

#### **Adopted Budget**

for the Fiscal Year July 1, 2018 – June 30, 2019

#### Mayor Lee Brand

#### **City Council**

Esmeralda Soria – Council President, District 1

Steve Brandau - District 2

Oliver L. Baines III - District 3

Paul Caprioglio - District 4

Luis Chavez - District 5

Garry Bredefeld - District 6

Clint Olivier - District 7

#### City Manager

Wilma Quan-Schecter

#### City Attorney

Douglas T. Sloan

#### City Clerk

Yvonne Spence

#### **Executive Management Team**

Jane Sumpter - Assistant City Manager

Vacant - Assistant City Manager

Michael Lima - City Controller / Finance Director

Kevin Meikle - Aviation Director

Jennifer Clark - Development and Resource Management Director

Kerri Donis - Fire Chief

Bryon Horn - Information Services Director

Parvin Neloms - Parks, After School, Recreation and Community Services Director

Jeffrey Cardell - Personnel Services Director

Jerry Dyer - Police Chief

Vacant - Public Utilities Director

Scott Mozier - Public Works Director

Jim Schaad - Transportation Director

#### **Budget Preparation Staff**

Henry Fierro, Interim Budget Manager Sharon McDowell, Senior Budget Analyst Pedro Rivera, Senior Budget Analyst Scott Motsenbocker, Senior Budget Analyst Alma Torres, Senior Budget Analyst Todd Stermer, Senior Budget Analyst Alyse Muniz, Budget Technician



City of

Fresno,

California

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The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Fresno, California for its annual budget for the fiscal year beginning July 1, 2017 – June 30, 2018.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

#### Acknowledgment

he completion of this budget document could not have been accomplished without the skill, dedication and professionalism of my team. The group sacrificed many extensive hours and weekends over the last several months in order to plan, prepare, and formalize the budget document. I am truly fortunate to be a part of such a dedicated team. They are Sharon McDowell, Pedro Rivera, Scott Motsenbocker, Alma Torres, Todd Stermer, and Alyse Muniz-Thank-you.

My gratitude must also go to the Department Directors and all of the department personnel who worked on the preparation of the budget. They are too numerous to mention here, but all the management analysts, division managers, account clerks, administrative assistants and others have earned a well-deserved thank-you as well.

Finally, I would like to thank Mayor Lee Brand, City Manager Wilma Quan-Schecter, Assistant City Manager Jane Sumpter, Chief of Staff Tim Orman, and the Council Members for their continued leadership and guidance in the planning, deliberations, and implementation of this budget.

Respectfully submitted,

Henry J. Fierro, Interim Budget Manager

## Budget Policy and How to Use This Book

#### **Budget Policy**

The City operates under the strong-Mayor form of government. Under this form of government, the Mayor serves as the City's Chief Executive Officer, appointing and overseeing the City Manager, recommending legislation, and presenting the annual budget to the City Council.

The budget of the City of Fresno, within the meaning and context of Section 1205 of the City's Charter, must be adopted by resolution by the City Council by June 30th of a given year. As provided by Section 1206 of the Charter, any adjustments in the amounts appropriated for the purposes indicated at the department/fund level shall be made only upon a motion to amend the resolution adopted by the affirmative votes of at least five Council members.

Administrative changes within the department/fund level may be made without approval of Council within written guidelines established by the City Manager.

#### How to Use This Book

We've made every effort to make this book as easy as possible to read, but it can be difficult to find what you're looking for in such a complex document. To make your search easier, we've provided a number of tools to help you get what you need.

The Proposed Budget is organized systematically moving from the broadest perspective of service

by department to more specific information. The document is arranged by department with the final section of the Budget providing reference information to enhance the reader's understanding of overall concepts.

This book is divided into six sections:

#### **Executive Summary**

This section presents the Mayor's Transmission letter and the City Manager's Financial Overview.

#### **Citywide Summary**

This section includes various charts and graphs that represent the City's financial position and allocations for the coming fiscal year; outlines critical funding sources such as Measure C and the Federal Entitlements received by the City. Also included are the allocation of staff and the City's debt obligations.

#### **General Fund Summary**

This section contains the General Fund Overview, which describes the resources and appropriations of this fund and the assumptions in the General Fund five year forecast. The General Fund debt obligation is also presented.

#### **Department Summaries**

This section outlines organizational impacts and resource allocation by department. It also contains various tables that represent the financial position of the department and department staffing levels.

#### **Capital Improvement Summary**

This segment outlines the five-year capital improvement plan on a Citywide basis and by department.

#### **Supplemental Information**

This section gives the reader general information about the City and the City's Budget and Financial Policies as well as an update on the City pension funding status. Acronyms and a Glossary of Terms are also included.



#### MAYOR LEE BRAND

September 28, 2018

My Fellow Fresnans,

It is my honor to present you our Fiscal Year 2019 budget, my second as Fresno's Mayor. This \$1.120 billion budget furthers our plan to make our City a better and safer place to live, work and enjoy life. I believe this budget presents the City Council and the people of Fresno with the best possible use of limited resources to address our most pressing issues.

This budget represents a continuing focus on the City's long-term financial stability and viability, increasing our General Fund Reserve to more than 8% this year and exceeding the 10% milestone by the end of the 2023 fiscal year. The reserve will finally give us the capability to endure both momentary downturns and deeper recessions without the dramatic contractions in core City services such as police and fire – challenges we experienced in previous times of economic turbulence.

The past 18 months may have been the most productive in Fresno's history in terms of increasing economic prosperity for our residents. Ulta Beauty and Amazon are nearing completion of ecommerce fulfillment centers in the southern part of the City. Once these two centers are up and running at full speed, they will together create more than 3,500 good-paying new jobs – with benefits. On April 5<sup>th</sup> of this year, the City Council approved an agreement with The Gap to bring an e-commerce center to Central Fresno. This facility promises to create another 524 good-paying jobs with benefits. These jobs offer transformational opportunities to many Fresnans, including a great many that are being filled by graduates of Fresno County's NEO program, which helps transition people from public assistance to gainful employment.

Our Economic Development and Development and Resource Management Departments are working with many more existing and new businesses, helping them locate and expand in Fresno, and with industrial property owners to prepare their land for the next wave of industries and e-commerce centers looking to strategically locate here in the center of California. We are also assessing infrastructure needs to ensure the industrial area is shovel ready.

These new jobs will change lives and help break the unfortunate cycle of generational poverty that has haunted Fresno for far too long. These new jobs will help the entire community by increasing our tax base and, in turn, increase our ability to fund core City services.

This year's budget also builds upon the gains we have made in previous years in restoring public safety funding and services to pre-recession levels. Our Police Department has 830 authorized

sworn positions, all of which should be filled in the near future. We will be conducting a drill school for our Fire Department to fill vacancies and add to the relief pool. The Fire Department's Wellness Program will be renewed for a second year. We have also increased operations and maintenance funding for the Police, Fire and Parks, After School, Recreation, and Community Services Departments to better reflect their actual costs, as well as additional investments in vehicles, equipment and facilities needs and repairs.

Our 2019 budget also includes significant investments in our infrastructure such as streets, curbs, gutters and sidewalks. In addition, we will replace 38,000 old streetlights with new energy-efficient LED versions.

With the rollout of Business-Friendly Fresno 2.0! on April 11, we have budgeted for additional positions to add more planners and create a new position to assist individuals and businesses of all sizes with their planning and building needs. Our new Accela software program went online in April and will become an integral part of improving Fresno's development process and reach our goal of being the most business friendly city in California.

What is also noticeable about this year's budget are the many smaller expenditures that tackle specific problems by targeting programs that have the ability to positively improve the quality of life for the vast majority of our residents. One example is a General Fund investment of \$50,000 to address homelessness. While not a large amount, this expenditure is for the creation of a new governance structure to bring together all of the different government agencies, service providers, non-profits, churches and volunteers to comprehensively coordinate their various resources to reduce this growing population. This new structure will be the foundation of a community-wide collective impact effort that will reduce homelessness.

Words cannot fully express my gratitude to the strong leadership team who work tirelessly to serve the people of Fresno and helped me construct this budget. I extend my sincere thanks to City Manager Wilma Quan-Schecter, Assistant City Manager Jane Sumpter, Controller Mike Lima, Interim Budget Manager Henry Fierro and Chief of Staff Tim Orman. And to repeat my words from last year's budget – none of this could have happened, and Fresno would not be in the robust financial situation it is, without the tireless dedication of our former City Manager Bruce Rudd, who fully retired in April after 42 years of service to the people of the City of Fresno. On behalf of the people of Fresno, we thank Bruce for his service to the city.

I am humbled and honored by the trust Fresno voters placed in me when they elected me Mayor. I take this job seriously. My family roots run deep in this great community. I grew up in a poor but proud family on McKenzie Street in Southeast Fresno. My challenges growing up taught me the value of hard work and determination. I believe this budget shows that both hard work and setting achievable goals will help bring about a better Fresno for all of us.

Sincerely,

Lee Brand



#### WILMA QUAN-SCHECTER

September 28, 2018

Council President Esmeralda Soria Fresno City Councilmembers Citizens of Fresno

It is my honor to present to you Mayor Brand's Fiscal Year 2019 Budget. This budget is indicative of the Mayor's steadfast approach to ensure the fiscal health of our great City and represents a methodical approach to ensuring a continuation of funding for the core services that have either been restored or enhanced over the last several years. It has been a priority of this Administration to ensure that those core services are sustainable and that is also reflected within this budget.

Before elaborating on what the Adopted Fiscal Year 2019 Budget entails, it is important to highlight a few key successes and recognize what this organization has accomplished during the last fiscal year. The City opened two Police Department report writing stations in Council Districts 1 and 4 and opened the new Northwest Police District Station in March 2018 at Marks and Shaw Avenues; opened Fulton Street to vehicle traffic in October 2017 after decades of debate and indecision about its future; and launched Bus Rapid Transit in February of 2018, providing enhanced service along the Blackstone and Ventura/Kings Canyon corridors. These are just a few of the many accomplishments that show the continued growth and success of the City of Fresno. None of this would have been possible without the support of the City Council. I thank each of you for your leadership. It is a pleasure to work with you to advance the City of Fresno together.

We've worked hard to ensure our continued success in the Adopted Fiscal Year 2019 Budget. As mentioned previously, this budget ensures the sustainability of positions or programs that have been funded in past budgets. It includes the continuation of funding for: staffing levels for both the Police and Fire Departments; staffing and programs for the PARCS Department, such as the Weekend Recreation and Fitness Program offered at various Fresno and Central Unified School District sites; support for the Inspection and Anti-Slumlord Enforcement Team; the City's land management system that will support and enhance Business Friendly Fresno 2.0!; and various capital projects associated with deferred maintenance of City assets, just to highlight a few.

In addition, the Adopted Fiscal Year 2019 Budget includes funding for much needed operations and maintenance activities for the Police, Fire and PARCS Departments. In sum, these funds

will be used to cover the increased operating costs for those departments. Furthermore, the budget proposes to replace approximately 120 police vehicles, continuing the ongoing process of replacing the City's aging fleet, and includes funds to address Skywatch operations. The Adopted Budget also includes a 7-Week Drill School for the Fire Department, which will ultimately help with staffing levels as well as the continuance of meeting SAFER compliance, and funds for land acquisitions for the future relocation of Fire Station 10.

The Adopted Budget will add concrete crews in the Public Works Department to help address the City's aging infrastructure. These crews will repair curbs, gutters and sidewalks, with two crews focused on SB1 neighborhood projects per a 5-year plan approved by Council. Finally, the Adopted Budget includes funding to repave 85 lane miles, the conversion of 38,000 street lights to energy-saving LED fixtures with improved light quality, and 14 new traffic signals and 6 traffic signal upgrades.

Again, the Mayor's Adopted Fiscal Year 2019 Budget demonstrates a slow and steady approach to ensure fiscal sustainability while continuing to move our City forward. I sincerely believe that we have created a culture that embraces the strategy of long term financial security and stability that will allow us to both improve services for our citizens while mitigating the impacts of future economic downturns.

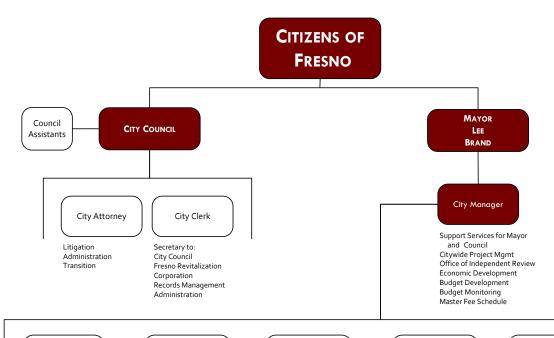
In closing, I want to thank each and every one of our City of Fresno employees for their commitment and dedication to this organization and to the community we all serve. You are our greatest assets. I would like to thank Henry Fierro, Interim Budget Manager, and all of the Budget staff for their countless hours and professionalism in building the budget. I would also like to give a special thanks to Jane Sumpter, Assistant City Manager; Tim Orman, Chief of Staff to Mayor Brand; Controller Mike Lima; and all of the Department Directors. I am amazed by the work you all do daily. A special thanks to Bruce Rudd as this has been a year of transition between City Managers, and I cannot thank him enough for his professionalism and support during this time. Lastly, I would like to personally thank Mayor Brand for his leadership and passion for our City. It is my pleasure to serve as your City Manager.

Respectfully yours,

Wilma Quan-Schecter

City Manager

#### City Organizational Chart



#### Transportation (FAX)

Bus Service
Bus Repair/Maintenance
Planning
Administration
Paratransit
Fleet Management
Acquisition & Maintenance
Public Safety Fleet Division

Personnel Services

Recruitment & Exam Job & Salary Analysis Civil Service Board Risk Management Training Labor Relations Employee Benefits

General City Purpose

Retirement Office Fresno Revitalization Corporation Support Intergovernmental Relations Citywide Resources and Appropriations Parks, After School, Recreation & Community Services

Park Maintenance After School Programs Recreation Community Centers Senior Programs Sports Weekend Recreation and Fitness Program

Development and Resource Management

Planning Building & Safety Inspection Development Review Community Revitalization Sustainable Fresno Local Business Initiatives Parking Services CDBG Monitoring & Administration Convention Center

Managed by SMG as of Jan. 2004 Sporting Events Conventions Concerts

Finance

Accounting
Financial Reporting/Grants
Business Tax/Permits
Purchasing
DBE Program
Central Printing
Administration
Internal Audit

Airports

FYI Operations Airport Projects Management Airport Security & Safety Chandler Downtown Airport Administration

Fire Suppression & Emergency Response HazMat Prevention & Investigation Training & Support Administration

Public Works

Engineering Services Street Maintenance Capital Project Management Traffic Operations Center ADA Citywide Program Traffic Signals & Streetlights Park Maintenance Facilities Management Urban Growth Management Information Services

Computer Services Systems & Network Security Help Desk Systems & Applications Programming Communications One Call Center

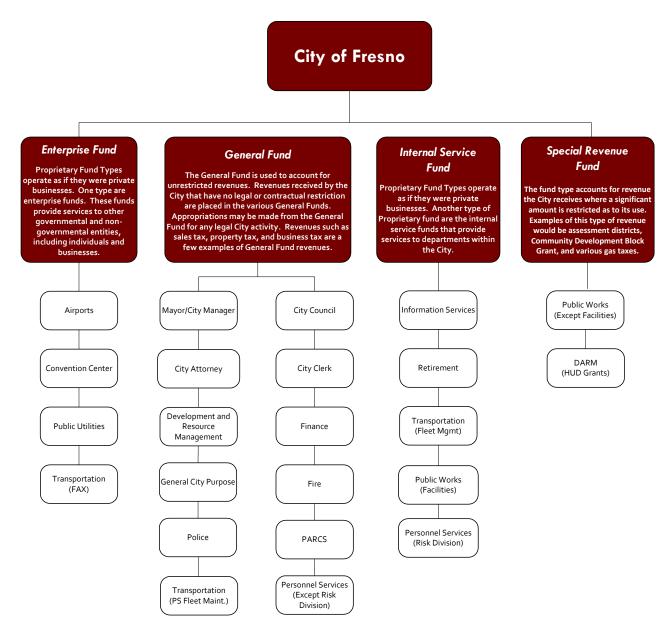
Police

Patrol & Crime Suppression Special Operations Investigative Services Graffiti Abatement Administration

**Public Utilities** 

Water Production,
Water Quality &
Water Delivery
Wastewater & Sewer
Management
Utility Billing & Collection
Solid Waste Services
Recycling Program
Operation Clean Up
Litter Control

#### City Operating Fund Structure Chart



Additional Fund Types used by the City:

**Capital Project Fund Type**: This fund type accounts for funds that are either restricted or designated for capital projects.

**Debt Service Fund Type**: The Debt Service Fund Type is used to accumulate assets for the repayment of long-term debt. Funds are transferred from the operating accounts of the various departments that benefit from the assets financed through the creation of the debt. Some examples of debt service funds would be the Pension Obligation Bonds, and the Convention Center Exhibit Hall Expansion.

Note: Structure is based on primary funding source for each Department.

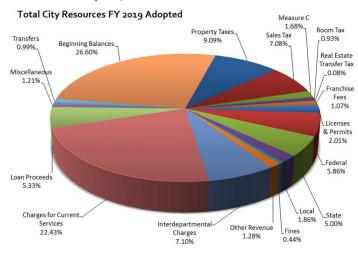
#### **Total City Resources**

The total amount of money received by the City of Fresno in all appropriated funds is shown on this page. The total Net Resources amounts represent all the revenue available to pay for services and capital projects. It excludes interfund transfers, and interdepartmental charge revenue.

	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted	Percent Change
Beginning Balance <sup>(1)</sup>	136,553,200	123,970,500	385,188,300	210.7
Local Taxes				
Property Taxes	122,072,200	126,531,000	131,682,900	4.1
Sales Tax <sup>(2)</sup>	96,384,000	87,610,100	102,501,000	17.0
Measure C <sup>(3)</sup>	30,843,300	31,111,500	24,283,400	(21.9)
Room Tax	12,933,100	12,095,000	13,425,700	11.0
Real Estate Transfer Tax <sup>(4)</sup>	1,237,600	1,546,300	1,118,300	(27.7)
Franchise Fees	14,285,900	14,484,100	15,349,600	6.0
Total Local Taxes	277,756,100	273,378,000	288,360,900	5.5
Licenses & Permits	27,145,400	26,892,100	28,921,200	7.5
Intergovernmental				
Federal <sup>(5)</sup>	65,315,900	138,006,800	84,839,500	(38.5)
State	44,621,500	72,244,000	72,326,800	0.1
Local	21,292,400	24,178,000	26,863,400	11.1
Total Intergovernmental	131,229,800	234,428,800	184,029,700	(21.5)
Charges for Current Services	291,113,500	301,635,400	324,735,800	7.7
Fines	6,028,500	6,567,100	6,368,400	(3.0)
Other Revenue	17,855,300	16,607,300	18,519,300	11.5
Interdepartmental Charges	95,835,200	106,763,000	102,739,700	(3.8)
Miscellaneous <sup>(6)</sup>	153,020,900	269,320,100	94,745,400	(64.8)
Transfers	16,193,000	22,023,100	14,373,800	(34.7)
Total City Revenue	1,152,730,900	1,381,585,400	1,447,982,500	4.8
Less: Net Interfund Transfers	16,193,000	22,023,100	14,373,800	(34.7)
Less: Interdepartmental Chrgs	87,062,900	114,510,800	109,378,500	(4.5)
Total Net Resources	1,049,475,000	1,245,051,500	1,324,230,200	6.4

#### Note:

<sup>(6)</sup> Decreases in Miscellaneous Revenue are due to State Revolving Fund loan proceeds anticipated by the Department of Public Utilities in FY2018. The majority of projects funded by these loans are nearing completion in FY 2019.



<sup>(1)</sup> In FY 2018 Water State Revolving Funds reflected negative beginning fund balances due to a timing difference between the expenditure of funds and the receipt of loan reimbursements. The majority of timing difference was resolved during FY 2018.

<sup>(2)</sup> FY 2019 Sales Tax revenues include a one-time \$9.9 million entry corresponding to the August 2019 sales tax revenue per Council's approval of Motion #17

<sup>(3)</sup> Measure C revenues reflect anticipated revenue receipts consistent with Fresno County Transportation Authority approved projects.

<sup>(4)</sup> The decrease reflects a budgeted amount in alignment with an actual historical activity.

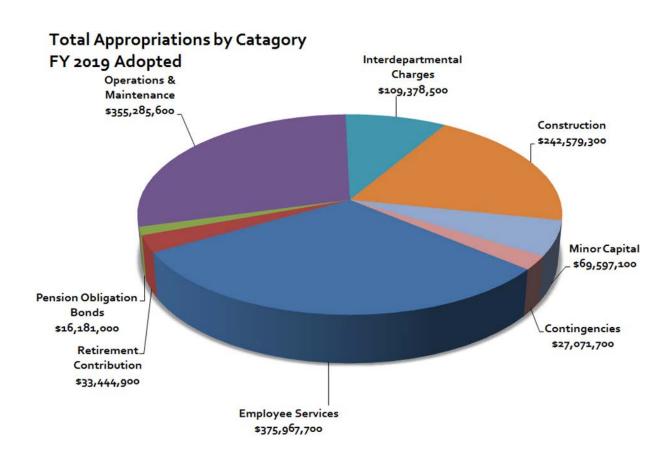
<sup>(5)</sup> The decrease in Federal revenues is due to the inclusion of significant revenue reimbursements for the Bus Rapid Transit (BRT) Project and Phase I of Taxiway C at the the Fresno Yosemite Airport in FY 2018.

#### **Total City Appropriations**

#### **APPROPRIATIONS BY CATEGORY**

The total budget for all appropriated funds within the City of Fresno is shown on this page. The amounts shown as Total Net City budget represent the "net" budget after all interdepartmental charges are removed.

	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted	Percent Change
		0.46.0=0.000		
Employee Services	314,254,700	346,973,300	375,967,700	8.4
Retirement Contribution	33,739,800	33,397,100	33,444,900	0.1
Pension Obligation Bonds	16,193,000	16,213,100	16,181,000	(0.2)
Operations & Maintenance	386,785,700	344,960,100	355,285,600	3.0
Interdepartmental Charges	87,062,900	114,510,800	109,378,500	(4.5)
Minor Capital	122,872,600	324,579,500	312,176,400	(3.8)
Contingencies	21,674,500	25,460,400	27,071,700	6.3
Total Appropriations	982,583,200	1,206,094,300	1,229,505,800	1.9
Less: Interdepartmental Charges	87,062,900	114,510,800	109,378,500	(4.5)
Total Net City Budget	895,520,300	1,091,583,500	1,120,127,300	2.6



# Appropriations Summary by Department/Primary Funding Source Including Operating, Capital & Debt Service

The total budget by Department and primary funding source is shown on this page. The amounts shown as total Net City budget represent the "net" budget after all interdepartmental charges are removed.

					% Change FY 2018
		FY 2017	FY 2018	FY 2019	to FY
Department		Actuals	Amended	Adopted	2019
General Fund Departments				•	
Mayor/CMO		2,400,300	3,987,900	4,133,600	3.7
Council		2,691,600	3,788,900	4,637,100	22.4
Police		162,440,100	183,259,300	180,875,300	(1.3)
Fire		69,566,400	72,061,300	69,266,300	(3.9)
Parks, After School, Recreation & Comr	nunity Services	21,202,200	25,768,000	29,529,500	14.6
General City Purpose		47,572,300	49,082,300	46,088,900	(6.1)
Finance		7,458,900	7,223,100	7,388,500	2.3
City Clerk		770,200	813,400	910,200	11.9
City Attorney		4,985,300	5,695,200	6,380,900	12.0
Personnel Services		30,068,000	35,122,600	35,989,600	2.5
Development & Resource Managemen	t	41,588,800	53,091,400	51,617,300	(2.8)
	Subtotal	390,744,100	439,893,400	436,817,200	(0.7)
Special Revenue Fund Department	·e				
Public Works	.5	79,865,900	166,067,100	188,194,900	13.3
rubiic Works	Subtotal	<b>79,865,900</b>	166,067,100	188,194,900	13.3
	Subtotai	73,803,300	100,007,100	188,134,300	13.3
Internal Service Fund Departments	5				
Information Services Department		14,127,100	16,402,500	16,138,400	(1.6)
	Subtotal	14,127,100	16,402,500	16,138,400	(1.6)
Futowaries Fund Demontroputs					
Enterprise Fund Departments Department of Public Utilities		373,860,600	371,070,100	377,243,500	1.7
Transportation		91,194,400	137,821,100	140,293,600	1.7
Airports		23,912,200	59,985,900	55,636,300	(7.3)
Convention Center		8,878,900	19,801,100	20,628,700	4.2
Convention Center	Subtotal	497,846,100	588,678,200	593,802,100	0.9
	Justotal	<del>-57,040,100</del>	300,070,200	333,002,100	0.5
Less: Expense Reduction		0	4,946,900	5,446,800	10.1
Less: Interdepartmental Charges		87,062,900	114,510,800	109,378,500	(4.5)
	Net City Budget	895,520,300	1,091,583,500	1,120,127,300	2.6

# Revenues Summary by Department/Primary Funding Source Including Operating, Capital & Debt Service

The total budget by Department and primary funding source is shown on this page.

	FY 2017	FY 2018	FY 2019	% Change FY 2018 to
Department	Actuals	Amended	Adopted	FY 2019
General Government				
Mayor/CMO	(86,300)	0	0	0.0
Council	4,600	0	0	0.0
General City Purpose	333,989,900	337,440,500	351,531,500	4.2
Personnel Services	37,046,000	33,234,700	33,186,900	(0.1)
Finance	13,838,800	1,523,300	1,475,400	(3.1)
Information Services Department	17,011,800	19,122,500	20,438,300	6.9
City Clerk	1,500	0	0	0.0
City Attorney	49,800	150,000	150,000	0.0
Development & Resource Management	27,506,300	44,812,700	42,628,300	(4.9)
Subtotal	429,362,400	436,283,700	449,410,400	3.0
Public Protection				
Police	19,100,700	28,503,000	26,479,800	(7.1)
Fire	19,603,500	16,973,000	14,899,700	(12.2)
Subtotal	38,704,200	45,476,000	41,379,500	(9.0)
Public Ways and Means				
Public Works	142,583,300	177,055,800	180,746,200	2.1
Subtotal	142,583,300	177,055,800	180,746,200	2.1
Culture and Recreation				
Parks, After School, Recreation & Community Services	8,481,000	11,852,100	9,420,100	(20.5)
Subtotal	8,481,000	11,852,100	9,420,100	(20.5)
Enterprises (Business-Type Activities)				
Department of Public Utilities	364,264,700	412,260,700	492,649,200	19.5
Transportation	99,196,700	185,813,300	165,816,200	(10.8)
Airports	58,111,600	91,956,900	87,752,400	(4.6)
Convention Center	12,027,000	20,886,900	20,808,500	(0.4)
Subtotal	533,600,000	710,917,800	767,026,300	7.9
Total City Revenues	1,152,730,900	1,381,585,400	1,447,982,500	4.8

#### Revenues Summary by Fund Classification

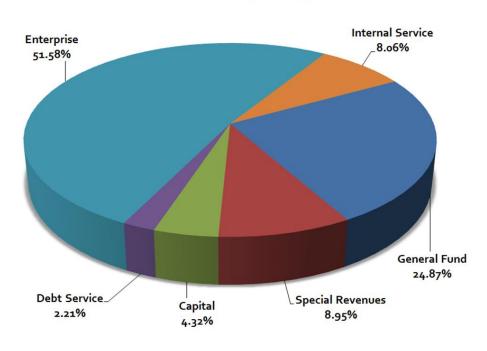
Total City revenues and appropriations are shown on this page. The total revenue amount represents all of the revenues available to pay for services and capital projects, while the Net City Budget represents the "net" budget after all interdepartmental charges are removed.

#### Revenues

		FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted	% Change FY 2018 to FY 2019
<b>Governmental Activities</b>					
General Fund <sup>(1)</sup>		335,848,100	345,622,900	360,175,800	4.2
Trust		4,038,300	0	0	0.0
Special Revenues		88,715,300	147,221,500	129,608,900	(12.0)
Capital		44,261,800	48,698,700	62,610,400	28.6
Debt Service	_	35,008,300	33,523,300	31,999,100	(4.5)
	Subtotal	507,871,800	575,066,400	584,394,200	1.6
Proprietary (Business-Like Activ	vities)				
Enterprise		509,701,900	670,200,200	746,900,900	11.4
Internal Service	_	135,157,200	136,318,800	116,687,400	(14.4)
	Subtotal	644,859,100	806,519,000	863,588,300	7.1
	Total Revenue	1,152,730,900	1,381,585,400	1,447,982,500	4.8

<sup>(1)</sup> The General Fund Category includes amounts in the Emergency Reserve Fund and the 27th Pay Period Reserve.

#### City of Fresno Total Revenues by Fund Type

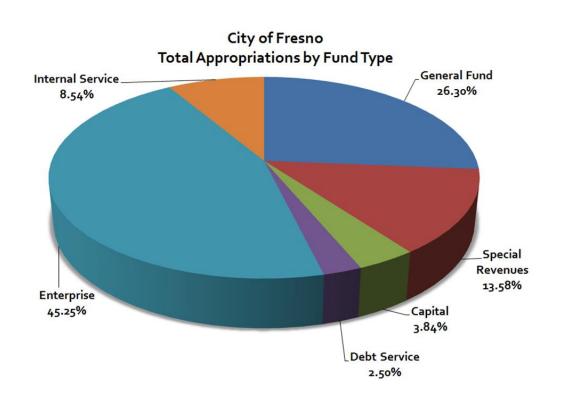


## Appropriations Summary by Fund Classification

The Net City Budget represents the "net" budget after all interdepartmental changes are removed.

**Appropriations** 

	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted	% Change FY 2018 to FY 2019
<b>Governmental Activities</b>				
General Fund	295,265,000	314,810,300	323,362,500	2.7
Trust	1,669,200	0	0	0.0
Special Revenues	75,760,800	158,590,900	166,915,400	5.2
Capital	11,742,300	31,174,500	47,229,900	51.5
Debt Service	33,713,400	32,741,200	30,732,100	(6.1)
Subtotal	418,150,700	537,316,900	568,239,900	5.8
Proprietary (Business-Like Activities)				
Enterprise	476,018,300	554,774,700	556,310,500	0.3
Internal Service	88,414,200	114,002,700	104,955,400	(7.9)
Subtotal	564,432,500	668,777,400	661,265,900	(1.1)
Less: Interdepartmental Charges	87,062,900	114,510,800	109,378,500	(4.5)
Net City Budget	895,520,300	1,091,583,500	1,120,127,300	2.6



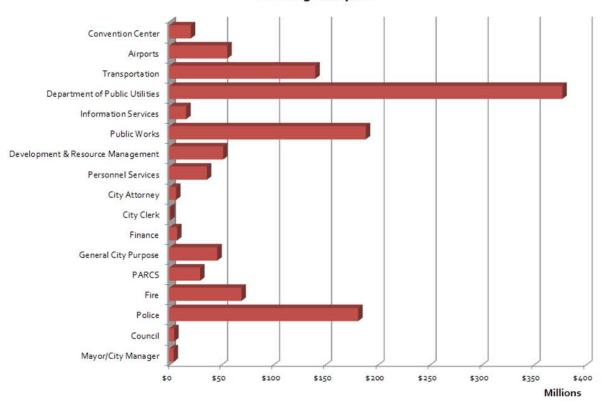
## Appropriations Summary – FY 2019 by Operating, Capital & Debt Service

The total adopted budget by department and primary funding source is shown on this page. The amounts shown as Total Net City budget represent the "net" budget after all interdepartmental charges are removed.

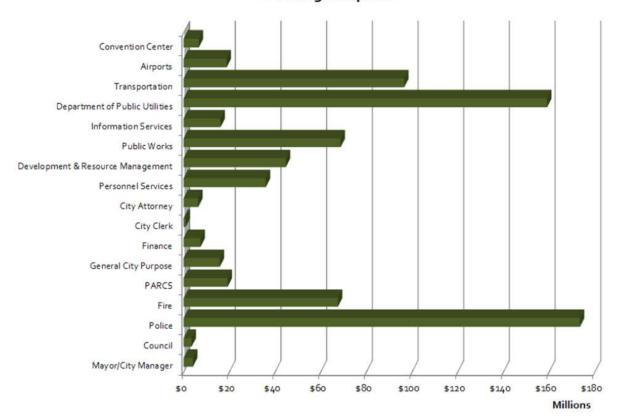
	<b>-</b> 11.0010			
	FY 2019	FY 2019	FY 2019	
Department	Operating	Capital	Debt Service	Total
General Fund Departments				
Mayor/CMO	4,133,600	0	0	4,133,600
Council	3,522,000	1,115,100	0	4,637,100
Police	173,532,800	5,960,000	1,382,500	180,875,300
Fire	67,557,900	525,000	1,183,400	69,266,300
Parks, After School, Recreation & Community Services	19,300,100	8,402,400	1,827,000	29,529,500
General City Purpose	15,828,100	0	30,260,800	46,088,900
Finance	7,388,500	0	0	7,388,500
City Clerk	910,200	0	0	910,200
City Attorney	6,380,900	0	0	6,380,900
Personnel Services	35,989,600	0	0	35,989,600
Development & Resource Management	44,770,800	6,846,500	0	51,617,300
Subtotal	379,314,500	22,849,000	34,653,700	436,817,200
Special Revenue Fund Departments				
Public Works	68,742,900	119,312,600	139,400	188,194,900
Subtotal	68,742,900	119,312,600	139,400	188,194,900
Internal Service Fund Departments				10 100 100
Information Services Department	16,138,400	0	0	16,138,400
Subtotal	16,138,400	0	0	16,138,400
Enterprises Fund Departments				
Department of Public Utilities	159,153,500	175,297,800	42,792,200	377,243,500
Transportation	96,576,200	43,717,400	0	140,293,600
Airports	18,818,700	32,460,000	4,357,600	55,636,300
Convention Center	6,670,600	5,599,500	8,358,600	20,628,700
Subtotal	281,219,000	257,074,700	55,508,400	593,802,100
Less: Expense Reduction <sup>(1)</sup>	5,446,800	0	0	5,446,800
Less: Interdepartmental Charges	109,378,500	0	0	109,378,500
Net Budget	630,589,500	399,236,300	90,301,500	1,120,127,300

<sup>(1)</sup> This represents the total expense reduction needed in the General Fund. It has been placed here for accounting purposes only.

#### Departmental Budgets - Total Appropriations FY 2019 Adopted



Departmental Budgets - Operating Appropriations FY 2019 Adopted



#### **Authorized Position Detail**

The Authorized Position Detail provides the number of Permanent and Permanent Part-Time (PPT) positions by department and Full-Time Equivalent (FTE). The FY 2018 Amended figures below represent total permanent positions as of June 2018. The FY 2019 Adopted column represents the net of the FY 2018 Amended and the FY 2019 Position Changes. The Departments are listed based on their primary function by fund type.

	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019
Department	Adopted	Adopted	Amended	Changes	Adopted
General Fund Departments					
Mayor and City Manager's Office <sup>(3)</sup>	17.50	25.00	26.00	3.50	29.50
City Council	23.00	23.00	23.00	0.00	23.00
City Attorney's Office <sup>(6)</sup>	38.00	41.84	41.84	1.16	43.00
City Clerk's Office	5.75	6.00	6.00	0.00	6.00
Development & Resource Management	195.80	218.70	218.70	(0.50)	218.20
Finance Department	60.75	54.75	54.75	0.25	55.00
PARCS Department <sup>(4)</sup>	73.50	74.00	75.00	0.75	75.75
Personnel Services Department	34.00	35.00	35.00	2.25	37.25
Fire Department (2)(5)	376.91	365.11	381.75	(5.25)	376.50
Police Department <sup>(1)</sup>	1,075.65	1,094.34	1,100.34	8.41	1,108.75
Subtotal	1,900.86	1,937.74	1,962.38	10.57	1,972.95
Special Revenue Departments					
Public Works Department	305.25	315.25	315.25	24.25	339.50
Subtotal	305.25	315.25	315.25	24.25	339.50
Enterprise Departments					
Airports Department	96.35	99.05	99.05	1.95	101.00
Public Utilities	643.80	643.80	643.80	3.00	646.80
Transportation/FAX Department <sup>(5)</sup>	492.25	508.00	508.00	7.50	515.50
Subtotal	1,232.40	1,250.85	1,250.85	12.45	1,263.30
Internal Service Departments					
General City Purpose	12.50	13.00	13.00	0.75	13.75
Information Services Department	57.00	58.00	58.00	3.00	61.00
Subtotal	69.50	71.00	71.00	3.75	74.75
Grand Total	3,508.01	3,574.84	3,599.48	51.02	3,650.50

#### **Sworn Safety Positions by Count**

Department		FY 2017 Adopted	FY 2018 Adopted	FY 2018 Amended	FY 2019 Position Changes	<i>FY 2019</i> Adopted Budget	FY 2019 Funded Positions
Police Department <sup>(1)</sup>		801	825	830	0	830	830
Fire Department <sup>(7)</sup>		334	334	334	0	334	323
Airports Department		19	19	19	0	19	19
	Totals	1,154	1,178	1,183	0	1,183	1,172

In FY 2018, four Police Officers and one Crime Specialist position was added via the 1<sup>st</sup> PAR Amendment, and one Police Officer was added through the 4<sup>th</sup> PAR Amendment. In FY 2019, nine Police Officer positions are being underfilled with cadet employees.

In FY 2018, thirty-two North Central Firefighter positions were made whole at 1.00 FTE with the addition of .52 FTE each via the 2<sup>nd</sup> PAR Amendment. The positions were budgeted as partial year deletes at .48 FTE each in the FY 2017 Adopted Budget due to the termination of the North Central Fire contract effective December 2017. A total of 16.64 FTE was added back to the Fire Department.

<sup>(3)</sup> In FY 2018, one Director of Customer Service position was added via the 3<sup>rd</sup> PAR Amendment.

<sup>&</sup>lt;sup>(4)</sup> In FY 2018, one Community Recreation Supervisor position was added via the 3<sup>rd</sup> PAR Amendment.

<sup>(5)</sup> In FY 2019, nine positions were transferred from the Fire Department to the FAX Fleet Maintenance Public Safety Division: five Fire Equipment Mechanic II, one Fire Equipment Mechanic Lead, two Equipment Service Worker II, and one Equipment Supervisor.

<sup>(6)</sup> In FY 2019, Council Motion #10 added funding for two positions in the City Attorney's Office: One Legal Secretary position was added and one existing Deputy City Attorney position was refunded.

In FY 2019, Council Motion #20 defunded 11 vacant positions in the Fire Department. These positions will be automatically refunded should some of the North Central Firefighters be rehired with the City in FY 2019.

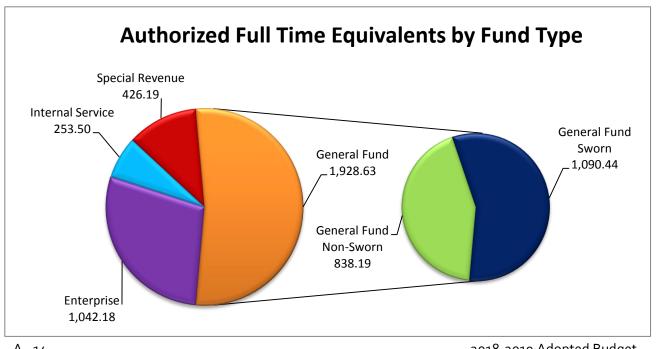
#### **Authorized Position Changes**

The detail below describes the position changes by fund type for FY 2019. Additional position detail can be found in the relevant department's staffing sections. The position changes noted below reflect whole position changes unlike the Authorized Position Detail, which notes changes by FTE.

Funding Source	Service	New Positions
General Fund		
	Office of Independent Review – One (1) Community Coordinator position is being added to support the Office of Independent Review and will be responsible for reaching out to community groups, professional organizations, neighborhood associations and schools.	1
	City Manager's Office — One (1) Executive Assistant position is being added to the City Manager's Division to provide additional clerical support handling account payables, purchase orders, contract management, database management and special projects.	1
	Proposed Medical Cannabis Regulation — Two unfunded positions are being added to oversee and implement the proposed medical cannabis regulations: One (1) Project Manager position and one (1) Administrative Clerk II position will only be funded upon passage of a medical cannabis ballot initiative in the November 2018 election.	2
	City Attorney's Office — Per Council Motion #10 added One (1) Legal Secretary position was added	1
	Police Services – One (1) Account-Auditor I position will be assigned to false alarm billing, which can potentially generate \$350,000 annually.	1
	Fire Services — One (1) Fire Prevention Inspector II is being added in an effort to help expedite the development permit process.	1
	Parks, After School, Recreation and Community Services (PARCS) — One (1) Project Manager position will provide oversight of several in-house and contracted capital improvements and grant related projects.	1
	Public Safety Fleet Services – One (1) Senior Account Clerk position is being added to process the paperwork generated by the new division which includes processing of accounts payable, lease payments and Risk Management accident packages.	1
	Personnel Services — One (1) Senior Human Resources Analyst position is being added and will be tasked with addressing the day-to-day classification and compensation duties. This addition will allow existing staff to focus on timely recruitment and examination services.	1
	General Fund Total	10

Funding Source	Service	New Positions
Special Revenue	Public Works: Capital Project Design Program – Designed to enhance the City's ability to complete in-house design and project management tasks the following positions are being added: (1) Professional Engineer, (1) Supervising Engineering Technician, (1) Senior Engineering Technician, and (3) Engineer I.	6
	Pavement Management Program — Positions are being added to develop, maintain, and administer a pavement management and project selection program. This program is adding one (1) Professional Engineer and one (1) Senior Engineering Technician.	2
	7-Week Concrete Program – This concrete crew will be assigned to work in each of the 7 Council Districts for 7 weeks at a time and will repair curbs, gutters and sidewalks. This program is adding one (1) Street Maintenance Leadworker, one (1) Senior Heavy Equipment Operator, four (4) Maintenance & Construction Workers, and one (1) Concrete Finisher.	7
	Two New Concrete Crews — The two new concrete crews are being added to address a backlog of citywide concrete repairs. This program is adding two (2) Street Maintenance Leadworkers, two (2) Senior Heavy Equipment Operators, eight (8) Maintenance & Construction Workers, and one (1) Concrete Finisher.	13
Enterprise	Special Revenue Total	28
Lincerprise	Public Works — One (1) Street Sweeper Operator position is being added that will focus on downtown, the commercial / business areas, and new growth west of Highway 99 and East of Clovis Ave.	1
	Public Utilities — An additional Litter Control Crew is being added to address the increased requests for services relating to litter control and illegal dumping received via the City of Fresno's FresGO app. The crew being added consists of one (1) Utility Leadworker, two (2) Laborers, and one (1) Heavy Equipment Operator.	4
	Airports – Two (2) Permanent Part-Time (PPT) Radio Dispatchers are being added at .60 Full Time Equivalents (FTE) each. These positions are part of a multi-year implementation of the Public Safety staffing program and are expected to enhance scheduling flexibility, while maintaining core safety services.	2
1.1	Enterprise Total	7
Internal Services	Public Works – One (1) Facilities Maintenance Supervisor position is being added to assist with first-line supervision, training, project oversight, repairs and alterations of City facilities.	1

Funding Source	Service	New Positions
Internal Service	s (continued)	
	Retirement Services — One (1) Accounting Technician position is being added to prepare the retirement systems for market value growth, address greater demands to research and analyses.	1
	Transportation — One (1) Fleet Operations Specialist position is being added to address an increased demand for fleet services.	1
	Information Services – The following four positions are being added: One (1) Community Outreach Specialist to work on analyzing and refining the FresGo application to include identifying deficiencies. One (1) Programmer/Analyst IV will be tasked with developing mobile applications that will increase the Department's ability to quickly deliver mobile and other applications for high priority projects. One (1) Information Services Supervisor to address Cyber Security and will consolidate all of the security functionality into one main role. One (1) Computer Systems Specialist will be tasked with providing additional support to the Communications team which continues to take on new tasks and challenges.	4
	Personnel Services — One (1) Senior Administrative Clerk position will be allocated evenly between the Workers' Compensation and Property and Liability Programs and will provide support to ensure the timely delivery of services to stakeholders.	2
	One (1) Senior Human Resources Risk Analyst will be fully funded by Worker's Compensation Program and will be responsible for conducting analyses and making recommendations in collaboration with client Departments to help mitigate and reduce losses.	
	Internal Services Total	9
	Grand Total	54



### Debt Obligations Summary

As of June 30, 2018, the City estimates it will have total long-term bond principal and interest outstanding of \$1.0 billion. Of this amount, \$584.8 million or 56.9 percent is revenue bonds of the City's business enterprise funds, and \$178.0 million is associated with the pension obligation bond, backed by the full faith and credit of the City. The remaining \$263.8 million includes lease revenue bonds for general governmental projects. Total bonded indebtedness backed by the General Fund is \$441.92 million.

The City's total bonded principal and interest outstanding at June 30, 2018 is approximately \$73.3 million less than the prior year due to normal debt service payments.

	FY 2018	FY 2019
Bonded Obligation Debt (Principal Only)	\$131,840,000	\$124,245,000
Bonded Obligation Debt per Capita	\$250.73	\$236.28
Debt Service tax rate per \$ 100 taxable valuation	\$0.40	\$0.38

The ratio of net bonded obligation debt to taxable valuation and the amount of bonded debt per capita are useful indicators of the City's debt position to management, citizens, and investors. A comparison of these indicators at June 30<sup>th</sup> is on the table shown above.

The City's Charter imposes a limit on the amount of general obligation bonds the City can have outstanding at any given time; this limit is 20 percent of the assessed value of property in the City. Bonded indebtedness constituting a general obligation of the City can only be created by the affirmative votes of a majority of the electors. The City currently has no general obligation debt.

The current ratings from Moody's, Standard & Poor's, and Fitch for the City's general obligation and lease revenue bonds are shown in the table below.

BOND RATING COMPARISON						
	LEASE REVENUE BONDS					
	Prior	Prior	New	New		
	Rating	Outlook	Rating	Outlook		
Fitch	A-	Stable	A-	Stable		
S&P	BB+	Stable	Α	Stable		
Moody's	Baa2/Baa3	Positive	Baa1/Baa2	Positive		

	_				
		Prior	New	New	
		Outlook	Rating	Outlook	
Fitch	Α	Stable	Α	Stable	
S&P	BBB-	Stable	A+	Stable	
Moody's	A3	Stable	A3	Stable	

**GENERAL OBLIGATION** 

Loans and leases outstanding at June 30, 2018 are estimated to be \$502.6 million. \$482.1 million dollars of the outstanding balance is in the form of Safe Drinking Water State Revolving Fund low or no-interest loans received by the Water and Wastewater Divisions. These loans will be repaid with enterprise revenues through the year 2047.

				FY 2	019 Current I	Portion of L T L	Debt
Bonds Backed By General Fund (GF)	Current Repayment Source	Outstanding Principal & Interest Bonds @ 6/30/18	Outstanding Principal & Interest Loans @ 6/30/18	Payment Principal	Payment Interest	Total D/S	GF Portion
Pension Obligation	GF/Enterprise	178,090,500		8,085,000	8,106,003	16,191,003	12,633,300
Exhibit Hall Expansion Lease Revenue	General Fund	23,690,750		1,105,078	1,058,172	2,163,250	2,163,250
Stadium Lease Revenue	Various	41,412,738		1,490,000	1,705,468	3,195,468	2,715,468
Various Capital Project Lease Revenue	General Fund	37,780,372		1,315,000	1,373,410	2,688,410	2,688,410
Convention Center Lease Revenue No Neighborhood Left Behind Lease Revenue	General Fund General Fund/ Measure C	16,215,505 14,823,206		2,155,000 2,365,000	823,510 604,758	2,978,510 2,969,758	2,978,510 2,969,757
	Impact Fees/ Enterprise/GF				•		
Parks/Riverside Golf Course Lease Revenue	•	38,971,250		745,000	1,205,500	1,950,500	955,745
Public Safety Lease Revenue	Impact Fees/GF	50,992,500		1,015,000	1,546,750	2,561,750	1,391,438
City Hall Chiller	Rent Revenue	3,492,500		0	135,500	135,500	93,360
City Hall/Granite Park/Bee Bldg Lease Revenue	Rent Revenue/GF	36,451,580		3,035,000	1,157,148	4,192,148	3,246,553
Total Bonds		441,920,901	0	21,310,078	17,716,219	39,026,297	31,835,791
Loans Backed by General Fund							
California Infrastructure Bank	General Fund		2,144,567	77,979	56,488	134,467	134,467
HUD Loan (Regional Medical Center)	CDBG		0	0	0	0	
HUD Loan (FMAAA)	CDBG		263,554	120,000	6,327	126,327	
HUD Loan (Neighborhood Streets & Parks) Master Equipment Lease Purchase	CDBG		663,051	100,000	31,411	131,411	
Program	Various		17,461,382	4,059,612	395,104	4,454,716	1,981,882
Total Loans		0	20,532,554	4,357,591	489,330	4,846,921	2,116,349
<b>General Fund Backed Obligations</b>							
Bonds & Loans Backed by Enterprise Funds							
Sewer Revenue Bonds 1993	Enterprise	18,236,056		10,090,000	594,425	10,684,425	
Sewer Revenue Bonds 2008	Enterprise	257,551,697		0	7,948,844	7,948,844	
Water Revenue Bonds 2003	Enterprise	2,757,912		1,245,000	134,138	1,379,138	
Water Revenue Bonds 2010	Enterprise	229,857,837		4,485,000	8,018,588	12,503,588	
Airport Revenue Bonds 2013	Enterprise	38,567,947		1,475,000	1,296,844	2,771,844	
Airport Revenue Bonds 2007 State Water Resources Control Board	Enterprise	37,783,914		265,000	1,236,742	1,501,742	
Loans	Enterprise	E94 7FF 2C2	482,104,456	3,682,006	374,633	4,056,639	
Enterprise Fund Backed Obligations		584,755,363	482,104,456	21,242,006	19,604,214	40,846,220	0

# FY 2018-2019 Measure C Extension Revenue and History

The Measure C Extension Plan is a multi-modal funding program, which distributes a percentage of local sales tax revenue to the City of Fresno through three main programs: the Regional Public Transit Program; the Regional



Transportation Program; and the Local Transportation Program.

#### **Public Transit Program**

The goal is to expand mass transit programs that have a demonstrated ability to get people out of their cars and improve air quality. The transit agencies would use the funds to address major new expansions of the express, local and feeder bus service to include additional:

- Routes
- Buses (including low emission)
- Night and Weekend Service
- Bus Shelters
- Safer access to Public Transit Services

#### **Local Transportation Program**

The goal is to improve the City's local transportation program by addressing the problem of aging streets and road infrastructure. Funding is provided to fill potholes, repave streets, improve sidewalks, and upgrade the local transportation infrastructure.

The funding is distributed as follows:

- Street Maintenance / Rehabilitation
- Flexible Program
- ADA Compliance
- Pedestrian / Trails / Bicycle Facilities

#### **Regional Transportation Program**

The Regional Transportation Program provides for the movement of goods, services, and people throughout the County.

The Fresno Yosemite International Airports is an important component of both the urban and rural area transportation systems and is critical to the continued economic development in Fresno County. Funding for the program is designed for runway and infrastructure rehabilitation, runway land acquisition and construction, and associated infrastructure construction projects.

Measure C	Public			Total
Revenue	Works	FAX	Airports	Revenue
2013 Actuals	9,309,652	8,297,320	605,644	18,212,616
2014 Actuals	9,701,675	8,599,610	627,709	18,928,994
2015 Actuals	10,135,605	9,021,231	658,486	19,815,322
2016 Actuals	10,754,973	9,512,168	694,319	20,961,460
2017 Actuals	10,812,893	9,635,196	703,299	21,151,388
2018 Actuals	10,427,803	10,352,429	748,705	21,528,937
2019 Adopted	10,016,900	10,429,300	722,100	21,168,300

FY 2018 actual Measure C revenue distributions increased by 1.8 percent when compared to the FY 2017 actuals of \$21,151,387; however, Measure C revenue distributions are expected to decrease by 1.7 percent in FY 2019. This decrease is consistent with the FY 2017 actuals and is attributable to an estimation that local sales tax revenue would decrease slightly in FY 2019.

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# FY 2018-2019 Federal Entitlement Funding

#### Introduction

The City of Fresno (City) receives annual allocations from the U.S. Department of Housing and Urban Development (HUD) through four grant programs:

- Community Development Block Grant (CDBG)
- HOME Investment Partnership Program (HOME)
- Emergency Solutions Grant (ESG), and
- Housing Opportunities for Persons With AIDS/HIV (HOPWA)

The overarching purpose of these four programs is to assist <u>low- and moderate-income</u> families and households, which are those that earn less than 80 percent of the area



median income. ESG and HOPWA funds are earmarked to assist the homeless and persons living with HIV/AIDS, respectively. The funds are used to pursue three

goals: 1) Provide decent, affordable housing; 2) Create suitable living environments, and 3) Expand economic opportunities.

In order to access federal funds, the City must carry out a planning process to identify the scope of housing and community development needs in its jurisdiction and how the available funding can best be used to meet those needs. This planning process, called the Consolidated Plan, was conducted in late 2014 and early 2015. The term of the plan began on July 1, 2015 and will end on June 30, 2020. A full copy of the Consolidated Plan is available for review at the City's Development and Resources Management (DARM) Department.

Each year, the City prepares an Annual Action Plan that describes the projects and actions it will undertake to carry out the strategies outlined in the Consolidated Plan. The Fourth Year Annual Action Plan covers the period from July 1, 2018 to June 30, 2019. Due to a delay in the announcement of HUD funding levels, the Annual Action Plan will not be finalized until after HUD has announced the City's 2018-19 entitlement program allocations.

In FY 2019, the City expects to receive approximately \$11.2 million in new federal funds, and estimates that \$415,000 will be available in program income to address its most pressing affordable housing and community development priorities. The most pressing needs in the City continue to include the substandard condition of housing, especially within the neighborhoods identified as CDBG areas. As such, CDBG resources available to the City through the programs covered by this plan will focus on reinvestment in distressed areas through housing paint and rehabilitation programs, public facility and infrastructure projects, and supportive public services. HOME funds will primarily be used to increase housing opportunities for low-income rental households. ESG funds will continue to serve the needs of homeless populations and HOPWA funds will provide housing assistance to persons living with HIV/AIDS and their families.

#### Community Development Block Grant

This long-standing program of HUD provides jurisdictions, also known as "entitlement communities," federal funds to sustain affordable housing, create suitable living environments, and expand economic opportunities primarily for low to moderate income persons. CDBG was enacted through the Housing and Community Development Act of 1974 and took effect in January 1975. CDBG funds are allocated to more than 1,200 local and state governments on a formula basis; the total program was approximately \$3.25 billion in 2018. Larger cities and urban counties, or entitlement communities, are required to prepare and submit a "Consolidated Plan" that establishes goals for the use of CDBG funds. Grantees are also required to hold public meetings to solicit input from the community, ensuring that proposed projects are aligned with the community's prioritized needs as established in the City's Consolidated Plan.

CDBG projects must be consistent with broad national objectives including: activities that benefit low to moderate income persons, the prevention or elimination of slums or blight, or other community development activities to address an urgent threat to health or safety. CDBG funds may be used for community development activities (such as real estate acquisition, relocation, rehabilitation of housing and commercial buildings), construction of public facilities and improvements (such as water, sewer, and other utilities, street paving, and sidewalks), construction of neighborhood centers, and the conversion of school buildings, public services, and economic development and job creation or retention activities. CDBG funds can also be used for preservation and restoration of historic properties in low-income neighborhoods.

#### Overview of City CDBG

Because HUD has not announced FY 2019 allocation levels at the time of this printing, the City has estimated that it will receive approximately \$7 million of CDBG funds for use in FY 2019. Dozens of community members and neighborhoods provided input during the Public Needs Hearing on January 24, 2018.

CDBG revenues used to build the FY 2019 budget are comprised of the anticipated entitlement from HUD, estimated program income, carryover, and reprogrammed funds. Program income, which is the gross income received by the City and its subrecipients directly generated from the use of CDBG funds, is estimated at \$100,000. Expenditures related to the FY 2019 new allocation and estimated program income are classified according to the summary chart.

The carryover is the total of unused, cancelled or not yet completed funds or projects from prior fiscal years. This can occur when a capital project is completed under budget; when a program does not use all of its allocation; or when a project is not completed within that fiscal year. The FY 2019 budget includes several carryover projects that have previously been funded, but are not yet complete, including, but not limited to: 1) Fresno Equal Opportunities Commission After School Program at Sunset, 2) Stone Soup Solar Project at El Dorado Park, 3) Park Improvements at various sites including Holmes, Ted C. Wills, Romain, Fink-White, Pinedale, Cary and Mosqueda (splash park), 4) Public Works neighborhood street, lighting, and sidewalk improvements in the Addams, Columbia, King, Slater, Fort Miller, Hidalgo, Pinedale, and Webster areas, 5) Southeast Specific Plan, 6) Lead Paint Abatement and Senior Paint/Minor Rehabilitation Programs, and 7) several other nonprofit subrecipient projects.

Reprogrammed, or cancelled activities totaling approximately \$2.5 million will be addressed through the 2018-19 Annual Action Plan published under separate cover. The annual payment of Debt Service is required to repay Section 108 loans for a Senior Center, and Street and Park Improvements within CDBG areas. The Section 108 loan for the Regional Medical Center was recently paid in full.

In addition to the activity limitations placed upon CDBG, HUD has also limited the use of CDBG for certain types of projects. By regulation, all Public Service activities are capped at fifteen percent of the entitlement and program income. Planning and Administration activities are capped at twenty percent of the entitlement and program income. For FY 2019, the "allocation caps" for Public Service and Administration are estimated to be \$1,059,363 and \$1,432,485 respectively.

SUMMARY CHART	6000		500	
FY 2019 Allocation and Program Income	CDBG	HOME	ESG	HOPWA
HOUSING				
Housing Rehabilitation Admin	200,000			
Lead Paint Abatement (partial)	300,000			
Senior Paint Program	100,000			
Senior Paint Program (Nonprofit*)	215,000			
Housing Rehab (Nonprofit*)	785,000			
CHDO Set Aside (15% Allocation)		520,100		
Tenant Based Rental Assistance (Homeless)		667,000		
HOME Rental Rehab/New Construction		1,981,000		
FACILITIES AND PUBLIC IMPROVEMENTS				
Neighborhood Street Improvements	837,000			
Park Improvements	1,475,000			
Nonprofit* Facilities	500,000			
Section 108 Loan Repayment	257,700			
PUBLIC SERVICES (15% CAP)				
PARCS Senior Hot Meals	185,000			
PARCS After School Program	595,000			
Nonprofit* Public Services	280,200			
HOMELESS AND SPECIAL NEEDS				
ESG (Various Subrecipients) 2018-2019			536,500	
HOPWA (Subrecipient WestCare) 2018-2019				440,900
PLANNING AND ADMINISTRATION				
CDBG/HOME/HOPWA/ESG Admin (20% CAP)	1,392,500			
HOME Program Administration (10% CAP)	_,,	346,800		
HOPWA Program Administration (3% CAP)		,		13,600
ESG Program Administration (7.5% CAP)			43,500	,
Fair Housing Council of Central California	40,000		,	
TOTALS	7,162,400	3,514,900	580,000	454,500

<sup>\*</sup>Nonprofit activities are identified in the 2018-2019 Annual Action Plan published under separate cover.

#### Housing

The Consolidated Plan identified quality, affordable housing as a high priority, as well as the treatment of neighborhood deterioration. The City manages several programs that serve to arrest deterioration and provide assistance to improve the livability of affordable housing.

The Housing and Community Development Division utilizes a portion of the CDBG Program funds each year for administration and rehabilitation of affordable housing for low-income households. The Housing budget category consists of rehabilitation programs and program delivery that serves to absorb costs associated with the creation of affordable housing projects in the HOME program.

Under the Lead Paint Abatement Program, CDBG funds will be granted to qualifying properties occupied by low income households to eliminate lead paint hazards.

With the City performed Senior Paint Program, CDBG funds will pay for a licensed lead-certified painting contractor to paint the exterior of the home and may include minor repairs, (i.e., screens, broken window panes, loose or damaged gutters, etc.) provided there are enough funds available after deducting the cost of the paint project. This program serves low-income seniors (62 years of age or older) who own and occupy their homes. In addition to the City performed program, a CDBG funded nonprofit will offer a complimentary Senior Paint/Paint Program.

Additional repair programs are proposed to be implemented by CDBG funded nonprofits. The rehabilitation to be performed includes roof repair in preparation for and coordination with a leveraged solar installation effort. Also included is emergency home repair for seniors

and minor repairs for health and safety items that need immediate attention but homeowners are unable to afford to correct the problem. Some of the repair programs are offered city-wide for seniors and focused in 15 eligible Neighborhood Revitalization Team neighborhoods, further outlined in the Restore Fresno Initiative.

#### **Public Facilities and Improvements**

The Consolidated Plan identified public facilities and improvements in low-moderate income neighborhoods as a high priority. In particular, roadway deterioration along with access to schools and parks was highlighted as critical to livability. The City is focused on strategic investments that will enhance other private and public investments targeted to low and very-low income neighborhoods.

Neighborhood Street Improvements will use approximately \$825,000 to address infrastructure needs in eligible neighborhoods throughout the city. Proposed areas include: Shields / Dakota / West / Crystal Streets; Orange / Cedar / Butler / California Streets; Hidalgo neighborhood, and; El Dorado neighborhood. The work plan will involve street/streetscape and sidewalk projects in low income areas.

Approximately \$1.4 million of CDBG will be appropriated in the PARCS Department to make capital improvements at the proposed locations throughout the City, including Romain, Granny's Park, Hinton, JSD (Victoria West), California and Tupman Pocket Park, and various tot-lots and restrooms. Improvements include Americans with Disabilities Act (ADA) improvements, new tot-lots, restrooms, field lighting, modular space, shade structures, and fencing.

Community facilities improvements will be made in partnership with local nonprofit agencies through the use of subrecipient agreements. Again, nonprofit activities are identified in the 2018-2019 Annual Action Plan published under separate cover.

#### **Public Services**

The Consolidated Plan identified services for seniors and youth to be high priorities. The City provides essential services to targeted low- and very-low income neighborhoods through its PARCS Senior Hot Meals (SHM) and After School Programs.

SHM provides a nutritional lunch program for adults 62 and older. Meals are served at seven neighborhood centers throughout Fresno, including: 1) Mosqueda Community Center 2) Ted C. Wills Community Center 3) Pinedale Community Center 4) Mary Ella Brown Community Center 5) Senior Citizens Village 6) Lafayette Neighborhood Center, and 7) Inspiration Park (added FY 2019). The SHM sites are strategically offered throughout the community with operations occurring in North Fresno (Pinedale) Central Fresno (Ted C. Wills and Lafayette), Southeast Fresno (Mosqueda and Senior Citizens Village), Southwest Fresno (Mary Ella Brown), and West Fresno (Inspiration Park).

PARCS goal is to serve 600 low income and moderate income seniors through SHM for FY 2019. Staff will provide the meal service and program compliance documentation, recreational activities, volunteer coordination/recruitment, and activities. Staff will also continue to coordinate with the Fresno-Madera Area Agency on Aging for SHM. The Ted C. Wills Community Center will have two senior coordinators assigned to the site because of the size of the site. The SHM program will continue

to have a site monitor that will assist staff in compliance and paperwork reporting needs.

The PARCS After School Program will use CDBG funds to help serve nearly 1,300 children at ten neighborhood and community centers throughout the City of Fresno. At-risk children and youth have an opportunity to complete their homework in the computer labs, obtain a healthy snack and participate in physical and recreational activities that are important to their well-being and development. In addition to the PARCS performed After School Program, a CDBG funded nonprofit will offer after school services at Sunset Community Center in Southwest Fresno, for a total of 11 sites receiving services.

CDBG funds will be provided to local nonprofits to support programs that serve predominantly low and moderate income clientele. Nonprofit activities are identified in the 2018-2019 Annual Action Plan published under separate cover.

#### Planning and Administration

CDBG Administration ensures all federal regulations are met for entitlement programs and subcomponents of CDBG. Program administration includes the preparation of the Consolidated Plan, Citizen Participation Plan, Annual Action Plan as well as the Consolidated Annual Evaluation and Performance Report (CAPER).

The Fair Housing Council of Central California (FHCCC) provides a comprehensive program of education and enforcement of state and federal fair housing laws. Education (housing civil rights) will encompass outreach to Fresno city residents, landlords, property managers, real estate industry, housing-related insurance brokers/agents, lenders, and banking representatives. Resolution of housing

discrimination claims of Fresno city residents will be accomplished by investigation (and testing) of credible claims by FHCCC and by assisting claimants with case referrals to HUD, the California Department of Fair Employment and Housing, or mediation and/or injunctive relief through state or federal court.

#### **HOME Program**

The HOME Investment Partnerships Program (HOME) provides formula grants to entitlement communities, often in partnership with local nonprofit groups, to fund a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people. HOME is the largest federal block grant to state and local governments designed exclusively to create affordable housing for low-income households. In FY 2019 the City expects to receive \$3.1 million in HOME entitlement and estimates receiving \$315,000 in program income.

HOME funds are awarded annually as formula grants to participating jurisdictions. At least 15 percent of the HOME funds must be awarded to certified Community Housing Development Organizations (CHDOs). Fresno currently has three CHDOs, Community Housing Works, Habitat for Humanity, and Self-Help Enterprises. As projects are identified, the City will approve agreements for new or rehabilitated housing for very low income homebuyers as part of the CHDO program. The FY 2019 funding identified for CHDO use is anticipated to be \$623,851.

The HOME Program's flexibility allows for the use of HOME funds for grants, direct loans, loan guarantees or other forms of credit enhancements, or rental assistance or security deposits. The City budget currently alternates

annually between identifying a minimum of \$1 million for minor rehabilitation, or affordable rental substantial rehabilitation and/or new construction activities. The FY 2019 budget identifies approximately \$1.98 million for substantial rehabilitation and/or new construction activities.

Tenant-based rental assistance funding of approximately \$667,000 will subsidize private market units for low income households to increase affordability. The program will continue being implemented through the Fresno Housing Authority to provide housing assistance for persons transitioning from homelessness.

#### Emergency Solutions Grant (ESG) Program

The Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act) amended the McKinney-Vento Homeless Assistance Act, revising the Emergency Shelter Grants Program in significant ways and renaming it the Emergency Solutions Grants (ESG) program. The ESG program provides funding to: (1) engage homeless individuals and families living on the street; (2) improve the number and quality of emergency shelters for homeless individuals and families; (3) help operate these shelters; (4) provide essential services to shelter residents, (5) rapidly re-house homeless individuals and families, and (6) prevent families and individuals from becoming homeless. ESG funds may be used for five program components: street outreach, emergency shelter, homelessness prevention, rapid re-housing assistance, and HMIS; as well as administrative activities (up to 7.5 percent of a recipient's allocation can be used for administrative activities).

