

MAYOR'S  
ADOPTED  
FISCAL YEAR

# 2020 BUDGET

CITY OF FRESNO  
CALIFORNIA



Photograph courtesy of FresYes Realty



# City of Fresno, California

## **Adopted Budget**

for the Fiscal Year

July 1, 2019 – June 30, 2020

*Mayor Lee Brand*

### **City Council**

Esmeralda Soria - District 1

Vacant - District 2

Miguel Arias - District 3

Paul Caprioglio, Council President - District 4

Luis Chavez - District 5

Garry Bredefeld - District 6

Nelson Esparza - District 7

### **City Manager**

Wilma Quan

### **City Attorney**

Douglas T. Sloan

### **City Clerk**

Yvonne Spence

### **Executive Management Team**

Jane Sumpter - Assistant City Manager

Jim Schaad - Assistant City Manager

Kevin Meikle - Aviation Director

Michael Lima - City Controller / Finance Director

Kerri Donis - Fire Chief

Bryon Horn - Information Services Director

TJ Miller - Interim Parks, After School, Recreation and Community Services Director

Jeffrey Cardell - Personnel Services Director

Jennifer Clark - Planning and Development Services Director

Jerry Dyer - Police Chief

Michael Carbajal - Public Utilities Director

Scott Mozier - Public Works Director

Gregory A. Barfield - Transportation Director

### **Budget Preparation Staff**

Henry Fierro, Budget Manager

Pedro Rivera, Senior Budget Analyst

Scott Motsenbocker, Senior Budget Analyst

Alma Torres, Senior Budget Analyst

Todd Stermer, Senior Budget Analyst

Michelle Wooten, Senior Budget Analyst

Alyse Muniz, Budget Technician



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Fresno  
California**

For the Fiscal Year Beginning

**July 1, 2018**

*Christopher P. Morrell*

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Fresno, California for its annual budget for the fiscal year beginning July 1, 2018 – June 30, 2019.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

# Acknowledgment

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**T**he completion of this budget document could not have been accomplished without the skill, dedication and professionalism of my team. The group sacrificed many extensive hours and weekends over the last several months in order to plan, prepare, and formalize the Budget document. I am truly fortunate to be a part of such a dedicated team. They are Pedro Rivera, Scott Motsenbocker, Alma Torres, Todd Stermer, Michelle Wooten, and Alyse Muniz-Thank-you very much.

I would also like to acknowledge and extend my thank-you to Sharon McDowell. While Sharon's career path has transitioned her from the Budget Office to a new endeavor, she readily made herself available, many times, to provide vital insight in completing certain aspects of the Budget process. Sharon will always be a member of the Budget Team.

My gratitude must also go to the Department Directors and all of the department personnel who worked on the preparation of the budget. They are too numerous to mention here, but all the management analysts, division managers, account clerks, administrative assistants and others have earned a well-deserved thank-you from the Budget Office. I truly value and appreciate the continued fostering of critical business relationships shared between the Budget group and department-wide personnel.

Finally, I would like to thank Mayor Lee Brand, City Manager Wilma Quan, Assistant City Managers Jane Sumpter and Jim Schaad, Chief of Staff Tim Orman, as well as the Council Members for their continued leadership and guidance in the planning, deliberations, and implementation of this Budget.

Respectfully submitted,



Henry J. Fierro, Budget Manager

# Budget Policy and How to Use This Book

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## Budget Policy

The City operates under the strong-Mayor form of government. Under this form of government, the Mayor serves as the City's Chief Executive Officer, appointing and overseeing the City Manager, recommending legislation, and presenting the annual budget to the City Council.

The budget of the City of Fresno, within the meaning and context of Section 1205 of the City's Charter, must be adopted by resolution by the City Council by June 30th of a given year. As provided by Section 1206 of the Charter, any adjustments in the amounts appropriated for the purposes indicated at the department/fund level shall be made only upon a motion to amend the resolution adopted by the affirmative votes of at least five Council members.

Administrative changes within the department/fund level may be made without approval of Council within written guidelines established by the City Manager.

## How to Use This Book

We've made every effort to make this book as easy as possible to read, but it can be difficult to find what you're looking for in such a complex document. To make your search easier, we've provided a number of tools to help you get what you need.

The Adopted Budget is organized systematically moving from the broadest perspective of service

by department to more specific information. The document is arranged by department with the final section of the Budget providing reference information to enhance the reader's understanding of overall concepts.

This book is divided into six sections:

### Executive Summary

This section presents the Mayor's Transmission letter and the City Manager's Financial Overview.

### Citywide Summary

This section includes various charts and graphs that represent the City's financial position and allocations for the coming fiscal year; outlines critical funding sources such as Measure C and the Federal Entitlements received by the City. Also included are the allocation of staff and the City's debt obligations.

### General Fund Summary

This section contains the General Fund Overview, which describes the resources and appropriations of this fund and the assumptions in the General Fund five year forecast. The General Fund debt obligation is also presented.

### Department Summaries

This section outlines organizational impacts and resource allocation by department. It also contains various tables that represent the financial position of the department and department staffing levels.

### Capital Improvement Summary

This segment outlines the five-year capital improvement plan on a Citywide basis and by department.

### Supplemental Information

This section gives the reader general information about the City and the City's Budget and Financial Policies as well as an update on the City pension funding status. Acronyms and a Glossary of Terms are also included.





September 27, 2019

My Fellow Fresnans,

It is my honor to present you with my third budget as the Mayor of Fresno. For Fiscal Year 2020 we have developed a \$1.189 billion budget and plan to make our City a better and safer place to live, work, raise our children and enjoy life.

I believe this budget represents the best possible use of our limited resources to address the City of Fresno's most pressing issues.

This budget follows the same direction as my previous budgets, which focused on Fresno's long-term financial stability and viability. For instance, the General Fund reserve is on target to end FY 2019 at \$34 million, which will represent approximately 10 percent of our General Fund and will be the highest in the City's history.

My budget and administrative direction will continue to be focused on four key initiatives: economic prosperity, quality of life, public safety and unifying the community. As always, economic development and job creation remain the cornerstone of my overall strategy.

### **FY 2020 Adopted Budget**

This year's proposed budget follows the priorities laid out in the previous two budgets submitted by my administration. General Fund revenues continue to steadily increase, but operating costs – including employee services – are increasing at an even faster rate. All existing programs will continue to be funded, but it will be difficult to expand on or add to, existing General Fund services.

The long-term remedy is to steadily grow the City's economic base – which consists primarily of property taxes, sales taxes, and other revenue sources – while not creating any new General Fund debt. The City also needs to explore creation of new, long-term funding streams (e.g. asset sales) to fund General Fund services. By following this strategy over an extended period of 10 to 15 years, we will close the gap between rising costs and rising revenues.

**Public Safety** will remain a top funding priority. Authorized sworn police officers will remain at 835, with 8 new Police Dispatchers added at mid term in the FY2019 budget. The ribbon cutting for the new Southeast Police station was earlier this year and the station is projected to be completed by May 2020. Equipment concerns were also addressed including adding 71 new leased police cars.

This year Jerry Dyer will retire as Chief of Police. A comprehensive, transparent process that included five community meetings and online input driven by Fresno citizens will conclude this fall with the selection of a new Chief.

Daily Fire Department staffing will increase to 80, which represents the highest level in many years. Construction of a permanent Fire Station 18 – which has operated in a temporary facility – will receive \$3.5 million from the General Fund. The remaining amount will come from increased fire development impact fees. A permanent Fire Station 18 will allow the continued growth in the west area, which is designated as the City's growth area in the 2035 General Plan.

**Business Friendly Fresno 2.0!** continues to be a high priority. Our Development and Resource Management Department (DARM) processed a record 5,000 entitlements in 2018. The demand for permits and entitlements in all segments continues to be high. There are three new positions added to the FY 2020 budget to help ensure proper staffing levels to meet new timeline requirements. Extended front counter hours (7 am to 6 pm) have been implemented and our staff is continuing to improve customer service.

**Economic Development** continues as a top priority. Last year we added 524 new full time jobs with the expansion of the GAP e-commerce center. We also added new jobs with expansion of services for existing small

businesses. In total, including Amazon and Ulta, the City has generated approximately 5,000 new jobs the past few years. The cumulative impact of adding those jobs means that last year our unemployment rate reached an historical low of 5.1 percent.

Our Economic Development team and the DARM Department are working together with the Economic Development Corporation to help existing businesses and new businesses locate and expand in Fresno, and with industrial property owners to prepare their land for manufacturing, warehouse distribution and e-commerce centers looking to strategically locate in Central California. We continue to assess infrastructure needs to ensure the industrial area is shovel ready.

An EIR is currently underway for approximately 6,000 acres representing the entire South Fresno industrial zoned area. City staff is working with our consultant, advocate groups and the State Attorney General's office in the development of the EIR to ensure proper mitigation methods are identified. We expect the EIR to be completed in early 2020. The EIR is funded from the FY2019 budget.

I want to express my gratitude to the strong leadership team who work tirelessly to serve the people of Fresno and helped me put together this budget. I extend my sincere thanks to City Manager Wilma Quan, my Chief of Staff, Tim Orman, Assistant City Manager Jane Sumpter, Assistant City Manager Jim Schaad, City Controller Mike Lima and Budget Manager Henry Fierro.

I am humbled and honored to serve as the Mayor of Fresno. My family roots run deep in this great community. I grew up in a poor but proud family on McKenzie Street in Southeast Fresno. My challenges growing up taught me the value of hard work and determination. I believe this budget shows that both hard work and setting achievement goals will help bring about a better Fresno for all of us.

Sincerely,



Lee Brand  
Mayor, City of Fresno





September 27, 2019

Council President Paul Caprioglio  
Fresno City Councilmembers  
Citizens of Fresno

I am proud to present to you Mayor Brand's Fiscal Year 2020 Adopted Budget (Budget), which reflects the Mayor's commitment to fiscal responsibility while continuing to prioritize funding for our core services. A key focus of this Administration is analyzing the true cost of ongoing operations and maintenance within the organization to ensure that these costs are sustainable in the years to come.

### **FY 2019 Highlights**

Before elaborating on what this Budget entails, it is important to highlight a few key successes and recognize what this organization has accomplished during the last fiscal year. The City made two important public safety advancements including breaking ground on the long-awaited Southeast Police Station at Tulare and Argyle Avenues and purchasing Fire Headquarters at Tulare and H Street in Downtown Fresno. Both of these additions will ensure the City has the best resources to keep its citizens safe.

Elsewhere in the City, the Development and Resource Management Department processed almost 5,000 entitlements, an increase in volume of 25 percent over 2017, with an on-time application processing rate exceeding 90 percent. Within a year of launching the Rental Housing Registry, we reached over 85,000 registered units. The Transportation Department increased ridership by over 750,000 trips, with the launch of Bus Rapid Transit (BRT), FAX 15 and other route restructuring efforts, a 9 percent increase from the previous year, reversing a nine year declining trend. To date, there have been over 25,000 downloads of the FresGO mobile app, a free service that puts city government at citizens' fingertips by allowing them to report issues and service requests 24/7. These are just a few of the many accomplishments that show the organization's continued growth and advancement. These successes would not have

been possible without the support of the City Council. I thank you all for your leadership in helping to achieve these milestones. It is my pleasure to work with you to move the City of Fresno forward.

### **FY 2020 Adopted Budget**

This Budget continues funding from prior year's budgets for Business Friendly Fresno 2.0!, adds staffing to continue our momentum to become the business-friendliest City in California and includes various capital projects, some of which will be highlighted by department below.

In addition to funding ongoing Police Department operations, the Budget proposes to replace the City's aging fleet inventory by leasing a total of 71 police vehicles/motorcycles. It also includes funding to address and upgrade Skywatch operations; to purchase a SWAT Command Vehicle; and for the replacement of ballistic vests and other critical resources. Additional resources for the Fire Department include the re-budget of \$3.5 million to partially fund the construction of the urgently needed Fire Station 18; ongoing funding for a new nine-person company in the Metro area, which will increase the minimum daily staffing to 80; and a water rescue team. The new company and water rescue team will be formed from the staffing from the North Central Fire Protection District, which will transition beginning July 1<sup>st</sup> to the Fresno Fire Department.

Within the Parks, After School, Recreation and Community Services (PARCS) Department, funding is included for the expansion of service hours at Highway City Science Center; construction and completion of new BMX Park at Mary Ella Brown Community Center; new tot lots at Tupman, Dickey and JSK Parks; replacement of a modular building at Granny's Park; a new Challenger Course at Romain Park; new restroom facilities and field lights at Hinton Park; and, completion of Maxie L. Parks Urban Forest. PARCS staff will also continue efforts to capitalize on Proposition 68 and other grants within Fiscal Year 2020.

In the Public Works Department, the Budget includes funding to pave 74.00 lane miles of road; complete the conversion of 38,000 street lights to energy-saving LED fixtures, with an estimated annual savings of \$1.6 million and a 6.5 year return on investment; complete \$3.1 million in tree-damaged concrete repairs; construct 19 new traffic signals and 4 signal left turn phasing upgrades, along with the design of 11 additional traffic signals; \$1.1 million for the Olive Avenue Tower District project to address deferred pavement maintenance and provide a more pedestrian-friendly district; and to continue to address much-needed deferred maintenance and capital improvement projects for several City departments including PARCS, Fire and Police.

The Budget also funds \$3.6 million for projects west of State Route 99, including projects to address bottlenecks and lack of sidewalks. Funding for Midtown Trail, totaling \$11.4 million for the five segments, is comprised of Measure C Trails, Federal CMAQ and State ATP grant funding, and includes construction contract awards for all five segments, with Segment 2 (Fresno to First) scheduled to begin in the first half of the fiscal year. Transformative Climate Communities (TCC) program projects totaling \$12.5 million will move forward, including the Park at MLK Magnet Core, Southwest Fresno Fanning Trail and the Chinatown Urban Greening projects. In addition, Public Works intends to award the construction contract for the \$4.4 million Peach Avenue Widening, Butler to Florence right-of-way acquisition.

The Department of Transportation's Budget includes approximately \$500,948 in Measure C New Tech grant funding for a Micro-Transit demonstration project, which will serve the Fig Garden loop area where there currently is no fixed service; funding to expand Night Service to Saturday nights; and the renovation of 65 stops at major intersections along Route 9 and 38, for an overall investment of approximately \$4 million. Deployment of Traffic Signal Priority systems to increase on-time performance for buses running along Shaw Ave; the installation of solar-powered bus stop lighting throughout the City; the implementation of onboard Wifi on select BRT buses, along with the Van Ness and Manchester BRT stations as pilot programs; and the implementation of a mobile ticketing platform as an option for riders to purchase fares and board buses.

The Airports Department will continue with the implementation of *FAT Forward* next year, which includes the \$37 million parking garage project, a project made more financially efficient by a \$35 million loan from the State of California IBank. The Airports Department will also move forward with a plan for multi-million dollar improvements to the terminal.

The Department of Public Utilities will continue to provide first-class service to all of Fresno citizens; sound financial management will enable the Department to completely pay off the 2008 Sewer bond debt estimated at \$28 million and the full payoff of the Central Valley Project (CVP) contract estimated at \$4.5 million. These payoffs will result in future interest savings and will also reduce the per acre foot charge for CVP water.

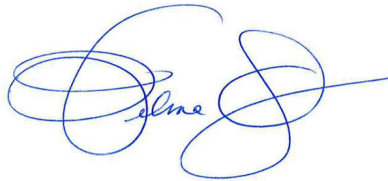
As a careful review of this document will show, the Mayor's Budget demonstrates a methodical approach to ensure fiscal prudence while advancing our great City to new heights. The Mayor's key initiatives of economic prosperity, quality of life, public safety



and unified community resonate throughout the Budget and are the framework for future years to come.

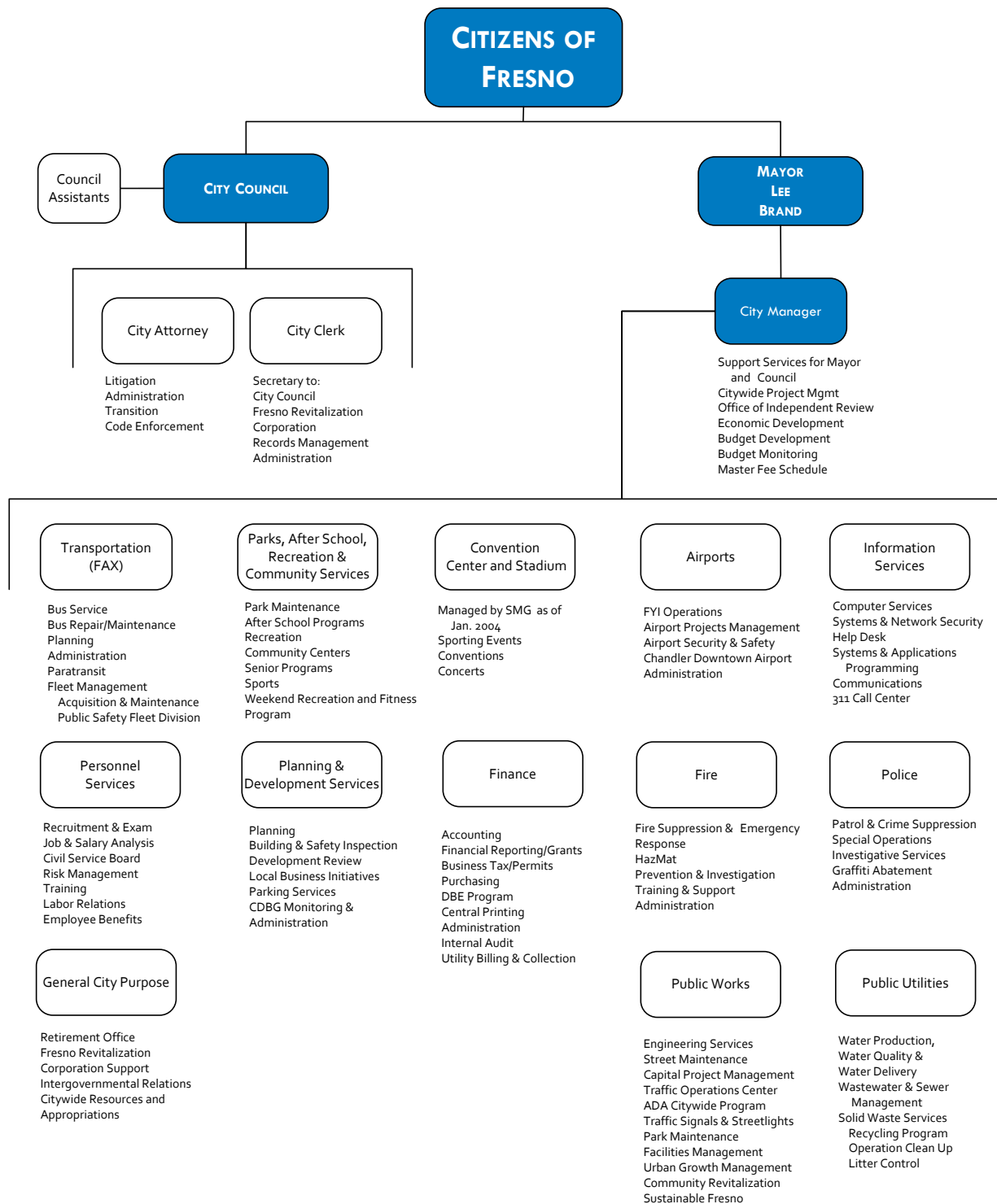
In closing, I want to thank each and every one of our City of Fresno employees for their continued commitment and dedication to this organization and to the community we all serve. You are our greatest assets. I would like to thank Henry Fierro, Budget Manager, and all of the Budget staff for their tireless efforts and hundreds of hours in building the budget. I would also like to give a special thanks to my Assistant City Managers, Jane Sumpter and Jim Schaad; Tim Orman, Chief of Staff to Mayor Brand; Controller Mike Lima; and all of the Department Directors. I continue to be amazed by the work you all do every day for this community. Lastly, I would like to personally thank Mayor Brand for his leadership and passion for our City. It continues to be my pleasure to serve as your City Manager.

Respectfully yours,

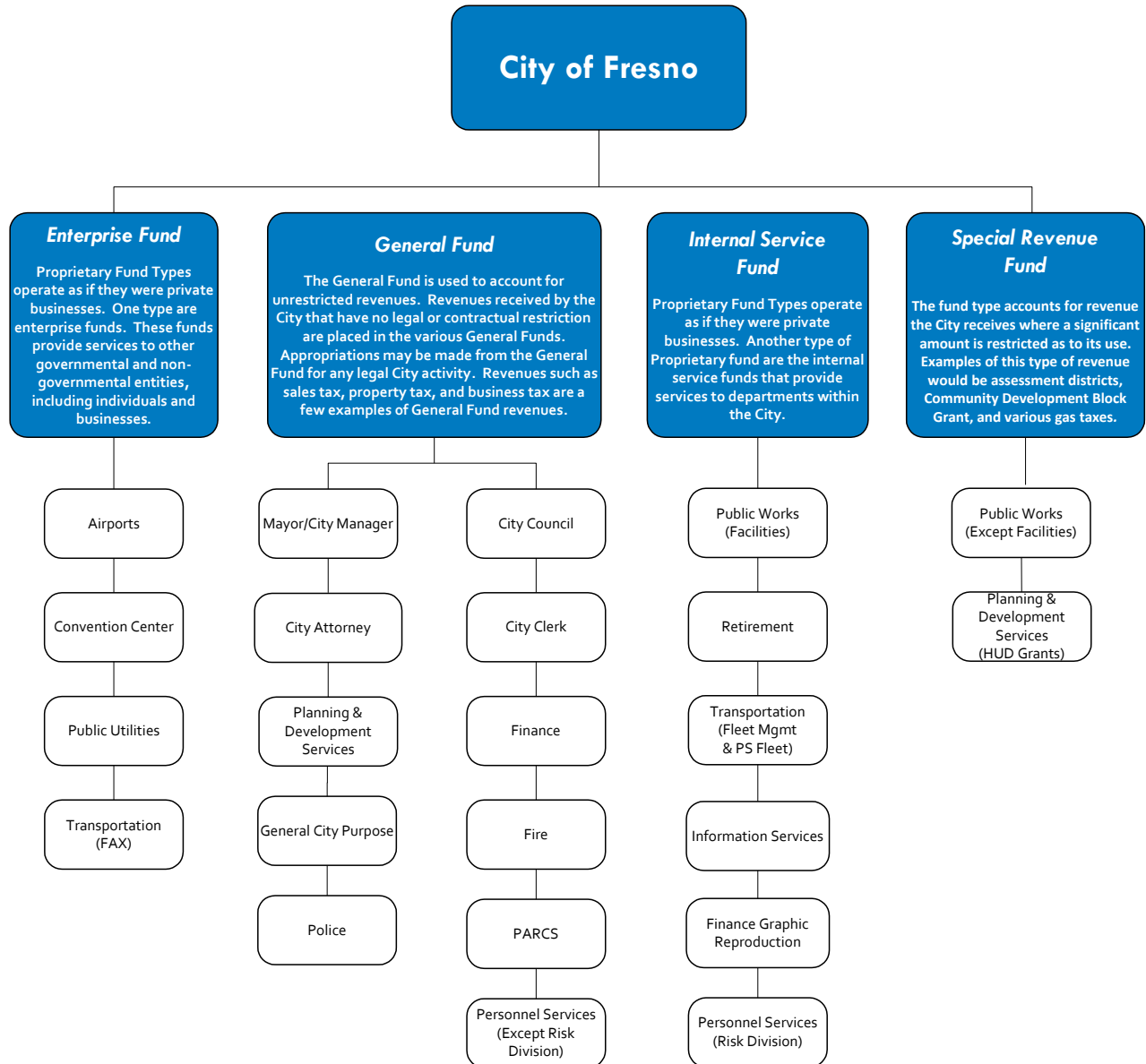
A handwritten signature in blue ink, appearing to read 'Wilma', with a stylized, looping flourish extending to the right.

Wilma Quan  
City Manager

# City Organizational Chart



# City Operating Fund Structure Chart



Additional Fund Types used by the City:

**Capital Project Fund Type:** This fund type accounts for funds that are either restricted or designated for capital projects.

**Debt Service Fund Type:** The Debt Service Fund Type is used to accumulate assets for the repayment of long-term debt. Funds are transferred from the operating accounts of the various departments that benefit from the assets financed through the creation of the debt. Some examples of debt service funds would be the Pension Obligation Bonds, and the Convention Center Exhibit Hall Expansion.

**Note:** Structure is based on primary funding source for each Department.



# Total City Resources

The total amount of money received by the City of Fresno in all appropriated funds is shown on this page. The total Net Resources amounts represent all the revenue available to pay for services and capital projects. It excludes interfund transfers, and interdepartmental charge revenue.

	FY 2018 Actuals	FY 2019 Amended	FY 2020 Adopted	Percent Change
Beginning Balance <sup>(1)</sup>	170,967,200	400,200,800	491,202,100	22.7
<i>Local Taxes</i>				
Property Taxes	129,108,800	131,682,900	140,218,300	6.5
Sales Tax <sup>(2)</sup>	90,477,100	102,501,000	100,727,300	(1.7)
Measure C <sup>(3)</sup>	24,503,600	24,608,400	28,917,700	17.5
Room Tax	13,652,200	13,425,700	14,429,600	7.5
Real Estate Transfer Tax	1,308,700	1,118,300	1,362,600	21.8
Franchise Fees	14,165,000	15,349,600	16,422,600	7.0
<b>Total Local Taxes</b>	<b>273,215,400</b>	<b>288,685,900</b>	<b>302,078,100</b>	<b>4.6</b>
Licenses & Permits	27,781,900	28,921,200	27,455,200	(5.1)
<i>Intergovernmental</i>				
Federal	69,901,200	89,153,400	97,556,700	9.4
State	51,302,800	77,870,500	73,391,700	(5.8)
Local	25,607,800	28,145,000	24,526,700	(12.9)
<b>Total Intergovernmental</b>	<b>146,811,800</b>	<b>195,168,900</b>	<b>195,475,100</b>	<b>0.2</b>
Charges for Current Services	319,192,600	324,975,200	326,137,600	0.4
Fines	6,329,200	6,368,400	7,486,500	17.6
Other Revenue	21,754,100	18,521,700	21,014,300	13.5
Interdepartmental Charges <sup>(4)</sup>	102,134,800	105,007,100	135,483,900	29.0
Miscellaneous <sup>(5)</sup>	171,354,300	99,134,300	59,195,100	(40.3)
Transfers	16,195,000	14,373,800	15,558,500	8.2
<b>Total City Revenue</b>	<b>1,255,736,300</b>	<b>1,481,357,300</b>	<b>1,581,086,400</b>	<b>6.7</b>
Less: Net Interfund Transfers	16,195,000	14,373,800	15,558,500	8.2
Less: Interdepartmental Chrgs	100,629,000	117,940,100	127,776,200	8.3
<b>Total Net Resources</b>	<b>1,138,912,300</b>	<b>1,349,043,400</b>	<b>1,437,751,700</b>	<b>6.6</b>

## Notes:

<sup>(1)</sup> In FY 2018 Water State Revolving Funds reflected negative beginning fund balances due to a timing difference between the expenditure of funds and the receipt of loan reimbursements. The majority of timing difference was resolved during FY 2018.

<sup>(2)</sup> The decline reflects the FY 2019 Sales Tax revenue including a one-time \$9.9 million entry corresponding to the August 2019 sales tax revenue per Council's approval of Motion #17 on June 28, 2018.

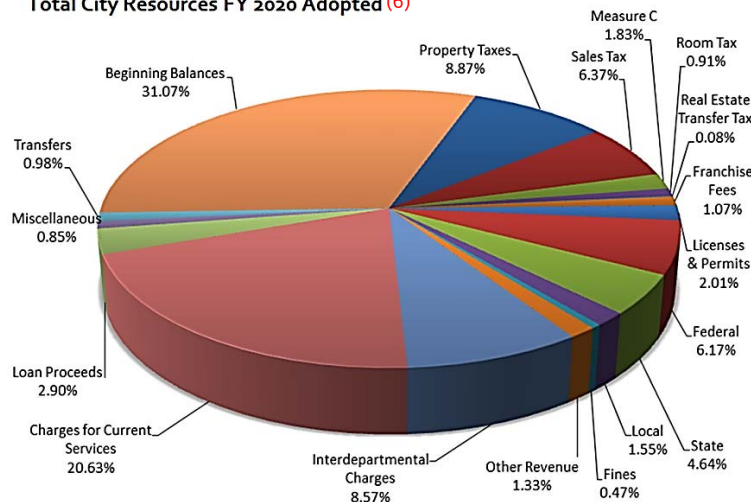
<sup>(3)</sup> Measure C revenues reflect anticipated revenue receipts consistent with Fresno County Transportation Authority approved projects.

<sup>(4)</sup> Increases in ID Charges are due to: 1) replenishment of the Liability Self-Insurance Fund, 2) funding restructure of Public Safety Fleet and Graphic Reproduction Units, and 3) Fleet replacements.

<sup>(5)</sup> Decreases in Miscellaneous Revenue are due to capital projects to be completed in FY 2019 that were covered with state funding.

<sup>(6)</sup> Percents in the graph below may not add to 100 percent due to rounding.

**Total City Resources FY 2020 Adopted <sup>(6)</sup>**



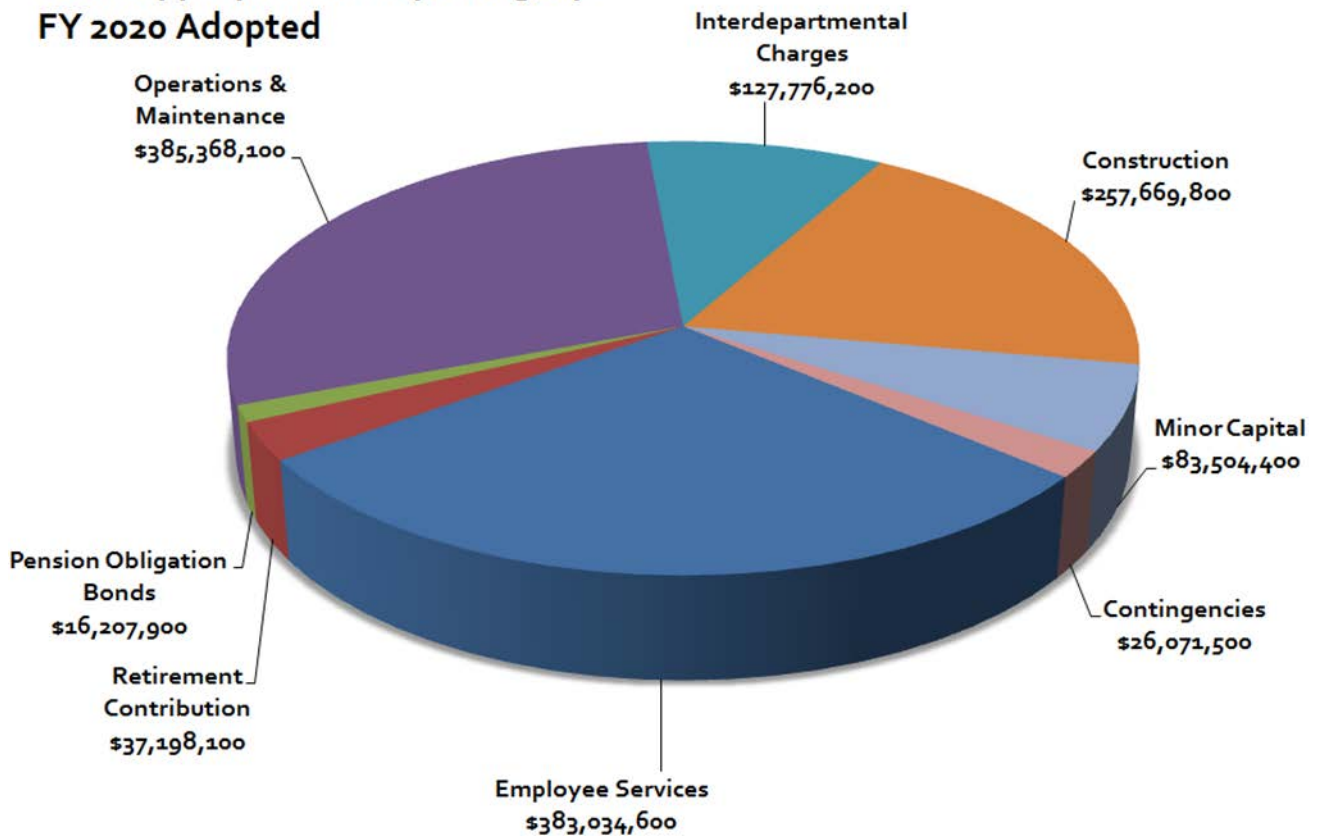
# Total City Appropriations

## APPROPRIATIONS BY CATEGORY

The total budget for all appropriated funds within the City of Fresno is shown on this page. The amounts shown as Total Net City Budget represent the "net" budget after all interdepartmental charges are removed.

	FY 2018 Actuals	FY 2019 Amended	FY 2020 Adopted	Percent Change
Employee Services	323,859,700	375,004,300	383,034,600	2.1
Retirement Contribution	32,538,100	33,216,200	37,198,100	12.0
Pension Obligation Bonds	16,195,000	16,195,800	16,207,900	0.1
Operations & Maintenance	277,987,900	372,409,200	385,368,100	3.5
Interdepartmental Charges	100,629,000	117,940,100	127,776,200	8.3
Minor Capital	112,517,300	327,340,400	341,174,200	4.2
Contingencies	22,901,300	27,156,500	26,071,500	(4.0)
<b>Total Appropriations</b>	<b>886,628,300</b>	<b>1,269,262,500</b>	<b>1,316,830,600</b>	<b>3.7</b>
Less: Interdepartmental Charges	100,629,000	117,940,100	127,776,200	8.3
<b>Total Net City Budget</b>	<b>785,999,300</b>	<b>1,151,322,400</b>	<b>1,189,054,400</b>	<b>3.3</b>

## Total Appropriations by Category FY 2020 Adopted



# Appropriations Summary by Department/Primary Funding Source Including Operating, Capital & Debt Service

The total budget by Department and primary funding source is shown on this page. The amounts shown as Total Net City budget represent the "net" budget after all interdepartmental charges are removed.

Department	FY 2018 Actuals	FY 2019 Amended	FY 2020 Adopted	% Change FY 2019 to FY 2020
<b>General Fund Departments</b>				
Mayor/CMO	3,731,500	4,133,600	4,499,000	8.8
Council	2,897,000	4,707,200	4,585,100	(2.6)
Police	169,543,000	184,285,900	201,764,000	9.5
Fire	70,164,100	73,113,200	74,488,000	1.9
Parks, After School, Recreation & Community Services	21,632,700	31,673,500	31,684,800	0.0
General City Purpose	45,837,000	50,190,200	52,261,800	4.1
Finance	6,795,000	7,388,500	16,760,000	126.8
City Clerk	793,200	910,200	969,100	6.5
City Attorney	5,619,900	6,380,900	17,089,200	167.8
Personnel Services	32,156,500	36,624,600	36,728,700	0.3
Planning & Development Services	35,163,200	53,390,900	44,271,700	(17.1)
<b>Subtotal</b>	<b>394,333,100</b>	<b>452,798,700</b>	<b>485,101,400</b>	<b>7.1</b>
<b>Special Revenue Fund Departments</b>				
Public Works	82,500,800	201,112,900	209,285,600	4.1
<b>Subtotal</b>	<b>82,500,800</b>	<b>201,112,900</b>	<b>209,285,600</b>	<b>4.1</b>
<b>Internal Service Fund Departments</b>				
Information Services	16,140,300	17,576,900	21,899,300	24.6
<b>Subtotal</b>	<b>16,140,300</b>	<b>17,576,900</b>	<b>21,899,300</b>	<b>24.6</b>
<b>Enterprise Fund Departments</b>				
Department of Public Utilities	252,778,000	383,435,100	333,817,600	(12.9)
Transportation	90,737,300	140,655,000	159,009,900	13.0
Airports	41,218,900	58,502,000	95,443,000	63.1
Convention Center	8,919,600	20,628,700	19,186,600	(7.0)
<b>Subtotal</b>	<b>393,653,800</b>	<b>603,220,800</b>	<b>607,457,100</b>	<b>0.7</b>
Less: Expense Reduction	0	5,446,800	6,912,800	26.9
Less: Interdepartmental Charges	100,629,000	117,940,100	127,776,200	8.3
<b>Net City Budget</b>	<b>785,999,000</b>	<b>1,151,322,400</b>	<b>1,189,054,400</b>	<b>3.3</b>

# Revenues Summary by Department/Primary Funding Source Including Operating, Capital & Debt Service

The total budget by Department and primary funding source is shown on this page.

Department	FY 2018 Actuals	FY 2019 Amended	FY 2020 Adopted	% Change FY 2019 to FY 2020
<b>General Government</b>				
Mayor/CMO	135,400	0	0	0.0
Council	0	0	0	0.0
General City Purpose	341,554,600	363,152,600	384,727,400	5.9
Personnel Services	37,869,600	33,821,900	33,225,600	(1.8)
Finance	14,440,800	1,475,400	11,153,300	656.0
ISD	19,263,600	22,151,800	25,375,300	14.6
City Clerk	5,100	0	0	0.0
City Attorney	35,900	150,000	2,638,100	1,658.7
Planning & Development Services	25,602,200	43,663,200	41,347,300	(5.3)
<b>Subtotal</b>	<b>438,907,200</b>	<b>464,414,900</b>	<b>498,467,000</b>	<b>7.3</b>
<b>Public Protection</b>				
Police	25,207,100	29,531,000	27,147,000	(8.1)
Fire	16,487,900	14,913,600	10,684,000	(28.4)
<b>Subtotal</b>	<b>41,695,000</b>	<b>44,444,600</b>	<b>37,831,000</b>	<b>(14.9)</b>
<b>Public Ways and Means</b>				
Public Works	159,011,600	190,586,100	184,763,000	(3.1)
<b>Subtotal</b>	<b>159,011,600</b>	<b>190,586,100</b>	<b>184,763,000</b>	<b>(3.1)</b>
<b>Culture and Recreation</b>				
Parks, After School, Recreation & Community Services	8,486,300	9,509,100	8,269,000	(13.0)
<b>Subtotal</b>	<b>8,486,300</b>	<b>9,509,100</b>	<b>8,269,000</b>	<b>(13.0)</b>
<b>Enterprises (Business-Type Activities)</b>				
Department of Public Utilities	398,821,500	497,757,100	505,459,400	1.5
Transportation	125,460,700	166,084,600	203,397,000	22.5
Airports	67,156,800	87,752,400	123,614,400	40.9
Convention Center	16,197,100	20,808,500	19,285,600	(7.3)
<b>Subtotal</b>	<b>607,636,100</b>	<b>772,402,600</b>	<b>851,756,400</b>	<b>10.3</b>
<b>Total City Revenues</b>	<b>1,255,736,200</b>	<b>1,481,357,300</b>	<b>1,581,086,400</b>	<b>6.7</b>

# Revenues Summary by Fund Classification

Total City revenues and appropriations are shown on this page. The total revenue amount represents all of the revenues available to pay for services and capital projects, while the Net City Budget represents the "net" budget after all interdepartmental charges are removed.

## Revenues

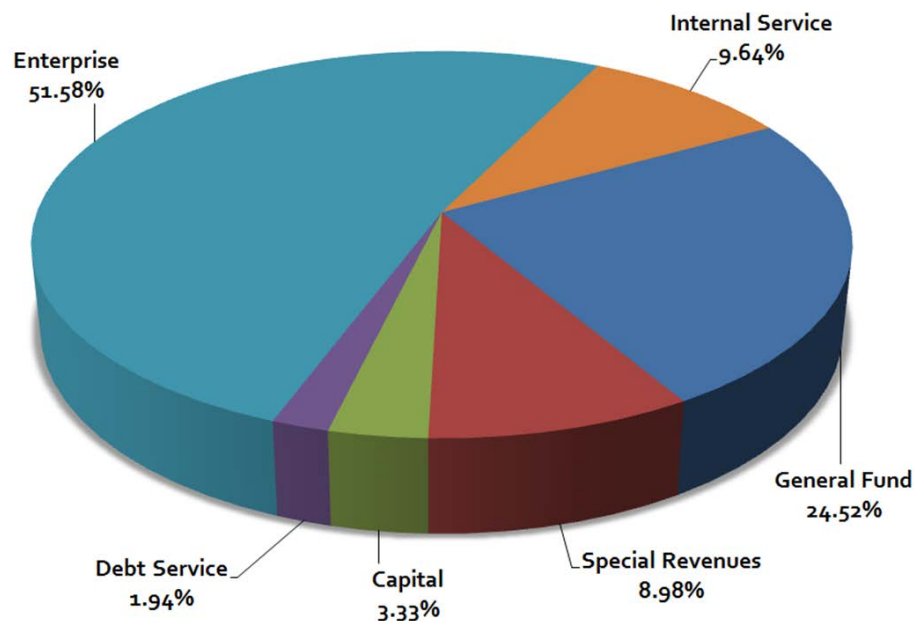
	FY 2018 Actuals	FY 2019 Amended	FY 2020 Adopted	% Change FY 2019 to FY 2020
<b>Governmental Activities</b>				
General Fund <sup>(1)</sup>	350,860,700	369,174,200	387,703,900	5.0
Trust	957,700	0	0	0.0
Special Revenues	100,735,200	143,293,900	142,002,200	(0.9)
Capital	49,543,100	61,936,000	52,725,300	(14.9)
Debt Service	29,410,100	31,999,100	30,724,800	(4.0)
<b>Subtotal</b>	<b>531,506,800</b>	<b>606,403,200</b>	<b>613,156,200</b>	<b>1.1</b>
<b>Proprietary (Business-Like Activities)</b>				
Enterprise	576,568,400	754,128,700	815,586,900	8.1
Internal Service	147,661,100	120,825,400	152,343,300	26.1
<b>Subtotal</b>	<b>724,229,500</b>	<b>874,954,100</b>	<b>967,930,200</b>	<b>10.6</b>
<b>Total Revenue</b>	<b>1,255,736,300</b>	<b>1,481,357,300</b>	<b>1,581,086,400</b>	<b>6.7</b>

### Notes:

<sup>(1)</sup> The General Fund Category includes amounts in the Emergency Reserve Fund and the 27th Pay Period Reserve.

<sup>(2)</sup> Percents in the graph below may not add to 100 percent due to rounding.

**City of Fresno**  
**Total Revenues by Fund Type<sup>(2)</sup>**



# Appropriations Summary by Fund Classification

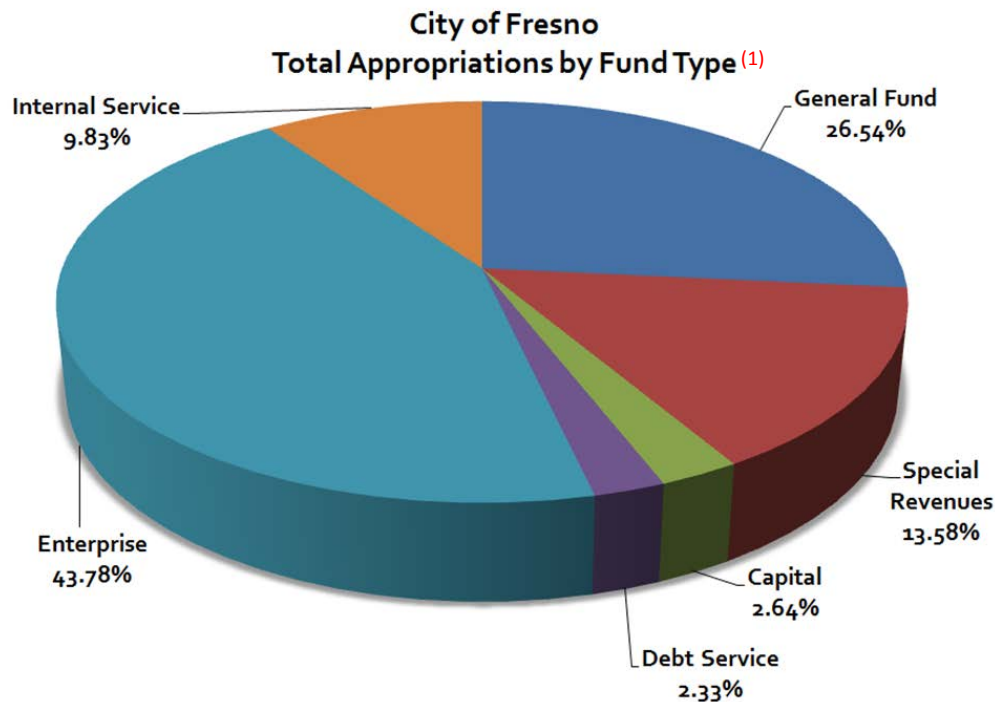
The Net City Budget represents the “net” budget after all interdepartmental changes are removed.

## Appropriations

	FY 2018 Actuals	FY 2019 Amended	FY 2020 Adopted	% Change FY 2019 to FY 2020
<b>Governmental Activities</b>				
General Fund	306,384,600	332,360,900	349,487,600	5.2
Trust	1,724,200	0	0	0.0
Special Revenues	69,980,700	181,759,900	195,945,700	7.8
Capital	10,501,100	48,103,400	34,732,800	(27.8)
Debt Service	29,404,500	30,732,100	30,714,100	(0.1)
<b>Subtotal</b>	<b>417,995,100</b>	<b>592,956,300</b>	<b>610,880,200</b>	<b>3.0</b>
<b>Proprietary (Business-Like Activities)</b>				
Enterprise	366,748,100	567,487,800	576,517,100	1.6
Internal Service	101,885,000	108,818,400	129,433,300	18.9
<b>Subtotal</b>	<b>468,633,100</b>	<b>676,306,200</b>	<b>705,950,400</b>	<b>4.4</b>
Less: Interdepartmental Charges	100,629,000	117,940,100	127,776,200	8.3
<b>Net City Budget</b>	<b>785,999,200</b>	<b>1,151,322,400</b>	<b>1,189,054,400</b>	<b>3.3</b>

### Notes:

<sup>(1)</sup> Percents in the graph below may not add to 100 percent due to rounding.





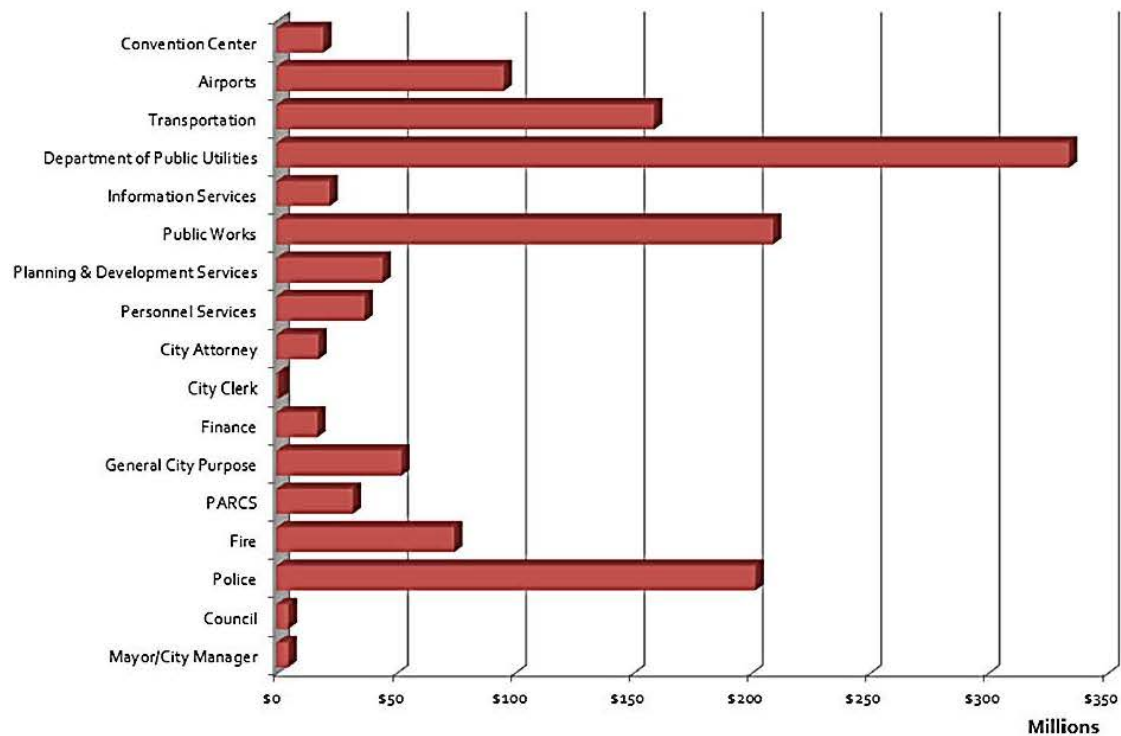
# Appropriations Summary – FY 2020 by Operating, Capital & Debt Service

The total adopted budget by department and primary funding source is shown on this page. The amounts shown as Net Budget represent the total "net" City budget after all interdepartmental charges are removed.

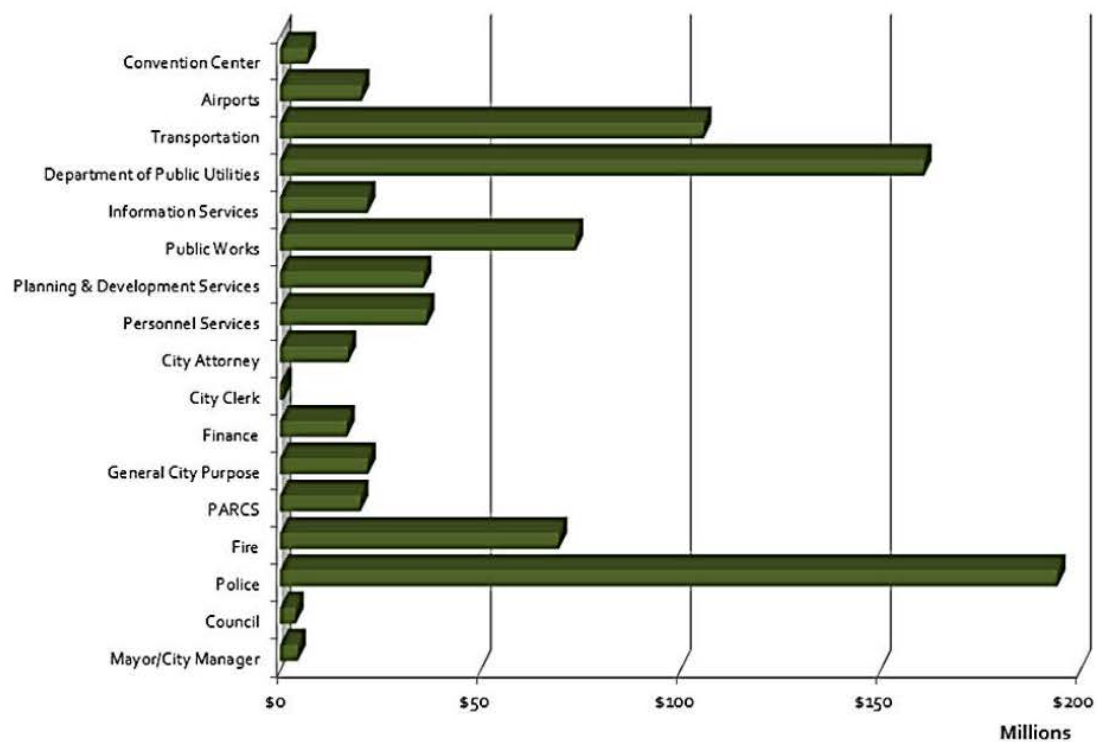
Department	FY 2020 Operating	FY 2020 Capital	FY 2020 Debt Service	Total
<b>General Fund Departments</b>				
Mayor/CMO	4,499,000	0	0	4,499,000
Council	3,956,300	628,800	0	4,585,100
Police	194,449,200	5,930,800	1,384,000	201,764,000
Fire	69,805,600	3,500,000	1,182,400	74,488,000
Parks, After School, Recreation & Community Services	20,135,300	9,722,900	1,826,600	31,684,800
General City Purpose	21,980,500	0	30,281,300	52,261,800
Finance	16,760,000	0	0	16,760,000
City Clerk	969,100	0	0	969,100
City Attorney	17,089,200	0	0	17,089,200
Personnel Services	36,728,700	0	0	36,728,700
Planning and Development Services	35,968,300	8,303,400	0	44,271,700
<b>Subtotal</b>	<b>422,341,200</b>	<b>28,085,900</b>	<b>34,674,300</b>	<b>485,101,400</b>
<b>Special Revenue Fund Departments</b>				
Public Works	73,915,800	135,230,600	139,200	209,285,600
<b>Subtotal</b>	<b>73,915,800</b>	<b>135,230,600</b>	<b>139,200</b>	<b>209,285,600</b>
<b>Internal Service Fund Departments</b>				
Information Services Department	21,899,300	0	0	21,899,300
<b>Subtotal</b>	<b>21,899,300</b>	<b>0</b>	<b>0</b>	<b>21,899,300</b>
<b>Enterprises Fund Departments</b>				
Department of Public Utilities	161,017,000	107,337,400	65,463,200	333,817,600
Transportation	105,957,700	53,052,200	0	159,009,900
Airports	20,418,500	68,987,800	6,036,700	95,443,000
Convention Center	7,055,300	3,787,100	8,344,200	19,186,600
<b>Subtotal</b>	<b>294,448,500</b>	<b>233,164,500</b>	<b>79,844,100</b>	<b>607,457,100</b>
Less: Expense Reduction <sup>(1)</sup>	6,912,800	0	0	6,912,800
Less: Interdepartmental Charges	127,776,200	0	0	127,776,200
<b>Net Budget</b>	<b>677,915,800</b>	<b>396,481,000</b>	<b>114,657,600</b>	<b>1,189,054,400</b>

<sup>(1)</sup> This represents the total expense reduction needed in the General Fund. It has been placed here for accounting purposes only.

**Departmental Budgets - Total Appropriations  
FY 2020 Adopted**



**Departmental Budgets - Operating Appropriations  
FY 2020 Adopted**



# Authorized Position Detail

The Authorized Position Detail provides the number of Permanent and Permanent Part-Time (PPT) positions by department and Full-Time Equivalent (FTE). The FY 2019 Amended figures below represent total permanent positions as of June 2019. The FY 2020 Adopted column represents the net of the FY 2019 Amended and the FY 2020 Position Changes. Detail on the FY 2020 Changes can be found in the individual Department Summaries.

Department	FY 2018 Adopted	FY 2019 Adopted	FY 2019 Amended	FY 2020 Changes	FY 2020 Adopted
<b>General Fund Departments</b>					
Mayor and City Manager's Office	25.00	29.50	29.50	0.50	30.00
City Council <sup>(1)</sup>	23.00	23.00	24.00	0.00	24.00
City Attorney/Neighborhood Services <sup>(2)</sup>	41.84	43.00	47.00	82.00	129.00
City Clerk's Office	6.00	6.00	6.00	0.00	6.00
Finance Department	54.75	55.00	55.00	63.00	118.00
Fire Department	365.11	376.50	376.50	(31.00)	345.50
PARCS Department	74.00	75.75	75.75	0.25	76.00
Personnel Services Department	35.00	37.25	37.25	0.75	38.00
Planning & Development Services	218.70	218.20	218.20	(79.50)	138.70
Police Department <sup>(3)</sup>	1,094.34	1,108.75	1,121.75	5.25	1,127.00
<b>Subtotal</b>	<b>1,937.74</b>	<b>1,972.95</b>	<b>1,990.95</b>	<b>41.25</b>	<b>2,032.20</b>
<b>Special Revenue Departments</b>					
Public Works Department	315.25	339.50	339.50	17.25	356.75
<b>Subtotal</b>	<b>315.25</b>	<b>339.50</b>	<b>339.50</b>	<b>17.25</b>	<b>356.75</b>
<b>Enterprise Departments</b>					
Airports Department <sup>(4)</sup>	99.05	101.00	102.00	2.65	104.65
Public Utilities	643.80	646.80	646.80	(59.05)	587.75
Transportation/FAX Department	508.00	515.50	515.50	17.50	533.00
<b>Subtotal</b>	<b>1,250.85</b>	<b>1,263.30</b>	<b>1,264.30</b>	<b>(38.90)</b>	<b>1,225.40</b>
<b>Internal Service Departments</b>					
General City Purpose	13.00	13.75	13.75	1.00	14.75
Information Services Department	58.00	61.00	61.00	3.25	64.25
<b>Subtotal</b>	<b>71.00</b>	<b>74.75</b>	<b>74.75</b>	<b>4.25</b>	<b>79.00</b>
<b>Grand Total</b>	<b>3,574.84</b>	<b>3,650.50</b>	<b>3,669.50</b>	<b>23.85</b>	<b>3,693.35</b>

## Sworn Safety Positions by Count

Department	FY 2018 Adopted	FY 2019 Adopted	FY 2019 Amended	FY 2020 Position Changes	FY 2020 Adopted Budget	FY 2020 Funded Positions
Police Department <sup>(3)</sup>	825	830	835	0	835	835
Fire Department	334	334	334	(32)	302	302
Airports Department	19	19	19	0	19	19
<b>Totals</b>	<b>1,178</b>	<b>1,183</b>	<b>1,188</b>	<b>(32)</b>	<b>1,156</b>	<b>1,156</b>

<sup>(1)</sup> In FY 2019, one Council Assistant position was added in District 7 via the 7<sup>th</sup> PAR Amendment.

<sup>(2)</sup> In FY 2019, four defunded Senior Law Clerks were added via the 8<sup>th</sup> PAR Amendment.

<sup>(3)</sup> In FY 2019: One Police Officer was added via the 1<sup>st</sup> PAR Amendment; Eight Emergency Service Dispatchers were added via the 2<sup>nd</sup> PAR Amendment; Two Police Officers were added via the 3<sup>rd</sup> PAR Amendment; One Police Officer was added via the 4<sup>th</sup> PAR Amendment; and, One Police Sergeant was added via the 5<sup>th</sup> PAR Amendment.

<sup>(4)</sup> In FY 2019, one Safety Management Systems Manager was added via the 6<sup>th</sup> PAR Amendment.

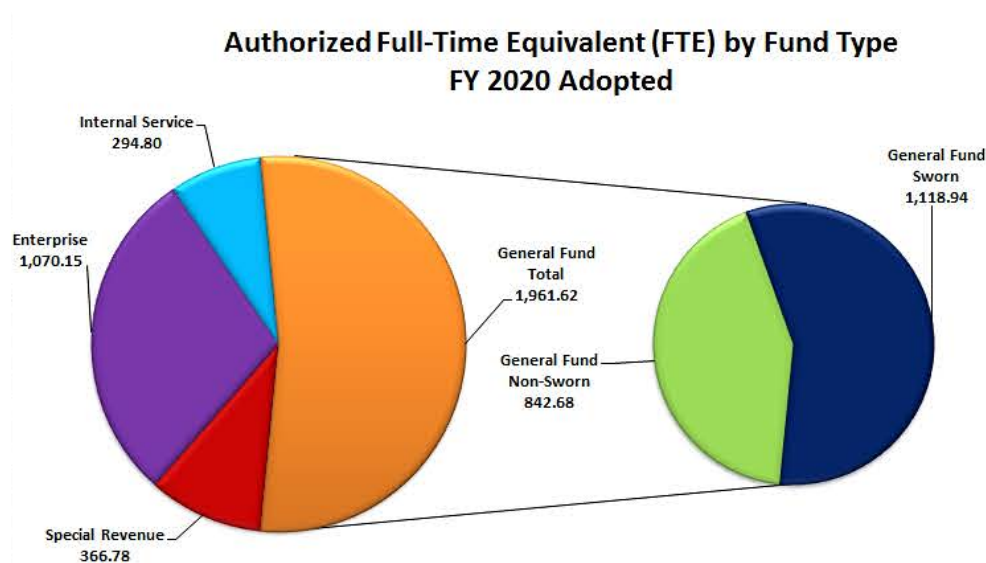
# Authorized Position Changes

The detail below describes the position changes by fund type for FY 2020. Additional position detail can be found in the relevant department's staffing section. The position changes noted below reflect whole position changes unlike the Authorized Position Detail, which notes changes by FTE.

Funding Source	Service	New Positions
<b>General Fund</b>		
	<i>City Attorney/Neighborhood Services</i> – During the FY 2020 Budget Hearings, two (2) Paralegal positions were added to the City Attorney's Office; however, per the City's Charter Section 1205, a balanced budget is required. This was accomplished through a Mayoral Veto, which defunded one (1) of the Paralegal positions thereby making it ineligible for employee assignment in FY 2020.	2
	<i>Police Department</i> – During the FY 2020 Budget Hearings, five (5) Community Service Officer II (CSO II) positions were added to the Police Department; however, per the City's Charter Section 1205, a balanced budget is required. This was accomplished through a Mayoral Veto, which defunded all five CSO II positions thereby making the positions ineligible for employee assignment in FY 2020.	5
	<i>Fire Department</i> – During the FY 2020 Budget Hearings, one (1) Fire Prevention Inspector II position was added to the Fire Department; however, per the City's Charter Section 1205, a balanced budget is required. This was accomplished through a Mayoral Veto, which defunded the Fire Prevention Inspector II position thereby making it ineligible for employee assignment in FY 2020.	1
	<i>Planning &amp; Development Services</i> – One (1) Supervising Planner and two (2) Planner IIIs are being added to ensure standards are being met in association with the "Money Back Guarantee" and "At Risk" programs.	3
<b>General Fund Total</b>		<b>11</b>
<b>Special Revenue</b>		
	<i>Public Works: Concrete Strike Teams</i> – The Department is adding three (3) Maintenance & Construction Worker positions to assist the two existing SB1 concrete crews;	3
	<i>National Targeted Hiring</i> – One (1) new Staff Assistant will manage the newly imposed requirement for all government agencies, assist the Contract Compliance Officer and assist with the Accela system;	1
	<i>Transformative Climate Communities (TCC) Grant Program</i> – One (1) new Senior Accountant-Auditor will assist with grant processing and reimbursements for programs such as the TCC Grant; and,	1
	<i>Engineering Services</i> – An existing Engineer II position was converted to a Business Manager and assigned to the TCC Grant Program in FY 2019. The addition of one (1) Engineer I/II will restore the previous position.	1
<b>Special Revenue Total</b>		<b>6</b>

Funding Source	Service	New Positions
<b>Enterprise</b>		
	<i>Public Works</i> – Due to steadily increasing workloads, the Department is adding two (2) Management Analyst II positions. With the passage of the SB1 Gas Tax, one is being added in the Administration Division to provide administrative support, assist with special projects, and assist the Grants Administrator. The other is being added in Facilities Maintenance to assist with improving collections, data analyzation and production, as well as administrative support.	2
	<i>Public Utilities: Convenience Center</i> – In an effort to reduce illegal dumping, a Convenience Center is anticipated to begin operations in the fall of 2019. This program will provide a venue for residential customers to dump residential bulky materials at low to no cost. Additional staffing includes one (1) Senior Sanitation Operator, one (1) Laborer, and one (1) Administrative Clerk position; and,	3
	<i>Program Compliance</i> – Two (2) Program Compliance Officers are included to augment program compliance. The positions will be tasked with inspections and investigations related to illegal dumping, containers in-view, and material contamination. Both positions have been budgeted with an October 1, 2019, start date.	2
	<i>Airports</i> – The Department is adding: one (1) Airports Electrician to comply with FAA regulations requiring the airfield lighting and operational status be maintained on a 24 hour basis; one (1) Custodian to assist with additional trash receptacle and restroom maintenance required in relation to increased passenger traffic; and, one (1) Airports Building Maintenance Technician to maintain the existing six passenger boarding bridges, as well as the addition of a seventh. The Department is also deleting one permanent part-time (PPT) Airport Public Safety Officer position and adding one (1) permanent full-time position.	4
	<i>Transportation (FAX)</i> – With the addition of bus stations to the FresGO app, the Department is adding ten (10) Laborers and one (1) Utility Leadworker to provide additional maintenance and support the extra work load. The Department is also adding four (4) Bus Drivers for the Micro Transit 12 Month Demonstration Program.	15
<b>Enterprise</b>		<b>26</b>
<b>Internal Services</b>		
	<i>Public Works</i> – The addition of one (1) Supervising Engineering Technician in Facilities Maintenance will provide existing Project Managers assistance with the workload and will provide the ability to complete projects in a timely manner.	1
	<i>General City Purpose</i> – The Retirement Office is adding one (1) Senior Administrative Clerk position to provide additional desk reception and telephone coverage along with offering technical assistance to departmental personnel.	1

Funding Source	Service	New Positions
<b>Internal Services (Continued)</b>		
	<i>Transportation (FAX)</i> – The Fleet Division is adding one (1) Equipment Service Worker II to accomplish final stage acquisition up-fitting work; the Fire Maintenance Shop is adding one (1) Equipment Service Worker II position, which will be responsible for repairing, rebuilding, and testing per NFPA regulations; and, Public Safety Fleet is adding one (1) Automotive Parts Specialist to enable a recommended staffing level of one parts person per nine Technicians.	3
	<i>Information Services Department: Desktop Support</i> – The Department is adding one (1) Computer System Specialist I (CSS) position that will be responsible for ensuring ISD and the Fire Department have additional resources for desktop support. Fire has a single CSS III for fire specific needs, which includes more than 400 users and 23 stations; and,	1
	<i>Geographical Information System (GIS) Support</i> – The GIS Division’s responsibilities have grown over the last few years to include primary GIS support and maintaining a large and complex IT infrastructure of twenty-four servers. The City’s GIS system requires a broad set of skills including knowledge of advanced GIS systems, server infrastructure, computer programming, and a solid understanding of how other city departments work. Therefore, the Department is adding one (1) Geographical Information Systems (GIS) Supervisor. Additionally, one (1) Network Systems Specialist is being added to augment support for ongoing maintenance upgrades on the public safety radio networks that began in FY 2019. Maintaining the new \$5.3 million system investments will ensure proper functionality and ensure warranty compliance.	2
<b>Internal Services Total</b>		<b>8</b>
<b>Grand Total</b>		<b>51</b>





## Debt Obligations Summary

As of June 30, 2019, the City estimates it will have total long-term bond principal and interest outstanding of \$729.2 million. Of this amount, \$326.3 million or 44.8 percent is revenue bonds of the City's business enterprise funds, and \$161.9 million is associated with the pension obligation bond, backed by the full faith and credit of the City. The remaining \$241 million includes lease revenue bonds for general governmental projects. Total bonded indebtedness backed by the General Fund is \$402.9 million.

The City's total bonded principal and interest outstanding at June 30, 2019 is approximately \$297.5 million less than the prior year due to debt service payments made in FY 2019.

	FY 2019	FY 2020
<b>Bonded Obligation Debt (Principal Only)</b>	\$124,245,000	\$116,160,000
<b>Bonded Obligation Debt per Capita</b>	\$236.28	\$215.78
<b>Debt Service tax rate per \$ 100 taxable valuation</b>	\$0.38	\$0.34

The ratio of net bonded obligation debt to taxable valuation and the amount of bonded debt per capita are useful indicators of the City's debt position to management, citizens, and investors. A comparison of these indicators at June 30<sup>th</sup> is on the table shown above.

The City's Charter imposes a limit on the amount of general obligation bonds the City can have outstanding at any given time; this limit is 20 percent of the assessed value of property in the City. Bonded indebtedness constituting a general obligation of the City can only be created by the affirmative votes of a majority of the electors. The City currently has no general obligation debt.

The current ratings from Moody's, Standard & Poor's, and Fitch for the City's general obligation and lease revenue bonds are shown in the table below.

BOND RATING COMPARISON				
LEASE REVENUE BONDS			GENERAL OBLIGATION	
	Rating	Outlook	Rating	Outlook
Fitch	A-	Stable	A	Stable
S&P	A	Stable	A+	Stable
Moody's	Baa2/Baa3	Positive	A3	Stable

Loans and leases outstanding at June 30, 2019 are estimated to be \$526 million. \$480.5 million dollars of the outstanding balance is in the form of Safe Drinking Water State Revolving Fund low or no-interest loans received by the Water and Wastewater Divisions. These loans will be repaid with enterprise revenues through the year 2047.

## Debt Obligations Summary

FY 2020 Current Portion of L-T Debt							
Bonds Backed By General Fund (GF)	Current Repayment Source	Outstanding Principal & Interest Bonds @ 6/30/19	Outstanding Principal & Interest Loans @ 6/30/19	Payment Principal	Payment Interest	Total D/S	GF Portion
Pension Obligation	GF/Enterprise	161,899,497		8,605,000	7,583,712	16,188,712	12,674,143
Exhibit Hall Expansion Lease Revenue	General Fund	21,527,550		1,126,563	1,030,187	2,156,750	2,156,750
Stadium Lease Revenue	Various	38,217,270		1,575,000	1,616,396	3,191,396	2,711,396
Various Capital Project Lease Revenue	General Fund	35,091,963		1,385,000	1,299,223	2,684,223	2,684,222
Convention Center Lease Revenue	General Fund	13,236,995		2,295,000	685,330	2,980,330	2,980,330
No Neighborhood Left Behind Lease Revenue	General Fund/Measure C	11,853,448		2,465,000	496,350	2,961,350	2,961,350
Parks Impact/Riverside Golf Course Lease Revenue	Impact Fees/Enterprise/GF	37,020,749		785,000	1,168,251	1,953,251	895,893
Public Safety Lease Revenue	Impact Fees/GF	48,420,750		1,065,000	1,496,000	2,561,000	1,387,188
City Hall Chiller	Rent Revenue	3,357,000		0	135,500	135,500	92,844
City Hall/Granite Park/Bee Bldg Lease Revenue	Rent Revenue/GF	32,259,433		3,180,000	1,014,309	4,194,309	3,248,714
<b>Total Bonds</b>		<b>402,884,655</b>	<b>0</b>	<b>22,481,563</b>	<b>16,525,258</b>	<b>39,006,821</b>	<b>31,792,830</b>
<b>Loans Backed by General Fund</b>							
California Infrastructure Bank	General Fund		2,010,100	80,732	53,687	134,419	134,419
HUD Loan (FMAAA)	CDBG		137,228	135,000	2,228	137,228	
HUD Loan (Neighborhood Streets & Parks)	CDBG		531,640	107,000	25,313	132,313	
Master Equipment Lease Purchase Program	Various		42,791,595	8,047,787	993,530	9,041,317	8,102,418
<b>Total Loans</b>		<b>0</b>	<b>45,470,563</b>	<b>8,370,519</b>	<b>1,074,758</b>	<b>9,445,277</b>	<b>8,236,837</b>
<b>General Fund Backed Obligations</b>							
<b>Bonds &amp; Loans Backed by Enterprise Funds</b>							
Sewer Revenue Bonds 1993	Enterprise	7,551,631		45,000	328,381	373,381	
Sewer Revenue Bonds 2008	Enterprise	27,972,156		27,305,000	667,156	27,972,156	
Water Revenue Bonds 2003	Enterprise	1,378,775		1,310,000	68,775	1,378,775	
Water Revenue Bonds 2010	Enterprise	217,354,250		4,710,000	7,799,538	12,509,538	
Airport Revenue Bonds 2013	Enterprise	35,796,103		1,535,000	1,236,644	2,771,644	
Airport Revenue Bonds 2007	Enterprise	36,282,172		315,000	1,219,826	1,534,826	
State Water Resources Control Board Loans	Enterprise		480,540,497	3,695,054	361,586	4,056,640	
<b>Enterprise Fund Backed Obligations</b>		<b>326,335,087</b>	<b>480,540,497</b>	<b>38,915,054</b>	<b>11,681,906</b>	<b>50,596,960</b>	<b>0</b>
<b>Total Citywide Debt Obligations</b>		<b>729,219,742</b>	<b>526,011,060</b>	<b>69,767,136</b>	<b>29,281,922</b>	<b>99,049,058</b>	<b>40,029,667</b>

# FY 2019-2020

## Measure C

### Extension Revenue and History

The Measure C Extension Plan is a multi-modal funding program, which distributes a percentage of local sales tax revenue to the City of Fresno through three main programs: the Regional Public Transit Program; the Regional



Transportation Program; and, the Local Transportation Program.

#### Public Transit Program

The goal is to expand mass transit programs that have a demonstrated ability to get people out of their cars and improve air quality. The transit agencies would use the funds to address major new expansions of the express, local and feeder bus service to include additional:

- Routes
- Buses (including low emission)
- Night and Weekend Service
- Bus Shelters
- Safer Access to Public Transit Services

#### Local Transportation Program

The goal is to improve the City's local transportation program by addressing the problem of aging streets and road infrastructure. Funding is provided to fill potholes, repave streets, improve sidewalks, and upgrade the local transportation infrastructure.

The funding is distributed as follows:

- Street Maintenance / Rehabilitation
- ADA Compliance
- Flexible Program
- Pedestrian Trails
- Bicycle Facilities

#### Regional Transportation Program

The Regional Transportation Program provides for the movement of people, goods, and services throughout Fresno County.

Fresno Yosemite International Airport and Fresno Chandler Executive Airport are important components of both the urban and rural area transportation systems and are critical to the continued economic development in Fresno County. Funding for this program is designed for runway and infrastructure rehabilitation, runway land acquisition and construction, and associated infrastructure construction projects.

#### Measure C Extension Revenue Distributions

In FY 2019, Measure C Extension actual revenue distributions ended the year at \$22,328,819 or 3.7 percent higher than the FY 2018 year end actuals of \$21,528,937.

Measure C Revenue	Public Transit	Local Transport	Regional Airports	Total Revenue
2014 Actuals	8,599,610	9,701,675	627,709	18,928,994
2015 Actuals	9,021,231	10,135,605	658,486	19,815,322
2016 Actuals	9,512,168	10,754,973	694,319	20,961,460
2017 Actuals	9,635,196	10,812,893	703,299	21,151,388
2018 Actuals	10,352,429	10,427,803	748,705	21,528,937
2019 Actuals	10,601,384	10,954,384	773,052	22,328,819
2020 Adopted	11,380,200	11,582,000	788,000	23,750,200

In FY 2020, Measure C revenue distributions are expected to increase by \$1,421,400 or 6.4 percent when compared to the FY 2019 Actual revenue.

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# FY 2019-2020

## Federal Entitlement Funding

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### Introduction

The City of Fresno (City) receives annual allocations from the U.S. Department of Housing and Urban Development (HUD) through four grant programs:

- Community Development Block Grant (CDBG)
- HOME Investment Partnership Program (HOME)
- Emergency Solutions Grant (ESG), and
- Housing Opportunities for Persons With AIDS/HIV (HOPWA)

The overarching purpose of these four programs is to assist **low- and moderate-income** families and households, which are those that earn less than 80 percent of the area



median income. ESG and HOPWA funds are earmarked to assist the homeless and persons living with HIV/AIDS, respectively. The funds are used to pursue three

goals: 1) Provide decent, affordable housing; 2) Create suitable living environments, and 3) Expand economic opportunities.

In order to access federal funds, the City must carry out a planning process to identify the scope of housing and community development

needs in its jurisdiction and how the available funding can best be used to meet those needs. This planning process, called the Consolidated Plan, was conducted in late 2014 and early 2015. The term of the plan began on July 1, 2015 and will end on June 30, 2020. A full copy of the Consolidated Plan is available for review at the City's Planning & Development Services Department.

Each year, the City prepares an Annual Action Plan that describes the projects and actions it will undertake to carry out the strategies outlined in the Consolidated Plan. The Fifth Year Annual Action Plan covers the period from July 1, 2019 to June 30, 2020.

In FY 2020, the City will receive \$11.1 million in new federal funds, and estimates that \$330,000 will be available in program income to address its most pressing affordable housing and community development priorities. The most pressing needs in the City continue to include the substandard condition of housing, especially within the neighborhoods identified as CDBG areas. As such, CDBG resources available to the City through the programs covered by this plan will focus on reinvestment in distressed areas through housing paint and rehabilitation programs, public facility and infrastructure projects, and supportive public services. HOME funds will primarily be used to increase housing opportunities for low-income rental households. ESG funds will continue to serve the needs of homeless populations and HOPWA funds will provide housing assistance to persons living with HIV/AIDS and their families.

### Community Development Block Grant

This long-standing program of HUD provides jurisdictions, also known as "entitlement communities," federal funds to sustain

affordable housing, create suitable living environments, and expand economic opportunities primarily for low to moderate income persons. CDBG was enacted through the Housing and Community Development Act of 1974 and took effect in January 1975. CDBG funds are allocated to more than 1,200 local and state governments on a formula basis; the total program was approximately \$3.25 billion in 2018. Larger cities and urban counties, or entitlement communities, are required to prepare and submit a "Consolidated Plan" that establishes goals for the use of CDBG funds. Grantees are also required to hold public meetings to solicit input from the community, ensuring that proposed projects are aligned with the community's prioritized needs as established in the City's Consolidated Plan.

CDBG projects must be consistent with broad national objectives including: activities that benefit low to moderate income persons, the prevention or elimination of slums or blight, or other community development activities to address an urgent threat to health or safety. CDBG funds may be used for community development activities (such as real estate acquisition, relocation, rehabilitation of housing and commercial buildings), construction of public facilities and improvements (such as water, sewer, and other utilities, street paving, and sidewalks), construction of neighborhood centers, and the conversion of school buildings, public services, and economic development and job creation or retention activities. CDBG funds can also be used for preservation and restoration of historic properties in low-income neighborhoods.

### **Overview of City CDBG**

HUD released its FY 2020 allocation levels and the City will receive approximately \$7.1 million of CDBG funds for use in FY 2020. Dozens of community members and neighborhoods

provided input during the Public Needs Hearing on January 9, 2019.

CDBG revenues used to build the FY 2020 Budget are comprised of the entitlement from HUD, estimated program income, and carryover. Program income, which is the gross income received by the City and its subrecipients directly generated from the use of CDBG funds, is estimated at \$125,000. Expenditures related to the FY 2020 new allocation and estimated program income are classified according to the summary chart.

The carryover is the total of unused, cancelled or not yet completed funds or projects from prior fiscal years. This can occur when a capital project is completed under budget; when a program does not use all of its allocation; or when a project is not completed within that fiscal year. The FY 2020 Budget includes several carryover projects that have previously been funded, but are not yet complete, including, but not limited to: 1) Fresno Equal Opportunities Commission Street Saints After School Program, 2) Turning Point Voucher Program, 3) Park Improvements at various sites including Romain, Pinedale, Fink-White, and Quigley (learner pool design); Fink-White (splash park); and Romain (challenger course), 4) Public Works neighborhood street improvements in the El Dorado and Vang Pao areas, 5) Lead Paint Abatement and Senior Paint/Minor Rehabilitation Programs, and 6) several other nonprofit subrecipient projects.

The annual payment of Debt Service is required to repay Section 108 loans for Street and Park Improvements within CDBG areas.

In addition to the activity limitations placed upon CDBG, HUD has also limited the use of CDBG for certain types of projects. By regulation, all Public Service activities are capped at fifteen percent of the entitlement



<b>SUMMARY CHART</b>				
<b>FY 2020 Allocation and Program Income</b>	<b>CDBG</b>	<b>HOME</b>	<b>ESG</b>	<b>HOPWA</b>
<b>HOUSING</b>				
Housing Rehabilitation Admin	200,000			
Senior Paint Program	100,000			
Senior Paint Program (Nonprofit*)	497,600			
Housing Rehab (Nonprofit*)	502,400			
CHDO Set Aside (15% Allocation)		455,600		
Tenant Based Rental Assistance (Homeless)		667,000		
HOME Rental Rehab/New Construction		1,795,600		
<b>FACILITIES AND PUBLIC IMPROVEMENTS</b>				
Neighborhood Street Improvements	1,365,200			
Park Improvements	1,300,000			
Nonprofit* Facilities	478,000			
Section 108 Loan Repayment	134,500			
<b>PUBLIC SERVICES (15% CAP)</b>				
PARCS Senior Hot Meals	174,400			
PARCS After School Program	666,800			
Nonprofit* Public Services	200,000			
<b>SECTION 3 TRAINING</b>				
Microenterprise: Section 3 Training (Nonprofit*)	35,000			
<b>HOMELESS AND SPECIAL NEEDS</b>				
ESG (Various Subrecipients) 2018-2019			542,000	
HOPWA (Subrecipient WestCare) 2018-2019				547,800
<b>PLANNING AND ADMINISTRATION</b>				
CDBG/HOME/HOPWA/ESG Admin (20% CAP)	1,373,500			
HOME Program Administration (10% CAP)		324,200		
HOPWA Program Administration (3% CAP)				16,800
ESG Program Administration (7.5% CAP)			43,900	
Fair Housing Council of Central California	40,000			
<b>TOTALS</b>	<b>7,067,400</b>	<b>3,242,400</b>	<b>585,900</b>	<b>564,800</b>

\*Nonprofit activities are identified in the 2019-2020 Annual Action Plan published under separate cover.

and program income. Planning and Administration activities are capped at twenty percent of the entitlement and program income. For FY 2020, the "allocation caps" for Public Service and Administration are estimated to be \$1,041,200 and \$1,413,500 respectively.

### Housing

The Consolidated Plan identified quality, affordable housing as a high priority, as well as the treatment of neighborhood

deterioration. The City manages several programs that serve to arrest deterioration and provide assistance to improve the livability of affordable housing.

The Housing and Community Development Division utilizes a portion of the CDBG Program funds each year for administration and rehabilitation of affordable housing for low-income households. The Housing budget category consists of rehabilitation programs and program delivery that serves to absorb

costs associated with the creation of affordable housing projects in the HOME program.

With the City performed Senior Paint Program, CDBG funds will pay for a licensed lead-certified painting contractor to paint the exterior of the home and may include minor repairs, (i.e., screens, broken window panes, loose or damaged gutters, etc.) provided there are enough funds available after deducting the cost of the paint project. This program serves low-income seniors (62 years of age or older) who own and occupy their homes. In addition to the City performed program, CDBG funded nonprofits will offer complimentary senior paint/paint programs.

Additional repair programs are proposed to be implemented by CDBG funded nonprofits. The rehabilitation to be performed includes emergency home repair for seniors and minor repairs for health and safety items that need immediate attention but homeowners are unable to afford to correct the problem. Some of the repair programs are offered city-wide for seniors and focused in 15 eligible Neighborhood Revitalization Team neighborhoods, further outlined in the Restore Fresno Initiative.

### **Public Facilities and Improvements**

The Consolidated Plan identified public facilities and improvements in low-moderate income neighborhoods as a high priority. In particular, roadway deterioration along with access to schools and parks was highlighted as critical to livability. The City is focused on strategic investments that will enhance other private and public investments targeted to low and very-low income neighborhoods.

Neighborhood Street Improvements will use approximately \$1.4 million to address infrastructure needs in eligible neighborhoods throughout the city. Proposed areas include:

Shields / Dakota /Crystal / Hughes Streets; Calwa/Vine/MLK Streets; Orange / Cedar / Butler / California Streets and; Webster Neighborhood Canal Barricade. The work plan will involve street/streetscape and sidewalk projects in low income areas.

Approximately \$1.3 million of CDBG will be appropriated in the PARCS Department to make capital improvements at the proposed locations throughout the city, including Maxie Parks, Granny's Park, El Dorado, Fink-White, and Frank H. Ball Community Centers. Improvements include Americans with Disabilities Act (ADA) improvements, HVAC design, modular space, and a splash park.

Community facilities improvements will be made in partnership with local nonprofit agencies through the use of subrecipient agreements. As previously noted, nonprofit activities are identified in the 2019-2020 Annual Action Plan published under separate cover.

### **Public Services**

The Consolidated Plan identified services for seniors and youth to be high priorities. The City provides essential services to targeted low- and very-low income neighborhoods through its PARCS Senior Hot Meals (SHM) and After School Programs.

SHM provides a nutritional lunch program for adults 62 and older. Meals are served at seven neighborhood centers throughout Fresno, including: 1) Mosqueda Community Center 2) Ted C. Wills Community Center 3) Pinedale Community Center 4) Mary Ella Brown Community Center 5) Senior Citizens Village 6) Lafayette Neighborhood Center, and 7) Inspiration Park. The SHM sites are strategically offered throughout the community with operations occurring in North Fresno (Pinedale) Central Fresno (Ted C. Wills

and Lafayette), Southeast Fresno (Mosqueda and Senior Citizens Village), Southwest Fresno (Mary Ella Brown), and West Fresno (Inspiration Park).

PARCSs goal is to serve 600 low income and moderate income seniors through SHM for FY 2020. Staff will provide the meal service and program compliance documentation, recreational activities, volunteer coordination/recruitment, and activities. Staff will also continue to coordinate with the Fresno-Madera Area Agency on Aging for SHM. The Ted C. Wills Community Center will have two senior coordinators assigned to the site because of the size of the site. The SHM program will continue to have a site monitor that will assist staff in compliance and paperwork reporting needs.

The PARCS After School Program will use CDBG funds to help serve nearly 1,300 children at ten neighborhood and community centers throughout the City of Fresno. At-risk children and youth have an opportunity to complete their homework in the computer labs, obtain a healthy snack and participate in physical and recreational activities that are important to their well-being and development. In addition to the PARCS performed After School Program, a CDBG funded nonprofit will offer after school services at five sites, for a total of 15 sites receiving services.

CDBG funds will be provided to local non-profits to support programs that serve predominantly low and moderate income clientele. Nonprofit activities are identified in the 2019-2020 Annual Action Plan published under separate cover.

## Planning and Administration

CDBG Administration ensures all federal regulations are met for entitlement programs and subcomponents of CDBG. Program administration includes the preparation of the Consolidated Plan, Citizen Participation Plan, Annual Action Plan as well as the Consolidated Annual Evaluation and Performance Report (CAPER).

The Fair Housing Council of Central California (FHCCC) provides a comprehensive program of education and enforcement of state and federal fair housing laws. Education (housing civil rights) will encompass outreach to Fresno city residents, landlords, property managers, real estate industry, housing-related insurance brokers/agents, lenders, and banking representatives. Resolution of housing discrimination claims of Fresno city residents will be accomplished by investigation (and testing) of credible claims by FHCCC and by assisting claimants with case referrals to HUD, the California Department of Fair Employment and Housing, or mediation and/or injunctive relief through state or federal court.

## HOME Program

The HOME Investment Partnerships Program (HOME) provides formula grants to entitlement communities, often in partnership with local nonprofit groups, to fund a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people. HOME is the largest federal block grant to state and local governments designed exclusively to create affordable housing for low-income households. In FY 2020 the City will receive \$3.2 million in HOME entitlement and estimates receiving \$205,000 in program income.

HOME funds are awarded annually as formula grants to participating jurisdictions. At least 15 percent of the HOME funds must be awarded to certified Community Housing Development Organizations (CHDOs). Fresno currently has three CHDOs, Community Housing Works, Habitat for Humanity, and Self-Help Enterprises. As projects are identified, the City will approve agreements for new or rehabilitated housing for very low income homebuyers as part of the CHDO program. The FY 2020 funding identified for CHDO use is approximately \$455,600.

The HOME Program's flexibility allows for the use of HOME funds for grants, direct loans, loan guarantees or other forms of credit enhancements, or rental assistance or security deposits. The City budget currently alternates annually between identifying a minimum of \$1 million for minor rehabilitation, or affordable rental substantial rehabilitation and/or new construction activities. The FY 2020 budget identifies approximately \$1.79 million for new construction activities.

Tenant-based rental assistance funding of approximately \$667,000 will subsidize private market units for low income households to increase affordability. The program will continue being implemented through the Fresno Housing Authority to provide housing assistance for persons transitioning from homelessness.

### **Emergency Solutions Grant (ESG) Program**

The Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act) amended the McKinney-Vento Homeless Assistance Act, revising the Emergency Shelter Grants Program in significant ways and renaming it the

Emergency Solutions Grants (ESG) program. The ESG program provides funding to: (1) engage homeless individuals and families living on the street; (2) improve the number and quality of emergency shelters for homeless individuals and families; (3) help operate these shelters; (4) provide essential services to shelter residents; (5) rapidly re-house homeless individuals and families; and, (6) prevent families and individuals from becoming homeless. ESG funds may be used for five program components: street outreach, emergency shelter, homelessness prevention, rapid re-housing assistance, and HMIS; as well as administrative activities (up to 7.5 percent of a recipient's allocation can be used for administrative activities).

Through consultation with the Fresno Madera Continuum of Care, the City will use Emergency Solutions Grant program funds within the identified categories of activities to award subrecipient agreements to agencies that will be identified in the 2019-2020 Annual Action Plan published under separate cover.

### **Street Outreach/Emergency Shelter**

The City anticipates providing \$185,220 of its ESG allocation to fund a portion of the full-service multidisciplinary outreach and engagement efforts as well as full-service emergency shelter program (s) that serve specific target populations, including homeless individuals, families, youth, and victims of domestic violence. Services will include the provision of shelter beds, case management, deposit/rental assistance, and other services as appropriate. The goal of this program is to provide all of the services and support that the participating families and youth need to become and remain permanently housed.

### **Homelessness Prevention**

The City will provide approximately \$25,000 to service providers to offer homelessness prevention services to stabilize housing for individuals and families at risk of homelessness.

### **Rapid Re-Housing**

The City will provide approximately \$300,000 to offer housing relocation and stabilization services and short-and/or medium-term rental assistance as necessary to help individuals or families living in an emergency shelter or other place described in paragraph (1) of the "homeless" definition in 24 CFR 576.2 move as quickly as possible into permanent housing and achieve stability in that housing.

Component services and assistance may consist of short-term and medium-term rental assistance, rental arrears, rental application fees, security deposits, advance payment of last month's rent, utility deposits and payments, moving costs, housing search and placement, housing stability case management, mediation, legal services, and credit repair.

### **Homeless Management Information System (HMIS)**

The ESG program will continue to fund a portion of the costs of the HMIS program, required by HUD to monitor outcomes and performance measures for all of its funded homeless service agencies, except for populations that are specifically excluded from entering information into the database such as victims of domestic violence.

### **Administration**

In an effort to assure coordination, communication, and program management, the City will continue to utilize the maximum 7.5 percent administrative allocation for FY2020.

### **Housing Opportunities for Persons with AIDS (HOPWA) Program**

HOPWA supports communities in developing affordable housing opportunities and related supportive services for low-income persons living with HIV/AIDS and their families. HOPWA-eligible activities include direct housing, support services, information and referral, resource identification, and technical assistance. The HUD HOPWA program provides resources that benefit low-income persons medically diagnosed with HIV/AIDS and their families, including housing and social services, chemical dependency treatment, nutritional services, case management, and assistance with daily living.

As of FY 2016, the City of Fresno's housing programs is the direct grantee responsible for the implementation of the HOPWA Program. Under previous Consolidated Plans the State of California administered the HOPWA Program on behalf of the City. The City of Fresno will provide \$564,800 for a comprehensive array of HOPWA activities, including short term rent, mortgage payment, utility payment, and emergency housing services.

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# Combined Fund Summary

All Funds  
(in 00)

Description	General Fund	Special Revenue Funds	Capital Funds	Enterprise Funds	Internal Service Funds	Debt Service Funds	Total
<b>Revenues</b>							
Beginning Balance	572,880	264,665	387,655	3,453,246	233,483	92	4,912,021
Taxes	2,698,278	314,624	0	7,905	11	0	3,020,818
Licenses & Permits	273,650	902	0	0	0	0	274,552
Intergovernmental Revenue	102,269	838,743	58,885	948,896	5,958	0	1,954,751
Charges for Services	302,401	36,774	61,339	2,842,015	18,847	0	3,261,376
Fines	44,989	2,000	0	10	27,866	0	74,865
Other Revenue	14,573	15,257	3,013	169,634	7,629	0	210,106
Interdepartmental Charges for Services	102,627	0	0	0	1,220,411	31,801	1,354,839
Misc. Revenue	16,796	3,924	1,050	560,763	9,418	0	591,951
Transfers	(251,424)	(56,867)	15,311	173,400	(190)	275,355	155,585
<b>Total Revenues</b>	<b>3,877,039</b>	<b>1,420,022</b>	<b>527,253</b>	<b>8,155,869</b>	<b>1,523,433</b>	<b>307,248</b>	<b>15,810,864</b>
<b>Expenditures</b>							
Employee Services	2,587,829	311,203	31,021	1,119,314	315,039	0	4,364,406
Purchased Prof and Tech	148,115	107,481	3,589	491,752	39,128	323	790,388
Purchased Property Services	92,966	52,221	32,760	312,436	103,859	0	594,242
Other Purchased Services	13,816	9,033	53	15,044	50,494	0	88,440
Supplies	35,876	105,418	1,574	232,787	161,107	0	536,762
Property	95,034	903,768	223,422	1,952,788	236,730	0	3,411,742
Other Objects	103,832	305,841	31,324	1,062,474	33,560	306,818	1,843,849
Interdepartmental Charges	417,408	164,492	23,585	578,576	93,701	0	1,277,762
Contingencies	0	0	0	0	37,500	0	37,500
Insurance Claims, Refunds	0	0	0	0	223,215	0	223,215
<b>Total Expenditures</b>	<b>3,494,876</b>	<b>1,959,457</b>	<b>347,328</b>	<b>5,765,171</b>	<b>1,294,333</b>	<b>307,141</b>	<b>13,168,306</b>
<b>Ending Balance</b>	<b>382,163</b>	<b>(539,435)</b>	<b>179,925</b>	<b>2,390,698</b>	<b>229,100</b>	<b>107</b>	<b>2,642,558</b>

**Note 1:** The Ending Balance in the General Fund Type includes \$35,202,400 Emergency Fund and \$1,666,900 for the 27th Pay Period Reserve.

**Note 2:** Special Revenue Fund includes grants and Measure C Tier 1 that requires expenditures before receiving reimbursement. The deficit balance is a temporary timing difference between expenditure and request for funds.

# Combined Fund Summary

## General Fund (in 00)

Description	City Council	Office of the Mayor	City Clerk	City Attorney	Police	Fire	Parks & Rec	Public Works
<b>Revenues</b>								
Beginning Balance	0	0	0	0	0	0	0	0
Taxes	0	0	0	0	0	0	0	1
Licenses & Permits	0	0	0	0	900	2,480	0	9,247
Intergovernmental Revenue	0	0	0	0	32,519	12,000	1,550	800
Charges for Services	0	0	0	19,807	68,454	41,900	17,257	27,127
Fines	0	0	0	92	255	416	0	0
Other Revenue	0	0	0	173	30	0	1,544	300
Interdepartmental Charges for Services	0	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	3,819	384	1,605	1,730	22
Transfers	0	0	0	0	0	(4,000)	0	0
<b>Total Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,891</b>	<b>102,542</b>	<b>54,401</b>	<b>22,081</b>	<b>37,497</b>
<b>Expenditures</b>								
Employee Services	22,577	34,965	5,095	126,849	1,558,468	565,940	87,914	43,925
Purchased Prof and Tech	66	1,155	177	10,559	16,447	10,257	1,151	3,247
Purchased Property Services	1	2,520	75	97	27,244	11,918	37,987	4,945
Other Purchased Services	436	446	272	1,140	3,112	5,415	351	15
Supplies	499	120	449	702	9,760	10,326	8,467	2,404
Property	0	50	0	0	10,957	29,569	37,026	1,596
Other Objects	14,480	889	15	8,259	3,208	114	4,355	10,839
Interdepartmental Charges	7,792	4,845	3,608	20,799	218,638	50,006	22,488	37,045
Contingencies	0	0	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>45,851</b>	<b>44,990</b>	<b>9,691</b>	<b>168,405</b>	<b>1,847,834</b>	<b>683,545</b>	<b>199,739</b>	<b>104,016</b>
<b>Ending Balance</b>	<b>(45,851)</b>	<b>(44,990)</b>	<b>(9,691)</b>	<b>(144,514)</b>	<b>(1,745,292)</b>	<b>(629,144)</b>	<b>(177,658)</b>	<b>(66,519)</b>

**Note 1:** The Ending Balance in the General Fund Type includes \$35,202,400 Emergency Fund and \$1,666,900 for the 27th Pay Period Reserve.

**Note 2:** Balances in red denote the amount of General Fund support to cover the appropriations. The majority of General Fund revenues are captured in the General City Purpose Department.

**General Fund-continued**  
(in 00)

<i>Description</i>	<i>General City Purpose</i>	<i>Planning &amp; Dev Serv</i>	<i>FAX</i>	<i>Administrative Serv Dept</i>	<i>Information Services</i>	<i>Finance</i>	<i>Personnel</i>	<i>Total</i>
<b>Revenues</b>								
Beginning Balance	562,880	10,000	0	0	0	0	0	572,880
Taxes	2,698,277	0	0	0	0	0	0	2,698,278
Licenses & Permits	213,858	47,165	0	0	0	0	0	273,650
Intergovernmental Revenue	55,400	0	0	0	0	0	0	102,269
Charges for Services	7,438	115,522	0	0	0	4,831	65	302,401
Fines	19,997	24,229	0	0	0	0	0	44,989
Other Revenue	11,239	1,287	0	0	0	0	0	14,573
Interdepartmental Chrgs for Srvcs	94,100	134	0	0	0	8,393	0	102,627
Misc. Revenue	8,170	513	0	0	0	553	0	16,796
Transfers	(244,718)	(2,706)	0	0	0	0	0	(251,424)
<b>Total Revenues</b>	<b>3,426,641</b>	<b>196,144</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,777</b>	<b>65</b>	<b>3,877,039</b>
<b>Expenditures</b>								
Employee Services	7,615	123,632	0	(69,128)	3,214	48,617	28,146	2,587,829
Purchased Prof and Tech	58,364	38,683	0	0	5	6,373	1,631	148,115
Purchased Property Services	1,445	6,568	0	0	0	166	0	92,966
Other Purchased Services	250	1,243	0	0	0	677	459	13,816
Supplies	0	1,130	0	0	10	1,906	103	35,876
Property	2,000	13,836	0	0	0	0	0	95,034
Other Objects	42,010	19,376	0	0	0	128	159	103,832
Interdepartmental Charges	5,435	27,870	0	0	541	13,173	5,168	417,408
Contingencies	0	0	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>117,119</b>	<b>232,338</b>	<b>0</b>	<b>(69,128)</b>	<b>3,770</b>	<b>71,040</b>	<b>35,666</b>	<b>3,494,876</b>
<b>Ending Balance</b>	<b>3,309,522</b>	<b>(36,194)</b>	<b>0</b>	<b>69,128</b>	<b>(3,770)</b>	<b>(57,263)</b>	<b>(35,601)</b>	<b>382,163</b>

**Note 1:** The Ending Balance in the General Fund Type includes \$35,202,400 Emergency Fund and \$1,666,900 for the 27th Pay Period Reserve.

**Note 2:** Balances in red denote the amount of General Fund support to cover the appropriations. The majority of General Fund revenues are captured in the General City Purpose Department.

# Combined Fund Summary

## Special Revenue Funds (in 00)

Description	City Attorney	Police	Fire	Parks & Recreation	Public Works
<b>Revenues</b>					
Beginning Balance	0	8,454	(18,667)	(3,568)	83,422
Taxes	0	0	0	0	167,495
Licenses & Permits	0	0	0	0	902
Intergovernmental Revenue	2,490	63,505	1,026	17,916	527,116
Charges for Services	0	1,500	16,379	8,577	6,183
Fines	0	2,000	0	0	0
Other Revenue	0	1,115	0	3,829	2,623
Interdepartmental Charges for Services	0	0	0	0	0
Misc. Revenue	0	0	0	377	3,527
Transfers	0	(3,300)	4,000	0	(4,360)
<b>Total Revenues</b>	<b>2,490</b>	<b>73,274</b>	<b>2,738</b>	<b>27,131</b>	<b>786,908</b>
<b>Expenditures</b>					
Employee Services	1,267	29,735	12,765	8,631	150,555
Purchased Prof and Tech	688	2,152	150	6,911	72,955
Purchased Property Services	0	9,171	266	530	39,447
Other Purchased Services	159	7,029	359	45	750
Supplies	200	10,756	166	1,959	56,646
Property	0	7,418	425	7,829	855,202
Other Objects	0	4,411	0	0	114,299
Interdepartmental Charges	173	833	380	1,226	138,981
Contingencies	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0
<b>Total Expenditures</b>	<b>2,487</b>	<b>71,505</b>	<b>14,511</b>	<b>27,131</b>	<b>1,428,835</b>
<b>Ending Balance</b>	<b>3</b>	<b>1,769</b>	<b>(11,773)</b>	<b>0</b>	<b>(641,927)</b>

**Note 1:** CDBG revenue and appropriations are budgeted under the Development and Resource Management Department. The CDBG fund is balanced overall.

**Note 2:** The Public Works balance includes a Federal Grant fund, a State Grant fund, Measure C Tier 1 and High Speed Rail capital projects that require expenditure prior to reimbursement. The deficit balance is a temporary timing difference between expenditures and request for funds.

**Special Revenue Funds - Continued**  
(in 00)

<i>Description</i>	<i>General City Purpose</i>	<i>Planning &amp; Development Services</i>	<i>Convention Center</i>	<i>FAX</i>	<i>Total</i>
<b>Revenues</b>					
Beginning Balance	51,459	(2,465)	0	146,030	264,665
Taxes	33,327	0	0	113,802	314,624
Licenses & Permits	0	0	0	0	902
Intergovernmental Revenue	7,000	219,690	0	0	838,743
Charges for Services	135	0	4,000	0	36,774
Fines	0	0	0	0	2,000
Other Revenue	3,883	84	0	3,723	15,257
Interdepartmental Chrgs for Svcs	0	0	0	0	0
Misc. Revenue	0	20	0	0	3,924
Transfers	678	0	(4,000)	(49,885)	(56,867)
<b>Total Revenues</b>	<b>96,482</b>	<b>217,329</b>	<b>0</b>	<b>213,670</b>	<b>1,420,022</b>
<b>Expenditures</b>					
Employee Services	0	27,125	0	81,125	311,203
Purchased Prof and Tech	3,392	20,983	0	250	107,481
Purchased Property Services	2,807	0	0	0	52,221
Other Purchased Services	0	671	0	20	9,033
Supplies	0	23,950	0	11,741	105,418
Property	0	30,651	0	2,243	903,768
Other Objects	84,998	101,633	0	500	305,841
Interdepartmental Charges	4	5,366	0	17,529	164,492
Contingencies	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0
<b>Total Expenditures</b>	<b>91,201</b>	<b>210,379</b>	<b>0</b>	<b>113,408</b>	<b>1,959,457</b>
<b>Ending Balance</b>	<b>5,281</b>	<b>6,950</b>	<b>0</b>	<b>100,262</b>	<b>(539,435)</b>

**Note 1:** CDBG revenue and appropriations are budgeted under the Development and Resource Management Department. The CDBG fund is balanced overall.

**Note 2:** The Public Works balance includes a Federal Grant fund, a State Grant fund, Measure C Tier 1 and High Speed Rail capital projects that require expenditure prior to reimbursement. The deficit balance is a temporary timing difference between expenditures and request for funds.

# Combined Fund Summary

## Capital Funds (in 00)

Description	Police	Fire	Parks & Recreation	Public Works	Planning & Development Services	Convention Center	Total
<b>Revenues</b>							
Beginning Balance	60,749	2,864	1,056	322,799	0	187	387,655
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	58,885	0	0	58,885
Charges for Services	0	0	1,044	60,295	0	0	61,339
Fines	0	0	0	0	0	0	0
Other Revenue	200	13	17	2,783	0	0	3,013
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	1,050	0	0	1,050
Transfers	350	35,000	0	(19,852)	0	(187)	15,311
<b>Total Revenues</b>	<b>61,299</b>	<b>37,877</b>	<b>2,117</b>	<b>425,960</b>	<b>0</b>	<b>0</b>	<b>527,253</b>
<b>Expenditures</b>							
Employee Services	2,500	0	1,076	27,445	0	0	31,021
Purchased Prof and Tech	0	0	872	2,717	0	0	3,589
Purchased Property Services	2,153	0	93	30,514	0	0	32,760
Other Purchased Services	25	0	0	28	0	0	53
Supplies	0	0	56	1,518	0	0	1,574
Property	57,358	35,000	56,476	74,588	0	0	223,422
Other Objects	1,025	0	7	30,292	0	0	31,324
Interdepartmental Charges	900	0	37	22,648	0	0	23,585
Contingencies	0	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>63,961</b>	<b>35,000</b>	<b>58,617</b>	<b>189,750</b>	<b>0</b>	<b>0</b>	<b>347,328</b>
<b>Ending Balance</b>	<b>(2,662)</b>	<b>2,877</b>	<b>(56,500)</b>	<b>236,210</b>	<b>0</b>	<b>0</b>	<b>179,925</b>

# Combined Fund Summary

## Enterprise Funds (in 00)

Description	Police	Parks & Recreation	Public Works	Public Utilities	Airports	Convention Center	FAX	Total
<b>Revenues</b>								
Beginning Balance	0	6,931	241,113	2,081,914	728,848	33,709	360,731	3,453,246
Taxes	0	0	0	25	7,880	0	0	7,905
Licenses & Permits	0	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	2,340	44,488	158,749	0	743,319	948,896
Charges for Services	20,500	1,011	219,814	2,311,657	223,392	3,000	62,641	2,842,015
Fines	0	0	0	0	10	0	0	10
Other Revenue	0	5,153	2,666	38,275	117,055	5,107	1,378	169,634
Interdepartmental Chrgs for Srvc	0	0	0	0	0	0	0	0
Misc. Revenue	0	0	4,155	501,218	210	54,098	1,082	560,763
Transfers	0	0	(3,745)	30,318	0	96,942	49,885	173,400
<b>Total Revenues</b>	<b>20,500</b>	<b>13,095</b>	<b>466,343</b>	<b>5,007,895</b>	<b>1,236,144</b>	<b>192,856</b>	<b>1,219,036</b>	<b>8,155,869</b>
<b>Expenditures</b>								
Employee Services	20,492	1,275	76,856	597,924	119,789	0	302,978	1,119,314
Purchased Prof and Tech	0	6	3,674	278,006	34,608	65,943	109,515	491,752
Purchased Property Services	0	500	10,417	236,629	31,876	2,028	30,986	312,436
Other Purchased Services	0	0	1,037	8,292	2,134	0	3,581	15,044
Supplies	8	245	7,527	175,908	7,714	0	41,385	232,787
Property	0	9,720	551	763,534	648,053	37,871	493,059	1,952,788
Other Objects	0	1,322	56,336	848,385	60,879	86,024	9,528	1,062,474
Interdepartmental Charges	0	27	85,601	382,871	49,377	0	60,700	578,576
Contingencies	0	0	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>20,500</b>	<b>13,095</b>	<b>241,999</b>	<b>3,291,549</b>	<b>954,430</b>	<b>191,866</b>	<b>1,051,732</b>	<b>5,765,171</b>
<b>Ending Balance</b>	<b>0</b>	<b>0</b>	<b>224,344</b>	<b>1,716,346</b>	<b>281,714</b>	<b>990</b>	<b>167,304</b>	<b>2,390,698</b>



# Combined Fund Summary

## Internal Service Funds (in 00)

<i>Description</i>	<i>Public Works</i>	<i>General City Purpose</i>	<i>Public Utilities</i>	<i>FAX</i>	<i>Finance</i>	<i>Information Services</i>	<i>Personnel Services</i>	<i>Total</i>
<b>Revenues</b>								
Beginning Balance	13,749	10,259	10,819	104,264	22,119	53,910	18,363	233,483
Taxes	11	0	0	0	0	0	0	11
Licenses & Permits	0	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	5,958	0	0	0	5,958
Charges for Services	6	18,583	258	0	0	0	0	18,847
Fines	0	0	0	0	24,116	0	3,750	27,866
Other Revenue	1,010	137	274	2,451	2,802	330	625	7,629
Interdepartmental Chrgs for Srvcs	114,693	32,332	35,173	488,402	48,679	191,679	309,453	1,220,411
Misc. Revenue	1,570	929	175	6,703	40	1	0	9,418
Transfers	(1,509)	0	0	(6,514)	0	7,833	0	(190)
<b>Total Revenues</b>	<b>129,530</b>	<b>62,240</b>	<b>46,699</b>	<b>601,264</b>	<b>97,756</b>	<b>253,753</b>	<b>332,191</b>	<b>1,523,433</b>
<b>Expenditures</b>								
Employee Services	20,727	49,211	36,724	84,086	47,017	65,319	11,955	315,039
Purchased Prof and Tech	6,907	0	444	1,048	106	1,455	29,168	39,128
Purchased Property Services	68,727	0	42	32,601	2,058	390	41	103,859
Other Purchased Services	13	0	336	700	4,755	18,233	26,457	50,494
Supplies	6,534	0	398	104,010	11,233	38,097	835	161,107
Property	6,780	0	0	165,414	54	64,482	0	236,730
Other Objects	426	0	202	8,320	10,031	14,034	547	33,560
Interdepartmental Charges	16,750	3,268	8,481	23,780	21,306	13,213	6,903	93,701
Contingencies	0	0	0	5,000	0	0	32,500	37,500
Insurance Claims, Refunds	0	0	0	0	0	0	223,215	223,215
<b>Total Expenditures</b>	<b>126,864</b>	<b>52,479</b>	<b>46,627</b>	<b>424,959</b>	<b>96,560</b>	<b>215,223</b>	<b>331,621</b>	<b>1,294,333</b>
<b>Ending Balance</b>	<b>2,666</b>	<b>9,761</b>	<b>72</b>	<b>176,305</b>	<b>1,196</b>	<b>38,530</b>	<b>570</b>	<b>229,100</b>

**Debt Service Funds**  
**(in 00)**

Description	Police	Fire	Parks & Recreation	Public Works	General City Purpose	Total
<b>Revenues</b>						
Beginning Balance	0	0	0	0	92	92
Taxes	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0
Fines	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	31,801	31,801
Misc. Revenue	0	0	0	0	0	0
Transfers	13,855	11,824	18,266	1,392	230,018	275,355
<b>Total Revenues</b>	<b>13,855</b>	<b>11,824</b>	<b>18,266</b>	<b>1,392</b>	<b>261,911</b>	<b>307,248</b>
<b>Expenditures</b>						
Employee Services	0	0	0	0	0	0
Purchased Prof and Tech	27	25	50	47	174	323
Purchased Property Services	0	0	0	0	0	0
Other Purchased Services	0	0	0	0	0	0
Supplies	0	0	0	0	0	0
Property	0	0	0	0	0	0
Other Objects	13,813	11,799	18,216	1,345	261,645	306,818
Interdepartmental Charges	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>13,840</b>	<b>11,824</b>	<b>18,266</b>	<b>1,392</b>	<b>261,819</b>	<b>307,141</b>
<b>Ending Balance</b>	<b>15</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>92</b>	<b>107</b>

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# FY 2019-2020

## Summary of Department Service Impacts

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### Citywide Service Impacts

Charges for Messenger Mail/Copier Services correspond to a funding conversion for the Central Print Division under the Finance Department. This Division's funding source reflects a change from a General Fund Division to an Internal Service Fund Division. The funding change will allow for a more effective financial tracking between provider and department customers. There is also no impact to the General Fund as these services were previously accounted for in the Citywide Cost Allocation plan. These charges are budgeted under the ID account 59306.

ISF charges for Security Assessment are included in the budget in order to fund activity for security assessment improvements at City Hall. The FY 2020 budget includes \$373,100 for two armed and two unarmed security personnel, while \$409,000 will be used to improve building security mainly at City Hall via the expansion of security systems, including hardware and software. The charges are budgeted under the ID account 59327.

FY 2020 new computer and communication equipment requests are budgeted under the ID

account 59326, which were accounted for under 59303 and 59307, respectively in prior Fiscal Years' budgets. This budget will enhance transparency for both service provider and customer.

Charges for Unemployment Insurance were increased by \$400,000 when compared to the FY 2019 Amended Budget. Revenues available from prior year carryovers had been supporting expenses in the fund; in FY 2020 these revenues are anticipated to be exhausted, therefore this increase was essential to maintain the necessary appropriation levels anticipated based on historical usage and current expenditure trends.

Charges for the Risk Management Liability Self Insurance Fund were increased by \$4.9 million when compared to the FY 2019 Amended Budget. The increase was intended to align appropriation levels with program demand based on historical usage and current expenditure trends so that the City's Self Insurance Reserve (SIR) would maintain mandatory levels throughout the year.

Charges for the Workers Compensation Program are increasing by \$0.7 million when compared to the FY 2019 Amended Budget. The increase was essential to maintain the appropriation levels necessary to meet anticipated demand in FY 2020 based on historical usage and current expenditure trends.

### Office of the Mayor and City Manager

#### *Expenditures*

##### **Council Actions**

During the FY 2020 Budget Hearings, Council Motion #23 was approved by the City Council adding \$50,000 to the Mayor's Office for legal services.

The following assumptions are included in the FY 2020 appropriations for the Office of the

Mayor & City Manager Department when compared to the FY 2019 Amended Budget:

- The budget includes all contractual Memorandum of Understanding (MOU) obligations as well as non-contractual and benefit increases.
- Additional appropriations totaling \$2,700 have been added in the Office of Independent Review to attend the annual National Association of Civilian Oversight of Law Enforcement conference in Detroit, MI.
- Appropriations totaling \$8,000 have been budgeted as a part of a 29 month lease agreement signed in FY 2019 with Ray Morgan for a new Canon copier.
- Interdepartmental Charges are also increasing by \$71,900 in FY 2020, which is primarily due an increase in Network Replacement Charges as well as the addition of Charges for Messenger Mail and Security Assessment Charges associated with improved City Hall security measures.
- Two positions added in FY 2019 to oversee and implement the medical cannabis regulations have been carried over in FY 2020. Both positions are currently defunded and will remain defunded until an implementation plan has been established and presented to Council for approval.

## City Council

### Revenues

The City Council Department does not traditionally receive revenues for its services and is fully funded by General Fund revenues.

### Expenditures

#### Council Actions

During the FY 2020 Budget Hearings, three council motions were approved by Council:

- Motion #34 – Combines the \$50,000 in discretionary funding with the base budget

total in the City Council Operating Expenditure Table on the following page.

- Motion #37 – Adds \$1.05 million in one-time appropriations in the Public Works Department for the Neighborhood Streets Program.
- Motion #41 – Adds \$50,000 in one-time appropriations to each District's operating budget.

#### District Appropriations

The following is a summary of the FY 2020 Council Department budget:

- Base budget appropriations have been budgeted at \$319,000 per District.
- The estimated FY 2019 operating and infrastructure year-end carryover balances have been added to the FY 2020 Budget.

#### Councilmember Salary Increase

In FY 2019, the Fresno City Council adopted Fresno Municipal Code Ordinance No. 2018-67, setting forth new compensation rates for Councilmembers commencing a new term of office.

In FY 2019, Councilmembers in Districts 1, 3, 5 and 7 commenced new terms and in FY 2020, District 2 will commence a new term. An annual salary increase of \$16,100 has been budgeted for those Councilmembers in FY 2020.

#### Duties as Council President

Additional funding in the amount of \$10,000 has been appropriated for the duty as Council President in FY 2020. The additional funding is budgeted for the Council President's salary increase as well as expenditures incurred by the President over and above normal operations. The Councilmember for District 4 will serve as Council President from July through December 2019, at which point, the Councilmember for District 3 will serve as Council President from January through June 2020.

## Airports Department (FYI)

### Revenues

The Airports Department (Airports) is an Enterprise Department whose main sources of revenues are generated from the services provided at Fresno Yosemite International Airport (FAT) and Fresno Chandler Executive Airport (FCH). Airports also receives funding from Measure C revenues and federal grant funds.

In FY 2020, overall revenues are budgeted at \$123,614,400, an increase of \$35,862,000 or 40.87 percent higher than the FY 2019 Amended Budget. This amount includes \$34,091,700 in carryover from the previous fiscal year in addition to the following:

- \$4,254,800 increase to Charges for Services. This increase primarily consists of increases in Parking, Passenger Facility Charges, Customer Facility Charges, landing fees and the implementation of new Transportation Network Fees and Ground Transportation Fees in FY 2020.
- \$203,100 increase to Other Revenue. This increase is a reflection of higher interest payments combined with increased Concession Revenue anticipated in FY 2020.

The increases above are offset by reductions of \$2,766,800 to Intergovernmental Revenue. This reduction is attributable to the winding down of grant funded airway projects including the Taxiway C Reconstruction Project.

### Expenditures

Appropriations in the Airports Department total \$95,443,000, which is an increase of \$36,941,000 or 63.15 percent when compared to the FY 2019 Amended Budget. The increased appropriations are reflective of an increase of \$1,599,800, for operating expenses, an increase of \$36,043,800

for capital expenses and a decrease of \$702,600 for debt service expenses.

### Operating

The Airports operating funds, which include FAT Enterprise, Chandler Enterprise and Airports Project Administration, are budgeted at \$20,418,500 in FY 2020, an increase of \$1,599,800 above the FY 2019 Amended Budget of \$18,818,700. This increase is intended to align with the passenger growth trends of the previous few years which are expected to continue into FY 2020.

