Purchase orders that result in an overrun of department-level balances by object are not released until additional appropriations are made available.

A budget is in balance when the amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

Fund Structure

The City, like other state and local governments, uses fund accounting to ensure that various revenue sources are used for the purpose for which they were intended. The budget document is organized to reflect this

Budget Policies

fund structure of the City's finances. Fund revenues and expenditures are rolled up to the various object levels by division and department for presentation of information to the public. Budget adoption and subsequent administration is carried out on a fund basis.

A fund is a fiscal and accounting entity with a self-balancing set of accounts that the City uses to track specific resources and spending for particular activities. All of the funds of the City can be divided into the following categories:

The *General Fund Type* is used to account for unrestricted revenues. Revenues received by the City that have no legal or contractual restriction are placed in the various General Funds. Appropriations may be made from the General Fund for any legal City activity. Revenues such as sales tax, property tax, and business tax are a few examples of General Fund revenues. These revenues support such activities as City Council, Mayor, City Clerk, City Manager, City Attorney, Planning & Development, Finance, Fire, General City Purpose, Parks, Personnel, Police, and Public Works.

The *Special Revenue Fund Type* accounts for revenue that the City receives for a specific purpose. The City receives a significant amount of revenue that is restricted as to its use. The City assesses property and business owners' fees to be used to provide specific benefits to the assessed property or business. The City also receives grants and contracts that require specific performance. Examples of this type of revenue are assessment districts, Community Development Block Grant, and various gas taxes.

The *Capital Project Fund Type* accounts for funds that are either restricted or designated for capital projects.

The *Debt Service Fund Type* is used to accumulate assets for the repayment of long-term debt. Funds are transferred from the operating accounts of the various departments that benefit from the assets financed through the creation of the debt. Some examples of debt service funds would be the Pension Obligation Bonds, and Convention Center Exhibit Hall Expansion Bonds.

The *Proprietary Fund Types* operate as if they were private businesses. There are two categories of Proprietary Fund types. First, there are the Internal Service Funds that provide services to departments within the City. These would include such funds as the Fleet Operating Fund and the Information Services Operating Fund. Second, there are Enterprise Funds. These funds provide services to other governmental and non-governmental entities, including individuals and businesses. Examples of some Enterprise Funds are the Water Fund, the Airports Fund, and the Convention Center Fund.

Basis of Accounting

The City adopts an annual operating and capital budget for General Fund, Special Revenue Funds, Debt Service Funds (except Financing Authorities & Corporations and City Debt Service), Capital Projects Funds (except Financing Authorities & Corporations) and Proprietary Funds. These budgets are adopted on a cash basis. Supplemental appropriations during the year must be approved by the City Council. Budgeted amounts are reported as amended.

Encumbrances, which are commitments related to executed contracts for goods or services, are recorded for budgetary control purposes in the fund in which the expenditures will be incurred. Encumbrance accounting is utilized for budgetary control and

accountability and to facilitate cash planning and control. Encumbrances outstanding at year end are reported as reservations of fund balances, as they do not constitute expenditures or liabilities.

Each of the funds in the City's budget has a separate cash balance position. The cash reserve position is a significant factor evaluated by bond rating agencies assessing the financial strength of an organization. Cash reserve amounts and trends, represent the continued ability of a City to meet its obligations and facilitate the requirements for a balanced budget.

The Debt Service Funds pay expenditures related the City's General Obligation debt. Debt service payments on existing City debt are the first obligation of the Debt Service Fund. Based on revenue estimates and assuming a constant property tax levy, the remaining resources of the fund may be used to assume debt obligations for new capital projects or pay for capital project expenses in the form of temporary notes, which are retired in the same year (pay-as-you-go financing). Capital Projects Funds are used to account for the financial resources to be used for the acquisition or construction of major capital facilities other than those financed by proprietary funds and trust funds. The City finances capital projects in a variety of ways: cash, general obligation

bonds/notes, revenue bonds, and grants. The debt service payments for General Obligation debt are spread either to the Debt Service Fund or the various enterprise and internal service funds, as appropriate.

The financial statements of the City have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to governmental agencies. The City prepares its Comprehensive Annual Financial Report (CAFR) in accordance with GASB 34 and 54. The Basic Financial Statements include the government-wide financial statements that present an overview of the of the City's entire financial operations, and the Fund Financial Statements that present the financial information of each of the City's major funds, as well as non-major governmental, fiduciary, and other funds.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to vacation, sick leave, claims and judgments, are recorded only when payment is due.

Budget Development

The Operating Budget and Capital Improvement Plan (CIP) are developed through a multi-step information gathering and priority setting process to create a financial plan for the operations of the government for the fiscal year. The City Charter defines much of the process. The Mayor, City Manager, Budget & Management Studies, City Council and citizens committees are key participants. The preparation of the budget document is the result of a citywide effort.

Each department is presented with an operating base budget that is used as the foundation for building their requests for the operations of their organizations. All prior Fiscal Year's one-time expenditure increases are removed, except for those that are demonstrable and mandatory. Employee service costs are calculated. Special projects and contingencies are excluded from the base unless mandated or other special circumstances apply. Interdepartmental charges, lease purchases, and debt service are loaded centrally by Budget & Management Studies.



A five-year capital budget is required from all departments who work on capital projects. The purpose is to give the Mayor and City Council a tool to plan for the future, as well as to more realistically reflect the timing of many capital projects that take more than one year to complete. All capital budgets are built in compliance with the City's decision to use Project Costing to track the cost of doing business and associated revenues in either more detail, or in different categories than what a General Ledger-only accounting system would provide. Project Costing uses structural elements that focus on activities including project types, activity types, and resource types. Project costing is available to track cost and revenue detail by Business Unit defined activities and categories, and augments and expands General Ledger information; however, it does not replace it. Appropriation controls remain at the fund/organization level. The information provided by Project costing is intended as a management tool to provide more timely, detailed, and accurate information to the Mayor, City Manager, City Council, and the public.

Departments submit their requests to the Budget & Management Studies Division to be analyzed and reviewed. Requests are evaluated based on Department specific activities, City funding resources, and the goals/strategies identified by each Department. Decision support information is compiled and presented to the Mayor and City Manager in a series of review meetings comprised of the Mayor, Mayor's Chief of Staff, City Manager, Assistant City Manager, Budget Manager and Department Directors. Upon final decisions of format and content, the Mayor's Proposed Budget Document is printed and presented to Council for deliberation and adoption. The Adopted Budget Document is prepared to include all the various changes approved by the City Council.