Through consultation with the Fresno Madera Continuum of Care, the City will use anticipated Emergency Solutions Grant program funds within the identified categories of activities to award subrecipient agreements to agencies that will be identified in the 2018-2019 Annual Action Plan published under separate cover.

#### Street Outreach/Emergency Shelter

The City anticipates providing \$188,500 of its ESG allocation to fund a portion of the full-service multidisciplinary outreach and engagement efforts as well as full-service emergency shelter program (s) that serve specific target populations, including homeless individuals, families, youth, and victims of domestic violence. Services will include the provision of shelter beds, case management, deposit/rental assistance, and other services as appropriate. The goal of this program is to provide all of the services and support that the participating families and youth need to become and remain permanently housed.

#### **Homelessness Prevention**

The City will provide approximately \$25,000 to service providers to offer homelessness prevention services to stabilize housing for individuals and families at risk of homelessness.

#### Rapid Re-Housing

The City will provide approximately \$300,000 to offer housing relocation and stabilization services and short-and/or medium-term rental assistance as necessary to help individuals or families living in an emergency shelter or other place described in paragraph (1) of the "homeless" definition in 24 CFR 576.2 move as quickly as possible into permanent housing and achieve stability in that housing.

Component services and assistance may consist of short-term and medium-term rental assistance, rental arrears, rental application fees, security deposits, advance payment of last month's rent, utility deposits and payments, moving costs, housing search and placement, housing stability case management, mediation, legal services, and credit repair.

#### Homeless Management Information System (HMIS)

The ESG program will continue to fund a portion of the costs of the HMIS program, required by HUD to monitor outcomes and performance measures for all of its funded homeless service agencies, except for populations that are specifically excluded from entering information into the database such as victims of domestic violence.

#### Administration

In an effort to assure coordination, communication, and program management, the City will continue to utilize the maximum 7.5 percent administrative allocation for FY2019. Of the 7.5 percent, the City makes up to 2.5 percent of the administrative allocation available to assist nonprofit agencies in their administration of grant funds.

#### Housing Opportunities for Persons with AIDS (HOPWA) Program

HOPWA supports communities in developing affordable housing opportunities and related supportive services for low-income persons living with HIV/AIDS and their families. HOPWA-eligible activities include direct housing, support services, information and referral, resource identification, and technical assistance. The HUD HOPWA program provides resources that benefit low-income persons medically diagnosed with HIV/AIDS

and their families, including housing and social services, chemical dependency treatment, nutritional services, case management, and assistance with daily living.

As of FY 2016, the City of Fresno's housing programs is the direct grantee responsible for the implementation of the

HOPWA Program. Under previous Consolidated Plans the State of California administered the HOPWA Program on behalf of the City. The City of Fresno will provide approximately \$454,544 for a comprehensive array of HOPWA activities, including short term rent, mortgage payment, utility payment, and emergency housing services.

## Combined Fund Summary

All Funds (in 00)

Description	General Fund	Special Revenue Funds				Debt Service Funds	Total
Revenues							
Beginning Balance	353,414	271,437	399,117	2,598,029	217,214	12,670	3,851,881
Taxes	2,613,981	262,408	0	7,246	16	0	2,883,651
Licenses & Permits	288,962	250	0	0	0	0	289,212
Intergovernmental Revenue	104,266	694,625	60,470	972,483	8,453	0	1,840,297
Charges for Services	278,104	108,071	65,209	2,778,391	17,583	0	3,247,358
Fines	35,211	2,000	0	35	26,438	0	63,684
Other Revenue	7,335	12,690	2,937	158,502	3,687	0	185,151
Interdepartmental Charges for Services	112,522	0	0	0	883,078	31,797	1,027,397
Misc. Revenue	18,016	6,789	107,371	799,375	15,903	0	947,454
Transfers	(210,053)	(62,181)	(9,001)	154,947	(5,498)	275,524	143,738
Total Revenues	3,601,758	1,296,089	626,103	7,469,008	1,166,874	319,991	14,479,823
Expenditures							
Employee Services	2,436,415	403,491	34,461	1,121,563	260,006	0	4,255,936
Purchased Prof and Tech	151,763	87,720	3,101	667,629	37,690	371	948,274
Purchased Property Services	92,946	48,492	32,536	292,200	80,466	0	546,640
Other Purchased Services	15,196	7,522	53	13,808	46,136	0	82,715
Supplies	53,766	86,088	1,879	300,305	135,603	0	577,641
Property	123,379	707,738	326,639	1,834,029	129,979	0	3,121,764
Other Objects	87,164	164,756	45,352	764,152	29,212	306,950	1,397,586
Interdepartmental Charges	262,994	163,347	28,278	569,419	69,747	0	1,093,785
Contingencies	10,002	0	0	0	37,500	0	47,502
Insurance Claims, Refunds	0	0	0	0	223,215	0	223,215
Total Expenditures	3,233,625	1,669,154	472,299	5,563,105	1,049,554	307,321	12,295,058
Ending Balance	368,133	(373,065)	153,804	1,905,903	117,320	12,670	2,184,765

**Note 1:** The Ending Balance in the General Fund Type includes \$34,038,400 Emergency Fund and \$1,641,500 for the 27th Pay Period Reserve. **Note 2:** Special Revenue Fund includes grants and Measure C Tier 1 that requires expenditures before receiving reimbursement. The deficit balance is a temporary timing difference between expenditure and request for funds.

#### Combined Fund Summary

General Fund (in 00)

		Office of the	City	City			Parks &	Public
Description	City Council	Mayor	Clerk	Attorney	Police	Fire	Recreation	Works
Revenues								
Beginning Balance	0	0	0	0	0	0	0	0
Taxes	0	0	0	0	0	0	0	1
Licenses & Permits	0	0	0	0	1,250	3,500	0	5,820
Intergovernmental Revenue	0	0	0	0	32,813	14,562	930	600
Charges for Services	0	0	0	1,500	64,929	28,804	17,227	26,015
Fines	0	0	0	0	255	300	0	0
Other Revenue	0	0	0	0	30	0	1,610	131
Interdepartmental Charges for Services	0	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	232	1,410	1,778	25
Transfers	0	0	0	0	0	0	0	0
Total Revenues	0	0	0	1,500	99,509	48,576	21,545	32,592
Expenditures								
Employee Services	15,451	32,794	4,905	53,422	1,475,535	502,681	79,644	41,409
Purchased Prof and Tech	112	1,155	177	1,923	15,497	10,257	2,813	2,832
Purchased Property Services	0	2,406	75	95	25,890	10,269	31,051	4,275
Other Purchased Services	198	419	193	441	3,112	5,415	220	12
Supplies	812	120	531	171	7,957	11,641	7,883	2,262
Property	0	50	0	0	5,601	32,139	21,021	11,099
Other Objects	19,398	389	600	1,801	3,208	114	5,170	273
Interdepartmental Charges	5,898	4,003	2,621	5,456	105,849	20,340	23,018	28,765
Contingencies	4,502	0	0	500	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0	0
Total Expenditures	46,371	41,336	9,102	63,809	1,642,649	592,856	170,820	90,927
Ending Balance	(46,371)	(41,336)	(9,102)	(62,309)	(1,543,140)	(544,280)	(149,275)	(58,335)

Note 1: The Ending Balance in the General Fund Type includes \$34,038,400 Emergency Fund and \$1,641,500 for the 27th Pay Period Reserve.

**Note 2:** Balances in red denote the amount of General Fund support to cover the appropriations. The majority of General Fund revenues are captured in the General City Purpose Department.

General Fund-continued (in 00)

	General						Dorconnol	
Description	City Purpose	Mgmt	FAX			Finance	Personnel Services	Total
Revenues								
Beginning Balance	353,414	0	0	0	0	0	0	353,414
Taxes	2,613,980	0	0	0	0	0	0	2,613,981
Licenses & Permits	208,326	70,066	0	0	0	0	0	288,962
Intergovernmental Revenue	55,361	0	0	0	0	0	0	104,266
Charges for Services	6,149	127,784	50	0	0	5,559	87	278,104
Fines	12,504	22,152	0	0	0	0	0	35,211
Other Revenue	4,554	1,006	0	0	0	4	0	7,335
Interdepartmental Chrgs for Srvcs	101,711	0	2,200	0	0	8,611	0	112,522
Misc. Revenue	7,747	5,524	720	0	0	580	0	18,016
Transfers	(218,453)	8,400	0	0	0	0	0	(210,053)
Total Revenues	3,145,293	234,932	2,970	0	0	14,754	87	3,601,758
Expenditures								
Employee Services	7,666	176,374	25,748	(54,468)	3,076	47,145	25,033	2,436,415
Purchased Prof and Tech	57,302	51,481	154	0	5	6,423	1,632	151,763
Purchased Property Services	1,445	6,570	10,704	0	0	166	0	92,946
Other Purchased Services	250	2,403	334	0	0	1,677	522	15,196
Supplies	0	2,242	14,086	0	10	5,959	92	53,766
Property	2,000	14,851	36,618	0	0	0	0	123,379
Other Objects	31,026	22,238	2,711	0	0	130	106	87,164
Interdepartmental Charges	8,057	37,683	3,587	0	473	12,385	4,859	262,994
Contingencies	5,000	0	0	0	0	0	0	10,002
Insurance Claims, Refunds	0	0	0	0	0	0	0	0
Total Expenditures	112,746	313,842	93,942	(54,468)	3,564	73,885	32,244	3,233,625
Ending Balance	3,032,547	(78,910)	(90,972)	54,468	(3,564)	(59,131)	(32,157)	368,133

**Note 1:** The Ending Balance in the General Fund Type includes \$34,038,400 Emergency Fund and \$1,641,500 for the 27th Pay Period Reserve. **Note 2:** Balances in red denote the amount of General Fund support to cover the appropriations. The majority of General Fund revenues are captured in the General City Purpose Department.

Special Revenue Funds (in 00)

Description	Police	Fire		Public Works	General City Purpose	Development and Resource Mgmt	Convention Center	FAX	Total
Revenues									
Beginning Balance	7,367	(16,229)	3,960	114,124	13,088	7,873	0	141,254	271,437
Taxes	0	0	0	131,320	26,795	0	0	104,293	262,408
Licenses & Permits	0	0	0	0	0	250	0	0	250
Intergovernmental Revenue	61,759	1,420	25,535	426,983	7,000	171,928	0	0	694,625
Charges for Services	1,500	86,247	10,530	5,659	135	0	4,000	0	108,071
Fines	2,000	0	0	0	0	0	0	0	2,000
Other Revenue	1,038	(210)	2,246	2,564	3,843	1,823	0	1,386	12,690
Interdepartmental Chrgs for Srvics	0	0	0	0	0	0	0	0	0
Misc. Revenue	1,500	0	503	54	0	4,732	0	0	6,789
Transfers	(3,300)	0	0	(24,093)	1,250	0	(4,000)	(32,038)	(62,181)
Total Revenues	71,864	71,228	42,774	656,611	52,111	186,606	0	214,895	1,296,089
Expenditures									
Employee Services	33,296	81,216	13,138	158,925	0	37,422	0	79,494	403,491
Purchased Prof and Tech	2,981	150	6,194	49,460	3,039	25,896	0	0	87,720
Purchased Property Services	7,948	256	4,430	34,601	1,257	0	0	0	48,492
Other Purchased Services	6,513	359	76	20	0	554	0	0	7,522
Supplies	6,989	91	4,114	59,151	0	10,076	0	5,667	86,088
Property	8,466	395	5,566	674,116	0	16,895	0	2,300	707,738
Other Objects	4,457	0	1,387	30,652	34,150	94,110	0	0	164,756
Interdepartmental Charges	186	1,856	7,869	123,077	3	12,634	0	17,722	163,347
Contingencies	0	0	0	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0	0	0
Total Expenditures	70,836	84,323	42,774	1,130,002	38,449	197,587	0	105,183	1,669,154
Ending Balance	1,028	(13,095)	0	(473,391)	13,662	(10,981)	0	109,712	(373,065)

Note 1: CDBG revenue and appropriations are budgeted under the Development and Resource Management Department. The CDBG fund is balanced overall

**Note 2:** The Public Works balance includes a Federal Grant fund, a State Grant fund, Measure C Tier 1 and High Speed Rail capital projects that require expenditure prior to reimbursement. The deficit balance is a temporary timing difference between expenditures and request for funds.

Capital Funds (in 00)

Description	Police	Fire		Public Works	Development and Resource Mgmt	Convention Center	Total
Revenues							
Beginning Balance	59,150	4,722	1,098	329,231	4,744	172	399,117
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	60,470	0	0	60,470
Charges for Services	0	0	899	64,310	0	0	65,209
Fines	0	0	0	0	0	0	0
Other Revenue	0	42	6	2,889	0	0	2,937
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	107,371	0	0	107,371
Transfers	450	0	0	(9,451)	0	0	(9,001)
Total Revenues	59,600	4,764	2,003	554,820	4,744	172	626,103
Expenditures							
Employee Services	2,500	0	674	30,862	425	0	34,461
Purchased Prof and Tech	0	0	0	2,996	105	0	3,101
Purchased Property Services	2,343	0	15	30,178	0	0	32,536
Other Purchased Services	25	0	0	28	0	0	53
Supplies	0	0	76	1,803	0	0	1,879
Property	55,000	3,600	45,520	218,367	3,980	172	326,639
Other Objects	675	0	0	44,662	15	0	45,352
Interdepartmental Charges	900	50	7,537	19,572	219	0	28,278
Contingencies	0	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0
Total Expenditures	61,443	3,650	53,822	348,468	4,744	172	472,299
Ending Balance	(1,843)	1,114	(51,819)	206,352	0	0	153,804

#### Combined Fund Summary

Enterprise Funds (in 00)

		Parks &	Public	Public	Convention			
Description	Police	Recreation	Works	Utilities	Airports	Center	FAX	Total
Revenues								
Beginning Balance	0	6,147	248,986	1,650,992	387,931	57,834	246,139	2,598,029
Taxes	0	0	0	25	7,221	0	0	7,246
Licenses & Permits	0	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	2,071	35,906	186,417	0	748,089	972,483
Charges for Services	20,000	875	202,974	2,306,737	180,844	0	66,961	2,778,391
Fines	0	0	0	0	35	0	0	35
Other Revenue	0	2,587	2,037	31,049	115,024	5,005	2,800	158,502
Interdepartmental Chrgs for Srvcs	0	0	0	0	0	0	0	0
Misc. Revenue	0	0	4,257	742,235	52	51,749	1,082	799,375
Transfers	0	0	(2,050)	31,634	0	93,325	32,038	154,947
Total Revenues	20,000	9,609	458,275	4,798,578	877,524	207,913	1,097,109	7,469,008
Expenditures								
Employee Services	19,992	321	73,705	636,937	102,353	142	288,113	1,121,563
Purchased Prof and Tech	0	4	3,919	445,709	34,568	62,588	120,841	667,629
Purchased Property Services	0	14	10,570	228,214	30,987	674	21,741	292,200
Other Purchased Services	0	0	1,145	7,748	1,834	0	3,081	13,808
Supplies	0	0	11,936	234,048	8,377	0	45,944	300,305
Property	0	7,952	1,237	1,093,564	289,085	55,283	386,908	1,834,029
Other Objects	0	1,292	8,344	614,069	45,376	87,381	7,690	764,152
Interdepartmental Charges	8	26	97,531	384,354	43,783	47	43,670	569,419
Contingencies	0	0	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0	0
Total Expenditures	20,000	9,609	208,387	3,644,643	556,363	206,115	917,988	5,563,105
Ending Balance	0	0	249,888	1,153,935	321,161	1,798	179,121	1,905,903

## Internal Service Funds (in 00)

	Public	General City	Public		Information	Personnel	
Description	Works	Purpose	Utilities	FAX	Services	Services	Total
Revenues							
Beginning Balance	10,072	7,759	24,430	68,842	33,809	72,302	217,214
Taxes	11	0	0	5	0	0	16
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	8,453	0	0	8,453
Charges for Services	6	17,268	264	45	0	0	17,583
Fines	0	0	22,688	0	0	3,750	26,438
Other Revenue	370	0	863	1,686	48	720	3,687
Interdepartmental Charges for Services	91,811	29,987	79,669	264,077	162,524	255,010	883,078
Misc. Revenue	1,500	823	0	13,580	0	0	15,903
Transfers	0	0	0	(13,500)	8,002	0	(5,498)
Total Revenues	103,770	55,837	127,914	343,188	204,383	331,782	1,166,874
Expenditures							
Employee Services	18,189	44,681	77,674	50,428	57,198	11,836	260,006
Purchased Prof and Tech	5,017	0	500	845	1,455	29,873	37,690
Purchased Property Services	54,418	0	2,100	23,610	300	38	80,466
Other Purchased Services	11	0	4,091	366	17,784	23,884	46,136
Supplies	5,655	0	7,578	83,984	37,554	832	135,603
Property	6,160	0	264	101,965	21,590	0	129,979
Other Objects	383	0	10,231	7,047	11,001	550	29,212
Interdepartmental Charges	12,938	3,015	25,354	12,578	10,938	4,924	69,747
Contingencies	0	0	0	5,000	0	32,500	37,500
Insurance Claims, Refunds	0	0	0	0	0	223,215	223,215
Total Expenditures	102,771	47,696	127,792	285,823	157,820	327,652	1,049,554
Ending Balance	999	8,141	122	57,365	46,563	4,130	117,320

#### Combined Fund Summary

### Debt Service Funds (in 00)

Description	Police	Fire	Parks & Recreation	Public Works	General City Purpose	Total
· · · · · · · · · · · · · · · · · · ·	7 01100	7110	neereacion	r abne vronks	runpose	rotu.
Revenues						
Beginning Balance	0	12,595	0	0	75	12,670
Taxes	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0
Fines	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	31,797	31,797
Misc. Revenue	0	0	0	0	0	0
Transfers	13,825	11,834	18,270	1,394	230,201	275,524
Total Revenues	13,825	24,429	18,270	1,394	262,073	319,991
Expenditures						
Employee Services	0	0	0	0	0	0
Purchased Prof and Tech	22	18	56	50	225	371
Purchased Property Services	0	0	0	0	0	0
Other Purchased Services	0	0	0	0	0	0
Supplies	0	0	0	0	0	0
Property	0	0	0	0	0	0
Other Objects	13,803	11,816	18,214	1,344	261,773	306,950
Interdepartmental Charges	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0
Total Expenditures	13,825	11,834	18,270	1,394	261,998	307,321
Ending Balance	0	12,595	0	0	75	12,670

# FY 2018-2019 Summary of Department Service Impacts

#### Citywide Service Impacts

In FY 2019, the Worker's Compensation charges are increasing by \$1.8 million. This increase is necessary to align revenues with the appropriations needed to support the current level of claims activity occurring in the fund.

#### Office of the Mayor and City Manager

The FY 2019 Budget for the Office of the Mayor & City Manager Department includes the addition of four positions: a Community Coordinator, an Executive Assistant and two positions conditioned on the passage of medical cannabis ordinances & related tax measures.

A Community Coordinator position is being added consistent with the Amended Policy Proposal for the Office of Independent Review. This position will not only act as support for the Independent Reviewer, but also be responsible for reaching out to community groups, professional organizations, neighborhood associations and schools. Total cost of salaries and benefits for this position is \$71,600.

An Executive Assistant position is being added to the City Manager's Division to provide additional clerical support handling account payables, purchase orders, contract management, database management and special projects. Total cost of this position is \$63,400.

Also included are the addition of a Project Manager and an Administrative Clerk II to oversee and implement the proposed medical cannabis regulations, if approved by the City Council and the voters. Both positions have been included as part of the FY 2019 Budget, but will only be funded upon passage of a medical cannabis ballot initiative in the November 2018 election.

With the exception of the additional staffing, appropriations in FY 2019 are remaining relatively flat compared to the FY 2018 Amended Budget.

#### City Council

#### Revenues

The City Council Department does not traditionally receive revenues for its services and is fully funded by General Fund revenues.

#### Expenditures

#### **Council Actions**

Council Motion #12 added \$150,000 to each of Council District's Infrastructure budgets, which added \$90,000 in General Fund appropriations to each district's infrastructure org and \$60,000 each in the Parks UGM Fund.

Council Motion #16 transferred the election year contingency appropriations for District 1 out of contingency and back into the district's operating budget.

Council Motion #17 added \$42,900 in General Fund appropriations to each of Council District's Infrastructure budgets.

#### **District Appropriations**

The following is a summary of the FY 2019 Council Department budget:

- Each District's base budget appropriations have been budgeted consistent with the FY 2018 Base Budget Appropriations of \$269,000.
- The estimated FY 2018 operating and infrastructure year-end carryover balances have been added to the FY 2019 Budget. A true up to the actual FY 2018 year-end expenditures and a reconciling adjustment will be brought to the City Council once the FY 2018 financial records are closed.

#### **Election Year Appropriations**

FY 2019 is an election year therefore; in an effort to reserve funding for the possibility or the eventuality of a newly elected Councilmember, budgeted appropriations for Council Districts 3, 5, and 7 have been submitted at half of the annual appropriation level (please refer back to the Council Actions section and Council Motion #16 for the revised budget for Council District 1). The remaining half of the appropriations have been budgeted in a contingency account within each District's operating budgets until January 2019, at which point, the remaining appropriations will be restored via Appropriation Transfer (AT) to the full FY 2019 budgeted appropriation levels.

#### **Duties as Council President**

In FY 2019, additional funding in the amount of \$10,000 has been appropriated for the duty as Council President, which is traditionally allocated to cover the Council President's salary increase and expenditures incurred by the President over and above normal operations. The Councilmember for District 1 will serve as Council President from July through December 2018, at which point, the Councilmember for District 2 will serve from January through June 2019.

#### **Discretionary Funding**

A total of \$50,000 in discretionary funding has been added to each Council District's operating budget in the Outside Agency Support account line item. This funding has traditionally been allocated for special district infrastructure projects and other discretionary purposes.

#### Airports Department (FYI)

#### Revenues

The Airports Department (Airports) is an Enterprise Department whose main sources of revenues are generated from the services provided at Fresno Yosemite International Airport (FYI) and Fresno Chandler Executive Airport (FCH). Airports also receives funding from Measure C revenues and federal grant funds.

In FY 2019, overall revenues are budgeted at \$87,752,400, a decrease of \$4,204,500 or 4.6 percent below the FY 2018 Amended Budget. This amount includes an estimated increase of \$4,658,500 in FY 2018 into FY 2019 carryover in addition to:

- Charges for Services are increasing by \$1,045,900. This increase mainly reflects increases in Landing, Parking and Passenger Facility Charges reflecting the Chicago (United), Denver (Frontier) and Morelia (Volaris) flight services implemented in FY 2018.
- Other Revenue is increasing by \$798,200 and it's a reflection of higher interest payments combined with increased Rental and Concession Revenue anticipated in FY 2019.

The increases above are offset by reductions to Intergovernmental Revenue of \$10,700,900, all of which can be attributed to the Taxiway C

Reconstruction Project as the majority of the revenue reimbursements for this project were anticipated in FY 2018.

#### Expenditures

Appropriations in the Airports Department total \$55,636,300, a decrease of \$4,349,600 or 7.3 percent when compared to the FY 2018

Amended Budget. This decrease reflects an increase to Operating appropriations of \$841,900, a decrease to Capital appropriations of \$5,227,200 and an increase to Debt Service appropriations of \$35,700.

#### Operating

The Airports operating funds, which include FYI Enterprise, Chandler Enterprise and Airports Project Administration, are budgeted at \$18,818,700 in FY 2019, an increase of \$841,900 above the FY 2018 Amended Budget of \$17,976,800. This increase intends to mirror the average passenger growth as well as the average historical expenses over the last ten years and progressively aligns the revenue and expenditure trends.

Non-Personnel Appropriations for Operating are \$7,268,300, an increase of 2.1 percent or \$146,500 above the FY 2018 Amended Budget. Material increases include:

- \$156,000 for contractual obligations for previously approved contracts and software required for day to day operations.
- \$72,000 for anticipated increases to utilities pricing.
- \$112,000 for contracted electrical work and for the gate system and loading bridge software maintenance.
- \$87,500 to address ongoing maintenance and passenger growth in FY 2019.

These increases were offset by a decrease of \$50,000 for an economic impact study budgeted in FY 2018. Additionally, after the Publication of

the FY2019 Proposed Budget, the Department reallocated \$231,000 from unspent Personnel Appropriations to fund higher than anticipated charges during the year.

Interdepartmental Charges for Services are budgeted at \$2,984,700 in FY 2019, an increase of \$176,300 above the FY 2018 Amended Budget. This increase also includes the reallocation of \$178,500 from unspent Personnel Appropriations during the year in addition to the following:

- \$132,100 for Vehicle Acquisition and maintenance to update the aging fleet and establish appropriations for future replacements.
- \$107,000 increase for the federally mandated Aircraft and Rescue Fire Fighting station contract with the Fresno Fire Department.
- \$47,100 for contract law enforcement to provide additional security support to Airports Public Safety.
- \$55,000 for logistical support for computer software, hardware and telecommunications related needs identified during the year.
- \$25,000 to upgrade the Wireless LAN
   Controller licensing to expand the wireless area in the terminal building and maintenance areas.

#### **Debt Service**

Debt service appropriations are budgeted at \$4,357,600 in FY 2019, an increase of \$35,700 above the FY 2018 Amended Budget. This increase is necessary to support anticipated debt service payments in FY2019.

#### Capital

Capital appropriations are budgeted at \$32,460,000, a decrease of \$5,227,200 or 13.9 percent below the FY 2018 Amended Budget of

\$37,687,200. Overall capital appropriation decreases of \$5,227,200 are predominantly due to substantial completion in FY 2018 of the first phase of the Taxiway C construction project and are offset by the following FY 2019 Capital Projects:

- \$13,564,700 for the completion of the first phase in addition to the second phase of the Taxiway Reconstruction Project which includes \$10,059,600 from Federal Grants and \$2,136,300 from the California Air National Guard.
- \$5,000,000 for expansion of the passenger parking lot and relocation of the employee parking lot and cell phone waiting area per the FYI Master Plan completed during FY 2018.
- \$1,300,000 for the Marine Base Demolition Project.
- \$1,265,000 for the terminal lobby roof renovation project.

#### Staffing

Personnel Appropriations, including Operating and Capital are budgeted at \$10,235,300, an increase of \$534,600 above the FY 2018

Amended Budget of \$9,700,700. This amount includes an increase of \$109,600 to Operating, mainly due to negotiated MOU salary and benefit concessions, step advancements, and full year funding for positions approved in FY 2018 and \$409,500 due to the reallocation of Personnel Appropriations in FY 2018 to Non-Personnel and Interdepartmental Charges for Services to fund higher than anticipated expenses during the year.

Additionally, the FY 2019 Personnel Appropriations also include:

Two (2) Permanent Part-Time Radio
 Dispatchers budgeted at .6 Full Time
 Equivalents (FTE) each. These positions are
 part of a multi-year implementation of the

Public Safety staffing program and are expected to enhance scheduling flexibility, while maintaining core safety services. Position Cost: \$70,800

#### City Attorney's Office

#### **Council Actions**

During the FY 2019 Budget Hearings, Council motioned for and approved \$280,000 in appropriations for the City Attorney's Office as follows:

- Motion #10 increased appropriations by \$180,000 for the addition of a Deputy City Attorney II (PCN 3612, 1 FTE, \$109,000) and Legal Secretary II (PCN 9191, 1FTE, \$60,300). The total cost for the two positions was \$169,300 and the remaining \$10,700 was placed in Non Personnel appropriations to cover costs ancillary to the new positions.
- Motion #17 increased appropriations by \$100,000 for temporary Law Clerks and code enforcement related expenses to be utilized at the City Attorney's discretion.

#### Revenues

The City Attorney's Office will continue to be funded primarily by the General Fund in FY 2019. Revenues of approximately \$150,000 generated from legal services and ad-hoc requests from internal City clients are anticipated to remain at the same levels as in FY 2018.

#### Expenditures

In FY 2019, overall appropriations have increased by 12 percent or \$685,700 when compared to the FY 2018 Amended Budget.

Personnel appropriations have increased by 12 percent or \$576,400 when compared to the FY2018 Amended Budget. The Personnel appropriations increase is primarily driven by the

previously mentioned \$169,300 from Budget Motion #10 for two positions and the following items:

- Salary increases, promotions and step advancements.
- A \$24,300 increase for a full year funding of the two (2) Legal Investigator Positions approved in FY 2018.
- The addition of a fourth temporary Law Clerk at a cost of \$24,000 above the FY 2018 Amended Budget.

Non Personnel appropriations have increased by 21 percent or \$76,800 when compared to the FY2018 Amended Budget. The FY 2019 Non Personnel appropriation increases include the previously mentioned \$110,700 from approved budget motions #10 and #17 as well as an additional \$4,000 for training and \$4,000 to update software (CaseMap) utilized by the Litigation Team. There was also a decrease of \$41,800 to Non Personnel appropriations for outside professional services and consulting.

Interdepartmental Services charges have decreased by \$17,500 due to the following:

- \$12,800 increase in City Hall Rent due to square footage allocation.
- \$23,800 increase in Information System Services Charges.
- A decrease of \$56,100 to Information
   Systems Equipment Charges associated
   with the \$25,000 one- time ProLaw software purchase in FY 2018.

#### Staffing

Permanent staffing levels for the City Attorney's Office in FY2019 have increased by 1.16 FTEs over FY 2018 levels. In FY 2019, 0.16 of the FTE increase is reflective of a full year of costing for the two Legal Investigator positions added in the FY 2018 Budget. The additional 1.00 FTE represents the Legal Secretary II position approved during the FY 2019 Budget Hearings

as part of Council Motion #10. The Motion also included a Litigation Attorney (Deputy City Attorney II) which did not impact the City Attorney's FTE count as the position was created from an existing Assistant City Attorney position which was subsequently converted.

#### City Clerk

#### **Council Actions**

During the FY 2019 Budget Hearings, Council motioned for and approved \$58,500 in appropriations for the City Clerk's Office as follows:

- Motion #7 increased appropriations by \$11,000 for electronic signature software;
- Motion #8 increased appropriations by \$30,000 for record digitization and preservation, and;
- Motion #9 increased appropriations by \$17,500 for Granicus Boards and Commissions management software.

#### Revenues

The City Clerk's Office is fully funded by the General Fund and does not anticipate generating any revenue in FY 2019.

#### Expenditures

FY 2019 appropriations for the City Clerk's Office are \$910,200 which is an increase of 11.9 percent or \$96,800 when compared to the FY 2018.

The increase of \$15,700 for Personnel appropriations is primarily driven by step advances, the conversion of a Senior Administrative Clerk to a Senior Records Clerk, and union negotiated salary increases.

There is a net increase of 55.3 percent or \$56,100 for Non Personnel items primarily consisting of the previously mention \$58,500 in approved budget motions and the following items:

- an increase of \$5,700 to cover vendor increases related to codification of the Fresno Municipal Code with Municipal Code Corporation;
- an increase of \$15,000 for the Granicus Minutes Module software which integrates with the currently utilized Granicus Legistar agenda management software;
- an increase of \$4,200 for the Granicus eComment software which will allows the public to comment on upcoming agenda items and integrates with current City software including iLegislate, and;
- an increase of \$500 to address rising and additional membership dues for City Clerk staff;
- a decrease of \$25,000 for the City Council closed captioning software which has been reallocated to Interdepartmental Services;

A net increase of \$25,000 for Interdepartmental Services Charges is primarily due to shifting the cost for the City Council closed captioning software out of Non Personnel costs and into Interdepartmental Charges.

#### Convention Center

## Fresno Convention & Entertainment Center

#### Revenues

Fresno Convention & Entertainment Center (FCEC) fiscal year revenues in FY 2019 reflect revenues generated by SMG's operations of the facilities and General Fund transfers in support of the facilities.

Anticipated FCEC revenues generated by SMG are reflected under Miscellaneous Revenue. Although the actual receipts and associated expenditures generated do not flow through the City's financial system, these figures are required per the terms of the management agreement with SMG to be

included and approved as part of the City's budget.

Transfers budgeted for the FCEC in FY 2019 equate to a net amount of \$6,217,000.

Resources transferred in fund an operating subsidy, various contractual obligations and debt service payments. Detailed information on transfers can be found in the Supplemental Information section of this document.

#### Expenditures

The anticipated FCEC operating deficit for FY 2019 is projected to be \$761,500. In FY 2018 due to excess earnings in the prior fiscal year, FCEC was able to offset \$100,000 of the deficit with carryover. In FY 2019 this will not be the case and the City will be covering the entire shortfall.

In January 2013 the City and SMG amended the terms of the original January 1, 2004 contract. The original contract terms included \$1 million of Employee Benefit Costs. SMG was to receive payment of \$8,333.33 monthly over the term of the contract. Under the term of the amended contract, these payments were reduced to \$4,166.67 per month with a balloon payment of \$250,000 to be paid at any time during the management term. FY 2019 is the final year of the contract and funds have been included in the budget for payment in full of this commitment.

As in prior years, in addition to the FCEC subsidy and City contractual obligations, FY 2019 appropriations also reflect anticipated FCEC expenditures. This is a book entry only and the expenditures, like revenues, do not flow through the City's financial system.

#### Stadium

#### Revenues

Stadium fiscal year revenues in FY 2019 reflect anticipated lease revenue payments

and General Fund debt service transfers.
The FY 2019 Adopted Budget transfer
amount of \$2,715,500 reflects a \$231,300
savings from the FY 2018 Amended Budget
amount due to a restructuring of the
Stadium debt service late in FY 2017.

#### Expenditures

Stadium appropriations include funding for ongoing debt service payments and capital upkeep and repairs on the 16 year old Chukchansi Stadium.

#### Development and Resource Management

#### **Council Actions**

Per approved Council Motion #17, the FY 2019 Budget includes \$1 million for the creation of a housing fund, which will be designated for first time home buyer down payment assistance, housing rehabilitation, and affordable housing developments.

#### Revenues

DARM's total FY 2019 operating revenues are budgeted at \$41,366,500, a decrease of \$2,657,600, as compared to the FY 2018 Amended Budget. The revenue decrease can be accounted for in the Department's grant/entitlement programs. Below are significant revenue impacts:

• The Department's General Fund revenues are increasing by \$1,802,200 as compared to the FY 2018 Amended Budget. Budgeted revenues are consistent with actual FY 2018 activity plus anticipated growth. A significant amount of the Department's General Fund revenues are budgeted in the Licenses & Permit and Charges for Services accounts and, as such, a bulk of the increase can be found in these accounts. The following are significant GF increases by unit:

- Building and Safety Services revenues are increasing by \$1,360,400 as compared to the FY 2018 Amended Budget. Budgeted revenues are aligned with FY 2018 Estimated revenues of \$9,702,400, plus a 3.9 percent anticipated growth in revenues.
- Planning revenues are increasing by \$414,200 as compared to the FY 2018
   Amended Budget. Budgeted revenues are aligned with FY 2018 Estimated revenues of \$2,421,500, plus an anticipated 11.3 percent growth.
- Rental Housing Division revenues are increasing by \$330,100 as compared to the FY 2018 Amended Budget.
   Budgeted revenues reflect anticipated revenues for the Program's first full year of service.
- Code Enforcement Revenues are decreasing by \$209,500 as compared to the FY 2018 Amended Budget based on anticipated revenues.
- Parking revenues are decreasing by \$195,300, as compared to the FY 2018
   Amended Budget. The revenue decline is due to the rebudget of a \$160,000 transfer to the Fresno Grizzlies, which is consistent with the 2018 sales contract.
- The Department's Special Revenue Fund revenues are decreasing by \$4,986,700 as compared to the FY 2018 Amended Budget. Grant/entitlement revenues are reflected in this fund category and may reflect sizeable year-over-year variances as they are based on the availability of funds from the grantor and unspent appropriations that may be reprogrammed/re-budgeted.
  - \$2,489,900 decrease is due to the expiration of the High Speed Rail (HSR) contract. The City is in the process of negotiating a new contract with the High Speed Rail Authority (HSRA)

- \$2,606,200 decrease is to due the refocus of the contract with PG&E for sustainability services. In FY 2019, the contract will emphasize energy use, while the FY 2018 focus was energy assesments.
- The Department's transfers includes \$1 million to implement Council Motion 17, which establishes a Housing General Fund.

#### Expenditures

#### **Non-Personnel Changes**

The Department's Non-Personnel Budget totals \$25,141,600 which is an increase of \$709,200 from the FY 2018 Amended Budget. In FY 2018 after the publication of the FY 2019 Proposed Budget, \$232,600 was reallocated to ID charges for unanticipated needs.

Other items impacting the change in the Non-Personnel budget include:

- \$50,000 to perform a Code Enforcement Fee Study to more accurately align the code enforcement fee with the service.
- \$250,000 to begin the General Plan Master Environmental Impact Report (EIR) Update, which will continue to benefit Development through environmental streamlining. An additional \$250,000 will be necessary in FY 2020 for the completion of the EIR update.
- \$400,000 for a West Area EIR. In FY 2019, DARM staff will perform a West Area Specific Plan and a West Area EIR is necessary for the adoption of the specific plan.
- \$105,000 for staff training including:
  - \$50,000 for public engagement training that will ensure public engagement practices are effective and efficient for: the development of the West Area Specific Plan, Industrial Compatibility Assessments, Displacement Task Force and Housing Element Implementation as well as future specific plans. The training will provide internal staff with

- this expertise and reduce the need for consultants in the future.
- \$45,000 to train and certify new Code Enforcement staff from the Rental Housing, Neighborhood Revitalization and Code Enforcement Divisions as Certified Code enforcement Officers through the California Association of Code Enforcement Officers.
- \$10,000 for formal training of Current Planning staff, which will provide up-todate best practices.

#### Accela

As part of Mayor's Business Friendly Fresno Initiative, the Department entered into a contract with Accela in June 2016 to build a land management system. The land management system has been developed and implemented. However, \$570,000 is required in FY 2019 for continued development as well as on-going systems costs. The following is a summary of the FY 2019 Accela costs:

- \$180,900 software maintenance
- \$50,000 staffing/consulting
- \$2,000 training
- \$41,000 Laserfiche integration and licensing
- \$164,100 Accela licenses
- \$2,000 user kiosk
- \$60,000 technology hardware
- \$70,000 as first phase to scan Microfiche to Laserfiche.

#### **Special Revenue Funds**

The Department is the recipient of multiple federal and state grants including: HUD Entitlements (a more thorough description of the program is available in the "Federal Entitlement Funding" section of this document), Housing Grants, and High Speed Rail Projects Grant. These funds are "use specific" which requires the Department to budget the grants according to grant guidelines. FY 2019 appropriations for these funds are \$19,758,700.

#### **HUD Funded Activity**

The Department's FY 2019 CDBG appropriations total \$9,151,600, which includes an FY 2019 Program Budget of \$7,162,400 and a projected carryover budget of \$1,989,200. The FY 2019 CDBG budget is decreasing by \$1,747,500 as compared to the FY 2018 Amended Budget due to a reduced project carryover in FY 2019. The schedule to the right details the FY 2019 CDBG entitlement allocation by program.

Other FY 2019 HUD Entitlements are as follows: \$3,467,700 for the HOME Program, \$580,000 for the Emergency Solutions Grant (ESG) Program, and \$454,500 for the Housing Opportunities for Persons with AIDS (HOPWA) Program.

A more thorough description of the above programs is available in the "Federal Entitlement Funding" section of this document.

#### **High Speed Rail**

The Department's FY 2019 Budget includes \$1,639,400 in High Speed Rail (HSR) appropriations, which is a decrease of \$1,509,500. The contract expires in FY 2019 and the City is in contract negotiations with the HRSA for a new contract to provide expedited planning and building review to impacted businesses.

#### Pacific Gas & Electric Service Contract

The Department's FY 2019 Budget includes \$238,500, a decrease of \$2,606,200, to support the Pacific Gas & Electric (PG&E) contract.

Through the Sustainability Division, and its partnership with PG&E, the Department will continue to provide energy and resource conservation services to City facilities.

#### **Parking Capital**

In FY 2019, \$1,819,700 is budgeted in the General Fund for repairs at various City of Fresno parking garages and lots. The amount

CDBG Program	FY 2019 CDBG
Housing	
Housing Rehabilitation Administration	200,000
Lead Paint Abatement (Partial)	300,000
Senior Paint Program	100,000
Senior Paint Program (NonProfit)	215,000
Housing Rehabilitation (Nonprofit)	785,000
Subtotal Housing	1,600,000
Facilities and Public Improvements	
Neighborhood Street Improvements	837,000
Park Improvements	1,475,000
Nonprofit* Facilities	500,000
Section 108 Loan Repayment	257,700
Subtotal Facilities & Public Improvements.	3,069,700
Public Services	
PARCS Senior Hot Meals	185,000
PARCS After School Program	595,000
Nonprofit Public Services	280,200
Subtotal Public Service	1,060,200
Planning and Administration	
CDBG/HOME/HOPWA/ESG Admin	1,392,500
Fair Housing Council of Central California	40,000
Subtotal Planning and Administration	1,432,500
Total Uses of Federal Programs	7,162,400

includes a \$1,068,800 carryover from FY 2018 and \$750,900 for additional FY 2019 Projects.

An additional \$474,400 is budgeted in the Parking Garage 7 Improvement Fund for parking improvements at Garage 7.

The Capital Improvement Program will address parking facility needs as outlined in the Parking Facilities assessment that was presented to Council in January 2016.

#### Interdepartmental Services' Changes

The Department's Interdepartmental Services' (ID) Budget totals \$5,053,600, which is a \$2,242,500 overall decrease from the FY 2018 Amended Budget. The following addresses the significant items impacting the ID Budget:

- \$1,443,500 Overhead Charge to Capital, which reflects decreased capital activity, specifically in High Speed Rail.
- \$233,600 decrease in Information Systems
   Equipment Charges. The decrease is mostly
   due to a one-time FY 2018 equipment
   acquisition of \$138,500 for new staff and
   Accela.
- \$72,300 decrease in Facilities Charges, which is based on a Facilities allocation.
- \$498,600 decrease in one-time Non-Recurring Special Project Charges.
- \$57,100 decrease in Charges for Telephone Service. The decrease is mostly due to a one-time FY 2018 equipment acquisition of \$46,400 for new staff.
- \$152,800 decrease in in Fleet Services charges. The decrease is due to anticipated maintenance and fuel costs for DARM.
- \$58,900 increase to Equipment Charge to Capital, due to anticipated capital equipment needs.
- \$93,600 increase in Fixed ID Reimbursement to the General Fund, which is based on the central service cost allocation.
- \$150,600 increase in Info Systems Service Charge based on the service methodology.

#### Staffing

The DARM Department's Personnel Budget totals \$21,422,100, which is a \$59,200 increase from the FY 2018 Amended Budget.

The FY 2019 Budget accounts for the annual cost of partially funded FY 2018 positions, step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to the following:

In FY 2018, \$365,700 was reallocated to ID charges from Personnel appropriations for unanticipated needs. The changes were made after the publication of the FY 19 Proposed Budget.

#### Contract Extra Help

Contract Extra Help appropriations are decreasing by \$449,200. The decrease can be attributed to the expiration and on-going negotiations of the High Speed Rail Contract.

#### Business Friendly Fresno 2.0!

In FY 2019, the City of Fresno will commence implementation of Business Friendly Fresno (BFF) 2.0! with the goal of establishing accountability, clear protocols and authority for decision-making that align with the General Plan, Development Code and pre-zoning. Included in the budget is \$274,200 to fund five (5) previously defunded positions, convert one position and add a temporary staff totaling 0.5 FTE. These positions will be essential to BFF 2.0! by improving: 1) application processing, 2) plan check turnaround, 3) customer service, 4) front counter support; which in turn is expected to assist the Department reach it customer service goals. Each position will be contributing to the achievement of these goals as follows:

• Planner I (\$49,000 funded at nine months) —
The staff will process level 1 applications,
which will allow experienced Planners to
process more complex Level 2, 3 and 4
project applications. Currently, the
Department processes 60-65 percent of
applications within 15 days. This falls short
of the goal, which is to process 80 percent of
applications within 15 days. The expectation
is that the new position will improve
processing time between 5 and 10 percent.
The Department anticipates that the new
staff and Accela software will help the
Department reach its service goal.

- Planner III (\$42,200 funded at six months) –
  The position is designed as a single point of
  contact project concierge that will assist the
  general public, contractors, developers,
  design professionals through the
  development process from initial concept,
  formal submittal, review and process, public
  hearings, and issuance of building permits.
- Programmer Analyst IV (\$67,600 funded at nine months) – The position will focus on the Accela land management system and serve as the City's Accela software "expert." The programmer will be tasked with providing system support, creating reports, scripting and various other programming duties.
- Engineer II (\$41,500 funded at six months) –
  The position will be assigned to "Plan
  Review" within the Building & Safety
  Services. Currently, 7,000 Mechanical Plan
  Checks are processed by two staff. Adding a
  third staff to this section will improve
  processing time and assist the Department
  in reaching its processing goals.
- Plans & Permit Technician (\$49,900 funded at nine months) The position will address the increased demand for building permits, which has increased from 14,685 in FY 2015 to over 18,000 in FY 2017. The position will also provide front counter support for plan check intake and respond to questions from the general public.
- Conversion of a Senior Secretary Position to Management Analyst II (\$5,300) - staff will perform standard clerical functions in addition to inspection scheduling, creation of corrections and serve as a research resource for the Chief Building Officer.
- Two (2) Part-Time Service Aides (\$18,900 funded at six months) will provide phone call support for the 40-100 daily calls, perform research, data entry and analyze BFF 2.0! statistics as necessary.

No permanent positions have been added to the budget as a result of this program.

## Council/Mayor Task Force Matrix Report Implementation

The Budget includes \$224,600 to provide funding for three (3) previously defunded Community Revitalization Specialists. These positions were previously transferred to Rental

Housing Division, but are required in the Code Enforcement Division based on the workflow and service requirements. These staff positions will inspect housing complaints that are received by the Code Enforcement Division.

No permanent positions have been added to the budget as a result of this program.

#### **Position Transfers**

The FY 2019 Budget includes the transfer of two (2) Fire Prevention Inspector IIs from Development and Resource Management Department (DARM).

In FY 2015, Council Motion #17 transferred two Fire Inspector II positions to the DARM Department to perform new residential fire inspections. However, due to the nature of the inspections, it has been determined that the inspectors will be transferred to the Fire Department.

#### Finance Department

#### Revenues

Revenues for the Finance Department in FY 2019 total \$1,475,400 or \$47,900 less than the FY 2018 Amended Budget of \$1,523,300. Significant changes to revenues in FY 2019 include:

A \$53,800 decrease in Variable
Reimbursements. This net decrease is
comprised of a \$75,000 reduction in
projected capital projects revenue
anticipated by Purchasing; offset by a

- \$21,200 increase in revenues received for services of the Disadvantaged Business Enterprise Unit.
- A \$10,000 increase in Bond Application Fees to align revenue levels with actual revenues received over the past three years.

#### Expenditures

Appropriations related to personnel services in FY 2019 are budgeted at \$4,714,500 and reflect an increase of \$98,100 over the FY 2018

Amended Budget. Personnel services appropriations include Memorandum of Understanding provisions, step advancements, as well as a full year of costing for a Business Tax/Permit Inspector added in the FY 2018 budget.

#### **Non-Personnel Services**

In FY 2018, banking fees had been budgeted based on the anticipation of increased transactional fees associated with the processing of check deposits, cash deposits, and city issued checks. In FY 2019, Banking service fees have been budgeted at the amount currently being paid for services, pending the outcome of an extended Request for Proposal process.

#### Interdepartmental Charges

The Department's Interdepartmental Services' Budget totals \$1,238,500 or \$49,900 more than the FY 2018 Amended Budget. The material increases include:

- \$28,600 for Information Systems service and equipment charges.
- \$11,300 for Network Replacement charges.
- \$18,400 for Facilities Management Charges corresponding to assigned square footage.
- \$10,100 increase in City Hall Rent for additional square footage associated with the Internal Audit Unit.

#### Staffing

In FY 2019, the Finance Department's staffing levels are remaining static. There is 0.25 increase in Full Time Equivalents (FTE) associated with a full year of funding for the Business Tax/Permit Inspector that was added in October 2017.

#### Fire Department

#### **Council Actions**

Per approved Council Motion #20, the FY 2019 Budget defunds 11 vacant positions and reappropriates \$1,230,200 of funding from salaries and benefits to Shift Replacement.

#### Revenues

In FY 2019, the Department's revenues are budgeted at \$14,899,700 a 12.2 percent decrease, or \$2,073,300, from the FY 2018

Amended Budget. The decrease in revenues can be attributed to decreases in three revenues streams as described below:

- General Fund revenues are decreasing by \$804,200 primarily due to:
  - \$649,600 decrease in Federal Grant revenues due to the completion of the SAFER 15 Grant.
  - \$140,000 decrease in Fig Garden Fire Protection District revenues to align budgeted revenues with anticipated revenues.
- \$425,100 decrease in other one-time grant revenues
- \$1,787,500 decrease due to the transferring of undesignated revenues in the Fire Station Protection Fee Fund into successor Fire Department UGM funds that are managed and maintained within the Public Works Department.

#### **North Central Fire Service Contract**

In FY 2019, North Central Contract revenues are budgeted at \$5,676,000, an increase of

\$894,400. Below is a summary of significant revenue impacts:

- \$1,419,900 improvement to the deficit in the beginning balance.
- \$863,100 increase in contract revenue. The increase is consistent with the renegotiated contract, which includes a \$600,000 monthly payment to the City.
- \$1,367,600 decrease is due to a one-time transfer in FY 2018 from the General Fund.

The fund's FY 2019 ending balance reflects a deficit of \$1,483,200.

#### Expenditures

#### **Non-Personnel Changes**

The Department's Non-Personnel Budget totals \$8,652,000, which is a decrease of \$2,281,700 from the FY 2018 Amended Budget. Included in the Department's Non-Personnel budget:

- \$126,300 to pay for the Department's FY
   2019 lease obligations.
- \$6,000 for the lease purchase of a vehicle for a Fire Prevention Inspector.
- \$160,000 for Station 9 restroom remodel.
   The remodel will improve privacy for all members, repair cracked tiles, swollen walls and damaged infrastructure.
- \$202,700 for departmental equipment needs including:
  - \$8,200 for annual equipment testing;
  - o 38,000 for hose maintenance;
  - \$77,000 for specialized equipment such as chain saws, circular saws, extraction equipment, tempests fans, thermal imaging cameras (TICs);
  - \$33,800 for other personnel protective equipment, monitors, detection equipment, communication equipment;
  - \$31,300 Urban Search and Rescue appropriations for tools, equipment, boat and dive equipment maintenance,
  - \$14,400 for iPads for Accela connectivity.

- \$223,300 to fund major facilities needs including:
  - \$125,000 to paint five (5) stations per year,
  - \$50,000 for landscape makeover at five
     (5) stations per year,
  - \$20,000 for exhaust system maintenance at two (2) stations per year,
  - \$15,000 annual replacement of two (2)
     HVACs,
  - \$13,300 for HVAC and ice machine maintenance.
- \$10,400 for emergency preparedness training and supplies:
  - \$4,000 for Incident Command Center Training;
  - \$3,100 for Emergency Manager Certification;
  - \$3,300 for Emergency Operation Center supplies and other operating costs.
- \$140,000 to continue fitness/wellness testing for the Department's sworn-safety staff. The program includes baseline testing for: strength, flexibility, cardiovascular (12lead EKG), body fat composition, and a complete blood panel.
- \$601,700 decrease in Space Rentals is due to the FY 2018 purchase of the Fire Headquarters (FHQ). Internal loan repayments for FHQ will be processed from General City Purpose.
- \$156,000 for the third year of the Personnel Protective Equipment Replacement Program.

#### **Drill School**

\$162,500 is budgeted for operating costs for a drill school of 16 Firefighter Trainees. The budget will cover the following drill school costs:

 \$118,500 for personal protective equipment including helmets, turnouts, safety goggles, boots, etc.  \$44,000 for background checks, tests, supplemental instructor costs and other training materials.

#### Fire Fleet Unit Transfer to the Transportation Department - Public Safety Fleet Division

The FY 2019 Budget includes the transfer of the Fire Fleet Unit to the Department of Transportation - Public Safety Fleet Maintenance Division. As a result, the budget reflects an operations maintenance change of \$1,118,100 and ID charge change of \$71,200.

#### **Apparatus Replacement**

In FY 2019, the Department will be in year four of its eight-year Apparatus Replacement Program. As part of the Replacement Program, the Department will place an order to lease purchase four (4) engines, two (2) type III engines, and five (5) light duty vehicles. Based on the anticipated lease schedule, lease payments for light duty vehicles will be initiated in FY 2019 and half a lease payment will be due at a cost of \$34,000. Leases for all other vehicles will be initiated in FY 2020 and half a payment will be due at a cost of \$212,200, while a full year's lease payment will be due in FY 2021 at a cost of \$424,400. This payment has been accounted for in the General Fund Five-Year Forecast.

#### Fire Capital

\$365,000 is budgeted in UGM funds for the acquisition of land for the future relocation of Fire Station 10. The land acquisition ensures that FFD owns property in the area prior to the development of the area.

The above were offset by the deletion of the following one-time FY 2018 expenses:

 \$140,000 for the performance of a facilities condition assessment to all Fire Department facilities.

- \$71,000 for the upgrade the department's server.
- Additionally, after the Publication of the FY2019 Proposed Budget, the Department's Non-Personnel appropriations increased by \$574,400 to fund one-time expenses.

#### Interdepartmental Services' Changes

The Department's Interdepartmental Services' (ID) Budget totals \$2,224,600, which is a \$128,100 overall increase from the FY 2018 Amended Budget. The following are significant items impacting the ID Budget:

- \$69,600 increase in Information Services charges.
- \$52,800 for new and replacement computer equipment:
  - \$51,300 for Emergency Operations
     Center computer replacement and software. Appropriations will be used to acquire 10 laptop computers, 4 iPads and Veoci Software.
  - \$1,500 for ancillary equipment for a Fire Inspector position.
- \$97,800 Increase in Liability Self-Insurance charges.
- \$25,200 increase in Charges for Telephone Services.
- \$71,200 decrease is due to the transfer of the Fire Fleet Unit to the Department of Transportation – Public Safety Fleet Maintenance Division. Line item reductions include:
  - \$15,800 Information Systems Service Charge,
  - \$8,900 Information Systems Equipment Charge,
  - \$35,900 Charges for Telephone Service,
  - \$3,200 PeopleSoft Replacement Charge,
  - o \$1,200 Network Replacement Charge.
  - \$6,200 Fleet Fuel Charge.

#### Staffing

The Fire Department's Personnel Budget totals \$58,389,700 which is a \$641,400 decrease from the FY 2018 Amended Budget. The decrease primarily corresponds to the transferring of the Fire Fleet Unit to the Public Safety Fleet Maintenance Division within the Department of Transportation and the discontinuation of a staffing subsidy to the North Central Fire Protection District. These decreases were partly offset by the transfer of positions from other departments, the addition of a position and the effects of contractual obligations.

#### Civilian Permanent Positions

One (1) permanent Fire Prevention Inspector II is being added in FY 2019, effective January 1, 2019. The Fire Prevention inspector will be tasked with the expedition of the development permit process. The FY 2019 budgeted cost for this position is \$37,400.

#### Fire Fleet Unit Transfer to the Transportation Department - Public Safety Fleet Division

The FY 2019 Budget includes the transfer of nine (9) positions from the Fire Fleet Unit to the Department of Transportation - Public Safety Fleet Maintenance Division. The cost of the positions transferred equates to \$737,000.

Below is a summary of the positions transferred:

- Five (5) Fire Equipment Mechanic IIs.
- Two (2) Equipment Service Worker IIs.
- One (1) Fire Equipment Mechanic Lead.
- One (1) Equipment Supervisor.

#### **Shift Replacement**

\$705,900 increase in Shift Replacement is the result of the following:

- 1,230,200 increase is the result of Council Motion 20.
- \$1,212,800 decrease due to the renegotiation of the North Central Fire

- Protection District contract eliminated, which a GF subsidy to the district.
- \$688,500 increase is due to the renegotiation of the North Central contract. The FY 2019 Budget reincorporates 14 sworn positions back into the North Central Contract Fund reducing staff costs, but increasing Shift Replacement.

#### Overtime

\$358,500 increase in Overtime is the result of the following:

- \$383,200 increase for labor costs for a seven week drill school. The total includes the cost for both the drill school instructor and 16 Firefighter Trainees.
- \$24,700 decrease due to the transfer of the Fire Fleet Unit to the Public Safety Fleet Maintenance Division.

#### **Workers' Compensation**

Workers' Compensation appropriations increased by \$328,600 as a result of the fund's claim activity in conjunction with the City's three year average methodology to provide coverage for future payments.

#### North Central Contract Fund

In FY 2018, the City of Fresno and the North Central Fire Protection District agreed to an 18 month contract extension. As a result, the renegotiated contract fully funds 46 sworn and three (3) civilian positions. In addition, 14 sworn and three (3) civilian positions were reincorporated into the North Central Fire Contract Fund and the \$700,000 cost associated with the contract termination was removed from the FY 2019 Budget.

#### **Position Transfers**

The FY 2019 Budget includes the transfer of 2 Fire Prevention Inspector IIs from Development and Resource Management Department (DARM) and a Community Outreach Specialist from the Police Department (PD).

 In FY 2015, Council Motion 17 transferred two Fire Inspector II positions to the DARM Department to perform new residential fire inspections. However, due to the nature of the inspections it has been determined that the inspectors should be assigned to the Fire Department. As such, this budget transfers the inspector positions back into the Fire Department.

A Community Outreach Specialist is transferring from PD to the Fire Department. The position's Citizen Corps and Community Emergency Response Program will also move to the Fire Department with an increased emphasis on civic preparedness and response infrastructure.

#### General City Purpose

#### **Council Actions**

During the FY 2019 Budget Hearings, Council approved the following motions under the General City Purpose Department:

- Motion #6 \$213,000: Provide funding towards the CCSPCA contract in order to cover minimum wage increases.
- Motion #17, Item 1 \$9.90M: Include the August 2019 sales tax revenue in the General Fund Budget.
- Motion #17, Item 2 \$9.90M: Transfer the budgeted August 2019 sales tax revenue from the General Fund to the General Fund Emergency Reserve per the Reserve Management Act. A detailed discussion regarding this entry is provided in the General Fund Summaries "Sales Tax Assumptions" section.
- Motion #19 \$500,000: Appropriations per this motion have been budgeted in the "Contingency" line-item. The use of these appropriations is predicated to approval of a Cannabis tax initiative through the voting

process. If approved, the appropriations will be resubmitted to Council to approve the reclassifying the appropriations out of "Contingency" in order to fund an interim senior center.

#### Revenues

#### **Intergovernmental Relations**

General Fund citywide revenues are located in the GCP Department; these include Sales Tax, Property Tax, Business License and Room Tax.

#### **RDA Debt Repayment**

As a result of the dissolution of the Fresno Redevelopment Agency (RDA), the City of Fresno now receives repayment of the numerous loans made to the RDA by the City over the course of its existence. The receipt of these repayments to the City of Fresno is shown as Intergovernmental Revenue within the Emergency Reserve Fund.

#### Expenditures

#### **Animal Control Contract**

On May 10, 2018, staff requested approval from Council to execute a one year "as is" extension of the contract between the City of Fresno and the Central California Society for the Prevention of Cruelty to Animals (CCSPCA). The extension allows for a process to review and negotiate the terms of the contract as well as develop a comprehensive plan for animal control. The FY 2019 Budget includes \$4,016,300 to fund the one year extension of the CCSPCA contract.

#### **Historic Preservation Mitigation Program**

This grant program was approved by Council on February 15, 2018, and will incentivize owners of historic structures to maintain and enhance historic features. Eligible properties would be those on the national, state, or local registers of historic places, as well as local Heritage Properties. Certain repairs are commonly made to historic structures in a manner which is

somewhat less expensive, but which has a detrimental impact on the visual character of the structure as seen from the public street. Historic Preservation Mitigation Funds would be used to offset the additional cost of historically appropriate repairs, including: repairing original wood windows or replacing them when necessary with wood replicas; repairing original wood siding instead of replacing it with stucco; and repairing damaged ornamental features such as rafter tails, window trim, and shutters. In order to improve as many properties as possible, grants would be limited to \$7,500. Funds would be awarded to eligible projects on a first come, first serve basis. Benefits of the Program are anticipated to include enhanced property values, neighborhood beautification, and the stimulation of additional private investment. Total appropriations for FY 2019 are \$50,000.

#### **Granite Park Contract**

Funding for the September 24, 2015 Council approved contract with Central Valley Community Sports Foundation is budgeted in this Department at \$150,000.

#### FresGO Mobile App Outreach

In May 2015, the City of Fresno launched its new FresGO mobile app, a free service that puts city government at citizens' fingertips by allowing them to report issues and service requests 24 hours a day. FresGO not only allows residents to report issues immediately via their smartphone, it delivers time sensitive information like cooling center openings, flooding alerts, and special events to the community.

Since its launch, FresGO has had approximately 19,000 downloads as of June 30,2018, making it one of the more successful municipal mobile apps in the nation. The budget will use \$25,000

for a public relations campaign to leverage the popularity of our mobile app to enhance FresGO's reach and continue to improve its effectiveness.

#### **Election Costs**

Appropriations have been increased by \$150,000 to cover the County's costs of elections for Districts 3, 5, & 7 as well as possible medical cannabis and another potential November ballot measure.

#### **Homeless Assistance**

A total of \$50,000 has been budgeted in the Department's appropriations for the development and implementation of a multiagency comprehensive plan to reduce homelessness in the City of Fresno.

#### **Parades**

A total of \$50,000 has been budgeted in the Department's appropriations to help support historic parade sponsors by offsetting part of the costs related to traffic control for these events.

## Chinatown Property-Based Improvement District

A total of \$75,000 has been budgeted in the Department for the creation of the Chinatown Property-based Improvement District. It is anticipated that the City will be reimbursed for this initial investment once the improvement district is created.

#### Food Expo

A total of \$62,500 has been budgeted in the Department's appropriations for the continued support and sponsorship of the Fresno Food Expo. The Expo is now in its 8th year and has introduced 347 food industry companies to over 2,800 retail and foodservice buyers, and has positioned the City of Fresno as the food industry leader in our region and state. Seventy-four percent of participating food companies

have seen an increase in sales because of the Expo, with one-third of them reporting sales of over 30 percent. Companies like Rosa Brothers Milk Company, P\*DE\*Q and Lanna Coffee can now be found in dozens of retail stores, while JD Food and Certified Meat Products have made an active decision to stay, expand and hire new employees in the City of Fresno because of their connection to expanding buyers, and value they have received from being a Founding Food Industry Partner of the Fresno Food Expo. This partnership benefits the City by creating jobs and increasing sales.

#### **Land Acquisition**

A total of \$200,000 is budgeted in the Department's appropriations for the anticipation of land acquisition for various projects previously approved by Council. For example, a portion of this budgeted amount will provide funding towards the purchase of property from the Department of Public Utilities, specifically at the Wastewater Treatment Facility in order to address the relocation of Darling International, Incorporated. A portion of this appropriation will also assist with additional land acquisition opportunities in order to support the Mayor's Economic Development Initiative.

#### **Economic Development Corporation**

Funding for the December 14, 2017 Council approved contract with Economic Development Corporation is budgeted in this Department for a total of \$105,000.

#### Fresno County Fair

A total of \$25,000 has been included in this Department's budget for the Fresno County Fair. This amount is offset by revenue the City of Fresno receives from State-Parimutual (horse racing revenues) generated at the Fresno County Fair.

#### Staffing

#### **Permanent Accounting Technician**

The Retirement Office is adding this permanent position to prepare the retirement systems for market value growth and address greater demands to research and analysis. The position will also perform a wider range of advanced accounting practices related to maintaining controls and reconciliation of the retirement systems' accounting functions. The position is budgeted at 0.75 FTE, which equates to a cost of \$42,900.

#### Information Services Department

#### Revenues

The Information Services Department (ISD) primarily recovers its operational costs through fixed and variable reimbursements from user departments via Interdepartmental Charges for Services, which are allocated based on methodologies developed for each of its funds. Fixed reimbursement rates were developed to fund the Department at FY 2018 operating service levels plus any approved requests and less any one time approvals from the prior fiscal year. In addition, the One Call Center is fully funded by the General Fund.

The Department's FY 2019 total available funding, which includes \$356,400 from direct General Fund support to the One Call Center, is budgeted at \$20,794,700. FY 2019 revenues for the Internal Service functions are budgeted at \$20,438,300, \$1,315,800 higher than the FY 2018 Amended Budget. This total increase can be attributed to increases in the following:

 \$998,500 increase to Interdepartmental Charges for Services revenue of which \$928,500 is intended to align with anticipated expenses in FY 2019 and \$703,500 reflects customer requests for computer and telephone equipment offset

- by \$633,500 for customer equipment needs during FY 2018.
- \$306,100 increase to Transfers reflects the revenue associated with the approval of the City's Microwave Data and Radio Console Networks Project approved by Council in FY 2018.

#### **Systems Replacement Reserve**

The Department continues to plan for the replacement of the PeopleSoft Financials and PeopleSoft Human Resources Capital Management Systems, which will be a multimillion dollar project. The Department's budget includes \$1 million in ID charges to build a reserve for the replacement of these systems. The FY 2019 reserve for the Systems Replacement fund is \$4,411,400.

#### Expenditures

Appropriations for FY 2019 are budgeted at \$16,138,400, \$264,100 below the FY 2018
Amended Budget. Personnel Services appropriations are increasing by \$360,200, Non Personnel appropriations are decreasing by \$594,400 and Interdepartmental Services appropriations are decreasing by \$29,400.

#### **Non-Personnel Appropriations**

Non-Personnel Services is budgeted at \$8,969,900, a decrease of 6.2 percent or \$594,900 when compared to the FY 2018 Amended Budget. The Department's Budget includes mainly pass-through requests, which are being offset by reduction for one-time appropriations approved in FY 2018. The Department's approved pass-through Budget requests include:

- \$284,400 for maintenance and support fees of previously acquired software as well as contractually obligated fee increases.
- \$59,000 to address a price adjustment and increased volume to the City's copier contract.