Operating funds for Non Personnel appropriations are \$7,409,700, which is an increase of 4.24 percent or \$301,400 above the FY 2019 Amended Budget. This increase takes into consideration \$160,000 of unspent FY 2019 Non Personnel appropriations transferred to cover higher than anticipated Personnel charges following publication of the FY 2020 Proposed Budget. Significant changes also include:

- \$50,900 for increased utility costs;
- \$40,000 for professional services including security and wildlife management;
- \$30,000 for landscaping;
- \$30,000 for boarding passes;
- \$28,000 for an increase to the parking contract and parking stub stock;
- \$10,800 for new radios;
- \$10,000 for a new armory;
- \$8,000 for lease increases related to the Administration building; and,
- \$66,300 decrease related to an FY 2019 approval for escalator parts.

Interdepartmental Charges for Services are budgeted at \$3,194,700 in FY 2020, an increase of \$208,600 above the FY 2019 Amended Budget. The increase is primarily due to the following changes:

- \$161,300 increase for Variable Charges for Services and materials furnished by General Fund activities;
  - \$76,800 increase for the Cost Allocation Plan;
  - \$70,500 increase for the Network Replacement Charge;
  - \$50,200 increase for Information Systems Service Charges;
  - \$48,200 increase for increased labor rates for Fleet Non-Automotive Special Projects;
  - \$97,800 decrease for Information Systems Equipment Charges; and,
  - \$95,900 decrease for Fleet Acquisition Charges.
- \$1,538,500 increase for replacement of the terminal building boilers (project number AC00364);
  - \$1,500,100 increase for renovation to the terminal roof (project number AC00372);
  - \$9,823,500 decrease for Phase 1 Construction of Taxi Way C (project number AC00345);
  - \$7,957,400 decrease for Phase 2 Construction of Taxi Way C (project number AC00395);
  - \$4,450,000 decrease for parking expansion at Fresno Yosemite International Airport (project number AC00389); and,
  - \$1,991,100 decrease for work on the Gate 8 Hold Room and Bridge (project number AC00355).

### Debt Service

Debt service appropriations are budgeted at \$6,036,700 in FY 2020, a decrease of \$702,600 compared to the FY 2019 Amended Budget. The decrease is primarily due to a \$761,500 decrease in debt redemption and consultant costs related to the \$35,000,000 secured loan from IBank for the *FATForward* parking project.

### Capital

Capital appropriations are budgeted at \$68,987,800. This is an increase of \$36,043,800 or 109.41 percent, over the FY 2019 Amended Budget of \$32,944,000. The increase to Capital is primarily due to new and continuing projects in FY 2020 with offsets from projects that are winding down in FY 2020 or have been completed in FY 2019. A few of the significant changes between the FY 2019 and FY 2020 Capital Project appropriations include:

- \$37,260,000 increase for the *FATForward* Parking Garage Project at Fresno Yosemite International Airport (project number AC00401);
- \$6,232,400 increase for terminal improvements (project number AC00399);

The increased Capital appropriations also takes into account \$484,000 appropriated by the 37<sup>th</sup> Amendment to the Annual Appropriation Resolution for the *FATForward* improvements program at Yosemite International Airport. The Amendment was processed in FY 2019 after the FY 2020 Proposed Budget was published.

### Staffing

Personnel appropriations, including operating and capital are budgeted at \$11,978,900, an increase of \$1,428,600 compared to the FY 2019 Amended Budget of \$10,550,300. This amount includes an increase of \$1,089,800 to operating, mainly due to contractual obligations and step advancements. The increase also accounts for an FY 2019 appropriations transfer of \$160,000 from Non Personnel appropriations to cover higher than anticipated Personnel expenses. The FY 2020 Personnel appropriations also include:

- One Airports Electrician budgeted at .75 Full Time Equivalent (FTE) for a first year cost of \$71,000;



- One Airports Building Maintenance Technician budgeted at .75 FTE for a first year cost of \$49,100;
- One Custodian budgeted at .75 FTE for a first year cost of \$41,200, and;
- The conversion of one Permanent Part Time (PPT) Airport Public Safety Officer at .60 FTE to a Full Time (FT) Airport Public Safety Officer at 1.00 FTE. The net cost for converting the PPT position (\$54,700) to a FT position (\$85,300) is \$30,600.

## City Attorney's Office

### Council Actions

During the FY 2020 Budget Hearings, Council motioned for and approved items which impacted the City Attorney's Office Budget. Following the Budget Hearings, the Mayor exercised his veto powers in a manner which also impacted the City Attorney's Office Budget: The approved Budget Motions and applicable vetoes are as follows:

- Motion #23 added \$164,000 in appropriations for two Paralegals. Mayoral Veto #2 subsequently defunded one of the Paralegals and reduced the appropriations to \$82,000.
- Motion #25 moved the \$50,000 budgeted for an Independent Budget Analyst from a Contingency account to a Non Personnel account. This motion was cost neutral but effects Non Personnel appropriations.
- Motions #16 and #27 moved the functions, authority and resources of the Neighborhood Services Department, as described in the Mayor's FY 2020 Proposed Budget, under the City Attorney. Mayoral Veto #7 later reduced \$250,000 in funding for the City Attorney's Office salaries in the Neighborhood Services Department.

### Revenues

FY 2020 revenue for the City Attorney's Office is budgeted at \$2,638,100 which is \$2,488,100 higher than the FY 2019 Amended revenue of \$150,000. The increased revenue is due to Budget Motions #16 and #27 which brought the functions, authority and resources of the proposed Neighborhood Services Department into the City Attorney's Office. The Neighborhood Services Department budgeted \$2,627,100 in revenue, which will now be recognized by City Attorney's Office. The revenue had previously been collected through the Community Revitalization (Code Enforcement), Neighborhood Revitalization and Rental Housing Units within the Planning & Development Services Department. The remaining \$11,000 in revenue will be generated through legal services and ad-hoc requests from internal City clients.

### Expenditures

Total FY 2020 appropriations for the City Attorney's Office are \$17,089,200 which is an increase of \$10,708,300 or 167.8 percent compared to the FY 2019 Amended Budget.

Non Personnel appropriations are \$2,180,400 which is an increase of \$1,729,300 compared to the FY2019 Amended Budget. The Non Personnel increase is primarily due to the following:

- \$1,620,000 in Non Personnel appropriations transferred to the City Attorney's Office by Budget Motions #16 and #27. These appropriations were previously reflected in the former Community Revitalization (Code Enforcement), Neighborhood Revitalization, Rental Housing and Planning and Development Service Administration Units.
- \$50,000 for an Independent Budget Analyst moved to Non Personnel appropriations from Contingency appropriations due to Budget Motion # 25.

Interdepartmental Services Charges are \$2,097,200 which is an increase of \$1,509,600 or 256.9 percent over the FY 2019 Amended Budget. The increase is primarily due to the \$1,394,900 in Interdepartmental Service Charge appropriations transferred to the City Attorney's Office as a result of Budget Motions #16 and #27. The remaining \$114,700 increase is primarily due to the following:

- \$44,600 increase for the Security Assessment Charge which is new for all departments in FY 2020.
- \$9,200 increase for the Central Printing charge new to all departments in FY 2020. This charge was previously part of the City's Cost Allocation Plan and includes the cost of the lease / purchase and per-copy cost of copiers, messenger and mail services.
- \$37,600 increase for the Network Replacement Charge.
- \$42,700 increase for Information Systems Service Charges.
- \$10,000 decrease for the Facility Repair and Replace Project Charges.

### Staffing

Personnel appropriations are \$12,873,500 which is \$7,531,300 higher than the FY 2019 Amended Budget. The increase is primarily due the addition of 80 Full Time Equivalent (FTE) positions added by Budget Motion #27 and 2.00 FTEs added by Budget Motion #23. The appropriation increase also takes into account contractual obligations driven by negotiated MOU agreements.

The 80 FTEs transferred to the City Attorney's Office by Budget Motions #16 and #27 include:

- 22 Community Revitalization Specialists at 1.00 FTE each. 21 of these FTEs are funded and have a total cost of \$1,743,500. The remaining FTE was transferred as a defunded position and does impact FY 2020 appropriations.

- 19 Senior Community Revitalization Specialists at 1.00 FTE each for a total cost of \$1,855,300.
- 14 Community Revitalization Technicians at 1.00 FTE each for a total cost of \$837,000.
- 5 Housing Program Supervisors at 1.00 FTE each for a total cost of \$576,800.
- 5 Senior Administrative Clerks at 1.00 FTE each for a total cost of \$270,500.
- 3 Housing and Neighborhood Revitalization Managers at 1.00 FTE each for a total cost of \$399,600.
- 2 Account Auditor IIs at 1.00 FTE each for a total cost of \$167,000.
- 2 Community Coordinators at 1.00 FTE each for a total cost of \$146,100.
- 2 Laborers at 1.00 FTE each for a total cost of \$111,900.
- 2 Principal Account Clerks at 1.00 FTE each for a total cost of \$129,500.
- 1 Account Technician at 1.00 FTE with a total cost of \$66,300.
- 1 Associate Environmental and Safety Consultant II at 1.00 FTE with a total cost of \$100,600.
- 1 Senior Management Analyst at 1.00 FTE with a total cost of \$101,900.
- 1 Staff Assistant at 1.00 FTE with a total cost of \$62,600.

The 2.00 FTEs added by Budget Motion #23 consisted of two Paralegals at 1.00 FTE each for a total cost of \$164,000. Mayoral veto #2 defunded one of the Paralegal positions and brought the total cost to \$82,000. The actual Personnel cost for the funded Paralegal is \$61,900. The balance of the \$82,000 approved by Motion #23 was placed in Non Personnel appropriations to cover ancillary expenses.

### Defunded Positions

In addition to the defunded Community Revitalization Specialist and defunded Paralegal discussed above, FY 2020 staffing levels

included four defunded Senior Law Clerk Positions at 1.00 FTE each. These positions were approved by City Council as part of the 8<sup>th</sup> Amendment to the Position Authorization Resolution and are included in the FY2019 Amended staff levels. As the positions were approved without an identified funding source they did not increase FY2019 appropriations nor do they increase FY 2020 appropriations. The positions may be filled in FY 2020 as available appropriations are identified by the City Attorney's Office.

## City Clerk

### Revenues

The City Clerk's Office is fully funded by the General Fund and does not anticipate generating any revenue in FY 2020.

### Expenditures

FY 2020 appropriations for the City Clerk's Office are \$969,100, which is an increase of 6.5 percent or \$58,900 when compared to the FY 2019 Amended Budget.

Personnel appropriations have increased by \$19,600, which is 4 percent higher than the FY 2019 Amended Budget. The increase is primarily driven by several reclassifications and contractual obligations.

Non Personnel appropriations have decreased by \$27,900 which is 22 percent lower than the FY 2019 Amended Budget. The decrease to Non Personnel appropriations is primarily due to:

- A decrease of \$36,700 for the Granicus Minutes, E-Comment and Boards and Commissions modules. Appropriations for these items were reallocated to Interdepartmental Services in FY 2019 and will remain there in FY 2020.
- An increase of \$7,900 to cover the expense related to codifying the Fresno Municipal

Code on a monthly basis, as opposed to only twice a year.

Interdepartmental Charges have increased by \$67,200, which is 22.9 percent higher than the FY 2019 Amended Budget. The increase is primarily due to:

- A new Interdepartmental Charge of \$41,400 which is associated with messenger services including the cost of the lease / purchase and per-copy cost of copiers by Central Services. This charge was previously part of the City's Cost Allocation Plan.
- A new Interdepartmental Charge of \$21,000 for security assessments.

## Convention Center and Stadium Department

### Fresno Convention & Entertainment Center

Effective January 2014, the City and SMG amended the terms of the original January 1, 2004 contract. As of the publishing of this document, the City is currently in active negotiations for a new contract, therefore, the FY 2020 revenues and appropriations continue to reflect the amended terms of the January 1, 2004 contract.

### Revenues

Fresno Convention & Entertainment Center (FCEC) fiscal year revenues in FY 2020 reflect revenues generated by SMG's operations of the facilities and General Fund transfers in support of the facilities.

Anticipated FCEC revenues generated by SMG are reflected under Miscellaneous Revenue. Although the actual receipts and associated expenditures generated do not flow through the City's financial system, these figures are required per the terms of the current management agreement with SMG to be

included and approved as part of the City's Budget.

Transfers budgeted for the FCEC in FY 2020 equate to a net amount of \$5,994,100. Resources transferred-in fund an operating subsidy, various contractual obligations and debt service payments. Detailed information on transfers can be found in the Supplemental Information section of this document.

### *Expenditures*

The anticipated FCEC operating deficit for FY 2020 is projected to be \$747,200. The shortfall will be covered entirely by the City.

As in prior years, in addition to the FCEC subsidy and City contractual obligations, FY 2020 appropriations also reflect anticipated FCEC expenditures. This is a book entry only and the expenditures, like revenues, do not flow through the City's financial system.

### **Stadium**

In December of 2018, the City entered into a new ownership agreement with Fresno Sports and Events, LLC. As such, FY 2020 revenues and appropriations reflect the terms of the new agreement.

### *Revenues*

The Stadium's annual revenues in FY 2020 reflect anticipated lease revenue payments and General Fund debt service transfers.

Beginning Balances are budgeted in FY 2020 at \$3,339,400, a decrease of \$2,275,200 or 40.5 percent below the FY2019 Amended Budget of \$5,614,600. This decrease is a reflection of the completion of several capital improvements at the Stadium.

Charges for Services are budgeted at \$300,000. Per the terms of the agreement, both the tenant and the City are required to contribute \$300,000

annually towards Capital Improvements. The City's matching contribution is included in the Transfers line as detailed below.

Transfers are budgeted at \$3,281,400, an increase of \$565,900, or 20.8 percent above the FY 2019 Amended Budget. As previously indicated, \$300,000 of this increase is the City's required capital improvements contribution. The remaining increase of \$270,000 is for anticipated parking revenue reimbursements to the tenant, generated by Stadium events offset by a small decrease of \$4,100 to the Debt Service transfer. Although parking revenue reimbursements were also part of the previous agreement, the change in budgeting is intended to provide more effective financial tracking.

### *Expenditures*

Stadium appropriations are budgeted at \$7,322,700, a decrease of \$1,492,400 or 16.9 percent when compared to the FY 2019 Amended budget. The decrease of \$1,492,400 is a reflection of alignment between available resources and appropriations, mainly due to a significant reduction of \$1,741,200 due to capital improvements completed in FY 2019, offset by \$270,000 for the parking revenue reimbursements detailed above. Appropriations include funding for ongoing debt service payments and capital upkeep and repairs on the 17 year old Chukchansi Stadium.

## **Finance Department**

### **Organizational Changes**

During the FY 2020 Interdepartmental Service Fund (ISF) budget process, the Finance Department requested a structural change to move the Graphic Reproduction Unit back to an ISF. This funding change will allow for a more effective financial tracking between provider and department customers. There is no impact to the General Fund as these services were

previously accounted for in the citywide Cost Allocation Plan. The FY 2020 Adopted Budget reflects this move.

As part of the FY 2020 Budget, the Utility Billing & Collection Unit (UB&C) and corresponding Sections will be relocated from the Department of Public Utilities to the Finance Department.

### Revenues

Revenues for the Finance Department in FY 2020 total \$11,153,300 or \$9,677,900 more than the FY 2019 Amended Budget of \$1,475,400. Significant changes to revenues in FY 2020 include:

- An \$8,815,600 increase in revenues is due to the relocation of UB&C Unit to the Finance Department.
- A \$960,000 increase in charges for Messenger Mail/Copier Services corresponds to a funding conversion for the Graphic Reproduction Unit. These services were previously accounted for in the citywide Cost Allocation Plan.
- A \$70,600 decrease in Variable Reimbursements. This net decrease is comprised of a \$100,000 reduction in projected capital projects revenue anticipated by Purchasing; offset by a \$29,400 increase in revenues received for services of the Disadvantaged Business Enterprise Unit.
- A \$2,200 decrease in Bond Application Fees to align revenue levels with actual revenues received over the past three years.

### Expenditures

Appropriations related to Personnel Services in FY 2020 are budgeted at \$9,563,400 and reflect an increase of \$4,848,900 over the FY 2019 Amended Budget. This increase includes \$4,541,700, due to the relocation of UB&C Unit staff to the Finance Department. Personnel Services appropriations include Memorandum of

Understanding provisions, as well as the renewal of temporary staff salaries in UB&C. Please see staffing section for further information.

### Non-Personnel Services

Appropriations related to Non-Personnel Services in FY 2020 are budgeted at \$3,748,700 and reflect an increase of \$2,351,800. The relocation of UB&C Unit to the Finance Department increased appropriations by \$2,307,800. During the FY 2020 Interdepartmental Service Fund (ISF) budget process, Finance received approval of \$5,400 for a business card slitter for the Graphic Reproduction Unit.

### Interdepartmental Charges

The Department's Interdepartmental Services' budget totals \$3,447,900 or \$2,170,800 more than the FY 2019 Amended Budget and \$1,873,200 of this increase is due to the relocation of UB&C Unit to the Finance Department. During the FY 2020 Interdepartmental Service Fund (ISF) budget process, UB&C received approval of \$21,600 for the replacement of 18 computers that are at the end of their useful lives.

Overall, FY 2020 ISF charges increased by \$390,100. These interdepartmental charge appropriations include Information Systems service and equipment charges, charges for messenger/mail/copier services, network replacement charge, and the security assessment charge.

### Staffing

Staffing changes for the Finance Department in FY 2020 include the relocation of the UB&C Unit from the Department of Utilities.

In FY2020, the UB&C Unit has included \$139,000 for the renewal of five temporary Customer Service Clerks to maintain UB&C's high volume

of customer calls at the same funding level as FY 2019.

## Fire Department

### Council Actions

Per approved Council Motion #6, the FY 2020 Budget funded a Fire Inspector for six months at a cost of \$42,500. Subsequent to Council approval, Mayor Veto #1 eliminated funding for the Fire Inspector position.

### Revenues

In FY 2020, the Department's revenues are budgeted at \$10,684,000 a 28.4 percent decrease, or \$4,229,600, from the FY 2019 Amended Budget. The decrease in revenues can be attributed to decreases in three revenues streams as described below:

### General Fund

General Fund revenues are increasing by \$582,500 primarily due to:

- \$1,003,400 increase is due to the North Central Fire Protection District Auto Aide Agreement, which will take effect July 1, 2020. The agreement will provide automatic Fire Services to North Central Fire Protection District Area in the North Central Metro Area.
- \$230,000 increase is due to the budgeting of the Emergency Medical Technician Contract (\$180,000), presence at Fresno State Football Home games (\$10,000), and cost recovery from various incidences (\$40,000). These contracts were previously approved, but will be included in the FY 2020 budget for the first time.
- \$70,000 increase is anticipated from the Fig Garden Fire Protection District Contract.
- \$165,300 is the cumulative increase in various Fire Department accounts.

- \$486,200 decrease in Federal Grant revenues due to the completion of the SAFER 15 Grant.
- \$400,000 is budgeted as a transfer out to pay for the deficit in the North Central Fire Service Contract Fund (NCFSCF).

### Fire Station #18 Construction

The FY 2020 Budget re-budgets \$3.5 million to partially pay for the construction of the urgently needed Fire Station 18. In FY 2019, the Council approved the budgeting of these appropriations in the General Fund, however, FY 2020 revenues and appropriations were transferred to the Fire Station #18 Construction Fund to account for the construction costs. The total cost of the station is estimated at \$7.0 million and the remaining \$3.5 million will be identified at a future date.

### North Central Fire Service Contract (NCFSC)

The NCFSC will be terminated on June 30, 2019. No revenues are budgeted for this contract in FY 2020 and the remaining \$1,852,800 deficit will be paid off at a rate of \$400,000 per year over the next five years. Below are significant impacts to the FY 2020 budget:

- \$7,200,000 decrease in contract revenues.
- \$400,000 increase in transfer revenue to pay for the deficit the NCFSCF.

The fund's FY 2020 ending balance reflects a deficit of \$1,452,800.

### Expenditures

#### Non-Personnel Changes

The Department's Non-Personnel Budget totals \$11,578,900, which is a decrease of \$757,600 from the FY 2019 Amended Budget. Included in the Department's Non-Personnel budget:

- \$11,000 for one draft Commander Nozzle Test Equipment with 25 lubrication kits, which will ensure that maintenance is



performed in accordance with National Fire Protection Association Standards.

- \$155,400 for a Pacific Gas and Electric rate increase of \$18,100 and \$137,300 to align the budget with actual utility usage.
- \$94,700 to pay for the Department's FY 2020 lease obligations.
- \$15,500 to pay for the operations and maintenance of a new apparatus.
- \$156,000 for the fourth year of the Personnel Protective Equipment Replacement Program.
- \$25,000 for Water Team equipment.

### Apparatus Replacement

For FY 2020 the Department has updated its 8 year apparatus replacement cycle to reflect the size of its current fleet. As such, the Department will be in year one of the updated eight-year Apparatus Replacement Program. As part of the Replacement Program, the Department will place an order to lease purchase two (2) engines, one (1) fire truck, one (1) squad vehicle, and ten (10) light vehicles. Based on the anticipated lease schedule, lease payments for light duty and squad vehicle will be initiated in FY 2020 with half a lease payment due at a cost of \$64,400 and a full lease payment will be due in FY 2021 costing \$128,900. Half a lease payment for the two fire engines and fire truck will be due in FY 2021 at costing \$183,200 and a full lease payment will be due in FY 2022 costing \$366,400. Lease payments have been accounted for in the General Fund Five-Year Forecast.

The above were offset by the deletion of the following one-time FY 2019 expenses:

- \$162,500 for equipment and ancillary costs for a drill school.
- \$360,000 for the acquisition of land for future Fire Station 10.
- \$202,700 for departmental equipment needs.

- \$274,000 for Fire Station 9 remodel.

### Interdepartmental Services Charges

The Department's Interdepartmental Services' (ID) Budget totals \$5,038,600, which is a \$2,792,000 increase from the FY 2019 Amended Budget. The following are significant items impacting the ID Budget:

- \$95,300 increase in Network Replacement Charges.
- \$120,700 decrease in Charges for Telephone Services, which is partly based on the department's actual usage.
- \$166,500 decrease is related to the cancellation of the NCFSC.

### Public Safety Fleet Division – Conversion to Internal Service Fund

The FY 2020 Budget converts the funding for the Public Safety Fleet Division from General Fund to Internal Service Fund. Previously, the General Fund paid for these services directly under the Public Safety Fleet Unit (FAX). In FY 2020 the Fire Department will be ID billed for Public Safety Fleet Service charges. While there is no additional impact to the General Fund, the change in accounting resulted in a \$2,827,300 ID charge increase to the Department. Below is the charge increase by account:

- \$2,750,400 increase to the Fleet Service Charge;
  - \$11,000 is included in this amount for the acquisition of Nozzle Test Bench.
- \$76,900 increase to Fleet Pool Vehicle Rental.

### Staffing

The Fire Department's Personnel Budget totals \$57,870,500, which is a \$659,600 decrease from the FY 2019 Amended Budget. The decrease primarily corresponds to the cancellation of the NCFSC. The resulting decrease was partly offset by the augmentation of services in the Metro



Area, which is paid for by the General Fund, and the effects of contractual obligations.

### **North Central Fire Service Contract**

As of July 1, 2019, the City of Fresno and the North Central Fire Protection District (NCFPD) will terminate the NCFSC. The FY 2019 contract included appropriations of \$7,159,200, which funded 46.0 FTEs sworn safety, 3.0 FTEs civilian positions and all ancillary costs. As a result of the termination of the contract, in FY 2020 the City will no longer provide fire service to the NCFPD and the district will no longer provide funding for the positions. To mitigate the impact of the contract termination the following adjustments have been included in the FY 2020 Budget and \$2.5 million in net costs transitioned to the General Fund:

- 32.0 FTE vacant sworn safety positions that previously provided service to North Central were deleted decreasing costs by \$4,119,800.
- 3.0 FTE Civilian positions costing \$230,100 will be funded by the General Fund and will serve the Fresno Metro Area;
  - Senior Administrative Clerk
  - Principal Account Clerk
  - Sr. Fire Prevention Inspector
- 3.0 FTE Battalion Chief positions costing \$542,200 will be transitioned to the General Fund and will serve the Fresno Metro Area.
- 1.0 FTE Fire Captain assigned to Training and costing \$143,400 will be transitioned to the General Fund. The position will serve the Fresno Metro Area.
- 1.0 FTE Firefighter Specialist assigned to Investigations and costing \$130,000 will be transitioned to the General Fund. The position will serve the Fresno Metro Area.
- \$894,000 in the following Personnel and ID Charge expenses were moved to the General Fund:
  - \$523,800 Workers' Compensation
  - \$151,400 Premium Pay

- \$52,300 Employee Leave Payoff
- \$166,500 Other Interdepartmental Expenses

### **Engine Company**

9.0 FTEs: 3 Firefighters, 3 Firefighter Specialists, 3 Fire Captains; costing \$1,172,800 will be transitioned from the NCFSC to the General Fund. These positions will be used to form an engine company in the Fresno Metro Area increasing the minimum daily staffing to 80 in the Metro Area. The engine company will also require shift replacement in the amount of \$241,100 and operations and maintenance costs of \$15,500 for total cost of \$1,429,400.

### **Water Team**

The FY 2020 Budget includes the conversion of 3.0 FTE Firefighter to 3.0 Firefighter Specialist to form a Water Team in FY 2020 costing \$109,400. Below is the summary of the costs:

- \$37,100 for the cost of the conversions.
- \$8,300 for Shift Replacement costs.
- \$39,000 for Premium Pay.
- \$25,000 for equipment.

### **North Central Fire Protection District Auto Aide Agreement**

In FY 2019, the City entered into an Automatic (Auto) Aid Agreement with the NCFPD that will go into effect on July 1, 2019. The agreement will require the FFD to provide Fire services to NCFPD Metro Area for \$1,003,700. These revenues will partially offset the \$3.5 million cost of the services that will transition from the NCFSC to the General Fund. The net cost of the transition will be \$2.5 million in FY 2020.

### **Shift Replacement**

\$720,200 decrease in Shift Replacement is the result of the following:

- \$1,230,200 was used to fund 11 positions in the General Fund that were defunded by Council Motion 20 in the FY 2019 Budget.

These funded positions are necessary as staff previously funded by the NCFSC are transitioned into positions funded by the General Fund.

- \$260,500 increase is the result of MOU impacts on the cost of shift replacements.
- \$241,100 increase for new Engine Company.
- \$8,400 increase for new Water Team.

### **Overtime**

\$337,400 decrease in Overtime is the result of the following:

- \$45,800 increase is the result of MOU impact on the cost of overtime shifts.
- \$383,200 decrease is due to a one-time expense related to an FY 2019 drill school.

### **Workers' Compensation**

Workers' Compensation appropriations are increasing by \$924,800 in the General Fund. The General Fund increase can be attributed to the cancellation of the NCFSC (\$523,800) and increased claims activity (\$401,000). The rate increase is necessary to cover future service payments.

## **General City Purpose**

### **Council Actions**

During the FY 2020 Budget Hearings, Council approved the following motions under the General City Purpose Department:

- Motion #18 - \$1,000,000: The City will make available up to \$1M for new market tax credits to meet the contract obligation for the Darling Plant re-location. If insufficient or if not utilized, this funding goes back to the General Fund towards a multi-generational facility.
- Motion #29 - \$20,000: To fund sprinkler repairs (\$10,000) and water use (\$10,000) at the Fresno Fair green space on the corner of Maple/Butler.

- Motion #35 - \$60,000: To provide one-time funding for the infrastructure (i.e. plumbing, lighting, and earthwork) of a new memorial.
- Motion #45 - (\$50,000): To reduce appropriations by \$50,000 for the City's State Lobbyist. This motion directed staff that water lobbying services are to be handled by the State Lobbyist and \$50,000 is to be paid by the Department of Public Utilities in FY 2020.

## **Revenues**

### **Intergovernmental Relations**

General Fund citywide revenues are located in the GCP Department; these include Sales Tax, Property Tax, Business License and Room Tax.

### **RDA Debt Repayment**

As a result of the dissolution of the Fresno Redevelopment Agency (RDA), the City of Fresno now receives repayment of the numerous loans made to the RDA by the City over the course of its existence. The receipt of these repayments to the City of Fresno is shown as Intergovernmental Revenue within the General Fund.

## **Expenditures**

### **Animal Control Contract**

FY 2020 appropriations have been increased to fund Animal Control services and operations. The FY 2020 Budget includes a total of \$4,234,000.

### **Historic Preservation Mitigation Program**

This grant program was approved by Council on February 15, 2018, and incentivizes owners of historic structures to maintain and enhance historic features. Eligible properties are those on the national, state, or local registers of historic places, as well as local Heritage Properties. Certain repairs are commonly made to historic structures in a manner which is somewhat less expensive, but have a detrimental impact on the

visual character of the structure as seen from the public street. Historic Preservation Mitigation Funds will be used to offset the additional cost of historically appropriate repairs, including: repairing original wood windows or replacing them when necessary with wood replicas; repairing original wood siding instead of replacing it with stucco; and, repairing damaged ornamental features such as rafter tails, window trim, and shutters. In order to improve as many properties as possible, grants are limited to \$7,500. Funds will be awarded to eligible projects on a first-come, first-serve basis. Benefits of the Program are anticipated to include enhanced property values, neighborhood beautification and the stimulation of additional private investment. Total appropriations for FY 2020 are \$50,000.

#### **Granite Park Contract**

Funding for the contract with Central Valley Community Sports Foundation is budgeted at \$150,000 and scheduled for payment February 2020. This contract received Council approval on September 24, 2015.

#### **Fresno 311**

The City introduced 3-1-1 and Web Chat to the community on March 31, 2019. By calling 3-1-1, the community is directly connected to our One Call Center for all non-emergency services the City provides. Web Chat is real-time interface via the City of Fresno website where site visitors can instantly chat with informed staff in the One Call Center to receive answers and services they are seeking. The ease of dialing 3-1-1, the convenience of Web Chat and the efficiency of FresGO work in tandem to deliver results to the community served. The FY 2020 Budget includes \$25,000 for operational support.

#### **Economic Development Corporation**

Funding for the contract with the Economic Development Corporation is budgeted at

\$111,400. This will be the third annual payment of the five year contract. This contract received Council approval on December 14, 2017.

#### **Fresno County Fair**

A total of \$25,000 has been included in this Department's budget for the Fresno County Fair. This amount is offset by revenue the City of Fresno receives from State-Parimutual (horse racing revenues) generated at the Fresno County Fair.

#### **Homeless Assistance**

A total of \$50,000 has been budgeted in the Department's appropriations for continued development and implementation of a multiagency comprehensive plan to reduce homelessness in the City of Fresno.

#### **Parades**

A total of \$50,000 has been budgeted in the Department's appropriations to help support historic parade sponsors by offsetting part of the costs related to traffic control for these events.

#### **Food Expo**

On August 20, 2018, the City Council approved a Memorandum of Sponsorship with the Fresno Food Exposition organization for FY2019 and FY2020; subject to City Council's approval of sufficient appropriations in the FY 2020 Budget. A total of \$62,500 has been budgeted in the Department's appropriations for the continued support and sponsorship of the Fresno Food Expo. The Fresno Food Expo, renamed the California Food Expo in an effort to expand the footprint beyond the Central Valley, is now in its 9<sup>th</sup> year.

The Expo has introduced over 400 food industry companies to over 3,300 retail and foodservice buyers, and has positioned the City of Fresno as the food industry leader in our region and state with seventy-three percent of participating food companies reporting an increase in sales

because of the Expo. Companies like The Osso Good Bone Broth Company, Rosa Brothers Milk Company, P\*DE\*Q and Lanna Coffee can now be found in dozens of retail stores, while JD Food and Certified Meat Products have made an active decision to stay, expand and hire new employees in the City of Fresno because of their connection to expanding buyers and the value they have received from being a Founding Food Industry Partner of the Fresno Food Expo.

### **Summer Internship**

Funding for this Program has been included at \$25,000 in the Department's appropriations.

### **Youth Leadership Institute (YLI)**

Funding at \$100,000 has been included for the continued support of the City of Fresno's Youth Leadership Institute (YLI). With assistance from a local community based non-profit, the City continues to develop a citywide YLI to advise the City of Fresno and the City Council on issues of concern to Fresno's youth. The YLI will be supported by the Mayor/City Manager's Office, City Council, the City Clerk, City Attorney and other city departments as needed.

### *Staffing*

#### **Permanent Senior Administrative Clerk**

The Retirement Office is adding this permanent position to provide essential support for the office's Executive Assistant and Retirement Benefits Manager. The position will provide additional desk reception and telephone coverage along with offering technical assistance to departmental personnel.

The position is also budgeted at 0.75 FTE, which equates to a cost of \$42,300.

### **Information Services Department**

#### *Revenues*

The Information Services Department (ISD) primarily recovers its operational costs through

fixed and variable reimbursements from user departments via Interdepartmental Charges for Services, which are allocated based on methodologies developed for each of its funds. FY 2020 fixed reimbursement rates were developed to fund the Department at FY 2019 operating service levels plus any approved requests, less one time approvals from the prior fiscal year. In addition, the 311 Call Center is fully funded by the General Fund.

The Department's FY 2020 total available funding, which includes \$377,000 from direct General Fund support for the 311 Call Center, is budgeted at \$25,752,300. FY 2020 revenues for the Internal Service functions are budgeted at \$25,375,300, \$3,223,500 higher than the FY 2019 Amended Budget. This amount includes an increase of \$2,010,100 in beginning balance in addition to:

- \$409,000 increase in order to fund projects for Security Assessment Improvements at City Hall. This funding will be used to improve building security mainly at City Hall via the expansion of security systems, including hardware and software.
- \$370,900 increase for contractual obligations in FY 2020 that include licensing, annual maintenance, and support for citywide department programs and software.
- \$1,532,200 for additional funding needed for the Citywide Network System Replacement annual lease payment.

These increases were offset by a decrease in transfers of \$291,900, mainly attributable to a one time reimbursement of \$275,000 in FY 2019 for the Datag11 project equipment purchased in FY 2018 and a \$16,900 decrease for the microwave data and radio console network upgrade project lease payment.

### *Expenditures*

Appropriations for FY 2020 are budgeted at \$21,899,300, \$4,322,400 above the FY 2019 Amended Budget. Personnel Services appropriations are increasing by \$997,400, Non Personnel appropriations are increasing by \$3,124,800 and Interdepartmental Services appropriations are increasing by \$200,200.

#### **Non Personnel Appropriations**

Non Personnel Services is budgeted at \$13,670,600, an increase of 29.6 percent or \$3,124,800 when compared to the FY 2019 Amended Budget. The Department's Budget includes various requests, which are offset by reductions for one-time appropriations approved in FY 2019. Some of the significant Department Budget requests include:

- \$409,000 to address needs identified in the City Hall Security Assessment.
- \$448,600 decrease for maintenance and support fees of previously acquired software as well as contractually obligated fee increases. This includes \$150,300 for a licensing agreement for Microsoft Enterprise and \$84,600 to address a price adjustment and increased volume to the City's copier contract.
- \$2 million to contribute towards lease financing the replacement of the PeopleSoft Financials and Human Resources Management Systems. This project is currently in the procurement process, and award is anticipated in FY 2020.
- \$1,532,200 in additional appropriations to fund the \$2,344,200 annual lease payment for a Citywide Network Replacement. The current assets are now reaching the end-of-life and/or are no longer supported. Appropriations are being established to replace these aging assets and ensure the efficient and effective continuity of

information technology services to all stakeholders.

- \$752,200 to acquire customer technology requests including: hardware, software, and telecommunications.

The above were offset by decreases of \$269,400 for one-time approved projects and customer equipment requests and a \$98,400 decrease in equipment lease payments in FY 2020.

#### **Interdepartmental Services Appropriations**

The Department's Interdepartmental Services (ID) budget totals \$1,375,400, which is a \$200,200 increase from the FY 2019 Amended Budget. Significant increases include \$130,800 for the Cost Allocation Plan, due to the service allocation methodology. The new Security Assessment Charge for improvements at City Hall also increased the Budget by \$88,000. These increases were offset by decreases in non-recurring special project charges, facility repair and replacement projects, and desktop lease charges.

### *Staffing*

#### **Personnel Services Appropriations**

The Information Service Department's Personnel Budget totals \$6,853,300, which is a 17 percent or \$997,400 increase from the FY 2019 Amended Budget. The increase includes contractual salary increases such as deferred compensation, bi-lingual pay, differential pay, standby pay, health reimbursement arrangement payments, vehicle allowance and Memoranda of Understanding agreement driven increases, as well as the addition of three (3) new positions detailed below:

- One (1) Computer System Specialist I (CSS) effective October 1, 2019. This position will be responsible for ensuring ISD and the Fire Department have additional resources for desktop support. Fire has a single CSS III for

fire specific needs which includes more than 400 users and 23 stations. With an increase in technology support, including migration to Windows 10 and Microsoft 365, there is a need for additional resources to accomplish the extensive tasks ahead.

Position Cost: \$55,500

- One (1) Information Services Supervisor to manage the Geographical Information Systems (GIS) effective October 1, 2019. The GIS Division's responsibilities have grown over the last few years to include primary GIS support and maintaining a large and complex IT infrastructure of twenty-four servers. These systems ensure the flow of data between several key systems (Accela, Sungard, Beacon, and County GIS), development of GIS applications, and maintaining the Accela land management system.

The City's GIS requires a broad set of skills including knowledge of advanced GIS systems, server infrastructure, computer programming, and a solid understanding of how other City departments work. The need for a supervisor position is due to the increase workload and the need for ISD to enhance its support for the growing functionality it offers.

Position Cost: \$83,400

- One (1) Network Systems Specialist effective October 1, 2019. This position will be responsible for providing ongoing maintenance to upgrades for the public safety radio networks that began in FY 2019. Maintaining these new \$5.3 million system investments will ensure that they are functioning properly and warranties are not voided. This position will also assist in emergency repairs augmenting the limited staff currently assigned to those tasks.

Position Cost: \$69,700

## Parks, After School, Recreation and Community Services Department

### Revenues

The Parks, After School, Recreation and Community Services (PARCS) Department's FY 2020 Total Available Funding, which includes \$17,765,800 of General Fund support, is budgeted at \$26,034,800, \$456,800 or 1.7 percent below the FY2019 Amended Budget of \$26,491,600.

Ongoing Fiscal Year Revenues and Beginning Balances total \$8,269,000, \$1,240,100 below the FY 2019 Amended Budget of \$9,509,100.

Significant revenue variances include:

Beginning Balance is budgeted at \$441,900; the decrease of \$678,600 below the FY 2019 Amended Budget is a result of a timing effect between planned expenditures for grants and the collection of revenue reimbursements. A significant portion of this decrease is due to the capital improvement at Hinton, Romain and Maxie L. Parks.

Intergovernmental Revenues are budgeted at \$1,946,600; a decrease of \$788,900 below the FY 2019 Amended Budget. This decline is driven by: 1) the elimination of the Youth Job Preparation Program; and, 2) the reduction in services for the Sports, Play, Active Recreation for Kids (SPARK) programming. Both of these programs were provided on a contractual basis to Fresno Unified School District. In addition to revenue reductions, the corresponding appropriation reductions have also been included in this Budget.

Charges for Services are budgeted at \$2,788,900, a decrease by \$164,200 below the FY 2019 Amended Budget. This reduction is intended to more accurately reflect current activity levels for Gate Fee revenues.

Other Revenue is budgeted at \$1,054,300 in FY 2020. The increase of \$409,400 above the FY 2019 Amended Budget includes:

- \$205,000 due to anticipated 2019 summer season reservations at Camp Fresno. Revenue collection and maintenance of the facility were previously performed by the concessionaire as part of the negotiated agreement. The agreement expired in FY 2019, therefore all reservations and maintenance operations will be handled by PARCS' staff. Respective appropriations are discussed under the Expenditures section below.
- \$50,000 additional anticipated revenues due to the new agreement approved by Council for the Riverside Municipal Golf Course.
- The remaining \$154,400 increase includes alignments to current activity levels, enhancements to customer service delivery for special events and the consolidation of citywide special events from various other City departments into the PARCS Department.

### *Expenditures*

PARCS' FY 2020 Adopted Budget is \$31,684,800, an increase of \$11,300 above the FY 2019 Amended Budget. This amount is comprised of a net increase to operational and debt service appropriations of \$592,400 offset by a decrease to capital appropriations of \$581,100.

Employee Services costs for FY 2020 are budgeted at \$9,889,600 or \$813,000 more than the FY 2019 Amended Budget. Employee Service costs include Memorandum of Understanding salary provisions, step advancement, employee benefit cost increases and full year funding for positions approved in FY 2019. Additionally, increases to temporary staffing include minimum wage increases,

mandated sick leave payments and new staff orientation costs.

The Non Personnel Services FY 2020 budget totals \$19,417,400, an increase of \$1,573,400 or 8.8 percent above the FY 2019 Amended Budget. The majority of the increase is related to the Department's Capital Program in the Urban Growth Management funds. The Department has aligned the FY 2020 appropriations with the projected revenue; however, it is important to note that expenses will only materialize once the revenues are received. Slurry sealing of various parks is also contingent upon the materialization of gate fee revenue collection.

The Department's Interdepartmental Services' (ID) Budget totals \$2,377,800, a decrease of \$2,375,100 below the FY 2019 Amended Budget. The majority of this decrease or \$2,092,900 reflects capital project appropriations that will not be funded in FY 2020 because funds have been encumbered for projects in progress or the projects have been completed in FY 2019. These projects include Melody Splash Pad, Cary Park improvements, Hinton Park improvements and slurry sealing at various parks. Additionally, the remaining decrease of \$282,200 is the net effect of various increases and offsets to citywide interdepartmental charges.

Other material appropriation changes include:

- \$117,200 for Custodial Service enhancements. In FY 2019, in alignment with the 2017 Parks Master Plan recommendations, the Department focused on building custodial work crews with well-defined responsibilities and expectations. The additional appropriations will allow PARCS to continue to meet the increased service expectation in FY 2020.



- \$24,700 for staff to provide maintenance support to the expanded infrastructure of irrigation systems.
- \$64,400 increase to fund utility rate increases.
- \$70,000 for the maintenance and operation of the Len Ross Center approved by Council in FY 2019.
- \$76,600 for staffing, materials and vehicles for the Highway City Science Program. Participants will build projects that are designed and developed by the Community Science Workshop, under the guidance of informal science instructors. These appropriations also include \$8,900 for the Lease Purchase and operational costs of a 10-passenger van which will be used to transport program participants to various centers and fields trips as well as for other parks and recreation programs.
- \$7,500 to provide staffing, trophies, and sports equipment for the AAA Basketball Tournament. The event is anticipated to be cost neutral and over 300 participants are expected.
- \$138,200 for the Bike Pedestrian Safety Training Program made possible by a grant from the Office of Traffic Safety and Active Transportation Program intended to reduce the number of persons killed and injured in crashes involving pedestrians and bicyclist. The Program will serve school age children and older adults via classroom education, bike rodeos, community events, presentations and workshops.
- \$243,100 for staffing and materials for the PARCS Department to operate Camp Fresno, which was previously operated under a concessionaire agreement that expired in FY 2019. The camp operates for up to 23 weeks during the spring and summer seasons, dependent on weather,

and provides recreational and educational activities for nearly 4,000 attendants per season.

### Staffing

The PARCS Department relies on temporary staffing to deliver much of its programming. FY 2020 appropriations for temporary staffing include anticipated wage increases, mandated sick leave payments and new staff orientation costs in support of the programs' reliance on temporary staff which include the Weekend Green Space, Aquatics, Recreation/Neighborhood centers, Skate and Bike Parks, Youth Sports and Adult Sports, Senior Programming, Park Maintenance and Custodial Services, cooling centers, summer camps, special events, and irrigation services amongst others.

PARCS Department staffing is increasing by .25 FTE in comparison to the FY 2019 Amended Budget. This increase was necessary for full year funding of a position approved in the FY 2019 Budget at .75 FTE.

### Personnel Services Department

#### Revenues

Services provided by the Personnel Services Department are funded by the General Fund and Interdepartmental Fees. General Operations, Administration, Organizational Development and Training, and Labor Relations are fully funded by the General Fund. The Risk Division's Workers' Compensation, Property, Liability and the Unemployment Programs are Internal Service Funds that are supported by user fees from internal client departments.

Anticipated demand for the following fiscal year for these funds is determined through analyses of historical trends and anticipated increases in

activity. Client departments are then allocated their respective portion based on their historical use of the respective Program.

For FY 2020, total available funding, generated primarily by Internal Service Funds, is budgeted at \$36,785,700, a decrease of less than one percent below the FY 2019 Amended Budget. Significant changes include a decrease of \$5,393,900 to beginning balances reflecting recognition of excess carryovers to fund actual activity during the year, offset by an increase of \$4,809,300 in Interdepartmental Charges for Services intended to support anticipated claim activity in FY 2020.

### **Workers' Compensation**

FY 2020 revenues for the City's Workers' Compensation Program are budgeted at \$18,359,800; a decrease of 3.1 percent or \$588,300 when compared to the FY 2019 Amended Budget. This decrease includes a decrease of \$690,100 to prior year carryover and an increase of \$104,300 to Charges for Services intended to support higher claim activity during the year. The appropriations for FY 2020 more accurately align with the current payout trend and future anticipated activity.

### **Liability**

FY 2020 revenues for the Liability Program are budgeted at \$10,326,200; an increase of 2.4 percent or \$244,200 when compared to the FY 2019 Amended Budget. This increase aligns FY 2020 revenues to the FY 2020 anticipated appropriations.

### **Property**

FY 2020 revenues for the Property Fund are budgeted at \$3,692,300; a decrease of 2.9 percent or \$109,900 when compared to the FY 2019 Amended Budget. This decrease aligns FY 2020 revenues to the FY 2020 anticipated appropriations.

### **Unemployment Self-Insurance**

FY 2020 revenues for the Unemployment Fund are budgeted at \$840,800; a decrease of 14.3 percent or \$140,100 when compared to the FY 2019 Amended Budget. This includes a \$533,100 decrease in carryover. The decrease in carryover is due to prior year balances being utilized to support claim activity. In FY 2020, these balances are being exhausted, therefore, a \$400,000 charge to client departments citywide has been programmed to replenish the fund to support claim activity.

### **Expenditures**

For FY 2020, the Personnel Services Department's appropriations are budgeted at \$36,728,700, an increase of less than one percent or \$104,100 when compared to the FY 2019 Amended Budget. The total increase of \$104,100 includes additional appropriations of \$342,200 in Human Resources Operations, \$243,000 in the Liability Fund, and \$31,900 in the Property Fund offset by a decrease of \$372,900 in the Workers' Compensation Program and \$140,100 in the Unemployment Fund.

### **Human Resources Operations**

Appropriations in the FY2020 Budget for Human Resources Operations are budgeted at \$3,566,600, an increase of \$342,200 or 10.6 percent above the FY 2019 Amended Budget. The increase amount is comprised of increases in Personnel costs due to contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements as well as the addition of:

- \$19,700 increase in Interdepartmental Charges mainly due to new Central Printing ISF and City Hall Security Assessment charges and offset by decreases to Facilities Repair and Replace Projects, Telephone Service Charge, etc.

The increase was partially offset by reductions to accounts such as Workers' Comp, Health Reimbursement Arrangement, and Pension Obligation Funds.

### **Workers' Compensation Program**

Appropriations in the FY2020 Budget for the Workers' Compensation Program are established at \$18,359,200, a decrease of 2 percent or \$372,900 when compared to the FY 2019 Amended Budget. This overall decrease is necessary to support anticipated expense activity in FY 2020 which includes increases in Personnel costs due to contractual obligations driven by negotiated MOU agreements in addition to:

- \$99,200 due to contractual increases encompassing an increase of \$28,200 to the Third Party Administrator and \$71,000 for annual state assessments required for Self-Insured Plans.

Interdepartmental Charge increase of \$125,800 are due to the Cost Allocation Plan (CAP). The CAP increase is reflective of the service allocation methodology.

### **Liability**

Appropriations in the FY 2020 Budget for the Liability Program are established at \$10,324,800, an increase of 2.4 percent or \$243,000 above the FY 2019 Amended Budget. This amount is comprised of slight increases in Personnel costs due to contractual obligations driven by negotiated MOU agreements in addition to:

- \$150,000 due to increases to insurance premiums.

Interdepartmental Charges increase of \$59,400 is due to an increase in the Cost Allocation Plan and offset by decreases in Facilities Management Charges and City Hall Rent.

### **Property**

In FY 2020, total appropriations in the Property section are budgeted at \$3,637,300, an increase of less than one percent or \$31,900 above the FY 2019 Amended Budget. This amount mostly reflects an \$80,800 increase in insurance payments, a \$7,400 increase in outside legal services, and a \$2,200 increase in Interdepartmental Charges due to the Cost Allocation Plan. The above increase is offset by a decrease of \$58,800 in Personnel Costs, due to a reallocation of staff to other funding sources within the Department.

### **Unemployment Self-Insurance**

In FY 2020, total appropriations in the Unemployment Self-Insurance fund are budgeted at \$840,800, a decrease of 14.3 percent or \$140,100 below the FY 2019 Amended Budget. This decrease is intended to align expenditures with available resources.

### **Staffing**

Combined Personnel costs for FY2020 are budgeted at \$4,010,100; \$325,300 above the FY 2019 Amended Budget. Significant changes impacting this increase are contractual obligations driven by negotiated MOU agreements in addition to full year funding for positions approved in FY 2019.

Permanent staffing levels for the Personnel Department in FY 2020 have increased by 0.75 FTE's over FY 2019 Amended levels. In FY 2020, 0.75 of the FTE increase is reflective of a full year of costing for two Senior Human Resource Analyst positions and one Senior Administrative Clerk position added in the FY 2019 Budget.

### **Planning & Development Services Department**

#### **Council Actions**

Per approved Council Motion #15, \$85,000 was

added to the FY 2020 Budget for contract consultants to conduct tax increment financing analysis for affordable housing.

Per approved Council Motions #16 and #27, the FY 2020 Budget moved the proposed Neighborhood Services Department, previously a unit within the Department, to the City Attorney's Office.

Per approved Council Motion #42, the FY 2020 Budget sets aside \$100,000, within the Department's existing budget, to update the Tower District Specific Plan.

### Revenues

Planning & Development's total FY 2020 operating revenues are budgeted at \$41,347,300, a decrease of \$2,315,900, as compared to the FY 2019 Amended Budget. The revenue decrease is mostly the result of the transfer of the Community Revitalization (Code Enforcement), Rental Housing and the Neighborhood Revitalization units to the City Attorney's Office. Below are significant revenue impacts:

- The Department's General Fund revenues are decreasing by \$3,878,800 as compared to the FY 2019 Amended Budget. Budgeted revenues are consistent with actual FY 2019 activity plus anticipated adjustments. The following are significant General Fund impacts by unit:
  - The transfer of the Community Revitalization (Code Enforcement), Rental Housing and Neighborhood Revitalization units decreased revenues by \$2,979,100 as compared to the FY 2019 Amended Budget.
  - Building and Safety Services revenues are decreasing by \$1,127,300 as compared to the FY 2019 Amended Budget. Budgeted revenues are aligned with departmental revenue projections
- and include a \$350,000 revenue reduction for the Money Back Guarantee Program.
- Planning Division revenues are decreasing by \$51,200 as compared to the FY 2019 Amended Budget. Budgeted revenues are aligned with departmental projections and include \$350,000 revenue reduction for the Money Back Guarantee Program.
- Parking revenues are increasing by \$332,700, as compared to the FY 2019 Amended Budget. The revenue increase aligns the Division's revenues with FY 2018 actuals of \$6,808,753. The budget also includes a \$270,600 transfer to the Fresno Grizzlies, which is consistent with the 2018 sales contract.
- The Department's budget includes \$1 million for General Fund Housing programs. This funding source was established by Council Motion #17 in FY 2019.
- The Department's Special Revenue Fund revenues are increasing by \$2,037,300 as compared to the FY 2019 Amended Budget. Grant/entitlement revenues are reflected in this fund category and may reflect sizeable year-over-year variances as they are based on the availability of funds from the grantor and unspent appropriations that may be re-programmed/re-budgeted.
  - \$2,514,400 increase is HUD funding sources, which is mostly due to the re-budgeting of HUD funded projects.
- The Department's budget includes the transfer of the Sustainability Division (PG&E funding) and CASp Program SB1186 funds to the Department of Public Works (DPW) decreasing revenues by \$238,500 and \$199,900, respectively. In FY 2019, DPW was heavily involved in managing these programs so the FY 2020 Budget aligns the service with the Department.

- The Community Revitalization transfer from Planning & Development Services to the City Attorney's Office also requires the transition of the Tire Grant Program. This transition decreased the Department's revenues by \$291,300.

## Expenditures

### Non-Personnel Changes

The Department's Non-Personnel budget totals \$25,872,400, which is a decrease of \$342,200 from the FY 2019 Amended Budget. An expenditure decrease of \$1,620,000 is the result of the transfer of the Community Revitalization (Code Enforcement), Rental Housing and Neighborhood Revitalization units to the City Attorney's Office. Other items impacting the change in the Non-Personnel budget include:

- \$250,000 for the completion of the General Plan Master Environmental Impact Report (EIR) update, which will continue to benefit development through environmental streamlining.
- \$35,000 for building code books, which will include up-to-date information on the California Building Code update that will take effect on January 1, 2020.
- \$250,000 for outside consultants to meet "Money Back Guarantee" (MBG) efficiency standards. The MBG program is counter to the "At Risk" building permit process, which has added complexity and uncertainty to the standard process. As such, the Department will allocate resources for consultant services in the following areas:
  - \$150,000 for residential plan checks.
  - \$50,000 for structural plan checks.
  - \$50,000 for plumbing, mechanical, electrical, grading, or building plan checks.

- \$390,500 for an anticipated implementation of Smart Parking Meters in Downtown Fresno. Included in the amount is the projected lease payment for the acquisition of the smart meters, installation and operational costs.
- As part of Mayor's Business Friendly Fresno Initiative, the Department entered into a contract with Accela in June 2016 to build a land management system. The land management system has been developed and implemented and \$500,000 is budgeted in FY 2020 for continued development, maintenance and operations of the system.

### Special Revenue Funds

The Department is the recipient of multiple federal and state grants including: HUD Entitlements (a more thorough description of the program is available in the "Federal Entitlement Funding" section of this document), Housing Grants, and High Speed Rail Projects Grant. These funds are "use specific," which requires the Department to budget grants according to grant guidelines. FY 2020 appropriations for these funds are \$21,037,900.

### High Speed Rail

The Department's FY 2020 Budget includes \$335,000 in High Speed Rail (HSR) appropriations, which is a decrease of \$1,304,400.

### Transfer to Department of Public Works

As noted under the revenue section, the Department's budget includes the transfer of the Sustainability Division (PG&E funding) and CASp Program SB1186 funds to the Department of Public Works (DPW), decreasing expenditures by \$238,500 and \$160,000, respectively. In FY 2019, DPW was heavily involved in managing these programs so the FY 2020 Budget aligns the service with the Department.

### HUD Funded Activity

The Department's FY 2020 CDBG appropriations total \$11,831,800, which includes an FY 2020 Program Budget of \$7,067,400 and a projected carryover budget of \$4,764,400. The FY 2020 CDBG Budget is increasing by \$1,589,500 as compared to the FY 2019 Amended Budget due to an increase in projected carryover in FY 2020. The schedule to the below details the FY 2020 CDBG entitlement allocation by program.

Other FY 2020 HUD Entitlements are as follows: \$3,242,400 for the HOME Program, \$585,900 for the Emergency Solutions Grant (ESG) Program, and \$564,800 for the Housing Opportunities for Persons with AIDS (HOPWA) Program.

A more thorough description of the programs is available in the "Federal Entitlement Funding" section of this document.

### Parking Capital

In FY 2020, \$1,429,200 is budgeted in the General Fund for repairs at various City of Fresno parking garages and lots. The budgeted amount is unspent FY 2019 appropriations. The Capital Improvement Program will address parking facility needs as outlined in the Parking Facilities assessment that was presented to Council in January 2016. The estimated costs for parking improvements of City owned parking assets, including Garage 7, is \$9,478,000, based on 2016 costing.

### Interdepartmental Services' Changes

The Department's Interdepartmental Services' (ID) Budget totals \$3,323,600, which is a \$2,889,600 decrease from the FY 2019 Amended Budget. The following addresses the significant items impacting the ID Budget:

- \$1,394,900 decrease is due the transfer of the Community Revitalization (Code

Enforcement), Rental Housing and Neighborhood Revitalization Units to the City Attorney's Office.

- \$97,800 decrease in Equipment Charge to Capital, which reflects decreased capital activity.
- \$224,500 decrease in Overhead Charge to Capital, which reflects decreased capital activity.

<i>CDBG Program</i>	<i>FY 2020 CDBG</i>
<b>Housing</b>	
Housing Rehabilitation Administration	200,000
Senior Paint Program	100,000
Senior Paint Program (NonProfit*)	497,600
Housing Rehabilitation (Nonprofit)	502,400
Subtotal Housing	1,300,000
<b>Facilities and Public Improvements</b>	
Neighborhood Street Improvements	1,365,200
Park Improvements	1,300,000
Nonprofit* Facilities	478,000
Section 108 Loan Repayment	134,500
Subtotal Facilities & Public Improvements	3,277,700
<b>Public Services</b>	
PARCS Senior Hot Meals	174,400
PARCS After School Program	666,800
Nonprofit* Public Services	200,000
Subtotal Public Service	1,041,200
<b>Section 3 Training</b>	
Microenterprise: Section 3 Training	35,000
Subtotal Section 3 Training	35,000
<b>Planning and Administration</b>	
CDBG/HOME/HOPWA/ESG Admin	1,373,500
Fair Housing Council of Central California	40,000
Subtotal Planning and Administration	1,413,500
<b>Total Uses of Federal Programs</b>	<b>7,067,400</b>



- \$100,800 decrease in Fixed ID Reimbursement to the General Fund, which is based on the central service cost allocation.
- \$249,900 decrease in Info System Services Charge and is based on the ISD's service allocation.
- \$93,700 decrease in Info System Equipment Charge and is based on the ISD's service allocation.
- \$1,271,500 decrease in Non-recurring Special Project Charges. These charges are non-recurring and one-time requests.
  - \$3,600 is included in the budget for cubicle remodel for three (3) new staff.
- \$139,900 increase in Liability Self-Insurance Charges and is based on the services' allocation methodology.
- \$209,400 increase in Charges for Messenger/Mail/Copier Services. FY 2019 did not include these charges as this service was previously billed through the Cost Allocation Plan.
- \$147,400 increase in Fleet Lease/Purchase Payment. The increase is based on the Fleet Division's lease schedule.
- \$7,200 increase in 10X and 10C charges for new computers, software and telephones for three (3) new staff.
- \$135,700 increase in Security Assessment Charges for City Hall, which will be billed for the first time in FY 2020.

### Staffing

The Planning & Development's Personnel Budget totals \$15,075,700, which is a \$5,887,400 decrease from the FY 2019 Amended Budget.

The FY 2020 Budget accounts for the annual cost of partially funded FY 2019 positions, step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to the following:

### Contract Extra Help

Contract Extra Help appropriations are decreasing by \$561,000. The decrease can be attributed to a decrease in High Speed Rail Contract activity.

### Business Friendly Fresno 2.0!

In FY 2020, the City of Fresno will continue the implementation of Business Friendly Fresno (BFF) 2.0! with the goal of establishing accountability, clear protocols and authority for decision-making that align with the General Plan, Development Code and California Building Code. In FY 2019, the "Money Back Guarantee" (MBG) Program was adopted to provide certainty to applicants for entitlements and building permits; additionally, an "At Risk" building permit process was added to allow for early construction options for development. To ensure that efficiency standards are met, the Department's Budget includes the addition of 3 positions (2.5 FTEs):

- One (1.00 FTE) Supervising Planner (\$95,900) allows the Department to restructure by planning specialty thereby, improving efficiencies, timeliness and meet standards mandated by the MBG program.
- Two (1.50 FTEs) Planner IIIs (\$137,100) will expedite the processing of applications, which would improve timeliness and meet MBG standards.

### Position Transfers

Per Council Motions #16 and #27 the FY 2020 Budget transfers the Department's Neighborhood Services function to the City Attorney's Office. The Neighborhood Services function was comprised of the Community Revitalization, Rental Housing and Neighborhood Services Units within the Department. As such, 80.00 FTE positions and \$7,415,400 will be transferred from the Planning & Development Services Department to NSD.

Sustainable Fresno is funded by the SB 1186 and PG&E Grants, which are currently managed by Public Works. In effort to improve efficiencies, a Division Manager (\$111,900) and a Staff Assistant (\$60,100) currently housed in Planning & Development will be relocated to Public Works. This move will allow for the review and documentation process to be completed in one department and will improve compliance and increased efficiency. These positions will work closely with Facilities regarding energy efficiency projects at various City facilities.  
Cost: \$171,900

## Police Department

### Council Actions

Per approved Council Motion #47, the FY 2020 Budget funded five (5) Community Services Officers. Subsequent to Council approval, Mayor veto #6 eliminated funding for the Community Services Officer positions.

### Revenues

The Fresno Police Department's (FPD) overall revenues total \$27,147,000, which is \$2,384,000 below the FY 2019 Amended Budget. The decrease is primarily accounted in the Intergovernmental Revenues as well as Transfers and offset by an increase in Charges for Services as summarized below:

- The Department's overall Intergovernmental Revenues are budgeted at \$9,602,400, which is \$1,558,200 below the FY 2019 Amended Budget. The decrease primarily reflects an anticipated decline of grant revenues as of the date of the printing of this book. Additionally, grants may become available during the fiscal year.
  - \$880,200 is the budgeted decrease in state grants.
  - \$596,100 is the budgeted decrease in federal grants.

- Charges for Services line-items are budgeted at \$9,045,400, which is \$329,600 above the FY 2019 Amended Budget. The increase primarily reflects growth in citations with the activation of a third motorcycle unit as of April 2018.
- Transfers line-items are budgeted at \$1,090,500, which is \$1,207,000 below the FY 2019 Amended Budget. The FY 2019 Budget included a one-time transfer of \$1,200,000 for the construction of the Southeast Police Station, which is scheduled to be completed by May 2020.

### Expenditures

#### Non-Personnel Changes

The Department's Non-Personnel Budget totals \$18,607,400, which is a \$196,400 decrease from the FY 2019 Amended Budget. The following addresses the significant items impacting the Non-Personnel Budget:

- \$190,000 to fund FPD's body camera agreements.
  - \$100,000 to fund the Department's body contract renewal. This amount was previously funded by the Police Chief's Foundation and will be funded by the General Fund in the new contract.
  - \$90,000 for helmet mounted body cameras to be worn by the SWAT Team.
- \$207,000 to cover mandatory scheduled maintenance items for Skywatch Helicopters:
  - \$4,000 to replace main rotor pin and bolts.
  - \$10,000 to replace swash plate and TR bearings.
  - \$12,000 to replace tail rotor hub.
  - \$70,000 to replace upper and lower rotor sleeves.
  - \$26,000 to replace vehicle and engine multi-function display.
  - \$75,000 to replace epicyclic gearbox.



- \$10,000 to replace forward looking infrared (FLIR) camera.
- \$111,800 for the replacement of 115 ballistic vests. Ballistic vests have a shelf-life of 5 years and are difficult to reuse as each vest is personally tailored to each officer.
- \$80,400 to fund a previously approved addition to the current City Hall security services contract. The updated contract provides security services to unarmed FPD civilian employees during shift changes. The enhanced contract provides a standing guard from 8:00 p.m. to 4:00 a.m. and vehicle patrol from 6:30 a.m. to 8:00 a.m.
- \$30,000 to cover proposed FY 2020 Pacific Gas & Electric rate increases.
- \$95,000 for the difference between the previous FPD janitorial contract cost and the "new" contract, which was awarded on January 31, 2019. The total FY 2020 janitorial contract cost is budgeted at \$325,100.
- \$182,400 to fund FPD's ammunition needs for new officers and on-going training. FPD has grown by over 100 officers since 2014 and the Department's ammunition needs have grown accordingly. This amount was funded in FY 2019 as part of the carryover amendment.
- \$26,800 for Netmotion and Verizon cards for 30 new patrol vehicles.
- \$57,100 increase in the Department's grant/special revenue program. Grant appropriations vary based on the available grant funding as well as unknown status of continued or new grant funding at the time of this document's publication.

The above additions to the Department's Non-Personnel Budget are partially offset by a smaller capital plan and one-time FY 2019 appropriations.

Below is a summary of one-time FY 2019 expenditures, including capital:

- \$1,008,100 decrease to the Department's capital plan.
- \$110,000 for the Skywatch main rotor gear box.
- \$2,100 for an ICE-O-Matic ice maker storage bin.
- \$70,000 for the refurbishment of 830 handguns.

### **Interdepartmental Services Changes**

The Department's Interdepartmental Services' (ID) Budget totals \$22,037,100, which is \$10,519,400 above the FY 2019 Amended Budget. The following items address the significant items impacting the ID budget:

### **Public Safety Fleet Division – Conversion to Internal Service Fund**

The FY 2020 Budget converts the funding for the Public Safety Fleet Division from General Fund to Internal Service Fund. Previously, the General Fund paid for these services directly, while in FY 2020 the Police Department will be billed for Public Safety Fleet Service charges. While there is no additional impact to the General Fund, the change in accounting resulted in a \$6,886,800 ID charge increase to the Department. Below is the charge increase by account:

- \$3,127,600 increase to the Fleet Service Charge.
- \$22,700 increase to Fleet Pool Vehicle Rental.
- \$3,736,500 increase to the Fleet Lease/Purchase Payment base charges.

### **New Vehicle Acquisitions**

- \$192,500 to acquire 30 new patrol vehicles through lease financing. The vehicles address the replacement needs for unit wrecks, mechanical failures and retirements. An additional \$26,800 is budgeted in Non-

Personnel appropriations for ancillary equipment.

- \$117,300 for 31 new plain unmarked trucks/sedans through lease financing. The vehicles correspond to a five year replacement cycle to address units for wrecks, mechanical failures and retirements.
- \$38,300 to acquire 10 new motorcycles through lease financing. The motorcycles address the replacement needs for unit wrecks, mechanical failures and retirements.
- \$200,000 to acquire a fully outfitted SWAT Command Truck. The unit is a replacement for a previously approved acquisition on December 6, 2018.

### **Two (2) Helicopter Computer Systems Upgrades**

- \$337,000 to upgrade two (2) AREO Helicopter Computers, currently on Windows XP, with computers on Windows 10.

### **Base Service Charges**

- \$264,800 increase in Information Service Charges.
- \$1,943,000 increase in Liability Self-Insurance Charges.
- \$88,300 increase in Charges for Messenger/Mail/ Copier Services.
- \$68,700 increase in Facilities Management Charges.
- \$599,100 increase in Network Replacement Charges.
- \$70,000 decrease in Overhead Charge to Capital.
- \$142,300 decrease in Charges for Telephone Services.

### **Staffing**

The Police Department's Personnel Budget totals \$161,119,500, which is a \$7,155,100 increase from the FY 2019 Amended Budget. The increase primarily corresponds to the net

effect of full year funding of new permanent positions approved in FY 2019, contractual Memorandum of Understanding (MOU) obligations, Non-MOU obligations, and future reserve coverage.

### **General Fund Funding for 15 Sworn-Safety Positions**

\$1,020,100 is budgeted in the General Fund to provide full funding for 15 Student Resource Neighborhood Officers (SRNOs) previously funded at 70 percent by a 2015 COPS Hiring Grant. In FY 2020, Fresno Unified School District will contribute \$625,400 to offset the \$1,457,300 total cost of this Program.

### **Other Personnel Future Funding Coverages**

The following summarizes additional significant changes within the Police Department's Personnel Budget:

- \$383,100 increase in Employee Leave Payoffs to maintain sufficient reserves to cover future liability obligations.
- Worker's Compensation appropriations increased by \$526,500 as a result of the claims activity in conjunction with the City's three year average methodology to provide coverage for future payments.
- \$317,600 decrease in Overtime due to decreased grant funding.
- \$50,600 increase in Voluntary Overtime due to the expansion of contracts within the Department's Contract Law Enforcement Services Program.

### **Department of Public Utilities (DPU)**

#### **Council Actions**

The FY 2020 Budget includes motion #45 approved by Council during the Budget Hearings. The motion eliminated the Water Lobbyist and assigned the duties to the State Lobbyist. Since this was a redirection of funds

there was no impact to the Department's appropriations for FY 2020.

### Revenues

Department of Public Utilities (DPU) fiscal year resources in FY 2020 total \$505,459,400 or \$7,702,300 more than the FY 2019 Amended Budget of \$497,757,100. This increase is associated with beginning fund balances increasing \$41,012,100 from the FY 2019 Amended Budget of \$168,261,200. The majority of the increase is the result of the projected receipt of loan proceeds in FY 2019 on multiple Water capital projects funded with State Revolving Loan Funds that have been completed or are nearing completion. Loan proceeds on these projects are received after funds have been expended, which will often lead to a temporary deficit fund balance. Now that a number of the Water projects associated with these loans are completed or near completion the loan proceeds remaining to be received are decreasing. A significant portion of this amount can be attributed to the completion of the Southeast Surface Water Treatment Facility in FY 2019.

Intergovernmental revenues for FY 2020 are projected to be \$4,448,800 or 23.9 percent more than the \$3,590,600 included in the FY 2019 Amended Budget. The increase is attributable to the TCP Planning Grant, in addition to a State Water Resources Control Board Loan to fund the construction of the Southwest Recycled Water Distribution System offset by the completion of the Daleville Water Line Project.

Charges for Services for Water, Waste Water and Solid Waste are budgeted at \$231,191,500 for FY 2020 and are based on existing rate structures with projected revenues increasing by one fifth of one percent or \$491,400. The cumulative increase is reflective of current revenue receipt trends and accounts for anticipated growth. Water charges for services

also account for anticipated customer conservation efforts.

Other Revenues in FY 2020 are budgeted at \$3,854,900, 20.8 percent or \$663,700 more than the FY 2019 Amended Budget of \$3,191,200. The majority of this amount reflects increases to interest to more accurately reflect actual receipts.

Miscellaneous Revenues in FY 2020 are budgeted to be \$50,139,300 or \$28,473,100 less than the FY 2019 Amended Budget of \$78,612,400. The majority of the decrease is attributed to the completion of the Southeast Surface Water Treatment Facility in FY 2019. The project was funded with a State Revolving Fund loan and proceeds from the loan are anticipated to be received in FY 2019, reflecting a precipitous drop in FY 2020.

In FY 2020, in an attempt to consolidate financial efforts and improve efficiencies, the Utilities, Billing, and Collections (UB&C) Division is being moved from the Department of Public Utilities to the Finance Department. Due to this move the following accounts have been impacted:

- Fines, which are penalties associated with utility bills are decreasing by \$2,268,800 or 100 percent in FY 2020.
- Interdepartmental Charges for Services, which reflect the amounts billed to client departments in support of the services provided are decreasing by \$4,449,600. The client departments will continue to pay for the services provided, however, revenues will now be reflected in the Finance Department.

Additional information can be found under the Finance Department's section in this book.

### *Expenditures*

DPU employee services costs for FY 2020 are \$63,464,800 or \$6,788,500 less than the FY 2019 Amended Budget. \$4,100,200 of the total decrease is attributable to the move of the Utilities, Billing and Collection (UB&C) Division from DPU to the Finance Department. The remaining decrease is associated with the Department's capital plan. As such, in FY 2020 fewer appropriations than FY 2019 levels will be needed. The decrease was offset by increases to Employee service costs which include Memorandum of Understanding salary and benefit provisions, step advancement, temporary staffing, and new staffing in FY 2020.

Non Personnel Services charges for DPU in FY 2020 are projected to be \$231,217,600 or \$39,070,600 less than the FY 2019 Amended Budget. Significant changes contributing to the overall decrease include \$2,334,200 due to the transfer of UB&C to the Finance Department, completion or near completion of various capital improvement projects in FY 2019.

Appropriation increases offsetting this overall decrease in FY 2020 include:

- \$25,663,100 for full payoff of the 2008 Sewer Bond Debt estimated at \$27,972,200.
- Full payoff of the Central Valley Project (CVP) contract deficit anticipated at \$4,500,000. This payoff will result in future interest savings and will also reduce the per acre foot charge for CVP water deliveries.

DPU Interdepartmental Charges in FY 2020 are \$39,135,200, or \$3,758,400 less than the \$42,893,600 reflected in the FY 2019 Amended Budget. The decrease is comprised of:

- \$1,780,700 is due to the transfer of UB&C to the Finance Department.
- \$1,632,800 is a reduction to Fleet Depreciation Charges. In previous fiscal years, collection of depreciation for the department's Fleet was maintained in the

Internal Service Fleet Acquisitions. In order to better reflect the available resources, beginning in FY 2020, funds collected for depreciation will be maintained in each respective division.

Detailed information regarding the Department's capital plan can be found in the Capital Improvement Summary section of this document.

Division specific material appropriation changes are reflected below:

### **WATER DIVISION**

#### **Information Service Maintenance and Support Agreements**

Supervisory Control and Data Acquisition (SCADA) and other automated systems are used by the Water Division to control industrial processes locally or at remote locations; monitor, gather, and process real-time data; and directly interact with devices such as sensors, valves, pumps, motors, etc. and record events into a log file. In FY 2020, an additional \$170,100 in funding has been added for licensing maintenance and programming support agreements required to keep site specific SCADA systems up-to-date and functioning correctly.

#### **Water Quality Testing**

The State Water Resources Control Board has ordered the required sampling of vulnerable sources of drinking water for Perfluorooctanoic Acid (PFOA), Perfluorooctanesulfonic Acid (PFOS) and Polyfluoroalkyl Acid (PFAS) on a quarterly basis for one year. Additionally a larger allocation for TCP sampling is required due to new treatment requirements and the ongoing Unregulated Contaminant Monitoring Rule. The FY 2020 Budget includes \$190,200 net appropriation increases to meet safe drinking water standards.

### **Badger Beacon Charges**

In 2018, the City migrated to a new data management system and platform with Beacon Advanced Metering Analytics System (Beacon System). This next generation service is cloud-based and provides for improved data analysis of hourly water consumption data, direct customer access to hourly water meter data and is compatible with the existing 1,300,000 Badger AMI meters that have been deployed in the City's water service area. To improve the service further \$86,100 has been included to upgrade to a new collector system and to support an increase in the monthly fee intended to accommodate increases in the number of water utility accounts and enhance conservation efforts through improved data access and management.

### **Vehicle Acquisition and Replacement**

The Water Division has included \$720,300 for the acquisition of new equipment in FY 2020. New equipment to be acquired includes:

- One (1) potholing/excavation truck to be utilized for as a non-destructive medium for a variety of utility and municipal excavation applications including slot trenching, potholing, water valve box repair, emergency leak repairs and is anticipated to increase operator safety and operational efficiency. The cost of the truck is \$476,600 with annual operating costs and depreciation of \$10,400 and \$48,200 respectively.
- Replacement of five (5) trucks and one (1) backhoe which have reached the end of their lives. The total cost of the replacements is \$424,500, however, \$286,500 is available from collected depreciation. Additional appropriations of \$138,000 have been included to fund the gap between available funds and total replacement costs. Depreciation of \$47,100 has also been included.

### **Computer and Communications**

#### **Equipment Acquisition and Replacements**

In order to continuously increase efficiencies and allow for field staff to access real time data to iView, work orders, etc., while carrying out their duties, \$120,400 has been included for the following:

- \$53,500 for replacement of forty-two (42) laptops, and ten (10) monitors.
- \$17,700 for six (6) additional laptops for various field staff.
- \$43,200 for twenty (20) tablets to successfully implement the new Enterprise Asset Management (EAM) solutions and work order completion.
- \$5,500 to upgrade eighty-four (84) 3G cell phones to 4G as 3G will soon be obsolete.
- \$500 for one (1) MiFi wireless air cards for the Recharge Supervisor.

### **Inventory**

An increase of \$347,700 is included to account for projected increases in general maintenance and repair activities due to aging infrastructure and the higher cost of materials. Additionally, based on findings for the Discolored Water Issue research, the Division is using more brass materials when making repairs and maintenance to meters, service lines, etc. which are more expensive than galvanized materials.

### **SOLID WASTE MANAGEMENT DIVISION**

#### **Landfill Tipping Fees**

In August of 2018, the Cedar Avenue Recycling and Transfer Station (CARTS) contract was amended to increase the tip fee retroactively to July 1, 2018. Additionally, the tip fee is also anticipated to increase in July of 2019. Much of this increase is due to the current market value of recyclables and is not expected to rebound soon. As such, the Division has included an additional \$913,500 in the FY 2020 Budget to cover tip fee price per ton increases.

### **Convenience Center**

The Division anticipates completion of the Convenience Center in the fall of 2019. The center is intended to establish a way for residential customers to dump residential bulky material legally and with little to no cost, thereby reducing illegal dumping. In support of this operation the FY 2020 Budget includes the following permanent positions (effective October 1, 2019) and equipment:

- One (1) Sr. Sanitation Operator position at a cost of \$55,500.
- One (1) Laborer Position at a cost of \$41,500.
- One (1) Administrative Clerk position at a cost of \$39,600. The cost of this position is being offset by the deletion of (1) Permanent Part-time Time Senior Administrative Clerk at a cost savings of \$44,300 yielding a net savings of \$4,700.
- \$411,700 for one (1) new excavator to handle residential bulky material. The acquisition cost of the excavator is \$396,800 and annual operating costs of \$14,900.

### **Landfill Remediation**

In order to continue the four year contract for the Fresno Sanitary Landfill's evaluation, monitoring and reporting of maintenance activities to the United States Environmental Protection Agency, \$195,000 has been included in the FY 2020 Budget. These appropriations were reduced in FY 2019 to reflect only the tasks that were able to be accomplished due to delays in construction and extraction of monitoring wells. The additional appropriations allow delayed activities to resume and are in line with the funding projections of the four year contract.

### **Program Compliance**

Two (2) Program Compliance Officers are included to augment program compliance. The positions will be tasked with inspections and investigations related to illegal dumping,

containers in-view, and material contamination. Both positions have been budgeted with an October 1, 2019 start date. Total staffing costs for these new positions is \$103,000.

### **Recycling Outreach**

The City adopted new development requirements for new and existing recycling facilities in October of 2017. This policy change eliminated the grant funding received from CalRecycle. In order to continue to provide recycling outreach and education, \$130,000 is being included in the FY 2020 Budget.

### **Equipment Replacements**

The Division has included \$6,444,800 in FY 2020 for the replacement of vehicles that have reached the end of life. Replacement vehicles include:

- Fourteen (14) side loader trucks and one (1) Super Crew Cab for the Residential Collection Program at a cost of \$5,450,900.
- One (1) rear loader truck and one (1) Claw for the Operation Cleanup program at a total cost of \$493,800.
- One (1) 12-Passenger Van for the Litter Control Program at a cost of \$50,200.
- Seven (7) Crew Cabs and Seven (7) regular cabs at a cost of \$449,900.

## **WASTEWATER MANAGEMENT DIVISION**

### **Data Collection Assessment**

\$200,000 has been included for Outside Consulting Services to perform an assessment and audit of the current systems and processes being utilized to collect data in order to maximize efficiency and automation. Reporting of various data to the State Water Resources Control Board is mandated by the facilities waste discharge permit.

### **Audit of Sewer System Management Plan**

\$40,000 has been included for outside consulting services to assist in auditing the

Sewer System Management Plan (SSMP) five year update and assist in completing the two year audit required by the State Water Resources Control Board (SWRCB). As an external non-biased party, the outside consultant will assess and audit the existing SSMP to ensure that all elements required by the SWRCB are incorporated into the plan and perform the required 2 year audit to evaluate the effectiveness of the SSMP and the City's compliance with the SSMP.

### **Outside Legal Support**

In order to supplement City legal staff in providing legal assistance \$30,000 for Outside Legal Services has been included.

### **Biosolids Removal**

\$559,800 has been included for biosolids removal based on anticipated increase to pricing in FY 2020 and increases to actual total tonnage.

### **Metasys Energy System Software**

\$82,200 is included to upgrade the Division's Metasys Energy System Software. The current system that controls air conditioners, heaters, chillers and air handlers that make up the air units (HVAC) is an out of date version. As such, the system is difficult to use and provides less efficient site management.

### **Compliance Assessment Consultant**

\$150,000 to contract with an Outside Technical Consultant to assist in preparing an Evaluation of the existing Groundwater Monitoring Well Network and Arsenic and Manganese Groundwater Compliance Assessment Plan as required per the new Discharge requirements issued by the State Water Resources Control Board in FY 2019.

### **Laboratory's Information System**

\$40,000 to convert the Laboratory's Labvantage's Laboratory Information

Management System (LIMS) database housed on an Oracle virtual server to a Microsoft SQL Server database. This change is necessary due to Oracle's restructuring licenses requirements. Determinations have been made that changing to Microsoft SQL Server database is more cost effective.

### **Electricity Costs**

In anticipation of proposed PG&E rate increases for the Industrial E-20 Transmission Voltage class customers, the Division is budgeting for an additional \$134,300.

### **Natural Gas Costs**

A dedicated boiler/heater was installed in FY 2019 to maintain specific temperatures in the laboratory to ensure that instruments work at their built specifications. The new boiler/heater operates on natural gas which has resulted in increased natural gas usage. A new natural gas water heater is also currently being installed to replace a 20+ year old water heater that provides heat for the digester treatment process. In order to sustain the natural gas needs of this equipment, \$685,400 is included in the FY 2020 Budget.

### **Fall Protection**

\$65,000 is included to install OSHA required fall protection railing to ensure that staff can safely perform maintenance work on the air conditioning units located on the roof of the Collection System Maintenance building.

### **Janitorial Services**

The existing janitorial services contract has expired and based upon results of the recent bid process, the cost for janitorial services is anticipated to increase, therefore \$54,000 has budgeted to cover the increase.

### **Eaton Foreseer Power Monitoring Software**

The current version of the Eaton Foreseer Power monitoring Software being utilized is over 24 years old and is no longer supported by the manufacturer. The FY 2020 Budget includes \$64,000 to upgrade to the current version. The system will monitor energy consumption and energy costs as well as provide improved reporting to help track the facilities efficiency for energy management. This is achieved through performance trend analysis and forecasting tools that will help assess equipment performance through cause analysis, impact analysis, capacity planning, and preventative maintenance.

### **Vehicle and Equipment Replacements**

The Wastewater Management Division has included \$299,900 for the acquisition and replacement of vehicles and equipment in addition to \$35,400 for annual maintenance and \$47,700 for depreciation in FY 2020. The items being acquired or replaced include:

- Replacement of a 4,000 gallon water truck that has been experiencing a higher number of repairs that are increasing in frequency and cost. The total cost of the truck is \$159,500; however, there is currently \$110,000 in replacement funds available. The Budget includes \$49,500 to fund the gap between available funds and acquisition cost and an additional \$16,100 is also recognized in the Division for depreciation.
- Replacement of a 1967 Ford drag box scraper. Due to the units' age it is becoming more difficult to find replacement parts. The total cost of the scraper is \$7,700; however, there is currently \$600 in replacement funds available. The Budget includes \$6,900 to fund the gap between available funds and acquisition cost and an additional \$800 is also recognized in the Division for depreciation.

- New Acquisition of a 2,500 gallon water tender truck to be utilized for dust control during sewer extensions and as a supplemental water source during large line cleaning. The Budget includes \$135,900 for the purchase, \$34,700 annual maintenance costs and an additional \$13,800 is also recognized in the Division for depreciation.
- New acquisition of an emergency response trailer. The trailer would be outfitted with all of the necessary materials needed when responding to sewer mainline pipe failure. The Budget includes \$45,400 for the purchase, \$700 annual maintenance costs and an additional \$4,600 is also recognized in the Division for depreciation.
- Replacement of three (3) bypass pumps, which are currently limited in use due to the Tier 1 and Tier 2 engine classification which have higher emissions and designate it as a low-use per San Joaquin Valley Air Pollution Control District permitting. The replacement units will be outfitted with a Tier 4 engine, which would remove the existing limits of the current pumps. The total cost of the replacement units is \$121,600. The Budget includes \$62,200 to fund the gap between available funds and acquisition cost and an additional \$12,400 is also recognized in the Division for depreciation.

### **Computer Hardware**

The FY 2020 Budget includes \$145,700 to fund the following:

- \$39,100 for two (2) Pelco VideoXpert Professional Power Series network video servers to replace existing Pelco Digital Sentry network video servers. These servers are necessary to display and record CCTV video of the various critical wastewater processes.
- \$78,900 for two (2) Dell R740 Poweredge servers which are necessary to run various



applications and files. These servers are needed to comply with new minimum hardware requirements for various applications which include more memory and server CPU (Central Processing Unit) processing power.

- \$11,700 for twenty-one (21) Apple iPad mini tablets and five (5) charging stations to be used by staff to perform tasks related to the ongoing implementation of the Division's Asset Management Plan using the Division's Enterprise Asset Management (EAM) mobile application functionality.
- \$11,800 for three (3) Panasonic CF-20 Toughbooks. The mobility of the Toughbooks will reduce the amount of time staff needs to be in the administration building and increase the available time in the field as well as provide the ability to monitor the SCADA system while out in the field.
- \$4,200 for eight (8) Viewsonic monitors for heavy users of the City's geographic information system when performing work or routing job functions.

### Staffing

In FY 2020, the Department of Public Utilities will be adding five new permanent positions, deleting a vacant permanent part-time position and adding temporary staffing.

### Convenience Center

In an effort to reduce illegal dumping and meet changing Solid Waste Program requirements the Convenience Center is anticipated to begin operation in the fall of 2019. This Program will provide a venue for residential customers to dump residential bulky materials at low to no cost. Additional staffing proposed to provide the services include one (1) Senior Sanitation Operator, one (1) Laborer, and one (1) Administrative Clerk position. The Administrative Clerk position has been offset by

the deletion of a vacant permanent part-time position. All positions have been budgeted with an October 1, 2019, start date. Total staffing costs for the new crew in FY 2020 will be \$92,300.

### Program Compliance

Two (2) Program Compliance Officers are included to augment program compliance. The positions will be tasked with inspections and investigations related to illegal dumping, containers in-view, and material contamination. Both positions have been budgeted with an October 1, 2019, start date. Total staffing costs for these new positions is \$103,000.

### Hope Now for Youth

In FY 2020, the Solid Waste Management Division continues to fund \$86,500 for the Hope Now for Youth Program to augment permanent staffing in the area of litter collection, alley clean-up, and general labor related to trash collection. The Program integrates at-risk youth into mainstream society by providing basic job training and mentoring.

### Waste Water Temporary Staffing

The Waste Water Division has included \$15,700 to fund two (2) seasonal temporary positions primarily to hose off excessive algae accumulation, in order to ensure that state permit reporting is not negatively impacted, and allow operational staff currently performing the duties to focus on more technical plant operations.

### Public Works Department

#### Council Actions

During the FY 2020 Budget Hearings, two motions were approved by Council:

- Motion #19 – Sets aside \$50,000 in Transformative Climate Communities (TCC) funding to hire consultants to gather data

for staff policy recommendations pertaining to the Anti-Displacement Taskforce.

- Motion #37 – Allocates \$1.05 million in one-time General Fund appropriations to the Neighborhood Streets Program to address sidewalk, curb and gutter repairs as well as tree trimming.

### Revenues

The Department's General Fund revenue is projected at \$3.7 million in FY 2020, which is an increase of \$490,500 as compared to the FY 2019 Amended Budget of \$3.3 million. This is primarily attributable to a slight increase in development related activity.

### State Gas Taxes

One of the Department's major revenue sources comes from Gas Tax, which is based on the number of gallons sold so as the cost of gas increases, the associated revenue decreases as people buy less fuel.

Total revenue including carryover and transfers for Special Gas Tax, Proposition 111, ABX8 6 Gas Tax, and SB1 is projected at \$24.1 million in FY 2020, which is an increase of \$620,500 when compared to the FY 2019 Amended Budget of \$23.5 million. The increase is primarily attributable to an increased net carryover of \$297,600 and a positive net Transfer account balance of \$300,000.

**Special Gas Tax** – This funding source is used exclusively for Traffic Signals and Streetlights (TSSL). In FY 2020, the Department estimates total revenue at \$5.7 million, which is an increase of \$99,100 as compared to the FY 2019 Amended. Actual state gas tax revenue distributions are estimated to decrease by \$422,400 or 7.6 percent due to decreases in fuel consumption associated with electric and more fuel efficient vehicles.

**Proposition 111** – Prop 111 funds Street Maintenance, TSSL operations and serves as a Capital grant match. In FY 2020, the Department estimates total revenue at \$3.1 million, which is a decrease of \$2.2 million when compared to the FY 2019 Amended Budget. The decrease is primarily attributable to a carryover decrease of \$2.5 million. This decrease is slightly offset by the elimination of a \$550,000 transfer to the Streetlight Repair Project fund because copper wire theft is no longer an ongoing issue.

The Department has estimated actual state gas tax distributions will remain relatively flat with only a slight decrease of \$32,500 in FY 2020.

**ABX8 6 Gas Tax** – This funding source is used for Street Maintenance operations and the Neighborhood Street Improvement project. In FY 2020, total revenue is budgeted at \$2.8 million, which is a \$293,500 decrease when compared to the FY 2019 Amended Budget. The decrease is primarily attributable to a carryover decrease of \$568,500 and offset by a \$200,000 increase in actual state revenue distributions.

**SB1 Gas Tax** – This funding source primarily supports Street Maintenance operations and capital projects. In FY 2020, total revenue is budgeted at \$12.5 million, which is a \$3 million increase when compared to the FY 2019 Amended Budget. The increase is primarily attributable to a \$2.8 million carryover increase and a \$178,300 increase in actual state revenue distributions.

### Measure C Extension Fund

Another of the Department's major funding sources comes from the Measure C Extension, which is tied to sales tax so as consumers increase their purchasing, revenue increases. Revenue for the Program is distributed by the Fresno County Transportation Authority (FCTA) through five Sub-Programs:

- Street Maintenance / Rehabilitation
- Flexible Program
- ADA Compliance
- Pedestrian Trails
- Bicycle Facilities

In FY 2020, total Measure C revenue, including carryover and miscellaneous revenue, is budgeted at \$16.5 million of which, \$10.7 million is dedicated to operations and \$3.8 million will be dedicated to capital projects.

Sales tax revenue distributions for each of the Sub-Programs are budgeted at \$11.6 million in FY 2020, which is a \$1.3 million increase.

### **Community Sanitation**

FY 2020 Community Sanitation Fund revenue is budgeted at \$10.4 million, which is a decrease of \$1.2 million. Included is a \$400,000 transfer in that will support services as well as a \$651,400 depreciation refund for two sweepers now being leased rather than purchased. A transfer out of \$1 million to Solid Waste is budgeted for the Litter Control Program.

It should be noted that after FY 2020, there will no longer be sufficient revenue to cover the costs of the various Public Works programs. This is primarily due to decreased carryover caused by the need to replace aging equipment in Street Sweeping, Tree Trimming and Median Island Maintenance as well as the legal restriction of a fixed service rate established per voter approval of Proposition 218. The Department plans to research the possibility of seeking a rate increase through the Proposition 218 process.

### **Facilities ISF**

Facilities FY 2020 revenue is budgeted at \$13.6 million of which, \$8.2 million is budgeted in operating and \$4.3 million is budgeted for special projects. Of the special projects total, \$633,400 is for new Form 10 requests. These

requests include: \$51,600 in Public Works for the Santa Fe Depot projects and a cubicle addition in Engineering; \$4,000 in Planning and Development for cubicle remodeling; \$25,600 in Water Enterprise requests; \$552,200 for the UB&C remodel.

### **Expenditures**

The Public Works Department is funded through a variety of sources such as the General Fund, various federal, state and local transportation related funds, and developer fees and charges. Total appropriations in FY 2020 are budgeted at \$209.3 million of which, \$73.9 million is dedicated to operating programs, \$135.2 million is budgeted for capital projects, and \$139,200 is dedicated to debt service.

### **General Fund**

Appropriations are budgeted at \$10.4 million in FY 2020, which is an increase of \$699,700 when compared to the FY 2019 Amended Budget. The increase is primarily attributable to Council Motion No. 37 noted above.

### **Transfer of Sustainable Fresno and ADA**

**Services:** In an effort to provide efficiencies, Sustainable Fresno and ADA services housed in the Planning and Development Department are being transferred to the Public Works Department in FY 2020. This transfer will include relocating a Division Manager and a Staff Assistant, both of which are fully funded by grants. Cost: \$16,900

**Money Back Guarantee Policy:** In order to meet the policy requirements associated with the adoption of the new policy, it is necessary for the Department to adjust staffing allocations related to the review and processing of permits, site plans, and other related activities. This reallocation will allow the Department to meet the timelines set forth by the policy. Cost: \$198,900

### Vehicles/Equipment (Purchases & Leases)

In an effort to improve services and reduce service related backlogs in FY 2020, the Department is purchasing or leasing new equipment and replacing much needed vehicles and equipment that are well beyond their useful life:

**Engineering:** The Division is replacing two field vehicles with the purchase of a mid-size car and a mid-size SUV. Cost: \$50,400

**Construction Management:** The Division is purchasing three new Half-Ton Trucks: One for the National Targeted Hiring Assistant; and, two for two Senior Engineering Inspector positions added in FY 2016. Cost: \$90,000

**Facilities Maintenance:** The Division is replacing an F450 Bucket Truck that is beyond its service life. Cost: \$158,000

**Street Maintenance:** Due to aging and defective equipment that is in constant need of repair, the Division will be purchasing the following list of vehicles and equipment: Replacing one 25 year old Asphalt Emulsion Spreader; purchasing one new Asphalt Hot Box for sidewalk patching material; replacing two walk-behind Asphalt Rollers and one new trailer for walk-behind Asphalt Roller; replacing one 1-Ton Utility Truck; purchase one new Tree

Trimmer Truck and one Chipper; replace one Stencil Truck and one Long-line Stripe Truck; replace one 26 year old Truck Tractor Lowboy; and, replace four LED Arrow Board Traffic Control Trailers. Cost: \$1,419,400

The Division is also leasing two Street Sweepers in FY 2020. This requires \$8,000 for the up-fit of the sweepers; however, this expense is separate and is not included in the lease amount. Cost: \$80,400

**Landscape Maintenance Division:** The Community Facilities Districts (CFDs) will be purchasing the following list of vehicles and equipment: replace two 1-Ton Dump Trucks; replace one 1-Ton Crew Cab Truck; purchase two Dump Trailers; replace two Half-Ton Trucks; replace one Dingo with Trailer; replace one Bobcat Trailer; and, one new Gator Golf Cart for Fulton Street fountain maintenance. Cost: \$385,200

**Traffic Signals & Streetlights (TSSL):** TSSL is replacing one Bucket Truck; one High Ranger Bucket Truck; and, one new Traffic Signal Trailer. Cost: \$468,800

### Street Maintenance Operating Programs

Overall funding for Street Maintenance operations in FY 2020 is increasing when compared with the FY 2019 Amended Budget.

The table to the left highlights the comparative funding for the major Street Maintenance Operating Programs in FY 2020:

<b>Operating Programs</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>Variance</b>
Overlay/Paving	4,394,000	7,358,100	2,964,100
Slurry Seal	800,000	1,008,900	208,900
Emergency Street Svc.	130,000	130,000	0
Concrete Strike Team	4,846,600	3,555,900	(1,290,700)
Crack Seal Program	599,800	250,000	(349,800)
Street Maint. Repairs	850,000	450,000	(400,000)
Pothole Repair Program	713,200	725,000	11,800
<b>Program Total</b>	<b>12,333,600</b>	<b>13,477,900</b>	<b>1,144,300</b>

**Overlay / Paving Operations:** Funding for this Program is increasing by \$3 million in FY 2020, which will increase the projected number of lane miles paved from 44 in FY 2019 to 74 lane miles in FY 2020. The actual number of lane miles paved is

dependent on the variable cost of materials as well as the degree of work involved such as paving shorter rough sections versus major street re-paving. Cost: \$7,358,100

**Slurry Seal:** Slurry seal is the most cost-effective method to extend pavement life through preventive maintenance and at a fraction of the cost of repairing.  
Cost: \$1,008,900

**Emergency Street Service Repairs:** Similar in scope to Street Maintenance Repairs, the Emergency Street Service Program responds to weather related and after hour street emergencies. Funding for this Program is budgeted consistent with FY 2019. Cost: \$130,000

**Concrete Strike Team:** In FY 2019, three new concrete crews were added to this Program. Two crews are assigned to the SB1 Gas Tax Program and the third crew is assigned to the 7-Week Concrete Program. The 7-Week Program is run through the Neighborhood Streets Program and dedicates one concrete crew for 7 weeks in each of the seven Council Districts. Neighborhood projects are selected based on Street Maintenance guidance and with Councilmember concurrence.  
Cost: \$3,555,900

**Crack Seal Program:** Crack sealing provides a documented effective proactive treatment to extend pavement life. Cost: \$250,000

**Street Maintenance Repairs:** Unlike the larger scope of Overlay/Paving operations or the smaller scope of pothole repairs, Street Maintenance Repair operations perform smaller street patch and paving treatments. Funding for this Program is decreasing by \$400,000 so the Department can focus on more permanent solutions like Overlay/Paving in FY 2020. Cost: \$450,000

**Pothole Repair Program:** As with the Crack Seal Program, the Pothole Repair Program is designed to temporarily extend the life of the asphalt. Funding for this Program is increasing slightly in FY 2020. Cost: \$725,000

**Street Tree Maintenance:** Street tree maintenance operations are a vital part of maintaining the urban forest. Operating appropriations are decreasing slightly in FY 2020. Cost: \$1,001,200

**Traffic Signals & Streetlights (TSSL)**  
Operating appropriations are budgeted at \$8.4 million in FY 2020 or a decrease of \$1.9 million when compared to the FY 2019 Amended Budget. The decrease is mainly attributable to a decrease in the need for Proposition 111 (Prop 111) appropriations due to savings associated with the Streetlight Retrofit Program.

In FY 2019, Prop 111 appropriations are budgeted at \$1.6 million with the majority of the appropriations dedicated for utility costs. However, when fully implemented, the Streetlight Retrofit Program is estimated to save the City \$1.6 million per year in utility costs. This projected savings in Prop 111 appropriations is especially timely given a \$2.2 million decrease in total Prop 111 revenue in FY 2020.

With all new LED streetlight fixtures, the Department will also see a decrease in the need for streetlight repairs, therefore saving the City \$549,900 in FY 2020.

**Streetlight Retrofit Program:** The City and PG&E began the conversion of approximately 38,000 High Pressure Sodium (HPS) light fixtures to modern LED fixtures in FY 2019. This project is being completed through a zero percent on-bill financing loan through PG&E with a six year loan repayment. Measure C Flexible funds have been budgeted in TSSL for the payment of the loan. The conversion to LED

fixtures is allowing TSSL the ability to shift its focus from replacing HPS bulbs to repairing locations without power and those with failing traffic signal equipment. Cost: \$1,662,500

### Community Sanitation

Appropriations are budgeted at \$9.7 million in FY 2020, which is a decrease of \$1.2 million when compared to the FY 2019 Amended Budget. Operating appropriations of \$9.6 million support the Street Sweeping, Street Tree Trimming and Median Island Programs in addition to Fulton Street Maintenance.

Additionally, a \$1 million transfer to the Public Utilities Solid Waste Division will be used to support the Litter Control Program.

### Staffing

The Department is adding positions and one new Division in FY 2020 in an effort to provide efficiencies and improve services:

#### Administration

**Management Analyst II:** This position is needed to provide administrative support, assist with special projects, assist the Grants Administrator, etc. Cost: \$60,600

#### Engineering Services

**Engineer I/II:** An existing vacant Engineer II position was converted to a Business Manager and assigned to the TCC Grant Program in FY 2019. The addition of an Engineer I/II will restore the previous position. Cost: \$77,100

#### Capital Management

**Staff Assistant:** This position is being added to manage the newly imposed National Targeted Hiring requirement for all government agencies. This position will also assist with the Accela system for permits. Cost: \$47,800

#### Facilities Maintenance

**Management Analyst II:** This position is being added to improve collections, analyze and provide data, as well as provide admin support. Cost: \$60,600

**Supervising Engineering Tech:** Facilities consistently has at least 60 capital projects ongoing at all times. This position will assist with the workload and provide the ability to complete projects in a timely manner.

Cost: \$77,600

#### Street Maintenance

**Senior Accountant-Auditor:** This position is being added to focus on grant reimbursements for programs such as the TCC Grant.

Cost: \$64,600

**Concrete Crew Additions:** Due to the volume of citywide concrete repairs, three *Maintenance & Construction Worker* positions are being added to the SB1 concrete crews. Cost: \$180,100

#### Sustainable Fresno Division

Sustainable Fresno is funded by the SB 1186 and PG&E Grants, which are currently managed by Public Works. In effort to improve efficiencies; a Division Manager and a Staff Assistant currently housed in Planning and Development will be relocated to Public Works. This move will allow for the review and documentation process to be completed in one department and will improve compliance and increased efficiency. These positions will work closely with Facilities regarding energy efficiency projects at various City facilities. Cost: \$171,900

### Transportation (FAX) Department

#### Council Actions

During the FY 2020 Budget Hearings, Council motioned for and approved \$50,000 in appropriations above the Proposed Transportation Department budget. The additional appropriations were approved



through Motion # 22 for a pilot program to connect the California Veterans Home to the downtown hub for Fresno Area Express bus service.

### Revenues

The Transportation Department's revenues are generated through a variety of sources. As an enterprise, Transit Operations is primarily funded through State Transportation Development Act (TDA) allocations, Federal Transit Administration (FTA) grants, Measure C and passenger fares. In FY 2020, the Fleet Management Division will continue to operate as an Internal Service Fund Division whose revenues are made up of service charges to clients within and outside the City. Additionally, the Public Safety Fleet Maintenance Division (PSF) will convert from a General Fund Division to an Internal Service Fund Division in FY 2020.

Total resources for the Transportation Department in FY 2020 are \$203,397,000 which is 16 percent or \$28,122,200 higher than the FY 2019 Amended Budget. Not inclusive of the FY 2019 year end carryovers, total ongoing revenues and one time transfers are budgeted at \$142,294,500, an increase of 18.2 percent or \$21,907,900 compared to the FY 2019 Amended Budget. The Transit operations and capital portions of the ongoing revenues are \$92,594,500, which is an increase of \$133,400 compared to the FY 2019 Amended Budget. The Internal Services portion of ongoing revenue is \$49,700,000, which is an increase of \$21,774,500 compared to the FY 2019 Amended Budget. The revenue increases are attributable to:

- \$10,035,500 increase in revenue due to PSF transitioning from the General Fund to an Internal Service Fund. In FY 2019, General Fund appropriations were directly budgeted with PSF. In FY 2020, General Fund appropriations will be budgeted with client

departments and received by PSF as revenue;

- \$9,454,500 increase in revenue for Fleet Acquisitions due to customer department requests for new and replacement vehicles in FY2020;
- \$2,284,500 increase in revenue to Municipal Fleet Maintenance primarily due customer departments' increased need for labor hours, rental equipment and due to increasing fuel prices. The increase to Municipal Fleet Maintenance also takes into consideration offsets from one-time transfers that occurred in FY 2019 and an estimated decrease for alternative fuel sales to outside customers in FY 2020;
- \$2,732,400 increase to Operating Division revenue is primarily due to an increase of \$1,365,900 in Federal CMAQ grants for the Bus Rapid Transit and an increase of \$956,600 from Measure C; and,
- \$2,599,000 decrease in capital revenue is primarily due to an increase of \$6,054,100 in additional TIRCP Grant money offset by \$8,438,900 in Proposition 1B State Revenue received in FY 2019, which will not be received in FY 2020.

### Expenditures

Total appropriations in the Transportation Department are budgeted at \$159,009,900, an increase of \$18,354,900 or 13 percent over the FY 2019 Amended Budget. Transit Operating and Capital Divisions make up \$116,514,000 of the total appropriations while Internal Service Fund Fleet Service Divisions account for the remaining \$42,495,900.

### Transit Operations Divisions

Transit Divisions are enterprise funded. FY 2020 appropriations for these Divisions are budgeted at \$63,461,800, an increase of \$4,862,100 compared to the FY 2019 Amended Budget. FY 2020 appropriations include increases of

\$2,514,700 for Personnel appropriations, \$1,290,300 for Non-Personnel appropriations and \$1,057,100 for Interdepartmental Charges.

Personnel appropriation increases of \$2,514,700 are comprised of salary increases due to step advancements and contractual obligations in addition to:

- \$517,300 total increase for ten (10) permanent Laborers. Each Laborer is budgeted at 1.00 FTE and \$51,700. The Laborers are needed to address issues with bus shelters and bus stops which are reported by the public through the FresGO app;
- \$50,900 for a Utility Leadworker at .75 FTE. The Utility Leadworker is needed to monitor the additional Laborers and cover the added schedules; and,
- \$267,900 total for four (4) Bus Drivers. Each Bus Driver is budgeted at 1.00 FTE and \$67,000. The positions are necessary for implementation of the Micro Transit 12 Month Demonstration Project.

Non-Personnel appropriations have increased by \$1,290,300. The increase is primarily due to the following changes:

- \$697,700 increase for the one year extension to the contract with Keolis Transit America to provide paratransit services;
- \$225,800 increase for the Fresno Bee Building tenant improvement build-out;
- \$150,000 increase for the replacement of network switch infrastructure at the end of its service life and no is no longer supported;
- \$100,000 increase for the tire lease based on anticipated CPI adjustments;
- \$50,000 increase for contractual obligations related to maintenance and service contracts for Trapeze Systems, AssetWorks and other systems;

- \$52,200 increase for farebox ticket stock purchased through an existing requirements contract;
- \$36,000 increase for support of the pilot program for Micro Transit; and,
- \$197,400 decrease for alternative fuel.

Interdepartmental Charge increases of \$1,057,100 primarily consist of:

- \$562,300 increase for Liability Self – Insurance charges;
- \$274,100 increase for fuel costs which includes \$57,000 for three Micro Transit Program Marketing vehicles;
- \$203,000 increase to Fixed Interdepartmental Reimbursement to General Fund based on the Cost Allocation Plan;
- \$126,200 increase for Facilities Management Charges;
- \$102,000 increase for Information Systems Service Charges;
- \$92,700 increase for the Network Replacement Charge;
- \$29,000 net increase for Fleet Service Charges, which includes \$36,000 for maintenance of three marketing vehicles for the Micro Transit Program;
- \$208,300 decrease to Variable Interdepartmental Reimbursement to General Fund for Police Officers assigned to Fresno Area Express bus routes; and,
- \$208,100 decrease for Fleet Special Projects due to higher than anticipated charges in FY 2019 which are not expected in FY 2020.

### Capital Division

FY 2020 appropriations for Transit Capital are budgeted at \$53,052,200, which is an increase of \$9,334,800 compared to the FY 2019 Amended Budget of \$43,717,400. Capital project details can be found in the Capital Improvement Summary section of this book.



### **Internal Service Fleet Service Divisions**

In response to an independent assessment and analysis of the Fresno Fire Department's fleet management and repair program, the Public Safety Fleet Maintenance Division (PSF) was created in FY 2017 to address the vehicle and equipment needs for both the Fire and Police Departments. In FY 2019, PSF fully transitioned from an Internal Service Funded program to a direct service provider to General Fund operations of the Fire and Police Departments. In FY 2020, however, PSF will transition back to the Internal Service Funded model to increase transparency and help better track the full cost of Fire and Police Department operations.

### **Public Safety Fleet Maintenance**

FY 2020 appropriations for the Public Safety Maintenance Division (PSF) are budgeted at \$10,332,500, which is an increase of \$845,300 compared to the FY 2019 Amended Budget.

Personnel appropriations are \$2,745,900, which is an increase of \$171,100 over the FY 2019 Amended Budget. The Personnel increases are primarily due to the following:

- \$151,400 for increased salaries due to step advancements and union negotiated increases;
- \$16,000 increase for a full year of funding at 1.00 FTE for a Senior Account Clerk position approved in FY 2019 at .75 FTE;
- \$47,800 for an Automotive Parts Specialist at .75 FTE. This position was recommended by a consultant in order to increase the number of Automotive Parts Specialists per technician;
- \$51,500 for an Equipment Service Worker II at .75 FTE. This position is needed in the Fire Section to rebuild and test the Self Contained Breathing Apparatus and to test fire nozzles in accordance with the National Fire Protection Association standards; and,

- \$80,900 total decrease for Overtime and Worker's Compensation.

Non-Personnel appropriations are \$7,239,800, which is an increase of \$869,000 compared to the FY 2019 Amended Budget. The increase to Non-Personnel increase is primarily due to the following changes:

- \$348,600 for the first year lease/purchase payment of Police Department vehicles including 10 motorcycles, 30 Patrol SUVs and 31 undercover vehicles;
- \$300,000 for the purchase of a new Police Department SWAT command; and,
- \$10,000 for a fire hose nozzle testing appliance to be utilized by the new Equipment Service Worker II. The testing appliance is necessary to test and maintain the Fire Department's 400 front line and reserve apparatus per National Fire Protection Association standards.

Interdepartmental Charge appropriations are \$346,800 which is a decrease of \$194,800 when compared to the FY 2019 Amended Budget. This decrease is primarily due to a \$62,200 decrease for Liability Self-Insurance Charges and an FY 2019 appropriations transfer of \$113,900 to cover higher than anticipated Fleet Service charges.

### **Municipal Fleet Maintenance & Fleet Equipment Acquisitions**

FY 2020 appropriations in the Municipal Fleet Management Operations Equipment and Fleet Equipment Acquisitions Divisions are budgeted at \$32,163,400, which is an increase of \$3,312,700 compared to the FY 2019 Amended Budget. The increase is composed of \$652,900 additional Personnel appropriations, \$1,897,000 additional Non-Personnel appropriations and \$762,800 additional Interdepartmental Charge appropriations.

Personnel appropriations are \$5,662,700, which is an increase of \$652,900 compared to the FY 2019 Amended Budget. This increase is primarily due to the following:

- \$256,800 for increased salaries due to step advancements and contractual obligations;
- \$261,500 due to 3.00 FTEs being transferred into Municipal Fleet Management Operations Equipment;
- \$24,000 increase for a full year of funding for a Fleet Operations Specialist approved in FY 2019 at .75 FTE; and,
- \$51,500 an Equipment Service Worker II at .75 FTE. This position is needed to up-fit newly acquired vehicles with accessories and free up mechanic level employees for other work.

Non-Personnel appropriations are \$23,969,500, which is an increase of \$1,897,000 compared to the FY 2019 Amended Budget. The increase is primarily attributable to:

- \$1,549,200 increase for the Replacement Fleet Acquisition Division to more accurately reflect the activity anticipated in FY 2020;
- \$347,800 increase for Municipal Fleet Management primarily consisting of a \$679,600 increase for fuel with a corresponding offset of \$383,100 for inventory.

Interdepartmental Charge appropriations are \$2,031,200, which is an increase of \$762,800 compared to the FY 2019 Amended Budget. The change is primarily due to the following:

- \$352,000 increase for Liability Self-Insurance Charges;
- \$139,600 increase to Fixed Interdepartmental Reimbursement to General Fund for the Cost Allocation Plan;
- \$127,600 increase for Information Systems Service Charges;

- \$58,700 increase for the Network Replacement Charge; and,
- \$37,700 increase for the Information Systems Equipment Charge.

## *Staffing*

### **Transit Operating Divisions**

Positions within the Transit Operation Divisions have increased by 14.75 FTE when compared to FY 2019 Amended staffing levels. The increase is due to the addition of four new Bus Drivers at 1.00 FTE each (4.00 FTE total), 10 new Laborers at 1.00 FTE each (10.00 FTE total) and one new Utility Lead Worker at .75 FTE.

### **Municipal Fleet Maintenance & Fleet Equipment Acquisitions**

Municipal Fleet Maintenance and Fleet Equipment Acquisitions positions have increased by 1.00 FTE when compared to FY 2019 Amended staffing levels. The increase is due to a new Equipment Service Worker II at .75 FTE and .25 FTE for a Fleet Operations Specialist approved in FY 2019 at .75 FTE, now working a full year in FY 2020.

### **Public Safety Maintenance Division**

Public Safety Maintenance Division positions have increased by 1.75 FTE when compared to FY 2019 Amended staffing levels. The increase is due to a new Auto Parts Specialist at .75 FTE and a new Equipment Service Worker II at .75 FTE. The remaining .25 FTE is due to the Senior Account Clerk approved in FY 2019 at .75 FTE, now working a full year in FY 2020.

# FY 2019-2020 General Fund Overview and Five-Year Forecast

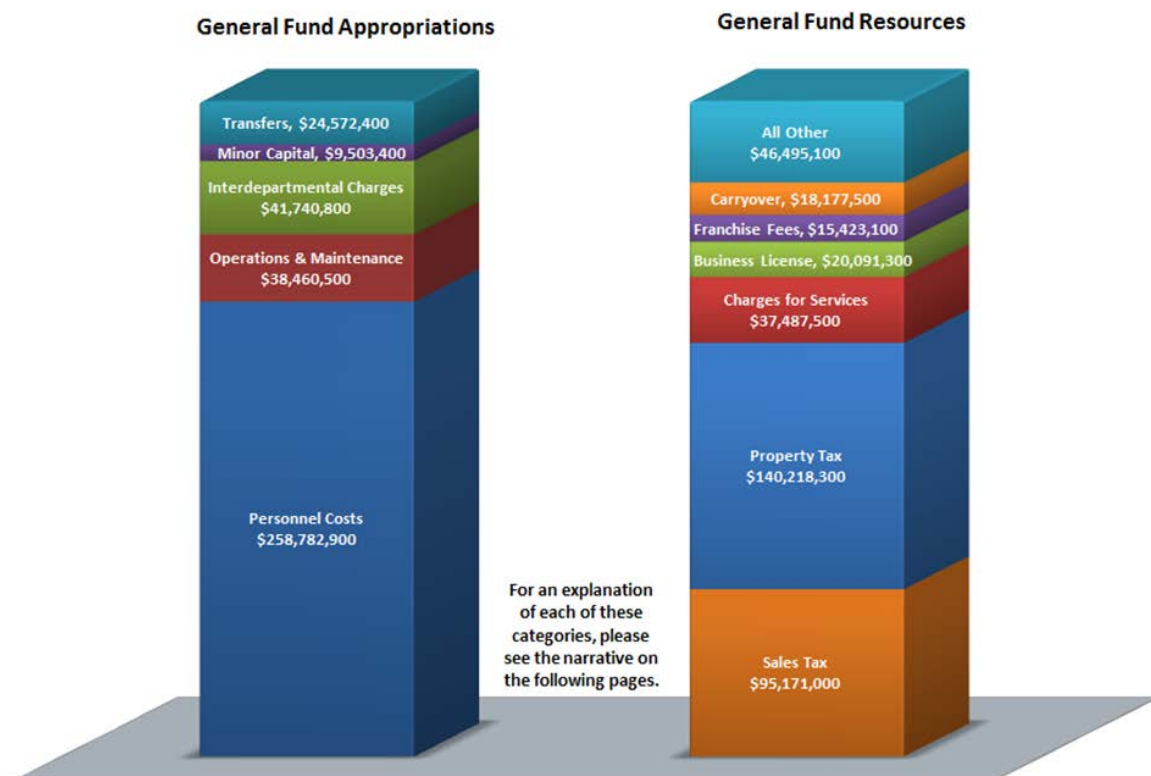
## Introduction

The City of Fresno's budgetary structure follows the model used by most governmental entities. Revenue inflows and expenditures outflows are accounted for in different funds according to the legal restrictions on their uses. The General Fund, one of the City's largest funds, is its most versatile funding source since

it has the fewest restrictions. Its revenues come from general taxes, business license fees, room tax (Transient Occupancy Tax or TOT), charges for services, development fees and reimbursements from other government agencies.

These funds are spent on police and fire operations, park maintenance, neighborhood programs, street planning and maintenance, code enforcement, development permit processing and general government support functions.

It should be noted that the revenue and expenditure estimates that are shown in the five-year forecast are just that, estimates. All budgets, since they are created at a point in time before the revenues and appropriations they contain are actually realized, are built with some assumptions as to the level of revenues that will be received and to the level of expenditure outflow.