Budget Administration

The budget establishes appropriation and expenditure levels. Expenditures may be below budgeted amounts at year end, due to unanticipated savings realized from department operations. The existence of a particular appropriation in the budget does not automatically mean funds are expended. Due to the time span between preparing the budget, subsequent adoption by the governing body, as well as rapidly changing economic factors, all expenditures are reviewed prior to any disbursement. These expenditure review procedures assure compliance with City requirements, and provide some degree of flexibility for modifying programs to meet the changing needs and priorities of the public. Therefore, Fresno City's FY 2022 budget is a forward-looking policy document which reflects a snapshot in time of the City's strategies to best serve the public.

Amending the Budget

The Annual Appropriation Resolution (AAR) adopted each year by City Council is the legal document that establishes spending authority to each city department within funds. During the fiscal year, numerous circumstances arise which make adjusting the adopted budget desirable or necessary. This can arise when the Mayor or City Council establishes a new policy or revises an old one, when a new source of funding for a project is obtained, when a department finds a need for something not included in the adopted budget, etc.

City Council approval (five affirmative votes) is required for the following proposed amendments to the AAR: 1) transfer of an appropriation from one fund to another fund; 2) increases or decreases in appropriations within a Department; and, 3) any new appropriations.

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Financial Policies

The City's Comprehensive Annual Financial Report (CAFR) may be accessed on the City's website www.fresno.gov.

FINANCIAL CONTROL

Internal Controls

In developing and evaluating the City's accounting system, consideration was given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition; and, (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and, (2) the evaluation of costs and benefits requires estimates and judgments by management. All internal control evaluations occur within the above framework. We believe that the City's internal accounting controls adequately safeguard assets and provide reasonable assurance of the proper recording of financial transactions.

Budgetary Process

The City's budget is a detailed operating plan which identifies estimated costs and results in relation to estimated revenues. The budget includes: (1) the programs, projects, services, and activities to be carried out during the fiscal year; (2) the estimated revenue available to

finance the operating plan; and, (3) the estimated spending requirements of the operating plan. The budget is the result of a process wherein policy decisions by the Mayor, City Manager, and City Council members are made, implemented, and controlled. The City maintains budgetary controls to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the City Council. Activities of the General Fund, special revenue funds, and certain debt service funds are included in the annual appropriated budget. The level of budgetary controls (the level at which expenditures cannot legally exceed the appropriated amount) is maintained or centralized at the department level.

The City also uses encumbrance accounting as another technique to accomplish budgetary control for all fund types. This consists of a commitment for expenditures that are earmarked for a particular purpose and are spent when funds become available. Appropriations that are not encumbered lapse at the end of the fiscal year. Certain year-end encumbrances that fulfill a spending commitment are carried forward and become part of the following year's budget. Open encumbrances at June 30th are reported as reservations of fund balances in the CAFR.

Pension Trust Fund Operations

The City maintains two retirement systems for its employees. One covers all firefighters and police officers (Fire and Police System), while the other covers all remaining permanent employees (Employees' System). The systems are single-employer defined benefit pension plans administered by the City of Fresno Retirement Boards. For CAFR purposes, the actuarial assumptions used to compute contribution requirements and to determine funding status are always based upon the prior year's valuation, which for the fiscal year 2020

is the actuarial valuation performed as of June 30, 2019.

Cash Management

The City's pooled temporary idle funds and deposits are invested pursuant to the City's Investment Policy (the Policy) and the California Government Code (GC) by the City Treasurer. The Policy seeks the preservation of capital, safety, liquidity and yield, in that order of priority. The Policy addresses soundness of financial institutions holding our assets and the types of investments permitted by the GC. The City seeks to minimize credit and market risk, while maintaining a competitive yield on its portfolio. Accordingly, the Policy permits investments in certificates of deposit, obligations of the U.S. Treasury and U.S. Government sponsored corporations and agencies, commercial paper, corporate bonds, medium-term notes, banker's acceptances, repurchase and reverse repurchase agreements, mutual funds invested in U.S. Government and Treasury obligations, and the State Treasurer's Investment Pool.

The City invests in no derivatives other than structured (step-up) notes, and floored floater notes, which guarantee coupon payments. These are minimal risk instruments.

Risk Management

With certain exceptions, it is the policy of the City to use a combination of self-insurance and purchased commercial insurance against property or liability risks. The City believes it is more economically able to manage its risks internally and set aside funds as needed for estimated current claim settlements and unfavorable judgments through annual appropriations and supplemental appropriations. The City maintains limited coverage for certain risks that cannot be eliminated. At this time, the City is engaged in

an Owner-Controlled Insurance Program covering the wastewater treatment expansion. The Risk Management Division investigates and manages all liability claims and property losses, evaluates risk exposure and insurance needs, protects against contractual loss by reviewing and preparing insurance and indemnification portions of construction contracts, leases and agreements, emphasizes ongoing operational loss control, and purchases all insurance coverage for the City.

The City maintains General Liability Insurance, with limits of liability of \$25 million per occurrence and \$34,000,000 aggregate in Excess Liability coverage. There is \$3 million of self-insured retention (SIR). The City carries Airport Owners and Operators General Liability Insurance and Aviation Insurance (Aircraft Liability), with limits of liability of \$100,000,000. There is no deductible or self-insured retention (SIR). The City also maintains Property Insurance, Boiler, and Machinery Insurance, with total insured values of \$1,542,528,760 and limits of liability of \$500,000,000. Other coverage carried by the City include: Fine Art coverage; Automobile Physical Damage; Government Crime coverage; Cyber Liability coverage; and Aviation Insurance (Aircraft Hull) for two helicopters.

INDEPENDENT AUDIT

The City's Charter Section 1216 requires an annual audit of the City's financial records, transactions and reports by an Independent Certified Public Accounting (CPA) firm. These records, summarized in the Comprehensive Annual Financial Report, have been audited by a nationally recognized CPA firm, Macias Gini & O'Connell LLP. The Successor Agency to the Redevelopment Agency was audited by Macias Gini & O'Connell LLP as well. Various other component units of the City, consisting of, the

Pension Trust Fund and a discretely presented component unit, the City of Fresno Cultural Arts Properties, have been separately audited by other CPA firms. The Independent Auditor's Report on our current financial statements is presented in the CAFR's Financial Section.

In addition to this report, the City is required to undergo an annual "Single Audit" in conformity with the provisions of the Federal Single Audit Act of 1996 and the U.S. Office of Management and Budget Circular A-133, *Audits of State and Local Governments and Non-Profit Organizations and Government Auditing Standards*, issued by the Comptroller General of the United States. Information related to the Single Audit is included in a separate report.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the City have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to governmental agencies. The Governmental Accounting Standards Board is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant accounting policies of the City are described below.

Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the non-fiduciary activities of the primary government and its component units. For the most part, the effect of inter-fund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported

separately from business-type activities, which rely, to a significant extent, on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and, (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

The accounts of the City are organized on the basis of funds. A fund is a separate accounting entity with a self-balancing set of accounts. Each fund was established for the purpose of accounting for specific activities in accordance with applicable regulations, restrictions or limitations. Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and trust fund financial statements. Revenues are recorded when earned and expenses are

recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met. Agency funds however, are unlike all other types of funds, reporting only assets and liabilities. As such, they cannot be said to have a measurement focus. They do however, use the accrual basis of accounting to recognize receivables and payables.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers property tax revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to vacation, sick leave, claims and judgments, are recorded only when payment is due.

Property taxes, other local taxes, licenses, and interest associated with the current fiscal period are all considered susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when the City receives cash.

FINANCIAL STATEMENTS

Investment in the Treasurer's Pool

The City Controller/Treasurer invests on behalf of most funds of the City in accordance with the

City's investment policy and the California State Government Code. The City Treasurer, who reports on a monthly basis to the City Council, manages the Treasurer's Pool.

The Treasurer's investment pool consists of two components: 1) pooled deposits and investments; and, 2) dedicated investment funds. The dedicated investment funds represent restricted funds and relate to bond issuance of enterprise funds. In addition to the Treasurer's investment pool, the City has other funds that are held by trustees. These funds are related to the issuance of bonds and certain loan programs of the City.

Investment Valuation

The City reports their investments at fair value in accordance with Governmental Accounting Standards Board Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools. In addition, changes in fair value are reflected in the revenue of the period in which they occur.

Statutes authorize the City to invest in obligations of the U.S. Treasury, agencies and instrumentalities, commercial paper, bankers' acceptances, repurchase agreements, money market funds and the State Treasurer's investment pool. The City's Pension Trust Fund is also authorized to invest in every kind of property or investment which persons of prudence, discretion and intelligence acquire for their own account.

Except as noted in the following paragraph, investments are comprised of obligations of the U.S. Treasury, agencies and instrumentalities, cash, time certificates of deposit, mutual funds, bankers' acceptances, money market accounts and deposits in the State of California Local Agency Investment Fund, and are stated at fair

value. The Pension Trust Fund has real estate and other investments as well.

Highly liquid money market investments, guaranteed investment contracts, and other investments with maturities of one year or less at time of purchase are stated at amortized cost. All other investments are stated at fair value. Market value is used as fair value for those securities for which market quotations are readily available. The fair value of real estate investments is based on independent appraisals. Investments that do not have an established market are reported at estimated fair values.

Investment Income

Cash balances of each of the City's funds, except for certain Trust and Agency Funds and other restricted accounts, are pooled and invested by the City. Income from pooled investments is allocated to the individual funds based on the fund participant's average daily cash balance at the month end in relation to total pooled investments. The City's policy is to charge interest to those funds that have a negative average daily cash balance at month end. Deficit cash balances are reclassified as due to other funds and funded by enterprise funds or related operating funds.

Loans Receivable

For the purposes of the Fund Financial Statements, Special Revenue Fund expenditures relating to long-term loans arising from loan subsidy programs are charged to operation upon funding and the loans are recorded, net of an estimated allowance for potentially uncollectible loans. In some instances amounts due from external participants are recorded with an offset to a deferred credit account. The balance of long-term loans receivable includes loans that may

be forgiven if certain terms and conditions of the loans are met.

Inventories

Inventories recorded in the proprietary funds primarily consist of construction materials and maintenance supplies. Generally, proprietary funds value inventory at cost or average cost and expense supply inventory as it is consumed. This is referred to as the consumption method of inventory accounting. The City uses the purchases method of accounting for inventories in governmental fund types; whereby, inventory items are considered expenditures when purchased and are not reported in the Statement of Net Assets.

Capital Assets

Capital assets, which include land, buildings and improvement, machinery and equipment, and infrastructure assets, are reported in the applicable governmental or business-type activity columns in the Government-wide Financial Statements. Capital assets are defined as assets with an initial individual cost of more than \$15,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Capital outlay is recorded as expenditures of the General, Special Revenue, and Capital Projects Funds and as assets in the Government-wide Financial Statements to the extent the City's capitalization threshold is met. Tax-exempt interest incurred during the construction phase of the capital assets of business-type activities is reflected in the capitalized value of the asset constructed, net of interest earned on the invested proceeds over the same period. Amortization of assets

acquired under capital lease is included in depreciation and amortization.

Buildings and improvements, infrastructure, and machinery and equipment of the primary government, as well as the component units, are depreciated using the straight-line method over the following estimated used lives:

Assets	Years
Buildings and Improvements	20 to 50
Infrastructure	15 to 30
Machinery and Equipment	3 to 5

Works of art, historical treasures and zoological animals held for public exhibition, education, or research in furtherance of public service, rather than financial gain, are not capitalized. These items are protected, kept unencumbered, cared for and preserved by the City.

Bond Issuance Costs and Discounts

In the Government-wide Financial Statements and the proprietary fund types in the Fund Financial Statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund statement of net assets. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. Interest accreted on capital appreciation bonds is reported as accreted interest payable in the proprietary fund and as long-term liabilities, due in more than one year in the Government-wide.

Refunding of Debt

Gains or losses occurring from advance refunding are deferred and amortized into expense.

Deferred Revenues

Deferred revenues in governmental funds arise when potential revenue does not meet both the “measurable” and “available” criteria for recognition in the current period. Deferred revenues also arise when resources are received by the City before it has a legal claim to them (i.e., the City bills certain fixed rate services in advance; amounts billed but not yet earned are deferred and amortized over the service period).

Interfund Transfers

Interfund transfers are generally recorded as transfers in (out) except for certain types of transactions that are described below:

- Charges for services are recorded as revenues of the performing fund and expenditures of the requesting fund. Unbilled costs are recognized as an asset of the performing fund at the end of the fiscal year.
- Reimbursements for expenditures, initially made by one fund, which are properly applicable to another fund, are recorded as expenditures in the reimbursing fund and as a reduction of expenditures in the fund that is reimbursed.

FUND EQUITY

Reservations of Fund Equity

Reservations of fund balances of the governmental funds represent amounts that are not appropriated or are legally segregated for a specific purpose. Restrictions of net assets are limited to outside third parties. Designations of fund balances represent tentative management plans that are subject to change. The following is a brief description of the nature of certain reserves.