- \$200,000 to restructure and upgrade the Microsoft Enterprise component that will include a licensing agreement for Microsoft365 Office suite.
- \$10,000 for tools to develop and deliver mobile application services internally.
- \$40,000 to increase the current contract to unlimited GIS Photo Services.
- \$40,000 for software for the Emergency Operations Center/Continuity of Operating Plan management.
- \$150,100 to address needs identified in the
   City Hall Security Assessment that includes
   \$70,100 for an Alerting System that would
   allow notification and instructions for
   security and/or emergency related events to
   staff and visitors in addition to \$80,000 to
   install and integrate a Camera Security
   System to augment the current level of
   monitoring.
- \$10,000 for emergency responder system upgrades that will allow the VOIP telephone system to report the location of the 911 caller as opposed to the location of the phone system core.
- \$400,000 for the first half of a full year payment for a Citywide Network
   Replacement Lease. The current assets are now reaching the end-of-life and/or are no longer supported. Appropriations are being established to replace these aging assets and ensure the efficient and effective continuity of information technology services to all stakeholders.
- \$400,100 for the City's Microwave Data and Radio Console Networks Project.
- \$703,500 to lease or acquire customer technology requests including: hardware, software and telecommunications.
- \$6,700 for ancillary costs associated with new positions in FY 2019.

The above were offset by decreases of \$1,892,200 for one-time approved projects and

\$1 million in customer equipment requests in FY 2018.

## Interdepartmental Services Appropriations

The Department's Interdepartmental Services' (ID) budget totals \$1,141,100, which is a \$29,400 decrease from the FY 2018 Amended Budget. Increases of \$56,000 to the cost allocation plan and \$14,200 to the Information Service Charge were offset by decreases of \$72,100 in Facilities special projects for costs mainly associated with the Department's waterless Fire Suppression system at City Hall and \$25,700 decrease in base level facilities maintenance charges.

#### Staffing

#### **Personnel Services Appropriations**

The Information Service Department's
Personnel Budget totals \$6,027,400, which is a
6.4 percent or \$360,200 increase from the FY
2018 Amended Budget. The increase includes a
reallocation of unspent Personnel
Appropriations to fund operational needs during
FY 2018 as well as to the addition of four (4) new
positions detailed below:

 One (1) Community Outreach Specialist effective October 1, 2018. This position will be responsible for analyzing and refining the FresGO application including identifying deficiencies. The overall goal of the position is to ensure that constituent services are not negatively impacted.

Position Cost: \$47,900

One (1) Programmer/Analyst IV effective
 October 1, 2018. This position will be
 responsible for ensuring that the City
 continues to keep up with technological
 advancement in application development inhouse, rather than through outsourcing.
 This position will be tasked with developing
 mobile applications that will increase the

Department's ability to quickly deliver mobile and other applications for high priority projects.

Position Cost: \$67,600

- One (1) Information Services Supervisor effective October 1, 2018. Cyber Security is an ongoing and potential threat that mutates at an enormous rate and assessments have identified the need for the City to improve its security posture. This position will consolidate all of the security functionality into one main role and will be responsible for leading Payment Card Data Security activities, coordinating responses to security warnings and new threats, providing security training, addressing potential or actual breaches and attacks in addition to improving the infrastructure that helps secure the organizations cyber security. Position Cost: \$77,500
- One (1) Computer Systems Specialist effective October 1, 2018. This position will be tasked with providing additional support to the Communications team which continues to take on new tasks and challenges. This position is intended to mitigate the ongoing reliance on limited personnel and allow for cross training to meet ongoing customer service demand. Position Cost: \$50,100

## Parks, After School, Recreation & Community Services (PARCS)

#### **Council Actions**

During the FY 2019 Budget Hearings three council motions were approved by City Council.

- Motion # 11 allocated \$100,000 for continued work on the Mature Adult Center business plan.
- Motion #12 committed \$420,000 from the Park Impact Fee Fund to be divided evenly between Council Districts.

 Motion # 17, allocated \$1 million toward a Community/Senior Center in District 4 and \$1 million towards park infrastructure maintenance and irrigation projects in neighborhood parks (excludes regional parks).

#### Revenues

The Department's FY 2019 Total Available Funding which includes \$14,927,500 of General fund support is budgeted at \$24,347,600, less than 1 percent or \$179,600 above the FY2018 Amended Budget of \$24,168,000.

Ongoing revenues and Beginning Balances total \$9,420,100 which is \$2,432,000 below the FY 2018 Amended Budget. The decline is primarily a reflection of a timing effect between planned expenditures for grant and capital activities and the collection of revenue reimbursements. This timing effect impacts the Beginning Balance and Intergovernmental Revenue line-items. Significant revenue variances are summarized below:

- The Beginning Balance line-item reflects a \$310,900 decrease below the FY 2018
   Amended Budget, \$297,600 of this decrease is attributed to a timing difference between expenditure and reimbursement for contracted services.
- The Intergovernmental Revenue line-item declined by \$1,548,700 from the FY 2018 Amended Budget. The majority of this decline corresponded to the Department's completion of improvement projects in FY 2018 at various parks and neighborhood centers including Dickey, Mary Ella Brown, Highway City, Mosqueda Center, Frank H. Ball and Chandler Park. These projects were funded with Housing-Related Parks Program funds and Grants.
- The Charges for Services line-item is budgeted to decrease by \$139,900 below the FY 2018 Amended Budget. A significant

- portion of this decrease, which includes Gate Fees, Theater Rentals, Participant & Administrative Fees & Charges and League Fees, is due to reductions to budgeted revenue intended to more accurately reflect actual activity.
- Transfers are decreasing by \$368,700 due to savings being realized due to the citywide refinancing of Bond Debt.

#### Expenditures

#### Non-Personnel Changes

The Department's Non-Personnel Budget totals \$16,306,800, an increase of \$3,492,800 above the FY 2018 Amended Budget. This amount includes the addition of \$2.1 million from approved Council Motion's #11 and #17. The following also highlight significant items contributing to Non-Personnel changes:

- \$121,600 increase for Janitorial Services.
   This amount is a reallocation from the Inter-Departmental Charges for Services. In prior years, the Janitorial Services contract was managed and paid for by Facilities
   Management. In FY2019, the PARCS
   Department will be managing the contract and therefore appropriations in the Facilities
   Management Charge have been reduced accordingly.
- \$400,000 increase to the Utilities line item. During the last year, the cost of utilities including Water, Sewer, and Electricity etc. has increased. In addition, consumption has also increased due to more watering days and added facilities. This increase, along with \$450,000 in additional appropriations granted in FY2018, more closely aligns the appropriations with the anticipated expense in FY2019.
- \$215,100 increase to maintain the current level of service which includes:
  - Recreation programing at Sunset and Inspiration Parks as these programs are

- no longer managed by Community Based Organizations;
- Grounds maintenance, custodial service, building maintenance and amenity repairs for Inspiration Park and the new Vinland Splash Pad;
- The expansion of the Weekend Recreation Program to include Vinland School;
- Supplies and materials for the various Recreation and Aquatics programs.
- \$1,395,100 increase to the Improvements line item associated with \$1,667,900 for FY 2019 Capital Projects offset by \$272,800 in O&M for improvements completed in FY 2018. Capital Improvement Projects are discussed in detail under the Capital Section of this book.

Additionally, after the publication of the FY 2019 Proposed Budget, the Department reallocated unspent appropriations in other objects to fund operating needs during FY 2018.

The increases were offset by the following decreases:

- \$250,000 to Professional Services
   Consulting due to one-time appropriation for the Master Urban Greening Plan.
- \$200,000 to Outside Repair and Maintenance for improvement projects budgeted in FY 2018.
- \$395,600 in debt redemption for savings realized with the citywide refinancing of Bond Debt.
- \$148,800 to Athletic and Recreation to more accurately reflect anticipated activity in FY 2019.
- \$75,000 to Land Acquisition for FY 2018 appropriations established for the Maxie Improvements Capital Project.
- \$110,000 to Special Projects for one time appropriations approved by Council in FY 2018.

 \$68,800 to Council Motions for one time approved improvement project at Melody Park.

#### Interdepartmental Services' Changes

The Department's Interdepartmental Services' (ID) Budget totals \$3,845,000, which is a decrease of \$607,900 over the FY 2018 Amended Budget. The following address the change:

- \$91,400 increase to Information Systems
   Service Charge. This was a citywide increase
   that reflects anticipated need in the
   Information Services Department allocated
   to client departments on an annual basis.
- \$5,400 increase for phones for the Senior Hot Meals and Aquatics Program staff.
- \$460,600 net decrease reflecting substantial completion of several improvement projects at various parks offset by a \$750,000 increase for the construction of a splash pad at Melody Park.
- \$148,200 reductions reflecting the completion of several park improvement projects at various parks and neighborhood centers.
- \$187,200 reduction to the Facilities Management Charge. This reduction reflected a \$121,600 decrease for the janitorial contract, which in prior years was managed and paid for by Facilities Management. In FY2019, the PARCS Department will be managing the contract and therefore, appropriations have been included the Department's Non-Personnel appropriations. This reallocation of funds does not increase total appropriations. Additionally, the balance of the decrease is due to a citywide reduction to the Facilities Maintenance charge.

#### Staffing

The PARCS Department's Personnel Services Budget totals \$9,377,700 which is a \$876,600

increase from the FY 2018 Amended Budget. This amount includes the reallocation of unspent Personnel Appropriations needed to fund operational needs during FY 2018, negotiated salary concessions, and step advancements in addition to:

- \$278,000 towards temporary staff, including minimum wage increases expected to take effect January 1, 2019, in order to provide current service level needs across the many programs offered by the Department to the Citizens of Fresno. As a cursory view of the many programs reliant on temporary staff, continued assistance is budgeted under the Weekend Green Space, Aquatics, Recreation/Neighborhood centers, Skate and Bike Parks, and Youth Sports. Additional temporary services activities include Park Planned Maintenance and Custodial Services, cooling centers, summer camps, special events, as well as irrigation services.
- \$79,400 for full year funding for a Community Recreation Supervisor approved by Council in FY 2018.
- One Project Manager effective October 1, 2018. The PARCS Department has historically relied on outsourcing for several capital improvement and grant related projects which have consisted of simple amenity replacements to full restoration and new development. This position will be tasked with full oversight of these projects both in-house and contracted. The position will also be responsible for ensuring that all critical construction and reimbursement requirements are delivered on time and within budget.

Position Cost: \$70,100

#### Personnel Services Department

#### Revenues

Services provided by the Personnel Services
Department are funded by the General Fund and
Interdepartmental Fees. General Operations,
Administration, Organizational Development
and Training, and Labor Relations are fully
funded by the General Fund. The Risk Division's
Workers' Compensation, Property, Liability and
the Unemployment Programs are Internal
Service Funds that are supported by user fees
from internal client departments.

Anticipated demand for the following fiscal year for these funds is determined through analyses of historical trends and anticipated increases in activity. Client departments are then allocated their respective portion based on their historical use of the respective Program.

For FY 2019, total available funding, generated primarily by Internal Service funds, is budgeted at \$36,402,600, an increase of less than 1 percent above the FY 2018 Amended Budget. Significant changes include a decrease of \$921,300 to beginning balances reflecting recognition of excess carryovers to fund actual activity during the year offset by an increase of \$871,800 in Interdepartmental Charges for Services intended to support anticipated claim activity in FY 2019.

#### Workers' Compensation

FY 2019 revenues for the City's Workers'
Compensation Program are budgeted at
\$18,313,100; an increase of 4.4 percent or
\$765,900 when compared to the FY 2018
Amended Budget. This increase includes a
decrease of \$1,064,800 to prior year carryover
and an increase of \$1,822,700 to Charges for

Services intended to support higher claim activity during the year. The appropriations for FY 2019 more accurately align with the current payout trend and future anticipated activity.

#### Liability

FY 2019 revenues for the Liability Program are budgeted at \$10,082,000; a decrease of 2.3 percent or \$241,600 when compared to the FY 2018 Amended Budget. This decrease aligns FY 2019 revenues to the FY 2019 anticipated appropriations.

#### **Property**

FY 2019 revenues for the Property Fund are budgeted at \$3,802,200; a decrease of 3.4 percent or \$135,600 when compared to the FY 2018 Amended Budget. This decrease aligns FY 2019 revenues to the FY 2019 anticipated appropriations.

#### Expenditures

For FY 2019, the Personnel Services Department's appropriations are budgeted at \$35,989,600, an increase of 2.5 percent or \$867,000 when compared to the FY 2018 Amended Budget. The total increase of \$867,000 includes additional appropriations of \$57,700 in Human Resources Operations, \$705,000 in the Workers' Compensation Program and \$215,300 in the Liability Fund offset by decreases of \$89,700 in the Property and \$21,300 in the Unemployment Fund.

#### **Human Resources Operations**

Appropriations in the FY2019 Budget for Human Resources Operations are budgeted at \$3,224,400, an increase of \$57,700 or 1.8 percent above the FY 2018 Amended Budget. The increase amount is comprised of increases in Personnel costs due to negotiated salary concession and step advancements offset by reallocations of positions as well as the addition of:

One (1) Senior Human Resources Analyst, \$1,700 for computer and telephone for the position.

#### Staffing

Combined Personnel costs for FY2019 are budgeted at \$3,686,900; \$261,400 above the FY 2018 Amended Budget. Significant changes impacting this increase are comprised of salary adjustments, step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to:

- One (1) Senior Human Resources Analyst effective October 1, 2018. This position will be tasked with addressing the day-to-day Classification and Compensation duties and is expected to relieve staff to focus on timely recruitment and examination services. Position Cost: \$81,800
- One (1) Senior Human Resources Risk Analyst effective October 1, 2018. The position will be fully funded by Worker's Compensation Program and will be responsible for conducting analyses and making recommendations in collaboration with client Departments to help mitigate and reduce losses.
- One (1) Senior Administrative Clerk effective October 1, 2018. This position will be evenly allocated between the Workers' Compensation, Property and Liability Programs and will provide support to ensure the timely delivery of services to

Position Cost: \$37,600

Position Cost: \$81,800

#### Police Department

stakeholders.

#### Revenues

The Fresno Police Department's (FPD) overall revenues total \$26,479,800, which is \$2,023,200 below the FY 2018 Amended Budget. The

decrease is primarily accounted in the Intergovernmental Revenues as well as Transfers and offset by an increase in Charges for Services as summarized below:

- FPD's overall Beginning Balances revenues are projected at \$6,651,700, which is \$3,916,700 above the FY 2018 Amended Budget. The increase primarily reflects a \$5,915,000 carryover of unspent funds in the Southeast Police Station capital Fund.
- The Department's overall
  Intergovernmental Revenues are projected
  at \$9,457,200, which is \$1,289,000 below the
  FY 2018 Amended Budget. The decrease
  primarily reflects an anticipated decline of
  grant revenues as of the date of the printing
  of this book. Additionally, grants may
  become available during the fiscal year.
- FPD's overall Charges for Services are projected at \$8,642,900, which is \$815,600 above the FY 2018 Amended Budget. The revenue growth is driven by an increased demand for Contract Law Enforcement Services and the expansion of the Motor Unit, which projected growth in Vehicle Release revenues by \$300,000.
- FPD's Transfers line-item is projected at \$1,097,500, which is \$5,320,900 below the FY 2018 Amended Budget. The FY 2018 budget included a one-time transfer of \$5,003,800 for the construction of the Southeast Police Station. In addition, the recent bond refinance reduced PD's debt service payment transfer by \$284,500.

#### Expenditures

#### Non-Personnel Changes

The Department's Non-Personnel Budget totals \$17,048,700, which is a \$3,102,000 decrease from the FY 2018 Amended Budget. The following addresses the significant items impacting the Non-Personnel Budget:

 \$5,575,000 is budgeted under the Non-Personnel Budget for the construction of the new Southeast Police Station. This capital project also includes \$250,000 for personnel costs and \$90,000 for interdepartmental services totaling \$5,915,000.

The new Southeast Police Station will be located in the new Fancher Creek development at Tulare and Argyle. Fancher Creek will consist of a major retail shopping center. Adjacent to the shopping center will be a FAX service facility and the new Police Station. The current Southeast Station is located at Cedar and Butler and has been there for approximately 35 years. The current Station is in need of renovation and the Police Department has outgrown it. At 10,280 square feet the planned station will easily accommodate the 80+ personnel and future growth. Locating the Southeast Station at Fancher Creek will not only enhance the safety of the surrounding retail and residential areas, but improve response to any location in the District. The Department anticipates a move-in date of 2019.

- \$117,800 to fully fund the Skywatch Program's regular operational needs totaling \$850,600 based on:
  - o \$769,600 (1,924 flight hours at \$400/hr.)
  - o \$30,000 pilot training
  - o \$15,000 utilities
  - o \$36,000 space rental
- \$110,000 to cover the rebuild of Skywatch's main rotor gear box for Helicopter #1 due in 2019. This rotor gear box overhaul is required every 3,800 flight hours.
- \$2,100 for an ICE-O-MATIC ice maker with storage bin. The equipment is needed to provide ice water for water jugs in the warehouse. Property Evidence Station members work in extreme temperatures in the warehouse and need cold water to prevent heat illness.

- \$26,900 for Body Camera lease #3 for 21
  Body Cameras. The lease was initiated in FY
  2018 and the FY 2019 Budget provides for
  on-going lease payments.
- \$100,600 in the Supplemental Law
   Enforcement Services Fund (SLESF) for the
   replacement of 115 ballistic vests. Ballistic
   vests have a shelf-life of 5 years and are
   difficult to reuse as each vest is personally
   tailored to each officer. In addition, older
   vests absorb odors from previous use, which
   makes it difficult to reuse.
- \$70,000 in the SLESF for the refurbishment of 830 handguns in FY 2019. FPD's existing handguns are approximately 8 years old and require refurbishment or replacement, when necessary.

The Department's pistol inventory is ageing, with some pistols beginning to experience parts breakages. Beretta Corporation would completely refurbish all of FPD's existing duty pistols. This project is expected to take 36 weeks to complete as the repairs will be made at the Beretta factory in Maryland. The Department projects that there will be some pistols that will need additional repairs, possible replacement, but the replacement numbers will not be known until the refurbish process is complete and those pistols identified. The Department has indicated that gun replacements are estimated to be relatively small and the costs likely to be absorbed within the budgeted amount. The project is a one-time expense and expected to extend the service life of the pistols for several more years.

The above additions to the Department's Non-Personnel Budget are partially offset by various grants declining in FY 2019 in comparison to the FY 2018 Amended Budget, a smaller capital plan and one-time FY 2018 expenditures. The Grant reduction

- corresponds to various grants scheduled to sunset in FY 2018 or within FY 2019 as well as the unknown status of continued or new grant funding at the time of this document's publication. The following summarizes the \$1,139,300 reduction in FY 2019 grant funds:
- \$434,900 the COPS Local Law Enforcements Block Grant Fund is a nonrecurring grant and was last awarded in January 2017. In addition, the state no longer funds this program.
- \$141,900 the Miscellaneous Federal Grant Fund is based on the grant's expenditure plan.
- \$501,600 the Miscellaneous State Grant Fund includes the CalGRIP grant, which ended in FY 2018 and the STEP grant is ending in early FY 2019. The Cal GRIP grant is no longer funded by the state and PD has applied for a new STEP grant, which is pending Award status.
- \$36,000 the Justice Assistant Grant (JAG) is due to legislation at the Federal level and the JAG 2017 award has not been issued.
  The award was expected in October 2017, but was again delayed and no updated timeline has been established.
- \$24,900 P.O.S.T reimbursements have been decreasing and, as a result, expenditures have also decreased.
  - Below is a summary of one-time FY 2018 expenditures, including capital:
- \$718,800 decrease to the Department's capital plan.
- \$284,500 decrease in bond payments. The savings are a result of the City's FY 2017 bond refinance.
- \$218,200 for the acquisition of operational safety equipment.
- \$110,000 for the Skywatch Main Roto Gear Box.

- \$135,100 to rebuild FPD's Explosive Ordinance Disposal robot.
- \$250,000 for Northwest Station move-in costs.
- \$182,400 for Officer Training for emergency situations.
- \$4,000 for 9 Verizon Aircards for nine new staff.
- \$9,900 for the replacement of render safe tools for the bomb squad.
- \$8,500 Evidence lockers in the Crime Scene Investigation Bureaus' Evidence Processing Room
- \$2,500 for the purchase of Fingerprint Fuming Chamber.
- \$13,900 for the replacement of 29 chairs in the Records Division.

#### **Interdepartmental Services Changes**

The Department's Interdepartmental Services' (ID) Budget totals \$10,694,300, which is \$6,409,200 below the FY 2018 Amended Budget. The following bullet points address the significant items impacting the ID budget.

#### New Equipment and/or Service Charges

 \$30,900 for Fresno PD PIP PWG, which improve the Department's Private IP network bandwidth from a 10 megabyte connection to a 50-100 megabyte connection.

#### **Base Service Charges**

- \$521,100 increase in Information Service Charges.
- \$136,600 increase in Network Replacement Charges.
- \$270,500 decrease in Information Systems Equipment Charges.
- \$320,900 decrease in Facilities Management Charges.

#### Police Fleet Appropriations Transfer to the Transportation Department - Public Safety Fleet Division

The FY 2019 Budget includes the creation of a Public Safety Fleet Division within the Department of Transportation that will support Fire and Police Department vehicle maintenance and lease payments. Due to the creation of this Division, fleet ID charges totaling \$6,279,500, as compared to the FY 2018 Amended, were transferred from FPD to the Department of Transportation. Below are the line-item adjustments:

- \$3,241,200 decrease in Fleet Service Charge.
  - \$96,700 will remain in the account for the Department's tire lease.
- \$3,038,300 decrease in Fleet Lease/Purchase Payment.

## Police New Equipment and/or Services Budget under Department of Transportation/Public Safety Fleet Division

- \$389,600 of which \$336,200 is designated for 60 new patrol vehicles through lease financing and \$53,400 is for Netmotion and Verizon cards. The vehicles correspond to the annual replacement schedule to address units for wrecks, mechanical failures and retirements.
- \$225,500 for 60 new plain unmarked trucks/sedans through lease financing. The vehicles correspond to a five year replacement cycle to address units for wrecks, mechanical failures and retirements.

#### Staffing

The Police Department's Personnel Budget totals \$153,132,300 which is a \$7,127,200 increase from the FY 2018 Amended Budget. The increase primarily corresponds to the net effect of full year funding of new sworn

permanent positions approved in FY 2018, contractual Memorandum of Understanding (MOU) obligations, Non-MOU obligations, and future reserve coverage.

#### **New Permanent Positions**

The Department's Budget includes the following:

- \$5,500 savings is the result of the conversion of a Business Manager to two (2)
   Accountant-Auditor I Positions.
  - One Account-Auditor I position will perform payroll duties to address increasing demand resulting from departmental staff growth.
  - One Account-Auditor I position will be assigned to false alarm billing, which can potentially generate \$350,000 in revenues.

#### **Position Conversion**

Included in the Department's Budget is the conversion of a Sr. Community Services Officer to a Senior Administrative Clerk within the Court Liaison Office (CLO) saving the department \$9,800. The conversion will align staffing with CLO service needs.

#### General Fund Funding for five (5) Crime Analyst Positions

\$383,200 is budgeted in the General Fund for five (5) Crime Specialist Positions that were previously paid for by a Cal Grip Grant that has ended. Crime Specialists perform critical and sophisticated crime data analysis using technology to prevent crime.

In addition, one vacant grant funded Crime Specialist position will be deleted.

#### **Position Transfers**

The FY 2019 Budget includes the transfer of a Community Outreach Specialist to the Fire Department. The Department's Citizen Corps and Community Emergency Response Program will also move to the Fire Department with an increased emphasis on civic preparedness and response infrastructure.

# Other Personnel Future Funding Coverages

The following summarizes additional significant changes within the Police Department's Personnel Budget:

- \$936,600 increase in Employee Leave
   Payoffs as a result of maintaining a sufficient reserve to cover future
   liability obligations.
- Worker's Compensation appropriations increased by \$1,382,700 as a result of the claims activity in conjunction with the City's three year average methodology to provide coverage for future payments.
- \$397,300 decrease in Overtime due to decreased grant funding.
- \$731,100 increase in Voluntary Overtime due to the expansion of contracts within the Department's Contract Law Enforcement Services program.

#### Department of Public Utilities (DPU)

#### Revenues

Department of Public Utilities (DPU) fiscal year resources in FY 2019 total \$492,649,200 or \$80,388,500 more than the FY 2018 Amended Budget of \$412,260,700. This increase is associated with beginning fund balances increasing \$241,566,500 from the FY 2018 Amended deficit of \$74,024,300. The majority of the increase is the result of the projected receipt of loan proceeds in FY 2018 on multiple Water capital projects funded with State Revolving Loan Funds that are nearing completion. Loan proceeds on these projects are received after funds have been expended, which will often lead to a temporary deficit fund balance. Now that a number of the Water projects associated with these loans are nearing completion the loan

proceeds remaining to be received are decreasing.

Intergovernmental revenues for FY2019 are projected to be \$3,590,600 or 28.7 percent less than the \$5,035,000 included in the FY 2018 Amended Budget. This decrease is attributable to a one-time \$1 million Water SMART grant received by the Water Division in FY 2018, the progression of the Daleville Water Line Grant and the loss of the Beverage Container Recycling grant.

Charges for Services for Solid Waste and Wastewater for FY 2019 are based on existing rate structures with projected revenues remaining nearly flat. Water charges for services have been projected to include a 13 percent increase effective July 1, 2018 per the rate plan adopted by Council in February 2015. Water charges for services reflect an additional \$19.1 million dollars.

Miscellaneous Revenues in FY 2019 are budgeted to be \$74,223,500 or \$186,534,100 less than the FY 2018 Amended Budget of \$260,757,600. Multiple Water projects funded with State Revolving Fund loan proceeds are nearing completion, and consequently the anticipated loan proceeds projected in FY 2019 are reflecting a precipitous drop.

Net transfers reflected in FY 2019 show a \$4,022,200 increase over the net negative transfers of \$858,800 in the FY 2018 Amended Budget. This large swing is due to a FY 2018 \$3,100,000 transfer out. This transfer out is a one-time loan to fund the Fire Department Headquarters and will be repaid over the next five years.

#### Expenditures

DPU employee services costs for FY 2019 are \$71,461,100 or \$11,107,300 more than the FY 2018 Amended Budget. Approximately \$8.3

million of the increase is associated with the Department's capital plan. Employee service costs include Memorandum of Understanding salary provisions, step advancement, FY 2018 position conversions, temporary staffing, and the addition of four permanent positions.

Non Personnel Services charges for DPU in FY 2019 are projected to be \$264,811,600 or \$7,043,500 less than the FY 2018 Amended Budget. The single largest driving factor in this decrease is a reduction of over \$13,068,400 in the amount of Engineering and Design Services budgeted for Wastewater capital projects. Material changes to Non Personnel operating appropriations are detailed below in each Divisions' service impacts.

DPU Interdepartmental Charges in FY 2019 are \$40,970,800, or \$2,109,600 greater than the \$38,861,200 reflected in the FY 2018 Amended Budget. This increase is directly attributable to a \$3,387,300 increase in anticipated overhead charges from Public Works associated with the Department's projected FY 2019 capital plan. Other material changes in interdepartmental charges include a reduction of the number of vehicles being replaced in FY 2019, as well as a \$880,900 increase in charges for the Utility Billing & Collection Division mostly attributable to a remodel of the customer service counter in City Hall and additional staffing. Detailed capital plan information can be found in the Capital Improvement Summary section of this document.

Division specific material appropriation changes are reflected below:

# UTILITY BILLING & COLLECTION Remodel Utility Billing & Collection Service Counter Area

In FY 2019, the UB&C customer service counter area will be remodeled to provide a more confidential experience for the customer and

increased safety for customer service staff. The City Hall payment counter area will be remodeled to consist of six public transactions stations with bullet resistant casework below the counter and bulletproof glass from the counter to the ceiling. Privacy improvements include full height wing walls at each of the customer service stations and one private room adjacent to the walk up stations. Budgeted cost is \$552,200.

#### Armed Security at City Hall

Funds in the amount of \$98,300 have been budgeted in FY 2019 for armed security for the UB&C customer service counter area pending completion of the remodel.

#### Vehicle Replacements

The UB&C Division has included \$26,400 for the replacement of two pick-up trucks used daily by Utility Service Representatives in the field. The existing vehicles are past their useful lives and beginning to incur additional maintenance expenses. Replacement cost for the two trucks is \$52,000. The Division currently has \$25,600 available in replacement funds to offset the cost associated with the vehicles. Total additional cost for replacement of both trucks is \$26,400.

#### **Computer Replacements**

In FY 2019, the Division has budgeted \$18,200 for the replacement of 18 computers that are at the end of their useful lives.

#### WATER DIVISION

# Southeast Surface Water Treatment Facility

Construction of the new Southeast Surface Water Treatment Facility (SESWTF) is anticipated to be fully completed by September 2018, and is planned to be operational starting in July 2018 at a capacity level of 54 million gallons per day. To fund the first year of operation and maintenance of this facility an additional net

budget of \$3,588,400 will be required. Total operating and maintenance costs associated with the facility are projected to be \$5,088,400; however, these costs will be offset by an estimated \$1,500,000 in pumping power savings from wells that will not be running while the SESWTF is producing water. The most significant expenses include \$2,212,000 for Specialty Chemicals and Gases; \$1,902,500 for Utilities; and \$342,900 for equipment, material and parts. Additional appropriations will not be required for position costs as staffing for the facility will occur through the conversion of existing positions.

# Information Service Maintenance and Support Agreements

Supervisory Control and Data Acquisition (SCADA) and other automated systems are used by the Water Division to control industrial processes locally or at remote locations; monitor, gather, and process real-time data; directly interact with devices such as sensors, valves, pumps, motors, etc. and record events into a log file. In FY 2019, an additional \$281,100 in funding has been added for licensing maintenance and programming support agreements required to keep site specific SCADA systems up-to-date and functioning correctly.

#### **Specialty Chemicals and Gases**

For FY 2019 the line-item budget for Specialty Chemicals and Gases has been budgeted \$5,489,500. This is \$2,901,700 more than the previous year's budget and \$2,212,200 of this increase is attributable to the SESWTF coming online. The other \$689,500 in appropriations is associated with the potential for price increases, anticipated usage of Ortho Polyphosphate, and the increased change outs of Granular Activated Carbon filters. Reductions in other line-items helped to offset this increase.

# North Kings Groundwater Sustainability Agency Membership & Dues

The North Kings Groundwater Sustainability
Agency is a joint powers agency formed in
December 2016 to implement the Sustainable
Groundwater Management Act for a northern
portion of the Kings Subbasin. An additional
\$250,000 has been included for membership and
dues in FY 2019.

#### **Badger Beacon Charges**

City Council recently approved the award of a contract to Badger Meter to provide a new water meter reading and data management software platform, as well as data hosting and technical support services for the platform. A total of \$270,400 has been included in the Division's FY 2019 budget for this contract.

#### Filter Bags for Neutral Output Discharge Elimination System (NO-DES) Flushing Trucks

Periodic flushing of the water system is required to remove sediment and deposits that may accumulate over time in water mains. To improve water quality without wasting potable water the Water Division has purchased and put into operation two (2) NO-DES flushing trucks. The NO-DES unit is connected with large hoses between two selected fire hydrants, creating a temporary loop in the water distribution system where water is pumped, filtered, rechlorinated and then passed back into the system. Based on the anticipated flushing activity, the Division has included an additional \$160,000 for the purchase of disposable filter bags in FY 2019.

#### Landscape Maintenance Charges

The Water Division maintains landscape facilities at over 300 active and inactive well sites; the Northeast Surface Water Treatment Facility; Tank 3; Tank 2; Tank 4; the Water Yard; Leaky Acres; and once opened, the Southeast Surface Water Treatment Facility. These

facilities are all maintained via contracted services. The Division is anticipating the cost of this service to go up, primarily due to increasing the number of site visits to a monthly basis for all pump stations as well as the addition of special clean-ups required due to homeless issues and vandalism. An additional \$195,000 has been included to cover the anticipated cost of the increased service levels.

#### Miscellaneous Budget Adjustments

Also included in the Division's budget are the following miscellaneous adjustments:

- \$46,600 for inventory to cover increased usage associated with O&M repairs and maintenance.
- \$60,600 for training related to safety, and the new SCADA, network and control systems being implemented.
- \$105,300 for replacement of thirty laptops, and eight ruggedized laptops.
- \$3,000 for an additional laptop for Water Distribution staff.
- \$4,000 for three cell phones for Water System Flushing Crews; and one for the Warehouse Storekeeper.
- \$8,000 for eight MiFi wireless air cards for the Instrumentation/Electrical Crew.

## SOLID WASTE MANAGEMENT DIVISION Litter Control Crew

Increased reporting of litter and illegal dumping issues received via the FresGO app have stretched staffing thin within the Solid Waste Management Division. In FY 2019, an additional Litter Control crew is being added to provide the resources required to address illegal dumping, litter control, and alley maintenance. The crew will consist of one Utility Leadworker, two Laborers, and a Heavy Equipment Operator. Positions have been budgeted with a October 1, 2018 start date. Also required will be a Super Crew Cab truck. Total cost of the new crew in FY 2019 will be \$210,900.

#### **Litter Control Premium Pay**

To align the FY 2019 Budget with expenses currently being incurred for night shift pay, projected acting pay, and bilingual pay for new hires the Division has included an additional \$22,000 in Premium Pay.

#### **Performance Metrics Software**

The Solid Waste Management Division is currently in the process of procuring a waste route management system. The system itself will be a vehicle mounted mobile device which will incorporate intelligent routing and service validation automation to assist both drivers and back office staff in managing service delivery and operations. For FY 2019 the division has budgeted \$250,000 for installation costs and an additional \$150,000 for annual maintenance costs for the system.

#### Operation Clean-Up (OCU) Tipping Fees

In FY 2019, an additional \$421,100 has been budgeted in tipping fees for OCU. The need for additional tipping fees has been attributed to projected OCU customer participation levels; tonnages associated with appliances that can no longer be taken to recycling centers, and illegal dumping.

#### **Equipment Acquisitions**

The Solid Waste Management Division has included \$1,004,800 for the acquisition of new equipment in FY 2019. New equipment to be acquired includes:

- One (1) claw and two (2) rear loader trucks for the Alley Maintenance Program. The cost of the Claw is \$146,000 with annual operating costs of \$11,800. The cost for the two rear loader trucks is \$622,000, and annual operating costs are \$29,800.
- Two (2) stake bed trucks have been requested for the hauling of large and bulky items such as appliances to the Transfer

Center. The cost of the vehicles is \$182,900 and the annual operating costs are \$12,300.

# WASTEWATER MANAGEMENT DIVISION Asset Management Program

The Division's FY 2018 Budget included \$1,250,000 for the first phase of developing an Asset Management Program. The overall goal is to develop an asset management framework that would establish asset management principles and best practices that will lead to effective utility management. In FY 2018 the Division projected the cost of this project to be \$2.5 million in total and span multiple years. Additional funding of \$400,000 has been included to continue with development and implementation of the Asset Management Program in FY 2019.

#### **Prioritization & Optimization Study**

The State of California is amending the Tulare Lake Basin Plan to incorporate the Salinity & Nitrate Management Plan (SNMP) which will have a Salinity Control Program. The Division's budget includes \$50,000 for participation in a Prioritization & Optimization (P&O) Study, through the Central Valley Salinity Coalition, that will research long term solutions to the salinity issue in the Central Valley. This P&O Study is an alternative to a more conservative regulation of salinity for wastewater dischargers.

#### **Preliminary Nitrate Assessment**

The Division's budget includes \$100,000 to conduct a preliminary assessment of the nitrate impact to drinking water in the area of discharge of the Fresno/Clovis Regional Wastewater Reclamation Facility (RWRF). The City is under a Priority 1 Area for nitrate impacts and will be receiving a Notice to Comply once the Tulare Lake Basin Plan amendments are approved. This is anticipated to occur by December 2018. The City of Fresno will be required to submit a

Notice of Intent, including the assessment of nitrate impacts, no later than 270 days after the Regional Water Board issues the Notice to Comply.

#### **Utility Costs**

In anticipation of a proposed 4.9% PG&E rate increases for the Industrial E-20 Transmission Voltage class customers on July 1, 2018, the Division is budgeting for 42,118,000 Kwh in FY 2019 at an increased cost of \$0.13 per Kwh. The Division's current rate is \$0.12 per Kwh, and current consumption is 43,356,000 Kwh. The slight decrease in consumption anticipated in FY 2019 slightly offsets the rate increase. An additional \$392,500 has been included to cover the increase.

#### **Biomethane Operations Generation**

Consistent with the Biomethane Purchase and Sale Agreement with Colony Energy Partners LLC that Council approved on January 11, 2018, the Division has included \$955,100 of anticipated electrical and natural gas expenses anticipated to be incurred related to Colony's operation of Wastewater's Digester Gas Conditioning System.

#### **Biosolids Removal**

Based on anticipated pricing in FY 2019 an additional \$149,800 has been included for biosolids removal.

#### Vehicle and Equipment Replacements

The Wastewater Management Division has included \$521,100 for the replacement of a vehicle and three pieces of equipment in FY 2019. The items being replaced include:

 A Ford F<sub>3</sub>50 Utility Body Truck used by the Customer Service workgroup in their response to external and internal customer service issues associated with the maintenance of the City's sanitary sewer collection system. Full replacement cost for the truck is \$84,700. The Division currently

- has \$47,100 available in replacement funds to offset the cost associated with the vehicle. Total additional cost for replacement of the truck is \$37,600.
- The Division's budget includes funding for the replacement of a 2003 Case Steiger Ag Tractor utilized for pond rehabilitation at the Regional Wastewater Reclamation Facility. Due to the air emissions requirements incorporated on the new model of equipment the replacement price is significantly higher at \$496,100. There is currently \$189,900 on hand in the Fleet Replacement Fund for the replacement of this tractor and the Division has included an additional \$306,200 in the FY 2019 Budget to fully fund the cost of the new tractor as well as the annual replacement fund sinking costs.
- The Wastewater Collection System workgroup utilizes Hydro Flushers to perform mainline cleaning and reactive maintenance to the sanitary sewer system. The existing 2008 Sterling Hydro Flusher currently being used has been experiencing a high number of repairs and can no longer be considered reliable. Replacement cost on the equipment is \$372,800. The Division currently has \$200,400 available in replacement funds to offset the cost associated with the replacement. An additional \$172,400 has been included in the FY 2019 Budget to fully fund replacement of the Hydro Flusher.
- Funding of \$4,900 has been included for the replacement of a 1994 Jacobsen Tilt Trailer.
   The Division utilizes the trailer to transport a mini excavator to and from mainline repair locations throughout the City. The additional funds budgeted in FY 2019 are required to shore up the shortfall between the \$5,100 of replacement funds on hand and the replacement cost of \$10,000 for the trailer.

#### Staffing

In FY 2019, the Department of Public Utilities will be adding four new permanent positions, temporary staffing, and the transfer of two existing positions between divisions.

#### **Additional Litter Control Crew**

An additional Litter Control Crew is proposed to address the increased requests for services relating to litter control and illegal dumping received via the City of Fresno's FresGo app.

The crew will consist of 1 Utility Leadworker, 2 Laborers, and 1 Heavy Equipment Operator. All positions have been budgeted with an October 1, 2018 start date. Total staffing costs for the new crew in FY 2019 will be \$172,900.

#### Hope Now for Youth

In FY 2019, the Solid Waste Management Division has budgeted \$86,500 in temporary services funding for utilizing the services of Hope Now for Youth to augment permanent staffing in the area of litter collection, alley clean-up, and general labor related to trash collection.

# Transfer and Conversion of a Staff Assistant to a Customer Service Clerk II

The Department has proposed the transfer and subsequent conversion of vacant Staff Assistant from Utility Planning and Engineering to the Utility Billing and Collection Division. This position would be converted to a Customer Service Clerk II to increase customer service through the reduction phone line wait times. Conversion of this position results in savings of approximately \$7,600.

#### Transfer of a Senior Account Clerk

In FY 2019, the Department is consolidating all positions associated with the collection of fees under the Utility Billing and Collection Division. As part of this consolidation the Wastewater Management Division will be transferring a Senior Account Clerk to Utility Billing &

Collection. This position currently handles Wastewater billing for the STEP Program; commercial billing associated with waste haulers that dispose of trucked waste; Pinedale Public Utility District; Bakman/Tarpey sewer billing; and sewer re-determinations.

## Temporary Staffing in Utility Billing and Collections

In FY 2019, the Department has included \$139,000 for addition of five temporary Customer Service Clerks to maintain average customer call waiting times under ten minutes during high volume periods and the peak summer season

#### Public Works Department

#### Revenues

The Department's General Fund revenue is projected at \$3,259,200 in FY 2019, which is a decrease of \$42,200 as compared to the FY 2018 Amended Budget of \$3,301,400. The decrease is primarily attributable to a slight decrease in development related activity.

#### State Gas Taxes

One of the Department's major revenue sources comes from Gas Tax, which is based on the number of gallons sold so as the cost of gas increases, the associated revenue decreases as people buy less fuel.

Total gas tax revenue including carryover and miscellaneous revenue for Special Gas Tax, Proposition 111, ABX8 6 Gas Tax, and SB1 is projected at \$22,873,400 in FY 2019, which is an increase of \$4,119,900 when compared to the FY 2018 Amended Budget of \$18,753,500. The overall increase is attributable to the increase in SB1 total revenue of \$6.5 million in FY 2019.

Effective November 1, 2017, the Road Repair and Accountability Act of 2017 (SB1 Beall) is a new gas tax increase intended for California's

streets and roads. The SB1 tax increases per gallon fuel excise taxes, diesel fuel sales taxes and vehicle registration taxes, stabilizes the price-based fuel tax rates and builds in inflationary adjustments to rates in future years. Once fully implemented, the Road Maintenance and Rehabilitation Account (RMRA) tax revenue is estimated to result in approximately \$12 million dollars annually for City streets and roads. Total SB1 Gas Tax revenue is estimated at \$9,497,800 in FY 2019; however, there is an effort to repeal the new tax in this year's election so the budgeted revenue may not completely materialize.

#### Measure C Extension Fund

Another of the Department's major funding sources comes from the Measure C Extension, which is tied to sales tax so as consumers increase their purchasing, revenue increases. Revenue for the Program is distributed by the Fresno County Transportation Authority (FCTA) through five Sub-Programs:

- Street Maintenance / Rehabilitation
- Flexible Program
- ADA Compliance
- Pedestrian Trails
- Bicycle Facilities

In FY 2019, total Measure C revenue, including carryover and miscellaneous revenue, is budgeted at \$13,713,900 of which, \$7,836,900 will be dedicated to operations and \$3,817,100 will be dedicated to capital projects. Included in the revenue total is a transfer of \$1.6 million to pay for debt service on the Streetlight Retrofit project (please see the Traffic Signal & Streetlight expenditure section below for more detail on the project).

Actual sales tax distribution revenue for each of the Sub-Programs is budgeted at \$10,016,900 in FY 2019, which is a \$96,700 increase.

#### **Community Sanitation**

FY 2019 Community Sanitation Fund revenue is budgeted at \$11,450,700 which includes transfers totaling \$1,154,100 (includes a transfer of \$1,054,100 to Solid Waste for the Litter Control Program).

#### Facilities ISF

Facilities FY 2019 revenue is budgeted at \$11,046,500 of which, \$10,377,000 is operating revenue and \$669,500 is budgeted in nonoperating revenue. Built into the operating revenue is \$594,700 in citywide Form 10 requests which includes: \$552,200 for the UB&C remodel; \$25,000 in Water Enterprise requests; \$8,000 for cubicles for the Public Works Pavement Management team; \$3,500 for cubicles for the Capital Design team; and \$6,000 for card reader door locks for MSC Buildings E & G. Municipal Service Center revenue is budgeted at \$675,500 of which, \$629,200 is dedicated to replacing and upgrading an aging generator that is well beyond its useful service life.

#### Expenditures

The Public Works Department is funded through a variety of sources such as the General Fund, various federal, state and local transportation related funds, and developer fees and charges. Total appropriations in FY 2019 are budgeted at \$188,194,900 of which, \$68,742,900 is dedicated to operating programs, \$119,312,600 is budgeted for capital projects, and \$139,400 is dedicated to debt service.

#### **General Fund**

Appropriations are budgeted at \$9,092,700 in FY 2019, which is a \$1,404,800 decrease when compared to the FY 2018 Amended budget of \$10,497,500. The decrease is primarily attributable to the completion of Neighborhood Street Improvement projects in FY 2018 as well as a decrease in Street Maintenance operations. Additional detail on the Neighborhood Street

Improvement projects can be found under Public Works in the Capital Section. Additionally, a total of \$200,000 was included for Fulton Street Maintenance.

#### Vehicles and Equipment – (All Funds)

In an effort to improve services and reduce service related backlogs in FY 2019, the Department is purchasing new equipment and replacing much needed vehicles and equipment that are well beyond their useful life:

Traffic Operations Center (TOC): To reduce speeding through neighborhoods and school zones, the TOC is purchasing two new Radar Speed Trailers. The TOC is also replacing one Half-Ton Truck. Cost: \$46,000

**Street Maintenance:** Due to aging and defective equipment that is in constant need of repair, the Division will be purchasing or replacing the following list of vehicles and

**Operating Programs** 

Emergency Street Svc.

Concrete Strike Team

Street Maint. Repairs

**Crack Seal Program** 

Pothole Repair

Street Tree Maint.

LLMD/CFD Maint.

**Program Total** 

Median Island Maint.

Program

Overlay/Paving

Slurry Seal

FY 2018

Adopted

3,728,400

1,650,000

1,783,500

1,281,200

340,400

813,200

1,548,400

5,323,100

5,242,700

21,800,900

90,000

FY 2019

Adopted

4,394,000

800,000

130,000

599,800

850,000

713,200

1,118,900

4,849,500

6,085,500

24,387,500

4,846,600

equipment:
replacing one 24
year old Asphalt
Hot Box; replacing
one 20 year old
Asphalt Milling
Machine; replacing
three Trailmax Tilt
Deck Backhoe
Trailers; and,
replacing two
Street Sweepers.

# Cost: \$1,133,000 Landscape Maintenance

**Division:** For the safety of the Median Island crews, the Division is purchasing three Scorpion Trail Attenuators with arrow boards. Median Islands is also replacing four 1-Ton Dump Trucks and one Half-Ton truck that are beyond their useful service life. The Community Facilities Districts (CFD) is replacing one Half-Ton truck

that is beyond its useful service life and purchasing two new 1-Ton Dump Trucks for heavy landscape maintenance and light improvement work. Cost: \$621,000

*Traffic Signals & Streetlights (TSSL):* TSSL is replacing one Bucket Truck that is well beyond its useful service life. Cost: \$140,000

#### **Street Maintenance Operating Programs**

Funding for Street Maintenance operations increased in FY 2018 with the addition of the new SB1 Gas Tax. Funding for operations will continue to increase in FY 2019 with a full year of SB1 revenue expected, however, there is a statewide effort to repeal the new tax in this year's election so the budgeted revenue may not completely materialize. In that event, the portion of activities funded by SB1 will need to be funded by other available funding sources or expenditures will need to be reduced

**Variance** 

665,600

40,000

(850,000)

3,063,100

259,400

(431,200)

(100,000)

(429,500)

(473,600)

2,586,600

842,800

accordingly.

The table below highlights the comparative funding for the major Street Maintenance Operating Programs in FY 2019.

Programs in FY 2019.

Overlay / Paving Operations:
Funding for this Program will

\$665,600 in FY 2019, which will increase the projected number of lane miles paved from 37 in FY 2018 to 44 lane miles in FY 2019. The actual number of lane miles paved will be dependent on the cost per ton for asphalt, which continues to rise. As was the case in prior years, the Program will focus on paving intersections and

increase by

shorter rough sections as opposed to major street re-paving.

#### Slurry Seal:

Slurry seal is the most cost-effective method to extend pavement life through preventive maintenance. Funding for slurry seal operations is budgeted at \$800,000 and will continue to focus on sealing collectors and neighborhood streets.

Emergency Street Service Repairs: Similar in scope to Street Maintenance Repairs, the Emergency Street Service Program responds to weather related and after hour street emergencies. Funding for this Program is increasing slightly in FY 2019.

Concrete Strike Team: The Department is significantly expanding concrete operations by adding three new concrete crews in FY 2019. The Program is increasing by \$3.1 million and will address much needed curb, gutter and sidewalk repairs citywide.

*Crack Seal Program:* The Crack Seal Program is an effective proactive treatment to extend pavement life and the Department is increasing funding in FY 2019 by \$259,400.

Street Maintenance Repairs: Unlike the larger scope of Overlay/Paving operations or the smaller scope of pothole repairs, Street Maintenance Repair operations perform smaller street patch and paving treatments. Funding for this Program is decreasing by \$431,200 so the Department can focus on more permanent solutions like the Overlay/Paving in FY 2019.

**Pothole Repair Program:** As with the Crack Seal Program, the Pothole Repair Program is designed to temporarily extend the life of the asphalt. Funding for this Program is budgeted at \$713,200 in FY 2019.

Street Tree Maintenance: Street tree maintenance operations are a vital part of maintaining the urban forest with funding budgeted at \$1,118,900 in FY 2019. While operating appropriations are decreasing by \$429,500, capital appropriations are increasing by \$800,000 in new Street Tree Fee funding for an overall street tree trimming increase of \$370,500 in FY 2019.

Median Island Maintenance: This Program is funded by Community Sanitation fees and is budgeted at \$4,849,500 in FY 2019, which is a \$473,600 decrease. The decrease is attributable to the transfer of Fulton Street General Fund and Community Sanitation appropriations to the new Fulton Street Maintenance Division. These appropriations were budgeted in Median Island Maintenance in FY 2018; however, the Department feels that the Fulton Street Maintenance activities, as a whole, are so unique that they require their own Division.

Landscape Lighting and Maintenance District (LLMD) / Community Facilities District (CFD)

Maintenance Program: In FY 2018, a portion of the LLMD was maintained by a private vendor with the remaining portion maintained by City crews. In FY 2019, all of the LLMD will be maintained by a private vendor with the remaining City staff being absorbed into the Median Islands and CFD enhancement crews.

The CFD Program is increasing by \$842,800 as it continues to expand with new annexations as well as acceptance of CFD supported landscapes and features. Services will be increased for property tax assessment tracts from being performed every 60 days down to every 30 days. Capital and operational projects will be implemented to restore plantings and irrigation systems where feasible within available CFD revenues.

#### **Fulton Street Maintenance Division**

New in FY 2019, this Division has been added to capture the unique Fulton operating activities such as fountain maintenance and repairs, art work preservation, Fulton utilities and events, landscape maintenance, and sidewalk and street cleaning. Funding is provided by the General Fund, Measure C, and Community Sanitation and is budgeted at \$781,800 in FY 2019.

#### Traffic Signals & Streetlights

Operating appropriations are budgeted at \$8,893,800 in FY 2019, an increase of \$73,400 as compared to the FY 2018 Amended Budget.

Streetlight Retrofit – The City of Fresno has approximately 40,000 cobra head, high-pressure sodium (HPS) vapor streetlights throughout the City, with a goal of converting those lights to LED for energy savings and improved lighting. Approximately 4,000 lights will be converted through current grants and the Department is proposing to replace the remaining 36,000. By replacing all of the HPS lights with LED, the City could realize an energy savings of approximately \$1.6 million per year with a return on investment of less than 7 years.

In FY 2019, \$1.6 million in Measure C Flexible funding is budgeted toward the Citywide LED Streetlight Retrofit debt service.

#### **Community Sanitation**

Operating appropriations are budgeted at \$10,621,100 in FY 2019. New in FY 2019, the Department is adding a new street sweeping route that will focus on the downtown core, commercial and business areas, and new growth west of Highway 99 and east of Clovis Avenue.

#### Staffing

The Department is adding positions and two new Divisions in FY 2019 in an effort to provide efficiencies and improve services:

#### **Engineering Services**

Capital Project Design Program: Positions are being added in an effort to enhance the City's ability to complete in-house design and project management tasks. This program is adding: One Professional Engineer, Three Engineers, One Supervising Engineering Tech, and One Senior Engineering Tech. Cost: \$366,600

#### **Facilities Maintenance**

One Facilities Maint Supervisor: This position will assist with first-line supervision, training, project oversight of maintenance, repairs and alterations of City facilities. Cost: \$62,800

#### **Street Maintenance**

Pavement Management Program: Positions are being added to develop, maintain, and administer a pavement management and project selection program. The program is adding: One Professional Engineer and One Senior Engineering Tech. Cost: \$130,000

7-Week Concrete Program: This concrete crew will be assigned to work in each of the seven Council Districts for 7 weeks at a time and will repair curbs, gutters and sidewalks. This program is adding: One Street Maintenance Leadworker, One Senior Heavy Equip Operator, Four Maintenance & Construction Workers, and One Concrete Finisher. Cost: \$346,900

Two New Concrete Crews: The two new concrete crews will be funded by the new SB1 Gas Tax and will repair curbs, gutters, and sidewalks in areas that are included in the 5-year SB1 project plan that is approved annually by Council. This program is adding: Two Street Maintenance Leadworkers, Two Senior Heavy Equipment Operators, Eight Maintenance & Construction Workers; and One Concrete Finisher. Cost: \$629,700

*One Street Sweeper Operator:* This position will focus on downtown, the commercial / business

areas, and new growth west of Highway 99 and East of Clovis Ave. Cost: \$46,800

#### **Services Reorganization**

The Department is reorganizing in an effort to improve efficiency and service deliveries. The Engineering Division will incorporate Project Management, Design Services and Engineering Services in order to bring together project managers, design engineers, plan review, permitting and right-of-way staff. Traffic Engineering & Parking and Capital Management will become distinct divisions for improved oversight and accountability.

## Transportation (FAX) Department Revenues

The Transportation Department's revenues are generated through a variety of sources. As an enterprise, Transit Operations is primarily funded through State Transportation Development Act (TDA) allocations, Federal Transit Administration (FTA) grants, Measure C and passenger fares. In FY 2019, the Fleet Management Division will continue to operate as an Internal Service Division whose revenues are made up of service charges to clients within and outside the City. Additionally, the Public Safety Maintenance Division which previously operated as an Internal Service fund will be fully funded by the General Fund.

Total resources for the Transportation
Department in FY 2019 are \$174.91 million
which is approximately 5.9 percent or \$10.9
million less than the FY 2018 Amended Budget.
FY 2019 resources include \$9.1 million of
General Fund support for the Public Safety
Maintenance Division. The General Fund
support for the Division is not new, but rather a
reallocation of resources from the Fleet
Management Division and the Fire and Police
Departments.

Not inclusive of the FY 2019 Beginning Balance total ongoing revenues and one time transfers are budgeted at \$120.19 million, a decrease of 17.8 percent or \$25.95 million compared to the FY 2018 Amended Budget. Across the Divisions, Transit Operations and Capital revenues are down \$18.33 million to \$92.46 million; Internal Services revenues are down \$7.22 million to \$27.43 million, and; Public Safety Maintenance revenues are down \$403,000 to \$297,000. The revenue decreases are attributable to:

- \$7.87 million in decreased Interdepartmental Charges is due to the Public Safety
   Maintenance Division becoming a General Fund supported division in FY2019. As a General Fund Division there will no longer be Internal Service Fund charges to be recorded as revenue;
- \$15.47 million in decreased Intergovernmental Revenue. The completion of Bus Rapid Transit removed \$21.6 million dollars of grant revenue from the books. The loss of Bus Rapid Transit grant revenue will be slightly offset by increases to other Intergovernmental revenues including \$4.4 million dollars in Proposition 1B State revenue and \$1.5 million in revenue from TIRCP State Cap & Trade, and;
- \$1.17 million in decreased Charges for Services due to a continued decline in passenger fares. The Department has instituted new measures to address the decline, but the budget more accurately aligns revenues with anticipated FY 2019 activity.

#### Expenditures

Total appropriations in the Transportation Department are budgeted at \$140.29 million, an increase of \$2.47 million or 1.8 percent over the FY 2018 Amended Budget. Transportation appropriations include \$102.32 million for Transit Operating and Capital, \$28.58 million for Internal Service Funds and \$9.39 million of General Fund appropriations for the Public Safety Maintenance Division.

#### **Transit Operations**

Transit Divisions are enterprise funded. FY 2019 appropriations for these Divisions are budgeted at \$58.60 million, an increase of \$1.36 million compared to the FY 2018 Amended Budget. FY 2019 appropriations include the following changes: an increase of \$2 million for Personnel appropriations; an increase of \$104,800 for Non-Personnel appropriations, and; a decrease of \$743,000 for Interdepartmental Charges.

Personnel appropriation increases of \$2 million are comprised of salary increases due to step advancements and negotiated union increases in addition to:

- \$13,200 increase for a complete year of Full Time Equivalent (FTE) for the Staff Assistant position approved in FY 2018;
- \$14,900 for a temporary Services Aide at 0.5 FTE. The position will provide customer service and education to disabled customers that utilize paratransit services;
- \$25,200 for temporary Paratransit Specialist at 0.5 FTE. This position will be filled by a certified Physical Therapist to provide the necessary review of Handy Ride applications to determine if applicants are eligible for the service, and;
- \$76,600 for a temporary Council Assistant at 0.74 FTE. This position will be used for planning, scheduling and implementation of route restructuring plans.

Non-Personnel appropriations have increased by \$104,800. The increase includes a reallocation of \$625,900 from unspent Personnel appropriations, after publication of the FY 2019 Proposed Budget, to fund higher than

anticipated charges during the year. Non-Personnel appropriation changes include:

- \$300,000 increase for Outside Legal Services for representation needed for bus related accidents that cause serious property damage, personal injury or death;
- \$216,200 increase to Specialized Services which includes \$120,000 for a revenue collection contract with GARDA Armored Truck to collect fare revenue from Ticket Vending Machines throughout the City;
- \$332,300 increase to account for the additional 5 percent built into the contract with Keolis Transit America to provide paratransit services. This is the final year of the contract and the Department will go through a competitive process to continue the federally funded paratransit service;
- \$50,000 decrease for Printing and Binding.
   This FY 2019 decrease is the net result of
   \$100,000 increase for new fare media to be
   dispensed at ticket vending machines offset
   by the FY2018 reallocation of \$150,000 to
   fund higher than anticipated charges;
- \$85,000 increase for tire leases due to additional service implementation and increased frequencies;
- \$59,500 increase to the Service Contracts and Office Equipment line item. This increase includes \$43,100 to cover annual increases to maintenance and service contracts such as the Trapeze system and AssetWorks software;
- \$15,700 increase due to ongoing cellular charges for WiFi service on FAX buses;
- \$178,100 decrease in diesel fuel costs related to the departmental shift to alternative fuels;
- \$571,700 net decrease to inventory after including the FY 2018 reallocation of
   \$479,900 to cover higher than anticipated chargers, following publication of the FY 2019 Proposed Budget, and;

- \$40,000 decrease related to one time appropriations for outside, non-consulting, professional services.
  - Interdepartmental Charge decreases of \$743,000 primarily consist of:
- \$181,300 reduction to the Facilities
   Management Charges of which \$123,200
   was a transfer to Non-Personnel accounts as
   the Department will be assuming
   responsibility for janitorial duties at some of
   its facilities from the Facilities Management
   Division in the Public Works Department;
- \$391,000 decrease to Variable
   Interdepartmental Reimbursement to
   General Fund to cover the increased cost for
   Police Officers assigned to Fresno Area
   Express bus routes;
- \$68,900 increase to Fixed Interdepartmental Reimbursement to General Fund for the Cost Allocation Plan, and;
- Changes to allocation methods lead to the following impacts: an increase of \$58,700 for Information Service Charges; a decrease of \$171,200 for Liability Self Insurance Charges; a decrease of \$82,100 for Information Systems Equipment Charges, and; a decrease of \$79,200 for Property Self Insurance Charges.

#### **Capital Projects**

FY 2019 appropriations for Transit Capital are budgeted at \$43.72 million, an increase of \$2.27 million compared to the FY 2018 Amended Budget. Capital Project details can be found in the Capital Improvement Summary section of this book.

#### Fleet Services

In March of 2016, an independent assessment and analysis of the Fresno Fire Department's (FFD) fleet management and repair program was completed. Findings from this assessment determined that the current Fire Shop was deficient and a new or different fire shop would be needed to support the workload and required workforce. In response to this finding, the Public Safety Fleet Maintenance (PSFM) Division was created in FY 2017 to address both Fire and Police vehicle and equipment needs.

Initially, while in transition, the Division was housed as an Internal Service function within the Department of Transportation. In FY 2019, the consolidation efforts have been completed and the PSFM Division is now transitioning from an Internal Service Funded program to a direct service provider to General Fund operations of Fire and Police. The Fleet Management Division remains as an Internal Service operation providing services to all non-public safety Departments of the City and is now referred to as the "Municipal Fleet Maintenance Division."

#### **Municipal Fleet Maintenance**

FY 2019 appropriations in the Municipal Fleet Management Operations Equipment and Fleet Equipment Acquisitions Divisions are budgeted at \$28.58 million which is a decrease of \$9.74 million compared to the FY 2018 Amended Budget. These appropriations include a reduction of \$724,900 for Personnel appropriations; a reduction of \$8.5 million for Non-Personnel appropriations and a reduction of \$517,100 for Interdepartmental Charges.

The Personnel appropriation decrease of \$724,900 is primarily driven by the transfer of 13 FTE totaling \$1.07 million to the Public Safety Maintenance Division with the following offsets:

- \$41,000 increase for a full year of FTEs for the two (2) Heavy Equipment Mechanic IIs approved in FY2018;
- \$22,500 increase for a full year FTE for the Power Generation Operator/Mechanic approved in FY 2018, and;
- \$51,800 for a Fleet Operations Specialist at
   .75 FTE in FY 2019. The Fleet Operations

Specialist is needed to fill an expiring temporary position in light of the rebound in fleet services following the 2009 downturn. The Non-Personnel appropriation decrease of \$8.5 million is primarily due to:

- \$5.63 million decreased from the Replacement Fleet Acquisition to more accurately reflect the activity anticipated in FY 2019, and;
- \$2.42 million transferred to Public Safety Maintenance for the Lease Purchase-Equipment account.

Interdepartmental Charge appropriations have decreased \$517,100 in relation to the FY 2018 Amended Budget. These decreases are primarily due to the shifting of charges to the Public Safety Maintenance Division. Combined, Fleet's Internal Service Fund Division and the Public Safety Maintenance Division's Interdepartmental Charges have decreased by \$167,300. The decrease is primarily due to lower Facilities Management and Liability Self-Insurance costs.

#### **Public Safety Fleet Maintenance**

FY 2019 appropriations for the Public Safety Maintenance Division are budgeted at \$9.39 million which is an increase of \$8.59 million compared to the FY 2018 Amended Budget. The increase is primarily a reallocation of appropriations previously with the Fire Department and the Internal Service Funded Fleet Division to the General Fund in FY 2019. FY 2019 increases consists of \$2.24 million for Personnel costs, \$6 million for Non-Personnel costs, and \$349,800 for Interdepartmental Charges.

Personnel appropriation increases of \$2.24 million are primarily due to the reallocation of 9 FTE from the Fire Department and 13 FTE from the Internal Service Funded Fleet Division.

Details for all FTE increases to Public Safety Fleet are as follows:

- \$737,000 for 9 FTEs transferred from the Fire Department. These positions include one Equipment Supervisor, one Fire Equipment Mechanic Lead, two Equipment Service Worker IIs and five Fire Equipment Mechanic II's;
- \$1.07 million for 13 FTEs transferred from the Transportation Department's Fleet Management Internal Service Divisions.
   These positions include six Light Equipment Mechanic IIs, two Light Equipment Mechanic Leads, one Equipment Supervisor, one Equipment Service Worker II, one Communications Technician II, one Communication Technician I and one Automotive Parts Specialist, and;
- \$39,900 for a 0.75 FTE Senior Account Clerk position new for FY 2019. The Senior Account Clerk will handle accounts payable, lease payments and Risk Management accident packages.

Non-Personnel appropriation increases of \$6 million are primarily due to the transfer of resources previously housed in the Police and Fire Departments. The major source of the increases includes the following transfers:

- \$3.64 million in Fleet Lease/Purchase payments transferred from the Police Department;
- \$1.48 million of fleet service charges from the Police Department. This does not include \$96,700 that will remain with the Police Department to pay for the Department's tire lease, and;
- \$1.1 million of fleet service charges from the Fire Department.

Interdepartmental Charge appropriations have increased by \$349,800 in relation to the FY 2018 Amended Budget. These increases are attributed to the shifting of charges from the

Internal Service Fund Divisions. Considered as a whole, Interdepartmental Charges for the Public Safety Maintenance and Internal Service Fund Divisions have decreased by \$167,300 due to lower Facilities Management and Liability Self-Insurance costs.

#### Staffing

#### **Transit Operating Divisions**

Positions within the Transit Operation Divisions have decreased 3.75 FTE when compared to FY 2018 Amended staffing levels. The decrease is driven by the elimination of five vacant Permanent Part-Time Bus Driver Positions at 0.8 FTE each and the addition of 0.25 FTE for a full year funding of the Staff Assistant position approved in FY 2018.

#### Internal Service Divisions

Fleet Management and Fleet Equipment
Acquisition positions have decreased by 11.5
FTEs when compared to FY 2018 staffing levels.
The decrease is the net result from transferring
13 FTEs to the Public Safety Maintenance
Division while adding 1.5 FTE. The additions
consist of: 0.50 FTE for full year funding of two

Heavy Equipment Mechanic II's added in FY 2018; 0.25 FTE for a full year funding of a Power Generation Operator / Mechanic added in FY 2018, and; 0.75 FTE for a Fleet Operations Specialist added in FY 2019. The Fleet Operations Specialist is needed to fill an expiring temporary position in light of demand for fleet services following the 2009 downturn.

#### **Public Safety Maintenance Division**

This will be the first year the Public Safety
Maintenance Division will be in full operation
and funded by the General Fund. Staffing levels
have increased by 22.75 FTE compared to the FY
2018 Amended Budget. The increase includes:
9 FTEs transferred from the Fleet Management
Operations Equipment Division; 4 FTEs
transferred from the Fleet Equipment
Acquisitions Division; 9 FTEs transferred from
the Fire Department, and; a new Senior Account
Clerk position budgeted at 0.75 FTE. The Senior
Account Clerk will handle the paperwork
generated by the new division including the
processing of accounts payable, lease payments
and Risk Management accident packages.

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# FY 2018-2019 General Fund Overview and Five-Year Forecast

#### Introduction

The City of resno's budgetary structure follows the model used by most governmental entities. Revenue inflows and expenditures outflows are accounted for in different funds according to the legal restrictions on their uses. The General Fund, one of the City's largest funds, is its most versatile funding source since it has the fewest restrictions. Its revenues

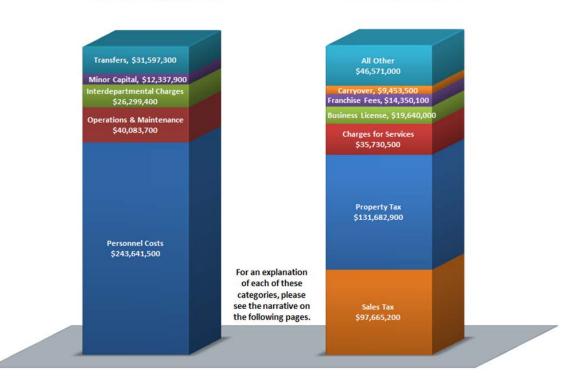
come from general taxes, business license fees, room tax (Transient Occupancy Tax or TOT), and charges for services, development fees and reimbursements from other government agencies.