# FY 2019-2020 General Fund Overview and Five-Year Forecast

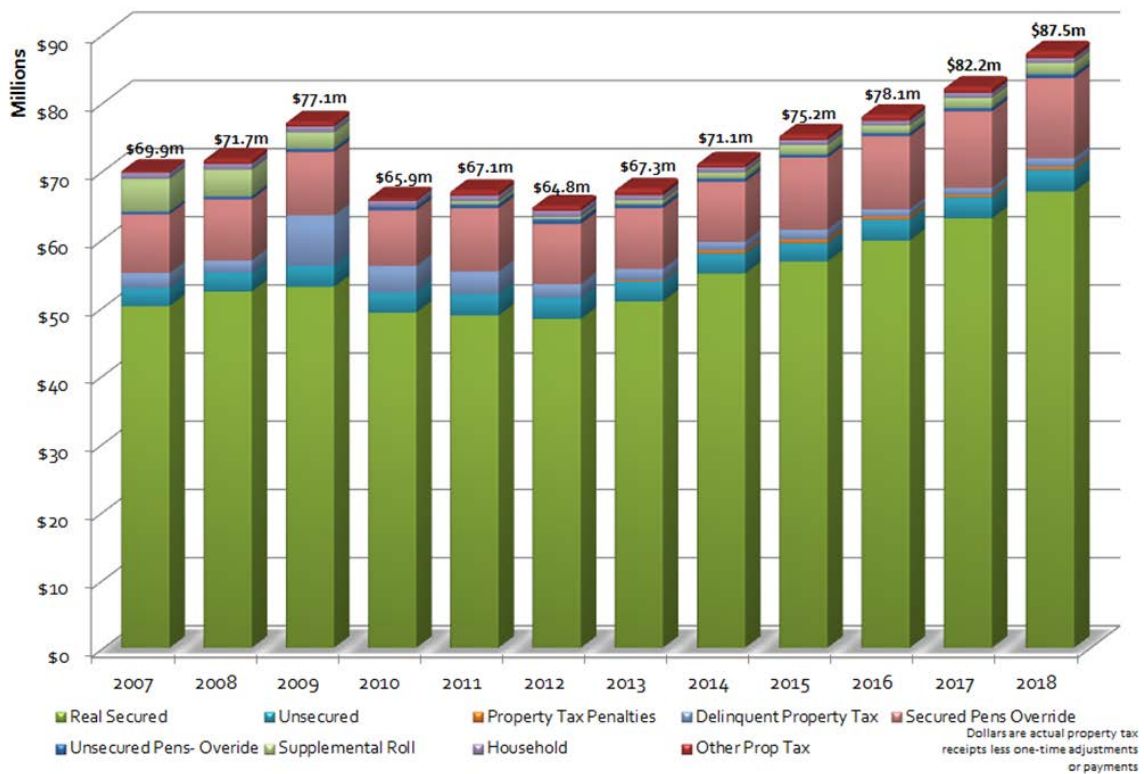
(in thousands)	FY 2018 Actual	FY 2019 Amended (as of June 30, 2019)	FY 2019 Estimate
Carryover Fund Balance	17,963	18,228	18,228
<i>Total One-Time Resources</i>	17,963	18,228	18,228
<b>REVENUES</b>			
Sales Tax	86,785	98,665	99,495
Property Tax	129,109	130,683	136,311
Business License	19,349	19,640	19,603
Franchise Fees	13,399	14,350	14,550
Room Tax	13,652	13,426	14,078
Other Taxes and Fees	5,465	5,245	5,349
Charges for Current Services	34,343	35,803	35,121
Intergovernmental Revenues	9,186	10,837	12,385
Intra-governmental Revenues	12,757	14,591	14,259
All Other	2,324	2,883	2,295
Prior Yr Purchase Order Adjustments	(285)	0	0
<i>Total Operating Revenue</i>	326,083	346,123	353,445
<b>TOTAL RESOURCES</b>	<b>344,046</b>	<b>364,350</b>	<b>371,673</b>
<b>EXPENDITURES</b>			
Employee Services	177,281	194,176	191,552
Health & Welfare	18,314	20,208	19,653
Retirement Contribution	21,984	22,755	22,353
Pension Obligation Bonds	12,749	12,721	12,723
Operations & Maintenance	34,879	40,186	39,691
Interdepartmental Charges	31,435	28,640	26,936
Minor Capital (incl. Fire equip leases)	9,742	17,623	8,431
Contingency	0	500	50
<i>Total Operating Expenditures</i>	<b>306,385</b>	<b>336,808</b>	<b>321,388</b>
Attrition Savings	0	(5,447)	0
<b>TOTAL NET EXPENDITURES</b>	<b>306,385</b>	<b>331,361</b>	<b>321,388</b>
<b>TRANSFERS</b>			
Debt Obligations	(13,110)	(17,247)	(17,247)
Transfers between Funds	(6,324)	(14,609)	(14,860)
Reserve for 27th Pay Period	0	0	0
<b>TOTAL TRANSFERS</b>	<b>(19,434)</b>	<b>(31,856)</b>	<b>(32,107)</b>
<b>Ending Fund Balance</b>	<b>18,228</b>	<b>1,133</b>	<b>18,178</b>

Note: Data in the actual columns may not equal the column totals due to rounding.

FY 2019-2020 General Fund Overview and Five-Year Forecast

FY 2020 Adopted	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast	FY 2024 Forecast
18,178	4	(2,189)	(1,059)	(2,464)
18,178	4	(2,189)	(1,059)	(2,464)
95,171	98,796	102,560	106,466	110,521
140,218	145,842	150,222	154,734	159,382
20,091	20,493	20,903	21,321	21,747
15,423	15,212	15,592	15,982	16,382
14,430	16,418	15,160	15,539	15,928
5,655	5,565	5,677	5,790	5,906
37,488	37,948	39,009	39,081	40,253
10,227	10,415	10,484	10,554	10,624
13,651	13,974	14,208	14,487	14,776
2,532	4,553	5,574	6,696	7,719
0	0	0	0	0
354,886	369,216	379,389	390,650	403,239
<b>373,064</b>	<b>369,220</b>	<b>377,200</b>	<b>389,591</b>	<b>400,774</b>
205,329	207,433	207,433	213,531	219,812
21,500	22,207	22,940	23,697	24,479
26,193	27,106	28,055	29,036	30,053
12,674	12,674	12,674	12,674	12,674
38,461	35,716	36,529	37,259	38,002
41,741	41,027	42,092	42,724	43,364
9,503	9,597	12,843	17,212	20,860
0	0	0	0	0
<b>355,400</b>	<b>355,760</b>	<b>362,566</b>	<b>376,132</b>	<b>389,244</b>
(6,913)	(6,983)	(7,029)	(7,242)	(7,462)
<b>348,488</b>	<b>348,777</b>	<b>355,537</b>	<b>368,890</b>	<b>381,781</b>
(17,028)	(18,428)	(18,424)	(18,016)	(14,500)
(7,544)	(3,804)	(3,899)	(4,350)	(3,973)
0	(400)	(400)	(800)	(800)
<b>(24,572)</b>	<b>(22,632)</b>	<b>(22,723)</b>	<b>(23,166)</b>	<b>(19,273)</b>
<b>4</b>	<b>(2,189)</b>	<b>(1,059)</b>	<b>(2,464)</b>	<b>(280)</b>

## Property Tax Revenues



For FY 2020, General Fund revenues as a whole have continued to recover from the last recession, with the Fund's three largest revenues, Property Tax, Sales Tax and Charges for Services showing signs of steady annual growth. It should be noted that the five year revenue projections as a whole are not built with a recession factor.

In addition, several revenue categories were found eligible to budget for a one-time additional payment based on revenues earned in the current fiscal year and scheduled to be received within 60 days of the new fiscal year. A total of \$1.5M was added to the FY 2020 budget based on this financial reporting guideline and will be further discussed in the applicable revenue category.

Expenditures also continue to grow, primarily the result of the partial restoration of certain critical services, contract driven employee cost increases and long overdue investment in

infrastructure improvements. The following narrative describes several items for the coming year that should be noted as they will impact the General Fund's fiscal condition on an ongoing basis.

### Revenues

The General Fund's top three revenue generators are Property Tax, Sales Tax and Charges for Services; together they represent 76.9 percent of total operating revenues. Information concerning the assumptions used for determining the revenue estimates can be found on the following pages. Additional background on the General Fund revenues can be found in the Glossary section of this document.

## Property Tax

The category of Property Tax is made up of several different types of property taxes including real secured, unsecured, delinquent taxes, penalties and supplemental taxes. Of these, only real secured is impacted by changes in the Assessed Valuations (AV). During the recession, downward reassessments caused the AV and secured property revenue to decline. This trend has reversed itself, with property values seeing a steady increase.

As noted in prior year's overviews, the continuing dissolution of the Redevelopment Agency (RDA) has resulted in additional property tax increment for the City of Fresno. As the process of winding down the agency's activities continues, the property tax increment that previously had been allocated to the RDA to fund its operations has been reallocated to the local taxing agencies that share in the apportionment of county wide property taxes, including the City of Fresno.

The total amount of Property Tax revenues is projected to be \$140.2 million in FY 2020, making this the largest General Fund resource. The amount represents a 2.9 percent increase over FY 2019 estimated revenues. This projection includes revenues estimated as a result of the anticipated increase in assessed property values and the increment revenues that will be received due to the dissolution of the RDA. For FY 2021-2024, increases of 3.0-4.0 percent per year are assumed. The Property Tax growth rate percentages include the additional Property Tax increment.

Also included in the Property Tax category is property tax received as a part of the "MVLF Swap." Effective in FY 2012, State Senate bill 89 eliminated the remaining Motor Vehicle License Fee (MVLF) revenue allocated to cities.

Instead cities now receive property taxes under the "MVLF Swap." The Swap provides cities with additional property tax share to compensate for the related cut in the MVLF tax rate and revenue. This revenue is estimated at \$45.8 million.

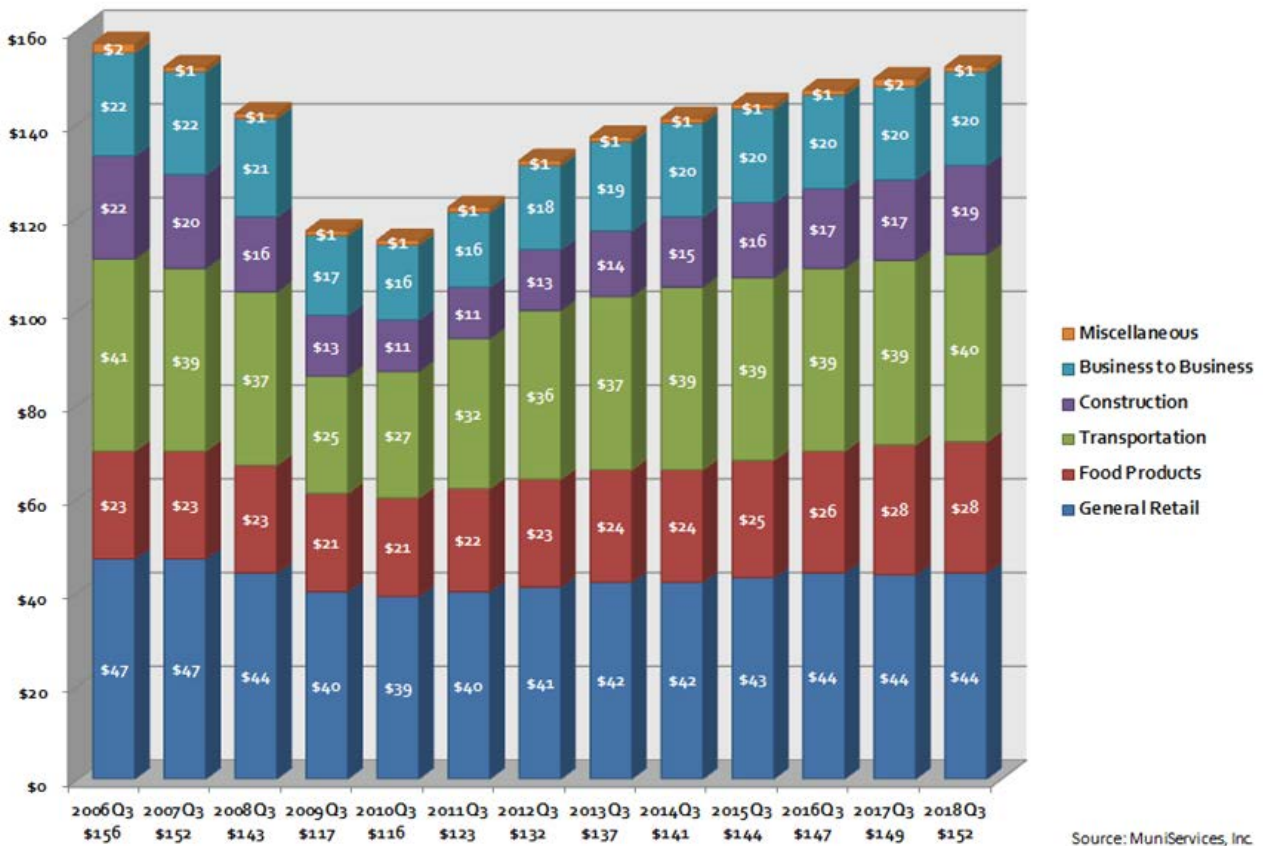
## Sales and Use Tax

Sales and Use Taxes are the second largest revenue for the General Fund. Historical trends and the health of the local economy are primary measures for projecting this revenue. The City employs Muni Services, LLC to ensure the City receives all of the sales tax revenue to which it is entitled, as well as provide an independent resource for forecasting.

According to the latest data, the four largest revenue producing economic segments for the City are restaurants, department stores, new auto sales and service stations. Out of the 28 business segments tracked by Muni Services, these four are 40 percent of total City Sales Tax revenues.



Fresno Historical Sales per Capita by Benchmark Year



### Sales Tax Assumptions

Total Sales Tax revenue for FY 2020 is estimated at \$95.2 million; reflecting a decline of 3.5 percent over FY 2019 Amended. The decline corresponds to the FY 2019 Budget including a one-time or 13<sup>th</sup> Sales Tax payment of \$9.9 million. This 13<sup>th</sup> payment is associated with Sales Tax to be earned in June 2019 while the respective cash payment is scheduled to be received in August 2019 or in Fiscal Year 2020. Governmental financial auditing guidelines allow for accruing earned revenue that will be received within 60 days after the end of a current Fiscal Year.

As outlined in the table on the following page, it is important to note that the recognition of the 13<sup>th</sup> or August 2019 payment created a shift in the timeline of when payments are recorded

for a fiscal year. As a comparison, the timeline for FY 2018 and prior fiscal years encompassed cash payments from August through June plus an accrual for July payment, a total of 12 payments. FY 2019 included a timeline shift starting with the August cash payment and ending with June's cash payment plus July and August accruals, a total of 13 payments. Again, this was considered permissible due to the 60 day revenue earned and received policy.

Starting with FY 2020, the timeline will re-sync back to 12 payments starting with September cash payment, instead of August, and end with June's cash payment. In addition, June will continue to record two accruals for July and August as well.



<i>Distribution of Budgeted Payments</i>					
Sales Tax Earned	Cash Pmt received	Pmt Recorded	FY 2018 <sup>(1)</sup>	FY 2019 <sup>(2)</sup>	FY 2020 & Beyond <sup>(3)</sup>
May	Jul	Jul + accrual reversal			
Jun	Aug	Aug + accrual reversal	1	1	
Jul	Sep	Sep	1	1	1
Aug	Oct	Oct	1	1	1
Sep	Nov	Nov	1	1	1
Oct	Dec	Dec	1	1	1
Nov	Jan	Jan	1	1	1
Dec	Feb	Feb	1	1	1
Jan	Mar	Mar	1	1	1
Feb	Apr	Apr	1	1	1
Mar	May	May	1	1	1
Apr	Jun	Jun	1	1	1
May	Jul	Jun (Jul accrual)	1	1	1
Jun	Aug	Jun (Aug accrual Est.)		1	1
<b># of Payments</b>			<b>12</b>	<b>13</b>	<b>12</b>

**Payment timeline Notes:**

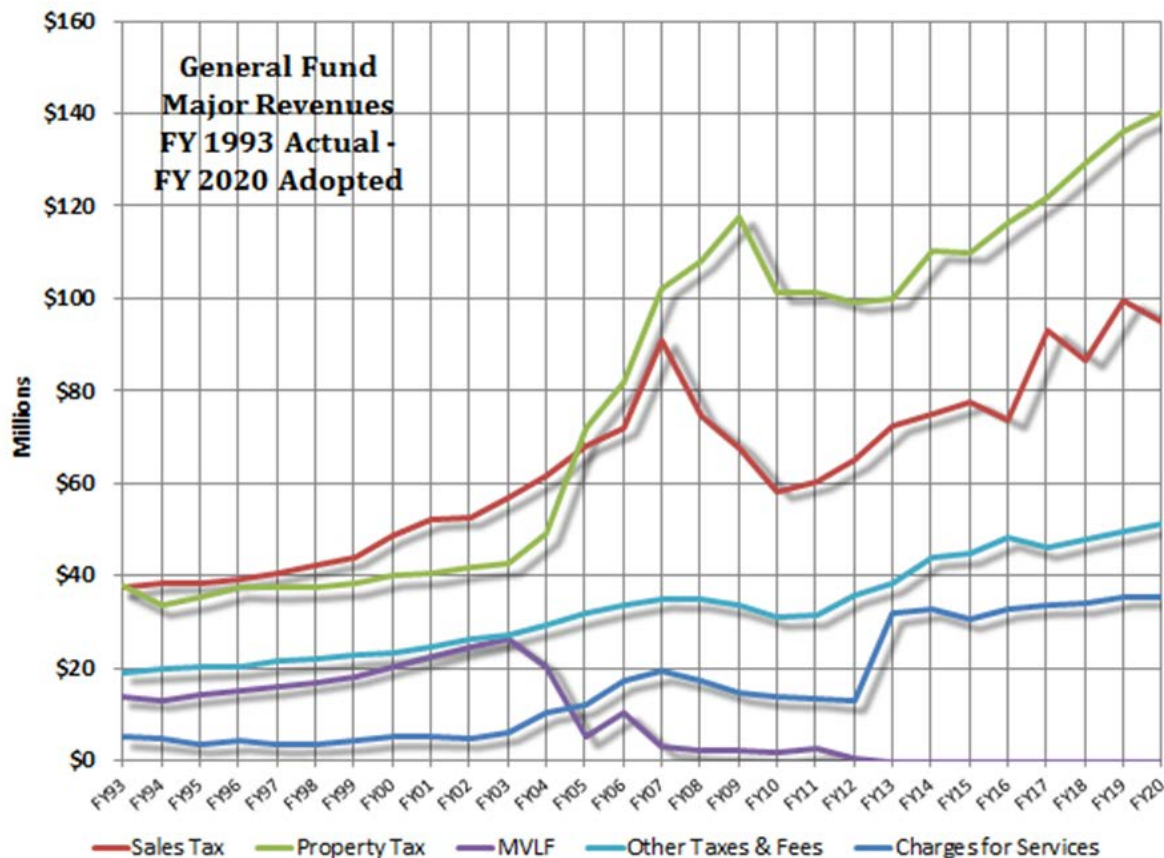
<sup>(1)</sup> FY 2018: August through June cash payments. June also included July accrual.

<sup>(2)</sup> FY 2019: August through June cash payments. June also includes July accrual, plus new August accrual of 9.9M payment to be received in following FY.

<sup>(3)</sup> FY 2020: September through August. New starting month due to FY 2019 2nd accrual. June includes July and August accruals.

FY 2021 – 2024 sales tax revenue is projected to grow an average of 3.8 percent annually. One of several factors that are having an impact on this revenue source is the growing use of the internet for commerce. While the city receives the full one percent of the Bradley Burns sales tax for all purchases physically made in Fresno, all sales tax from online purchases goes into the “county pool.” This in turn is distributed based on the municipalities’ total sales tax within the county. In Fresno’s case, that equals approximately 60 percent of the one percent.

Another factor is the effect of AB 147, this is the California reaction to South Dakota v. Wayfair, 138 S Ct. 2080 (2018) and was signed by the Governor on April 25, 2019. This bill imposes requirements on certain out-of-state retailers who do business within the state in excess of \$500,000 in a calendar year. Analysts have estimated that this bill will have a modest but positive effect on cities sales tax revenues. Note however, that under current rules, this out-of-state tax revenue is distributed through the county pool; as a result the City will not realize all of the benefit of this new revenue stream.



### Charges for Current Services

At \$37.5 million this is the third largest General Fund revenue source and accounts for 10.6 percent of total operating revenues. It represents revenues collected by General Fund departments: including permit fees, gate fees at the parks, inspection fees and citation revenue, building inspection fees, planning fees and parking revenues. The FY 2020 Budget represents a 6.7 percent increase over FY 2019 estimates. The increase primarily corresponds to a 3-year auto-aide agreement between the Fire Department and the North Central Fire Protection District. Under the agreement, the Fire Department is budgeted to receive \$1.0 million for their services in FY 2020. Also, in order to fully account for available revenues a \$720,000 one-time accrual was budgeted similar to the practiced applied to the FY 2019 Sales Tax. As mentioned under the Sales Tax section, this entry is considered appropriate

based on 60 days between earned and received revenue per Financial Reporting guidelines.

### Other Revenues

#### Business License

For FY 2020, this revenue is projected at \$20.1 million, which reflects a 2.5 percent growth over FY 2019 estimates. For next fiscal year, Business License will provide about 5.7 percent of General Fund operating revenue. FY 2020 includes estimated revenue from the increased code enforcement efforts to insure all owners of rental housing are paying the appropriate business license fees.

Most cities in California levy a business license fee. Rates and methodology are determined by each city which collects the fees. For the City of Fresno, the maximum fee is specified in the Master Fee Schedule for Retail and Wholesale Business Tax and in the Municipal Code 7-

1202B. The primary driver for maintaining this revenue stream is the ongoing efforts of the Finance Department to utilize technology to enhance collection efforts. The five-forecast assumes 2.0 percent growth per year to FY 2024.

### **Franchise Fees**

This category is comprised of revenues from several different sources. Franchise Fees are collected from Comcast, AT&T and PG&E in lieu of rent for use of the streets and rights of way in the City. The fees collected from these sources (totaling \$10.2 million in FY 2020) are subject to commodity and usage. The City renegotiated the PG&E franchise fee in FY 2011, increasing the amount on the gas franchise from 1 percent to 2 percent. In FY 2012, the City began collecting a franchise fee for roll-off trash bin services and Commercial Solid Waste (CSW) operations. The FY 2020 estimate for both of these Franchise fees combined is \$5.2 million: an 11.7 percent increase over FY 2019 year-end estimates. The significant increase corresponded to the revenue earned in FY 2020, but received in FY 2021. A one-time or 13<sup>th</sup> payment is included in the budget totaling \$582,000. Total estimate for this category is 15.4 million, or 4.3 percent of total revenues. The forecast assumes a growth rate of 2.5 percent per year to FY 2024.

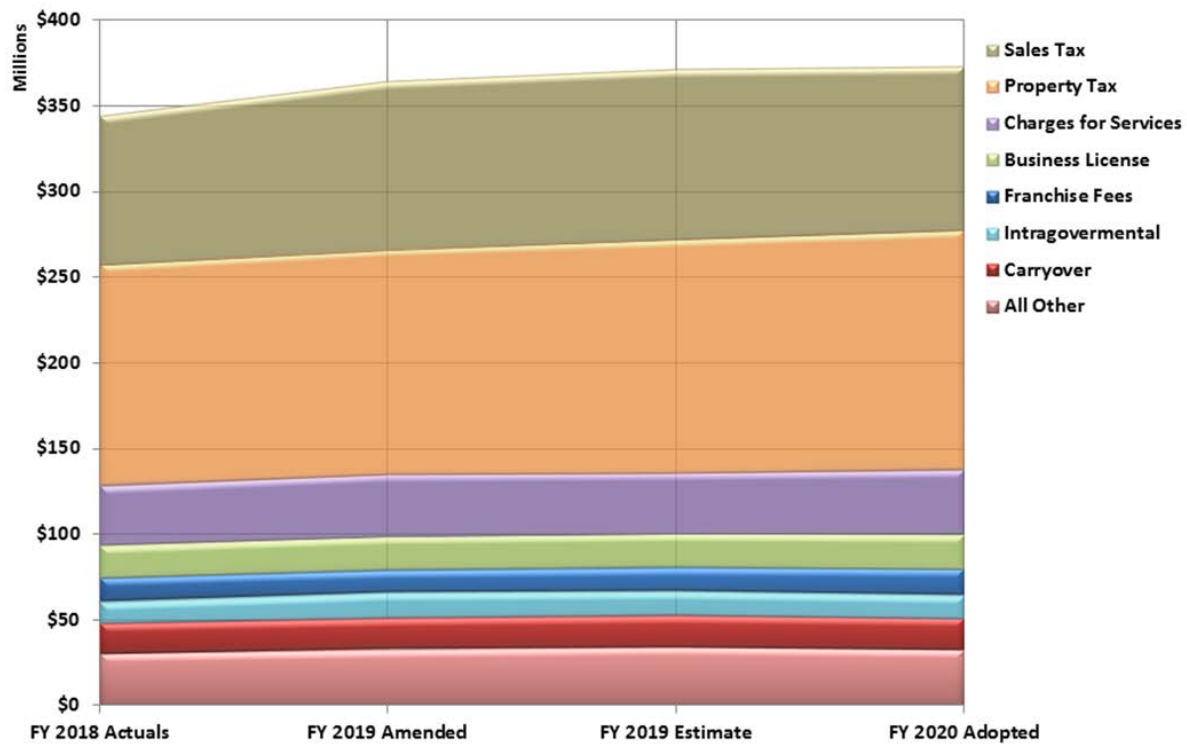
### **Room Tax or Transient Occupancy Tax (TOT)**

The budget assumes 2.5 percent growth over FY 2019 Estimates in the next fiscal year, for a total estimate of \$14.4 million. This revenue has recovered from a low of \$8.5 million in FY 2011. Like Business License, a TOT may be levied by a city under the regulatory powers granted to cities in the State Constitution. More than 380 cities in California assess a TOT on people staying for 30 days or less in a hotel, inn or other lodging facility. Rates range from 4 to 15 percent of the lodging cost. The City of Fresno's TOT rate is 12 percent. The five-year forecast reflects a 2.5 percent per year growth for this revenue.

### **Inter - and Intra - governmental Revenues**

The Intergovernmental type represents revenues received by the City from other governmental entities. Examples include federal and state grants, SB90 Mandate reimbursements and reimbursements from school districts for the Student Neighborhood Resource Police Officers (SNRO) Program. The FY 2020 Budget includes a reimbursement of \$970,000 from the State for the City's assistance in fighting fires statewide. Before FY 2018 these revenues were only appropriated when received.

### General Fund Sources of Funding



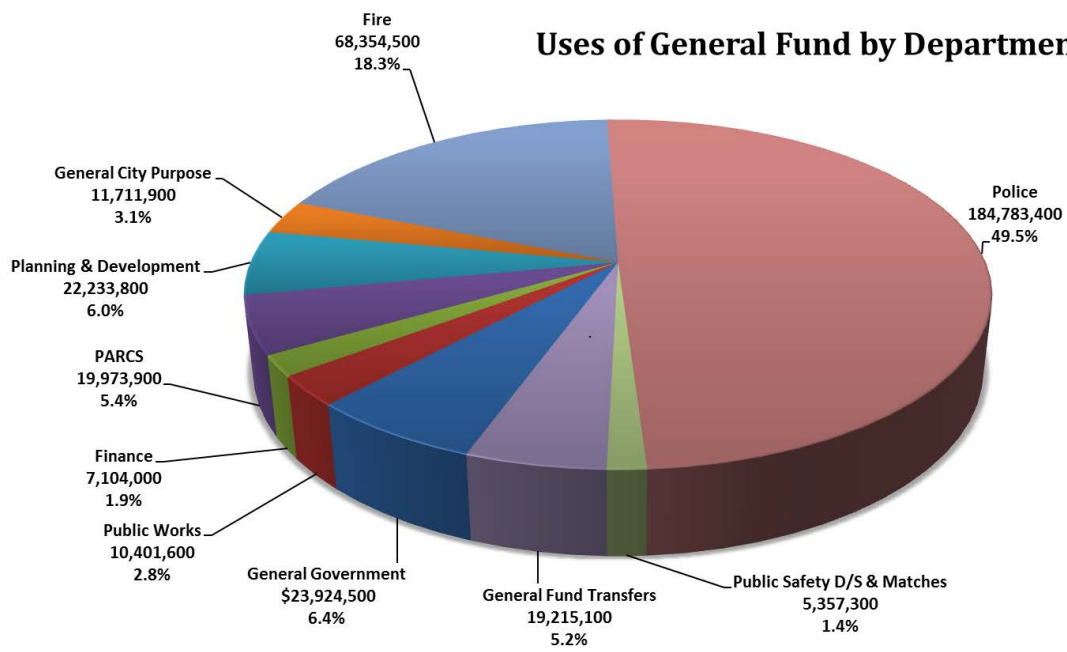
For FY 2020, the contribution from Fresno Unified School District for the SNRO Program is included as well. A \$3.4 million entry was also in FY 2020 Inter-governmental revenues. This entry corresponds to the FY 2020 RDA debt repayment in the General Fund instead of the General Fund Emergency Reserve. The forecast for FY 2021-2024 assumes an average growth rate of 1.0 percent.

Intra-governmental revenues are received by the General Fund for services provided to other city departments. Examples are cost allocation charges from General Fund central service providers (such as Finance and the City Attorney's Office) to the enterprise and internal service funds.

The reimbursements for public safety positions utilized by the Department of Public Utilities and the Transportation Department are also located here. These reimbursements total \$3.6 million. These personnel work for those departments on security, illegal dumping and recycling issues.

#### Other Revenues

This group of revenues contains miscellaneous items that do not fit in any of the above categories; these include refunds, donations, revenue from securing property, property losses and sales of real property, unclaimed property and obsolete items. The category is budgeted at \$2.5 million or less than 1.0 percent of total operating revenue.



## Appropriations

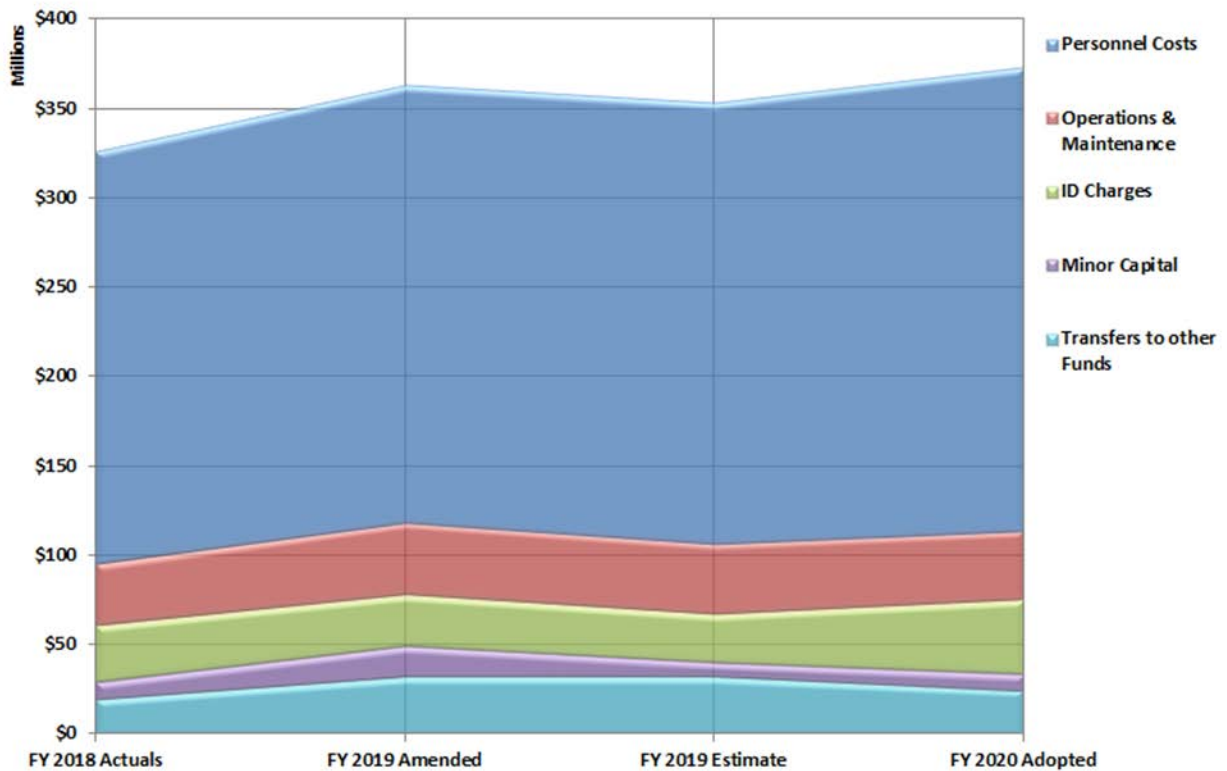
Net General Fund appropriations total \$348.5 million; an increase of 8.4 percent from the 2019 Estimated Budget. This increase is the result of a multitude of factors including impact of labor contracts, increases in Workers Compensation and other employee services, the conversion of temporary wages hours to permanent positions, acquisition of police vehicles, fire apparatus and other replacement infrastructure.

The two charts within this section show the uses of General Fund in two different ways: 1) by Department; and 2) appropriation category. The Department graph shows the largest use of the General Fund is for public safety, Police and Fire operating, capital and safety related debt service expenditures. All these public safety

uses comprise 69.2 percent of all General Fund uses (including Transfers). Infrastructure planning and maintenance is 8.8 percent of the General Fund (Planning and Development and Public Works). Parks, After School, Recreation and Community Services (PARCS) Department is 5.4 percent; the remaining departments are General Government in nature and will consume 11.4 percent of the General Fund budget in FY 2020. General Fund transfers comprise 5.2 percent. While these are actually tracked as revenue transfers out to other funds for debt service, grant matches, and other items, they are still obligations for which the fund is responsible.

The second chart categorizes appropriations by type. These types are explained in the following paragraphs.

### General Fund Uses of Funding by Category



#### Personnel Costs

This category, made up of Employee Services (salary, fringe, overtime, leave payoffs, workers compensation, etc.), Attrition Savings, Health & Welfare, Retirement and Pension Obligation Bond (POB) costs, totals \$258.8 million and is 74.3 percent of General Fund expenses. The increase over FY 2019 Amended is \$14.4 million, or 5.9 percent increase is due primarily to contractual wage obligations.

The net increase is a result of various factors, some increasing and some decreasing. The increases assume all cost adjustments per existing union contracts. Also increasing are Workers Compensation costs and Health & Welfare expenses (a 4.0 percent increase in the premium rate). The five year forecast assumes 2.8 percent average growth rate for employee services, this includes “no growth” in FY 2021 and FY 2022. This assumption was made to ensure the General Fund’s remains in a positive

condition throughout the forecast. As with all of the assumptions in the future years, this will be revisited and revised as the City moves into those fiscal years.

With regards to the POB, in 1983 the City of Fresno adopted Ordinance 83-116 which authorized the City to collect an additional levy upon the taxable property within the City. This levy is allowed by Section 93.31 of the Revenue and Taxation Code. However, the money collected can only be used towards payment of the bonds that were issued by the City to fully fund the Fire and Police retirement systems. For FY 2020, revenue from this levy is estimated at \$11.0 million. The total General Fund POB debt service is \$12.7 million, so the remaining portion will be covered by other General Fund revenues.

Personnel costs have been calculated citywide assuming 1) a 4.0 percent increase in the Health & Welfare premium; this was based on rates

approved by the Health & Welfare Board in March 2019. For FY 2021 through FY 2024, a 3.3 percent increase in total costs every year is assumed. Note that for certain bargaining units the percentage paid by the City for Health & Welfare will vary due to contract provisions.

Retirement calculations are based on the FY 2019 rates approved by the Retirement Boards on December 12, 2018. The Public Safety retirement rate is 19.59 percent; the Employee retirement rate is 11.11 percent. Note that for certain bargaining units the percentage paid by the City for the retirement contribution will vary due to contract provisions.

### **Attrition Savings**

Savings of \$6.9 million are assumed to be realized during Fiscal Year 2020. This amount has been determined by taking 2.7 percent of the total combined Employee Services, Health & Welfare and Retirement Contribution costs for FY 2020. Historically the General Fund has underspent in its employee costs, primarily due to the normal turn over in staffing which occurs during the course of the fiscal year. This amount has now been acknowledged in the budget forecast through FY 2024.

### **Operations and Maintenance (O&M)**

Total costs for FY 2020 are \$38.5 million, decline of \$1.7 million over FY 2019 Amended. Examples of O&M include utility costs, cleaning and office supplies, costs for consultant services, specialized technical services and space rentals related to operational and capital activity. The decrease primarily corresponds to a change in the funding structure for the Public Safety Fleet (Transportation) and the Central Printing (Finance) Units. Both Units were structured under the General Fund in FY 2019. However, the two Units will be budgeted as an Internal Service Fund provider in FY 2020. This change will foster a more effective financial

tracking process of the full cost of requested services for both provider and internal customer. The decrease also reflects one-time operational activities that did not require continued operations in FY 2020.

It should be noted that while the FY 2020 budget for this category declined from the Amended Budget, it also includes \$2.6M in additional appropriations established by City Council during the Budget Hearings as follows:

- \$1,050,000 or \$150,000 per Council District for sidewalk, curbs, and gutter repair work (motion #37).
- \$1,000,000 for new market tax credits associated with the Darling Plant relocation (motion #18).
- \$350,000 or \$50,000 per Council District as a budget alignment to the budget for the Mayor and City Manager's Office (motion #41).
- \$85,000 for contract consultant to conduct a tax increment financing analysis for affordable housing (motion #15).
- \$60,000 funding for a new memorial (motion #35).
- \$20,000 funding for sprinkler repairs and water use for Fresno Fair green space (motion #29).

FY 2020 - FY 2023 assumes 2.0 percent annual growth for O&M expenditures.

### **Interdepartmental charges (ID Charges)**

The increase corresponds to the change in the funding structure for the Public Safety Fleet (PS Fleet) and the Central Printing Units as mentioned under the O&M section. The PS Fleet's anticipated FY 2020 service costs are planned to be recovered from the respective ID budgets from Police and Fire, totaling \$10.2 million. Included in this amount is \$0.4 million for the lease financing of Police replacement vehicles, which includes 30 Patrol vehicles, 20



unmarked vehicles, and 10 motorcycles.

Central Printing anticipated service costs are also planned to be recovered from their citywide customers, which \$0.6 million will come from their GF customers.

In addition, this category's increase reflects \$2.8 million towards replenishing the Liability Self-Insurance fund as a result of reserve depletion. This amount reflects the portion to be received from citywide GF departments. Lastly, the FY 2020 ID charges include \$0.6 million that will be used towards the improvement of building security at City Hall via a security system expansion along with funding two armed and two unarmed personnel. FY 2021-FY 2024 reflects the removal of one-time items and 1.5 percent growth per year.

### **Minor Capital**

This category is comprised of funding for building improvements, furniture, new and replacement vehicles, computer software and lease payments for equipment. The total of \$9.5 million is an overall decline of \$8.1 million from FY 2019 Amended. The decline is partially accounted for by reclassifying Police lease financed vehicles from PS Fleet (FAX) in FY 2019 to the Police Department's ID budget in FY 2020. This reclassification accounts for \$3.7 million of the observed decline. As mentioned earlier, this organizational and funding reclassification will provide a more effective financial tracking process.

In addition, the decline also reflected a change on establishing appropriations to contribute towards the construction of Fire Station 18. In FY 2019, appropriations of \$3.5 million were established under the Fire Department's

General Fund Budget per Council's approval of unanticipated carryover. In FY 2020, a similar amount is re-appropriated under the Fire Department's budget; however, the \$3.5 million is budgeted under a capital fund that will receive a transfer from the General Fund to cover expenditures. The budgeting of this project under a capital fund will emulate budgeting practices applied in the past to citywide capital projects similar in type. Lastly, the Department of Public Works' capital activities towards ADA compliance at the Convention Center is planned for completion in FY 2020, which accounts for \$0.8 million of the reduction variance from FY 2019 Amended.

### **Transfers**

An interdepartmental transfer between funds is the authorized exchanges of cash, or other resources between funds. The General Fund's transfers out total \$24.6 million, of which \$17.0 million is legally committed to the repayment of debt service and \$7.5 million is a combination of transfers out related to various contractual obligations and transfers into the General Fund.

A General Fund transfer of \$800,100 is budgeted to fund the Public Safety Radio Communication Upgrade Project lease payment. Funding support from the Public Safety Communications Equipment Reserve fund is no longer available as this fund's resources were exhausted in FY 2019.

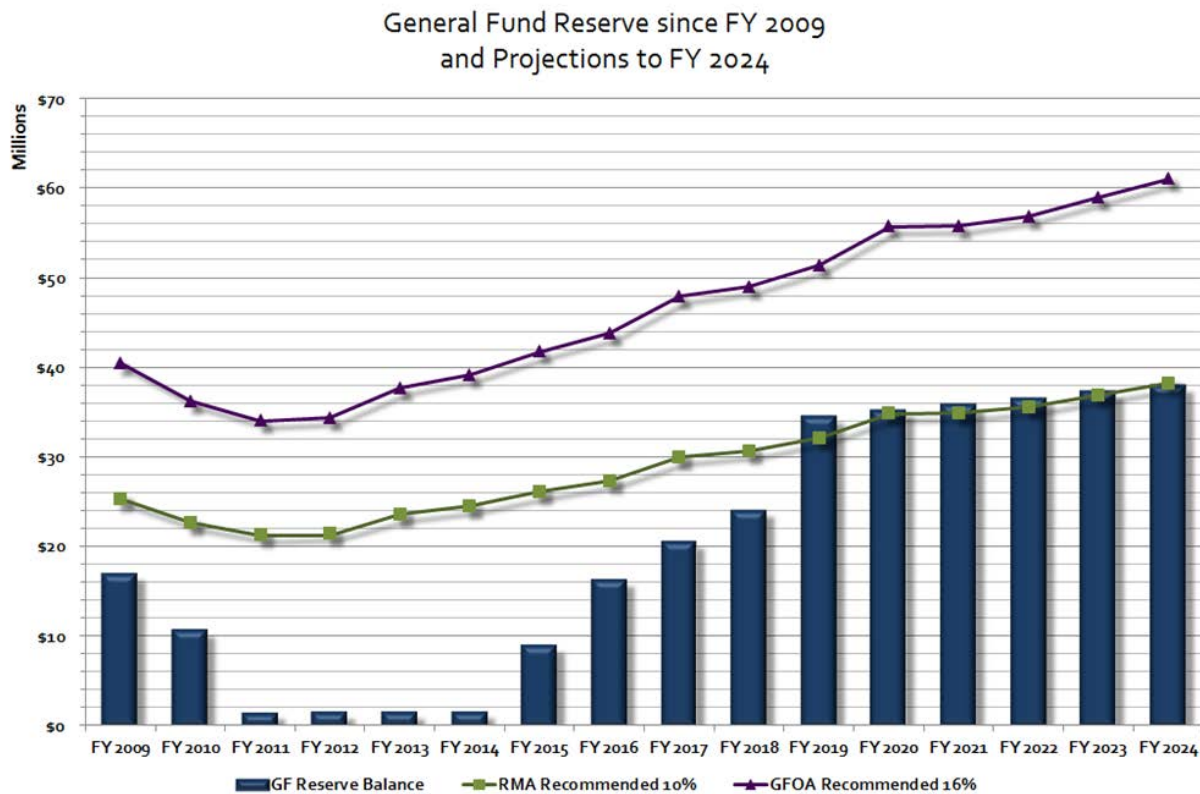
A transfer of \$648,000 is budgeted to continue as the second of five annual loan repayments to the Department of Public Utilities, specifically the Waste Water Division. These Intra-Departmental loan repayments were

established in order to acquire the Fire Department's Headquarters building. Transfers to the 27<sup>th</sup> Pay Period reserve are scheduled to start again in FY 2021, preparing for FY 2028, the next year in which an additional pay period will take place. This reserve is exclusive of the General Fund Emergency Reserve. There are no transfers scheduled to the General Fund Emergency Reserve in the forecast.

A transfer in of \$570,000 from the Asset Reserve Fund is budgeted in FY 2020 to fund eight Emergency Service Dispatcher positions as approved by Council on November 8, 2018.

A detailed schedule of all transfers is included in the Supplemental Information section of the document.

<i>Type of Transfer</i>	<i>Budget Amount</i>
Debt Service Payments	(17,028,000)
Transfers to Other Funds	(8,901,200)
Transfers into the GF	1,357,200
Subtotal	(7,544,000)
<b>Total Transfers</b>	<b>(24,572,000)</b>



### General Fund Reserve Status

The Government Finance Officers Association (GFOA) and the City's Reserve Management Act recommend a minimum reserve of 16 and 10 percent of total General Fund expenditures, respectively. The General Fund reserve at the end of FY 2019 is estimated at \$34.5 million or 9.7 percent of total expenditures plus transfers.

Over the life of the RDA, the City of Fresno made various loans to the agency. The City has submitted to the State documentation to support its repayment request. The State has accepted the documentation and payments are

expected to continue through Fiscal Year 2025. A part of the RDA dissolution process is the repayment of the RDA's debt to the City of Fresno.

It should be noted that \$3.4 million of RDA debt repayment revenue is budgeted in FY 2020 and forecasted through FY 2024 in the General Fund instead of the Reserve Fund. This multi-year reclassification contributed to the positive positioning of the General Fund's ending balance. The Reserve Fund is estimated to end FY 2020 at \$35.2 million or 9.4 percent of total expenditures plus transfers.

General Fund Reserve						
(in thousands)	FY 2019 Estimate	FY 2020 Adopted	FY 2021 Forecast	FY 2022 Forecast	FY 2023 Forecast	FY 2024 Forecast
Beginning Balance	24,095	34,530	35,202	35,889	36,589	37,302
Est. RDA Debt Repayment	65	0	0	0	0	0
Other Revenue	471	672	686	700	713	727
Transfers	9,900	0	0	0	0	0
<b>Reserve Balance</b>	<b>34,530</b>	<b>35,202</b>	<b>35,889</b>	<b>36,589</b>	<b>37,302</b>	<b>38,030</b>

# General Fund Debt Service

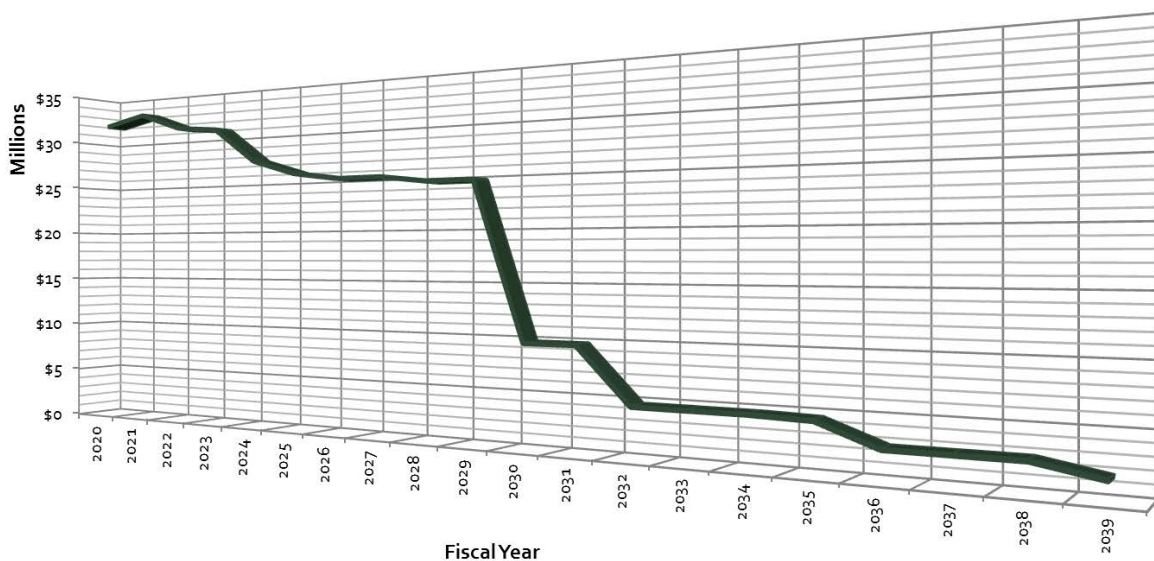
The General Fund currently pays debt service on an obligation bond, multiple lease revenue bonds, and a loan. Total aggregate General Fund debt service the City is currently obligated for is illustrated below. In addition to total General Fund debt service from FY 2020 through FY 2039, the chart and table provides the debt service percentage as compared to total General Fund appropriations in a given year. Starting in FY 2024, the year after the No Neighborhood Left Behind Lease Revenue Bonds are paid off, the required General Fund debt service payments begin to show a steady decline. After 2031 the only General Fund bond payments required pertain to the Public Safety Bonds and the Bonds originally issued under the 2004 Lease Revenue Bonds.

Year	General Fund Debt Service Excluding Equipment Leases	Total General Fund Appropriations	Percentage
2020	31,792,257	348,487,600	9.12%
2021	32,741,628	348,776,700	9.39%
2022	31,093,344	355,536,500	8.75%
2023	30,684,940	368,889,700	8.32%
2024	27,169,125	381,781,400	7.12%
2025	25,738,626	385,599,214	6.67%
2026	25,101,800	389,455,206	6.45%
2027	25,102,067	393,349,758	6.38%
2028	24,535,203	397,283,256	6.18%
2029	24,528,828	401,256,088	6.11%

Year	General Fund Debt Service Excluding Equipment Leases	Total General Fund Appropriations	Percentage
2030	9,652,606	405,268,649	2.38%
2031	9,657,902	409,321,336	2.36%
2032	4,589,028	413,414,549	1.11%
2033	4,584,202	417,548,695	1.10%
2034	4,584,357	421,724,182	1.09%
2035	4,442,978	425,941,423	1.04%
2036	2,566,938	430,200,838	0.60%
2037	2,573,365	434,502,846	0.59%
2038	2,572,183	438,847,874	0.59%
2039	1,619,063	443,236,353	0.37%

**Note 1:** Total General Fund appropriations after FY 2024 include a one percent growth factor.

## Citywide General Fund Bond/Loan Debt Service



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# Office of the Mayor and City Manager

The City of Fresno operates under the strong mayor form of government. Under this system, the Mayor serves as the City's Chief Executive Officer and is responsible for, among other things, the proper and efficient administration of all affairs of the City, appointing and overseeing the City Manager, promoting



economic development and preparing the annual budget. The City Manager Division of the Office of the Mayor houses

the administrative branch of the City of Fresno. The Division carries out policy directives of the Mayor and Council and oversees and directs the day-to-day activities and operations for all City departments, with the exception of offices provided for in the Charter.

## The Mayor's Vision for Fresno

The Mayor's focus for Fresno includes four key initiatives: economic prosperity, public safety, quality of life and unifying the community, with

economic prosperity being the cornerstone of his overall strategy.

Building on the City's recent success in establishing a long-term fiscal policy that continues to reduce the debt, balances the budget and builds a reserve fund, the priority for the Mayor and City Manager are to make Fresno a better, safer and more prosperous place to live.

The Mayor's FY 2020 General Fund Budget is dedicated to funding core services, including police, fire, parks, streets, attracting thousands of new jobs and the restoration of existing neighborhoods.

The Mayor, City Manager and every member of our amazing team are committed to working collaboratively and transparently to ensure Fresno grows and advances.



## Service Impacts

### Expenditures

#### Council Actions

During the FY 2020 Budget Hearings, Council Motion #23 was approved by the City Council adding \$50,000 to the Mayor's Office for legal services.

The following assumptions are included in the FY 2020 appropriations for the Office of the Mayor & City Manager Department when compared to the FY 2019 Amended Budget:

- The budget includes all contractual Memorandum of Understanding (MOU) obligations as well as non-contractual and benefit increases.
- Additional appropriations totaling \$2,700 have been added in the Office of Independent Review to attend the annual National Association of Civilian Oversight of Law Enforcement conference in Detroit, MI.
- Appropriations totaling \$8,000 have been budgeted as a part of a 29 month lease agreement signed in FY 2019 with Ray Morgan for a new Canon copier.
- Interdepartmental Charges are also increasing by \$71,900 in FY 2020, which is primarily due an increase in Network Replacement Charges as well as the addition of Charges for Messenger Mail and Security Assessment Charges associated with improved City Hall security measures.
- Two positions added in FY 2019 to oversee and implement the medical cannabis regulations have been carried over in FY 2020. Both positions are currently defunded and will remain defunded until an implementation plan has been established and presented to Council for approval.



*Staffing**Department Staffing Detail*

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2018 Adopted</i>	<i>FY 2019 Adopted</i>	<i>FY 2019 Amended</i>	<i>FY 2020 Changes</i>	<i>FY 2020 Adopted</i>
Office of the Mayor	9.00	10.00	10.00	0.00	10.00
City Manager's Division <sup>(1)</sup>	5.00	8.50	8.50	0.50	9.00
Office of Independent Review	1.00	2.00	2.00	0.00	2.00
Economic Development	3.00	2.00	2.00	0.00	2.00
Budget Division	7.00	7.00	7.00	0.00	7.00
<b>Total</b>	<b>25.00</b>	<b>29.50</b>	<b>29.50</b>	<b>0.50</b>	<b>30.00</b>

**Note:**

<sup>(1)</sup> Two positions added in FY 2019 at 0.75 FTE each are being made whole in FY 2020 with an additional 0.25 FTE each. These positions are associated with the medical cannabis regulations and related tax measures.

*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>	<b>Percent Change</b>
Beginning Balance	158,375	159,822	0	0	0.0
<b>Fiscal Year Revenues:</b>					
Taxes	9	7	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	2	0	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	(18,339)	(24,405)	0	0	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	(226,232)	0	0	0	0.0
Transfers	(126)	0	0	0	0.0
Est. Rev Contingency	0	0	0	0	0.0
<b>Total Fiscal Year Revenues</b>	<b>(244,687)</b>	<b>(24,398)</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>Funding Facilitated by Department</b>	<b>(86,312)</b>	<b>135,424</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>Memo Item:</b>					
Citywide General Fund Support	2,398,620	3,731,510	4,133,600	4,499,000	8.8
<b>Total Available Funding</b>	<b>2,312,308</b>	<b>3,866,934</b>	<b>4,133,600</b>	<b>4,499,000</b>	<b>8.8</b>
<b>Appropriations</b>					
Personnel Services	2,045,408	2,965,625	3,352,200	3,496,500	4.3
Non Personnel Services	62,780	368,060	368,800	518,000	40.5
Interdepartmental Services	292,106	397,831	412,600	484,500	17.4
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>2,400,295</b>	<b>3,731,516</b>	<b>4,133,600</b>	<b>4,499,000</b>	<b>8.8</b>

*Department Appropriations by Fund Classification - FY 2020 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	0	0	0	0	0	0
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Memo Item:</b>							
Citywide General Fund Support	4,499,000	0	0	0	0	0	4,499,000
<b>Total Available Funding</b>	<b>4,499,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,499,000</b>
<b>Appropriations</b>							
Personnel Services	3,496,500	0	0	0	0	0	3,496,500
Non Personnel Services	518,000	0	0	0	0	0	518,000
Interdepartmental Services	484,500	0	0	0	0	0	484,500
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>4,499,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,499,000</b>

*Department Appropriations by Fund Type*

	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>
Operating	2,400,295	3,731,516	4,133,600	4,499,000
Capital	0	0	0	0
Debt Service	0	0	0	0
<b>Total</b>	<b>2,400,295</b>	<b>3,731,516</b>	<b>4,133,600</b>	<b>4,499,000</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2020 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *Department Appropriations by Fund Type*

1. Data in the actual columns may not add to the totals due to rounding.

## City Council

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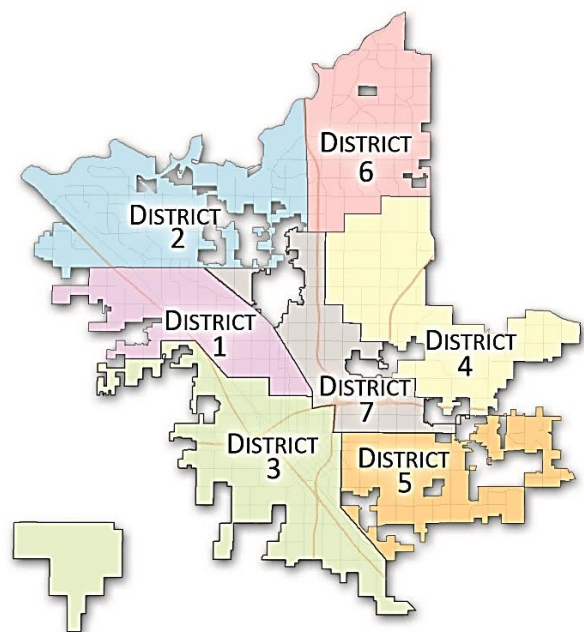
The City Council consists of seven Councilmembers who represent their respective districts. Each district's Councilmember takes a turn, in consecutive order, serving a one-year term as Council President. Elected officials are bound by term limits consisting of 2 four-year terms. The City Council also appoints the City Attorney and City Clerk.

The role of the City Council is to establish policy direction for the City by enacting ordinances and resolutions to provide guidance to the public and city staff; reviewing and adopting the annual budget; levying taxes (when approved by a ballot election) or establishing other sources of revenue as may be necessary to fund approved appropriations. The Council also reviews and votes on recommendations presented by City Boards and Commissions; authorizes contracts and bond issuances; grants franchises; and establishes other policies and measures which promote the general welfare of the citizens of Fresno.

In collaboration with the Mayor, the City Council appoints members of the community to serve on the City's various Boards and Commissions, ensuring that a wide cross-section of the community is represented in City government.

### Goals of the Council include:

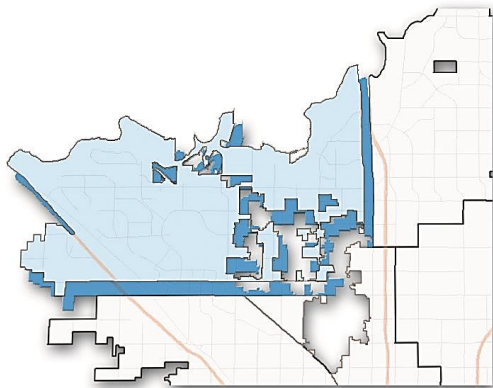
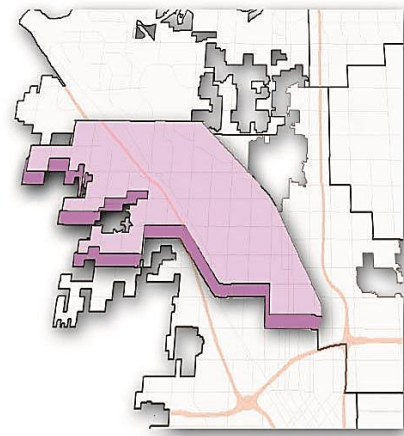
- Maintaining essential services such as safety, utilities, and land use.
- Continued focus on neighborhood restoration. Numerous City neighborhoods benefit from the multi-pronged strategy of rehabilitated streets, code enforcement, and problem oriented policing.
- Representing the City on Boards and Committees.
- Maintaining constituent communication with direct contact through personal services, mail, and email.
- Long range neighborhood infrastructure planning.
- Addressing the region's unemployment problems.
- Promoting Downtown revitalization.
- Preserving historic buildings.
- Creation of affordable housing.
- Supporting affordable housing and senior facilities which serve the elder citizens of our community.





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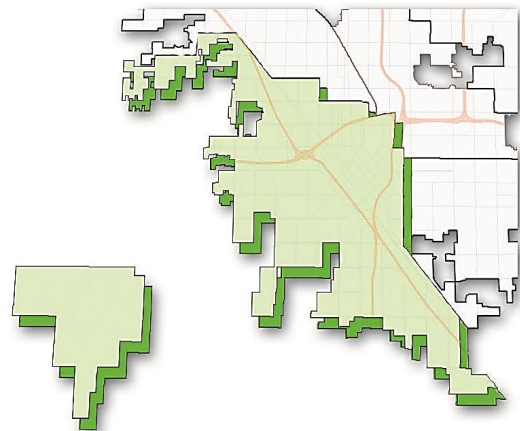
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**MIGUEL ARIAS – DISTRICT 3**

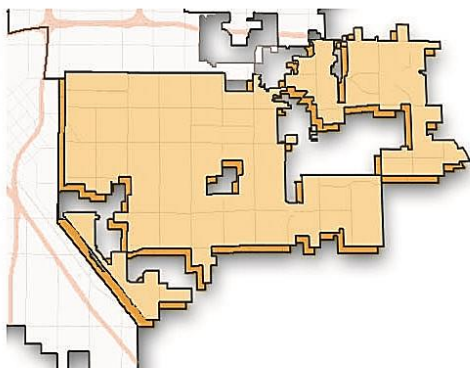
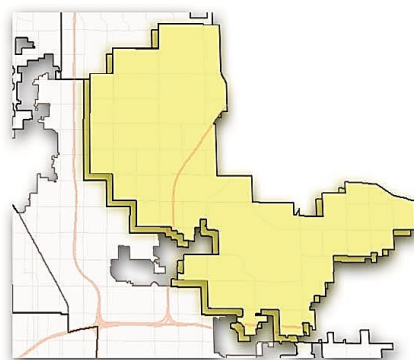
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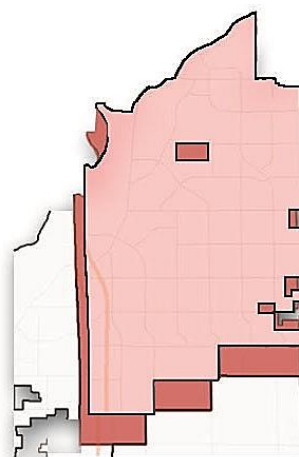
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## Service Impacts

### Revenues

The City Council Department does not traditionally receive revenues for its services and is fully funded by General Fund revenues.

### Expenditures

#### Council Actions

During the FY 2020 Budget Hearings, three council motions were approved by Council:

- Motion #34 – Combines the \$50,000 in discretionary funding with the base budget total in the City Council Operating Expenditure Table on the following page.
- Motion #37 – Adds \$1.05 million in one-time appropriations in the Public Works Department for the Neighborhood Streets Program.
- Motion #41 – Adds \$50,000 in one-time appropriations to each District's operating budget.

#### District Appropriations

The following is a summary of the FY 2020 Council Department budget:

- Base budget appropriations have been budgeted at \$319,000 per District.

- The estimated FY 2019 operating and infrastructure year-end carryover balances have been added to the FY 2020 Budget.

#### Councilmember Salary Increase

In FY 2019, the Fresno City Council adopted Fresno Municipal Code Ordinance No. 2018-67, setting forth new compensation rates for Councilmembers commencing a new term of office.

In FY 2019, Councilmembers in Districts 1, 3, 5 and 7 commenced new terms and in FY 2020, District 2 will commence a new term. An annual salary increase of \$16,100 has been budgeted for those Councilmembers in FY 2020.

#### Duties as Council President

Additional funding in the amount of \$10,000 has been appropriated for the duty as Council President in FY 2020. The additional funding is budgeted for the Council President's salary increase as well as expenditures incurred by the President over and above normal operations. The Councilmember for District 4 will serve as Council President from July through December 2019, at which point, the Councilmember for District 3 will serve as Council President from January through June 2020.

*City Council Operating Expenditures by Council District*

<b>FY 2020 Adjustments</b>						
<b>Operating Appropriations</b>	<b>FY 2020 Base</b>	<b>Councilmember Salary Increase</b>	<b>Council President</b>	<b>Council Motion #41</b>	<b>FY 2019 Carryover Est.</b>	<b>FY 2020 Adopted</b>
Council District 1	319,000	16,100	0	50,000	40,200	425,300
Council District 2	319,000	16,100	0	50,000	27,700	412,800
Council District 3	319,000	16,100	10,000	50,000	14,900	410,000
Council District 4	319,000	0	10,000	50,000	313,500	692,500
Council District 5	319,000	16,100	0	50,000	10,000	395,100
Council District 6	319,000	0	0	50,000	46,900	415,900
Council District 7	319,000	16,100	0	50,000	127,500	512,600
Council City Support	692,100					692,100
<b>Total Operating Appropriations</b>	<b>2,925,100</b>	<b>80,500</b>	<b>20,000</b>	<b>350,000</b>	<b>580,700</b>	<b>3,956,300</b>

*City Council Infrastructure Expenditure by Council District*

<b>Infrastructure Appropriations</b>	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>
Council District 1	0	0	132,900	122,900
Council District 2	33,739	3,293	279,800	100,000
Council District 3	0	1,068	126,100	100
Council District 4	51,455	0	332,100	232,100
Council District 5	1,395	615	107,000	25,000
Council District 6	88,142	41,200	132,900	14,200
Council District 7	0	14,771	148,100	134,500
<b>Total Infrastructure Appropriations</b>	<b>174,731</b>	<b>60,947</b>	<b>1,258,900</b>	<b>628,800</b>

## Staffing

## Department Staffing Detail

Position Summary					
<i>Division</i>	<i>FY 2018 Adopted</i>	<i>FY 2019 Adopted</i>	<i>FY 2019 Amended</i>	<i>FY 2020 Changes</i>	<i>FY 2020 Adopted</i>
District 1	3.00	3.00	3.00	0.00	3.00
District 2	3.00	3.00	3.00	0.00	3.00
District 3	3.00	3.00	3.00	0.00	3.00
District 4	3.00	3.00	3.00	0.00	3.00
District 5	3.00	3.00	3.00	0.00	3.00
District 6	3.00	3.00	3.00	0.00	3.00
District 7	3.00	3.00	4.00	0.00	4.00
Council City Support	2.00	2.00	2.00	0.00	2.00
<b>Total</b>	<b>23.00</b>	<b>23.00</b>	<b>24.00</b>	<b>0.00</b>	<b>24.00</b>

*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>	<b>Percent Change</b>
Beginning Balance	0	0	0	0	0.0
<b>Fiscal Year Revenues:</b>					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	0	0	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	0	0	0	0	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	4,606	0	0	0	0.0
Transfers	0	0	0	0	0.0
Est. Rev Contingency	0	0	0	0	0.0
<b>Total Fiscal Year Revenues</b>	<b>4,606</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>Funding Facilitated by Department</b>	<b>4,606</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>Memo Item:</b>					
Citywide General Fund Support	2,683,308	2,897,017	4,707,200	4,585,100	(2.6)
<b>Total Available Funding</b>	<b>2,687,915</b>	<b>2,897,017</b>	<b>4,707,200</b>	<b>4,585,100</b>	<b>(2.6)</b>
<b>Appropriations</b>					
Personnel Services	1,919,240	1,933,688	2,384,800	2,257,700	(5.3)
Non Personnel Services	290,972	388,068	1,512,800	1,548,200	2.3
Interdepartmental Services	481,402	575,261	809,600	779,200	(3.8)
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>2,691,614</b>	<b>2,897,017</b>	<b>4,707,200</b>	<b>4,585,100</b>	<b>(2.6)</b>

*Department Appropriations by Fund Classification - FY 2020 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	0	0	0	0	0	0
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Memo Item:</b>							
Citywide General Fund Support	4,585,100	0	0	0	0	0	4,585,100
<b>Total Available Funding</b>	<b>4,585,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,585,100</b>
<b>Appropriations</b>							
Personnel Services	2,257,700	0	0	0	0	0	2,257,700
Non Personnel Services	1,548,200	0	0	0	0	0	1,548,200
Interdepartmental Services	779,200	0	0	0	0	0	779,200
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>4,585,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,585,100</b>

*Department Appropriations by Fund Type*

	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>
Operating	2,516,883	2,836,069	3,448,300	3,956,300
Capital	174,731	60,947	1,258,900	628,800
Debt Service	0	0	0	0
<b>Total</b>	<b>2,691,614</b>	<b>2,897,017</b>	<b>4,707,200</b>	<b>4,585,100</b>

**Notes***Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

*Department Appropriations by Fund Classification – FY 2020 only Table*

1. The Citywide General Fund Support line item reflects General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

*Department Appropriations by Fund Type*

1. Data in the actual columns may not add to the totals due to rounding.

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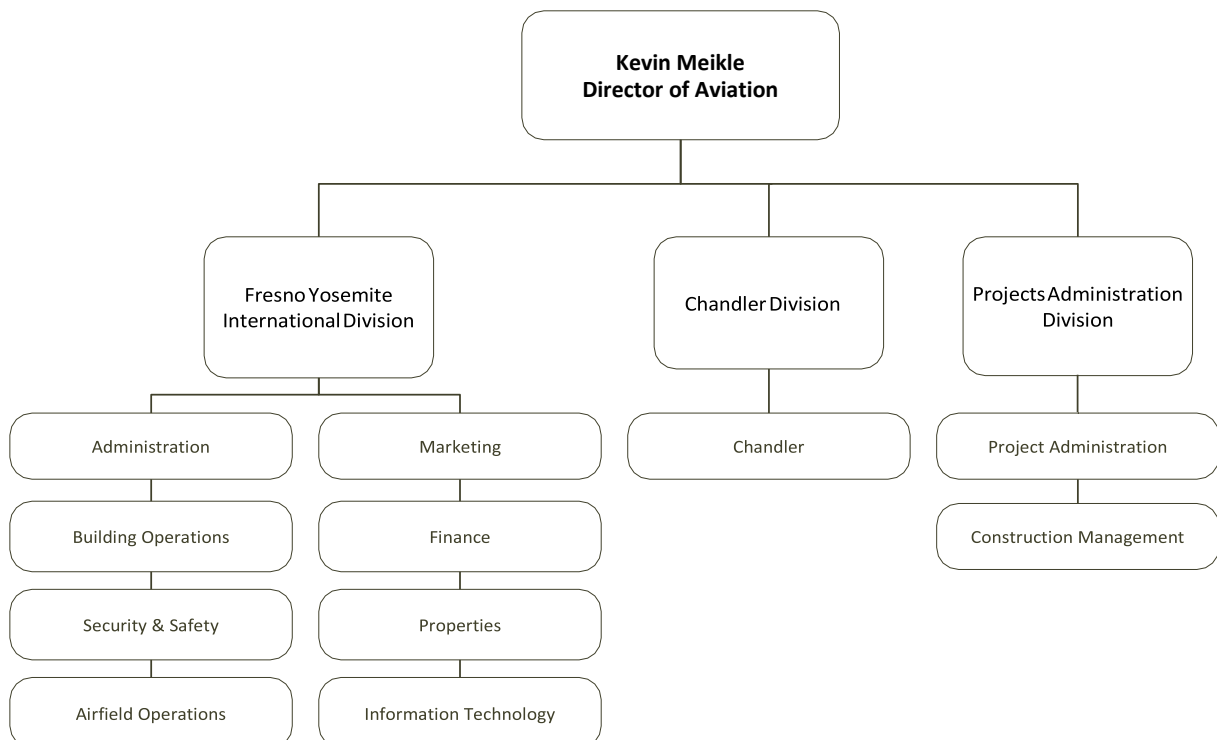
# Airports Department

The Airports Department (Airports) is charged with the development, maintenance and operation of Fresno Yosemite International Airport (FAT) and Fresno Chandler Executive Airport (FCH). FAT is the region's primary airport for commercial passenger and cargo service. FCH serves the area's general aviation community. These airports are vital components of the nation's air transportation infrastructure. They are also important engines of regional economic growth.

Airports is dedicated to maintaining a high level of customer satisfaction, to growing air service, and to maintaining and expanding facilities that accommodate demand. Moreover, Airports is committed to keeping the cost structure of airline partners competitive with that of comparable facilities. This approach aligns Airports with the Mayor's vision for a vibrant and more prosperous city.

The number of arriving and departing passengers projected to use FAT in fiscal year 2020 is 2,033,600, 7.7 percent higher than estimated passengers in fiscal year 2019 of 1,888,200. Passengers at FAT have grown 70 percent since the end of the Great Recession in fiscal year 2010.

This ongoing growth is driven by a set of demand and supply factors trending in a positive direction, including service area population growth, diversification of the regional economy, more flights, and larger aircraft.



## Service Impacts

### Revenues

The Airports Department (Airports) is an Enterprise Department whose main sources of revenues are generated from the services provided at Fresno Yosemite International Airport (FAT) and Fresno Chandler Executive Airport (FCH). Airports also receives funding from Measure C revenues and federal grant funds.

In FY 2020, overall revenues are budgeted at \$123,614,400, an increase of \$35,862,000 or 40.87 percent higher than the FY 2019 Amended Budget. This amount includes \$34,091,700 in carryover from the previous fiscal year in addition to the following:

- \$4,254,800 increase to Charges for Services. This increase primarily consists of increases in Parking, Passenger Facility Charges, Customer Facility Charges, landing fees and the implementation of new Transportation Network Fees and Ground Transportation Fees in FY 2020.
- \$203,100 increase to Other Revenue. This increase is a reflection of higher interest payments combined with increased Concession Revenue anticipated in FY 2020.

The increases above are offset by reductions of \$2,766,800 to Intergovernmental Revenue. This reduction is attributable to the winding down of grant funded airway projects including the Taxiway C Reconstruction Project.

### Expenditures

Appropriations in the Airports Department total \$95,443,000, which is an increase of \$36,941,000 or 63.15 percent when compared to the FY 2019 Amended Budget. The increased appropriations are reflective of an increase of \$1,599,800, for operating expenses, an increase of \$36,043,800 for capital expenses and a decrease of \$702,600 for debt service expenses.

### Operating

The Airports operating funds, which include FAT Enterprise, Chandler Enterprise and Airports Project Administration, are budgeted at \$20,418,500 in FY 2020, an increase of \$1,599,800 above the FY 2019 Amended Budget of \$18,818,700. This increase is intended to align with the passenger growth trends of the previous few years which are expected to continue into FY 2020.

Operating funds for Non Personnel appropriations are \$7,409,700, which is an increase of 4.24 percent or \$301,400 above the FY 2019 Amended Budget. This increase takes into consideration \$160,000 of unspent FY 2019 Non Personnel appropriations transferred to cover higher than anticipated Personnel charges following publication of the FY 2020 Proposed Budget. Significant changes also include:

- \$50,900 for increased utility costs;
- \$40,000 for professional services including security and wildlife management;
- \$30,000 for landscaping;
- \$30,000 for boarding passes;
- \$28,000 for an increase to the parking contract and parking stub stock;
- \$10,800 for new radios;
- \$10,000 for a new armory;
- \$8,000 for lease increases related to the Administration building; and,
- \$66,300 decrease related to an FY 2019 approval for escalator parts.

Interdepartmental Charges for Services are budgeted at \$3,194,700 in FY 2020, an increase of \$208,600 above the FY 2019 Amended Budget. The increase is primarily due to the following changes:

- \$161,300 increase for Variable Charges for Services and materials furnished by General Fund activities;
  - \$76,800 increase for the Cost Allocation Plan;
  - \$70,500 increase for the Network Replacement Charge;
  - \$50,200 increase for Information Systems Service Charges;
  - \$48,200 increase for increased labor rates for Fleet Non-Automotive Special Projects;
  - \$97,800 decrease for Information Systems Equipment Charges; and,
  - \$95,900 decrease for Fleet Acquisition Charges.
- \$37,260,000 increase for the *FATForward* Parking Garage Project at Fresno Yosemite International Airport (project number AC00401);
  - \$6,232,400 increase for terminal improvements (project number AC00399);
  - \$1,538,500 increase for replacement of the terminal building boilers (project number AC00364);
  - \$1,500,100 increase for renovation to the terminal roof (project number AC00372);
  - \$9,823,500 decrease for Phase 1 Construction of Taxi Way C (project number AC00345);
  - \$7,957,400 decrease for Phase 2 Construction of Taxi Way C (project number AC00395);
  - \$4,450,000 decrease for parking expansion at Fresno Yosemite International Airport (project number AC00389); and,
  - \$1,991,100 decrease for work on the Gate 8 Hold Room and Bridge (project number AC00355).

### Debt Service

Debt service appropriations are budgeted at \$6,036,700 in FY 2020, a decrease of \$702,600 compared to the FY 2019 Amended Budget. The decrease is primarily due to a \$761,500 decrease in debt redemption and consultant costs related to the \$35,000,000 secured loan from IBank for the *FATForward* parking project.

### Capital

Capital appropriations are budgeted at \$68,987,800. This is an increase of \$36,043,800 or 109.41 percent, over the FY 2019 Amended Budget of \$32,944,000. The increase to Capital is primarily due to new and continuing projects in FY 2020 with offsets from projects that are winding down in FY 2020 or have been completed in FY 2019. A few of the significant changes between the FY 2019 and FY 2020 Capital Project appropriations include:

The increased Capital appropriations also takes into account \$484,000 appropriated by the 37<sup>th</sup> Amendment to the Annual Appropriation Resolution for the *FATForward* improvements program at Yosemite International Airport. The Amendment was processed in FY 2019 after the FY 2020 Proposed Budget was published.

## Airports Department

### Staffing

Personnel appropriations, including operating and capital are budgeted at \$11,978,900, an increase of \$1,428,600 compared to the FY 2019 Amended Budget of \$10,550,300. This amount includes an increase of \$1,089,800 to operating, mainly due to contractual obligations and step advancements. The increase also accounts for an FY 2019 appropriations transfer of \$160,000 from Non Personnel appropriations to cover higher than anticipated Personnel expenses. The FY 2020 Personnel appropriations also include:

- One Airports Electrician budgeted at .75 Full Time Equivalent (FTE) for a first year cost of \$71,000;
- One Airports Building Maintenance Technician budgeted at .75 FTE for a first year cost of \$49,100;
- One Custodian budgeted at .75 FTE for a first year cost of \$41,200, and;
- The conversion of one Permanent Part Time (PPT) Airport Public Safety Officer at .60 FTE to a Full Time (FT) Airport Public Safety Officer at 1.00 FTE. The net cost for converting the PPT position (\$54,700) to a FT position (\$85,300) is \$30,600.

### Department Staffing Detail

Position Summary					
<i>Division</i>	<i>FY 2018 Adopted</i>	<i>FY 2019 Adopted</i>	<i>FY 2019 Amended</i>	<i>FY 2020 Changes</i>	<i>FY 2020 Adopted</i>
Sworn Positions	13.80	13.80	13.80	0.40	14.20
Civilian Positions	85.25	87.20	88.20	2.25	90.45
<b>Total</b>	<b>99.05</b>	<b>101.00</b>	<b>102.00</b>	<b>2.65</b>	<b>104.65</b>

#### Note:

The FY 2019 Amended Positions includes 1.00 FTE for the Civilian Position of Airports Safety Manager. The position was added by the 6<sup>th</sup> Amendment to the Position Authorization Resolution adopted February 14, 2019.

The 2.25 Civilian FTEs added in FY 2020 include one Airports Electrician at 0.75 FTE, one Custodian at 0.75 FTE, and one Airports Building Maintenance Technician at 0.75 FTE.

FY 2020 Sworn Changes include the deletion of a Permanent Part Time Public Safety Officer at 0.60 FTE and the addition of a Full Time Public Safety Officer at 1.00 FTE for a net increase of 0.40 Sworn FTEs.

*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>	<b>Percent Change</b>
Beginning Balance	18,337,433	33,871,596	38,793,100	72,884,800	87.9
<b>Fiscal Year Revenues:</b>					
Taxes	703,548	748,768	722,100	788,000	9.1
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	10,715,365	3,255,400	18,641,700	15,874,900	(14.8)
Charges for Services	16,796,119	17,522,975	18,084,400	22,339,200	23.5
Fines	5,576	0	3,500	1,000	(71.4)
Other Revenue	10,760,302	11,700,105	11,502,400	11,705,500	1.8
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	(11,012)	57,995	5,200	21,000	303.8
Transfers	804,300	(0)	0	0	0.0
Est. Rev Contingency	0	0	0	0	0.0
<b>Total Fiscal Year Revenues</b>	<b>39,774,198</b>	<b>33,285,244</b>	<b>48,959,300</b>	<b>50,729,600</b>	<b>3.6</b>
<b>Funding Facilitated by Department</b>	<b>58,111,630</b>	<b>67,156,840</b>	<b>87,752,400</b>	<b>123,614,400</b>	<b>40.9</b>
<b>Memo Item:</b>					
Citywide General Fund Support	0	0	0	0	0.0
<b>Total Available Funding</b>	<b>58,111,630</b>	<b>67,156,840</b>	<b>87,752,400</b>	<b>123,614,400</b>	<b>40.9</b>
<b>Appropriations</b>					
Personnel Services	8,075,270	8,439,649	10,550,300	11,978,900	13.5
Non Personnel Services	13,069,962	29,626,283	43,418,900	78,526,400	80.9
Interdepartmental Services	2,766,942	3,153,009	4,532,800	4,937,700	8.9
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>23,912,173</b>	<b>41,218,942</b>	<b>58,502,000</b>	<b>95,443,000</b>	<b>63.1</b>

# Airports Department

## Department Appropriations by Fund Classification - FY 2020 Only

<i>Resources</i>	<i>General Fund</i>	<i>Special Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Balance	0	0	0	72,884,800	0	0	72,884,800
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	788,000	0	0	788,000
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	15,874,900	0	0	15,874,900
Charges for Services	0	0	0	22,339,200	0	0	22,339,200
Fines	0	0	0	1,000	0	0	1,000
Other Revenue	0	0	0	11,705,500	0	0	11,705,500
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	21,000	0	0	21,000
Transfers	0	0	0	0	0	0	0
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,729,600</b>	<b>0</b>	<b>0</b>	<b>50,729,600</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>123,614,400</b>	<b>0</b>	<b>0</b>	<b>123,614,400</b>
<b>Memo Item:</b>							
Citywide General Fund Support	0	0	0	0	0	0	0
<b>Total Available Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>123,614,400</b>	<b>0</b>	<b>0</b>	<b>123,614,400</b>
<b>Appropriations</b>							
Personnel Services	0	0	0	11,978,900	0	0	11,978,900
Non Personnel Services	0	0	0	78,526,400	0	0	78,526,400
Interdepartmental Services	0	0	0	4,937,700	0	0	4,937,700
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95,443,000</b>	<b>0</b>	<b>0</b>	<b>95,443,000</b>

## Department Appropriations by Fund Type

	<i>FY 2017 Actuals</i>	<i>FY 2018 Actuals</i>	<i>FY 2019 Amended</i>	<i>FY 2020 Adopted</i>
Operating	16,117,532	17,354,855	18,818,700	20,418,500
Capital	3,528,014	19,546,274	32,944,000	68,987,800
Debt Service	4,266,627	4,317,813	6,739,300	6,036,700
<b>Total</b>	<b>23,912,173</b>	<b>41,218,942</b>	<b>58,502,000</b>	<b>95,443,000</b>

**Notes***Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

*Department Appropriations by Fund Classification – FY 2020 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

*Department Appropriations by Fund Type*

1. Data in the actual columns may not add to the totals due to rounding.



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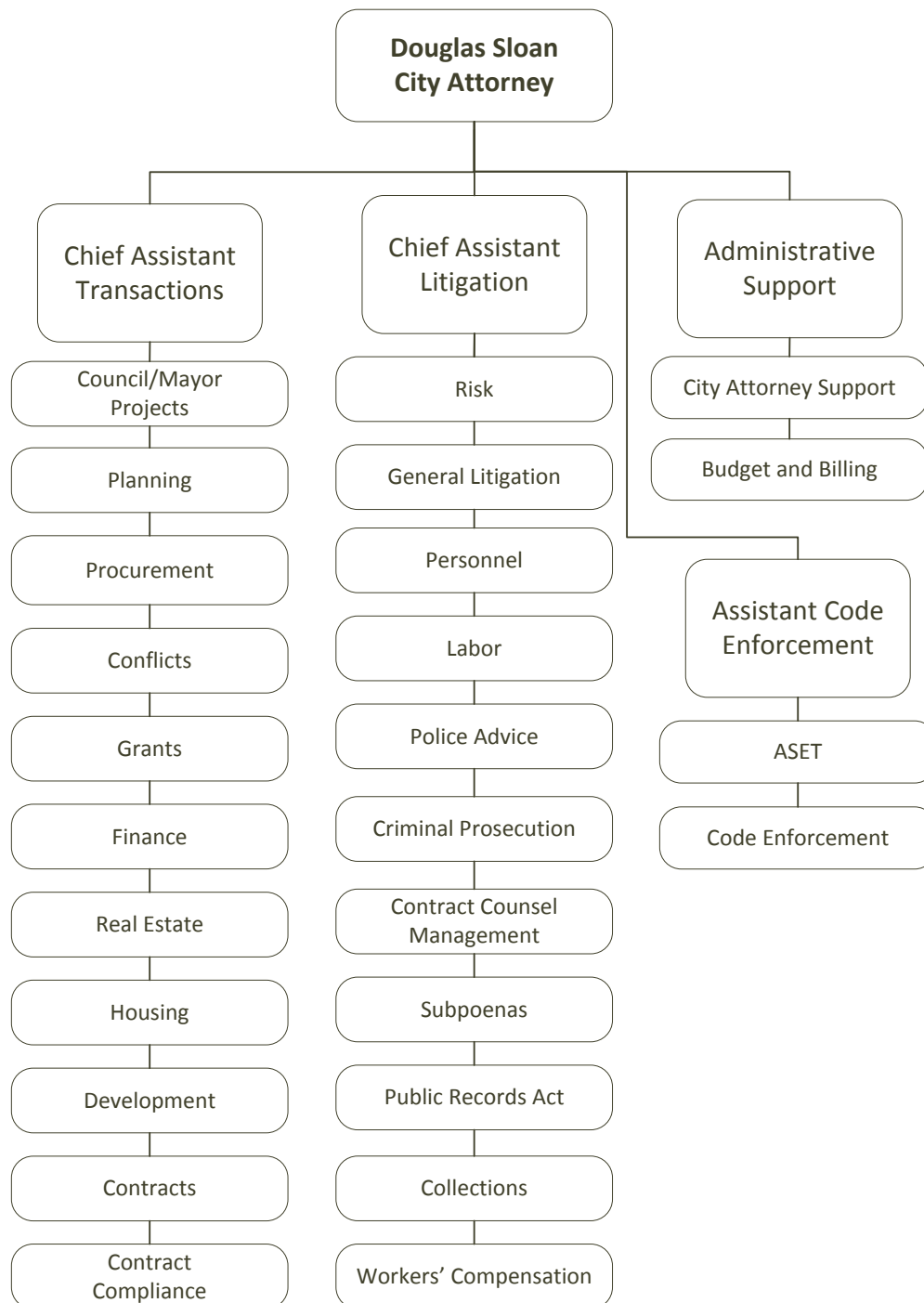
## City Attorney's Office

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The City Attorney's Office serves as legal counsel and advocate for the City and related agencies and non-profits. The Office plays a key role in the City's efforts to provide, expand, and improve services to its residents. The Office is managed by the City Attorney, who is appointed by the City Council and serves at its pleasure.

The Office strives to understand clients' needs and effectively provide services to all City officials and departments. The services range from transactional work on economic development projects, large scale financings, contracts, land use, and personnel, to a full range of litigation, responses to Public Record Act Requests, and code enforcement.

The City Attorney's Office works diligently to deliver quality and timely legal services to its clients. It also strives to offer its employees a challenging and fulfilling environment in which to work and enjoy personal growth. The City Attorney's Office makes every effort to maximize efficiencies, including handling legal matters in-house and managing outside counsel to reduce the overall cost of legal services. All appropriations in the City Attorney's Office are devoted to the delivery of core services in a professional, cost-efficient, and timely manner.



## Service Impacts

### Council Actions

During the FY 2020 Budget Hearings, Council motioned for and approved items which impacted the City Attorney's Office Budget. Following the Budget Hearings, the Mayor exercised his veto powers in a manner which also impacted the City Attorney's Office Budget: The approved Budget Motions and applicable vetoes are as follows:

- Motion #23 added \$164,000 in appropriations for two Paralegals. Mayoral Veto #2 subsequently defunded one of the Paralegals and reduced the appropriations to \$82,000.
- Motion #25 moved the \$50,000 budgeted for an Independent Budget Analyst from a Contingency account to a Non Personnel account. This motion was cost neutral but effects Non Personnel appropriations.
- Motions #16 and #27 moved the functions, authority and resources of the Neighborhood Services Department, as described in the Mayor's FY 2020 Proposed Budget, under the City Attorney. Mayoral Veto #7 later reduced \$250,000 in funding for the City Attorney's Office salaries in the Neighborhood Services Department.

### Revenues

FY 2020 revenue for the City Attorney's Office is budgeted at \$2,638,100 which is \$2,488,100 higher than the FY 2019 Amended revenue of \$150,000. The increased revenue is due to Budget Motions #16 and #27 which brought the functions, authority and resources of the proposed Neighborhood Services Department into the City Attorney's Office. The Neighborhood Services Department budgeted \$2,627,100 in revenue, which will now be recognized by City Attorney's Office. The revenue had previously been collected through the Community Revitalization (Code

Enforcement), Neighborhood Revitalization and Rental Housing Units within the Planning & Development Services Department. The remaining \$11,000 in revenue will be generated through legal services and ad-hoc requests from internal City clients.

### Expenditures

Total FY 2020 appropriations for the City Attorney's Office are \$17,089,200 which is an increase of \$10,708,300 or 167.8 percent compared to the FY 2019 Amended Budget.

Non Personnel appropriations are \$2,180,400 which is an increase of \$1,729,300 compared to the FY2019 Amended Budget. The Non Personnel increase is primarily due to the following:

- \$1,620,000 in Non Personnel appropriations transferred to the City Attorney's Office by Budget Motions #16 and #27. These appropriations were previously reflected in the former Community Revitalization (Code Enforcement), Neighborhood Revitalization, Rental Housing and Planning and Development Service Administration Units.
- \$50,000 for an Independent Budget Analyst moved to Non Personnel appropriations from Contingency appropriations due to Budget Motion # 25.

Interdepartmental Services Charges are \$2,097,200 which is an increase of \$1,509,600 or 256.9 percent over the FY 2019 Amended Budget. The increase is primarily due to the \$1,394,900 in Interdepartmental Service Charge appropriations transferred to the City Attorney's Office as a result of Budget Motions #16 and #27. The remaining \$114,700 increase is primarily due to the following:

## City Attorney's Office

- \$44,600 increase for the Security Assessment Charge which is new for all departments in FY 2020.
- \$9,200 increase for the Central Printing charge new to all departments in FY 2020. This charge was previously part of the City's Cost Allocation Plan and includes the cost of the lease / purchase and per-copy cost of copiers, messenger and mail services.
- \$37,600 increase for the Network Replacement Charge.
- \$42,700 increase for Information Systems Service Charges.
- \$10,000 decrease for the Facility Repair and Replace Project Charges.

## Staffing

Personnel appropriations are \$12,873,500 which is \$7,531,300 higher than the FY 2019 Amended Budget. The increase is primarily due the addition of 80 Full Time Equivalent (FTE) positions added by Budget Motion #27 and 2.00 FTEs added by Budget Motion #23. The appropriation increase also takes into account contractual obligations driven by negotiated MOU agreements.

The 80 FTEs transferred to the City Attorney's Office by Budget Motions #16 and #27 include:

- 22 Community Revitalization Specialists at 1.00 FTE each. 21 of these FTEs are funded and have a total cost of \$1,743,500. The remaining FTE was transferred as a defunded position and does impact FY 2020 appropriations.
- 19 Senior Community Revitalization Specialists at 1.00 FTE each for a total cost of \$1,855,300.
- 14 Community Revitalization Technicians at 1.00 FTE each for a total cost of \$837,000.
- 5 Housing Program Supervisors at 1.00 FTE each for a total cost of \$576,800.
- 5 Senior Administrative Clerks at 1.00 FTE each for a total cost of \$270,500.
- 3 Housing and Neighborhood Revitalization Managers at 1.00 FTE each for a total cost of \$399,600.
- 2 Account Auditor IIs at 1.00 FTE each for a total cost of \$167,000.
- 2 Community Coordinators at 1.00 FTE each for a total cost of \$146,100.
- 2 Laborers at 1.00 FTE each for a total cost of \$111,900.

- 2 Principal Account Clerks at 1.00 FTE each for a total cost of \$129,500.
- 1 Account Technician at 1.00 FTE with a total cost of \$66,300.
- 1 Associate Environmental and Safety Consultant II at 1.00 FTE with a total cost of \$100,600.
- 1 Senior Management Analyst at 1.00 FTE with a total cost of \$101,900.
- 1 Staff Assistant at 1.00 FTE with a total cost of \$62,600.

The 2.00 FTEs added by Budget Motion #23 consisted of two Paralegals at 1.00 FTE each for a total cost of \$164,000. Mayoral veto #2 defunded one of the Paralegal positions and brought the total cost to \$82,000. The actual Personnel cost for the funded Paralegal is \$61,900. The balance of the \$82,000 approved by Motion #23 was placed in Non Personnel appropriations to cover ancillary expenses.

## Defunded Positions

In addition to the defunded Community Revitalization Specialist and defunded Paralegal discussed above, FY 2020 staffing levels included four defunded Senior Law Clerk Positions at 1.00 FTE each. These positions were approved by City Council as part of the 8<sup>th</sup> Amendment to the Position Authorization Resolution and are included in the FY2019 Amended staff levels. As the positions were approved without an identified funding source they did not increase FY2019 appropriations nor do they increase FY 2020 appropriations. The positions may be filled in FY 2020 as available appropriations are identified by the City Attorney's Office.

*Department Staffing Detail*

					<i>Position Summary</i>
<i>Division</i>	<i>FY 2018 Adopted</i>	<i>FY 2019 Adopted</i>	<i>FY 2019 Amended</i>	<i>FY 2020 Changes</i>	<i>FY 2020 Adopted</i>
Legal Proceedings	40.00	39.00	43.00	0.00	43.00
ASET & Code Enforcement	1.84	4.00	4.00	82.00	86.00
<b>Total</b>	<b>41.84</b>	<b>43.00</b>	<b>47.00</b>	<b>82.00</b>	<b>129.00</b>

**Note:**

Code Enforcement positions joined the City Attorney's Office in FY 2020 through Budget Motions #16 and #27, which were previously under the direction of the Planning and Development Services Department. In addition, two Paralegal positions added per motion #23.



*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>	<b>Percent Change</b>
Beginning Balance	0	0	0	0	0.0
<b>Fiscal Year Revenues:</b>					
Taxes	0	10	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	249,000	0.0
Charges for Services	43,709	26,700	150,000	1,980,700	1,220.5
Fines	0	0	0	9,200	0.0
Other Revenue	0	0	0	17,300	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	6,068	9,202	0	381,900	0.0
Transfers	0	0	0	0	0.0
Est. Rev Contingency	0	0	0	0	0.0
<b>Total Fiscal Year Revenues</b>	<b>49,777</b>	<b>35,912</b>	<b>150,000</b>	<b>2,638,100</b>	<b>1,658.7</b>
<b>Funding Facilitated by Department</b>	<b>49,777</b>	<b>35,912</b>	<b>150,000</b>	<b>2,638,100</b>	<b>1,658.7</b>
<b>Memo Item:</b>					
Citywide General Fund Support	4,935,564	5,583,955	6,230,900	14,451,400	131.9
<b>Total Available Funding</b>	<b>4,985,341</b>	<b>5,619,867</b>	<b>6,380,900</b>	<b>17,089,500</b>	<b>167.8</b>
<b>Appropriations</b>					
Personnel Services	4,290,680	4,711,430	5,342,200	12,811,600	139.8
Non Personnel Services	244,675	353,567	451,100	2,180,400	383.4
Interdepartmental Services	449,987	554,870	587,600	2,097,200	256.9
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>4,985,341</b>	<b>5,619,867</b>	<b>6,380,900</b>	<b>17,089,200</b>	<b>167.8</b>

*Department Appropriations by Fund Classification - FY 2020 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	0	0	0	0	0	0
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	249,000	0	0	0	0	249,000
Charges for Services	1,980,700	0	0	0	0	0	1,980,700
Fines	9,200	0	0	0	0	0	9,200
Other Revenue	17,300	0	0	0	0	0	17,300
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	381,900	0	0	0	0	0	381,900
Transfers	0	0	0	0	0	0	0
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>2,389,100</b>	<b>249,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,638,100</b>
<b>Funding Facilitated by Department</b>	<b>2,389,100</b>	<b>249,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,638,100</b>
<b>Memo Item:</b>							
Citywide General Fund Support	14,451,400	0	0	0	0	0	14,451,400
<b>Total Available Funding</b>	<b>16,840,500</b>	<b>249,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,089,500</b>
<b>Appropriations</b>							
Personnel Services	12,684,900	126,700	0	0	0	0	12,811,600
Non Personnel Services	2,075,700	104,700	0	0	0	0	2,180,400
Interdepartmental Services	2,079,900	17,300	0	0	0	0	2,097,200
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>16,840,500</b>	<b>248,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,089,200</b>

*Department Appropriations by Fund Type*

	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>
Operating	4,985,341	5,619,867	6,380,900	17,089,200
Capital	0	0	0	0
Debt Service	0	0	0	0
<b>Total</b>	<b>4,985,341</b>	<b>5,619,867</b>	<b>6,380,900</b>	<b>17,089,200</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.
4. The funding for a Paralegal position, per Budget Motion #23, is budgeted under Account 58200 Council Motions.

### *Department Appropriations by Fund Classification – FY 2020 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
2. The funding for a Paralegal position, per Budget Motion #23, is budgeted under Account 58200 Council Motions.

### *Department Appropriations by Fund Type*

1. Data in the actual columns may not add to the totals due to rounding.

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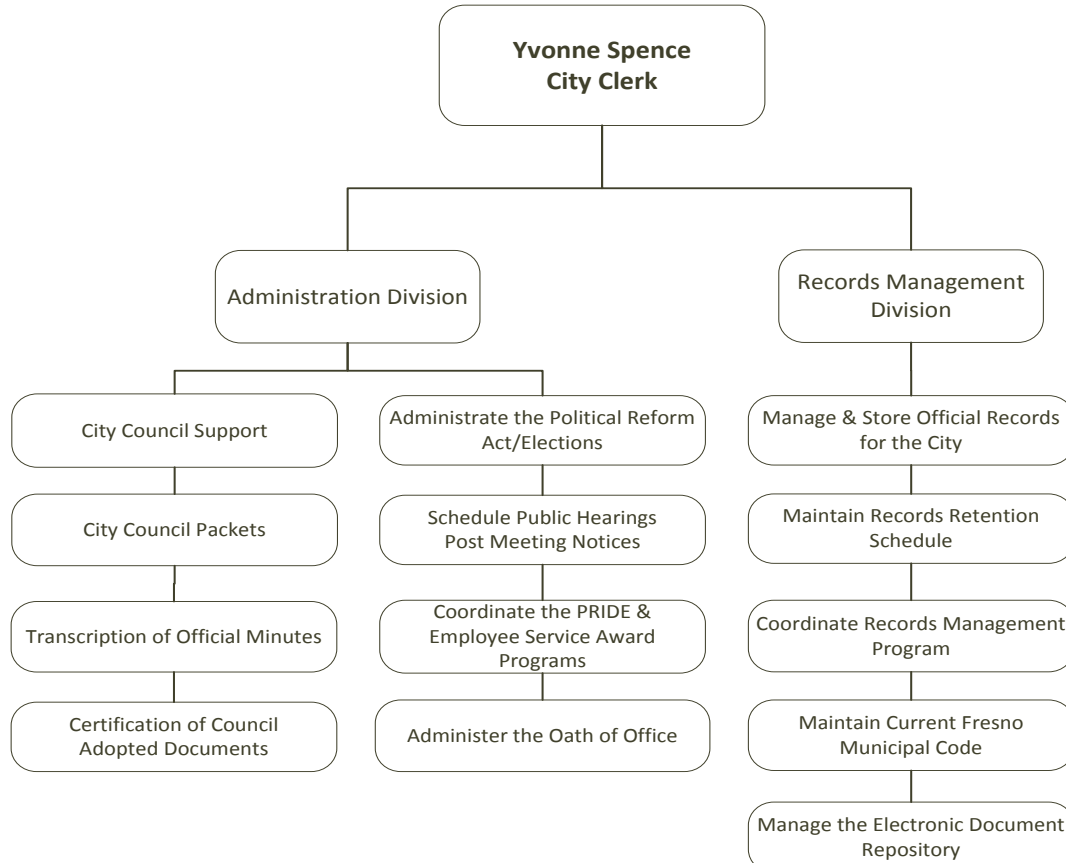
## City Clerk's Office

The City Clerk's Office maintains its commitment of providing a high level of customer service to clients including the City Administration, the City Council, other city departments, and the citizens of Fresno. While the City Clerk's Office performs a variety of functions, the primary function of the Office is to provide support to the City Council by scheduling public hearings, preparing and distributing the City Council Agenda, drafting complete and accurate minutes for Council

approval, conforming ordinances and resolutions, and verifying legal notices have been posted or published.

The City Clerk's Office also maintains a website where citizens can view agendas, agenda items and their backup materials, council meeting videos, board and commission vacancies, and signed ordinances, resolutions, and minutes. The Office is also responsible for the management and preservation of Council approved documents and keeping the Municipal Code up to date.

The City Clerk's Office is responsible for compliance with the Political Reform Act; collaborating with the Candidates and the County Clerk during elections; and complying with the Public Records Act, State law and the Fresno City Charter.



## Service Impacts

### Revenues

The City Clerk's Office is fully funded by the General Fund and does not anticipate generating any revenue in FY 2020.

### Expenditures

FY 2020 appropriations for the City Clerk's Office are \$969,100, which is an increase of 6.5 percent or \$58,900 when compared to the FY 2019 Amended Budget.

Personnel appropriations have increased by \$19,600, which is 4 percent higher than the FY 2019 Amended Budget. The increase is primarily driven by several reclassifications and contractual obligations.

Non Personnel appropriations have decreased by \$27,900 which is 22 percent lower than the FY 2019 Amended Budget. The decrease to Non Personnel appropriations is primarily due to:

- A decrease of \$36,700 for the Granicus Minutes, E-Comment and Boards and Commissions modules. Appropriations for these items were reallocated to Interdepartmental Services in FY 2019 and will remain there in FY 2020.
- An increase of \$7,900 to cover the expense related to codifying the Fresno Municipal Code on a monthly basis, as opposed to only twice a year.

Interdepartmental Charges have increased by \$67,200, which is 22.9 percent higher than the FY 2019 Amended Budget. The increase is primarily due to:

- A new Interdepartmental Charge of \$41,400 which is associated with messenger services including the cost of the lease / purchase and per-copy cost of copiers by Central Services. This charge was previously part of the City's Cost Allocation Plan.
- A new Interdepartmental Charge of \$21,000 for security assessments.

*Staffing**Department Staffing Detail*

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2018 Adopted</i>	<i>FY 2019 Adopted</i>	<i>FY 2019 Amended</i>	<i>FY 2020 Changes</i>	<i>FY 2020 Adopted</i>
City Clerk	1.00	1.00	1.00	0.00	1.00
Staff	5.00	5.00	5.00	0.00	5.00
<b>Total</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>0.00</b>	<b>6.00</b>

*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>	<b>Percent Change</b>
Beginning Balance	0	0	0	0	0.0
<b>Fiscal Year Revenues:</b>					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	0	30	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	0	0	0	0	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	1,536	5,083	0	0	0.0
Transfers	0	0	0	0	0.0
Est. Rev Contingency	0	0	0	0	0.0
<b>Total Fiscal Year Revenues</b>	<b>1,536</b>	<b>5,113</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>Funding Facilitated by Department</b>	<b>1,536</b>	<b>5,113</b>	<b>0</b>	<b>0</b>	<b>0.0</b>
<b>Memo Item:</b>					
Citywide General Fund Support	768,690	788,114	910,200	969,100	6.5
<b>Total Available Funding</b>	<b>770,225</b>	<b>793,227</b>	<b>910,200</b>	<b>969,100</b>	<b>6.5</b>
<b>Appropriations</b>					
Personnel Services	461,645	456,696	489,900	509,500	4.0
Non Personnel Services	92,880	99,929	126,700	98,800	(22.0)
Interdepartmental Services	215,700	236,603	293,600	360,800	22.9
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>770,225</b>	<b>793,227</b>	<b>910,200</b>	<b>969,100</b>	<b>6.5</b>



*Department Appropriations by Fund Classification - FY 2020 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	0	0	0	0	0	0
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Memo Item:</b>							
Citywide General Fund Support	969,100	0	0	0	0	0	969,100
<b>Total Available Funding</b>	<b>969,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>969,100</b>
<b>Appropriations</b>							
Personnel Services	509,500	0	0	0	0	0	509,500
Non Personnel Services	98,800	0	0	0	0	0	98,800
Interdepartmental Services	360,800	0	0	0	0	0	360,800
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>969,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>969,100</b>

*Department Appropriations by Fund Type*

	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>
Operating	770,225	793,227	910,200	969,100
Capital	0	0	0	0
Debt Service	0	0	0	0
<b>Total</b>	<b>770,225</b>	<b>793,227</b>	<b>910,200</b>	<b>969,100</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2020 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *Department Appropriations by Fund Type*

1. Data in the actual columns may not add to the totals due to rounding.

# Convention Center and Stadium Department

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The Fresno Convention Center was opened in October of 1966. Originally, the complex consisted of three separate buildings that sat under one roof line and were separated by 90 foot mall ways. The three venues consisted of the William Saroyan Theatre, the 32,000 square foot Ernest Valdez Exhibit Hall with 12 meeting rooms, and the Selland Arena which seated 6,500.

The complex now spans over five city blocks and boasts four separate facilities. The expansion of Selland Arena in 1981 brought a seating capacity of 11,300. The exhibit hall was renamed Exhibit Hall South in December 1999 upon the completion of the new 77,000 square foot exhibit hall, which encompasses 25 meeting rooms in addition to housing the Center's Administration and Operation divisions.

In January 2004, the City contracted with SMG to operate and market the Fresno Convention Center. SMG is the largest facility operating company in the world and provides unprecedented marketing strength, expertise, and resources to the enterprise.

The Stadium was opened in May of 2002 and has a seating capacity of 10,500. In addition to hosting baseball games, the multi-use facility is also converted to host soccer

games, music concerts and events. The Stadium features 33 luxury suites, a pool and spa, and a kids Fun Zone. It is currently the home to the Fresno Grizzlies Baseball club, a Triple A Minor League Baseball Franchise affiliated with the Pacific Coast League (PCL) of Professional Baseball Clubs.

In December of 2018, the City entered into a new ownership agreement with Fresno Sports and Events, LLC. As a result of the new ownership agreement and in an effort to enhance the experience of stadium guests, several improvements have been completed. These improvements include a Splash Zone, a new left field social gathering area, improvements to the concession areas, remodeling of The Club, improvements to the netting to protect fans, and improvements to the boiler and HVAC.

## Service Impacts

### Fresno Convention & Entertainment Center

Effective January 2014, the City and SMG amended the terms of the original January 1, 2004 contract. As of the publishing of this document, the City is currently in active negotiations for a new contract, therefore, the FY 2020 revenues and appropriations continue to reflect the amended terms of the January 1, 2004 contract.

## Revenues

Fresno Convention & Entertainment Center (FCEC) fiscal year revenues in FY 2020 reflect revenues generated by SMG's operations of the facilities and General Fund transfers in support of the facilities.

Anticipated FCEC revenues generated by SMG are reflected under Miscellaneous Revenue. Although the actual receipts and

associated expenditures generated do not flow through the City's financial system, these figures are required per the terms of the current management agreement with SMG to be included and approved as part of the City's Budget.

Transfers budgeted for the FCEC in FY 2020 equate to a net amount of \$5,994,100. Resources transferred-in fund an operating subsidy, various contractual obligations and debt service payments. Detailed information on transfers can be found in the Supplemental Information section of this document.

### *Expenditures*

The anticipated FCEC operating deficit for FY 2020 is projected to be \$747,200. The shortfall will be covered entirely by the City.

As in prior years, in addition to the FCEC subsidy and City contractual obligations, FY 2020 appropriations also reflect anticipated FCEC expenditures. This is a book entry only and the expenditures, like revenues, do not flow through the City's financial system.

*FCEC Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>	<b>Percent Change</b>
Beginning Balance	173,424	749,573	186,000	50,200	(73.0)
<b>Fiscal Year Revenues:</b>					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	0	108,350	400,000	400,000	0.0
Fines	0	0	0	0	0.0
Other Revenue	7,716	1,362	500	10,700	2,040.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	630,198	0	5,174,900	5,409,800	4.5
Transfers	6,491,943	5,145,972	6,217,000	5,994,100	(3.6)
Est. Rev Contingency	0	0	0	0	0.0
<b>Total Fiscal Year Revenues</b>	<b>7,129,857</b>	<b>5,255,684</b>	<b>11,792,400</b>	<b>11,814,600</b>	<b>0.2</b>
<b>Funding Facilitated by Department</b>	<b>7,303,281</b>	<b>6,005,257</b>	<b>11,978,400</b>	<b>11,864,800</b>	<b>(0.9)</b>
<b>Memo Item:</b>					
Citywide General Fund Support	0	0	0	0	0.0
<b>Total Available Funding</b>	<b>7,303,281</b>	<b>6,005,257</b>	<b>11,978,400</b>	<b>11,864,800</b>	<b>(0.9)</b>
<b>Appropriations</b>					
Personnel Services	5,647	0	0	0	0.0
Non Personnel Services	6,544,041	5,817,923	11,813,600	11,863,900	0.4
Interdepartmental Services	1,841	0	0	0	0.0
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>6,551,529</b>	<b>5,817,923</b>	<b>11,813,600</b>	<b>11,863,900</b>	<b>0.4</b>

# Convention Center and Stadium Department

## FCEC Appropriations by Fund Classification - FY 2020 Only

<i>Resources</i>	<i>General Fund</i>	<i>Special Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Balance	0	0	18,700	31,500	0	0	50,200
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	400,000	0	0	0	0	400,000
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	10,700	0	0	10,700
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	5,409,800	0	0	5,409,800
Transfers	0	(400,000)	(18,700)	6,412,800	0	0	5,994,100
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>(18,700)</b>	<b>11,833,300</b>	<b>0</b>	<b>0</b>	<b>11,814,600</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,864,800</b>	<b>0</b>	<b>0</b>	<b>11,864,800</b>
<b>Memo Item:</b>							
Citywide General Fund Support	0	0	0	0	0	0	0
<b>Total Available Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,864,800</b>	<b>0</b>	<b>0</b>	<b>11,864,800</b>
<b>Appropriations</b>							
Personnel Services	0	0	0	0	0	0	0
Non Personnel Services	0	0	0	11,863,900	0	0	11,863,900
Interdepartmental Services	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,863,900</b>	<b>0</b>	<b>0</b>	<b>11,863,900</b>

## FCEC Appropriations by Fund Type

	<i>FY 2017 Actuals</i>	<i>FY 2018 Actuals</i>	<i>FY 2019 Amended</i>	<i>FY 2020 Adopted</i>
Operating	935,757	1,253,532	6,638,300	6,716,600
Capital	402,763	461,955	17,200	0
Debt Service	5,213,009	4,102,437	5,158,100	5,147,300
<b>Total</b>	<b>6,551,529</b>	<b>5,817,923</b>	<b>11,813,600</b>	<b>11,863,900</b>

## Stadium

In December of 2018, the City entered into a new ownership agreement with Fresno Sports and Events, LLC. As such, FY 2020 revenues and appropriations reflect the terms of the new agreement.

### Revenues

The Stadium's annual revenues in FY 2020 reflect anticipated lease revenue payments and General Fund debt service transfers.

Beginning Balances are budgeted in FY 2020 at \$3,339,400, a decrease of \$2,275,200 or 40.5 percent below the FY2019 Amended Budget of \$5,614,600. This decrease is a reflection of the completion of several capital improvements at the Stadium.

Charges for Services are budgeted at \$300,000. Per the terms of the agreement, both the tenant and the City are required to contribute \$300,000 annually towards Capital Improvements. The City's matching contribution is included in the Transfers line as detailed below.

Transfers are budgeted at \$3,281,400, an increase of \$565,900, or 20.8 percent above the FY 2019 Amended Budget. As previously

indicated, \$300,000 of this increase is the City's required capital improvements contribution. The remaining increase of \$270,000 is for anticipated parking revenue reimbursements to the tenant, generated by Stadium events offset by a small decrease of \$4,100 to the Debt Service transfer. Although parking revenue reimbursements were also part of the previous agreement, the change in budgeting is intended to provide more effective financial tracking.

### Expenditures

Stadium appropriations are budgeted at \$7,322,700, a decrease of \$1,492,400 or 16.9 percent when compared to the FY 2019 Amended budget. The decrease of \$1,492,400 is a reflection of alignment between available resources and appropriations, mainly due to a significant reduction of \$1,741,200 due to capital improvements completed in FY 2019, offset by \$270,000 for the parking revenue reimbursements detailed above. Appropriations include funding for ongoing debt service payments and capital upkeep and repairs on the 17 year old Chukchansi Stadium.

# Convention Center and Stadium Department

## Stadium Revenue and Expenditure - All Funds Combined

<i><b>Funding Source</b></i>	<i><b>FY 2017 Actuals</b></i>	<i><b>FY 2018 Actuals</b></i>	<i><b>FY 2019 Amended</b></i>	<i><b>FY 2020 Adopted</b></i>	<i><b>Percent Change</b></i>
Beginning Balance	2,148,291	2,396,389	5,614,600	3,339,400	(40.5)
<b>Fiscal Year Revenues:</b>					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	0	4,371,163	0	300,000	0.0
Fines	0	0	0	0	0.0
Other Revenue	334,720	245,031	500,000	500,000	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	1,076	0	0	0	0.0
Transfers	2,239,682	3,179,271	2,715,500	3,281,400	20.8
Est. Rev Contingency	0	0	0	0	0.0
<b>Total Fiscal Year Revenues</b>	<b>2,575,477</b>	<b>7,795,465</b>	<b>3,215,500</b>	<b>4,081,400</b>	<b>26.9</b>
<b>Funding Facilitated by Department</b>	<b>4,723,768</b>	<b>10,191,854</b>	<b>8,830,100</b>	<b>7,420,800</b>	<b>(16.0)</b>
<b>Memo Item:</b>					
Citywide General Fund Support	0	0	0	0	0.0
<b>Total Available Funding</b>	<b>4,723,768</b>	<b>10,191,854</b>	<b>8,830,100</b>	<b>7,420,800</b>	<b>(16.0)</b>
<b>Appropriations</b>					
Personnel Services	10,668	14,531	14,200	0	(100.0)
Non Personnel Services	2,314,750	3,077,478	8,796,200	7,322,700	(16.8)
Interdepartmental Services	1,959	9,681	4,700	0	(100.0)
<b>Total Departmental Expenditures</b>	<b>2,327,377</b>	<b>3,101,691</b>	<b>8,815,100</b>	<b>7,322,700</b>	<b>(16.9)</b>



*Stadium Appropriations by Fund Classification - FY 2020 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	0	0	3,339,400	0	0	3,339,400
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	300,000	0	0	300,000
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	500,000	0	0	500,000
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	3,281,400	0	0	3,281,400
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,081,400</b>	<b>0</b>	<b>0</b>	<b>4,081,400</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,420,800</b>	<b>0</b>	<b>0</b>	<b>7,420,800</b>
<b>Memo Item:</b>							
Citywide General Fund Support	0	0	0	0	0	0	0
<b>Total Available Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,420,800</b>	<b>0</b>	<b>0</b>	<b>7,420,800</b>
<b>Appropriations</b>							
Personnel Services	0	0	0	0	0	0	0
Non Personnel Services	0	0	0	7,322,700	0	0	7,322,700
Interdepartmental Services	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,322,700</b>	<b>0</b>	<b>0</b>	<b>7,322,700</b>

*Stadium Appropriations by Fund Type*

	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>
Operating	0	0	32,300	338,700
Capital	88,952	27,938	5,582,300	3,787,100
Debt Service	2,238,426	3,073,752	3,200,500	3,196,900
<b>Total</b>	<b>2,327,377</b>	<b>3,101,691</b>	<b>8,815,100</b>	<b>7,322,700</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2020 only Table*

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *Department Appropriations by Fund Type*

1. Data in the actual columns may not add to the totals due to rounding.

# Finance Department

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The Finance Department works to ensure the City's financial integrity. The Department strives to be a model for good financial management and to assist other city departments in making the City a better place to live and work. The Department is responsible for the fiscal management and oversight of City operations. It accomplishes this duty by assisting with the receipt, collection, disbursement, and monitoring of city funds.

The Finance Department provides services through the following organizational units:

## **Administrative Unit**

The Administrative Unit provides management and strategic planning services to the other units in the Finance Department. It also serves as the conduit between Finance Department staff and the City's administration.