Reserve for assets not available for appropriation: Certain assets, primarily cash

and investments outside City Treasury and deferred charges, do not represent expendable available financial resources. Therefore, a portion of fund equity is reserved to offset the balance of these assets.

Reserve for debt service: The fund balance of the debt service funds is reserved for the payment of debt service in the subsequent year.

Reserves for encumbrances: Encumbrances are recorded as reservations of fund balances because they do not constitute expenditures or liabilities. In certain special revenue and capital projects funds, this accounting treatment results in a deficit unreserved fund balance. This deficiency is carried forward to the next fiscal year where it is applied against estimated revenues in the year the commitments are expended.

Reserves for property held for resale: The reserve for property held for resale represents a segregation of a portion of fund balance to indicate that property held for resale does not represent expendable financial resources.

Net Assets

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt, consist of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets. Net assets invested in capital assets, net of related debt excludes unspent debt proceeds. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the City or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. Restricted

resources are used first to fund appropriations. Unrestricted net asset represent net assets which are not restricted.

Cash Flows

Statements of cash flows are presented for proprietary fund types. Cash and cash equivalents include all unrestricted and restricted highly liquid investments with original purchase maturities of three months or less. Pooled cash and investments in the City's Treasury represent monies in a cash management pool and such accounts are similar in nature to demand deposits.

Regulatory Assets and Liabilities

At June 30, 2014, the Statement of Net Assets, Business-Type Activities, reflects approximately \$6 million in regulatory assets related to the CVP Water Settlement. The settlement for the past deficiencies was negotiated between the City and United States Bureau of Reclamation (USBR). Under FAS 71, regulatory assets represent future revenue associated with certain costs (CVP Settlement) that will be recovered from customers through the ratemaking process. Full pay off of the CVP Contract deficit is scheduled for FY 2020.

Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

CASH AND INVESTMENT

The City's cash and investments are invested pursuant to investment policy guidelines established by the City Controller/Treasurer,

subject to review by the City Council. The objectives of the investment policy are preservation of capital, liquidity, and yield. The policy addresses the soundness of financial institutions in which the City will deposit funds, types of investment instruments as permitted by the California Government Code, and the percentage of the portfolio that may be invested in certain instruments with longer terms to maturity.

The City maintains a cash and investment pool available for use by all funds. Each fund type's portion of this pool is displayed on the combined balance sheet as "Cash and Investments." In addition, certain funds have investments with trustees related to debt issues.

City Sponsored Investment Pool

As part of the City's total cash and investment portfolio, the Treasury Officer manages an investment pool that includes only internal investors. The pool is not registered with the Securities and Exchange Commission as an investment company. The Treasury Officer is granted authority for managing the pool by Fresno Municipal Code Section 4-104. The Treasury Officer reports investment activity monthly to the City Council and annually an investment policy is submitted to the Council for review and approval. The fair value of investments is determined monthly. Participants' shares are determined by the daily cash balance deposited in the pool (the value of its pool shares). The value of the pool shares is based upon amortized cost in day-to-day operations but is adjusted to the fair value at year-end. The investments are reported at fair value. The value of the shares is supported by the value of the underlying investments. Each fund type's portion of this pool is displayed on the financial statements as "Cash and Investments". In addition, certain funds have

investments with trustees related to debt issues.

Stewardship, Compliance and Accountability

There have been no material violations of finance-related legal or contractual provisions.

OTHER INFORMATION

Collateral Held

The City obtains various forms of collateral with respect to the numerous contracts that it enters into. The collateral may take the form of performance bonds, payment bonds, surety bonds, certificates of deposit, escrow agreements, etc. The purpose of the collateral is to protect the City from loss in case the terms of a contract are not filled or complied with. The City may not convert the collateral to its use unless a breach of contract occurs; therefore, this collateral is not recorded on the City's books as an asset.

Construction Retainage Escrow Accounts

The City enters into construction contracts with various outside third-party contractors with respect to major capital projects. As the construction progresses, progress payments are made to the contractors. Portions of the payments, retention payments, are paid into an escrow account. While these funds are earned by the contractors, generally five percent to 10 percent of the contract amount, they are not released out of the escrow account to the contractor until some agreed upon date, usually the completion of the job. These amounts are retained for a variety of reasons; as an incentive to complete the job in a timely manner or as a fund for the benefit of suppliers and subcontractors. The City may not convert the funds in these escrow accounts for its use unless a breach of contract occurs.

BUDGETARY RESULTS RECONCILIATION

Basis Differences

The City's budgetary process is based upon accounting on a basis other than generally accepted accounting principles (GAAP). The results of operations (actual) are presented in the budget and actual comparison schedule in accordance with the budgetary process (Budget basis) to provide a meaningful comparison with the budget, while the financial statements are presented using the GAAP basis. Loan proceeds, loans repayments, transfers and interfund reimbursements primarily relate to basis differences.

Timing Differences

One of the major differences between the Budget basis and GAAP basis are timing differences. Timing differences represent transactions that are accounted for in different periods for Budget basis and GAAP basis reporting. Revenues such as property tax, sales tax and grant revenues recognized on a cash basis have been deferred for GAAP reporting, while various expenditures not recognized on a cash basis have been accrued for GAAP reporting.

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Acronyms

AIP -	Airport Improvement Program	CRCF -	Consolidated Rental Car Facility
ADA -	Americans with Disabilities Act	CVB -	Convention and Visitors Bureau
AFG -	Assistance to Firefighters Grants	CWSRF -	Clean Water State Revolving Fund
ATU -	Amalgamated Transit Union	CY -	Calendar Year
AV -	Assessed Valuations	DHS -	Department of Homeland Security
BRT -	Bus Rapid Transit	DOD -	Department of Defense
CAFR -	Comprehensive Annual Financial Report	DOE -	Department of Energy
CalEMA -	California Emergency Management Agency (Formerly the Office of Emergency Services / OES)	DOJ -	Department of Justice
CAP -	Cost Allocation Plan	DOL -	Department of Labor
CCR -	Central Contractor Registry	DTIS -	Downtown Infrastructure Study
CDBG -	Community Development Block Grant	DUNS -	Data Universal Numbering System
CDE -	Community Development Entity	EDA -	Economic Development Administration
CDFI -	Community Development Financial Institutions	EDC -	Economic Development Corporation
CEC -	California Energy Commission	EECBG -	Energy Efficiency and Conservation Block Grant
CFMEA -	City of Fresno Management Employees Association	EERE -	Office of Energy Efficiency and Renewable Energy
CFPEA -	City of Fresno Professional Employees Association	EISA -	Energy Independence and Security Act
CHDO -	Community Housing Development Organization	EPA -	Environmental Protection Agency
CHRP -	COPS Hiring Recovery Program	FAA -	Federal Aviation Administration
CHSRA -	California High Speed Rail	FAAST -	Financial Assistance Application Submittal Tool
CMAQ -	Congestion Mitigation Air Quality Grants	FAPSS -	Fresno Airport Public Safety Supervisors
CNG -	Compressed Natural Gas	FAX -	Fresno Area Express
COBRA -	Consolidated Omnibus Budget Reconciliation Act	FCEA -	Fresno City Employees Association
COG -	Council of Governments	FCEC -	Fresno Convention and Entertainment Center
COPS -	Community Oriented Policing Services	FCH -	Fresno Chandler Airport
		FEMA -	Federal Emergency Management Agency
		FHWA -	Federal Highway Administration
		FOA -	Federal Opportunity Announcement
		FPOA -	Fresno Police Officers Association
		FRA -	Federal Railroad Administration
		FRC -	Fresno Revitalization Corporation
		FTA -	Federal Transit Administration
		FTE -	Full Time Equivalent
		FUN -	Fresno United Neighborhoods