These funds are spent on police and fire operations, park maintenance, neighborhood programs, street planning and maintenance, code enforcement, development permit processing and general government support functions.

It should be noted that the revenue and expenditure estimates that are shown in the five-year forecast are just that, estimates. All budgets, since they are created at a point in time before the revenues and appropriations they contain are actually realized, are built with some assumptions as to the level of revenues that will be received and to the level of expenditure outflow.

#### **General Fund Appropriations**

#### **General Fund Resources**

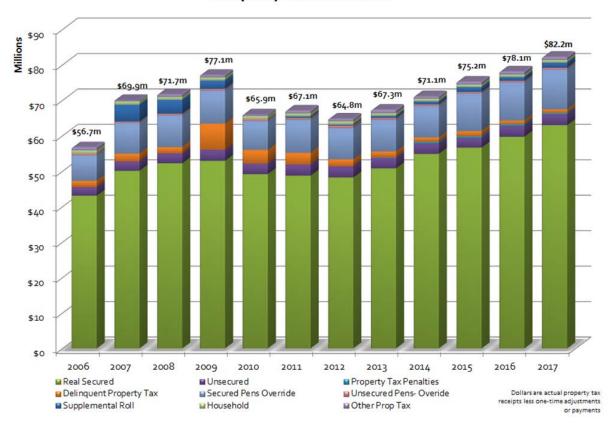


		FY 2018	
	FY 2017	Amended	FY 2018
(in thousands)	Actual	(as of June 30,2018)	Estimate
Carryover Fund Balance	9,986	17,963	17,963
Total One-Time Resources	9,986	17,963	17,963
REVENUES			
Sales Tax	93,190	84,518	84,518
Property Tax	122,072	126,531	127,847
Business License	18,082	18,961	19,015
Franchise Fees	13,482	13,487	14,000
Room Tax	12,933	12,095	13,098
Other Taxes and Fees	5,481	5,730	5,142
Charges for Current Services	33,912	33,850	34,061
Intergovernmental Revenues	7,805	6,667	8,687
Intergovernmental Reserve	0	0	0
Intra-governmental Revenues	9,835	13,243	13,020
All Other	3,751	3,076	2,449
Close out of Prior Yr Purchase Orders	291	0	C
Total Operating Revenue	320,835	318,158	321,837
TOTAL RESOURCES	330,821	336,121	339,799
EXPENDITURES			
<b>EXPENDITURES</b> Employee Services	172,950	176,998	
<b>EXPENDITURES</b> Employee Services Health & Welfare	17,331	19,439	18,313
<b>EXPENDITURES</b> Employee Services Health & Welfare Retirement Contribution	17,331 22,294	19,439 22,517	18,313 21,804
<b>EXPENDITURES</b> Employee Services Health & Welfare Retirement Contribution Pension Obligation Bonds	17,331 22,294 12,696	19,439 22,517 12,751	18,313 21,804 12,712
EXPENDITURES Employee Services Health & Welfare Retirement Contribution Pension Obligation Bonds Operations & Maintenance	17,331 22,294 12,696 31,709	19,439 22,517 12,751 38,810	18,313 21,804 12,712 37,298
EXPENDITURES Employee Services Health & Welfare Retirement Contribution Pension Obligation Bonds Operations & Maintenance Interdepartmental Charges	17,331 22,294 12,696 31,709 30,244	19,439 22,517 12,751 38,810 33,539	18,313 21,804 12,712 37,298 32,312
EXPENDITURES Employee Services Health & Welfare Retirement Contribution Pension Obligation Bonds Operations & Maintenance Interdepartmental Charges Minor Capital (incl. Fire equip leases)	17,331 22,294 12,696 31,709 30,244 8,040	19,439 22,517 12,751 38,810 33,539 10,757	18,313 21,804 12,712 37,298 32,312 7,668
EXPENDITURES Employee Services Health & Welfare Retirement Contribution Pension Obligation Bonds Operations & Maintenance Interdepartmental Charges Minor Capital (incl. Fire equip leases) Contingency	17,331 22,294 12,696 31,709 30,244 8,040	19,439 22,517 12,751 38,810 33,539 10,757	18,313 21,804 12,712 37,298 32,312 7,668
EXPENDITURES Employee Services Health & Welfare Retirement Contribution Pension Obligation Bonds Operations & Maintenance Interdepartmental Charges Minor Capital (incl. Fire equip leases) Contingency Total Operating Expenditures	17,331 22,294 12,696 31,709 30,244 8,040 0	19,439 22,517 12,751 38,810 33,539 10,757 0 314,810	18,313 21,804 12,712 37,298 32,312 7,668 0
EXPENDITURES Employee Services Health & Welfare Retirement Contribution Pension Obligation Bonds Operations & Maintenance Interdepartmental Charges Minor Capital (incl. Fire equip leases) Contingency Total Operating Expenditures Attrition Savings	17,331 22,294 12,696 31,709 30,244 8,040 0 <b>295,265</b>	19,439 22,517 12,751 38,810 33,539 10,757 0 314,810 0	18,313 21,804 12,712 37,298 32,312 7,668 0
EXPENDITURES Employee Services Health & Welfare Retirement Contribution Pension Obligation Bonds Operations & Maintenance Interdepartmental Charges Minor Capital (incl. Fire equip leases) Contingency Total Operating Expenditures	17,331 22,294 12,696 31,709 30,244 8,040 0	19,439 22,517 12,751 38,810 33,539 10,757 0 314,810	18,313 21,804 12,712 37,298 32,312 7,668 0
EXPENDITURES Employee Services Health & Welfare Retirement Contribution Pension Obligation Bonds Operations & Maintenance Interdepartmental Charges Minor Capital (incl. Fire equip leases) Contingency Total Operating Expenditures Attrition Savings TOTAL NET EXPENDITURES	17,331 22,294 12,696 31,709 30,244 8,040 0 <b>295,265</b>	19,439 22,517 12,751 38,810 33,539 10,757 0 314,810 0	18,313 21,804 12,712 37,298 32,312 7,668 0 <b>308,628</b>
EXPENDITURES Employee Services Health & Welfare Retirement Contribution Pension Obligation Bonds Operations & Maintenance Interdepartmental Charges Minor Capital (incl. Fire equip leases) Contingency Total Operating Expenditures Attrition Savings TOTAL NET EXPENDITURES	17,331 22,294 12,696 31,709 30,244 8,040 0 <b>295,265</b>	19,439 22,517 12,751 38,810 33,539 10,757 0 314,810 0	18,313 21,804 12,712 37,298 32,312 7,668 0 <b>308,628</b>
EXPENDITURES  Employee Services  Health & Welfare  Retirement Contribution  Pension Obligation Bonds  Operations & Maintenance  Interdepartmental Charges  Minor Capital (incl. Fire equip leases)  Contingency  Total Operating Expenditures  Attrition Savings  TOTAL NET EXPENDITURES  TRANSFERS  Debt Obligations	17,331 22,294 12,696 31,709 30,244 8,040 0 <b>295,265</b> 0	19,439 22,517 12,751 38,810 33,539 10,757 0 314,810 0 314,810	18,313 21,804 12,712 37,298 32,312 7,668 0 308,628
EXPENDITURES  Employee Services  Health & Welfare  Retirement Contribution  Pension Obligation Bonds  Operations & Maintenance  Interdepartmental Charges  Minor Capital (incl. Fire equip leases)  Contingency  Total Operating Expenditures  Attrition Savings  TOTAL NET EXPENDITURES  TRANSFERS  Debt Obligations  Transfers between Funds	17,331 22,294 12,696 31,709 30,244 8,040 0 <b>295,265</b> 0 <b>295,265</b>	19,439 22,517 12,751 38,810 33,539 10,757 0 314,810 0 314,810	18,313 21,804 12,712 37,298 32,312 7,668 0 <b>308,628</b> 0 <b>308,628</b> (14,248) (7,470)
EXPENDITURES Employee Services Health & Welfare Retirement Contribution Pension Obligation Bonds Operations & Maintenance Interdepartmental Charges Minor Capital (incl. Fire equip leases) Contingency Total Operating Expenditures Attrition Savings TOTAL NET EXPENDITURES  TRANSFERS Debt Obligations Transfers between Funds Transfer to General Fund Reserve Transfer to Public Safety Comm Reserve	17,331 22,294 12,696 31,709 30,244 8,040 0 <b>295,265</b> 0 <b>295,265</b>	19,439 22,517 12,751 38,810 33,539 10,757 0 314,810 0 314,810 (12,683) (2,520)	18,313 21,804 12,712 37,298 32,312 7,668 0 308,628 0 308,628 (14,248) (7,470)
EXPENDITURES Employee Services Health & Welfare Retirement Contribution Pension Obligation Bonds Operations & Maintenance Interdepartmental Charges Minor Capital (incl. Fire equip leases) Contingency Total Operating Expenditures Attrition Savings TOTAL NET EXPENDITURES  TRANSFERS Debt Obligations Transfers between Funds Transfer to General Fund Reserve Transfer to Public Safety Comm Reserve	17,331 22,294 12,696 31,709 30,244 8,040 0 <b>295,265</b> 0 <b>295,265</b>	19,439 22,517 12,751 38,810 33,539 10,757 0 314,810 0 314,810 (12,683) (2,520) 0	18,313 21,804 12,712 37,298 32,312 7,668 0 308,628  (14,248) (7,470) 0 0
EXPENDITURES Employee Services Health & Welfare Retirement Contribution Pension Obligation Bonds Operations & Maintenance Interdepartmental Charges Minor Capital (incl. Fire equip leases) Contingency Total Operating Expenditures Attrition Savings	17,331 22,294 12,696 31,709 30,244 8,040 0 <b>295,265</b> 0 <b>295,265</b>	19,439 22,517 12,751 38,810 33,539 10,757 0 314,810 0 314,810 (12,683) (2,520) 0 0	178,522 18,313 21,804 12,712 37,298 32,312 7,668 0 <b>308,628</b> (14,248) (7,470) 0 0 (21,718)

Note: Data in the actual columns may not equal the column totals due to rounding.

FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Adopted	Forecast	Forecast	Forecast	Forecast
9,454	1,133	(1,116)	(2,467)	(1,678)
9,454	1,133	(1,116)	(2,467)	(1,678)
97,665	90,770	93,103	95,525	97,526
131,683	136,036	141,797	147,256	152,400
19,640	20,033	20,433	20,842	21,259
14,350	14,709	15,077	15,453	15,840
13,426	13,761	14,105	14,458	14,819
5,245	5,350	5,457	5,566	5,677
35,731	36,802	37,906	39,044	40,215
7,027	7,097	7,168	7,240	7,312
3,400	1,200	1,200	1,200	1,200
14,591	14,883	15,180	15,484	15,794
2,883	2,412	2,836	2,860	2,885
0	0	0	0	0
345,640	343,052	354,262	364,928	374,926
3 .5,6 .5	344,186	353,146	362,461	373,248
102 000	109 507	202 520	207 600	211 752
192,880 20,553	198,597 21,231	203,530 21,932	207,600 22,656	211,752 23,403
22,935	23,738	24,569	25,429	26,319
12,721	12,721	12,721	12,721	12,721
39,084	38,069	38,831	38,831	39,607
26,299	26,881	27,553	29,553	30,242
12,338	10,338	10,338	10,338	10,338
1,000	50	50	50	50
1,000	331,625	339,522	347,176	354,432
(5,447)	(5,602)	(5,751)	(5,881)	(6,014)
	326,023	333,772	341,296	348,418
(17,247)	(17,192)	(18,428)	(18,424)	(18,016)
(14,350)	(2,087)	(3,414)	(3,420)	(3,815)
0	0	0	0	0
0	0	0	0	0
0	0	0	(1,000)	(3,000)
(31,597)	(19,279)	(21,842)	(22,844)	(24,830)
	(1,116)	(2,467)	(1,678)	0

#### **Property Tax Revenues**



For FY 2019, General Fund revenues as a whole have recovered from this latest recession, with the und's three largest revenues, Property Tax, Sales Tax and Charges for Services showing signs of steady annual growth.

Expenditures also continue to grow, primarily the result of the partial restoration of certain critical services, contract driven employee cost increases and long overdue investment in infrastructure improvements. The following narrative describes several items for the coming year that should be noted as they will impact the General Fund's fiscal condition on an ongoing basis.

#### Revenues

The eneral und's top three revenue generators are Property Tax, Sales Tax and Charges for Services; together they represent 76.7 percent of total operating revenues. Information concerning the assumptions used for determining the revenue estimates can be found on the following pages. Additional

background on the General Fund revenues can be found in the Glossary section of this document.

#### **Property Tax**

The category of Property Tax is made up of several different types of property taxes including real secured, unsecured, delinquent taxes, penalties and supplemental taxes. Of these, only real secured is impacted by changes in the Assessed Valuations (AV). During the recession, downward reassessments caused the AV and secured property revenue to decline. This trend has now reversed itself, with property values seeing a steady increase.

As noted in prior year's overviews, the continuing dissolution of the Redevelopment Agency (RDA) has resulted in additional property tax increment for the City of Fresno. As the process of winding down the agency's activities continues, the property tax increment that previously had been allocated to the RDA to fund its operations has been reallocated to

the local taxing agencies that share in the apportionment of county wide property taxes, including the City of Fresno.

The total amount of Property Tax revenues is projected to be \$131.7 million in FY 2019, making this the largest General Fund resource. The amount represents a 3.0 percent increase over FY 2018 estimated revenues. This projection includes revenues estimated as a result of the anticipated increase in assessed property values and the increment revenues that will be received due to the dissolution of the RDA. For FY 2020-2023, increases of 3.3-4.2 percent per year are assumed. The Property Tax growth rate percentages include the additional Property Tax increment.

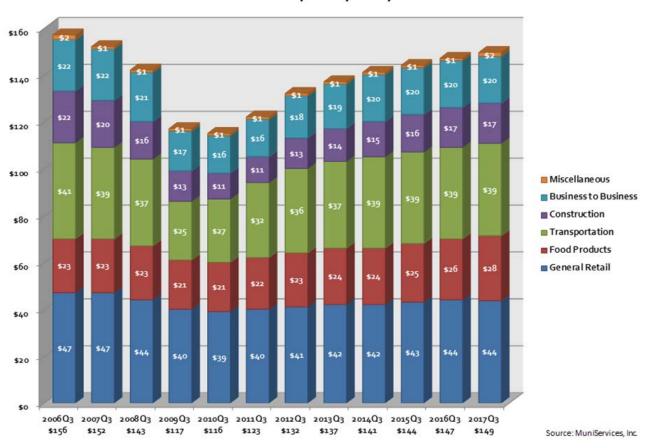
Also included in the Property Tax category is property tax received as a part of the MVLF Swap. Effective in FY 2012, State Senate bill 89 eliminated the remaining Motor Vehicle License Fee (MVLF) revenue allocated to cities.

Instead cites now receive property taxes under the "MVLF Swap." The Swap provides cities with additional property tax share to compensate for the related cut in the MVLF tax rate and revenue. This revenue is estimated at \$42.9 million.

#### Sales and Use Tax

Sales and Use Taxes are the second largest revenue for the General Fund. Historical trends and the health of the local economy are primary measures for projecting this revenue. The City employs Muni Services, LLC to ensure the City receives all of the sales tax revenue to which it is entitled, as well as provide an independent resource for forecasting.

According to the latest data, the four largest revenue producing economic segments for the City are restaurants, department stores, new auto sales and service stations. Out of the 28 business segments tracked by Muni Services, these four are 41 percent of total City Sales Tax revenues.



#### Fresno Historical Sales per Capita by Benchmark Year

#### **Sales Tax Assumptions**

Total Sales Tax revenue for FY 2019 is estimated at \$97.7 million; reflecting a growth assumption of 15.6 percent over FY 2018

Amended. This revenue estimate was increased by \$9.9 million per Council's approval of Motion #17 (Item #1). Prior to this approved Motion, the City traditionally built a Sales Tax revenue budget based on the anticipation of receiving cash payments plus accruing for the 12<sup>th</sup> payment in the budgeted Fiscal Year.

The cash payments budgeted corresponded to June's Sales Tax payment received in August through April's payment received in June. The 12<sup>th</sup> payment or accrual corresponded to recognizing May's payment that is received in July in the following Fiscal Year. The accrual would then be reversed in the following Fiscal

Year once the May's cash payment was received, netting the payment to zero. Motion #17 (Item #1) granted the recognition of the June 2019 Sales Tax payment in the FY 2019 Adopted Budget even though the cash payment is scheduled to be received in August 2019, which falls under FY 2020. Similar to the May 2019 payment received in July, the June payment is budgeted as an accrual in FY 2019 and will be reversed in FY 2020 once the actual cash payment is recorded in the City's financial books in August. The recognition of the \$9.9 million accrual is recognized or budgeted as a one-time 13<sup>th</sup> entry in FY 2019. Starting in FY 2020, the Sales Tax revenue estimate will normalize to reflect 12 payments once the two accruals and their associated reversals take place.

The City's estimate for FY 2018 of \$84.5 million is consistent with the projection from Muni Services for the same time period. Also within FY 2017 actuals are the final true up of the Triple Flip, which ended in FY 2017.

FY 2020 – 2023 sales tax revenue is projected to grow an average of 2.7 percent annually. These growth rates are in step with the estimates made by MuniServices LLC.

One factor that is having an impact on this revenue source is the growing use of the internet for commerce. While the city receives the full one percent of the Bradley Burns sales tax for all purchases physically made in Fresno, all sales tax from online purchases goes into the "county pool." This in turn is distributed based on the municipalities' total sales tax within the county. In resno's case, that equals approximately 60 percent of the one percent. The bottom line is that while Fresno is now recovering a portion of the sales tax from online purchases, it is losing some of the revenue it might have otherwise received had sales been made at stores physically located in the city's limits.

#### **Charges for Current Services**

At \$35.7 million this is the third largest General Fund revenue source and accounts for 10.3 percent of total operating revenues. It represents revenues collected by General Fund departments: including permit fees, gate fees at the parks, inspection fees and citation revenue, building inspection fees, planning fees and parking revenues. The FY 2019 Adopted Budget represents a 4.9 percent increase over FY 2018 estimates. This is the result of: 1) a net increase of \$0.4 million in parking revenues; 2) \$0.9 million in rental housing inspection revenues; and 3) \$0.4 million in Building and Safety Services.

#### Other Revenues

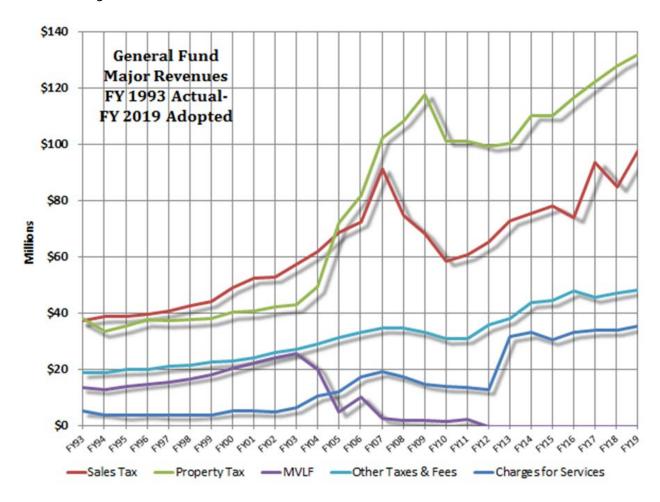
#### **Business License**

For FY 2019 this revenue is projected at \$19.6 million, which reflects a 3.3 percent growth over FY 2018 estimates. For next fiscal year, Business License will provide about 6.0 percent of General Fund operating revenue. FY 2019 includes estimated revenue from the increased code enforcement efforts to insure all owners of rental housing are paying the appropriate business license fees.

Most cities in California levy a business license fee. Rates and methodology are determined by each city which collects the fees. For the City of Fresno, the maximum fee is specified in the Master Fee Schedule for Retail and Wholesale Business Tax and in the Municipal Code 7-1202B. The primary driver for maintaining this revenue stream is the ongoing efforts of the Finance Department to utilize technology to enhance collection efforts. The five-forecast assumes 2.0 percent growth per year to FY 2023.

#### Franchise Fees

This category is comprised of revenues from several different sources. Franchise Fees are collected from Comcast, AT&T and PG&E in lieu of rent for use of the streets and rights of way in the City. The fees collected from these sources (totaling \$9.9 million in FY 2019) are subject to commodity and usage. The City renegotiated the PG&E franchise fee in FY 2011, increasing the amount on the gas franchise from 1 percent to 2 percent. In FY 2012, the City began collecting a franchise fee for roll-off trash bin services and Commercial Solid Waste (CSW) operations. The FY 2019 estimate for both of these Franchise fees combined is \$4.5 million: a 2.5 percent increase over FY 2018 year-end estimates. Total



estimate for this category is \$14.4 million, or 4.2 percent of total revenues. The forecast assumes a growth rate of 2.5 percent per year to FY 2023.

# Room Tax or Transient Occupancy Tax (TOT)

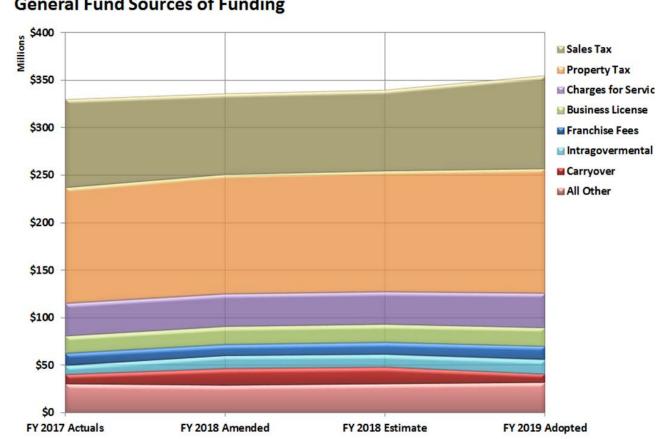
The budget assumes 2.5 percent growth over FY 2018 Estimates in this area the next fiscal year, for a total estimate of \$13.4 million. This revenue has recovered from a low of \$8.5 million in FY 2011. Like Business License, a TOT may be levied by a city under the regulatory powers granted to cities in the State Constitution. More than 380 cities in California assess a TOT on people staying for 30 days or less in a hotel, inn or other lodging facility. Rates range from 4 to 15 percent of the lodging cost. The City of resno's TOT rate is 12 percent. The five-year forecast reflects a 2.5 percent per year growth for this revenue.

#### Inter - and Intra - governmental Revenues

The Intergovernmental type represents revenues received by the City from other governmental entities. Examples include federal and state grants, SB90 Mandate reimbursements and reimbursements from school districts for the Student Neighborhood Resource Police Officers (SNRO) Program. The FY 2019 budget includes reimbursement from the State for the City's assistance in fighting fires statewide. This is a change from past practice where these revenues were only appropriated when only received.

For FY 2019, \$970,000 is budgeted for State firefighting reimbursements. Also budgeted are SAFER grant reimbursements for the Fire Department, as is the contribution from Fresno Unified School District for the SNRO Program. A one-time \$3.4 million entry was added to the FY 2019 Inter-governmental estimate. This

#### **General Fund Sources of Funding**



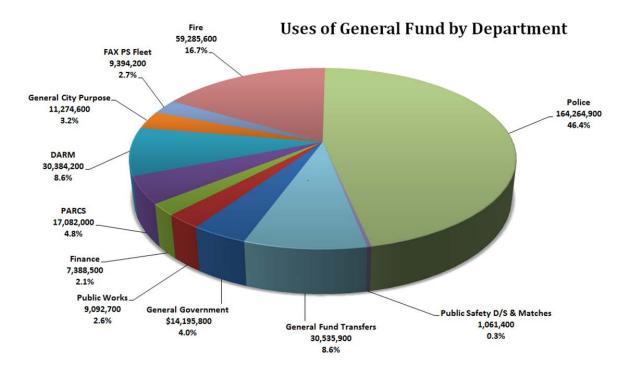
entry corresponds to budgeting the FY 2019 RDA debt repayment in the General Fund instead of the General Fund Emergency Fund per Council's approval Motion #17 (item #3). The forecast for FY 2019-2023 assumes a growth rate of 2.0 percent.

Intra-governmental revenues are received by the General Fund for services provided to other city departments. Examples are cost allocation charges from General Fund central service providers (such as Finance and the City Attorney's Office) to the enterprise and internal service funds.

The reimbursements for public safety positions utilized by the Department of Public Utilities and the Transportation Department are also located here. These reimbursements total \$3.4 million. These personnel work for those departments on security, illegal dumping and recycling issues.

#### Other Revenues

This group of revenues contains miscellaneous items that do not fit in any of the above categories; these include refunds, donations, revenue from securing property, property losses and sales of real property, unclaimed property and obsolete items.



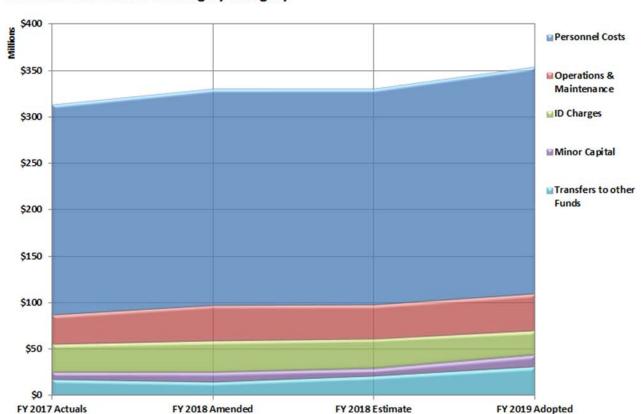
#### **Appropriations**

Net General Fund appropriations total \$322.4 million; an increase of 4.5 percent from the 2018 Estimated Budget. This increase is primarily the result of a multitude of factors including impact of labor contracts, increases in Workers Compensation and other employee services, the conversion of temporary wages hours to permanent positions, acquisition of police vehicles, fire apparatus and other replacement infrastructure.

The two charts within this section show the uses of General Fund in two different ways: 1) by Department; and 2) appropriation category. The Department graph shows the largest use of the General Fund is for public safety, Police and Fire operating, capital and safety related debt service expenditures. All these public safety

uses comprise 66.1 percent of all General Fund uses (including Transfers). Infrastructure planning and maintenance is 11.2 percent of the General Fund (via Development and Resource Management (DARM) and Public Works). Parks, After School, Recreation and Community Services (PARCS) Department is 4.8 percent; the remaining departments are General Government in nature and will consume 9.3 percent of the General Fund budget in FY 2019. General Fund transfers comprise 8.6 percent. While these are actually tracked as revenue transfers out to other funds for debt service, grant matches, and other items, they are still obligations for which the fund is responsible.

The second chart categorizes appropriations by type. These types are explained in the following paragraphs.



#### General Fund Uses of Funding by Category

#### **Personnel Costs**

This category, made up of Employee Services (salary, fringe, overtime, leave payoffs, workers compensation, etc.), Attrition Savings, Health & Welfare, Retirement and Pension Obligation Bond (POB) costs, totals \$243.6 million and is 75.6 percent of General Fund expenses. The increase over FY 2018 Amended is \$11.9 million, or 5.2 percent increase is due primarily to contractual wage obligations.

The net increase is a result of various factors, some increasing and some decreasing. The increases assume all cost adjustments per existing union contracts. Also increasing are Workers Compensation costs and Health & Welfare expenses (attributable to additional positions approved and a 3.3 percent increase in the premium rate). FY 2020-FY 2023 assumes 2.0 percent growth per year for employee services.

With regards to the POB, in 1983 the City of Fresno adopted Ordinance 83-116 which authorized the City to collect an additional levy upon the taxable property within the City. This levy is allowed by Section 93.31 of the Revenue and Taxation Code. However, the money collected can only be used towards payment of the bonds that were issued by the City to fully fund the Fire and Police retirement systems. For FY 2019, revenue from this levy is estimated at \$11.0 million. The total General Fund POB debt service is \$12.7 million, so the remaining portion will be covered by other General Fund revenues.

Personnel costs have been calculated citywide assuming 1) a 3.3 percent increase in the Health & Welfare premium; this was based on rates approved by the Health & Welfare Board in March 2018. For FY 2020 through FY 2023, a 3.3 percent increase in total costs every year is assumed. Note that for certain bargaining

units the percentage paid by the City for Health & Welfare will vary due to contract provisions.

Retirement calculations are based on the FY 2019 rates approved by the Retirement Boards on November 28, 2017. The Public Safety retirement rate is 18.72 percent; the Employee retirement rate is 10.58 percent. Note that for certain bargaining units the percentage paid by the City for the retirement contribution will vary due to contract provisions.

#### **Attrition Savings**

Savings of \$5.4 million are assumed to be realized during the fiscal year. This amount has been determined by taking 2.3 percent of the total combined Employee Services, Health & Welfare and Retirement Contribution costs for FY 2018. Historically the General Fund has underspent in its employee costs, primarily due to the normal turn over in staffing which occurs during the course of the fiscal year. This amount has now been acknowledged in the budget forecast through FY 2023.

#### Operations and Maintenance (O&M)

Total costs for FY 2019 are \$39.1 million, an increase of \$0.3 million over FY 2018 Amended. Examples of O&M include utility costs, cleaning and office supplies, costs for consultant services, specialized technical services and space rentals. The increase primarily corresponds to the establishment of additional funding as approved by Council during the Budget Hearings. Additional funding included \$213K for minimum wage increases associated with the CCSPCA agreement, an additional \$100K for continued work on the Mature Adult Center business plan, as well as \$930K towards Council infrastructure.

These new funding commitments were partially offset by the removal of ire's lease payments. Instead, a 648.oK (Year 1) Intra-Departmental

loan repayment is budgeted as a transfer from the General City Purpose Department to the Department of Public Utilities, Waste Water Division starting in FY 2019. FY 2020 - FY 2023 assumes 2.0 percent annual growth for O&M expenditures.

#### Interdepartmental charges (ID Charges)

This category holds charges to the General Fund for support services from Internal Service Departments (e.g. Fleet, computer services, etc.) and totals \$26.3 million, a decrease of \$7.2 million from FY 2018 Amended. The main driver to the decrease corresponds to the establishment of the Public Safety Fleet Maintenance Unit under the Transportation Department. In doing so, leet's ID charges for vehicle acquisition and leases are no longer budgeted under the Police Department's and Fire Department's ID budget. Acquisition and leases of public safety vehicles are budgeted under the new Fleet Unit starting in FY 2019. FY 2020-FY 2023 reflects the removal of onetime items and 2.5 percent growth per year.

#### **Minor Capital**

This category is comprised of funding for building improvements, furniture, new and replacement vehicles, computer software and lease payments for equipment. The total of \$12.3 million is an overall increase of \$1.6 million from FY 2018 Amended. This is due to the establishment of the Public Safety Fleet Maintenance Unit with \$3.7 million to fund existing and new public safety vehicle leases. In addition, this category includes \$2.0 million of additional funding as approved by Council during the Budget Hearings. Additional funding included \$1.0 million for a community/senior center in District 4, and \$1.0 million for park infrastructure, specifically for maintenance and irrigation at non-regional, small neighborhood parks.



----RMA Recommended 10%

#### General Fund Reserve since FY 2009 and Projections to FY 2023

The increases were partly offset by \$4.4 million for funding the Fire Headquarters building acquisition as included in the FY 2018 Amended Budget.

GF Reserve Balance

FY2009 FY2010 FY2011

#### **Transfers**

An interdepartmental transfer between funds is the authorized exchanges of cash, or other resources between funds. The General Fund transfers out a total \$31.6 million, of which \$17.2 million is legally committed to the repayment of debt service and \$14.4 million is a combination of transfers out related to various contractual obligations and transfers into the General Fund. Of the \$14.4 million, \$10.9 million was established during the Budget Hearings per approved Council motions.

Council's approved policy requires that the \$9.9 million associated with the August 2018 Sales Tax recognition be transferred to the General Fund Emergency Reserve Fund. A detailed discussion regarding the \$9.9 million entry is

provided in the "Sales Tax Assumptions" section. In addition, budget policy was established to transfer \$1.0 million towards a Housing Fund in order to assist with first home buyer down payment assistance, rehabilitation housing, and affordable housing developments.

FY2014 FY2015 FY2016 FY2017 FY2018 FY2019 FY2020 FY2021 FY2022 FY2023

→ GFOA Recommended 16%

A General Fund transfer of \$492,200 is also budgeted to assist in funding the Public Safety Radio Communication Upgrade Project. The Public Safety Communications Equipment Reserve fund is also budgeted to provide \$308,000 towards this Project, both funding sources will contribute a total of \$800,200.

In FY 2018, an Intra-Departmental loan agreement and the 66<sup>th</sup> Amendment was approved before Council on May 10, 2018. The 66<sup>th</sup> Amendment provided additional funding needed to acquire the Fire Department's Headquarters building at \$4.4 million. A transfer of \$648,000 is budgeted in FY 2019 as the first of five annual loan repayments to the

Department of Public Utilities, specifically the Waste Water Division.

Transfers to the 27<sup>th</sup> Pay Period reserve are scheduled to start again in FY 2022, preparing for FY 2028, the next year in which an additional pay period will take place. This reserve is exclusive of the General Fund Emergency Reserve.

A transfer in of \$750,000 is budgeted in FY 2019 to reflect a rebate of Fleet charges to the General Fund.

Type of Transfer	Budget Amount
Debt Service Payments	17,247,000
Council Motion Transfers:	
Emergency Reserve Fund	9,900,000
Housing Fund	1,000,000
Subtotal	10,900,000
Transfers to Other Funds	4,930,300
Transfers into the GF	1,480,000
Subtotal	3,450,300
Total Transfers	31,597,300

A transfer has also been established to support the Parks Impact Fee debt service obligations, a council approved update to the impact fee program which restricted the percentage of debt service the fees can pay. Beginning in FY 2018, the impact fees can only cover 51 percent of the debt service; the General Fund will assume responsibility for the remainder of the payment. Support is also budgeted through the rest of the five year projection.

A detailed schedule of all transfers is included in the Supplemental Information section of the document.

#### General Fund Reserve Status

The Government Finance Officers Association (GFOA) and the City's Reserve Management Act recommend a minimum reserve of 16 and 10 percent of total General Fund expenditures, respectively. The General Fund reserve at the end of FY 2018 is estimated at \$23.9 million or 7.3 percent of total expenditures plus transfers. A part of the RDA dissolution process is the repayment of the RDA's debt to the City of Fresno.

Over the life of the RDA, the City of Fresno made various loans to the agency. The City has submitted to the State documentation to support its repayment request. The state has accepted the documentation and payments are expected to continue through Fiscal Year 2025.

The General Fund Reserve Fund includes two entries budgeted in FY 2019 per Council's approved motions. Motion #17 (item #2) placed \$9.9 million associated with the projected August 2019 Sales Tax into the Reserve Fund per the Reserve Management Act. Council also approved Motion #17 (item #3) which placed \$3.4 million of projected FY 2019 RDA debt repayment revenue into the General Fund instead of the Reserve Fund.

The Reserve Fund is estimated to end FY 2019 at \$34.0 million or 9.6% of total expenditures plus transfers. Starting in FY 2020, the Reserve Fund is projected to receive \$2.2 million of the estimated RDA debt payment. This policy, if maintained, will result in a Reserve Fund of \$43.6 million by the end of FY 2023.

General Fund Reserve						
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
(in thousands)	Estimate	Adopted	Forecast	Forecast	Forecast	Forecast
Beginning Balance	20,578	23,938	34,038	36,438	38,838	41,238
Est. RDA Debt Repayment	3,203	0	2,200	2,200	2,200	2,200
Other Revenue	158	200	200	200	200	200
Transfers	0	9,900	0	0	0	0
Reserve Balance	23,938	34,038	36,438	38,838	41,238	43,638

### General Fund Debt Service

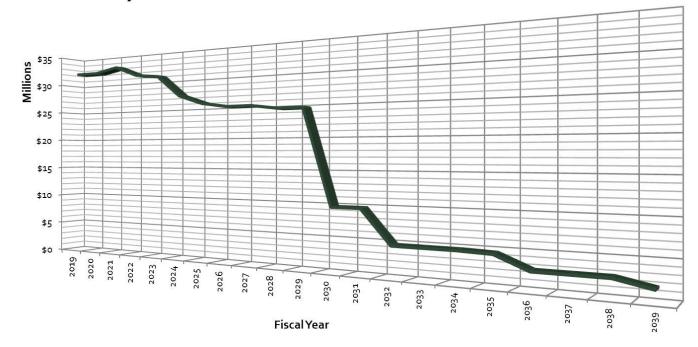
The General Fund currently pays debt service on an obligation bond, multiple lease revenue bonds, and a loan. Total aggregate General Fund debt service the City is currently obligated for is illustrated below. In addition to total General Fund debt service from FY 2019 through FY 2039, the chart and table provides the debt service percentage as compared to total General Fund appropriations in a given year. Starting in FY 2024, the year after the No Neighborhood Left Behind Lease Revenue Bonds are paid off, the required General Fund debt service payments begin to show a steady decline. After 2031 the only General Fund bond payments required pertain to the Public Safety Bonds and the Bonds originally issued under the 2004 Lease Revenue Bonds.

Year	General Fund Debt Service Excluding Equipment Leases	Total General Fund Appropriations	Percentage
2019	31,969,713	322,363,000	9.92%
2020	31,945,788	326,023,000	9.80%
2021	32,698,457	333,772,000	9.80%
2022	31,050,164	341,296,000	9.10%
2023	30,641,760	348,418,000	8.79%
2024	27,125,946	351,902,180	7.71%
2025	25,695,446	355,421,202	7.23%
2026	25,058,626	358,975,414	6.98%
2027	25,058,887	362,565,168	6.91%
2028	24,492,028	366,190,820	6.69%
2029	24,485,651	369,852,728	6.62%

Year	General Fund Debt Service Excluding Equipment Leases	Total General Fund Appropriations	Percentage
2030	9,652,606	373,551,255	2.58%
2031	9,657,902	377,286,768	2.56%
2032	4,589,028	381,059,635	1.20%
2033	4,584,202	384,870,232	1.19%
2034	4,584,357	388,718,934	1.18%
2035	4,442,978	392,606,123	1.13%
2036	2,566,938	396,532,185	0.65%
2037	2,573,365	400,497,506	0.64%
2038	2,572,183	404,502,481	0.64%
2039	1,619,063	408,547,506	0.40%

Note 1: Total General Fund appropriations after FY 2023 include a one percent growth factor.

#### Citywide General Fund Bond/Loan Debt Service



# Office of the Mayor and City Manager

The City of Fresno operates under the strong mayor form of government. Under this system, the Mayor serves as the City's Chief Executive Officer and is responsible for, among other things, the proper and efficient administration of all affairs of the City, appointing and overseeing the City Manager, promoting



economic
development
and preparing
the annual
budget.
The City
Manager
Division of the
Office of the
Mayor houses

the administrative branch of the City of Fresno. The Division carries out policy directives of the Mayor and Council and oversees and directs the day-to-day activities and operations for all City departments, with the exception of offices provided for in the Charter.

#### The Mayor's Vision for Fresno

The Mayor's focus for Fresno includes four key initiatives: economic prosperity, public safety, quality of life and unifying the community, with

economic prosperity being the cornerstone of his overall strategy.

Building on the City's recent success in establishing a long-term fiscal policy that continues to reduce the debt, balances the budget and builds a reserve fund, the priority for the Mayor and City Manager are to make Fresno a better, safer and more prosperous place to live.

The Mayor's FY 2019 General Fund Budget is dedicated to funding core services, including police, fire, parks, streets, attracting thousands of new jobs and the restoration of existing neighborhoods.

The Mayor, City Manager and every member of our amazing team are committed to working collaboratively and transparently to ensure Fresno grows and advances.



#### Service Impacts

The FY 2019 Budget for the Office of the Mayor & City Manager Department includes the addition of four positions: a Community Coordinator, an Executive Assistant and two positions conditioned on the passage of medical cannabis ordinances & related tax measures.

A Community Coordinator position is being added consistent with the Amended Policy Proposal for the Office of Independent Review. This position will not only act as support for the Independent Reviewer, but also be responsible for reaching out to community groups, professional organizations, neighborhood associations and schools. Total cost of salaries and benefits for this position is \$71,600.

An Executive Assistant position is being added to the City Manager's Division to provide additional clerical support handling account payables, purchase orders, contract management, database management and special projects. Total cost of this position is \$63,400.

Also included are the addition of a Project Manager and an Administrative Clerk II to oversee and implement the proposed medical cannabis regulations, if approved by the City Council and the voters. Both positions have been included as part of the FY 2019 Budget, but will only be funded upon passage of a medical cannabis ballot initiative in the November 2018 election.

With the exception of the additional staffing, appropriations in FY 2019 are remaining relatively flat compared to the FY 2018 Amended Budget.

#### Department Staffing Detail

				Position Summary	
	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019
Division	Adopted	Adopted	Amended	Changes	Adopted
Office of the Mayor	5.00	9.00	9.00	1.00	10.00
City Manager's Division (1)(2)	7.00	5.00	6.00	2.50	8.50
Office of Independent Review	1.50	1.00	1.00	1.00	2.00
Economic Development	4.00	3.00	3.00	(1.00)	2.00
Budget Division	0.00	7.00	7.00	0.00	7.00
Total	17.50	25.00	26.00	3.50	29.50

#### Note:

<sup>(1)</sup> Two .75 FTE positions are conditioned on the approval of medical cannabis regulations and related tax measures.

<sup>&</sup>lt;sup>(2)</sup> One Director of Customer Service was added mid-year in FY 2018.

#### Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted	Percent Change
Beginning Balance	50,880	158,375	0	0	0.0
Fiscal Year Revenues:					
Taxes	0	9	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	0	2	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	(18,434)	(18,339)	0	0	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	108,051	(226,232)	0	0	0.0
Transfers	0	(126)	0	0	0.0
Est. Rev Contingency	0	0	0	0	0.0
<b>Total Fiscal Year Revenues</b>	89,617	(244,687)	0	0	0.0
Funding Facilitated by Department	140,497	(86,312)	0	0	0.0
Memo Item:					
Citywide General Fund Support	2,380,856	2,398,620	3,987,900	4,133,600	3.7
Total Available Funding	2,521,352	2,312,308	3,987,900	4,133,600	3.7
Appropriations					
Personnel Services	1,967,708	2,045,408	3,129,000	3,279,400	4.8
Non Personnel Services	124,849	62,780	456,500	453,900	(0.6)
Interdepartmental Services	289,349	292,106	402,400	400,300	(0.5)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	2,381,906	2,400,295	3,987,900	4,133,600	3.7

## Department Appropriations by Fund Classification - FY 2019 Only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	0	0	0	-
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	C
Intergovernmental Revenue	0	0	0	0	0	0	C
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
nterdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	C
Transfers	0	0	0	0	0	0	O
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	0	0	0	0	0	0	0
Funding Facilitated by Department	0	0	0	0	0	0	0
Memo Item:							
Citywide General Fund Support	4,133,600	0	0	0	0	0	4,133,600
Total Available Funding	4,133,600	0	0	0	0	0	4,133,600
Appropriations							
Personnel Services	3,279,400	0	0	0	0	0	3,279,400
Non Personnel Services	453,900	0	0	0	0	0	453,900
Interdepartmental Services	400,300	0	0	0	0	0	400,300
Contingencies	0	0	0	0	0	0	0
Total Appropriations	4,133,600	0	0	0	0	0	4,133,600

## Department Appropriations by Fund Type

	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted
Operating	2,381,906	2,400,295	3,987,900	4,133,600
Capital	0	0	0	0
Debt Service	0	0	0	0
Total	2,381,906	2,400,295	3,987,900	4,133,600

#### **Notes**

Department Revenue and Expenditures – All Funds Combined Table

- 1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
- 2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
- 3. Data in the actual columns may not add to the totals due to rounding.

#### Department Appropriations by Fund Classification – FY 2019 only Table

 The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

#### Department Appropriations by Fund Type

1. Data in the actual columns may not add to the totals due to rounding.

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## City Council

The City Council consists of seven
Councilmembers who represent their
respective districts. Each district's
Councilmember takes a turn, in consecutive
order, serving a one-year term as Council
President. Elected officials are bound by term
limits consisting of 2 four-year terms. The City
Council also appoints the City Attorney and
City Clerk.

The role of the City Council is to establish policy direction for the City by enacting ordinances and resolutions to provide guidance to the public and city staff; reviewing and adopting the annual budget; levying taxes (when approved by a ballot election) or establishing other sources of revenue as may be necessary to fund approved appropriations. The Council also reviews and votes on recommendations presented by City Boards and Commissions; authorizes contracts and bond issuances; grants franchises; and establishes other policies and measures which promote the general welfare of the citizens of Fresno.

In collaboration with the Mayor, the City Council appoints members of the community to serve on the City's various Boards and Commissions, ensuring that a wide crosssection of the community is represented in City government.

#### Goals of the Council include:

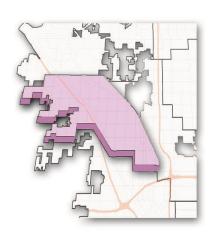
- Maintaining essential services such as safety, utilities, and land use.
- Continued focus on neighborhood restoration. Numerous City neighborhoods benefit from the multipronged strategy of rehabilitated streets, code enforcement, and problem oriented policing.
- Representing the City on Boards and Committees.
- Maintaining constituent communication with direct contact through personal services, mail, and email.
- Long range neighborhood infrastructure planning.
- Addressing the region's unemployment problems.
- Promoting Downtown revitalization.
- Preserving historic buildings.
- Creation of affordable housing.
- Supporting affordable housing and senior facilities which serve the elder citizens of our community.

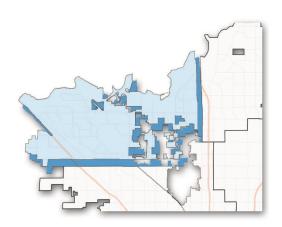




ESMERALDA SORIA – DISTRICT 1 COUNCIL PRESIDENT

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#### STEVE BRANDAU - DISTRICT 2

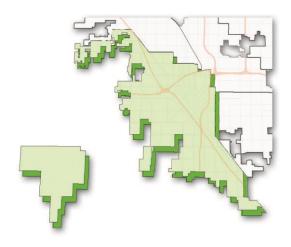
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OLIVER L BAINES III - DISTRICT 3

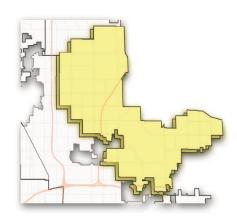
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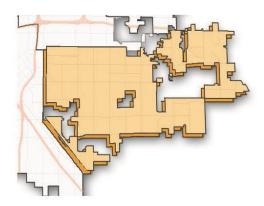




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LUIS CHAVEZ - DISTRICT 5

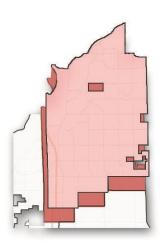
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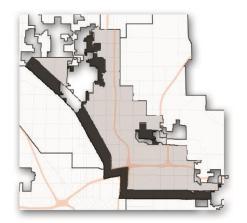




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#### **CLINT OLIVIER - DISTRICT 7**

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#### Service Impacts

#### Revenues

The City Council Department does not traditionally receive revenues for its services and is fully funded by General Fund revenues.

#### Expenditures

#### **Council Actions**

Council Motion #12 added \$150,000 to each of Council District's Infrastructure budgets, which added \$90,000 in General Fund appropriations to each district's infrastructure org and \$60,000 each in the Parks UGM Fund.

Council Motion #16 transferred the election year contingency appropriations for District 1 out of contingency and back into the district's operating budget.

Council Motion #17 added \$42,900 in General Fund appropriations to each of Council District's Infrastructure budgets.

#### **District Appropriations**

The following is a summary of the FY 2019 Council Department budget:

 Each District's base budget appropriations have been budgeted consistent with the FY 2018 Base Budget Appropriations of \$269,000.  The estimated FY 2018 operating and infrastructure year-end carryover balances have been added to the FY 2019 Budget. A true up to the actual FY 2018 year-end expenditures and a reconciling adjustment will be brought to the City Council once the FY 2018 financial records are closed.

#### **Election Year Appropriations**

FY 2019 is an election year therefore; in an effort to reserve funding for the possibility or the eventuality of a newly elected Councilmember, budgeted appropriations for Council Districts 3, 5, and 7 have been submitted at half of the annual appropriation level (please refer back to the Council Actions section and Council Motion #16 for the revised budget for Council District 1). The remaining half of the appropriations have been budgeted in a contingency account within each District's operating budgets until January 2019, at which point, the remaining appropriations will be restored via Appropriation Transfer (AT) to the full FY 2019 budgeted appropriation levels.

#### **Duties as Council President**

In FY 2019, additional funding in the amount of \$10,000 has been appropriated for the duty as Council President, which is traditionally allocated to cover the Council President's salary increase and expenditures incurred by the President over and above normal operations. The Councilmember for District 1 will serve as Council President from July through December 2018, at which point, the Councilmember for District 2 will serve from January through June 2019.

#### **Discretionary Funding**

A total of \$50,000 in discretionary funding has been added to each Council District's operating budget in the Outside Agency Support account line item. This funding has traditionally been allocated for special district infrastructure projects and other discretionary purposes.

City Council Operating Expenditures by Council District

		FY 2019 A		
	FY 2019	Additional	FY 2018	FY 2019
Operating Appropriations	Base	Discretionary	Carryover Est.	Adopted
Council District 1 <sup>(1)</sup>	279,000	50,000	70,000	399,000
Council District 2 <sup>(1)</sup>	279,000	50,000	134,000	463,000
Council District 3	269,000	50,000	13,500	332,500
Council District 4	269,000	50,000	280,200	599,200
Council District 5	269,000	50,000	38,700	357,700
Council District 6	269,000	50,000	32,000	351,000
Council District 7	269,000	50,000	90,000	409,000
Council City Support	610,600			610,600
Total Operating Appropriations	2,513,600	350,000	658,400	3,522,000

<sup>(1)</sup> Additional funding in the amount of \$10,000 has been appropriated for the duties as Council President.

#### City Council Infrastructure Expenditure by Council District

	FY 2016	FY 2017	FY 2018	FY 2019
Infrastructure Appropriations	Actuals	Actuals	Amended	Adopted
Council District 1	0	0	0	132,900
Council District 2	4,145	33,739	96,200	200,900
Council District 3	0	0	3,000	133,800
Council District 4	8,584	51,455	99,200	232,100
Council District 5	8,821	1,395	9,900	132,900
Council District 6	4,700	88,142	41,200	132,900
Council District 7	1,690	0	30,000	149,600
Total Infrastructure Appropriations	27,940	174,731	279,500	1,115,100

Staffing

## Department Staffing Detail

				Positio	n Summary
	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019
Division	Adopted	Adopted	Amended	Changes	Adopted
District 1	3.00	3.00	3.00	0.00	3.00
District 2	3.00	3.00	3.00	0.00	3.00
District 3	3.00	3.00	3.00	0.00	3.00
District 4	3.00	3.00	3.00	0.00	3.00
District 5	3.00	3.00	3.00	0.00	3.00
District 6	3.00	3.00	3.00	0.00	3.00
District 7	3.00	3.00	3.00	0.00	3.00
City Council Support	2.00	2.00	2.00	0.00	2.00
Total	23.00	23.00	23.00	0.00	23.00

## Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted	Percent Change
Beginning Balance	0	0	0	0	0.0
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	0	0	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	0	0	0	0	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	95	4,606	0	0	0.0
Transfers	0	0	0	0	0.0
Est. Rev Contingency	0	0	0	0	0.0
Total Fiscal Year Revenues	95	4,606	0	0	0.0
Funding Facilitated by Department	95	4,606	0	0	0.0
Memo Item:					
Citywide General Fund Support	2,446,518	2,683,308	3,788,900	4,637,100	22.4
Total Available Funding	2,446,613	2,687,915	3,788,900	4,637,100	22.4
Appropriations					
Personnel Services	1,756,005	1,919,240	1,965,200	1,545,100	(21.4)
Non Personnel Services	178,165	290,972	1,242,900	2,052,000	65.1
Interdepartmental Services	520,461	481,402	580,800	589,800	1.5
Contingencies	0	0	0	450,200	0.0
Total Departmental Expenditures	2,454,631	2,691,614	3,788,900	4,637,100	22.4

## Department Appropriations by Fund Classification - FY 2019 Only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	0	0	0	(
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	0	0	0	0	0	0	0
Funding Facilitated by Department	0	0	0	0	0	0	0
Memo Item:							
Citywide General Fund Support	4,637,100	0	0	0	0	0	4,637,100
Total Available Funding	4,637,100	0	0	0	0	0	4,637,100
Appropriations							
Personnel Services	1,545,100	0	0	0	0	0	1,545,100
Non Personnel Services	2,052,000	0	0	0	0	0	2,052,000
Interdepartmental Services	589,800	0	0	0	0	0	589,800
Contingencies _	450,200	0	0	0	0	0	450,200
Total Appropriations	4,637,100	0	0	0	0	0	4,637,100

## Department Appropriations by Fund Type

	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted
Operating	2,426,691	2,516,883	3,509,400	3,522,000
Capital	27,940	174,731	279,500	1,115,100
Debt Service	0	0	0	0
Total	2,454,631	2,691,614	3,788,900	4,637,100

#### Notes

Department Revenue and Expenditures – All Funds Combined Table

- 1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
- 2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
- 3. Data in the actual columns may not add to the totals due to rounding.

#### Department Appropriations by Fund Classification – FY 2019 only Table

1. The Citywide General Fund Support line item reflects General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

#### Department Appropriations by Fund Type

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# Airports Department

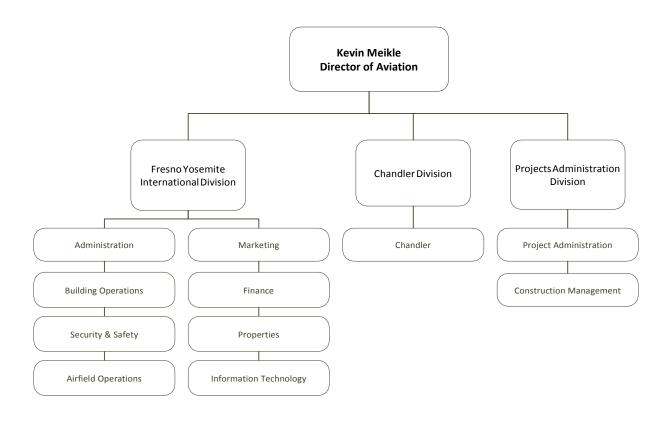
The Airports Department (Airports) is charged with the development, maintenance and operation of both airports owned by the City. Fresno Yosemite International Airport (FAT) is the region's primary airport for commercial passenger and cargo service. Fresno Chandler Executive Airport (FCH) serves the area's general aviation community.

These airports are vital components of the nation's air transportation infrastructure, and important engines of regional economic growth. Airports is dedicated to maintaining a high level of customer satisfaction, to growing air service and to enhancing facilities.

Moreover, Airports is committed to keeping its airlines' cost structure competitive with that of comparable facilities. This approach aligns

Airports with the Mayor's vision for a vibrant and more prosperous city.

The number of arriving and departing passengers projected to use FAT in fiscal year 2019 is 1,620,000, about 2.6% higher than estimated passengers in fiscal year 2018 of 1,580,000. This growth will likely be driven by more flights, larger aircraft, population growth and a diversifying regional economy.



#### Service Impacts

#### Revenues

The Airports Department (Airports) is an Enterprise Department whose main sources of revenues are generated from the services provided at Fresno Yosemite International Airport (FYI) and Fresno Chandler Executive Airport (FCH). Airports also receives funding from Measure C revenues and federal grant funds.

In FY 2019, overall revenues are budgeted at \$87,752,400, a decrease of \$4,204,500 or 4.6 percent below the FY 2018 Amended Budget. This amount includes an estimated increase of \$4,658,500 in FY 2018 into FY 2019 carryover in addition to:

- Charges for Services are increasing by \$1,045,900. This increase mainly reflects increases in Landing, Parking and Passenger Facility Charges reflecting the Chicago (United), Denver (Frontier) and Morelia (Volaris) flight services implemented in FY 2018.
- Other Revenue is increasing by \$798,200 and it's a reflection of higher interest payments combined with increased Rental and Concession Revenue anticipated in FY 2019.

The increases above are offset by reductions to Intergovernmental Revenue of \$10,700,900, all of which can be attributed to the Taxiway C Reconstruction Project as the majority of the revenue reimbursements for this project were anticipated in FY 2018.

#### Expenditures

Appropriations in the Airports Department total \$55,636,300, a decrease of \$4,349,600 or 7.3 percent when compared to the FY 2018
Amended Budget. This decrease reflects an increase to Operating appropriations of \$841,900, a decrease to Capital appropriations of \$5,227,200 and an increase to Debt Service appropriations of \$35,700.

#### Operating

The Airports operating funds, which include FYI Enterprise, Chandler Enterprise and Airports Project Administration, are budgeted at \$18,818,700 in FY 2019, an increase of \$841,900 above the FY 2018 Amended Budget of \$17,976,800. This increase intends to mirror the average passenger growth as well as the average historical expenses over the last ten years and progressively aligns the revenue and expenditure trends.

Non-Personnel Appropriations for Operating are \$7,268,300, an increase of 2.1 percent or \$146,500 above the FY 2018 Amended Budget. Material increases include:

- \$156,000 for contractual obligations for previously approved contracts and software required for day to day operations.
- \$72,000 for anticipated increases to utilities pricing.
- \$112,000 for contracted electrical work and for the gate system and loading bridge software maintenance.
- \$87,500 to address ongoing maintenance and passenger growth in FY 2019.

These increases were offset by a decrease of \$50,000 for an economic impact study budgeted in FY 2018. Additionally, after the Publication of the FY2019 Proposed Budget, the Department reallocated \$231,000 from unspent Personnel Appropriations to fund higher than anticipated charges during the year.

Interdepartmental Charges for Services are budgeted at \$2,984,700 in FY 2019, an increase of \$176,300 above the FY 2018 Amended Budget. This increase also includes the reallocation of \$178,500 from unspent Personnel Appropriations during the year in addition to the following:

- \$132,100 for Vehicle Acquisition and maintenance to update the aging fleet and establish appropriations for future replacements.
- \$107,000 increase for the federally mandated Aircraft and Rescue Fire Fighting station contract with the Fresno Fire Department.
- \$47,100 for contract law enforcement to provide additional security support to Airports Public Safety.
- \$55,000 for logistical support for computer software, hardware and telecommunications related needs identified during the year.
- \$25,000 to upgrade the Wireless LAN
   Controller licensing to expand the wireless area in the terminal building and maintenance areas.

#### **Debt Service**

Debt service appropriations are budgeted at \$4,357,600 in FY 2019, an increase of \$35,700 above the FY 2018 Amended Budget. This increase is necessary to support anticipated debt service payments in FY2019.

#### Capital

Capital appropriations are budgeted at \$32,460,000, a decrease of \$5,227,200 or 13.9 percent below the FY 2018 Amended Budget of \$37,687,200. Overall capital appropriation decreases of \$5,227,200 are predominantly due to substantial completion in FY 2018 of the first phase of the Taxiway C construction project and are offset by the following FY 2019 Capital Projects:

- \$13,564,700 for the completion of the first phase in addition to the second phase of the Taxiway Reconstruction Project which includes \$10,059,600 from Federal Grants and \$2,136,300 from the California Air National Guard.
- \$5,000,000 for expansion of the passenger parking lot and relocation of the employee parking lot and cell phone waiting area per the FYI Master Plan completed during FY 2018.
- \$1,300,000 for the Marine Base Demolition Project.
- \$1,265,000 for the terminal lobby roof renovation project.

#### Staffing

Personnel Appropriations, including Operating and Capital are budgeted at \$10,235,300, an increase of \$534,600 above the FY 2018 Amended Budget of \$9,700,700. This amount includes an increase of \$109,600 to Operating, mainly due to negotiated MOU salary and benefit concessions, step advancements, and full year funding for positions approved in FY 2018 and \$409,500 due to the reallocation of Personnel Appropriations in FY 2018 to Non-Personnel and Interdepartmental Charges for Services to fund higher than anticipated expenses during the year.

Additionally, the FY 2019 Personnel Appropriations also include:

Two (2) Permanent Part-Time Radio
 Dispatchers budgeted at .6 Full Time
 Equivalents (FTE) each. These positions
 are part of a multi-year implementation
 of the Public Safety staffing program and
 are expected to enhance scheduling
 flexibility, while maintaining core safety
 services. Position Cost: \$70,800

#### Department Staffing Detail

				Positio	n Summary
	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019
Division	Adopted	Adopted	Amended	Changes	Adopted
Sworn Positions	12.60	13.80	13.80	0.00	13.80
Civilian Positions	83.75	85.25	85.25	1.95	87.20
 Total	96.35	99.05	99.05	1.95	101.00

**Note:** The total of FY 2019 Changes includes two (2) Radio Dispatchers at .60 FTE each and full year funding totaling .75 FTE for positions approved in FY 2018.

## Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted	Percent Change
Beginning Balance	23,112,783	18,337,433	34,134,600	38,793,100	13.6
Fiscal Year Revenues:					
Taxes	694,571	703,548	722,100	722,100	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	3,399,042	10,715,365	29,342,600	18,641,700	(36.5)
Charges for Services	16,871,065	16,796,119	17,038,500	18,084,400	6.1
Fines	6,701	5,576	7,900	3,500	(55.7)
Other Revenue	10,233,504	10,760,302	10,704,200	11,502,400	7.5
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	(53,733)	(11,012)	7,000	5,200	(25.7)
Transfers	839,000	804,300	0	0	0.0
Est. Rev Contingency	0	0	0	0	0.0
Total Fiscal Year Revenues	31,990,150	39,774,198	57,822,300	48,959,300	(15.3)
Funding Facilitated by Department	55,102,934	58,111,630	91,956,900	87,752,400	(4.6)
Memo Item:					
Citywide General Fund Support	0	0	0	0	0.0
Total Available Funding	55,102,934	58,111,630	91,956,900	87,752,400	(4.6)
_					
Appropriations					
Personnel Services	7,321,188	8,075,270	9,700,700	10,235,300	5.5
Non Personnel Services	16,352,961	13,069,962	45,635,100	41,022,700	(10.1)
Interdepartmental Services	2,866,199	2,766,942	4,650,100	4,378,300	(5.8)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	26,540,347	23,912,173	59,985,900	55,636,300	(7.3)

## Department Appropriations by Fund Classification - FY 2019 Only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	38,793,100	0	0	38,793,100
Fiscal Year Revenues:							
Taxes	0	0	0	722,100	0	0	722,100
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	18,641,700	0	0	18,641,700
Charges for Services	0	0	0	18,084,400	0	0	18,084,400
Fines	0	0	0	3,500	0	0	3,500
Other Revenue	0	0	0	11,502,400	0	0	11,502,400
nterdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	5,200	0	0	5,200
Transfers	0	0	0	0	0	0	0
Est. Rev Contingency	0	0	0	0	0	0	0
Total Fiscal Year Revenues	0	0	0	48,959,300	0	0	48,959,300
Funding Facilitated by Department	0	0	0	87,752,400	0	0	87,752,400
Memo Item:							
Citywide General Fund Support	0	0	0	0	0	0	0
Total Available Funding	0	0	0	87,752,400	0	0	87,752,400
Appropriations							
Personnel Services	(	0	0	10,235,300	0	0	10,235,30
Non Personnel Services	(	0	0	41,022,700	0	0	41,022,70
Interdepartmental Services	(	0	0	4,378,300	0	0	4,378,30
Contingencies	(	0	0	0	0	0	
Total Appropriations	(	0	0	55,636,300	0	0	55,636,30

### Department Appropriations by Fund Type

	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted
Operating	14,894,833	16,117,532	17,976,800	18,818,700
Capital	7,454,461	3,528,014	37,687,200	32,460,000
Debt Service	4,191,053	4,266,627	4,321,900	4,357,600
Total	26,540,347	23,912,173	59,985,900	55,636,300

#### **Notes**

Department Revenue and Expenditures – All Funds Combined Table

- 1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
- 2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
- 3. Data in the actual columns may not add to the totals due to rounding.

Department Appropriations by Fund Classification – FY 2019 only Table

 The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, propertytax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the abovedepartment.

Department Appropriations by Fund Type

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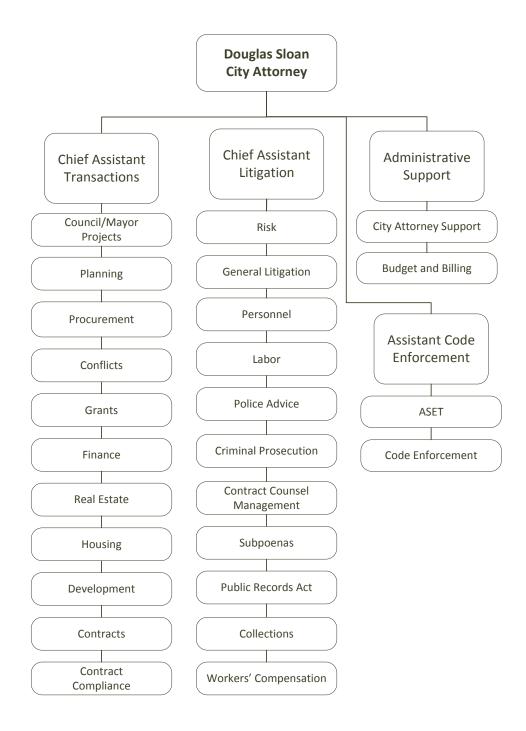
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# City Attorney's Office

The City Attorney's Office serves as legal counsel and advocate for the City and related agencies and non-profits. The Office plays a key role in the City's efforts to provide, expand, and improve services to its residents. The Office is managed by the City Attorney, who is appointed by the City Council and serves at its pleasure.

The Office strives to understand clients' needs and effectively provide services to all City officials and departments. The services range from transactional work on economic development projects, large scale financings, contracts, land use, and personnel, to a full range of litigation, responses to Public Record Act Requests, and code enforcement.

The City Attorney's Office works diligently to deliver quality and timely legal services to its clients. It also strives to offer its employees a challenging and fulfilling environment in which to work and enjoy personal growth. The City Attorney's Office makes every effort to maximize efficiencies, including handling legal matters in-house and managing outside counsel to reduce the overall cost of legal services. All appropriations in the City Attorney's Office are devoted to the delivery of core services in a professional, cost-efficient, and timely manner.