## **Accounting Unit**

The Accounting Unit consists of General Accounting, Accounts Payable, Financial Reporting/Grants Management, and Asset Management functions. This Unit controls the City's financial activities by: 1) making timely and appropriate vendor and contract payments; 2) developing and distributing reports and financial tools to departments to enhance their oversight of expenditures and revenues; and 3) producing numerous financial reports including the Comprehensive Annual

Financial Report (CAFR), the Single Audit, the State Controller's Report, the National Transit Database Report, and the Monthly Financial Report.

## **Treasury Unit**

The Treasury Unit consists of Treasury Management and Debt Administration functions. The Unit records and manages all monies received by the City, invests all funds in the City's custody that are not required for payment of current obligations in a manner that maximizes earnings while minimizing risk. The Unit also issues and manages the City's debt obligations and provides low-cost, debt financing for large-scale capital projects and improvements.

## **Collections Unit**

The Collections Unit performs accounts receivable services on obligations that are owed to the City, including loans that were issued to Fresno's citizens through various housing programs.

## **Payroll Unit**

The Payroll Unit provides payroll services and information to active, retired, and prospective city employees. The Unit also ensures organizational compliance with city, state and federal tax, wage, and hour regulations.

## **Business Tax Unit**

The Business Tax Unit bills, collects, records and reports business tax, transient occupancy tax, permitting, and dog license amounts. The Unit coordinates its dog license efforts with Central California SPCA.

## **Purchasing Unit**

The Purchasing Unit provides procurement services to all city departments for capital projects and operating programs. The Unit also coordinates the City's Disadvantaged Business

## Finance Department

Enterprise (DBE) Program, which monitors and facilitates participation in the City's procurement process by firms that are registered as DBEs.

### Internal Audit Unit

The Internal Audit Unit performs a variety of internal audit examinations and risk assessments on departmental compliance with city financial policies, processes and practices.

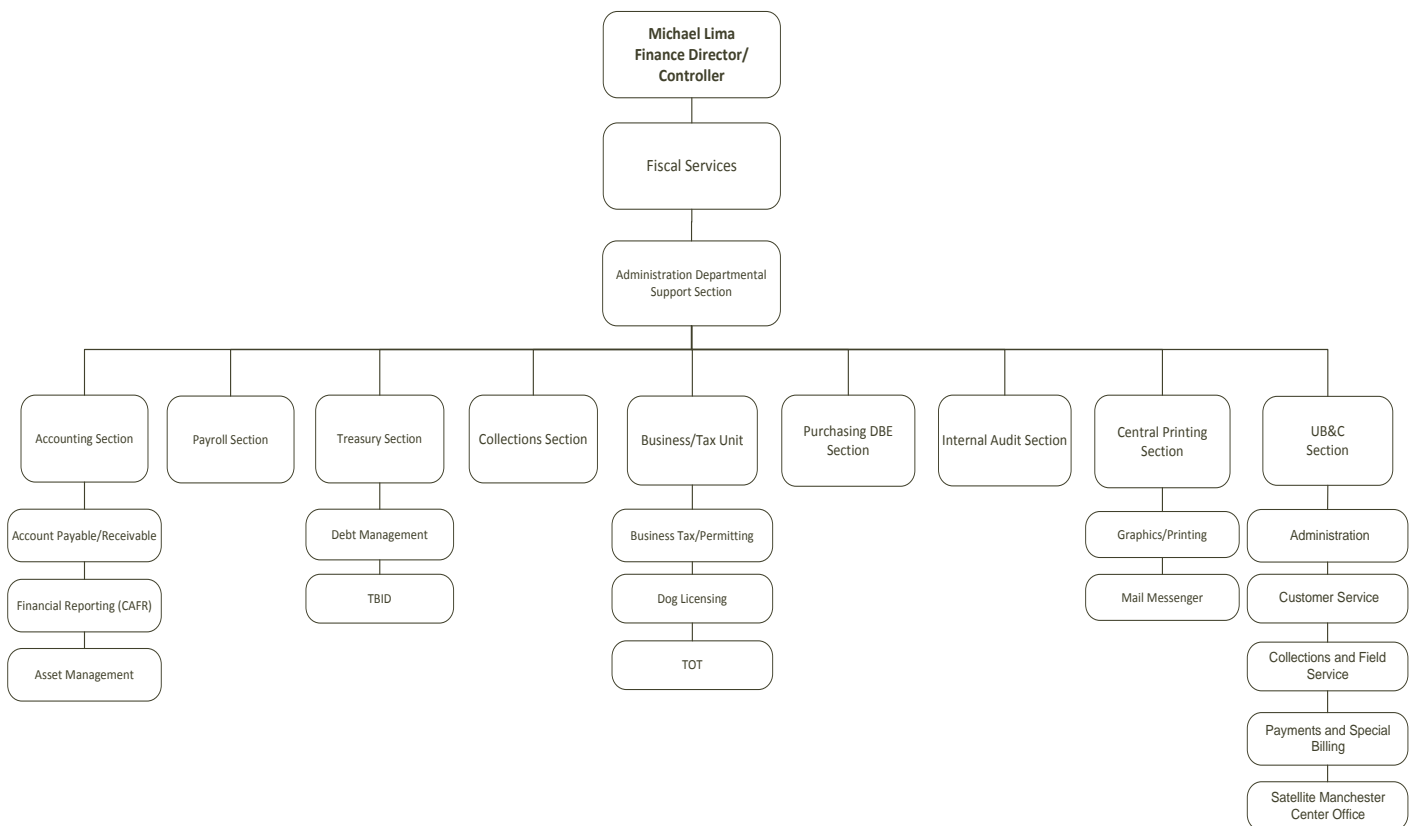
### Graphic Reproduction Unit

The Graphic Reproduction Unit provides a wide range of support services including copying, printing, graphic design, as well as mail and messenger services.

### Utility Billing & Collection Unit

The Utility Billing & Collection Division (UB&C) is responsible for the billing and collection of the City of Fresno's utilities fees and

charges. UB&C collects fees for Water, Sewer and Sanitation / Solid Waste. The Division has over 140,000 customers and approximately \$300 million of annual billings. UB&C receives more than 170,000 customer calls and processes roughly 170,000 counter transactions annually. UB&C can, in some cases, be the only contact the general public ever has with the City of Fresno. Presently, there are five sections within UB&C – Administration, Customer Service, Collections and Field Service, Payments and Special Billings, and the Satellite Manchester Center Office. Each section performs numerous functions; however, there are two functions that most directly affect the residents of Fresno and those are counter service and telephone customer inquiries. Customer service for the utility is UB&C's primary role.



## Organizational Changes

During the FY 2020 Interdepartmental Service Fund (ISF) budget process, the Finance Department requested a structural change to move the Graphic Reproduction Unit back to an ISF. This funding change will allow for a more effective financial tracking between provider and department customers. There is no impact to the General Fund as these services were previously accounted for in the citywide Cost Allocation Plan. The FY 2020 Adopted Budget reflects this move.

As part of the FY 2020 Budget, the Utility Billing & Collection Unit (UB&C) and corresponding Sections will be relocated from the Department of Public Utilities to the Finance Department.

## Service Impacts

### Revenues

Revenues for the Finance Department in FY 2020 total \$11,153,300 or \$9,677,900 more than the FY 2019 Amended Budget of \$1,475,400. Significant changes to revenues in FY 2020 include:

- An \$8,815,600 increase in revenues is due to the relocation of UB&C Unit to the Finance Department.
- A \$960,000 increase in charges for Messenger Mail/Copier Services corresponds to a funding conversion for the Graphic Reproduction Unit. These services were previously accounted for in the citywide Cost Allocation Plan.
- A \$70,600 decrease in Variable Reimbursements. This net decrease is comprised of a \$100,000 reduction in projected capital projects revenue anticipated by Purchasing; offset by a \$29,400 increase in revenues received for

services of the Disadvantaged Business Enterprise Unit.

- A \$2,200 decrease in Bond Application Fees to align revenue levels with actual revenues received over the past three years.

### Expenditures

Appropriations related to Personnel Services in FY 2020 are budgeted at \$9,563,400 and reflect an increase of \$4,848,900 over the FY 2019 Amended Budget. This increase includes \$4,541,700, due to the relocation of UB&C Unit staff to the Finance Department. Personnel Services appropriations include Memorandum of Understanding provisions, as well as the renewal of temporary staff salaries in UB&C. Please see staffing section for further information.

### Non-Personnel Services

Appropriations related to Non-Personnel Services in FY 2020 are budgeted at \$3,748,700 and reflect an increase of \$2,351,800. The relocation of UB&C Unit to the Finance Department increased appropriations by \$2,307,800. During the FY 2020 Interdepartmental Service Fund (ISF) budget process, Finance received approval of \$5,400 for a business card slitter for the Graphic Reproduction Unit.

### Interdepartmental Charges

The Department's Interdepartmental Services' budget totals \$3,447,900 or \$2,170,800 more than the FY 2019 Amended Budget and \$1,873,200 of this increase is due to the relocation of UB&C Unit to the Finance Department. During the FY 2020 Interdepartmental Service Fund (ISF) budget process, UB&C received approval of \$21,600 for the replacement of 18 computers that are at the end of their useful lives.

## Finance Department

Overall, FY 2020 ISF charges increased by \$390,100. These interdepartmental charge appropriations include Information Systems service and equipment charges, charges for

messenger/mail/copier services, network replacement charge, and the security assessment charge.

*Staffing*

Staffing changes for the Finance Department in FY 2020 include the relocation of the UB&C Unit from the Department of Utilities.

In FY2020, the UB&C Unit has included \$139,000 for the renewal of five temporary Customer Service Clerks to maintain UB&C's high volume of customer calls at the same funding level as FY 2019.

*Department Staffing Detail*

<i>Division</i>	<i>Position Summary</i>				
	<i>FY 2018 Adopted</i>	<i>FY 2019 Adopted</i>	<i>FY 2019 Amended</i>	<i>FY 2020 Changes</i>	<i>FY 2020 Adopted</i>
Accounting Division	52.75	53.00	53.00	0.00	53.00
Graphic Reprod. Serv Division	2.00	2.00	2.00	0.00	2.00
Utility Billing & Collection	0.00	0.00	0.00	63.00	63.00
<b>Total</b>	<b>54.75</b>	<b>55.00</b>	<b>55.00</b>	<b>63.00</b>	<b>118.00</b>

**Note:**

An increase of 63.0 FTE in Utilities Billing and Collection is the result of the transfer in from DPU to Finance.

*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>	<b>Percent Change</b>
Beginning Balance	12,206,594	12,436,764	0	2,211,900	0.0
<b>Fiscal Year Revenues:</b>					
Taxes	0	18	0	0	0.0
Licenses & Permits	0	1,944	0	0	0.0
Intergovernmental Revenue	319	0	0	0	0.0
Charges for Services	502,411	544,185	555,900	483,100	(13.1)
Fines	0	0	0	2,411,600	0.0
Other Revenue	232,361	370,520	400	280,200	69,950.0
Interdepartmental Charges for Services	828,868	867,363	861,100	5,707,200	562.8
Misc. Revenue	68,204	81,250	58,000	59,300	2.2
Transfers	0	138,744	0	0	0.0
Est. Rev Contingency	0	0	0	0	0.0
<b>Total Fiscal Year Revenues</b>	<b>1,632,163</b>	<b>2,004,023</b>	<b>1,475,400</b>	<b>8,941,400</b>	<b>506.0</b>
<b>Funding Facilitated by Department</b>	<b>13,838,757</b>	<b>14,440,787</b>	<b>1,475,400</b>	<b>11,153,300</b>	<b>656.0</b>
<b>Memo Item:</b>					
Citywide General Fund Support	6,058,245	5,298,386	5,913,100	5,726,300	(3.2)
<b>Total Available Funding</b>	<b>19,897,002</b>	<b>19,739,174</b>	<b>7,388,500</b>	<b>16,879,600</b>	<b>128.5</b>
<b>Appropriations</b>					
Personnel Services	4,881,972	4,287,054	4,714,500	9,563,400	102.9
Non Personnel Services	1,540,731	1,324,751	1,396,900	3,748,700	168.4
Interdepartmental Services	1,036,244	1,183,216	1,277,100	3,447,900	170.0
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>7,458,947</b>	<b>6,795,021</b>	<b>7,388,500</b>	<b>16,760,000</b>	<b>126.8</b>



*Department Appropriations by Fund Classification - FY 2020 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	0	0	0	2,211,900	0	2,211,900
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	483,100	0	0	0	0	0	483,100
Fines	0	0	0	0	2,411,600	0	2,411,600
Other Revenue	0	0	0	0	280,200	0	280,200
Interdepartmental Charges for Services	839,300	0	0	0	4,867,900	0	5,707,200
Misc. Revenue	55,300	0	0	0	4,000	0	59,300
Transfers	0	0	0	0	0	0	0
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>1,377,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,563,700</b>	<b>0</b>	<b>8,941,400</b>
<b>Funding Facilitated by Department</b>	<b>1,377,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,775,600</b>	<b>0</b>	<b>11,153,300</b>
<b>Memo Item:</b>							
Citywide General Fund Support	5,726,300	0	0	0	0	0	5,726,300
<b>Total Available Funding</b>	<b>7,104,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,775,600</b>	<b>0</b>	<b>16,879,600</b>
<b>Appropriations</b>							
Personnel Services	4,861,700	0	0	0	4,701,700	0	9,563,400
Non Personnel Services	925,000	0	0	0	2,823,700	0	3,748,700
Interdepartmental Services	1,317,300	0	0	0	2,130,600	0	3,447,900
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>7,104,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,656,000</b>	<b>0</b>	<b>16,760,000</b>

*Department Appropriations by Fund Type*

	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>
Operating	7,458,947	6,795,021	7,388,500	16,760,000
Capital	0	0	0	0
Debt Service	0	0	0	0
<b>Total</b>	<b>7,458,947</b>	<b>6,795,021</b>	<b>7,388,500</b>	<b>16,760,000</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the Finance Department.
3. Data in the actual columns may not add to the totals due to rounding.
4. Data in the columns prior to FY 2020 exclude UB&C results and are reported under the Department of Public Utilities.

### *Department Appropriations by Fund Classification – FY 2020 only Table*

1. The Citywide General Fund Support line item reflects General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
2. Data in the columns prior to FY 2020 exclude UB&C results and are reported under the Department of Public Utilities.

### *Department Appropriations by Fund Type*

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# Fire Department

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Established in 1877, 2020 marks the Fresno Fire Department's 143rd year of service, while serving the community with great pride and distinction. The Department's mission, core values, and vision are reflective of the desire to create a culture of excellence in fire/emergency medical service delivery. The Department strives to be an innovative and progressive organization in order to meet the changing demands of the City of Fresno's 525,000 residents spread out over 115.2 square miles.

The Department has been bold in its commitment to invest in training and improving firefighter safety by implementing the vast majority of the recommendations resulting from the Serious Accident Response Team (SART) Report following the March 29, 2015 Cortland Incident.

Additionally, the Department is under contract to provide services for the Fig Garden Fire Protection District (FGFPD) and entered into an automatic aid agreement with the North Central Fire Protection District (NCFPD) to provide services to district residents in the northwest corridor of the City. These two contracts provide an enhanced level of service for both the residents of the districts and the City.

## **Operations and Support Services Division**

The Department provides emergency response through its Operations and Support Services

Division. Eighty (80) firefighters will be on-duty each day within the City and the FGFPD, effective July 1, 2019.

The Support Services Division provides services that support the effectiveness of all other divisions including facilities maintenance for 21 fire stations, as well as equipment and supplies management.

In 2018, the Department responded to over 45,049 calls for service from a total of 24 fire stations located throughout the City's contract areas and Fresno Yosemite International Airport. Each station is staffed with a 3 or 4 person engine or truck company and provides all risk emergency response services including fire suppression, emergency medical care, urban search and rescue, hazardous material response, and hydrant flow maintenance.

## **Prevention and Support Services Division**

Risk mitigation and compliance services are administered through the Prevention and Technical Services Division. This Division provides all-risk mitigation services, including inspection services, plan reviews, issuance of permits/licenses to all facilities where the public may be present, and provides fire safety education. In 2018, staff completed over 11,510 inspections (5,703 fire inspections, 3,718 plan reviews, and 2,089 sprinkler inspections).

The Geographical Information Systems Unit provides data analysis and statistical review in line with the Department's objectives.

## **Training and Special Operations Division**

The Training and Special Operations Division provides mandated training and compliance tracking for all employees to ensure conformance to regulatory requirements and maintaining employee safety and wellness. Additionally, Special Operations and

## Fire Department

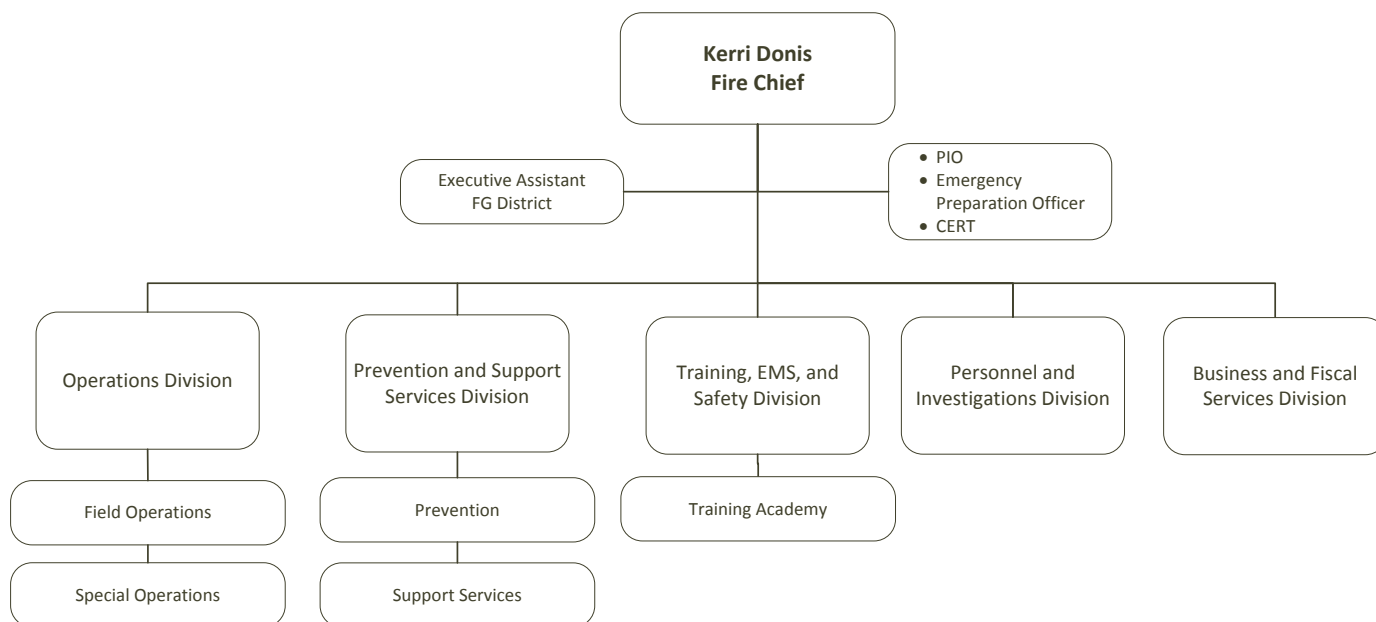
management of entry-level drill schools for new recruit firefighters are under the purview of the Training Division.

### **The Business and Fiscal Services Division and the Personnel & Investigations Division**

The Business and Fiscal Services Division and the Personnel and Investigations Division provide essential core services to support all areas of the Department so that front-line personnel may provide responsive and expert service to the public.

The Investigations Unit investigates incidents for the purposes of preventing future emergencies through criminal prosecution or administrative recourse. In 2018, the Unit conducted 537 investigations resulting in 44 arrests.

Each unit of the organization is essential to helping the Department realize one of its primary goals of establishing a safe living environment resulting in a high quality of life.



## Service Impacts

### Council Actions

Per approved Council Motion #6, the FY 2020 Budget funded a Fire Inspector for six months at a cost of \$42,500. Subsequent to Council approval, Mayor Veto #1 eliminated funding for the Fire Inspector position.

### Revenues

In FY 2020, the Department's revenues are budgeted at \$10,684,000 a 28.4 percent decrease, or \$4,229,600, from the FY 2019 Amended Budget. The decrease in revenues can be attributed to decreases in three revenues streams as described below:

### General Fund

General Fund revenues are increasing by \$582,500 primarily due to:

- \$1,003,400 increase is due to the North Central Fire Protection District Auto Aide Agreement, which will take effect July 1, 2020. The agreement will provide automatic Fire Services to North Central Fire Protection District Area in the North Central Metro Area.
- \$230,000 increase is due to the budgeting of the Emergency Medical Technician Contract (\$180,000), presence at Fresno State Football Home games (\$10,000), and cost recovery from various incidences (\$40,000). These contracts were previously approved, but will be included in the FY 2020 budget for the first time.
- \$70,000 increase is anticipated from the Fig Garden Fire Protection District Contract.
- \$165,300 is the cumulative increase in various Fire Department accounts.
- \$486,200 decrease in Federal Grant revenues due to the completion of the SAFER 15 Grant.

- \$400,000 is budgeted as a transfer out to pay for the deficit in the North Central Fire Service Contract Fund (NCFSCF).

### Fire Station #18 Construction

The FY 2020 Budget re-budgets \$3.5 million to partially pay for the construction of the urgently needed Fire Station 18. In FY 2019, the Council approved the budgeting of these appropriations in the General Fund, however, FY 2020 revenues and appropriations were transferred to the Fire Station #18 Construction Fund to account for the construction costs. The total cost of the station is estimated at \$7.0 million and the remaining \$3.5 million will be identified at a future date.

### North Central Fire Service Contract (NCFSC)

The NCFSC will be terminated on June 30, 2019. No revenues are budgeted for this contract in FY 2020 and the remaining \$1,852,800 deficit will be paid off at a rate of \$400,000 per year over the next five years. Below are significant impacts to the FY 2020 budget:

- \$7,200,000 decrease in contract revenues.
- \$400,000 increase in transfer revenue to pay for the deficit the NCFSCF.

The fund's FY 2020 ending balance reflects a deficit of \$1,452,800.

### Expenditures

#### Non-Personnel Changes

The Department's Non-Personnel Budget totals \$11,578,900, which is a decrease of \$757,600 from the FY 2019 Amended Budget. Included in the Department's Non-Personnel budget:

- \$11,000 for one draft Commander Nozzle Test Equipment with 25 lubrication kits, which will ensure that maintenance is

## Fire Department

performed in accordance with National Fire Protection Association Standards.

- \$155,400 for a Pacific Gas and Electric rate increase of \$18,100 and \$137,300 to align the budget with actual utility usage.
- \$94,700 to pay for the Department's FY 2020 lease obligations.
- \$15,500 to pay for the operations and maintenance of a new apparatus.
- \$156,000 for the fourth year of the Personnel Protective Equipment Replacement Program.
- \$25,000 for Water Team equipment.

### Apparatus Replacement

For FY 2020 the Department has updated its 8 year apparatus replacement cycle to reflect the size of its current fleet. As such, the Department will be in year one of the updated eight-year Apparatus Replacement Program. As part of the Replacement Program, the Department will place an order to lease purchase two (2) engines, one (1) fire truck, one (1) squad vehicle, and ten (10) light vehicles. Based on the anticipated lease schedule, lease payments for light duty and squad vehicle will be initiated in FY 2020 with half a lease payment due at a cost of \$64,400 and a full lease payment will be due in FY 2021 costing \$128,900. Half a lease payment for the two fire engines and fire truck will be due in FY 2021 at costing \$183,200 and a full lease payment will be due in FY 2022 costing \$366,400. Lease payments have been accounted for in the General Fund Five-Year Forecast.

The above were offset by the deletion of the following one-time FY 2019 expenses:

- \$162,500 for equipment and ancillary costs for a drill school.
- \$360,000 for the acquisition of land for future Fire Station 10.
- \$202,700 for departmental equipment needs.

- \$274,000 for Fire Station 9 remodel.

### Interdepartmental Services Charges

The Department's Interdepartmental Services' (ID) Budget totals \$5,038,600, which is a \$2,792,000 increase from the FY 2019 Amended Budget. The following are significant items impacting the ID Budget:

- \$95,300 increase in Network Replacement Charges.
- \$120,700 decrease in Charges for Telephone Services, which is partly based on the department's actual usage.
- \$166,500 decrease is related to the cancellation of the NCFSC.

### Public Safety Fleet Division – Conversion to Internal Service Fund

The FY 2020 Budget converts the funding for the Public Safety Fleet Division from General Fund to Internal Service Fund. Previously, the General Fund paid for these services directly under the Public Safety Fleet Unit (FAX). In FY 2020 the Fire Department will be ID billed for Public Safety Fleet Service charges. While there is no additional impact to the General Fund, the change in accounting resulted in a \$2,827,300 ID charge increase to the Department. Below is the charge increase by account:

- \$2,750,400 increase to the Fleet Service Charge;
  - \$11,000 is included in this amount for the acquisition of Nozzle Test Bench.
- \$76,900 increase to Fleet Pool Vehicle Rental.

### Staffing

The Fire Department's Personnel Budget totals \$57,870,500, which is a \$659,600 decrease from the FY 2019 Amended Budget. The decrease primarily corresponds to the cancellation of the NCFSC. The resulting decrease was partly offset by the augmentation of services in the Metro Area, which is paid for by the General Fund, and the effects of contractual obligations.

### North Central Fire Service Contract

As of July 1, 2019, the City of Fresno and the North Central Fire Protection District (NCFPD) will terminate the NCFSC. The FY 2019 contract included appropriations of \$7,159,200, which funded 46.0 FTEs sworn safety, 3.0 FTEs civilian positions and all ancillary costs. As a result of the termination of the contract, in FY 2020 the City will no longer provide fire service to the NCFPD and the district will no longer provide funding for the positions. To mitigate the impact of the contract termination the following adjustments have been included in the FY 2020 Budget and \$2.5 million in net costs transitioned to the General Fund:

- 32.0 FTE vacant sworn safety positions that previously provided service to North Central were deleted decreasing costs by \$4,119,800.
- 3.0 FTE Civilian positions costing \$230,100 will be funded by the General Fund and will serve the Fresno Metro Area;
  - Senior Administrative Clerk
  - Principal Account Clerk
  - Sr. Fire Prevention Inspector
- 3.0 FTE Battalion Chief positions costing \$542,200 will be transitioned to the General Fund and will serve the Fresno Metro Area.
- 1.0 FTE Fire Captain assigned to Training and costing \$143,400 will be transitioned to the General Fund. The position will serve the Fresno Metro Area.

- 1.0 FTE Firefighter Specialist assigned to Investigations and costing \$130,000 will be transitioned to the General Fund. The position will serve the Fresno Metro Area.
- \$894,000 in the following Personnel and ID Charge expenses were moved to the General Fund:
  - \$523,800 Workers' Compensation
  - \$151,400 Premium Pay
  - \$52,300 Employee Leave Payoff
  - \$166,500 Other Interdepartmental Expenses

### Engine Company

9.0 FTEs: 3 Firefighters, 3 Firefighter Specialists, 3 Fire Captains; costing \$1,172,800 will be transitioned from the NCFSC to the General Fund. These positions will be used to form an engine company in the Fresno Metro Area increasing the minimum daily staffing to 80 in the Metro Area. The engine company will also require shift replacement in the amount of \$241,100 and operations and maintenance costs of \$15,500 for total cost of \$1,429,400.

### Water Team

The FY 2020 Budget includes the conversion of 3.0 FTE Firefighter to 3.0 Firefighter Specialist to form a Water Team in FY 2020 costing \$109,400. Below is the summary of the costs:

- \$37,100 for the cost of the conversions.
- \$8,300 for Shift Replacement costs.
- \$39,000 for Premium Pay.
- \$25,000 for equipment.

### North Central Fire Protection District Auto Aide Agreement

In FY 2019, the City entered into an Automatic (Auto) Aid Agreement with the NCFPD that will go into effect on July 1, 2019. The agreement will require the FFD to provide Fire services to NCFPD Metro Area for \$1,003,700. These revenues will partially offset the \$3.5 million cost of the services that will transition from the

## Fire Department

NCFSC to the General Fund. The net cost of the transition will be \$2.5 million in FY 2020.

### Shift Replacement

\$720,200 decrease in Shift Replacement is the result of the following:

- \$1,230,200 was used to fund 11 positions in the General Fund that were defunded by Council Motion 20 in the FY 2019 Budget. These funded positions are necessary as staff previously funded by the NCFSC are transitioned into positions funded by the General Fund.
- \$260,500 increase is the result of MOU impacts on the cost of shift replacements.
- \$241,100 increase for new Engine Company.
- \$8,400 increase for new Water Team.

### Overtime

\$337,400 decrease in Overtime is the result of the following:

- \$45,800 increase is the result of MOU impact on the cost of overtime shifts.
- \$383,200 decrease is due to a one-time expense related to an FY 2019 drill school.

### Workers' Compensation

Workers' Compensation appropriations are increasing by \$924,800 in the General Fund. The General Fund increase can be attributed to the cancellation of the NCFSC (\$523,800) and increased claims activity (\$401,000). The rate increase is necessary to cover future service payments.

### Department Staffing Detail

Position Summary					
	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020
	Adopted	Adopted	Amended	Changes	Adopted
Sworn Positions	317.36	334.00	334.00	(32.00)	302.00
Civilian Positions	47.75	42.50	42.50	1.00	43.50
Total	365.11	376.50	376.50	(31.00)	345.50

#### Note:

The FY 2020 position changes are due to the following:

<b>Sworn:</b>	(9.00)	FY 2020 Firefighter positions deleted due to the termination of the North Central Fire Protection District Contract
	(13.00)	FY 2020 Firefighter Specialist positions deleted due to the termination of the North Central Fire Protection District Contract
	(10.00)	FY 2020 Firefighter Captain positions deleted due to the termination of the North Central Fire Protection District Contract
	<b>(32.00)</b>	<b>Subtotal Sworn Position Change</b>

The FY 2020 position changes are due to the following:

<b>Civilian:</b>	(0.50)	FY 2019 one authorized new Fire Prevention Inspector II position @ 0.5 FTE
	1.00	FY 2019 authorized Fire Prevention Inspector II position @1.0 FTE in FY 2020
	0.50	FY 2020 one authorized Fire Inspector II @.5 FTE
	<b>1.00</b>	<b>Subtotal Civilian Position Change</b>
	<b>(31.00)</b>	<b>Total FY 2020 Changes</b>



*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>	<b>Percent Change</b>
Beginning Balance	604,372	(1,278,845)	139,000	(1,580,300)	(1,236.9)
<b>Fiscal Year Revenues:</b>					
Taxes	10	30	0	0	0.0
Licenses & Permits	629,596	353,468	350,000	248,000	(29.1)
Intergovernmental Revenue	2,720,804	4,216,312	1,598,200	1,302,600	(18.5)
Charges for Services	10,033,740	10,971,958	11,505,100	5,827,900	(49.3)
Fines	21,124	37,461	30,000	41,600	38.7
Other Revenue	(15,139)	(23,828)	(16,800)	1,300	(107.7)
Interdepartmental Charges for Services	0	3,850	0	0	0.0
Misc. Revenue	2,348,615	258,342	141,000	160,500	13.8
Transfers	3,260,369	1,949,137	1,167,100	4,682,400	301.2
Est. Rev Contingency	0	0	0	0	0.0
<b>Total Fiscal Year Revenues</b>	<b>18,999,119</b>	<b>17,766,731</b>	<b>14,774,600</b>	<b>12,264,300</b>	<b>(17.0)</b>
<b>Funding Facilitated by Department</b>	<b>19,603,491</b>	<b>16,487,886</b>	<b>14,913,600</b>	<b>10,684,000</b>	<b>(28.4)</b>
<b>Memo Item:</b>					
Citywide General Fund Support	53,029,059	52,534,705	58,078,300	62,914,400	8.3
<b>Total Available Funding</b>	<b>72,632,551</b>	<b>69,022,591</b>	<b>72,991,900</b>	<b>73,598,400</b>	<b>0.8</b>
<b>Appropriations</b>					
Personnel Services	57,334,599	58,609,942	58,530,100	57,870,500	(1.1)
Non Personnel Services	10,259,352	9,688,406	12,336,500	11,578,900	(6.1)
Interdepartmental Services	1,972,416	1,865,729	2,246,600	5,038,600	124.3
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>69,566,367</b>	<b>70,164,076</b>	<b>73,113,200</b>	<b>74,488,000</b>	<b>1.9</b>

# Fire Department

## Department Appropriations by Fund Classification - FY 2020 Only

<i>Resources</i>	<i>General Fund</i>	<i>Special Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Balance	0	(1,866,700)	286,400	0	0	0	(1,580,300)
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	248,000	0	0	0	0	0	248,000
Intergovernmental Revenue	1,200,000	102,600	0	0	0	0	1,302,600
Charges for Services	4,190,000	1,637,900	0	0	0	0	5,827,900
Fines	41,600	0	0	0	0	0	41,600
Other Revenue	0	0	1,300	0	0	0	1,300
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	160,500	0	0	0	0	0	160,500
Transfers	(400,000)	400,000	3,500,000	0	0	1,182,400	4,682,400
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>5,440,100</b>	<b>2,140,500</b>	<b>3,501,300</b>	<b>0</b>	<b>0</b>	<b>1,182,400</b>	<b>12,264,300</b>
<b>Funding Facilitated by Department</b>	<b>5,440,100</b>	<b>273,800</b>	<b>3,787,700</b>	<b>0</b>	<b>0</b>	<b>1,182,400</b>	<b>10,684,000</b>
<b>Memo Item:</b>							
Citywide General Fund Support	62,914,400	0	0	0	0	0	62,914,400
<b>Total Available Funding</b>	<b>68,354,500</b>	<b>273,800</b>	<b>3,787,700</b>	<b>0</b>	<b>0</b>	<b>1,182,400</b>	<b>73,598,400</b>
<b>Appropriations</b>							
Personnel Services	56,594,000	1,276,500	0	0	0	0	57,870,500
Non Personnel Services	6,759,900	136,600	3,500,000	0	0	1,182,400	11,578,900
Interdepartmental Services	5,000,600	38,000	0	0	0	0	5,038,600
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>68,354,500</b>	<b>1,451,100</b>	<b>3,500,000</b>	<b>0</b>	<b>0</b>	<b>1,182,400</b>	<b>74,488,000</b>

## Department Appropriations by Fund Type

	<i>FY 2017 Actuals</i>	<i>FY 2018 Actuals</i>	<i>FY 2019 Amended</i>	<i>FY 2020 Adopted</i>
Operating	66,878,524	69,260,987	67,754,500	69,805,600
Capital	1,228,543	527,693	4,175,300	3,500,000
Debt Service	1,459,300	375,396	1,183,400	1,182,400
<b>Total</b>	<b>69,566,367</b>	<b>70,164,076</b>	<b>73,113,200</b>	<b>74,488,000</b>

**Notes***Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
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*Department Appropriations by Fund Type*

1. Data in the actual columns may not add to the totals due to rounding.

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# General City Purpose Department

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The General City Purpose Department (GCP) is comprised of the Retirement Office, Fresno Revitalization Corporation Division, Intergovernmental Relations Division as well as the citywide Resources and Appropriations Division.

## **Retirement Office**

This Division houses city related personnel and interdepartmental costs of the City of Fresno Retirement Office.

The Retirement Office provides Retirement System members and the City with flexible, cost-effective, participant-oriented benefits through prudent investment management and superior member services.

The Board and staff are committed to carry out their mission through a competent, professional, impartial, and open decision-making process. The Retirement Division strives to:

- Create an environment in which Board Members can maximize their performance as trustees.
- Improve the level of benefits and delivery of services provided to members and employees.
- Improve communication with members and employer.

- Attract, develop and retain competent and professional staff.
- Achieve and maintain top quartile investment performance as measured by the Public Fund universe.

## **Fresno Revitalization Corporation Division (FRC)**

As a result of the Supreme Court ruling upholding Assembly Bill X1-26, redevelopment elimination bill, the Fresno Redevelopment Agency was dissolved effective February 1, 2012. On January 26, 2012, the City of Fresno became the Successor Agency to the Fresno Redevelopment Agency and became responsible for winding up the agency's obligations and the disposition of assets. Also on January 26, 2012, the City of Fresno entered into a Memorandum of Understanding with the Fresno Revitalization Corporation, a non-profit public benefit corporation, to act as its agent in performing the necessary actions for the dissolution and wind down of the affairs of the Fresno Redevelopment Agency. This Division houses costs associated with city personnel who worked for the agency.

## **Intergovernmental Relations Division**

This Division contains expense items which are of a citywide and/or interdepartmental nature. Some of the items budgeted in this Division include: citywide legal fees, citywide membership and dues, funding for Deferred Compensation Administration, elections costs, citywide travel, professional and lobby contracts.

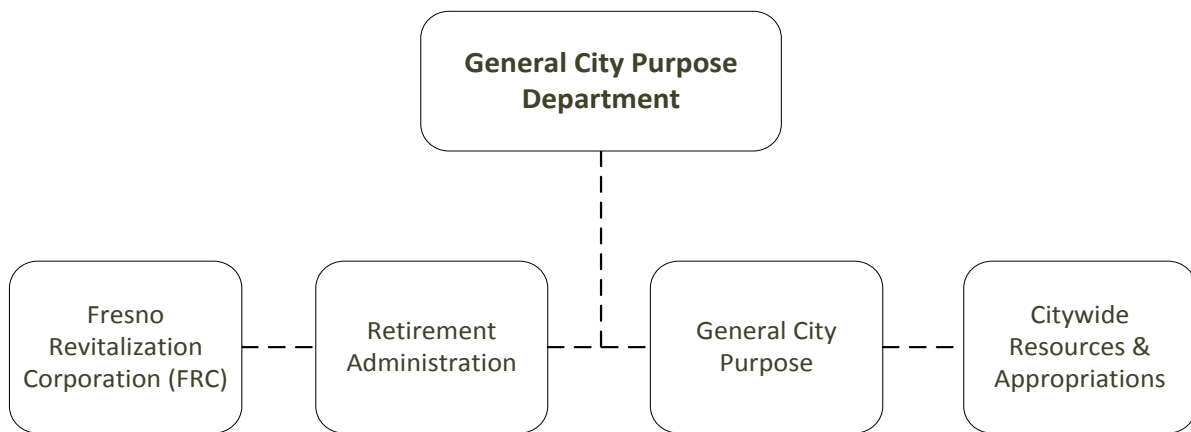
## **Citywide Resources and Appropriations**

This Division contains General Fund revenues that are not associated with any operational department, including Property, Sales and Room Taxes, as well as Business License and Franchise Fees.

## General City Purpose Department

Also under this Division are debt service payments that are not specific to one department. These include the City Hall refinancing, Convention Center Garage bonds, Bee Building/Granite Park and the bond debt service for the No Neighborhood Left Behind project.

Starting in FY 2015, the Division also includes the revenues and expenditures associated with the Pension Obligation Bond.



## Service Impacts

### Council Actions

During the FY 2020 Budget Hearings, Council approved the following motions under the General City Purpose Department:

- Motion #18 - \$1,000,000: The City will make available up to \$1M for new market tax credits to meet the contract obligation for the Darling Plant re-location. If insufficient or if not utilized, this funding goes back to the General Fund towards a multi-generational facility.
- Motion #29 - \$20,000: To fund sprinkler repairs (\$10,000) and water use (\$10,000) at the Fresno Fair green space on the corner of Maple/Butler.
- Motion #35 - \$60,000: To provide one-time funding for the infrastructure (i.e. plumbing, lighting, and earthwork) of a new memorial.
- Motion #45 - (\$50,000): To reduce appropriations by \$50,000 for the City's State Lobbyist. This motion directed staff that water lobbying services are to be handled by the State Lobbyist and \$50,000 is to be paid by the Department of Public Utilities in FY 2020.

## Revenues

### Intergovernmental Relations

General Fund citywide revenues are located in the GCP Department; these include Sales Tax, Property Tax, Business License and Room Tax.

### RDA Debt Repayment

As a result of the dissolution of the Fresno Redevelopment Agency (RDA), the City of Fresno now receives repayment of the numerous loans made to the RDA by the City over the course of its existence. The receipt of these repayments to the City of Fresno is shown as Intergovernmental Revenue within the General Fund.

## Expenditures

### Animal Control Contract

FY 2020 appropriations have been increased to fund Animal Control services and operations.

The FY 2020 Budget includes a total of \$4,234,000.

### Historic Preservation Mitigation Program

This grant program was approved by Council on February 15, 2018, and incentivizes owners of historic structures to maintain and enhance historic features. Eligible properties are those on the national, state, or local registers of historic places, as well as local Heritage Properties. Certain repairs are commonly made to historic structures in a manner which is somewhat less expensive, but have a detrimental impact on the visual character of the structure as seen from the public street. Historic Preservation Mitigation Funds will be used to offset the additional cost of historically appropriate repairs, including: repairing original wood windows or replacing them when necessary with wood replicas; repairing original wood siding instead of replacing it with stucco; and, repairing damaged ornamental features such as rafter tails, window trim, and shutters. In order to improve as many properties as possible, grants are limited to \$7,500. Funds will be awarded to eligible projects on a first-come, first-serve basis. Benefits of the Program are anticipated to include enhanced property values, neighborhood beautification and the stimulation of additional private investment. Total appropriations for FY 2020 are \$50,000.

### Granite Park Contract

Funding for the contract with Central Valley Community Sports Foundation is budgeted at \$150,000 and scheduled for payment February 2020. This contract received Council approval on September 24, 2015.

### **Fresno 311**

The City introduced 3-1-1 and Web Chat to the community on March 31, 2019. By calling 3-1-1, the community is directly connected to our One Call Center for all non-emergency services the City provides. Web Chat is real-time interface via the City of Fresno website where site visitors can instantly chat with informed staff in the One Call Center to receive answers and services they are seeking. The ease of dialing 3-1-1, the convenience of Web Chat and the efficiency of FresGO work in tandem to deliver results to the community served. The FY 2020 Budget includes \$25,000 for operational support.

### **Economic Development Corporation**

Funding for the contract with the Economic Development Corporation is budgeted at \$111,400. This will be the third annual payment of the five year contract. This contract received Council approval on December 14, 2017.

### **Fresno County Fair**

A total of \$25,000 has been included in this Department's budget for the Fresno County Fair. This amount is offset by revenue the City of Fresno receives from State-Parimutual (horse racing revenues) generated at the Fresno County Fair.

### **Homeless Assistance**

A total of \$50,000 has been budgeted in the Department's appropriations for continued development and implementation of a multiagency comprehensive plan to reduce homelessness in the City of Fresno.

### **Parades**

A total of \$50,000 has been budgeted in the Department's appropriations to help support historic parade sponsors by offsetting part of the costs related to traffic control for these events.

### **Food Expo**

On August 20, 2018, the City Council approved a Memorandum of Sponsorship with the Fresno Food Exposition organization for FY2019 and FY2020; subject to City Council's approval of sufficient appropriations in the FY 2020 Budget. A total of \$62,500 has been budgeted in the Department's appropriations for the continued support and sponsorship of the Fresno Food Expo. The Fresno Food Expo, renamed the California Food Expo in an effort to expand the footprint beyond the Central Valley, is now in its 9<sup>th</sup> year.

The Expo has introduced over 400 food industry companies to over 3,300 retail and foodservice buyers, and has positioned the City of Fresno as the food industry leader in our region and state with seventy-three percent of participating food companies reporting an increase in sales because of the Expo. Companies like The Osso Good Bone Broth Company, Rosa Brothers Milk Company, P\*DE\*Q and Lanna Coffee can now be found in dozens of retail stores, while JD Food and Certified Meat Products have made an active decision to stay, expand and hire new employees in the City of Fresno because of their connection to expanding buyers and the value they have received from being a Founding Food Industry Partner of the Fresno Food Expo.



**Summer Internship**

Funding for this Program has been included at \$25,000 in the Department's appropriations.

**Youth Leadership Institute (YLI)**

Funding at \$100,000 has been included for the continued support of the City of Fresno's Youth Leadership Institute (YLI). With assistance

from a local community based non-profit, the City continues to develop a citywide YLI to advise the City of Fresno and the City Council on issues of concern to Fresno's youth. The YLI will be supported by the Mayor/City Manager's Office, City Council, the City Clerk, City Attorney and other city departments as needed.

## Staffing

### Permanent Senior Administrative Clerk

The Retirement Office is adding this permanent position to provide essential support for the office's Executive Assistant and Retirement Benefits Manager. The position will provide

additional desk reception and telephone coverage along with offering technical assistance to departmental personnel.

The position is also budgeted at 0.75 FTE, which equates to a cost of \$42,300.

### Department Staffing Detail

		Position Summary				
	Division	FY 2018 Adopted	FY 2019 Adopted	FY 2019 Amended	FY 2020 Changes	FY 2020 Adopted
	Retirement Administration Division	13.00	13.75	13.75	1.00	14.75
	<b>Total</b>	<b>13.00</b>	<b>13.75</b>	<b>13.75</b>	<b>1.00</b>	<b>14.75</b>

*Department Revenue and Expenditures - All Funds Combined*

	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>Percent</b>
<b>Funding Source</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Amended</b>	<b>Adopted</b>	<b>Change</b>
Beginning Fund Balance	32,107,166	42,684,080	46,207,900	62,469,000	35.2
<b>Fiscal Year Revenues:</b>					
Taxes	246,912,881	248,711,775	264,077,500	273,160,400	3.4
Licenses & Permits	19,272,722	20,637,027	20,832,600	21,385,800	2.7
Intergovernmental Revenue	6,066,348	5,236,642	9,341,700	6,240,000	(33.2)
Charges for Services	2,418,256	2,316,441	2,355,200	2,615,600	11.1
Fines	1,127,308	1,269,215	1,250,400	1,999,700	59.9
Other Revenue	950,899	1,207,299	839,700	1,525,900	81.7
Interdepartmental Charges for Services	14,441,931	14,026,924	16,349,500	15,823,300	(3.2)
Misc. Revenue	6,853,582	2,357,320	857,000	909,900	6.2
Transfers	3,838,800	3,107,835	1,041,100	(1,402,200)	(234.7)
<b>Total Fiscal Year Revenues</b>	<b>301,882,727</b>	<b>298,870,477</b>	<b>316,944,700</b>	<b>322,258,400</b>	<b>1.7</b>
<b>Funding Facilitated by Department</b>	<b>333,989,892</b>	<b>341,554,558</b>	<b>363,152,600</b>	<b>384,727,400</b>	<b>5.9</b>
<b>Memo item:</b>					
Citywide General Fund Support <sup>(3)</sup>	(281,379,093)	(293,238,628)	(310,774,600)	(330,952,200)	6.5
<b>Total Available Funding</b>	<b>52,610,799</b>	<b>48,315,930</b>	<b>52,378,000</b>	<b>53,775,200</b>	<b>2.7</b>
<b>Appropriations</b>					
Personnel Services	6,243,354	3,920,030	5,270,700	5,682,600	7.8
Non Personnel Services	37,949,654	40,472,906	43,297,900	45,708,500	5.6
Interdepartmental Services	3,379,296	1,444,101	1,121,600	870,700	(22.4)
Contingencies	0	0	500,000	0	0.0
<b>Total Appropriations</b>	<b>47,572,304</b>	<b>45,837,037</b>	<b>50,190,200</b>	<b>52,261,800</b>	<b>4.1</b>

# General City Purpose Department

## Department Appropriations by Fund Classification - FY 2020 Only

<i>Resources</i>	<i>General Fund</i>	<i>Special Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Balance	56,288,000	5,145,900	0	0	1,025,900	9,200	62,469,000
<b>Fiscal Year Revenues:</b>							
Taxes	269,827,700	3,332,700	0	0	0	0	273,160,400
Licenses & Permits	21,385,800	0	0	0	0	0	21,385,800
Intergovernmental Revenue	5,540,000	700,000	0	0	0	0	6,240,000
Charges for Services	743,800	13,500	0	0	1,858,300	0	2,615,600
Fines	1,999,700	0	0	0	0	0	1,999,700
Other Revenue	1,123,900	388,300	0	0	13,700	0	1,525,900
Interdepartmental Charges for Services	9,410,000	0	0	0	3,233,200	3,180,100	15,823,300
Misc. Revenue	817,000	0	0	0	92,900	0	909,900
Transfers	(24,471,800)	67,800	0	0	0	23,001,800	(1,402,200)
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>286,376,100</b>	<b>4,502,300</b>	<b>0</b>	<b>0</b>	<b>5,198,100</b>	<b>26,181,900</b>	<b>322,258,400</b>
<b>Funding Facilitated by Department</b>	<b>342,664,100</b>	<b>9,648,200</b>	<b>0</b>	<b>0</b>	<b>6,224,000</b>	<b>26,191,100</b>	<b>384,727,400</b>
<b>Memo Item:</b>							
Citywide General Fund Support	(330,952,200)	0	0	0	0	0	(330,952,200)
<b>Total Available Funding</b>	<b>11,711,900</b>	<b>9,648,200</b>	<b>0</b>	<b>0</b>	<b>6,224,000</b>	<b>26,191,100</b>	<b>53,775,200</b>
<b>Appropriations</b>							
Personnel Services	761,500	0	0	0	4,921,100	0	5,682,600
Non Personnel Services	10,406,900	9,119,700	0	0	0	26,181,900	45,708,500
Interdepartmental Services	543,500	400	0	0	326,800	0	870,700
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>11,711,900</b>	<b>9,120,100</b>	<b>0</b>	<b>0</b>	<b>5,247,900</b>	<b>26,181,900</b>	<b>52,261,800</b>

## Department Appropriations by Fund Type

	<i>FY 2017 Actuals</i>	<i>FY 2018 Actuals</i>	<i>FY 2019 Amended</i>	<i>FY 2020 Adopted</i>
Operating	11,645,169	16,653,159	19,953,700	21,980,500
Capital	0	0	0	0
Debt Service	35,927,135	29,183,878	30,236,500	30,281,300
<b>Total</b>	<b>47,572,304</b>	<b>45,837,037</b>	<b>50,190,200</b>	<b>52,261,800</b>

*Division Adopted Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>General City Purpose</b>	<b>Fresno Revitalization Corporation</b>	<b>Retirement</b>	<b>Citywide Resources &amp; Appropriations</b>	<b>Total</b>
Beginning Balance	3,671,900	0	284,500	58,512,600	62,469,000
<b>Fiscal Year Revenues:</b>					
Taxes	0	0	0	273,160,400	273,160,400
Licenses & Permits	0	0	0	21,385,800	21,385,800
Intergovernmental Revenue	0	0	0	6,240,000	6,240,000
Charges for Services	0	0	1,858,300	757,300	2,615,600
Fines	0	0	0	1,999,700	1,999,700
Other Revenue	0	0	4,500	1,521,400	1,525,900
Interdepartmental Charges for Services	0	0	0	15,823,300	15,823,300
Misc. Revenue	0	0	92,900	817,000	909,900
Transfers	(57,200)	0	0	(1,345,000)	(1,402,200)
Est. Rev Contingency	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>(57,200)</b>	<b>0</b>	<b>1,955,700</b>	<b>320,359,900</b>	<b>322,258,400</b>
<b>Funding Facilitated by Department</b>	<b>3,614,700</b>	<b>0</b>	<b>2,240,200</b>	<b>378,872,500</b>	<b>384,727,400</b>
<b>Memo Item:</b>					
Citywide General Fund Support	9,266,000	1,800	0	(340,220,000)	(330,952,200)
<b>Total Available Funding</b>	<b>12,880,700</b>	<b>1,800</b>	<b>2,240,200</b>	<b>38,652,500</b>	<b>53,775,200</b>
<b>Appropriations</b>					
Personnel Services	0	100	1,621,100	4,061,400	5,682,600
Non Personnel Services	12,880,700	0	0	32,827,800	45,708,500
Interdepartmental Services	0	1,700	326,800	542,200	870,700
Contingencies	0	0	0	0	0
<b>Total Departmental Expenditures</b>	<b>12,880,700</b>	<b>1,800</b>	<b>1,947,900</b>	<b>37,431,400</b>	<b>52,261,800</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2020 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *Department Appropriations by Fund Type*

1. Data in the actual columns may not add to the totals due to rounding.

# Information Services Department

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The Information Services Department's (ISD) main focus is on enterprise technology solutions that provide information technology (IT) related services to the City of Fresno. These services assist the City and its departments to meet and manage the City's strategic goals. ISD continues to collaborate and coordinate with outside agencies and City departments to develop operational economic efficiencies and to promote a unified regional technology vision. All regional and interoperability IT efforts are directly managed by ISD. Additionally, ISD is in charge of the IT strategy and the computer systems required to support the City's enterprise objectives and goals.

The Administration Division performs budget preparation, contract administration, provides accounting, financial analysis, personnel, and policy administration support to all divisions within ISD. Additionally, the Division manages the 311 Call Center providing services for the public to connect with City leadership and departments, answer routine operational questions and report issues that need City attention.

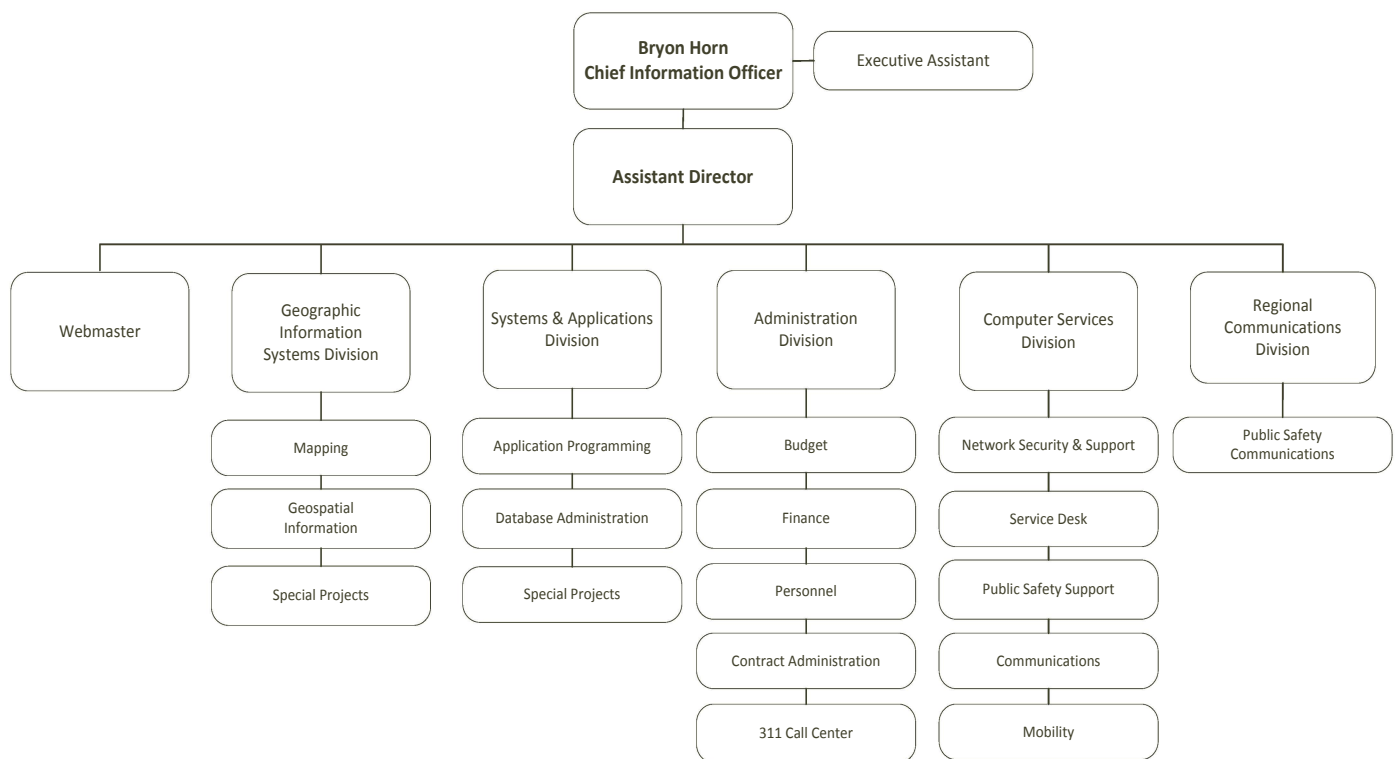
The Computer Services Division focuses on providing networking and infrastructure technology including servers, switching, security, cyber protection, internet connectivity, service desk, fiber optics, disaster

recovery and other data communication technologies. Collaboration between the departments, including public safety, traffic operations and wireless connectivity, contributes to the improvement of overall safety and the quality of the community.

The Systems and Applications Division administers the implementation, development and maintenance of citywide applications including PeopleSoft, FresGO, Laserfiche document imaging and other applications. The Division also performs database administration and continues to assist with technology procurements and evaluation of the viability of new systems and applications. The Division is also working with other departments to develop and maintain web and mobile applications to enhance City services to the community.

The Communications Division is responsible for the telecommunications for the City, including VOIP, enterprise phone switching, T-1's, cell phones, and PDAs. The Regional Communications function focuses its efforts on the maintenance and expansion of the City's video system including public safety, FAX, the Bus Rapid Transit camera network, two-way radio systems, the Fire Department's regional fire radio system, which also serves the Fig Garden Fire Protection District, and other regional connectivity.

The Geographic Information Systems (GIS) Division acts as the main support resource for daily maintenance of many of the City's GIS layers, and as the support unit for other GIS development within the City. GIS staff also act as the primary liaison with the other regional GIS producers and users. GIS staff provide reports, maps and geospatial information to City Councilmembers, the City Manager's Office and other city departments by request.





## Service Impacts

### Revenues

The Information Services Department (ISD) primarily recovers its operational costs through fixed and variable reimbursements from user departments via Interdepartmental Charges for Services, which are allocated based on methodologies developed for each of its funds. FY 2020 fixed reimbursement rates were developed to fund the Department at FY 2019 operating service levels plus any approved requests, less one time approvals from the prior fiscal year. In addition, the 311 Call Center is fully funded by the General Fund.

The Department's FY 2020 total available funding, which includes \$377,000 from direct General Fund support for the 311 Call Center, is budgeted at \$25,752,300. FY 2020 revenues for the Internal Service functions are budgeted at \$25,375,300, \$3,223,500 higher than the FY 2019 Amended Budget. This amount includes an increase of \$2,010,100 in beginning balance in addition to:

- \$409,000 increase in order to fund projects for Security Assessment Improvements at City Hall. This funding will be used to improve building security mainly at City Hall via the expansion of security systems, including hardware and software.
- \$370,900 increase for contractual obligations in FY 2020 that include licensing, annual maintenance, and support for citywide department programs and software.
- \$1,532,200 for additional funding needed for the Citywide Network System Replacement annual lease payment.

These increases were offset by a decrease in transfers of \$291,900, mainly attributable to a one time reimbursement of \$275,000 in FY 2019 for the Data911 project equipment

purchased in FY 2018 and a \$16,900 decrease for the microwave data and radio console network upgrade project lease payment.

### Expenditures

Appropriations for FY 2020 are budgeted at \$21,899,300, \$4,322,400 above the FY 2019 Amended Budget. Personnel Services appropriations are increasing by \$997,400, Non Personnel appropriations are increasing by \$3,124,800 and Interdepartmental Services appropriations are increasing by \$200,200.

### Non Personnel Appropriations

Non Personnel Services is budgeted at \$13,670,600, an increase of 29.6 percent or \$3,124,800 when compared to the FY 2019 Amended Budget. The Department's Budget includes various requests, which are offset by reductions for one-time appropriations approved in FY 2019. Some of the significant Department Budget requests include:

- \$409,000 to address needs identified in the City Hall Security Assessment.
- \$448,600 decrease for maintenance and support fees of previously acquired software as well as contractually obligated fee increases. This includes \$150,300 for a licensing agreement for Microsoft Enterprise and \$84,600 to address a price adjustment and increased volume to the City's copier contract.
- \$2 million to contribute towards lease financing the replacement of the PeopleSoft Financials and Human Resources Management Systems. This project is currently in the procurement process, and award is anticipated in FY 2020.
- \$1,532,200 in additional appropriations to fund the \$2,344,200 annual lease payment for a Citywide Network Replacement. The current assets are now reaching the end-of-life and/or are no longer supported.

## Information Services Department

Appropriations are being established to replace these aging assets and ensure the efficient and effective continuity of information technology services to all stakeholders.

- \$752,200 to acquire customer technology requests including: hardware, software, and telecommunications.

The above were offset by decreases of \$269,400 for one-time approved projects and customer equipment requests and a \$98,400 decrease in equipment lease payments in FY 2020.

## Interdepartmental Services

### Appropriations

The Department's Interdepartmental Services (ID) budget totals \$1,375,400, which is a \$200,200 increase from the FY 2019 Amended Budget. Significant increases include \$130,800 for the Cost Allocation Plan, due to the service allocation methodology. The new Security Assessment Charge for improvements at City Hall also increased the Budget by \$88,000. These increases were offset by decreases in non-recurring special project charges, facility repair and replacement projects, and desktop lease charges.

## Staffing

### Personnel Services Appropriations

The Information Service Department's Personnel Budget totals \$6,853,300, which is a 17 percent or \$997,400 increase from the FY 2019 Amended Budget. The increase includes contractual salary increases such as deferred compensation, bi-lingual pay, differential pay, standby pay, health reimbursement arrangement payments, vehicle allowance and Memoranda of Understanding agreement driven increases, as well as the addition of three (3) new positions detailed below:

- One (1) Computer System Specialist I (CSS) effective October 1, 2019. This position will be responsible for ensuring ISD and the Fire Department have additional resources for desktop support. Fire has a single CSS III for fire specific needs which includes more than 400 users and 23 stations. With an increase in technology support, including migration to Windows 10 and Microsoft 365, there is a need for additional resources to accomplish the extensive tasks ahead.  
Position Cost: \$55,500
- One (1) Information Services Supervisor to manage the Geographical Information Systems (GIS) effective October 1, 2019. The GIS Division's responsibilities have grown over the last few years to include primary GIS support and maintaining a

large and complex IT infrastructure of twenty-four servers. These systems ensure the flow of data between several key systems (Accela, Sungard, Beacon, and County GIS), development of GIS applications, and maintaining the Accela land management system.

The City's GIS requires a broad set of skills including knowledge of advanced GIS systems, server infrastructure, computer programming, and a solid understanding of how other City departments work. The need for a supervisor position is due to the increase workload and the need for ISD to enhance its support for the growing functionality it offers.

Position Cost: \$83,400

- One (1) Network Systems Specialist effective October 1, 2019. This position will be responsible for providing ongoing maintenance to upgrades for the public safety radio networks that began in FY 2019. Maintaining these new \$5.3 million system investments will ensure that they are functioning properly and warranties are not voided. This position will also assist in emergency repairs augmenting the limited staff currently assigned to those tasks.  
Position Cost: \$69,700

*Department Staffing Detail*

<i>Position Summary</i>					
	<i>FY 2018</i>	<i>FY 2019</i>	<i>FY 2019</i>	<i>FY 2020</i>	<i>FY 2020</i>
<b>Division</b>	<b>Adopted</b>	<b>Adopted</b>	<b>Amended</b>	<b>Changes</b>	<b>Adopted</b>
Administration Division	7.00	8.50	8.50	0.50	9.00
Systems Applications Division	12.00	12.75	12.75	1.25	14.00
Computer Services Division	28.00	28.00	28.00	(0.25)	27.75
Communications Division	5.00	5.75	5.75	1.00	6.75
GIS Division	6.00	6.00	6.00	0.75	6.75
<b>Total</b>	<b>58.00</b>	<b>61.00</b>	<b>61.00</b>	<b>3.25</b>	<b>64.25</b>

**Note:**

The total FTE increase of 3.25 reflects 3 new positions in FY 2020 at .75 FTE each, and .25 FTE to account for full year funding for 4 positions approved in FY 2019 at .75 FTE each.

*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>	<b>Percent Change</b>
Beginning Balance	3,815,805	3,229,561	3,380,900	5,391,000	59.5
<b>Fiscal Year Revenues:</b>					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	0	0	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	57,574	75,397	4,800	33,000	587.5
Interdepartmental Charges for Services	13,093,379	15,141,179	17,690,900	19,167,900	8.3
Misc. Revenue	59,472	68,205	0	100	0.0
Transfers	(14,400)	749,249	1,075,200	783,300	(27.1)
Est. Rev Contingency	0	0	0	0	0.0
<b>Total Fiscal Year Revenues</b>	<b>13,196,025</b>	<b>16,034,030</b>	<b>18,770,900</b>	<b>19,984,300</b>	<b>6.5</b>
<b>Funding Facilitated by Department</b>	<b>17,011,830</b>	<b>19,263,592</b>	<b>22,151,800</b>	<b>25,375,300</b>	<b>14.6</b>
<b>Memo Item:</b>					
Citywide General Fund Support	342,169	350,404	356,400	377,000	5.8
<b>Total Available Funding</b>	<b>17,354,000</b>	<b>19,613,996</b>	<b>22,508,200</b>	<b>25,752,300</b>	<b>14.4</b>
<b>Appropriations</b>					
Personnel Services	5,377,668	5,537,487	5,855,900	6,853,300	17.0
Non Personnel Services	7,706,685	9,436,218	10,545,800	13,670,600	29.6
Interdepartmental Services	1,042,778	1,166,640	1,175,200	1,375,400	17.0
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>14,127,131</b>	<b>16,140,346</b>	<b>17,576,900</b>	<b>21,899,300</b>	<b>24.6</b>

# Information Services Department

## Department Appropriations by Fund Classification - FY 2020 Only

<i>Resources</i>	<i>General Fund</i>	<i>Special Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Balance	0	0	0	0	5,391,000	0	5,391,000
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	33,000	0	33,000
Interdepartmental Charges for Services	0	0	0	0	19,167,900	0	19,167,900
Misc. Revenue	0	0	0	0	100	0	100
Transfers	0	0	0	0	783,300	0	783,300
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,984,300</b>	<b>0</b>	<b>19,984,300</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,375,300</b>	<b>0</b>	<b>25,375,300</b>
<b>Memo Item:</b>							
Citywide General Fund Support	377,000	0	0	0	0	0	377,000
<b>Total Available Funding</b>	<b>377,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,375,300</b>	<b>0</b>	<b>25,752,300</b>
<b>Appropriations</b>							
Personnel Services	321,400	0	0	0	6,531,900	0	6,853,300
Non Personnel Services	1,500	0	0	0	13,669,100	0	13,670,600
Interdepartmental Services	54,100	0	0	0	1,321,300	0	1,375,400
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>377,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21,522,300</b>	<b>0</b>	<b>21,899,300</b>

## Department Appropriations by Fund Type

	<i>FY 2017 Actuals</i>	<i>FY 2018 Actuals</i>	<i>FY 2019 Amended</i>	<i>FY 2020 Adopted</i>
Operating	14,127,131	16,140,346	17,576,900	21,899,300
Capital	0	0	0	0
Debt Service	0	0	0	0
<b>Total</b>	<b>14,127,131</b>	<b>16,140,346</b>	<b>17,576,900</b>	<b>21,899,300</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2020 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *Department Appropriations by Fund Type*

1. Data in the actual columns may not add to the totals due to rounding.

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# Parks, After School, Recreation and Community Services Department

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The Parks, After School, Recreation, and Community Services (PARCS) Department provides a variety of comprehensive and diverse programs, activities, and services for youth through senior citizens. The Department's focus and commitment is to provide quality recreation programs, clean and inviting parks, safe and fun playgrounds, as well as diverse community service opportunities to Fresno residents, surrounding communities, and visitors.

The PARCS Department is comprised of four main divisions: Administration, Recreation, Community Services, and Parks Maintenance. Each division is staffed with individuals committed to positively impact the Fresno community through their dedication to service and desire to make a difference in the lives of the residents and the neighborhoods in which they live, work and play. Each PARCS' member brings a personalized set of skills, talents, and enthusiasm that enhances and strengthens the team and the ability to meet the diverse needs of the community.

In January 2018, the City Council adopted the Parks Master Plan Update. The adoption marks

the culmination of nearly 18 months of community outreach, stakeholder engagement, staff analysis, and a comprehensive evaluation of parks and amenities. The Plan serves as the visionary guide for improving Fresno's parks, open space, and recreational services. The Plan provides recommendations, strategies, and highlights the community's priorities for improvements. In Fiscal Year 2019, PARCS transitioned into the preliminary implementation phase of the Parks Master Plan's recommendations, which include the main strategic goals of funding, standardizing maintenance practices, prioritizing park improvements and expansion, developing partnerships and collaboration for meeting programming needs, and formalizing advocacy for parks.

The Planned Maintenance Division oversees the maintenance and irrigation of over 80 parks, representing about 1,200 acres of open space. The Division also actively participates with facility repairs and park improvement projects, playground equipment replacement and installation, and upkeep of specialized amenities such as splash pads, sports courts, and ball fields.

In addition, through a combination of Federal, State and Local Grants, CDBG, General Fund, and support from local community groups, the following projects have been funded: Melody Park Splash Pad, Mary Ella Brown BMX track, California/Tupman Playground, ranny's Park modular replacement, new play apparatus at JSK Park and Dickey Park, and several parking lot improvements throughout the park system.

There are also the following design projects that are funded: Comprehensive Irrigation Replacement Plan for Roeding and Woodward Parks, design plans to significantly remaster plan

Quigley Park, and a master plan to design a new multi-generational community center at 4483 N. Cedar Avenue.

The PARCS Department fosters partnerships and collaborates with multiple agencies and community groups to provide the community with diverse recreational opportunities. This year, PARCS continues its partnership with Fresno Unified School District to utilize their High School pools to offer swim lessons and recreation swim opportunities. The SPARK (Sports, Play, Active, Recreation for Kids) Program is another great example of the City's partnership with Fresno Unified - the Program provides a supervised venue for nearly 3,000 kids at 29 school sites where they learn and develop a healthy, productive lifestyle through recreation.

The Recreation and Community Service Divisions continue to offer fun, positive, healthy no- or low-cost sports, recreational, and leisure programs, activities, and special events. One of the primary goals of these divisions is to provide services that keep children and teens engaged in safe activities that provide enrichment opportunities.

The Empowerment Management Team (EMT) Program, first introduced in 2016 with 20 students, has grown to nearly 80. The Program serves as a leadership program for at-risk teens and provides them with job training opportunities. As a group, participants have provided nearly 8,000 hours of volunteer service to various programs offered during the summer.

Youth and families also benefit through the After School Recreation Programs at 16 neighborhood centers. Programming is offered between 3pm and 8pm and activities include karate, Neighborhood Park sports leagues,

tournaments, cooking classes, drama, and much more. Educational components are also regularly integrated year-round, with services such as homework centers, computer lab, teen leadership development, mentoring, and community services projects. Therapeutic recreational activities are offered at Inspiration Park. All of the Neighborhood programs offer a safe haven for families to congregate in a fun and social environment leading to a higher quality of life.

The youth sports program or "bitty sports" is a fee-based program offered to youth between the ages of 3 and 12. Over 1,000 youth participate in a variety of sports programs including soccer, rugby, indoor soccer, volleyball, t-ball, and basketball. These programs focus on building teamwork, skills development, and sportsmanship.

Summer camps provide a safe environment for children where they acquire skills in science, action sports, lifestyle and fitness, or just enjoy the make-believe world of Pixies and Princesses.

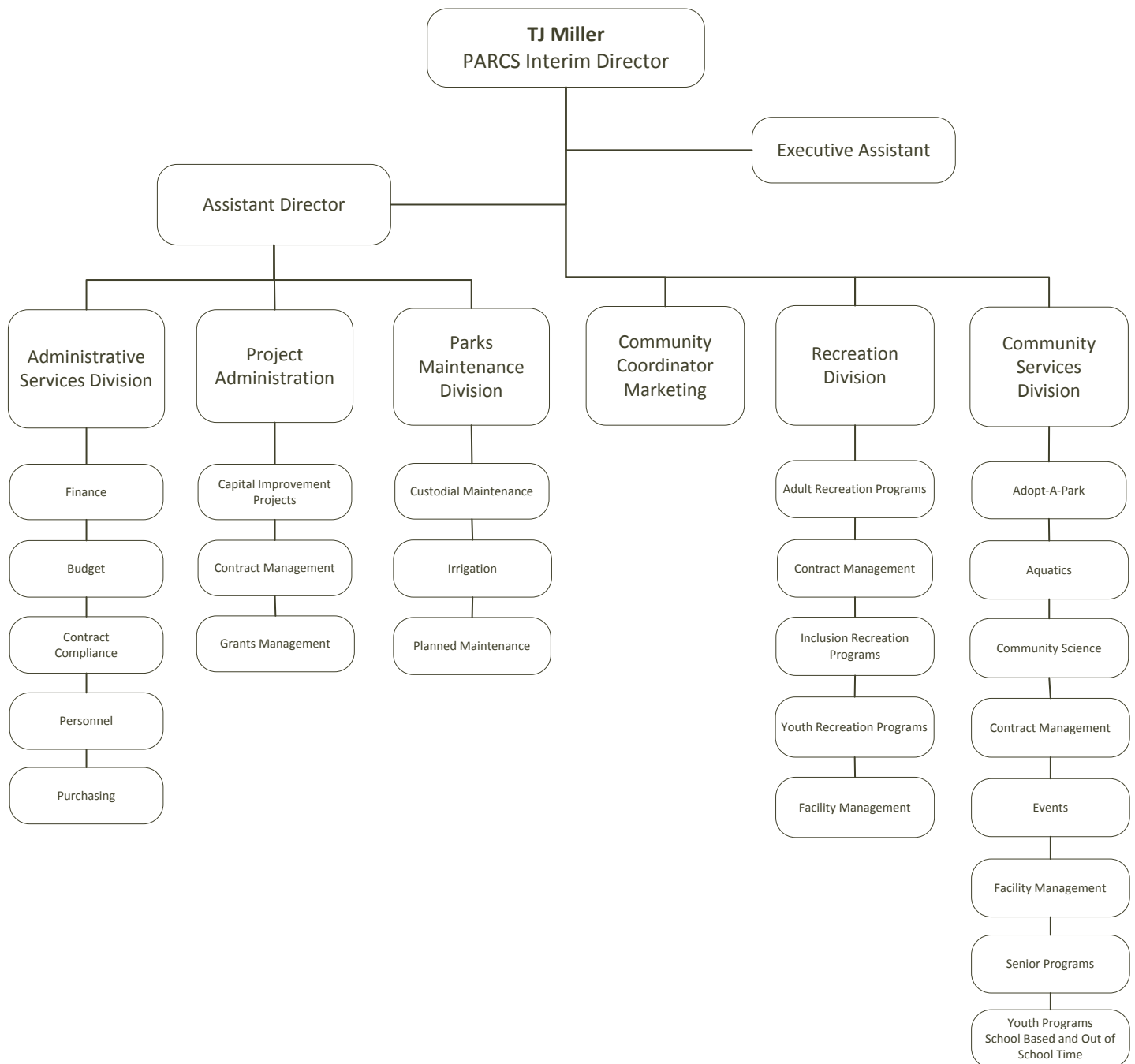
The fee-based adult sports program is offered year round to provide men and women a healthy outlet to enjoy organized, structured sport activities. Currently, PARCS offers adult league play for baseball, softball, flag football, basketball, and soccer. These leagues are hosted in the evening hours to accommodate busy work schedules.

The Department provides programs and services to residents of all ages. The Senior Hot Meal Program, offered in partnership with Fresno-Madera Area Agency on Aging, provides nearly 40,000 meals on an annual basis for Fresno's mature adult population. The Program also offers a variety of activities, field trips, and health and wellness opportunities year-round, Monday through Friday.

PARCS also provides leadership and support to numerous community special events. Special Events staff oversees the logistics of all events taking place at seven different PARCS' Department venues, including Woodward Park, Roeding Park, Regional Sports Complex, Eaton Plaza, Chukchansi Stadium, Rotary Amphitheater, and Veterans Memorial Auditorium. Events include: concerts, walks/runs, weddings, festivals, and sporting events. Many of these events benefit non-profit charities within the community.

In addition to handling events at PARCS' venues, Special Events staff also assists with coordinating an average of 20 citywide events per year. Some of these include the Christmas Parade, California Classic Weekend, and the Veteran's and Martin Luther King Jr. Parades. Every year, Special Events coordinates an eight-week long Movies in the Park Program at Eaton Plaza as well as other various neighborhood parks. This is a family-friendly free event that draws thousands of community members throughout the summer season.

# Parks, After School, Recreation and Community Services Department



## Service Impacts

### Revenues

The Parks, After School, Recreation and Community Services (PARCS) Department's FY 2020 Total Available Funding, which includes \$17,765,800 of General Fund support, is budgeted at \$26,034,800, \$456,800 or 1.7 percent below the FY2019 Amended Budget of \$26,491,600.

Ongoing Fiscal Year Revenues and Beginning Balances total \$8,269,000, \$1,240,100 below the FY 2019 Amended Budget of \$9,509,100. Significant revenue variances include:

Beginning Balance is budgeted at \$441,900; the decrease of \$678,600 below the FY 2019 Amended Budget is a result of a timing effect between planned expenditures for grants and the collection of revenue reimbursements. A significant portion of this decrease is due to the capital improvement at Hinton, Romain and Maxie L. Parks.

Intergovernmental Revenues are budgeted at \$1,946,600; a decrease of \$788,900 below the FY 2019 Amended Budget. This decline is driven by: 1) the elimination of the Youth Job Preparation Program; and, 2) the reduction in services for the Sports, Play, Active Recreation for Kids (SPARK) programming. Both of these programs were provided on a contractual basis to Fresno Unified School District. In addition to revenue reductions, the corresponding appropriation reductions have also been included in this Budget.

Charges for Services are budgeted at \$2,788,900, a decrease by \$164,200 below the FY 2019 Amended Budget. This reduction is intended to more accurately reflect current activity levels for Gate Fee revenues.

Other Revenue is budgeted at \$1,054,300 in FY 2020. The increase of \$409,400 above the FY 2019 Amended Budget includes:

- \$205,000 due to anticipated 2019 summer season reservations at Camp Fresno. Revenue collection and maintenance of the facility were previously performed by the concessionaire as part of the negotiated agreement. The agreement expired in FY 2019, therefore all reservations and maintenance operations will be handled by PARCS' staff. Respective appropriations are discussed under the Expenditures section below.
- \$50,000 additional anticipated revenues due to the new agreement approved by Council for the Riverside Municipal Golf Course.
- The remaining \$154,400 increase includes alignments to current activity levels, enhancements to customer service delivery for special events and the consolidation of citywide special events from various other City departments into the PARCS Department.

### Expenditures

PARCS' FY 2020 Adopted Budget is \$31,684,800, an increase of \$11,300 above the FY 2019 Amended Budget. This amount is comprised of a net increase to operational and debt service appropriations of \$592,400 offset by a decrease to capital appropriations of \$581,100.

Employee Services costs for FY 2020 are budgeted at \$9,889,600 or \$813,000 more than the FY 2019 Amended Budget. Employee Service costs include Memorandum of Understanding salary provisions, step advancement, employee benefit cost increases and full year funding for positions approved in FY 2019. Additionally, increases to temporary staffing include minimum wage increases, mandated sick leave payments and new staff orientation costs.

The Non Personnel Services FY 2020 budget totals \$19,417,400, an increase of \$1,573,400 or 8.8 percent above the FY 2019 Amended Budget. The majority of the increase is related to the Department's Capital Program in the Urban Growth Management funds. The Department has aligned the FY 2020 appropriations with the projected revenue; however, it is important to note that expenses will only materialize once the revenues are received. Slurry sealing of various parks is also contingent upon the materialization of gate fee revenue collection.

The Department's Interdepartmental Services' (ID) Budget totals \$2,377,800, a decrease of \$2,375,100 below the FY 2019 Amended Budget. The majority of this decrease or \$2,092,900 reflects capital project appropriations that will not be funded in FY 2020 because funds have been encumbered for projects in progress or the projects have been completed in FY 2019. These projects include Melody Splash Pad, Cary Park improvements, Hinton Park improvements and slurry sealing at various parks. Additionally, the remaining decrease of \$282,200 is the net effect of various increases and offsets to citywide interdepartmental charges.

Other material appropriation changes include:

- \$117,200 for Custodial Service enhancements. In FY 2019, in alignment with the 2017 Parks Master Plan recommendations, the Department focused on building custodial work crews with well-defined responsibilities and expectations. The additional appropriations will allow PARCS to continue to meet the increased service expectation in FY 2020.
- \$24,700 for staff to provide maintenance support to the expanded infrastructure of irrigation systems.
- \$64,400 increase to fund utility rate increases.
- \$70,000 for the maintenance and operation of the Len Ross Center approved by Council in FY 2019.
- \$76,600 for staffing, materials and vehicles for the Highway City Science Program. Participants will build projects that are designed and developed by the Community Science Workshop, under the guidance of informal science instructors. These appropriations also include \$8,900 for the Lease Purchase and operational costs of a 10-passenger van which will be used to transport program participants to various centers and fields trips as well as for other parks and recreation programs.
- \$7,500 to provide staffing, trophies, and sports equipment for the AAA Basketball Tournament. The event is anticipated to be cost neutral and over 300 participants are expected.
- \$138,200 for the Bike Pedestrian Safety Training Program made possible by a grant from the Office of Traffic Safety and Active Transportation Program intended to reduce the number of persons killed and injured in crashes involving pedestrians and bicyclist. The Program will serve school age children and older adults via classroom education, bike rodeos, community events, presentations and workshops.
- \$243,100 for staffing and materials for the PARCS Department to operate Camp Fresno, which was previously operated under a concessionaire agreement that expired in FY 2019. The camp operates for up to 23 weeks during the spring and summer seasons, dependent on weather, and provides recreational and educational activities for nearly 4,000 attendants per season.

### Staffing

The PARCS Department relies on temporary staffing to deliver much of its programming. FY 2020 appropriations for temporary staffing include anticipated wage increases, mandated sick leave payments and new staff orientation costs in support of the programs' reliance on temporary staff which include the Weekend Green Space, Aquatics, Recreation/Neighborhood centers, Skate and

Bike Parks, Youth Sports and Adult Sports, Senior Programming, Park Maintenance and Custodial Services, cooling centers, summer camps, special events, and irrigation services amongst others.

PARCS Department staffing is increasing by .25 FTE in comparison to the FY 2019 Amended Budget. This increase was necessary for full year funding of a position approved in the FY 2019 Budget at .75 FTE.

### Department Staffing Detail

Position Summary					
Division	FY 2018 Adopted	FY 2019 Adopted	FY 2019 Amended	FY 2020 Changes	FY 2020 Adopted
Administration Division <sup>(1)</sup>	13.00	13.75	13.75	(2.75)	11.00
Recreation Division <sup>(2)</sup>	14.00	16.00	16.00	(1.00)	15.00
Parks Division	36.00	36.00	36.00	0.00	36.00
Community Services Division	11.00	10.00	10.00	4.00	14.00
<b>Total</b>	<b>74.00</b>	<b>75.75</b>	<b>75.75</b>	<b>0.25</b>	<b>76.00</b>

**Note:**

<sup>(1)</sup> Administration Division's FY 2020 Changes reflect a total decrease of 2.75 FTE. This total decrease equates to the addition of .25 FTE for full year funding of a position approved in FY2019 in addition to the reallocation 3.0 FTE for Special Events which were previously under the Administration Division and have been moved to the Community Services Division in FY 2020.

<sup>(2)</sup> Reduction of 1.0 FTE in the Recreation Division reflects a reallocation of staffing into the Community Services Division to more accurately align with the services being provided.

## Impact of Capital Infrastructure on Operations

PARCS maintains a capital improvements schedule that identifies, categorizes, and prioritizes the various needs in the 82 City parks. Among these categories is the development of additional green space and amenities throughout neighborhoods, and the rehabilitation and improvement of existing parks. The expected future maintenance is detailed below:

### Park Development

Construction of a new Splash Pad within Melody Park, located at 5935 E. Shields is estimated to be completed and operational by June 2020. The estimated annual impact to the General Fund for routine maintenance, repair, electrical and water usage is \$25,000; this does not include lifecycle replacement costs.

The Fresno Greater San Joaquin Valley Junior Golf Foundation gifted to the City the Len Ross Center, which sits on approximately 1.25 acres, located at 1604 S. Teilman. The estimated operational impact to the General Fund is \$70,000 per year and includes routine maintenance, irrigation, and utilities.

Several projects completed in FY 2019 impact the operations and maintenance of the Parks Division. These include miscellaneous maintenance of new playground equipment at California/Tupman and new Challenger Course at Romain, estimated at \$5,500 annually; new dog park construction with amenities at Al Radka, Belcher, Figarden, Koligian, and Woodward Park, estimated at \$6,500 annually and general landscape and amenity maintenance and repair at Maxie L. Parks, estimated at \$7,500-9,000 annually.

### Park Rehabilitation and Improvement

In general, the majority of the City's parks are of an age and in a condition where major renovations and maintenance are necessary. PARCS anticipates that significant operating costs will occur throughout the park system as it continues to age and as service and use demands increase.

In January 2018, the City Council adopted a comprehensive Park Master Plan (PMP). Some of the key components included in the plan are identifying current maintenance practices, establishing baseline costs for maintenance and normal repairs as well as understanding the life cycle replacement costs of existing amenities. The result of the analysis and assessment identifies the gaps, practices and standards, and the resources necessary to properly manage the park system. \$122 million is needed over the next 10 years for life cycle replacement costs of assets within our existing parks, the majority of which represents year 1 replacement needs.

Acquiring sustainable funding sources to properly manage the City's park system remains a challenge and the need for improvement and expansion of the City's park system remain a priority.

Currently, over \$2.5 million in renovations are either near completion or will be completed by 2020 and include projects at Highway City, Romain, JSK, Dickey, Rannny's, Hinton, California/Tupman, Orchid, Stallion, and Ted C. Wills.

Proposition 68 (a State Bond measure passed in June 2018) offers a variety of grant funding opportunities to address refurbishment and



improvements of existing parks as well as new development. PARCS will be submitting multiple applications over the numerous funding cycles. Specifically, this year applications will be submitted to California State Department of Parks and Recreation for

Quigley Park remaster plan improvements, general improvements and refurbishment at Radio Park, and construction of a new park located at Church and Oranewood. If awarded, construction for these projects could start as early as 2021.

# Parks, After School, Recreation and Community Services Department

## Department Revenue and Expenditure - All Funds Combined

<b>Funding Source</b>	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>	<b>Percent Change</b>
Beginning Balance	(1,715,887)	165,078	1,120,500	441,900	(60.6)
<b>Fiscal Year Revenues:</b>					
Taxes	407	111	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	3,620,043	3,532,245	2,735,500	1,946,600	(28.8)
Charges for Services	2,924,517	2,755,449	2,953,100	2,788,900	(5.6)
Fines	0	0	0	0	0.0
Other Revenue	621,210	740,885	644,900	1,054,300	63.5
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	937,831	314,998	228,100	210,700	(7.6)
Transfers	2,092,863	977,543	1,827,000	1,826,600	(0.0)
Est. Rev Contingency	0	0	0	0	0.0
<b>Total Fiscal Year Revenues</b>	<b>10,196,871</b>	<b>8,321,231</b>	<b>8,388,600</b>	<b>7,827,100</b>	<b>(6.7)</b>
<b>Funding Facilitated by Department</b>	<b>8,480,984</b>	<b>8,486,308</b>	<b>9,509,100</b>	<b>8,269,000</b>	<b>(13.0)</b>
<b>Memo Item:</b>					
Citywide General Fund Support	11,882,336	12,486,202	16,982,500	17,765,800	4.6
<b>Total Available Funding</b>	<b>20,363,320</b>	<b>20,972,511</b>	<b>26,491,600</b>	<b>26,034,800</b>	<b>(1.7)</b>
<b>Appropriations</b>					
Personnel Services	8,017,663	8,181,438	9,076,600	9,889,600	9.0
Non Personnel Services	8,886,721	9,154,401	17,844,000	19,417,400	8.8
Interdepartmental Services	4,297,791	4,296,813	4,752,900	2,377,800	(50.0)
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>21,202,175</b>	<b>21,632,651</b>	<b>31,673,500</b>	<b>31,684,800</b>	<b>0.0</b>

Parks, After School, Recreation and Community Services Department

*Department Appropriations by Fund Classification - FY 2020 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	(356,800)	105,600	693,100	0	0	441,900
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	155,000	1,791,600	0	0	0	0	1,946,600
Charges for Services	1,725,700	857,700	104,400	101,100	0	0	2,788,900
Fines	0	0	0	0	0	0	0
Other Revenue	154,400	382,900	1,700	515,300	0	0	1,054,300
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	173,000	37,700	0	0	0	0	210,700
Transfers	0	0	0	0	0	1,826,600	1,826,600
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>2,208,100</b>	<b>3,069,900</b>	<b>106,100</b>	<b>616,400</b>	<b>0</b>	<b>1,826,600</b>	<b>7,827,100</b>
<b>Funding Facilitated by Department</b>	<b>2,208,100</b>	<b>2,713,100</b>	<b>211,700</b>	<b>1,309,500</b>	<b>0</b>	<b>1,826,600</b>	<b>8,269,000</b>
<b>Memo Item:</b>							
Citywide General Fund Support	17,765,800	0	0	0	0	0	17,765,800
<b>Total Available Funding</b>	<b>19,973,900</b>	<b>2,713,100</b>	<b>211,700</b>	<b>1,309,500</b>	<b>0</b>	<b>1,826,600</b>	<b>26,034,800</b>
<b>Appropriations</b>							
Personnel Services	8,791,400	863,100	107,600	127,500	0	0	9,889,600
Non Personnel Services	8,933,700	1,727,400	5,750,400	1,179,300	0	1,826,600	19,417,400
Interdepartmental Services	2,248,800	122,600	3,700	2,700	0	0	2,377,800
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>19,973,900</b>	<b>2,713,100</b>	<b>5,861,700</b>	<b>1,309,500</b>	<b>0</b>	<b>1,826,600</b>	<b>31,684,800</b>

*Department Appropriations by Fund Type*

	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>
Operating	15,898,623	16,844,435	19,542,500	20,135,300
Capital	3,232,540	2,885,274	10,304,000	9,722,900
Debt Service	2,071,012	1,902,943	1,827,000	1,826,600
<b>Total</b>	<b>21,202,175</b>	<b>21,632,651</b>	<b>31,673,500</b>	<b>31,684,800</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

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3. Data in the actual columns may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2020 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *Department Appropriations by Fund Type*

1. Data in the actual columns may not add to the totals due to rounding.

## Personnel Services Department

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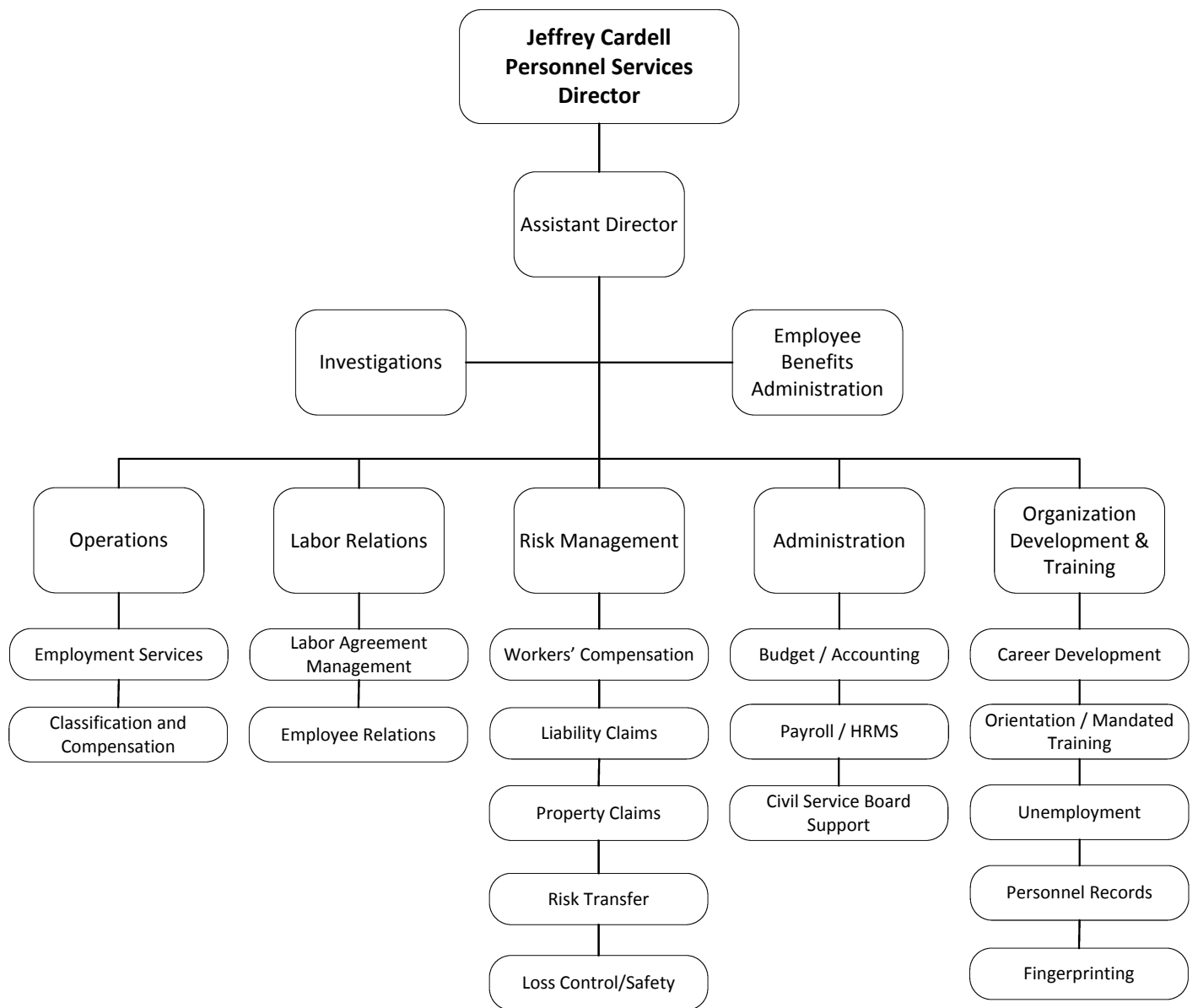
The Personnel Services Department's mission is to provide and facilitate the delivery of effective customer service through collaborative and diplomatic efforts, employing the values of integrity, compassion, and respect.

The Department consults citywide with department management on personnel matters, negotiates and maintains Memoranda of Understanding (MOU) with city bargaining units, processes grievances, investigates employee concerns, serves as support staff to the Civil Service Board, and manages the interactive process. The Department also manages benefit plan enrollments; Unemployment Insurance claims; the

Employee Assistance Program; provides new employee training and ongoing staff development; develops and updates personnel policies; implements and manages data modules to improve employee access to training opportunities and online personnel information; recruits and tests applicants for city positions; administers bilingual skill examinations; and, maintains personnel data and employee files for the City's workforce.

The Risk Management Division manages employee Workers' Compensation; provides loss control services through citywide safety programs; ensures compliance with the City's indemnification policy through contract review; and, processes property and liability claims through resolution and subrogation recovery.

The overall goal of the Department is to add value to the City by providing outstanding service while proactively identifying opportunities for streamlining, protecting the City's assets and consolidating efforts. The Personnel Services Department strives to enhance working relationships at all levels to create a harmonious and efficient environment.



## Service Impacts

### Revenues

Services provided by the Personnel Services Department are funded by the General Fund and Interdepartmental Fees. General Operations, Administration, Organizational Development and Training, and Labor Relations are fully funded by the General Fund. The Risk Division's Workers' Compensation, Property, Liability and the Unemployment Programs are Internal Service Funds that are supported by user fees from internal client departments.

Anticipated demand for the following fiscal year for these funds is determined through analyses of historical trends and anticipated increases in activity. Client departments are then allocated their respective portion based on their historical use of the respective Program.

For FY 2020, total available funding, generated primarily by Internal Service Funds, is budgeted at \$36,785,700, a decrease of less than one percent below the FY 2019 Amended Budget. Significant changes include a decrease of \$5,393,900 to beginning balances reflecting recognition of excess carryovers to fund actual activity during the year, offset by an increase of \$4,809,300 in Interdepartmental Charges for Services intended to support anticipated claim activity in FY 2020.

### Workers' Compensation

FY 2020 revenues for the City's Workers' Compensation Program are budgeted at \$18,359,800; a decrease of 3.1 percent or \$588,300 when compared to the FY 2019 Amended Budget. This decrease includes a decrease of \$690,100 to prior year carryover and an increase of \$104,300 to Charges for Services intended to support higher claim activity during the year. The appropriations for FY 2020 more

accurately align with the current payout trend and future anticipated activity.

### Liability

FY 2020 revenues for the Liability Program are budgeted at \$10,326,200; an increase of 2.4 percent or \$244,200 when compared to the FY 2019 Amended Budget. This increase aligns FY 2020 revenues to the FY 2020 anticipated appropriations.

### Property

FY 2020 revenues for the Property Fund are budgeted at \$3,692,300; a decrease of 2.9 percent or \$109,900 when compared to the FY 2019 Amended Budget. This decrease aligns FY 2020 revenues to the FY 2020 anticipated appropriations.

### Unemployment Self-Insurance

FY 2020 revenues for the Unemployment Fund are budgeted at \$840,800; a decrease of 14.3 percent or \$140,100 when compared to the FY 2019 Amended Budget. This includes a \$533,100 decrease in carryover. The decrease in carryover is due to prior year balances being utilized to support claim activity. In FY 2020, these balances are being exhausted, therefore, a \$400,000 charge to client departments citywide has been programmed to replenish the fund to support claim activity.

### Expenditures

For FY 2020, the Personnel Services Department's appropriations are budgeted at \$36,728,700, an increase of less than one percent or \$104,100 when compared to the FY 2019 Amended Budget. The total increase of \$104,100 includes additional appropriations of \$342,200 in Human Resources Operations, \$243,000 in the Liability Fund, and

\$31,900 in the Property Fund offset by a decrease of \$372,900 in the Workers' Compensation Program and \$140,100 in the Unemployment Fund.

### **Human Resources Operations**

Appropriations in the FY2020 Budget for Human Resources Operations are budgeted at \$3,566,600, an increase of \$342,200 or 10.6 percent above the FY 2019 Amended Budget. The increase amount is comprised of increases in Personnel costs due to contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements as well as the addition of:

- \$19,700 increase in Interdepartmental Charges mainly due to new Central Printing ISF and City Hall Security Assessment charges and offset by decreases to Facilities Repair and Replace Projects, Telephone Service Charge, etc.

The increase was partially offset by reductions to accounts such as Workers' Comp, Health Reimbursement Arrangement, and Pension Obligation Funds.

### **Workers' Compensation Program**

Appropriations in the FY2020 Budget for the Workers' Compensation Program are established at \$18,359,200, a decrease of 2 percent or \$372,900 when compared to the FY 2019 Amended Budget. This overall decrease is necessary to support anticipated expense activity in FY 2020 which includes increases in Personnel costs due to contractual obligations driven by negotiated MOU agreements in addition to:

- \$99,200 due to contractual increases encompassing an increase of \$28,200 to the Third Party Administrator and \$71,000 for annual state assessments required for Self-Insured Plans.

Interdepartmental Charge increase of \$125,800 are due to the Cost Allocation Plan (CAP). The CAP increase is reflective of the service allocation methodology.

### **Liability**

Appropriations in the FY 2020 Budget for the Liability Program are established at \$10,324,800, an increase of 2.4 percent or \$243,000 above the FY 2019 Amended Budget. This amount is comprised of slight increases in Personnel costs due to contractual obligations driven by negotiated MOU agreements in addition to:

- \$150,000 due to increases to insurance premiums.

Interdepartmental Charges increase of \$59,400 is due to an increase in the Cost Allocation Plan and offset by decreases in Facilities Management Charges and City Hall Rent.

### **Property**

In FY 2020, total appropriations in the Property section are budgeted at \$3,637,300, an increase of less than one percent or \$31,900 above the FY 2019 Amended Budget. This amount mostly reflects an \$80,800 increase in insurance payments, a \$7,400 increase in outside legal services, and a \$2,200 increase in Interdepartmental Charges due to the Cost Allocation Plan. The above increase is offset by a decrease of \$58,800 in Personnel Costs, due to a reallocation of staff to other funding sources within the Department.

### **Unemployment Self-Insurance**

In FY 2020, total appropriations in the Unemployment Self-Insurance fund are budgeted at \$840,800, a decrease of 14.3 percent or \$140,100 below the FY 2019 Amended Budget. This decrease is intended to align expenditures with available resources.



*Staffing*

Combined Personnel costs for FY2020 are budgeted at \$4,010,100; \$325,300 above the FY 2019 Amended Budget. Significant changes impacting this increase are contractual obligations driven by negotiated MOU agreements in addition to full year funding for positions approved in FY 2019.

Permanent staffing levels for the Personnel Department in FY 2020 have increased by 0.75 FTE's over FY 2019 Amended levels. In FY 2020, 0.75 of the FTE increase is reflective of a full year of costing for two Senior Human Resource Analyst positions and one Senior Administrative Clerk position added in the FY 2019 Budget.

*Department Staffing Detail*

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2018 Adopted</i>	<i>FY 2019 Adopted</i>	<i>FY 2019 Amended</i>	<i>FY 2020 Changes</i>	<i>FY 2020 Adopted</i>
Human Resources Admin. Division	5.00	5.00	5.00	0.00	5.00
Organization Dev. & Training Division	1.00	1.00	1.00	0.00	1.00
Human Resources Operations Division	10.00	11.75	11.75	0.25	12.00
Labor Relations Division	3.00	3.00	3.00	0.00	3.00
Loss Control Division	2.00	2.00	2.00	0.00	2.00
Risk Management Division	11.00	10.00	10.00	0.00	10.00
Workers Compensation Division	1.00	2.50	2.50	0.50	3.00
HR Classification and Compensation	2.00	2.00	2.00	0.00	2.00
<b>Total</b>	<b>35.00</b>	<b>37.25</b>	<b>37.25</b>	<b>0.75</b>	<b>38.00</b>

# Personnel Services Department

## Department Revenue and Expenditure - All Funds Combined

<i><b>Funding Source</b></i>	<i><b>FY 2017 Actuals</b></i>	<i><b>FY 2018 Actuals</b></i>	<i><b>FY 2019 Amended</b></i>	<i><b>FY 2020 Adopted</b></i>	<i><b>Percent Change</b></i>
Beginning Balance	9,572,854	10,070,719	7,230,200	1,836,300	(74.6)
<b>Fiscal Year Revenues:</b>					
Taxes	0	19	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	9,220	8,986	8,700	6,500	(25.3)
Fines	0	0	375,000	375,000	0.0
Other Revenue	75,722	135,733	72,000	62,500	(13.2)
Interdepartmental Charges for Services	27,380,399	24,629,600	26,136,000	30,945,300	18.4
Misc. Revenue	7,812	24,530	0	0	0.0
Transfers	0	3,000,000	0	0	0.0
Est. Rev Contingency	0	0	0	0	0.0
<b>Total Fiscal Year Revenues</b>	<b>27,473,153</b>	<b>27,798,868</b>	<b>26,591,700</b>	<b>31,389,300</b>	<b>18.0</b>
<b>Funding Facilitated by Department</b>	<b>37,046,007</b>	<b>37,869,587</b>	<b>33,821,900</b>	<b>33,225,600</b>	<b>(1.8)</b>
<b>Memo Item:</b>					
Citywide General Fund Support	3,093,654	3,003,474	3,215,700	3,560,100	10.7
<b>Total Available Funding</b>	<b>40,139,661</b>	<b>40,873,061</b>	<b>37,037,600</b>	<b>36,785,700</b>	<b>(0.7)</b>
<b>Appropriations</b>					
Personnel Services	3,231,470	3,223,207	3,684,800	4,010,100	8.8
Non Personnel Services	4,312,827	5,173,791	5,784,400	5,940,000	2.7
Interdepartmental Services	849,116	858,286	998,900	1,207,100	20.8
Contingencies	21,674,546	22,901,255	26,156,500	25,571,500	(2.2)
<b>Total Departmental Expenditures</b>	<b>30,067,959</b>	<b>32,156,539</b>	<b>36,624,600</b>	<b>36,728,700</b>	<b>0.3</b>

*Department Appropriations by Fund Classification - FY 2020 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	0	0	0	1,836,300	0	1,836,300
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	6,500	0	0	0	0	0	6,500
Fines	0	0	0	0	375,000	0	375,000
Other Revenue	0	0	0	0	62,500	0	62,500
Interdepartmental Charges for Services	0	0	0	0	30,945,300	0	30,945,300
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>6,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31,382,800</b>	<b>0</b>	<b>31,389,300</b>
<b>Funding Facilitated by Department</b>	<b>6,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,219,100</b>	<b>0</b>	<b>33,225,600</b>
<b>Memo Item:</b>							
Citywide General Fund Support	3,560,100	0	0	0	0	0	3,560,100
<b>Total Available Funding</b>	<b>3,566,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,219,100</b>	<b>0</b>	<b>36,785,700</b>
<b>Appropriations</b>							
Personnel Services	2,814,600	0	0	0	1,195,500	0	4,010,100
Non Personnel Services	235,200	0	0	0	5,704,800	0	5,940,000
Interdepartmental Services	516,800	0	0	0	690,300	0	1,207,100
Contingencies	0	0	0	0	25,571,500	0	25,571,500
<b>Total Appropriations</b>	<b>3,566,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,162,100</b>	<b>0</b>	<b>36,728,700</b>

*Department Appropriations by Fund Type*

	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>
Operating	30,067,959	32,156,539	36,624,600	36,728,700
Capital	0	0	0	0
Debt Service	0	0	0	0
<b>Total</b>	<b>30,067,959</b>	<b>32,156,539</b>	<b>36,624,600</b>	<b>36,728,700</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2020 only Table*

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### *Department Appropriations by Fund Type*

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# Planning & Development Services Department

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The Planning & Development Services Department is focused on land use, building safety and property development. It is organized into the following functional units: (1) Development Services, including Current Planning and Building Safety Services; (2) Placemaking Services, including Long Range Planning, Historic Preservation, Downtown Development, and Parking Services; and, (3) the Housing & Community Development Division responsible for the federal entitlement programs.

## **Development Services**

During FY 2019, Development Services implemented a new comprehensive land management and permitting system. The new system from Accela put in place digital submissions, real-time application tracking and integration of parcel based information. The project serves the Planning & Development Services Department as well as other departments including the City Attorney's Office (Code Enforcement), Fire, Public Utilities and Public Works Departments.

Current Planning functions as the primary entity through which development projects are processed and authorized. It acts as the liaison

between the developer/public and the process, providing advisory and technical information. It also provides the majority of resources and support for the Fresno City Planning Commission. In 2018, nearly 5,000 entitlements were processed, which is a 25 percent increase in volume over 2017. The on-time application processing rate exceeded 90 percent.

Building and Safety Services conducts architectural plan analyses and inspections related to fire, life, health, safety, disabled access and occupancy requirements for compliance with national, state and local building codes, as well as applicable planning regulations and standards. In 2018, the Division issued over 15,000 total permits with an estimated construction value of almost \$1 billion based on applicants' valuation.

## **Placemaking Services**

Long Range Planning is responsible for the formulation and update of plans, including the General Plan, Specific Plans, and Community Plans that guide the City's growth and change in both developed and undeveloped areas. These plans are utilized by the public, other city departments, the Planning Commission, as well as the City Council to evaluate and determine entitlements to plan and build public improvements. The Historic Preservation Program serves to implement FMC section 12-1600, as well as General Plan policies for historical resources. The Program also provides support to the City's Historic Preservation Commission, Environmental Reviews (including review of all Housing and Urban Development (HUD) funded projects), and initiation of outreach activities that celebrate and interpret Fresno's history and cultural heritage. As of December 2018, there was a 50 percent increase over 2017 for Mills Act properties approvals. This approval provides tax

incentives for repair and rehabilitation of historic properties.

The Downtown & Corridor Revitalization unit coordinates with a wide array of City departments and divisions as well as the private sector to enhance the historic heart of the community. Downtown Revitalization promotes the district to potential investors, builders, and entrepreneurs, and helps them to identify potential sites for their projects. Assistance is provided to development applicants with the entitlement process to ensure that the process is streamlined and that any issues that arise are resolved quickly. Downtown Revitalization staff also provide design assistance for facade improvements and development concepts so that projects enhance the aesthetics of Downtown, promote economic activity, and are compliant with applicable regulations. Staff also coordinates with the Code Enforcement Division to ensure that property and business owners who are out of compliance with codes are brought into compliance. Staff also works closely with the Downtown Fresno Partnership on special events, marketing, outdoor dining installations, and other activities. In early 2019, staff was added to address similar revitalization efforts along the City's primary transportation corridors including Blackstone, Shaw, and Kings Canyon/Ventura/California. Investment along the corridors will support increased economic vitality in priority Infill Opportunity Zones. A key success was the adoption of the Southern Blackstone Avenue Smart Mobility Strategy report in May, 2019.

The Parking Services Division's responsibilities include management of City parking garages and parking lots, special events at the Convention Center, Chukchansi Park, and Fulton Corridor. In addition, the Division enforces California Vehicle Codes and Fresno

Municipal Code violations and provides: parking meter collection, citations, and the abatement of abandoned, hazardous, and inoperative vehicles left on City streets. A parking operator is contracted by the Division to manage daily parking operations at each of the downtown staffed parking facilities.

Management duties include: customer service, long term permit purchases, collection and auditing of City revenue, and special event staffing at the major venues downtown. Parking controllers are allocated to each City Council District and enforce vehicle codes seven days a week. Parking works closely with the various local school districts improving safety efforts at multiple schools. Parking meter staff ensure the downtown parking meters are in excellent working order and manage the collection and depositing of the revenue.

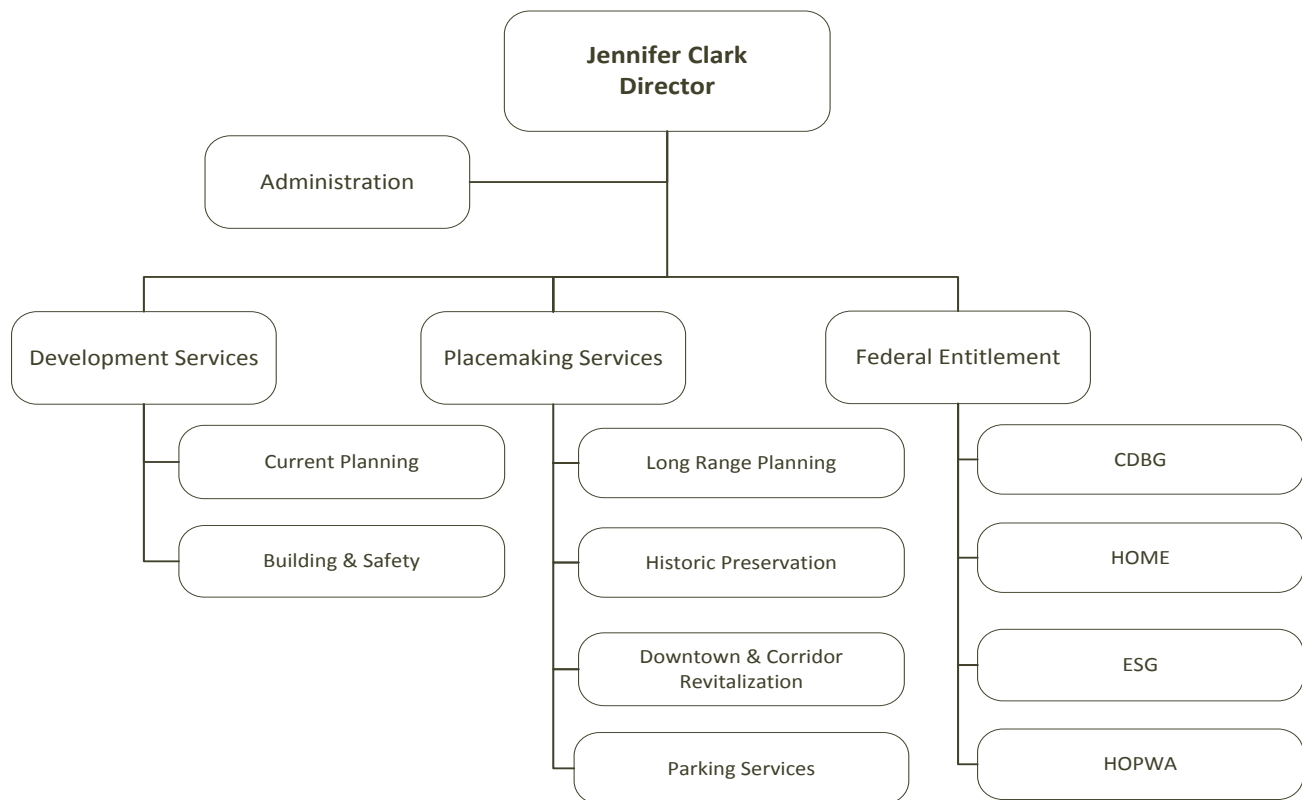
The Parking Abatement Team patrols City streets looking for vehicles left unattended for long periods of time. Parking's administrative staff manages the City Employee Parking Program, Official Vehicle Permit Program, Car Pool Stall Management, and security at the City employee parking lots. During the past year, the Division introduced a large vehicle ordinance to protect neighborhoods from long duration parking by big rigs and oversized vehicles. Additionally, the parking meter study was completed and has had a positive impact on parking revenues to allow for implementation of parking ordinances.

The Housing Division implements the federal entitlement programs from the U. S. Department of Housing and Urban Development (HUD) and acts as the liaison to the City's Housing and Community Development Commission. The Division works collaboratively with several City departments

and divisions as well as area non-profits, and other local public and private agencies to further the efforts of housing revitalization and provision of essential public services.

Some notable accomplishments from the most current Consolidated Annual Performance Evaluation Report include: 1) Safe and Affordable Housing – 99 units benefits from rehabilitation, construction, minor repair and paint programs, while 28 new households benefited from tenant based rental assistance; 2) Homelessness – 661 persons were served with overnight housing, an additional 504

persons suffering from domestic violence confidentially reported overnight housing and 42 persons benefited through the Housing Opportunities for Persons with Aids/HIV; 3) Community Services – 3,251 persons assisted (youth, seniors) through a combination of subrecipient and direct program delivery; and, 4) Public Facilities and Improvements – over \$1 million in public facilities and public infrastructure was expended on activities/projects.



## Service Impacts

### Council Actions

Per approved Council Motion #15, \$85,000 was added to the FY 2020 Budget for contract consultants to conduct tax increment financing analysis for affordable housing.

Per approved Council Motions #16 and #27, the FY 2020 Budget moved the proposed Neighborhood Services Department, previously a unit within the Department, to the City Attorney's Office.

Per approved Council Motion #42, the FY 2020 Budget sets aside \$100,000, within the Department's existing budget, to update the Tower District Specific Plan.

### Revenues

Planning & Development's total FY 2020 operating revenues are budgeted at \$41,347,300, a decrease of \$2,315,900, as compared to the FY 2019 Amended Budget. The revenue decrease is mostly the result of the transfer of the Community Revitalization (Code Enforcement), Rental Housing and the Neighborhood Revitalization units to the City Attorney's Office. Below are significant revenue impacts:

- The Department's General Fund revenues are decreasing by \$3,878,800 as compared to the FY 2019 Amended Budget. Budgeted revenues are consistent with actual FY 2019 activity plus anticipated adjustments. The following are significant General Fund impacts by unit:
  - The transfer of the Community Revitalization (Code Enforcement), Rental Housing and Neighborhood Revitalization units decreased revenues by \$2,979,100 as compared to the FY 2019 Amended Budget.

- Building and Safety Services revenues are decreasing by \$1,127,300 as compared to the FY 2019 Amended Budget. Budgeted revenues are aligned with departmental revenue projections and include a \$350,000 revenue reduction for the Money Back Guarantee Program.
- Planning Division revenues are decreasing by \$51,200 as compared to the FY 2019 Amended Budget. Budgeted revenues are aligned with departmental projections and include \$350,000 revenue reduction for the Money Back Guarantee Program.
- Parking revenues are increasing by \$332,700, as compared to the FY 2019 Amended Budget. The revenue increase aligns the Division's revenues with FY 2018 actuals of \$6,808,753. The budget also includes a \$270,600 transfer to the Fresno Grizzlies, which is consistent with the 2018 sales contract.
- The Department's budget includes \$1 million for General Fund Housing programs. This funding source was established by Council Motion #17 in FY 2019.
- The Department's Special Revenue Fund revenues are increasing by \$2,037,300 as compared to the FY 2019 Amended Budget. Grant/entitlement revenues are reflected in this fund category and may reflect sizeable year-over-year variances as they are based on the availability of funds from the grantor and unspent appropriations that may be re-programmed/re-budgeted.
  - \$2,514,400 increase is HUD funding sources, which is mostly due to the re-budgeting of HUD funded projects.
- The Department's budget includes the transfer of the Sustainability Division (PG&E funding) and CASp Program SB1186 funds to the Department of Public Works (DPW) decreasing revenues by \$238,500



and \$199,900, respectively. In FY 2019, DPW was heavily involved in managing these programs so the FY 2020 Budget aligns the service with the Department.