Acronyms

FUSD -	Fresno Unified School District	NQLI -	Neighborhood Quality of Life Initiative
FY -	Fiscal Year	NSP -	Neighborhood Stabilization Program
FYI -	Fresno Yosemite International (Airport)	NTIA -	National Telecommunications and Information Administration
GAAP -	Generally Accepted Accounting Principles	O&M -	Operations & Maintenance
GF -	General Fund	OJP -	Office of Justice Programs
GFOA -	Government Finance Officers Association	PAL -	Police Activities League
GMS -	Grants Management System	PAR -	Position Authorization Resolution
GP -	General Plan	PARCS -	Parks, After School, Recreation and Community Service Department
HOV -	High Occupancy Vehicle	PBID -	Property Based Investment District
HSR -	High Speed Rail	PI -	Permanent Intermittent (Employee)
HUD -	Department of Housing and Urban Development	POB -	Pension Obligation Bond
IAFF -	International Association of Firefighters A.F.L.C.I.O., Fresno City Fire Firefighters Association	PPT -	Permanent Part Time (Employee)
IBEW -	International Brotherhood of Electrical Workers	RFP -	Request for Proposal
ID -	Interdepartmental Charges	RDEE -	Rapid Deployment Energy Efficiency
ISF -	Internal Service Funds	RJI -	Regional Jobs Initiative
ITS -	Intelligent Transportation System	SAP -	Station Area Plan
JAG -	Justice Assistance Grant	SDWA -	Safe Drinking Water Act
LAFCO -	Local Agency Formation Commission	SDWSRF -	State Drinking Water State Revolving Fund
LBI -	Local Business Initiative	SEGA -	Southeast Growth Area
LOCAL 39 -	International Union of Operating Engineers, Stationary Engineers	SMG -	Fresno Entertainment Center
MPO -	Metropolitan Planning Organizations	SNRO -	Student Neighborhood Revitalization Officers
MGPI -	Mayor's Gang Prevention Initiative	STOP -	Services. Training. Officers. Prosecutors
MOU -	Memorandum of Understanding	STP -	Surface Transportation Program
MRZ -	Municipal Restoration Zone	TOC -	Traffic Operations Center
MVLF -	Motor Vehicle in-Lieu Fee	TOD -	Transit Oriented Development
NCFPD -	North Central Fire Protection District	TOP -	Technology Opportunities Program
NEA -	National Endowment for the Arts	TOT -	Transient Occupancy Tax (Room Tax)
NERT -	Neighborhood Revitalization Team	TRAN -	Tax Revenue Anticipation Note
NPIAS -	National Plan of Integrated Airport Systems	UB&C -	Utility, Billing & Collection
NPS -	Non-Point Source	UGM -	Urban Growth Management
		WFSD -	West Fresno School District

Glossary of Terms

Accountability – The state of being obligated to explain one’s actions, to justify what one does. Accountability requires governments to answer to the citizenry—to justify the raising of public resources and the purposes for which they are used.

Accounting System – The total set of records and procedures that are used to record, classify, and report information on the financial status and operations of an entity. The accounting system in Fresno is commonly referred to as PeopleSoft (PS).

Accrual Basis – An accounting basis wherein revenue and expenses are recorded in the period in which they are earned or incurred regardless of whether cash is received or disbursed in that period. This is the accounting basis that generally is required to be used in order to conform to generally accepted accounting principles (GAAP) in preparing financial statements for external users.

Actual – The actual revenues received and expenses incurred for the fiscal year ending June 30.

Adopted Budget – The City Budget passed by Council for the period July 1 through June 30.

All Other Revenue – Revenues not captured through taxes, fees, transfers or bond sales.

Allocation – A part of a lump-sum amount, which is designated for expenditure by specific organization units and/or for specific purposes, activities, or objects.

Amended Budget – The City Budget for fiscal year ending June 30th is adopted by resolution by the City Council. Adjustments in the amounts appropriated at the department/fund level are made throughout the fiscal year upon a motion to amend the resolution and affirmative votes of at least five Council members. Budgeted amounts are reported as amended on June 30.

Annual Budget – A budget applicable to a single fiscal year.

Appropriation – A legal authorization granted by Council to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount. All City of Fresno appropriations lapse/expire at the end of each fiscal year.

Audit – A systematic collection of the sufficient, competent, evidential matter needed to attest to the fairness of management’s assertions in the financial statements or to evaluate whether management has effectively carried out its responsibilities. The auditor obtains this evidential matter through inspection, observation, inquiries and confirmations with third parties.

Auditor’s Report – In the context of a financial audit, a statement by the auditor describing the scope of the audit and the auditing standards applied in the examination, and setting forth the auditor’s opinion on the fairness of presentation of the financial information in conformity with GAAP or some other comprehensive basis of accounting.

Authorized Positions – Number of positions authorized in the budget and reflected in the Position Authorization Resolution (PAR).

Balanced Budget – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

Basis of Accounting – Refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not necessarily the same basis used in preparing the budget document.

Beginning Balance – The amount of money the City anticipates having on July 1, to begin the new fiscal year.

Bond Rating – An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full. Three agencies regularly review city bonds and generate bond ratings – Moody's Investors Service, Standard and Poor's Ratings Group and Fitch.

Bond Sale Proceeds – Revenue obtained through the sale of debt also called "Bond Proceeds."

Bonds – Most often, a written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

Bonus Pay – A compensation bonus based on the achievement of specific agreed-to

outcomes outlined in an annual performance plan.