#### Service Impacts

#### **Council Actions**

During the FY 2019 Budget Hearings, Council motioned for and approved \$280,000 in appropriations for the City Attorney's Office as follows:

- Motion #10 increased appropriations by \$180,000 for the addition of a Deputy City Attorney II (PCN 3612, 1 FTE, \$109,000) and Legal Secretary II (PCN 9191, 1FTE, \$60,300). The total cost for the two positions was \$169,300 and the remaining \$10,700 was placed in Non Personnel appropriations to cover costs ancillary to the new positions.
- Motion #17 increased appropriations by \$100,000 for temporary Law Clerks and code enforcement related expenses to be utilized at the City Attorney's discretion.

#### Revenues

The City Attorney's Office will continue to be funded primarily by the General Fund in FY 2019. Revenues of approximately \$150,000 generated from legal services and ad-hoc requests from internal City clients are anticipated to remain at the same levels as in FY 2018.

#### Expenditures

In FY 2019, overall appropriations have increased by 12 percent or \$685,700 when compared to the FY 2018 Amended Budget.

Personnel appropriations have increased by 12 percent or \$576,400 when compared to the

FY2018 Amended Budget. The Personnel appropriations increase is primarily driven by the previously mentioned \$169,300 from Budget Motion #10 for two positions and the following items:

- Salary increases, promotions and step advancements.
- A \$24,300 increase for a full year funding of the two (2) Legal Investigator Positions approved in FY 2018.
- The addition of a fourth temporary Law Clerk at a cost of \$24,000 above the FY 2018 Amended Budget.

Non Personnel appropriations have increased by 21 percent or \$76,800 when compared to the FY2018 Amended Budget. The FY 2019 Non Personnel appropriation increases include the previously mentioned \$110,700 from approved budget motions #10 and #17 as well as an additional \$4,000 for training and \$4,000 to update software (CaseMap) utilized by the Litigation Team. There was also a decrease of \$41,800 to Non Personnel appropriations for outside professional services and consulting.

Interdepartmental Services charges have decreased by \$17,500 due to the following:

- \$12,800 increase in City Hall Rent due to square footage allocation.
- \$23,800 increase in Information System Services Charges.
- A decrease of \$56,100 to Information Systems Equipment Charges associated with the \$25,000 one- time ProLaw software purchase in FY 2018.

#### City Attorney's Office

#### Staffing

Permanent staffing levels for the City
Attorney's Office in FY2019 have increased by
1.16 FTEs over FY 2018 levels. In FY 2019, 0.16
of the FTE increase is reflective of a full year of
costing for the two Legal Investigator positions
added in the FY 2018 Budget. The additional
1.00 FTE represents the Legal Secretary II
position

approved during the FY 2019 Budget Hearings as part of Council Motion #10. The Motion also included a Litigation Attorney (Deputy City Attorney II) which did not impact the City Attorney's FTE count as the position was created from an existing Assistant City Attorney position which was subsequently converted.

#### Department Staffing Detail

				Pos	ition Summary
	FY 2017	FY 2018	FY 2018	FY2019	FY2019
Division	Adopted	Adopted	Amended	Changes	Adopted
City Attorney	1.00	1.00	1.00	0.00	1.00
Staff	37.00	40.84	40.84	1.16	42.00
Total	38.00	41.84	41.84	1.16	43.00

## Department Revenue and Expenditure - All Funds Combined

	FY 2016 Actuals	Funding Source
0 0 0	0	Beginning Balance
		Fiscal Year Revenues:
0 0 0	0	Taxes
0 0 0	0	Licenses & Permits
0 0 0	0	Intergovernmental Revenue
57,394 43,709 150,000	57,394	Charges for Services
0 0 0	0	Fines
0 0 0	0	Other Revenue
0 0 0	0	erdepartmental Charges for Services
590 6,068 0	590	Misc. Revenue
0 0 0	0	Transfers
0 0 0	0	Est. Rev Contingency
57,984 49,777 150,000	57,984	Total Fiscal Year Revenues
57,984 49,777 150,000	57,984	Funding Facilitated by Department
		Memo Item:
50,593 4,935,564 5,545,200	4,160,593	Citywide General Fund Support
8,578 4,985,341 5,695,200	4,218,578	Total Available Funding
		Appropriations
4,774 4,290,680 4,765,800	3,414,774	Personnel Services
28,093 244,675 366,300	328,093	Non Personnel Services
75,710 449,987 563,100	475,710	Interdepartmental Services
0 0 0	0	Contingencies
18,578 4,985,341 5,695,200	4,218,578	Total Departmental Expenditures

## Department Appropriations by Fund Classification - FY 2019 Only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	0	0	0	(
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	150,000	0	0	0	0	0	150,000
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
nterdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
Est. Rev Contingency	0	0	0	0	0	0	0
Total Fiscal Year Revenues	150,000	0	0	0	0	0	150,000
Funding Facilitated by Department	150,000	0	0	0	0	0	150,000
Memo Item:							
Citywide General Fund Support	6,230,900	0	0	0	0	0	6,230,900
Total Available Funding	6,380,900	0	0	0	0	0	6,380,900
Appropriations							
Personnel Services	5,342,200	0	0	0	0	0	5,342,200
Non Personnel Services	443,100	0	0	0	0	0	443,100
Interdepartmental Services	545,600	0	0	0	0	0	545,600
Contingencies	50,000	0	0	0	0	0	50,000
Total Appropriations	6,380,900	0	0	0	0	0	6,380,900

## Department Appropriations by Fund Type

	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted
Operating	4,218,578	4,985,341	5,695,200	6,380,900
Capital	0	0	0	0
Debt Service	0	0	0	0
Total	4,218,578	4,985,341	5,695,200	6,380,900

#### Notes

Department Revenue and Expenditures – All Funds Combined Table

- 1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
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#### Department Appropriations by Fund Classification – FY 2018 only Table

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#### Department Appropriations by Fund Type

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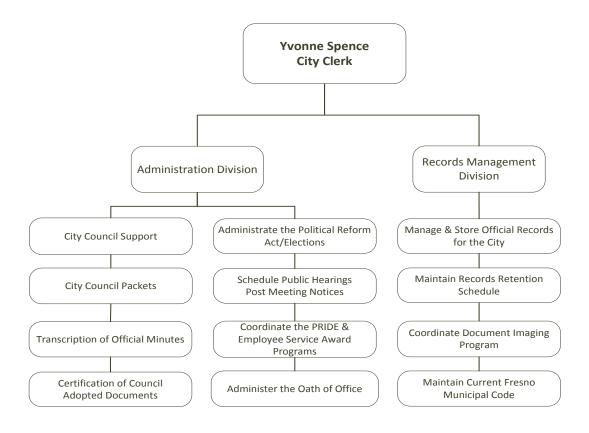
## City Clerk's Office

The City Clerk's Office maintains its commitment of providing a high level of customer service to clients including the City Administration, the City Council, other City departments, and the citizens of Fresno. While the City Clerk's Office performs a variety of functions, the primary function of the Office is to provide support to the City Council by scheduling public hearings, preparing/distributing the City Council Agenda, drafting complete/accurate minutes for Council

approval, conforming ordinances and resolutions, and verifying legal notices have been posted or published.

The City Clerk's Office also maintains a website where citizens can view agendas, agenda items and their backup materials, council meeting videos, board and commission vacancies, and signed ordinances, resolutions, and minutes. The Office is also responsible for the management and preservation of Council approved documents and keeping the City code up to date.

The City Clerk's Office is responsible for compliance with the Political Reform Act; collaborating with the Candidates and the County Clerk during elections; and complying with the Public Records Act, State law and the Fresno City Charter.



#### Service Impacts

#### **Council Actions**

During the FY 2019 Budget Hearings, Council motioned for and approved \$58,500 in appropriations for the City Clerk's Office as follows:

- Motion #7 increased appropriations by \$11,000 for electronic signature software;
- Motion #8 increased appropriations by \$30,000 for record digitization and preservation, and;
- Motion #9 increased appropriations by \$17,500 for Granicus Boards and Commissions management software.

#### Revenues

The City Clerk's Office is fully funded by the General Fund and does not anticipate generating any revenue in FY 2019.

#### Expenditures

FY 2019 appropriations for the City Clerk's Office are \$910,200 which is an increase of 11.9 percent or \$96,800 when compared to the FY 2018.

The increase of \$15,700 for Personnel appropriations is primarily driven by step advances, the conversion of a Senior Administrative Clerk to a Senior Records Clerk, and union negotiated salary increases.

There is a net increase of 55.3 percent or \$56,100 for Non Personnel items primarily consisting of the previously mention \$58,500 in approved budget motions and the following items:

- an increase of \$5,700 to cover vendor increases related to codification of the Fresno Municipal Code with Municipal Code Corporation;
- an increase of \$15,000 for the Granicus
   Minutes Module software which integrates
   with the currently utilized Granicus Legistar
   agenda management software;
- an increase of \$4,200 for the Granicus eComment software which will allows the public to comment on upcoming agenda items and integrates with current City software including iLegislate, and;
- an increase of \$500 to address rising and additional membership dues for City Clerk staff;
- a decrease of \$25,000 for the City Council closed captioning software which has been reallocated to Interdepartmental Services;

A net increase of \$25,000 for Interdepartmental Services Charges is primarily due to shifting the cost for the City Council closed captioning software out of Non Personnel costs and into Interdepartmental Charges.

Staffing
Department Staffing Detail

		Positi	Position Summary		
	FY 2017	FY 2018	FY 2018	FY2019	FY2019
Division	Adopted	Adopted	Amended	Changes	Adopted
City Clerk	1.00	1.00	1.00	0.00	1.00
Staff	4.75	5.00	5.00	0.00	5.00
Total	5.75	6.00	6.00	0.00	6.00

## Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted	Percent Change
Beginning Balance	0	0	0	0	0.0
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	107	0	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	0	0	0	0	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	4,604	1,536	0	0	0.0
Transfers	0	0	0	0	0.0
Est. Rev Contingency	0	0	0	0	0.0
Total Fiscal Year Revenues	4,711	1,536	0	0	0.0
Funding Facilitated by Department	4,711	1,536	0	0	0.0
Memo Item:					
Citywide General Fund Support	688,875	768,690	813,400	910,200	11.9
Total Available Funding	693,586	770,225	813,400	910,200	11.9
Annvanviations					
Appropriations					
Personnel Services	393,095	461,645	474,800	490,500	3.3
Non Personnel Services	94,639	92,880	101,500	157,600	55.3
Interdepartmental Services	205,852	215,700	237,100	262,100	10.5
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	693,586	770,225	813,400	910,200	11.9

## Department Appropriations by Fund Classification - FY 2019 Only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	0	0	0	0
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
Est. Rev Contingency	0	0	0	0	0	0	0
Total Fiscal Year Revenues	0	0	0	0	0	0	0
Funding Facilitated by Department	0	0	0	0	0	0	0
Memo Item:							
Citywide General Fund Support	910,200	0	0	0	0	0	910,200
Total Available Funding	910,200	0	0	0	0	0	910,200
Appropriations							
Personnel Services	490,500	0	0	0	0	0	490,500
Non Personnel Services	157,600	0	0	0	0	0	157,600
Interdepartmental Services	262,100	0	0	0	0	0	262,100
Contingencies	0	0	0	0	0	0	0
Total Appropriations	910,200	0	0	0	0	0	910,200

## Department Appropriations by Fund Type

	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted
Operating	693,586	770,225	813,400	910,200
Capital	0	0	0	0
Debt Service	0	0	0	0
Total	693,586	770,225	813,400	910,200

#### Notes

Department Revenue and Expenditures – All Funds Combined Table

- 1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
- 2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
- 3. Data in the actual columns may not add to the totals due to rounding.

#### Department Appropriations by Fund Classification – FY 2019 only Table

 The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

#### Department Appropriations by Fund Type

1. Data in the actual columns may not add to the totals due to rounding.

# Convention Center Department

The Fresno Convention Center was opened in October of 1966. Originally, the complex consisted of three separate buildings that sat under one roof line and were separated by 90 foot mall ways. The three venues consisted of the William Saroyan Theatre, the 32,000 square foot Ernest Valdez Exhibit Hall with 12 meeting rooms, and the Selland Arena which seated 6,500.

The complex now spans over five city blocks and boasts four separate facilities. The expansion of Selland Arena in 1981 brought a seating capacity of 11,300. The exhibit hall was renamed Exhibit Hall South in December 1999 upon the completion of the new 77,000 square foot exhibit hall, which encompasses 25 meeting rooms in addition to housing the Center's Administration and Operation divisions.

In January 2004, the City contracted with SMG to operate and market the Fresno Convention Center. SMG is the largest facility operating company in the world and provides unprecedented marketing strength, expertise, and resources to the enterprise.

#### Service Impacts

## Fresno Convention & Entertainment Center

#### Revenues

Fresno Convention & Entertainment Center (FCEC) fiscal year revenues in FY 2019 reflect revenues generated by SMG's operations of the facilities and General Fund transfers in support of the facilities.

Anticipated FCEC revenues generated by SMG are reflected under Miscellaneous Revenue. Although the actual receipts and associated expenditures generated do not flow through the City's financial system, these figures are required per the terms of the management agreement with SMG to be included and approved as part of the City's budget.

Transfers budgeted for the FCEC in FY 2019 equate to a net amount of \$6,217,000.

Resources transferred in fund an operating subsidy, various contractual obligations and debt service payments. Detailed information on transfers can be found in the Supplemental Information section of this document.

#### Expenditures

The anticipated FCEC operating deficit for FY 2019 is projected to be \$761,500. In FY 2018 due to excess earnings in the prior fiscal year, FCEC was able to offset \$100,000 of the deficit with carryover. In FY 2019 this will not be the case and the City will be covering the entire shortfall.

#### Convention Center Department

In January 2013 the City and SMG amended the terms of the original January 1, 2004 contract. The original contract terms included \$1 million of Employee Benefit Costs. SMG was to receive payment of \$8,333.33 monthly over the term of the contract. Under the term of the amended contract, these payments were reduced to \$4,166.67 per month with a balloon payment of \$250,000 to be paid at any time during the management term. FY 2019 is the final year of the contract and funds have been included in the budget for payment in full of this commitment.

As in prior years, in addition to the FCEC subsidy and City contractual obligations, FY 2019 appropriations also reflect anticipated FCEC expenditures. This is a book entry only and the expenditures, like revenues, do not flow through the City's financial system.

#### Stadium

#### Revenues

Stadium fiscal year revenues in FY 2019 reflect anticipated lease revenue payments and General Fund debt service transfers. The FY 2019 Adopted Budget transfer amount of \$2,715,500 reflects a \$231,300 savings from the FY 2018 Amended Budget amount due to a restructuring of the Stadium debt service late in FY 2017.

#### Expenditures

Stadium appropriations include funding for ongoing debt service payments and capital upkeep and repairs on the 16 year old Chukchansi Stadium.

#### Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted	Percent Change
Beginning Balance	1,659,504	2,321,715	3,109,400	5,800,600	86.6
Fiscal Year Revenues:					
Taxes	98	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	0	0	3,700,000	400,000	(89.2)
Fines	0	0	0	0	0.0
Other Revenue	489,470	342,435	500,000	500,500	0.1
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	467,000	631,274	4,506,500	5,174,900	14.8
Transfers	9,813,982	8,731,625	9,071,000	8,932,500	(1.5)
Est. Rev Contingency	0	0	0	0	0.0
Total Fiscal Year Revenues	10,770,551	9,705,334	17,777,500	15,007,900	(15.6)
Funding Facilitated by Department	12,430,055	12,027,049	20,886,900	20,808,500	(0.4)
Memo Item:					
Citywide General Fund Support	0	0	0	0	0.0
Total Available Funding	12,430,055	12,027,049	20,886,900	20,808,500	(0.4)
_					
Appropriations					
Personnel Services	49,431	16,316	24,200	14,200	(41.3)
Non Personnel Services	10,097,452	8,858,791	19,765,200	20,609,800	4.3
Interdepartmental Services	9,580	3,800	11,700	4,700	(59.8)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	10,156,464	8,878,907	19,801,100	20,628,700	4.2

#### Department Appropriations by Fund Classification - FY 2019 Only

Resou	rces	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Bal	ance	0	0	17,200	5,783,400	0	0	5,800,600
Fiscal Year Rever	iues:							
T	axes	0	0	0	0	0	0	0
Licenses & Pe	rmits	0	0	0	0	0	0	0
Intergovernmental Rev	enue	0	0	0	0	0	0	0
Charges for Ser	vices	0	400,000	0	0	0	0	400,000
I	Fines	0	0	0	0	0	0	0
Other Rev	enue	0	0	0	500,500	0	0	500,500
Interdepartmental Charges for Ser	vices	0	0	0	0	0	0	0
Misc. Rev	enue	0	0	0	5,174,900	0	0	5,174,900
Tran	sfers	0	(400,000)	0	9,332,500	0	0	8,932,500
Est. Rev Conting	ency	0	0	0	0	0	0	0
<b>Total Fiscal Year Reve</b>	nues	0	0	0	15,007,900	0	0	15,007,900
Funding Facilitated by Depart	ment	0	0	17,200	20,791,300	0	0	20,808,500
Memo	tem:							•
Citywide General Fund Su	pport	0	0	0	0	0	0	0
Total Available Fun	ding	0	0	17,200	20,791,300	0	0	20,808,500
Appropriat	ions							
Personnel Ser	vices	0	0	0	14,200	0	0	14,200
Non Personnel Ser	vices	0	0	17,200	20,592,600	0	0	20,609,800
Interdepartmental Ser	vices	0	0	0	4,700	0	0	4,700
Continge	ncies	0	0	0	0	0	0	0
Total Appropria	ions	0	0	17,200	20,611,500	0	0	20,628,700

#### Department Appropriations by Fund Type

	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted
Operating	1,064,212	935,757	5,764,000	6,670,600
Capital	329,384	491,715	5,196,100	5,599,500
Debt Service	8,762,868	7,451,435	8,841,000	8,358,600
Total	10,156,464	8,878,907	19,801,100	20,628,700

#### Department Revenue and Expenditure - FCEC All Funds Combined

Funding Source	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted	Percent Change
Beginning Balance	25,679	173,424	721,100	186,000	(74.2)
Fiscal Year Revenues:					
Taxes	98	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	0	0	400,000	400,000	0.0
Fines	0	0	0	0	0.0
Other Revenue	(3,923)	7,716	0	500	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	467,000	630,198	4,506,500	5,174,900	14.8
Transfers	6,378,881	6,491,943	6,124,200	6,217,000	1.5
Est. Rev Contingency	0	0	0	0	0.0
Total Fiscal Year Revenues	6,842,057	7,129,857	11,030,700	11,792,400	6.9
Funding Facilitated by Department	6,867,735	7,303,281	11,751,800	11,978,400	1.9
Memo Item:					
Citywide General Fund Support	0	0	0	0	0.0
Total Available Funding	6,867,735	7,303,281	11,751,800	11,978,400	1.9
Appropriations					
Personnel Services	49,431	5,647	0	0	0.0
Non Personnel Services	6,654,578	6,544,041	11,594,000	11,813,600	1.9
Interdepartmental Services	9,580	1,841	0	0	0.0
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	6,713,590	6,551,529	11,594,000	11,813,600	1.9

#### Department Appropriations by Fund Classification - FCEC FY 2019 Only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	17,200	168,800	0	0	186,000
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	. 0	0	0	0	0	0	0
Charges for Services	0	400,000	0	0	0	0	400,000
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	500	0	0	500
nterdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	5,174,900	0	0	5,174,900
Transfers	0	(400,000)	0	6,617,000	0	0	6,217,000
Est. Rev Contingency	0	0	0	0	0	0	0
Total Fiscal Year Revenues	0	0	0	11,792,400	0	0	11,792,400
Funding Facilitated by Department	. 0	0	17,200	11,961,200	0	0	11,978,400
Memo Item:							
Citywide General Fund Support	. 0	0	0	0	0	0	0
Total Available Funding	0	0	17,200	11,961,200	0	0	11,978,400
Appropriations							
Personnel Services	0	0	0	0	0	0	0
Non Personnel Services	0	0	17,200	11,796,400	0	0	11,813,600
Interdepartmental Services	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Appropriations	0	0	17,200	11,796,400	0	0	11,813,600

#### Department Appropriations by Fund Type

	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted
Operating	1,064,212	935,757	5,739,000	6,638,300
Capital	329,384	402,763	463,100	17,200
Debt Service	5,319,994	5,213,009	5,391,900	5,158,100
Total	6,713,590	6,551,529	11,594,000	11,813,600

#### Department Revenue and Expenditure - Stadium All Funds Combined

Funding Source	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted	Percent Change
Beginning Balance	1,633,825	2,148,291	2,388,300	5,614,600	135.1
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	0	0	3,300,000	0	(100.0)
Fines	0	0	0	0	0.0
Other Revenue	493,393	334,720	500,000	500,000	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	0	1,076	0	0	0.0
Transfers	3,435,101	2,239,682	2,946,800	2,715,500	(7.8)
Est. Rev Contingency	0	0	0	0	0.0
Total Fiscal Year Revenues	3,928,494	2,575,477	6,746,800	3,215,500	(52.3)
Funding Facilitated by Department	5,562,319	4,723,768	9,135,100	8,830,100	(3.3)
Memo Item:					
Citywide General Fund Support	0	0	0	0	0.0
Total Available Funding	5,562,319	4,723,768	9,135,100	8,830,100	(3.3)
=					
Appropriations					
Personnel Services	0	10,668	24,200	14,200	(41.3)
Non Personnel Services	3,442,874	2,314,750	8,171,200	8,796,200	7.6
Interdepartmental Services	0	1,959	11,700	4,700	(59.8)
Total Departmental Expenditures	3,442,874	2,327,377	8,207,100	8,815,100	7.4

#### Department Appropriations by Fund Classification - Stadium FY 2019 Only

Total	Debt Service	Internal Service	Enterprise	Capital	Special Revenues	General Fund	Resources
5,614,600	0	0	5,614,600	0	0	0	Beginning Balance
							Fiscal Year Revenues:
0	0	0	0	0	0	0	Taxes
0	0	0	0	0	0	0	Licenses & Permits
0	0	0	0	0	0	0	Intergovernmental Revenue
0	0	0	0	0	0	0	Charges for Services
0	0	0	0	0	0	0	Fines
500,000	0	0	500,000	0	0	0	Other Revenue
0	0	0	0	0	0	0	Interdepartmental Charges for Services
0	0	0	0	0	0	0	Misc. Revenue
2,715,500	0	0	2,715,500	0	0	0	Transfers
0	0	0	0	0	0	0	Est. Rev Contingency
3,215,500	0	0	3,215,500	0	0	0	Total Fiscal Year Revenues
8,830,100	0	0	8,830,100	0	0	0	Funding Facilitated by Department
							Memo Item:
0	0	0	0	0	0	0	Citywide General Fund Support
8,830,100	0	0	8,830,100	0	0	0	Total Available Funding
							Appropriations
14,200	0	0	14,200	0	0	0	Personnel Services
8,796,200	0	0	8,796,200	0	0	0	Non Personnel Services
4,700	0	0	4,700	0	0	0	Interdepartmental Services
8,815,100	0	0	8,815,100	0	0	0	Total Appropriations

#### Department Appropriations by Fund Type

	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted
Operating	0	0	25,000	32,300
Capital	0	88,952	4,733,000	5,582,300
Debt Service	3,442,874	2,238,426	3,449,100	3,200,500
Total	3,442,874	2,327,377	8,207,100	8,815,100

#### Notes

Department Revenue and Expenditures – All Funds Combined Table

- 1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
- 2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
- 3. Data in the actual columns may not add to the totals due to rounding.

#### Department Appropriations by Fund Classification – FY 2019 only Table

 This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

#### Department Appropriations by Fund Type

1. Data in the actual columns may not add to the totals due to rounding.

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# Development & Resource Management

The Development and Resource Management Department (DARM) is focused on property development, neighborhood revitalization, and resource management throughout the City. It is organized into the following functional units: (1) Development Services, including Current Planning and Building Safety Services; (2) Placemaking Services, including Long Range Planning, Historic Preservation, Downtown Development, and Parking Services; and (3) Neighborhood Services including Code Enforcement, Community Revitalization, Rental Housing, federal entitlement programs, and Sustainability Initiatives.

#### **Development Services**

During FY 2018, Development Services continued to update the City's land management system with a new comprehensive land management and permitting system. The new system from Accela will put in place digital submissions, real-time tracking of applications, and integration of parcel based information. The project will serve not only Development Services but all divisions of DARM and development applications in the Fire Department, the Public Utilities Department and the Public Works Department.

Current Planning functions as the primary entity through which development projects are processed and authorized. It acts as the liaison between the developer/public and the process, providing advisory and technical information. It also provides the majority of resources and support for the Fresno City Planning Commission. Since 2015, planning volumes have increase by 26 percent while approvals within established timelines have improved by 9 percent. In 2017, over 1,400 entitlements were processed and over 2,600 zone clearances were issued.

**Building and Safety Services conducts** architectural plan analyses and inspections related to fire, life, health, safety, disabled access and occupancy requirements for compliance with national, state and local building codes, as well as applicable planning regulations and standards. In January 2017, the newest release of the California Building Code became effective. This led to a back-log of revised plans for review; however while on-time performance lagged to below 50 percent in the first quarter of 2017, it rebounded to above 80 percent in the fourth quarter for single family home permits. The Division issued nearly 14,000 total permits in calendar year 2017 with an estimated value of almost \$900 billion.

#### Placemaking Services

Long Range Planning is responsible for the formulation and update of plans, including the General Plan, Specific Plans, and Community Plans that guide the City's growth and change in both developed and undeveloped areas. These plans are utilized by the public, other city departments, the Planning Commission, as well as the City Council to evaluate and determine entitlements to plan and build public improvements. In October of 2017, the City Council approved the Southwest Fresno Specific Plan culminating two years of intense

public engagement. The Parks Master Plan was adopted in February 2018 also representing unprecedented public input along with realistic financial analysis and priortization.

The Historic Preservation Program serves to implement FMC section 12-1600, as well as General Plan policies for historical resources. The Program also provides support to the City's Historic Preservation Commission, Environmental Reviews (including review of all Housing and Urban Development (HUD) funded projects), and initiation of outreach activities that celebrate and interpret Fresno's history and cultural heritage. In December 2017, the first four Mills Act properties were approved for tax incentives to repair and rehabilitate historic properties.

The Downtown Revitalization Program coordinates with a wide array of City departments and divisions as well as the private sector to enhance the historic heart of the community. Downtown Revitalization promotes the district to potential investors, builders, and entrepreneurs, and helps them to identify potential sites for their projects. Assistance is provided to development applicants with the entitlement process to ensure that the process is streamlined and that any issues that arise are resolved quickly. Downtown Revitalization staff also provide design assistance for facade improvements and development concepts so that projects enhance the aesthetics of Downtown, promote economic activity, and are compliant with applicable regulations. Staff also coordinates with the Code Enforcement division to ensure that property and business owners who are out of compliance with codes are brought into compliance. Staff also works closely with the Downtown Fresno Partnership on special

events, marketing, outdoor dining installations, and other activities.

The Parking Services Division's responsibilities include management of City parking garages and parking lots, special events at the Convention Center, Chukchansi Park, and Fulton Corridor. In addition, the Division enforces California Vehicle Codes and Fresno Municipal Code violations and provides: parking meter collection, citations, and the abatement of abandoned, hazardous, and inoperative vehicles left on city streets. A parking operator is contracted by the Division to manage daily parking operations at each of the downtown staffed parking facilities.

Management duties includes: customer service, long term permit purchases, collection and auditing of City revenue, and special event staffing at the major venues downtown. Parking controllers are allocated to each city council district and enforce vehicle codes seven days a week. Parking works closely with the various local school districts improving safety efforts at multiple schools. Parking meter staff ensure the downtown parking meters are in excellent working order and manage the collection and depositing of the revenue.

The Parking Abatement Team patrols City streets looking for vehicles left unattended for long periods of time. Parking's administrative staff manages the City Employee Parking Program, Official Vehicle Permit Program, Car Pool Stall Management, and security at the City employee parking lots. During the past year, the Division introduced a large vehicle ordinance to protect neighborhoods from long duration parking by big rigs and oversized vehicles. Additionally the parking meter study was completed and has had a positive impact on parking revenues to allow for implementation of parking ordinances.

#### **Neighborhood Services**

The goal of the City's Neighborhood Services programs are to improve property values, living conditions, public safety and the overall quality of life in Fresno's neighborhoods and consist of Code Enforcement, Community Revitalization, Rental Housing, federal entitlement programs, and Sustainability initiatives. These programs work together to protect, preserve, and promote established neighborhoods in Fresno including enhanced enforcement of codes, incentives and programs for improvement of housing, and public/private partnerships. A high emphasis will continue to be placed on training for the Neighborhood Services Divisions during FY2019.

On February 2, 2017, Mayor Brand introduced the Rental Housing Improvement Act (Act) to continue the work of the Mayor-Council CodeEnforcement Task Force and further the implementation of the Restore Fresno initiative. The Act is a program in addition to the Anti-Slum Enforcement Team (ASET) which included provisions to create a new Rental Housing Division and legal resources housed within DARM. In the summer of 2017 a Rental Housing Division Manager was hired and staff began developing a rental registry of residential properties along with a registration application for online submission and management of properties by owners. The soft launch of this new program was in January. Proactive inspection of properties began in the spring of 2018 with the data from the registry. The ASET efforts have resulted in 31 cases to date with 9,640 violations cited, and approximately \$320,000 in fines collected during FY2018. Compliance was achieved at 15 properties (4,728 violations) through a combination of focused code enforcement efforts, legal agreements, and receiverships.

The Code Enforcement Division processes a variety of cases ranging from public nuisance to zoning, from weeds to public health and safety. As an outcome of the Mayor/City Council Subcommittee on Code Enforcement, an operations study was commissioned to evaluate efficiencies and to recommend actions to improve service levels and outcomes. It is anticipated that the recommendations of the Subcommittee operations study will be implemented in FY2019. During the month of April 2018, there were approximately 1,700 active enforcement cases, representing a 77 percent closure rate, the industry standard is 80 percent. Additionally, the average number of days to close a case have continued to improve, from 84 days in FY2015, to 31 days in FY2017; the industry standard is 30 days.

As another proactive element of Restore Fresno and Community Revitalization, the City continues to practice a form of proactive code enforcement known as "neighborhood revitalization," which involves focused efforts in specific neighborhoods and completing a property-by-property analysis identifying violations and matching residents with applicable resources to improve properties and their overall quality of life. The neighborhood revitalization teams provide neighborhood specific code enforcement and focus on lowmoderate income neighborhoods. The neighborhoods that are currently planned to receive, or have received this very focused form of enforcement and neighborhood capacity building are Addams, Columbia, El Dorado, Fort Miller, Hidalgo/Leavenworth, Jefferson, King, Kirk, Lowell, Slater, Vang Pao, Webster, Williams, Winchell, and Yokomi.

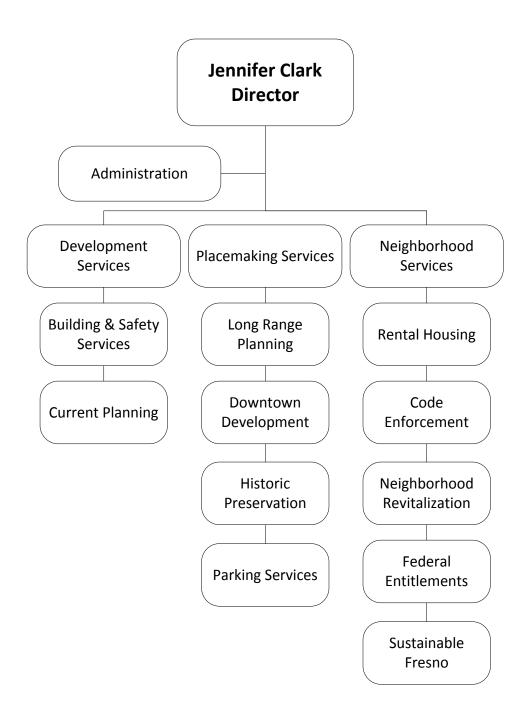
The Housing Division implements the federal entitlement programs from the U. S. Department of Housing and Urban Development (HUD) and acts as the liaison to

the City's Housing and Community
Development Commission. The Division works
collaboratively with several City departments
and divisions as well as area non-profits, and
other local public and private agencies to
further the efforts of housing revitalization and
provision of essential public services.

Some notable accomplishments from the most current Consolidated Annual Performance Evaluation Report include: 1) Safe and Affordable Housing – Rehabilitation, construction, minor repair and paint programs benefitted 99 units, and 28 new households benefitted from tenant based rental assistance; 2) Homelessness – persons served overnight includes 661 in addition to 504 domestic violence persons confidentially reported and 57 through the Housing Opportunities for Persons with Aids/HIV; 3) Community Services – 2,212 persons assisted (youth, seniors) through a combination of subrecipient and direct program delivery; 4) Public Facilities and

Improvements – over \$2 million in public facilities and public infrastructure was expended on activities/projects. Some current subrecipients include: Boys and Girls Club of Fresno County, Fresno Economic Opportunities Commission, Habitat for Humanity of Fresno County, Helping Others Pursue Excellence, Lowell CDC, Marjaree Mason Center, Stone Soup, and WestCare California.

Sustainable Fresno provides energy and resource conservation identification, and education and conversion assistance leveraging available utility programs in partnership with nonprofit or third party programs. Nonprofit, community based agencies will be brought in to work with low income energy customers to better understand their billing and to improve their energy consumption. Sustainable Fresno works collaboratively with other City departments to leverage resources and ensure that the City meets energy and resource efficiency standards.



#### Service Impacts

#### **Council Actions**

Per approved Council Motion #17, the FY 2019 Budget includes \$1 million for the creation of a housing fund, which will be designated for first time home buyer down payment assistance, housing rehabilitation, and affordable housing developments.

#### Revenues

DARM's total FY 2019 operating revenues are budgeted at \$41,366,500, a decrease of \$2,657,600, as compared to the FY 2018 Amended Budget. The revenue decrease can be accounted for in the Department's grant/entitlement programs. Below are significant revenue impacts:

- The Department's General Fund revenues are increasing by \$1,802,200 as compared to the FY 2018 Amended Budget.

  Budgeted revenues are consistent with actual FY 2018 activity plus anticipated growth. A significant amount of the Department's General Fund revenues are budgeted in the Licenses & Permit and Charges for Services accounts and, as such, a bulk of the increase can be found in these accounts. The following are significant GF increases by unit:
  - Building and Safety Services revenues are increasing by \$1,360,400 as compared to the FY 2018 Amended Budget. Budgeted revenues are aligned with FY 2018 Estimated revenues of \$9,702,400, plus a 3.9 percent anticipated growth in revenues.
  - Planning revenues are increasing by \$414,200 as compared to the FY 2018
     Amended Budget. Budgeted revenues are aligned with FY 2018 Estimated revenues of \$2,421,500, plus an anticipated 11.3 percent growth.

- Rental Housing Division revenues are increasing by \$330,100 as compared to the FY 2018 Amended Budget.
   Budgeted revenues reflect anticipated revenues for the Program's first full year of service.
- Code Enforcement Revenues are decreasing by \$209,500 as compared to the FY 2018 Amended Budget based on anticipated revenues.
- Parking revenues are decreasing by \$195,300, as compared to the FY 2018
   Amended Budget. The revenue decline is due to the rebudget of a \$160,000 transfer to the Fresno Grizzlies, which is consistent with the 2018 sales contract.
- The Department's Special Revenue Fund revenues are decreasing by \$4,986,700 as compared to the FY 2018 Amended Budget. Grant/entitlement revenues are reflected in this fund category and may reflect sizeable year-over-year variances as they are based on the availability of funds from the grantor and unspent appropriations that may be reprogrammed/re-budgeted.
  - \$2,489,900 decrease is due to the expiration of the High Speed Rail (HSR) contract. The City is in the process of negotiating a new contract with the High Speed Rail Authority (HSRA)
  - \$2,606,200 decrease is to due the refocus of the contract with PG&E for sustainability services. In FY 2019, the contract will emphasize energy use, while the FY 2018 focus was energy assesments.
- The Department's transfers includes \$1
  million to implement Council Motion 17,
  which establishes a Housing General Fund.

#### Expenditures

#### **Non-Personnel Changes**

The Department's Non-Personnel Budget totals \$25,141,600 which is an increase of \$709,200 from the FY 2018 Amended Budget. In FY 2018 after the publication of the FY 2019 Proposed Budget, \$232,600 was reallocated to ID charges for unanticipated needs.

Other items impacting the change in the Non-

Other items impacting the change in the Non-Personnel budget include:

- \$50,000 to perform a Code Enforcement
   Fee Study to more accurately align the code enforcement fee with the service.
- \$250,000 to begin the General Plan Master Environmental Impact Report (EIR) Update, which will continue to benefit Development through environmental streamlining. An additional \$250,000 will be necessary in FY 2020 for the completion of the EIR update.
- \$400,000 for a West Area EIR. In FY 2019,
  DARM staff will perform a West Area
  Specific Plan and a West Area EIR is
  necessary for the adoption of the specific
  plan.
- \$105,000 for staff training including:
  - \$50,000 for public engagement training that will ensure public engagement practices are effective and efficient for: the development of the West Area Specific Plan, Industrial Compatibility Assessments, Displacement Task Force and Housing Element Implementation as well as future specific plans. The training will provide internal staff with this expertise and reduce the need for consultants in the future.
  - \$45,000 to train and certify new Code Enforcement staff from the Rental Housing, Neighborhood Revitalization and Code Enforcement Divisions as Certified Code enforcement Officers through the California Association of Code Enforcement Officers.

\$10,000 for formal training of Current Planning staff, which will provide up-todate best practices.

#### Accela

As part of Mayor's Business Friendly Fresno Initiative, the Department entered into a contract with Accela in June 2016 to build a land management system. The land management system has been developed and implemented. However, \$570,000 is required in FY 2019 for continued development as well as on-going systems costs. The following is a summary of the FY 2019 Accela costs:

- \$180,900 software maintenance
- \$50,000 staffing/consulting
- \$2,000 training
- \$41,000 Laserfiche integration and licensing
- \$164,100 Accela licenses
- \$2,000 user kiosk
- \$60,000 technology hardware
- \$70,000 as first phase to scan Microfiche to Laserfiche.

#### **Special Revenue Funds**

The Department is the recipient of multiple federal and state grants including: HUD Entitlements (a more thorough description of the program is available in the "Federal Entitlement Funding" section of this document), Housing Grants, and High Speed Rail Projects Grant. These funds are "use specific" which requires the Department to budget the grants according to grant guidelines. FY 2019 appropriations for these funds are \$19,758,700.

#### **HUD Funded Activity**

The Department's FY 2019 CDBG appropriations total \$9,151,600, which includes an FY 2019 Program Budget of \$7,162,400 and a projected carryover budget of \$1,989,200. The FY 2019 CDBG budget is decreasing by \$1,747,500 as compared to the FY 2018 Amended Budget due to a reduced project carryover in FY 2019. The schedule to the right details the FY 2019 CDBG entitlement allocation by program.

Other FY 2019 HUD Entitlements are as follows: \$3,467,700 for the HOME Program, \$580,000 for the Emergency Solutions Grant (ESG) Program, and \$454,500 for the Housing Opportunities for Persons with AIDS (HOPWA) Program.

A more thorough description of the above programs is available in the "Federal Entitlement Funding" section of this document.

#### High Speed Rail

The Department's FY 2019 Budget includes \$1,639,400 in High Speed Rail (HSR) appropriations, which is a decrease of \$1,509,500. The contract expires in FY 2019 and the City is in contract negotiations with the HRSA for a new contract to provide expedited planning and building review to impacted businesses.

#### Pacific Gas & Electric Service Contract

The Department's FY 2019 Budget includes \$238,500, a decrease of \$2,606,200, to support the Pacific Gas & Electric (PG&E) contract.

Through the Sustainability Division, and its partnership with PG&E, the Department will continue to provide energy and resource conservation services to City facilities.

CDBG Program	FY 2019 CDBG
Housing	
Housing Rehabilitation Administration	200,000
Lead Paint Abatement (Partial)	300,000
Senior Paint Program	100,000
Senior Paint Program (NonProfit)	215,000
Housing Rehabilitation (Nonprofit)	785,000
Subtotal Housing	1,600,000
Facilities and Public Improvements	
Neighborhood Street Improvements	837,000
Park Improvements	1,475,000
Nonprofit* Facilities	500,000
Section 108 Loan Repayment	257,700
Subtotal Facilities & Public Improvements.	3,069,700
Public Services	
PARCS Senior Hot Meals	185,000
PARCS After School Program	595,000
Nonprofit Public Services	280,200
Subtotal Public Service	1,060,200
Planning and Administration	
CDBG/HOME/HOPWA/ESG Admin	1,392,500
Fair Housing Council of Central California	40,000
Subtotal Planning and Administration	1,432,500
Total Uses of Federal Programs	7,162,400

#### **Parking Capital**

In FY 2019, \$1,819,700 is budgeted in the General Fund for repairs at various City of Fresno parking garages and lots. The amount includes a \$1,068,800 carryover from FY 2018 and \$750,900 for additional FY 2019 Projects.

An additional \$474,400 is budgeted in the Parking Garage 7 Improvement Fund for parking improvements at Garage 7.

The Capital Improvement Program will address parking facility needs as outlined in the Parking Facilities assessment that was presented to Council in January 2016.

#### Interdepartmental Services' Changes

The Department's Interdepartmental Services' (ID) Budget totals \$5,053,600, which is a \$2,242,500 overall decrease from the FY 2018 Amended Budget. The following addresses the significant items impacting the ID Budget:

- \$1,443,500 Overhead Charge to Capital, which reflects decreased capital activity, specifically in High Speed Rail.
- \$233,600 decrease in Information Systems
   Equipment Charges. The decrease is
   mostly due to a one-time FY 2018
   equipment acquisition of \$138,500 for new
   staff and Accela.
- \$72,300 decrease in Facilities Charges, which is based on a Facilities allocation.
- \$498,600 decrease in one-time Non-Recurring Special Project Charges.

- \$57,100 decrease in Charges for Telephone Service. The decrease is mostly due to a one-time FY 2018 equipment acquisition of \$46,400 for new staff.
- \$152,800 decrease in in Fleet Services charges. The decrease is due to anticipated maintenance and fuel costs for DARM.
- \$58,900 increase to Equipment Charge to Capital, due to anticipated capital equipment needs.
- \$93,600 increase in Fixed ID
   Reimbursement to the General Fund, which is based on the central service cost allocation.
- \$150,600 increase in Info Systems Service Charge based on the service methodology.

#### Staffing

The DARM Department's Personnel Budget totals \$21,422,100, which is a \$59,200 increase from the FY 2018 Amended Budget.

The FY 2019 Budget accounts for the annual cost of partially funded FY 2018 positions, step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to the following:

In FY 2018, \$365,700 was reallocated to ID charges from Personnel appropriations for unanticipated needs. The changes were made after the publication of the FY 19 Proposed Budget.

#### Contract Extra Help

Contract Extra Help appropriations are decreasing by \$449,200. The decrease can be attributed to the expiration and on-going negotiations of the High Speed Rail Contract.

#### **Business Friendly Fresno 2.0!**

In FY 2019, the City of Fresno will commence implementation of Business Friendly Fresno (BFF) 2.0! with the goal of establishing accountability, clear protocols and authority for decision-making that align with the General Plan, Development Code and pre-zoning. Included in the budget is \$274,200 to fund five (5) previously defunded positions, convert one position and add a temporary staff totaling 0.5 FTE. These positions will be essential to BFF 2.0! by improving: 1) application processing, 2) plan check turnaround, 3) customer service, 4) front counter support; which in turn is expected to assist the Department reach it customer service goals. Each position will be contributing to the achievement of these goals as follows:

Planner I (\$49,000 funded at nine months) –
 The staff will process level 1 applications,
 which will allow experienced Planners to

- process more complex Level 2, 3 and 4 project applications. Currently, the Department processes 60-65 percent of applications within 15 days. This falls short of the goal, which is to process 80 percent of applications within 15 days. The expectation is that the new position will improve processing time between 5 and 10 percent. The Department anticipates that the new staff and Accela software will help the Department reach its service goal.
- Planner III (\$42,200 funded at six months) –
  The position is designed as a single point of
  contact project concierge that will assist
  the general public, contractors, developers,
  design professionals through the
  development process from initial concept,
  formal submittal, review and process,
  public hearings, and issuance of building
  permits.
- Programmer Analyst IV (\$67,600 funded at nine months) – The position will focus on the Accela land management system and serve as the City's Accela software "expert." The programmer will be tasked with providing system support, creating reports, scripting and various other programming duties.
- Engineer II (\$41,500 funded at six months) –
  The position will be assigned to "Plan
  Review" within the Building & Safety
  Services. Currently, 7,000 Mechanical Plan
  Checks are processed by two staff. Adding
  a third staff to this section will improve
  processing time and assist the Department
  in reaching its processing goals.
- Plans & Permit Technician (\$49,900 funded at nine months) The position will address the increased demand for building permits, which has increased from 14,685 in FY 2015 to over 18,000 in FY 2017. The position will also provide front counter support for plan check intake and respond to questions from the general public.

- Conversion of a Senior Secretary Position to Management Analyst II (\$5,300) - staff will perform standard clerical functions in addition to inspection scheduling, creation of corrections and serve as a research resource for the Chief Building Officer.
- Two (2) Part-Time Service Aides (\$18,900 funded at six months) will provide phone call support for the 40-100 daily calls, perform research, data entry and analyze BFF 2.0! statistics as necessary.

No permanent positions have been added to the budget as a result of this program.

### Council/Mayor Task Force Matrix Report Implementation

The Budget includes \$224,600 to provide funding for three (3) previously defunded Community Revitalization Specialists. These positions were previously transferred to Rental

Housing Division, but are required in the Code Enforcement Division based on the workflow and service requirements. These staff positions will inspect housing complaints that are received by the Code Enforcement Division.

No permanent positions have been added to the budget as a result of this program.

#### **Position Transfers**

The FY 2019 Budget includes the transfer of two (2) Fire Prevention Inspector IIs from Development and Resource Management Department (DARM).

In FY 2015, Council Motion #17 transferred two Fire Inspector II positions to the DARM Department to perform new residential fire inspections. However, due to the nature of the inspections, it has been determined that the inspectors will be transferred to the Fire Department.

Department Staffing Detail

				Position .	Summary
	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019
Division	Adopted	Adopted	Amended	Changes	Adopted
Administration Division	9.00	10.00	10.00	(1.00)	9.00
Building & Safety Division	47.50	50.00	50.00	1.00	51.00
Planning Division	28.50	30.00	30.00	2.00	32.00
Rental Housing Division	0.00	22.75	22.75	0.25	23.00
Housing & Community Development Division	1.00	0.00	0.00	0.00	0.00
Community Revitalization Division	52.00	62.00	62.00	(15.00)	47.00
Sustainable Fresno Division	2.00	3.75	3.75	(1.75)	2.00
<b>Economic Development Division</b>	2.00	2.00	2.00	13.00	15.00
Parking Operations Division	26.80	26.20	26.20	1.00	27.20
HUD Division	27.00	12.00	12.00	0.00	12.00
	195.80	218.70	218.70	(0.50)	218.20

Positions Transferred to Fire Department (2.00)

FY 2018 six authorized positions budgeted at .75 FTE (4.50)

FY 2018 six authorized positions budgeted at 1.0 FTE 6.00

FY 2019 Changes (0.50)

#### Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted	Percent Change
Beginning Balance	(14,872,585)	(9,663,753)	788,600	1,261,700	60.0
Fiscal Year Revenues:					
Taxes	27	7	0	0	0.0
Licenses & Permits	5,648,708	6,321,061	5,558,300	7,031,600	26.5
Intergovernmental Revenue	12,959,190	13,439,917	23,391,100	17,192,800	(26.5)
Charges for Services	10,302,750	10,983,476	11,701,500	12,778,400	9.2
Fines	2,283,095	2,360,352	2,250,000	2,215,200	(1.5)
Other Revenue	139,615	163,665	100,000	282,900	182.9
Interdepartmental Charges for Services	11,230	9,300	0	0	0.0
Misc. Revenue	3,684,402	4,034,992	1,023,200	1,025,600	0.2
Transfers	(180,152)	(142,764)	0	840,000	0.0
Est. Rev Contingency	0	0	0	0	0.0
Total Fiscal Year Revenues	34,848,865	37,170,007	44,024,100	41,366,500	(6.0)
Funding Facilitated by Department	19,976,279	27,506,255	44,812,700	42,628,200	(4.9)
Memo Item:					
Citywide General Fund Support	2,222,228	6,222,396	8,107,500	7,891,000	(2.7)
Total Available Funding	22,198,507	33,728,650	52,920,200	50,519,200	(4.5)
<del>-</del>					
Appropriations					
Personnel Services	13,923,844	16,530,793	21,362,900	21,422,100	0.3
Non Personnel Services	15,331,218	21,168,010	24,432,400	25,141,600	2.9
Interdepartmental Services	4,064,849	3,890,043	7,296,100	5,053,600	(30.7)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	33,319,911	41,588,845	53,091,400	51,617,300	(2.8)

#### Department Appropriations by Fund Classification - FY 2019 Only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	787,300	474,400	0	0	0	1,261,700
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	7,006,600	25,000	0	0	0	0	7,031,600
Intergovernmental Revenue	0	17,192,800	0	0	0	0	17,192,800
Charges for Services	12,778,400	0	0	0	0	0	12,778,400
Fines	2,215,200	0	0	0	0	0	2,215,200
Other Revenue	100,600	182,300	0	0	0	0	282,900
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	552,400	473,200	0	0	0	0	1,025,600
Transfers	840,000	0	0	0	0	0	840,000
Est. Rev Contingency	0	0	0	0	0	0	0
Total Fiscal Year Revenues	23,493,200	17,873,300	0	0	0	0	41,366,500
Funding Facilitated by Department	23,493,200	18,660,600	474,400	0	0	0	42,628,200
Memo Item:							
Citywide General Fund Support	7,891,000	0	0	0	0	0	7,891,000
Total Available Funding	31,384,200	18,660,600	474,400	0	0	0	50,519,200
Appropriations							
Personnel Services	17,637,400	3,742,200	42,500	0	0	0	21,422,100
Non Personnel Services	9,978,500	14,753,100	410,000	0	0	0	25,141,600
Interdepartmental Services	3,768,300	1,263,400	21,900	0	0	0	5,053,600
Contingencies	0	0	0	0	0	0	0
Total Appropriations	31,384,200	19,758,700	474,400	0	0	0	51,617,300

#### Department Appropriations by Fund Type

	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted
Operating	31,835,894	37,437,673	45,044,300	44,770,800
Capital	1,484,017	4,151,172	8,047,100	6,846,500
Debt Service	0	0	0	0
Total	33,319,911	41,588,845	53,091,400	51,617,300

#### Notes

Department Revenue and Expenditures – All Funds Combined Table

- 1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
- 2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
- 3. Data in the actual columns may not add to the totals due to rounding.

#### Department Appropriations by Fund Classification – FY 2019 only Table

1. This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

#### Department Appropriations by Fund Type

1. Data in the actual columns may not add to the totals due to rounding.

### **Finance Department**

The Finance Department works to ensure the City's financial integrity. The Department strives to be a model for good financial management and to assist other city departments in making the City a better place to live and work. The Department is responsible for the fiscal management and oversight of city operations. It accomplishes this duty by assisting with the receipt, collection, disbursement, and monitoring of city funds.

The Finance Department provides services through the following organizational units:

#### **Administrative Unit**

The Administration Unit provides management and strategic planning services to the other units in the Finance Department. It also serves as the conduit between Finance Department staff and the City's administration.

#### **Accounting Unit**

The Accounting Unit consists of General Accounting, Accounts Payable, Financial Reporting/Grants Management, and Asset Management functions. This Unit controls the City's financial activities by: 1) making timely and appropriate vendor and contract payments; 2) developing and distributing reports and financial tools to departments to enhance their oversight of expenditures and revenues; and, 3) producing numerous financial reports including the Comprehensive Annual

Financial Report (CAFR), the Single Audit, the State Controller's Report, the National Transit Database Report, and the Monthly Financial Report

#### **Treasury Unit**

The Treasury Unit consists of Treasury
Management and Debt Administration
functions. The Unit records and manages all
monies received by the City, invests all funds in
the City's custody that are not required for
payment of current obligations in a manner
that maximizes earnings while minimizing risk.
The Unit also issues and manages the City's
debt obligations and provides low-cost, debt
financing for large-scale capital projects and
improvements.

#### Collections Unit

The Collections Unit performs accounts receivable services on obligations that are owed to the City, including loans that were issued to Fresno's citizens through various housing programs.

#### **Payroll Unit**

The Payroll Unit provides payroll services and information to active, retired, and prospective city employees. The Unit also ensures organizational compliance with city, state and federal tax, wage, and hour regulations.

#### **Business Tax Unit**

The Business Tax Unit bills, collects, records and reports business tax, transient occupancy tax, permitting, and dog license amounts. The Unit coordinates its dog license efforts with Central California SPCA.

#### **Purchasing Unit**

The Purchasing Unit provides procurement services to all city departments for capital projects and operating programs.

#### Finance Department

The Unit also coordinates the City's Disadvantaged Business Enterprise (DBE) program, which monitors and facilitates participation in the City's procurement process by firms that are registered as DBEs.

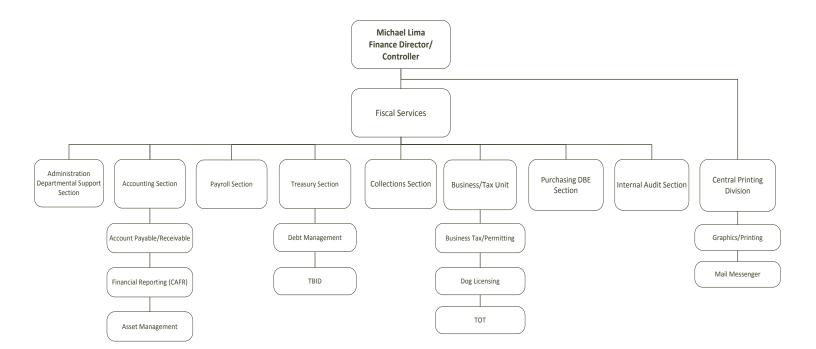
#### **Internal Audit Unit**

The Internal Audit Unit performs a variety of internal audit examinations and risk

assessments on departmental compliance with city financial policies, processes and practices.

#### **Graphic Reproduction Unit**

The Graphic Reproduction Unit provides a wide range of support services including copying, printing, graphic design, as well as mail and messenger services.



#### Service Impacts

#### Revenues

Revenues for the Finance Department in FY 2019 total \$1,475,400 or \$47,900 less than the FY 2018 Amended Budget of \$1,523,300. Significant changes to revenues in FY 2019 include:

- A \$53,800 decrease in Variable
  Reimbursements. This net decrease is
  comprised of a \$75,000 reduction in
  projected capital projects revenue
  anticipated by Purchasing; offset by a
  \$21,200 increase in revenues received for
  services of the Disadvantaged Business
  Enterprise Unit.
- A \$10,000 increase in Bond Application Fees to align revenue levels with actual revenues received over the past three years.

#### Expenditures

Appropriations related to personnel services in FY 2019 are budgeted at \$4,714,500 and reflect an increase of \$98,100 over the FY 2018

Amended Budget. Personnel services appropriations include Memorandum of Understanding provisions, step advancements, as well as a full year of costing for a Business Tax/Permit Inspector added in the FY 2018 budget.

#### Non-Personnel Services

In FY 2018, banking fees had been budgeted based on the anticipation of increased transactional fees associated with the processing of check deposits, cash deposits, and city issued checks. In FY 2019, Banking service fees have been budgeted at the amount currently being paid for services, pending the outcome of an extended Request for Proposal process.

#### Interdepartmental Charges

The Department's Interdepartmental Services' Budget totals \$1,238,500 or \$49,900 more than the FY 2018 Amended Budget. The material increases include:

- \$28,600 for Information Systems service and equipment charges.
- \$11,300 for Network Replacement charges.
- \$18,400 for Facilities Management Charges corresponding to assigned square footage.
- \$10,100 increase in City Hall Rent for additional square footage associated with the Internal Audit Unit.

#### Staffing

In FY 2019, the Finance Department's staffing levels are remaining static. There is 0.25 increase in Full Time Equivalents (FTE)

associated with a full year of funding for the Business Tax/Permit Inspector that was added in October 2017.

#### Department Staffing Detail

				Position Summary			
	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019		
Division	Adopted	Adopted	Amended	Changes	Adopted		
Administration Division	5.75	0.00	0.00	0.00	0.00		
Accounting Division	22.00	52.75	52.75	0.25	53.00		
Budget Division	9.00	0.00	0.00	0.00	0.00		
<b>Business License Division</b>	13.00	0.00	0.00	0.00	0.00		
Purchasing Division	9.00	0.00	0.00	0.00	0.00		
Graphic Reprod. Serv Division	2.00	2.00	2.00	0.00	2.00		
Total	60.75	54.75	54.75	0.25	55.00		

#### Department Revenue and Expenditure - All Funds Combined

Percent Change	FY 2019 Adopted	FY 2018 Amended	FY 2017 Actuals	FY 2016 Actuals	Funding Source
0.0	0	0	12,206,594	12,029,402	Beginning Balance
					Fiscal Year Revenues:
0.0	0	0	0	0	Taxes
0.0	0	0	0	0	Licenses & Permits
(100.0)	0	400	319	399	Intergovernmental Revenue
(7.1)	555,900	598,200	502,411	576,198	Charges for Services
0.0	0	0	0	0	Fines
0.0	400	400	232,361	175,731	Other Revenue
(0.7)	861,100	867,300	828,868	785,574	Interdepartmental Charges for Services
1.8	58,000	57,000	68,204	(126,539)	Misc. Revenue
0.0	0	0	0	0	Transfers
0.0	0	0	0	0	Est. Rev Contingency
(3.1)	1,475,400	1,523,300	1,632,163	1,411,363	Total Fiscal Year Revenues
(3.1)	1,475,400	1,523,300	13,838,757	13,440,765	Funding Facilitated by Department
					Memo Item:
3.7	5,913,100	5,699,800	6,058,245	6,175,114	Citywide General Fund Support
2.3	7,388,500	7,223,100	19,897,002	19,615,879	Total Available Funding
					Appropriations
2.1	4,714,500	4,616,400	4,881,972	4,731,153	Personnel Services
1.2	1,435,500	1,418,100	1,540,731	1,733,045	Non Personnel Services
4.2	1,238,500	1,188,600	1,036,244	1,057,926	Interdepartmental Services
0.0	0	0	0	0	Contingencies
	7,388,500	7,223,100		7,522,124	

#### Department Appropriations by Fund Classification - FY 2019 Only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	0	0	0	(
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	555,900	0	0	0	0	0	555,900
Fines	0	0	0	0	0	0	0
Other Revenue	400	0	0	0	0	0	400
Interdepartmental Charges for Services	861,100	0	0	0	0	0	861,100
Misc. Revenue	58,000	0	0	0	0	0	58,000
Transfers	0	0	0	0	0	0	0
Est. Rev Contingency	0	0	0	0	0	0	0
Total Fiscal Year Revenues	1,475,400	0	0	0	0	0	1,475,400
Funding Facilitated by Department	1,475,400	0	0	0	0	0	1,475,400
Memo Item:							
Citywide General Fund Support	5,913,100	0	0	0	0	0	5,913,100
Total Available Funding	7,388,500	0	0	0	0	0	7,388,500
Appropriations							
Personnel Services	4,714,500	0	0	0	0	0	4,714,500
Non Personnel Services	1,435,500	0	0	0	0	0	1,435,500
Interdepartmental Services	1,238,500	0	0	0	0	0	1,238,500
Contingencies	0	0	0	0	0	0	0
Total Appropriations	7,388,500	0	0	0	0	0	7,388,500

#### Department Appropriations by Fund Type

	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted
Operating	7,522,124	7,458,947	7,223,100	7,388,500
Capital	0	0	0	0
Debt Service	0	0	0	0
Total	7,522,124	7,458,947	7,223,100	7,388,500

#### Notes

Department Revenue and Expenditures – All Funds Combined Table

- 1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
- 2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the Finance Department.
- 3. Data in the actual columns may not add to the totals due to rounding.

#### Department Appropriations by Fund Classification – FY 2019 only Table

 The Citywide General Fund Support line item reflects General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

#### Department Appropriations by Fund Type

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# Fire Department

Established in 1877, 2019 marks the Fresno Fire Department's 142<sup>nd</sup> year of service, while serving the community with great pride and distinction. The Department's mission, core values, and vision are reflective of the desire to create a culture of excellence in fire/emergency medical service delivery. The Department strives to be an innovative and progressive organization in order to meet the changing demands of the City of Fresno's 522,000 residents spread out over 112 square miles.

The Department has been bold in its commitment to invest in training and improving firefighter safety by implementing the 166 recommendations resulting from the Serious Accident Response Team (SART) Report following the March 29, 2015 Cortland Incident. Additionally, in 2006-07, the Department took the lead in the regionalization of contracts for services with the Fig Garden Fire Protection District (FGFPD) and the North Central Fire Protection District (NCFPD). The merging of services expanded the Department's operational area to over 325 square miles and provides an enhanced level of service for both the residents of the districts and the City.

#### **Operations and Support Services Division**

The Department provides emergency response through its Operations and Support Services Division. Seventy-seven (77) firefighters are onduty each day within the City and the FGFPD. An additional 12 firefighters are on-duty each day in the NCFPD.

The Support Services Division provides services that support the effectiveness of all other divisions including facilities maintenance for 24 fire stations, as well as equipment and supplies management.

In 2017, the Department responded to over 45,575 calls for service from a total of 24 fire stations located throughout the City's contract areas and Fresno Yosemite International Airport. Each station is staffed with a 3 or 4 person engine or truck company and provides all risk emergency response services including fire suppression, emergency medical care, urban search and rescue, hazardous material response, and hydrant flow maintenance.

#### **Prevention and Support Services Division**

Risk mitigation and compliance services are administered through the Prevention and Technical Services Division. This Division provides all-risk mitigation services, including inspection services, plan reviews, issuance of permits/licenses to all facilities where the public may be present, and provides fire safety education. In 2017, staff completed over 12,267 inspections (6,432 fire inspections, 3,445 plan reviews, and 2,390 sprinkler inspections).

The Geographical Information Systems Unit provides data analysis and statistical review in line with the Department's objectives.

#### Training and Special Operations Division

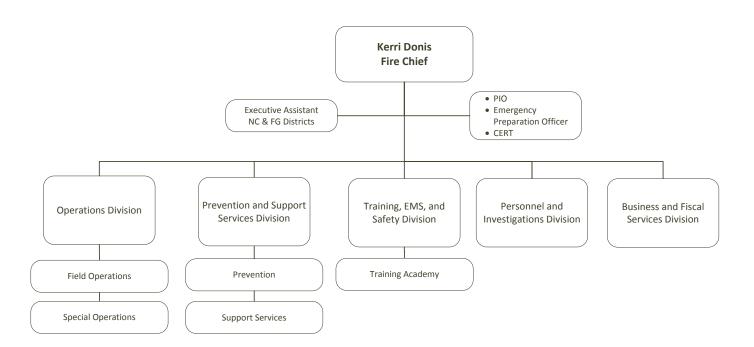
The Training and Special Operations Division provides mandated training and compliance tracking for all employees to ensure conformance to regulatory requirements and maintaining employee safety and wellness. Additionally, Special Operations and management of entry-level drill schools for new

recruit firefighters are under the purview of the Training Division.

## The Business and Fiscal Services Division and the Personnel and Investigations Division

The Business and Fiscal Services Division and the Personnel and Investigations Division provide essential core services to support all areas of the Department so that front-line personnel may provide responsive and expert service to the public. The Investigations Unit investigates incidents for the purposes of preventing future emergencies through criminal prosecution or administrative recourse. In 2017, the Unit conducted 444 investigations resulting in 48 arrests.

Each unit of the organization is essential to helping the Department realize one of its primary goals of establishing a safe living environment resulting in a high quality of life.



#### Service Impacts

#### **Council Actions**

Per approved Council Motion #20, the FY 2019 Budget defunds 11 vacant positions and reappropriates \$1,230,200 of funding from salaries and benefits to Shift Replacement.

#### Revenues

In FY 2019, the Department's revenues are budgeted at \$14,899,700 a 12.2 percent decrease, or \$2,073,300, from the FY 2018 Amended Budget. The decrease in revenues can be attributed to decreases in three revenues streams as described below:

- General Fund revenues are decreasing by \$804,200 primarily due to:
  - \$649,600 decrease in Federal Grant revenues due to the completion of the SAFER 15 Grant.
  - \$140,000 decrease in Fig Garden Fire Protection District revenues to align budgeted revenues with anticipated revenues.
- \$425,100 decrease in other one-time grant revenues
- \$1,787,500 decrease due to the transferring of undesignated revenues in the Fire Station Protection Fee Fund into successor Fire Department UGM funds that are managed and maintained within the Public Works Department.

#### North Central Fire Service Contract

In FY 2019, North Central Contract revenues are budgeted at \$5,676,000, an increase of \$894,400. Below is a summary of significant revenue impacts:

- \$1,419,900 improvement to the deficit in the beginning balance.
- \$863,100 increase in contract revenue. The increase is consistent with the renegotiated contract, which includes a \$600,000 monthly payment to the City.

• \$1,367,600 decrease is due to a one-time transfer in FY 2018 from the General Fund.

The fund's FY 2019 ending balance reflects a deficit of \$1,483,200.

#### Expenditures

#### Non-Personnel Changes

The Department's Non-Personnel Budget totals \$8,652,000, which is a decrease of \$2,281,700 from the FY 2018 Amended Budget. Included in the Department's Non-Personnel budget:

- \$126,300 to pay for the Department's FY 2019 lease obligations.
- \$6,000 for the lease purchase of a vehicle for a Fire Prevention Inspector.
- \$160,000 for Station 9 restroom remodel.
   The remodel will improve privacy for all members, repair cracked tiles, swollen walls and damaged infrastructure.
- \$202,700 for departmental equipment needs including:
  - \$8,200 for annual equipment testing;
  - 38,000 for hose maintenance;
  - \$77,000 for specialized equipment such as chain saws, circular saws, extraction equipment, tempests fans, thermal imaging cameras (TICs);
  - \$33,800 for other personnel protective equipment, monitors, detection equipment, communication equipment;
  - \$31,300 Urban Search and Rescue appropriations for tools, equipment, boat and dive equipment maintenance,
  - \$14,400 for iPads for Accela connectivity.
- \$223,300 to fund major facilities needs including:
  - \$125,000 to paint five (5) stations per year,
  - \$50,000 for landscape makeover at five
     (5) stations per year,

- \$20,000 for exhaust system maintenance at two (2) stations per year,
- \$15,000 annual replacement of two (2)
   HVACs,
- \$13,300 for HVAC and ice machine maintenance.
- \$10,400 for emergency preparedness training and supplies:
  - \$4,000 for Incident Command Center Training;
  - \$3,100 for Emergency Manager Certification;
  - \$3,300 for Emergency Operation
     Center supplies and other operating costs.
- \$140,000 to continue fitness/wellness testing for the Department's sworn-safety staff. The program includes baseline testing for: strength, flexibility, cardiovascular (12-lead EKG), body fat composition, and a complete blood panel.
- \$601,700 decrease in Space Rentals is due to the FY 2018 purchase of the Fire Headquarters (FHQ). Internal loan repayments for FHQ will be processed from General City Purpose.
- \$156,000 for the third year of the Personnel Protective Equipment Replacement Program.