- The Community Revitalization transfer from Planning & Development Services to the City Attorney's Office also requires the transition of the Tire Grant Program. This transition decreased the Department's revenues by \$291,300.

## Expenditures

### Non-Personnel Changes

The Department's Non-Personnel budget totals \$25,872,400, which is a decrease of \$342,200 from the FY 2019 Amended Budget. An expenditure decrease of \$1,620,000 is the result of the transfer of the Community Revitalization (Code Enforcement), Rental Housing and Neighborhood Revitalization units to the City Attorney's Office. Other items impacting the change in the Non-Personnel budget include:

- \$250,000 for the completion of the General Plan Master Environmental Impact Report (EIR) update, which will continue to benefit development through environmental streamlining.
- \$35,000 for building code books, which will include up-to-date information on the California Building Code update that will take effect on January 1, 2020.
- \$250,000 for outside consultants to meet "Money Back Guarantee" (MBG) efficiency standards. The MBG program is counter to the "At Risk" building permit process, which has added complexity and uncertainty to the standard process. As such, the Department will allocate resources for consultant services in the following areas:
  - \$150,000 for residential plan checks.
  - \$50,000 for structural plan checks.

- \$50,000 for plumbing, mechanical, electrical, grading, or building plan checks.

- \$390,500 for an anticipated implementation of Smart Parking Meters in Downtown Fresno. Included in the amount is the projected lease payment for the acquisition of the smart meters, installation and operational costs.
- As part of Mayor's Business Friendly Fresno Initiative, the Department entered into a contract with Accela in June 2016 to build a land management system. The land management system has been developed and implemented and \$500,000 is budgeted in FY 2020 for continued development, maintenance and operations of the system.

### Special Revenue Funds

The Department is the recipient of multiple federal and state grants including: HUD Entitlements (a more thorough description of the program is available in the "Federal Entitlement Funding" section of this document), Housing Grants, and High Speed Rail Projects Grant. These funds are "use specific," which requires the Department to budget grants according to grant guidelines. FY 2020 appropriations for these funds are \$21,037,900.

### High Speed Rail

The Department's FY 2020 Budget includes \$335,000 in High Speed Rail (HSR) appropriations, which is a decrease of \$1,304,400.

### Transfer to Department of Public Works

As noted under the revenue section, the Department's budget includes the transfer of the Sustainability Division (PG&E funding) and CASp Program SB1186 funds to the Department of Public Works (DPW), decreasing

expenditures by \$238,500 and \$160,000, respectively. In FY 2019, DPW was heavily involved in managing these programs so the FY 2020 Budget aligns the service with the Department.

### HUD Funded Activity

The Department's FY 2020 CDBG appropriations total \$11,831,800, which includes an FY 2020 Program Budget of \$7,067,400 and a projected carryover budget of \$4,764,400. The FY 2020 CDBG Budget is increasing by \$1,589,500 as compared to the FY 2019 Amended Budget due to an increase in projected carryover in FY 2020. The schedule to the right details the FY 2020 CDBG entitlement allocation by program.

Other FY 2020 HUD Entitlements are as follows: \$3,242,400 for the HOME Program, \$585,900 for the Emergency Solutions Grant (ESG) Program, and \$564,800 for the Housing Opportunities for Persons with AIDS (HOPWA) Program.

A more thorough description of the programs is available in the "Federal Entitlement Funding" section of this document.

### Parking Capital

In FY 2020, \$1,429,200 is budgeted in the General Fund for repairs at various City of Fresno parking garages and lots. The budgeted amount is unspent FY 2019 appropriations.

The Capital Improvement Program will address parking facility needs as outlined in the Parking Facilities assessment that was presented to Council in January 2016. The estimated costs for parking improvements of City owned parking assets, including Garage 7, is \$9,478,000, based on 2016 costing.

<i>CDBG Program</i>	<i>FY 2020 CDBG</i>
<b>Housing</b>	
Housing Rehabilitation Administration	200,000
Senior Paint Program	100,000
Senior Paint Program (NonProfit*)	497,600
Housing Rehabilitation (Nonprofit)	502,400
Subtotal Housing	1,300,000
<b>Facilities and Public Improvements</b>	
Neighborhood Street Improvements	1,365,200
Park Improvements	1,300,000
Nonprofit* Facilities	478,000
Section 108 Loan Repayment	134,500
Subtotal Facilities & Public Improvements	3,277,700
<b>Public Services</b>	
PARCS Senior Hot Meals	174,400
PARCS After School Program	666,800
Nonprofit* Public Services	200,000
Subtotal Public Service	1,041,200
<b>Section 3 Training</b>	
Microenterprise: Section 3 Training	35,000
Subtotal Section 3 Training	35,000
<b>Planning and Administration</b>	
CDBG/HOME/HOPWA/ESG Admin	1,373,500
Fair Housing Council of Central California	40,000
Subtotal Planning and Administration	1,413,500
<b>Total Uses of Federal Programs</b>	<b>7,067,400</b>

### Interdepartmental Services' Changes

The Department's Interdepartmental Services' (ID) Budget totals \$3,323,600, which is a \$2,889,600 decrease from the FY 2019 Amended Budget. The following addresses the significant items impacting the ID Budget:

- \$1,394,900 decrease is due the transfer of the Community Revitalization (Code Enforcement), Rental Housing and Neighborhood Revitalization Units to the City Attorney's Office.
- \$97,800 decrease in Equipment Charge to Capital, which reflects decreased capital activity.
- \$224,500 decrease in Overhead Charge to Capital, which reflects decreased capital activity.
- \$100,800 decrease in Fixed ID Reimbursement to the General Fund, which is based on the central service cost allocation.
- \$249,900 decrease in Info System Services Charge and is based on the ISD's service allocation.
- \$93,700 decrease in Info System Equipment Charge and is based on the ISD's service allocation.
- \$1,271,500 decrease in Non-recurring Special Project Charges. These charges are non-recurring and one-time requests.
  - \$3,600 is included in the budget for cubicle remodel for three (3) new staff.
- \$139,900 increase in Liability Self-Insurance Charges and is based on the services' allocation methodology.
- \$209,400 increase in Charges for Messenger/Mail/Copier Services. FY 2019 did not include these charges as this service was previously billed through the Cost Allocation Plan.
- \$147,400 increase in Fleet Lease/Purchase Payment. The increase is based on the Fleet Division's lease schedule.
- \$7,200 increase in 10X and 10C charges for new computers, software and telephones for three (3) new staff.
- \$135,700 increase in Security Assessment Charges for City Hall, which will be billed for the first time in FY 2020.

### *Staffing*

The Planning & Development's Personnel Budget totals \$15,075,700, which is a \$5,887,400 decrease from the FY 2019 Amended Budget.

The FY 2020 Budget accounts for the annual cost of partially funded FY 2019 positions, step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to the following:

#### **Contract Extra Help**

Contract Extra Help appropriations are decreasing by \$561,000. The decrease can be attributed to a decrease in High Speed Rail Contract activity.

#### **Business Friendly Fresno 2.0!**

In FY 2020, the City of Fresno will continue the implementation of Business Friendly Fresno (BFF) 2.0! with the goal of establishing accountability, clear protocols and authority for decision-making that align with the General Plan, Development Code and California Building Code. In FY 2019, the "Money Back Guarantee" (MBG) Program was adopted to provide certainty to applicants for entitlements and building permits; additionally, an "At Risk" building permit process was added to allow for early construction options for development. To ensure that efficiency standards are met, the Department's Budget includes the addition of 3 positions (2.5 FTEs):

- One (1.00 FTE) Supervising Planner (\$95,900) allows the Department to restructure by planning specialty thereby, improving efficiencies, timeliness and meet standards mandated by the MBG program.
- Two (1.50 FTEs) Planner IIIs (\$137,100) will expedite the processing of applications, which would improve timeliness and meet MBG standards.

#### **Position Transfers**

Per Council Motions #16 and #27 the FY 2020 Budget transfers the Department's Neighborhood Services function to the City Attorney's Office. The Neighborhood Services function was comprised of the Community Revitalization, Rental Housing and Neighborhood Services Units within the Department. As such, 80.00 FTE positions and \$7,415,400 will be transferred from the Planning & Development Services Department to NSD.

Sustainable Fresno is funded by the SB 1186 and PG&E Grants, which are currently managed by Public Works. In effort to improve efficiencies, a Division Manager (\$111,900) and a Staff Assistant (\$60,100) currently housed in Planning & Development will be relocated to Public Works. This move will allow for the review and documentation process to be completed in one department and will improve compliance and increased efficiency. These positions will work closely with Facilities regarding energy efficiency projects at various City facilities. Cost: \$171,900

*Department Staffing Detail*

					<i>Position Summary</i>
<b>Division</b>	<b><i>FY 2018 Adopted</i></b>	<b><i>FY 2019 Adopted</i></b>	<b><i>FY 2019 Amended</i></b>	<b><i>FY 2020 Changes</i></b>	<b><i>FY 2020 Adopted</i></b>
Administration Division	10.00	9.00	9.00	8.00	17.00
Building & Safety Division	50.00	51.00	51.00	(1.00)	50.00
Planning Division	30.00	32.00	32.00	(0.50)	31.50
Rental Housing Division	22.75	23.00	23.00	(23.00)	0.00
Housing & Community Development Division	0.00	0.00	0.00	0.00	0.00
Community Revitalization Division	62.00	47.00	47.00	(47.00)	0.00
Sustainable Fresno Division	3.75	2.00	2.00	(2.00)	0.00
Economic Development Division	2.00	15.00	15.00	(13.00)	2.00
Parking Operations Division	26.20	27.20	27.20	0.00	27.20
HUD Division	12.00	12.00	12.00	(1.00)	11.00
<b>Total</b>	<b>218.70</b>	<b>218.20</b>	<b>218.20</b>	<b>(79.50)</b>	<b>138.70</b>

The following table highlights the FY 2020 Position Transfer from Planning & Development Services to other Departments:

	<u>Change</u>
Position Adds – Business Friendly Fresno 2.0!	2.50
Position Transfer to City Attorney's Office	(80.00)
Position Transfers to Public Works Department	(2.00)
<b>FY 2020 Changes</b>	<b>(79.50)</b>

# Planning & Development Services Department

## Department Revenue and Expenditure - All Funds Combined

<b>Funding Source</b>	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>	<b>Percent Change</b>
Beginning Balance	(9,663,753)	(6,567,356)	1,261,700	753,500	(40.3)
<b>Fiscal Year Revenues:</b>					
Taxes	7	113	0	0	0.0
Licenses & Permits	6,321,061	5,722,741	7,031,600	4,716,500	(32.9)
Intergovernmental Revenue	13,439,917	9,677,207	18,227,800	21,969,000	20.5
Charges for Services	10,983,476	11,174,177	12,778,400	11,552,200	(9.6)
Fines	2,360,352	2,478,010	2,215,200	2,422,900	9.4
Other Revenue	163,665	372,334	282,900	137,100	(51.5)
Interdepartmental Charges for Services	9,300	12,252	0	13,400	0.0
Misc. Revenue	4,034,992	2,965,203	1,025,600	53,300	(94.8)
Transfers	(142,764)	(232,509)	840,000	(270,600)	(132.2)
Est. Rev Contingency	0	0	0	0	0.0
<b>Total Fiscal Year Revenues</b>	<b>37,170,007</b>	<b>32,169,529</b>	<b>42,401,500</b>	<b>40,593,800</b>	<b>(4.3)</b>
<b>Funding Facilitated by Department</b>	<b>27,506,255</b>	<b>25,602,173</b>	<b>43,663,200</b>	<b>41,347,300</b>	<b>(5.3)</b>
<b>Memo Item:</b>					
Citywide General Fund Support	6,222,396	6,675,083	8,573,900	3,619,400	(57.8)
<b>Total Available Funding</b>	<b>33,728,650</b>	<b>32,277,256</b>	<b>52,237,100</b>	<b>44,966,700</b>	<b>(13.9)</b>
<b>Appropriations</b>					
Personnel Services	16,530,793	17,615,534	20,963,100	15,075,700	(28.1)
Non Personnel Services	21,168,010	12,045,775	26,214,600	25,872,400	(1.3)
Interdepartmental Services	3,890,043	5,501,856	6,213,200	3,323,600	(46.5)
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>41,588,845</b>	<b>35,163,164</b>	<b>53,390,900</b>	<b>44,271,700</b>	<b>(17.1)</b>

*Department Appropriations by Fund Classification - FY 2020 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	1,000,000	(246,500)	0	0	0	0	753,500
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	4,716,500	0	0	0	0	0	4,716,500
Intergovernmental Revenue	0	21,969,000	0	0	0	0	21,969,000
Charges for Services	11,552,200	0	0	0	0	0	11,552,200
Fines	2,422,900	0	0	0	0	0	2,422,900
Other Revenue	128,700	8,400	0	0	0	0	137,100
Interdepartmental Charges for Services	13,400	0	0	0	0	0	13,400
Misc. Revenue	51,300	2,000	0	0	0	0	53,300
Transfers	(270,600)	0	0	0	0	0	(270,600)
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>18,614,400</b>	<b>21,979,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,593,800</b>
<b>Funding Facilitated by Department</b>	<b>19,614,400</b>	<b>21,732,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>41,347,300</b>
<b>Memo Item:</b>							
Citywide General Fund Support	3,619,400	0	0	0	0	0	3,619,400
<b>Total Available Funding</b>	<b>23,233,800</b>	<b>21,732,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>44,966,700</b>
<b>Appropriations</b>							
Personnel Services	12,363,200	2,712,500	0	0	0	0	15,075,700
Non Personnel Services	8,083,600	17,788,800	0	0	0	0	25,872,400
Interdepartmental Services	2,787,000	536,600	0	0	0	0	3,323,600
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>23,233,800</b>	<b>21,037,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>44,271,700</b>

*Department Appropriations by Fund Type*

	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>
Operating	37,437,673	31,587,180	45,303,700	35,968,300
Capital	4,151,172	3,575,984	8,087,200	8,303,400
Debt Service	0	0	0	0
<b>Total</b>	<b>41,588,845</b>	<b>35,163,164</b>	<b>53,390,900</b>	<b>44,271,700</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2020 only Table*

1. This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.



## Police Department

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The Fresno Police Department (FPD) is committed to increasing community support by establishing relationships of trust, implementing citywide community policing activities, improving the delivery of police services, and ensuring the safety of citizens and our employees.

In an effort to prevent crime, the Department identifies trends at an early stage through the analysis of crime data utilizing sophisticated technology and skilled Crime Analysts. Strategies are then developed and resources deployed in order to impact these trends quickly. Immediate investigative follow up is also conducted to apprehend those responsible. Problem Oriented Policing Officers identify and focus on locations responsible for the highest number of repeat calls for service and use creative, collaborative strategies to minimize these calls from occurring. In turn, officers are provided more time to handle emergency calls for service, engage in proactive enforcement and community policing activities.

In an effort to prevent traffic collisions, department members develop strategies to address collision trends while supervisors deploy traffic officers to locations with the highest probability of collisions occurring.

The Police Department is a professional organization that prides itself on delivering the highest level of quality service possible. Department members and volunteers are dedicated public servants who care deeply

about neighborhoods and serve with compassion, honesty, and sincerity. Each member is committed to the overall mission of enhancing safety, service, and trust with our community.

Department members strongly value and continually seek to establish partnerships with members of the community through programs such as Bringing Broken Neighborhoods Back to Life, Hope Coalition, Chiefs Advisory Board, Youth Advisory Forums, Teen Academy, Police Activities League, Crime Stoppers, Neighborhood Watch, and the Citizens Police Academy. Maintaining the confidence, support, and trust of our community is the foundation for our success.

The Police Department is committed to recruiting the most qualified candidates who are reflective of the community demographics and providing them with the training, technology, and equipment allowing them to do their job safely, effectively and efficiently.

Thanks to the outstanding efforts of the men and women of the Fresno Police Department in partnership with the community, crime rates remain relatively low as compared to the early 2000's. Violent crime saw a 1.3 percent decrease in 2018 with the largest reduction in rape of 16.9 percent. Shootings decreased significantly from 516 in 2017, to 353 in 2018, equating to a 32 percent reduction. Property crimes fell by 12.3 percent, with the largest reduction of 21.9 percent experienced in vehicle burglary. In addition, the number of cars stolen in Fresno in 2018 was the lowest number seen in over 30 years.

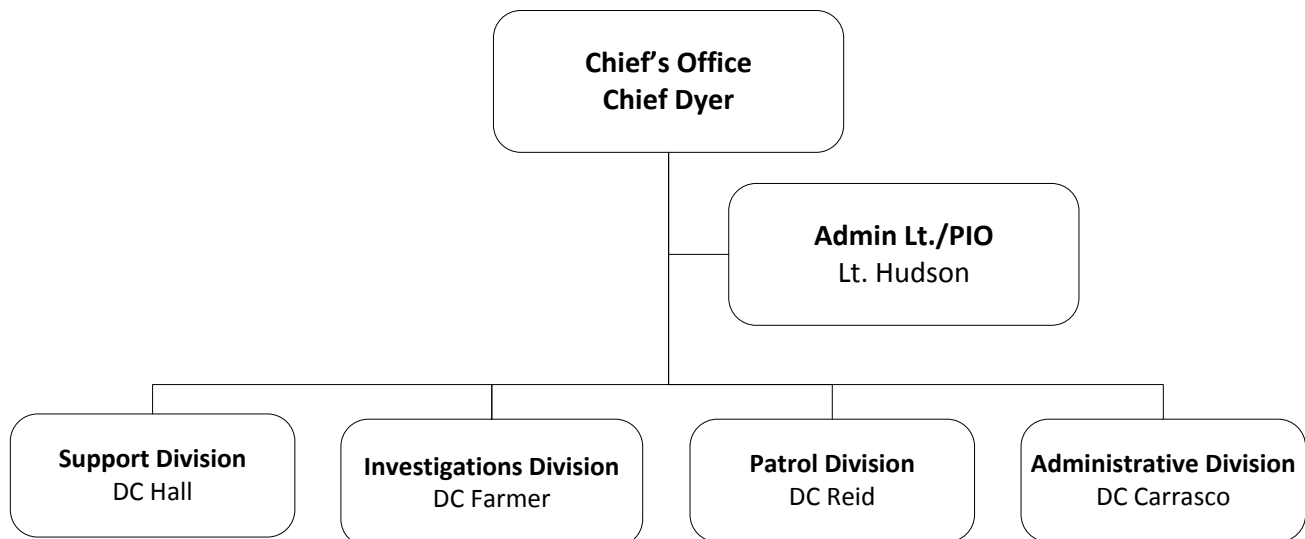
Recent changes to the State's criminal justice system has resulted in 30 percent fewer inmates in California prisons as compared to seven years ago and combined with the current number of officers per capita, it is a remarkable

## Police Department

accomplishment to see these crime decreases. Although we have much work to do, members of the Fresno Police Department are optimistic about ongoing safety and security of our neighborhoods.

The Fresno Police Department continues to explore evolving technology through the Department's Real Time Crime Center, Shotspotter's gunshot detection system, Predpol's predictive policing algorithm, and Vigilant's license plate recognition data base.

In addition, over 532 Axon body worn cameras are being utilized by uniformed Patrol officers and an additional 85 were purchased through a matching grant from the Federal government in the late FY 2018. Currently, every uniformed officer has been issued a body worn camera allowing for additional evidence to be gathered for prosecution purposes and to provide a more accurate accounting of the interaction that occurs between officers and citizens.



## Service Impacts

### Council Actions

Per approved Council Motion #47, the FY 2020 Budget funded five (5) Community Services Officers. Subsequent to Council approval, Mayor veto #6 eliminated funding for the Community Services Officer positions.

### Revenues

The Fresno Police Department's (FPD) overall revenues total \$27,147,000, which is \$2,384,000 below the FY 2019 Amended Budget. The decrease is primarily accounted in the Intergovernmental Revenues as well as Transfers and offset by an increase in Charges for Services as summarized below:

- The Department's overall Intergovernmental Revenues are budgeted at \$9,602,400, which is \$1,558,200 below the FY 2019 Amended Budget. The decrease primarily reflects an anticipated decline of grant revenues as of the date of the printing of this book. Additionally, grants may become available during the fiscal year.
  - \$880,200 is the budgeted decrease in state grants.
  - \$596,100 is the budgeted decrease in federal grants.
- Charges for Services line-items are budgeted at \$9,045,400, which is \$329,600 above the FY 2019 Amended Budget. The increase primarily reflects growth in citations with the activation of a third motorcycle unit as of April 2018.
- Transfers line-items are budgeted at \$1,090,500, which is \$1,207,000 below the FY 2019 Amended Budget. The FY 2019 Budget included a one-time transfer of \$1,200,000 for the construction of the Southeast Police Station, which is scheduled to be completed by May 2020.

## Expenditures

### Non-Personnel Changes

The Department's Non-Personnel Budget totals \$18,607,400, which is a \$196,400 decrease from the FY 2019 Amended Budget. The following addresses the significant items impacting the Non-Personnel Budget:

- \$190,000 to fund FPD's body camera agreements.
  - \$100,000 to fund the Department's body contract renewal. This amount was previously funded by the Police Chief's Foundation and will be funded by the General Fund in the new contract.
  - \$90,000 for helmet mounted body cameras to be worn by the SWAT Team.
- \$207,000 to cover mandatory scheduled maintenance items for Skywatch Helicopters:
  - \$4,000 to replace main rotor pin and bolts.
  - \$10,000 to replace swash plate and TR bearings.
  - \$12,000 to replace tail rotor hub.
  - \$70,000 to replace upper and lower rotor sleeves.
  - \$26,000 to replace vehicle and engine multi-function display.
  - \$75,000 to replace epicyclic gearbox.
  - \$10,000 to replace forward looking infrared (FLIR) camera.
- \$111,800 for the replacement of 115 ballistic vests. Ballistic vests have a shelf-life of 5 years and are difficult to reuse as each vest is personally tailored to each officer.
- \$80,400 to fund a previously approved addition to the current City Hall security services contract. The updated contract provides security services to unarmed FPD civilian employees during shift changes. The enhanced contract provides a standing

guard from 8:00 p.m. to 4:00 a.m. and vehicle patrol from 6:30 a.m. to 8:00 a.m.

- \$30,000 to cover proposed FY 2020 Pacific Gas & Electric rate increases.
- \$95,000 for the difference between the previous FPD janitorial contract cost and the “new” contract, which was awarded on January 31, 2019. The total FY 2020 janitorial contract cost is budgeted at \$325,100.
- \$182,400 to fund FPD’s ammunition needs for new officers and on-going training. FPD has grown by over 100 officers since 2014 and the Department’s ammunition needs have grown accordingly. This amount was funded in FY 2019 as part of the carryover amendment.
- \$26,800 for Netmotion and Verizon cards for 30 new patrol vehicles.
- \$57,100 increase in the Department’s grant/special revenue program. Grant appropriations vary based on the available grant funding as well as unknown status of continued or new grant funding at the time of this document’s publication.

The above additions to the Department’s Non-Personnel Budget are partially offset by a smaller capital plan and one-time FY 2019 appropriations.

Below is a summary of one-time FY 2019 expenditures, including capital:

- \$1,008,100 decrease to the Department’s capital plan.
- \$110,000 for the Skywatch main rotor gear box.
- \$2,100 for an ICE-O-Matic ice maker storage bin.
- \$70,000 for the refurbishment of 830 handguns.

### **Interdepartmental Services Changes**

The Department’s Interdepartmental Services’ (ID) Budget totals \$22,037,100, which is \$10,519,400 above the FY 2019 Amended Budget. The following items address the significant items impacting the ID budget:

### **Public Safety Fleet Division – Conversion to Internal Service Fund**

The FY 2020 Budget converts the funding for the Public Safety Fleet Division from General Fund to Internal Service Fund. Previously, the General Fund paid for these services directly, while in FY 2020 the Police Department will be billed for Public Safety Fleet Service charges. While there is no additional impact to the General Fund, the change in accounting resulted in a \$6,886,800 ID charge increase to the Department. Below is the charge increase by account:

- \$3,127,600 increase to the Fleet Service Charge.
- \$22,700 increase to Fleet Pool Vehicle Rental.
- \$3,736,500 increase to the Fleet Lease/Purchase Payment base charges.

### **New Vehicle Acquisitions**

- \$192,500 to acquire 30 new patrol vehicles through lease financing. The vehicles address the replacement needs for unit wrecks, mechanical failures and retirements. An additional \$26,800 is budgeted in Non-Personnel appropriations for ancillary equipment.
- \$117,300 for 31 new plain unmarked trucks/sedans through lease financing. The vehicles correspond to a five year replacement cycle to address units for wrecks, mechanical failures and retirements.
- \$38,300 to acquire 10 new motorcycles through lease financing. The motorcycles

address the replacement needs for unit wrecks, mechanical failures and retirements.

- \$200,000 to acquire a fully outfitted SWAT Command Truck. The unit is a replacement for a previously approved acquisition on December 6, 2018.

### **Two (2) Helicopter Computer Systems Upgrades**

- \$337,000 to upgrade two (2) AREO Helicopter Computers, currently on Windows XP, with computers on Windows 10.

### ***Base Service Charges***

- \$264,800 increase in Information Service Charges.
- \$1,943,000 increase in Liability Self-Insurance Charges.

- \$88,300 increase in Charges for Messenger/Mail/ Copier Services.
- \$68,700 increase in Facilities Management Charges.
- \$599,100 increase in Network Replacement Charges.
- \$70,000 decrease in Overhead Charge to Capital.
- \$142,300 decrease in Charges for Telephone Services.

### Staffing

The Police Department's Personnel Budget totals \$161,119,500, which is a \$7,155,100 increase from the FY 2019 Amended Budget. The increase primarily corresponds to the net effect of full year funding of new permanent positions approved in FY 2019, contractual Memorandum of Understanding (MOU) obligations, Non-MOU obligations, and future reserve coverage.

### General Fund Funding for 15 Sworn-Safety Positions

\$1,020,100 is budgeted in the General Fund to provide full funding for 15 Student Resource Neighborhood Officers (SRNOs) previously funded at 70 percent by a 2015 COPS Hiring Grant. In FY 2020, Fresno Unified School District will contribute \$625,400 to offset the \$1,457,300 total cost of this Program.

### Other Personnel Future Funding Coverages

The following summarizes additional significant changes within the Police Department's Personnel Budget:

- \$383,100 increase in Employee Leave Payoffs to maintain sufficient reserves to cover future liability obligations.
- Worker's Compensation appropriations increased by \$526,500 as a result of the claims activity in conjunction with the City's three year average methodology to provide coverage for future payments.
- \$317,600 decrease in Overtime due to decreased grant funding.
- \$50,600 increase in Voluntary Overtime due to the expansion of contracts within the Department's Contract Law Enforcement Services Program.

### Department Staff Detail

Position Summary					
Division	FY 2018 Adopted	FY 2019 Adopted	FY 2019 Amended	FY 2020 Changes	FY 2020 Adopted
Sworn Positions					
Sworn	800.34	821.00	826.00	(1.00)	825.00
Cadets underfilling Sworn Positions	15.00	9.00	9.00	1.00	10.00
Subtotal Sworn	815.34	830.00	835.00	0.00	835.00
Civilian Positions	276.50	278.75	286.75	5.25	292.00
<b>Total</b>	<b>1,094.34</b>	<b>1,108.75</b>	<b>1,121.75</b>	<b>5.25</b>	<b>1,127.00</b>

#### Note:

The FY 2020 position changes are due to the following:

<b>Sworn:</b>	0.00	No Sworn Changes in FY 2020
	<b>0.00</b>	<b>Subtotal Sworn Position Change</b>
<b>Civilian:</b>	(0.75)	FY 2019 One authorized Accountant-Auditor I Position @.75 FTE.
	1.00	FY 2019 One authorized Accountant-Auditor I Position @1.0 FTE in FY 2020.
	5.00	FY 2020 Five authorized Defunded Community Services Officers II @1.0 FTE
	<b>5.25</b>	<b>Subtotal Civilian Position Change</b>
	<b>5.25</b>	<b>Total FY 2020 Changes</b>

*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>	<b>Percent Change</b>
Beginning Balance	2,707,564	2,980,630	6,726,600	6,920,300	2.9
<b>Fiscal Year Revenues:</b>					
Taxes	0	3	0	0	0.0
Licenses & Permits	123,336	98,209	125,000	90,000	(28.0)
Intergovernmental Revenue	7,585,231	7,784,691	11,160,600	9,602,400	(14.0)
Charges for Services	5,729,874	8,391,918	8,715,800	9,045,400	3.8
Fines	204,142	72,489	225,500	225,500	0.0
Other Revenue	112,380	189,883	106,800	134,500	25.9
Interdepartmental Charges for Services	0	8,750	0	0	0.0
Misc. Revenue	(246,085)	47,544	173,200	38,400	(77.8)
Transfers	2,884,296	5,633,005	2,297,500	1,090,500	(52.5)
Est. Rev Contingency	0	0	0	0	0.0
<b>Total Fiscal Year Revenues</b>	<b>16,393,174</b>	<b>22,226,492</b>	<b>22,804,400</b>	<b>20,226,700</b>	<b>(11.3)</b>
<b>Funding Facilitated by Department</b>	<b>19,100,738</b>	<b>25,207,122</b>	<b>29,531,000</b>	<b>27,147,000</b>	<b>(8.1)</b>
<b>Memo Item:</b>					
Citywide General Fund Support	145,263,274	150,581,635	154,673,400	174,529,200	12.8
<b>Total Available Funding</b>	<b>164,364,012</b>	<b>175,788,758</b>	<b>184,204,400</b>	<b>201,676,200</b>	<b>9.5</b>
<b>Appropriations</b>					
Personnel Services	136,290,120	141,707,638	153,964,400	161,119,500	4.6
Non Personnel Services	11,983,900	12,156,312	18,803,800	18,607,400	(1.0)
Interdepartmental Services	14,166,042	15,679,096	11,517,700	22,037,100	91.3
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>162,440,062</b>	<b>169,543,046</b>	<b>184,285,900</b>	<b>201,764,000</b>	<b>9.5</b>

Police Department

*Department Appropriations by Fund Classification - FY 2020 Only*

<i>Resources</i>	<i>General Fund</i>	<i>Special Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Balance	0	845,400	6,074,900	0	0	0	6,920,300
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	90,000	0	0	0	0	0	90,000
Intergovernmental Revenue	3,251,900	6,350,500	0	0	0	0	9,602,400
Charges for Services	6,845,400	150,000	0	2,050,000	0	0	9,045,400
Fines	25,500	200,000	0	0	0	0	225,500
Other Revenue	3,000	111,500	20,000	0	0	0	134,500
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	38,400	0	0	0	0	0	38,400
Transfers	0	(330,000)	35,000	0	0	1,385,500	1,090,500
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>10,254,200</b>	<b>6,482,000</b>	<b>55,000</b>	<b>2,050,000</b>	<b>0</b>	<b>1,385,500</b>	<b>20,226,700</b>
<b>Funding Facilitated by Department</b>	<b>10,254,200</b>	<b>7,327,400</b>	<b>6,129,900</b>	<b>2,050,000</b>	<b>0</b>	<b>1,385,500</b>	<b>27,147,000</b>
<b>Memo Item:</b>							
Citywide General Fund Support	174,529,200	0	0	0	0	0	174,529,200
<b>Total Available Funding</b>	<b>184,783,400</b>	<b>7,327,400</b>	<b>6,129,900</b>	<b>2,050,000</b>	<b>0</b>	<b>1,385,500</b>	<b>201,676,200</b>
<b>Appropriations</b>							
Personnel Services	155,846,800	2,973,500	250,000	2,049,200	0	0	161,119,500
Non Personnel Services	7,072,800	4,093,700	6,056,100	800	0	1,384,000	18,607,400
Interdepartmental Services	21,863,800	83,300	90,000	0	0	0	22,037,100
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>184,783,400</b>	<b>7,150,500</b>	<b>6,396,100</b>	<b>2,050,000</b>	<b>0</b>	<b>1,384,000</b>	<b>201,764,000</b>

*Department Appropriations by Fund Type*

	<i>FY 2017 Actuals</i>	<i>FY 2018 Actuals</i>	<i>FY 2019 Amended</i>	<i>FY 2020 Adopted</i>
Operating	160,428,443	168,029,303	175,668,500	194,449,200
Capital	34,773	505,517	7,234,900	5,930,800
Debt Service	1,976,846	1,008,226	1,382,500	1,384,000
<b>Total</b>	<b>162,440,062</b>	<b>169,543,046</b>	<b>184,285,900</b>	<b>201,764,000</b>



**Notes***Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

*Department Appropriations by Fund Classification – FY 2020 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

*Department Appropriations by Fund Type*

1. Data in the actual columns may not add to the totals due to rounding.

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# Public Utilities Department

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The Department of Public Utilities (DPU) provides reliable, efficient, low-cost water, wastewater and solid waste services. The DPU mission is to deliver high quality utility services professionally, efficiently and in an environmentally responsible manner to ensure the health and safety of our community.

The Administration Division coordinates all of the City's utility services including oversight and support of its operating divisions in the areas of strategic business planning, performance improvement, resource management, organizational development, personnel and labor relations, fiscal management, project management, as well as utility planning and engineering.

The Water Division is responsible for delivering a reliable supply of safe, high-quality and affordable water to both city and county residents in the Fresno metropolitan area for domestic, commercial, institutional and industrial use. More than 39.1 billion gallons were delivered in 2018 through approximately 1,855 miles of water mains that met mandated state and federal drinking water standards. This consisted of 25.0 billion gallons of groundwater pumped from nearly 250 wells and 14.1 billion gallons of treated surface water from the Northeast Surface Water Treatment Facility (Behymer and Chestnut), and the T-3 Water Storage and Package Surface Water Treatment

Facility (Dakota and Armstrong). Overall, this was an average of 107.2 million gallons each day (MGD). Future water supply for treatment and recharge is assured through the purchase and utilization of surface water allocations from the U.S. Bureau of Reclamation (USBR) at Friant Dam and the Fresno Irrigation District from the Kings River, and an active conservation program. Major citywide capital improvement program efforts are nearing final completion to meet the goals of Recharge Fresno. Projects include construction of the 80 MGD Southeast Surface Water Treatment Facility placed on-line in July 2018 (SESWTF-Olive and Fowler); installation of regional and local water transmission grid mains and raw water supply pipelines from the Friant Kern Canal and Kings River; and making initial proactive steps for the enhancement of the City's water main replacement and groundwater recharge programs. In addition, the Division remains committed to outstanding customer service, extensive planning efforts, employee development, innovative use of technology, and keeping water rates among the most competitive in the state.

FY 2020, marks the second year of operation of the SESWTF at a continued rating of 54 MGD. It is scheduled to be upgraded to 80 MGD in FY 2021.

The Solid Waste Management Division is responsible for the collection of municipal solid waste, recyclables, green waste, and operation clean-up for 111,700 residential customers. The Division also has oversight of litter collection, and FresGO customer responses for 103 square miles within the Fresno city limits. These collection activities produce approximately 4,600 tons of material each week.

Community needs have resulted in the creation of various initiatives including:

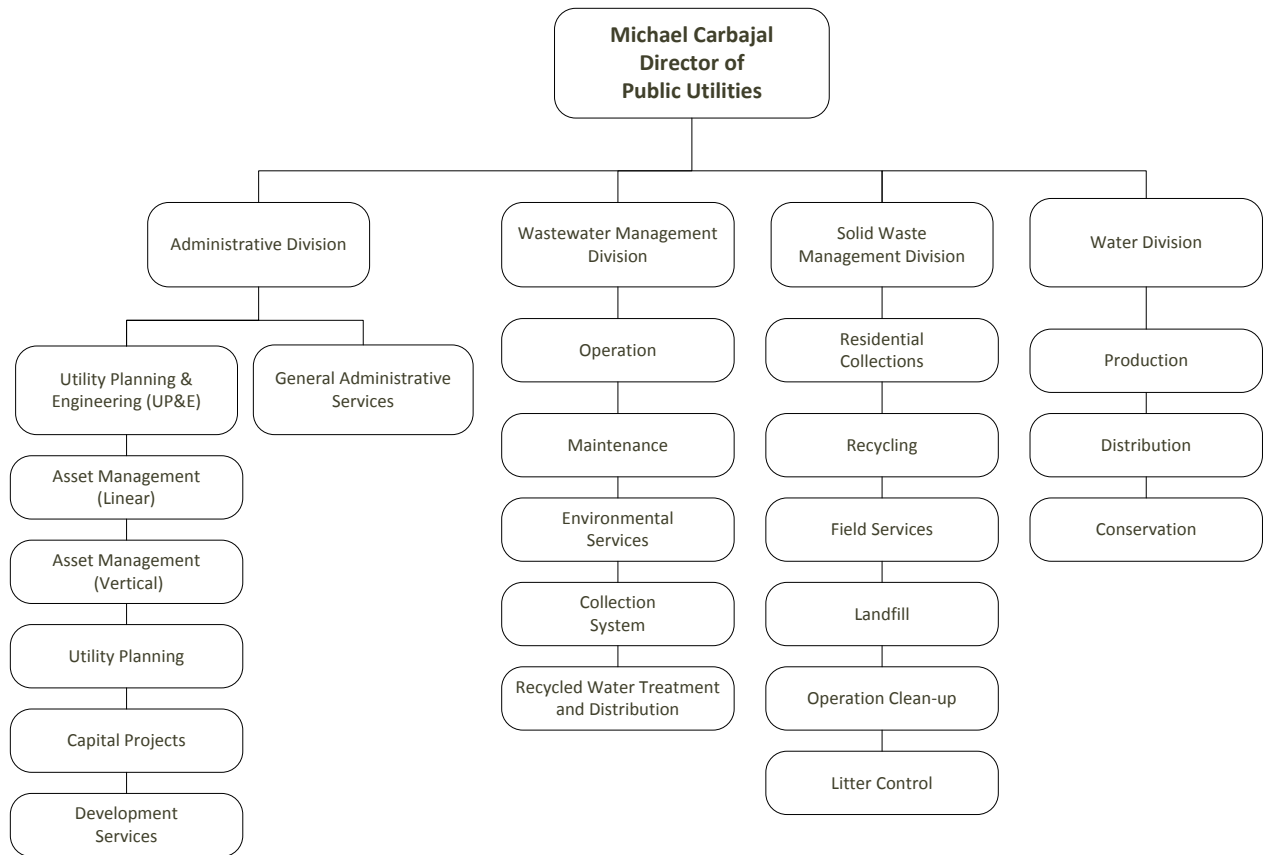
- The Homeless Task Force is a partnership between the Solid Waste Division, the Police Department and other city personnel. The task force manages waste materials while respectfully handling and storing the personal belongings of our community's homeless population.
- Protect Blue initiatives include the addition of Police Officers to Solid Waste staffing. Recycling officers have effectively cited or arrested over 244 recycling suspects for theft of recycling materials and have cited over 21 illegal dumpers.
- CalRecycle also provided grant funding for oil and oil filter recycling. The Division collected 12,220 gallons of oil and 15,200 of oil filters for recycling at the curbside.

The Wastewater Management Division is responsible for the collection, conveyance, treatment and reclamation of wastewater generated by the residential, commercial, and industrial sewer customers in the Fresno-Clovis Metropolitan area.

Wastewater from homes and businesses in the Metropolitan area travels through approximately 1,600 miles of sanitary sewer lines maintained by the Wastewater Management Division to the Fresno-Clovis Regional Wastewater Reclamation Facility (RWRF) located in southwest Fresno. The

Division treats approximately 57 million gallons per day (MGD) of wastewater at the North Fresno Wastewater Reclamation Facility and the 91.5 MGD at the Fresno-Clovis RWRF. The North Fresno Wastewater Reclamation Facility provides recycled water for landscape irrigation at the Copper River Golf Course located in northeast Fresno. As of August 2017, with completion of construction of the first segment of a new recycled water distribution system, recycled water from the Fresno-Clovis RWRF became available to the first recycled water users for irrigation in southwest Fresno. As the remaining segments of the southwest recycled water distribution system are completed through June 2022, recycled water will become available to additional recycled water users.

Through the Industrial Pretreatment Program and the efficient and innovative operation and maintenance of the wastewater treatment and reclamation facilities as well as the collection system, the Division ensures compliance with federal and state regulations and permitting requirements while providing safe and reliable utility service consistent with customer, public health and ecological needs.



## Service Impacts

### Council Actions

The FY 2020 Budget includes motion #45 approved by Council during the Budget Hearings. The motion eliminated the Water Lobbyist and assigned the duties to the State Lobbyist. Since this was a redirection of funds there was no impact to the Department's appropriations for FY 2020.

### Revenues

Department of Public Utilities (DPU) fiscal year resources in FY 2020 total \$505,459,400 or \$7,702,300 more than the FY 2019 Amended Budget of \$497,757,100. This increase is associated with beginning fund balances increasing \$41,012,100 from the FY 2019 Amended Budget of \$168,261,200. The majority of the increase is the result of the projected receipt of loan proceeds in FY 2019 on multiple Water capital projects funded with State Revolving Loan Funds that have been completed or are nearing completion. Loan proceeds on these projects are received after funds have been expended, which will often lead to a temporary deficit fund balance. Now that a number of the Water projects associated with these loans are completed or near completion the loan proceeds remaining to be received are decreasing. A significant portion of this amount can be attributed to the completion of the Southeast Surface Water Treatment Facility in FY 2019.

Intergovernmental revenues for FY 2020 are projected to be \$4,448,800 or 23.9 percent more than the \$3,590,600 included in the FY 2019 Amended Budget. The increase is attributable to the TCP Planning Grant, in addition to a State Water Resources Control Board Loan to fund the construction of the Southwest Recycled Water Distribution System

offset by the completion of the Daleville Water Line Project.

Charges for Services for Water, Waste Water and Solid Waste are budgeted at \$231,191,500 for FY 2020 and are based on existing rate structures with projected revenues increasing by one fifth of one percent or \$491,400. The cumulative increase is reflective of current revenue receipt trends and accounts for anticipated growth. Water charges for services also account for anticipated customer conservation efforts.

Other Revenues in FY 2020 are budgeted at \$3,854,900, 20.8 percent or \$663,700 more than the FY 2019 Amended Budget of \$3,191,200. The majority of this amount reflects increases to interest to more accurately reflect actual receipts.

Miscellaneous Revenues in FY 2020 are budgeted to be \$50,139,300 or \$28,473,100 less than the FY 2019 Amended Budget of \$78,612,400. The majority of the decrease is attributed to the completion of the Southeast Surface Water Treatment Facility in FY 2019. The project was funded with a State Revolving Fund loan and proceeds from the loan are anticipated to be received in FY 2019, reflecting a precipitous drop in FY 2020.

In FY 2020, in an attempt to consolidate financial efforts and improve efficiencies, the Utilities, Billing, and Collections (UB&C) Division is being moved from the Department of Public Utilities to the Finance Department. Due to this move the following accounts have been impacted:

- Fines, which are penalties associated with utility bills are decreasing by \$2,268,800 or 100 percent in FY 2020.
- Interdepartmental Charges for Services, which reflect the amounts billed to client departments in support of the services

provided are decreasing by \$4,449,600. The client departments will continue to pay for the services provided, however, revenues will now be reflected in the Finance Department.

Additional information can be found under the Finance Department's section in this book.

### *Expenditures*

DPU employee services costs for FY 2020 are \$63,464,800 or \$6,788,500 less than the FY 2019 Amended Budget. \$4,100,200 of the total decrease is attributable to the move of the Utilities, Billing and Collection (UB&C) Division from DPU to the Finance Department. The remaining decrease is associated with the Department's capital plan. As such, in FY 2020 fewer appropriations than FY 2019 levels will be needed. The decrease was offset by increases to Employee service costs which include Memorandum of Understanding salary and benefit provisions, step advancement, temporary staffing, and new staffing in FY 2020.

Non Personnel Services charges for DPU in FY 2020 are projected to be \$231,217,600 or \$39,070,600 less than the FY 2019 Amended Budget. Significant changes contributing to the overall decrease include \$2,334,200 due to the transfer of UB&C to the Finance Department, completion or near completion of various capital improvement projects in FY 2019. Appropriation increases offsetting this overall decrease in FY 2020 include:

- \$25,663,100 for full payoff of the 2008 Sewer Bond Debt estimated at \$27,972,200.
- Full payoff of the Central Valley Project (CVP) contract deficit anticipated at \$4,500,000. This payoff will result in future interest savings and will also reduce the per acre foot charge for CVP water deliveries.

DPU Interdepartmental Charges in FY 2020 are \$39,135,200, or \$3,758,400 less than the \$42,893,600 reflected in the FY 2019 Amended Budget. The decrease is comprised of:

- \$1,780,700 is due to the transfer of UB&C to the Finance Department.
- \$1,632,800 is a reduction to Fleet Depreciation Charges. In previous fiscal years, collection of depreciation for the department's fleet was maintained in the Internal Service Fleet Acquisitions. In order to better reflect the available resources, beginning in FY 2020, funds collected for depreciation will be maintained in each respective division.

Detailed information regarding the Department's capital plan can be found in the Capital Improvement Summary section of this document.

Division specific material appropriation changes are reflected below:

### **WATER DIVISION**

#### **Information Service Maintenance and Support Agreements**

Supervisory Control and Data Acquisition (SCADA) and other automated systems are used by the Water Division to control industrial processes locally or at remote locations; monitor, gather, and process real-time data; and directly interact with devices such as sensors, valves, pumps, motors, etc. and record events into a log file. In FY 2020, an additional \$170,100 in funding has been added for licensing maintenance and programming support agreements required to keep site specific SCADA systems up-to-date and functioning correctly.

### **Water Quality Testing**

The State Water Resources Control Board has ordered the required sampling of vulnerable sources of drinking water for Perfluorooctanoic Acid (PFOA), Perfluorooctanesulfonic Acid (PFOS) and Polyfluoroalkyl Acid (PFAS) on a quarterly basis for one year. Additionally a larger allocation for TCP sampling is required due to new treatment requirements and the ongoing Unregulated Contaminant Monitoring Rule. The FY 2020 Budget includes \$190,200 net appropriation increases to meet safe drinking water standards.

### **Badger Beacon Charges**

In 2018, the City migrated to a new data management system and platform with Beacon Advanced Metering Analytics System (Beacon System). This next generation service is cloud-based and provides for improved data analysis of hourly water consumption data, direct customer access to hourly water meter data and is compatible with the existing 1,300,000 Badger AMI meters that have been deployed in the City's water service area. To improve the service further \$86,100 has been included to upgrade to a new collector system and to support an increase in the monthly fee intended to accommodate increases in the number of water utility accounts and enhance conservation efforts through improved data access and management.

### **Vehicle Acquisition and Replacement**

The Water Division has included \$720,300 for the acquisition of new equipment in FY 2020. New equipment to be acquired includes:

- One (1) potholing/excavation truck to be utilized for as a non-destructive medium for a variety of utility and municipal excavation applications including slot trenching, potholing, water valve box repair, emergency leak repairs and is anticipated to increase operator safety and operational

efficiency. The cost of the truck is \$476,600 with annual operating costs and depreciation of \$10,400 and \$48,200 respectively.

- Replacement of five (5) trucks and one (1) backhoe which have reached the end of their lives. The total cost of the replacements is \$424,500, however, \$286,500 is available from collected depreciation. Additional appropriations of \$138,000 have been included to fund the gap between available funds and total replacement costs. Depreciation of \$47,100 has also been included.

### **Computer and Communications**

#### **Equipment Acquisition and Replacements**

In order to continuously increase efficiencies and allow for field staff to access real time data to iView, work orders, etc., while carrying out their duties, \$120,400 has been included for the following:

- \$53,500 for replacement of forty-two (42) laptops, and ten (10) monitors.
- \$17,700 for six (6) additional laptops for various field staff.
- \$43,200 for twenty (20) tablets to successfully implement the new Enterprise Asset Management (EAM) solutions and work order completion.
- \$5,500 to upgrade eighty-four (84) 3G cell phones to 4G as 3G will soon be obsolete.
- \$500 for one (1) MiFi wireless air cards for the Recharge Supervisor.

### **Inventory**

An increase of \$347,700 is included to account for projected increases in general maintenance and repair activities due to aging infrastructure and the higher cost of materials. Additionally, based on findings for the Discolored Water Issue research, the Division is using more brass materials when making repairs and



maintenance to meters, service lines, etc. which are more expensive than galvanized materials.

## **SOLID WASTE MANAGEMENT DIVISION**

### **Landfill Tipping Fees**

In August of 2018, the Cedar Avenue Recycling and Transfer Station (CARTS) contract was amended to increase the tip fee retroactively to July 1, 2018. Additionally, the tip fee is also anticipated to increase in July of 2019. Much of this increase is due to the current market value of recyclables and is not expected to rebound soon. As such, the Division has included an additional \$913,500 in the FY 2020 Budget to cover tip fee price per ton increases.

### **Convenience Center**

The Division anticipates completion of the Convenience Center in the fall of 2019. The center is intended to establish a way for residential customers to dump residential bulky material legally and with little to no cost, thereby reducing illegal dumping. In support of this operation the FY 2020 Budget includes the following permanent positions (effective October 1, 2019) and equipment:

- One (1) Sr. Sanitation Operator position at a cost of \$55,500.
- One (1) Laborer Position at a cost of \$41,500.
- One (1) Administrative Clerk position at a cost of \$39,600. The cost of this position is being offset by the deletion of (1) Permanent Part-time Time Senior Administrative Clerk at a cost savings of \$44,300 yielding a net savings of \$4,700.
- \$411,700 for one (1) new excavator to handle residential bulky material. The acquisition cost of the excavator is \$396,800 and annual operating costs of \$14,900.

### **Landfill Remediation**

In order to continue the four year contract for the Fresno Sanitary Landfill's evaluation, monitoring and reporting of maintenance activities to the United States Environmental Protection Agency, \$195,000 has been included in the FY 2020 Budget. These appropriations were reduced in FY 2019 to reflect only the tasks that were able to be accomplished due to delays in construction and extraction of monitoring wells. The additional appropriations allow delayed activities to resume and are in line with the funding projections of the four year contract.

### **Program Compliance**

Two (2) Program Compliance Officers are included to augment program compliance. The positions will be tasked with inspections and investigations related to illegal dumping, containers in-view, and material contamination. Both positions have been budgeted with an October 1, 2019 start date. Total staffing costs for these new positions is \$103,000.

### **Recycling Outreach**

The City adopted new development requirements for new and existing recycling facilities in October of 2017. This policy change eliminated the grant funding received from CalRecycle. In order to continue to provide recycling outreach and education, \$130,000 is being included in the FY 2020 Budget.

### **Equipment Replacements**

The Division has included \$6,444,800 in FY 2020 for the replacement of vehicles that have reached the end of life. Replacement vehicles include:

- Fourteen (14) side loader trucks and one (1) Super Crew Cab for the Residential Collection Program at a cost of \$5,450,900.

- One (1) rear loader truck and one (1) Claw for the Operation Cleanup program at a total cost of \$493,800.
- One (1) 12-Passenger Van for the Litter Control Program at a cost of \$50,200.
- Seven (7) Crew Cabs and Seven (7) regular cabs at a cost of \$449,900.

## WASTEWATER MANAGEMENT DIVISION

### Data Collection Assessment

\$200,000 has been included for Outside Consulting Services to perform an assessment and audit of the current systems and processes being utilized to collect data in order to maximize efficiency and automation. Reporting of various data to the State Water Resources Control Board is mandated by the facilities waste discharge permit.

### Audit of Sewer System Management Plan

\$40,000 has been included for outside consulting services to assist in auditing the Sewer System Management Plan (SSMP) five year update and assist in completing the two year audit required by the State Water Resources Control Board (SWRCB). As an external non-biased party, the outside consultant will assess and audit the existing SSMP to ensure that all elements required by the SWRCB are incorporated into the plan and perform the required 2 year audit to evaluate the effectiveness of the SSMP and the City's compliance with the SSMP.

### Outside Legal Support

In order to supplement City legal staff in providing legal assistance \$30,000 for Outside Legal Services has been included.

### Biosolids Removal

\$559,800 has been included for biosolids removal based on anticipated increase to pricing in FY 2020 and increases to actual total tonnage.

### Metasys Energy System Software

\$82,200 is included to upgrade the Division's Metasys Energy System Software. The current system that controls air conditioners, heaters, chillers and air handlers that make up the air units (HVAC) is an out of date version. As such, the system is difficult to use and provides less efficient site management.

### Compliance Assessment Consultant

\$150,000 to contract with an Outside Technical Consultant to assist in preparing an Evaluation of the existing Groundwater Monitoring Well Network and Arsenic and Manganese Groundwater Compliance Assessment Plan as required per the new Discharge requirements issued by the State Water Resources Control Board in FY 2019.

### Laboratory's Information System

\$40,000 to convert the Laboratory's Labvantage's Laboratory Information Management System (LIMS) database housed on an Oracle virtual server to a Microsoft SQL Server database. This change is necessary due to Oracle's restructuring licenses requirements. Determinations have been made that changing to Microsoft SQL Server database is more cost effective.

### Electricity Costs

In anticipation of proposed PG&E rate increases for the Industrial E-20 Transmission Voltage class customers, the Division is budgeting for an additional \$134,300.

### Natural Gas Costs

A dedicated boiler/heater was installed in FY 2019 to maintain specific temperatures in the laboratory to ensure that instruments work at their built specifications. The new boiler/heater operates on natural gas which has resulted in increased natural gas usage. A new natural gas water heater is also currently being installed to

replace a 20+ year old water heater that provides heat for the digester treatment process. In order to sustain the natural gas needs of this equipment, \$685,400 is included in the FY 2020 Budget.

### **Fall Protection**

\$65,000 is included to install OSHA required fall protection railing to ensure that staff can safely perform maintenance work on the air conditioning units located on the roof of the Collection System Maintenance building.

### **Janitorial Services**

The existing janitorial services contract has expired and based upon results of the recent bid process, the cost for janitorial services is anticipated to increase, therefore \$54,000 has budgeted to cover the increase.

### **Eaton Foreseer Power Monitoring Software**

The current version of the Eaton Foreseer Power monitoring Software being utilized is over 24 years old and is no longer supported by the manufacturer. The FY 2020 Budget includes \$64,000 to upgrade to the current version. The system will monitor energy consumption and energy costs as well as provide improved reporting to help track the facilities efficiency for energy management. This is achieved through performance trend analysis and forecasting tools that will help assess equipment performance through cause analysis, impact analysis, capacity planning, and preventative maintenance.

### **Vehicle and Equipment Replacements**

The Wastewater Management Division has included \$299,900 for the acquisition and replacement of vehicles and equipment in addition to \$35,400 for annual maintenance and \$47,700 for depreciation in FY 2020. The items being acquired or replaced include:

- Replacement of a 4,000 gallon water truck that has been experiencing a higher number of repairs that are increasing in frequency and cost. The total cost of the truck is \$159,500; however, there is currently \$110,000 in replacement funds available. The Budget includes \$49,500 to fund the gap between available funds and acquisition cost and an additional \$16,100 is also recognized in the Division for depreciation.
- Replacement of a 1967 Ford drag box scraper. Due to the units' age it is becoming more difficult to find replacement parts. The total cost of the scraper is \$7,700; however, there is currently \$600 in replacement funds available. The Budget includes \$6,900 to fund the gap between available funds and acquisition cost and an additional \$800 is also recognized in the Division for depreciation.
- New Acquisition of a 2,500 gallon water tender truck to be utilized for dust control during sewer extensions and as a supplemental water source during large line cleaning. The Budget includes \$135,900 for the purchase, \$34,700 annual maintenance costs and an additional \$13,800 is also recognized in the Division for depreciation.
- New acquisition of an emergency response trailer. The trailer would be outfitted with all of the necessary materials needed when responding to sewer mainline pipe failure. The Budget includes \$45,400 for the purchase, \$700 annual maintenance costs and an additional \$4,600 is also recognized in the Division for depreciation.
- Replacement of three (3) bypass pumps, which are currently limited in use due to the Tier 1 and Tier 2 engine classification which have higher emissions and designate it as a low-use per San Joaquin Valley Air

Pollution Control District permitting. The replacement units will be outfitted with a Tier 4 engine, which would remove the existing limits of the current pumps. The total cost of the replacement units is \$121,600. The Budget includes \$62,200 to fund the gap between available funds and acquisition cost and an additional \$12,400 is also recognized in the Division for depreciation.

### **Computer Hardware**

The FY 2020 Budget includes \$145,700 to fund the following:

- \$39,100 for two (2) Pelco VideoXpert Professional Power Series network video servers to replace existing Pelco Digital Sentry network video servers. These servers are necessary to display and record CCTV video of the various critical wastewater processes.
- \$78,900 for two (2) Dell R740 Poweredge servers which are necessary to run various applications and files. These servers are needed to comply with new minimum hardware requirements for various applications which include more memory and server CPU (Central Processing Unit) processing power.
- \$11,700 for twenty-one (21) Apple iPad mini tablets and five (5) charging stations to be used by staff to perform tasks related to the ongoing implementation of the Division's Asset Management Plan using the Division's Enterprise Asset Management (EAM) mobile application functionality.
- \$11,800 for three (3) Panasonic CF-20 Toughbooks. The mobility of the Toughbooks will reduce the amount of time staff needs to be in the administration building and increase the available time in the field as well as provide the ability to monitor the SCADA system while out in the field.
- \$4,200 for eight (8) Viewsonic monitors for heavy users of the City's geographic information system when performing work or routing job functions.

### Staffing

In FY 2020, the Department of Public Utilities will be adding five new permanent positions, deleting a vacant permanent part-time position and adding temporary staffing.

### Convenience Center

In an effort to reduce illegal dumping and meet changing Solid Waste Program requirements the Convenience Center is anticipated to begin operation in the fall of 2019. This Program will provide a venue for residential customers to dump residential bulky materials at low to no cost. Additional staffing proposed to provide the services include one (1) Senior Sanitation Operator, one (1) Laborer, and one (1) Administrative Clerk position. The Administrative Clerk position has been offset by the deletion of a vacant permanent part-time position. All positions have been budgeted with an October 1, 2019, start date. Total staffing costs for the new crew in FY 2020 will be \$92,300.

### Program Compliance

Two (2) Program Compliance Officers are included to augment program compliance. The positions will be tasked with inspections and

investigations related to illegal dumping, containers in-view, and material contamination. Both positions have been budgeted with an October 1, 2019, start date. Total staffing costs for these new positions is \$103,000.

### Hope Now for Youth

In FY 2020, the Solid Waste Management Division continues to fund \$86,500 for the Hope Now for Youth Program to augment permanent staffing in the area of litter collection, alley clean-up, and general labor related to trash collection. The Program integrates at-risk youth into mainstream society by providing basic job training and mentoring.

### Waste Water Temporary Staffing

The Waste Water Division has included \$15,700 to fund two (2) seasonal temporary positions primarily to hose off excessive algae accumulation, in order to ensure that state permit reporting is not negatively impacted, and allow operational staff currently performing the duties to focus on more technical plant operations.

### Department Staffing Detail

Position Summary					
Division	FY 2018 Adopted	FY 2019 Adopted	FY 2019 Amended	FY 2020 Changes	FY 2020 Adopted
Administration Division <sup>1</sup>	41.00	40.00	40.00	(2.00)	38.00
Utility Billing & Collection <sup>2</sup>	61.00	63.00	63.00	(63.00)	0.00
Water Operations Division <sup>1</sup>	192.00	192.00	192.00	2.00	194.00
Solid Waste Division <sup>3</sup>	167.80	170.80	170.80	3.95	174.75
Wastewater Management Division	182.00	181.00	181.00	0.00	181.00
<b>Total</b>	<b>643.80</b>	<b>646.80</b>	<b>646.80</b>	<b>(59.05)</b>	<b>587.75</b>

**Note:**

<sup>1</sup> In FY 2020, the Administration Division is reallocating 2.0 FTE to the Water Operations Division.

<sup>2</sup> Reduction of 63.0 FTE in the Utilities Billing and Collection Division is due to the Division's transfer from DPU to Finance.

<sup>3</sup> The Solid Waste Division's FY 2020 Changes of 3.95 FTE equate to the addition of four (4) .25 FTE for positions approved in FY 2019; the addition of five (5) new positions in FY 2020 at .75 FTE each, offset by the Deletion of a Permanent Part-time position at .80 FTE.

## Impact of Capital Infrastructure Construction on Operations

<i>Project</i>	<i>Capital Projects</i>			
	<i>Projected Year of Completion</i>	<i>Square Footage/Miles</i>	<i>Estimated number of Positions</i>	<i>Estimated Annual O&amp;M Cost/(Savings)</i>
Southeast Fresno Surface Water Treatment Facility	2019	2,526,480	16.0	\$ 2.4 million
Southwest Recycled Water Distribution System	2022	N/A	0.0	\$ 0.1 million
Convenience Center	2019	130,680	3.0	\$ 0.5 million

Major capital projects for the Department of Public Utilities include: construction of the Southeast Fresno Surface Water Treatment Facility; the Southwest Recycled Water Distribution System; and the Solid Waste Convenience Center. Once these improvements come online they will require operating and maintenance (O&M) resources.

### Southeast Fresno Surface Water Treatment Facility (SES WTF)

This project is for the acquisition of land, development of designs/plans and the construction of an 80 million gallon per day (MGD) surface water treatment facility in Southeast Fresno. The new facility treats surface water diverted from the Kings River through a raw water conveyance system (Kings River Pipeline), to the SES WTF located on 58 acres at the intersection of Armstrong and Floradora. The facility includes a conventional treatment process with coagulation, flocculation, sedimentation, intermediate ozonation, GAC/sand filtration, chlorine disinfection, treated water storage reservoirs, finished water pumping, and solids handling facilities. The initial treatment facility has been constructed with a permitted capacity of 54 MGD, and the City will petition the State to allow it to be re-rated to 80 MGD through a one-year performance demonstration testing procedure. The treated surface water will ultimately provide an additional 72,000 acre-feet per year to the City's water system, which will allow the City to more effectively use its

existing surface water allocations and entitlements from Millerton Lake and Pine Flat Reservoir. This in turn will provide mitigation for the impacts associated with existing groundwater contamination and decades of aquifer overdrafting, and help ensure compliance with the Sustainable Groundwater Management Act. The engineering and design work began in FY 2013 and was completed in July 2015. The construction contract was awarded in November 2015. The construction was from December 2015 to June 2018, and the facility began operation in July 2018. For the facility startup in FY 2019 at 54 MGD, the increase in O&M costs was estimated to be \$6.1 million annually, with groundwater pumping savings of \$1.5 million for a net increase of \$4.6 million. Revised projections as part of the FY 2020 Budget have the O&M costs at \$4.8 million and the groundwater pumping savings at \$2.4 million for a net increase of \$2.4 million. When the facility capacity ramps up to 80 MGD, the increase in O&M costs is estimated to be \$7.5 million annually starting in FY 2021, with groundwater pumping savings of \$2.0 million for a net increase of \$5.5 million.

### Southwest Recycled Water Distribution Systems

This project, as identified in the City's adopted Recycled Water Master Plan, will provide the infrastructure to distribute recycled water to potential recycled water customers and offset existing potable water use. The construction of the final segments of the Southwest Recycled

Water Distribution System will be complete in FY 2022. The anticipated increase in O&M for the Southwest Recycled Water Distribution System will be approximately \$100,000. Rates to be established for recycled water use will provide support for cost recovery of recycled water services.

**Convenience Center**

In an effort to meet changing Storm Water Prevention Program requirements and to help establish methods for residential customers to dispose of residential bulky materials, the Convenience Center (Center) construction will be completed in the Fall 2019 and will be located at Leaky Acres. The Center will be

available for the residential customer to dispose of their materials legally and with little to no cost thereby reducing illegal dumping opportunities. The Program will eventually help the Solid Waste Management Division provide bulky goods services at a fixed location without the need to pile material in the gutter, and in direct contact with storm water, throughout the City. This Center will need minimal staffing and equipment once completed. The anticipated increase in O&M for the Solid Waste Enterprise Fund in FY 2020 is approximately \$504,000. Thereafter, the Center's O&M cost is estimated to be \$240,000 annually.

*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>	<b>Percent Change</b>
Beginning Balance	2,727,330	(4,717,741)	168,261,200	209,273,300	24.4
<b>Fiscal Year Revenues:</b>					
Taxes	2,383	2,749	2,500	2,500	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	3,574,819	4,477,841	3,590,600	4,448,800	23.9
Charges for Services	206,246,866	222,697,567	230,700,100	231,191,500	0.2
Fines	2,309,970	2,472,013	2,268,800	0	(100.0)
Other Revenue	3,343,011	4,932,388	3,191,200	3,854,900	20.8
Interdepartmental Charges for Services	7,855,686	7,554,358	7,966,900	3,517,300	(55.9)
Misc. Revenue	134,888,171	161,804,300	78,612,400	50,139,300	(36.2)
Transfers	3,316,426	(401,950)	3,163,400	3,031,800	(4.2)
Est. Rev Contingency	0	0	0	0	0.0
<b>Total Fiscal Year Revenues</b>	<b>361,537,332</b>	<b>403,539,266</b>	<b>329,495,900</b>	<b>296,186,100</b>	<b>(10.1)</b>
<b>Funding Facilitated by Department</b>	<b>364,264,662</b>	<b>398,821,524</b>	<b>497,757,100</b>	<b>505,459,400</b>	<b>1.5</b>
<b>Memo Item:</b>					
Citywide General Fund Support	(132)	0	0	0	0.0
<b>Total Available Funding</b>	<b>364,264,530</b>	<b>398,821,524</b>	<b>497,757,100</b>	<b>505,459,400</b>	<b>1.5</b>
<b>Appropriations</b>					
Personnel Services	49,582,320	48,496,981	70,253,300	63,464,800	(9.7)
Non Personnel Services	295,620,992	169,557,938	270,288,200	231,217,600	(14.5)
Interdepartmental Services	28,657,243	34,723,125	42,893,600	39,135,200	(8.8)
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>373,860,555</b>	<b>252,778,044</b>	<b>383,435,100</b>	<b>333,817,600</b>	<b>(12.9)</b>



*Department Appropriations by Fund Classification - FY 2020 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	0	0	208,191,400	1,081,900	0	209,273,300
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	2,500	0	0	2,500
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	4,448,800	0	0	4,448,800
Charges for Services	0	0	0	231,165,700	25,800	0	231,191,500
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	3,827,500	27,400	0	3,854,900
Interdepartmental Charges for Services	0	0	0	0	3,517,300	0	3,517,300
Misc. Revenue	0	0	0	50,121,800	17,500	0	50,139,300
Transfers	0	0	0	3,031,800	0	0	3,031,800
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>292,598,100</b>	<b>3,588,000</b>	<b>0</b>	<b>296,186,100</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,789,500</b>	<b>4,669,900</b>	<b>0</b>	<b>505,459,400</b>
<b>Memo Item:</b>							
Citywide General Fund Support	0	0	0	0	0	0	0
<b>Total Available Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,789,500</b>	<b>4,669,900</b>	<b>0</b>	<b>505,459,400</b>
<b>Appropriations</b>							
Personnel Services	0	0	0	59,792,400	3,672,400	0	63,464,800
Non Personnel Services	0	0	0	231,075,400	142,200	0	231,217,600
Interdepartmental Services	0	0	0	38,287,100	848,100	0	39,135,200
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>329,154,900</b>	<b>4,662,700</b>	<b>0</b>	<b>333,817,600</b>

*Department Appropriations by Fund Type*

	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>
Operating	126,681,272	138,907,397	159,153,500	161,017,000
Capital	93,707,099	74,834,384	181,489,400	107,337,400
Debt Service	153,472,184	39,036,263	42,792,200	65,463,200
<b>Total</b>	<b>373,860,555</b>	<b>252,778,044</b>	<b>383,435,100</b>	<b>333,817,600</b>

Public Utilities Department

*Department Revenue and Expenditure by Division - FY 2020 Only*

	<b>DPU Administration</b>	<b>Utility Billing &amp; Collection</b>	<b>Water</b>	<b>Solid Waste</b>	<b>Wastewater</b>	<b>Total</b>
Beginning Balance	1,081,900	0	122,071,700	27,248,500	58,871,200	209,273,300
<b>Fiscal Year Revenues:</b>						
Taxes	0	0	2,500	0	0	2,500
Licenses & Permits	0	0	0	0	0	0
Intergovernmental Revenue	0	0	2,743,300	141,000	1,564,500	4,448,800
Charges for Services	25,800	0	118,233,400	31,155,000	81,777,300	231,191,500
Fines	0	0	0	0	0	0
Other Revenue	27,400	0	2,517,700	379,700	930,100	3,854,900
Interdepartmental Charges for Services	3,517,300	0	0	0	0	3,517,300
Misc. Revenue	17,500	0	28,951,000	11,200	21,159,600	50,139,300
Transfers	0	0	(173,400)	1,862,200	1,343,000	3,031,800
<b>Total Fiscal Year Revenues</b>	<b>3,588,000</b>	<b>0</b>	<b>152,274,500</b>	<b>33,549,100</b>	<b>106,774,500</b>	<b>296,186,100</b>
<b>Funding Facilitated by Department</b>	<b>4,669,900</b>	<b>0</b>	<b>274,346,200</b>	<b>60,797,600</b>	<b>165,645,700</b>	<b>505,459,400</b>
<b>Memo Item:</b>						
Citywide General Fund Support	0	0	0	0	0	0
<b>Total Available Funding</b>	<b>4,669,900</b>	<b>0</b>	<b>274,346,200</b>	<b>60,797,600</b>	<b>165,645,700</b>	<b>505,459,400</b>
<b>Appropriations</b>						
Personnel Services	3,672,400	0	23,379,100	15,372,400	21,040,900	63,464,800
Non Personnel Services	142,200	0	129,252,400	11,709,700	90,113,300	231,217,600
Interdepartmental Services	848,100	0	13,230,600	16,403,000	8,653,500	39,135,200
Contingencies	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>4,662,700</b>	<b>0</b>	<b>165,862,100</b>	<b>43,485,100</b>	<b>119,807,700</b>	<b>333,817,600</b>

*Department Appropriations by Division by Fund Type - FY 2020 Only*

	<b>DPU Administration</b>	<b>Utility Billing &amp; Collection</b>	<b>Water</b>	<b>Solid Waste</b>	<b>Wastewater</b>	<b>Total</b>
Operating	4,662,700	0	68,016,400	42,406,400	45,931,500	161,017,000
Capital	0	0	61,000,700	1,078,700	45,258,000	107,337,400
Debt Service	0	0	36,845,000	0	28,618,200	65,463,200
	0	0	0	0	0	0
<b>Total</b>	<b>4,662,700</b>	<b>0</b>	<b>165,862,100</b>	<b>43,485,100</b>	<b>119,807,700</b>	<b>333,817,600</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.
4. Negative beginning fund balance is the result of timing differences associated with state low interest loans. Funds are first expended and then reimbursed from the loan proceeds. Based on the timing of expenditures, reimbursement funds may be received in the following year.
5. Data in the columns prior to FY 2020 include UB&C results. FY 2020 Budget reported under the Finance Department.

### *Department Appropriations by Fund Classification – FY 2020 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund Revenues (i.e., sales tax, property tax, etc.) captured in General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
2. Data in the columns prior to FY 2020 include UB&C results. FY 2020 Budget reported under the Finance Department.

### *Department Appropriations by Enterprise Division – FY 2020 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
2. Data in the columns prior to FY 2020 include UB&C results. FY 2020 Budget reported under the Finance Department.

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## Public Works Department

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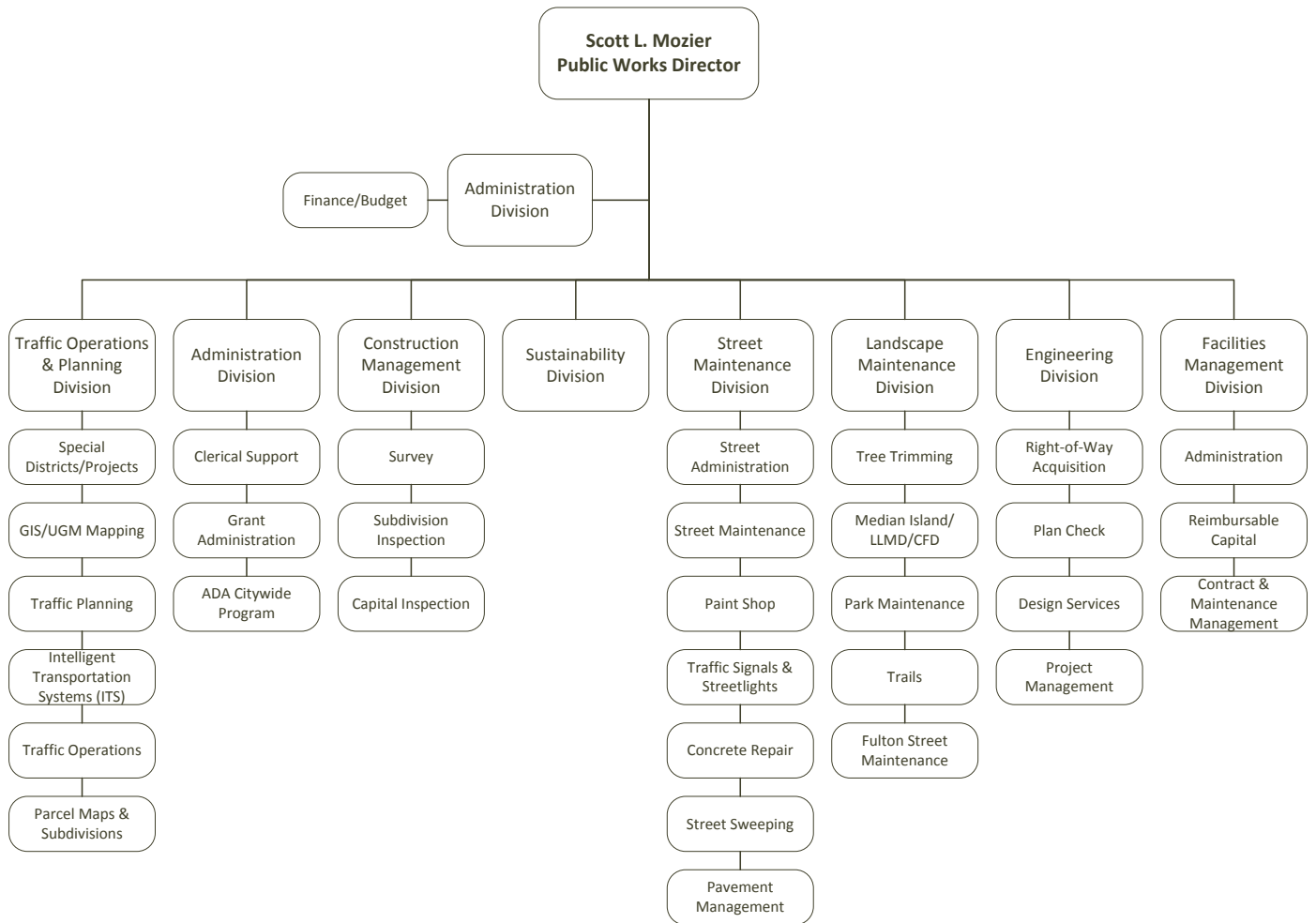
The Public Works Department focuses on building and maintaining the critical backbone infrastructure of the City such as streets, sidewalks, traffic signals, streetlights, median islands, street trees, landscaping, trails and public facilities to support the goals of neighborhood revitalization, economic development, public safety, sustainability and air quality.

The Department implements these goals through providing various services such as:

- Transportation planning,
- Infrastructure plan review and approval,
- Permit inspections,
- Impact fee administration,
- Traffic operations,
- Project management,
- Design services,
- Right-of-Way acquisition,
- Construction management,
- Facilities management,
- Community Facilities Districts (CFD's),
- Street maintenance and,
- Landscape maintenance

The Department's mission of ***Building a Better Fresno*** summarizes these services and the commitment of its staff to serve the citizens of Fresno.

# Public Works Department



## Service Impacts

### Council Actions

During the FY 2020 Budget Hearings, two motions were approved by Council:

- Motion #19 – Sets aside \$50,000 in Transformative Climate Communities (TCC) funding to hire consultants to gather data for staff policy recommendations pertaining to the Anti-Displacement Taskforce.
- Motion #37 – Allocates \$1.05 million in one-time General Fund appropriations to the Neighborhood Streets Program to address sidewalk, curb and gutter repairs as well as tree trimming.

### Revenues

The Department's general fund revenue is projected at \$3.7 million in FY 2020, which is an increase of \$490,500 as compared to the FY 2019 Amended Budget of \$3.3 million. This is primarily attributable to a slight increase in development related activity.

### State Gas Taxes

One of the Department's major revenue sources comes from Gas Tax, which is based on the number of gallons sold so as the cost of gas increases, the associated revenue decreases as people buy less fuel.

Total revenue including carryover and transfers for Special Gas Tax, Proposition 111, ABX8 6 Gas Tax, and SB1 is projected at \$24.1 million in FY 2020, which is an increase of \$620,500 when compared to the FY 2019 Amended Budget of \$23.5 million. The increase is primarily attributable to an increased net carryover of \$297,600 and a positive net Transfer account balance of \$300,000.

**Special Gas Tax** – This funding source is used exclusively for Traffic Signals and Streetlights

(TSSL). In FY 2020, the Department estimates total revenue at \$5.7 million, which is an increase of \$99,100 as compared to the FY 2019 Amended. Actual state gas tax revenue distributions are estimated to decrease by \$422,400 or 7.6 percent due to decreases in fuel consumption associated with electric and more fuel efficient vehicles.

**Proposition 111** – Prop 111 funds Street Maintenance, TSSL operations and serves as a Capital grant match. In FY 2020, the Department estimates total revenue at \$3.1 million, which is a decrease of \$2.2 million when compared to the FY 2019 Amended Budget. The decrease is primarily attributable to a carryover decrease of \$2.5 million. This decrease is slightly offset by the elimination of a \$550,000 transfer to the Streetlight Repair Project fund because copper wire theft is no longer an ongoing issue.

The Department has estimated actual state gas tax distributions will remain relatively flat with only a slight decrease of \$32,500 in FY 2020.

**ABX8 6 Gas Tax** – This funding source is used for Street Maintenance operations and the Neighborhood Street Improvement project. In FY 2020, total revenue is budgeted at \$2.8 million, which is a \$293,500 decrease when compared to the FY 2019 Amended Budget. The decrease is primarily attributable to a carryover decrease of \$568,500 and offset by a \$200,000 increase in actual state revenue distributions.

**SB1 Gas Tax** – This funding source primarily supports Street Maintenance operations and capital projects. In FY 2020, total revenue is budgeted at \$12.5 million, which is a \$3 million increase when compared to the FY 2019 Amended Budget. The increase is primarily attributable to a \$2.8 million carryover increase

and a \$178,300 increase in actual state revenue distributions.

### **Measure C Extension Fund**

Another of the Department's major funding sources comes from the Measure C Extension, which is tied to sales tax so as consumers increase their purchasing, revenue increases. Revenue for the Program is distributed by the Fresno County Transportation Authority (FCTA) through five Sub-Programs:

- Street Maintenance / Rehabilitation
- Flexible Program
- ADA Compliance
- Pedestrian Trails
- Bicycle Facilities

In FY 2020, total Measure C revenue, including carryover and miscellaneous revenue, is budgeted at \$16.5 million of which, \$10.7 million is dedicated to operations and \$3.8 million will be dedicated to capital projects.

Sales tax revenue distributions for each of the Sub-Programs are budgeted at \$11.6 million in FY 2020, which is a \$1.3 million increase.

### **Community Sanitation**

FY 2020 Community Sanitation Fund revenue is budgeted at \$10.4 million, which is a decrease of \$1.2 million. Included is a \$400,000 transfer in that will support services as well as a \$651,400 depreciation refund for two sweepers now being leased rather than purchased. A transfer out of \$1 million to Solid Waste is budgeted for the Litter Control Program.

It should be noted that after FY 2020, there will no longer be sufficient revenue to cover the costs of the various Public Works programs. This is primarily due to decreased carryover caused by the need to replace aging equipment in Street Sweeping, Tree Trimming and Median Island Maintenance as well as the legal restriction of a fixed service rate established per

voter approval of Proposition 218. The Department plans to research the possibility of seeking a rate increase through the Proposition 218 process.

### **Facilities ISF**

Facilities FY 2020 revenue is budgeted at \$13.6 million of which, \$8.2 million is budgeted in operating and \$4.3 million is budgeted for special projects. Of the special projects total, \$633,400 is for new Form 10 requests. These requests include: \$51,600 in Public Works for the Santa Fe Depot projects and a cubicle addition in Engineering; \$4,000 in Planning and Development for cubicle remodeling; \$25,600 in Water Enterprise requests; \$552,200 for the UB&C remodel.

### **Expenditures**

The Public Works Department is funded through a variety of sources such as the General Fund, various federal, state and local transportation related funds, and developer fees and charges. Total appropriations in FY 2020 are budgeted at \$209.3 million of which, \$73.9 million is dedicated to operating programs, \$135.2 million is budgeted for capital projects, and \$139,200 is dedicated to debt service.

### **General Fund**

Appropriations are budgeted at \$10.4 million in FY 2020, which is an increase of \$699,700 when compared to the FY 2019 Amended Budget. The increase is primarily attributable to Council Motion No. 37 noted above.

### **Transfer of Sustainable Fresno and ADA**

**Services:** In an effort to provide efficiencies, Sustainable Fresno and ADA services housed in the Planning and Development Department are being transferred to the Public Works Department in FY 2020. This transfer will include relocating a Division Manager and a



Staff Assistant, both of which are fully funded by grants. Cost: \$16,900

**Money Back Guarantee Policy:** In order to meet the policy requirements associated with the adoption of the new policy, it is necessary for the Department to adjust staffing allocations related to the review and processing of permits, site plans, and other related activities. This reallocation will allow the Department to meet the timelines set forth by the policy. Cost: \$198,900

### **Vehicles/Equipment (Purchases & Leases)**

In an effort to improve services and reduce service related backlogs in FY 2020, the Department is purchasing or leasing new equipment and replacing much needed vehicles and equipment that are well beyond their useful life:

**Engineering:** The Division is replacing two field vehicles with the purchase of a mid-size car and a mid-size SUV. Cost: \$50,400

**Construction Management:** The Division is purchasing three new Half-Ton Trucks: One for the National Targeted Hiring Assistant; and, two for two Senior Engineering Inspector positions added in FY 2016. Cost: \$90,000

**Facilities Maintenance:** The Division is replacing an F450 Bucket Truck that is beyond its service life. Cost: \$158,000

**Street Maintenance:** Due to aging and defective equipment that is in constant need of repair, the Division will be purchasing the following list of vehicles and equipment: Replacing one 25 year old Asphalt Emulsion Spreader; purchasing one new Asphalt Hot Box for sidewalk patching material; replacing two walk-behind Asphalt Rollers and one new trailer for walk-behind Asphalt Roller; replacing one 1-Ton Utility Truck; purchase one new Tree

Trimmer Truck and one Chipper; replace one Stencil Truck and one Long-line Stripe Truck; replace one 26 year old Truck Tractor Lowboy; and, replace four LED Arrow Board Traffic Control Trailers. Cost: \$1,419,400

The Division is also leasing two Street Sweepers in FY 2020. This requires \$8,000 for the up-fit of the sweepers; however, this expense is separate and is not included in the lease amount. Cost: \$80,400

**Landscape Maintenance Division:** The Community Facilities Districts (CFDs) will be purchasing the following list of vehicles and equipment: replace two 1-Ton Dump Trucks; replace one 1-Ton Crew Cab Truck; purchase two Dump Trailers; replace two Half-Ton Trucks; replace one Dingo with Trailer; replace one Bobcat Trailer; and, one new Gator Golf Cart for Fulton Street fountain maintenance. Cost: \$385,200

**Traffic Signals & Streetlights (TSSL):** TSSL is replacing one Bucket Truck; one High Ranger Bucket Truck; and, one new Traffic Signal Trailer. Cost: \$468,800

### **Street Maintenance Operating Programs**

Overall funding for Street Maintenance operations in FY 2020 is increasing when compared with the FY 2019 Amended Budget. The table on the following page highlights the comparative funding for the major Street Maintenance Operating Programs in FY 2020:

**Overlay / Paving Operations:** Funding for this Program is increasing by \$3 million in FY 2020, which will increase the projected number of lane miles paved from 44 in FY 2019 to 74 lane miles in FY 2020. The actual number of lane miles paved is dependent on the variable cost of materials as well as the degree of work involved such as paving shorter rough sections versus major street re-paving. Cost: \$7,358,100

**Slurry Seal:** Slurry seal is the most cost-effective method to extend pavement life through preventive maintenance and at a fraction of the cost of repairing.

Cost: \$1,008,900

**Emergency Street Service Repairs:** Similar in scope to Street Maintenance Repairs, the Emergency Street Service Program responds to weather related and after hour street emergencies.

Funding for this Program is budgeted consistent with FY 2019.

Cost: \$130,000

**Concrete Strike Team:** In FY 2019, three new concrete crews were added to this

Program. Two crews are assigned to the SB1 Gas Tax Program and the third crew is assigned to the 7-Week Concrete Program. The 7-Week Program is run through the Neighborhood Streets Program and dedicates one concrete crew for 7 weeks in each of the seven Council Districts. Neighborhood projects are selected based on Street Maintenance guidance and with Councilmember concurrence.

Cost: \$3,555,900

**Crack Seal Program:** Crack sealing provides a documented effective proactive treatment to extend pavement life. Cost: \$250,000

**Street Maintenance Repairs:** Unlike the larger scope of Overlay/Paving operations or the smaller scope of pothole repairs, Street Maintenance Repair operations perform smaller street patch and paving treatments. Funding for this Program is decreasing by

\$400,000 so the Department can focus on more permanent solutions like Overlay/Paving in FY 2020. Cost: \$450,000

**Pothole Repair Program:** As with the Crack Seal Program, the Pothole Repair Program is designed to temporarily extend the life of the asphalt. Funding for this Program is increasing slightly in FY 2020. Cost: \$725,000

<i>Operating Programs</i>	<i>FY 2019 Adopted</i>	<i>FY 2020 Adopted</i>	<i>Variance</i>
Overlay/Paving	4,394,000	7,358,100	2,964,100
Slurry Seal	800,000	1,008,900	208,900
Emergency Street Svc.	130,000	130,000	0
Concrete Strike Team	4,846,600	3,555,900	(1,290,700)
Crack Seal Program	599,800	250,000	(349,800)
Street Maint. Repairs	850,000	450,000	(400,000)
Pothole Repair Program	713,200	725,000	11,800
<b>Program Total</b>	<b>12,333,600</b>	<b>13,477,900</b>	<b>1,144,300</b>

#### **Street Tree**

#### **Maintenance:**

Street tree maintenance operations are a vital part of maintaining the urban forest. Operating appropriations are decreasing slightly in FY 2020. Cost: \$1,001,200

#### **Traffic Signals & Streetlights (TSSL)**

Operating appropriations are budgeted at \$8.4 million in FY 2020 or a decrease of \$1.9 million when compared to the FY 2019 Amended Budget. The decrease is mainly attributable to a decrease in the need for Proposition 111 (Prop 111) appropriations due to savings associated with the Streetlight Retrofit Program.

In FY 2019, Prop 111 appropriations are budgeted at \$1.6 million with the majority of the appropriations dedicated for utility costs. However, when fully implemented, the Streetlight Retrofit Program is estimated to save the City \$1.6 million per year in utility costs. This projected savings in Prop 111 appropriations is especially timely given a \$2.2 million decrease in total Prop 111 revenue in FY 2020.

With all new LED streetlight fixtures, the Department will also see a decrease in the need for streetlight repairs, therefore saving the City \$549,900 in FY 2020.

***Streetlight Retrofit Program:*** The City and PG&E began the conversion of approximately 38,000 High Pressure Sodium (HPS) light fixtures to modern LED fixtures in FY 2019. This project is being completed through a zero percent on-bill financing loan through PG&E with a six year loan repayment. Measure C Flexible funds have been budgeted in TSSL for the payment of the loan. The conversion to LED fixtures is allowing TSSL the ability to shift its focus from replacing HPS bulbs to repairing locations without power and those with failing traffic signal equipment. Cost: \$1,662,500

### **Community Sanitation**

Appropriations are budgeted at \$9.7 million in FY 2020, which is a decrease of \$1.2 million when compared to the FY 2019 Amended Budget. Operating appropriations of \$9.6 million support the Street Sweeping, Street Tree Trimming and Median Island Programs in addition to Fulton Street Maintenance.

Additionally, a \$1 million transfer to the Public Utilities Solid Waste Division will be used to support the Litter Control Program.

### Staffing

The Department is adding positions and one new Division in FY 2020 in an effort to provide efficiencies and improve services:

#### Administration

**Management Analyst II:** This position is needed to provide administrative support, assist with special projects, assist the Grants Administrator, etc. Cost: \$60,600

#### Engineering Services

**Engineer I/II:** An existing vacant Engineer II position was converted to a Business Manager and assigned to the TCC Grant Program in FY 2019. The addition of an Engineer I/II will restore the previous position. Cost: \$77,100

#### Capital Management

**Staff Assistant:** This position is being added to manage the newly imposed National Targeted Hiring requirement for all government agencies. This position will also assist with the Accela system for permits. Cost: \$47,800

#### Facilities Maintenance

**Management Analyst II:** This position is being added to improve collections, analyze and provide data, as well as provide admin support. Cost: \$60,600

**Supervising Engineering Tech:** Facilities consistently has at least 60 capital projects ongoing at all times. This position will assist with the workload and provide the ability to complete projects in a timely manner.

Cost: \$77,600

#### Street Maintenance

**Senior Accountant-Auditor:** This position is being added to focus on grant reimbursements for programs such as the TCC Grant.

Cost: \$64,600

**Concrete Crew Additions:** Due to the volume of citywide concrete repairs, three *Maintenance & Construction Worker* positions are being added to the SB1 concrete crews. Cost: \$180,100

#### Sustainable Fresno Division

Sustainable Fresno is funded by the SB 1186 and PG&E Grants, which are currently managed by Public Works. In effort to improve efficiencies; a Division Manager and a Staff Assistant currently housed in Planning and Development will be relocated to Public Works. This move will allow for the review and documentation process to be completed in one department and will improve compliance and increased efficiency. These positions will work closely with Facilities regarding energy efficiency projects at various City facilities. Cost: \$171,900

### Department Staffing Detail

Position Summary					
Division	FY 2018 Adopted	FY 2019 Adopted	FY 2019 Amended	FY 2020 Changes	FY 2020 Adopted
Administration Division	14.00	14.00	14.00	(1.25)	12.75
Engineering Services Division	39.75	32.50	32.50	3.50	36.00
Capital Management Division	57.75	42.00	42.00	(0.25)	41.75
Traffic Engineering & Parking Division	0.00	27.00	27.00	2.00	29.00
Facilities Management Division	19.00	20.75	20.75	3.75	24.50
Sustainable Fresno Division	0.00	0.00	0.00	2.00	2.00
Street Maintenance Division	82.00	99.25	99.25	7.50	106.75
Landscape Maintenance Division	85.00	84.00	84.00	2.00	86.00
Fulton Street Maintenance Division	0.00	2.00	2.00	(1.00)	1.00
Traffic Signal & Streetlights Division	17.75	18.00	18.00	(1.00)	17.00
<b>Total</b>	<b>315.25</b>	<b>339.50</b>	<b>339.50</b>	<b>17.25</b>	<b>356.75</b>

## *Impact of Capital Infrastructure Construction on Operations*

The Department's capital portfolio consists of a large number of projects that are classified into five separate categories for maintenance purposes which will add to the Department's overall operations cost. The projects are either ongoing in nature or will be completed over the next five fiscal years. The expected future maintenance for each category is listed below:

### **Street Improvements**

This is the largest category by number of projects as well as cost in the portfolio. Construction can include asphalt, curb and gutter, median islands, sidewalks and landscaping. Estimated future maintenance varies for each project based upon what is constructed. At this time no additional personnel are required. The anticipated maintenance costs are for replacement of infrastructure as assets reach their useful lives.

### **Traffic Signals**

The installations of traffic signals range from the installation of left-turn phasing to completely new signal at an intersection. Future maintenance costs consist of additional personnel, materials and other costs to provide the periodic maintenance necessary for the signals as well as operating costs.

### **Facilities Projects**

Facilities projects relate to the replacement and overall maintenance of City facilities such as City Hall, City Hall Annex, Municipal Service Center, and Parks, Police and Fire facilities.

### **ITS Traffic Synchronization**

This Program installs traffic synchronization technology on traffic signals for major corridors of the City. As these projects are completed, additional personnel for signal timing, the physical maintenance of the equipment and information technology will be necessary along with replacement equipment as the original equipment ages and no longer functions.

### **CFD Landscape Maintenance**

The ongoing projects consist of the administrative costs to provide service to the CFDs that are approved by Council. Maintenance costs depend on the individual district and may cover landscaping as well as other approved infrastructure. Funding for the CFD Program is usually provided by property tax assessments to the property owners in each district.

### **Pedestrian/Bicycle Trail Projects**

This category consists of projects to construct new pedestrian/bicycle trails within the city of Fresno. Construction is similar to the Street Improvement category, but does not include median islands and may include other trail facilities such as lighting or street furniture. As these are all new trails, maintenance will increase with each completed project. Future costs include personnel, supplies, equipment and other day-to-day costs to operate the trails.

*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>	<b>Percent Change</b>
Beginning Balance	56,074,644	65,352,050	75,581,100	66,108,300	(12.5)
<b>Fiscal Year Revenues:</b>					
Taxes	20,507,590	13,404,110	13,458,200	16,750,700	24.5
Licenses & Permits	798,662	968,539	582,000	1,014,900	74.4
Intergovernmental Revenue	35,775,277	41,471,878	54,218,600	58,914,100	8.7
Charges for Services	28,033,882	31,708,469	30,062,900	31,342,500	4.3
Fines	0	0	0	0	0.0
Other Revenue	815,209	1,343,743	801,500	938,200	17.1
Interdepartmental Charges for Services	7,332,910	10,010,178	9,181,100	11,469,300	24.9
Misc. Revenue	1,308,170	1,162,256	11,320,700	1,032,400	(90.9)
Transfers	(8,063,088)	(6,409,627)	(4,620,000)	(2,807,400)	(39.2)
Est. Rev Contingency	0	0	0	0	0.0
<b>Total Fiscal Year Revenues</b>	<b>86,508,613</b>	<b>93,659,544</b>	<b>115,005,000</b>	<b>118,654,700</b>	<b>3.2</b>
<b>Funding Facilitated by Department</b>	<b>142,583,257</b>	<b>159,011,594</b>	<b>190,586,100</b>	<b>184,763,000</b>	<b>(3.1)</b>
<b>Memo Item:</b>					
Citywide General Fund Support	4,118,732	4,832,024	6,442,700	6,651,900	3.2
<b>Total Available Funding</b>	<b>146,701,990</b>	<b>163,843,617</b>	<b>197,028,800</b>	<b>191,414,900</b>	<b>(2.8)</b>
<b>Appropriations</b>					
Personnel Services	24,142,697	24,031,608	31,759,800	31,950,800	0.6
Non Personnel Services	38,127,910	37,611,265	139,002,000	147,232,300	5.9
Interdepartmental Services	17,595,331	20,857,942	30,351,100	30,102,500	(0.8)
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>79,865,938</b>	<b>82,500,815</b>	<b>201,112,900</b>	<b>209,285,600</b>	<b>4.1</b>

*Department Appropriations by Fund Classification - FY 2020 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	8,342,200	32,279,900	24,111,300	1,374,900	0	66,108,300
<b>Fiscal Year Revenues:</b>							
Taxes	100	16,749,500	0	0	1,100	0	16,750,700
Licenses & Permits	924,700	90,200	0	0	0	0	1,014,900
Intergovernmental Revenue	80,000	52,711,600	5,888,500	234,000	0	0	58,914,100
Charges for Services	2,712,700	618,300	6,029,500	21,981,400	600	0	31,342,500
Fines	0	0	0	0	0	0	0
Other Revenue	30,000	262,300	278,300	266,600	101,000	0	938,200
Interdepartmental Charges for Services	0	0	0	0	11,469,300	0	11,469,300
Misc. Revenue	2,200	352,700	105,000	415,500	157,000	0	1,032,400
Transfers	0	(436,000)	(1,985,200)	(374,500)	(150,900)	139,200	(2,807,400)
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>3,749,700</b>	<b>70,348,600</b>	<b>10,316,100</b>	<b>22,523,000</b>	<b>11,578,100</b>	<b>139,200</b>	<b>118,654,700</b>
<b>Funding Facilitated by Department</b>	<b>3,749,700</b>	<b>78,690,800</b>	<b>42,596,000</b>	<b>46,634,300</b>	<b>12,953,000</b>	<b>139,200</b>	<b>184,763,000</b>
<b>Memo Item:</b>							
Citywide General Fund Support	6,651,900	0	0	0	0	0	6,651,900
<b>Total Available Funding</b>	<b>10,401,600</b>	<b>78,690,800</b>	<b>42,596,000</b>	<b>46,634,300</b>	<b>12,953,000</b>	<b>139,200</b>	<b>191,414,900</b>
<b>Appropriations</b>							
Personnel Services	4,392,500	15,055,500	2,744,500	7,685,600	2,072,700	0	31,950,800
Non Personnel Services	2,304,600	113,929,900	13,965,700	7,954,200	8,938,700	139,200	147,232,300
Interdepartmental Services	3,704,500	13,898,100	2,264,800	8,560,100	1,675,000	0	30,102,500
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>10,401,600</b>	<b>142,883,500</b>	<b>18,975,000</b>	<b>24,199,900</b>	<b>12,686,400</b>	<b>139,200</b>	<b>209,285,600</b>

*Department Appropriations by Fund Type*

	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>
Operating	53,383,637	58,030,333	73,079,600	73,915,800
Capital	26,372,641	24,330,824	127,893,900	135,230,600
Debt Service	109,660	139,658	139,400	139,200
<b>Total</b>	<b>79,865,938</b>	<b>82,500,815</b>	<b>201,112,900</b>	<b>209,285,600</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2020 only Table*

1. The Citywide General Fund Support line item reflects General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *Department Appropriations by Fund Type*

1. Data in the actual columns may not add to the totals due to rounding.



# Transportation (FAX) Department

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The Department of Transportation provides fixed-route and paratransit demand-response service 363 days a year throughout the City of Fresno and in some areas of Clovis as well as the County of Fresno. The Transportation Department also includes the City's Municipal Fleet Management and Public Safety Fleet Management Divisions, which provides comprehensive vehicle, equipment and supply services to client city departments as well as outside customers. The focus of Public Safety Fleet Maintenance Division is to support and maintain Police and Fire vehicles and equipment.

The fixed-route service provides 17 different routes, including one Bus Rapid Transit (BRT) route, operating seven days a week and utilizing a fleet of 110 buses. Of those buses, 109 run on compressed natural gas (CNG) fuel, and 1 is a hybrid providing a cleaner air alternative and significant fuel savings.

Every bus is equipped with wheelchair lifts and bicycle racks and carries an average of 25 passengers per hour. The fixed route system provides over 9.7 million trips each year, operating 386,070 hours and over 4.3 million miles annually.

The Department also provides paratransit demand-response service, known as Handy Ride, through a contract with Keolis Transit America Inc. Handy Ride operates seven days a week with service levels comparable to the fixed-route system. Handy Ride services are used by citizens who are unable to utilize fixed-route service due to their disabilities in accordance with the Americans with Disabilities Act (ADA).

Traveling over 1.4 million miles and utilizing 58 vehicles, Handy Ride service provides more than 213,000 trips each year.

A comprehensive capital asset and facilities assessment study, involving both FAX and Fleet Divisions is guiding the Department through a maintenance and replacement plan to maximize the life of assets and facilities. FAX Divisions continue to build asset maintenance, grant match and Bus/Equipment reserves. These reserves provide the Department with resources needed to maintain and repair existing assets, implement study recommendations and leverage local, state and federal grant funds for the acquisition of new or replacement equipment, vehicles, facilities and passenger stations and amenities.

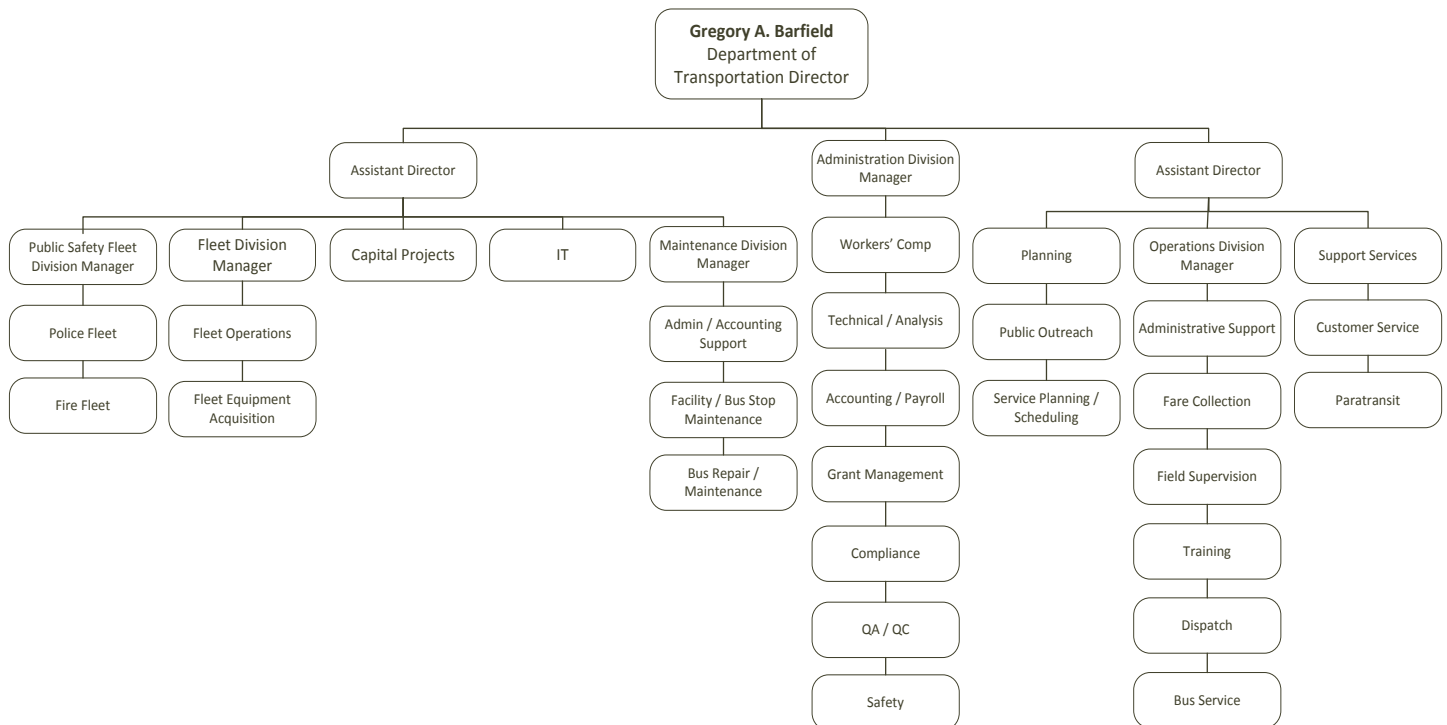
The Department's Fleet Maintenance and Acquisition Divisions provide clients with a full range of fleet services to ensure the City's fleet operates at optimum levels. These services include: vehicle and equipment acquisition and disposal; maintenance repairs; as well as fuel.

## Transportation (FAX) Department

The Fleet Management Division maintains over 2,000 units ranging from utility carts to large refuse trucks, motor graders, bulldozers, and backhoes. The Division is also responsible for all on and off road emissions reporting to the Environmental Protection Agency, California Air Resources Board, and the local Air District.

The Fleet Management Division, for the 18th consecutive year, has been awarded the Automotive Service Excellence Blue Seal of

Excellence. This designates that over 75 percent of the technicians have passed multiple certification exams. The Public Safety Maintenance Division, provides a dedicated shop for Fire and Police vehicles. The Public Safety Maintenance Division is expected to provide cost effective maintenance service, while maintaining public safety customers as the top priority.



## Service Impacts

### Council Actions

During the FY 2020 Budget Hearings, Council motioned for and approved \$50,000 in appropriations above the Proposed Transportation Department budget. The additional appropriations were approved through Motion # 22 for a pilot program to connect the California Veterans Home to the downtown hub for Fresno Area Express bus service.

### Revenues

The Transportation Department's revenues are generated through a variety of sources. As an enterprise, Transit Operations is primarily funded through State Transportation Development Act (TDA) allocations, Federal Transit Administration (FTA) grants, Measure C and passenger fares. In FY 2020, the Fleet Management Division will continue to operate as an Internal Service Fund Division whose revenues are made up of service charges to clients within and outside the City. Additionally, the Public Safety Fleet Maintenance Division (PSF) will convert from a General Fund Division to an Internal Service Fund Division in FY 2020.

Total resources for the Transportation Department in FY 2020 are \$203,397,000 which is 16 percent or \$28,122,200 higher than the FY 2019 Amended Budget. Not inclusive of the FY 2019 year end carryovers, total ongoing revenues and one time transfers are budgeted at \$142,294,500, an increase of 18.2 percent or \$21,907,900 compared to the FY 2019 Amended Budget. The Transit operations and capital portions of the ongoing revenues are \$92,594,500, which is an increase of \$133,400 compared to the FY 2019 Amended Budget. The Internal Services portion of ongoing

revenue is \$49,700,000, which is an increase of \$21,774,500 compared to the FY 2019 Amended Budget. The revenue increases are attributable to:

- \$10,035,500 increase in revenue due to PSF transitioning from the General Fund to an Internal Service Fund. In FY 2019, General Fund appropriations were directly budgeted with PSF. In FY 2020, General Fund appropriations will be budgeted with client departments and received by PSF as revenue;
- \$9,454,500 increase in revenue for Fleet Acquisitions due to customer department requests for new and replacement vehicles in FY2020;
- \$2,284,500 increase in revenue to Municipal Fleet Maintenance primarily due customer departments' increased need for labor hours, rental equipment and due to increasing fuel prices. The increase to Municipal Fleet Maintenance also takes into consideration offsets from one-time transfers that occurred in FY 2019 and an estimated decrease for alternative fuel sales to outside customers in FY 2020;
- \$2,732,400 increase to Operating Division revenue is primarily due to an increase of \$1,365,900 in Federal CMAQ grants for the Bus Rapid Transit and an increase of \$956,600 from Measure C; and,
- \$2,599,000 decrease in capital revenue is primarily due to an increase of \$6,054,100 in additional TIRCP Grant money offset by \$8,438,900 in Proposition 1B State Revenue received in FY 2019, which will not be received in FY 2020.

### Expenditures

Total appropriations in the Transportation Department are budgeted at \$159,009,900, an increase of \$18,354,900 or 13 percent over the FY 2019 Amended Budget. Transit Operating

and Capital Divisions make up \$116,514,000 of the total appropriations while Internal Service Fund Fleet Service Divisions account for the remaining \$42,495,900.

### **Transit Operations Divisions**

Transit Divisions are enterprise funded. FY 2020 appropriations for these Divisions are budgeted at \$63,461,800, an increase of \$4,862,100 compared to the FY 2019 Amended Budget. FY 2020 appropriations include increases of \$2,514,700 for Personnel appropriations, \$1,290,300 for Non-Personnel appropriations and \$1,057,100 for Interdepartmental Charges.

Personnel appropriation increases of \$2,514,700 are comprised of salary increases due to step advancements and contractual obligations in addition to:

- \$517,300 total increase for ten (10) permanent Laborers. Each Laborer is budgeted at 1.00 FTE and \$51,700. The Laborers are needed to address issues with bus shelters and bus stops which are reported by the public through the FresGO app;
- \$50,900 for a Utility Leadworker at .75 FTE. The Utility Leadworker is needed to monitor the additional Laborers and cover the added schedules; and,
- \$267,900 total for four (4) Bus Drivers. Each Bus Driver is budgeted at 1.00 FTE and \$67,000. The positions are necessary for implementation of the Micro Transit 12 Month Demonstration Project.

Non-Personnel appropriations have increased by \$1,290,300. The increase is primarily due to the following changes:

- \$697,700 increase for the one year extension to the contract with Keolis

Transit America to provide paratransit services;

- \$225,800 increase for the Fresno Bee Building tenant improvement build-out;
- \$150,000 increase for the replacement of network switch infrastructure at the end of its service life and no is no longer supported;
- \$100,000 increase for the tire lease based on anticipated CPI adjustments;
- \$50,000 increase for contractual obligations related to maintenance and service contracts for Trapeze Systems, AssetWorks and other systems;
- \$52,200 increase for farebox ticket stock purchased through an existing requirements contract;
- \$36,000 increase for support of the pilot program for Micro Transit; and,
- \$197,400 decrease for alternative fuel.

Interdepartmental Charge increases of \$1,057,100 primarily consist of:

- \$562,300 increase for Liability Self – Insurance charges;
- \$274,100 increase for fuel costs which includes \$57,000 for three Micro Transit Program Marketing vehicles;
- \$203,000 increase to Fixed Interdepartmental Reimbursement to General Fund based on the Cost Allocation Plan;
- \$126,200 increase for Facilities Management Charges;
- \$102,000 increase for Information Systems Service Charges;
- \$92,700 increase for the Network Replacement Charge;
- \$29,000 net increase for Fleet Service Charges, which includes \$36,000 for maintenance of three marketing vehicles for the Micro Transit Program;

- \$208,300 decrease to Variable Interdepartmental Reimbursement to General Fund for Police Officers assigned to Fresno Area Express bus routes; and,
- \$208,100 decrease for Fleet Special Projects due to higher than anticipated charges in FY 2019 which are not expected in FY 2020.

### Capital Division

FY 2020 appropriations for Transit Capital are budgeted at \$53,052,200, which is an increase of \$9,334,800 compared to the FY 2019 Amended Budget of \$43,717,400. Capital project details can be found in the Capital Improvement Summary section of this book.

### Internal Service Fleet Service Divisions

In response to an independent assessment and analysis of the Fresno Fire Department's fleet management and repair program, the Public Safety Fleet Maintenance Division (PSF) was created in FY 2017 to address the vehicle and equipment needs for both the Fire and Police Departments. In FY 2019, PSF fully transitioned from an Internal Service Funded program to a direct service provider to General Fund operations of the Fire and Police Departments. In FY 2020, however, PSF will transition back to the Internal Service Funded model to increase transparency and help better track the full cost of Fire and Police Department operations.

### Public Safety Fleet Maintenance

FY 2020 appropriations for the Public Safety Maintenance Division (PSF) are budgeted at \$10,332,500, which is an increase of \$845,300 compared to the FY 2019 Amended Budget.

Personnel appropriations are \$2,745,900, which is an increase of \$171,100 over the FY 2019 Amended Budget. The Personnel increases are

primarily due to the following:

- \$151,400 for increased salaries due to step advancements and union negotiated increases;
- \$16,000 increase for a full year of funding at 1.00 FTE for a Senior Account Clerk position approved in FY 2019 at .75 FTE;
- \$47,800 for an Automotive Parts Specialist at .75 FTE. This position was recommended by a consultant in order to increase the number of Automotive Parts Specialists per technician;
- \$51,500 for an Equipment Service Worker II at .75 FTE. This position is needed in the Fire Section to rebuild and test the Self Contained Breathing Apparatus and to test fire nozzles in accordance with the National Fire Protection Association standards; and,
- \$80,900 total decrease for Overtime and Worker's Compensation.

Non-Personnel appropriations are \$7,239,800, which is an increase of \$869,000 compared to the FY 2019 Amended Budget. The increase to Non-Personnel increase is primarily due to the following changes:

- \$348,600 for the first year lease/purchase payment of Police Department vehicles including 10 motorcycles, 30 Patrol SUVs and 31 undercover vehicles;
- \$300,000 for the purchase of a new Police Department SWAT command; and,
- \$10,000 for a fire hose nozzle testing appliance to be utilized by the new Equipment Service Worker II. The testing appliance is necessary to test and maintain the Fire Department's 400 front line and reserve apparatus per National Fire Protection Association standards.

Interdepartmental Charge appropriations are \$346,800 which is a decrease of \$194,800 when compared to the FY 2019 Amended Budget.

This decrease is primarily due to a \$62,200 decrease for Liability Self-Insurance Charges and an FY 2019 appropriations transfer of \$113,900 to cover higher than anticipated Fleet Service charges.

### **Municipal Fleet Maintenance & Fleet Equipment Acquisitions**

FY 2020 appropriations in the Municipal Fleet Management Operations Equipment and Fleet Equipment Acquisitions Divisions are budgeted at \$32,163,400, which is an increase of \$3,312,700 compared to the FY 2019 Amended Budget. The increase is composed of \$652,900 additional Personnel appropriations, \$1,897,000 additional Non-Personnel appropriations and \$762,800 additional Interdepartmental Charge appropriations.

Personnel appropriations are \$5,662,700, which is an increase of \$652,900 compared to the FY 2019 Amended Budget. This increase is primarily due to the following:

- \$256,800 for increased salaries due to step advancements and contractual obligations;
- \$261,500 due to 3.00 FTEs being transferred into Municipal Fleet Management Operations Equipment;
- \$24,000 increase for a full year of funding for a Fleet Operations Specialist approved in FY 2019 at .75 FTE; and,

- \$51,500 an Equipment Service Worker II at .75 FTE. This position is needed to up-fit newly acquired vehicles with accessories and free up mechanic level employees for other work.

Non-Personnel appropriations are \$23,969,500, which is an increase of \$1,897,000 compared to the FY 2019 Amended Budget. The increase is primarily attributable to:

- \$1,549,200 increase for the Replacement Fleet Acquisition Division to more accurately reflect the activity anticipated in FY 2020;
- \$347,800 increase for Municipal Fleet Management primarily consisting of a \$679,600 increase for fuel with a corresponding offset of \$383,100 for inventory.

Interdepartmental Charge appropriations are \$2,031,200, which is an increase of \$762,800 compared to the FY 2019 Amended Budget. The change is primarily due to the following:

- \$352,000 increase for Liability Self-Insurance Charges;
- \$139,600 increase to Fixed Interdepartmental Reimbursement to General Fund for the Cost Allocation Plan;
- \$127,600 increase for Information Systems Service Charges;
- \$58,700 increase for the Network Replacement Charge; and,
- \$37,700 increase for the Information Systems Equipment Charge.

## Staffing

### Transit Operating Divisions

Positions within the Transit Operation Divisions have increased by 14.75 FTE when compared to FY 2019 Amended staffing levels. The increase is due to the addition of four new Bus Drivers at 1.00 FTE each (4.00 FTE total), 10 new Laborers at 1.00 FTE each (10.00 FTE total) and one new Utility Lead Worker at .75 FTE.

### Municipal Fleet Maintenance & Fleet Equipment Acquisitions

Municipal Fleet Maintenance and Fleet Equipment Acquisitions positions have increased by 1.00 FTE when compared to FY

2019 Amended staffing levels. The increase is due to a new Equipment Service Worker II at .75 FTE and .25 FTE for a Fleet Operations Specialist approved in FY 2019 at .75 FTE, now working a full year in FY 2020.

### Public Safety Maintenance Division

Public Safety Maintenance Division positions have increased by 1.75 FTE when compared to FY 2019 Amended staffing levels. The increase is due to a new Auto Parts Specialist at .75 FTE and a new Equipment Service Worker II at .75 FTE. The remaining .25 FTE is due to the Senior Account Clerk approved in FY 2019 at .75 FTE, now working a full year in FY 2020.