Budget – A plan of financial operation containing an estimate of proposed expenditures for a given period (usually a fiscal year) and the proposed means of financing them. Since the typical budgeting process includes many budgets, it is often necessary to identify the specific budget being discussed with an adjective: Mayor's Proposed Budget, Adopted Budget, and Amended Budget.

Budget Amendment – Under the City Charter, the Council has the sole responsibility for adopting the City's budget, and may amend or supplement the budget at any time after adoption by a majority vote. The City Administrative Officer has the authority to approve administrative adjustments to the budget within the guidelines set in Section 1206 of the Charter.

Budget Calendar – The schedule of key dates, which is followed in the preparation, adoption, and administration of the budget.

Budget Document – The instrument utilized to present the City's comprehensive financial plan for the upcoming fiscal year to the City Council and the public.

Budgetary Basis of Accounting – Determines when a government charges an expenditure to a budget appropriation, or when it credits revenue to its funds for budgeting purposes. Although the City presents financial statements in its Comprehensive Annual Financial Report (CAFR) in accordance with GAAP, the budget is adopted on a modified cash basis. This is in accordance with provisions of the City Charter and state law. The major areas of difference between the two basis of accounting are as follows: 1) for budgetary purposes, revenues are recorded when received. Under GAAP,

revenues are recorded when susceptible to accrual; and, 2) for budgetary purposes, interfund loans and repayments (i.e., “interfund transfers”) are recorded as expenditures and revenues. Under GAAP, these transactions are reclassified as increases or reductions in the “due to/due from” accounts.

Business Tax – Taxes collected from business operating within the City.

Calendar Year (CY) – A 12 month period spanning from January through December.

Capital or Capital Outlays – Expenditures associated with the construction or acquisition of capital assets.

Capital Improvement Plan (CIP) – A plan or budget for capital outlays to be incurred each year over a fixed period of years to meet capital needs. It lists each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance each projected expenditure.

Capital Project – An organizational unit to account for funds that are used for Major Capital Improvement Projects (see Capital Improvement Plan). These projects include the construction of new streets, sewer lines, fire stations, or the development of a new park. These are one-time expenditures.

Card Room Tax – Revenues collected from card room operations that occur within the City.

Carryover – The excess of assets of a fund over its liabilities. A portion of this balance may be available to finance the succeeding year’s budget. Fund Balance is synonymous with Carryover.

Cash Basis – A method of accounting under which transactions are recorded when cash is received or disbursed.

Charges for Current Services – Monies the City receives as payment for services provided such as water, sewer, solid waste, and building permits.

Community Development Block Grant (CDBG) – Revenues received from the federal government and expended as prescribed under the CDBG Program.

Contingency – An appropriation of funds to cover unforeseen events that occur during the fiscal year. Uses of such appropriations require approval by the Mayor and City Council.

Cost Allocation Plan (CAP) – The Cost Allocation Plan identifies the total cost of providing City services by allocating indirect costs such as City Clerk and City Manager to direct program cost areas. This information is used in setting City fees, reimbursing the General Fund for services provided to other funds, evaluating service delivery options, and recovering grant administration costs.

Current Year – As applied to budgeting and accounting, designates the operations of the present fiscal year period.

Debt Service – The principal and interest payments on long-term debts.

Debt Service Fund – A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Deficit – The excess of the liabilities of a fund over its assets or the excess of expenditures over revenues during an accounting period.

Defunded Positions – A defunded position remains on the Position Authorization Resolution, however, there is no funding in the budget to support this position and it will remain vacant during the fiscal year.

Deleted Positions – A deleted position is removed from the Position Authorization Resolution and is no longer authorized to be used.

Department – A major administrative unit of the City of Fresno reflecting overall management responsibility for an operation or a group of related operations within a functional area. Identifies the highest level in the formal organization in which specific activity is carried out.

Division – An organizational component of a department, possibly sub-divided into sections, programs or activities.

Emergency Reserve Fund – A fund established on January 27, 2004, by the Council action executing the Mayor's executive order to establish and maintain a five percent General Fund Emergency Reserve Fund. The Emergency Reserve will only be used upon declaration of a fiscal emergency declared by the Mayor and ratified by the Council.

A fiscal emergency is defined as:

- Natural catastrophe

- Public Safety emergency

- Precipitous decline in General Fund revenues

Employee Services – The personnel costs of a City program, including wage/salary, direct and indirect benefits such as health insurance, workers' compensation, unemployment insurance, etc.

Encumbrances – The commitment of appropriated funds to purchase an item or

service. To encumber funds means to set aside or commit funds for a future expenditure.

Enterprise Funds – A fund established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the government body is that the cost of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. Examples in Fresno are the Utilities and Planning & Development Departments.

Enterprise In-Lieu Fees – Fees paid by the Transportation Department in lieu of property taxes.

Estimated – The most recent prediction of current year revenue and expenditures. Estimates are based upon several months of actual expenditure and revenue information and are prepared to consider the impact of unanticipated costs or other economic changes.

Executive Summary – The City Manager's memorandum to the Mayor, City Council and Citizens summarizing the most important aspects of the budget, including changes from the current fiscal year, and the goals, themes and priorities that are encompassed within the City's budget.

Expendable Trust – Accounts for assets held in a trustee capacity where the principal and income may be expended in the course of the fund's designated operations (e.g. Housing Loan Fund, Unclaimed Property Fund, etc.)

Expenditures – The payment for the cost of goods delivered or services rendered during the fiscal year, whether paid or unpaid, including expenses, provision for debt retirement not reported as a liability of the fund from which

retired, and capital outlays. See also “Encumbrances.”

Federal, State, and Fresno County – Intra-governmental agencies that often provide various funding sources.

Fines – Revenues collected for violations of City ordinances, late payments, etc.

Fiscal Year (FY) – A twelve-month period to which the annual operating budget applies and, at the end of which, a governmental unit determines its financial position and the results of its operations. The City of Fresno has specified July 1 through June 30 as the fiscal year.

Franchise Tax – Is a tax on the privilege of carrying on business as a corporation or LLC in a state. In California, the value of the franchise tax is measured by amount of earning. In Fresno, franchise taxes are levied on PG&E, AT&T and Comcast Cable. Additionally the City collects franchise fees for Commercial Solid Waste and roll-off bin service.

Fringe Benefits (also Employee Benefits or Fringe) – Benefits to employees, in addition to salaries, paid by the City of Fresno. These benefits include pensions, worker’s compensation, unemployment compensation, life and health insurance.