#### **Drill School**

\$162,500 is budgeted for operating costs for a drill school of 16 Firefighter Trainees. The budget will cover the following drill school costs:

- \$118,500 for personal protective equipment including helmets, turnouts, safety goggles, boots, etc.
- \$44,000 for background checks, tests, supplemental instructor costs and other training materials.

#### Fire Fleet Unit Transfer to the Transportation Department - Public Safety Fleet Division

The FY 2019 Budget includes the transfer of the Fire Fleet Unit to the Department of Transportation - Public Safety Fleet Maintenance Division. As a result, the budget reflects an operations maintenance change of \$1,118,100 and ID charge change of \$71,200.

#### **Apparatus Replacement**

In FY 2019, the Department will be in year four of its eight-year Apparatus Replacement Program. As part of the Replacement Program, the Department will place an order to lease purchase four (4) engines, two (2) type III engines, and five (5) light duty vehicles. Based on the anticipated lease schedule, lease payments for light duty vehicles will be initiated in FY 2019 and half a lease payment will be due at a cost of \$34,000. Leases for all other vehicles will be initiated in FY 2020 and half a payment will be due at a cost of \$212,200, while a full year's lease payment will be due in FY 2021 at a cost of \$424,400. This payment has been accounted for in the General Fund Five-Year Forecast.

#### Fire Capital

\$365,000 is budgeted in UGM funds for the acquisition of land for the future relocation of Fire Station 10. The land acquisition ensures that FFD owns property in the area prior to the development of the area.

The above were offset by the deletion of the following one-time FY 2018 expenses:

- \$140,000 for the performance of a facilities condition assessment to all Fire Department facilities.
- \$71,000 for the upgrade the department's server.
- Additionally, after the Publication of the FY2019 Proposed Budget, the

Department's Non-Personnel appropriations increased by \$574,400 to fund one-time expenses.

#### Interdepartmental Services' Changes

The Department's Interdepartmental Services' (ID) Budget totals \$2,224,600, which is a \$128,100 overall increase from the FY 2018 Amended Budget. The following are significant items impacting the ID Budget:

- \$69,600 increase in Information Services charges.
- \$52,800 for new and replacement computer equipment:
  - \$51,300 for Emergency Operations
     Center computer replacement and software. Appropriations will be used to acquire 10 laptop computers, 4 iPads and Veoci Software.
  - \$1,500 for ancillary equipment for a Fire Inspector position.
- \$97,800 Increase in Liability Self-Insurance charges.
- \$25,200 increase in Charges for Telephone Services.

- \$71,200 decrease is due to the transfer of the Fire Fleet Unit to the Department of Transportation – Public Safety Fleet Maintenance Division. Line item reductions include:
  - \$15,800 Information Systems Service Charge,
  - \$8,900 Information Systems
     Equipment Charge,
  - \$35,900 Charges for Telephone Service,
  - \$3,200 PeopleSoft Replacement Charge,
  - o \$1,200 Network Replacement Charge.
  - o \$6,200 Fleet Fuel Charge.

## Staffing

The Fire Department's Personnel Budget totals \$58,389,700 which is a \$641,400 decrease from the FY 2018 Amended Budget. The decrease primarily corresponds to the transferring of the Fire Fleet Unit to the Public Safety Fleet Maintenance Division within the Department of Transportation and the discontinuation of a staffing subsidy to the North Central Fire Protection District. These decreases were partly offset by the transfer of positions from other departments, the addition of a position and the effects of contractual obligations.

#### **Civilian Permanent Positions**

One (1) permanent Fire Prevention Inspector II is being added in FY 2019, effective January 1, 2019. The Fire Prevention inspector will be tasked with the expedition of the development permit process. The FY 2019 budgeted cost for this position is \$37,400.

## Fire Fleet Unit Transfer to the Transportation Department - Public Safety Fleet Division

The FY 2019 Budget includes the transfer of nine (9) positions from the Fire Fleet Unit to the Department of Transportation - Public Safety Fleet Maintenance Division. The cost of the positions transferred equates to \$737,000. Below is a summary of the positions transferred:

- Five (5) Fire Equipment Mechanic IIs.
- Two (2) Equipment Service Worker IIs.
- One (1) Fire Equipment Mechanic Lead.
- One (1) Equipment Supervisor.

## Shift Replacement

\$705,900 increase in Shift Replacement is the result of the following:

- 1,230,200 increase is the result of Council Motion 20.
- \$1,212,800 decrease due to the renegotiation of the North Central Fire

- Protection District contract eliminated, which a GF subsidy to the district.
- \$688,500 increase is due to the renegotiation of the North Central contract. The FY 2019 Budget reincorporates 14 sworn positions back into the North Central Contract Fund reducing staff costs, but increasing Shift Replacement.

## Overtime

\$358,500 increase in Overtime is the result of the following:

- \$383,200 increase for labor costs for a seven week drill school. The total includes the cost for both the drill school instructor and 16 Firefighter Trainees.
- \$24,700 decrease due to the transfer of the Fire Fleet Unit to the Public Safety Fleet Maintenance Division.

## Workers' Compensation

Workers' Compensation appropriations increased by \$328,600 as a result of the fund's claim activity in conjunction with the City's three year average methodology to provide coverage for future payments.

## North Central Contract Fund

In FY 2018, the City of Fresno and the North Central Fire Protection District agreed to an 18 month contract extension. As a result, the renegotiated contract fully funds 46 sworn and three (3) civilian positions. In addition, 14 sworn and three (3) civilian positions were reincorporated into the North Central Fire Contract Fund and the \$700,000 cost associated with the contract termination was removed from the FY 2019 Budget.

#### **Position Transfers**

The FY 2019 Budget includes the transfer of 2 Fire Prevention Inspector IIs from Development and Resource Management Department (DARM) and a Community Outreach Specialist from the Police Department (PD).

- In FY 2015, Council Motion 17 transferred two Fire Inspector II positions to the DARM Department to perform new residential fire inspections. However, due to the nature of the inspections it has been determined that the inspectors
- should be assigned to the Fire Department. As such, this budget transfers the inspector positions back into the Fire Department.
- A Community Outreach Specialist is transferring from PD to the Fire Department. The position's Citizen Corps and Community Emergency Response Program will also move to the Fire Department with an increased emphasis on civic preparedness and response infrastructure.

## Department Staffing Detail

				Positi	on Summary
	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019
	Adopted	Adopted	Amended	Changes	Adopted
Sworn Positions	330.16	317.36	334.00	0.00	334.00
Civilian Positions	46.75	47.75	47.75	(5.25)	42.50
Total	376.91	365.11	381.75	(5.25)	376.50

#### Note:

The FY 2018 position changes are due to the following:

Sworn: 16.64 FY 2018 2nd PAR Amendment provided full year funding for 32 North Central Fire Positions

16.64 Subtotal Sworn Position Change

The FY 2019 position changes are due to the following:

Civilian: (0.75) FY 2018 one authorized new Supervising Fire Prevention Inspector position @ 0.75 FTE

1.00 FY 2018 authorized Supervising Fire Prevention Inspector position @1.0 in FY 2019

(9.00) FY 2019 Positions Transferred to Public Safety Fleet

1.00 FY 2019 Community Coordinator Transfer From PD

2.00 FY 2019 Fire Inspectors Transfer From DARM

0.50 FY 2019 one authorized Fire Prevention Inspector II

(5.25) Subtotal Civilian Position Change

(5.25) Total FY 2019 Changes

## Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted	Percent Change
Beginning Balance	790,123	604,372	336,700	108,800	(67.7)
Fiscal Year Revenues:					
Taxes	0	10	0	0	0.0
Licenses & Permits	422,285	629,596	449,300	350,000	(22.1)
Intergovernmental Revenue	2,602,041	2,720,804	2,516,900	1,598,200	(36.5)
Charges for Services	8,868,003	10,033,740	10,733,200	11,505,100	7.2
Fines	8,603	21,124	9,900	30,000	203.0
Other Revenue	(3,484)	(15,139)	3,700	(16,800)	(554.1)
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	168,955	2,348,615	148,000	141,000	(4.7)
Transfers	1,370,583	3,260,369	2,775,300	1,183,400	(57.4)
Est. Rev Contingency	0	0	0	0	0.0
Total Fiscal Year Revenues	13,436,987	18,999,119	16,636,300	14,790,900	(11.1)
Funding Facilitated by Department	14,227,110	19,603,491	16,973,000	14,899,700	(12.2)
Memo Item:					
Citywide General Fund Support	50,073,603	53,029,059	55,456,400	54,428,000	(1.9)
Total Available Funding	64,300,713	72,632,551	72,429,400	69,327,700	(4.3)
_					
Appropriations					
Personnel Services	53,694,715	57,334,599	59,031,100	58,389,700	(1.1)
Non Personnel Services	8,637,119	10,259,352	10,933,700	8,652,000	(20.9)
Interdepartmental Services	2,191,854	1,972,416	2,096,500	2,224,600	6.1
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	64,523,688	69,566,367	72,061,300	69,266,300	(3.9)

## Department Appropriations by Fund Classification - FY 2019 Only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	(1,622,900)	472,200	0	0	1,259,500	108,800
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	350,000	0	0	0	0	0	350,000
Intergovernmental Revenue	1,456,200	142,000	0	0	0	0	1,598,200
Charges for Services	2,880,400	8,624,700	0	0	0	0	11,505,100
Fines	30,000	0	0	0	0	0	30,000
Other Revenue	0	(21,000)	4,200	0	0	0	(16,800)
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	141,000	0	0	0	0	0	141,000
Transfers	0	0	0	0	0	1,183,400	1,183,400
Est. Rev Contingency	0	0	0	0	0	0	0
Total Fiscal Year Revenues	4,857,600	8,745,700	4,200	0	0	1,183,400	14,790,900
Funding Facilitated by Department	4,857,600	7,122,800	476,400	0	0	2,442,900	14,899,700
Memo Item:							
Citywide General Fund Support	54,428,000	0	0	0	0	0	54,428,000
Total Available Funding	59,285,600	7,122,800	476,400	0	0	2,442,900	69,327,700
Appropriations							
Personnel Services	50,268,100	8,121,600	0	0	0	0	58,389,700
Non Personnel Services	6,983,500	125,100	360,000	0	0	1,183,400	8,652,000
Interdepartmental Services	2,034,000	185,600	5,000	0	0	0	2,224,600
Contingencies	0	0	0	0	0	0	0
Total Appropriations	59,285,600	8,432,300	365,000	0	0	1,183,400	69,266,300

## Department Appropriations by Fund Type

	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted
Operating	62,737,818	66,878,524	69,895,400	67,557,900
Capital	337,936	1,228,543	704,600	525,000
Debt Service	1,447,934	1,459,300	1,461,300	1,183,400
Total	64,523,688	69,566,367	72,061,300	69,266,300

#### **Notes**

Department Revenue and Expenditures – All Funds Combined Table

- 1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
- 2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
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## Department Appropriations by Fund Classification – FY 2019 only Table

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## Department Appropriations by Fund Type

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# General City Purpose Department

The General City Purpose Department (GCP) is comprised of the Retirement Office, Fresno Revitalization Corporation Division, Intergovernmental Relations Division as well as the citywide Resources and Appropriations Division.

#### **Retirement Office**

This Division houses city related personnel and interdepartmental costs of the City of Fresno Retirement Office.

The Retirement Office provides Retirement System members and the City with flexible, cost-effective, participant-oriented benefits through prudent investment management and superior member services.

The Board and staff are committed to carry out their mission through a competent, professional, impartial, and open decisionmaking process. The Retirement Division strives to:

- Create an environment in which Board Members can maximize their performance as trustees.
- Improve the level of benefits and delivery of services provided to members and employees.

- Improve communication with members and employer.
- Attract, develop and retain competent and professional staff.
- Achieve and maintain top quartile investment performance as measured by the Public Fund universe.

# Fresno Revitalization Corporation Division (FRC)

As a result of the Supreme Court ruling upholding Assembly Bill X1-26, redevelopment elimination bill, the Fresno Redevelopment Agency was dissolved effective February 1, 2012. On January 26, 2012, the City of Fresno became the Successor Agency to the Fresno Redevelopment Agency and became responsible for winding up the agency's obligations and the disposition of assets. Also on January 26, 2012, the City of Fresno entered into a Memorandum of Understanding with the Fresno Revitalization Corporation, a non-profit public benefit corporation, to act as its agent in performing the necessary actions for the dissolution and wind down of the affairs of the Fresno Redevelopment Agency. This Division houses costs associated with city personnel who worked for the agency.

## Intergovernmental Relations Division

This Division contains expense items which are of a citywide and/or interdepartmental nature. Some of the items budgeted in this Division include: citywide legal fees, citywide membership and dues, funding for Deferred Compensation Administration, elections costs, citywide travel, professional and lobby contracts.

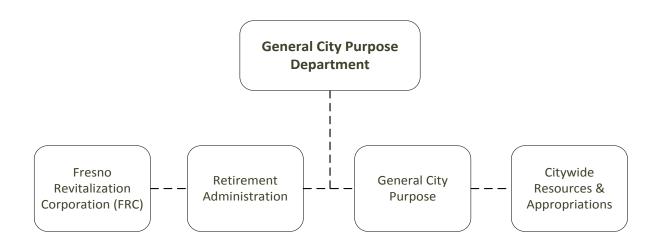
## **Citywide Resources and Appropriations**

This Division contains General Fund revenues that are not associated with any operational department, including Property and Sales taxes, as well as Business License, Room Tax and Franchise fees.

Also under this Division are debt service payments that are not specific to one

department. These include the City Hall refinancing, Convention Center Garage bonds, Bee Building/Granite Park and the bond debt service for the No Neighborhood Left Behind project.

Starting in FY 2015, the Division also includes the revenues and expenditures associated with the Pension Obligation Bond.



## Service Impacts

## **Council Actions**

During the FY 2019 Budget Hearings, Council approved the following motions under the General City Purpose Department:

- Motion #6 \$213,000: Provide funding towards the CCSPCA contract in order to cover minimum wage increases.
- Motion #17, Item 1 \$9.90M: Include the August 2019 sales tax revenue in the General Fund Budget.
- Motion #17, Item 2 \$9.90M: Transfer the budgeted August 2019 sales tax revenue from the General Fund to the General Fund Emergency Reserve per the Reserve Management Act. A detailed discussion regarding this entry is provided in the General Fund Summaries "Sales Tax Assumptions" section.
- Motion #19 \$500,000: Appropriations per this motion have been budgeted in the "Contingency" line-item. The use of these appropriations is predicated to approval of a Cannabis tax initiative through the voting process. If approved, the appropriations will be resubmitted to Council to approve the reclassifying the appropriations out of "Contingency" in order to fund an interim senior center.

#### Revenues

## Intergovernmental Relations

General Fund citywide revenues are located in the GCP Department; these include Sales Tax, Property Tax, Business License and Room Tax.

## **RDA Debt Repayment**

As a result of the dissolution of the Fresno Redevelopment Agency (RDA), the City of Fresno now receives repayment of the numerous loans made to the RDA by the City over the course of its existence. The receipt of these repayments to the City of Fresno is shown as Intergovernmental Revenue within the Emergency Reserve Fund.

## Expenditures

## **Animal Control Contract**

On May 10, 2018, staff requested approval from Council to execute a one year "as is" extension of the contract between the City of Fresno and the Central California Society for the Prevention of Cruelty to Animals (CCSPCA). The extension allows for a process to review and negotiate the terms of the contract as well as develop a comprehensive plan for animal control. The FY 2019 Budget includes \$4,016,300 to fund the one year extension of the CCSPCA contract.

## **Historic Preservation Mitigation Program**

This grant program was approved by Council on February 15, 2018, and will incentivize owners of historic structures to maintain and enhance historic features. Eligible properties would be those on the national, state, or local registers of historic places, as well as local Heritage Properties. Certain repairs are commonly made to historic structures in a manner which is somewhat less expensive, but which has a detrimental impact on the visual character of the structure as seen from the public street. Historic Preservation Mitigation Funds would be used to offset the additional cost of historically appropriate repairs, including: repairing original wood windows or replacing them when necessary with wood replicas; repairing original wood siding instead of replacing it with stucco; and repairing damaged ornamental features such as rafter tails, window trim, and shutters. In order to improve as many properties as possible, grants would be limited to \$7,500. Funds would be awarded to eligible projects on a first come, first serve basis. Benefits of the Program are anticipated to include enhanced property values, neighborhood beautification, and the

stimulation of additional private investment. Total appropriations for FY 2019 are \$50,000.

#### **Granite Park Contract**

Funding for the September 24, 2015 Council approved contract with Central Valley Community Sports Foundation is budgeted in this Department at \$150,000.

## FresGO Mobile App Outreach

In May 2015, the City of Fresno launched its new FresGO mobile app, a free service that puts city government at citizens' fingertips by allowing them to report issues and service requests 24 hours a day. FresGO not only allows residents to report issues immediately via their smartphone, it delivers time sensitive information like cooling center openings, flooding alerts, and special events to the community.

Since its launch, FresGO has had approximately 19,000 downloads as of June 30,2018, making it one of the more successful municipal mobile apps in the nation. The budget will use \$25,000 for a public relations campaign to leverage the popularity of our mobile app to enhance FresGO's reach and continue to improve its effectiveness.

## **Election Costs**

Appropriations have been increased by \$150,000 to cover the County's costs of elections for Districts 3, 5, & 7 as well as possible medical cannabis and another potential November ballot measure.

#### **Homeless Assistance**

A total of \$50,000 has been budgeted in the Department's appropriations for the development and implementation of a multiagency comprehensive plan to reduce homelessness in the City of Fresno.

#### **Parades**

A total of \$50,000 has been budgeted in the Department's appropriations to help support historic parade sponsors by offsetting part of the costs related to traffic control for these events.

## Chinatown Property-Based Improvement District

A total of \$75,000 has been budgeted in the Department for the creation of the Chinatown Property-based Improvement District. It is anticipated that the City will be reimbursed for this initial investment once the improvement district is created.

## Food Expo

A total of \$62,500 has been budgeted in the Department's appropriations for the continued support and sponsorship of the Fresno Food Expo. The Expo is now in its 8th year and has introduced 347 food industry companies to over 2,800 retail and foodservice buyers, and has positioned the City of Fresno as the food industry leader in our region and state. Seventy-four percent of participating food companies have seen an increase in sales because of the Expo, with one-third of them reporting sales of over 30 percent. Companies like Rosa Brothers Milk Company, P\*DE\*Q and Lanna Coffee can now be found in dozens of retail stores, while JD Food and Certified Meat Products have made an active decision to stay, expand and hire new employees in the City of Fresno because of their connection to expanding buyers, and value they have received from being a Founding Food Industry Partner of the Fresno Food Expo. This partnership benefits the City by creating jobs and increasing sales.

## **Land Acquisition**

A total of \$200,000 is budgeted in the Department's appropriations for the anticipation of land acquisition for various projects previously approved by Council. For example, a portion of this budgeted amount will provide funding towards the purchase of property from the Department of Public Utilities, specifically at the Wastewater Treatment Facility in order to address the relocation of Darling International, Incorporated. A portion of this appropriation will also assist with additional land acquisition opportunities in order to support the Mayor's Economic Development Initiative.

## **Economic Development Corporation**

Funding for the December 14, 2017 Council approved contract with Economic Development Corporation is budgeted in this Department for a total of \$105,000.

## Fresno County Fair

A total of \$25,000 has been included in this Department's budget for the Fresno County Fair. This amount is offset by revenue the City of Fresno receives from State-Parimutual (horse racing revenues) generated at the Fresno County Fair.

## Staffing

## Permanent Accounting Technician

The Retirement Office is adding this permanent position to prepare the retirement systems for market value growth and address greater demands to research and analysis.

The position will also perform a wider range of advanced accounting practices related to maintaining controls and reconciliation of the retirement systems' accounting functions. The position is budgeted at 0.75 FTE, which equates to a cost of \$42,900.

Department Staffing Detail

· p				Position	Summary
	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019
Division	Adopted	Adopted	Amended	Changes	Adopted
Retirement Administration Division	12.50	13.00	13.00	0.75	13.75
Total _	12.50	13.00	13.00	0.75	13.75

## Department Revenue and Expenditures - All Funds Combined

	FY 2016	FY 2017	FY 2018	FY 2019	Percent
Funding Source	Actuals	Actuals	Amended	Adopted	Change
Beginning Fund Balance	33,829,609	32,107,166	41,171,200	37,433,600	(9.1)
Fiscal Year Revenues:					
Taxes	219,510,406	246,912,881	242,266,500	264,077,500	9.0
Licenses & Permits	19,527,040	19,272,722	20,207,500	20,832,600	3.1
Intergovernmental Revenue	4,613,758	6,066,348	5,190,000	6,236,100	20.2
Charges for Services	1,994,511	2,418,256	2,297,600	2,355,200	2.5
Fines	1,710,815	1,127,308	1,456,600	1,250,400	(14.2)
Other Revenue	778,910	950,899	1,041,300	839,700	(19.4)
Interdepartmental Charges for Services	13,886,250	14,441,931	14,153,500	16,349,500	15.5
Misc. Revenue	2,068,273	6,853,582	749,600	857,000	14.3
Transfers	3,517,313	3,838,800	8,906,700	1,299,800	(85.4)
Total Fiscal Year Revenues	267,607,277	301,882,727	296,269,300	314,097,800	6.0
Funding Facilitated by Department	301,436,885	333,989,892	337,440,500	351,531,400	4.2
Memo item:					
Citywide General Fund Support (3)	(255,487,636)	(281,379,093)	(287,251,300)	(303,254,700)	5.6
Total Available Funding	45,949,249	52,610,799	50,189,200	48,276,700	(3.8)
Appropriations	_				
Personnel Services	6,088,418	6,243,354	3,886,400	5,234,700	34.7
Non Personnel Services	34,531,202	37,949,654	43,462,200	39,246,700	(9.7)
Interdepartmental Services	1,671,410	3,379,296	1,733,700	1,107,500	(36.1)
Contingencies	0	0	0	500,000	0.0
Total Appropriations	42,291,030	47,572,304	49,082,300	46,088,900	(6.1)

## Department Appropriations by Fund Classification - FY 2019 Only

	General	Special			Internal	Debt	
Resources	Fund	Revenues	Capital	Enterprise	Service	Service	Total
Beginning Balance	35,341,400	1,308,800	0	0	775,900	7,500	37,433,600
Fiscal Year Revenues:							
Taxes	261,398,000	2,679,500	0	0	0	0	264,077,500
Licenses & Permits	20,832,600	0	0	0	0	0	20,832,600
Intergovernmental Revenue	5,536,100	700,000	0	0	0	0	6,236,100
Charges for Services	614,900	13,500	0	0	1,726,800	0	2,355,200
Fines	1,250,400	0	0	0	0	0	1,250,400
Other Revenue	455,400	384,300	0	0	0	0	839,700
Interdepartmental Charges for Services	10,171,100	0	0	0	2,998,700	3,179,700	16,349,500
Misc. Revenue	774,700	0	0	0	82,300	0	857,000
Transfers	(21,845,300)	125,000	0	0	0	23,020,100	1,299,800
Est. Rev Contingency	0	0	0	0	0	0	0
Total Fiscal Year Revenues	279,187,900	3,902,300	0	0	4,807,800	26,199,800	314,097,800
Funding Facilitated by Department	314,529,300	5,211,100	0	0	5,583,700	26,207,300	351,531,400
Memo Item:							
Citywide General Fund Support	(303,254,700)	0	0	0	0	0	(303,254,700)
Total Available Funding	11,274,600	5,211,100	0	0	5,583,700	26,207,300	48,276,700
Appropriations							
Personnel Services	766,600	0	0	0	4,468,100	0	5,234,700
Non Personnel Services	9,202,300	3,844,600	0	0	0	26,199,800	39,246,700
Interdepartmental Services	805,700	300	0	0	301,500	0	1,107,500
Contingencies	500,000	0	0	0	0	0	500,000
Total Appropriations	11,274,600	3,844,900	0	0	4,769,600	26,199,800	46,088,900

## Department Appropriations by Fund Type

	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted
Operating	6,588,942	11,645,169	17,563,000	15,828,100
Capital	0	0	0	0
Debt Service	35,702,088	35,927,135	31,519,300	30,260,800
Total	42,291,030	47,572,304	49,082,300	46,088,900

## Division Adopted Revenue and Expenditure - All Funds Combined

Total	Citywide Resources & Appropriations	Retirement	Fresno Revitalization Corporation	General City Purpose	Funding Source
37,433,600	37,234,400	151,000	0	48,200	Beginning Balance
					Fiscal Year Revenues:
264,077,500	264,077,500	0	0	0	Taxes
20,832,600	20,832,600	0	0	0	Licenses & Permits
6,236,100	6,236,100	0	0	0	Intergovernmental Revenue
2,355,200	628,400	1,726,800	0	0	Charges for Services
1,250,400	1,250,400	0	0	0	Fines
839,700	839,700	0	0	0	Other Revenue
16,349,500	16,349,500	0	0	0	nterdepartmental Charges for Services
857,000	774,700	82,300	0	0	Misc. Revenue
1,299,800	1,299,800	0	0	0	Transfers
0	0	0	0	0	Est. Rev Contingency
314,097,800	312,288,700	1,809,100	0	0	Total Fiscal Year Revenues
351,531,400	349,523,100	1,960,100	0	48,200	Funding Facilitated by Department
					Memo Item:
(303,254,700)	(311,933,200)	0	8,900	8,669,600	Citywide General Fund Support
48,276,700	37,589,900	1,960,100	8,900	8,717,800	Total Available Funding
					Appropriations
5,234,700	3,760,900	1,468,100	5,700	0	Personnel Services
39,246,700	31,077,100	0	0	8,169,600	Non Personnel Services
1,107,500	802,800	301,500	3,200	0	Interdepartmental Services
500,000	0	0	0	500,000	Contingencies
46,088,900	35,640,800	1,769,600	8,900	8,669,600	Total Departmental Expenditures

## **Notes**

Department Revenue and Expenditures – All Funds Combined Table

- 1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
- 2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
- 3. Data in the actual columns may not add to the totals due to rounding.

## Department Appropriations by Fund Classification – FY 2019 only Table

 The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

## Department Appropriations by Fund Type

1. Data in the actual columns may not add to the totals due to rounding.

# Information Services Department

The Information Services Department's (ISD) main focus is on enterprise technology solutions that provide information technology (IT) related services to the City of Fresno. These services assist the City and its departments to meet and manage the City's strategic goals. ISD continues to collaborate and coordinate with outside agencies and city departments to develop operational economic efficiencies and to promote a unified regional technology vision. All regional and interoperability IT efforts are directly managed by ISD. Additionally, ISD is in charge of the IT strategy and the computer systems required to support the City's enterprise objectives and goals.

The Administration Division performs budget preparation, contract administration, provides accounting, financial analysis, personnel, and policy administration support to all divisions within ISD. Additionally, the Division manages the One Call Center providing services for the public to connect with city leadership and departments, answer routine operational questions and report issues that need city attention.

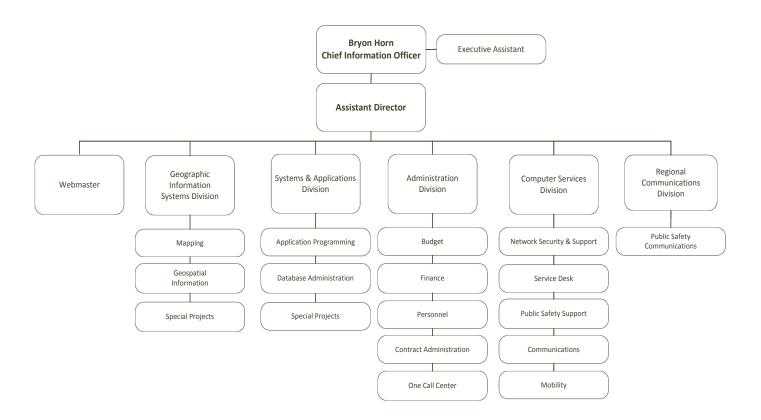
The Computer Services Division focuses on providing networking and infrastructure technology including servers, switching, security, cyber protection, internet connectivity, service desk, fiber optics, disaster

recovery and other data communication technologies. Collaboration between the departments, including public safety, traffic operations and wireless connectivity, contributes to the improvement of overall safety and the quality of our community.

The Systems and Applications Division administers the implementation, development and maintenance of citywide applications including PeopleSoft, FresGO, Laser Fiche document imaging and other applications. The Division also performs database administration and continues to assist with technology procurements and evaluation of the viability of new systems and applications. The Division is also working with other departments to develop and maintain web and mobile applications to enhance city services to the community.

The Communications Division is responsible for the telecommunications for the City, including VOIP, enterprise phone switching, T-1's, cell phones, and PDAs. The Regional Communications function focuses its efforts on the maintenance and expansion of the City's video system including public safety, FAX, the Bus Rapid Transit camera network, two way radio systems, the Fire Department's regional fire radio system, which also serves the North Central and Fig Garden Fire Protection Districts, and other regional connectivity.

The Geographic Information Systems (GIS)
Division acts as the main support resource for daily maintenance of many of the City's GIS layers, and as the support unit for other GIS development within the City. GIS staff also act as the primary liaison with the other regional GIS producers and users. GIS staff provide reports, maps and geospatial information to City Councilmembers, the City Manager's Office and other city departments by request.



## Service Impacts

#### Revenues

The Information Services Department (ISD) primarily recovers its operational costs through fixed and variable reimbursements from user departments via Interdepartmental Charges for Services, which are allocated based on methodologies developed for each of its funds. Fixed reimbursement rates were developed to fund the Department at FY 2018 operating service levels plus any approved requests and less any one time approvals from the prior fiscal year. In addition, the One Call Center is fully funded by the General Fund.

The Department's FY 2019 total available funding, which includes \$356,400 from direct General Fund support to the One Call Center, is budgeted at \$20,794,700. FY 2019 revenues for the Internal Service functions are budgeted at \$20,438,300, \$1,315,800 higher than the FY 2018 Amended Budget. This total increase can be attributed to increases in the following:

- \$998,500 increase to Interdepartmental Charges for Services revenue of which
   \$928,500 is intended to align with anticipated expenses in FY 2019 and
   \$703,500 reflects customer requests for computer and telephone equipment offset by \$633,500 for customer equipment needs during FY 2018.
- \$306,100 increase to Transfers reflects the revenue associated with the approval of the City's Microwave Data and Radio Console Networks Project approved by Council in FY 2018.

## **Systems Replacement Reserve**

The Department continues to plan for the replacement of the PeopleSoft Financials and PeopleSoft Human Resources Capital Management Systems, which will be a multi-

million dollar project. The Department's budget includes \$1 million in ID charges to build a reserve for the replacement of these systems. The FY 2019 reserve for the Systems Replacement fund is \$4,411,400.

## Expenditures

Appropriations for FY 2019 are budgeted at \$16,138,400, \$264,100 below the FY 2018 Amended Budget. Personnel Services appropriations are increasing by \$360,200, Non Personnel appropriations are decreasing by \$594,400 and Interdepartmental Services appropriations are decreasing by \$29,400.

## **Non-Personnel Appropriations**

Non-Personnel Services is budgeted at \$8,969,900, a decrease of 6.2 percent or \$594,900 when compared to the FY 2018 Amended Budget. The Department's Budget includes mainly pass-through requests, which are being offset by reduction for one-time appropriations approved in FY 2018. The Department's approved pass-through Budget requests include:

- \$284,400 for maintenance and support fees of previously acquired software as well as contractually obligated fee increases.
- \$59,000 to address a price adjustment and increased volume to the City's copier contract.
- \$200,000 to restructure and upgrade the Microsoft Enterprise component that will include a licensing agreement for Microsoft365 Office suite.
- \$10,000 for tools to develop and deliver mobile application services internally.
- \$40,000 to increase the current contract to unlimited GIS Photo Services.

- \$40,000 for software for the Emergency Operations Center/Continuity of Operating Plan management.
- \$150,100 to address needs identified in the City Hall Security Assessment that includes \$70,100 for an Alerting System that would allow notification and instructions for security and/or emergency related events to staff and visitors in addition to \$80,000 to install and integrate a Camera Security System to augment the current level of monitoring.
- \$10,000 for emergency responder system upgrades that will allow the VOIP telephone system to report the location of the 911 caller as opposed to the location of the phone system core.
- \$400,000 for the first half of a full year payment for a Citywide Network Replacement Lease. The current assets are now reaching the end-of-life and/or are no longer supported. Appropriations are being established to replace these aging assets and ensure the efficient and effective continuity of information technology services to all stakeholders.

- \$400,100 for the City's Microwave Data and Radio Console Networks Project.
- \$703,500 to lease or acquire customer technology requests including: hardware, software and telecommunications.
- \$6,700 for ancillary costs associated with new positions in FY 2019.

The above were offset by decreases of \$1,892,200 for one-time approved projects and \$1 million in customer equipment requests in FY 2018.

# Interdepartmental Services Appropriations

The Department's Interdepartmental Services' (ID) budget totals \$1,141,100, which is a \$29,400 decrease from the FY 2018 Amended Budget. Increases of \$56,000 to the cost allocation plan and \$14,200 to the Information Service Charge were offset by decreases of \$72,100 in Facilities special projects for costs mainly associated with the Department's waterless Fire Suppression system at City Hall and \$25,700 decrease in base level facilities maintenance charges.

## Staffing

## **Personnel Services Appropriations**

The Information Service Department's
Personnel Budget totals \$6,027,400, which is a
6.4 percent or \$360,200 increase from the FY
2018 Amended Budget. The increase includes
a reallocation of unspent Personnel
Appropriations to fund operational needs
during FY 2018 as well as to the addition of
four (4) new positions detailed below:

- One (1) Community Outreach Specialist effective October 1, 2018. This position will be responsible for analyzing and refining the FresGO application including identifying deficiencies. The overall goal of the position is to ensure that constituent services are not negatively impacted. Position Cost: \$47,900
- One (1) Programmer/Analyst IV effective
   October 1, 2018. This position will be
   responsible for ensuring that the City
   continues to keep up with technological
   advancement in application development
   in-house, rather than through outsourcing.
   This position will be tasked with developing
   mobile applications that will increase the
   Department's ability to quickly deliver
   mobile and other applications for high
   priority projects.

Position Cost: \$67,600

- One (1) Information Services Supervisor effective October 1, 2018. Cyber Security is an ongoing and potential threat that mutates at an enormous rate and assessments have identified the need for the City to improve its security posture. This position will consolidate all of the security functionality into one main role and will be responsible for leading Payment Card Data Security activities, coordinating responses to security warnings and new threats, providing security training, addressing potential or actual breaches and attacks in addition to improving the infrastructure that helps secure the organizations cyber security. Position Cost: \$77,500
- One (1) Computer Systems Specialist
  effective October 1, 2018. This position will
  be tasked with providing additional support
  to the Communications team which
  continues to take on new tasks and
  challenges. This position is intended to
  mitigate the ongoing reliance on limited
  personnel and allow for cross training to
  meet ongoing customer service demand.
  Position Cost: \$50,100

## Department Staffing Detail

				Position	Summary
	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019
Division	Adopted	Adopted	Amended	Changes	Adopted
Administration Division	7.00	7.00	7.00	1.50	8.50
Systems Applications Division	12.00	12.00	12.00	0.75	12.75
Computer Services Division	27.50	28.00	28.00	0.00	28.00
Communications Division	5.00	5.00	5.00	0.75	5.75
GIS Division	5.50	6.00	6.00	0.00	6.00
 Total	57.00	58.00	58.00	3.00	61.00

## Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted	Percent Change
Beginning Balance	3,145,176	3,815,805	3,314,500	3,380,900	2.0
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	0	0	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	50,951	57,574	20,000	4,800	(76.0)
Interdepartmental Charges for Services	13,411,361	13,093,379	15,253,900	16,252,400	6.5
Misc. Revenue	125,255	59,472	40,000	0	(100.0)
Transfers	(14,400)	(14,400)	494,100	800,200	62.0
Est. Rev Contingency	0	0	0	0	0.0
Total Fiscal Year Revenues	13,573,166	13,196,025	15,808,000	17,057,400	7.9
Funding Facilitated by Department	16,718,342	17,011,830	19,122,500	20,438,300	6.9
Memo Item:					
Citywide General Fund Support	382,100	342,169	402,100	356,400	(11.4)
Total Available Funding	17,100,442	17,354,000	19,524,600	20,794,700	6.5
_					
Appropriations					
Personnel Services	4,584,391	5,377,668	5,667,200	6,027,400	6.4
Non Personnel Services	7,472,511	7,706,685	9,564,800	8,969,900	(6.2)
Interdepartmental Services	1,384,129	1,042,778	1,170,500	1,141,100	(2.5)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	13,441,031	14,127,131	16,402,500	16,138,400	(1.6)

## Department Appropriations by Fund Classification - FY 2019 Only

Reso	urces	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning B	alance	0	0	0	0	3,380,900	0	3,380,900
Fiscal Year Reve	enues:							
	Taxes	0	0	0	0	0	0	0
Licenses & F	ermits	0	0	0	0	0	0	0
Intergovernmental Re	evenue	0	0	0	0	0	0	0
Charges for Se	ervices	0	0	0	0	0	0	0
	Fines	0	0	0	0	0	0	0
Other Re	venue	0	0	0	0	4,800	0	4,800
Interdepartmental Charges for Se	ervices	0	0	0	0	16,252,400	0	16,252,400
Misc. Re	evenue	0	0	0	0	0	0	0
Tra	nsfers	0	0	0	0	800,200	0	800,200
Est. Rev Contir	ngency	0	0	0	0	0	0	0
Total Fiscal Year Rev	enues	0	0	0	0	17,057,400	0	17,057,400
Funding Facilitated by Depar	rtment	0	0	0	0	20,438,300	0	20,438,300
Memo	Item:							
Citywide General Fund S	upport	356,400	0	0	0	0	0	356,400
Total Available Fu	ınding	356,400	0	0	0	20,438,300	0	20,794,700
Appropria	tions							
Personnel Se	ervices	307,600	0	0	0	5,719,800	0	6,027,400
Non Personnel Se	ervices	1,500	0	0	0	8,968,400	0	8,969,900
Interdepartmental Se	ervices	47,300	0	0	0	1,093,800	0	1,141,100
Conting	encies	0	0	0	0	0	0	0
Total Appropri	ations	356,400	0	0	0	15,782,000	0	16,138,400

## Department Appropriations by Fund Type

	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted
Operating	13,441,031	14,127,131	16,402,500	16,138,400
Capital	0	0	0	0
Debt Service	0	0	0	0
Total	13,441,031	14,127,131	16,402,500	16,138,400

#### Notes

Department Revenue and Expenditures – All Funds Combined Table

- 1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
- 2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
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Department Appropriations by Fund Classification – FY 2019 only Table

 The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data in the actual columns may not add to the totals due to rounding.

# Parks, After School, Recreation and Community Services Department

The Parks, After School, Recreation, and Community Services (PARCS) Department provides a variety of comprehensive and diverse programs, activities, and services, which encompass youth through senior citizen. The Department's focus and commitment is to provide quality recreation programs, clean and inviting parks, safe and fun playgrounds, and diverse community service opportunities to Fresno residents, surrounding communities, and visitors.

The PARCS Department is comprised of four main divisions: Administration, Recreation, Community Services, and Parks Maintenance. Each is staffed with individuals committed to positively impact the Fresno community through a dedication of service and with a desire to make a difference in the lives of our residents and the neighborhoods in which they live, work and play. Each PARC's member brings a personalized set of skills, talents, and enthusiasm that enhances and strengthens our team and our ability to meet the diverse needs of our community.

In January 2018, the City Council adopted the Parks Master Plan Update. The adoption

celebrates the culmination of nearly 18 months of community outreach, stakeholder engagement, staff analysis, and a comprehensive evaluation of parks and amenities. The Plan serves as the visionary guide for improving Fresno's parks, open space and recreational services. The Plan also provides recommendations and strategies and highlights the community's priorities for improvements. In Fiscal Year 2019, PARCS will begin to transition into the preliminary implementation phase of the Parks Master Plan's recommendations, which include the main strategic goals of funding, standardizing maintenance practices, prioritizing park improvements and expansion, developing partnerships and collaboration for meeting programming needs, and formalizing advocacy for parks.

The Planned Maintenance Division oversees the maintenance and irrigation of over 80 parks, representing about 1,200 acres of open space. The Division also actively participates with facility repairs and park improvement projects, playground equipment replacement and installation, upkeep of specialized amenities such as splash pads, sports courts and ball fields.

In addition, through a combination of Federal, State and Local Grants, CDBG and Prop 1C funding and support from local community groups, the following projects are scheduled for completion in FY 2018: Vinland Splash Pad, Playground Replacements at Woodward Park and Granny's Park, new shade structures at Carroza Park and Dickey Park, new restroom facility at Cary Park, new field lighting at Melody Park, facility improvements at Quigley Park, pool renovation at Frank H. Ball, and several parking lot improvements and repaving projects throughout the park system.

The PARCS Department fosters partnerships and collaboration with multiple agencies and community groups to provide our community with diverse recreational opportunities. This year, PARCS expanded their partnership with Fresno Unified School District and utilized their High School pools to offer swim lessons and recreation swim opportunities. The agreement was further augmented with weekend access to School District pools allowing PARCS to incorporate free family-oriented pool use, or "Blue Space", into the Weekend Recreation Fitness Program (WRFP).

The Recreation and Community Service Divisions continue to offer fun, positive, healthy no- or low-cost sport, recreational, and leisure programs, activities, and special events. One of the primary goals of these Divisions is to provide services that keep children and teens engaged in safe activities and that provide enrichment opportunities. The SPARK (Sports, Play, Active, Recreation for Kids) Program is a great example - the Program provides a supervised venue for nearly 3,000 kids at 30 school sites where they learn and develop a healthy productive lifestyle through recreation. The Department's awardwinning Youth Job Preparation Program (YJPP) has continually grown each year, with nearly 1,800 student participants.

The Empowerment Management Team (EMT) Program, first introduced in 2016 with 20 students, has grown to nearly 70 in just two years. The Program serves as a leadership Program for at-risk teens and provides them with job training opportunities. As a group, the teens provided nearly 6,000 hours of volunteer service to the various programs offered during the summer.

Youth and families also benefit through the After School Recreation Programs at 16

neighborhood centers. Programming is offered between 3pm and 8pm and activities include karate, Neighborhood Park sports leagues, tournaments, cooking classes, drama, and much more. Educational components are also regularly integrated year-round, with services such as homework centers, computer lab, teen leadership development, mentoring, and community services projects. This year, therapeutic recreational activities are now being offered at Inspiration Park. All of the Neighborhood programs offer a safe haven for families to congregate in a fun and social environment leading to a higher quality of life.

The youth sports program or "bitty sports" is a fee-based program offered to youth between the ages of 3 and 12 years of age. Over 1,400 youth participated in a variety of sports programs including soccer, rugby, indoor soccer, volleyball, t-ball and basketball. These programs focus on building teamwork, skills development and sportsmanship.

Summer camps provide a safe environment for children where they acquire skills in science, action sports, lifestyle and fitness, or just enjoy the make-believe world of Pixies and Princesses.

The fee-based adult sports program is offered year round to provide men and women a healthy outlet and enjoy organized structured sport activities. Currently, PARCS offers adult league play for baseball, softball, flag football, basketball and soccer. These leagues are hosted in the evening hours to accommodate busy work schedules.

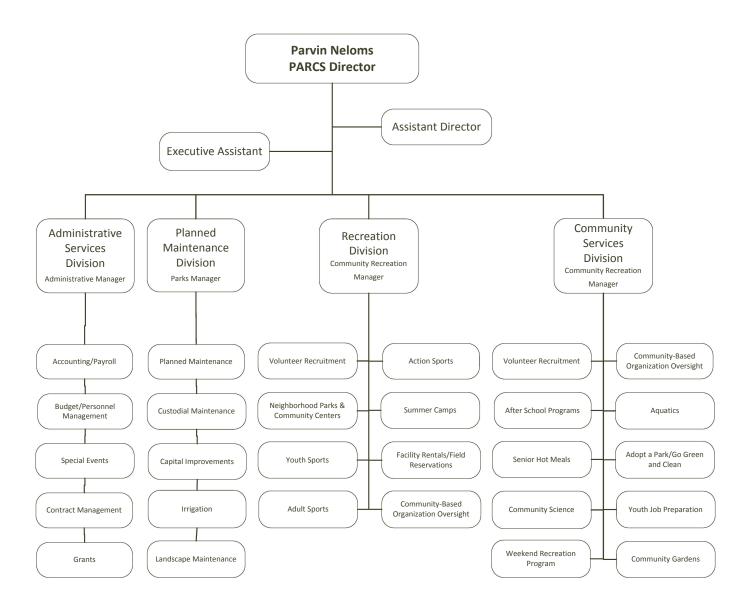
The Department provides programs and services to residents of all ages. The Senior Hot Meal Program, offered in partnership with Fresno-Madera Area Agency on Aging, provides nearly 40,000 meals on an annual basis for Fresno's mature adult population. The program also offers

a variety of activities, field trips, and health and wellness opportunities year-round, Monday through Friday. In 2017- 2018, through a grant from California Department of Public Health, a six-week Walk With Ease Program was offered at Mosqueda Neighborhood Center. The Walk with Ease Program has been proven to help people with arthritis or other related conditions reduce pain, increase balance, strength and walking pace, and improve overall health.

PARCS also provides leadership and support to numerous Community Special Events. Special Events staff oversees the logistics of all events taking place at seven different PARCS Department venues, including Woodward Park, Roeding Park, Regional Sports Complex, Eaton Plaza, Chukchansi Stadium, Rotary Amphitheater, and Veterans Memorial Auditorium. Events include: concerts, walks/runs, weddings, festivals, and sporting events. Many of these events benefit non-profit charities within the community.

In addition to handling events at PARCS' venues, Special Events staff also assists with coordinating an average of 20 citywide events per year. Some of these include the Christmas Parade, California Classic Weekend, and the Veteran's and Martin Luther King Parades.

Every year Special Events coordinates an eightweek long Movies in the Park Program at Eaton Plaza as well as other various neighborhood parks. This is a family friendly free event that draws thousands of community members throughout the summer season.



## Service Impacts

#### **Council Actions**

During the FY 2019 Budget Hearings three council motions were approved by City Council.

- Motion # 11 allocated \$100,000 for continued work on the Mature Adult Center business plan.
- Motion #12 committed \$420,000 from the Park Impact Fee Fund to be divided evenly between Council Districts.
- Motion # 17, allocated \$1 million toward a Community/Senior Center in District 4 and \$1 million towards park infrastructure maintenance and irrigation projects in neighborhood parks (excludes regional parks).

## Revenues

The Department's FY 2019 Total Available Funding which includes \$14,927,500 of General fund support is budgeted at \$24,347,600, less than 1 percent or \$179,600 above the FY2018 Amended Budget of \$24,168,000.

Ongoing revenues and Beginning Balances total \$9,420,100 which is \$2,432,000 below the FY 2018 Amended Budget. The decline is primarily a reflection of a timing effect between planned expenditures for grant and capital activities and the collection of revenue reimbursements. This timing effect impacts the Beginning Balance and Intergovernmental Revenue line-items. Significant revenue variances are summarized below:

 The Beginning Balance line-item reflects a \$310,900 decrease below the FY 2018
 Amended Budget, \$297,600 of this decrease is attributed to a timing difference between expenditure and reimbursement for contracted services.

- The Intergovernmental Revenue line-item declined by \$1,548,700 from the FY 2018 Amended Budget. The majority of this decline corresponded to the Department's completion of improvement projects in FY 2018 at various parks and neighborhood centers including Dickey, Mary Ella Brown, Highway City, Mosqueda Center, Frank H. Ball and Chandler Park. These projects were funded with Housing-Related Parks Program funds and Grants.
- The Charges for Services line-item is budgeted to decrease by \$139,900 below the FY 2018 Amended Budget. A significant portion of this decrease, which includes Gate Fees, Theater Rentals, Participant & Administrative Fees & Charges and League Fees, is due to reductions to budgeted revenue intended to more accurately reflect actual activity.
- Transfers are decreasing by \$368,700 due to savings being realized due to the citywide refinancing of Bond Debt.

## Expenditures

## **Non-Personnel Changes**

The Department's Non-Personnel Budget totals \$16,306,800, an increase of \$3,492,800 above the FY 2018 Amended Budget. This amount includes the addition of \$2.1 million from approved Council Motion's #11 and #17. The following also highlight significant items contributing to Non-Personnel changes:

\$121,600 increase for Janitorial Services. This amount is a reallocation from the Inter-Departmental Charges for Services. In prior years, the Janitorial Services contract was managed and paid for by Facilities Management. In FY2019, the PARCS Department will be managing the contract and therefore appropriations in the Facilities Management Charge have been reduced accordingly.

- \$400,000 increase to the Utilities line item. During the last year, the cost of utilities including Water, Sewer, and Electricity etc. has increased. In addition, consumption has also increased due to more watering days and added facilities. This increase, along with \$450,000 in additional appropriations granted in FY2018, more closely aligns the appropriations with the anticipated expense in FY 2019.
- \$215,100 increase to maintain the current level of service which includes:
  - Recreation programing at Sunset and Inspiration Parks as these programs are no longer managed by Community Based Organizations;
  - Grounds maintenance, custodial service, building maintenance and amenity repairs for Inspiration Park and the new Vinland Splash Pad;
  - The expansion of the Weekend Recreation Program to include Vinland School;
  - Supplies and materials for the various Recreation and Aquatics programs.
- \$1,395,100 increase to the Improvements line item associated with \$1,667,900 for FY 2019 Capital Projects offset by \$272,800 in O&M for improvements completed in FY 2018. Capital Improvement Projects are discussed in detail under the Capital Section of this book.

Additionally, after the publication of the FY 2019 Proposed Budget, the Department reallocated unspent appropriations in other objects to fund operating needs during FY 2018.

The increases were offset by the following decreases:

 \$250,000 to Professional Services
 Consulting due to one-time appropriation for the Master Urban Greening Plan.

- \$200,000 to Outside Repair and Maintenance for improvement projects budgeted in FY 2018.
- \$395,600 in debt redemption for savings realized with the citywide refinancing of Bond Debt.
- \$148,800 to Athletic and Recreation to more accurately reflect anticipated activity in FY 2019.
- \$75,000 to Land Acquisition for FY 2018 appropriations established for the Maxie Improvements Capital Project.
- \$110,000 to Special Projects for one time appropriations approved by Council in FY 2018.
- \$68,800 to Council Motions for one time approved improvement project at Melody Park.

## Interdepartmental Services' Changes

The Department's Interdepartmental Services' (ID) Budget totals \$3,845,000, which is a decrease of \$607,900 over the FY 2018 Amended Budget. The following address the change:

- \$91,400 increase to Information Systems
   Service Charge. This was a citywide increase
   that reflects anticipated need in the
   Information Services Department allocated
   to client departments on an annual basis.
- \$5,400 increase for phones for the Senior Hot Meals and Aquatics Program staff.
- \$460,600 net decrease reflecting substantial completion of several improvement projects at various parks offset by a \$750,000 increase for the construction of a splash pad at Melody Park.
- \$148,200 reductions reflecting the completion of several park improvement projects at various parks and neighborhood centers.
- \$187,200 reduction to the Facilities
   Management Charge. This reduction

reflected a \$121,600 decrease for the janitorial contract, which in prior years was managed and paid for by Facilities
Management. In FY2019, the PARCS
Department will be managing the contract and therefore, appropriations have been

included the Department's Non-Personnel appropriations. This reallocation of funds does not increase total appropriations.

Additionally, the balance of the decrease is due to a citywide reduction to the Facilities Maintenance charge.

## Staffing

The PARCS Department's Personnel Services
Budget totals \$9,377,700 which is a \$876,600
increase from the FY 2018 Amended Budget. This
amount includes the reallocation of unspent
Personnel Appropriations needed to fund
operational needs during FY 2018, negotiated
salary concessions, and step advancements in
addition to:

\$278,000 towards temporary staff, including minimum wage increases expected to take effect January 1, 2019, in order to provide current service level needs across the many programs offered by the Department to the Citizens of Fresno. As a cursory view of the many programs reliant on temporary staff, continued assistance is budgeted under the Weekend Green Space, Aquatics, Recreation/Neighborhood centers, Skate and

- Bike Parks, and Youth Sports. Additional temporary services activities include Park Planned Maintenance and Custodial Services, cooling centers, summer camps, special events, as well as irrigation services.
- \$79,400 for full year funding for a Community Recreation Supervisor approved by Council in FY 2018.
- One Project Manager effective October 1, 2018.
   The PARCS Department has historically relied on outsourcing for several capital improvement and grant related projects which have consisted of simple amenity replacements to full restoration and new development. This position will be tasked with full oversight of these projects both in-house and contracted. The position will also be responsible for ensuring that all critical construction and reimbursement requirements are delivered on time and within budget. Position Cost: \$70,100

## Department Staffing Detail

				Position :	Position Summary	
	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019	
Division	Adopted	Adopted	Amended	Changes	Adopted	
Administration Division	12.00	13.00	13.00	0.75	13.75	
Recreation Division	14.75	14.00	15.00	1.00	16.00	
Parks Division	36.00	36.00	36.00	0.00	36.00	
After School Division	10.75	11.00	11.00	(1.00)	10.00	
Total	73.50	74.00	75.00	0.75	75.75	

#### Note:

The increase of one (1) position between the FY 2018 Adopted Total and the FY 2018 Amended Total reflects Council's approval of the 3<sup>rd</sup> Amendment to the Position Authorization Resolution (PAR) during FY 2018.

## Impact of Capital Infrastructure on Operations

PARCS maintains a capital improvements schedule that identifies, categorizes, and prioritizes the various needs in the 82 City parks. Among these categories is the development of additional green space and amenities throughout neighborhoods, and the rehabilitation and improvement of existing parks. The expected future maintenance is detailed below:

## Park Development

Construction of a new Splash Pad within Mosqueda Park, located at 4670 E. Butler is estimated to be completed and operational by June 2018. The estimated annual impact to the General Fund for routine maintenance, repair, electrical and water usage is \$25,000; this does not include lifecycle replacement costs.

Tree planting of over 1,200 trees throughout the City's Park system along with irrigation improvements will be completed by December 2018. The trees and irrigation improvements are funded through a grant from CALFire and include funding for tree maintenance and replacement for the first year after project completion. The associated ongoing maintenance, repair, and water costs are estimated to be \$50,000 per year.

Construction of a new BMX Track at Mary Ella Brown will serve the neighborhood in Southeast Fresno, as well as attract usage communitywide. Routine maintenance costs are estimated to be \$5,000 annually to cover the cost of graffiti removal, and minor repair to elements.

New field lighting at Cary Park will provide additional opportunities for hosting formal and informal ballfield usage, including league play expansion. Estimated costs for electrical, routine maintenance of fields and janitorial needs based on additional usage are \$75,000-\$100,000.

New playground equipment and miscellaneous improvements at Granny's Park has provided the neighborhood with enhanced park experiences. The estimated costs for routine maintenance of playground equipment, picnic benches, and trees and to cover cost of playground surfacing, fall-zone replenishment is \$7,500-\$10,000.

## Park Rehabilitation and Improvement

In general, the majority of the City's parks are of an age and in a condition where major renovations and maintenance are necessary. Due to natural wear and tear, and a lack of a comprehensive replacement plan, this Department anticipates that significant operating costs will occur throughout the park system as it continues to age and as service and use demands increase.

In January 2018, the City Council adopted a comprehensive Park Master Plan (PMP). Some of the key components included in the plan are identifying current maintenance practices, establishing baseline costs for maintenance and normal repairs as well as understanding the life cycle replacement costs of existing amenities. The result of the analysis and assessment identifies the gaps practices and standards and the resources necessary to properly manage the park system. \$122 million are needed over the next 10 years for life cycle replacement costs of assets within our existing parks, the majority of which represents year 1 replacement needs.

## Parks, After School, Recreation and Community Services Department

Acquiring sustainable funding sources to properly manage the City's park system remains a challenge and the need for improvement and expansion of the City's park system remain a priority.

PARCS continues to make significant effort at securing various grant funding opportunities to refurbish and improve existing parks. PARCS remains hopeful that the passage of Proposition

68 this November will afford additional funding sources for this purpose and potentially assist with maintenance and operation costs.

Currently, over \$2.5 million in renovations have either already been completed or are near completion which include projects at Mary Ella Brown, Highway City, Mosqueda, Frank H Ball, Chandler, Fink White, Holmes, Pinedale, Romain and Ted C Wills.

## Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted	Percent Change
Beginning Balance	(3,716,777)	(1,715,887)	1,431,400	1,120,500	(21.7)
Fiscal Year Revenues:					
Taxes	522	407	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	4,291,142	3,620,043	4,195,200	2,646,500	(36.9)
Charges for Services	2,830,015	2,924,517	3,093,000	2,953,100	(4.5)
Fines	0	0	0	0	0.0
Other Revenue	659,642	621,210	690,000	644,900	(6.5)
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	2,152,044	937,831	246,800	228,100	(7.6)
Transfers	2,104,621	2,092,863	2,195,700	1,827,000	(16.8)
Est. Rev Contingency	0	0	0	0	0.0
Total Fiscal Year Revenues	12,037,987	10,196,871	10,420,700	8,299,600	(20.4)
Funding Facilitated by Department	8,321,210	8,480,984	11,852,100	9,420,100	(20.5)
Memo Item:					
Citywide General Fund Support	13,429,016	11,882,336	12,315,900	14,927,500	21.2
Total Available Funding	21,750,225	20,363,320	24,168,000	24,347,600	0.7
Appropriations					
Personnel Services	6,568,641	8,017,663	8,501,100	9,377,700	10.3
Non Personnel Services	14,195,823	8,886,721	12,814,000	16,306,800	27.3
Interdepartmental Services	3,046,774	4,297,791	4,452,900	3,845,000	(13.7)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	23,811,238	21,202,175	25,768,000	29,529,500	14.6

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	396,000	109,800	614,700	0	0	1,120,500
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	93,000	2,553,500	0	0	0	0	2,646,500
Charges for Services	1,722,700	1,053,000	89,900	87,500	0	0	2,953,100
Fines	0	0	0	0	0	0	0
Other Revenue	161,000	224,600	600	258,700	0	0	644,900
terdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	177,800	50,300	0	0	0	0	228,100
Transfers	0	0	0	0	0	1,827,000	1,827,000
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	2,154,500	3,881,400	90,500	346,200	0	1,827,000	8,299,600
Funding Facilitated by Department	2,154,500	4,277,400	200,300	960,900	0	1,827,000	9,420,100
Memo Item:							
Citywide General Fund Support	14,927,500	0	0	0	0	0	14,927,500
Total Available Funding	17,082,000	4,277,400	200,300	960,900	0	1,827,000	24,347,600
Appropriations							
Personnel Services	7,964,400	1,313,800	67,400	32,100	0	0	9,377,700
Non Personnel Services	6,815,800	2,176,700	4,561,100	926,200	0	1,827,000	16,306,800
Interdepartmental Services	2,301,800	786,900	753,700	2,600	0	0	3,845,000
Contingencies	0	0	0	0	0	0	0
Total Appropriations	17,082,000	4,277,400	5,382,200	960,900	0	1,827,000	29,529,500

## Department Appropriations by Fund Type

	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted
Operating	16,645,664	15,898,623	18,780,100	19,300,100
Capital	4,900,989	3,232,540	4,792,200	8,402,400
Debt Service	2,264,585	2,071,012	2,195,700	1,827,000
Total	23,811,238	21,202,175	25,768,000	29,529,500

## Notes

Department Revenue and Expenditures – All Funds Combined Table

- 1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
- 2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
- 3. Data in the actual columns may not add to the totals due to rounding.

## Department Appropriations by Fund Classification – FY 2019 only Table

 The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

## Department Appropriations by Fund Type

1. Data in the actual columns may not add to the totals due to rounding.

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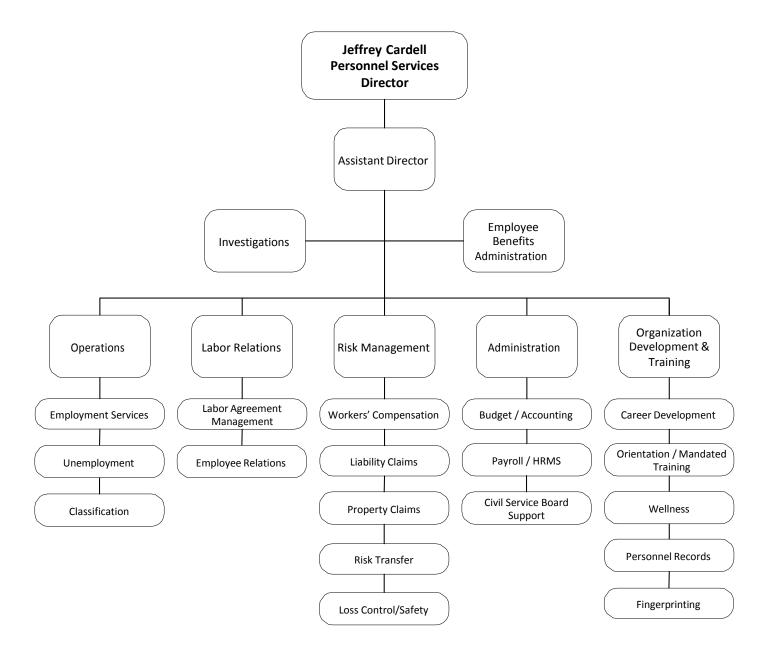
# Personnel Services Department

The Personnel Services Department's mission is to provide and facilitate the delivery of effective customer service through collaborative and diplomatic efforts, employing the values of integrity, compassion, and respect.

The Department consults citywide with department management on personnel matters, negotiates and maintains Memoranda of Understanding (MOU) with city bargaining units, processes grievances, investigates employee concerns, serves as support staff to the Civil Service Board, and manages the interactive process. The Department also manages benefit plan enrollments; Unemployment Insurance claims; the Employee Assistance Program;

provides new employee training and ongoing staff development; develops and updates personnel policies; implements and manages data modules to improve employee access to training opportunities and online personnel information; recruits and tests applicants for city positions; administers bilingual skill examinations; and, maintains personnel data and employee files for the City's workforce. The Risk Management Division manages employee Workers' Compensation; provides loss control services through citywide safety programs; ensures compliance with the City's indemnification policy through contract review; and, processes property and liability claims through resolution and subrogation recovery.

The overall goal of the Department is to add value to the City by providing outstanding service while proactively identifying opportunities for streamlining, protecting the City's assets and consolidating efforts. The Personnel Services Department strives to enhance working relationships at all levels to create a harmonious and efficient environment.



#### Service Impacts

#### Revenues

Services provided by the Personnel Services
Department are funded by the General Fund
and Interdepartmental Fees. General
Operations, Administration, Organizational
Development and Training, and Labor
Relations are fully funded by the General Fund.
The Risk Division's Workers' Compensation,
Property, Liability and the Unemployment
Programs are Internal Service Funds that are
supported by user fees from internal client
departments.

Anticipated demand for the following fiscal year for these funds is determined through analyses of historical trends and anticipated increases in activity. Client departments are then allocated their respective portion based on their historical use of the respective Program.

For FY 2019, total available funding, generated primarily by Internal Service funds, is budgeted at \$36,402,600, an increase of less than 1 percent above the FY 2018 Amended Budget. Significant changes include a decrease of \$921,300 to beginning balances reflecting recognition of excess carryovers to fund actual activity during the year offset by an increase of \$871,800 in Interdepartmental Charges for Services intended to support anticipated claim activity in FY 2019.

#### Workers' Compensation

FY 2019 revenues for the City's Workers'
Compensation Program are budgeted at
\$18,313,100; an increase of 4.4 percent or
\$765,900 when compared to the FY 2018
Amended Budget. This increase includes a
decrease of \$1,064,800 to prior year carryover
and an increase of \$1,822,700 to Charges for

Services intended to support higher claim activity during the year. The appropriations for FY 2019 more accurately align with the current payout trend and future anticipated activity.

#### Liability

FY 2019 revenues for the Liability Program are budgeted at \$10,082,000; a decrease of 2.3 percent or \$241,600 when compared to the FY 2018 Amended Budget. This decrease aligns FY 2019 revenues to the FY 2019 anticipated appropriations.

#### **Property**

FY 2019 revenues for the Property Fund are budgeted at \$3,802,200; a decrease of 3.4 percent or \$135,600 when compared to the FY 2018 Amended Budget. This decrease aligns FY 2019 revenues to the FY 2019 anticipated appropriations.

#### Expenditures

For FY 2019, the Personnel Services Department's appropriations are budgeted at \$35,989,600, an increase of 2.5 percent or \$867,000 when compared to the FY 2018

Amended Budget. The total increase of \$867,000 includes additional appropriations of \$57,700 in Human Resources Operations, \$705,000 in the Workers' Compensation Program and \$215,300 in the Liability Fund offset by decreases of \$89,700 in the Property and \$21,300 in the Unemployment Fund.

Human Resources Operations Appropriations in the FY2019 Budget for Human Resources Operations are budgeted at \$3,224,400, an increase of \$57,700 or 1.8 percent above the FY 2018 Amended Budget. The increase amount is comprised of increases in Personnel costs due to negotiated salary concession and step advancements offset by reallocations of positions as well as the addition of:

- One (1) Senior Human Resources Analyst, \$1,700 for computer and telephone for the position,
- \$5,000 to cover facility cost related to recruitments and,
- \$10,100 for the first payment of a five (5) year lease purchase of 36 desktop and 6 laptop computers.

#### **Workers' Compensation Program**

Appropriations in the FY2019 Budget for the Workers' Compensation Program are established at \$18,097,100, an increase of 4.0 percent or \$705,000 when compared to the FY 2018 Amended Budget. This overall increase is necessary to support anticipated expense activity in FY 2019 which includes increases in Personnel costs due to salary adjustments, step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to:

- \$94,300 for one (1) Senior Human
   Resources Analyst and one third of the cost
   for one (1) Senior Administrative Clerk.
- \$556,600 due to contractual increases encompassing an increase of \$274,000 to the Third Party Administrator, \$64,400 for annual state assessments required for Self-Insured Plans and \$218,200 for insurance premiums increases.
- \$641,500 increase to the Refunds and Claims line item due to anticipated claim activity in FY 2019 reflective of recent trends.