### Department Staffing Detail

Position Summary					
	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020
Division	Adopted	Adopted	Amended	Changes	Adopted
Transportation Operating	326.00	324.00	324.00	3.00	327.00
Transportation Maintenance	76.75	77.00	77.00	6.75	83.75
Transportation Administration	18.00	18.00	18.00	4.00	22.00
Transportation Support Services	7.00	6.00	6.00	1.00	7.00
Transportation Planning	3.00	2.00	2.00	0.00	2.00
Public Safety Fleet Maintenance	7.00	29.75	29.75	1.75	31.50
Fleet Management	60.25	54.75	54.75	0.00	54.75
Fleet Equipment Acquisition	10.00	4.00	4.00	1.00	5.00
<b>Total</b>	<b>508.00</b>	<b>515.50</b>	<b>515.50</b>	<b>17.50</b>	<b>533.00</b>

# Transportation (FAX) Department

## Department Revenue and Expenditure - All Funds Combined

<i><b>Funding Source</b></i>	<i><b>FY 2017 Actuals</b></i>	<i><b>FY 2018 Actuals</b></i>	<i><b>FY 2019 Amended</b></i>	<i><b>FY 2020 Adopted</b></i>	<i><b>Percent Change</b></i>
Beginning Balance	7,299,003	9,434,849	45,698,000	61,102,500	33.7
<b>Fiscal Year Revenues:</b>					
Taxes	9,635,563	10,352,657	10,429,800	11,380,200	9.1
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	47,731,733	67,159,599	75,654,200	74,927,700	(1.0)
Charges for Services	7,391,295	6,594,193	6,705,600	6,264,100	(6.6)
Fines	0	0	0	0	0.0
Other Revenue	407,799	482,660	587,200	755,200	28.6
Interdepartmental Charges for Services	24,892,747	29,880,341	26,821,600	48,840,200	82.1
Misc. Revenue	2,353,878	2,198,066	1,538,200	778,500	(49.4)
Transfers	(515,311)	(641,671)	(1,350,000)	(651,400)	(51.7)
Est. Rev Contingency	0	0	0	0	0.0
<b>Total Fiscal Year Revenues</b>	<b>91,897,704</b>	<b>116,025,846</b>	<b>120,386,600</b>	<b>142,294,500</b>	<b>18.2</b>
<b>Funding Facilitated by Department</b>	<b>99,196,706</b>	<b>125,460,695</b>	<b>166,084,600</b>	<b>203,397,000</b>	<b>22.5</b>
<b>Memo Item:</b>					
Citywide General Fund Support	40	0	9,190,200	0	(100.0)
<b>Total Available Funding</b>	<b>99,196,746</b>	<b>125,460,695</b>	<b>175,274,800</b>	<b>203,397,000</b>	<b>16.0</b>
<b>Appropriations</b>					
Personnel Services	35,746,330	38,460,314	43,656,300	46,818,900	7.2
Non Personnel Services	49,481,413	44,152,103	87,747,400	101,490,100	15.7
Interdepartmental Services	5,966,629	8,124,894	8,751,300	10,200,900	16.6
Contingencies	0	0	500,000	500,000	0.0
<b>Total Departmental Expenditures</b>	<b>91,194,372</b>	<b>90,737,311</b>	<b>140,655,000</b>	<b>159,009,900</b>	<b>13.0</b>



*Department Appropriations by Fund Classification - FY 2020 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	14,603,000	0	36,073,100	10,426,400	0	61,102,500
<b>Fiscal Year Revenues:</b>							
Taxes	0	11,380,200	0	0	0	0	11,380,200
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	74,331,900	595,800	0	74,927,700
Charges for Services	0	0	0	6,264,100	0	0	6,264,100
Fines	0	0	0	0	0	0	0
Other Revenue	0	372,300	0	137,800	245,100	0	755,200
Interdepartmental Charges for Services	0	0	0	0	48,840,200	0	48,840,200
Misc. Revenue	0	0	0	108,200	670,300	0	778,500
Transfers	0	(4,988,500)	0	4,988,500	(651,400)	0	(651,400)
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>6,764,000</b>	<b>0</b>	<b>85,830,500</b>	<b>49,700,000</b>	<b>0</b>	<b>142,294,500</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>21,367,000</b>	<b>0</b>	<b>121,903,600</b>	<b>60,126,400</b>	<b>0</b>	<b>203,397,000</b>
<b>Memo Item:</b>							
Citywide General Fund Support	0	0	0	0	0	0	0
<b>Total Available Funding</b>	<b>0</b>	<b>21,367,000</b>	<b>0</b>	<b>121,903,600</b>	<b>60,126,400</b>	<b>0</b>	<b>203,397,000</b>
<b>Appropriations</b>							
Personnel Services	0	8,112,500	0	30,297,800	8,408,600	0	46,818,900
Non Personnel Services	0	1,475,400	0	68,805,400	31,209,300	0	101,490,100
Interdepartmental Services	0	1,752,900	0	6,070,000	2,378,000	0	10,200,900
Contingencies	0	0	0	0	500,000	0	500,000
<b>Total Appropriations</b>	<b>0</b>	<b>11,340,800</b>	<b>0</b>	<b>105,173,200</b>	<b>42,495,900</b>	<b>0</b>	<b>159,009,900</b>

*Department Appropriations by Fund Type*

	<b>FY 2017 Actuals</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Amended</b>	<b>FY 2020 Adopted</b>
Operating	72,828,117	85,338,332	96,937,600	105,957,700
Capital	18,366,255	5,398,979	43,717,400	53,052,200
Debt Service	0	0	0	0
<b>Total</b>	<b>91,194,372</b>	<b>90,737,311</b>	<b>140,655,000</b>	<b>159,009,900</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2020 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *Department Appropriations by Fund Type*

1. Data in the actual columns may not add to the totals due to rounding.

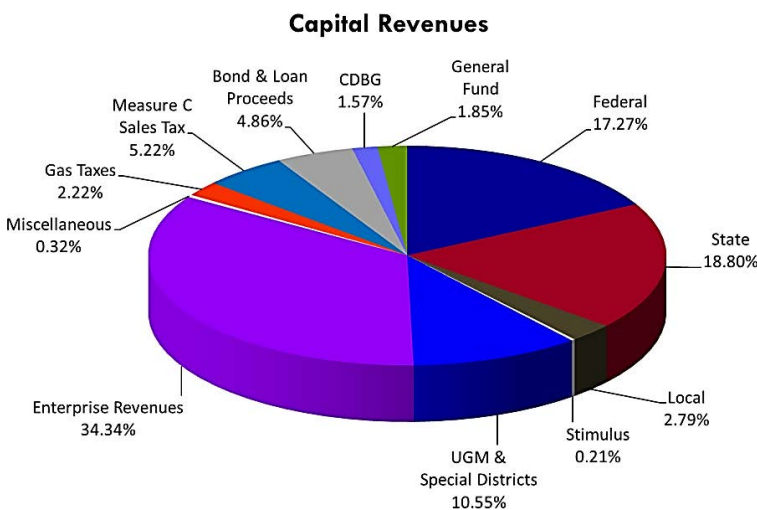
# FY 2020-2024

## Capital Improvement Program

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### INTRODUCTION

Development of the FY 2020-2024 Capital Improvement Program (CIP) is an intensive, ongoing process, involving a comprehensive review of the goals and direction of the City's



future infrastructure needs. The overriding mission of this review is to determine specific priorities, starting with the vital work being done to revitalize and reinvigorate the downtown area; then sequence those priorities to enable the City to effectively concentrate its capital investment.

Any capital plan must take into consideration the financial impact to its citizens, balancing the ever changing needs of the City with the capacity of the population to finance those improvements and the maintenance that comes with them. This is especially true of capital funded through utility rates. Critical decisions will be made concerning the pace and timing of the utility capital program using the dollars available.

### OVERVIEW

The FY 2020-2024 CIP totals approximately \$1.1 billion for projects that range from the construction of new facilities to the updating of existing structures, street improvements, sidewalk repairs and utility infrastructure maintenance. The FY 2020 Capital Program contains new and ongoing projects with a combined approximate cost of \$395 million.

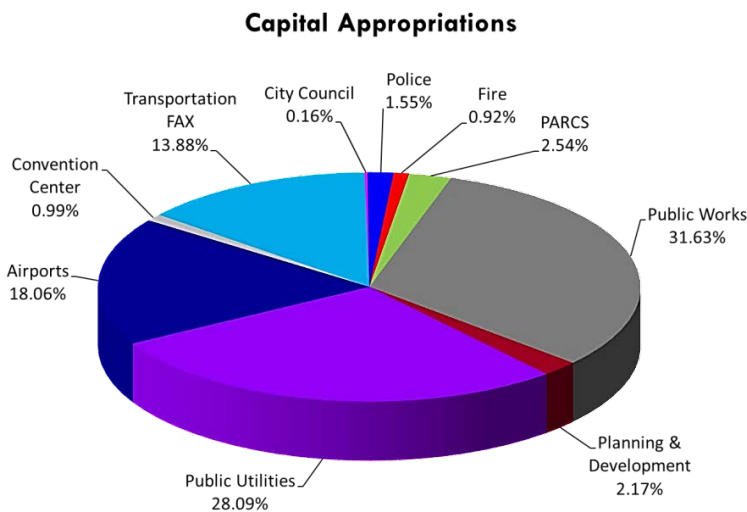
### CAPITAL FUNDING SOURCES

Loan proceeds are budgeted for projects such as \$8.1 million for the Kings River Pipeline, \$3.6 million for the Regional Transmission Mains and \$4.3 million for the Southwest Quadrant Recycled Water Distribution System. Federal support consists largely of Federal Aviation Authority grants for Fresno Yosemite International Airport, Federal Transportation Agency grants for FAX and the City's Public Works grants allocations. The support component from the state is primarily made up of grants, High Speed Rail, Proposition 1B for transit and Proposition 84 funding for parks. Enterprise revenue is budgeted to fund water well and sewer line construction and rehabilitation. CDBG will be used primarily for neighborhood street improvements and reconstruction while state gas tax will be used for

street and road improvements and other infrastructure needs.

## USES OF CAPITAL FUNDING

The water main renewal, Friant Kern Pipeline and Southeast water projects are funded in Public Utilities, as are Wastewater Recycled Water Projects. Intelligent Transportation System (ITS) projects on both Willow and Nees Avenues are in Public Works and FAX will fund Clean Air Initiatives with CMAQ grants and begin Phase I of the Bus Rapid Transit (BRT) project.



## DEPARTMENT DETAILS

### THE PLANNING & DEVELOPMENT SERVICES DEPARTMENT

Planning & Development Services' FY 2020 non-CDBG CIP totals \$2.3 million. The key projects within the budget include:

#### Parking Garage Improvements

A total of \$1.4 million in unspent FY 2019 parking improvement appropriations is budgeted in the General Fund for repairs at various City of Fresno parking garages and lots.

The appropriations will address parking facility needs as outlined in the Parking Facilities

assessment presented to Council in January 2016. The 2016 cost estimate for parking improvements of City owned parking assets, including Garage 7, is \$9.5 million.

### CDBG Capital Improvements

The previously approved FY 2020 Annual Action Plan includes \$2.1 million in CDBG Capital. Below are some of the more notable CDBG projects previously approved by Council:

**Pavement Reconstruction Design – Shields/ Dakota/ Crystal/ Hughes:** \$200,000 is budgeted for year one of a three-year project estimated at \$1.9 million.

**Roadway Reconstruction – Calwa/ Vine/ MLK Neighborhood:** \$680,700 is budgeted in FY 2020.

**Pavement Reconstruction – Orange/ Cedar/ Butler/ California:** \$369,300 is budgeted for year two of a two-year project estimated at \$1.2 million.

**Westbrook Canal Railing Design:** \$50,000 is budgeted for year one of a two-year project.

### CDBG Capital – Public Facilities

**Maxie Parks HVAC Design:** \$50,000 is budgeted for year one of a two-year project with an estimated total cost of \$900,000.

**Granny's Park:** \$100,000 is budgeted for year two of a two-year project totaling \$250,000.

**El Dorado Modular:** \$250,000 is budgeted in FY 2020.

**Fink White Splash Park:** \$100,000 for year two of a two-year project estimated at \$900,000.

**Frank H Ball:** \$300,000 is budgeted to improve ADA restroom access and remove barriers.

## THE DEPARTMENT OF PUBLIC UTILITIES

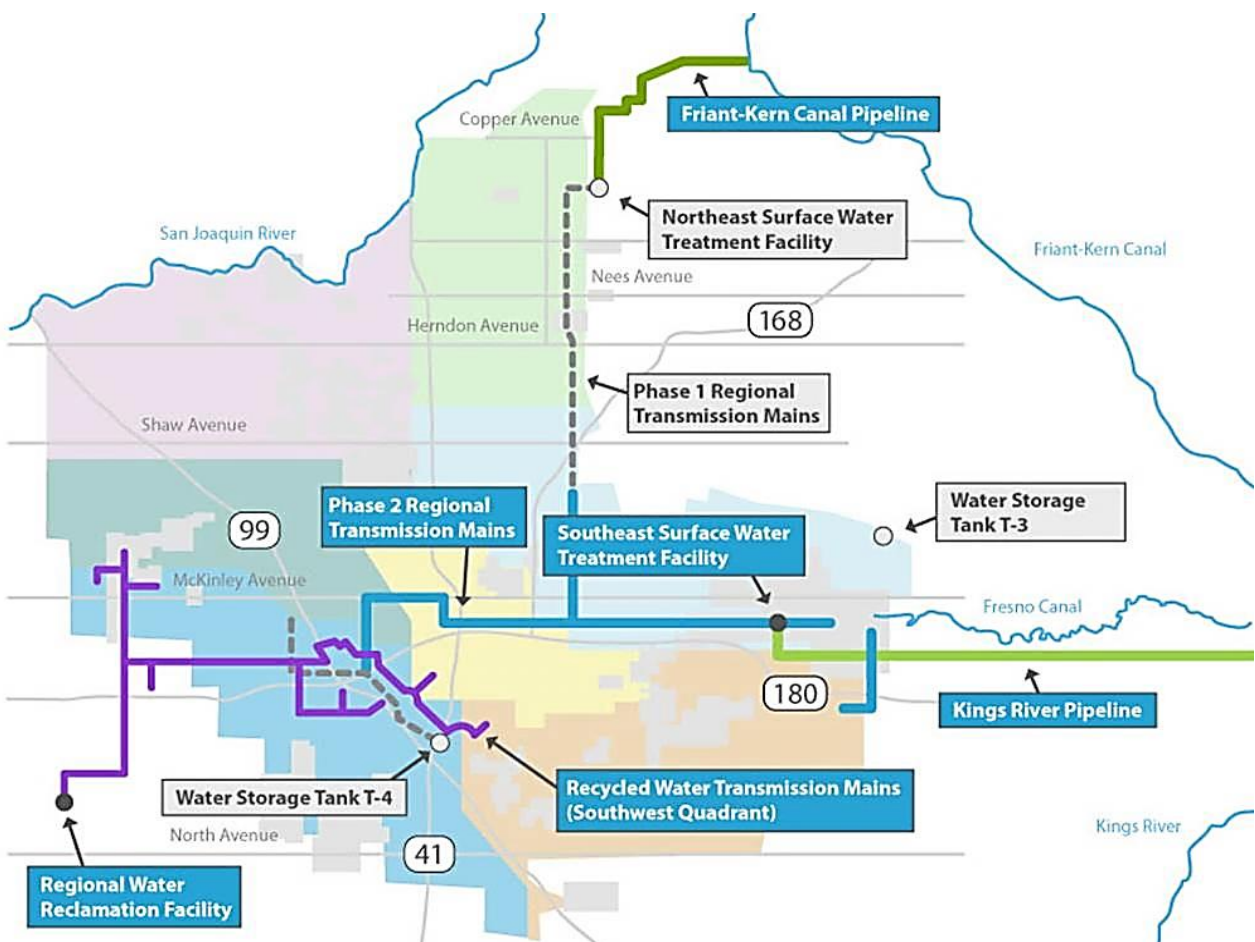
DPU is responsible for a large portion of the City's FY 2020 Capital Program. Many DPU capital projects are necessary to support current and future development needs and to maximize water resources. The following are highlights from its \$107.3 million capital budget:

### Recharge Fresno

This is the City's historic program to improve the pipelines and water system facilities that will capture, treat and deliver water to Fresno homes and businesses, including surface water from the Sierra Nevada Mountains. Recharge Fresno is expected to be finalized and completed in FY 2020 to ensure that during normal and wet years, the City is able to capture surface water supplies for Fresno, enabling the replenishment of depleted groundwater resources and save water for drought years. It includes projects for surface

water treatment (Southeast Surface Water Treatment Facility, Kings River Pipeline, Regional Transmission Mains and Friant-Kern Canal Pipeline), system replacement and rehabilitations and groundwater recharge. The major projects include:

**Kings River Pipeline (KRP):** This project is a 13-mile long, 72-inch diameter welded steel water pipeline, which conveys surface water from the Kings River to the new Southeast Surface Water Treatment Facility (SES WTF). This pipeline project provides maximum raw water quality protection for this supply of water flowing to the SES WTF, thereby reducing the cost of operating this facility. The Kings River Pipeline began construction in FY 2017 and was placed in operation in early FY 2019. Funding of \$8.1 million is budgeted in FY 2020 for project close-out costs. The total cost of the project is estimated at \$63.4 million.



***Southeast Fresno Surface Water Treatment Facility (SESWTF):***

This project is for the construction of an 80 million gallon per day (MGD) surface water treatment facility in Southeast Fresno. This region is known to have a problematic groundwater supply both in terms of



quality and over pumping. The SESWTF, which is supplied from current water entitlements, will provide the conjunctive use solution by decreasing the pumping of groundwater as well as supplying a significant amount of water throughout the southern one-half of the City. Construction of the SESWTF commenced in FY 2016, with substantial completion accomplished in FY 2019. For FY 2020, funding of \$46,000 is budgeted. The total cost of the project is estimated at \$184.9 million.

***Regional Transmission Mains (RTMs):*** This project includes 13 miles of 24-inch to 66-inch diameter pipe that conveys treated drinking water from the new SESWTF to existing smaller diameter water mains. Contract construction began in FY 2017 with completion in FY 2019. A total of \$3.6 million is requested for FY 2020 project construction contracts and support costs. The total projected cost of the project is \$66.3 million.

***Friant Kern Canal Pipeline (FKCP):*** The Friant-Kern Canal is used to deliver water from Millerton Lake to water users located in Fresno, Tulare, Kings and Kern Counties. The City of

Fresno was taking delivery of this raw water for treatment through open Fresno Irrigation District (FID) canals, which greatly degraded water quality. This pipeline project provides maximum raw water quality protection for the supply of water flowing to the North East

Surface Water Treatment Facility, thereby reducing the cost of operating this facility. Contract construction began in FY 2016 and was substantially completed and operational in FY 2018. Funding of \$10,000 is requested for FY 2020 project close-out costs. The total project is estimated at \$31.4 million.

The four projects listed above are primarily funded through low-interest loans from the State Revolving Fund (SRF) administered by the State Water Resources Control Board. This will save water rate payers millions of dollars in debt service costs. Additional savings are anticipated to be achieved as the loan funds estimated to be required (\$315.3 million) are \$24.9 million less than originally projected (\$340.2 million). Supplemental funding is being provided from City resources (Water Enterprise, grants and 2010 Water Revenue Bond funds) as indicated.

The total estimated cost for the surface water treatment program is shown below:

Recharge Fresno Estimated Fund Usage (millions)			
Project	SRF Funds	Other Funds	Total
KRP	\$60.4	\$3.0	\$63.4
SESWTF	171.5	13.4	184.9
RTM	60.1	6.2	66.3
FKCP	23.3	8.1	31.4
<b>TOTAL</b>	<b>\$315.3</b>	<b>\$30.7</b>	<b>\$346.0</b>

The following projects are also part of Recharge Fresno, but are funded from cash derived primarily from customer user charges collected in the Water Enterprise Fund:



**Water System Rehabilitation and Replacement:**

The City of Fresno has over 260 wells that pump groundwater and over 1,800 miles of water distribution pipelines. Much of this infrastructure is past or nearing the end of its useful life and needs to be replaced or rehabilitated. As wells age or near the end of their useful life they can slow or stop producing as much water as they should, which increases the energy cost of operating old wells. As pipelines age, they become susceptible to leaking and complete failures, which can cause significant damage. Rehabilitation and replacement of aging wells and mains will help to assure a continued safe and reliable water supply, reduce water system failures and minimize water service costs. Major projects for FY 2020 include:

- **Water Main Renewal** – Replacement of water main in Maroa Heights, Thorne Avenue, College Homes, Fig Garden West, Airways Golf Course, Congo Alley and other miscellaneous projects. The total budgeted amount is \$7.9 million.



- **Water Well Construction** – Five sites are planned for replacement and a contingency for three sites to be determined throughout the water service area at a total budgeted amount of \$5.8 million.
- **Water Well Rehabilitation** – Rehabilitation of water wells is required when production output is diminished due to mineral build-up on the well casing and in the gravel

pack. Rehabilitation also includes redevelopment to reduce sand production (i.e. installation of well screens to prevent sand intrusion in older open bottom wells), repairs to failure of the casing and chemical treatments for bacteriological conditions. A total of \$2.5 million is budgeted.

- **Water Telemetry System** – The Supervisory Control and Data Acquisition (SCADA) System is a wireless communication system that allows staff to remotely monitor and control the water system. Replacement and upgrade of SCADA system control components and software will increase operational efficiencies and reduce power and maintenance costs. The total amount budgeted is \$2.8 million.

**Groundwater Recharge:** These projects provide for intentional groundwater recharge basins to enhance replenishing the aquifer, thereby raising the water table. Funding is anticipated in FY 2020 for acquisition of property and design and construction of a recharge facility at a site that is yet to be determined (\$1.0 million).

**Northeast Surface Water Treatment Facility (NESWTF) Storage Tank:**

A total of \$15.4 million (\$13.8 million in FY 2020) in potential SRF low-interest loan funding has been included for the construction of a new 4.5 MG water storage tank at the NESWTF that will provide additional treated water storage from the NESWTF, as well as provide online storage for the distribution system when the NESWTF is offline. It is anticipated that a loan funding agreement with the state will be finalized and approved by late FY 2019 or early FY 2020.

**Perchloroethylene (PCE) Wellhead Treatment:**

Pump Station 117 (Del Mar and Bullard) has experienced PCE concentrations over the maximum contaminant level (MCL). Carbon

treatment vessels will reduce the PCE to allowable levels in compliance with drinking water regulations. In FY 2020, \$2.9 million is included in the Water Enterprise Fund for installation of granular activated carbon (GAC) vessels.

***Southwest Quadrant Recycled Water***

***Distribution System:*** This project will provide the recycled water infrastructure to distribute recycled water to potential recycled water customers and offset existing potable water use. The Southwest Quadrant Recycled Water pipeline will connect the Tertiary Treatment facility located at Jensen and Cornelia Avenues with users such as cemeteries, parks, schools, industrial users and other urban users in the area. Construction of the Southwest Quadrant Recycled Water pipeline began in FY 2016. The budget includes \$6.1 million in FY 2020 and \$6.5 million in FY 2021 to complete construction of this project. The total amount budgeted over the next two years for the Southwest Quadrant Distribution System is \$12.6 million.



***Flare Capacity Expansion:*** In the wastewater treatment process digester gas, a byproduct of wastewater treatment is produced. The digester gas produced is burned through a gas flare unit. The current unit is undersized. This project provides the funds to build a larger capacity waste gas flare unit. The FY 2020

Budget includes \$3.7 million and \$1.2 million in FY 2021 to complete construction of this project.

***Regional Wastewater Reclamation Facility***

***(RWRF) Solids Treatment:*** This project provides funding to repair, enhance, or replace components of the solids treatment processes at the RWRF. These processes include solids handling, digestion, and dewatering systems. EPA regulatory compliance for bio solids treatment and handling is achieved through these processes. Solids treatment and handling is a vital component of wastewater treatment and is essential in ensuring the beneficial reuse of the solids removed during the wastewater treatment processes. The five-year capital plan includes \$3.0 million in FY 2020 primarily for cleaning and rehabilitating digesters.

***Collection System Rehabilitation:*** The City of Fresno's sanitary sewer collection system is one of the largest in the State of California consisting of over 1,600 miles of main sewer lines. Repair, lining and replacing of aging sewer lines will assist in maintaining the condition of the sewer system and reduce the probability and consequence of sanitary sewer overflows. The five-year capital plan includes \$11.6 million in FY 2020 for sewer rehabilitation projects.

***Convenience Center:*** In an effort to meet changing Storm Water Prevention Program requirements and to help establish methods for residential customers to dispose of residential bulky materials, the construction of the Convenient Center (Center) is scheduled to begin in FY 2019 and will be completed in the fall of 2019. It will be located at Leaky Acres and will be available for residential customers to dispose of their materials legally and with little to no cost, thereby reducing illegal dumping opportunities. This program will eventually help the Solid Waste



Management Division provide bulky goods services at a fixed location without the need to pile material in the gutter, and in direct contact with storm water, throughout the City. The FY 2020 capital budget includes \$250,000.

## THE PUBLIC WORKS DEPARTMENT

### Council Actions

During the FY 2020 Budget Hearings, Council approved the following Motions:

- Motion #37 – Adds \$1.05 million in one-time General Fund appropriations with each district to receiving \$150,000 in the Neighborhood Streets Program.
- Motion #19 – Sets aside \$50,000 in Transformative Climate Communities (TCC) funding to hire consultants to gather data for staff to make recommendations for policy on Anti-Displacement Taskforce.

### **Neighborhood Street Improvements 7-Week**

**Concrete Repair Program:** The seven-week concrete crew repairs damaged curbs, gutters, and sidewalks throughout Fresno. This crew will be assigned to work for 7 weeks in each of the 7 Council Districts, in locations that are pre-selected by the Council Member with input from the Street Maintenance Team.

Appropriations for this program in FY 2020 are \$875,000, an increase of \$89,000 from FY 2019.

**SB1 Projects:** New Senate Bill 1 (SB1) revenues for FY2020 are estimated at \$8.9 million, which will be utilized for numerous street repaving, concrete repair and traffic signal projects throughout the City. The 2020 SB1 project list was approved by Council in April of 2019.

**Veterans/UPRR/HSR Overpass:** The Veterans Boulevard Project is divided into six projects. Design and right-of-way acquisition is nearly complete. The first construction package (PW00683) with the Bullard extension is currently under construction and the second contract for

the Veterans/Union Pacific Railroad Grade Separation is planned for construction in FY 2020 with an appropriation of \$19.7 million. The third contract will be for Veterans Boulevard



construction from Shaw Avenue to Barstow Avenue, utilizing SB1 Local Partnership Program funding and Regional Street Impact Fees, with total appropriations of \$6.7 million. The Veterans Trail from Hayes Avenue to Polk Avenue is scheduled for construction as well, with appropriations of \$1.2 million. The final project will be the freeway interchange project and completion of the roadway from Shaw to Herndon Avenue. Project construction planned in FY 2021 is subject to the award of a federal INFRA/BUILD grant. The five-year capital submission reflects \$47.3 million in Measure C, RTMF, state transportation funds and local developer fees that have been secured for project construction. Appropriations are budgeted at \$28.2 million in FY 2020.

**Citywide Streetlight LED Conversion:** The LED Conversion Project will replace approximately 36,000 High Pressure Sodium (HPS) fixtures with modern LED fixtures, achieving an estimated annual savings of \$1.6 million and resulting in a 7-year return on investment. Measure C Flexible revenues will be utilized through FY 2027 for loan repayment. Construction will be completed in FY2020.

**Traffic Signals:** The FY2020 budget includes the construction of 19 new traffic signals, four left turn signal phasing upgrades, and the

design of 11 additional traffic signals to improve safety and relieve congestion. The primary funding sources are federal and state grant funds such as the Highway Safety Improvement Program and Active Transportation Program.

***Intelligent Transportation System (ITS):*** The Department will install traffic synchronization technology on traffic signals for major corridors in the City of Fresno. As these projects are completed, additional personnel for signal timing, the physical maintenance of the equipment and information technology will be necessary along with replacement equipment as the original equipment ages and no longer functions. \$750,700 is budgeted for FY 2020.



### ***Bike & Trail Master Plan and Bankside Trail:***

The 2017 Active Transportation Plan (ATP) established a vision for investment in infrastructure to improve facilities for walking, biking and active travel. A key connector between east and west Fresno, the Midtown Trail project will install of 7.1 miles of trail in the heart of the City. The trail is comprised of five segments and is a key project to bring the plan from paper to pavement. A Master Trails Agreement was approved by the City Council and the Fresno Irrigation District Board in 2018, allowing the project to proceed to the final design and construction phases:

- *Midtown Trail* – Total FY 2020 appropriations of \$11.4 million includes funding from

Measure C Trails, federal CMAQ and state ATP grant funding. Segment 2, Fresno to First, is scheduled to begin in the first half of the fiscal year.

- *Fancher Creek Trail, Clovis to Fowler* – Design is underway with construction scheduled for FY 2020 utilizing \$1.3 million. The City has committed to funding the construction, contingent upon the developer forming a CFD for maintenance.

***High Speed Rail:*** The project includes Public Works and DPU completing the plan review and permitting process for 13 grade separations, 5 miles of realigned streets, more than 30 traffic signals, 20 miles of realigned sewer and water, as well as providing construction oversight services for City facilities being relocated or constructed by High-Speed Rail project. Appropriations are budgeted at \$1.2 million in FY 2020.

### ***MLK Center Active Transportation***

***Infrastructure:*** The MLK Activity Center project is part of a catalytic transformation underway to improve air quality and overall quality of life in southwest Fresno. Through funding from the Transformative Climate Communities Program, investment from State Center Community College District and collaboration with the City of Fresno, southwest Fresno will soon be home to a new community college campus. This project will install trails, sidewalks and bike paths to support and encourage active travel to and from the campus and around southwest Fresno. The boundaries of the project are Martin Luther King Jr. Boulevard, Church, Jensen and Walnut Avenues. Preliminary engineering work is funded in FY2020.

***Olive Avenue Tower District Project:*** The FY 2020 Budget includes \$1.1 million for the Olive Avenue Tower District project, which will reconstruct the street to address deferred pavement maintenance, but will also provide a

more pedestrian-friendly, walkable district with bulb-outs and streetscape improvements.

**West Area Projects:** The FY2020 budget includes \$3.6 million for projects west of State Route 99, including projects to address bottlenecks and lack of sidewalks on Ashlan Avenue, Clinton Avenue, McKinley Avenue and Polk Avenue; the installation of a traffic signal at Clinton Avenue and Valentine Avenue, plus an interchange feasibility study at Shaw Avenue and State Route 99. Polk Avenue (Gettysburg to Shaw) and McKinley Avenue (Marks to Hughes) have both received federal grant funding for construction in FY2022.

#### **Transformative Climates Communities**

**Program (TCC):** As part of the Transformative Climate Communities (TCC) program, the Strategic Growth Council has awarded \$70 million to the City of Fresno. Key components of the TCC project are transformative public infrastructure investments, including: complete streets that will improve High Speed Rail Connectivity in Downtown Fresno, urban greening elements in Chinatown, and a Class I trail in southwest Fresno. Preliminary design work will begin in FY2020.

### **THE PARKS, AFTER SCHOOL, RECREATION & COMMUNITY SERVICES (PARCS) DEPARTMENT**

In FY2019, Council Motion #17 added \$1 million for miscellaneous park improvements. In February 2019, the council selected the following projects which are slated for completion in 2020:

- \$300,000 for park development at Elizabeth/Broadway in the Tower District.
- \$75,000 for improvements at Mosqueda.
- \$200,000 for playground replacement and irrigation improvements at Pilibos Park.
- \$75,000 for lighting improvements at ranny's Park.

- \$25,000 for lighting upgrades at Einstein.
- \$100,000 for ball field lighting at Cary Park.
- \$100,000 for design services related to new park development at Milburn-Dakota.
- \$58,000 in support of public open-space with the Saint Rest community project.

**Funded Capital Improvements:** Through a variety of funding sources, including state grants, CDBG, and General Fund, the PARCS Department has identified the following improvement projects for FY 2020:

**New Multi-Generational Community Center:** In FY 2020, \$2.7 million has been allocated for the design and first phase of construction for a new multi-generational Community Center on approximately 3.8 acres, located at the 4400 block of North Cedar Avenue. The site was generously donated.

**CDBG Funded Capital Improvements:** PARCS is funding a variety of projects in several parks that will address areas of deficiency.

**Maxie L Park – HVAC:** A total of \$900,000 has been identified for this multi-year project through CDBG grant funding. The project scope will include replacing existing swamp coolers with an HVAC system.

**Fink-White Splash Pad:** \$900,000 has been identified for this multi-year project through CDBG grant funding for the design and construction of a Splash Pad.

**Frank H Ball:** \$300,000 has been allocated to address ADA action items relating to removing barriers and upgrading restrooms and access.

While CDBG capital improvements will occur under PARCS' oversight, the accounting costs will be centralized in the Planning and Development Services Department in order to strengthen financial compliance with the U.S.

Department of Housing and Urban Development's eligibility requirements. Additional detail may be found under the Planning and Development Services Department's section in this book.

### THE FIRE DEPARTMENT

**Fire Station #18 Construction:** A total of \$3.5 million is budgeted in FY 2020 to partially pay for the construction of Fire Station 18. The total cost of the station is estimated at \$7 million with the remaining \$3.5 million to be identified at a later date.

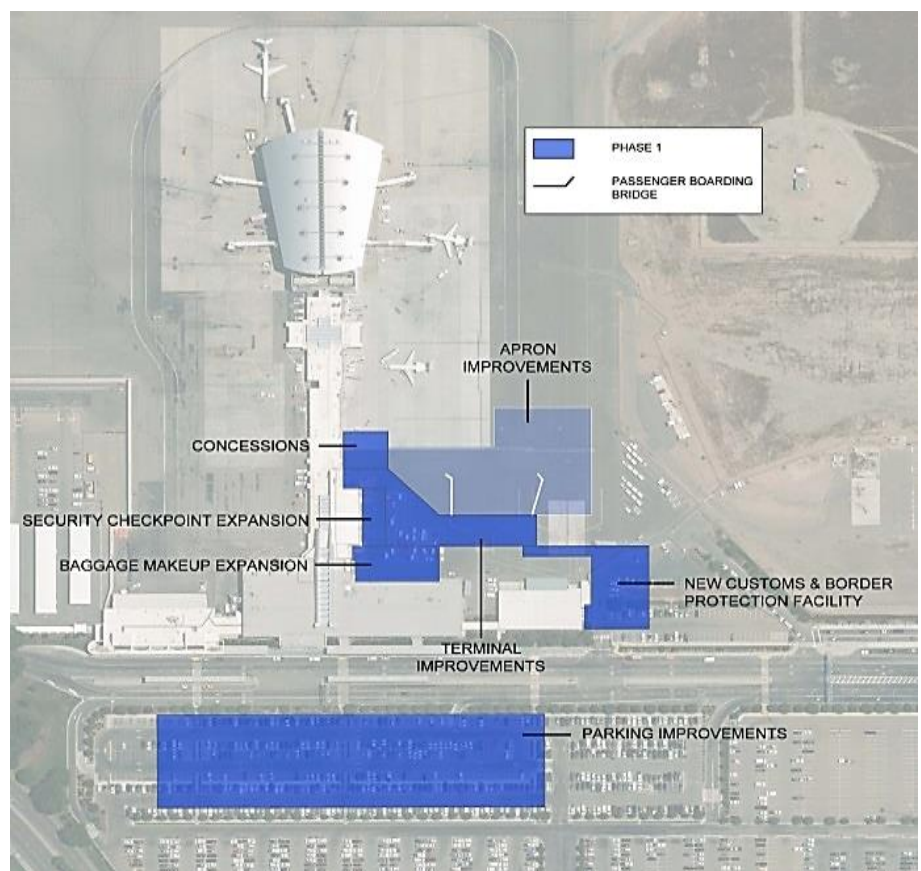
### THE AIRPORTS DEPARTMENT

Airports' FY 2020 capital program totals \$69 million. Project costs will be funded with California Infrastructure and Economic Development Bank (IBank) bond proceeds, Airport Improvement Program (AIP) grants, Passenger Facility Charges, Measure C local transportation funds, and Airports' revenue from users of airport facilities. The FY 2020 capital program is comprised of: Projects defined in the Master Plan Update and branded *FATForward* (total \$115 million over multiple years) needed to accommodate passenger growth related to current and future demand; and, projects required to maintain Airports' facility. The capital program creates employment, stimulates the regional economy, and has no General Fund cost impact.

**FATForward Parking Garage:** According to the Master Plan Update, recent record passenger growth requires that additional

parking stalls be in place by early FY 2023. In FY 2020, Airports will design and begin construction of a parking garage that will feature three covered parking levels with 300 stalls each, for a total of 900 stalls. The project will include roadway, utility infrastructure, circulation and way-finding improvements. The FY 2020 Budget provides \$38 million for this project, which will be funded with iBank bond proceeds and Airports' cash.

**FATForward Terminal Expansion Design & Environmental Reviews:** In addition to the Parking Garage, the Master Plan Update calls for a terminal expansion that includes a new Domestic/International concourse incorporating



two additional hold rooms with passenger loading bridges, a new federal inspection station with a larger reception hall sized to accommodate multiple international arrivals concurrently, an expanded security checkpoint



and screening area, and a redesigned baggage make-up area. The FY 2020 Budget provides \$6.3 million for the design and environmental approvals phase of the project, which will be funded with a federal grant.

**Terminal Improvements:** These projects reflect Airports' commitment to provide quality and operationally efficient terminal facilities and a passenger experience that is expected by the traveling public throughout Central California. Terminal improvements include rest room renovations, roof rehabilitation, public address system modernization, and HVAC and boiler replacements. The FY 2020 Budget provides \$5.3 million for these projects, which will be funded with the existing Passenger Facility Charge Program.

#### THE DEPARTMENT OF TRANSPORTATION (FAX)

The Department's capital improvement program continues to focus on improving amenities, convenience, and service for our customers that address air quality, enhance transportation options for our community, maintain capital assets, and improve safety for our customers and employees.



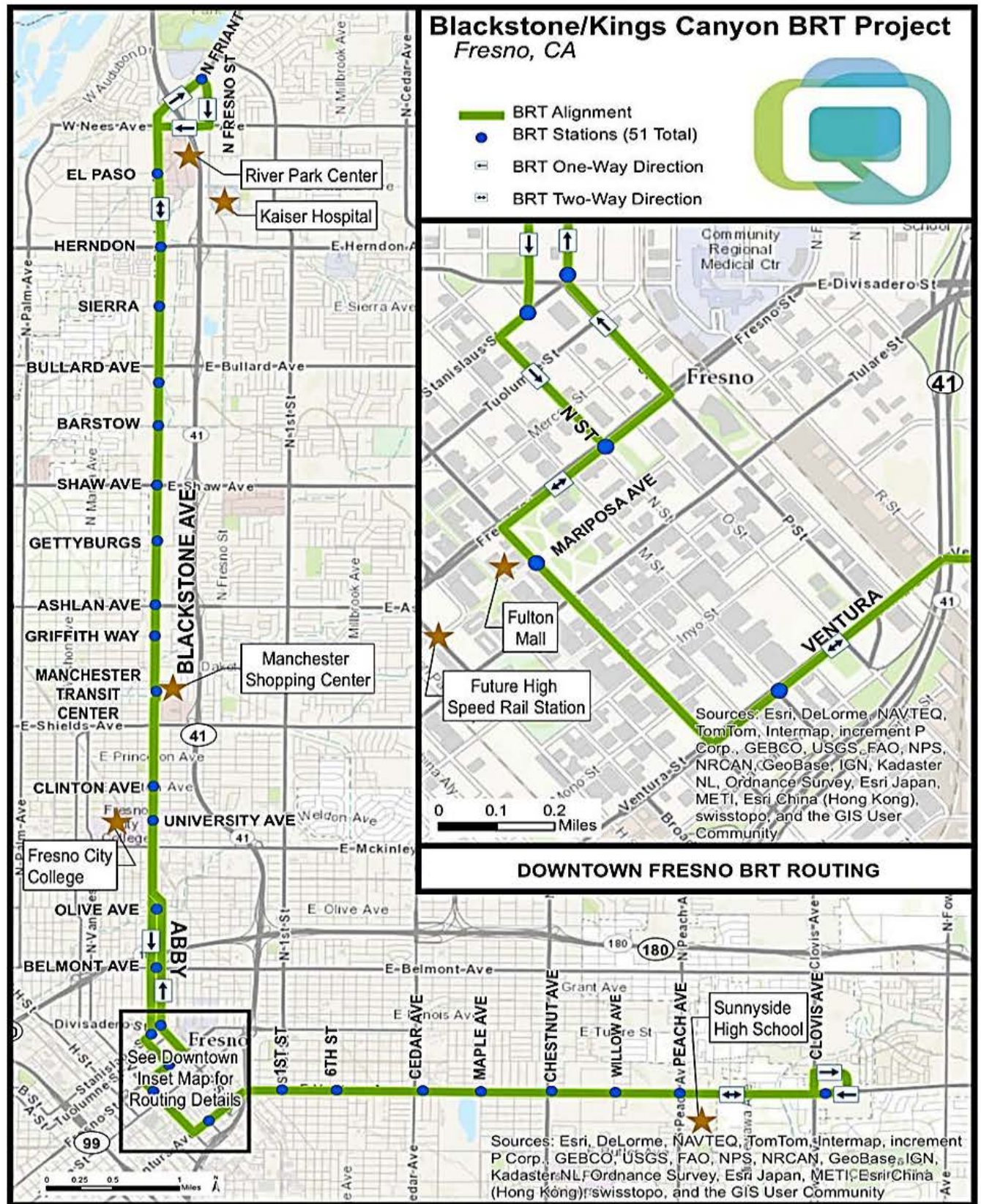
The Department's capital budget of \$53 million includes \$16 million for the purchase of fixed-route buses, and \$2.4 million for the replacement of Handy Ride paratransit buses, shop vehicles, and other transit support vehicles. Four of the new fixed route electric buses will be deployed in southwest Fresno when the FAX service in that area is improved in FY 2021 in conjunction with the City's Transformative Climate Communities (TCC) grant project.

Consistent with the Federal Transit Administration's (FTA's) current focus on a State of Good Repair and Transit Asset Maintenance (TAM), the Department will continue a \$16.2 million series of asset maintenance projects in FY2020. These projects include improvements such as: upgrading the bus wash facility, construction of a new vault room, restructure of the parking lot, electric bus and vehicle charging infrastructure, new HVAC systems, new solar parking structures, and security features including fire alarm modernization, entry gate improvements, and improved lighting. Another \$7.6 million will be utilized to improve infrastructure at bus stops along key transit routes, including those along Shaw Avenue, Cedar Avenue and into southwest Fresno.

A total of \$2.9 million is budgeted to complete projects that the Department has been working on over the past few years, including Bus Rapid Transit (BRT) and a remodel of the Manchester and Downtown transit centers.

Technology improvements valued at \$4.9 million will include Transit Signal Priority, on-bus Wi-Fi as a pilot program, and the first stage of improving the FAX Computer Aided Dispatch/Automated Vehicle Location system.

The Department's remaining capital budget of \$3 million includes funds for planning and compliance studies and passenger amenity projects, such as lighting and signage improvements, and bus stop shelter rehabilitations.



## USER'S GUIDE

The User's Guide contains information to help the reader use this document and includes a Glossary that contains definitions of terms most frequently used in Capital Budgeting. This is followed by a Department Capital Summary and a Fund Legend, which details the various types of funding sources identified within the summary sections.

### Program Scope

The Capital Improvement Program (CIP) identifies citywide capital by department, funding source and project over a five-year period. The CIP does not include projects related to the Successor Agency to the Redevelopment Agency of the City of Fresno.

### Capital Improvement PROGRAM Summary

The Capital Improvement PROGRAM Summary includes an Introduction and Overview of the five-year plan to include capital funding sources and significant multi-year projects. This is followed by the Department Capital Detail Sections, which summarize the Department's goals and details significant projects and changes over the coming year.

### Capital Improvement PROGRAM REPORTS

The Capital Improvement PROGRAM reports provide citywide capital detail by Department/ Project and Department/ Fund/ Project. These reports are all inclusive and reflect capital appropriations over a five-year period, which in the current fiscal year spans from FY 2020 through FY 2024.

## GLOSSARY

### Capital Improvement Program

The City's plan to receive and expend funds for capital projects during the fiscal year and the succeeding four fiscal years thereafter.

### Capital Budget

The plan of the City to receive and expend funds for capital projects scheduled to begin during the first fiscal year included in the capital program.

### Capital Project

- Any physical public betterment or improvement;
- The acquisition of property of a permanent nature for public use; and/or,
- The purchase of equipment for any public betterment or improvement when first constructed.

### Project Authorization

The total amount included in an approved CIP for a specific project in the fiscal year the project is included in the Capital Budget (i.e., the Budget Year of an Approved CIP). The amount authorized is the total amount included in the CIP.

### Appropriation

The amount not previously included in an Approved Capital Budget for a specific project. The amount so included limits the amount which can be spent on that project in the Budget Year unless: (1) prior unexpended or unencumbered appropriations exist; and/or (2) the Capital Budget is amended by Council.

### Budget Year

Fiscal Year 2020 begins on July 1, 2019 and ends on June 30, 2020. Each subsequent fiscal year is indicated in relation to the budget year.



# FY 2020-2024

## Department Capital Summary

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Department Name	FY 2020 Capital Projects	FY 2021 Capital Projects	FY 2022 Capital Projects	FY 2023 Capital Projects	FY 2024 Capital Projects	5 Year Project Total
City Council Department	629	0	0	0	0	629
Police Department	5,931	35	35	35	35	6,071
Fire Department	3,500	0	0	0	0	3,500
PARCS Department	9,723	2,600	2,700	2,800	2,900	20,723
Public Works Department	135,231	99,770	50,906	27,730	17,827	331,464
Planning & Development Services	8,303	0	0	0	0	8,303
Department of Public Utilities	107,337	76,361	79,353	72,688	71,202	406,942
Airports Department	68,988	24,830	58,924	11,133	44,342	208,217
Convention Center Department	3,787	0	0	0	0	3,787
Transportation (FAX) Department	53,029	3,282	3,710	3,200	3,710	66,931
<b>Total Capital Appropriations</b>	<b>396,458</b>	<b>206,879</b>	<b>195,628</b>	<b>117,585</b>	<b>140,017</b>	<b>1,056,566</b>

\*Appropriations in Thousands



# Capital Improvement Projects Fund Legend for FY 2019-2020

Fund Number	Fund Title	Restrictions
<b>Fund Type: General Fund</b>		
The general fund is the chief operating fund of a local government. GAAP prescribes that the fund be used "to account for all financial resources except those required to be accounted for in another fund."		
10101	General Fund	No restrictions other than for public purpose.
<b>Fund Type: Special Revenue Funds</b>		
Special revenue funds are revenue sources set aside for a specific purpose. For example, a government may levy a tax on gasoline with the express purpose of using the proceeds to finance road maintenance and repair. GAAP provides that special revenue funds may be used to account for the proceeds for specific revenue sources that are legally restricted to expenditure for specified purposes. In practice, this definition encompasses legal restrictions imposed by parties outside government as well as those imposed by the governing body.		
20101	Special Gas Tax	Can only be used for public street purposes both maintenance and improvement.
20102	Prop. 111 - Special Gas Tax	Can only be used for public street purposes both maintenance and improvement.
20103	ABX8 6 Gas Tax (Formerly TCRP)	Can only be used for public street purposes both maintenance and improvement.
20104	SB1 Road Repair Gas Tax	Can only be used for public street purposes both maintenance and improvement.
20501	Community Dev Block Grant	Can only be used for programs to benefit lower income, elderly and/or handicapped persons. Also has a location restriction.
20505	Rehab Loan And Grant Trust	Limited to uses designated by the Grant.
20515	Neighborhood Stabilization Program	Limited to uses designated by the Grant.
21501	Disposition Of Real Property	Limited to activities related to the disposition of Real Property.
22003	Pedestrian & Bicycle Facility	The funds must be used for bicycle and pedestrian facilities in accordance with the Transit Development Act of 1971 (SB325).
22031	Miscellaneous State Grants - Parks	Limited to Parks uses designated by the various grants.
22048	Federal Grants Public Works	Limited to uses designated by the Grant.
22056	State Grants Public Works	Limited to uses designated by the Grant.
22063	Transformative Climate Communities (TCC)	Limited to uses designated by the Grant.
22094	Prop 84 II - PARCS	Limited to PARCS Activity.
22095	EDA Grant	Limited to uses designated by the Grant.
22096	Housing Related Parks Programs	Part of Prop 1C, for the creation, development or rehabilitation of parks and recreation facilities.
22504	Measure C Tier 1 Capital Projects	Can only be used for public street purposes both maintenance and improvement as approved by FCTA.
22505	Measure C Transit	Can only be used for public street purposes both maintenance and improvement as approved by FCTA.
22506	Measure C-PW Allocation Street Maintenance	Can only be used for public street purposes both maintenance and improvement.
22507	Measure C-PW Allocation ADA Compliance	Limited to public street purposes connected with ADA compliance.
22508	Measure C-PW Allocation Flexible Fund	Limited to public street maintenance and improvement purposes.
22509	Measure C-PW Allocation Pedestrian Trails	Limited to street purposes connected with pedestrian trails.
22510	Measure C-PW Allocation Bike Facilities	Limited to public street purposes connected with Bike lanes.
22511	Original Meas C - Regional Hwy Program	Limited to Public street improvement as approved by FCTA.
22512	Measure C-Transit (TOD) Programs	Limited to street improvements and to increase transit ridership.

## Capital Improvement Projects Fund Legend for FY 2019-2020

Fund Number	Fund Title	Restrictions
<b>Fund Type: Special Revenue Funds - continued</b>		
22513	Measure "C" Trail Advancement	Limited to public trail creation and improvement as approved by FCTA.
22515	Measure C New Technology	Limited to transportation technology as approved by FCTA.
24001	Street Tree Fees	Limited to median island and street landscape tree maintenance.
24009	UGM General Administration	Tracks UGM admin costs and is funded by UGM interest revenue.
24017	Parks Special Projects	Limited to PARCS capital activity.
24042	Citywide Regional Street Impact Fee	To be used for improvements to streets citywide.
24043	Interior Streets & Roundabouts Street Impact Fee	To be used for improvements to streets citywide.
24045	Housing Trust Earmark	Land banking activities throughout the City.
24052	Regional Street Impact Fee - Copper River	To be used for improvements to Copper River.
24053	New Growth Area Street Impact Fees	To be used for improvements to streets in new areas.
24054	Sewer Backbone Fee - Copper River	Limited to Assessment District Activity.
24055	CFD #9 Comm/Ind Feature Maintenance	Limited to Assessment District Activity.
24061	State Contracted Services	For public street purposes both maintenance and improvements.
26001	High Speed Rail Projects	Limited to projects connected to High Speed Rail.
26002	High Speed Rail Services	Limited to services connected to High Speed Rail.
<b>Fund Type: Capital Funds</b>		
GAAP provides for the use of capital projects funds "to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds)".		
30102	Developer Cash-In-Lieu Improvement	Limited to those projects/areas for which developers and citizens have contributed funds.
30140	2008 PD Revenue Bonds-Phase I	Limited to Central and South East District – RTF.
30142	Convention Center Improvements - Falcons	ADA Improvements at the Convention Center.
30144	Local Agency Project Funding-Public Works	Funding from Other Local Agencies for improvements.
30152	Parking Garage 7 Improvement 2010	Limited to Improvements at Parking Garage 7.
30154	Cash in Lieu - Loan	Limited to those projects/areas for which developers and citizens have contributed funds.
30157	Southeast Police Station	Limited to construction of the Southeast Police Station.
30158	PG&E turnkey LED Retrofit	Limited to retrofitting citywide HPS streetlights to LED.
30159	Fire Station #18 Construction	Limited to the construction of Fire Station #18.
30501	AD 131-Const-Herndon/Milburn	Limited to Assessment District Activity.
30503	AD 137-Const-Figarden Park	Limited to Assessment District Activity.
30504	AD154-CALCOT Construction	Limited to Assessment District Activity.
30506	Landscape Maintenance District No.1	Limited to Assessment District Activity.
30509	Community Facilities District No. 2	Limited to Assessment District Activity.
30510	Community Facilities District No. 4	Limited to Assessment District Activity.
30511	Community Facilities District No. 5	Limited to Assessment District Activity.
30513	Community Facilities District No. 7	Limited to Assessment District Activity.
30514	Community Facilities District No. 8	Limited to Assessment District Activity.
30517	Community Facility District No. 11	Limited to Assessment District Activity.
30518	CFD #12 Copper River Ranch	Limited to Assessment District Activity.
30520	Community Facility District No. 14	Limited to Assessment District Activity.
31501	UGM Neigh Park Service Area 1	For developing new park sites within the service area.
31502	UGM Neigh Park Service Area 2	For developing new park sites within the service area.
31503	UGM Neigh Park Service Area 3	For developing new park sites within the service area.

## Capital Improvement Projects Fund Legend for FY 2019-2020

Fund Number	Fund Title	Restrictions
<b>Fund Type: Capital Funds - continued</b>		
31504	UGM Neigh Park Service Area 4	For developing new park sites within the service area.
31505	UGM Neigh Park Service Area 5	For developing new park sites within the service area.
31507	UGM Neigh Park Service Area 7	For developing new park sites within the service area.
31509	UGM Parks Citywide Facility Fees	Impact fees to be used for the development of new park sites.
31510	UGM Parkland (Quimby) Ded Fee	Impact fees to be used for the improvement of existing park sites.
31516	UGM Major Street Zone A	Limited to UGM Activity.
31517	UGM Major Street Zone B	Limited to UGM Activity.
31518	UGM Major Street Zone C	Limited to UGM Activity.
31519	UGM Major Street Zone D	Limited to UGM Activity.
31520	UGM Major Street Zone E	Limited to UGM Activity.
30522	CFD No. 2 - Reserve	Limited to Assessment District Activity.
30523	CFD No. 11 - Reserve	Limited to Assessment District Activity.
31522	UGM Major Street Zone E-4	Limited to UGM Activity.
31533	UGM Major Bridge Fee Zone C/D2	Limited to UGM Activity.
31534	UGM Major Bridge Fee Zone D-1/E-2	Limited to UGM Activity.
31535	UGM Major Bridge Fee Zone E-1	Limited to UGM Activity.
31537	UGM Major Bridge Fee Zone E-4	Limited to UGM Activity.
31538	UGM Major Bridge Fee Zone F	Limited to UGM Activity.
31553	UGM Fire Station Service Area 15	Limited to developing fire stations within the service area.
31556	UGM Fire Citywide Facility Fees	Impact fees to be used for the development of new Fire facilities.
31562	UGM RR Cross/At Grade Zone A/B	Limited to UGM Activity.
31564	UGM RR Cross Grade Zone A/D	Limited to UGM Activity.
31565	UGM RR Cross/AG Zone E/1-A	Limited to UGM Activity.
31566	UGM RR Cross at Grade Zone C/D1	Limited to UGM Activity.
31567	UGM at Grade Railroad Crossing	Limited to UGM Activity.
31578	UGM Traffic Signal	Limited to UGM Activity.
31585	Community Facilities District No. 2005-01	Limited to Assessment District Activity.
31586	UGM Police Citywide Facility Impact Fee	Impact fees to be used for the development of new Police facilities.
31588	Francher Creek Project Fin District	Limited to UGM Activity.
31625	R/W Acquisition Tract 5206	Limited to Tract 5206 Right of Way Activity.
31633	R/W Acquisition-Tract 5237	Limited to Tract 5237 Right of Way Activity.
31641	R/W Acquisition - Tract 5232	Limited to Tract 5232 Right of Way Activity.
31643	AD #131 UGM Reimbursements	Limited to UGM Activity.
31649	R/W Acquisition - Tract 5273	Limited to Tract 5273 Right of Way Activity.
31650	R/W Acquisition – Plan Map 2008-13	Limited to Plan Map 2008-13 Right of Way Activity.
31651	R/W Acquisition-T5770 & T5567	Limited to Tract 5770 & 5567 Right of Way Activity.
31652	R/W Acquisition – T5531	Limited to Tract 5531 Right of Way Activity.
31653	R/W Acquisition - T6095	Limited to Tract 6095 Right of Way Activity.
31654	R/W Acquisition – T6124	Limited to Tract 6124 Right of Way Activity.
31655	R/W Acquisition – T5341, T5424, T5501	Limited to Tract 5341, 5424, 5501 Right of Way Activity.
31656	R/W Acquisition – T6163	Limited to Tract 6163 Right of Way Activity.
31657	R/W Acquisition - T6052	Limited to Tract 6052 Right of Way Activity.
31658	R/W Acquisition – T6139	Limited to Tract 6139 Right of Way Activity.
31659	R/W Acquisition – T6056	Limited to Tract 6156 Right of Way Activity.
31660	UGM Fire Station 10 Relocation	Limited to UGM Activity.

# Capital Improvement Projects Fund Legend for FY 2019-2020

Fund Number	Fund Title	Restrictions
<b>Fund Type: Capital Funds - continued</b>		
31662	UGM Fire Station 12 Improvements	Limited to UGM Activity.
31663	UGM Fire Station 24	Limited to UGM Activity.
31664	UGM Fire Station 25	Limited to UGM Activity.
31670	R/W Acquisition-Tract 5538	Limited to Tract 5538 Right of Way Activity.
<b>Fund Type: Enterprise Funds</b>		
An enterprise fund may be used to report any activity for which a fee is charged to external users for goods or services. GAAP requires the use of an enterprise fund whose principal revenue source is (1) debt backed solely by fees and charges; (2) legal requirement to cover costs; (3) policy decision to recover costs.		
40101	Water Enterprise Fund	Limited to Water Enterprise Activity.
40103	Water Connection Charge Fund	Limited to Water Enterprise Activity.
40110	DBCP Recovery Fund	Limited to Water Enterprise Activity.
40120	Woodward Park Plan Service Recharge	Limited to Water Enterprise Activity.
40121	UGM Well Development Service Area 142	Limited to UGM Activity.
40122	UGM Water Area 201S-Single Well	Limited to UGM Activity.
40123	UGM Water Area 301S-Single Well	Limited to UGM Activity.
40124	UGM Water Area 101S-Single Well	Limited to UGM Activity.
40127	Wellhead Treatment Area 101-S	Limited to UGM Activity.
40128	UGM Well Development Service Area 11-A	Limited to UGM Activity.
40129	UGM Well Development Service Area 86	Limited to UGM Activity.
40130	UGM Well Development Service Area 90	Limited to UGM Activity.
40131	UGM Well Division Service Area 91	Limited to UGM Activity.
40132	UGM Well Development Service Area 102	Limited to UGM Activity.
40135	UGM Well Development Service Area 141	Limited to UGM Activity.
40136	UGM Well Development Service Area 153	Limited to UGM Activity.
40140	UGM Trans Grid Service Area A	Limited to UGM Activity.
40141	UGM Trans Grid Service Area B	Limited to UGM Activity.
40142	UGM Trans Grid Service Area C	Limited to UGM Activity.
40143	UGM Trans Grid Service Area D	Limited to UGM Activity.
40144	UGM Trans Grid Service Area E	Limited to UGM Activity.
40147	Orange Center School District Loan	Limited to Water Enterprise Activity.
40148	UGM Bond Debt Service Area 101	Limited to UGM Activity.
40150	UGM Bond Service Area 305S	Limited to UGM Activity.
40152	UGM Bond Debt Service Area 501s	Limited to UGM Activity.
40158	Recharge Area 501s	Limited to UGM Activity.
40159	UGM NE Recharge Site	Limited to UGM Activity.
40161	SRF Kings River Pipeline Loan	Limited to Water Enterprise Activity.
40162	SRF Regional Transmission Mains Loan	Limited to Water Enterprise Activity.
40163	Wellhead Treatment Area 201S	Limited to UGM Activity.
40164	Wellhead Treatment Area 301 S	Limited to UGM Activity.
40165	Wellhead Treatment Area 401-S	Limited to UGM Activity.
40166	Wellhead Treatment Area 501S	Limited to UGM Activity.
40168	Copper River Ranch Water Infrastructure	Limited to Water Enterprise Activity.
40173	UGM Water Supply Area 401-S Multi	Limited to UGM Activity.
40174	UGM Water Supply Area 501 S Single	Limited to UGM Activity.

# Capital Improvement Projects Fund Legend for FY 2019-2020

Fund Number	Fund Title	Restrictions
<b>Fund Type: Enterprise Funds - continued</b>		
40184	SRF Loan-Friant Kern Canal Pipeline	Limited to Water Enterprise Activity.
40188	Low Interest SRF Loan	Limited to Water Enterprise Activity.
40195	USDA Dale Ville Water Line Grant	Limited to Water Enterprise Activity.
40197	TCP Settlement Fund	Limited to Water Enterprise Activity.
40198	SRF NEWTF 6MG TANK CLWL2 LN	Limited to Water Enterprise Activity.
40202	Water Capacity Fee Fund	Limited to Water Enterprise Activity.
40203	Prop1 GW 123-TCP Planning Grant	Limited to Water Enterprise Activity.
40501	Wastewater Enterprise	Limited to Wastewater/Sewer Activity.
40513	Cornelia Sewer Trunk Fee	Limited to Wastewater/Sewer Activity.
40514	Grantland Sewer Trunk Fee	Limited to Wastewater/Sewer Activity.
40515	Herndon Sewer Trunk Fee	Limited to Wastewater/Sewer Activity.
40516	Fowler Sewer Trunk Fee	Limited to Wastewater/Sewer Activity.
40526	WW/SW Phase II Bond Capital	Limited to Wastewater/Sewer Activity.
40528	State Revolving Loan Fund 2016	Limited to Wastewater/Sewer Activity.
40536	Biomethane Generation	Limited to Wastewater/Sewer Activity.
40540	UGM Area-wide Oversize Sewer	Limited to Wastewater/Sewer Activity.
40591	UGM Lift Station / APU Service Area	Limited to Wastewater/Sewer Activity.
40592	UGM Millbrook Olay Sewer Fee	Limited to Wastewater/Sewer Activity.
40595	Sewer Lateral Revolving Fund	Limited to Wastewater/Sewer Activity.
41001	Solid Waste Enterprise	Limited to Solid Waste Activity.
41003	City Landfill Closure	Limited to Solid Waste Activity.
41501	Community Sanitation Operating	Limited to Activities related to Community Sanitation.
42025	Airways Golf Course Capital	Limited to Airport Activity.
42040	Airport Federal Grants	Limited to Airport Activity.
42042	Airport Capital	Limited to Airport Activity.
42045	Airports Consolidated Rental Car Facility	For Consolidated Rental Car Facility construction related activity.
42048	CRCF Reserve Fund	For Consolidated Rental Car Facility related activity.
42049	PFC Capital Fund	Limited to Airport Activity.
43006	Convention Center Capital	Limited to Convention Center Activity.
43524	Miscellaneous Clean Air Grants	Limited to Transit Activity.
43525	FAX Capital	Limited to Transit Activity.
43538	Prop 1B-CTSGP Transit Sec Grant	Limited to Transit Activity.
43539	FTA 5310 Grants (FY07-08 Fwd)	Limited to Transit Activity.
43542	Prop 1B - PTMISEA Transit Grant	Limited to Transit Activity.
43543	5316 JARC Grants	Limited to Transit Activity.
43544	5317 New Freedom Grants	Limited to Transit Activity.
43546	FY10 FTA 5307 Grant CA-90-YXXX	Limited to Transit Activity.
43547	FY2011 FTA 5309 Grant CA-04-0213	Limited to Transit Activity.
43548	FTA Small Starts Grant	Limited to Transit Activity.
43550	FY 2011 FTA 5907 Grant CA-90-Yxxx	Limited to Transit Activity.
43551	FY10-FY12 CMAQ Grants	Limited to Transit Activity.
43552	FY10 FTA 5308 Grant CA-58-0007	Limited to Transit Activity.
43553	FY2012 FTA 5307 Grant CA-90-Y947	Limited to Transit Activity.
43554	FY2011 FTA CMAQ Grant CA-95-X181	Limited to Transit Activity.

# Capital Improvement Projects Fund Legend for FY 2019-2020

Fund Number	Fund Title	Restrictions
<b>Fund Type: Enterprise Funds - continued</b>		
43555	FY2013 FTA 5307 Grant CA-90-Yxxx	Limited to Transit Activity.
43558	TIRCP Grants-State Cap & Trade	Limited to Transit Activity.
43559	FY14 FTA 5307 Grant CA	Limited to Transit Activity.
43560	FY13 5339 Grant CA-2016-##	Limited to Transit Activity.
43561	FY12 FTA 5309 Grant CA-04-0280	Limited to Transit Activity.
43562	FY15 FTA 5307 Grant CA-90-Z###	Limited to Transit Activity.
43563	FY16 FTA 5307 Grant CA – 90 – Z###	Limited to Transit Activity.
43564	State Cap & Trade - LCTOP	Limited to Transit Activity.
43565	FY17 FTA 5307 Grant CA-2017-##	Limited to Transit Activity.
43566	FY17 FTA CMAQ Grant CA-2017-##	Limited to Transit Activity.
43567	FY17 FTA 5307 Grant CA-2018-##	Limited to Transit Activity.
43568	FY19 FTA 5307 Grant CA-2019-##	Limited to Transit Activity.
43569	SB-1 SGR Grants	Limited to Transit Activity.
43570	FY18 FTA 5339 Grant CA-2019-##	Limited to Transit Activity.
43571	FY20 FTA 5307 Grant CA-2020-##	Limited to Transit Activity.
43592	Transit Asset Maintenance	Limited to Transit Activity.
46501	PW Special Project Revolving Fund	Limited to street maintenance or improvement requested by outside agencies as well as neighboring cities.
47003	Stadium Capital	For improvements at the Stadium.
47004	Stadium Capital Reserve	For improvements at the Stadium.

FISCAL YEAR 2020

CAPITAL IMPROVEMENT PROGRAM

BY

DEPARTMENT/PROJECT



**City of Fresno**  
**FY 2020 - 2024 Capital Improvement Program**  
**Department / Project**

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Project	Project Name	District	Capital Projects FY 2019 Estimate	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	5 Year Project Total
<b>010000 - City Council Department</b>									
XC00001	CNL Dist. 1 Infrastructure	1	10,000	122,900	0	0	0	0	122,900
XC00002	CNL Dist. 2 Infrastructure	2	125,800	100,000	0	0	0	0	100,000
XC00003	CNL Dist. 3 Infrastructure	3	125,200	100	0	0	0	0	100
XC00004	CNL Dist. 4 Infrastructure	4	0	232,100	0	0	0	0	232,100
XC00005	CNL Dist. 5 Infrastructure	5	109,000	25,000	0	0	0	0	25,000
XC00006	CNL Dist. 6 Infrastructure	6	118,700	14,200	0	0	0	0	14,200
XC00007	CNL Dist. 7 Infrastructure	7	13,600	134,500	0	0	0	0	134,500
<b>Total for: 010000 - City Council Department</b>			<b>502,300</b>	<b>628,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>628,800</b>
<b>150000 - Police Department</b>									
DC00002	Regional Training Facility	3	25,000	35,000	35,000	35,000	35,000	35,000	175,000
DC00005	SE District Police Station	5	143,800	5,895,800	0	0	0	0	5,895,800
<b>Total for: 150000 - Police Department</b>			<b>168,800</b>	<b>5,930,800</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>6,070,800</b>
<b>160000 - Fire Department</b>									
XC00036	UGM Fire Station 18	2	0	3,500,000	0	0	0	0	3,500,000
<b>Total for: 160000 - Fire Department</b>			<b>0</b>	<b>3,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,500,000</b>
<b>170000 - PARCS Department</b>									
PC00007	Parks Facilities Rehab	M	0	5,118,800	2,600,000	2,700,000	2,800,000	2,900,000	16,118,800
PC00114	Cultural Arts District	3	0	11,800	0	0	0	0	11,800
PC00117	Martin Ray Reilly Park	3	0	11,700	0	0	0	0	11,700
PC00128	Slurry Seal Various Parks	M	82,200	87,800	0	0	0	0	87,800





## City of Fresno

### FY 2020 - 2024 Capital Improvement Program

#### Department / Project

Run Date: 8/30/19

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Project	Project Name	District	Capital Projects FY 2019 Estimate	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	5 Year Project Total
<b>170000 - PARCS Department</b>									
PC00135	Lighting Upgrades - Var Pks	M	50,000	0	0	0	0	0	0
PC00136	Chandler Park Improvements	3	0	41,800	0	0	0	0	41,800
PC00150	FBall Improvements	3	0	40,500	0	0	0	0	40,500
PC00152	Cary Park Improvements	4	377,100	0	0	0	0	0	0
PC00153	Tot Lot Replacement - Var Pks	M	5,400	0	0	0	0	0	0
PC00165	Einstein Park Improvements	7	0	25,000	0	0	0	0	25,000
PC00166	Fink White Park Improvements	3	5,500	0	0	0	0	0	0
PC00169	Melody Park Light Installation	3	24,900	0	0	0	0	0	0
PC00176	Learner Pools 2017	M	49,400	0	0	0	0	0	0
PC00181	Maxie Improvements - Cal Fire	3	95,400	170,500	0	0	0	0	170,500
PC00182	Hinton Improvements	3	57,400	0	0	0	0	0	0
PC00183	Romain Futsal Court	7	65,000	0	0	0	0	0	0
PC00184	Melody Splash Pad - D4	4	750,000	0	0	0	0	0	0
PC00185	Pilibos Improvements	5	0	200,000	0	0	0	0	200,000
PC00188	D1 Improvements-UGM	1	68,100	91,900	0	0	0	0	91,900
PC00189	D2 Improvements-UGM	2	10,900	67,000	0	0	0	0	67,000
PC00190	D3 Improvements-UGM	3	60,200	99,800	0	0	0	0	99,800
PC00191	D4 Improvements-UGM	4	0	109,800	0	0	0	0	109,800
PC00192	D5 Improvements-UGM	5	18,800	111,300	0	0	0	0	111,300
PC00193	D6 Improvements-UGM	6	20,600	0	0	0	0	0	0
PC00194	D7 Improvements-UGM	7	94,100	51,400	0	0	0	0	51,400
PC00197	Comm/Sr Center - D4	4	0	2,830,100	0	0	0	0	2,830,100
PC00198	Neigh. Park Infrastructure Projects	M	21,300	45,700	0	0	0	0	45,700
PC00201	Granny's Security Light Upgrade	7	0	75,000	0	0	0	0	75,000



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<b>170000 - PARCS Department</b>									
PC00202	Milburn/Dakota Master Plan	1	0	100,000	0	0	0	0	100,000
PC00203	Mosqueda CIP	5	0	75,000	0	0	0	0	75,000
PC00204	South Tower Park CIP	3	0	300,000	0	0	0	0	300,000
PC00205	St Rest Landscaping	3	0	58,000	0	0	0	0	58,000
<b>Total for: 170000 - PARCS Department</b>			<b>1,856,300</b>	<b>9,722,900</b>	<b>2,600,000</b>	<b>2,700,000</b>	<b>2,800,000</b>	<b>2,900,000</b>	<b>20,722,900</b>
<b>180000 - Public Works Department</b>									
PW00044	Minor Public Improvements	M	229,800	379,500	179,500	179,500	179,500	179,500	1,097,500
PW00080	Miscellaneous Bike Routes	1	309,400	312,900	257,900	257,900	257,900	257,900	1,344,500
PW00085	Sale/Purchase-Real Property	M	17,000	17,200	17,200	17,200	17,100	0	68,700
PW00086	UGM General Administration	M	211,800	219,800	469,800	219,800	219,800	224,800	1,354,000
PW00093	Landscape Lighting District	M	6,700	8,400	8,400	8,400	8,400	8,400	42,000
PW00096	Assessment Dist 154 Calcot	2	0	195,100	0	0	0	0	195,100
PW00097	Community Facilities 2	M	35,800	35,800	35,800	35,800	35,800	35,800	179,000
PW00098	Community Facilities 4	6	0	666,200	0	0	0	0	666,200
PW00216	RDA Improvements Projects	3	0	66,500	66,500	66,500	66,500	66,500	332,500
PW00240	Community Facilities Dist. 5	3	0	1,500	0	0	0	0	1,500
PW00254	CFD #7	6	0	222,700	0	0	0	0	222,700
PW00260	CFD#8 - The Zone	4	0	2,000	0	0	0	0	2,000
PW00261	UGM Biannual Reimbursement	M	5,563,700	12,468,100	4,631,400	4,331,000	3,910,500	3,960,800	29,301,800
PW00268	ADA Infrastructure Compliance	M	701,500	727,100	766,400	788,400	800,100	812,500	3,894,500
PW00287	UGM R/W Tract 5206	3	0	9,300	0	0	0	0	9,300
PW00322	CFD 2005-01 TR 5350 Run Horse	3	0	500	0	0	0	0	500
PW00338	Vetrms Blvd/Hwy 99 & UPRR Pass	2	67,300	52,800	29,100	0	0	0	81,900



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<b>180000 - Public Works Department</b>									
PW00348	CFD #14 Running Horse	3	0	79,900	0	0	0	0	79,900
PW00353	R/W Acquisition Tract 5237	4	0	79,200	0	0	0	0	79,200
PW00355	CFD #11 Feature Maintenance	M	78,000	223,100	223,100	223,100	223,100	223,100	1,115,500
PW00364	Bicycle Public Service Announce	M	27,600	27,600	0	27,600	27,600	27,600	110,400
PW00393	SR41 Shaw Ave Inchg	4	130,400	8,400	0	0	0	0	8,400
PW00447	CFD 12 Copper River Maint Dist	6	477,200	495,300	495,300	495,300	495,300	495,300	2,476,500
PW00461	ADA Infrastructure - Minor Cap	M	51,000	51,000	51,000	51,000	51,000	51,000	255,000
PW00490	Assessment District # 137 - Construction	2	0	282,100	0	0	0	0	282,100
PW00518	Comm Facilities Dist #9	M	39,500	64,100	64,100	64,100	64,100	64,100	320,500
PW00526	TS Cedar & Woodward	4	79,100	402,200	36,800	0	0	0	439,000
PW00534	Peach Ave Jensen to Butler	5	62,800	4,366,400	127,800	0	0	0	4,494,200
PW00536	CFD#2 Reserve	M	64,000	212,400	212,400	212,400	212,400	212,400	1,062,000
PW00539	CFD#11 Reserve	M	34,300	332,700	332,700	332,700	332,700	332,700	1,663,500
PW00540	CFD#9 Reserve	M	0	2,600	2,600	2,600	2,600	2,600	13,000
PW00567	Francher Creek Financing CFD	5	700	1,200	0	0	0	0	1,200
PW00581	Herndon W Aux SR41 - Fresno	6	31,200	1,500	0	0	0	0	1,500
PW00584	Herndon Ave Westbound Right Turn Pocket at Black	6	0	3,200	0	0	0	0	3,200
PW00585	Sugar Pine Trail Pk & Ride Wil	6	16,400	434,900	62,000	0	0	0	496,900
PW00594	TS Brawley & Shields	M	63,600	0	0	0	0	0	0
PW00596	TS Butler & Willow	5	398,700	67,800	0	0	0	0	67,800
PW00605	CA & Marks Improvements	3	482,500	6,300	0	0	0	0	6,300
PW00610	Garage 7 Improvements 2010	3	487,800	0	0	0	0	0	0
PW00619	Offical Plan Lines: Temperance, North	M	10,100	2,500	0	0	0	0	2,500
PW00631	Shields EB Widening at Fowler	4	98,000	0	0	0	0	0	0



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<b>180000 - Public Works Department</b>									
PW00633	Copper Trail Friant to Chestnut	6	178,700	5,900	0	0	0	0	5,900
PW00639	Minor Trail Improvements	M	16,500	40,100	0	0	0	0	40,100
PW00659	CFD 15 EAST Copper River Maint District	M	900	1,200	1,200	1,200	1,200	1,200	6,000
PW00661	Fulton Mall Improvements	3	223,900	115,300	0	0	0	0	115,300
PW00663	HSR Master Cooperative Agreement	M	233,500	322,800	109,700	0	0	0	432,500
PW00669	Veterans Blvd Right-Of-Way	2	686,100	577,600	0	0	0	0	577,600
PW00676	TS Shields & Weber	1	837,500	171,000	0	0	0	0	171,000
PW00678	TS Clinton & Valentine	3	49,200	987,300	51,200	0	0	0	1,038,500
PW00679	Herndon Widening Polk to Milburn	2	228,400	11,466,600	3,104,700	328,100	0	0	14,899,400
PW00680	TS Blackstone & Fedora	7	16,600	0	0	0	0	0	0
PW00683	Veterans/UPRR/HSR Overpass	2	7,261,800	19,748,900	477,700	10,200	0	0	20,236,800
PW00686	R/W Acquisition - Tract 5352	6	0	1,500	0	0	0	0	1,500
PW00688	ITS Freeway Crossings Citywide	M	286,300	52,800	2,301,800	370,800	139,500	0	2,864,900
PW00689	ITS Van Ness & Fresno	3	6,000	0	0	0	0	0	0
PW00690	Herndon WB Brawley to Blythe	2	1,002,800	100,500	0	0	0	0	100,500
PW00696	High Speed Rail Development Services	M	365,400	1,200,000	1,200,000	1,043,000	0	0	3,443,000
PW00704	Golden State Bridge Repair	5	10,600	2,500	0	0	0	0	2,500
PW00705	R/W Acq. - Tracts 5770 & 5567	3	0	800	0	0	0	0	800
PW00706	Veterans Trail Hayes to Polk	2	13,200	1,163,900	2,500	0	0	0	1,166,400
PW00709	North & Fig Improvements (FMFCD/City/County)	3	0	549,700	0	0	0	0	549,700
PW00710	Inter Improv Central & Orange	3	193,100	1,556,000	0	0	0	0	1,556,000
PW00712	North Ave Overlay Elm to Fig	3	642,300	1,300	0	0	0	0	1,300
PW00713	Inter Improve Blksn & Shields	7	83,800	0	0	0	0	0	0
PW00716	Neighborhood Street Improve	M	230,300	0	0	0	0	0	0



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<b>180000 - Public Works Department</b>									
PW00717	Met Block Offsite Improvements	3	500	0	0	0	0	0	0
PW00718	Broadway Paving Calaveras to San Joaquin Phase I	M	200	0	0	0	0	0	0
PW00719	R/W Acquisition - Tract 5531	5	0	9,000	0	0	0	0	9,000
PW00721	R/W Acq - T5341 T5424 T5501	4	92,600	5,300	0	0	0	0	5,300
PW00722	TS Cornelia & Dakota	1	117,300	3,300	0	0	0	0	3,300
PW00724	Herndon Trail Ingram to College	2	196,600	8,500	0	0	0	0	8,500
PW00725	Shields Bankside Trail Fresno to First	7	35,200	2,050,400	3,000	0	0	0	2,053,400
PW00726	Orange Ave Sidewalks	5	4,700	0	0	0	0	0	0
PW00730	SRTS Hughes Sidewalk Hedges to Floradora	3	57,800	0	0	0	0	0	0
PW00731	Blackstone Overlay Shaw to Ashlan	M	2,080,500	18,000	0	0	0	0	18,000
PW00733	Clovie Overlay Jensen to CA/UPRR	5	29,300	0	0	0	0	0	0
PW00734	Shields Overlay Blackstone to Palm	M	36,300	0	0	0	0	0	0
PW00735	TS Tulare & N	3	11,200	0	0	0	0	0	0
PW00737	CFD Irrigation Control Upgrade	M	0	1,171,400	300,000	0	0	0	1,471,400
PW00739	CFD #11 Improvement Projects	M	0	16,000	16,000	16,000	16,000	16,000	80,000
PW00740	BPMP Bridge Maint Deck Rehab 1	M	394,300	13,000	0	0	0	0	13,000
PW00742	Shaw ITS SR99 - SR41 Adaptive	M	407,700	32,900	0	0	0	0	32,900
PW00743	Herndon ITS GSB-Willow Adaptiv	M	997,200	80,500	0	0	0	0	80,500
PW00744	BPMP Bridge Maint Deck Rehab 2	M	2,500	16,800	0	0	0	0	16,800
PW00745	Francher Crk Trail Clovis-Fowl	5	12,800	1,292,600	242,600	0	0	0	1,535,200
PW00747	Blackstone Street Lighting Div	M	1,172,100	192,000	19,100	0	0	0	211,100
PW00748	Blackstn Overlay Shields to Dak	7	39,100	6,700	0	0	0	0	6,700
PW00750	McKinley Overlay Marks-Hughes	3	44,900	1,100	0	0	0	0	1,100
PW00751	Clinton Overlay Blackstn-Maroa	7	59,600	0	0	0	0	0	0



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<b>180000 - Public Works Department</b>									
PW00752	Orange Overlay CA-Jensen	3	94,900	2,800	0	0	0	0	2,800
PW00753	Shields Overlay Sunnyside-Fwlr	4	513,200	115,700	0	0	0	0	115,700
PW00754	Tract 5232 Belmont Ave Wide	5	2,461,900	126,200	0	0	0	0	126,200
PW00755	Sect 130 RR Fresno & Floradora	7	155,000	0	0	0	0	0	0
PW00756	Sect 130 RR Clinton & BNSF	7	9,900	0	0	0	0	0	0
PW00758	Bullard Ave Repaving(Cty/Cnty)	2	3,600	0	0	0	0	0	0
PW00759	Fairview Trail Repairs/Recon	3	33,100	0	0	0	0	0	0
PW00762	HerndonCanalTrail-Shields/McKi	7	368,000	2,162,400	254,600	2,500	0	0	2,419,500
PW00763	McKinleyAve Trail-Millbr/Clovis	M	218,500	4,352,000	227,600	3,800	0	0	4,583,400
PW00764	ClovisAve Trail-McKin to Dayton	4	160,500	1,541,200	221,000	2,600	0	0	1,764,800
PW00767	Ashlan-Effie to SR41 Sidewalk	7	59,500	244,000	41,200	0	0	0	285,200
PW00768	TS Chestnut & Shields	2	448,300	115,700	0	0	0	0	115,700
PW00769	TS Belmont & Fulton	3	482,600	11,400	0	0	0	0	11,400
PW00771	BPMP Bridge Deck Rehab Phase 2	M	127,400	401,800	0	0	0	0	401,800
PW00772	Friant Rd Med Cap-Fres to Nees	6	30,200	493,000	0	0	0	0	493,000
PW00774	Shields Av Trail-Blckstn Frsno	7	140,000	1,278,300	209,400	2,500	0	0	1,490,200
PW00780	TS Dakota & West LT Phasing	1	404,100	108,700	7,600	0	0	0	116,300
PW00781	TS Bullard & Grantland	2	435,600	64,500	0	0	0	0	64,500
PW00782	StLighting Maj Repair Projects	M	5,000	300,000	100,000	0	0	0	400,000
PW00783	HSR "G"St Rignmnt CA -Snta Ana	3	587,000	4,978,000	0	0	0	0	4,978,000
PW00784	Abby Overlay Divisadero-Olive	7	40,300	28,600	1,353,900	1,500	0	0	1,384,000
PW00785	First Overlay Alluvial-Herndon	6	116,600	824,700	0	0	0	0	824,700
PW00786	Jensen Ovrly Cornelia-Chateau	3	151,700	75,600	4,759,800	0	0	0	4,835,400
PW00787	Friant SB Ovrly Champplain-Shep	6	44,800	720,400	20,000	0	0	0	740,400



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<b>180000 - Public Works Department</b>									
PW00788	Inyo Overlay Fulton to O St.	3	21,300	1,129,000	26,100	0	0	0	1,155,100
PW00789	Ashlan Overlay Valentine-West	1	1,337,200	242,100	0	0	0	0	242,100
PW00790	Jensen Overlay SR41-MLK	3	38,700	1,041,800	0	0	0	0	1,041,800
PW00791	Blackstone Overlay Dakota-Ashlan	7	24,900	2,232,600	3,100	0	0	0	2,235,700
PW00792	Belmont Overlay Cedar-Chestnut	7	1,049,500	204,000	0	0	0	0	204,000
PW00793	Ashlan AC Overlay First-Millbro	4	20,900	594,200	0	0	0	0	594,200
PW00794	R/W Acquisition - Tract 6095	5	0	300	0	0	0	0	300
PW00795	Olive Ave Impv Yosemite-Rosvit	1	142,100	1,109,700	225,000	0	0	0	1,334,700
PW00796	Polk Ave Widening Shaw-Gettysb	1	86,300	1,847,000	55,300	1,927,700	0	0	3,830,000
PW00797	Van Ness Industrial Street Imp	3	163,600	3,749,600	17,400	0	0	0	3,767,000
PW00799	R/W Acquisition - Tract 6124	5	0	113,800	0	0	0	0	113,800
PW00800	Sect 130 RR Olive Church & Shaw	M	0	10,300	0	0	0	0	10,300
PW00801	Sect 130 RR McKinley and BNSF	7	1,099,100	52,100	0	0	0	0	52,100
PW00802	South Stadium Development	3	23,900	97,600	2,721,400	468,200	0	0	3,287,200
PW00803	Citywide Street Light LED Retrofit - Phase 2	M	906,000	181,200	0	0	0	0	181,200
PW00805	Eaton Trail Extension	6	25,000	20,000	0	0	0	0	20,000
PW00806	LT Phasing Audubon and Nees	6	128,400	240,400	390,300	16,300	0	0	647,000
PW00807	TS Gates and San Jose	2	31,900	477,400	102,500	0	0	0	579,900
PW00808	TS Divisadero and Mariposa	3	54,800	522,100	148,700	0	0	0	670,800
PW00809	ITS Adaptive Blackstone_Abby	M	50,900	114,800	1,362,100	230,800	0	0	1,707,700
PW00810	ITS Adaptive Blackstone_Friant	M	76,300	147,300	2,568,100	317,700	0	0	3,033,100
PW00811	ITS Adaptive Ventura/KC	M	43,200	108,400	1,673,200	254,000	0	0	2,035,600
PW00812	TS Tulare and "Q" Street	3	492,900	101,700	96,100	0	0	0	197,800
PW00814	Urban Forest Tree Inventory	M	375,000	747,400	0	0	0	0	747,400



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<b>180000 - Public Works Department</b>									
PW00815	Central Ave Street Improvement	3	330,000	1,578,400	52,800	0	0	0	1,631,200
PW00816	FY18 Neighborhood Street Imprv	M	2,390,000	200,000	0	0	0	0	200,000
PW00817	St Lght-Bulldog Ln & Millbrook	4	10,000	0	0	0	0	0	0
PW00818	R/W Acquisition - Tract 6163	4	230,000	5,500	0	0	0	0	5,500
PW00819	R/W Acquisition - Tract 6052	2	0	23,800	0	0	0	0	23,800
PW00820	R/W Acquisition - Tract 6139	4	0	300	0	0	0	0	300
PW00821	R/W Acquisition - Tract 6056	1	250,000	0	0	0	0	0	0
PW00822	R/W Acquisition - CUP-17-057	2	117,400	86,500	0	0	0	0	86,500
PW00823	Trail Network Expan Feas Plan	M	333,400	47,800	0	0	0	0	47,800
PW00824	ADA Compliance Convention Ctr	3	1,175,000	262,000	0	0	0	0	262,000
PW00825	TS L St. and Fresno/Tulare Sits	3	39,400	897,500	51,600	0	0	0	949,100
PW00826	R/W Acquisition - Tract 5538	3	63,500	96,500	0	0	0	0	96,500
PW00827	Herndon-GSB to Willow Ped CSH	M	20,600	241,900	0	0	0	0	241,900
PW00828	Shaw-West to Chestnut Ped CSH	M	20,100	210,900	0	0	0	0	210,900
PW00829	BRT-ATP Intersection Improveme	M	0	131,900	1,144,900	156,700	0	0	1,433,500
PW00830	TS: Marks & Nielsen Avenues	3	45,100	411,300	0	0	0	0	411,300
PW00831	Systemic Safety Analysis Rpt	M	211,400	25,900	0	0	0	0	25,900
PW00832	FY19 SB1 Slurry Seal Projects	M	921,500	0	0	0	0	0	0
PW00833	TS: Harrison & Shields Avenues	7	67,200	582,600	104,600	0	0	0	687,200
PW00834	Marks Overlay Ashlan to Dakota	1	63,700	649,700	49,100	0	0	0	698,800
PW00836	TS: Barstow & Palm Avenues	2	67,700	474,800	137,700	0	0	0	612,500
PW00837	TS: California & Walnut	3	164,400	503,100	7,600	0	0	0	510,700
PW00838	Cedar Ovrlly Barstow to Bullard	4	23,100	605,400	3,800	0	0	0	609,200
PW00839	TS: Armstrong & Lane	5	52,200	520,600	139,900	0	0	0	660,500





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<b>180000 - Public Works Department</b>									
PW00840	Nees Ovrly Fresno to Millbrook	6	84,400	838,100	0	0	0	0	838,100
PW00841	TS: Clinton and Fresno Aves	7	62,800	635,200	19,800	0	0	0	655,000
PW00842	MLK Cnt Active Trans Infrastr	3	51,700	409,600	175,300	4,576,300	498,600	0	5,659,800
PW00843	McKinley Widen Marks to Hughes	3	71,900	119,400	450,900	2,056,200	5,800	0	2,632,300
PW00844	Chinatown UGP - Project 1	3	22,600	743,800	199,500	5,100	0	0	948,400
PW00845	Chinatown UGP - Project 6	3	53,900	5,873,600	840,600	0	0	0	6,714,200
PW00846	Mariposa Plaza	3	53,100	482,400	2,641,400	682,100	0	0	3,805,900
PW00849	SW Fresno Green Trails & Cycle	3	25,900	388,700	76,200	25,700	1,403,100	0	1,893,700
PW00850	Blackstone/McKinley/BNSF FS	7	83,900	30,600	0	0	0	0	30,600
PW00851	North/UPRR Grade Separation FS	3	191,300	28,500	0	0	0	0	28,500
PW00852	PG&E Turnkey LED Retrofit	M	15,000	152,000	0	0	0	0	152,000
PW00853	Chestnut OVLY Bullard to Hernd	4	114,000	60,200	1,829,000	62,200	0	0	1,951,400
PW00854	Bullard Overlay Cedar to First	4	27,000	1,451,500	292,800	0	0	0	1,744,300
PW00855	TS: LT Liberty Hill & Perrin	6	355,200	61,400	0	0	0	0	61,400
PW00857	MLK Magnet Core Park	3	0	1,075,300	5,738,000	0	0	0	6,813,300
PW00858	TCC Community Engagement Plan	3	240,100	0	0	0	0	0	0
PW00860	Maple Ave Cycle Track & Pedestrian	4	20,000	213,000	16,800	0	0	0	229,800
PW00861	TCC Grant Administration	3	7,000	10,000	0	0	0	0	10,000
PW00862	TCC Chinatown Project	3	0	2,001,900	0	0	0	0	2,001,900
PW00863	TCC EOC Partnership	3	137,800	920,000	0	0	0	0	920,000
PW00864	TCC GRID Solar Single-Family	3	132,600	530,300	0	0	0	0	530,300
PW00865	TCC GRID Solar Multi-Family	3	0	211,600	0	0	0	0	211,600
PW00869	TCC Yosemite Village	3	24,000	118,800	0	0	0	0	118,800
PW00900	TCC Anti-Displacement Task Force	0	0	50,000	0	0	0	0	50,000



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Project	Project Name	District	Capital Projects FY 2019 Estimate	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	5 Year Project Total
<b>180000 - Public Works Department</b>									
PW20005	Midtown Fresno School Area Multimodal Interconnectivity Proj	M	0	132,100	1,091,600	177,400	0	0	1,401,100
PW20009	Princeton and West Traffic Signal	1	0	0	650,000	0	0	0	650,000
PW20028	ITS Dynamic Downtown	3	38,200	122,000	1,599,100	131,600	0	0	1,852,700
PW20030	South Fresno Pedestrian Countdown	M	5,100	855,200	96,400	0	0	0	951,600
PW20031	First Street Corridor Improvements	M	5,100	260,100	27,400	0	0	0	287,500
PW20032	Fresno Street Corridor Improvements	M	12,700	104,400	31,200	2,004,900	0	0	2,140,500
PW20033	Veteran's Blvd Connection - Shaw to Barstow	2	0	6,671,700	1,120,800	10,000	0	0	7,802,500
PW20034	FY20 SB1 Slurry Seal Projects	M	0	952,000	0	0	0	0	952,000
PW20035	TS LT Phasing at Butler and Cedar	5	0	104,500	625,500	0	0	0	730,000
PW20036	TS LT Phasing at Tulare & U St	3	0	65,400	61,100	521,700	0	0	648,200
PW20037	TS Blythe and Gates	2	0	0	79,000	608,400	0	0	687,400
PW20038	Shaw & 99 Interchange Feasibility Study	2	0	210,000	0	0	0	0	210,000
PW20039	Fancher Creek Parkway Plan	5	0	50,000	0	0	0	0	50,000
PW20040	FY20 Neighborhood Streets Program	M	0	1,925,000	875,000	875,000	875,000	875,000	5,425,000
PW20041	Freeway Litter Abatement	7	0	180,000	0	0	0	0	180,000
PW20042	Clinton Ave Widening Marks to Brawley	3	0	268,100	0	0	0	0	268,100
PW20043	Ashlan Ave Widening Polk to Cornelia	1	0	353,600	0	0	0	0	353,600
PW20044	Floradora/Yosemite Middle School Safe Routes to School	7	0	100,000	0	1,000,000	0	0	1,100,000
PW20045	Muir Elementary School Safe Routes to School	3	0	50,000	50,000	2,235,000	0	0	2,335,000
PW20046	McKinley Elementary School Safe Routes to School	3	0	50,000	50,000	1,500,000	0	0	1,600,000
PW20047	Tioga Middle School Neighborhood Improvements	4	0	25,000	200,000	0	0	0	225,000
PW21005	Veterans Blvd/SR99 Interchange Construction	2	0	0	40,310,100	5,059,600	1,898,900	0	47,268,600
PW21009	Tulare Complete Street - 6th to Cedar Avenue	M	0	0	204,800	2,150,200	230,500	0	2,585,500
PW21011	Central Ave Widening - Cedar to Orange	3	0	154,400	200,100	2,706,200	278,200	0	3,338,900



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<b>180000 - Public Works Department</b>									
PW21020	ITS Ashlan Ave Cornelia to Blackstone	M	0	92,000	117,000	1,520,700	232,500	0	1,962,200
PW21021	Highway City Neighborhood Street Reconstruction	M	0	0	125,000	3,455,000	0	0	3,580,000
PW21022	Annual SB1 Slurry Program FY2021-24	M	0	0	525,000	300,000	350,000	380,000	1,555,000
PW21023	Annual Street Maintenance Paving and Concrete Program FY	M	0	0	4,200,000	4,326,000	4,445,800	4,500,000	17,471,800
PW21024	First Street Overlay, Olive to McKinley	7	0	0	900,000	0	0	0	900,000
PW22006	Florence Ave Street Rehab & Sidewalks, Maple to Chestnut	5	0	0	0	50,000	100,000	1,050,000	1,200,000
PW22007	TS Blythe and McKinley	3	0	0	0	50,000	1,750,000	0	1,800,000
PW22008	Fresno Street AC Overlay, McKenzie to Olive	7	0	0	100,000	1,100,000	0	0	1,200,000
PW22009	Ashlan AC Overlay, 168 to Winery	4	0	0	75,000	950,000	0	0	1,025,000
PW23006	First Street Overlay, Olive to Tulare	7	0	0	0	0	1,800,000	0	1,800,000
PW23007	Blackstone Ave Overlay, Minarets to Nees	M	0	0	0	0	1,800,000	0	1,800,000
PW23008	Shaw Ave Westbound Overlay, Fruit to Blackstone	2	0	0	0	0	1,400,000	0	1,400,000
PW23009	Cedar Ave Overlay, Jensen to Hamilton	5	0	0	0	150,000	1,750,000	0	1,900,000
PW23010	TS Barstow and Bond	4	0	0	0	50,000	450,000	0	500,000
PW23011	TS Clinton and Crystal	1	0	0	0	50,000	450,000	0	500,000
PW23012	TS Hughes and Shields Left Turn Phasing	1	0	0	0	50,000	600,000	0	650,000
PW24001	Kings Canyon AC Overlay, First to Chestnut	5	0	0	0	0	200,000	2,500,000	2,700,000
PW24002	Fresno Street AC Overlay, Ashlan to Gettysburg	M	0	0	0	0	75,000	650,000	725,000
PW24003	Cedar Ave AC Overlay, Herndon to Alluvial	6	0	0	0	0	75,000	900,000	975,000
<b>Total for: 180000 - Public Works Department</b>			<b>49,849,800</b>	<b>135,230,600</b>	<b>99,770,100</b>	<b>50,906,200</b>	<b>27,729,500</b>	<b>17,827,200</b>	<b>331,463,600</b>
<b>400000 - Planning &amp; Development Services Department</b>									
HC00011	Housing Trust Fund	M	0	6,100	0	0	0	0	6,100
MC00019	Miscellaneous Projects	M	0	44,100	0	0	0	0	44,100



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<b>400000 - Planning &amp; Development Services Department</b>									
MC00033	NSP Acquisition Rehabilitation	M	0	813,800	0	0	0	0	813,800
PC00007	Parks Facilities Rehab	M	0	300,000	0	0	0	0	300,000
PC00115	Romain Improvements	7	48,900	148,800	0	0	0	0	148,800
PC00152	Cary Park Improvements	4	100,000	0	0	0	0	0	0
PC00153	Tot Lot Replacement - Var Pks	M	225,000	450,000	0	0	0	0	450,000
PC00166	Fink White Park Improvements	3	65,000	653,100	0	0	0	0	653,100
PC00176	Learner Pools 2017	M	151,700	293,600	0	0	0	0	293,600
PC00177	Holmes Remediation Projs - CDBG	3	10,000	140,000	0	0	0	0	140,000
PC00178	Pinedale ADA Projects - CDBG	2	15,000	35,000	0	0	0	0	35,000
PC00179	Romain Improvements - CDBG	7	19,600	24,400	0	0	0	0	24,400
PC00180	Ted C Wills Improvements - CDBG	3	46,200	0	0	0	0	0	0
PC00182	Hinton Improvements	3	75,000	175,000	0	0	0	0	175,000
PC00195	Granny's Park - CDBG	7	0	250,000	0	0	0	0	250,000
PC00196	CA/Tupman Imp - CDBG	3	62,100	187,900	0	0	0	0	187,900
PC00197	Comm/Sr Center - D4	4	0	200,000	0	0	0	0	200,000
PC00199	ADA Tot Lot Compliance - CDBG	M	25,000	135,000	0	0	0	0	135,000
PC00200	ADA Restrooms - CDBG	M	0	200,000	0	0	0	0	200,000
PW00275	Parking Facilities Improvements	3	2,300	1,429,200	0	0	0	0	1,429,200
PW00816	FY18 Neighborhood Street Imprv	M	1,001,500	2,817,400	0	0	0	0	2,817,400
<b>Total for: 400000 - Planning &amp; Development Services Department</b>			<b>1,847,300</b>	<b>8,303,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,303,400</b>
<b>410000 - Department of Public Utilities</b>									
GC00010	Acquisition	M	538,900	538,900	538,900	538,900	538,900	538,900	2,694,500
GC00016	B-Zone Wells	3	289,800	289,800	289,800	289,800	289,800	289,800	1,449,000



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<b>410000 - Department of Public Utilities</b>									
GC00020	Convenience Centers	0	1,600,000	250,000	0	0	0	0	250,000
RC00005	Emergency Repairs - Short Extension	M	199,200	200,000	200,000	200,000	200,000	200,000	1,000,000
RC00130	Sewer Lateral Revolving Proj	M	300,000	300,000	300,000	300,000	300,000	300,000	1,500,000
RC00131	Merced (Glenn-Thorne) Rehab	M	188,000	0	0	0	0	0	0
RC00133	S. Ind. Area Coll. System Infrastructure	3	373,000	0	0	0	0	0	0
RC00141	Veteran's Boulevard Sewer	2	316,000	10,000	819,000	5,000	1,000	0	835,000
RC00150	Lift Stations LS4, LS5, and LS10 Rehab	M	1,000	0	0	0	0	0	0
RC00156	Caltrans SR99 Utility Reloc Design & Inspection	3	1,000	0	0	0	0	0	0
RC00158	Congo Alley & H/Broadway Alley Rehabilitation	3	2,000	0	0	0	0	0	0
RC00159	North Central Downtown Coll System Improvs	3	1,000	0	0	0	0	0	0
RC00161	Sewer Rehabilitation in Church Ave.	3	1,000	0	0	0	0	0	0
RC00163	Sewer Rehabilitation in Home Ave.	7	1,000	0	0	0	0	0	0
RC00164	Hammond Ave_Abby St Swr Rehab	7	14,000	0	0	0	0	0	0
RC00167	Shields Frontage Sewer Rehab	7	1,227,000	324,000	2,000	0	0	0	326,000
RC00168	Sherman First & Saginaw Sewer Rehab	7	1,437,000	262,000	2,000	0	0	0	264,000
RC00169	MLK/Jensen/Bardell/Dorothy Swr Rehab	3	23,000	1,559,000	3,000	0	0	0	1,562,000
RC00170	Fresno/HSt SewerSiphon Removal	3	0	203,000	4,000	0	0	0	207,000
RC00171	Lift Station#LS1 Rehab	3	487,000	151,000	1,000	0	0	0	152,000
RC00172	RWRF Sewer Improvements	3	38,000	231,000	0	0	0	0	231,000
RC00174	Herndon Milburn Junction Struc	2	343,000	38,000	0	0	0	0	38,000
RC00175	Odor Control for Collection Sy	M	7,000	309,000	1,500,000	0	0	0	1,809,000
RC00176	CMMS Enhancements	3	330,000	340,000	0	0	0	0	340,000
RC00177	CollectionSystemRehabilitation	0	0	9,500,000	4,500,000	7,000,000	7,000,000	8,000,000	36,000,000
RC00178	Collection System Extension	0	432,000	1,285,000	468,000	400,000	400,000	400,000	2,953,000



## City of Fresno

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<b>410000 - Department of Public Utilities</b>									
RC00179	Collection System Expansion	0	0	0	1,000,000	23,600,000	0	0	24,600,000
RC00180	Lift Station Rehabilitation	0	211,000	404,000	76,000	75,000	75,000	75,000	705,000
RC00181	CollectionSys AccessStructures	0	165,000	375,000	375,000	375,000	375,000	375,000	1,875,000
RC20007	Sanitary Sewer Master Plan	3	0	180,000	0	0	400,000	0	580,000
TC00014	RWRF Emergency Large Scale Repairs	M	1,463,000	750,000	750,000	750,000	750,000	750,000	3,750,000
TC00079	Centralized Odor Control Sys for Plant Process	3	75,000	70,000	0	0	0	0	70,000
TC00096	Southwest Quadrant Recycled Water Dist System	3	32,694,000	6,158,000	6,475,000	0	0	0	12,633,000
TC00097	Northeast Quadrant Recycled Water Dist System	M	1,000	0	0	0	0	0	0
TC00101	Northwest Quadrant Recycled Water Dist System	M	22,000	10,000	0	0	0	0	10,000
TC00111	RWRF Master Plan Update	3	0	0	1,531,000	19,000	0	0	1,550,000
TC00112	WW System Enhancements/Upgrades	3	0	0	4,500,000	7,000,000	7,000,000	8,000,000	26,500,000
TC00142	Recycled Water System User Connections - Southwest	M	181,000	651,000	649,000	0	0	0	1,300,000
TC00145	Airport Recycled Water Treatment Facility	4	14,000	0	0	0	0	0	0
TC00154	Renewable Gas Diversion	3	263,000	10,000	3,400,000	0	0	0	3,410,000
TC00158	Water Supply Reliability Impro	3	35,000	496,000	45,000	0	0	0	541,000
TC00159	Flare Capacity Expansion	3	1,002,000	3,685,000	1,213,000	9,000	0	0	4,907,000
TC00160	RWRF Conditioned Digester Gas	3	26,000	469,000	5,000	0	0	0	474,000
TC00162	Laboratory Remodel	3	111,000	0	0	0	0	0	0
TC00164	Headworks Barscreen	3	12,000	1,000	0	0	0	0	1,000
TC00165	Residuals Master Plan	M	51,000	76,000	0	0	0	0	76,000
TC00168	Boiler Replacement PGF	3	227,000	2,469,000	718,000	2,000	0	0	3,189,000
TC00169	Substation Expansion	3	183,000	2,321,000	689,000	2,000	0	0	3,012,000
TC00171	RWRF Recycled Water Pipeline	3	122,000	200,000	0	0	0	0	200,000
TC00172	RWRF Property Gas Pipeline	3	401,000	2,136,000	86,000	1,000	0	0	2,223,000



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<b>410000 - Department of Public Utilities</b>									
TC00174	Reclamation Well System Intertie to Tertiary Treatment	M	42,000	0	0	0	0	0	0
TC00176	RWRF Headworks	0	4,000	860,000	500,000	500,000	500,000	500,000	2,860,000
TC00177	RWRF Secondary Treatment	0	466,600	200,000	3,500,000	200,000	26,895,000	0	30,795,000
TC00178	RWRF Solids Treatment	0	1,666,000	3,024,000	304,000	300,000	300,000	21,968,000	25,896,000
TC00179	RWRF Effluent Handling	0	0	300,000	3,389,000	485,000	307,000	300,000	4,781,000
TC00180	RWRF Buildings/Grounds	0	215,000	558,000	100,000	100,000	100,000	100,000	958,000
TC00182	Recycled Water Distribution	0	0	1,688,000	588,000	100,000	100,000	100,000	2,576,000
TC00183	Planning & Project Management	0	800,000	1,300,000	200,000	100,000	100,000	100,000	1,800,000
TC00184	Gas Conditioning System Improv	0	0	1,250,000	100,000	100,000	100,000	100,000	1,650,000
TC19010	RWRF Electrical	3	0	905,000	0	110,000	0	0	1,015,000
TC23001	SE Reclamation Facility Design	M	0	0	0	0	0	4,000,000	4,000,000
WC00001	Fire Hydrant Installations	M	2,000	15,000	15,000	15,000	15,000	15,000	75,000
WC00002	Serv/Meter Installations 2"or Less	M	1,089,200	1,121,900	1,155,600	1,190,200	1,225,900	1,262,700	5,956,300
WC00004	Water Main Extensions	M	2,733,000	2,372,000	4,551,000	1,004,000	1,000,000	1,000,000	9,927,000
WC00005	Water Main Renewal	M	6,193,000	7,929,000	10,149,000	9,006,000	10,000,000	11,000,000	48,084,000
WC00006	Serv/Meter Install Above	M	451,300	464,800	478,800	493,100	507,900	523,200	2,467,800
WC00014	Combined/Multiple Installation	M	461,800	476,000	490,300	505,000	520,100	535,700	2,527,100
WC00015	Water Well Evaluation and Deve	M	0	400,000	400,000	400,000	400,000	400,000	2,000,000
WC00016	Water Well Construction	M	1,573,000	6,356,000	3,193,000	3,002,000	3,000,000	3,000,000	18,551,000
WC00017	Well Rehabilitation	M	1,843,000	2,494,000	2,000,000	2,000,000	2,000,000	2,000,000	10,494,000
WC00018	Pump Rehabilitation	M	85,000	300,000	300,000	300,000	300,000	300,000	1,500,000
WC00020	Granular Activated Carbon	M	30,000	2,917,000	1,804,000	0	0	0	4,721,000
WC00021	Surface Water Treatment Plant	6	3,247,000	13,933,000	1,729,000	0	0	0	15,662,000
WC00022	Leaky Acres	4	247,000	154,000	146,000	102,000	100,000	100,000	602,000



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<b>410000 - Department of Public Utilities</b>									
WC00023	Water Telemetry System	M	1,620,000	2,755,000	622,000	620,000	620,000	620,000	5,237,000
WC00024	Water Yard-Expansion/Improvement	7	65,000	65,000	65,000	65,000	65,000	65,000	325,000
WC00027	Inventory - Materials	M	150,000	150,000	150,000	150,000	150,000	150,000	750,000
WC00033	Recharge Facilities - Basins	M	150,000	225,000	225,000	225,000	225,000	225,000	1,125,000
WC00038	SWTP/Friant Kern Canal Pipeline	6	1,091,000	10,000	0	0	0	0	10,000
WC00050	City Recharge Basins	M	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
WC00051	Metro Resources Plan Update	M	6,000	602,000	1,641,000	100,000	100,000	100,000	2,543,000
WC00053	Emergency Generator Sets	M	0	500,000	500,000	0	0	0	1,000,000
WC00054	T-3 (3MG Tank in SE Fresno)	5	0	100,000	1,036,000	11,324,000	2,937,000	19,000	15,416,000
WC00057	SE Fresno Surface Wtr Treatment	5	3,409,000	8,108,000	0	0	0	0	8,108,000
WC00058	UGM101S Wellhead Treatment Prj	0	0	1,000,000	1,000,000	0	0	0	2,000,000
WC00065	SE/SWTP Transmission Pipelines	5	2,442,000	3,644,000	0	0	0	0	3,644,000
WC00074	Water Facilities Security Impr	M	0	400,000	300,000	300,000	300,000	300,000	1,600,000
WC00083	Program Management	M	443,000	500,000	200,000	100,000	100,000	100,000	1,000,000
WC00085	Transmission Grid Mains	M	0	190,000	2,000,000	2,500,000	0	0	4,690,000
WC00086	Caltrans SR99 Utility Relocation	M	5,000	50,000	0	0	0	0	50,000
WC00087	CMMS Enhancements	M	291,000	300,000	0	0	0	0	300,000
WC00088	TCP Plan	M	26,000	5,000	0	0	0	0	5,000
WC00089	L-T Hydraulic & WQ Modeling	0	352,000	190,000	190,000	190,000	190,000	190,000	950,000
WC00090	Wellhead Corrosion Inhibitor S	0	17,000	0	0	0	0	0	0
WC00092	TCP Remediation	0	162,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
WC00093	Water Service Connection Loans	0	20,000	200,000	200,000	200,000	200,000	200,000	1,000,000
WC00094	123-TCP Mitigation Feasibility	0	765,000	74,000	0	0	0	0	74,000
<b>Total for: 410000 - Department of Public Utilities</b>			<b>77,571,800</b>	<b>107,337,400</b>	<b>76,361,400</b>	<b>79,353,000</b>	<b>72,687,600</b>	<b>71,202,300</b>	<b>406,941,700</b>





**City of Fresno**  
**FY 2020 - 2024 Capital Improvement Program**  
**Department / Project**

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Project	Project Name	District	Capital Projects FY 2019 Estimate	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	5 Year Project Total
<b>430000 - Airports Department</b>									
AC00045	Airways Golf Course Capital	4	700	660,800	0	0	0	0	660,800
AC00301	Security Upgrades	4	75,000	205,000	75,000	75,000	75,000	75,000	505,000
AC00317	FAA Tower Building Modifications	4	4,200	0	0	0	0	0	0
AC00326	Admin Bldg HVAC	4	1,000	0	0	0	0	0	0
AC00328	Terminal HVAC Replacement	4	9,600	600,900	0	0	0	0	600,900
AC00329	Park Lot-EV Charging Stations Des	4	100	0	0	0	0	0	0
AC00334	Boarding Bridge Modifications	4	152,200	0	0	0	0	0	0
AC00335	Airways Pool	4	3,000	0	0	0	0	0	0
AC00336	IT PM/Repairs/Upgrades	4	127,500	396,000	100,000	100,000	100,000	100,000	796,000
AC00337	FCH Term Complex Impr	3	0	140,000	0	0	0	0	140,000
AC00342	Terminal Restrooms (Des/Const)	4	11,000	1,020,100	0	0	0	0	1,020,100
AC00345	AIPxx FF18 Rehab Twy C Ph1 (Const)	4	10,445,600	622,100	0	0	0	0	622,100
AC00346	AIPxx FF17 FCH Master Plan Update	3	231,500	29,400	0	0	0	0	29,400
AC00347	AIP79 FF16 FAT Master Plan Update	4	360,200	14,200	0	0	0	0	14,200
AC00348	AIPxx FF18 FCH AWOS Upgrade	3	3,600	0	0	0	0	0	0
AC00350	Parking Equipment	4	35,700	0	0	0	0	0	0
AC00354	Bag Claim Walk Remodel	4	6,600	50,200	0	0	0	0	50,200
AC00355	Terminal Gate 8 Holdroom/Bridge	4	2,252,200	261,100	0	0	0	0	261,100
AC00356	Terminal 2nd Floor Lighting	4	108,500	26,400	0	0	0	0	26,400
AC00357	11R/29L End of Runway Repair	4	4,500	0	0	0	0	0	0
AC00358	AIPxx FF18 Airfield Lighting Sys	4	371,400	93,300	0	0	0	0	93,300
AC00364	Terminal Boilers Replacement	4	61,500	1,600,000	0	0	0	0	1,600,000
AC00366	Airfield Perim Fence Ph1	4	0	920,000	0	0	0	0	920,000



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Project	Project Name	District	Capital Projects FY 2019 Estimate	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	5 Year Project Total
<b>430000 - Airports Department</b>									
AC00367	CRCF Facility Maintenance	4	0	352,300	0	0	0	0	352,300
AC00368	Passenger Facility Charge (PFC) Administration	4	3,000	84,400	0	0	0	0	84,400
AC00369	Term Public Address System	4	0	574,900	0	0	0	0	574,900
AC00370	Terminal Cntrs Monitors	4	0	69,000	0	0	0	0	69,000
AC00371	Comm Aviation Lighting	4	16,100	341,700	0	0	0	0	341,700
AC00372	Terminal Roof Renovation	4	0	1,500,100	0	0	0	0	1,500,100
AC00373	Air Cargo Taxilane Rehab	4	6,100	800,000	0	0	0	0	800,000
AC00374	FCH Obstruction Lighting	4	2,800	0	0	0	0	0	0
AC00375	FIS Conveyor Upgrades	4	1,200	100,000	0	0	0	0	100,000
AC00377	Marine Base Demo (FED MCCA)	4	0	1,300,000	0	0	0	0	1,300,000
AC00378	RAC QTA Drainage Construction	4	164,700	56,200	0	0	0	0	56,200
AC00380	11R/29L End of Runway Repair	4	600	244,700	0	0	0	0	244,700
AC00381	RAC Vehicle Storage Lot-Design	4	18,300	0	0	0	0	0	0
AC00382	AIPxx FF18 Noise Homes Part150	4	46,400	1,055,700	0	0	0	0	1,055,700
AC00383	Revenue System SoftwareUpgrade	4	50,600	0	0	0	0	0	0
AC00385	AIPxx FF19 Noise Homes Part150	4	0	1,103,100	0	0	0	0	1,103,100
AC00386	AIPxx FF19 ARFF Stn (+EOC) Des	4	0	0	0	0	0	140,000	140,000
AC00388	Service Animal Area FAT Term	4	13,200	0	0	0	0	0	0
AC00389	Parking Expansion (FAT)	4	4,500,000	50,000	0	0	0	0	50,000
AC00390	Air Service Planning	4	0	400,000	400,000	400,000	400,000	400,000	2,000,000
AC00395	AIPxx FF18 Twy C Const Ph2	4	9,008,500	1,051,100	0	0	0	0	1,051,100
AC00396	MCCA FF18 TwyC Alt 4 CANG con	4	0	2,400,000	0	0	0	0	2,400,000
AC00397	Admin Server Back-up Generator	4	3,800	300,000	0	0	0	0	300,000
AC00398	AIPxx Term E Apron (Env/Des)	4	29,100	681,200	0	0	0	0	681,200



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Project	Project Name	District	Capital Projects FY 2019 Estimate	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	5 Year Project Total
<b>430000 - Airports Department</b>									
AC00399	AIPxx Term Imprv (Env/Des)	4	68,600	6,301,000	0	0	0	0	6,301,000
AC00400	PFC 4 Administration Costs	4	50,000	0	0	0	0	0	0
AC00401	Parking Garage (Env/Des/Con)	4	740,000	38,000,000	7,000,000	0	0	0	45,000,000
AC00402	AIPxx Twy B6,4,3 Remove (EnvDesCon)	4	105,900	0	548,000	2,192,000	0	0	2,740,000
AC20004	AIPxx FF20 Noise Homes Part 150	4	0	110,300	992,800	0	0	0	1,103,100
AC20007	AIPxx FF20 FCH Beacon Twr Replace	3	0	15,000	135,000	0	0	0	150,000
AC20013	Airfield Perim Fence Ph2	4	0	0	0	0	1,600,000	0	1,600,000
AC20015	AIPxx FF20 Recon Rwy 11L/29R Des	4	0	0	0	230,000	2,070,000	0	2,300,000
AC20019	TSA Bag Makeup Area Improv	4	0	100,000	8,900,000	0	0	0	9,000,000
AC20020	AIPxx Term E Apron Imprv (Con)	4	0	520,000	4,833,000	0	0	0	5,353,000
AC20026	PFC 5 Administration Costs	4	0	150,000	0	0	0	0	150,000
AC20027	Terminal Imprv Program (Con)	4	0	0	500,000	53,500,000	0	0	54,000,000
AC20028	Airfield Repairs/Replacement	4	0	250,000	100,000	100,000	100,000	100,000	650,000
AC20029	Terminal Repairs/Replacement	4	0	500,000	500,000	500,000	500,000	500,000	2,500,000
AC20030	Equipment Small Capital	4	0	157,100	0	0	0	0	157,100
AC20031	Terminal Improvements	4	0	1,207,600	0	0	0	0	1,207,600
AC20032	FAT Forward Prelim Costs	4	0	275,000	0	0	0	0	275,000
AC20033	Parking Repairs/Replacements	4	0	250,000	0	0	0	0	250,000
AC20034	Term Gate 5/7 imprv (Des/Con)	4	0	1,422,900	0	0	0	0	1,422,900
AC21001	AIPxx FF21 Recon Rwy 11L/29R Const	4	0	0	0	0	4,500,000	40,500,000	45,000,000
AC21003	AIPxx FF21 FCH Twr Removal Des	3	0	0	11,000	99,000	0	0	110,000
AC21006	AIPxx FF21 Noise Homes Part 150	4	0	0	110,300	992,800	0	0	1,103,100
AC22001	AIPxx FF22 Noise Homes Part 150	4	0	0	0	110,300	992,800	0	1,103,100
AC22002	AIPxx FF22 FCH Twr Rehab (Const)	3	0	0	0	0	60,000	540,000	600,000