Full Time Equivalent (FTE) – A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a position authorized from July 1 through June 30 would equal 1.0 full-time equivalent or one position for the Fiscal Year.

Fund – A set of accounts to record revenues and expenditures associated with a specific purpose.

Fund Balance – The equity (assets minus liabilities) of governmental fund types and trust funds; the excess of cumulative revenues and other sources of funds over cumulative expenditures and other uses of funds. See also “Carryover.”

GANN Limit (Proposition 4) – Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

General City Purpose – Operating expenses that are Citywide and/or interdepartmental in nature are budgeted in the General City Purpose Department.

General Fund (GF) – Monies from local property and sales taxes, and other revenue sources, that pay for City services such as Police; Fire; Public Works; Elected Offices; City Manager; City Clerk; City Attorney; Personnel; Finance; Planning & Development; and Parks Recreation and Community Services; and Neighborhood Services.

General Fund--Fees and Charges – Revenue generated by charging for services provided by a General Fund department such as park admissions, downtown mall maintenance, false alarm fees, and licenses and permits issued by a department.

General Fund--Other – Miscellaneous revenue generated by a General Fund department including private donations, disposal of assets, sales of lost or unclaimed property, refunds, and credits or refunds for returned equipment.

General Fund--Support – The amount of General Fund monies needed to support a department beyond the amount of revenue generated by the department.

General Government – The administrative departments of the City including the Mayor's office, the City Council, the City Manager's office, the City Clerk's office, and the General City Purpose Department.

General Use Budget – The total amount the City spends at its discretion for services.

Generally Accepted Accounting Principles (GAAP) – Nationally recognized principles and rules for financial accounting and reporting. Governmental GAAP is determined by the Governmental Accounting Standards Board (GASB) and, to a lesser extent, other sources such as the Financial Accounting Standards Board (FASB) and the American Institute of Certified Public Accountants (AICPA).

Grants – A contribution by a government or other organization to support a particular function. Grants may be classified as categorical or block depending upon the amount of discretion allowed the grantee. Generally, any receipts from any federal, state, or non-profit agency are considered grants.

Growth Rate – Level at which expenditures and revenues are expected to increase annually.

Impact Fees (UGM Fees) – Fees adopted by the City requiring new development to pay its proportional share of the costs associated with providing necessary public infrastructure.

Infrastructure – Facilities that support the daily life and growth of the City, for example, roads, water lines, sewers, public buildings, parks and airports.

Interdepartmental (ID) Charges – Charges for services one City department provides another City department (see Intragovernmental Revenues). These procedures result in a double counting of the same dollar, which is budgeted

in two places. By subtracting transfer and charge amounts, a dollar is then only counted once.

Interfund Transfer – Monies that are transferred from one fund to another fund as an accounting procedure.

Intergovernmental Revenues – Revenue received from other governments in the form of grants, allocations, entitlements, and shared revenues which are not charges or costs of City services or loan repayments. These revenues may also be listed in the Department Summaries of this document as coming from the named government entity; i.e. HUD, Clovis Unified School District, Landscape Maintenance District, Measure "C", etc.

Internal Service Funds (ISF) – A fund established to finance and account for services and commodities furnished by one department to another on a cost reimbursement basis. Examples include Fleet, Facilities, Risk and Information Services.

Intragovernmental Revenues – Funds for City services performed by one City department for another City department, such as City vehicle maintenance.

Licenses & Permits – Revenues collected for construction, maintenance and/or operation of designated equipment, businesses, buildings, and private property including animals.

Local Taxes – Monies the City receives from taxes levied and/or collected locally, including property taxes and sales taxes.

Mandated Program – A requirement by the state or the federal government that the City perform a task in a particular way or perform a task to meet a particular standard, often

without compensation from the higher level of government.

Mayor's Budget Message – Included in the Executive Summary of the budget, the Mayor's Budget Message provides the City Council and the public with a general summary of the most important aspects of the budget.

Mayor's Proposed Budget – The budget recommended by the Mayor and administration that is submitted to the City Council.

Measure C – A half cent Fresno County sales tax revenue for highway, capital improvements and local transportation purposes determined to be priority projects by local governments to which the funds are allocated.

Miscellaneous – Revenue collected from property losses, sales of obsolete items, bond sale proceeds, and loan proceeds.

Modified Basis – A basis of accounting in which revenues and other financial resources are recognized when they become susceptible to accrual, that is when they are both measurable and available to finance expenditures of the current period. "Available" means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period.

Motor Vehicle In-Lieu Fee (MVLF) – Revenue provided to local governments, by the state, to backfill the reduction made to local governments share of the Motor Vehicle Fees, which is dedicated to the provision of local government services.

Municipal Restoration Zone (MRZ) Incentive Credit – This initiative will revitalize economic development in the downtown area by providing fee reductions to businesses that meet the Zone's criteria.

Neighborhood Stabilization Program – The Neighborhood Stabilization Program provides emergency assistance to state and local governments to acquire and redevelop foreclosed properties that might otherwise become sources of abandonment and blight within their communities.

Net Total Combined Budget – The City's total budget including operating and capital revenues and expenditures, reflecting, General Fund, Special Revenue Funds and Enterprise Funds, less interfund transfers activity for a fiscal year.

One-Time Resources – Resources that are obtained through transactions that produce non-recurring revenues (e.g. the sale of land).

Operating Budget – Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing acquisitions, spending, and service delivery activities of a government are controlled.

Operating Expenditures – Expenditures derived from the City's delivery of services.

Operating Revenue – Revenues collected to operate City services.

Operations & Maintenance (O&M) – Expenditures associated with operating and maintaining City services.

Other Revenue – Monies not included in the above categories, including interest, private donations, and the sale of assets and other miscellaneous revenue.

Pension Obligation Bonds (POB) – In 1983, the City of Fresno adopted Ordinance 83-116 which authorized the City to collect an additional levy upon the taxable property within the City. This

levy was allowed by Section 93.31 of the Revenue and Taxation Code; however, the money collected can only be used towards payment of the bonds that were issued by the City to fully fund the Fire and Police retirement systems.

Prior Year Adjustments – A current year adjustment originating in a prior fiscal period.

Projected Revenue – The amount of projected revenue to be collected during the fiscal year.

Property Tax – The property tax is an ad valorem (value-based) tax imposed on real property and tangible personal property. (State law provides a variety of exemptions to the property tax, including the first \$7,000 of an owner-occupied home; most government-owned property; nonprofit, educational, religious, and hospital properties among others). California Constitution Article XIII A (Prop. 13), limits the property tax to a maximum one percent of assessed value, not including voter-approved rates to fund debt. The assessed value of property is capped at 1975–76 base year plus inflation - or two percent per year. Property that declines in value may be reassessed at the lower market value. Property is reassessed to current full value upon change in ownership (with certain exemptions). Property tax revenue is collected by counties and allocated according to state law among cities, counties, school districts and special districts.