Interdepartmental charge increases of \$58,400 include \$1,700 for computers and telephones associated with the new FY 2019 Senior Human Resources Analysts and \$57,000 due to increases in the Cost Allocation Plan.

#### Liability

Appropriations in the FY 2019 Budget for the Liability Program are established at \$10,081,800, an increase of 2.2 percent or \$215,300 above the FY 2018 Amended Budget. This amount is comprised of slight increases in Personnel costs due to salary adjustments, step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to:

- \$12,600 for one third of the cost for one
   (1) Senior Administrative Clerk.
- \$160,000 due to increases to insurance premiums.

Interdepartmental charge increase of \$28,300 are due to increases in the Cost Allocation Plan offset by decreases in Facilities Management Charges and City Hall rent.

#### Property

In FY 2019, total appropriations in the Property section are budgeted at \$3,605,400, a decrease of 2.4 percent or \$89,700 below the FY 2018

Amended Budget. This amount mostly reflects an increase of \$59,200 in Personnel Cost that includes salary adjustments, step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements, position allocation realignments and \$12,600 for one third of the cost for one (1) Senior Administrative Clerk.

Additionally, the FY2019 Budget includes \$1,800 for computers and telephones for the Senior Administrative Clerk position, and a reduction of \$160,000 to insurance premiums realized when the City acquired a new insurance provider.

#### Staffing

Combined Personnel costs for FY2019 are budgeted at \$3,686,900; \$261,400 above the FY 2018 Amended Budget. Significant changes impacting this increase are comprised of salary adjustments, step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to:

- One (1) Senior Human Resources Analyst effective October 1, 2018. This position will be tasked with addressing the day-to-day Classification and Compensation duties and is expected to relieve staff to focus on timely recruitment and examination services.
   Position Cost: \$81,800
- One (1) Senior Human Resources Risk Analyst effective October 1, 2018. The position will be fully funded by Worker's Compensation Program and will be responsible for conducting analyses and making recommendations in collaboration with client Departments to help mitigate and reduce losses. Position Cost: \$81,800
- One (1) Senior Administrative Clerk effective October 1, 2018. This position will be evenly allocated between the Workers' Compensation, Property and Liability Programs and will provide support to ensure the timely delivery of services to stakeholders.

Position Cost: \$37,600

#### Department Staffing Detail

				Position	Summary
	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019
Division	Adopted	Adopted	Amended	Changes	Adopted
Human Resources Admin. Division	5.00	5.00	5.00	0.00	5.00
Organization Dev.& Training Division	1.00	1.00	1.00	0.00	1.00
<b>Human Resources Operations Division</b>	9.00	10.00	10.00	1.75	11.75
Labor Relations Division	4.00	3.00	3.00	0.00	3.00
Loss Control Division	4.00	2.00	2.00	0.00	2.00
Risk Management Division	9.00	11.00	11.00	(1.00)	10.00
Workers Compensation Division	0.00	1.00	1.00	1.50	2.50
HR Classification and Compensation	2.00	2.00	2.00	0.00	2.00
Total	34.00	35.00	35.00	2.25	37.25

## Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted	Percent Change
Beginning Balance	7,490,898	9,572,854	8,151,500	7,230,200	(11.3)
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	14,060	9,220	12,000	8,700	(27.5)
Fines	0	0	375,000	375,000	0.0
Other Revenue	64,409	75,722	67,000	72,000	7.5
Interdepartmental Charges for Services	25,427,300	27,380,399	24,629,200	25,501,000	3.5
Misc. Revenue	604	7,812	0	0	0.0
Transfers	0	0	0	0	0.0
Est. Rev Contingency	0	0	0	0	0.0
Total Fiscal Year Revenues	25,506,373	27,473,153	25,083,200	25,956,700	3.5
Funding Facilitated by Department	32,997,271	37,046,007	33,234,700	33,186,900	(0.1)
Memo Item:					
Citywide General Fund Support	2,903,808	3,093,654	3,154,700	3,215,700	1.9
Total Available Funding	35,901,079	40,139,661	36,389,400	36,402,600	0.0
_					
Appropriations					
Personnel Services	2,910,228	3,231,470	3,425,500	3,686,900	7.6
Non Personnel Services	4,285,431	4,312,827	6,006,900	5,752,900	(4.2)
Interdepartmental Services	995,188	849,116	874,200	978,300	11.9
Contingencies	18,138,159	21,674,546	24,816,000	25,571,500	3.0
Total Departmental Expenditures	26,329,007	30,067,959	35,122,600	35,989,600	2.5

## Department Appropriations by Fund Classification - FY 2019 Only

Total	Debt Service	Internal Service	Enterprise	Capital	Special Revenues	General Fund	Resources
7,230,20	0	7,230,200	0	0	0	0	Beginning Balance
							Fiscal Year Revenues:
0	0	0	0	0	0	0	Taxes
0	0	0	0	0	0	0	Licenses & Permits
0	0	0	0	0	0	0	Intergovernmental Revenue
8,700	0	0	0	0	0	8,700	Charges for Services
375,000	0	375,000	0	0	0	0	Fines
72,000	0	72,000	0	0	0	0	Other Revenue
25,501,000	0	25,501,000	0	0	0	0	Interdepartmental Charges for Services
0	0	0	0	0	0	0	Misc. Revenue
0	0	0	0	0	0	0	Transfers
0	0	0	0	0	0	0	Est. Rev Contingency_
25,956,700	0	25,948,000	0	0	0	8,700	<b>Total Fiscal Year Revenues</b>
33,186,900	0	33,178,200	0	0	0	8,700	Funding Facilitated by Department
							Memo Item:
3,215,700	0	0	0	0	0	3,215,700	Citywide General Fund Support
36,402,600	0	33,178,200	0	0	0	3,224,400	Total Available Funding
							Appropriations
3,686,900	0	1,183,600	0	0	0	2,503,300	Personnel Services
5,752,900	0	5,517,700	0	0	0	235,200	Non Personnel Services
978,300	0	492,400	0	0	0	485,900	Interdepartmental Services
25,571,500	0	25,571,500	0	0	0	0	Contingencies
35,989,600	0	32,765,200	0	0	0	3,224,400	Total Appropriations

# Department Appropriations by Fund Type

	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted
Operating	26,329,007	30,067,959	35,122,600	35,989,600
Capital	0	0	0	0
Debt Service	0	0	0	0
Total	26,329,007	30,067,959	35,122,600	35,989,600

#### **Notes**

Department Revenue and Expenditures – All Funds Combined Table

- 1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
- 2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
- 3. Data in the actual columns may not add to the totals due to rounding.

Department Appropriations by Fund Classification – FY 2019 only Table

 The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data in the actual columns may not add to the totals due to rounding.

# Police Department

The Fresno Police Department (FPD) is committed to increasing community support by establishing relationships of trust, implementing citywide community policing activities, improving the delivery of police services, and ensuring the safety of citizens and our employees.

In an effort to prevent crime, the Department identifies trends at an early stage through the analysis of crime data utilizing sophisticated technology and skilled Crime Analysts. Strategies are then developed and resources deployed in order to impact these trends quickly. Immediate investigative follow up is also conducted to apprehend those responsible. Problem Oriented Policing Officers identify and focus on locations responsible for the highest number of repeat calls for service and use creative, collaborative strategies to minimize these calls from occurring. In turn, officers are provided more time to handle emergency calls for service, engage in proactive enforcement and community policing activities.

In an effort to prevent traffic collisions,
Department members develop strategies to
address collision trends while supervisors
deploy traffic officers to locations with the
highest probability of collisions occurring.

The Police Department is a professional organization that prides itself on delivering the

highest level of quality service possible.

Department members and volunteers are dedicated public servants who care deeply about neighborhoods and serve with compassion, honesty, and sincerity. Each member is committed to the overall mission of enhancing safety, service, and trust with our community.

Department members strongly value and continually seek to establish partnerships with members of the community through programs such as Bringing Broken Neighborhoods Back to Life, Hope Coalition, Chiefs Advisory Board, Youth Advisory Forums, Teen Academy, Police Activities League, Crime Stoppers, Neighborhood Watch, and the Citizens Police Academy. Maintaining the confidence, support, and trust of our community is the foundation for our success.

The Police Department is committed to recruiting the most qualified candidates who are reflective of the community demographics and providing them with the training, technology, and equipment allowing them to do their job safely, effectively and efficiently.

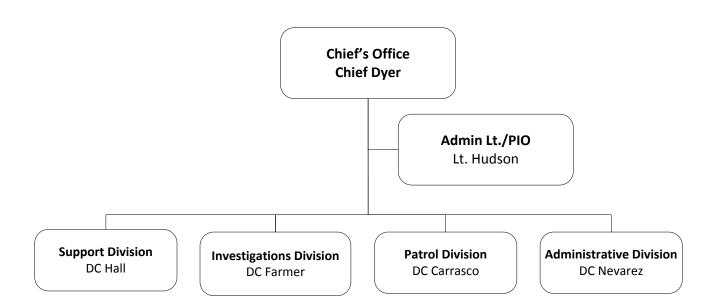
Thanks to the outstanding efforts of the men and women of the Fresno Police Department in partnership with the community, crime rates remain relatively low as compared to the early 2000's. Violent crime saw a 7 percent decrease in 2017 with the largest reduction in robbery of 14.6 percent. Unfortunately, shooting increased in 2017 by 8.6 percent. Property crimes fell by 2 percent, with the largest reduction seen in auto theft of 15 percent. The number of cars stolen in Fresno in 2017 was the lowest number seen in over 30 years.

Recent changes to the State's criminal justice system has resulted in 30 percent fewer inmates in California prisons as compared to seven years ago and combined with the current number of officers per capita, it is a remarkable accomplishment to see these crime decreases. Although we have much work to do, members of the Fresno Police Department are optimistic about ongoing safety and security of our neighborhoods.

The Fresno Police Department continues to explore evolving technology through the Departments Real Time Crime Center,

Shotspotter's gunshot detection system, Predpols predictive policing algorithm, and Vigilant's license plate recognition data base.

In addition, over 434 Axon body worn cameras are being utilized by uniformed officers and an additional 85 were purchased through a matching grant from the Federal government in the late FY 2018. Currently, every uniformed officer has been issued a body worn camera allowing for additional evidence to be gathered for prosecution purposed and to provide a more accurate accounting of the interaction that occurs between officers and citizens.



#### Service Impacts

#### Revenues

The Fresno Police Department's (FPD) overall revenues total \$26,479,800, which is \$2,023,200 below the FY 2018 Amended Budget. The decrease is primarily accounted in the Intergovernmental Revenues as well as Transfers and offset by an increase in Charges for Services as summarized below:

- FPD's overall Beginning Balances revenues are projected at \$6,651,700, which is \$3,916,700 above the FY 2018 Amended Budget. The increase primarily reflects a \$5,915,000 carryover of unspent funds in the Southeast Police Station capital Fund.
- The Department's overall Intergovernmental Revenues are projected at \$9,457,200, which is \$1,289,000 below the FY 2018 Amended Budget. The decrease primarily reflects an anticipated decline of grant revenues as of the date of the printing of this book. Additionally, grants may become available during the fiscal year.
- FPD's overall Charges for Services are projected at \$8,642,900, which is \$815,600 above the FY 2018 Amended Budget. The revenue growth is driven by an increased demand for Contract Law Enforcement Services and the expansion of the Motor Unit, which projected growth in Vehicle Release revenues by \$300,000.
- FPD's Transfers line-item is projected at \$1,097,500, which is \$5,320,900 below the FY 2018 Amended Budget. The FY 2018 budget included a one-time transfer of \$5,003,800 for the construction of the Southeast Police Station. In addition, the recent bond refinance reduced PD's debt service payment transfer by \$284,500.

#### Expenditures

#### **Non-Personnel Changes**

The Department's Non-Personnel Budget totals \$17,048,700, which is a \$3,102,000 decrease from the FY 2018 Amended Budget. The following addresses the significant items impacting the Non-Personnel Budget:

\$5,575,000 is budgeted under the Non-Personnel Budget for the construction of the new Southeast Police Station. This capital project also includes \$250,000 for personnel costs and \$90,000 for interdepartmental services totaling \$5,915,000.

The new Southeast Police Station will be located in the new Fancher Creek development at Tulare and Argyle. Fancher Creek will consist of a major retail shopping center. Adjacent to the shopping center will be a FAX service facility and the new Police Station. The current Southeast Station is located at Cedar and Butler and has been there for approximately 35 years. The current Station is in need of renovation and the Police Department has outgrown it. At 10,280 square feet the planned station will easily accommodate the 80+ personnel and future growth. Locating the Southeast Station at Fancher Creek will not only enhance the safety of the surrounding retail and residential areas, but improve response to any location in the District. The Department anticipates a move-in date of 2019.

• \$117,800 to fully fund the Skywatch Program's regular operational needs totaling \$850,600 based on:

- \$769,600 (1,924 flight hours at \$400/hr.)
- o \$30,000 pilot training
- \$15,000 utilities
- o \$36,000 space rental
- \$110,000 to cover the rebuild of Skywatch's main rotor gear box for Helicopter #1 due in 2019. This rotor gear box overhaul is required every 3,800 flight hours.
- \$2,100 for an ICE-O-MATIC ice maker with storage bin. The equipment is needed to provide ice water for water jugs in the warehouse. Property Evidence Station members work in extreme temperatures in the warehouse and need cold water to prevent heat illness.
- \$26,900 for Body Camera lease #3 for 21
  Body Cameras. The lease was initiated in
  FY 2018 and the FY 2019 Budget provides
  for on-going lease payments.
- \$100,600 in the Supplemental Law
   Enforcement Services Fund (SLESF) for the
   replacement of 115 ballistic vests. Ballistic
   vests have a shelf-life of 5 years and are
   difficult to reuse as each vest is personally
   tailored to each officer. In addition, older
   vests absorb odors from previous use,
   which makes it difficult to reuse.
- \$70,000 in the SLESF for the refurbishment of 830 handguns in FY 2019. FPD's existing handguns are approximately 8 years old and require refurbishment or replacement, when necessary.

The Department's pistol inventory is ageing, with some pistols beginning to experience parts breakages. Beretta Corporation would completely refurbish all of FPD's existing duty pistols. This project is expected to take 36 weeks to complete as the repairs will be made at the Beretta factory in Maryland. The Department

projects that there will be some pistols that will need additional repairs, possible replacement, but the replacement numbers will not be known until the refurbish process is complete and those pistols identified. The Department has indicated that gun replacements are estimated to be relatively small and the costs likely to be absorbed within the budgeted amount. The project is a one-time expense and expected to extend the service life of the pistols for several more years.

The above additions to the Department's Non-Personnel Budget are partially offset by various grants declining in FY 2019 in comparison to the FY 2018 Amended Budget, a smaller capital plan and one-time FY 2018 expenditures. The Grant reduction corresponds to various grants scheduled to sunset in FY 2018 or within FY 2019 as well as the unknown status of continued or new grant funding at the time of this document's publication. The following summarizes the \$1,139,300 reduction in FY 2019 grant funds:

- \$434,900 the COPS Local Law Enforcements Block Grant Fund is a nonrecurring grant and was last awarded in January 2017. In addition, the state no longer funds this program.
- \$141,900 the Miscellaneous Federal Grant Fund is based on the grant's expenditure plan.
- \$501,600 the Miscellaneous State Grant
  Fund includes the CalGRIP grant, which
  ended in FY 2018 and the STEP grant is
  ending in early FY 2019. The Cal GRIP
  grant is no longer funded by the state and
  PD has applied for a new STEP grant, which
  is pending Award status.
- \$36,000 the Justice Assistant Grant (JAG) is due to legislation at the Federal level and

- the JAG 2017 award has not been issued. The award was expected in October 2017, but was again delayed and no updated timeline has been established.
- \$24,900 P.O.S.T reimbursements have been decreasing and, as a result, expenditures have also decreased.

Below is a summary of one-time FY 2018 expenditures, including capital:

- \$718,800 decrease to the Department's capital plan.
- \$284,500 decrease in bond payments. The savings are a result of the City's FY 2017 bond refinance.
- \$218,200 for the acquisition of operational safety equipment.
- \$110,000 for the Skywatch Main Roto Gear Box.
- \$135,100 to rebuild FPD's Explosive Ordinance Disposal robot.
- \$250,000 for Northwest Station move-in costs.
- \$182,400 for Officer Training for emergency situations.
- \$4,000 for 9 Verizon Aircards for nine new staff.
- \$9,900 for the replacement of render safe tools for the bomb squad.

- \$8,500 Evidence lockers in the Crime Scene Investigation Bureaus' Evidence Processing Room.
- \$2,500 for the purchase of Fingerprint Fuming Chamber.
- \$13,900 for the replacement of 29 chairs in the Records Division.

#### **Interdepartmental Services Changes**

The Department's Interdepartmental Services' (ID) Budget totals \$10,694,300, which is \$6,409,200 below the FY 2018 Amended Budget. The following bullet points address the significant items impacting the ID budget.

#### New Equipment and/or Service Charges

 \$30,900 for Fresno PD PIP PWG, which improve the Department's Private IP network bandwidth from a 10 megabyte connection to a 50-100 megabyte connection.

#### **Base Service Charges**

- \$521,100 increase in Information Service Charges.
- \$136,600 increase in Network Replacement Charges.
- \$270,500 decrease in Information Systems Equipment Charges.
- \$320,900 decrease in Facilities Management Charges.

## Police Fleet Appropriations Transfer to the Transportation Department - Public Safety Fleet Division

The FY 2019 Budget includes the creation of a Public Safety Fleet Division within the Department of Transportation that will support Fire and Police Department vehicle maintenance and lease payments. Due to the creation of this Division, fleet ID charges totaling \$6,279,500, as compared to the FY 2018 Amended, were transferred from FPD to the Department of Transportation. Below are the line-item adjustments:

- \$3,241,200 decrease in Fleet Service Charge.
  - \$96,700 will remain in the account for the Department's tire lease.
- \$3,038,300 decrease in Fleet Lease/Purchase Payment.

# Police New Equipment and/or Services Budget under Department of Transportation/Public Safety Fleet Division

- \$389,600 of which \$336,200 is designated for 60 new patrol vehicles through lease financing and \$53,400 is for Netmotion and Verizon cards. The vehicles correspond to the annual replacement schedule to address units for wrecks, mechanical failures and retirements.
- \$225,500 for 60 new plain unmarked trucks/sedans through lease financing. The vehicles correspond to a five year replacement cycle to address units for wrecks, mechanical failures and retirements.

#### Staffing

The Police Department's Personnel Budget totals \$153,132,300 which is a \$7,127,200 increase from the FY 2018 Amended Budget. The increase primarily corresponds to the net effect of full year funding of new sworn permanent positions approved in FY 2018, contractual Memorandum of Understanding (MOU) obligations, Non-MOU obligations, and future reserve coverage.

#### **New Permanent Positions**

The Department's Budget includes the following:

- \$5,500 savings is the result of the conversion of a Business Manager to two
   (2) Accountant-Auditor I Positions.
  - One Account-Auditor I position will perform payroll duties to address increasing demand resulting from departmental staff growth.
  - One Account-Auditor I position will be assigned to false alarm billing, which can potentially generate \$350,000 in revenues.

#### **Position Conversion**

Included in the Department's Budget is the conversion of a Sr. Community Services Officer to a Senior Administrative Clerk within the Court Liaison Office (CLO) saving the department \$9,800. The conversion will align staffing with CLO service needs.

### General Fund Funding for five (5) Crime Analyst Positions

\$383,200 is budgeted in the General Fund for five (5) Crime Specialist Positions that were previously paid for by a Cal Grip Grant that has ended. Crime Specialists perform critical and sophisticated crime data analysis using technology to prevent crime.

In addition, one vacant grant funded Crime Specialist position will be deleted.

#### **Position Transfers**

The FY 2019 Budget includes the transfer of a Community Outreach Specialist to the Fire Department. The Department's Citizen Corps and Community Emergency Response Program will also move to the Fire Department with an increased emphasis on civic preparedness and response infrastructure.

# Other Personnel Future Funding Coverages

The following summarizes additional significant changes within the Police Department's Personnel Budget:

- \$936,600 increase in Employee Leave Payoffs as a result of maintaining a sufficient reserve to cover future liability obligations.
- Worker's Compensation appropriations increased by \$1,382,700 as a result of the claims activity in conjunction with the City's three year average methodology to provide coverage for future payments.
- \$397,300 decrease in Overtime due to decreased grant funding.
- \$731,100 increase in Voluntary Overtime due to the expansion of contracts within the Department's Contract Law Enforcement Services program.

## Department Staff Detail

				Position	Summary
	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019
Division	Adopted	Adopted	Amended	Changes	Adopted
Sworn Positions					
Sworn	784.15	800.34	805.34	15.66	821.00
Cadets Underfilling Sworn Positions	15.00	15.00	15.00	(6.00)	9.00
Subtotal Sworn	799.15	815.34	820.34	9.66	830.00
Civilian Positions	276.50	279.00	280.00	(1.25)	278.75
Total	1,075.65	1,094.34	1,100.34	8.41	1,108.75

#### Note:

The FY 2019 position changes are due to the following:

Sworn:	(3.06)	FY 2018 12 authorized new Police Officer positions (staggered hiring process).
	12.00	FY 2018 12 authorized new Police Officer positions @ 1.00 per position in FY 2019.
	(8.28)	FY 2018 nine authorized new Police Officer positions funding starting August 2017(FAX Unit).
	9.00	FY 2018 nine authorized new Police Officer positions funding starting August 2017(FAX Unit).
	9.66	
	9.66	Subtotal Sworn Position Change
	(1.00)	FY 2019 One authorized vacant Crime Specialist Position is deleted.
Civilian:	0.75	FY 2019 One authorized new Accountant-Auditor I Position @.75 FTE.
	(1.00)	FY 2019 Transfer of a Community Coordinator to the Fire Department.
	(1.25)	Subtotal Civilian Position Change
	8.41	Total FY 2019 Changes

# Department Revenue and Expenditure - All Funds Combined

Percent Change	FY 2019 Adopted	FY 2018 Amended	FY 2017 Actuals	FY 2016 Actuals	Funding Source
143.2	6,651,700	2,735,000	2,707,564	3,021,744	Beginning Balance
					Fiscal Year Revenues:
0.0	0	0	0	0	Taxes
0.0	125,000	125,000	123,336	134,283	Licenses & Permits
(12.0)	9,457,200	10,746,200	7,585,231	7,338,800	Intergovernmental Revenue
10.4	8,642,900	7,827,300	5,729,874	5,301,043	Charges for Services
0.1	225,500	225,300	204,142	159,731	Fines
(36.3)	106,800	167,600	112,380	126,094	Other Revenue
0.0	0	0	0	7,278	Interdepartmental Charges for Services
(32.9)	173,200	258,200	(246,085)	198,915	Misc. Revenue
(82.9)	1,097,500	6,418,400	2,884,296	1,695,286	Transfers
0.0	0	0	0	0	Est. Rev Contingency
(23.1)	19,828,100	25,768,000	16,393,174	14,961,430	Total Fiscal Year Revenues
(7.1)	26,479,800	28,503,000	19,100,738	17,983,174	Funding Facilitated by Department
					Memo Item:
(0.4)	154,314,000	154,917,700	145,263,274	138,645,109	Citywide General Fund Support
(1.4)	180,793,800	183,420,700	164,364,012	156,628,283	Total Available Funding
					Appropriations
4.9	153,132,300	146,005,100	136,290,120	126,671,098	Personnel Services
(15.4)	17,048,700	20,150,700	11,983,900	11,720,499	Non Personnel Services
(37.5)	10,694,300	17,103,500	14,166,042	15,707,571	Interdepartmental Services
0.0	0	0	0	0	Contingencies
(1.3)	180,875,300	183,259,300	162,440,062	154,099,168	Total Departmental Expenditures

# Department Appropriations by Fund Classification - FY 2019 Only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	736,700	5,915,000	0	0	0	6,651,700
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	125,000	0	0	0	0	0	125,000
Intergovernmental Revenue	3,281,300	6,175,900	0	0	0	0	9,457,200
Charges for Services	6,492,900	150,000	0	2,000,000	0	0	8,642,900
Fines	25,500	200,000	0	0	0	0	225,500
Other Revenue	3,000	103,800	0	0	0	0	106,800
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	23,200	150,000	0	0	0	0	173,200
Transfers	0	(330,000)	45,000	0	0	1,382,500	1,097,500
Est. Rev Contingency	0	0	0	0	0	0	0
Total Fiscal Year Revenues	9,950,900	6,449,700	45,000	2,000,000	0	1,382,500	19,828,100
Funding Facilitated by Department	9,950,900	7,186,400	5,960,000	2,000,000	0	1,382,500	26,479,800
Memo Item:							
Citywide General Fund Support	154,314,000	0	0	0	0	0	154,314,000
Total Available Funding	164,264,900	7,186,400	5,960,000	2,000,000	0	1,382,500	180,793,800
Appropriations							
Personnel Services	147,553,500	3,329,600	250,000	1,999,200	0	0	153,132,300
Non Personnel Services	6,126,500	3,735,400	5,804,300	0	0	1,382,500	17,048,700
Interdepartmental Services	10,584,900	18,600	90,000	800	0	0	10,694,300
Contingencies	0	0	0	0	0	0	0
Total Appropriations	164,264,900	7,083,600	6,144,300	2,000,000	0	1,382,500	180,875,300

## Department Appropriations by Fund Type

	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted
Operating	152,034,274	160,428,443	175,098,300	173,532,800
Capital	89,945	34,773	6,504,000	5,960,000
Debt Service	1,974,949	1,976,846	1,657,000	1,382,500
Total	154,099,168	162,440,062	183,259,300	180,875,300

#### Notes

Department Revenue and Expenditures – All Funds Combined Table

- 1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
- 2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
- 3. Data in the actual columns may not add to the totals due to rounding.

#### Department Appropriations by Fund Classification – FY 2019 only Table

 The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

#### Department Appropriations by Fund Type

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# Public Utilities Department

The Department of Public Utilities (DPU) provides reliable, efficient, low-cost water, wastewater and solid waste services. The DPU mission is to deliver high quality utility services professionally, efficiently and in an environmentally responsible manner to ensure the health and safety of our community.

The Administration Division coordinates all of the City's utility services including oversight and support of its operating divisions in the areas of strategic business planning, performance improvement, resource management, organizational development, personnel and labor relations, fiscal management, project management, as well as utility planning and engineering.

The Utility Billing & Collection Division (UB&C) is responsible for the billing and collection of the City of Fresno's utilities fees and charges. UB&C collects fees for Water, Sewer and Sanitation / Solid Waste. The Division has over 130,000 customers and approximately \$193 million of annual billings. UB&C receives more than 158,000 customer calls and processes roughly 179,000 counter transactions annually. UB&C can, in some cases, be the only contact the general public ever has with the City of Fresno. Presently, there are four sections within UB&C - the Administrative Section, the Customer Service Section, the Collections and Field Service Section, and the satellite

Manchester Center Office. Each section performs numerous functions; however, there are two functions that most directly affect the residents of Fresno and those are counter service and telephone customer inquiries. Customer service for the utility is UB&C's primary role.

The Water Division is responsible for delivering a reliable supply of safe, high-quality and affordable water to both city and county residents in the Fresno metropolitan area for domestic, commercial, institutional and industrial use. More than 39.5 billion gallons were delivered in 2017 through approximately 1,800 miles of water mains that met mandated state and federal drinking water standards. This consisted of 34.4 billion gallons of groundwater pumped from nearly 250 wells and 5.1 billion gallons of treated surface water from the Northeast Surface Water Treatment Facility (Behymer and Chestnut), and the T<sub>3</sub> Storage Tank and Water Treatment Plant facilities (Dakota and Armstrong). Overall, this was an average of 107.9 million gallons each day (MGD). Future water supply is assured through the purchase and utilization of surface water allocations from the U.S. Bureau of Reclamation (USBR) at Friant Dam and the Fresno Irrigation District from the Kings River, and an active conservation program. Major citywide capital improvement program efforts are underway to complete the goals of Recharge Fresno by FY 2019, which includes construction of an 80 MGD Southeast Surface Water Treatment Facility (SESWTF-Olive and Fowler); installation of regional and local water transmission grid mains and raw water supply pipelines from the Friant Kern Canal and Kings River; and making initial proactive steps for the enhancement of the City's water main replacement and groundwater recharge programs. In addition, the Division remains committed to outstanding customer service,

extensive planning efforts, employee development, innovative use of technology, and keeping water rates among the most competitive in the state. During FY 2019, the SESWTF is expected to be operational at an initial start-up rating of 54 MGD and first year funding for the operation and maintenance expenditures has been added to the budget.

The Solid Waste Management Division is responsible for the collection of municipal solid waste, recyclables, green waste, and operation clean up for 111,000 residential customers. The Division also has oversight of litter collection, and FresGO customer responses for 103 square miles within the Fresno city limits. These collection activities produce approximately 4,600 tons of material each week.

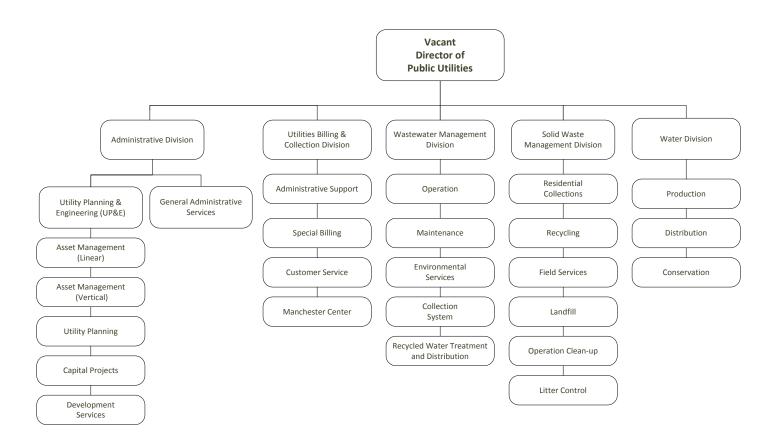
Community needs have resulted in the creation of various initiatives including:

- The Homeless Task Force, a partnership of Solid Waste staff along with the Police Department and other city personnel. This task force continues to manage waste materials while respectfully handling and storing the personal belongings of our community's homeless population.
- Protect Blue initiatives including the addition of Police Officers to Solid Waste staffing. Recycling officers have effectively cited or arrested over 200 suspects for theft of recycling materials.
- CalRecycle also provided grant funding for oil and oil filter recycling. The Division collected 13,555 gallons of oil and 6,250 of oil filters for recycling at the curbside.

The Wastewater Management Division is responsible for the collection, conveyance, treatment and reclamation of wastewater generated by the residential, commercial, and industrial sewer customers in the Fresno-Clovis Metropolitan area. Wastewater from homes

and businesses in the Metropolitan area travels through approximately 1,500 miles of sanitary sewer lines maintained by the Wastewater Management Division to the Fresno-Clovis Regional Wastewater Reclamation Facility (RWRF) located in southwest Fresno. The Division treats approximately 57 million gallons per day (MGD) of wastewater at the North Fresno Wastewater Reclamation Facility and the 80 MGD at the Fresno-Clovis RWRF, the 8th largest wastewater treatment plant in California. The North Fresno Wastewater Reclamation Facility provides recycled water for landscape irrigation at the Copper River Golf Course located in northeast Fresno. As of August 2017, with completion of construction of the first segment of a new recycled water distribution system, recycled water from the Fresno-Clovis RWRF became available to the first recycled water users for irrigation in southwest Fresno. As the remaining segments of the southwest recycled water distribution system are completed through December 2019, recycled water will become available to additional recycled water users in southwest Fresno.

Through the Industrial Pretreatment Program and the efficient and innovative operation and maintenance of the wastewater treatment and reclamation facilities as well as the collection system, the Division ensures compliance with federal and state regulations and permitting requirements while providing safe and reliable utility service consistent with customer, public health and ecological needs.



#### Service Impacts

#### Revenues

Department of Public Utilities (DPU) fiscal year resources in FY 2019 total \$492,649,200 or \$80,388,500 more than the FY 2018 Amended Budget of \$412,260,700. This increase is associated with beginning fund balances increasing \$241,566,500 from the FY 2018 Amended deficit of \$74,024,300. The majority of the increase is the result of the projected receipt of loan proceeds in FY 2018 on multiple Water capital projects funded with State Revolving Loan Funds that are nearing completion. Loan proceeds on these projects are received after funds have been expended, which will often lead to a temporary deficit fund balance. Now that a number of the Water projects associated with these loans are nearing completion the loan proceeds remaining to be received are decreasing.

Intergovernmental revenues for FY2019 are projected to be \$3,590,600 or 28.7 percent less than the \$5,035,000 included in the FY 2018 Amended Budget. This decrease is attributable to a one-time \$1 million Water SMART grant received by the Water Division in FY 2018, the progression of the Daleville Water Line Grant and the loss of the Beverage Container Recycling grant.

Charges for Services for Solid Waste and Wastewater for FY 2019 are based on existing rate structures with projected revenues remaining nearly flat. Water charges for services have been projected to include a 13 percent increase effective July 1, 2018 per the rate plan adopted by Council in February 2015. Water charges for services reflect an additional \$19.1 million dollars.

Miscellaneous Revenues in FY 2019 are budgeted to be \$74,223,500 or \$186,534,100 less than the FY 2018 Amended Budget of \$260,757,600. Multiple Water projects funded with State Revolving Fund loan proceeds are nearing completion, and consequently the anticipated loan proceeds projected in FY 2019 are reflecting a precipitous drop.

Net transfers reflected in FY 2019 show a \$4,022,200 increase over the net negative transfers of \$858,800 in the FY 2018 Amended Budget. This large swing is due to a FY 2018 \$3,100,000 transfer out. This transfer out is a one-time loan to fund the Fire Department Headquarters and will be repaid over the next five years.

#### Expenditures

DPU employee services costs for FY 2019 are \$71,461,100 or \$11,107,300 more than the FY 2018 Amended Budget. Approximately \$8.3 million of the increase is associated with the Department's capital plan. Employee service costs include Memorandum of Understanding salary provisions, step advancement, FY 2018 position conversions, temporary staffing, and the addition of four permanent positions.

Non Personnel Services charges for DPU in FY 2019 are projected to be \$264,811,600 or \$7,043,500 less than the FY 2018 Amended Budget. The single largest driving factor in this decrease is a reduction of over \$13,068,400 in the amount of Engineering and Design Services budgeted for Wastewater capital projects. Material changes to Non Personnel operating appropriations are detailed below in each Divisions' service impacts.

DPU Interdepartmental Charges in FY 2019 are \$40,970,800, or \$2,109,600 greater than the \$38,861,200 reflected in the FY 2018 Amended Budget. This increase is directly attributable to a \$3,387,300 increase in anticipated overhead charges from Public Works associated with the Department's projected FY 2019 capital plan. Other material changes in interdepartmental

charges include a reduction of the number of vehicles being replaced in FY 2019, as well as a \$880,900 increase in charges for the Utility Billing & Collection Division mostly attributable to a remodel of the customer service counter in City Hall and additional staffing. Detailed capital plan information can be found in the Capital Improvement Summary section of this document.

Division specific material appropriation changes are reflected below:

#### **UTILITY BILLING & COLLECTION**

# Remodel Utility Billing & Collection Service Counter Area

In FY 2019, the UB&C customer service counter area will be remodeled to provide a more confidential experience for the customer and increased safety for customer service staff. The City Hall payment counter area will be remodeled to consist of six public transactions stations with bullet resistant casework below the counter and bulletproof glass from the counter to the ceiling. Privacy improvements include full height wing walls at each of the customer service stations and one private room adjacent to the walk up stations. Budgeted cost is \$552,200.

#### **Armed Security at City Hall**

Funds in the amount of \$98,300 have been budgeted in FY 2019 for armed security for the UB&C customer service counter area pending completion of the remodel.

#### **Vehicle Replacements**

The UB&C Division has included \$26,400 for the replacement of two pick-up trucks used daily by Utility Service Representatives in the field. The existing vehicles are past their useful lives and beginning to incur additional maintenance expenses. Replacement cost for the two trucks is \$52,000. The Division currently has \$25,600 available in replacement funds to offset the cost

associated with the vehicles. Total additional cost for replacement of both trucks is \$26,400.

#### Computer Replacements

In FY 2019, the Division has budgeted \$18,200 for the replacement of 18 computers that are at the end of their useful lives.

#### WATER DIVISION

# Southeast Surface Water Treatment Facility

Construction of the new Southeast Surface Water Treatment Facility (SESWTF) is anticipated to be fully completed by September 2018, and is planned to be operational starting in July 2018 at a capacity level of 54 million gallons per day. To fund the first year of operation and maintenance of this facility an additional net budget of \$3,588,400 will be required. Total operating and maintenance costs associated with the facility are projected to be \$5,088,400; however, these costs will be offset by an estimated \$1,500,000 in pumping power savings from wells that will not be running while the SESWTF is producing water. The most significant expenses include \$2,212,000 for Specialty Chemicals and Gases; \$1,902,500 for Utilities; and \$342,900 for equipment, material and parts. Additional appropriations will not be required for position costs as staffing for the facility will occur through the conversion of existing positions.

# Information Service Maintenance and Support Agreements

Supervisory Control and Data Acquisition (SCADA) and other automated systems are used by the Water Division to control industrial processes locally or at remote locations; monitor, gather, and process real-time data; directly interact with devices such as sensors, valves, pumps, motors, etc. and record events into a log file. In FY 2019, an additional \$281,100 in funding has been added for licensing

maintenance and programming support agreements required to keep site specific SCADA systems up-to-date and functioning correctly.

#### **Specialty Chemicals and Gases**

For FY 2019 the line-item budget for Specialty Chemicals and Gases has been budgeted \$5,489,500. This is \$2,901,700 more than the previous year's budget and \$2,212,200 of this increase is attributable to the SESWTF coming online. The other \$689,500 in appropriations is associated with the potential for price increases, anticipated usage of Ortho Polyphosphate, and the increased change outs of Granular Activated Carbon filters. Reductions in other line-items helped to offset this increase.

### North Kings Groundwater Sustainability Agency Membership & Dues

The North Kings Groundwater Sustainability
Agency is a joint powers agency formed in
December 2016 to implement the Sustainable
Groundwater Management Act for a northern
portion of the Kings Subbasin. An additional
\$250,000 has been included for membership and
dues in FY 2019.

#### **Badger Beacon Charges**

City Council recently approved the award of a contract to Badger Meter to provide a new water meter reading and data management software platform, as well as data hosting and technical support services for the platform. A total of \$270,400 has been included in the Division's FY 2019 budget for this contract.

### Filter Bags for Neutral Output Discharge Elimination System (NO-DES) Flushing Trucks

Periodic flushing of the water system is required to remove sediment and deposits that may accumulate over time in water mains. To improve water quality without wasting potable

water the Water Division has purchased and put into operation two (2) NO-DES flushing trucks. The NO-DES unit is connected with large hoses between two selected fire hydrants, creating a temporary loop in the water distribution system where water is pumped, filtered, rechlorinated and then passed back into the system. Based on the anticipated flushing activity, the Division has included an additional \$160,000 for the purchase of disposable filter bags in FY 2019.

#### **Landscape Maintenance Charges**

The Water Division maintains landscape facilities at over 300 active and inactive well sites; the Northeast Surface Water Treatment Facility; Tank 3; Tank 2; Tank 4; the Water Yard; Leaky Acres; and once opened, the Southeast Surface Water Treatment Facility. These facilities are all maintained via contracted services. The Division is anticipating the cost of this service to go up, primarily due to increasing the number of site visits to a monthly basis for all pump stations as well as the addition of special clean-ups required due to homeless issues and vandalism. An additional \$195,000 has been included to cover the anticipated cost of the increased service levels.

#### Miscellaneous Budget Adjustments

Also included in the Division's budget are the following miscellaneous adjustments:

- \$46,600 for inventory to cover increased usage associated with O&M repairs and maintenance.
- \$60,600 for training related to safety, and the new SCADA, network and control systems being implemented.
- \$105,300 for replacement of thirty laptops, and eight ruggedized laptops.
- \$3,000 for an additional laptop for Water Distribution staff.
- \$4,000 for three cell phones for Water System Flushing Crews; and one for the Warehouse Storekeeper.

• \$8,000 for eight MiFi wireless air cards for the Instrumentation/Electrical Crew.

# SOLID WASTE MANAGEMENT DIVISION Litter Control Crew

Increased reporting of litter and illegal dumping issues received via the FresGO app have stretched staffing thin within the Solid Waste Management Division. In FY 2019, an additional Litter Control crew is being added to provide the resources required to address illegal dumping, litter control, and alley maintenance. The crew will consist of one Utility Leadworker, two Laborers, and a Heavy Equipment Operator. Positions have been budgeted with a October 1, 2018 start date. Also required will be a Super Crew Cab truck. Total cost of the new crew in FY 2019 will be \$210,900.

#### **Litter Control Premium Pay**

To align the FY 2019 Budget with expenses currently being incurred for night shift pay, projected acting pay, and bilingual pay for new hires the Division has included an additional \$22,000 in Premium Pay.

#### **Performance Metrics Software**

The Solid Waste Management Division is currently in the process of procuring a waste route management system. The system itself will be a vehicle mounted mobile device which will incorporate intelligent routing and service validation automation to assist both drivers and back office staff in managing service delivery and operations. For FY 2019 the division has budgeted \$250,000 for installation costs and an additional \$150,000 for annual maintenance costs for the system.

#### Operation Clean-Up (OCU) Tipping Fees

In FY 2019, an additional \$421,100 has been budgeted in tipping fees for OCU. The need for additional tipping fees has been attributed to projected OCU customer participation levels;

tonnages associated with appliances that can no longer be taken to recycling centers, and illegal dumping.

#### **Equipment Acquisitions**

The Solid Waste Management Division has included \$1,004,800 for the acquisition of new equipment in FY 2019. New equipment to be acquired includes:

- One (1) claw and two (2) rear loader trucks for the Alley Maintenance Program. The cost of the Claw is \$146,000 with annual operating costs of \$11,800. The cost for the two rear loader trucks is \$622,000, and annual operating costs are \$29,800.
- Two (2) stake bed trucks have been requested for the hauling of large and bulky items such as appliances to the Transfer Center. The cost of the vehicles is \$182,900 and the annual operating costs are \$12,300.

# WASTEWATER MANAGEMENT DIVISION **Asset Management Program**

The Division's FY 2018 Budget included \$1,250,000 for the first phase of developing an Asset Management Program. The overall goal is to develop an asset management framework that would establish asset management principles and best practices that will lead to effective utility management. In FY 2018 the Division projected the cost of this project to be \$2.5 million in total and span multiple years. Additional funding of \$400,000 has been included to continue with development and implementation of the Asset Management Program in FY 2019.

#### Prioritization & Optimization Study

The State of California is amending the Tulare Lake Basin Plan to incorporate the Salinity & Nitrate Management Plan (SNMP) which will have a Salinity Control Program. The Division's budget includes \$50,000 for participation in a Prioritization & Optimization (P&O) Study,

through the Central Valley Salinity Coalition, that will research long term solutions to the salinity issue in the Central Valley. This P&O Study is an alternative to a more conservative regulation of salinity for wastewater dischargers.

#### **Preliminary Nitrate Assessment**

The Division's budget includes \$100,000 to conduct a preliminary assessment of the nitrate impact to drinking water in the area of discharge of the Fresno/Clovis Regional Wastewater Reclamation Facility (RWRF). The City is under a Priority 1 Area for nitrate impacts and will be receiving a Notice to Comply once the Tulare Lake Basin Plan amendments are approved. This is anticipated to occur by December 2018. The City of Fresno will be required to submit a Notice of Intent, including the assessment of nitrate impacts, no later than 270 days after the Regional Water Board issues the Notice to Comply.

#### **Utility Costs**

In anticipation of a proposed 4.9% PG&E rate increases for the Industrial E-20 Transmission Voltage class customers on July 1, 2018, the Division is budgeting for 42,118,000 Kwh in FY 2019 at an increased cost of \$0.13 per Kwh. The Division's current rate is \$0.12 per Kwh, and current consumption is 43,356,000 Kwh. The slight decrease in consumption anticipated in FY 2019 slightly offsets the rate increase. An additional \$392,500 has been included to cover the increase.

#### **Biomethane Operations Generation**

Consistent with the Biomethane Purchase and Sale Agreement with Colony Energy Partners LLC that Council approved on January 11, 2018, the Division has included \$955,100 of anticipated electrical and natural gas expenses anticipated to be incurred related to Colony's

operation of Wastewater's Digester Gas Conditioning System.

#### **Biosolids Removal**

Based on anticipated pricing in FY 2019 an additional \$149,800 has been included for biosolids removal.

#### Vehicle and Equipment Replacements

The Wastewater Management Division has included \$521,100 for the replacement of a vehicle and three pieces of equipment in FY 2019. The items being replaced include:

- A Ford F<sub>35</sub>o Utility Body Truck used by the Customer Service workgroup in their response to external and internal customer service issues associated with the maintenance of the City's sanitary sewer collection system. Full replacement cost for the truck is \$84,700. The Division currently has \$47,100 available in replacement funds to offset the cost associated with the vehicle. Total additional cost for replacement of the truck is \$37,600.
- The Division's budget includes funding for the replacement of a 2003 Case Steiger Ag Tractor utilized for pond rehabilitation at the Regional Wastewater Reclamation Facility. Due to the air emissions requirements incorporated on the new model of equipment the replacement price is significantly higher at \$496,100. There is currently \$189,900 on hand in the Fleet Replacement Fund for the replacement of this tractor and the Division has included an additional \$306,200 in the FY 2019 Budget to fully fund the cost of the new tractor as well as the annual replacement fund sinking costs.

- The Wastewater Collection System workgroup utilizes Hydro Flushers to perform mainline cleaning and reactive maintenance to the sanitary sewer system. The existing 2008 Sterling Hydro Flusher currently being used has been experiencing a high number of repairs and can no longer be considered reliable. Replacement cost on the equipment is \$372,800. The Division currently has \$200,400 available in replacement funds to offset the cost associated with the replacement. An additional \$172,400 has been included in the FY 2019 Budget to fully fund replacement of the Hydro Flusher.
- Funding of \$4,900 has been included for the replacement of a 1994 Jacobsen Tilt Trailer.
   The Division utilizes the trailer to transport a mini excavator to and from mainline repair locations throughout the City. The additional funds budgeted in FY 2019 are required to shore up the shortfall between the \$5,100 of replacement funds on hand and the replacement cost of \$10,000 for the trailer.

#### Staffing

In FY 2019, the Department of Public Utilities will be adding four new permanent positions, temporary staffing, and the transfer of two existing positions between divisions.

#### **Additional Litter Control Crew**

An additional Litter Control Crew is proposed to address the increased requests for services relating to litter control and illegal dumping received via the City of Fresno's FresGo app.

The crew will consist of 1 Utility Leadworker, 2 Laborers, and 1 Heavy Equipment Operator. All positions have been budgeted with an October 1, 2018 start date. Total staffing costs for the new crew in FY 2019 will be \$172,900.

#### Hope Now for Youth

In FY 2019, the Solid Waste Management Division has budgeted \$86,500 in temporary services funding for utilizing the services of Hope Now for Youth to augment permanent staffing in the area of litter collection, alley clean-up, and general labor related to trash collection.

# Transfer and Conversion of a Staff Assistant to a Customer Service Clerk II

The Department has proposed the transfer and subsequent conversion of vacant Staff Assistant from Utility Planning and Engineering to the

Utility Billing and Collection Division. This position would be converted to a Customer Service Clerk II to increase customer service through the reduction phone line wait times. Conversion of this position results in savings of approximately \$7,600.

#### Transfer of a Senior Account Clerk

In FY 2019, the Department is consolidating all positions associated with the collection of fees under the Utility Billing and Collection Division. As part of this consolidation the Wastewater Management Division will be transferring a Senior Account Clerk to Utility Billing & Collection. This position currently handles Wastewater billing for the STEP Program; commercial billing associated with waste haulers that dispose of trucked waste; Pinedale Public Utility District; Bakman/Tarpey sewer billing; and sewer re-determinations.

# Temporary Staffing in Utility Billing and Collections

In FY 2019, the Department has included \$139,000 for addition of five temporary Customer Service Clerks to maintain average customer call waiting times under ten minutes during high volume periods and the peak summer season

Department Staffing Detail

				Positio	n Summary
	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019
Division	Adopted	Adopted	Amended	Changes	Adopted
Administration Division	38.00	41.00	41.00	(1.00)	40.00
Utility Billing &Collection	61.00	61.00	61.00	2.00	63.00
Water Operations Division	193.00	192.00	192.00	0.00	192.00
Solid Waste Division	169.80	167.80	167.80	3.00	170.80
Wastewater Management Division	182.00	182.00	182.00	(1.00)	181.00
Total	643.80	643.80	643.80	3.00	646.80

Impact of Capital Infrastructure Construction on Operation	perations (	n on C	Construction	Infrastructure	Capital	npact of	
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				Capital Projects
Project	Projected Year of Completion	Square Footage/Miles	Estimated number of Positions	Estimated Annual O&M Cost/(Savings)
Southeast Fresno Surface Water Treatment Facility	2019	2,526,480	14.0	\$ 4.6 million
Southwest Recycled Water Distribution System	2020	N/A	0.0	\$ 0.1 million
Airport Recycled Water Facility	2024	N/A	3.0	\$ 3.0 million

Major capital projects for the Department of Public Utilities include: construction of the Southeast Fresno Surface Water Treatment Facility; the Southwest Recycled Water Distribution System; and the Airport Recycled Water Facility. Once these improvements come online they will require operating and maintenance (O&M) resources and in some cases, facility staffing.

## Southeast Fresno Surface Water Treatment Facility (SESWTF)

This project is for the acquisition of land, development of designs/plans and the construction of a future 80 million gallon per day (MGD) surface water treatment facility in Southeast Fresno. The new facility is required to treat surface water diverted from the Kings River through a raw water conveyance system (Kings River Pipeline), to the SESWTF located on 58 acres at the intersection of Armstrong and Floradora. The proposed facility will include a conventional treatment process with coagulation, flocculation, sedimentation, intermediate ozonation, GAC/sand filtration, chlorine disinfection, treated water storage reservoirs, finished water pumping, and solids handling facilities. The initial treatment facility will be constructed with a permitted capacity of 54 MGD, and the City will petition the State to allow it to be re-rated to 80 MGD through a one-year performance demonstration testing procedure. The treated surface water will ultimately provide an additional 72,000 acre-

feet per year to the City's water system, which will allow the City to more effectively use its existing surface water allocations and entitlements from Millerton Lake and Pine Flat Reservoir. This in turn will provide mitigation for the impacts associated with existing groundwater contamination and decades of aquifer overdrafting, and help ensure compliance with the Sustainable Groundwater Management Act. The engineering and design work began in FY 2013 and was completed in July 2015. The construction contract was awarded in November 2015. The anticipated construction schedule is December 2015 - June 2018, therefore the facility is expected to be ready for operation in FY 2019. For the facility startup in FY 2019 at 54 MGD, the increase in O&M costs is estimated to be \$6.1 million annually, with groundwater pumping savings of \$1.5 million for a net increase of \$4.6 million. As the facility capacity ramps up to 80 MGD, the increase in O&M costs is estimated to be \$8.2 million annually starting in FY 2021, with groundwater pumping savings of \$1.5 million for a net increase of \$6.7 million.

## Southwest Recycled Water Distribution Systems

This project, as identified in the City's adopted Recycled Water Master Plan, will provide the infrastructure to distribute recycled water to potential recycled water customers and offset existing potable water use. The construction of the final segments of the Southwest Recycled

#### Public Utilities Department

Water Distribution System will be complete in FY2020. The anticipated increase in O&M for the Southwest Recycled Water Distribution System will be approximately \$100,000. Rates to be established for recycled water use will provide support for cost recovery of recycled water services.

# Airport Recycled Water Treatment Facility

This project is to design and construct a recycled water treatment facility in the east area of the community. The facility will provide recycled water for uses such as: landscape and green space for schools, parks, and median islands in the area, as well as make water

available for groundwater recharge. These uses will free up potable water supply for higher level uses. In addition, the facility will redirect sewer flow from a portion of the sewer trunk system that lacks adequate capacity that must be relieved in some manner. This project will provide relief in lieu of an extensive, costly and disruptive pipeline replacement project. It is anticipated that in FY 2019 the Division will not incur any O&M expenditures with respect to this project. The construction of this project is projected to be completed in FY 2024. The anticipated increase in O&M will be approximately \$3,000,000.

# Department Revenue and Expenditure - All Funds Combined

Percent Change	FY 2019 Adopted	FY 2018 Amended	FY 2017 Actuals	FY 2016 Actuals	Funding Source
(326.3)	167,542,200	(74,024,300)	2,727,330	226,436,554	Beginning Balance
					Fiscal Year Revenues:
(13.8)	2,500	2,900	2,383	4,032	Taxes
0.0	0	0	0	0	Licenses & Permits
(28.7)	3,590,600	5,035,000	3,574,819	3,715,660	Intergovernmental Revenue
10.2	230,700,100	209,432,700	206,246,866	180,948,634	Charges for Services
1.2	2,268,800	2,242,400	2,309,970	2,215,934	Fines
46.2	3,191,200	2,183,400	3,343,011	3,211,667	Other Revenue
6.4	7,966,900	7,489,800	7,855,686	4,628,563	Interdepartmental Charges for Services
(71.5)	74,223,500	260,757,600	134,888,171	35,426,673	Misc. Revenue
(468.4)	3,163,400	(858,800)	3,316,426	9,246,669	Transfers
0.0	0	0	0	0	Est. Rev Contingency
(33.1)	325,107,000	486,285,000	361,537,332	239,397,832	Total Fiscal Year Revenues
19.5	492,649,200	412,260,700	364,264,662	465,834,386	Funding Facilitated by Department
					Memo Item:
0.0	0	0	(132)	(3,639)	Citywide General Fund Support
19.5	492,649,200	412,260,700	364,264,530	465,830,747	Total Available Funding
					Appropriations
18.4	71,461,100	60,353,800	49,582,320	43,553,751	Personnel Services
(2.6)	264,811,600	271,855,100	295,620,992	400,042,915	Non Personnel Services
5.4	40,970,800	38,861,200	28,657,243	30,633,885	Interdepartmental Services
0.0	0	0	0	0	Contingencies
1.7	377,243,500	371,070,100	373,860,555	474,230,552	Total Departmental Expenditures

# Department Appropriations by Fund Classification - FY 2019 Only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	0	0	165,099,200	2,443,000	0	167,542,200
Fiscal Year Revenues:							
Taxes	0	0	0	2,500	0	0	2,500
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	3,590,600	0	0	3,590,600
Charges for Services	0	0	0	230,673,700	26,400	0	230,700,100
Fines	0	0	0	0	2,268,800	0	2,268,800
Other Revenue	0	0	0	3,104,900	86,300	0	3,191,200
Interdepartmental Charges for Services	0	0	0	0	7,966,900	0	7,966,900
Misc. Revenue	0	0	0	74,223,500	0	0	74,223,500
Transfers	0	0	0	3,163,400	0	0	3,163,400
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	0	0	0	314,758,600	10,348,400	0	325,107,000
Funding Facilitated by Department	0	0	0	479,857,800	12,791,400	0	492,649,200
Memo Item:							
Citywide General Fund Support	0	0	0	0	0	0	0
Total Available Funding	0	0	0	479,857,800	12,791,400	0	492,649,200
Appropriations							
Personnel Services	0	0	0	63,693,700	7,767,400	0	71,461,100
Non Personnel Services	0	0	0	262,335,200	2,476,400	0	264,811,600
Interdepartmental Services	0	0	0	38,435,400	2,535,400	0	40,970,800
Contingencies	0	0	0	0	0	0	0
Total Appropriations	0	0	0	364,464,300	12,779,200	0	377,243,500

## Department Appropriations by Fund Type

	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted
Operating	118,304,593	126,681,272	151,594,400	159,153,500
Capital	320,923,284	93,707,099	178,613,800	175,297,800
Debt Service	35,002,675	153,472,184	40,861,900	42,792,200
Total	474,230,552	373,860,555	371,070,100	377,243,500

# Department Revenue and Expenditure - All Funds Combined

Total	Wastewater	Solid Waste	Water	Utility Billing & Collection	DPU Administration	Resources
167,542,200	54,324,800	26,999,500	83,774,900	1,239,700	1,203,300	Beginning Balance
						Fiscal Year Revenues:
2,50	0	0	2,500	0	0	Taxes
	0	0	0	0	0	Licenses & Permits
3,590,600	1,232,800	141,200	2,216,600	0	0	Intergovernmental Revenue
230,700,100	81,217,000	30,852,600	118,604,100	0	26,400	Charges for Services
2,268,800	0	0	0	2,268,800	0	Fines
3,191,200	1,418,700	346,100	1,340,100	70,100	16,200	Other Revenue
7,966,900	0	0	0	4,637,300	3,329,600	nterdepartmental Charges for Services
74,223,500	21,387,200	12,300	52,824,000	0	0	Misc. Revenue
3,163,400	1,042,000	1,978,900	142,500	0	0	Transfers
325,107,000	106,297,700	33,331,100	175,129,800	6,976,200	3,372,200	Total Fiscal Year Revenues
492,649,200	160,622,500	60,330,600	258,904,700	8,215,900	4,575,500	Funding Facilitated by Department
						Memo Item:
(	0	0	0	0	0	Citywide General Fund Support
492,649,200	160,622,500	60,330,600	258,904,700	8,215,900	4,575,500	Total Available Funding
						Appropriations
71,461,100	22,061,100	15,899,900	25,732,700	4,116,600	3,650,800	Personnel Services
264,811,600	124,850,000	14,900,400	122,584,800	2,334,200	142,200	Non Personnel Services
40,970,800	10,535,900	12,538,400	15,361,100	1,764,300	771,100	Interdepartmental Services
(	0	0	0	0	0	Contingencies
377,243,500	157,447,000	43,338,700	163,678,600	8,215,100	4,564,100	Total Appropriations

## Department Appropriations by Fund Type

	DPU Administration	Utility Billing & Collection	Water	Solid Waste	Wastewater	Total
Operating	4,564,100	8,215,100	65,309,600	36,660,000	44,404,700	159,153,500
Capital	0	0	75,507,600	6,678,700	93,111,500	175,297,800
Debt Service	0	0	22,861,400	0	19,930,800	42,792,200
	0	0	0	0	0	0
Total	4,564,100	8,215,100	163,678,600	43,338,700	157,447,000	377,243,500

### **Notes**

Department Revenue and Expenditures – All Funds Combined Table

- 1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
- 2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
- 3. Data in the actual columns may not add to the totals due to rounding.
- 4. Negative beginning fund balance is the result of timing differences associated with state low interest loans. Funds are first expended and then reimbursed from the loan proceeds. Based on the timing of expenditures, reimbursement funds may be received in the following year.

### Department Appropriations by Fund Classification – FY 2019 only Table

 The Citywide General Fund Support line-item reflects citywide General Fund Revenues (i.e., sales tax, property tax, etc.) captured in General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### Department Appropriations by Enterprise Division – FY 2019 only Table

 The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

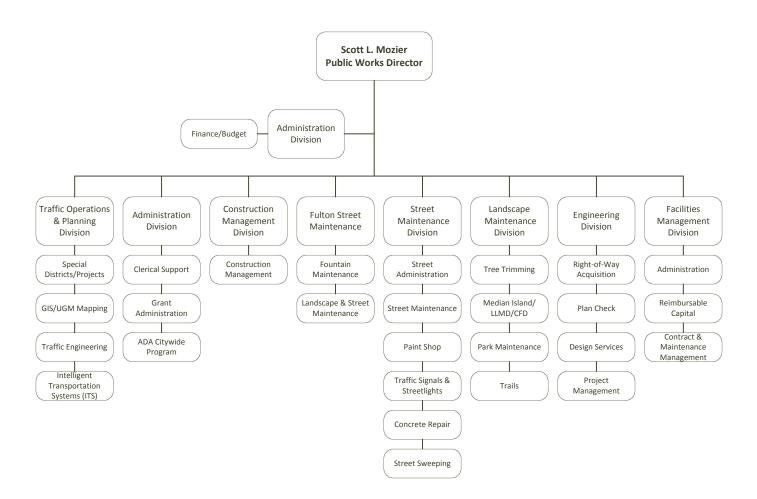
# Public Works Department

The Public Works Department focuses on building and maintaining the critical backbone infrastructure of the City such as streets, sidewalks, traffic signals, streetlights, median islands, street trees, landscaping, trails and public facilities to support the goals of neighborhood revitalization, economic development, public safety, sustainability and air quality.

The Department implements these goals through providing various services such as:

- Transportation planning,
- Infrastructure plan review and approval,
- Permit inspections,
- Impact fee administration,
- Traffic operations,
- Project management,
- Design services,
- Right-of-Way acquisition,
- Construction management,
- Facilities management,
- Community Facilities Districts (CFD's),
- Street maintenance and,
- Landscape maintenance

The Department's mission of *Building a Better Fresno* summarizes these services and the commitment of its staff to serve the citizens of Fresno.



### Service Impacts

### Revenues

The Department's eneral und revenue is projected at \$3,259,200 in FY 2019, which is a decrease of \$42,200 as compared to the FY 2018 Amended Budget of \$3,301,400. The decrease is primarily attributable to a slight decrease in development related activity.

### **State Gas Taxes**

One of the Department's major revenue sources comes from Gas Tax, which is based on the number of gallons sold so as the cost of gas increases, the associated revenue decreases as people buy less fuel.

Total gas tax revenue including carryover and miscellaneous revenue for Special Gas Tax, Proposition 111, ABX8 6 Gas Tax, and SB1 is projected at \$22,873,400 in FY 2019, which is an increase of \$4,119,900 when compared to the FY 2018 Amended Budget of \$18,753,500. The overall increase is attributable to the increase in SB1 total revenue of \$6.5 million in FY 2019.

Effective November 1, 2017, the Road Repair and Accountability Act of 2017 (SB1 Beall) is a new gas tax increase intended for California's streets and roads. The SB1 tax increases per gallon fuel excise taxes, diesel fuel sales taxes and vehicle registration taxes, stabilizes the price-based fuel tax rates and builds in inflationary adjustments to rates in future years. Once fully implemented, the Road Maintenance and Rehabilitation Account (RMRA) tax revenue is estimated to result in approximately \$12 million dollars annually for City streets and roads. Total SB1 Gas Tax revenue is estimated at \$9,497,800 in FY 2019; however, there is an effort to repeal the new tax in this year's election so the budgeted revenue may not completely materialize.

### Measure C Extension Fund

Another of the Department's major funding sources comes from the Measure C Extension, which is tied to sales tax so as consumers increase their purchasing, revenue increases. Revenue for the Program is distributed by the Fresno County Transportation Authority (FCTA) through five Sub-Programs:

- Street Maintenance / Rehabilitation
- Flexible Program
- ADA Compliance
- Pedestrian Trails
- Bicycle Facilities

In FY 2019, total Measure C revenue, including carryover and miscellaneous revenue, is budgeted at \$13,713,900 of which, \$7,836,900 will be dedicated to operations and \$3,817,100 will be dedicated to capital projects. Included in the revenue total is a transfer of \$1.6 million to pay for debt service on the Streetlight Retrofit project (please see the Traffic Signal & Streetlight expenditure section below for more detail on the project).

Actual sales tax distribution revenue for each of the Sub-Programs is budgeted at \$10,016,900 in FY 2019, which is a \$96,700 increase.

### **Community Sanitation**

FY 2019 Community Sanitation Fund revenue is budgeted at \$11,450,700 which includes transfers totaling \$1,154,100 (includes a transfer of \$1,054,100 to Solid Waste for the Litter Control Program).

### Facilities ISF

Facilities FY 2019 revenue is budgeted at \$11,046,500 of which, \$10,377,000 is operating revenue and \$669,500 is budgeted in non-operating revenue. Built into the operating revenue is \$594,700 in citywide Form 10 requests which includes: \$552,200 for the UB&C remodel; \$25,000 in Water Enterprise

requests; \$8,000 for cubicles for the Public Works Pavement Management team; \$3,500 for cubicles for the Capital Design team; and \$6,000 for card reader door locks for MSC Buildings E & G. Municipal Service Center revenue is budgeted at \$675,500 of which, \$629,200 is dedicated to replacing and upgrading an aging generator that is well beyond its useful service life.

### Expenditures

The Public Works Department is funded through a variety of sources such as the General Fund, various federal, state and local transportation related funds, and developer fees and charges. Total appropriations in FY 2019 are budgeted at \$188,194,900 of which, \$68,742,900 is dedicated to operating programs, \$119,312,600 is budgeted for capital projects, and \$139,400 is dedicated to debt service.

### **General Fund**

Appropriations are budgeted at \$9,092,700 in FY 2019, which is a \$1,404,800 decrease when compared to the FY 2018 Amended budget of \$10,497,500. The decrease is primarily attributable to the completion of Neighborhood Street Improvement projects in FY 2018 as well as a decrease in Street Maintenance operations. Additional detail on the Neighborhood Street Improvement projects can be found under Public Works in the Capital Section. Additionally, a total of \$200,000 was included for Fulton Street Maintenance.

### Vehicles and Equipment – (All Funds)

In an effort to improve services and reduce service related backlogs in FY 2019, the Department is purchasing new equipment and replacing much needed vehicles and equipment that are well beyond their useful life:

Traffic Operations Center (TOC): To reduce speeding through neighborhoods and school zones, the TOC is purchasing two new Radar Speed Trailers. The TOC is also replacing one Half-Ton Truck. Cost: \$46,000

Street Maintenance: Due to aging and defective equipment that is in constant need of repair, the Division will be purchasing or replacing the following list of vehicles and equipment: replacing one 24 year old Asphalt Hot Box; replacing one 20 year old Asphalt Milling Machine; replacing three Trailmax Tilt Deck Backhoe Trailers; and, replacing two Street Sweepers. Cost: \$1,133,000

Landscape Maintenance Division: For the safety of the Median Island crews, the Division is purchasing three Scorpion Trail Attenuators with arrow boards. Median Islands is also replacing four 1-Ton Dump Trucks and one Half-Ton truck that are beyond their useful service life. The Community Facilities Districts (CFD) is replacing one Half-Ton truck that is beyond its useful service life and purchasing two new 1-Ton Dump Trucks for heavy landscape maintenance and light improvement work. Cost: \$621,000

*Traffic Signals & Streetlights (TSSL):* TSSL is replacing one Bucket Truck that is well beyond its useful service life. Cost: \$140,000

### **Street Maintenance Operating Programs**

Funding for Street Maintenance operations increased in FY 2018 with the addition of the new SB1 Gas Tax. Funding for operations will continue to increase in FY 2019 with a full year of SB1 revenue expected, however, there is a statewide effort to repeal the new tax in this year's election so the budgeted revenue may not completely materialize. In that event, the portion of activities funded by SB1 will need to be funded by other available funding sources or expenditures will need to be reduced accordingly.