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<b>430000 - Airports Department</b>									
AC23002	AlPxx FF23 Noise Homes Part 150	4	0	0	0	0	110,300	992,800	1,103,100
AC24001	AlPxx FF24 Noise Homes Part 150 Total	4	0	0	0	0	0	110,300	110,300
AC24002	AlPxx TwyA Group3 Std Rehab (Env/Des)	4	0	0	0	0	0	28,000	28,000
AC24003	AlPxx GA Apron Crossing Rehab (Env/Des)	4	0	0	0	0	0	43,900	43,900
AC24004	AlPxx North Apron (Env/Des)	4	0	0	0	0	0	21,000	21,000
AC24005	AlPxx 29L Hold Pad Recon (Env /Des/Con)	4	0	0	0	0	0	156,000	156,000
AC24006	AlPxx FCH Perimeter Fence Replace	3	0	0	0	0	0	10,000	10,000
AM00103	Environmental Site-Old Hammer Field	4	121,900	125,000	125,000	125,000	125,000	125,000	625,000
AM00106	Facilities Repair/Repl Reserve	4	542,800	500,000	500,000	500,000	500,000	500,000	2,500,000
<b>Total for: 430000 - Airports Department</b>			<b>29,759,200</b>	<b>68,987,800</b>	<b>24,830,100</b>	<b>58,924,100</b>	<b>11,133,100</b>	<b>44,342,000</b>	<b>208,217,100</b>
<b>440000 - Convention Cntr &amp; Stadium Dept</b>									
CC00027	Stadium Capital Improvements	3	3,981,800	3,787,100	0	0	0	0	3,787,100
<b>Total for: 440000 - Convention Cntr &amp; Stadium Dept</b>			<b>3,981,800</b>	<b>3,787,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,787,100</b>
<b>450000 - FAX Department</b>									
FC00001	Non-Revenue Support Vehicles	M	37,900	300,000	50,000	0	50,000	0	400,000
FC00019	Passenger Amenities	M	201,900	3,088,400	207,000	200,000	200,000	200,000	3,895,400
FC00026	Planning	M	425,000	1,577,100	200,000	200,000	200,000	200,000	2,377,100
FC00029	CNG Refueling Station	3	0	852,200	0	0	0	0	852,200
FC00030	CNG Bus Rehab	3	0	925,000	0	0	0	0	925,000
FC00036	Bldg and Facility Maintenance	3	144,700	7,187,800	2,825,000	50,000	2,750,000	50,000	12,862,800
FC00050	Bus Purchase Fixed Route ≈40'	M	576,400	5,614,300	0	2,410,000	0	2,410,000	10,434,300
FC00053	Paratransit Vehicles & Equip	M	122,600	861,300	0	850,000	0	850,000	2,561,300



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<b>450000 - FAX Department</b>									
FC00057	Transit Fac/Station	M	280,100	450,100	0	0	0	0	450,100
FC00059	Circulator	3	4,800	2,264,600	0	0	0	0	2,264,600
FC00063	FY10-11 Prop 1B-CTSGP Security Projects	M	289,500	0	0	0	0	0	0
FC00068	FY09-10 Prop1B-PTMISEA Project	M	13,900	635,000	0	0	0	0	635,000
FC00069	FY10-11 Prop 1B-PTMISEA Project	M	0	4,270,200	0	0	0	0	4,270,200
FC00070	BRT-Bus Rapid Transit Phase 1	M	600,500	1,300,000	0	0	0	0	1,300,000
FC00075	NF-Bus Stop Improvements	M	287,300	563,900	0	0	0	0	563,900
FC00076	NF-Bus Stop Numb Braille Signs	M	6,500	0	0	0	0	0	0
FC00077	NF-Trip Efficiency Program	M	100	0	0	0	0	0	0
FC00078	Transit Signal Prioritization	M	48,700	1,517,700	0	0	0	0	1,517,700
FC00079	JARC-TripPlanningModules	M	22,000	119,200	0	0	0	0	119,200
FC00080	FY11-12 Prop1B-CTSGP Sec Prjct	M	20,200	0	0	0	0	0	0
FC00081	FY12-13 Prop1B-CTSGP Sec Prjct	M	485,700	0	0	0	0	0	0
FC00082	FY13-14 Prop1B-CTSGP Sec Prjct	M	384,600	0	0	0	0	0	0
FC00083	FY14-15 Prop1B-CTSGP Sec Prjct	M	579,600	0	0	0	0	0	0
FC00084	FY15-16 Prop1B-CTSGP Sec Prjct	M	586,000	0	0	0	0	0	0
FC00085	FY16-17 Prop1B-CTSGP Sec Prjct	0	22,300	0	0	0	0	0	0
FC00087	FY14-15 Prop1B-PTMISEA Project	M	230,500	8,600,800	0	0	0	0	8,600,800
FC00090	Transit Asset Management	M	0	300,000	0	0	0	0	300,000
FC00091	TIRCP - TVMs & Vehics	0	55,300	60,000	0	0	0	0	60,000
FC00092	TIRCP - HFN Imprvmnts & Vehics	0	0	4,183,100	0	0	0	0	4,183,100
FC00093	TIRCP - SW Community Connector	0	0	8,358,000	0	0	0	0	8,358,000
<b>Total for: 450000 - FAX Department</b>			<b>5,426,100</b>	<b>53,028,700</b>	<b>3,282,000</b>	<b>3,710,000</b>	<b>3,200,000</b>	<b>3,710,000</b>	<b>66,930,700</b>



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Project	Project Name	District	Capital Projects FY 2019 Estimate	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	5 Year Project Total
Grand Total			170,963,400	396,457,500	206,878,600	195,628,300	117,585,200	140,016,500	1,056,566,100

FISCAL YEAR 2020

CAPITAL IMPROVEMENT PROGRAM

BY

DEPARTMENT / FUND / PROJECT



**City of Fresno**  
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Project		District	Capital Projects FY 2019 Estimate	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	5 Year Project Total
<b>010000 - City Council Department</b>									
<b>10101 - General Fund</b>									
XC00001	CNL Dist. 1 Infrastructure	1	10,000	122,900	0	0	0	0	122,900
XC00002	CNL Dist. 2 Infrastructure	2	125,800	100,000	0	0	0	0	100,000
XC00003	CNL Dist. 3 Infrastructure	3	125,200	100	0	0	0	0	100
XC00004	CNL Dist. 4 Infrastructure	4	0	232,100	0	0	0	0	232,100
XC00005	CNL Dist. 5 Infrastructure	5	109,000	25,000	0	0	0	0	25,000
XC00006	CNL Dist. 6 Infrastructure	6	118,700	14,200	0	0	0	0	14,200
XC00007	CNL Dist. 7 Infrastructure	7	13,600	134,500	0	0	0	0	134,500
<b>Total for: 10101 - General Fund</b>			<b>502,300</b>	<b>628,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>628,800</b>
<b>Total for: 010000 - City Council Department</b>									
			<b>502,300</b>	<b>628,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>628,800</b>
<b>150000 - Police Department</b>									
<b>30140 - 2008 PD Revenue Bonds-Phase I</b>									
DC00002	Regional Training Facility	3	25,000	35,000	35,000	35,000	35,000	35,000	175,000
<b>Total for: 30140 - 2008 PD Revenue Bonds-Phase I</b>			<b>25,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>175,000</b>
<b>30157 - Southeast Police Station</b>									
DC00005	SE District Police Station	5	143,800	5,895,800	0	0	0	0	5,895,800
<b>Total for: 30157 - Southeast Police Station</b>			<b>143,800</b>	<b>5,895,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,895,800</b>
<b>Total for: 150000 - Police Department</b>			<b>168,800</b>	<b>5,930,800</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>6,070,800</b>





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Project	Name	District	Capital Projects FY 2019 Estimate	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	5 Year Project Total
<b>160000 - Fire Department</b>									
<b>10101 - General Fund</b>									
<b>30159 - Fire Station #18 Construction</b>									
	XC00036	2	0	3,500,000	0	0	0	0	3,500,000
<b>Total for: 30159 - Fire Station #18 Construction</b>			<b>0</b>	<b>3,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,500,000</b>
<b>Total for: 160000 - Fire Department</b>			<b>0</b>	<b>3,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,500,000</b>
<b>170000 - PARCS Department</b>									
<b>10101 - General Fund</b>									
	PC00152	4	100,000	0	0	0	0	0	0
	PC00165	7	0	25,000	0	0	0	0	25,000
	PC00169	3	24,900	0	0	0	0	0	0
	PC00185	5	0	200,000	0	0	0	0	200,000
	PC00193	6	3,000	0	0	0	0	0	0
	PC00197	4	0	2,830,100	0	0	0	0	2,830,100
	PC00198	M	21,300	45,700	0	0	0	0	45,700
	PC00201	7	0	75,000	0	0	0	0	75,000
	PC00202	1	0	100,000	0	0	0	0	100,000
	PC00203	5	0	75,000	0	0	0	0	75,000
	PC00204	3	0	300,000	0	0	0	0	300,000
	PC00205	3	0	58,000	0	0	0	0	58,000
<b>Total for: 10101 - General Fund</b>			<b>149,200</b>	<b>3,708,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,708,800</b>



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Project		District	Capital Projects FY 2019 Estimate	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	5 Year Project Total
<b>170000 - PARCS Department</b>									
<b>22031 - Misc State Grants - Parks</b>									
PC00181	Maxie Improvements - Cal Fire	3	95,400	170,500	0	0	0	0	170,500
PC00182	Hinton Improvements	3	57,400	0	0	0	0	0	0
PC00183	Romain Futsal Court	7	65,000	0	0	0	0	0	0
<b>Total for: 22031 - Misc State Grants - Parks</b>			<b>217,800</b>	<b>170,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>170,500</b>
<b>22094 - Prop 84 II - PARCS</b>									
PC00114	Cultural Arts District	3	0	11,800	0	0	0	0	11,800
PC00117	Martin Ray Reilly Park	3	0	11,700	0	0	0	0	11,700
<b>Total for: 22094 - Prop 84 II - PARCS</b>			<b>0</b>	<b>23,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,500</b>
<b>22096 - Housing Related Parks Programs</b>									
PC00136	Chandler Park Improvements	3	0	41,800	0	0	0	0	41,800
PC00150	FBall Improvements	3	0	40,500	0	0	0	0	40,500
<b>Total for: 22096 - Housing Related Parks Programs</b>			<b>0</b>	<b>82,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>82,300</b>
<b>24017 - Parks Special Projects</b>									
PC00128	Slurry Seal Various Parks	M	82,200	87,800	0	0	0	0	87,800
PC00135	Lighting Upgrades - Var Pks	M	50,000	0	0	0	0	0	0
PC00153	Tot Lot Replacement - Var Pks	M	5,400	0	0	0	0	0	0
PC00166	Fink White Park Improvements	3	5,500	0	0	0	0	0	0
PC00176	Learner Pools 2017	M	49,400	0	0	0	0	0	0
<b>Total for: 24017 - Parks Special Projects</b>			<b>192,500</b>	<b>87,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>87,800</b>
<b>31502 - UGM Neigh Park Service Area 2</b>									
PC00007	Parks Facilities Rehab	M	0	350,000	0	0	0	0	350,000



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Project	Name	District	Capital Projects FY 2019 Estimate	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	5 Year Project Total
<b>170000 - PARCS Department</b>									
<b>31502 - UGM Neigh Park Service Area 2</b>									
Total for: 31502 - UGM Neigh Park Service Area 2			0	350,000	0	0	0	0	350,000
<b>31509 - UGM parks Citywide Facil Fees</b>									
PC00007	Parks Facilities Rehab	M	0	2,268,800	1,700,000	1,800,000	1,900,000	2,000,000	9,668,800
PC00152	Cary Park Improvements	4	277,100	0	0	0	0	0	0
PC00184	Melody Splash Pad - D4	4	750,000	0	0	0	0	0	0
PC00188	D1 Improvements-UGM	1	68,100	91,900	0	0	0	0	91,900
PC00189	D2 Improvements-UGM	2	10,900	67,000	0	0	0	0	67,000
PC00190	D3 Improvements-UGM	3	60,200	99,800	0	0	0	0	99,800
PC00191	D4 Improvements-UGM	4	0	109,800	0	0	0	0	109,800
PC00192	D5 Improvements-UGM	5	18,800	111,300	0	0	0	0	111,300
PC00193	D6 Improvements-UGM	6	17,600	0	0	0	0	0	0
PC00194	D7 Improvements-UGM	7	94,100	51,400	0	0	0	0	51,400
Total for: 31509 - UGM parks Citywide Facil Fees			1,296,800	2,800,000	1,700,000	1,800,000	1,900,000	2,000,000	10,200,000
<b>31510 - UGM Parkland (Quimby) Ded Fee</b>									
PC00007	Parks Facilities Rehab	M	0	2,500,000	900,000	900,000	900,000	900,000	6,100,000
Total for: 31510 - UGM Parkland (Quimby) Ded Fee			0	2,500,000	900,000	900,000	900,000	900,000	6,100,000
Total for: 170000 - PARCS Department			1,856,300	9,722,900	2,600,000	2,700,000	2,800,000	2,900,000	20,722,900
<b>180000 - Public Works Department</b>									
<b>10101 - General Fund</b>									
PW00044	Minor Public Improvements	M	8,400	0	0	0	0	0	0



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Project		District	Capital Projects FY 2019 Estimate	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	5 Year Project Total
<b>180000 - Public Works Department</b>									
<b>10101 - General Fund</b>									
PW00716	Neighborhood Street Improve	M	122,600	0	0	0	0	0	0
PW00759	Fairview Trail Repairs/Recon	3	33,100	0	0	0	0	0	0
PW00816	FY18 Neighborhood Street Imprv	M	174,300	0	0	0	0	0	0
PW00824	ADA Compliance Convention Ctr	3	1,175,000	262,000	0	0	0	0	262,000
PW20040	FY20 Neighborhood Streets Program	M	0	1,050,000	0	0	0	0	1,050,000
<b>Total for: 10101 - General Fund</b>			<b>1,513,400</b>	<b>1,312,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,312,000</b>
<b>20102 - Prop. 111 - Special Gas Tax</b>									
PW00044	Minor Public Improvements	M	215,000	0	0	0	0	0	0
PW00268	ADA Infrastructure Compliance	M	245,100	513,200	552,500	552,500	552,500	552,500	2,723,200
PW00581	Herndon W Aux SR41 - Fresno	6	31,200	1,500	0	0	0	0	1,500
PW00605	CA & Marks Improvements	3	482,500	6,300	0	0	0	0	6,300
PW00688	ITS Freeway Crossings Citywide	M	0	0	254,900	0	0	0	254,900
PW00782	StLighting Maj Repair Projects	M	5,000	300,000	100,000	0	0	0	400,000
PW00795	Olive Ave Impv Yosemite-Rosvlt	1	0	0	17,000	0	0	0	17,000
PW00809	ITS Adaptive Blackstone_Abby	M	0	20,800	0	0	0	0	20,800
PW00810	ITS AdaptiveBlackstone_Friant	M	0	27,800	0	0	0	0	27,800
PW00811	ITS Adaptive Ventura/KC	M	0	19,400	0	0	0	0	19,400
PW00816	FY18 Neighborhood Street Imprv	M	576,600	0	0	0	0	0	0
PW00829	BRT-ATP Intersection Improve	M	0	0	127,900	0	0	0	127,900
PW00845	Chinatown UGP - Project 6	3	0	41,000	0	0	0	0	41,000
PW20030	South Fresno Pedestrian Countdown	M	0	40,000	0	0	0	0	40,000
PW20031	First Street Corridor Improvements	M	0	9,200	0	0	0	0	9,200



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<b>180000 - Public Works Department</b>									
<b>20102 - Prop. 111 - Special Gas Tax</b>									
PW20032	Fresno Street Corridor Improvements	M	0	0	0	8,000	0	0	8,000
PW20040	FY20 Neighborhood Streets Program	M	0	875,000	875,000	875,000	875,000	875,000	4,375,000
<b>Total for: 20102 - Prop. 111 - Special Gas Tax</b>			<b>1,555,400</b>	<b>1,854,200</b>	<b>1,927,300</b>	<b>1,435,500</b>	<b>1,427,500</b>	<b>1,427,500</b>	<b>8,072,000</b>
<b>20103 - ABX8 6 Gas Tax (formerly TCRP)</b>									
PW00716	Neighborhood Street Improve	M	107,700	0	0	0	0	0	0
PW00816	FY18 Neighborhood Street Imprv	M	239,100	200,000	0	0	0	0	200,000
<b>Total for: 20103 - ABX8 6 Gas Tax (formerly TCRP)</b>			<b>346,800</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>
<b>20104 - SB1 Road Repair Gas Tax</b>									
PW00676	TS Shields & Weber	1	59,000	0	0	0	0	0	0
PW00709	North & Fig Improvements (FMFCD/City/County)	3	0	549,700	0	0	0	0	549,700
PW00769	TS Belmont & Fulton	3	42,000	0	0	0	0	0	0
PW00771	BPMP Bridge Deck Rehab Phase 2	M	0	28,000	0	0	0	0	28,000
PW00786	Jensen Overlay Cornelia-Chateau	3	0	0	533,500	0	0	0	533,500
PW00793	Ashlan AC Overlay First-Millbro	4	0	74,200	0	0	0	0	74,200
PW00832	FY19 SB1 Slurry Seal Projects	M	921,500	0	0	0	0	0	0
PW00833	TS: Harrison & Shields Avenues	7	67,200	582,600	104,600	0	0	0	687,200
PW00834	Marks Overlay Ashlan to Dakota	1	63,700	649,700	49,100	0	0	0	698,800
PW00836	TS: Barstow & Palm Avenues	2	67,700	474,800	137,700	0	0	0	612,500
PW00837	TS: California & Walnut	3	164,400	503,100	7,600	0	0	0	510,700
PW00838	Cedar Overlay Barstow to Bullard	4	23,100	605,400	3,800	0	0	0	609,200
PW00839	TS: Armstrong & Lane	5	52,200	520,600	139,900	0	0	0	660,500
PW00840	Nees Overlay Fresno to Millbrook	6	84,400	838,100	0	0	0	0	838,100



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<b>180000 - Public Works Department</b>									
<b>20104 - SB1 Road Repair Gas Tax</b>									
PW00841	TS: Clinton and Fresno Aves	7	0	70,100	0	0	0	0	70,100
PW00842	MLK Cnt Active Trans Infrastr	3	0	0	0	651,800	0	0	651,800
PW00853	Chestnut OVL Y Bullard to Hernd	4	114,000	60,200	1,829,000	62,200	0	0	1,951,400
PW00854	Bullard Overlay Cedar to First	4	0	29,900	0	0	0	0	29,900
PW00855	TS: LT Liberty Hill & Perrin	6	255,200	61,400	0	0	0	0	61,400
PW00860	Maple Ave Cycle Track & Pedestrian	4	0	21,600	0	0	0	0	21,600
PW20009	Princeton and West Traffic Signal	1	0	0	650,000	0	0	0	650,000
PW20034	FY20 SB1 Slurry Seal Projects	M	0	952,000	0	0	0	0	952,000
PW20035	TS LT Phasing at Butler and Cedar	5	0	104,500	625,500	0	0	0	730,000
PW20036	TS LT Phasing at Tulare & U St	3	0	65,400	61,100	521,700	0	0	648,200
PW20037	TS Blythe and Gates	2	0	0	79,000	608,400	0	0	687,400
PW20044	Floradora/Yosemite Middle School Safe Routes to School	7	0	100,000	0	0	0	0	100,000
PW20045	Muir Elementary School Safe Routes to School	3	0	50,000	50,000	0	0	0	100,000
PW20046	McKinley Elementary School Safe Routes to School	3	0	50,000	50,000	0	0	0	100,000
PW20047	Tioga Middle School Neighborhood Improvements	4	0	25,000	200,000	0	0	0	225,000
PW21021	Highway City Neighborhood Street Reconstruction	M	0	0	125,000	150,000	0	0	275,000
PW21022	Annual SB1 Slurry Program FY2021-24	M	0	0	525,000	300,000	350,000	380,000	1,555,000
PW21023	Annual Street Maintenance Paving and Concrete Program FY M	M	0	0	4,200,000	4,326,000	4,445,800	4,500,000	17,471,800
PW21024	First Street Overlay, Olive to McKinley	7	0	0	100,000	0	0	0	100,000
PW22006	Florence Ave Street Rehab & Sidewalks, Maple to Chestnut	5	0	0	0	50,000	100,000	1,050,000	1,200,000
PW22007	TS Blythe and McKinley	3	0	0	0	50,000	250,000	0	300,000
PW22008	Fresno Street AC Overlay, McKenzie to Olive	7	0	0	100,000	1,100,000	0	0	1,200,000
PW22009	Ashlan AC Overlay, 168 to Winery	4	0	0	75,000	950,000	0	0	1,025,000



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<b>180000 - Public Works Department</b>									
<b>20104 - SB1 Road Repair Gas Tax</b>									
PW23006	First Street Overlay, Olive to Tulare	7	0	0	0	0	200,000	0	200,000
PW23007	Blackstone Ave Overlay, Minarets to Nees	M	0	0	0	0	200,000	0	200,000
PW23008	Shaw Ave Westbound Overlay, Fruit to Blackstone	2	0	0	0	0	200,000	0	200,000
PW23009	Cedar Ave Overlay, Jensen to Hamilton	5	0	0	0	150,000	1,750,000	0	1,900,000
PW23010	TS Barstow and Bond	4	0	0	0	50,000	450,000	0	500,000
PW23011	TS Clinton and Crystal	1	0	0	0	50,000	450,000	0	500,000
PW23012	TS Hughes and Shields Left Turn Phasing	1	0	0	0	50,000	600,000	0	650,000
PW24001	Kings Canyon AC Overlay, First to Chestnut	5	0	0	0	0	200,000	2,500,000	2,700,000
PW24002	Fresno Street AC Overlay, Ashlan to Gettysburg	M	0	0	0	0	75,000	650,000	725,000
PW24003	Cedar Ave AC Overlay, Herndon to Alluvial	6	0	0	0	0	75,000	900,000	975,000
<b>Total for: 20104 - SB1 Road Repair Gas Tax</b>			<b>1,914,400</b>	<b>6,416,300</b>	<b>9,645,800</b>	<b>9,070,100</b>	<b>9,345,800</b>	<b>9,980,000</b>	<b>44,458,000</b>
<b>21501 - Disposition Of Real Property</b>									
PW00085	Sale/Purchase-Real Property	M	17,000	17,200	17,200	17,200	17,100	0	68,700
<b>Total for: 21501 - Disposition Of Real Property</b>			<b>17,000</b>	<b>17,200</b>	<b>17,200</b>	<b>17,200</b>	<b>17,100</b>	<b>0</b>	<b>68,700</b>
<b>22003 - Pedestrian &amp; Bicycle Facility</b>									
PW00268	ADA Infrastructure Compliance	M	203,700	213,900	213,900	235,900	247,600	260,000	1,171,300
PW00364	Bicycle Public Service Announce	M	27,600	27,600	0	27,600	27,600	27,600	110,400
PW00526	TS Cedar & Woodward	4	0	37,200	0	0	0	0	37,200
PW00745	Francher Crk Trail Clovis-Fowl	5	0	600,000	0	0	0	0	600,000
PW00767	Ashlan-Effie to SR41 Sidewalk	7	0	20,400	0	0	0	0	20,400
PW00812	TS Tulare and "Q" Street	3	492,900	101,700	96,100	0	0	0	197,800
PW20005	Midtown Fresno School Area Multimodal Interconnectivity Proj	M	0	0	97,900	0	0	0	97,900



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<b>180000 - Public Works Department</b>									
<b>22003 - Pedestrian &amp; Bicycle Facility</b>									
Total for: 22003 - Pedestrian & Bicycle Facility			724,200	1,000,800	407,900	263,500	275,200	287,600	2,235,000
<b>22048 - Federal Grants Public Works</b>									
PW00393	SR41 Shaw Ave Inchg	4	130,400	8,400	0	0	0	0	8,400
PW00526	TS Cedar & Woodward	4	79,100	365,000	36,800	0	0	0	401,800
PW00584	Herndon Ave Westbound Right Turn Pocket at Black	6	0	3,200	0	0	0	0	3,200
PW00585	Sugar Pine Trail Pk & Ride Wil	6	16,400	434,900	62,000	0	0	0	496,900
PW00594	TS Brawley & Shields	M	63,600	0	0	0	0	0	0
PW00596	TS Butler & Willow	5	398,700	67,800	0	0	0	0	67,800
PW00619	Offical Plan Lines: Temperance, North	M	10,100	2,500	0	0	0	0	2,500
PW00661	Fulton Mall Improvements	3	223,900	115,300	0	0	0	0	115,300
PW00676	TS Shields & Weber	1	595,100	171,000	0	0	0	0	171,000
PW00678	TS Clinton & Valentine	3	49,200	522,700	51,200	0	0	0	573,900
PW00680	TS Blackstone & Fedora	7	16,600	0	0	0	0	0	0
PW00688	ITS Freeway Crossings Citywide	M	286,300	52,800	1,792,900	370,800	139,500	0	2,356,000
PW00689	ITS Van Ness & Fresno	3	6,000	0	0	0	0	0	0
PW00690	Herndon WB Brawley to Blythe	2	1,002,800	100,500	0	0	0	0	100,500
PW00710	Inter Improv Central & Orange	3	193,100	1,394,400	0	0	0	0	1,394,400
PW00712	North Ave Overlay Elm to Fig	3	642,300	1,300	0	0	0	0	1,300
PW00713	Inter Improve Blkstn & Shields	7	83,800	0	0	0	0	0	0
PW00724	Herndon Trail Ingram to College	2	196,600	8,500	0	0	0	0	8,500
PW00725	Shields Bankside Trail Fresno to First	7	35,200	705,300	3,000	0	0	0	708,300
PW00726	Orange Ave Sidewalks	5	4,700	0	0	0	0	0	0





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<b>180000 - Public Works Department</b>									
<b>22048 - Federal Grants Public Works</b>									
PW00730	SRTS Hughes Sidewalk Hedges to Floradora	3	57,800	0	0	0	0	0	0
PW00731	Blackstone Overlay Shaw to Ashlan	M	2,080,500	18,000	0	0	0	0	18,000
PW00733	Clovis Overlay Jensen to CA/UPRR	5	29,300	0	0	0	0	0	0
PW00734	Shields Overlay Blackstone to Palm	M	36,300	0	0	0	0	0	0
PW00735	TS Tulare & N	3	11,200	0	0	0	0	0	0
PW00740	BPMP Bridge Maint Deck Rehab 1	M	394,300	13,000	0	0	0	0	13,000
PW00742	Shaw ITS SR99 - SR41 Adaptive	M	407,700	32,900	0	0	0	0	32,900
PW00743	Herndon ITS GSB-Willow Adaptiv	M	997,200	80,500	0	0	0	0	80,500
PW00744	BPMP Bridge Maint Deck Rehab 2	M	2,500	16,800	0	0	0	0	16,800
PW00747	Blackstone Street Lighting Div	M	1,172,100	192,000	19,100	0	0	0	211,100
PW00748	Blockstn Overlay Shields to Dak	7	39,100	6,700	0	0	0	0	6,700
PW00750	McKinley Overlay Marks-Hughes	3	44,900	1,100	0	0	0	0	1,100
PW00751	Clinton Overlay Blackstn-Maroa	7	59,600	0	0	0	0	0	0
PW00752	Orange Overlay CA-Jensen	3	94,900	2,800	0	0	0	0	2,800
PW00753	Shields Overlay Sunnyside-Fwlr	4	513,200	115,700	0	0	0	0	115,700
PW00758	Bullard Ave Repaving(Cty/Cnty)	2	3,600	0	0	0	0	0	0
PW00762	HerndonCanalTrail-Shields/McKi	7	32,400	2,143,000	253,600	2,500	0	0	2,399,100
PW00763	McKinleyAveTrail-Millbr/Clovis	M	0	2,779,200	208,600	3,800	0	0	2,991,600
PW00764	ClovisAveTrail-McKin to Dayton	4	0	1,437,500	208,000	1,300	0	0	1,646,800
PW00767	Ashlan-Effie to SR41 Sidewalk	7	59,500	223,600	41,200	0	0	0	264,800
PW00768	TS Chestnut & Shields	2	270,300	115,700	0	0	0	0	115,700
PW00769	TS Belmont & Fulton	3	440,600	11,400	0	0	0	0	11,400
PW00771	BPMP Bridge Deck Rehab Phase 2	M	127,400	373,800	0	0	0	0	373,800



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<b>180000 - Public Works Department</b>									
<b>22048 - Federal Grants Public Works</b>									
PW00774	Shields Av Trail-Bickstn Frsno	7	0	590,600	0	0	0	0	590,600
PW00780	TS Dakota & West LT Phasing	1	337,200	0	0	0	0	0	0
PW00784	Abby Overlay Divisadero-Olive	7	40,300	28,600	1,353,900	1,500	0	0	1,384,000
PW00785	First Overlay Alluvial-Herndon	6	116,600	824,700	0	0	0	0	824,700
PW00786	Jensen Overlay Cornelia-Chateau	3	151,700	75,600	2,963,000	0	0	0	3,038,600
PW00787	Friant SB Overlay Champlain-Shep	6	44,800	720,400	20,000	0	0	0	740,400
PW00788	Inyo Overlay Fulton to O St.	3	21,300	1,129,000	26,100	0	0	0	1,155,100
PW00789	Ashlan Overlay Valentine-West	1	1,337,200	242,100	0	0	0	0	242,100
PW00790	Jensen Overlay SR41-MLK	3	38,700	1,041,800	0	0	0	0	1,041,800
PW00791	Blackstone Overlay Dakota-Ashlan	7	24,900	2,232,600	3,100	0	0	0	2,235,700
PW00792	Belmont Overlay Cedar-Chestnut	7	1,049,500	204,000	0	0	0	0	204,000
PW00793	Ashlan AC Overlay First-Millbro	4	20,900	520,000	0	0	0	0	520,000
PW00795	Olive Ave Impv Yosemite-Rosvlt	1	142,100	1,109,700	208,000	0	0	0	1,317,700
PW00796	Polk Ave Widening Shaw-Gettysb	1	0	0	0	1,728,700	0	0	1,728,700
PW00803	Citywide Street Light LED Retrofit - Phase 2	M	906,000	181,200	0	0	0	0	181,200
PW00807	TS Gates and San Jose	2	31,900	477,400	102,500	0	0	0	579,900
PW00808	TS Divisadero and Mariposa	3	54,800	467,400	148,700	0	0	0	616,100
PW00809	ITS Adaptive Blackstone_Abby	M	50,900	94,000	1,362,100	230,800	0	0	1,686,900
PW00810	ITS AdaptiveBlackstone_Friant	M	76,300	119,500	2,568,100	317,700	0	0	3,005,300
PW00811	ITS Adaptive Ventura/KC	M	43,200	89,000	1,673,200	254,000	0	0	2,016,200
PW00825	TS L St. and Fresno/Tulare Sts	3	39,400	897,500	51,600	0	0	0	949,100
PW00827	Herndon-GSB to Willow Ped CSH	M	20,600	241,900	0	0	0	0	241,900
PW00828	Shaw-West to Chestnut Ped CSH	M	20,100	210,900	0	0	0	0	210,900



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<b>180000 - Public Works Department</b>									
<b>22048 - Federal Grants Public Works</b>									
PW00829	BRT-ATP Intersection Improve	M	0	131,900	1,017,000	156,700	0	0	1,305,600
PW00830	TS: Marks & Nielsen Avenues	3	45,100	194,000	0	0	0	0	194,000
PW00841	TS: Clinton and Fresno Aves	7	62,800	565,100	19,800	0	0	0	584,900
PW00842	MLK Cnt Active Trans Infrastr	3	51,700	409,600	175,300	2,333,400	498,600	0	3,416,900
PW00843	McKinley Widen Marks to Hughes	3	71,900	119,400	450,900	2,056,200	5,800	0	2,632,300
PW00854	Bullard Overlay Cedar to First	4	27,000	1,421,600	292,800	0	0	0	1,714,400
PW00860	Maple Ave Cycle Track & Pedestrian	4	8,500	160,400	16,800	0	0	0	177,200
PW20005	Midtown Fresno School Area Multimodal Interconnectivity Proj	M	0	132,100	993,700	177,400	0	0	1,303,200
PW20030	South Fresno Pedestrian Countdown	M	5,100	815,200	96,400	0	0	0	911,600
PW20031	First Street Corridor Improvements	M	5,100	250,900	27,400	0	0	0	278,300
PW20032	Fresno Street Corridor Improvements	M	12,700	104,400	31,200	1,996,900	0	0	2,132,500
PW20044	Floradora/Yosemite Middle School Safe Routes to School	7	0	0	0	1,000,000	0	0	1,000,000
PW20045	Muir Elementary School Safe Routes to School	3	0	0	0	2,235,000	0	0	2,235,000
PW20046	McKinley Elementary School Safe Routes to School	3	0	0	0	1,500,000	0	0	1,500,000
PW21009	Tulare Complete Street - 6th to Cedar Avenue	M	0	0	204,800	1,782,900	230,500	0	2,218,200
PW21011	Central Ave Widening - Cedar to Orange	3	0	154,400	200,100	2,392,500	278,200	0	3,025,200
PW21020	ITS Ashlan Ave Cornelia to Blackstone	M	0	92,000	117,000	1,520,700	232,500	0	1,962,200
PW21021	Highway City Neighborhood Street Reconstruction	M	0	0	0	3,305,000	0	0	3,305,000
PW21024	First Street Overlay, Olive to McKinley	7	0	0	800,000	0	0	0	800,000
PW22007	TS Blythe and McKinley	3	0	0	0	0	1,500,000	0	1,500,000
PW23006	First Street Overlay, Olive to Tulare	7	0	0	0	0	1,600,000	0	1,600,000
PW23007	Blackstone Ave Overlay, Minarets to Nees	M	0	0	0	0	1,600,000	0	1,600,000
PW23008	Shaw Ave Westbound Overlay, Fruit to Blackstone	2	0	0	0	0	1,200,000	0	1,200,000



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<b>180000 - Public Works Department</b>									
<b>22048 - Federal Grants Public Works</b>									
Total for: 22048 - Federal Grants Public Works			15,766,600	27,566,200	17,599,900	23,367,800	7,285,100	0	75,819,000
<b>22056 - State Grants Public Works</b>									
PW00534	Peach Ave Jensen to Butler	5	0	1,400,000	0	0	0	0	1,400,000
PW00802	South Stadium Development	3	23,900	97,600	1,710,300	468,200	0	0	2,276,100
PW00814	Urban Forest Tree Inventory	M	375,000	462,900	0	0	0	0	462,900
PW00823	Trail Network Expan Feas Plan	M	333,400	47,800	0	0	0	0	47,800
PW00831	Systemic Safety Analysis Rpt	M	186,400	25,900	0	0	0	0	25,900
PW21005	Veterans Blvd/SR99 Interchange Construction	2	0	0	8,057,700	4,659,600	1,898,900	0	14,616,200
Total for: 22056 - State Grants Public Works			918,700	2,034,200	9,768,000	5,127,800	1,898,900	0	18,828,900
<b>22063 - Transformative Climate Comm</b>									
PW00844	Chinatown UGP - Project 1	3	22,600	743,800	199,500	5,100	0	0	948,400
PW00845	Chinatown UGP - Project 6	3	53,900	5,832,600	840,600	0	0	0	6,673,200
PW00846	Mariposa Plaza	3	53,100	482,400	2,641,400	682,100	0	0	3,805,900
PW00849	SW Fresno Green Trails & Cycle	3	25,900	388,700	76,200	25,700	1,403,100	0	1,893,700
PW00857	MLK Magnet Core Park	3	0	1,075,300	4,118,000	0	0	0	5,193,300
PW00858	TCC Community Engagement Plan	3	240,100	0	0	0	0	0	0
PW00861	TCC Grant Administration	3	7,000	10,000	0	0	0	0	10,000
PW00862	TCC Chinatown Project	3	0	2,001,900	0	0	0	0	2,001,900
PW00863	TCC EOC Partnership	3	137,800	920,000	0	0	0	0	920,000
PW00864	TCC GRID Solar Single-Family	3	132,600	530,300	0	0	0	0	530,300
PW00865	TCC GRID Solar Multi-Family	3	0	211,600	0	0	0	0	211,600
PW00869	TCC Yosemite Village	3	24,000	118,800	0	0	0	0	118,800



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<b>180000 - Public Works Department</b>									
<b>22063 - Transformative Climate Comm</b>									
PW00900	TCC Anti-Displacement Task Force	0	0	50,000	0	0	0	0	50,000
Total for: 22063 - Transformative Climate Comm			697,000	12,365,400	7,875,700	712,900	1,403,100	0	22,357,100
<b>22095 - EDA Grant</b>									
PW00797	Van Ness Industrial Street Imp	3	163,600	3,492,800	17,400	0	0	0	3,510,200
Total for: 22095 - EDA Grant			163,600	3,492,800	17,400	0	0	0	3,510,200
<b>22504 - Measure C Tier 1 Capital Projects</b>									
PW00534	Peach Ave Jensen to Butler	5	0	288,500	0	0	0	0	288,500
PW00669	Veterans Blvd Right-Of-Way	2	170,300	577,600	0	0	0	0	577,600
PW00679	Herndon Widening Polk to Milburn	2	228,400	10,055,100	3,104,700	328,100	0	0	13,487,900
PW20033	Veteran's Blvd Connection - Shaw to Barstow	2	0	891,400	1,120,800	10,000	0	0	2,022,200
PW21005	Veterans Blvd/SR99 Interchange Construction	2	0	0	30,039,400	0	0	0	30,039,400
Total for: 22504 - Measure C Tier 1 Capital Projects			398,700	11,812,600	34,264,900	338,100	0	0	46,415,600
<b>22506 - Meas C-PW Alloc Street Maint</b>									
PW00797	Van Ness Industrial Street Imp	3	0	256,800	0	0	0	0	256,800
PW00816	FY18 Neighborhood Street Imprv	M	600,000	0	0	0	0	0	0
Total for: 22506 - Meas C-PW Alloc Street Maint			600,000	256,800	0	0	0	0	256,800
<b>22507 - Meas C-PW Alloc ADA Compliance</b>									
PW00268	ADA Infrastructure Compliance	M	252,700	0	0	0	0	0	0
PW00461	ADA Infrastructure - Minor Cap	M	51,000	51,000	51,000	51,000	51,000	51,000	255,000
Total for: 22507 - Meas C-PW Alloc ADA Compliance			303,700	51,000	51,000	51,000	51,000	51,000	255,000



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<b>180000 - Public Works Department</b>									
<b>22508 - Meas C-PW Alloc Flexible Fund</b>									
PW00044	Minor Public Improvements	M	0	112,000	112,000	112,000	112,000	112,000	560,000
PW00831	Systemic Safety Analysis Rpt	M	25,000	0	0	0	0	0	0
PW00850	Blackstone/McKinley/BNSF FS	7	83,900	30,600	0	0	0	0	30,600
PW00851	North/UPRR Grade Separation FS	3	191,300	28,500	0	0	0	0	28,500
PW20028	ITS Dynamic Downtown	3	38,200	122,000	227,700	92,000	0	0	441,700
<b>Total for: 22508 - Meas C-PW Alloc Flexible Fund</b>			<b>338,400</b>	<b>293,100</b>	<b>339,700</b>	<b>204,000</b>	<b>112,000</b>	<b>112,000</b>	<b>1,060,800</b>
<b>22509 - Meas C-PW Alloc Ped Trails</b>									
PW00633	Copper Trail Friant to Chestnut	6	178,700	5,900	0	0	0	0	5,900
PW00639	Minor Trail Improvements	M	16,500	40,100	0	0	0	0	40,100
PW00679	Herndon Widening Polk to Milburn	2	0	836,500	0	0	0	0	836,500
PW00706	Veterans Trail Hayes to Polk	2	0	500,500	0	0	0	0	500,500
PW00725	Shields Bankside Trail Fresno to First	7	0	671,400	0	0	0	0	671,400
PW00745	Francher Crk Trail Clovis-Fowl	5	12,800	692,600	242,600	0	0	0	935,200
PW00805	Eaton Trail Extension	6	25,000	20,000	0	0	0	0	20,000
PW00842	MLK Cnt Active Trans Infrastr	3	0	0	0	1,266,100	0	0	1,266,100
PW20039	Fancher Creek Parkway Plan	5	0	50,000	0	0	0	0	50,000
PW21005	Veterans Blvd/SR99 Interchange Construction	2	0	0	413,000	0	0	0	413,000
<b>Total for: 22509 - Meas C-PW Alloc Ped Trails</b>			<b>233,000</b>	<b>2,817,000</b>	<b>655,600</b>	<b>1,266,100</b>	<b>0</b>	<b>0</b>	<b>4,738,700</b>
<b>22510 - Meas C-PW Alloc Bike Facilities</b>									
PW00080	Miscellaneous Bike Routes	1	309,400	312,900	257,900	257,900	257,900	257,900	1,344,500
PW00802	South Stadium Development	3	0	0	300,000	0	0	0	300,000
PW00842	MLK Cnt Active Trans Infrastr	3	0	0	0	325,000	0	0	325,000



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<b>180000 - Public Works Department</b>									
<b>22510 - Meas C-PW Alloc Bike Facilities</b>									
PW00860	Maple Ave Cycle Track & Pedestrian	4	0	31,000	0	0	0	0	31,000
PW21009	Tulare Complete Street - 6th to Cedar Avenue	M	0	0	0	367,300	0	0	367,300
PW21011	Central Ave Widening - Cedar to Orange	3	0	0	0	313,700	0	0	313,700
<b>Total for: 22510 - Meas C-PW Alloc Bike Facilities</b>			<b>309,400</b>	<b>343,900</b>	<b>557,900</b>	<b>1,263,900</b>	<b>257,900</b>	<b>257,900</b>	<b>2,681,500</b>
<b>22511 - Original Meas C - Regional Hwy Program</b>									
PW00338	Vetms Blvd/Hwy 99 & UPRR Pass	2	67,300	52,800	29,100	0	0	0	81,900
PW20033	Veteran's Blvd Connection - Shaw to Barstow	2	0	1,017,000	0	0	0	0	1,017,000
<b>Total for: 22511 - Original Meas C - Regional Hwy Program</b>			<b>67,300</b>	<b>1,069,800</b>	<b>29,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,098,900</b>
<b>22512 - Meas C-Transit (TOD) Programs</b>									
PW00717	Met Block Offsite Improvements	3	500	0	0	0	0	0	0
PW00718	Broadway Paving Calaveras to San Joaquin Phase I	M	200	0	0	0	0	0	0
PW00802	South Stadium Development	3	0	0	711,100	0	0	0	711,100
<b>Total for: 22512 - Meas C-Transit (TOD) Programs</b>			<b>700</b>	<b>0</b>	<b>711,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>711,100</b>
<b>22513 - Measure "C" Trail Advancement</b>									
PW00725	Shields Bankside Trail Fresno to First	7	0	673,700	0	0	0	0	673,700
PW00762	HerndonCanalTrail-Shields/McKi	7	335,600	19,400	1,000	0	0	0	20,400
PW00763	McKinleyAveTrail-Millbr/Clovis	M	218,500	1,572,800	19,000	0	0	0	1,591,800
PW00764	ClovisAveTrail-McKin to Dayton	4	160,500	103,700	13,000	1,300	0	0	118,000
PW00774	Shields Av Trail-Bickstn Frsno	7	140,000	687,700	209,400	2,500	0	0	899,600
<b>Total for: 22513 - Measure "C" Trail Advancement</b>			<b>854,600</b>	<b>3,057,300</b>	<b>242,400</b>	<b>3,800</b>	<b>0</b>	<b>0</b>	<b>3,303,500</b>



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<b>180000 - Public Works Department</b>									
<b>22515 - Measure C New Technology</b>									
PW20028	ITS Dynamic Downtown	3	0	0	1,371,400	39,600	0	0	1,411,000
Total for: 22515 - Measure C New Technology			0	0	1,371,400	39,600	0	0	1,411,000
<b>24001 - Street Tree Fees</b>									
PW00816	FY18 Neighborhood Street Imprv	M	800,000	0	0	0	0	0	0
Total for: 24001 - Street Tree Fees			800,000	0	0	0	0	0	0
<b>24009 - UGM General Administration</b>									
PW00086	UGM General Administration	M	211,800	219,800	469,800	219,800	219,800	224,800	1,354,000
Total for: 24009 - UGM General Administration			211,800	219,800	469,800	219,800	219,800	224,800	1,354,000
<b>24042 - Citywide Regional Street Impact Fee</b>									
PW00261	UGM Biannual Reimbursement	M	735,000	1,065,000	765,000	815,000	815,000	865,000	4,325,000
PW00669	Veterans Blvd Right-Of-Way	2	515,800	0	0	0	0	0	0
PW00706	Veterans Trail Hayes to Polk	2	0	100,000	0	0	0	0	100,000
PW20033	Veteran's Blvd Connection - Shaw to Barstow	2	0	4,263,300	0	0	0	0	4,263,300
PW20038	Shaw & 99 Interchange Feasibility Study	2	0	210,000	0	0	0	0	210,000
PW21005	Veterans Blvd/SR99 Interchange Construction	2	0	0	1,300,000	0	0	0	1,300,000
Total for: 24042 - Citywide Regional Street Impact Fee			1,250,800	5,638,300	2,065,000	815,000	815,000	865,000	10,198,300
<b>24043 - Interior Streets &amp; Roundabouts Street Impact Fee</b>									
PW00261	UGM Biannual Reimbursement	M	205,000	415,000	215,000	165,000	165,000	165,000	1,125,000
Total for: 24043 - Interior Streets & Roundabouts Street Impact Fee			205,000	415,000	215,000	165,000	165,000	165,000	1,125,000





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<b>180000 - Public Works Department</b>									
<b>24052 - Regional Street Impact Fee - Copper River</b>									
PW00261	UGM Biannual Reimbursement	M	3,000	1,806,500	306,500	6,500	6,500	6,500	2,132,500
<b>Total for: 24052 - Regional Street Impact Fee - Copper River</b>			<b>3,000</b>	<b>1,806,500</b>	<b>306,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>2,132,500</b>
<b>24053 - New Growth Area Street Impact Fees</b>									
PW00261	UGM Biannual Reimbursement	M	1,515,000	1,260,000	1,260,000	1,267,500	1,267,500	1,267,500	6,322,500
PW00534	Peach Ave Jensen to Butler	5	62,800	2,247,900	127,800	0	0	0	2,375,700
PW00631	Shields EB Widening at Fowler	4	98,000	0	0	0	0	0	0
PW00678	TS Clinton & Valentine	3	0	320,500	0	0	0	0	320,500
PW00710	Inter Improv Central & Orange	3	0	161,600	0	0	0	0	161,600
PW00754	Tract 5232 Belmont Ave Wide	5	595,300	0	0	0	0	0	0
PW00796	Polk Ave Widening Shaw-Gettysb	1	86,300	1,847,000	55,300	199,000	0	0	2,101,300
PW20042	Clinton Ave Widening Marks to Brawley	3	0	238,100	0	0	0	0	238,100
PW20043	Ashlan Ave Widening Polk to Cornelia	1	0	353,600	0	0	0	0	353,600
<b>Total for: 24053 - New Growth Area Street Impact Fees</b>			<b>2,357,400</b>	<b>6,428,700</b>	<b>1,443,100</b>	<b>1,466,500</b>	<b>1,267,500</b>	<b>1,267,500</b>	<b>11,873,300</b>
<b>24054 - Sewer Backbone Fee - Copper River</b>									
PW00261	UGM Biannual Reimbursement	M	23,100	23,200	11,200	11,200	6,200	6,200	58,000
<b>Total for: 24054 - Sewer Backbone Fee - Copper River</b>			<b>23,100</b>	<b>23,200</b>	<b>11,200</b>	<b>11,200</b>	<b>6,200</b>	<b>6,200</b>	<b>58,000</b>
<b>24055 - CFD #9 Comm/Ind Feature Mainte</b>									
PW00518	Comm Facilities Dist #9	M	39,500	64,100	64,100	64,100	64,100	64,100	320,500
PW00540	CFD#9 Reserve	M	0	2,600	2,600	2,600	2,600	2,600	13,000
<b>Total for: 24055 - CFD #9 Comm/Ind Feature Mainte</b>			<b>39,500</b>	<b>66,700</b>	<b>66,700</b>	<b>66,700</b>	<b>66,700</b>	<b>66,700</b>	<b>333,500</b>



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<b>180000 - Public Works Department</b>									
<b>24061 - State Contracted Services</b>									
PW00688	ITS Freeway Crossings Citywide	M	0	0	254,000	0	0	0	254,000
PW00755	Sect 130 RR Fresno & Floradora	7	155,000	0	0	0	0	0	0
PW00756	Sect 130 RR Clinton & BNSF	7	9,900	0	0	0	0	0	0
PW00801	Sect 130 RR McKinley and BNSF	7	1,099,100	52,100	0	0	0	0	52,100
PW20041	Freeway Litter Abatement	7	0	90,000	0	0	0	0	90,000
<b>Total for: 24061 - State Contracted Services</b>			<b>1,264,000</b>	<b>142,100</b>	<b>254,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>396,100</b>
<b>26001 - High Speed Rail Projects</b>									
PW00663	HSR Master Cooperative Agreement	M	233,500	322,800	109,700	0	0	0	432,500
PW00683	Veterans/UPRR/HSR Overpass	2	7,261,800	19,748,900	477,700	10,200	0	0	20,236,800
PW00783	HSR "G"St Rignmnt CA - Santa Ana	3	587,000	4,978,000	0	0	0	0	4,978,000
<b>Total for: 26001 - High Speed Rail Projects</b>			<b>8,082,300</b>	<b>25,049,700</b>	<b>587,400</b>	<b>10,200</b>	<b>0</b>	<b>0</b>	<b>25,647,300</b>
<b>26002 - High Speed Rail Services</b>									
PW00696	High Speed Rail Development Services	M	365,400	1,200,000	1,200,000	1,043,000	0	0	3,443,000
<b>Total for: 26002 - High Speed Rail Services</b>			<b>365,400</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>1,043,000</b>	<b>0</b>	<b>0</b>	<b>3,443,000</b>
<b>30102 - Developer Cash-In-Lieu Improvement</b>									
PW00044	Minor Public Improvements	M	1,300	267,500	67,500	67,500	67,500	67,500	537,500
PW00261	UGM Biannual Reimbursement	M	0	5,500	5,500	5,500	5,500	5,500	27,500
PW00679	Herndon Widening Polk to Milburn	2	0	302,000	0	0	0	0	302,000
PW00706	Veterans Trail Hayes to Polk	2	13,200	563,400	2,500	0	0	0	565,900
<b>Total for: 30102 - Developer Cash-In-Lieu Improvement</b>			<b>14,500</b>	<b>1,138,400</b>	<b>75,500</b>	<b>73,000</b>	<b>73,000</b>	<b>73,000</b>	<b>1,432,900</b>



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<b>180000 - Public Works Department</b>									
<b>30144 - Lcal Agency Prj Fndng-Pub Works</b>									
PW00534	Peach Ave Jensen to Butler	5	0	30,000	0	0	0	0	30,000
PW00754	Tract 5232 Belmont Ave Wide	5	231,200	0	0	0	0	0	0
PW00786	Jensen Ovrly Cornelia-Chateau	3	0	0	1,263,300	0	0	0	1,263,300
PW00800	Sect 130 RR Olive Church & Shaw	M	0	10,300	0	0	0	0	10,300
PW00815	Central Ave Street Improvement	3	0	366,500	0	0	0	0	366,500
PW00817	St Light-Bulldog Ln & Millbrook	4	10,000	0	0	0	0	0	0
PW00855	TS: LT Liberty Hill & Perrin	6	100,000	0	0	0	0	0	0
PW00860	Maple Ave Cycle Track & Pedestrian	4	11,500	0	0	0	0	0	0
<b>Total for: 30144 - Lcal Agency Prj Fndng-Pub Works</b>			<b>352,700</b>	<b>406,800</b>	<b>1,263,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,670,100</b>
<b>30152 - Parking Garage 7 Improvem 2010</b>									
PW00610	Garage 7 Improvements 2010	3	487,800	0	0	0	0	0	0
<b>Total for: 30152 - Parking Garage 7 Improvem 2010</b>			<b>487,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>30154 - Cash in Lieu - Loan</b>									
PW00722	TS Cornelia & Dakota	1	117,300	3,300	0	0	0	0	3,300
PW00781	TS Bullard & Grantland	2	435,600	64,500	0	0	0	0	64,500
PW00815	Central Ave Street Improvement	3	330,000	1,211,900	52,800	0	0	0	1,264,700
<b>Total for: 30154 - Cash in Lieu - Loan</b>			<b>882,900</b>	<b>1,279,700</b>	<b>52,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,332,500</b>
<b>30158 - PG&amp;E Turnkey LED Retrofit</b>									
PW00852	PG&E Turnkey LED Retrofit	M	15,000	105,000	0	0	0	0	105,000
<b>Total for: 30158 - PG&amp;E Turnkey LED Retrofit</b>			<b>15,000</b>	<b>105,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>105,000</b>



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<b>180000 - Public Works Department</b>									
<b>30501 - AD 131-Const-Herndon/Milburn</b>									
PW00852	PG&E Turnkey LED Retrofit	M	0	47,000	0	0	0	0	47,000
Total for: 30501 - AD 131-Const-Herndon/Milburn			0	47,000	0	0	0	0	47,000
<b>30503 - AD 137-Const-Figarden Park</b>									
PW00490	Assessment District # 137 - Construction	2	0	282,100	0	0	0	0	282,100
Total for: 30503 - AD 137-Const-Figarden Park			0	282,100	0	0	0	0	282,100
<b>30504 - AD154-CALCOT Construction</b>									
PW00096	Assessment Dist 154 Calcot	2	0	195,100	0	0	0	0	195,100
Total for: 30504 - AD154-CALCOT Construction			0	195,100	0	0	0	0	195,100
<b>30506 - Landscape Maintenance Dist #1</b>									
PW00093	Landscape Lighting District	M	6,700	8,400	8,400	8,400	8,400	8,400	42,000
Total for: 30506 - Landscape Maintenance Dist #1			6,700	8,400	8,400	8,400	8,400	8,400	42,000
<b>30509 - Community Facilities Dist No 2</b>									
PW00097	Community Facilities 2	M	35,800	35,800	35,800	35,800	35,800	35,800	179,000
PW00737	CFD Irrigation Control Upgrade	M	0	521,400	0	0	0	0	521,400
PW00814	Urban Forest Tree Inventory	M	0	198,500	0	0	0	0	198,500
Total for: 30509 - Community Facilities Dist No 2			35,800	755,700	35,800	35,800	35,800	35,800	898,900
<b>30510 - Community Facilities Dist No 4</b>									
PW00098	Community Facilities 4	6	0	666,200	0	0	0	0	666,200
Total for: 30510 - Community Facilities Dist No 4			0	666,200	0	0	0	0	666,200



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<b>180000 - Public Works Department</b>									
<b>30511 - Community Facilities Dist No 5</b>									
PW00240	Community Facilities Dist. 5	3	0	1,500	0	0	0	0	1,500
Total for: 30511 - Community Facilities Dist No 5			0	1,500	0	0	0	0	1,500
<b>30513 - Community Facilities Dist No 7</b>									
PW00254	CFD #7	6	0	222,700	0	0	0	0	222,700
Total for: 30513 - Community Facilities Dist No 7			0	222,700	0	0	0	0	222,700
<b>30514 - Community Facilities District No 8</b>									
PW00260	CFD#8 - The Zone	4	0	2,000	0	0	0	0	2,000
Total for: 30514 - Community Facilities District No 8			0	2,000	0	0	0	0	2,000
<b>30517 - Community Facility Dist No. 11</b>									
PW00355	CFD #11 Feature Maintenance	M	78,000	223,100	223,100	223,100	223,100	223,100	1,115,500
PW00737	CFD Irrigation Control Upgrade	M	0	650,000	300,000	0	0	0	950,000
PW00739	CFD #11 Improvement Projects	M	0	16,000	16,000	16,000	16,000	16,000	80,000
PW00814	Urban Forest Tree Inventory	M	0	43,000	0	0	0	0	43,000
Total for: 30517 - Community Facility Dist No. 11			78,000	932,100	539,100	239,100	239,100	239,100	2,188,500
<b>30518 - Community Facility Dist No 12</b>									
PW00447	CFD 12 Copper River Maint Dist	6	477,200	495,300	495,300	495,300	495,300	495,300	2,476,500
Total for: 30518 - Community Facility Dist No 12			477,200	495,300	495,300	495,300	495,300	495,300	2,476,500
<b>30520 - Community Facility Dist No. 14</b>									
PW00348	CFD #14 Running Horse	3	0	79,900	0	0	0	0	79,900
Total for: 30520 - Community Facility Dist No. 14			0	79,900	0	0	0	0	79,900



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Name		District	Capital Projects FY 2019 Estimate	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	5 Year Project Total
180000 - Public Works Department									
30521 - CFD#15 EAST Copper River Dist									
PW00659	CFD 15 EAST Copper River Maint District	M	900	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 30521 - CFD#15 EAST Copper River Dist			900	1,200	1,200	1,200	1,200	1,200	6,000
30522 - CFD No. 2 - Reserve									
PW00536	CFD#2 Reserve	M	64,000	212,400	212,400	212,400	212,400	212,400	1,062,000
Total for: 30522 - CFD No. 2 - Reserve			64,000	212,400	212,400	212,400	212,400	212,400	1,062,000
30523 - CFD No. 11 - Reserve									
PW00539	CFD#11 Reserve	M	34,300	332,700	332,700	332,700	332,700	332,700	1,663,500
Total for: 30523 - CFD No. 11 - Reserve			34,300	332,700	332,700	332,700	332,700	332,700	1,663,500
31501 - UGM Neigh Park Service Area 1									
PW00261	UGM Biannual Reimbursement	M	900	1,200	800	0	0	0	2,000
Total for: 31501 - UGM Neigh Park Service Area 1			900	1,200	800	0	0	0	2,000
31502 - UGM Neigh Park Service Area 2									
PW00261	UGM Biannual Reimbursement	M	1,100	1,800	1,800	1,800	1,800	1,800	9,000
PW00754	Tract 5232 Belmont Ave Wide	5	34,800	0	0	0	0	0	0
Total for: 31502 - UGM Neigh Park Service Area 2			35,900	1,800	1,800	1,800	1,800	1,800	9,000
31503 - UGM Neigh Park Service Area 3									
PW00261	UGM Biannual Reimbursement	M	900	900	900	0	0	0	1,800
Total for: 31503 - UGM Neigh Park Service Area 3			900	900	900	0	0	0	1,800



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<b>180000 - Public Works Department</b>									
<b>31504 - UGM Neigh Park Service Area 4</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,500	1,500	1,500	1,500	1,500	7,500
<b>Total for: 31504 - UGM Neigh Park Service Area 4</b>			<b>900</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>7,500</b>
<b>31505 - UGM Neigh Park Service Area 5</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	1,200	6,000
<b>Total for: 31505 - UGM Neigh Park Service Area 5</b>			<b>900</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>6,000</b>
<b>31507 - UGM Neigh Park Service Area 7</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,000	1,000	500	0	0	2,500
<b>Total for: 31507 - UGM Neigh Park Service Area 7</b>			<b>900</b>	<b>1,000</b>	<b>1,000</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>2,500</b>
<b>31509 - UGM parks Citywide Facil Fees</b>									
PW00261	UGM Biannual Reimbursement	M	72,000	45,300	45,300	45,300	45,300	45,300	226,500
PW00857	MLK Magnet Core Park	3	0	0	1,620,000	0	0	0	1,620,000
<b>Total for: 31509 - UGM parks Citywide Facil Fees</b>			<b>72,000</b>	<b>45,300</b>	<b>1,665,300</b>	<b>45,300</b>	<b>45,300</b>	<b>45,300</b>	<b>1,846,500</b>
<b>31510 - UGM Parkland (Quimby) Ded Fee</b>									
PW00261	UGM Biannual Reimbursement	M	6,500	7,000	7,000	7,000	7,000	7,000	35,000
<b>Total for: 31510 - UGM Parkland (Quimby) Ded Fee</b>			<b>6,500</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>35,000</b>
<b>31516 - UGM Major Street Zona A</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	1,200	6,000
PW00772	Friant Rd Med Cap-Fres to Nees	6	30,200	493,000	0	0	0	0	493,000
<b>Total for: 31516 - UGM Major Street Zona A</b>			<b>31,100</b>	<b>494,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>499,000</b>



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<b>180000 - Public Works Department</b>									
<b>31517 - UGM Major Street Zone B</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 31517 - UGM Major Street Zone B			900	1,200	1,200	1,200	1,200	1,200	6,000
<b>31518 - UGM Major Street Zone C/D-2</b>									
PW00261	UGM Biannual Reimbursement	M	16,500	2,000	2,000	2,000	2,000	2,000	10,000
Total for: 31518 - UGM Major Street Zone C/D-2			16,500	2,000	2,000	2,000	2,000	2,000	10,000
<b>31519 - UGM Major Street Zone D-1/E-2</b>									
PW00261	UGM Biannual Reimbursement	M	19,300	22,200	20,200	20,200	12,200	7,200	82,000
Total for: 31519 - UGM Major Street Zone D-1/E-2			19,300	22,200	20,200	20,200	12,200	7,200	82,000
<b>31520 - UGM Major Street Zone E</b>									
PW00261	UGM Biannual Reimbursement	M	900	200	500	500	500	500	2,200
Total for: 31520 - UGM Major Street Zone E			900	200	500	500	500	500	2,200
<b>31522 - UGM Major Street Zone E-4</b>									
PW00261	UGM Biannual Reimbursement	M	20,100	1,000	1,000	1,000	500	500	4,000
Total for: 31522 - UGM Major Street Zone E-4			20,100	1,000	1,000	1,000	500	500	4,000
<b>31533 - UGM Maj Bridge Fee Zone C/D2</b>									
PW00261	UGM Biannual Reimbursement	M	1,000	1,200	1,200	1,200	1,200	1,200	6,000
PW00679	Herndon Widening Polk to Milburn	2	0	273,000	0	0	0	0	273,000
Total for: 31533 - UGM Maj Bridge Fee Zone C/D2			1,000	274,200	1,200	1,200	1,200	1,200	279,000
<b>31534 - UGM Maj Bridge Fee Zone D-1/E-2</b>									
PW00261	UGM Biannual Reimbursement	M	1,100	1,200	1,200	1,200	1,200	1,200	6,000





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<b>180000 - Public Works Department</b>									
<b>31534 - UGM Maj Bridge Fee Zone D-1/E-2</b>									
Total for: 31534 - UGM Maj Bridge Fee Zone D-1/E-2			1,100	1,200	1,200	1,200	1,200	1,200	6,000
<b>31535 - UGM Maj Bridge Fee Zone E-1</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 31535 - UGM Maj Bridge Fee Zone E-1			900	1,200	1,200	1,200	1,200	1,200	6,000
<b>31537 - UGM Maj Bridge Fee Zone E-4</b>									
PW00261	UGM Biannual Reimbursement	M	2,900	1,200	500	500	0	0	2,200
Total for: 31537 - UGM Maj Bridge Fee Zone E-4			2,900	1,200	500	500	0	0	2,200
<b>31538 - UGM Maj Bridge Fee Zone F</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 31538 - UGM Maj Bridge Fee Zone F			900	1,200	1,200	1,200	1,200	1,200	6,000
<b>31553 - UGM Fire Station Serv Area 15</b>									
PW00261	UGM Biannual Reimbursement	M	100	500	500	500	500	500	2,500
Total for: 31553 - UGM Fire Station Serv Area 15			100	500	500	500	500	500	2,500
<b>31556 - UGM Fire Citywide Facil Fees</b>									
PW00261	UGM Biannual Reimbursement	M	35,400	20,400	20,400	20,400	20,400	20,400	102,000
Total for: 31556 - UGM Fire Citywide Facil Fees			35,400	20,400	20,400	20,400	20,400	20,400	102,000
<b>31562 - UGM RR Cross/At Grade Zone A/B</b>									
PW00261	UGM Biannual Reimbursement	M	200	0	0	0	0	0	0
Total for: 31562 - UGM RR Cross/At Grade Zone A/B			200	0	0	0	0	0	0



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<b>180000 - Public Works Department</b>									
<b>31564 - UGM RR Cross/At Grade Zone A/D</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 31564 - UGM RR Cross/At Grade Zone A/D			900	1,200	1,200	1,200	1,200	1,200	6,000
<b>31565 - UGM RR Cross/AG Zone E/1-A</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 31565 - UGM RR Cross/AG Zone E/1-A			900	1,200	1,200	1,200	1,200	1,200	6,000
<b>31566 - UGM RR Cross/Grade Zone C/D1</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 31566 - UGM RR Cross/Grade Zone C/D1			900	1,200	1,200	1,200	1,200	1,200	6,000
<b>31567 - UGM RR Cross/At Grade Zone A/E</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	600	5,400
Total for: 31567 - UGM RR Cross/At Grade Zone A/E			900	1,200	1,200	1,200	1,200	600	5,400
<b>31578 - UGM Traf Signal/Mitiga Imp Fee</b>									
PW00044	Minor Public Improvements	M	5,100	0	0	0	0	0	0
PW00261	UGM Biannual Reimbursement	M	645,000	495,000	508,500	522,400	536,700	551,500	2,614,100
PW00534	Peach Ave Jensen to Butler	5	0	400,000	0	0	0	0	400,000
PW00676	TS Shields & Weber	1	183,400	0	0	0	0	0	0
PW00678	TS Clinton & Valentine	3	0	144,100	0	0	0	0	144,100
PW00768	TS Chestnut & Shields	2	178,000	0	0	0	0	0	0
PW00780	TS Dakota & West LT Phasing	1	66,900	108,700	7,600	0	0	0	116,300
PW00806	LT Phasing Audubon and Nees	6	128,400	240,400	390,300	16,300	0	0	647,000
PW00808	TS Divisadero and Mariposa	3	0	54,700	0	0	0	0	54,700



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<b>180000 - Public Works Department</b>									
<b>31578 - UGM Traf Signal/Mitiga Imp Fee</b>									
PW00830	TS: Marks & Nielsen Avenues	3	0	217,300	0	0	0	0	217,300
PW20033	Veteran's Blvd Connection - Shaw to Barstow	2	0	500,000	0	0	0	0	500,000
PW20042	Clinton Ave Widening Marks to Brawley	3	0	30,000	0	0	0	0	30,000
PW21005	Veterans Blvd/SR99 Interchange Construction	2	0	0	500,000	400,000	0	0	900,000
<b>Total for: 31578 - UGM Traf Signal/Mitiga Imp Fee</b>			<b>1,206,800</b>	<b>2,190,200</b>	<b>1,406,400</b>	<b>938,700</b>	<b>536,700</b>	<b>551,500</b>	<b>5,623,500</b>
<b>31585 - Community Facilities District No. 2005-01</b>									
PW00322	CFD 2005-01 TR 5350 Run Horse	3	0	500	0	0	0	0	500
<b>Total for: 31585 - Community Facilities District No. 2005-01</b>			<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>
<b>31586 - UGM Police Citywide Facility Impact Fee</b>									
PW00261	UGM Biannual Reimbursement	M	6,800	27,000	27,000	27,000	27,000	27,000	135,000
<b>Total for: 31586 - UGM Police Citywide Facility Impact Fee</b>			<b>6,800</b>	<b>27,000</b>	<b>27,000</b>	<b>27,000</b>	<b>27,000</b>	<b>27,000</b>	<b>135,000</b>
<b>31588 - Francher Creek Proj Fin Distric</b>									
PW00567	Francher Creek Financing CFD	5	700	1,200	0	0	0	0	1,200
<b>Total for: 31588 - Francher Creek Proj Fin Distric</b>			<b>700</b>	<b>1,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,200</b>
<b>31625 - R/W Acquisition Tract 5206</b>									
PW00287	UGM R/W Tract 5206	3	0	9,300	0	0	0	0	9,300
<b>Total for: 31625 - R/W Acquisition Tract 5206</b>			<b>0</b>	<b>9,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,300</b>
<b>31633 - R/W Acquisition-Tract 5237</b>									
PW00353	R/W Acquisition Tract 5237	4	0	79,200	0	0	0	0	79,200
<b>Total for: 31633 - R/W Acquisition-Tract 5237</b>			<b>0</b>	<b>79,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>79,200</b>



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<b>180000 - Public Works Department</b>									
<b>31633 - R/W Acquisition-Tract 5237</b>									
<b>31641 - R/W Acquisition - Tract 5232</b>									
	PW00754 Tract 5232 Belmont Ave Wide	5	1,600,600	126,200	0	0	0	0	126,200
<b>Total for: 31641 - R/W Acquisition - Tract 5232</b>			<b>1,600,600</b>	<b>126,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>126,200</b>
<b>31643 - AD #131 UGM Reimbursements</b>									
	PW00261 UGM Biannual Reimbursement	M	0	1,727,500	0	0	0	0	1,727,500
<b>Total for: 31643 - AD #131 UGM Reimbursements</b>			<b>0</b>	<b>1,727,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,727,500</b>
<b>31649 - R/W Acquisition - Tract 5273</b>									
	PW00686 R/W Acquisition - Tract 5352	6	0	1,500	0	0	0	0	1,500
<b>Total for: 31649 - R/W Acquisition - Tract 5273</b>			<b>0</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>
<b>31650 - R/W Acquisition - PMap 2008-13</b>									
	PW00822 R/W Acquisition - CUP-17-057	2	117,400	86,500	0	0	0	0	86,500
<b>Total for: 31650 - R/W Acquisition - PMap 2008-13</b>			<b>117,400</b>	<b>86,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>86,500</b>
<b>31651 - RAIV Acquisition-T5770 &amp; T5567</b>									
	PW00705 R/W Acq. - Tracts 5770 & 5567	3	0	800	0	0	0	0	800
<b>Total for: 31651 - RAIV Acquisition-T5770 &amp; T5567</b>			<b>0</b>	<b>800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800</b>
<b>31652 - R/W Acquisition - T5531</b>									
	PW00719 R/W Acquisition - Tract 5531	5	0	9,000	0	0	0	0	9,000
<b>Total for: 31652 - R/W Acquisition - T5531</b>			<b>0</b>	<b>9,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,000</b>



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<b>180000 - Public Works Department</b>									
<b>31653 - R/W Acquisition - T6095</b>									
	PW00794 R/W Acquisition - Tract 6095	5	0	300	0	0	0	0	300
	<b>Total for: 31653 - R/W Acquisition - T6095</b>		<b>0</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300</b>
<b>31654 - R/W Acquisition - T6124</b>									
	PW00799 R/W Acquisition - Tract 6124	5	0	113,800	0	0	0	0	113,800
	<b>Total for: 31654 - R/W Acquisition - T6124</b>		<b>0</b>	<b>113,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>113,800</b>
<b>31655 - R/W Acquisition T5341 T5424 T5501</b>									
	PW00721 R/W Acq - T5341 T5424 T5501	4	92,600	5,300	0	0	0	0	5,300
	<b>Total for: 31655 - R/W Acquisition T5341 T5424 T5501</b>		<b>92,600</b>	<b>5,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,300</b>
<b>31656 - RW Acquisition - T6163</b>									
	PW00818 R/W Acquisition - Tract 6163	4	230,000	5,500	0	0	0	0	5,500
	<b>Total for: 31656 - RW Acquisition - T6163</b>		<b>230,000</b>	<b>5,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,500</b>
<b>31657 - R/W Acquisition - T6052</b>									
	PW00819 R/W Acquisition - Tract 6052	2	0	23,800	0	0	0	0	23,800
	<b>Total for: 31657 - R/W Acquisition - T6052</b>		<b>0</b>	<b>23,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,800</b>
<b>31658 - RW Acquisition - T6139</b>									
	PW00820 R/W Acquisition - Tract 6139	4	0	300	0	0	0	0	300
	<b>Total for: 31658 - RW Acquisition - T6139</b>		<b>0</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300</b>
<b>31659 - R/W Acquisition - T6056</b>									
	PW00821 R/W Acquisition - Tract 6056	1	250,000	0	0	0	0	0	0



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<b>180000 - Public Works Department</b>									
<b>31659 - R/W Acquisition - T6056</b>									
Total for: 31659 - R/W Acquisition - T6056			250,000	0	0	0	0	0	0
<b>31660 - UGM Fire Station 10 Relocation</b>									
PW00261	UGM Biannual Reimbursement	M	100	3,500	3,500	3,500	3,500	3,500	17,500
Total for: 31660 - UGM Fire Station 10 Relocation			100	3,500	3,500	3,500	3,500	3,500	17,500
<b>31662 - UGM Fire Station 12 Improvements</b>									
PW00261	UGM Biannual Reimbursement	M	0	3,200	3,200	3,200	3,200	3,200	16,000
Total for: 31662 - UGM Fire Station 12 Improvements			0	3,200	3,200	3,200	3,200	3,200	16,000
<b>31663 - UGM Fire Station 24</b>									
PW00261	UGM Biannual Reimbursement	M	0	3,500	3,500	3,500	3,500	3,500	17,500
Total for: 31663 - UGM Fire Station 24			0	3,500	3,500	3,500	3,500	3,500	17,500
<b>31664 - UGM Fire Station 25</b>									
PW00261	UGM Biannual Reimbursement	M	0	700	700	700	700	700	3,500
Total for: 31664 - UGM Fire Station 25			0	700	700	700	700	700	3,500
<b>31670 - R/W Acquisition-Tract 5538</b>									
PW00826	R/W Acquisition - Tract 5538	3	63,500	96,500	0	0	0	0	96,500
Total for: 31670 - R/W Acquisition-Tract 5538			63,500	96,500	0	0	0	0	96,500
<b>40120 - UGM Recharge ServiceArea 101-S</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40120 - UGM Recharge ServiceArea 101-S			900	1,200	1,200	1,200	1,200	1,200	6,000



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<b>180000 - Public Works Department</b>									
<b>40121 - UGM Well Develop Serv Area 142</b>									
PW00261	UGM Biannual Reimbursement	M	100	100	100	100	100	100	500
Total for: 40121 - UGM Well Develop Serv Area 142			100	100	100	100	100	100	500
<b>40122 - UGM Water Area 201-S</b>									
PW00261	UGM Biannual Reimbursement	M	1,000	101,200	1,200	1,200	1,200	1,200	106,000
Total for: 40122 - UGM Water Area 201-S			1,000	101,200	1,200	1,200	1,200	1,200	106,000
<b>40123 - UGM Wtr Area 301S-Sgle Well</b>									
PW00261	UGM Biannual Reimbursement	M	900	184,900	175,700	167,000	158,700	150,800	837,100
Total for: 40123 - UGM Wtr Area 301S-Sgle Well			900	184,900	175,700	167,000	158,700	150,800	837,100
<b>40124 - UGM Wtr Area 101S-Sgle Well</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,500	1,500	1,500	1,500	1,500	7,500
Total for: 40124 - UGM Wtr Area 101S-Sgle Well			900	1,500	1,500	1,500	1,500	1,500	7,500
<b>40127 - Wellhead Treatment Area 101-S</b>									
PW00261	UGM Biannual Reimbursement	M	900	2,500,600	1,200	1,200	1,200	1,200	2,505,400
Total for: 40127 - Wellhead Treatment Area 101-S			900	2,500,600	1,200	1,200	1,200	1,200	2,505,400
<b>40128 - UGM Well Develop Svc Area 11-A</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40128 - UGM Well Develop Svc Area 11-A			900	1,200	1,200	1,200	1,200	1,200	6,000
<b>40129 - UGM Well Develop Serv Area 86</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40129 - UGM Well Develop Serv Area 86			900	1,200	1,200	1,200	1,200	1,200	6,000



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<b>180000 - Public Works Department</b>									
<b>40130 - UGM Well Develop Serv Area 90</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40130 - UGM Well Develop Serv Area 90			900	1,200	1,200	1,200	1,200	1,200	6,000
<b>40131 - UGM Well Division Serv Area 91</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40131 - UGM Well Division Serv Area 91			900	1,200	1,200	1,200	1,200	1,200	6,000
<b>40132 - UGM Well Develop Serv Area 102</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40132 - UGM Well Develop Serv Area 102			900	1,200	1,200	1,200	1,200	1,200	6,000
<b>40135 - UGM Well Develop Serv Area 141</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40135 - UGM Well Develop Serv Area 141			900	1,200	1,200	1,200	1,200	1,200	6,000
<b>40136 - UGM Well Develop Serv Area 153</b>									
PW00261	UGM Biannual Reimbursement	M	900	900	900	500	0	0	2,300
Total for: 40136 - UGM Well Develop Serv Area 153			900	900	900	500	0	0	2,300
<b>40140 - UGM Trans Grid Serv Area A</b>									
PW00261	UGM Biannual Reimbursement	M	21,100	22,500	22,500	22,500	22,500	22,500	112,500
Total for: 40140 - UGM Trans Grid Serv Area A			21,100	22,500	22,500	22,500	22,500	22,500	112,500





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<b>180000 - Public Works Department</b>									
<b>40141 - UGM Trans Grid Serv Area B</b>									
PW00261	UGM Biannual Reimbursement	M	26,000	11,500	6,500	6,500	5,000	4,000	33,500
<b>Total for: 40141 - UGM Trans Grid Serv Area B</b>			<b>26,000</b>	<b>11,500</b>	<b>6,500</b>	<b>6,500</b>	<b>5,000</b>	<b>4,000</b>	<b>33,500</b>
<b>40142 - UGM Trans Grid Serv Area C</b>									
PW00261	UGM Biannual Reimbursement	M	10,900	43,200	11,200	1,200	1,200	1,200	58,000
<b>Total for: 40142 - UGM Trans Grid Serv Area C</b>			<b>10,900</b>	<b>43,200</b>	<b>11,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>58,000</b>
<b>40143 - UGM Trans Grid Serv Area D</b>									
PW00261	UGM Biannual Reimbursement	M	11,000	11,700	11,700	11,700	1,700	1,700	38,500
<b>Total for: 40143 - UGM Trans Grid Serv Area D</b>			<b>11,000</b>	<b>11,700</b>	<b>11,700</b>	<b>11,700</b>	<b>1,700</b>	<b>1,700</b>	<b>38,500</b>
<b>40144 - UGM Trans Grid Serv Area E</b>									
PW00261	UGM Biannual Reimbursement	M	1,100	101,800	1,800	1,800	1,800	1,800	109,000
<b>Total for: 40144 - UGM Trans Grid Serv Area E</b>			<b>1,100</b>	<b>101,800</b>	<b>1,800</b>	<b>1,800</b>	<b>1,800</b>	<b>1,800</b>	<b>109,000</b>
<b>40148 - UGM-Bond Debt Serv Area 101-S</b>									
PW00261	UGM Biannual Reimbursement	M	1,100	1,800	1,800	1,800	1,800	1,800	9,000
<b>Total for: 40148 - UGM-Bond Debt Serv Area 101-S</b>			<b>1,100</b>	<b>1,800</b>	<b>1,800</b>	<b>1,800</b>	<b>1,800</b>	<b>1,800</b>	<b>9,000</b>
<b>40150 - UGM Bond Debt Serv Area 301-S</b>									
PW00261	UGM Biannual Reimbursement	M	1,000	1,200	1,200	1,200	1,200	1,200	6,000
<b>Total for: 40150 - UGM Bond Debt Serv Area 301-S</b>			<b>1,000</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>6,000</b>
<b>40152 - UGM Bond Debt Serv Area 501s</b>									
PW00261	UGM Biannual Reimbursement	M	1,100	1,800	1,800	1,800	1,800	1,800	9,000



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<b>180000 - Public Works Department</b>									
<b>40152 - UGM Bond Debt Serv Area 501s</b>									
Total for: 40152 - UGM Bond Debt Serv Area 501s			1,100	1,800	1,800	1,800	1,800	1,800	9,000
<b>40158 - Recharge Area 501-S</b>									
PW00261	UGM Biannual Reimbursement	M	1,200	1,300	1,300	1,300	1,300	1,300	6,500
Total for: 40158 - Recharge Area 501-S			1,200	1,300	1,300	1,300	1,300	1,300	6,500
<b>40159 - UGM NE Recharge Facility Fee</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40159 - UGM NE Recharge Facility Fee			900	1,200	1,200	1,200	1,200	1,200	6,000
<b>40163 - UGM Wellhead Trtmnt Area 201-S</b>									
PW00261	UGM Biannual Reimbursement	M	900	800	500	0	0	0	1,300
Total for: 40163 - UGM Wellhead Trtmnt Area 201-S			900	800	500	0	0	0	1,300
<b>40164 - UGM Wellhead Trtmnt Area 301-S</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,301,200	1,200	1,200	1,200	1,200	1,306,000
Total for: 40164 - UGM Wellhead Trtmnt Area 301-S			900	1,301,200	1,200	1,200	1,200	1,200	1,306,000
<b>40165 - Wellhead Treatment Area 401-S</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40165 - Wellhead Treatment Area 401-S			900	1,200	1,200	1,200	1,200	1,200	6,000
<b>40166 - Wellhead Treatment Area 501-S</b>									
PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40166 - Wellhead Treatment Area 501-S			1,200	1,200	1,200	1,200	1,200	1,200	6,000



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<b>180000 - Public Works Department</b>									
<b>40173 - UGM Water Area 401-S</b>									
PW00261	UGM Biannual Reimbursement	M	15,900	83,200	21,200	21,200	21,200	21,200	168,000
Total for: 40173 - UGM Water Area 401-S			15,900	83,200	21,200	21,200	21,200	21,200	168,000
<b>40174 - UGM Water Area 501-S</b>									
PW00261	UGM Biannual Reimbursement	M	2,116,800	505,200	505,200	505,200	105,200	105,200	1,726,000
Total for: 40174 - UGM Water Area 501-S			2,116,800	505,200	505,200	505,200	105,200	105,200	1,726,000
<b>40178 - UGM Well Develop Serv Area 136</b>									
PW00261	UGM Biannual Reimbursement	M	900	0	0	0	0	0	0
Total for: 40178 - UGM Well Develop Serv Area 136			900	0	0	0	0	0	0
<b>40202 - Water Capacity Fee Fund</b>									
PW00261	UGM Biannual Reimbursement	M	8,000	507,000	507,000	507,000	507,000	507,000	2,535,000
Total for: 40202 - Water Capacity Fee Fund			8,000	507,000	507,000	507,000	507,000	507,000	2,535,000
<b>40513 - Cornelia Sewer Trunk Fee</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40513 - Cornelia Sewer Trunk Fee			900	1,200	1,200	1,200	1,200	1,200	6,000
<b>40514 - Grantland Sewer Trunk Fee</b>									
PW00261	UGM Biannual Reimbursement	M	900	2,800	2,800	2,800	2,800	2,800	14,000
Total for: 40514 - Grantland Sewer Trunk Fee			900	2,800	2,800	2,800	2,800	2,800	14,000
<b>40515 - Herndon Sewer Trunk Fee</b>									
PW00261	UGM Biannual Reimbursement	M	900	2,300	2,300	2,300	2,300	2,300	11,500
Total for: 40515 - Herndon Sewer Trunk Fee			900	2,300	2,300	2,300	2,300	2,300	11,500



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<b>180000 - Public Works Department</b>									
<b>40516 - Fowler Sewer Trunk Fee</b>									
PW00261	UGM Biannual Reimbursement	M	3,300	5,500	5,500	5,500	5,500	5,500	27,500
<b>Total for: 40516 - Fowler Sewer Trunk Fee</b>			<b>3,300</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>27,500</b>
<b>40540 - UGM Area-wide Oversize Sewer</b>									
PW00261	UGM Biannual Reimbursement	M	2,200	103,500	103,500	103,500	103,500	103,500	517,500
<b>Total for: 40540 - UGM Area-wide Oversize Sewer</b>			<b>2,200</b>	<b>103,500</b>	<b>103,500</b>	<b>103,500</b>	<b>103,500</b>	<b>103,500</b>	<b>517,500</b>
<b>40591 - UGM Lift Station / APU Svc Area</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	1,200	6,000
<b>Total for: 40591 - UGM Lift Station / APU Svc Area</b>			<b>900</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>6,000</b>
<b>40592 - UGM Millbrook Olay Sewer Fee</b>									
PW00261	UGM Biannual Reimbursement	M	900	1,200	1,200	1,200	1,200	1,200	6,000
<b>Total for: 40592 - UGM Millbrook Olay Sewer Fee</b>			<b>900</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>	<b>6,000</b>
<b>41501 - Community Sanitation Operating</b>									
PW00814	Urban Forest Tree Inventory	M	0	43,000	0	0	0	0	43,000
PW20041	Freeway Litter Abatement	7	0	90,000	0	0	0	0	90,000
<b>Total for: 41501 - Community Sanitation Operating</b>			<b>0</b>	<b>133,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>133,000</b>
<b>46501 - PW Special Project Revolving Fund</b>									
PW00216	RDA Improvements Projects	3	0	66,500	66,500	66,500	66,500	66,500	332,500
PW00704	Golden State Bridge Repair	5	10,600	2,500	0	0	0	0	2,500
<b>Total for: 46501 - PW Special Project Revolving Fund</b>			<b>10,600</b>	<b>69,000</b>	<b>66,500</b>	<b>66,500</b>	<b>66,500</b>	<b>66,500</b>	<b>335,000</b>



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<b>180000 - Public Works Department</b>									
46501 - PW Special Project Revolving Fund									
Total for: 180000 - Public Works Department			49,849,800	135,230,600	99,770,100	50,906,200	27,729,500	17,827,200	331,463,600
<b>400000 - Planning &amp; Development Services Department</b>									
<b>10101 - General Fund</b>									
PW00275	Parking Facilities Improvements	3	2,300	1,429,200	0	0	0	0	1,429,200
Total for: 10101 - General Fund			2,300	1,429,200	0	0	0	0	1,429,200
<b>20501 - Community Dev Block Grant</b>									
PC00007	Parks Facilities Rehab	M	0	300,000	0	0	0	0	300,000
PC00115	Romain Improvements	7	48,900	148,800	0	0	0	0	148,800
PC00152	Cary Park Improvements	4	100,000	0	0	0	0	0	0
PC00153	Tot Lot Replacement - Var Pks	M	225,000	450,000	0	0	0	0	450,000
PC00166	Fink White Park Improvements	3	65,000	653,100	0	0	0	0	653,100
PC00176	Learner Pools 2017	M	151,700	293,600	0	0	0	0	293,600
PC00177	Holmes Remediation Projs - CDBG	3	10,000	140,000	0	0	0	0	140,000
PC00178	Pinedale ADA Projects - CDBG	2	15,000	35,000	0	0	0	0	35,000
PC00179	Romain Improvements - CDBG	7	19,600	24,400	0	0	0	0	24,400
PC00180	Ted C Wills Improvements - CDBG	3	46,200	0	0	0	0	0	0
PC00182	Hinton Improvements	3	75,000	175,000	0	0	0	0	175,000
PC00195	Granny's Park - CDBG	7	0	250,000	0	0	0	0	250,000
PC00196	CA/Tupman Imp - CDBG	3	62,100	187,900	0	0	0	0	187,900
PC00197	Comm/Sr Center - D4	4	0	200,000	0	0	0	0	200,000
PC00199	ADA Tot Lot Compliance - CDBG	M	25,000	135,000	0	0	0	0	135,000



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<b>400000 - Planning &amp; Development Services Department</b>									
<b>20501 - Community Dev Block Grant</b>									
PC00200	ADA Restrooms - CDBG	M	0	200,000	0	0	0	0	200,000
PW00816	FY18 Neighborhood Street Imprv	M	1,001,500	2,817,400	0	0	0	0	2,817,400
Total for: 20501 - Community Dev Block Grant			1,845,000	6,010,200	0	0	0	0	6,010,200
<b>20503 - Revolving Loans - RRP</b>									
MC00019	Miscellaneous Projects	M	0	44,100	0	0	0	0	44,100
Total for: 20503 - Revolving Loans - RRP			0	44,100	0	0	0	0	44,100
<b>20515 - Neighborhood Stabilization Prog</b>									
MC00033	NSP Acquisition Rehabilitation	M	0	813,800	0	0	0	0	813,800
Total for: 20515 - Neighborhood Stabilization Prog			0	813,800	0	0	0	0	813,800
<b>24045 - Housing Trust Earmark</b>									
HC00011	Housing Trust Fund	M	0	6,100	0	0	0	0	6,100
Total for: 24045 - Housing Trust Earmark			0	6,100	0	0	0	0	6,100
Total for: 400000 - Planning & Development Service			1,847,300	8,303,400	0	0	0	0	8,303,400
<b>410000 - Department of Public Utilities</b>									
<b>40101 - Water Enterprise Fund</b>									
WC00001	Fire Hydrant Installations	M	2,000	15,000	15,000	15,000	15,000	15,000	75,000
WC00004	Water Main Extensions	M	1,221,000	2,191,000	4,551,000	1,004,000	1,000,000	1,000,000	9,746,000
WC00005	Water Main Renewal	M	6,193,000	7,929,000	10,149,000	9,006,000	10,000,000	11,000,000	48,084,000
WC00015	Water Well Evaluation and Deve	M	0	400,000	400,000	400,000	400,000	400,000	2,000,000
WC00016	Water Well Construction	M	1,397,000	5,804,000	3,192,000	3,002,000	3,000,000	3,000,000	17,998,000



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<b>410000 - Department of Public Utilities</b>									
<b>40101 - Water Enterprise Fund</b>									
WC00017	Well Rehabilitation	M	1,843,000	2,494,000	2,000,000	2,000,000	2,000,000	2,000,000	10,494,000
WC00018	Pump Rehabilitation	M	85,000	300,000	300,000	300,000	300,000	300,000	1,500,000
WC00020	Granular Activated Carbon	M	30,000	2,917,000	1,804,000	0	0	0	4,721,000
WC00021	Surface Water Treatment Plant	6	73,000	2,000	0	0	0	0	2,000
WC00022	Leaky Acres	4	247,000	154,000	146,000	102,000	100,000	100,000	602,000
WC00023	Water Telemetry System	M	1,620,000	2,755,000	622,000	620,000	620,000	620,000	5,237,000
WC00024	Water Yard-Expansion/Improvement	7	65,000	65,000	65,000	65,000	65,000	65,000	325,000
WC00027	Inventory - Materials	M	150,000	150,000	150,000	150,000	150,000	150,000	750,000
WC00033	Recharge Facilities - Basins	M	150,000	225,000	225,000	225,000	225,000	225,000	1,125,000
WC00050	City Recharge Basins	M	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
WC00051	Metro Resources Plan Update	M	6,000	602,000	1,641,000	100,000	100,000	100,000	2,543,000
WC00053	Emergency Generator Sets	M	0	500,000	500,000	0	0	0	1,000,000
WC00054	T-3 (3MG Tank in SE Fresno)	5	0	100,000	1,036,000	11,324,000	2,937,000	19,000	15,416,000
WC00074	Water Facilities Security Impr	M	0	400,000	300,000	300,000	300,000	300,000	1,600,000
WC00083	Program Management	M	443,000	500,000	200,000	100,000	100,000	100,000	1,000,000
WC00085	Transmission Grid Mains	M	0	190,000	2,000,000	2,500,000	0	0	4,690,000
WC00086	Caltrans SR99 Utility Relocation	M	5,000	50,000	0	0	0	0	50,000
WC00087	CMMS Enhancements	M	291,000	300,000	0	0	0	0	300,000
WC00088	TCP Plan	M	26,000	5,000	0	0	0	0	5,000
WC00089	L-T Hydraulic & WQ Modeling	0	352,000	190,000	190,000	190,000	190,000	190,000	950,000
<b>Total for: 40101 - Water Enterprise Fund</b>			<b>14,199,000</b>	<b>29,238,000</b>	<b>30,486,000</b>	<b>32,403,000</b>	<b>22,502,000</b>	<b>20,584,000</b>	<b>135,213,000</b>



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<b>410000 - Department of Public Utilities</b>									
<b>40103 - Water Connection Charge</b>									
WC00002	Serv/Meter Installations 2" or Less	M	1,089,200	1,121,900	1,155,600	1,190,200	1,225,900	1,262,700	5,956,300
WC00006	Serv/Meter Install Above	M	451,300	464,800	478,800	493,100	507,900	523,200	2,467,800
WC00014	Combined/Multiple Installation	M	461,800	476,000	490,300	505,000	520,100	535,700	2,527,100
WC00093	Water Service Connection Loans	0	20,000	200,000	200,000	200,000	200,000	200,000	1,000,000
<b>Total for: 40103 - Water Connection Charge</b>			<b>2,022,300</b>	<b>2,262,700</b>	<b>2,324,700</b>	<b>2,388,300</b>	<b>2,453,900</b>	<b>2,521,600</b>	<b>11,951,200</b>
<b>40110 - DBCP Recovery Fund</b>									
WC00021	Surface Water Treatment Plant	6	1,678,000	142,000	109,000	0	0	0	251,000
WC00090	Wellhead Corrosion Inhibitor S	0	17,000	0	0	0	0	0	0
<b>Total for: 40110 - DBCP Recovery Fund</b>			<b>1,695,000</b>	<b>142,000</b>	<b>109,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>251,000</b>
<b>40122 - UGM Water Area 201-S</b>									
WC00016	Water Well Construction	M	176,000	552,000	1,000	0	0	0	553,000
<b>Total for: 40122 - UGM Water Area 201-S</b>			<b>176,000</b>	<b>552,000</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>553,000</b>
<b>40127 - Wellhead Treatment Area 101-S</b>									
WC00058	UGM101S Wellhead Treatment Prj	0	0	1,000,000	1,000,000	0	0	0	2,000,000
<b>Total for: 40127 - Wellhead Treatment Area 101-S</b>			<b>0</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>
<b>40147 - Orange Center School Dist Loan</b>									
WC00004	Water Main Extensions	M	909,000	0	0	0	0	0	0
<b>Total for: 40147 - Orange Center School Dist Loan</b>			<b>909,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>40161 - SRF KingsRiver Pipeline Loan</b>									
WC00057	SE Fresno Surface Wtr Treatment	5	1,519,000	8,062,000	0	0	0	0	8,062,000





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<b>410000 - Department of Public Utilities</b>									
<b>40161 - SRF KingsRiver Pipeline Loan</b>									
Total for: 40161 - SRF KingsRiver Pipeline Loan			1,519,000	8,062,000	0	0	0	0	8,062,000
<b>40162 - SRF Regnl Transmssn Mains Loan</b>									
WC00065 SE/SWTP Transmission Pipelines		5	2,442,000	3,644,000	0	0	0	0	3,644,000
Total for: 40162 - SRF Regnl Transmssn Mains Loan			2,442,000	3,644,000	0	0	0	0	3,644,000
<b>40168 - Copper River Ranch Water Infra</b>									
WC00021 Surface Water Treatment Plant		6	296,000	16,000	2,000	0	0	0	18,000
Total for: 40168 - Copper River Ranch Water Infra			296,000	16,000	2,000	0	0	0	18,000
<b>40184 - Friant Kern Canl Pipe SRF Loan</b>									
WC00038 SWTP/Friant Kern Canal Pipeline		6	1,091,000	10,000	0	0	0	0	10,000
Total for: 40184 - Friant Kern Canl Pipe SRF Loan			1,091,000	10,000	0	0	0	0	10,000
<b>40188 - SRF SEWTF D15-02012 Loan</b>									
WC00057 SE Fresno Surface Wtr Treatment		5	1,890,000	46,000	0	0	0	0	46,000
Total for: 40188 - SRF SEWTF D15-02012 Loan			1,890,000	46,000	0	0	0	0	46,000
<b>40195 - USDA DaleVille Water Line Grnt</b>									
WC00004 Water Main Extensions		M	151,000	0	0	0	0	0	0
Total for: 40195 - USDA DaleVille Water Line Grnt			151,000	0	0	0	0	0	0
<b>40197 - TCP Settlement Fund</b>									
WC00092 TCP Remediation		0	162,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
Total for: 40197 - TCP Settlement Fund			162,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000



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<b>410000 - Department of Public Utilities</b>									
<b>40198 - SRF NEWTF 6MG TANK CLWL2 LN</b>									
WC00021	Surface Water Treatment Plant	6	1,200,000	13,773,000	1,618,000	0	0	0	15,391,000
Total for: 40198 - SRF NEWTF 6MG TANK CLWL2 LN			1,200,000	13,773,000	1,618,000	0	0	0	15,391,000
<b>40202 - Water Capacity Fee Fund</b>									
WC00004	Water Main Extensions	M	452,000	181,000	0	0	0	0	181,000
Total for: 40202 - Water Capacity Fee Fund			452,000	181,000	0	0	0	0	181,000
<b>40203 - Prop1 GW 123-TCP Planning Grnt</b>									
WC00094	123-TCP Mitigation Feasibility	0	765,000	74,000	0	0	0	0	74,000
Total for: 40203 - Prop1 GW 123-TCP Planning Grnt			765,000	74,000	0	0	0	0	74,000
<b>40501 - Wastewater Enterprise</b>									
RC00005	Emergency Repairs - Short Extension	M	199,200	200,000	200,000	200,000	200,000	200,000	1,000,000
RC00131	Merced (Glenn-Thorne) Rehab	M	188,000	0	0	0	0	0	0
RC00133	S. Ind. Area Coll. System Infrastructure	3	373,000	0	0	0	0	0	0
RC00141	Veteran's Boulevard Sewer	2	316,000	10,000	819,000	5,000	1,000	0	835,000
RC00150	Lift Stations LS4, LS5, and LS10 Rehab	M	1,000	0	0	0	0	0	0
RC00156	Caltrans SR99 Utility Reloc Design & Inspection	3	1,000	0	0	0	0	0	0
RC00158	Congo Alley & H/Broadway Alley Rehabilitation	3	2,000	0	0	0	0	0	0
RC00159	North Central Downtown Coll System Improvs	3	1,000	0	0	0	0	0	0
RC00161	Sewer Rehabilitation in Church Ave.	3	1,000	0	0	0	0	0	0
RC00163	Sewer Rehabilitation in Home Ave.	7	1,000	0	0	0	0	0	0
RC00164	Hammond Ave_Abby St Swr Rehab	7	14,000	0	0	0	0	0	0
RC00167	Shields Frontage Sewer Rehab	7	1,227,000	324,000	2,000	0	0	0	326,000



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<b>410000 - Department of Public Utilities</b>									
<b>40501 - Wastewater Enterprise</b>									
RC00168	Sherman First & Saginaw Sewer Rehab	7	1,437,000	262,000	2,000	0	0	0	264,000
RC00169	MLK/Jensen/Bardell/Dorothy Swr Rehab	3	23,000	1,559,000	3,000	0	0	0	1,562,000
RC00170	Fresno/HSt SewerSiphon Removal	3	0	203,000	4,000	0	0	0	207,000
RC00171	Lift Station#LS1 Rehab	3	487,000	151,000	1,000	0	0	0	152,000
RC00172	RWRF Sewer Improvements	3	38,000	231,000	0	0	0	0	231,000
RC00174	Herndon Milburn Junction Struc	2	343,000	38,000	0	0	0	0	38,000
RC00175	Odor Control for Collection Sy	M	7,000	309,000	1,500,000	0	0	0	1,809,000
RC00176	OMMS Enhancements	3	330,000	340,000	0	0	0	0	340,000
RC00177	CollectionSystemRehabilitation	0	0	9,500,000	4,500,000	7,000,000	7,000,000	8,000,000	36,000,000
RC00178	Collection System Extension	0	432,000	957,000	462,000	400,000	400,000	400,000	2,619,000
RC00179	Collection System Expansion	0	0	0	1,000,000	0	0	0	1,000,000
RC00180	Lift Station Rehabilitation	0	211,000	404,000	76,000	75,000	75,000	75,000	705,000
RC00181	CollectionSys AccessStructures	0	165,000	375,000	375,000	375,000	375,000	375,000	1,875,000
RC20007	Sanitary Sewer Master Plan	3	0	180,000	0	0	400,000	0	580,000
TC00014	RWRF Emergency Large Scale Repairs	M	1,463,000	750,000	750,000	750,000	750,000	750,000	3,750,000
TC00079	Centralized Odor Control Sys for Plant Process	3	75,000	70,000	0	0	0	0	70,000
TC00096	Southwest Quadrant Recycled Water Dist System	3	7,080,000	1,846,000	6,114,000	0	0	0	7,960,000
TC00097	Northeast Quadrant Recycled Water Dist System	M	1,000	0	0	0	0	0	0
TC00101	Northwest Quadrant Recycled Water Dist System	M	22,000	10,000	0	0	0	0	10,000
TC00111	RWRF Master Plan Update	3	0	0	1,531,000	19,000	0	0	1,550,000
TC00112	WW System Enhancements/Upgrades	3	0	0	4,500,000	7,000,000	7,000,000	8,000,000	26,500,000
TC00142	Recycled Water System User Connections - Southwest	M	181,000	651,000	649,000	0	0	0	1,300,000
TC00145	Airport Recycled Water Treatment Facility	4	14,000	0	0	0	0	0	0



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<b>410000 - Department of Public Utilities</b>									
<b>40501 - Wastewater Enterprise</b>									
TC00154	Renewable Gas Diversion	3	263,000	10,000	3,400,000	0	0	0	3,410,000
TC00158	Water Supply Reliability Impro	3	35,000	496,000	45,000	0	0	0	541,000
TC00159	Flare Capacity Expansion	3	1,002,000	3,685,000	1,213,000	9,000	0	0	4,907,000
TC00160	RWRF Conditioned Digester Gas	3	26,000	469,000	5,000	0	0	0	474,000
TC00162	Laboratory Remodel	3	111,000	0	0	0	0	0	0
TC00164	Headworks Barscreen	3	12,000	1,000	0	0	0	0	1,000
TC00165	Residuals Master Plan	M	51,000	76,000	0	0	0	0	76,000
TC00168	Boiler Replacement PGF	3	227,000	2,469,000	718,000	2,000	0	0	3,189,000
TC00169	Substation Expansion	3	183,000	2,321,000	689,000	2,000	0	0	3,012,000
TC00171	RWRF Recycled Water Pipeline	3	122,000	200,000	0	0	0	0	200,000
TC00172	RWRF Property Gas Pipeline	3	401,000	2,136,000	86,000	1,000	0	0	2,223,000
TC00174	Reclamation Well System Intertie to Tertiary Treatment	M	42,000	0	0	0	0	0	0
TC00176	RWRF Headworks	0	4,000	860,000	500,000	500,000	500,000	500,000	2,860,000
TC00177	RWRF Secondary Treatment	0	466,600	200,000	3,500,000	200,000	26,895,000	0	30,795,000
TC00178	RWRF Solids Treatment	0	1,666,000	3,024,000	304,000	300,000	300,000	300,000	4,228,000
TC00179	RWRF Effluent Handling	0	0	300,000	3,389,000	485,000	307,000	300,000	4,781,000
TC00180	RWRF Buildings/Grounds	0	215,000	558,000	100,000	100,000	100,000	100,000	958,000
TC00182	Recycled Water Distribution	0	0	1,688,000	588,000	100,000	100,000	100,000	2,576,000
TC00183	Planning & Project Management	0	800,000	1,300,000	200,000	100,000	100,000	100,000	1,800,000
TC19010	RWRF Electrical	3	0	905,000	0	110,000	0	0	1,015,000
<b>Total for: 40501 - Wastewater Enterprise</b>			<b>20,259,800</b>	<b>39,068,000</b>	<b>37,225,000</b>	<b>17,733,000</b>	<b>44,503,000</b>	<b>19,200,000</b>	<b>157,729,000</b>



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<b>410000 - Department of Public Utilities</b>									
<b>40526 - WW/SW Phase II Bond Capital</b>									
RC00178	Collection System Extension	0	0	328,000	6,000	0	0	0	334,000
RC00179	Collection System Expansion	0	0	0	0	23,600,000	0	0	23,600,000
TC00178	RWRF Solids Treatment	0	0	0	0	0	0	21,668,000	21,668,000
TC23001	SE Reclamation Facility Design	M	0	0	0	0	0	4,000,000	4,000,000
<b>Total for: 40526 - WW/SW Phase II Bond Capital</b>			<b>0</b>	<b>328,000</b>	<b>6,000</b>	<b>23,600,000</b>	<b>0</b>	<b>25,668,000</b>	<b>49,602,000</b>
<b>40528 - State Revolving Loan Fund 2016</b>									
TC00096	Southwest Quadrant Recycled Water Dist System	3	25,614,000	4,312,000	361,000	0	0	0	4,673,000
<b>Total for: 40528 - State Revolving Loan Fund 2016</b>			<b>25,614,000</b>	<b>4,312,000</b>	<b>361,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,673,000</b>
<b>40536 - Biomethane Generation</b>									
TC00184	Gas Conditioning System Improv	0	0	1,250,000	100,000	100,000	100,000	100,000	1,650,000
<b>Total for: 40536 - Biomethane Generation</b>			<b>0</b>	<b>1,250,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>1,650,000</b>
<b>40595 - Sewer Lateral Revolving Fund</b>									
RC00130	Sewer Lateral Revolving Proj	M	300,000	300,000	300,000	300,000	300,000	300,000	1,500,000
<b>Total for: 40595 - Sewer Lateral Revolving Fund</b>			<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>1,500,000</b>
<b>41001 - Solid Waste Operating</b>									
GC00010	Acquisition	M	538,900	538,900	538,900	538,900	538,900	538,900	2,694,500
GC00020	Convenience Centers	0	1,600,000	250,000	0	0	0	0	250,000
<b>Total for: 41001 - Solid Waste Operating</b>			<b>2,138,900</b>	<b>788,900</b>	<b>538,900</b>	<b>538,900</b>	<b>538,900</b>	<b>538,900</b>	<b>2,944,500</b>
<b>41003 - City Landfill Closure Capital</b>									
GC00016	B-Zone Wells	3	289,800	289,800	289,800	289,800	289,800	289,800	1,449,000



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<b>410000 - Department of Public Utilities</b>								
41003 - City Landfill Closure Capital								
Total for: 41003 - City Landfill Closure Capital		289,800	289,800	289,800	289,800	289,800	289,800	1,449,000
Total for: 410000 - Department of Public Utilities		77,571,800	107,337,400	76,361,400	79,353,000	72,687,600	71,202,300	406,941,700
<b>430000 - Airports Department</b>								
<b>42025 - Airways Golf Course Capital</b>								
AC00045	Airways Golf Course Capital	4	700	660,800	0	0	0	660,800
AC00335	Airways Pool	4	3,000	0	0	0	0	0
Total for: 42025 - Airways Golf Course Capital			3,700	660,800	0	0	0	660,800
<b>42040 - Airport Federal Grants</b>								
AC00345	AIPxx FF18 Rehab Twy C Ph1 (Const)	4	10,445,600	622,100	0	0	0	622,100
AC00346	AIPxx FF17 FCH Master Plan Update	3	231,500	29,400	0	0	0	29,400
AC00347	AIP79 FF16 FAT Master Plan Update	4	360,200	14,200	0	0	0	14,200
AC00348	AIPxx FF18 FCH AWOS Upgrade	3	3,600	0	0	0	0	0
AC00355	Terminal Gate 8 Holdroom/Bridge	4	2,252,200	261,100	0	0	0	261,100
AC00358	AIPxx FF18 Airfield Lighting Sys	4	371,400	93,300	0	0	0	93,300
AC00366	Airfield Perim Fence Ph1	4	0	920,000	0	0	0	920,000
AC00377	Marine Base Demo (FED MCCA)	4	0	1,300,000	0	0	0	1,300,000
AC00380	11R/29L End of Runway Repair	4	600	244,700	0	0	0	244,700
AC00382	AIPxx FF18 Noise Homes Part150	4	46,400	1,055,700	0	0	0	1,055,700
AC00385	AIPxx FF19 Noise Homes Part150	4	0	1,103,100	0	0	0	1,103,100
AC00386	AIPxx FF19 ARFF Stn (+EOC) Des	4	0	0	0	0	140,000	140,000
AC00395	AIPxx FF18 Twy C Const Ph2	4	9,008,500	1,051,100	0	0	0	1,051,100



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<b>430000 - Airports Department</b>									
<b>42040 - Airport Federal Grants</b>									
AC00396	MCCA FF18 TwyC Alt 4 CANG con	4	0	2,400,000	0	0	0	0	2,400,000
AC00398	AIPxx Term E Apron (Env/Des)	4	29,100	681,200	0	0	0	0	681,200
AC00399	AIPxx Term Imprv (Env/Des)	4	68,600	6,301,000	0	0	0	0	6,301,000
AC00402	AIPxx Twy B6,4,3 Remove (Env/DesCon)	4	105,900	0	548,000	2,192,000	0	0	2,740,000
AC20004	AIPxx FF20 Noise Homes Part 150	4	0	110,300	992,800	0	0	0	1,103,100
AC20007	AIPxx FF20 FCH Beacon Twr Replace	3	0	15,000	135,000	0	0	0	150,000
AC20015	AIPxx FF20 Recon Rwy 11L/29R Des	4	0	0	0	230,000	2,070,000	0	2,300,000
AC20019	TSA Bag Makeup Area Improv	4	0	100,000	8,900,000	0	0	0	9,000,000
AC20020	AIPxx Term E Apron Imprv (Con)	4	0	520,000	4,833,000	0	0	0	5,353,000
AC21001	AIPxx FF21 Recon Rwy 11L/29R Const	4	0	0	0	0	4,500,000	40,500,000	45,000,000
AC21003	AIPxx FF21 FCH Twr Removal Des	3	0	0	11,000	99,000	0	0	110,000
AC21006	AIPxx FF21 Noise Homes Part 150	4	0	0	110,300	992,800	0	0	1,103,100
AC22001	AIPxx FF22 Noise Homes Part 150	4	0	0	0	110,300	992,800	0	1,103,100
AC22002	AIPxx FF22 FCH Twr Rehab (Const)	3	0	0	0	0	60,000	540,000	600,000
AC23002	AIPxx FF23 Noise Homes Part 150	4	0	0	0	0	110,300	992,800	1,103,100
AC24001	AIPxx FF24 Noise Homes Part 150 Total	4	0	0	0	0	0	110,300	110,300
AC24002	AIPxx TwyA Group3 Std Rehab (Env/Des)	4	0	0	0	0	0	28,000	28,000
AC24003	AIPxx GA Apron Crossing Rehab (Env/Des)	4	0	0	0	0	0	43,900	43,900
AC24004	AIPxx North Apron (Env/Des)	4	0	0	0	0	0	21,000	21,000
AC24005	AIPxx 29L Hold Pad Recon (Env /Des/Con)	4	0	0	0	0	0	156,000	156,000
AC24006	AIPxx FCH Perimeter Fence Replace	3	0	0	0	0	0	10,000	10,000
<b>Total for: 42040 - Airport Federal Grants</b>			<b>22,923,600</b>	<b>16,822,200</b>	<b>15,530,100</b>	<b>3,624,100</b>	<b>7,733,100</b>	<b>42,542,000</b>	<b>86,251,500</b>



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<b>430000 - Airports Department</b>									
<b>42042 - Airport Capital</b>									
AC00301	Security Upgrades	4	75,000	205,000	75,000	75,000	75,000	75,000	505,000
AC00317	FAA Tower Building Modifications	4	4,200	0	0	0	0	0	0
AC00326	Admin Bldg HVAC	4	1,000	0	0	0	0	0	0
AC00329	Park Lot-EV Charging Stations Des	4	100	0	0	0	0	0	0
AC00334	Boarding Bridge Modifications	4	152,200	0	0	0	0	0	0
AC00336	IT PM/Repairs/Upgrades	4	127,500	396,000	100,000	100,000	100,000	100,000	796,000
AC00337	FCH Term Complex Impr	3	0	140,000	0	0	0	0	140,000
AC00350	Parking Equipment	4	35,700	0	0	0	0	0	0
AC00357	11R/29L End of Runway Repair	4	4,500	0	0	0	0	0	0
AC00373	Air Cargo Taxilane Rehab	4	6,100	800,000	0	0	0	0	800,000
AC00374	FCH Obstruction Lighting	4	2,800	0	0	0	0	0	0
AC00375	FIS Conveyor Upgrades	4	1,200	100,000	0	0	0	0	100,000
AC00383	Revenue System Software Upgrade	4	50,600	0	0	0	0	0	0
AC00388	Service Animal Area FAT Term	4	13,200	0	0	0	0	0	0
AC00389	Parking Expansion (FAT)	4	4,500,000	50,000	0	0	0	0	50,000
AC00390	Air Service Planning	4	0	400,000	400,000	400,000	400,000	400,000	2,000,000
AC00397	Admin Server Back-up Generator	4	3,800	300,000	0	0	0	0	300,000
AC00401	Parking Garage (Env/Des/Con)	4	740,000	38,000,000	7,000,000	0	0	0	45,000,000
AC20028	Airfield Repairs/Replacement	4	0	250,000	100,000	100,000	100,000	100,000	650,000
AC20029	Terminal Repairs/Replacement	4	0	500,000	500,000	500,000	500,000	500,000	2,500,000
AC20030	Equipment Small Capital	4	0	157,100	0	0	0	0	157,100
AC20031	Terminal Improvements	4	0	1,207,600	0	0	0	0	1,207,600
AC20032	FAT Forward Prelim Costs	4	0	275,000	0	0	0	0	275,000





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<b>430000 - Airports Department</b>									
<b>42042 - Airport Capital</b>									
AC20033	Parking Repairs/Replacements	4	0	250,000	0	0	0	0	250,000
AC20034	Term Gate 5/7 imprv (Des/Con)	4	0	1,422,900	0	0	0	0	1,422,900
AM00103	Environmental Site-Old Hammer Field	4	121,900	125,000	125,000	125,000	125,000	125,000	625,000
AM00106	Facilities Repair/Repl Reserve	4	542,800	500,000	500,000	500,000	500,000	500,000	2,500,000
<b>Total for: 42042 - Airport Capital</b>			<b>6,382,600</b>	<b>45,078,600</b>	<b>8,800,000</b>	<b>1,800,000</b>	<b>1,800,000</b>	<b>1,800,000</b>	<b>59,278,600</b>
<b>42045 - Consolidated Facility Chg Fd.</b>									
AC00378	RAC QTA Drainage Construction	4	164,700	56,200	0	0	0	0	56,200
AC00381	RAC Vehicle Storage Lot-Design	4	18,300	0	0	0	0	0	0
<b>Total for: 42045 - Consolidated Facility Chg Fd.</b>			<b>183,000</b>	<b>56,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>56,200</b>
<b>42048 - CRCF Reserve Fund</b>									
AC00367	CRCF Facility Maintenance	4	0	352,300	0	0	0	0	352,300
<b>Total for: 42048 - CRCF Reserve Fund</b>			<b>0</b>	<b>352,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>352,300</b>
<b>42049 - PFC Capital Fund</b>									
AC00328	Terminal HVAC Replacement	4	9,600	600,900	0	0	0	0	600,900
AC00342	Terminal Restrooms (Des/Const)	4	11,000	1,020,100	0	0	0	0	1,020,100
AC00354	Bag Claim Walk Remodel	4	6,600	50,200	0	0	0	0	50,200
AC00356	Terminal 2nd Floor Lighting	4	108,500	26,400	0	0	0	0	26,400
AC00364	Terminal Boilers Replacement	4	61,500	1,600,000	0	0	0	0	1,600,000
AC00368	Passenger Facility Charge (PFC) Administration	4	3,000	84,400	0	0	0	0	84,400
AC00369	Term Public Address System	4	0	574,900	0	0	0	0	574,900
AC00370	Terminal Cntrs Monitors	4	0	69,000	0	0	0	0	69,000



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<b>430000 - Airports Department</b>									
<b>42049 - PFC Capital Fund</b>									
AC00371	Comm Aviation Lighting	4	16,100	341,700	0	0	0	0	341,700
AC00372	Terminal Roof Renovation	4	0	1,500,100	0	0	0	0	1,500,100
AC00400	PFC 4 Administration Costs	4	50,000	0	0	0	0	0	0
AC20013	Airfield Perim Fence Ph2	4	0	0	0	0	1,600,000	0	1,600,000
AC20026	PFC 5 Administration Costs	4	0	150,000	0	0	0	0	150,000
AC20027	Terminal Imprv Program (Con)	4	0	0	500,000	53,500,000	0	0	54,000,000
Total for: 42049 - PFC Capital Fund			266,300	6,017,700	500,000	53,500,000	1,600,000	0	61,617,700
<b>Total for: 430000 - Airports Department</b>									
			29,759,200	68,987,800	24,830,100	58,924,100	11,133,100	44,342,000	208,217,100
<b>440000 - Convention Cntr &amp; Stadium Dept</b>									
<b>30142 - Conv Ctr Improvements - Falcons</b>									
<b>43006 - Convention Center Capital</b>									
<b>47003 - Stadium Capital</b>									
CC00027	Stadium Capital Improvements	3	85,600	1,571,800	0	0	0	0	1,571,800
Total for: 47003 - Stadium Capital			85,600	1,571,800	0	0	0	0	1,571,800
<b>47004 - Stadium Capital Reserve</b>									
CC00027	Stadium Capital Improvements	3	3,896,200	2,215,300	0	0	0	0	2,215,300
Total for: 47004 - Stadium Capital Reserve			3,896,200	2,215,300	0	0	0	0	2,215,300
<b>Total for: 440000 - Convention Cntr &amp; Stadium Dept</b>									
			3,981,800	3,787,100	0	0	0	0	3,787,100



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<b>450000 - FAX Department</b>									
<b>20505 - Rehab Loan And Grant Trust</b>									
<b>22505 - Measure C Transit</b>									
FC00050	Bus Purchase Fixed Route =40'	M	10,600	224,300	0	0	0	0	224,300
<b>Total for: 22505 - Measure C Transit</b>			<b>10,600</b>	<b>224,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>224,300</b>
<b>43524 - Miscellaneous Clean Air Grants</b>									
FC00029	CNG Refueling Station	3	0	852,200	0	0	0	0	852,200
<b>Total for: 43524 - Miscellaneous Clean Air Grants</b>			<b>0</b>	<b>852,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>852,200</b>
<b>43525 - FAX Capital</b>									
FC00001	Non-Revenue Support Vehicles	M	37,900	100,000	50,000	0	50,000	0	200,000
FC00019	Passenger Amenities	M	80,200	200,000	57,000	50,000	50,000	50,000	407,000
FC00026	Planning	M	53,200	125,000	50,000	50,000	50,000	50,000	325,000
FC00036	Bldg and Facility Maintenance	3	100,500	200,000	75,000	50,000	0	50,000	375,000
<b>Total for: 43525 - FAX Capital</b>			<b>271,800</b>	<b>625,000</b>	<b>232,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>1,307,000</b>
<b>43538 - Prop 1B-CTSGP Transit Sec Grnt</b>									
FC00063	FY10-11 Prop 1B-CTSGP Security Projects	M	289,500	0	0	0	0	0	0
FC00080	FY11-12 Prop1B-CTSGP Sec Prjct	M	20,200	0	0	0	0	0	0
FC00081	FY12-13 Prop1B-CTSGP Sec Prjct	M	485,700	0	0	0	0	0	0
FC00082	FY13-14 Prop1B-CTSGP Sec Prjct	M	384,600	0	0	0	0	0	0
FC00083	FY14-15 Prop1B-CTSGP Sec Prjct	M	579,600	0	0	0	0	0	0
FC00084	FY15-16 Prop1B-CTSGP Sec Prjct	M	586,000	0	0	0	0	0	0



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<b>450000 - FAX Department</b>									
<b>43538 - Prop 1B-CTSGP Transit Sec Grnt</b>									
FC00085	FY16-17 Prop1B-CTSGP Sec Prjct	0	22,300	0	0	0	0	0	0
Total for: 43538 - Prop 1B-CTSGP Transit Sec Grnt			2,367,900	0	0	0	0	0	0
<b>43539 - FTA 5310 Grants (FY07-08 fwd)</b>									
FC00053	Paratransit Vehicles & Equip	M	61,300	561,300	0	500,000	0	500,000	1,561,300
Total for: 43539 - FTA 5310 Grants (FY07-08 fwd)			61,300	561,300	0	500,000	0	500,000	1,561,300
<b>43542 - Prop 1B-PTMISEA Transit Sec Grant</b>									
FC00068	FY09-10 Prop1B-PTMISEA Project	M	13,900	635,000	0	0	0	0	635,000
FC00069	FY10-11 Prop 1B-PTMISEA Project	M	0	4,270,200	0	0	0	0	4,270,200
FC00087	FY14-15 Prop1B-PTMISEA Project	M	230,500	8,600,800	0	0	0	0	8,600,800
Total for: 43542 - Prop 1B-PTMISEA Transit Sec Grant			244,400	13,506,000	0	0	0	0	13,506,000
<b>43543 - 5316 JARC Grants</b>									
FC00079	JARC-TripPlanningModules	M	22,000	119,200	0	0	0	0	119,200
Total for: 43543 - 5316 JARC Grants			22,000	119,200	0	0	0	0	119,200
<b>43544 - 5317 New Freedom Grants</b>									
FC00075	NF-Bus Stop Improvements	M	287,300	563,900	0	0	0	0	563,900
FC00076	NF-Bus Stop Numb Braille Signs	M	6,500	0	0	0	0	0	0
FC00077	NF-Trip Efficiency Program	M	100	0	0	0	0	0	0
Total for: 43544 - 5317 New Freedom Grants			293,900	563,900	0	0	0	0	563,900
<b>43547 - FY2011 FTA 5309 Grant CA-04-0213</b>									
FC00050	Bus Purchase Fixed Route =40'	M	562,800	0	0	0	0	0	0



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<b>450000 - FAX Department</b>									
<b>43547 - FY2011 FTA 5309 Grant CA-04-0213</b>									
Total for: 43547 - FY2011 FTA 5309 Grant CA-04-0213			562,800	0	0	0	0	0	0
<b>43548 - FTA Small Starts Grant</b>									
FC00070	BRT-Bus Rapid Transit Phase 1	M	600,500	1,300,000	0	0	0	0	1,300,000
Total for: 43548 - FTA Small Starts Grant			600,500	1,300,000	0	0	0	0	1,300,000
<b>43550 - FY11 FTA 5307 Grant CA-90-Y843</b>									
FC00019	Passenger Amenities	M	100	1,300	0	0	0	0	1,300
Total for: 43550 - FY11 FTA 5307 Grant CA-90-Y843			100	1,300	0	0	0	0	1,300
<b>43551 - FY10-FY12 Federal CMAQ</b>									
FC00078	Transit Signal Prioritization	M	48,700	1,517,700	0	0	0	0	1,517,700
Total for: 43551 - FY10-FY12 Federal CMAQ			48,700	1,517,700	0	0	0	0	1,517,700
<b>43552 - FY10 FTA 5308 Grant CA-58-0007</b>									
FC00059	Circulator	3	4,800	2,264,600	0	0	0	0	2,264,600
Total for: 43552 - FY10 FTA 5308 Grant CA-58-0007			4,800	2,264,600	0	0	0	0	2,264,600
<b>43553 - FY2012 FTA 5307 Grant CA-90-Y947</b>									
FC00019	Passenger Amenities	M	0	115,000	0	0	0	0	115,000
FC00026	Planning	M	4,800	0	0	0	0	0	0
Total for: 43553 - FY2012 FTA 5307 Grant CA-90-Y947			4,800	115,000	0	0	0	0	115,000
<b>43554 - FY2011 FTA CMAQ Grant CA-95-X181</b>									
FC00057	Transit Fac/Station	M	4,000	0	0	0	0	0	0



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<b>450000 - FAX Department</b>									
43554 - FY2011 FTA CMAQ Grant CA-95-X181									
Total for: 43554 - FY2011 FTA CMAQ Grant CA-95-X181			4,000	0	0	0	0	0	0
43555 - FY2013 FTA 5307 Grant CA-90-Yxxx									
FC00026	Planning	M	0	67,400	0	0	0	0	67,400
FC00053	Paratransit Vehicles & Equip	M	53,100	0	0	0	0	0	0
Total for: 43555 - FY2013 FTA 5307 Grant CA-90-Yxxx			53,100	67,400	0	0	0	0	67,400
43558 - TIRCP Grants-State Cap&Trade									
FC00091	TIRCP - TVMs & Vehics	0	55,300	60,000	0	0	0	0	60,000
FC00092	TIRCP - HFN Imprvmnts & Vehics	0	0	4,183,100	0	0	0	0	4,183,100
FC00093	TIRCP - SW Community Connector	0	0	8,358,000	0	0	0	0	8,358,000
Total for: 43558 - TIRCP Grants-State Cap&Trade			55,300	12,601,100	0	0	0	0	12,601,100
43559 - FY14 FTA 5307 Grant CA									
FC00026	Planning	M	78,800	0	0	0	0	0	0
Total for: 43559 - FY14 FTA 5307 Grant CA			78,800	0	0	0	0	0	0
43560 - FY13 5339 Grant CA-2016-##									
FC00030	CNG Bus Rehab	3	0	925,000	0	0	0	0	925,000
FC00036	Bldg and Facility Maintenance	3	400	4,158,000	1,750,000	0	1,750,000	0	7,658,000
FC00050	Bus Purchase Fixed Route =40'	M	0	1,900,000	0	1,400,000	0	1,400,000	4,700,000
FC00053	Paratransit Vehicles & Equip	M	8,200	300,000	0	350,000	0	350,000	1,000,000
Total for: 43560 - FY13 5339 Grant CA-2016-##			8,600	7,283,000	1,750,000	1,750,000	1,750,000	1,750,000	14,283,000



**City of Fresno**  
**FY 2020 - 2024 Capital Improvement Program**  
**Department / Fund / Project**

Run Date: 8/30/19

Run Time: 3:46:27 PM

Project		District	Capital Projects FY 2019 Estimate	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	5 Year Project Total
<b>450000 - FAX Department</b>									
<b>43561 - FY12 FTA 5309 Grant CA-04-0280</b>									
FC00057	Transit Fac/Station	M	110,500	60,000	0	0	0	0	60,000
Total for: 43561 - FY12 FTA 5309 Grant CA-04-0280			110,500	60,000	0	0	0	0	60,000
<b>43562 - FY15 FTA 5307 Grant CA-90-Z###</b>									
FC00001	Non-Revenue Support Vehicles	M	0	200,000	0	0	0	0	200,000
FC00026	Planning	M	258,500	50,000	0	0	0	0	50,000
FC00057	Transit Fac/Station	M	165,600	390,100	0	0	0	0	390,100
FC00090	Transit Asset Management	M	0	300,000	0	0	0	0	300,000
Total for: 43562 - FY15 FTA 5307 Grant CA-90-Z###			424,100	940,100	0	0	0	0	940,100
<b>43563 - FY16 FTA 5307 GrantCA-2018-002</b>									
FC00019	Passenger Amenities	M	30,600	383,900	0	0	0	0	383,900
FC00026	Planning	M	29,700	470,000	0	0	0	0	470,000
Total for: 43563 - FY16 FTA 5307 GrantCA-2018-002			60,300	853,900	0	0	0	0	853,900
<b>43564 - State Cap &amp; Trade - LCTOP</b>									
FC00019	Passenger Amenities	M	0	395,200	0	0	0	0	395,200
Total for: 43564 - State Cap & Trade - LCTOP			0	395,200	0	0	0	0	395,200
<b>43565 - FY17 FTA 5307 Grant CA-2017-##</b>									
FC00019	Passenger Amenities	M	0	350,000	0	0	0	0	350,000
FC00026	Planning	M	0	264,700	0	0	0	0	264,700
Total for: 43565 - FY17 FTA 5307 Grant CA-2017-##			0	614,700	0	0	0	0	614,700



**City of Fresno**  
**FY 2020 - 2024 Capital Improvement Program**  
**Department / Fund / Project**

Run Date: 8/30/19  
Run Time: 3:46:27 PM

Project		District	Capital Projects FY 2019 Estimate	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	5 Year Project Total
<b>450000 - FAX Department</b>									
<b>43566 - FY17 FTA CMAQ Grant CA-2017-##</b>									
FC00019	Passenger Amenities	M	91,000	618,000	0	0	0	0	618,000
FC00050	Bus Purchase Fixed Route =40'	M	3,000	0	0	0	0	0	0
Total for: 43566 - FY17 FTA CMAQ Grant CA-2017-##			94,000	618,000	0	0	0	0	618,000
<b>43567 - FY17 FTA 5307 Grant CA-2018-##</b>									
FC00019	Passenger Amenities	M	0	500,000	0	0	0	0	500,000
FC00036	Bldg and Facility Maintenance	3	0	475,000	0	0	0	0	475,000
Total for: 43567 - FY17 FTA 5307 Grant CA-2018-##			0	975,000	0	0	0	0	975,000
<b>43568 - FY19 FTA 5307 Grant CA-2019-##</b>									
FC00019	Passenger Amenities	M	0	275,000	0	0	0	0	275,000
FC00026	Planning	M	0	100,000	0	0	0	0	100,000
FC00036	Bldg and Facility Maintenance	3	0	350,000	0	0	0	0	350,000
FC00050	Bus Purchase Fixed Route =40'	M	0	1,250,000	0	0	0	0	1,250,000
Total for: 43568 - FY19 FTA 5307 Grant CA-2019-##			0	1,975,000	0	0	0	0	1,975,000
<b>43569 - SB-1 SGR Grants</b>									
FC00050	Bus Purchase Fixed Route =40'	M	0	2,240,000	0	1,010,000	0	1,010,000	4,260,000
Total for: 43569 - SB-1 SGR Grants			0	2,240,000	0	1,010,000	0	1,010,000	4,260,000
<b>43570 - FY18 FTA 5339 Grant CA-2019-##</b>									
FC00036	Bldg and Facility Maintenance	3	0	1,004,800	0	0	0	0	1,004,800
Total for: 43570 - FY18 FTA 5339 Grant CA-2019-##			0	1,004,800	0	0	0	0	1,004,800





**City of Fresno**  
**FY 2020 - 2024 Capital Improvement Program**  
**Department / Fund / Project**

Run Date: 8/30/19

Run Time: 3:46:27 PM

Project	Name	District	Capital Projects FY 2019 Estimate	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	5 Year Project Total
<b>450000 - FAX Department</b>									
<b>43571 - FY20 FTA 5307 Grant CA-2020-##</b>									
FC00019	Passenger Amenities	M	0	250,000	150,000	150,000	150,000	150,000	850,000
FC00026	Planning	M	0	500,000	150,000	150,000	150,000	150,000	1,100,000
<b>Total for: 43571 - FY20 FTA 5307 Grant CA-2020-##</b>			<b>0</b>	<b>750,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>1,950,000</b>
<b>43592 - Transit Asset Maintenance</b>									
FC00036	Bldg and Facility Maintenance	3	43,800	1,000,000	1,000,000	0	1,000,000	0	3,000,000
<b>Total for: 43592 - Transit Asset Maintenance</b>			<b>43,800</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>3,000,000</b>
<b>Total for: 450000 - FAX Department</b>			<b>5,426,100</b>	<b>53,028,700</b>	<b>3,282,000</b>	<b>3,710,000</b>	<b>3,200,000</b>	<b>3,710,000</b>	<b>66,930,700</b>
<b>Grand Total</b>			<b>170,963,400</b>	<b>396,457,500</b>	<b>206,878,600</b>	<b>195,628,300</b>	<b>117,585,200</b>	<b>140,016,500</b>	<b>1,056,566,100</b>

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# FY 2019-2020

## General Information

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The San Joaquin Valley was first inhabited by the Yokuts and Miwok people thousands of years ago. These original inhabitants engaged in trade with other California indigenous tribes as well as cultivated the Central Valley's fertile land. Located in the heart of California, Fresno is the Central Valley's largest metropolitan city. Fresno, once a dry desert, was discovered during a search by Spaniards for suitable mission sites. In 1846, this area became the property of the United States as a result of the Mexican War. Named for the abundant ash trees lining the San Joaquin River, Fresno was founded in 1872 as a railway station of the Central Pacific Railroad before it was incorporated in 1885.