Under Proposition 57, beginning in FY 2004–05, the local (city) sales tax rate is reduced by 0.25 percent and the state rate increased by 0.25 percent to repay state fiscal recovery bonds. Cities and counties are reimbursed dollar for dollar with additional property tax. This arrangement, known as the “triple flip,” formally ended in July 2015.

In 2004, the State and local governments also agreed to “swap” vehicle license fee (VLF) revenue for property tax backfill. This agreement links the VLF revenue to growth and decline in property tax values. This “swap,” barring legislative action, is permanent.

The share of property tax revenue allocated to a city varies depending on a variety of factors, including:

- The service responsibilities of the city (for example, if fire services are funded and provided by a fire district, then the district gets a portion that would otherwise go to the city);
- The presence of a redevelopment agency, which retains a portion of revenue growth; and;
- The historic (1980) tax rates of the City in relation to other local taxing entities.

City property tax revenues are directly affected by local property values.

Proposition 172 – A permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to Public Safety.

Real Estate Transfer Tax – Taxes collected when the ownership of real property changes.

Reserve – In accounting, an account used to indicate that a portion of a fund’s assets are legally restricted for a specific purpose and are, therefore, not available.

Resources – The total amount of money the City expects to receive during the year to pay for services and capital projects.

Revenue – Funds that the government receives as income. It includes such items as tax payments, fees from specific services, receipts

from other governments, fines, forfeitures, grants, shared revenues and interest income.

Room Tax – Taxes collected from hotel accommodations purchased within the City.

Salaries and Wages – An expenditure category that includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of Fresno Charter, fringe benefit expense is not considered a salary or wage expense.

Sales and Use Tax – The sales tax an individual pays on a purchase is collected by the State Board of Equalization and includes a state sales tax, the locally levied Bradley-Burns sales tax and several other components. The *sales tax* is imposed on the total retail price of any tangible personal property.

A use tax is imposed on the purchaser for transactions in which the sales tax is not collected. Sales and use tax revenue received by Fresno is general purpose revenue and is deposited into the City's General Fund. Cities and counties may impose additional transaction and use taxes in increments of 0.25 percent with a two-thirds City

Council approval and majority voter approval. A city may impose more than one transaction and use tax e.g., one might be for a general purpose; a second might be for a special purpose. The combined rate of the City and County transaction and use taxes may not exceed two percent. The County of Fresno imposes three special purpose taxes in addition

to the Bradley-Burns rate of 8.25 percent. These include: 1) Public Library (FCPL) 0.125 percent; 2) Measure C (FCTA) 0.50 percent; Zoo (FCZA) 0.10 percent. Of these special purpose taxes, the City of Fresno receives a direct benefit from the Measure C tax, which is captured in its own fund and is not reported in the General Fund.

Service Changes – Service Changes comments serve to identify general informational aspects of department operations and bring forth policy issues that require attention as part of the budget process. Finally, service changes detail material changes to department appropriations, which not only identify additional costs, but savings realized as a result of innovation.

Special Assessments – Funds generated through the formation of an assessment district to provide public improvements such as street construction and flood control.

Special Revenue – A fund used to account for receipts from revenue sources that have been earmarked for specific activities and related expenditures.

Transfers – Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

Triple Flip – As a part of the 2004 Budget package, the California State Legislature adopted a mechanism to fund the state's economic recovery bond program with a quarter cent sales tax. Under a mechanism commonly known as the "Triple Flip" and outlined in Revenue and Taxation Code Section 97.68, the local Bradley Burns Sales and Use Tax rate is reduced by a quarter cent. This quarter cent is used to repay the economic recovery bonds. Cities and counties are then provided with ad valorem property tax

Rate	Jurisdiction	R & T Code
3.68%	State (General Fund)	6051, 6201
0.25%	State (Fiscal Recovery Fund)	6051.5, 6201.5
0.50%	State (Local Revenue Fund)	6051.2, 6201.2
0.25%	State General Fund	6051.3, 6201.3
0.50%	State (Local Public Safety Fund)	S35 Art XIII State Constitution
1.00%	Local(County/City)	7203.1
	0.25% County Transportation Funds	
	0.75% City and County operations	
7.50%	Total Statewide Base Sales and Use Tax	

revenues in lieu of these revenues. The State Director of Finance notifies each County Auditor of the amount of sales and use tax revenue loss to each city and county as a result of the Triple Flip. Each County Auditor is then required to allocate compensating revenues to cities and the county. These compensating revenues are transferred from the ad valorem property tax revenues that would otherwise be allocated to the county's Educational Revenue Augmentation Fund.

Trust and Agency – Funds that are held in trust by the City and whose use is restricted to the specific purpose for which the funds were received such as Urban Growth Management (UGM) area capital improvement, Woodward Park Legacy, and Conference Center Debt Service.

Universal Hiring Program (UHP) Grant – A fund was established to track and report the status of the grant. Matching revenue and appropriations are reported in the General Fund then transferred to the grant. On a fund by fund basis, the impact nets to zero. On a consolidated reporting basis, it is reflected in both fund types, requiring an adjustment to reflect the actual net City Budget.

Urban Growth Management (UGM) – Fees paid by developers to cover the cost of City infrastructure required to support development.

Zero Base Budgeting – A process for allocating financial resources that provided for the comparison and prioritization of existing and proposed programs and services. The process includes organizing expenditures in individual decision packages and priority ranking all decisions.



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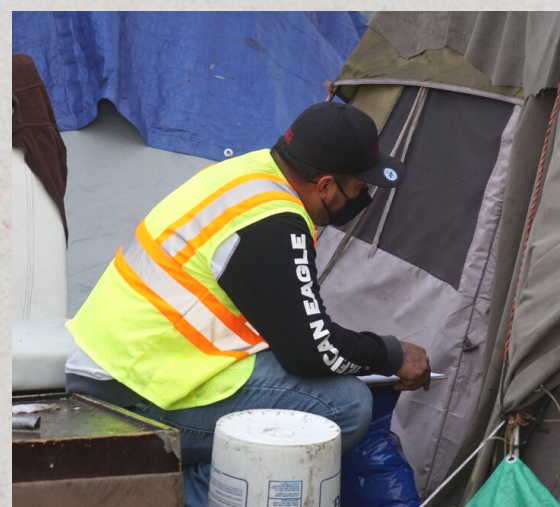
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