Today, Fresno features 115.2 square miles of great locations. Fresno serves as the financial, trade, commercial, and educational center for Central California.

### Population

The population of Fresno is 538,330 as of January 1, 2018, making it the fifth largest city in the State of California. Fresno County, California's sixth largest county, has a current population of 1,010,926 per the California Department of Finance 2018 Population Estimates.

### Commerce and Industry

The Greater Fresno Area Chamber of Commerce is one of the largest in California with a membership of over 1,400 businesses. To encourage the growth and economic development of the greater Fresno area, Chamber committees provide members with the opportunity to participate and provide input on key issues. Chamber leadership is intensely involved throughout the wider community, encouraging vision, cooperation and consistency in long-range regional planning and decision-making. Events, projects and programs are designed and implemented to enhance the economic development of the greater Fresno area. The Chamber develops information resources that are vital to regional, state and national business development.

### Taxes

**Sales and Use Tax:** The statewide base sales and use tax rate is 7.25 percent. California has many special taxing jurisdictions (districts), which are funded by sales and use tax that is added to the base rate. Fresno's current tax rate stands at 7.975 percent.

**Property Taxes:** Property subject to general property taxation in Fresno County is assessed at its full cash value. The tax rate for Fresno County is approximately 0.88 percent. The rate varies, based on the Tax Rate Area in which the property is located.

## General Information

### Labor Force

Fresno's unemployment rate has decreased by 0.2 percent between February 2018 and 2019. Areas with seasonal economies, such as

Fresno's agriculture industry, tend to have higher unemployment. The current unemployment rate for the City of Fresno as of February 2019, is 6.1 percent.

#### Unemployment Rates

Year	Fresno	County	State
2019	6.1%	8.9%	8.6%
2018	6.3%	9.1%	8.9%
2017	7.3%	10.4%	10.5%
2016	7.6%	10.7%	11.3%
2015	12.8%	11.8%	13.5%
2014	14.8%	13.6%	16.4%
2013	16.4%	15.2%	19.1%
2012	18.6%	17.3%	22.2%
2011	19.6%	18.2%	24.2%
2010	19.8%	18.4%	24.8%

Source: CA Employment Development Department.  
Percentages reflect the February 1<sup>st</sup> data for each year.

#### Industry Employment

(Unadjusted Annual Averages)

Industry	2016	2017	2018	2019
Wage and Salary	372,000	380,700	390,000	397,800
Nonfarm	331,200	340,300	350,900	360,500
Farm	40,800	40,400	39,100	37,300
Private	258,000	265,000	274,000	238,400
Government	73,200	75,300	76,900	78,100

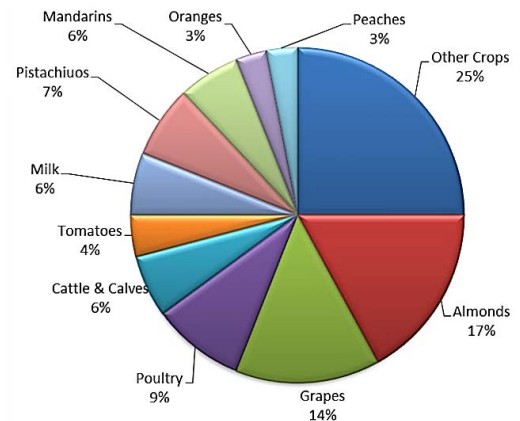
Source: Employment Development Department

#### Principal Employers (Public & Private Sector)

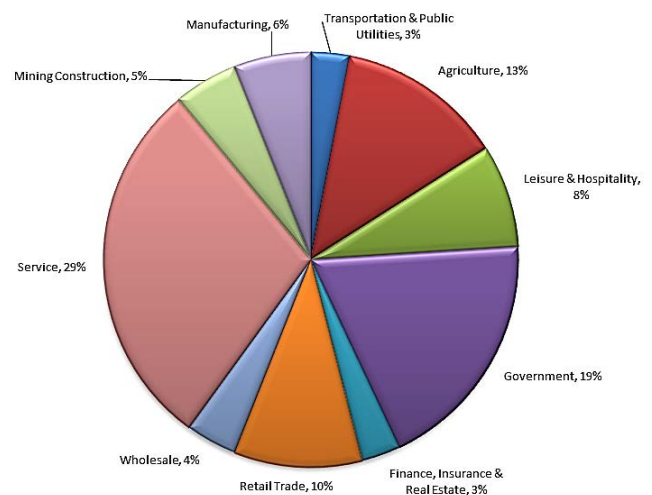
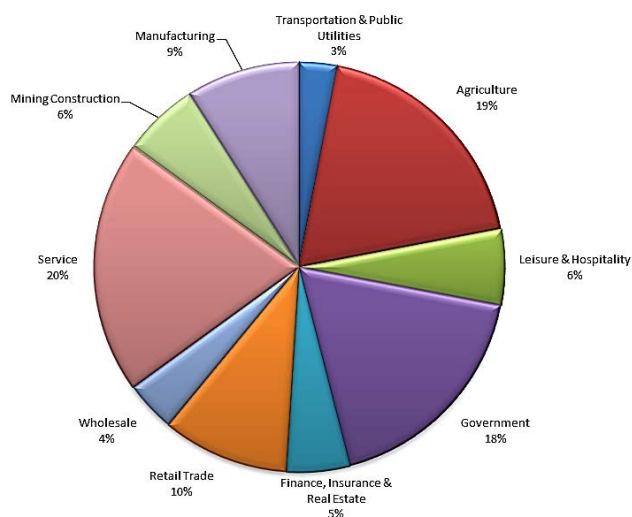
Employer	Industry	Employees
Fresno Unified School District	Education	10,552
County of Fresno	Government	6,655
Community Regional Medical Center	Medical Care	5,863
Internal Revenue Service	Government	4,040
City of Fresno	Government	3,650
Saint Agnes Medical Center	Medical Care	2,800
California State University, Fresno	Education	2,542
Amazon.com, Inc.	Distribution	2,500
Kaiser Permanente	Medical Care	2,450
State Center Community College Dist.	Education	1,780

Source: CA Employment Development Department

#### Diversified Agricultural Base



#### 1990 vs 2018 Estimated Number of Workers by Industry



## Pension Funding Status

### City's Pension Systems are Well-Funded

- The City maintains two retirement systems for its employees, which are administered by the City of Fresno Retirement Boards:
  - Fire & Police Retirement System (FPRS) has 1,133 Active and Retiree members (2 tiers).
  - Employees Retirement System has 2,163 Active and Retiree members.
- The City levies taxes in the amount of \$0.032438 per \$100 of assessed valuation to fund pension obligation:
  - Tax override validated in 1983 & meets requirement of the Huntington Beach decision.

Fire and Police Retirement System				
Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability Entry Age (b)	Prefunded (Unfunded) AAL (b-a)	Funded Ratio (a/b)
6/30/2009	1,045,774	874,355	171,419	119.6
6/30/2010	1,018,605	919,286	99,319	110.8
6/30/2011	1,022,996	917,941	105,055	111.4
6/30/2012	1,003,929	952,866	51,063	105.4
6/30/2013	1,061,399	997,836	63,563	106.4
6/30/2014	1,142,649	1,006,028	136,621	113.6
6/30/2015	1,220,269	1,019,916	200,353	119.6
6/30/2016	1,276,604	1,067,416	209,188	211.7
6/30/2017	1,354,974	1,131,348	223,626	217.8
6/30/2018	1,437,000	1,195,000	242,000	218.1

Employees Retirement System				
Actuarial Valuation Date	Valuation Value of Assets (a)	Actuarial Accrued Liability Entry Age (b)	Prefunded (Unfunded) AAL (b-a)	Funded Ratio (a/b)
6/30/2009	958,032	715,250	242,782	133.9
6/30/2010	926,370	756,258	170,112	122.5
6/30/2011	920,217	788,110	132,107	116.8
6/30/2012	891,366	871,958	19,408	102.2
6/30/2013	933,722	934,947	(1,225)	99.9
6/30/2014	993,641	950,274	43,367	104.6
6/30/2015	1,049,093	960,364	88,729	109.2
6/30/2016	1,087,125	976,909	110,216	111.3
6/30/2017	1,145,000	1,014,000	131,000	104.3
6/30/2018	1,203,000	1,408,000	155,000	114.8

\*Source: Actuarial Valuation Reports dated June 30, 2018.

\*For CAFR purposes, the actuarial assumption used to compute contributions requirements and to determine funding status are based upon the prior year's valuation (2018). The table above includes the most current evaluation (2018), which has not yet been formally adopted by the City, and is presented for management comparative purposes only.

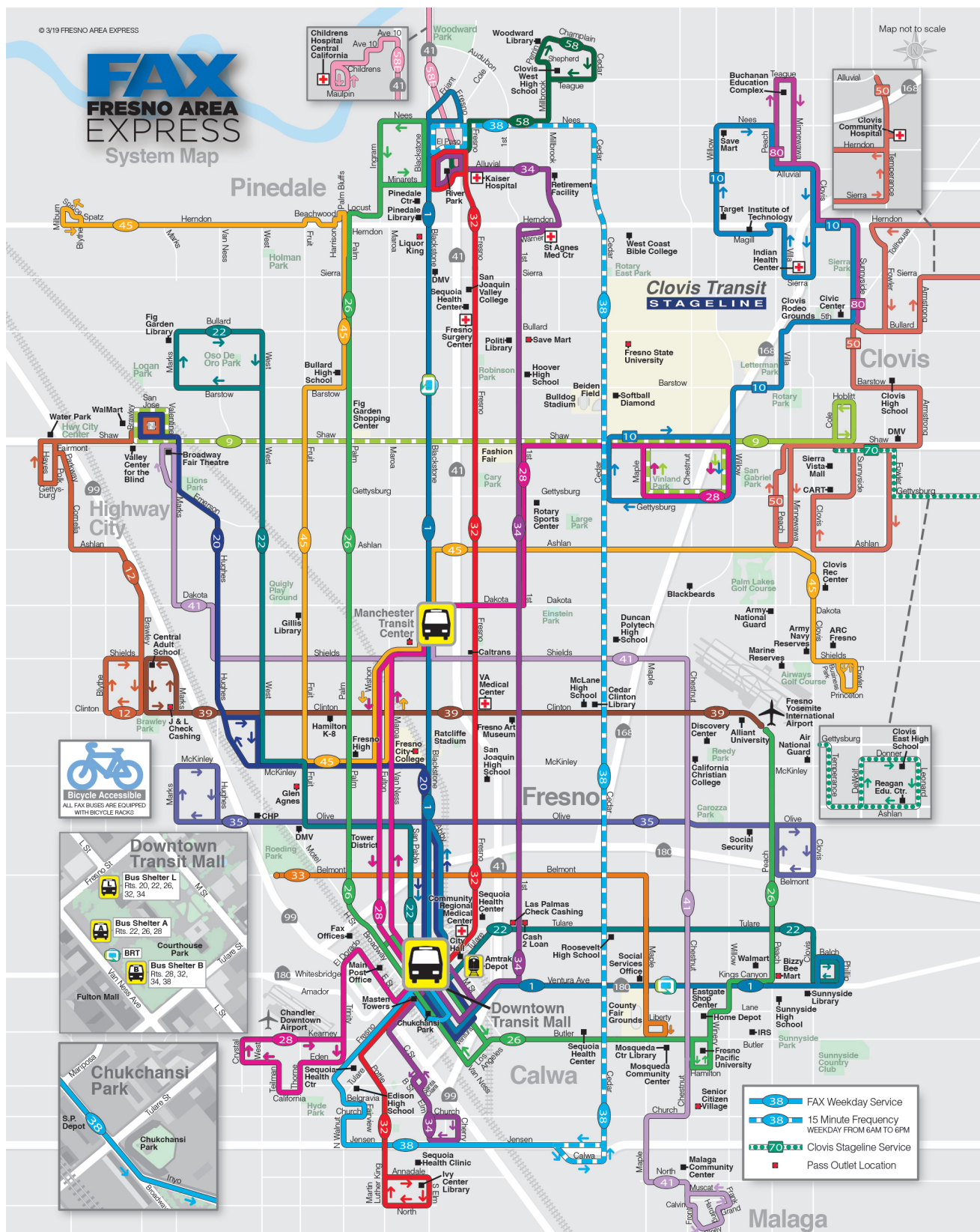
	Employees Retirement System	Fire & Police Retirement System
Previous Investment Return	7.50%	7.50%
Current Investment Return	8.87%	8.87%
Valuation ratio June 30, 2017	113.0%	120.3%
Valuation ratio June 30, 2018	114.8%	122.2%
Employer Contribution of payroll June 30, 2017	12.78%	19.59%
Employer Contribution of payroll June 30, 2018	11.69%	18.85%
Employee Contribution of payroll June 30, 2017	8.55%	8.03%
Employee Contribution of payroll June 30, 2018	8.97%	8.62%

\*Source: Actuarial Valuation and Review as of June 30, 2018.

# New Citywide Lease Purchases for FY 2020

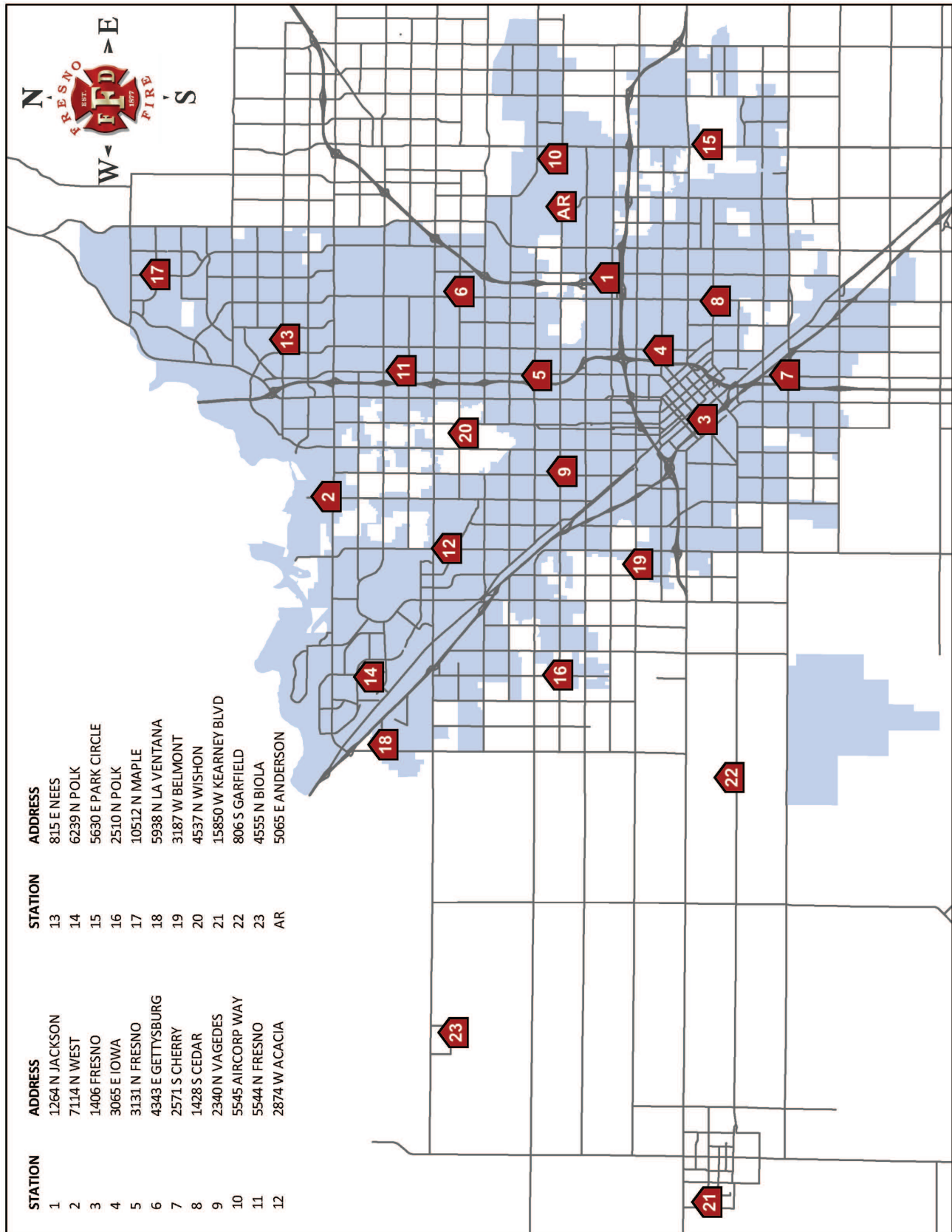
Department	Qty	Description	FY 2020 Adopted Budget	Budgeted Fund	Budgeted Line Item	Finance Term (Yrs)	Anticipated First Lease Payment	Final Fiscal Year
FAX	1	PARCS Passenger Van	5,300	50502	57414	5	04/2020	2025
FAX	2	DPW Street Sweepers	80,400	50502	57414	5	04/2020	2025
FAX – PSF	10	PD Motorcycles	38,800	50503	57414	5	04/2020	2025
FAX – PSF	30	PD Patrol SUVs	192,500	50503	57414	5	04/2020	2025
FAX – PSF	31	Various Unmarked PD Vehicles	117,300	50503	57414	5	04/2020	2025
FIRE	11	Light Duty Vehicles	48,500	10101	57414	5	04/2020	2025
FIRE	2	Fire Engines	-	10101	57414	10	04/2021	2031
FIRE	1	Squad Vehicle	15,900	10101	57414	5	04/2020	2025
FIRE	1	Fire Truck	-	10101	57414	10	04/2021	2031
ISD	1	PeopleSoft Systems Replacement	2,000,000	54003	57415	-	-	-
<b>Total New Lease Purchase</b>			<b>\$2,498,700</b>					

# Transportation (FAX) Bus Systems





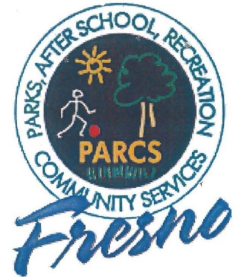
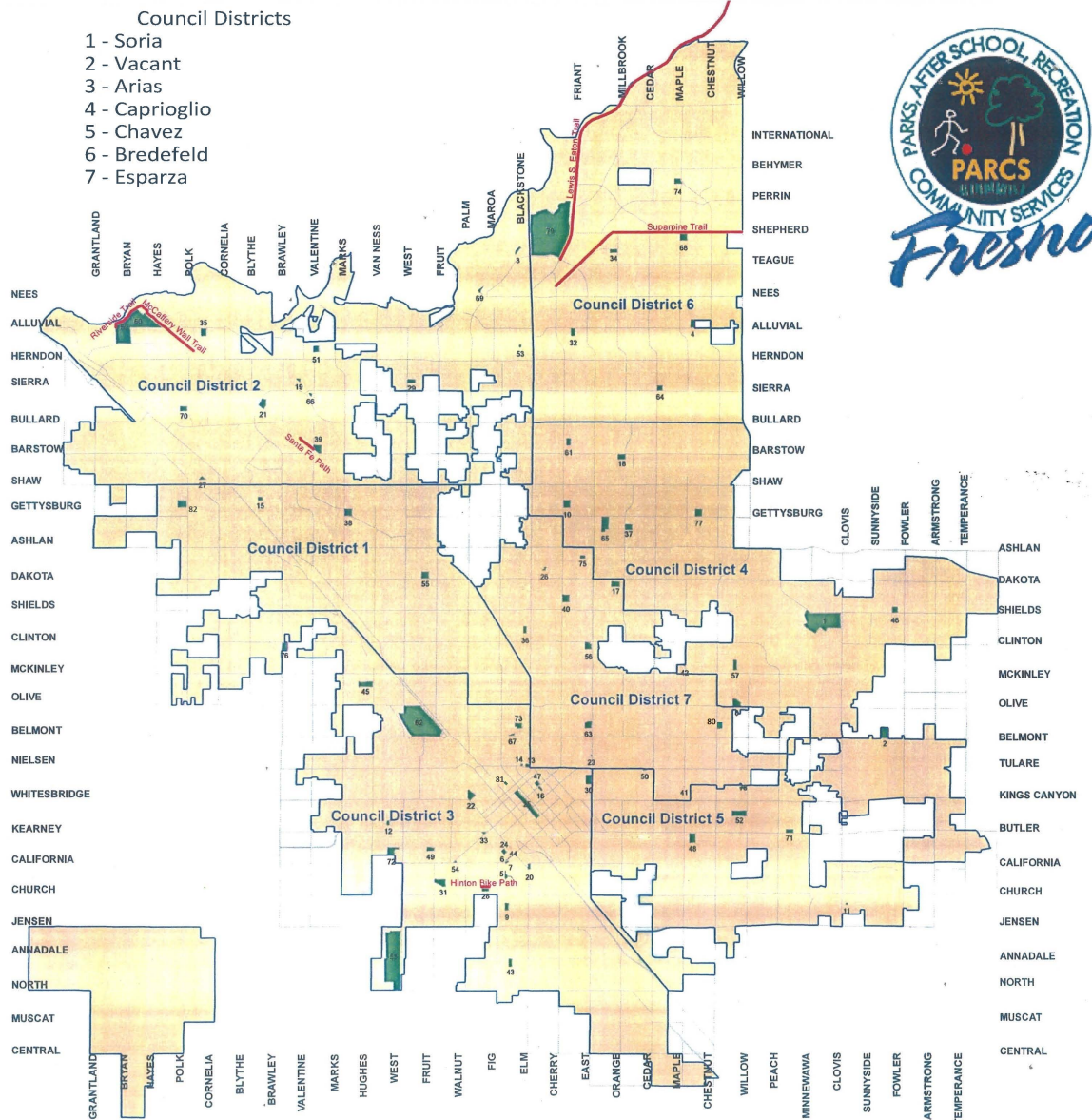
# Fire Stations



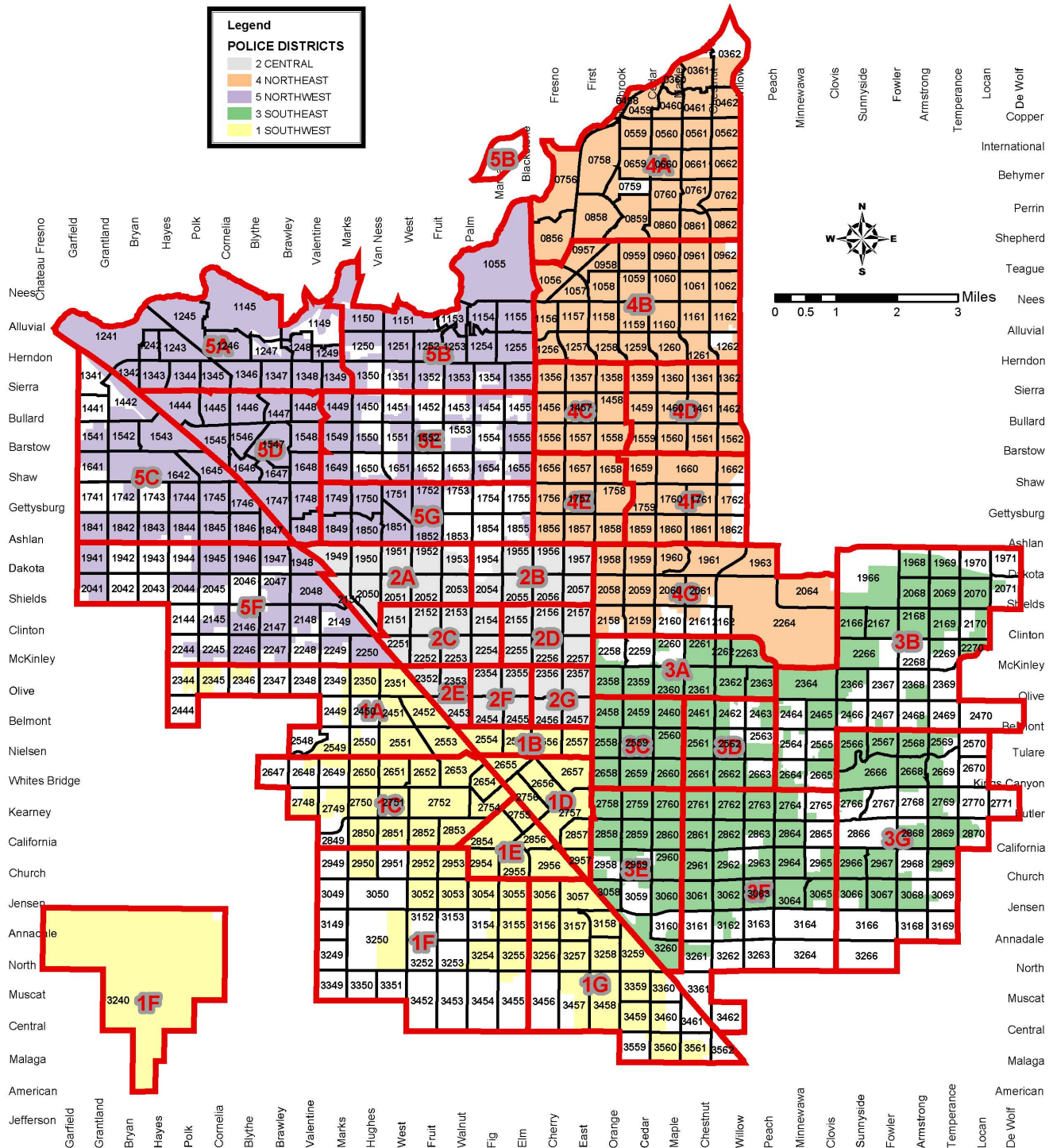


# Parks Community Centers & Neighborhood Parks

PARK	ID
Airways	1
Al Radka	2
Audubon	3
Belcher	4
Bigby-Villa	5
California/Mayor	6
California/Tupman	7
Carroza	8
Carver	9
Cary	10
Centex	11
Chandler	12
Dickey	13
Dickey Youth Center	14
Dog	15
Eaton Plaza	16
Einstein	17
El Dorado	18
Elm & California Gym	20
Emerald	19
Figarden Loop	21
Fink-White	22
First/Nevada	23
Frank H. Ball	24
Fulton Mall	25
Granny's	26
Highway City	27
Hinton	28
Holman	29
Holmes	30
Hyde	31
Kaiser	32
Kearney Triangle	33
Keith Tice	34
Koligian	35
Lafayette	36
Large	37
Lions/Skate Park	38
Logan	39
Manchester	40
Maple/Huntington	41
Maple/McKinley	42
Mary Ella Brown	43
Mayor/Ventura	44
McKinley/Hughes	45
Melody	46
Memorial Auditorium	47
Mosqueda	48
Neilsen	49
Ninth & Tulare	50
Orchid	51
Pilibos	52
Pinedale	53
Pride	54
Quigley	55
Radio	56
Reedy (Discovery Center)	57
Regional Sports Park	58
River Bottom Park	59
Riverside	60
Robinson	61
Roeding/Chaffee Zoo	62
Romain	63
Rotary East	64
Rotary West	65
Safety	66
San Pablo Family	67
Selma Layne	68
Spano	69
Stallion	70
Sunnyside	71
Sunset	72
Ted C. Wills	73
Todd Beamer	74
University	75
J. S. Khaira	76
Vinland	77
Willow/Balch	78
Woodward Regional	79
Martin Ray Reilly	80
Cultural Arts District CD3	81
Inspiration (UAP)	82



# Fresno Police Districts



# Interfund Transfer Detail

FROM:		TO:			
Fund Name	Fund	Amount	Fund Name	Fund	Description
<b>General Fund Transfers</b>					
<b>Debt Service</b>					
General Fund	10101	(2,156,800)	Conf/Selland Debt Service	43010	New Exhibit Hall
General Fund	10101	(2,711,400)	Stadium Debt Service	47001	Multi-Purpose Stadium
General Fund	10101	(433,500)	Conf/Selland Debt Service	43010	Convention Center Improvement Projects (Phase I)
General Fund	10101	(2,961,400)	Lease Revenue Bonds Series 2005	70206	No Neighborhood Left Behind Projects
General Fund	10101	(92,800)	City Hall Refinance Debt Service	70201	City Hall Chiller
General Fund	10101	(2,411,800)	Conf/Selland Debt Service	43010	Convention Center Improvement Projects
General Fund	10101	(895,900)	Parks Impact Bond Debt Service	70210	Parks Improvement Projects
General Fund	10101	(1,219,500)	Public Safety Impact Fee Bond Debt Svc	70211	Public Safety Improvement Projects
General Fund	10101	(166,000)	PD Chiller Replacement Debt	70212	PD Chillers
General Fund	10101	(800,500)	Bee Building-Granite Park Debt Service	70213	Fresno Bee Building/Met
General Fund	10101	(318,800)	Bee Building-Granite Park Debt Service	70213	Granite Park
General Fund	10101	(2,684,200)	Lease Revenue Bonds Series 2004	70205	Various Capital Improvements & CC Parking Garage
General Fund	10101	(270,000)	Stadium Operating Fund	47002	Parking Revenues
General Fund	10101	(139,200)	California Infrastructure Bank Loan	70104	Roeding Business Park/RDA
<b>Other Transfers In/Out</b>					
General Fund	10101	(125,000)	Granite Park	21503	Security, Maintenance costs, CAM fees
General Fund	10101	(1,017,500)	Convention Center Operating	43001	To fund operations
General Fund	10101	(260,000)	Convention Center Operating	43001	Parking garage event revenues
General Fund	10101	(816,900)	Commercial Solid Waste	41001	To support land fill operations
General Fund	10101	(334,400)	Fresno Metropolitan Museum	21502	Loan fees, Legal fees and tenant improvements
P.O.S.T.	24005	(330,000)	General Fund	10101	Regional Training Center Debt Service payment
General Fund	10101	(168,100)	Santa Fe Depot Facility Fund	24068	Facility Maintenance
General Fund	10101	(400,000)	North Central Fire Service Contract	24050	Per debt retirement plan

FROM:		TO:		
Fund Name	Fund	Amount	Fund Name	Description
<b>General Fund Transfers Continued</b>				
<b>Other Transfers In/Out Continued</b>				
General Fund	10101	(3,500,000)	Fire Station #18 Construction	Fire Station #18 Construction
Art, Park, Entertain & Sports	24041	(400,000)	General Fund	ADA Convention Center Capital Projects
General Fund	10101	(783,300)	Public Safety Radio Comm Upgrade	Microwave Data & Radio Console
General Fund	10101	(300,000)	Wastewater Enterprise	Reimbursement for Capital
General Fund	10101	(648,000)	Wastewater Enterprise	Loan Repayment
General Fund	10101	(120,000)	Commercial Solid Waste	CSW Contract Management Fees
Conv Ctr Improvements Phase II	30138	(400)	Conf Ctr/Selland Expan Debt Sv	To close out fund
Conv Ctr Improvements - Falcons	30142	(18,300)	Conf Ctr/Selland Expan Debt Sv	To close out fund
Conv Ctr - Capital Restoration	43005	(18,300)	Convention Center Enterprise	To close out fund
Convention Center Capital	43006	(117,400)	Conf Ctr/Selland Expan Debt Sv	To close out fund
General Fund	10101	(116,100)	Convention Center Capital	To close out fund
General Fund	10101	(300,000)	Stadium Capital Reserve	Stadium Capital Contribution
Asset Sale Reserve Fund	10310	(570,000)	General Fund	To fund 8 Emergency Dispatcher positions
<b>Airports Department</b>				
IBank Private Placement Bond	42005	(35,000,000)	Airport Capital	Parking garage capital project
FYI – Surplus Revenue	42008	(10,511,700)	Airport Capital	Capital projects
FYI – Surplus Revenue	42008	(234,600)	Airport Federal Grants	Measure C and PFC ineligible / insufficient
FYI – Surplus Revenue	42008	(629,000)	PFC Capital Fund	To fund ineligible portion of PFC projects
FYI PFC Passenger Facility Chg	42021	(5,388,700)	PFC Capital Fund	To fund PFC eligible projects
FYI PFC Passenger Facility Chg	42021	(1,600,000)	FYI 2013 Revenue Bond Fund	Debt service
FYI PFC Passenger Facility Chg	42021	(120,400)	Airport Federal Grants	Fund local share of AIP grants
FYI Revenue	42003	(19,404,800)	FYI Operations	FYI operating expenses
FYI Revenue	42003	(1,222,000)	FYI 2013 Revenue Bond Fund	Debt service, fees and ID charges
FYI Revenue	42003	(1,620,200)	IBank Bond Debt Service Fund	Debt service



FROM:		TO:			
Fund Name	Fund	Amount	Fund Name	Fund	Description
<b>Airports Department Continued</b>					
FYI Revenue	42003	(1,580,600)	Series 2007 Debt Service	42038	CFCs applied to debt service
FYI Revenue	42003	(956,900)	Series 2007 Debt Service	42038	CFCs in excess of debt service deposited
FYI Revenue	42003	(5,155,800)	FYI – Surplus Revenue	42008	Surplus funds from operations deposited
FYI – Surplus Revenue	42008	(754,200)	Airports Projects Administration	42044	Overhead revenue net
FYI – Surplus Revenue	42008	(167,700)	Chandler Operating	42501	Chandler operating
Airports Measure C	42046	(788,000)	Airport Federal Grants	42040	Grant match
FYI Environmental Revenue	42013	(125,000)	FYI – Surplus Revenue	42008	Loan funds
FYI – Surplus Revenue	42008	(125,000)	FYI Environmental Revenue	42013	Return loan funds
<b>Finance Department</b>					
Utility Billing & Collection	52507	(139,400)	Water ACP	52508	Affordability Credit Program
<b>Public Utilities Department</b>					
DBCP Recovery Fund	40110	(790,400)	Water Enterprise Fund	40101	To support operations
UGM Water Funds	UGM	(136,500)	Water Enterprise Fund	40101	To fund UGM share of bond payment
Water Enterprise Fund	40101	(205,100)	SRF Kings River Pipeline Loan	40161	Reimburse interest expense not covered by loan
Water Enterprise Fund	40101	(96,800)	SRF Friant Kern Canal Pipeline	40184	Reimburse interest expense not covered by loan
Water Enterprise Fund	40101	(405,600)	SRF SEWTF Loan	40188	Reimburse interest expense not covered by loan
MTBE Settlement Fund	40189	(953,200)	TCP Settlement Fund	40197	Anticipated litigation expense
Grantland Trunk Sewer Fac Use	40520	(15,000)	Waste Water Connection Fee	40502	Transfer of facility fees collected from STEP Fund
Herndon Trunk Sewer Fac Use	40521	(90,000)	Herndon Trunk Fund	40515	Transfer of facility fees collected from STEP Fund
Sewer Sys Rate Stbliztn - Conn Fee	40510	(1,800,000)	Waste Water Connection Fee	40502	To fund Debt Service obligation
UGM Fowler Sever Trunk Fee	40516	(275,000)	Wastewater Enterprise	40501	To fund Debt Service obligation
Wastewater Enterprise	40501	(27,956,000)	08 Sewer Bond Debt Service	40533	To fund Debt Service obligation
Sewer Non Domestic Waste	40530	(60,000)	Wastewater Enterprise	40501	Reimb for FOG Station from Non Dom Waste Revnus

FROM:		TO:			
Fund Name	Fund	Amount	Fund Name	Fund	Description
<b>Public Utilities Department Continued</b>					
Waste Water Connection Fee	40502	(180,000)	Sewer Lateral Revolving Fund	40595	Transfer of lateral funds to establish loan fund
Wastewater Enterprise	40501	(1,000,000)	Biomethane Generation	40536	Est Gas Conditioning System Maint & Repair Resrv
Residential Solid Waste Reserve	41012	(4,544,400)	Solid Waste Enterprise	41001	To fund 45 Day Cash Reserve & Conv Center
Residential Solid Waste Reserve	41012	(151,300)	City Landfill Closure	41003	To fund Landfill Capital project
Utility Billing & Collection	52507	(157,800)	Water ACP	52508	Affordability Credit Program
Water Enterprise Fund	40101	(144,000)	SRF Regnl Transmssn Mains Loan	40162	Reimburse interest expense not covered by loan
Water Enterprise Fund	40101	(279,100)	Reserve Fund-SRF KRP Loan	40207	Mandated Loan Reserves
Water Enterprise Fund	40101	(319,300)	Reserve Fund-SRF RTM Loan	40205	Mandated Loan Reserves
Water Enterprise Fund	40101	(112,400)	Reserve Fund-SRF FKCP Loan	40206	Mandated Loan Reserves
Water Enterprise Fund	40101	(819,100)	Reserve Fund-SRF SESWTF Loan	40208	Mandated Loan Reserves
Water Enterprise Fund	40101	(805,800)	Water Fleet Replacement	40204	Vehicle Depreciation Collection
Solid Waste Enterprise	41001	(3,600,000)	SW Vehicle Replacement	41013	Vehicle Depreciation Collection
Wastewater Enterprise	40501	(1,655,800)	Wastewater Vehicle Replacement	40537	Vehicle Depreciation Collection
Grantland Sewer Trunk Fee	40514	(275,000)	Wastewater Enterprise	40501	To fund Debt Service Obligation
Waste Water Connection Fee	40502	(1,800,000)	Sewer Sys Rate Stabiliz-Con Fee	40510	Capital Improvements Reserve
Wastewater Sewer Fac Use	40523	(900,000)	Sewer Sys Rate Stabiliz-Con Fee	40510	Capital Improvements Reserve
Cornelia Sewer Trunk Fee	40513	(80,000)	Grantland Sewer Trunk Fee	40514	To fund Debt Service Obligation
Cornelia Trunk Sewer Fac Use	40519	(50,000)	Cornelia Sewer Trunk Fee	40513	Transfer of facility fees collected from STEP Fund
Herndon Sewer Trunk Fee	40515	(100,000)	Grantland Sewer Trunk Fee	40514	To fund Debt Service Obligation
<b>Public Works Transfers (Non-General Fund related)</b>					
General Fund	10101	(139,200)	California Infrastructure Economic Development B	70104	Roeding Business Park/RDA
General Fund	10101	(168,100)	Santa Fe Depot Facility Fund	24068	Fire Station Capital Improvements
Prop. 111 - Special Gas Tax	20102	(250,000)	Federal Grants Public Works	22048	Capital Grant Match

FROM		TO		
Fund Name	Fund	Amount	Fund Name	Description
<b>Public Works Transfers (Non-General Fund related) Continued</b>				
Federal Grants Public Works	22048	(10,000)	Prop. 111 - Special Gas Tax	20102 Capital Grant Match
Federal Grants Public Works	22048	(84,800)	UGM Traf Signal/Mitiga Imp Fee	31578 Capital Grant Match
Meas C-PW Alloc Flexible Fund	22508	(48,400)	Federal Grants Public Works	22048 Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(10,000)	Measure C Tier 1 Capital Projects	22504 Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(600)	Original Meas C - Regional Hwy Program	22511 Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(3,500)	Meas C-Transit (TOD) Programs	22512 Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(200)	State Contracted Services	24061 Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(12,000)	High Speed Rail Projects	26001 Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(400,000)	Community Sanitation Operating	41501 Transfer for Litter Control
Developer Cash-In-Lieu Improvement	30102	(1,279,700)	Cash in Lieu - Loan	30154 Cash in Lieu Loan
Community Facilities Dist No 2	30509	(145,700)	CFD No. 2 - Reserve	30522 Transfer to Reserve Fund
Community Facility Dist No. 11	30517	(212,700)	CFD No. 11 - Reserve	30523 Transfer to Reserve Fund
UGM Parks Citywide Facil Fees	31509	(931,800)	Parks Impact Bond Debt Service	70210 2008 Parks DS
UGM Fire Citywide Facil Fees	31556	(500,000)	Public Safety Impact Fee Bond Debt Svc	70211 Fire Impact Fee DS
UGM Traf Signal/Mitiga Imp Fee	31578	(10,700)	Federal Grants Public Works	22048 Capital Grant Match
UGM Police Citywide Facility Impact Fee	31586	(35,000)	2008 PD Revenue Bonds -- Phase I	30140 RTC lease payment to WWTP
UGM Police Citywide Facility Impact Fee	31586	(592,500)	Public Safety Impact Fee Bond Debt Svc	70211 Police Impact Fee DS
UGM Bond Debt Serv Area 101	40148	(125,000)	Water Enterprise Fund	40101 Water Impact Fee Bond Payment
UGM Bond Debt Serv Area 501s	40152	(11,500)	Water Enterprise Fund	40101 Water Impact Fee Bond Payment
Cornelia Sewer Trunk Fee	40513	(80,000)	Wastewater Enterprise	40501 Wastewater Debt Service
Grantland Sewer Trunk Fee	40514	(275,000)	Wastewater Enterprise	40501 Wastewater Debt Service
Herndon Sewer Trunk Fee	40515	(100,000)	Wastewater Enterprise	40501 Wastewater Debt Service
Fowler Sewer Trunk Fee	40516	(275,000)	Wastewater Enterprise	40501 Wastewater Debt Service
Community Sanitation Operating	41501	(1,045,300)	Solid Waste Enterprise	41001 Litter Control Program

FROM:		TO:				
Fund Name	Fund	Amount	Fund Name	Fund	Amount	Description
Public Works Transfers (Non-General Fund related) Continued						
Facilities Management Oper	51001	(150,900)	PW Capital Indirect Cost Recovery	46503	150,900	Balance Fund
Transportation/FAX Department						
FY19 FTA 5307 Grant	43568	(4,500,000)	Federal Operating	43504	4,500,000	FY19 Preventive Maintenance
FY20 FTA 5307 Grant	43571	(4,000,000)	Federal Operating	43504	4,000,000	FY20 Preventative Maintenance
Measure C 5307 Match	22505	(2,125,000)	Federal Operating	43504	2,125,000	Match for FTA 5307 Grant
Federal Operating	43504	50,000	FAX Operating	43502	(50,000)	Transfer Negative Interest
State LCTOP Program (Cap & Trade)	43564	(1,657,300)	Grant Funded Operating Support	43505	1,657,300	Operating Support for New Services
Measure C Operating Match	22505	(2,863,500)	Grant Funded Operating Support	43505	2,863,500	Operating Support for New Services
FAX Operating	43502	(1,500,000)	FAX Capital Match	43503	1,500,000	FAX Capital Match
FAX Operating	43502	(1,000,000)	FAX Transit Asset Maintenance	43592	1,000,000	Fax Asset Maintenance Fund
Transit Local Match Fund	43503	(200,000)	FAX Capital Fund	43525	200,000	Transfer Local Match Amount
Transit Local Match Fund	43503	(112,300)	FTA 5310 Grants (FY07 Forward)	43539	112,300	Transfer Local Match Amount
Transit Local Match Fund	43503	(8,800)	5317 New Freedom Grants	43544	8,800	Transfer Local Match Amount
Transit Local Match Fund	43503	(50,000)	FTA Very Small Starts (BRT)	43548	50,000	Transfer Local Match Amount
Transit Local Match Fund	43503	(174,000)	FY10-12 CMAQ Grants	43551	174,000	Transfer Local Match Amount
Transit Local Match Fund	43503	(3,000)	FY12 FTA 5307 Grant CA-90-Y947	43553	3,000	Transfer Local Match Amount
Transit Local Match Fund	43503	(13,400)	FY13 FTA 5307 Grant CA-90-Z026	43555	13,400	Transfer Local Match Amount
Transit Local Match Fund	43503	(926,100)	TIRCP Grants	43558	926,100	Transfer Local Match Amount
Transit Local Match Fund	43503	(1,432,800)	FY13 5339 Grant	43560	1,432,800	Transfer Local Match Amount
Transit Local Match Fund	43503	(188,000)	FY15 FTA 5307 Grant CA-90-Z236	43562	188,000	Transfer Local Match Amount
Transit Local Match Fund	43503	(170,800)	FY16 FTA 5307 Grant	43563	170,800	Transfer Local Match Amount
Transit Local Match Fund	43503	(113,900)	FY17 FTA 5307 Grant	43565	113,900	Transfer Local Match Amount
Transit Local Match Fund	43503	(70,800)	FY17 FTA CMAQ Grant	43566	70,800	Transfer Local Match Amount
Transit Local Match Fund	43503	(195,000)	FY18 FTA 5307 Grant	43567	195,000	Transfer Local Match Amount
Transit Local Match Fund	43503	(385,000)	FY19 FTA 5307 Grant	43568	385,000	Transfer Local Match Amount
Transit Local Match Fund	43503	(125,000)	FY20 FTA 5307 Grant	43571	125,000	Transfer Local Match Amount



FROM:		TO:		
Fund Name	Fund	Amount	Fund Name	Fund
<b>Transportation/FAX Department Continued</b>				
Prop 1B PTMISEA Grant	43542	(385,000)	FY10 FTA 5308 Grant CA-58-0007	43552
Prop 1B PTMISEA Grant	43542	(20,000)	FY12 FTA 5307 Grant CA-90-Y947	43553
Fleet Replacement	50502	(651,400)	Community Sanitation Operating	41501
			Transfer Match Amount	385,000
			Transfer Match Amount	20,000
			Street Sweeper Depreciation	651,400

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# Legal Debt Margin Information

## CITY OF FRESNO, CALIFORNIA

### LEGAL DEBT MARGIN INFORMATION

#### LAST TEN FISCAL YEARS

(Dollars in Thousands)

#### Legal Debt Limit Calculation for Fiscal Year 2018

Assessed Value	\$34,453,903
Debt Limit (20% of assessed value, pursuant to City Charter)	6,890,781
Debt applicable to the limit:	
General obligation bonds <sup>1</sup>	-
Less amount set aside for repayment of general obligation debt	-
Total net debt applicable to limit	-
Legal debt margin	<u>\$6,890,781</u>

Fiscal Year	Debt Limit	Total Net Debt Applicable to Limit	Legal Debt Margin	Total Net Debt Applicable to the Limit as a Percentage of Debt Limit
2009	\$ 6,050,080	\$ -	\$ 6,050,080	0.00%
2010	5,710,570	-	5,710,570	0.00%
2011	5,606,816	-	5,606,816	0.00%
2012	5,465,460	-	5,465,460	0.00%
2013	5,391,497	-	5,391,497	0.00%
2014	5,640,685	-	5,640,685	0.00%
2015	6,016,695	-	6,016,695	0.00%
2016	6,305,285	-	6,305,285	0.00%
2017	6,588,227	-	6,588,227	0.00%
2018	6,890,781	-	6,890,781	0.00%

**Source:** Assessed Valuation Information - County of Fresno, Tax Rate Book

**Notes:** The City's Judgment and Pension obligation bonds were the result of legal judgments that were financed to be paid out over a period of time. Per Article XVI, Section 18 of the California Constitution "obligations imposed by law" are deemed exceptions to the debt limit.

# FY 2019-2020

## Process to Ensure Budget Accuracy

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The following steps have been taken by the Budget Division to ensure the accuracy of the financial numbers found in this FY 2020 Budget document.

### **The Data is System Generated**

The FY 2017 and 2018 Actual data contained in the financial section of each department was downloaded directly from the Budget Formulation and Management system (BFM). BFM obtains all financial actuals via direct uploads from the City's PeopleSoft financial system.

### **Numbers are Checked Back to the BFM System**

The FY 2019 Amended and FY 2020 revenues and expenditures were checked and footed to the BFM system.

### **"Balanced Budget" Verification**

The revenues and total expenditures were then checked against each other to ensure that they "balance" with consideration given for system rounding. A budget is in balance when the amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

### **Manual Departmental Verification**

Each department's information was again verified, respectively, by a Budget Analyst. The numbers were then "second-setted" (double checked) by a second Analyst.

The Budget Office understands the utmost importance of accurate historical budget presentation and we are continually implementing improvement processes to ensure precision.

# FY 2019-2020

## Budget Policies

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### **Budget Control**

The City operates under the strong-Mayor form of government. Under the strong-Mayor form of government, the Mayor serves as the City's Chief Executive Officer, appointing and overseeing the City Manager, recommending legislation, and presenting the annual budget to the City Council.

The budget of the City of Fresno, within the meaning and context of Section No. 1205 of the City's Charter, must be adopted by resolution by the City Council by June 30<sup>th</sup> of a given year. As provided by Section 1206 of the Charter, any adjustments in the amounts appropriated for the purposes indicated at the department/fund level shall be made only upon a motion to amend the resolution adopted by the affirmative votes of at least five Council members.

Administrative changes within the department/fund level may be made without approval of City Council within written guidelines established by the City Manager.

For accounting and auditing convenience, accounts may be established to receive transfers of appropriations from department appropriations for capital improvements in two or more different funds for the same capital project.

Department appropriations in Internal Service Funds (ISF) may be administratively adjusted, provided no amendment to the resolution is required to adjust the appropriation in the department receiving the service from the ISF.

The funds allocated to the respective accounting object classes comprising the total appropriation for each division or department, are for purposes of budgeting consideration and are not intended to constitute separate appropriations. Funds allocated to an object class may be expended for the purpose of any other object class if such expenditures are within the written guidelines established by the City Manager.

The objective of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the City Council. Activities of the General Fund, Special Revenue Funds, and certain Debt Service Funds are included in the annual appropriated budget. Project-length financial plans are adopted for certain capital project funds. The level of budgetary controls (the level at which expenditures cannot legally exceed the appropriated amount) is maintained at the department level by major expenditure category through an encumbrance system prior to the release of purchase orders to vendors. Purchase orders that result in an overrun of department-level balances by object are not released until additional appropriations are made available.

A budget is in balance when the amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

### **Fund Structure**

The City, like other state and local governments, uses fund accounting to ensure

that various revenue sources are used for the purpose for which they were intended. The budget document is organized to reflect this fund structure of the City's finances. Fund revenues and expenditures are rolled up to the various object levels by division and department for presentation of information to the public. Budget adoption and subsequent administration is carried out on a fund basis.

A fund is a fiscal and accounting entity with a self-balancing set of accounts that the City uses to track specific resources and spending for particular activities. All of the funds of the City can be divided into the following categories:

The *General Fund Type* is used to account for unrestricted revenues. Revenues received by the City that have no legal or contractual restriction are placed in the various General Funds. Appropriations may be made from the General Fund for any legal City activity. Revenues such as sales tax, property tax, and business tax are a few examples of General Fund revenues. These revenues support such activities as City Council, Mayor, City Clerk, City Manager, City Attorney, Planning & Development, Finance, Fire, General City Purpose, Parks, Personnel, Police, and Public Works.

The *Special Revenue Fund Type* accounts for revenue that the City receives for a specific purpose. The City receives a significant amount of revenue that is restricted as to its use. The City assesses property and business owners' fees to be used to provide specific benefits to the assessed property or business. The City also receives grants and contracts that require specific performance. Examples of this type of revenue are assessment districts, Community Development Block Grant, and various gas taxes.

The *Capital Project Fund Type* accounts for funds that are either restricted or designated for capital projects.

The *Debt Service Fund Type* is used to accumulate assets for the repayment of long-term debt. Funds are transferred from the operating accounts of the various departments that benefit from the assets financed through the creation of the debt. Some examples of debt service funds would be the Pension Obligation Bonds, and Convention Center Exhibit Hall Expansion Bonds.

The *Proprietary Fund Types* operate as if they were private businesses. There are two categories of Proprietary Fund types. First, there are the Internal Service Funds that provide services to departments within the City. These would include such funds as the Fleet Operating Fund and the Information Services Operating Fund. Second, there are Enterprise Funds. These funds provide services to other governmental and non-governmental entities, including individuals and businesses. Examples of some Enterprise Funds are the Water Fund, the Airports Fund, and the Convention Center Fund.

### **Basis of Accounting**

The City adopts an annual operating and capital budget for General Fund, Special Revenue Funds, Debt Service Funds (except Financing Authorities & Corporations and City Debt Service), Capital Projects Funds (except Financing Authorities & Corporations) and Proprietary Funds. These budgets are adopted on a cash basis. Supplemental appropriations during the year must be approved by the City Council. Budgeted amounts are reported as amended.

Encumbrances, which are commitments related to executed contracts for goods or services, are recorded for budgetary control

purposes in the fund in which the expenditures will be incurred. Encumbrance accounting is utilized for budgetary control and accountability and to facilitate cash planning and control. Encumbrances outstanding at year end are reported as reservations of fund balances, as they do not constitute expenditures or liabilities.

Each of the funds in the City's budget has a separate cash balance position. The cash reserve position is a significant factor evaluated by bond rating agencies assessing the financial strength of an organization. Cash reserve amounts and trends, represent the continued ability of a City to meet its obligations and facilitate the requirements for a balanced budget.

The Debt Service Funds pay expenditures related the City's General Obligation debt. Debt service payments on existing City debt are the first obligation of the Debt Service Fund. Based on revenue estimates and assuming a constant property tax levy, the remaining resources of the fund may be used to assume debt obligations for new capital projects or pay for capital project expenses in the form of temporary notes, which are retired in the same year (pay-as-you-go financing). Capital Projects Funds are used to account for the financial resources to be used for the acquisition or construction of major capital facilities other

than those financed by proprietary funds and trust funds. The City finances capital projects in a variety of ways: cash, general obligation bonds/notes, revenue bonds, and grants. The debt service payments for General Obligation debt are spread either to the Debt Service Fund or the various enterprise and internal service funds, as appropriate.

The financial statements of the City have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to governmental agencies. The City prepares its Comprehensive Annual Financial Report (CAFR) in accordance with GASB 34 and 54. The Basic Financial Statements include the government-wide financial statements that present an overview of the of the City's entire financial operations, and the Fund Financial Statements that present the financial information of each of the City's major funds, as well as non-major governmental, fiduciary, and other funds.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to vacation, sick leave, claims and judgments, are recorded only when payment is due.

## Budget Development

The Operating Budget and Capital Improvement Plan (CIP) are developed through a multi-step information gathering and priority setting process to create a financial plan for the operations of the government for the fiscal year. The City Charter defines much of the process. The Mayor, City Manager, Budget & Management Studies, City Council and citizens committees are key participants. The preparation of the budget document is the result of a citywide effort.

Each department is presented with an operating base budget that is used as the foundation for building their requests for the operations of their organizations. All prior Fiscal Year's one-time expenditure increases are removed, except for those that are demonstrable and mandatory. Employee service costs are calculated. Special projects and contingencies are excluded from the base unless mandated or other special circumstances apply. Interdepartmental charges, lease purchases, and debt service are loaded centrally by Budget & Management Studies.





A five-year capital budget is required from all departments who work on capital projects. The purpose is to give the Mayor and City Council a tool to plan for the future, as well as to more realistically reflect the timing of many capital projects that take more than one year to complete. All capital budgets are built in compliance with the City's decision to use Project Costing to track the cost of doing business and associated revenues in either more detail, or in different categories than what a General Ledger-only accounting system would provide. Project Costing uses structural elements that focus on activities including project types, activity types, and resource types. Project costing is available to track cost and revenue detail by Business Unit defined activities and categories, and augments and expands General Ledger information; however, it does not replace it. Appropriation controls remain at the fund/organization level. The information provided by Project costing is intended as a management tool to provide more timely, detailed, and accurate information to the Mayor, City Manager, City Council, and the public.

Departments submit their requests to the Budget & Management Studies Division to be analyzed and reviewed. Requests are evaluated based on Department specific activities, City funding resources, and the goals/strategies identified by each Department. Decision support information is compiled and presented to the Mayor and City Manager in a series of review meetings comprised of the Mayor, Mayor's Chief of Staff, City Manager, Assistant City Manager, Budget Manager and Department Directors. Upon final decisions of format and content, the Mayor's Proposed Budget Document is printed and presented to Council for deliberation and adoption. The Adopted Budget Document is prepared to include all the various changes approved by the City Council.

## **Budget Administration**

The budget establishes appropriation and expenditure levels. Expenditures may be below budgeted amounts at year end, due to unanticipated savings realized from department operations. The existence of a particular appropriation in the budget does not automatically mean funds are expended. Due to the time span between preparing the budget, subsequent adoption by the governing body, as well as rapidly changing economic factors, all expenditures are reviewed prior to any disbursement. These expenditure review procedures assure compliance with City requirements, and provide some degree of flexibility for modifying programs to meet the changing needs and priorities of the public. Therefore, Fresno City's FY 2020 budget is a forward-looking policy document which reflects a snapshot in time of the City's strategies to best serve the public.

## **Amending the Budget**

The Annual Appropriation Resolution (AAR) adopted each year by City Council is the legal document that establishes spending authority to each city department within funds. During the fiscal year, numerous circumstances arise which make adjusting the adopted budget desirable or necessary. This can arise when the Mayor or City Council establishes a new policy or revises an old one, when a new source of funding for a project is obtained, when a department finds a need for something not included in the adopted budget, etc.

City Council approval (five affirmative votes) is required for the following proposed amendments to the AAR: 1) transfer of an appropriation from one fund to another fund; 2) increases or decreases in appropriations within a Department; and, 3) any new appropriations.

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# FY 2019-2020

## Financial Policies

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The City's Comprehensive Annual Financial Report (CAFR) may be accessed on the City's website [www.fresno.gov](http://www.fresno.gov).

### FINANCIAL CONTROL

#### Internal Controls

In developing and evaluating the City's accounting system, consideration was given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition; and, (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and, (2) the evaluation of costs and benefits requires estimates and judgments by management. All internal control evaluations occur within the above framework. We believe that the City's internal accounting controls adequately safeguard assets and provide reasonable assurance of the proper recording of financial transactions.

#### Budgetary Process

The City's budget is a detailed operating plan which identifies estimated costs and results in relation to estimated revenues. The budget includes: (1) the programs, projects, services,

and activities to be carried out during the fiscal year; (2) the estimated revenue available to finance the operating plan; and, (3) the estimated spending requirements of the operating plan. The budget is the result of a process wherein policy decisions by the Mayor, City Manager, and City Council members are made, implemented, and controlled. The City maintains budgetary controls to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the City Council. Activities of the General Fund, special revenue funds, and certain debt service funds are included in the annual appropriated budget. The level of budgetary controls (the level at which expenditures cannot legally exceed the appropriated amount) is maintained or centralized at the department level.

The City also uses encumbrance accounting as another technique to accomplish budgetary control for all fund types. This consists of a commitment for expenditures that are earmarked for a particular purpose and are spent when funds become available. Appropriations that are not encumbered lapse at the end of the fiscal year. Certain year-end encumbrances that fulfill a spending commitment are carried forward and become part of the following year's budget. Open encumbrances at June 30th are reported as reservations of fund balances in the CAFR.

#### Pension Trust Fund Operations

The City maintains two retirement systems for its employees. One covers all firefighters and police officers (Fire and Police System), while the other covers all remaining permanent employees (Employees' System). The systems are single-employer defined benefit pension plans administered by the City of Fresno Retirement Boards. For CAFR purposes, the actuarial assumptions used to compute contribution requirements and to determine

funding status are always based upon the prior year's valuation, which for the fiscal year 2018 is the actuarial valuation performed as of June 30, 2017.

### **Cash Management**

The City's pooled temporary idle funds and deposits are invested pursuant to the City's Investment Policy (the Policy) and the California Government Code (GC) by the City Treasurer. The Policy seeks the preservation of capital, safety, liquidity and yield, in that order of priority. The Policy addresses soundness of financial institutions holding our assets and the types of investments permitted by the GC. The City seeks to minimize credit and market risk, while maintaining a competitive yield on its portfolio. Accordingly, the Policy permits investments in certificates of deposit, obligations of the U.S. Treasury and U.S. Government sponsored corporations and agencies, commercial paper, corporate bonds, medium-term notes, banker's acceptances, repurchase and reverse repurchase agreements, mutual funds invested in U.S. Government and Treasury obligations, and the State Treasurer's Investment Pool.

The City invests in no derivatives other than structured (step-up) notes, and floored floater notes, which guarantee coupon payments. These are minimal risk instruments.

### **Risk Management**

With certain exceptions, it is the policy of the City to use a combination of self-insurance and purchased commercial insurance against property or liability risks. The City believes it is more economically able to manage its risks internally and set aside funds as needed for estimated current claim settlements and unfavorable judgments through annual appropriations and supplemental appropriations. The City maintains limited

coverage for certain risks that cannot be eliminated. At this time, the City is engaged in an Owner-Controlled Insurance Program covering the wastewater treatment expansion. The Risk Management Division investigates and manages all liability claims and property losses, evaluates risk exposure and insurance needs, protects against contractual loss by reviewing and preparing insurance and indemnification portions of construction contracts, leases and agreements, emphasizes ongoing operational loss control, and purchases all insurance coverage for the City.

The City maintains general liability insurance with limits of liability of \$25 million. There is \$3 million of self-insurance retention (SIR). The City also maintains Airport Owners and Operators' General Liability Insurance and Aviation (Aircraft Liability) insurance, with limits of liability of \$60 million and \$25 million per occurrence, respectively. There is no deductible or self-insured retention.

### **INDEPENDENT AUDIT**

The City's Charter Section 1216 requires an annual audit of the City's financial records, transactions and reports by an Independent Certified Public Accounting (CPA) firm. These records, summarized in the Comprehensive Annual Financial Report, have been audited by a nationally recognized CPA firm, Macias Gini & O'Connell LLP. The Successor Agency to the Redevelopment Agency was audited by Macias Gini & O'Connell LLP as well. Various other component units of the City, consisting of, the Pension Trust Fund and a discretely presented component unit, the City of Fresno Cultural Arts Properties, have been separately audited by other CPA firms. The Independent Auditor's Report on our current financial statements is presented in the CAFR's Financial Section.

In addition to this report, the City is required to undergo an annual "Single Audit" in conformity with the provisions of the Federal Single Audit Act of 1996 and the U.S. Office of Management and Budget Circular A-133, *Audits of State and Local Governments and Non-Profit Organizations and Government Auditing Standards*, issued by the Comptroller General of the United States. Information related to the Single Audit is included in a separate report.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the City have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to governmental agencies. The Governmental Accounting Standards Board is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant accounting policies of the City are described below.

### Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the non-fiduciary activities of the primary government and its component units. For the most part, the effect of inter-fund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely, to a significant extent, on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program

revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and, (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

The accounts of the City are organized on the basis of funds. A fund is a separate accounting entity with a self-balancing set of accounts. Each fund was established for the purpose of accounting for specific activities in accordance with applicable regulations, restrictions or limitations. Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

### Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and trust fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met. Agency funds however, are unlike all other types of

funds, reporting only assets and liabilities. As such, they cannot be said to have a measurement focus. They do however, use the accrual basis of accounting to recognize receivables and payables.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers property tax revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to vacation, sick leave, claims and judgments, are recorded only when payment is due.

Property taxes, other local taxes, licenses, and interest associated with the current fiscal period are all considered susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when the City receives cash.

## FINANCIAL STATEMENTS

### Investment in the Treasurer's Pool

The City Controller/Treasurer invests on behalf of most funds of the City in accordance with the City's investment policy and the California State Government Code. The City Treasurer, who reports on a monthly basis to the City Council, manages the Treasurer's Pool.

The Treasurer's investment pool consists of two components: 1) pooled deposits and

investments; and, 2) dedicated investment funds. The dedicated investment funds represent restricted funds and relate to bond issuance of enterprise funds. In addition to the Treasurer's investment pool, the City has other funds that are held by trustees. These funds are related to the issuance of bonds and certain loan programs of the City.

### Investment Valuation

The City reports their investments at fair value in accordance with Governmental Accounting Standards Board Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools. In addition, changes in fair value are reflected in the revenue of the period in which they occur.

Statutes authorize the City to invest in obligations of the U.S. Treasury, agencies and instrumentalities, commercial paper, bankers' acceptances, repurchase agreements, money market funds and the State Treasurer's investment pool. The City's Pension Trust Fund is also authorized to invest in every kind of property or investment which persons of prudence, discretion and intelligence acquire for their own account.

Except as noted in the following paragraph, investments are comprised of obligations of the U.S. Treasury, agencies and instrumentalities, cash, time certificates of deposit, mutual funds, bankers' acceptances, money market accounts and deposits in the State of California Local Agency Investment Fund, and are stated at fair value. The Pension Trust Fund has real estate and other investments as well.

Highly liquid money market investments, guaranteed investment contracts, and other investments with maturities of one year or less at time of purchase are stated at amortized cost. All other investments are stated at fair

value. Market value is used as fair value for those securities for which market quotations are readily available. The fair value of real estate investments is based on independent appraisals. Investments that do not have an established market are reported at estimated fair values.

### **Investment Income**

Cash balances of each of the City's funds, except for certain Trust and Agency Funds and other restricted accounts, are pooled and invested by the City. Income from pooled investments is allocated to the individual funds based on the fund participant's average daily cash balance at the month end in relation to total pooled investments. The City's policy is to charge interest to those funds that have a negative average daily cash balance at month end. Deficit cash balances are reclassified as due to other funds and funded by enterprise funds or related operating funds.

### **Loans Receivable**

For the purposes of the Fund Financial Statements, Special Revenue Fund expenditures relating to long-term loans arising from loan subsidy programs are charged to operation upon funding and the loans are recorded, net of an estimated allowance for potentially uncollectible loans. In some instances amounts due from external participants are recorded with an offset to a deferred credit account. The balance of long-term loans receivable includes loans that may be forgiven if certain terms and conditions of the loans are met.

### **Inventories**

Inventories recorded in the proprietary funds primarily consist of construction materials and maintenance supplies. Generally, proprietary funds value inventory at cost or average cost and expense supply inventory as it is

consumed. This is referred to as the consumption method of inventory accounting. The City uses the purchases method of accounting for inventories in governmental fund types; whereby, inventory items are considered expenditures when purchased and are not reported in the Statement of Net Assets.

### **Capital Assets**

Capital assets, which include land, buildings and improvement, machinery and equipment, and infrastructure assets, are reported in the applicable governmental or business-type activity columns in the Government-wide Financial Statements. Capital assets are defined as assets with an initial individual cost of more than \$15,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Capital outlay is recorded as expenditures of the General, Special Revenue, and Capital Projects Funds and as assets in the Government-wide Financial Statements to the extent the City's capitalization threshold is met. Tax-exempt interest incurred during the construction phase of the capital assets of business-type activities is reflected in the capitalized value of the asset constructed, net of interest earned on the invested proceeds over the same period. Amortization of assets acquired under capital lease is included in depreciation and amortization.

Buildings and improvements, infrastructure, and machinery and equipment of the primary government, as well as the component units, are depreciated using the straight-line method over the following estimated useful lives:

Assets	Years
Buildings and Improvements	20 to 50
Infrastructure	15 to 30
Machinery and Equipment	3 to 5

Works of art, historical treasures and zoological animals held for public exhibition, education, or research in furtherance of public service, rather than financial gain, are not capitalized. These items are protected, kept unencumbered, cared for and preserved by the City.

### Bond Issuance Costs and Discounts

In the Government-wide Financial Statements and the proprietary fund types in the Fund Financial Statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund statement of net assets. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. Interest accreted on capital appreciation bonds is reported as accreted interest payable in the proprietary fund and as long-term liabilities, due in more than one year in the Government-wide.

### Refunding of Debt

Gains or losses occurring from advance refunding are deferred and amortized into expense.

### Deferred Revenues

Deferred revenues in governmental funds arise when potential revenue does not meet both the “measurable” and “available” criteria for recognition in the current period. Deferred revenues also arise when resources are received by the City before it has a legal claim to them (i.e., the City bills certain fixed rate services in

advance; amounts billed but not yet earned are deferred and amortized over the service period).

### Interfund Transfers

Interfund transfers are generally recorded as transfers in (out) except for certain types of transactions that are described below:

- Charges for services are recorded as revenues of the performing fund and expenditures of the requesting fund. Unbilled costs are recognized as an asset of the performing fund at the end of the fiscal year.
- Reimbursements for expenditures, initially made by one fund, which are properly applicable to another fund, are recorded as expenditures in the reimbursing fund and as a reduction of expenditures in the fund that is reimbursed.

## FUND EQUITY

### Reservations of Fund Equity

Reservations of fund balances of the governmental funds represent amounts that are not appropriated or are legally segregated for a specific purpose. Restrictions of net assets are limited to outside third parties. Designations of fund balances represent tentative management plans that are subject to change. The following is a brief description of the nature of certain reserves.

*Reserve for assets not available for appropriation:* Certain assets, primarily cash and investments outside City Treasury and deferred charges, do not represent expendable available financial resources. Therefore, a portion of fund equity is reserved to offset the balance of these assets.



*Reserve for debt service:* The fund balance of the debt service funds is reserved for the payment of debt service in the subsequent year.

*Reserves for encumbrances:* Encumbrances are recorded as reservations of fund balances because they do not constitute expenditures or liabilities. In certain special revenue and capital projects funds, this accounting treatment results in a deficit unreserved fund balance. This deficiency is carried forward to the next fiscal year where it is applied against estimated revenues in the year the commitments are expended.

*Reserves for property held for resale:* The reserve for property held for resale represents a segregation of a portion of fund balance to indicate that property held for resale does not represent expendable financial resources.

### **Net Assets**

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt, consist of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets. Net assets invested in capital assets, net of related debt excludes unspent debt proceeds. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the City or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. Restricted resources are used first to fund appropriations. Unrestricted net asset represent net assets which are not restricted.

### **Cash Flows**

Statements of cash flows are presented for proprietary fund types. Cash and cash equivalents include all unrestricted and restricted highly liquid investments with original purchase maturities of three months or less. Pooled cash and investments in the City's Treasury represent monies in a cash management pool and such accounts are similar in nature to demand deposits.

### **Regulatory Assets and Liabilities**

At June 30, 2014, the Statement of Net Assets, Business-Type Activities, reflects approximately \$6 million in regulatory assets related to the CVP Water Settlement.. The settlement for the past deficiencies was negotiated between the City and United States Bureau of Reclamation (USBR). Under FAS 71, regulatory assets represent future revenue associated with certain costs (CVP Settlement) that will be recovered from customers through the ratemaking process. Full pay off of the CVP Contract deficit is scheduled for FY 2020.

### **Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

## **CASH AND INVESTMENT**

The City's cash and investments are invested pursuant to investment policy guidelines established by the City Controller/Treasurer,

subject to review by the City Council. The objectives of the investment policy are preservation of capital, liquidity, and yield. The policy addresses the soundness of financial institutions in which the City will deposit funds, types of investment instruments as permitted by the California Government Code, and the percentage of the portfolio that may be invested in certain instruments with longer terms to maturity.

The City maintains a cash and investment pool available for use by all funds. Each fund type's portion of this pool is displayed on the combined balance sheet as "Cash and Investments." In addition, certain funds have investments with trustees related to debt issues.

### **City Sponsored Investment Pool**

As part of the City's total cash and investment portfolio, the Treasury Officer manages an investment pool that includes only internal investors. The pool is not registered with the Securities and Exchange Commission as an investment company. The Treasury Officer is granted authority for managing the pool by Fresno Municipal Code Section 4-104. The Treasury Officer reports investment activity monthly to the City Council and annually an investment policy is submitted to the Council for review and approval. The fair value of investments is determined monthly. Participants' shares are determined by the daily cash balance deposited in the pool (the value of its pool shares). The value of the pool shares is based upon amortized cost in day-to-day operations but is adjusted to the fair value at year-end. The investments are reported at fair value. The value of the shares is supported by the value of the underlying investments. Each fund type's portion of this pool is displayed on the financial statements as "Cash and Investments". In addition, certain funds have

investments with trustees related to debt issues.

### **Stewardship, Compliance and Accountability**

There have been no material violations of finance-related legal or contractual provisions.

## **OTHER INFORMATION**

### **Collateral Held**

The City obtains various forms of collateral with respect to the numerous contracts that it enters into. The collateral may take the form of performance bonds, payment bonds, surety bonds, certificates of deposit, escrow agreements, etc. The purpose of the collateral is to protect the City from loss in case the terms of a contract are not filled or complied with. The City may not convert the collateral to its use unless a breach of contract occurs; therefore, this collateral is not recorded on the City's books as an asset.

### **Construction Retainage Escrow Accounts**

The City enters into construction contracts with various outside third-party contractors with respect to major capital projects. As the construction progresses, progress payments are made to the contractors. Portions of the payments, retention payments, are paid into an escrow account. While these funds are earned by the contractors, generally five percent to 10 percent of the contract amount, they are not released out of the escrow account to the contractor until some agreed upon date, usually the completion of the job. These amounts are retained for a variety of reasons; as an incentive to complete the job in a timely manner or as a fund for the benefit of suppliers and subcontractors. The City may not convert the funds in these escrow accounts for its use unless a breach of contract occurs.

## BUDGETARY RESULTS RECONCILIATION

### **Basis Differences**

The City's budgetary process is based upon accounting on a basis other than generally accepted accounting principles (GAAP). The results of operations (actual) are presented in the budget and actual comparison schedule in accordance with the budgetary process (Budget basis) to provide a meaningful comparison with the budget, while the financial statements are presented using the GAAP basis. Loan proceeds, loans repayments, transfers and interfund reimbursements primarily relate to basis differences.

### **Timing Differences**

One of the major differences between the Budget basis and GAAP basis are timing differences. Timing differences represent transactions that are accounted for in different periods for Budget basis and GAAP basis reporting. Revenues such as property tax, sales tax and grant revenues recognized on a cash basis have been deferred for GAAP reporting, while various expenditures not recognized on a cash basis have been accrued for GAAP reporting.

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# FY 2019-2020

## Acronyms

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<b>AIP -</b>	Airport Improvement Program
<b>ADA -</b>	Americans with Disabilities Act
<b>AFG -</b>	Assistance to Firefighters Grants
<b>ATU -</b>	Amalgamated Transit Union
<b>AV -</b>	Assessed Valuations
<b>BRT -</b>	Bus Rapid Transit
<b>CAFR -</b>	Comprehensive Annual Financial Report
<b>CalEMA -</b>	California Emergency Management Agency (Formerly the Office of Emergency Services / OES)
<b>CAP -</b>	Cost Allocation Plan
<b>CCR -</b>	Central Contractor Registry
<b>CDBG -</b>	Community Development Block Grant
<b>CDE -</b>	Community Development Entity
<b>CDFI -</b>	Community Development Financial Institutions
<b>CEC -</b>	California Energy Commission
<b>CFMEA -</b>	City of Fresno Management Employees Association
<b>CFPEA -</b>	City of Fresno Professional Employees Association
<b>CHDO -</b>	Community Housing Development Organization
<b>CHRP -</b>	COPS Hiring Recovery Program
<b>CHSRA -</b>	California High Speed Rail
<b>CMAQ -</b>	Congestion Mitigation Air Quality Grants
<b>CNG -</b>	Compressed Natural Gas
<b>COBRA -</b>	Consolidated Omnibus Budget Reconciliation Act
<b>COG -</b>	Council of Governments

<b>COPS -</b>	Community Oriented Policing Services
<b>CRCF -</b>	Consolidated Rental Car Facility
<b>CVB -</b>	Convention and Visitors Bureau
<b>CWSRF -</b>	Clean Water State Revolving Fund
<b>CY -</b>	Calendar Year
<b>DHS -</b>	Department of Homeland Security
<b>DOD -</b>	Department of Defense
<b>DOE -</b>	Department of Energy
<b>DOJ -</b>	Department of Justice
<b>DOL -</b>	Department of Labor
<b>DTIS -</b>	Downtown Infrastructure Study
<b>DUNS -</b>	Data Universal Numbering System
<b>EDA -</b>	Economic Development Administration
<b>EDC -</b>	Economic Development Corporation
<b>EECBG -</b>	Energy Efficiency and Conservation Block Grant
<b>EERE -</b>	Office of Energy Efficiency and Renewable Energy
<b>EISA -</b>	Energy Independence and Security Act
<b>EPA -</b>	Environmental Protection Agency
<b>FAA -</b>	Federal Aviation Administration
<b>FAAST -</b>	Financial Assistance Application Submittal Tool
<b>FAPSS -</b>	Fresno Airport Public Safety Supervisors
<b>FAX -</b>	Fresno Area Express
<b>FCEA -</b>	Fresno City Employees Association
<b>FCEC -</b>	Fresno Convention and Entertainment Center
<b>FCH -</b>	Fresno Chandler Airport
<b>FEMA -</b>	Federal Emergency Management Agency
<b>FHWA -</b>	Federal Highway Administration
<b>FOA -</b>	Federal Opportunity Announcement
<b>FPOA -</b>	Fresno Police Officers Association
<b>FRA -</b>	Federal Railroad Administration
<b>FRC -</b>	Fresno Revitalization Corporation
<b>FTA -</b>	Federal Transit Administration

<b>FTE -</b>	Full Time Equivalent	<b>NPS -</b>	Non-Point Source
<b>FUN-</b>	Fresno United Neighborhoods	<b>NQLI -</b>	Neighborhood Quality of Life Initiative
<b>FUSD -</b>	Fresno Unified School District	<b>NSP -</b>	Neighborhood Stabilization Program
<b>FY -</b>	Fiscal Year	<b>NTIA -</b>	National Telecommunications and Information Administration
<b>FYI -</b>	Fresno Yosemite International (Airport)	<b>O&amp;M -</b>	Operations & Maintenance
<b>GAAP -</b>	Generally Accepted Accounting Principles	<b>OJP -</b>	Office of Justice Programs
<b>GF -</b>	General Fund	<b>PAL -</b>	Police Activities League
<b>GFOA -</b>	Government Finance Officers Association	<b>PAR -</b>	Position Authorization Resolution
<b>GMS -</b>	Grants Management System	<b>PARCS -</b>	Parks, After School, Recreation and Community Service Department
<b>GP-</b>	General Plan	<b>PBID -</b>	Property Based Investment District
<b>HOV -</b>	High Occupancy Vehicle	<b>PI -</b>	Permanent Intermittent (Employee)
<b>HSR -</b>	High Speed Rail	<b>POB -</b>	Pension Obligation Bond
<b>HUD -</b>	Department of Housing and Urban Development	<b>PPT -</b>	Permanent Part Time (Employee)
<b>IAFF -</b>	International Association of Firefighters A.F.L.C.I.O., Fresno City Fire Firefighters Association	<b>RFP -</b>	Request for Proposal
<b>IBEW -</b>	International Brotherhood of Electrical Workers	<b>RDEE -</b>	Rapid Deployment Energy Efficiency
<b>ID -</b>	Interdepartmental Charges	<b>RJI -</b>	Regional Jobs Initiative
<b>ISF -</b>	Internal Service Funds	<b>SAP -</b>	Station Area Plan
<b>ITS -</b>	Intelligent Transportation System	<b>SDWA -</b>	Safe Drinking Water Act
<b>JAG -</b>	Justice Assistance Grant	<b>SDWSRF -</b>	State Drinking Water State Revolving Fund
<b>LAFCO -</b>	Local Agency Formation Commission	<b>SEGA -</b>	Southeast Growth Area
<b>LBI -</b>	Local Business Initiative	<b>SMG -</b>	Fresno Entertainment Center
<b>LOCAL 39 -</b>	International Union of Operating Engineers, Stationary Engineers	<b>SNRO -</b>	Student Neighborhood Revitalization Officers
<b>MPO -</b>	Metropolitan Planning Organizations	<b>STOP -</b>	Services. Training. Officers. Prosecutors
<b>MGPI -</b>	Mayor's Gang Prevention Initiative	<b>STP -</b>	Surface Transportation Program
<b>MOU -</b>	Memorandum of Understanding	<b>TOC -</b>	Traffic Operations Center
<b>MRZ -</b>	Municipal Restoration Zone	<b>TOD -</b>	Transit Oriented Development
<b>MVLF -</b>	Motor Vehicle in-Lieu Fee	<b>TOP -</b>	Technology Opportunities Program
<b>NCFPD -</b>	North Central Fire Protection District	<b>TOT -</b>	Transient Occupancy Tax (Room Tax)
<b>NEA -</b>	National Endowment for the Arts	<b>TRAN -</b>	Tax Revenue Anticipation Note
<b>NERT -</b>	Neighborhood Revitalization Team	<b>UB&amp;C -</b>	Utility, Billing & Collection
<b>NPIAS -</b>	National Plan of Integrated Airport Systems	<b>UGM -</b>	Urban Growth Management
		<b>WFSD -</b>	West Fresno School District

# FY 2019-2020

## Glossary of Terms

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**Accountability** – The state of being obligateded to explain one’s actions, to justify what one does. Accountability requires governments to answer to the citizenry—to justify the raising of public resources and the purposes for which they are used.

**Accounting System** – The total set of records and procedures that are used to record, classify, and report information on the financial status and operations of an entity. The accounting system in Fresno is commonly referred to as PeopleSoft (PS).

**Accrual Basis** – An accounting basis wherein revenue and expenses are recorded in the period in which they are earned or incurred regardless of whether cash is received or disbursed in that period. This is the accounting basis that generally is required to be used in order to conform to generally accepted accounting principles (GAAP) in preparing financial statements for external users.

**Actual** – The actual revenues received and expenses incurred for the fiscal year ending June 30.

**Adopted Budget** – The City Budget passed by Council for the period July 1 through June 30.

**All Other Revenue** – Revenues not captured through taxes, fees, transfers or bond sales.

**Allocation** – A part of a lump-sum amount, which is designated for expenditure by specific organization units and/or for specific purposes, activities, or objects.

**Amended Budget** – The City Budget for fiscal year ending June 30<sup>th</sup> is adopted by resolution by the City Council. Adjustments in the amounts appropriated at the department/fund level are made throughout the fiscal year upon a motion to amend the resolution and affirmative votes of at least five Council members. Budgeted amounts are reported as amended on June 30.

**Annual Budget** – A budget applicable to a single fiscal year.

**Appropriation** – A legal authorization granted by Council to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount. All City of Fresno appropriations lapse/expire at the end of each fiscal year.

**Audit** – A systematic collection of the sufficient, competent, evidential matter needed to attest to the fairness of management’s assertions in the financial statements or to evaluate whether management has effectively carried out its responsibilities. The auditor obtains this evidential matter through inspection, observation, inquiries and confirmations with third parties.

**Auditor’s Report** – In the context of a financial audit, a statement by the auditor describing the scope of the audit and the auditing standards applied in the examination, and setting forth the auditor’s opinion on the fairness of presentation of the financial information in conformity with GAAP or some other comprehensive basis of accounting.

**Authorized Positions** – Number of positions authorized in the budget and reflected in the Position Authorization Resolution (PAR).

**Balanced Budget** – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

**Basis of Accounting** – Refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not necessarily the same basis used in preparing the budget document.

**Beginning Balance** – The amount of money the City anticipates having on July 1, to begin the new fiscal year.

**Bond Rating** – An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full. Three agencies regularly review city bonds and generate bond ratings – Moody's Investors Service, Standard and Poor's Ratings Group and Fitch.

**Bond Sale Proceeds** – Revenue obtained through the sale of debt also called "Bond Proceeds."

**Bonds** – Most often, a written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

**Bonus Pay** – A compensation bonus based on the achievement of specific agreed-to

outcomes outlined in an annual performance plan.

**Budget** – A plan of financial operation containing an estimate of proposed expenditures for a given period (usually a fiscal year) and the proposed means of financing them. Since the typical budgeting process includes many budgets, it is often necessary to identify the specific budget being discussed with an adjective: Mayor's Proposed Budget, Adopted Budget, and Amended Budget.

**Budget Amendment** – Under the City Charter, the Council has the sole responsibility for adopting the City's budget, and may amend or supplement the budget at any time after adoption by a majority vote. The City Administrative Officer has the authority to approve administrative adjustments to the budget within the guidelines set in Section 1206 of the Charter.

**Budget Calendar** – The schedule of key dates, which is followed in the preparation, adoption, and administration of the budget.

**Budget Document** – The instrument utilized to present the City's comprehensive financial plan for the upcoming fiscal year to the City Council and the public.

**Budgetary Basis of Accounting** – Determines when a government charges an expenditure to a budget appropriation, or when it credits revenue to its funds for budgeting purposes. Although the City presents financial statements in its Comprehensive Annual Financial Report (CAFR) in accordance with GAAP, the budget is adopted on a modified cash basis. This is in accordance with provisions of the City Charter and state law. The major areas of difference between the two basis of accounting are as follows: 1) for budgetary purposes, revenues are recorded when received. Under GAAP,



revenues are recorded when susceptible to accrual; and, 2) for budgetary purposes, interfund loans and repayments (i.e., “interfund transfers”) are recorded as expenditures and revenues. Under GAAP, these transactions are reclassified as increases or reductions in the “due to/due from” accounts.

**Business Tax** – Taxes collected from business operating within the City.

**Calendar Year (CY)** – A 12 month period spanning from January through December.

**Capital or Capital Outlays** – Expenditures associated with the construction or acquisition of capital assets.

**Capital Improvement Plan (CIP)** – A plan or budget for capital outlays to be incurred each year over a fixed period of years to meet capital needs. It lists each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance each projected expenditure.

**Capital Project** – An organizational unit to account for funds that are used for Major Capital Improvement Projects (see Capital Improvement Plan). These projects include the construction of new streets, sewer lines, fire stations, or the development of a new park. These are one-time expenditures.

**Card Room Tax** – Revenues collected from card room operations that occur within the City.

**Carryover** – The excess of assets of a fund over its liabilities. A portion of this balance may be available to finance the succeeding year’s budget. Fund Balance is synonymous with Carryover.

**Cash Basis** – A method of accounting under which transactions are recorded when cash is received or disbursed.

**Charges for Current Services** – Monies the City receives as payment for services provided such as water, sewer, solid waste, and building permits.

**Community Development Block Grant (CDBG)** – Revenues received from the federal government and expended as prescribed under the CDBG Program.

**Contingency** – An appropriation of funds to cover unforeseen events that occur during the fiscal year. Uses of such appropriations require approval by the Mayor and City Council.

**Cost Allocation Plan (CAP)** – The Cost Allocation Plan identifies the total cost of providing City services by allocating indirect costs such as City Clerk and City Manager to direct program cost areas. This information is used in setting City fees, reimbursing the General Fund for services provided to other funds, evaluating service delivery options, and recovering grant administration costs.

**Current Year** – As applied to budgeting and accounting, designates the operations of the present fiscal year period.

**Debt Service** – The principal and interest payments on long-term debts.

**Debt Service Fund** – A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

**Deficit** – The excess of the liabilities of a fund over its assets or the excess of expenditures over revenues during an accounting period.

**Defunded Positions** – A defunded position remains on the Position Authorization Resolution, however, there is no funding in the budget to support this position and it will remain vacant during the fiscal year.

**Deleted Positions** – A deleted position is removed from the Position Authorization Resolution and is no longer authorized to be used.

**Department** – A major administrative unit of the City of Fresno reflecting overall management responsibility for an operation or a group of related operations within a functional area. Identifies the highest level in the formal organization in which specific activity is carried out.

**Division** – An organizational component of a department, possibly sub-divided into sections, programs or activities.

**Emergency Reserve Fund** – A fund established on January 27, 2004, by the Council action executing the Mayor's executive order to establish and maintain a five percent General Fund Emergency Reserve Fund. The Emergency Reserve will only be used upon declaration of a fiscal emergency declared by the Mayor and ratified by the Council.

A fiscal emergency is defined as:

Natural catastrophe

Public Safety emergency

Precipitous decline in General Fund revenues

**Employee Services** – The personnel costs of a City program, including wage/salary, direct and indirect benefits such as health insurance, workers' compensation, unemployment insurance, etc.

**Encumbrances** – The commitment of appropriated funds to purchase an item or

service. To encumber funds means to set aside or commit funds for a future expenditure.

**Enterprise Funds** – A fund established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the government body is that the cost of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. Examples in Fresno are the Utilities and Planning & Development Departments.

**Enterprise In-Lieu Fees** – Fees paid by the Transportation Department in lieu of property taxes.

**Estimated** – The most recent prediction of current year revenue and expenditures. Estimates are based upon several months of actual expenditure and revenue information and are prepared to consider the impact of unanticipated costs or other economic changes.

**Executive Summary** – The City Manager's memorandum to the Mayor, City Council and Citizens summarizing the most important aspects of the budget, including changes from the current fiscal year, and the goals, themes and priorities that are encompassed within the City's budget.

**Expendable Trust** – Accounts for assets held in a trustee capacity where the principal and income may be expended in the course of the fund's designated operations (e.g. Housing Loan Fund, Unclaimed Property Fund, etc.)

**Expenditures** – The payment for the cost of goods delivered or services rendered during the fiscal year, whether paid or unpaid, including expenses, provision for debt retirement not reported as a liability of the fund from which

retired, and capital outlays. See also "Encumbrances."

**Federal, State, and Fresno County** – Intra-governmental agencies that often provide various funding sources.

**Fines** – Revenues collected for violations of City ordinances, late payments, etc.

**Fiscal Year (FY)** – A twelve-month period to which the annual operating budget applies and, at the end of which, a governmental unit determines its financial position and the results of its operations. The City of Fresno has specified July 1 through June 30 as the fiscal year.

**Franchise Tax** – Is a tax on the privilege of carrying on business as a corporation or LLC in a state. In California, the value of the franchise tax is measured by amount of earning. In Fresno, franchise taxes are levied on PG&E, AT&T and Comcast Cable. Additionally the City collects franchise fees for Commercial Solid Waste and roll-off bin service.

**Fringe Benefits** (also Employee Benefits or Fringe) – Benefits to employees, in addition to salaries, paid by the City of Fresno. These benefits include pensions, worker's compensation, unemployment compensation, life and health insurance.

**Full Time Equivalent (FTE)** – A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a position authorized from July 1 through June 30 would equal 1.0 full-time equivalent or one position for the Fiscal Year.

**Fund** – A set of accounts to record revenues and expenditures associated with a specific purpose.

**Fund Balance** – The equity (assets minus liabilities) of governmental fund types and trust funds; the excess of cumulative revenues and other sources of funds over cumulative expenditures and other uses of funds. See also "Carryover."

**GANN Limit (Proposition 4)** – Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

**General City Purpose** – Operating expenses that are Citywide and/or interdepartmental in nature are budgeted in the General City Purpose Department.

**General Fund (GF)** – Monies from local property and sales taxes, and other revenue sources, that pay for City services such as Police; Fire; Public Works; Elected Offices; City Manager; City Clerk; City Attorney; Personnel; Finance; Planning & Development; and Parks Recreation and Community Services; and Neighborhood Services.

**General Fund--Fees and Charges** – Revenue generated by charging for services provided by a General Fund department such as park admissions, downtown mall maintenance, false alarm fees, and licenses and permits issued by a department.

**General Fund--Other** – Miscellaneous revenue generated by a General Fund department including private donations, disposal of assets, sales of lost or unclaimed property, refunds, and credits or refunds for returned equipment.

**General Fund--Support** – The amount of General Fund monies needed to support a department beyond the amount of revenue generated by the department.

**General Government** – The administrative departments of the City including the Mayor's office, the City Council, the City Manager's office, the City Clerk's office, and the General City Purpose Department.

**General Use Budget** – The total amount the City spends at its discretion for services.

**Generally Accepted Accounting Principles (GAAP)** – Nationally recognized principles and rules for financial accounting and reporting. Governmental GAAP is determined by the Governmental Accounting Standards Board (GASB) and, to a lesser extent, other sources such as the Financial Accounting Standards Board (FASB) and the American Institute of Certified Public Accountants (AICPA).

**Grants** – A contribution by a government or other organization to support a particular function. Grants may be classified as categorical or block depending upon the amount of discretion allowed the grantee. Generally, any receipts from any federal, state, or non-profit agency are considered grants.

**Growth Rate** – Level at which expenditures and revenues are expected to increase annually.

**Impact Fees (UGM Fees)** – Fees adopted by the City requiring new development to pay its proportional share of the costs associated with providing necessary public infrastructure.

**Infrastructure** – Facilities that support the daily life and growth of the City, for example, roads, water lines, sewers, public buildings, parks and airports.

**Interdepartmental (ID) Charges** – Charges for services one City department provides another City department (see Intragovernmental Revenues). These procedures result in a double counting of the same dollar, which is budgeted

in two places. By subtracting transfer and charge amounts, a dollar is then only counted once.

**Interfund Transfer** – Monies that are transferred from one fund to another fund as an accounting procedure.

**Intergovernmental Revenues** – Revenue received from other governments in the form of grants, allocations, entitlements, and shared revenues which are not charges or costs of City services or loan repayments. These revenues may also be listed in the Department Summaries of this document as coming from the named government entity; i.e. HUD, Clovis Unified School District, Landscape Maintenance District, Measure "C", etc.

**Internal Service Funds (ISF)** – A fund established to finance and account for services and commodities furnished by one department to another on a cost reimbursement basis. Examples include Fleet, Facilities, Risk and Information Services.

**Intragovernmental Revenues** – Funds for City services performed by one City department for another City department, such as City vehicle maintenance.

**Licenses & Permits** – Revenues collected for construction, maintenance and/or operation of designated equipment, businesses, buildings, and private property including animals.

**Local Taxes** – Monies the City receives from taxes levied and/or collected locally, including property taxes and sales taxes.

**Mandated Program** – A requirement by the state or the federal government that the City perform a task in a particular way or perform a task to meet a particular standard, often

without compensation from the higher level of government.

**Mayor's Budget Message** – Included in the Executive Summary of the budget, the Mayor's Budget Message provides the City Council and the public with a general summary of the most important aspects of the budget.

**Mayor's Proposed Budget** – The budget recommended by the Mayor and administration that is submitted to the City Council.

**Measure C** – A half cent Fresno County sales tax revenue for highway, capital improvements and local transportation purposes determined to be priority projects by local governments to which the funds are allocated.

**Miscellaneous** – Revenue collected from property losses, sales of obsolete items, bond sale proceeds, and loan proceeds.

**Modified Basis** – A basis of accounting in which revenues and other financial resources are recognized when they become susceptible to accrual, that is when they are both measurable and available to finance expenditures of the current period. "Available" means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period.

**Motor Vehicle In-Lieu Fee (MVLf)** – Revenue provided to local governments, by the state, to backfill the reduction made to local governments share of the Motor Vehicle Fees, which is dedicated to the provision of local government services.

**Municipal Restoration Zone (MRZ) Incentive Credit** – This initiative will revitalize economic development in the downtown area by providing fee reductions to businesses that meet the Zone's criteria.

**Neighborhood Stabilization Program** – The Neighborhood Stabilization Program provides emergency assistance to state and local governments to acquire and redevelop foreclosed properties that might otherwise become sources of abandonment and blight within their communities.

**Net Total Combined Budget** – The City's total budget including operating and capital revenues and expenditures, reflecting, General Fund, Special Revenue Funds and Enterprise Funds, less interfund transfers activity for a fiscal year.

**One-Time Resources** – Resources that are obtained through transactions that produce non-recurring revenues (e.g. the sale of land).

**Operating Budget** – Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing acquisitions, spending, and service delivery activities of a government are controlled.

**Operating Expenditures** – Expenditures derived from the City's delivery of services.

**Operating Revenue** – Revenues collected to operate City services.

**Operations & Maintenance (O&M)** – Expenditures associated with operating and maintaining City services.

**Other Revenue** – Monies not included in the above categories, including interest, private donations, and the sale of assets and other miscellaneous revenue.

**Pension Obligation Bonds (POB)** – In 1983, the City of Fresno adopted Ordinance 83-116 which authorized the City to collect an additional levy upon the taxable property within the City. This

levy was allowed by Section 93.31 of the Revenue and Taxation Code; however, the money collected can only be used towards payment of the bonds that were issued by the City to fully fund the Fire and Police retirement systems.

**Prior Year Adjustments** – A current year adjustment originating in a prior fiscal period.

**Projected Revenue** – The amount of projected revenue to be collected during the fiscal year.

**Property Tax** – The property tax is an ad valorem (value-based) tax imposed on real property and tangible personal property. (State law provides a variety of exemptions to the property tax, including the first \$7,000 of an owner-occupied home; most government-owned property; nonprofit, educational, religious, and hospital properties among others). California Constitution Article XIII A (Prop. 13), limits the property tax to a maximum one percent of assessed value, not including voter-approved rates to fund debt. The assessed value of property is capped at 1975–76 base year plus inflation - or two percent per year. Property that declines in value may be reassessed at the lower market value. Property is reassessed to current full value upon change in ownership (with certain exemptions). Property tax revenue is collected by counties and allocated according to state law among cities, counties, school districts and special districts.

Under Proposition 57, beginning in FY 2004–05, the local (city) sales tax rate is reduced by 0.25 percent and the state rate increased by 0.25 percent to repay state fiscal recovery bonds. Cities and counties are reimbursed dollar for dollar with additional property tax. This arrangement, known as the “triple flip,” formally ended in July 2015.

In 2004, the State and local governments also agreed to “swap” vehicle license fee (VLF) revenue for property tax backfill. This agreement links the VLF revenue to growth and decline in property tax values. This “swap,” barring legislative action, is permanent.

The share of property tax revenue allocated to a city varies depending on a variety of factors, including:

- The service responsibilities of the city (for example, if fire services are funded and provided by a fire district, then the district gets a portion that would otherwise go to the city);
- The presence of a redevelopment agency, which retains a portion of revenue growth; and;
- The historic (1980) tax rates of the City in relation to other local taxing entities.

City property tax revenues are directly affected by local property values.

**Proposition 172** – A permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to Public Safety.

**Real Estate Transfer Tax** – Taxes collected when the ownership of real property changes.

**Reserve** – In accounting, an account used to indicate that a portion of a fund’s assets are legally restricted for a specific purpose and are, therefore, not available.

**Resources** – The total amount of money the City expects to receive during the year to pay for services and capital projects.

**Revenue** – Funds that the government receives as income. It includes such items as tax payments, fees from specific services, receipts

from other governments, fines, forfeitures, grants, shared revenues and interest income.

**Room Tax** – Taxes collected from hotel accommodations purchased within the City.

**Salaries and Wages** – An expenditure category that includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of Fresno Charter, fringe benefit expense is not considered a salary or wage expense.

**Sales and Use Tax** – The sales tax an individual pays on a purchase is collected by the State Board of Equalization and includes a state sales tax, the locally levied Bradley-Burns sales tax and several other components. The *sales tax* is imposed on the total retail price of any tangible personal property.

A use tax is imposed on the purchaser for transactions in which the sales tax is not collected. Sales and use tax revenue received

by Fresno is general purpose revenue and is deposited into the City's General Fund. Cities and counties may impose additional transaction and use taxes in increments of 0.25 percent with a two-thirds City Council approval

and majority voter approval. A city may impose more than one transaction and use tax e.g., one might be for a general purpose; a second might be for a special purpose. The combined rate of the City and County transaction and use taxes may not exceed two percent. The County of Fresno imposes three special purpose taxes in

Rate	Jurisdiction	R & T Code
3.68%	State (General Fund)	6051, 6201
0.25%	State (Fiscal Recovery Fund)	6051.5, 6201.5
0.50%	State (Local Revenue Fund)	6051.2, 6201.2
0.25%	State General Fund	6051.3, 6201.3
0.50%	State (Local Public Safety Fund)	S35 Art XIII State Constitution
1.00%	Local(County/City)	7203.1
	0.25% County Transportation Funds	
	0.75% City and County operations	
7.50%	Total Statewide Base Sales and Use Tax	

addition to the Bradley-Burns rate of 8.25 percent. These include: 1) Public Library (FCPL) 0.125 percent; 2) Measure C (FCTA) 0.50 percent; Zoo (FCZA) 0.10 percent. Of these special purpose taxes, the City of Fresno receives a direct benefit from the Measure C tax, which is captured in its own fund and is not reported in the General Fund.

**Service Changes** – Service Changes comments serve to identify general informational aspects of department operations and bring forth policy issues that require attention as part of the budget process. Finally, service changes detail material changes to department appropriations, which not only identify additional costs, but savings realized as a result of innovation.

**Special Assessments** – Funds generated through the formation of an assessment district to provide public improvements such as street construction and flood control.

**Special Revenue** – A fund used to account for receipts from revenue sources that have been earmarked for specific activities and related expenditures.

**Transfers** – Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

**Triple Flip** – As a part of the 2004 Budget package, the California State Legislature adopted a mechanism to fund the state's economic recovery bond program with a quarter cent sales tax. Under a mechanism commonly known as the "Triple Flip" and outlined in Revenue and Taxation Code Section 97.68, the local Bradley Burns Sales and Use Tax rate is reduced by a quarter cent. This quarter cent is used to repay the economic recovery bonds. Cities and counties are then provided with ad valorem property tax

revenues in lieu of these revenues. The State Director of Finance notifies each County Auditor of the amount of sales and use tax revenue loss to each city and county as a result of the Triple Flip. Each County Auditor is then required to allocate compensating revenues to cities and the county. These compensating revenues are transferred from the ad valorem property tax revenues that would otherwise be allocated to the county's Educational Revenue Augmentation Fund.

**Trust and Agency** – Funds that are held in trust by the City and whose use is restricted to the specific purpose for which the funds were received such as Urban Growth Management (UGM) area capital improvement, Woodward Park Legacy, and Conference Center Debt Service.

**Universal Hiring Program (UHP) Grant** – A fund was established to track and report the status of the grant. Matching revenue and appropriations are reported in the General Fund then transferred to the grant. On a fund by fund basis, the impact nets to zero. On a consolidated reporting basis, it is reflected in both fund types, requiring an adjustment to reflect the actual net City Budget.

**Urban Growth Management (UGM)** – Fees paid by developers to cover the cost of City infrastructure required to support development.

**Zero Base Budgeting** – A process for allocating financial resources that provided for the comparison and prioritization of existing and proposed programs and services. The process includes organizing expenditures in individual decision packages and priority ranking all decisions.