The table below highlights the comparative funding for the major Street Maintenance Operating Programs in FY 2019.

**Overlay / Paving Operations**: Funding for this Program will increase by \$665,600 in FY 2019, which will increase the projected number of

lane miles paved from 37 in FY 2018 to 44 lane miles in FY 2019. The actual number of lane miles paved will be dependent on the cost per ton for asphalt, which continues to rise. As was the case in prior years, the Program will focus on paving intersections and shorter rough

Operating Programs	FY 2018 Adopted	FY 2019 Adopted	Variance
Overlay/Paving	3,728,400	4,394,000	665,600
Slurry Seal	1,650,000	800,000	(850,000)
Emergency Street Svc.	90,000	130,000	40,000
Concrete Strike Team	1,783,500	4,846,600	3,063,100
Crack Seal Program	340,400	599,800	259,400
Street Maint. Repairs	1,281,200	850,000	(431,200)
Pothole Repair Program	813,200	713,200	(100,000)
Street Tree Maint.	1,548,400	1,118,900	(429,500)
Median Island Maint.	5,323,100	4,849,500	(473,600)
LLMD/CFD Maint.	5,242,700	6,085,500	842,800
Program Total	21,800,900	24,387,500	2,586,600

sections as opposed to major street re-paving.

### Slurry Seal:

Slurry seal is the most cost-effective method to extend pavement life through preventive maintenance. Funding for slurry seal operations is budgeted at \$800,000 and will continue to

focus on sealing collectors and neighborhood streets.

Emergency Street Service Repairs: Similar in scope to Street Maintenance Repairs, the Emergency Street Service Program responds to weather related and after hour street emergencies. Funding for this Program is increasing slightly in FY 2019.

Concrete Strike Team: The Department is significantly expanding concrete operations by adding three new concrete crews in FY 2019. The Program is increasing by \$3.1 million and will address much needed curb, gutter and sidewalk repairs citywide.

Crack Seal Program: The Crack Seal Program is an effective proactive treatment to extend pavement life and the Department is increasing funding in FY 2019 by \$259,400.

### Street Maintenance

Repairs: Unlike the larger scope of Overlay/Paving operations or the smaller scope of pothole repairs, Street Maintenance Repair operations perform smaller street patch and paving treatments. Funding for this Program is decreasing by

\$431,200 so the Department can focus on more permanent solutions like the Overlay/Paving in FY 2019.

**Pothole Repair Program:** As with the Crack Seal Program, the Pothole Repair Program is designed to temporarily extend the life of the asphalt.

Funding for this Program is budgeted at \$713,200 in FY 2019.

Street Tree Maintenance: Street tree maintenance operations are a vital part of maintaining the urban forest with funding budgeted at \$1,118,900 in FY 2019. While operating appropriations are decreasing by \$429,500, capital appropriations are increasing by \$800,000 in new Street Tree Fee funding for an overall street tree trimming increase of \$370,500 in FY 2019.

Median Island Maintenance: This Program is funded by Community Sanitation fees and is budgeted at \$4,849,500 in FY 2019, which is a \$473,600 decrease. The decrease is attributable to the transfer of Fulton Street General Fund and Community Sanitation appropriations to the new Fulton Street Maintenance Division. These appropriations were budgeted in Median Island Maintenance in FY 2018; however, the Department feels that the Fulton Street Maintenance activities, as a whole, are so unique that they require their own Division.

Landscape Lighting and Maintenance District (LLMD) / Community Facilities District (CFD)

Maintenance Program: In FY 2018, a portion of the LLMD was maintained by a private vendor with the remaining portion maintained by City crews. In FY 2019, all of the LLMD will be maintained by a private vendor with the remaining City staff being absorbed into the Median Islands and CFD enhancement crews.

The CFD Program is increasing by \$842,800 as it continues to expand with new annexations as well as acceptance of CFD supported landscapes and features. Services will be increased for property tax assessment tracts from being performed every 60 days down to every 30 days. Capital and operational projects will be implemented to restore plantings and

irrigation systems where feasible within available CFD revenues.

### **Fulton Street Maintenance Division**

New in FY 2019, this Division has been added to capture the unique Fulton operating activities such as fountain maintenance and repairs, art work preservation, Fulton utilities and events, landscape maintenance, and sidewalk and street cleaning. Funding is provided by the General Fund, Measure C, and Community Sanitation and is budgeted at \$781,800 in FY 2019.

### **Traffic Signals & Streetlights**

Operating appropriations are budgeted at \$8,893,800 in FY 2019, an increase of \$73,400 as compared to the FY 2018 Amended Budget.

Streetlight Retrofit – The City of Fresno has approximately 40,000 cobra head, high-pressure sodium (HPS) vapor streetlights throughout the City, with a goal of converting those lights to LED for energy savings and improved lighting. Approximately 4,000 lights will be converted through current grants and the Department is proposing to replace the remaining 36,000. By replacing all of the HPS lights with LED, the City could realize an energy savings of approximately \$1.6 million per year with a return on investment of less than 7 years.

In FY 2019, \$1.6 million in Measure C Flexible funding is budgeted toward the Citywide LED Streetlight Retrofit debt service.

### Community Sanitation

Operating appropriations are budgeted at \$10,621,100 in FY 2019. New in FY 2019, the Department is adding a new street sweeping route that will focus on the downtown core, commercial and business areas, and new growth west of Highway 99 and east of Clovis Avenue.

### Staffing

The Department is adding positions and two new Divisions in FY 2019 in an effort to provide efficiencies and improve services:

### **Engineering Services**

Capital Project Design Program: Positions are being added in an effort to enhance the City's ability to complete in-house design and project management tasks. This program is adding: One Professional Engineer, Three Engineers, One Supervising Engineering Tech, and One Senior Engineering Tech. Cost: \$366,600

### **Facilities Maintenance**

One Facilities Maint Supervisor: This position will assist with first-line supervision, training, project oversight of maintenance, repairs and alterations of City facilities. Cost: \$62,800

### **Street Maintenance**

Pavement Management Program: Positions are being added to develop, maintain, and administer a pavement management and project selection program. The program is adding: One Professional Engineer and One Senior Engineering Tech. Cost: \$130,000

**7-Week Concrete Program:** This concrete crew will be assigned to work in each of the seven Council Districts for 7 weeks at a time and will repair curbs, gutters and sidewalks. This

program is adding: One Street Maintenance Leadworker, One Senior Heavy Equip Operator, Four Maintenance & Construction Workers, and One Concrete Finisher. Cost: \$346,900

Two New Concrete Crews: The two new concrete crews will be funded by the new SB1 Gas Tax and will repair curbs, gutters, and sidewalks in areas that are included in the 5-year SB1 project plan that is approved annually by Council. This program is adding: Two Street Maintenance Leadworkers, Two Senior Heavy Equipment Operators, Eight Maintenance & Construction Workers; and One Concrete Finisher. Cost: \$629,700

One Street Sweeper Operator: This position will focus on downtown, the commercial / business areas, and new growth west of Highway 99 and East of Clovis Ave. Cost: \$46,800

### Services Reorganization

The Department is reorganizing in an effort to improve efficiency and service deliveries. The Engineering Division will incorporate Project Management, Design Services and Engineering Services in order to bring together project managers, design engineers, plan review, permitting and right-of-way staff. Traffic Engineering & Parking and Capital Management will become distinct divisions for improved oversight and accountability.

### Department Staffing Detail

				Position	Summary
	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019
Division	Adopted	Adopted	Amended	Changes	Adopted
Administration Division	14.00	14.00	14.00	0.00	14.00
Engineering Services Division	37.75	39.75	39.75	(7.25)	32.50
Capital Management Division	57.00	57.75	57.75	(15.75)	42.00
Traffic Engineering & Parking Division	0.00	0.00	0.00	27.00	27.00
Facilities Management Division	19.00	19.00	19.00	1.75	20.75
Street Maintenance Division	81.25	82.00	82.00	17.25	99.25
Landscape Maintenance Division	79.50	85.00	85.00	(1.00)	84.00
Fulton Street Maintenance Division	0.00	0.00	0.00	2.00	2.00
Traffic Signal & Streetlights Division	16.75	17.75	17.75	0.25	18.00
Total	305.25	315.25	315.25	24.25	339.50

### Impact of Capital Infrastructure Construction on Operations

The Department's capital portfolio consists of a large number of projects that are classified into five separate categories for maintenance purposes which will add to the Department's overall operations cost. The projects are either ongoing in nature or will be completed over the next five fiscal years. The expected future maintenance for each category is listed below:

### **Street Improvements**

This is the largest category by number of projects as well as cost in the portfolio.

Construction can include asphalt, curb and gutter, median islands, sidewalks and landscaping. Estimated future maintenance varies for each project based upon what is constructed. At this time no additional personnel are required. The anticipated maintenance costs are for replacement of infrastructure as assets reach their useful lives.

### **Traffic Signals**

The installations of traffic signals range from the installation of left-turn phasing to completely new signal at an intersection.
Future maintenance costs consist of additional personnel, materials and other costs to provide the periodic maintenance necessary for the signals as well as operating costs.

### **Facilities Projects**

Facilities projects relate to the replacement and overall maintenance of City Facilities such as City Hall, City Hall Annex, Municipal Service Center, and Parks, Police and Fire Facilities.

### ITS Traffic Synchronization

This Program installs traffic synchronization technology on traffic signals for major corridors of the City. As these projects are completed, additional personnel for signal timing, the physical maintenance of the equipment and information technology will be necessary along with replacement equipment as the original equipment ages and no longer functions.

### **CFD Landscape Maintenance**

The ongoing projects consist of the administrative costs to provide service to the CFDs that are approved by Council. Maintenance costs depend on the individual district and may cover landscaping as well as other approved infrastructure. Funding for the CFD Program is usually provided by property tax assessments to the property owners in each district.

### Pedestrian/Bicycle Trail Projects

This category consists of projects to construct new pedestrian/bicycle trails within the city of Fresno. Construction is similar to the Street Improvement category, but does not include median islands and may include other trail facilities such as lighting or street furniture. As these are all new trails, maintenance will increase with each completed project. Future costs include personnel, supplies, equipment and other day-to-day costs to operate the trails.

### Department Revenue and Expenditure - All Funds Combined

Percent Change	FY 2019 Adopted	FY 2018 Amended	FY 2017 Actuals	FY 2016 Actuals	Funding Source
11.2	70,241,300	63,153,700	56,074,644	50,849,374	Beginning Balance
					Fiscal Year Revenues:
(34.2)	13,133,200	19,970,700	20,507,590	16,149,067	Taxes
5.4	582,000	552,000	798,662	756,492	Licenses & Permits
(22.1)	49,012,400	62,885,100	35,775,277	34,667,375	Intergovernmental Revenue
10.0	29,896,400	27,178,900	28,033,882	25,451,699	Charges for Services
0.0	0	0	0	1,958,000	Fines
11.9	799,100	714,000	815,209	673,437	Other Revenue
(7.0)	9,181,100	9,874,400	7,332,910	7,405,080	Interdepartmental Charges for Services
1,338.8	11,320,700	786,800	1,308,170	756,956	Misc. Revenue
(57.6)	(3,420,000)	(8,059,800)	(8,063,088)	(1,808,359)	Transfers
0.0	0	0	0	0	Est. Rev Contingency
(3.0)	110,504,900	113,902,100	86,508,613	86,009,747	Total Fiscal Year Revenues
2.1	180,746,200	177,055,800	142,583,257	136,859,120	Funding Facilitated by Department
					Memo Item:
(18.9)	5,833,500	7,196,100	4,118,732	3,734,163	Citywide General Fund Support
1.3	186,579,700	184,251,900	146,701,990	140,593,283	Total Available Funding
					_
					Appropriations
14.3	32,309,000	28,266,000	24,142,697	22,341,962	Personnel Services
12.8	127,697,600	113,181,000	38,127,910	46,180,414	Non Personnel Services
15.2	28,188,300	24,475,700	17,595,331	15,269,283	Interdepartmental Services
(100.0)	0	144,400	0	0	Contingencies
13.3	188,194,900	166,067,100	79,865,938	83,791,659	Total Departmental Expenditures

### Department Appropriations by Fund Classification - FY 2019 Only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	11,412,400	32,923,100	24,898,600	1,007,200	0	70,241,300
Fiscal Year Revenues:							
Taxes	100	13,132,000	0	0	1,100	0	13,133,200
Licenses & Permits	582,000	0	0	0	0	0	582,000
Intergovernmental Revenue	60,000	42,698,300	6,047,000	207,100	0	0	49,012,400
Charges for Services	2,601,500	565,900	6,431,000	20,297,400	600	0	29,896,400
Fines	0	0	0	0	0	0	0
Other Revenue	13,100	256,400	288,900	203,700	37,000	0	799,100
Interdepartmental Charges for Services	0	0	0	0	9,181,100	0	9,181,100
Misc. Revenue	2,500	5,400	10,737,100	425,700	150,000	0	11,320,700
Transfers	0	(2,409,300)	(945,100)	(205,000)	0	139,400	(3,420,000)
Est. Rev Contingency	0	0	0	0	0	0	0
Total Fiscal Year Revenues	3,259,200	54,248,700	22,558,900	20,928,900	9,369,800	139,400	110,504,900
Funding Facilitated by Department	3,259,200	65,661,100	55,482,000	45,827,500	10,377,000	139,400	180,746,200
Memo Item:							
Citywide General Fund Support	5,833,500	0	0	0	0	0	5,833,500
Total Available Funding	9,092,700	65,661,100	55,482,000	45,827,500	10,377,000	139,400	186,579,700
Appropriations							
Personnel Services	4,140,900	15,892,500	3,086,200	7,370,500	1,818,900	0	32,309,000
Non Personnel Services	2,075,300	84,800,000	29,803,400	3,715,100	7,164,400	139,400	127,697,600
Interdepartmental Services	2,876,500	12,307,700	1,957,200	9,753,100	1,293,800	0	28,188,300
Contingencies	0	0	0	0	0	0	0
Total Appropriations	9,092,700	113,000,200	34 846 800	20,838,700	10,277,100	139,400	188,194,900

### Department Appropriations by Fund Type

	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted
Operating	46,118,787	53,383,637	64,024,400	68,742,900
Capital	37,532,696	26,372,641	101,897,600	119,312,600
Debt Service	140,176	109,660	145,100	139,400
Total	83,791,659	79,865,938	166,067,100	188,194,900

### Notes

Department Revenue and Expenditures – All Funds Combined Table

- 1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
- 2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
- 3. Data in the actual columns may not add to the totals due to rounding.

### Department Appropriations by Fund Classification – FY 2019 only Table

 The Citywide General Fund Support line item reflects General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### Department Appropriations by Fund Type

1. Data in the actual columns may not add to the totals due to rounding.

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# Transportation (FAX) Department

The Department of Transportation provides fixed-route and paratransit demand-response service 363 days a year throughout the City of Fresno and in some areas of Clovis as well as the County of Fresno. The Transportation Department also includes the City's Municipal Fleet Management and Public Safety Fleet Management Divisions which provides comprehensive vehicle, equipment and supply services to client city departments and outside customers. The Public Safety Fleet Maintenance Division is focused to support Police and Fire vehicles and equipment. The fixed-route service provides 16 different routes, including one Bus Rapid Transit (BRT) route, operating seven days a week and utilizing a fleet of 119 buses. 97 percent of buses run on compressed natural gas (CNG) fuel, providing a cleaner air alternative and significant fuel savings.

Every bus is equipped with wheelchair lifts and bicycle racks and carries an average of 28 passengers per hour. The fixed route system provides over 9.6 million trips each year, operating 409,380 hours and over 4.2 million miles annually.

The Department also provides paratransit demand-response service, known as Handy Ride, through a contract with Keolis Transit America Inc. Handy Ride operates seven days aweek with service levels comparable to the fixed-route system. Handy Ride services are used by citizens who are unable to utilize fixed-route service due to their disabilities in accordance with the Americans with Disabilities Act(ADA). Traveling over 1.2 million miles and utilizing 56 vehicles, Handy Ride service provides more than 200,000 trips each year.

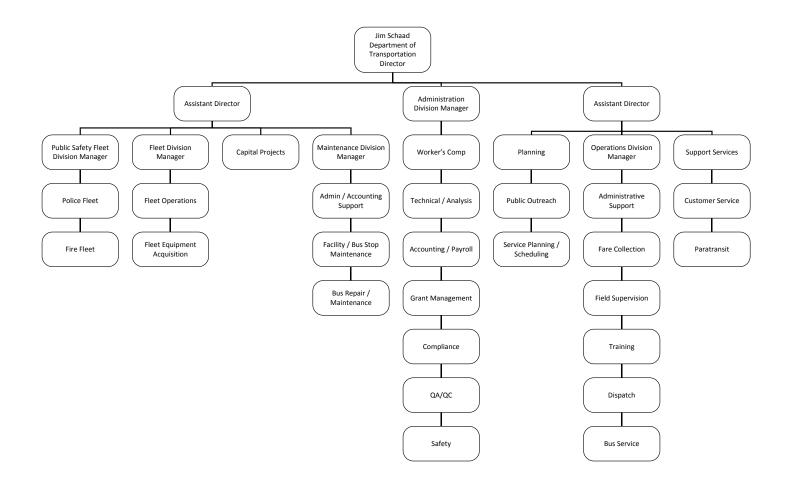
A comprehensive capital asset and facilities assessment study, involving both FAX and Fleet Divisions is guiding the Department through a maintenance and replacement plan to maximize the life of assets and facilities. FAX Divisions continue to build asset maintenance, grant match and Bus/Equipment reserves. These reserves provide the Department with resources needed to maintain and repair existing assets, implement study recommendations and leverage local, state and federal grant funds for the acquisition of new or replacement equipment, vehicles, facilities and passenger stations and amenities.

The Department implemented Bus Rapid Transit (BRT) service in mid- FY2018 along Blackstone and Kings Canyon Avenues, using 17 new BRT style buses and adding 6,200 hours and 275,900 miles of new service. BRT service provides enhanced station amenities, off board fare collection, 10-minute frequencies, traffic signal prioritization, on-board Wi-Fi, real-time bus arrival information and security enhancements.

The Department's Fleet Maintenance and Acquisition Divisions provide clients with a full range of fleet services to ensure the City's fleet operates at optimum levels. These services include: vehicle and equipment acquisition and disposal; maintenance repairs; as well as fuel.

The Fleet Management Division maintains over 2,000 units ranging from utility carts to large trash trucks, motor graders, bulldozers, and backhoes. The Division is also responsible for all on and off road emissions reporting to the Environmental Protection

Agency, California Air Resources Board, and the local Air District. The Fleet Management Division, for the 17th consecutive year, has been awarded the Automotive Service Excellence Blue Seal of Excellence. This designates that over 75 percent of the technicians have passed multiple certification exams. In FY 2018, the Department completed the establishment of the Public Safety Maintenance Division, providing a dedicated shop for Fire and Police vehicles. The Public Safety Maintenance Division is expected to provide cost effective maintenance service, while maintaining public safety customers as the top priority.



### Service Impacts

#### Revenues

The Transportation Department's revenues are generated through a variety of sources. As an enterprise, Transit Operations is primarily funded through State Transportation
Development Act (TDA) allocations, Federal
Transit Administration (FTA) grants, Measure C and passenger fares. In FY 2019, the Fleet
Management Division will continue to operate as an Internal Service Division whose revenues are made up of service charges to clients within and outside the City. Additionally, the Public Safety Maintenance Division which previously operated as an Internal Service fund will be fully funded by the General Fund.

Total resources for the Transportation
Department in FY 2019 are \$174.91 million
which is approximately 5.9 percent or \$10.9
million less than the FY 2018 Amended Budget.
FY 2019 resources include \$9.1 million of
General Fund support for the Public Safety
Maintenance Division. The General Fund
support for the Division is not new, but rather a
reallocation of resources from the Fleet
Management Division and the Fire and Police
Departments.

Not inclusive of the FY 2019 Beginning Balance total ongoing revenues and one time transfers are budgeted at \$120.19 million, a decrease of 17.8 percent or \$25.95 million compared to the FY 2018 Amended Budget. Across the Divisions, Transit Operations and Capital revenues are down \$18.33 million to \$92.46 million; Internal Services revenues are down \$7.22 million to \$27.43 million, and; Public Safety Maintenance revenues are down \$403,000 to \$297,000. The revenue decreases are attributable to:

\$7.87 million in decreased
 Interdepartmental Charges is due to the

Public Safety Maintenance Division becoming a General Fund supported division in FY2019. As a General Fund Division there will no longer be Internal Service Fund charges to be recorded as revenue;

- \$15.47 million in decreased
  Intergovernmental Revenue. The completion
  of Bus Rapid Transit removed \$21.6 million
  dollars of grant revenue from the books. The
  loss of Bus Rapid Transit grant revenue will be
  slightly offset by increases to other
  Intergovernmental revenues including \$4.4
  million dollars in Proposition 1B State
  revenue and \$1.5 million in revenue from
  TIRCP State Cap & Trade, and;
- \$1.17 million in decreased Charges for Services due to a continued decline in passenger fares. The Department has instituted new measures to address the decline, but the budget more accurately aligns revenues with anticipated FY 2019 activity.

### Expenditures

Total appropriations in the Transportation Department are budgeted at \$140.29 million, an increase of \$2.47 million or 1.8 percent over the FY 2018 Amended Budget. Transportation appropriations include \$102.32 million for Transit Operating and Capital, \$28.58 million for Internal Service Funds and \$9.39 million of General Fund appropriations for the Public Safety Maintenance Division.

### **Transit Operations**

Transit Divisions are enterprise funded. FY 2019 appropriations for these Divisions are budgeted at \$58.60 million, an increase of \$1.36 million compared to the FY 2018 Amended Budget. FY 2019 appropriations include the following changes: an increase of \$2 million for Personnel appropriations; an increase of \$104,800 for Non-

Personnel appropriations, and; a decrease of \$743,000 for Interdepartmental Charges.

Personnel appropriation increases of \$2 million are comprised of salary increases due to step advancements and negotiated union increases in addition to:

- \$13,200 increase for a complete year of Full Time Equivalent (FTE) for the Staff Assistant position approved in FY 2018;
- \$14,900 for a temporary Services Aide at 0.5 FTE. The position will provide customer service and education to disabled customers that utilize paratransit services;
- \$25,200 for temporary Paratransit
   Specialist at 0.5 FTE. This position will be filled by a certified Physical Therapist to provide the necessary review of Handy Ride applications to determine if applicants are eliqible for the service, and;
- \$76,600 for a temporary Council Assistant at 0.74 FTE. This position will be used for planning, scheduling and implementation of route restructuring plans.

Non-Personnel appropriations have increased by \$104,800. The increase includes a reallocation of \$625,900 from unspent Personnel appropriations, after publication of the FY 2019 Proposed Budget, to fund higher than anticipated charges during the year. Non-Personnel appropriation changes include:

- \$300,000 increase for Outside Legal Services for representation needed for bus related accidents that cause serious property damage, personal injury or death;
- \$216,200 increase to Specialized Services which includes \$120,000 for a revenue collection contract with GARDA Armored Truck to collect fare revenue from Ticket Vending Machines throughout the City;
- \$332,300 increase to account for the additional 5 percent built into the contract

- with Keolis Transit America to provide paratransit services. This is the final year of the contract and the Department will go through a competitive process to continue the federally funded paratransit service;
- \$50,000 decrease for Printing and Binding.
  This FY 2019 decrease is the net result of
  \$100,000 increase for new fare media to be
  dispensed at ticket vending machines offset
  by the FY2018 reallocation of \$150,000 to
  fund higher than anticipated charges;
- \$85,000 increase for tire leases due to additional service implementation and increased frequencies;
- \$59,500 increase to the Service Contracts and Office Equipment line item. This increase includes \$43,100 to cover annual increases to maintenance and service contracts such as the Trapeze system and AssetWorks software;
- \$15,700 increase due to ongoing cellular charges for WiFi service on FAX buses;
- \$178,100 decrease in diesel fuel costs related to the departmental shift to alternative fuels;
- \$571,700 net decrease to inventory after including the FY 2018 reallocation of \$479,900 to cover higher than anticipated chargers, following publication of the FY 2019 Proposed Budget, and;
- \$40,000 decrease related to one time appropriations for outside, non-consulting, professional services.

Interdepartmental Charge decreases of \$743,000 primarily consist of:

\$181,300 reduction to the Facilities Management Charges of which \$123,200 was a transfer to Non-Personnel accounts as the Department will be assuming responsibility for janitorial duties at some of its facilities from the Facilities Management Division in the Public Works Department;

- \$391,000 decrease to Variable
   Interdepartmental Reimbursement to
   General Fund to cover the increased cost for Police Officers assigned to Fresno Area Express bus routes;
- \$68,900 increase to Fixed
   Interdepartmental Reimbursement to
   General Fund for the Cost Allocation Plan, and;
- Changes to allocation methods lead to the following impacts: an increase of \$58,700 for Information Service Charges; a decrease of \$171,200 for Liability Self Insurance Charges; a decrease of \$82,100 for Information Systems Equipment Charges, and; a decrease of \$79,200 for Property Self Insurance Charges.

### **Capital Projects**

FY 2019 appropriations for Transit Capital are budgeted at \$43.72 million, an increase of \$2.27 million compared to the FY 2018 Amended Budget. Capital Project details can be found in the Capital Improvement Summary section of this book.

### **Fleet Services**

In March of 2016, an independent assessment and analysis of the Fresno Fire Department's (FFD) fleet management and repair program was completed. Findings from this assessment determined that the current Fire Shop was deficient and a new or different fire shop would be needed to support the workload and required workforce. In response to this finding, the Public Safety Fleet Maintenance (PSFM) Division was created in FY 2017 to address both Fire and Police vehicle and equipment needs.

Initially, while in transition, the Division was housed as an Internal Service function within the Department of Transportation. In FY 2019, the consolidation efforts have been completed

and the PSFM Division is now transitioning from an Internal Service Funded program to a direct service provider to General Fund operations of Fire and Police. The Fleet Management Division remains as an Internal Service operation providing services to all non-public safety Departments of the City and is now referred to as the "Municipal Fleet Maintenance Division."

### **Municipal Fleet Maintenance**

FY 2019 appropriations in the Municipal Fleet
Management Operations Equipment and Fleet
Equipment Acquisitions Divisions are budgeted at
\$28.58 million which is a decrease of \$9.74 million
compared to the FY 2018 Amended Budget.
These appropriations include a reduction of
\$724,900 for Personnel appropriations; a
reduction of \$8.5 million for Non-Personnel
appropriations and a reduction of \$517,100 for
Interdepartmental Charges.

The Personnel appropriation decrease of \$724,900 is primarily driven by the transfer of 13 FTE totaling \$1.07 million to the Public Safety Maintenance Division with the following offsets:

- \$41,000 increase for a full year of FTEs for the two (2) Heavy Equipment Mechanic IIs approved in FY2018;
- \$22,500 increase for a full year FTE for the Power Generation Operator/Mechanic approved in FY 2018, and;
- \$51,800 for a Fleet Operations Specialist at .75 FTE in FY 2019. The Fleet Operations Specialist is needed to fill an expiring temporary position in light of the rebound in fleet services following the 2009 downturn.

The Non-Personnel appropriation decrease of \$8.5 million is primarily due to:

 \$5.63 million decreased from the Replacement Fleet Acquisition to more accurately reflect the activity anticipated in FY 2019, and;  \$2.42 million transferred to Public Safety Maintenance for the Lease Purchase-Equipment account.

Interdepartmental Charge appropriations have decreased \$517,100 in relation to the FY 2018 Amended Budget. These decreases are primarily due to the shifting of charges to the Public Safety Maintenance Division.

Combined, Fleet's Internal Service Fund Division and the Public Safety Maintenance Division's Interdepartmental Charges have decreased by \$167,300. The decrease is primarily due to lower Facilities Management and Liability Self-Insurance costs.

### **Public Safety Fleet Maintenance**

FY 2019 appropriations for the Public Safety Maintenance Division are budgeted at \$9.39 million which is an increase of \$8.59 million compared to the FY 2018 Amended Budget. The increase is primarily a reallocation of appropriations previously with the Fire Department and the Internal Service Funded Fleet Division to the General Fund in FY 2019. FY 2019 increases consists of \$2.24 million for Personnel costs, \$6 million for Non-Personnel costs, and \$349,800 for Interdepartmental Charges.

Personnel appropriation increases of \$2.24 million are primarily due to the reallocation of 9 FTE from the Fire Department and 13 FTE from the Internal Service Funded Fleet Division.

Details for all FTE increases to Public Safety Fleet are as follows:

 \$737,000 for 9 FTEs transferred from the Fire Department. These positions include one Equipment Supervisor, one Fire Equipment Mechanic Lead, two Equipment Service Worker IIs and five Fire Equipment Mechanic II's;

- \$1.07 million for 13 FTEs transferred from the Transportation Department's Fleet Management Internal Service Divisions. These positions include six Light Equipment Mechanic IIs, two Light Equipment Mechanic Leads, one Equipment Supervisor, one Equipment Service Worker II, one Communications Technician II, one Communication Technician I and one Automotive Parts Specialist, and;
- \$39,900 for a 0.75 FTE Senior Account Clerk position new for FY 2019. The Senior Account Clerk will handle accounts payable, lease payments and Risk Management accident packages.

Non-Personnel appropriation increases of \$6 million are primarily due to the transfer of resources previously housed in the Police and Fire Departments. The major source of the increases includes the following transfers:

- \$3.64 million in Fleet Lease/Purchase payments transferred from the Police Department;
- \$1.48 million of fleet service charges from the Police Department. This does not include \$96,700 that will remain with the Police Department to pay for the Department's tire lease, and;
- \$1.1 million of fleet service charges from the Fire Department.

Interdepartmental Charge appropriations have increased by \$349,800 in relation to the FY 2018 Amended Budget. These increases are attributed to the shifting of charges from the Internal Service Fund Divisions. Considered as a whole, Interdepartmental Charges for the Public Safety Maintenance and Internal Service Fund Divisions have decreased by \$167,300 due to lower Facilities Management and Liability Self-Insurance costs.

### Staffing

### **Transit Operating Divisions**

Positions within the Transit Operation Divisions have decreased 3.75 FTE when compared to FY 2018 Amended staffing levels. The decrease is driven by the elimination of five vacant Permanent Part-Time Bus Driver Positions at 0.8 FTE each and the addition of 0.25 FTE for a full year funding of the Staff Assistant position approved in FY 2018.

### **Internal Service Divisions**

Fleet Management and Fleet Equipment
Acquisition positions have decreased by 11.5 FTEs
when compared to FY 2018 staffing levels. The
decrease is the net result from transferring 13
FTEs to the Public Safety Maintenance Division
while adding 1.5 FTE. The additions consist of:
0.50 FTE for full year funding of two Heavy
Equipment Mechanic II's added in FY 2018; 0.25
FTE for a full year funding of a Power Generation
Operator / Mechanic added in FY 2018, and; 0.75

FTE for a Fleet Operations Specialist added in FY 2019. The Fleet Operations Specialist is needed to fill an expiring temporary position in light of demand for fleet services following the 2009 downturn.

### **Public Safety Maintenance Division**

This will be the first year the Public Safety
Maintenance Division will be in full operation and
funded by the General Fund. Staffing levels have
increased by 22.75 FTE compared to the FY 2018
Amended Budget. The increase includes: 9 FTEs
transferred from the Fleet Management
Operations Equipment Division; 4 FTEs transferred
from the Fleet Equipment Acquisitions Division; 9
FTEs transferred from the Fire Department, and; a
new Senior Account Clerk position budgeted at
0.75 FTE. The Senior Account Clerk will handle the
paperwork generated by the new division including
the processing of accounts payable, lease
payments and Risk Management accident
packages.

### Department Staffing Detail

				Position Summary			
	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019		
Division	Adopted	Adopted	Amended	Changes	Adopted		
Transportation Operating	319.25	326.00	326.00	(2.00)	324.00		
Transportation Maintenance	72.00	76.75	76.75	0.25	77.00		
Transportation Administration	18.50	18.00	18.00	0.00	18.00		
Transportation Support Services	8.00	7.00	7.00	(1.00)	6.00		
Transportation Planning	3.00	3.00	3.00	(1.00)	2.00		
Public Safety Maintenance	3.50	7.00	7.00	22.75	29.75		
Fleet Management	59.00	60.25	60.25	(5.50)	54.75		
Fleet Equipment Acquisition	9.00	10.00	10.00	(6.00)	4.00		
Total	492.25	508.00	508.00	7.50	515.50		

### Department Revenue and Expenditure - All Funds Combined

Funding Source	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted	Percent Change
Beginning Balance	54,264,146	7,299,003	39,668,200	45,623,500	15.0
Fiscal Year Revenues:					
Taxes	9,512,880	9,635,563	10,421,500	10,429,800	0.1
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	37,932,474	47,731,733	91,126,300	75,654,200	(17.0)
Charges for Services	7,870,711	7,391,295	7,872,500	6,705,600	(14.8)
Fines	0	0	0	0	0.0
Other Revenue	448,328	407,799	410,000	587,200	43.2
Interdepartmental Charges for Services	21,457,928	24,892,747	34,494,900	26,627,700	(22.8)
Misc. Revenue	1,693,048	2,353,878	739,400	1,538,200	108.0
Transfers	(10,396,574)	(515,311)	1,080,500	(1,350,000)	(224.9)
Est. Rev Contingency	0	0	0	0	0.0
Total Fiscal Year Revenues	68,518,796	91,897,704	146,145,100	120,192,700	(17.8)
Funding Facilitated by Department	122,782,941	99,196,706	185,813,300	165,816,200	(10.8)
Memo Item:					
Citywide General Fund Support	(40)	40	0	9,097,200	0.0
Total Available Funding	122,782,901	99,196,746	185,813,300	174,913,400	(5.9)
_					
Appropriations					
Personnel Services	30,772,958	35,746,330	40,546,200	44,378,300	9.5
Non Personnel Services	80,800,360	49,481,413	87,962,250	87,659,600	(0.3)
Interdepartmental Services	5,499,701	5,966,629	8,812,650	7,755,700	(12.0)
Contingencies	0	0	500,000	500,000	0.0
Total Departmental Expenditures	117,073,019	91,194,372	137,821,100	140,293,600	1.8

### Department Appropriations by Fund Classification - FY 2019 Only

Resources	General Fund	Special Revenues	Capital	Enterprise	Internal Service	Debt Service	Total
Beginning Balance	0	14,125,400	0	24,613,900	6,884,200	0	45,623,500
Fiscal Year Revenues:							
Taxes	0	10,429,300	0	0	500	0	10,429,800
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	74,808,900	845,300	0	75,654,200
Charges for Services	5,000	0	0	6,696,100	4,500	0	6,705,600
Fines	0	0	0	0	0	0	0
Other Revenue	0	138,600	0	280,000	168,600	0	587,200
Interdepartmental Charges for Services	220,000	0	0	0	26,407,700	0	26,627,700
Misc. Revenue	72,000	0	0	108,200	1,358,000	0	1,538,200
Transfers	0	(3,203,800)	0	3,203,800	(1,350,000)	0	(1,350,000)
Est. Rev Contingency	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	297,000	7,364,100	0	85,097,000	27,434,600	0	120,192,700
Funding Facilitated by Department	297,000	21,489,500	0	109,710,900	34,318,800	0	165,816,200
Memo Item:							
Citywide General Fund Support	9,097,200	0	0	0	0	0	9,097,200
Total Available Funding	9,394,200	21,489,500	0	109,710,900	34,318,800	0	174,913,400
Appropriations							
Personnel Services	2,574,800	7,949,400	0	28,811,300	5,042,800	0	44,378,300
Non Personnel Services	6,460,700	796,700	0	58,620,500	21,781,700	0	87,659,600
Interdepartmental Services	358,700	1,772,200	0	4,367,000	1,257,800	0	7,755,700
Contingencies	0	0	0	0	500,000	0	500,000
Total Appropriations	9,394,200	10,518,300	0	91,798,800	28,582,300	0	140,293,600

### Department Appropriations by Fund Type

	FY 2016 Actuals	FY 2017 Actuals	FY 2018 Amended	FY 2019 Adopted
Operating	65,978,621	72,828,117	96,370,700	96,576,200
Capital	51,094,398	18,366,255	41,450,400	43,717,400
Debt Service	0	0	0	0
Total	117,073,019	91,194,372	137,821,100	140,293,600

### **Notes**

Department Revenue and Expenditures – All Funds Combined Table

- 1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
- 2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
- 3. Data in the actual columns may not add to the totals due to rounding.

### Department Appropriations by Fund Classification – FY 2018 only Table

 The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### Department Appropriations by Fund Type

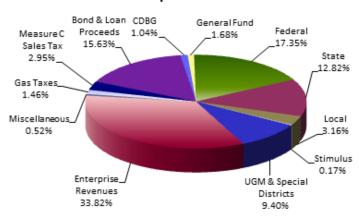
1. Data in the actual columns may not add to the totals due to rounding.

# FY 2019-2023 Capital Improvement Program

### Introduction

Development of the FY 2019-2023 Capital Improvement Program (CIP) is an intensive, ongoing process, involving a comprehensive review of the goals and direction of the City's





future infrastructure needs. The overriding mission of this review is to determine specific priorities, starting with the vital work being done to revitalize and reinvigorate the Downtown area; then to sequence those priorities to enable the City to effectively concentrate its capital investment.

Any capital plan must take into consideration the financial impact to its citizens, balancing the ever changing needs of the City with the capacity of the population to finance those improvements and the maintenance that comes with them. This is especially true of capital funded through utility rates and critical decisions will be made concerning the pace and timing of the utility capital program using the dollars available.

### Overview

The FY 2019-2023 CIP totals approximately \$1.1 billion for projects that range from the construction of new facilities to the updating of existing structures, street improvements, sidewalk repairs and utility infrastructure maintenance. The FY 2019 Capital Program contains new and ongoing projects with a

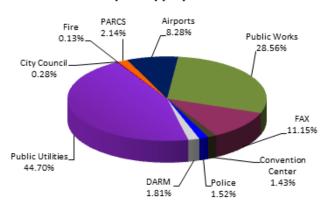
combined approximate cost of \$399 million.

### Capital Funding Sources

Loan proceeds are budgeted for projects such as \$7.1 million for the Southeast Fresno Surface Water Treatment Facility (SESWTF), \$28 million for the Southwest Quadrant Recycled Water Distribution System, and \$9.2 million for the Regional Transmission Mains (RTMs) pipelines. Federal support consists largely of Federal Aviation Authority grants for Fresno Yosemite International Airport,

Federal Transportation Agency grants for FAX and the City's Public Works Grant allocation. The support component from the state is made up of grants, High Speed Rail, Proposition 1B for transit and Proposition 84 funding for parks. Enterprise revenue will be used primarily to fund water well and sewer line construction and rehabilitation. CDBG will be used primarily for neighborhood street improvements and reconstruction. State

### Capital Appropriations



gas tax will be used for street and road improvements and other infrastructure needs.

### Uses of Capital Funding

The water main renewal, Friant Kern Pipeline and Southeast water projects are funded in Public Utilities, as are Wastewater Recycled Water Projects. Intelligent Traffic System (ITS) projects on both Willow and Nees Avenues are in Public Works and FAX will fund Clean Air Initiatives with CMAQ grants and begin Phase I of the Bus Rapid Transit (BRT) project.

# THE DEVELOPMENT AND RESOURCE MANAGEMENT DEPARTMENT

Development & Resource Management FY 2019 non-CDBG CIP totals \$3 million. The key project within the Department's budget includes:

### **Parking Garage Improvements**

A total of \$2,294,100 is budgeted in FY 2019 for repairs at various City of Fresno parking garages. The capital improvement program will address parking facility needs as outlined in the Parking Facilities assessment that was presented to Council in January 2016.

### **NSP Acquisition and Rehabilitation**

Included in the CIP is \$685,300 in Neighborhood Stabilization Program funds for housing property acquisition and rehabilitation.

### THE DEPARTMENT OF PUBLIC UTILITIES

DPU is responsible for a large portion of the City's FY 2019 capital program. Many DPU capital projects are necessary to support current and future economic development needs and to maximize water resources. The following are highlights from their \$175.3 million capital budget:

### Recharge Fresno

This is the City's historic program to improve the pipelines and water system facilities that will capture, treat and deliver water to Fresno homes and businesses, including surface water from the Sierra Nevada Mountains. Recharge Fresno is underway to ensure that during normal and wet years, the City is able to capture surface water supplies for Fresno, enabling the replenishment of depleted groundwater resources and save water for drought years. The total cost for this massive undertaking is \$429.1 million and the major projects include:

*Kings River Pipeline*: The Kings River Pipeline is a 13-mile long, 72-inch diameter welded steel water pipeline, which will convey surface water from the Kings River to the new Southeast

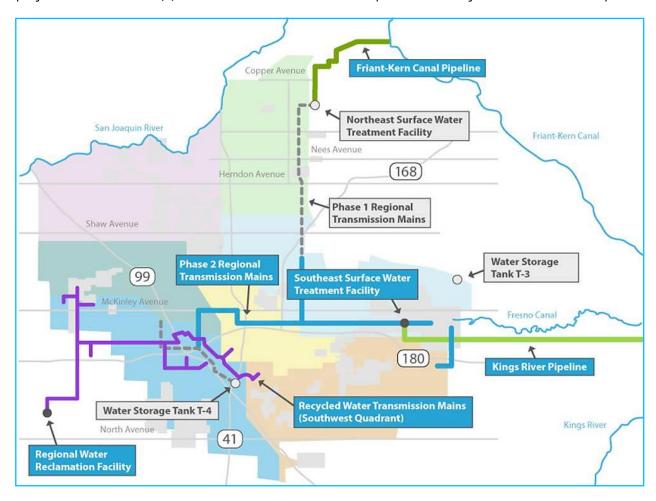
Surface Water Treatment Facility (SESWTF). This pipeline project will provide maximum raw



water quality protection for this supply of water flowing to the SESWTF, thereby reducing the cost of operating this facility. The Kings River Pipeline began construction in FY 2017 and is anticipated to be completed in FY 2019. Funding of \$505,000 is requested for FY 2019

project close-out costs. The total cost of the project is estimated at \$74.1 million.

will be supplied from current water entitlements, will provide the conjunctive use solution by



**Southeast Fresno Surface Water Treatment Facility (SESWTF):** This project is for the construction of an 80 million gallon per day



(MGD) surface water treatment facility in Southeast Fresno. This region is known to have a problematic groundwater supply both in terms of quality and over pumping. The SESWTF, which decreasing the pumping of groundwater as well as supplying a significant amount of water throughout the southern one-half of the City. Construction of the SESWTF commenced in FY 2016, with completion scheduled in FY 2019. For FY 2019, funding of \$6.6 million from state low-interest funding for close-out costs and an additional \$250,000 from the Water Enterprise Fund for on-site improvement costs that are not eligible for state funding is budgeted. The total cost of the project is estimated at \$201.2 million.

Regional Transmission Mains (RTMs): The Regional Transmission Mains include 13 miles of 24-inch to 66-inch diameter pipe that will convey treated drinking water from the new SESWTF to existing smaller diameter water mains. Contract construction began in FY 2017 with completion scheduled in FY 2018. A total of \$19.4 million is requested for FY 2018 project construction contracts and support costs (\$17.4 million state low-interest funding and \$2.0 million from the SE Fresno Project Fund).

# Friant Kern Canal to Northeast Fresno Surface Water Treatment Facility (NESWTF) Pipeline:

The Friant-Kern Canal is used to deliver water from Millerton Lake to water users located in Fresno, Tulare, Kings and Kern Counties. The City of Fresno currently takes delivery of this raw water for treatment through open canals, which greatly degrades water quality. This pipeline

project will provide maximum raw water quality protection for this supply of water



flowing to the NESWTF, thereby reducing the cost of operating this facility. Contract construction began in FY 2016 and was substantially competed and operational in FY 2018. Funding of \$533,100 is requested for FY 2019 project close-out costs. The total cost of the project is estimated at \$30.2 million.

The four projects listed above will be primarily funded through low-interest loans from the State Revolving Fund (SRF) administered by the State Water Resources Control Board. This will save water rate payers millions of dollars in debt service costs. Additional funding is being provided from City resources as indicated.

The following projects are also part of Recharge Fresno, but are funded from cash derived primarily from customer user charges collected in the Water Enterprise Fund:

### Water System Rehabilitation and Replacement:

The City of Fresno has over 260 wells that pump groundwater and over 1,800 miles of water distribution pipelines. Much of this infrastructure is past or nearing the end of its useful life and needs to be replaced or rehabilitated. As wells age or near the end of their useful life they can slow or stop producing as much water as they should, which increases the energy cost of operating old wells. As pipelines age, they become susceptible to leaking and complete failures, which can cause significant damage. Rehabilitation and replacement of aging wells and mains will help to assure a continued safe and reliable water supply, reduce water system failures and minimize water service costs. Major projects for FY 2019 include:

- Water Main Renewal Replacement of water main in Maroa Heights, Sierra Sky Park, Thorne Avenue, College Homes, Fig Garden West, Airways Golf Course and other miscellaneous projects. The total budgeted amount is \$8.9 million.
- Water Well Construction Eight sites are planned for replacement throughout the water service area at a total request budgeted amount of \$3.6 million.
- Water Well Rehabilitation Rehabilitation
   of water wells is required when production
   output is diminished due to mineral build up on the well casing and in the gravel
   pack. Rehabilitation also includes
   redevelopment to reduce sand production
   (i.e. installation of well screens to prevent
   sand intrusion in older open bottom wells),
   repairs to failure of the casing and chemical
   treatments for bacteriological conditions. A
   total budget of \$1.4 million is requested.
- Water Telemetry System The Supervisory Control and Data Acquisition (SCADA)
   System is a wireless communication system that allows staff to remotely monitor and control the water system. Replacement and

upgrade of SCADA system control components and software will increase operational efficiencies and reduce power and maintenance costs. The total amount budgeted is \$3.4 million.

Groundwater Recharge: These projects provide for intentional groundwater recharge basins to enhance replenishing the aquifer, thereby raising the water table. Major funding is anticipated in FY 2019 for acquisition of property and design and construction of a recharge facility at a site that is yet to be determined (\$1.0 million).

For more information about Recharge Fresno, go to <a href="http://www.rechargefresno.com/">http://www.rechargefresno.com/</a>.

Northeast Surface Water Treatment Facility
Storage Tank (NESWTF): A total of \$14.0
million (\$12.6 million in FY 2019) in potential
SRF low-interest loan funding has been
included for the construction of a new 6 MG
water storage tank at the NESWTF that will
provide additional treated water storage from
the NESWTF, as well as provide online storage
for the distribution system when the NESWTF
is offline. It is anticipated that a loan funding
agreement with the State will be finalized and
approved during FY 2018.

Water Capacity Fee: A total of \$2.3 million is budgeted in FY 2019 for various projects, including the Armstrong Water Main Extension and T-4 Downtown Water System Enhancements projects. It is based on the approval of the new Water Capacity Fee by the City Council during FY 2017 to fund growth related projects.

### Perchloroethylene (PCE) Wellhead Treatment:

Pump Station 117 (Del Mar and Bullard) has experienced PCE concentrations over the maximum contaminant level (MCL). Carbon treatment vessels will reduce the PCE to

allowable levels in compliance with drinking water regulations. In FY 2019, \$1.5 million is requested to be appropriated in the Water Enterprise Fund for installation of granular activated carbon (GAC) vessels.

Southwest Quadrant Recycled Water
Distribution System: This project will provide
the recycled water infrastructure to distribute
recycled water to potential recycled water
customers and offset existing potable water
use. The Southwest Quadrant Recycled Water
pipeline will connect the Tertiary Treatment
facility located at Jensen and Cornelia Avenues

with users such as cemeteries, parks, schools,



water recharge basins, industrial users and other urban users in the area. Construction of the Southwest Quadrant Recycled Water pipeline began in FY 2016. The FY 2019 budget includes \$38.4 million in FY 2019 and \$1.8 million in FY 2020 to complete construction of this project. The total amount budgeted over the next two years for the Southwest Quadrant Distribution System is \$40.3 million.

### Airport Recycled Water Treatment Facility:

This project will provide the funding for a recycled water treatment facility in the area east of Fresno. This project will address several issues including collection system capacity shortfalls and provide water for recharge and ground water remediation. The five year capital plan includes \$.1 million in FY 2019 to complete

a feasibility study for this project, \$93.6 million between FY 2021 and FY 2023 for design and construction of the treatment facility, \$11.8 million for a wastewater diversion system, and \$14.5 million for a distribution system to make the recycled water from the treatment facility available to users in the area. The total amount budgeted over the next five years for the Airport Recycled Water Treatment Facility, the diversion system and the distribution system is \$120 million.

Renewable Gas Diversion: In the wastewater treatment process, digester gas, a byproduct, is produced. A digester gas conditioning system at the wastewater treatment facility can convert the digester gas into a biomethane product suitable for injection into a natural gas pipeline. This project will construct a pipeline, and the required metering and monitoring station, to interconnect to an existing PG&E natural gas transmission main at the intersection of Jensen Avenue and Chateau Fresno once negotiations and a contract are in place with PG&E. The City will then be able to deliver the biomethane into PG&E's transmission main. The five year capital plan includes \$8.0 million in FY 2019 for this project.

Collection System Rehabilitation: The City of Fresno's sanitary sewer collection system is one of the largest in the State of California consisting of over 1,527 miles of main sewer lines. Repair, lining and replacing of aging sewer lines will assist in maintaining the condition of the sewer system and reduce the probability and consequence of sanitary sewer overflows. The five year capital plan includes \$6.1 million in FY 2019 for sewer rehabilitation projects.

**Convenience Centers:** In an effort to meet changing Solid Waste permit requirements and to help establish methods for residential

customers to dispose of residential bulky materials, the Solid Waste Division has selected Leaky Acres, to house a residential convenience center. The center will allow the public to dispose of materials legally and with little to no cost thus reducing illegal dumping opportunities. This program will provide for the disposal of bulky goods at fixed location without the need to pile materials in the gutters (and in direct contact with storm water) throughout the City of Fresno. The total cost budgeted in FY 2019 is \$1.85 million.

**DPU Fleet Facility:** The City's fleet is comprised of a variety of light and heavy equipment, used by multiple departments including Police, Fire, Public Utilities, Public Works, Parks, and others. The fleet has grown from approximately 1,400 units in 1998 to 2,200 units currently, representing growth of 36 percent. The Fleet is maintained at two main locations. The majority of the municipal fleet is maintained in a 55,000 square foot facility located at the Municipal Service Center (MSC), and built in the 1970's. The MSC, where the maintenance facility is located and much of the municipal equipment is domiciled, is now experiencing space constraints related to equipment maintenance, parking, and office space. The facility is essentially land-locked with freeways on two sides and High Speed Rail being constructed on a third. The FY 2019 Budget includes funding for a new facility to maintain the Department of Public Utilities' vehicles and equipment. Funding of \$12.0 million is has been included in FY 2019 for design, support costs and assessment. An additional \$42.0 million is in the capital plan between FY 2020 and FY 2021 for construction of the facility.

### THE PUBLIC WORKS DEPARTMENT

**Veterans/UPRR/HSR Overpass:** Design began in FY 2014 and construction is scheduled to begin in FY 2018 with completion expected in FY 2020. Appropriations are budgeted at

\$21,052,800 in FY 2019 with a total project cost of approximately \$29 million.



# Veterans Boulevard/SR99:

Design and right-of-way acquisition is wrapping up. Construction is scheduled to begin in FY 2020/21 or later in accordance with the Measure "C" Regional Program that has been adopted by the Fresno County Transportation Authority. FY 2019 appropriations are budgeted at \$1,380,600 with an estimated total project cost from FY 2015 through completion of \$102 million.

**Neighborhood Street Improvements:** The Neighborhood Street Improvement Program will address significantly deteriorated neighborhood streets and sidewalks as well as the need for residential tree trimming within each of the Council Districts. Most notably, the Department is bringing back the 7-Week Concrete Program, which dedicates a concrete crew to work in each of the seven Council Districts for seven weeks to repair curb, gutter and sidewalk projects that have been selected with Councilmember concurrence. In the first year of the Program however, construction work in the Districts will not begin until the second quarter of the year to allow for staffing and vehicle purchases. Therefore, the new Program will dedicate approximately 5- weeks per District in FY 2019.

2016 Update of the Bike & Trail Master Plan and Bankside Trail: The Department's FY 2019 budget includes eight grant-funded projects to construct Sugar Pine Trail head, Eaton Trail, Herndon Trail Ingram to College, Shields

> Bankside Trail, Herndon Canal Trail, McKinley Ave Trail, Clovis Ave Trail, and to also update the City's 2010 Bicycle, Trail and Pedestrian Master Plan. The FY 2019 budget also includes Measure C

funded trail projects on Copper Avenue, Veterans Blvd Trail and Fancher Creek.

Intelligent Transportation System (ITS): The Department will install traffic synchronization technology on traffic signals for major corridors of the City of Fresno. As these projects are



completed, additional personnel for signal timing, the physical maintenance of the equipment and information technology will be necessary along with replacement equipment as the original equipment ages and no longer functions. \$493,100 is budgeted for FY 2019.

High Speed Rail: The project budget includes Public Works and DPU completing the plan review and permitting process for 13 grade separations, 5 miles of realigned streets, more than 30 traffic signals, 20 miles of realigned sewer and water, as well as providing construction oversight services for City facilities

being relocated or constructed by High-Speed Rail project. Appropriations are budgeted at \$21,310,500 in FY 2019.

**Blackstone Avenue:** In order to complement investments in Bus Rapid Transit and to address pavement in need of repair, the FY2019 budget includes four grant-funded capital improvement projects along the Blackstone corridor. The Department has budgeted \$1,066,100 to repave Blackstone from Ashlan to Dakota. The intersection of Blackstone and Shields will be improved with additional left turn lanes and the elimination of the sweeping free right turns; construction was awarded in FY 2017; construction is expected to be completed in FY 2019. Permanent streetlights will also be installed along Blackstone from Divisadero to Shields in conjunction with a utility undergrounding district, which is budgeted at \$1,441,100 in FY 2019.

# THE PARKS, AFTER SCHOOL, RECREATION & COMMUNITY SERVICES (PARCS) DEPARTMENT

### **Council Actions**

Council Motion #17 added \$1 million for a new Senior Center and \$1 million for park improvements.

Through a variety of funding sources, including State grants, CDBG, and General Fund, the PARCS Department has identified the following improvement projects for FY 2019:

**LED Lighting Replacement:** \$128,000 has been allocated for the conversion from high-pressure sodium (HPS) lighting to LED at Einstein, Lions, Melody, Romain and Sunset Parks.

**Parking Lot Improvements:** \$232,000 has been set aside for parking lot improvements for minor rehab and slurry sealing at Romain, Mary

Ella Brown, Woodward, Stallion, JSK and Hinton Parks.

Hinton Park: \$545,400 has been received through the State of California Department of Parks and Recreation, and an additional \$250,000 from CDBG has been allocated for the construction of new restrooms, soccer field and field lighting, turf and irrigation improvements.

Maxie L Park Expansion: \$266,000 has been received through a CalFire grant to expand the greenspace and amenities. An additional .25 acres has been purchased, and improvements include: adding turf and irrigation, tree planting, fence replacement, installation of barbecues and picnic tables.

**Melody Splash Pad:** \$750, 000 has been allocated for the construction of a Splash Pad for Melody Park.

**Romain Futsal Court**: \$49,000 has been allocated to resurface a futsal court and miscellaneous landscape, lighting, and irrigation improvements for Romain Neighborhood Park.

**CDBG Funded Capital Improvements:** PARCS is funding a variety of projects in several parks that will address areas of deficiency. Among these projects are learner pool upgrades, ADA barrier removal projects, restroom renovation and/or replacement and construction and replacement of tot lot play equipment.

While the capital improvements will occur under PARCS' oversight, the accounting costs will be centralized under the DARM
Department in order to strengthen financial compliance with the U.S. Department of Housing and Urban Development's eligibility requirements. In addition to FY 2018 unspent allocations, PARCS' anticipated FY 2019 CDBG allocation for facility improvements is \$1,475,000.

### THE POLICE DEPARTMENT

The Department's Capital Budget totals \$6 million for FY 2019 and includes the following:

**New Southeast Police Station:** The new Southeast Police Station will be located in the new Fancher Creek development at Tulare and Argyle. The new Station will be 10,280 square feet, able to accommodate the 80+ personnel, and easily accommodate future growth. Having the Southeast Station at Fancher Creek will not only enhance the safety of the surrounding retail and residential areas, but having the Station at a central location will improve response to any location in the District. The project is budgeted at \$5,915,000 with anticipated move-in date of FY 2019. The funding source is a result of savings realized from the refunding of General Fund debt obligations completed in April 2017.

Regional Training Center: The Regional Training Center has been in operation for six years and the asphalt driving course is in need of resurfacing due to normal wear and tear. The driving course is used daily to train officers in pursuit and defensive driving techniques. The project is budgeted at \$45,000 in FY 2019 and the funding source will be carryover from the Air National Guard contract.

### THE FIRE DEPARTMENT

The Fire Department's Capital Budget totals \$525,000 for FY 2019 and includes the following:

Land Acquisition: \$365,000 is budgeted in UGM funds for the acquisition of land for the future relocation of Fire Station 10. The land acquisition ensures that the Fire Department owns property in the area prior to the development of the area.

Fire Station 9 Remodel: \$160,000 for Station 9 restroom remodel. The remodel will improve privacy for all members, repair cracked tiles, swollen walls and damaged infrastructure.

#### THE AIRPORTS DEPARTMENT

Airports FY 2019 capital program totals \$32.4 million. Project costs will be funded with Airport Improvement Program (AIP) Grants, Passenger Facility Charges, Measure C local transportation funds, and Airports' cash. The FY 2019 capital program is made up of airfield and landside projects required to maintain Airports' physical plant. The capital program creates employment, provides a stimulus to the regional economy, and has no General Fund impact. Key projects include the following:

### Taxiway C Reconstruction (phase 2)

This project reflects Airports' commitment to maintaining an airfield area that meets all Federal Aviation Administration (FAA) guidelines. Phase 2 includes (1) the reconstruction of pavements engineered to meet 20-year forecast traffic loads; (2) drainage improvements; and (3) new lighting, guidance signs and markings to enhance safety and improve circulation. Airports FY 2019 Budget provides \$10.06 million for the project, which will be funded with two Federal Aviation Administration AIP grants, and Measure C monies.

### Terminal Parking Expansion

This project reflects Airports' commitment to accommodating higher passenger volumes and enhancing the "passenger experience." The project will add about 700 parking stalls, for a total of 2,700. It will expand long term parking into the existing employee lot east of the Terminal, and will add a new lot east of the Airport entrance, which will contain employee parking, an expanded Cell Phone waiting area,

and additional long term parking. As part of Airports' ongoing sustainability efforts, LED lighting, clean air vehicle parking and electric vehicle charging stations will be included in the design. The FY 2019 Budget includes \$5 million for the project, which will be funded with Airports' cash.

### Terminal Lobby Reroof

This project reflects Airports' commitment to maintaining a high quality terminal structure. The project involves the removal and

replacement of the roof of the Terminal Ticketing and Lobby areas with a new single-ply roofing membrane. Replacing the roof of the Terminal is one of the major infrastructure



FRESNO AREA EXPRESS

projects identified in Airports' Facility Repair and Renovation Plan. The FY 2019 Budget provides \$1.3 million for this improvement, which will be funded with Passenger Facility Charges and Airports' cash.

### THE DEPARTMENT OF TRANSPORTATION (FAX)

The Department's capital improvement program continues to focus on improving amenities, convenience and service for our customers, addressing air

quality, enhancing transportation options for our community, maintaining capital assets and enhancing the

maintaining capital assets and enhancing the safety of our customers and employees.

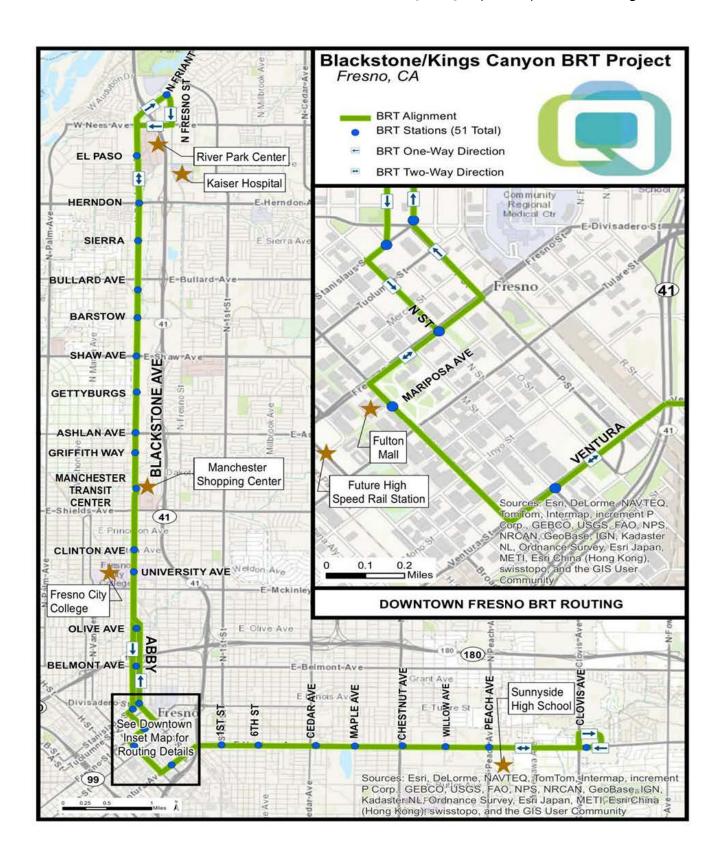
The Department's capital budget of \$43.7 million includes almost \$6 million for the purchase of fixed-route buses, including the City's first all-electric 40-foot buses, and charging infrastructure. \$2 million is included for the replacement of Handy Ride paratransit buses, shop vehicles and other transit support vehicles.

Consistent with the Federal Transit Administration's (FTA's) current focus on a State of Good Repair and Transit Asset Maintenance (TAM), the Department will begin a \$13.2 million series of asset maintenance projects in FY2019. These projects will include improvements, such as upgrade of the bus wash facility, construction of a new vault room, restructure of the parking lot, new solar parking structures, removal of an old diesel tank and security features including fire alarm modernization, entry gate improvements and improved lighting. Another \$8.3 million will be utilized to improve infrastructure at bus stops along key transit routes, including those along Shaw Avenue, Cedar Avenue and into south/west Fresno. Some of these improvements will be included as in-kind contributions towards the City's Transformative Climate Communities grant project.

\$9 million is budgeted to complete signature projects that the Department has been working on over the past few years, including Bus Rapid Transit (BRT) and remodel of the Manchester and Downtown transit centers.

The Department's remaining capital budget of \$5 million includes funds for planning and compliance studies, project

design and technology projects, including traffic signal prioritization (TSP), security camera and software.



### **USER'S GUIDE**

### **Program Scope**

This section includes the capital projects for all City departments reporting directly to the City Manager. It does not include Redevelopment Agency/FRC projects.

# How to use the Capital Improvement Program Section (CIP)

The CIP Section includes a short introductory section which summarizes the CIP; a users' guide section; a City Capital Summary Section and Department Capital Detail Sections, in which each capital project is described. The contents of each section are discussed briefly below:

### The Users' Guide

This section contains information to help the reader use this document. A Glossary is included that contains definitions of terms most frequently used in Capital Budgeting. This is followed by a listing that details the various types of funding resources identified within the summary sections.

### Citywide Capital Summary Section

This section includes a City roll-up by department for the CIP for FY 2019 through FY 2023.

### **GLOSSARY**

### **Capital Improvement Program**

The plan of the City to receive and expend funds for capital projects during the fiscal year covered by the capital budget and the succeeding four fiscal years thereafter.

### Capital Budget

The plan of the City to receive and expend funds for capital projects scheduled to begin during the first fiscal year included in the capital program.

### **Capital Project**

- (a) Any physical public betterment or improvement;
- (b) The acquisition of property of a permanent nature for public use; or,
- (c) The purchase of equipment for any public betterment or improvement when first constructed.

### **Project Authorization**

The total amount included in an approved CIP for a specific project in the fiscal year the project is included in the Capital Budget (i.e., the Budget Year of an Approved CIP). The amount authorized is the total amount included in the CIP.

### Appropriation

The amount not previously included in an Approved Capital Budget for a specific project. The amount so included limits the amount which can be spent on that project in the Budget Year unless: (1) prior unexpended or unencumbered appropriations exist; and/or (2) the Capital Budget is amended by Council.

### **Budget Year**

Fiscal Year 2019 begins on July 1, 2018 and ends on June 30, 2019. Each subsequent fiscal year is indicated in relation to the budget year.

# FY 2019-2023

# **Department Capital Summary**

Department Name	FY 2019 Capital Projects	FY 2020 Capital Projects	FY 2021 Capital Projects	FY 2022 Capital Projects	FY 2023 Capital Projects	5 Year Project Total
City Council Department	1,115	0	0	0	0	1,115
Police Department	5,960	45	45	45	45	6,140
Fire Department	525	0	0	0	0	525
PARCS Department	8,402	2,500	2,600	2,600	2,600	18,702
Public Works Department	119,313	110,477	30,643	25,627	28,464	314,524
Development and Resource Management (DARM) Department	7,109	0	0	0	0	7,109
Department of Public Utilities	175,298	90,267	74,072	78,584	171,528	589,749
Airports Department	32,460	5,630	10,229	19,726	41,281	109,326
Convention Center Department	5,599	0	0	0	0	5,599
Transportation (FAX) Department	43,717	3,960	3,560	3,960	3,560	58,757
Total Capital Appropriations	399,498	212,879	121,149	130,542	247,478	1,111,546

<sup>\*</sup>Appropriations in Thousands

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#### Capital Improvement Projects Fund Legend for FY 2018-2019

Fund	Fund	
Number	Title	Restrictions

#### Fund Type: General Fund

The general fund is the chief operating fund of a local government. GAAP prescribes that the fund be used "to account for all financial resources except those required to be accounted for in another fund."

10101 General Fu

No restrictions other than for public purpose.

#### **Fund Type: Special Revenue Fund**

Special revenue funds are revenue sources set aside for a specific purpose. For example, a government may levy a tax on gasoline with the express purpose of using the proceeds to finance road maintenance and repair. GAAP provides that special revenue funds may be used to account for the proceeds for specific revenue sources that are legally restricted to expenditure for specified purposes. In practice, this definition encompasses legal restrictions imposed by parties outside government as well as those imposed by the governing body.

20102	Prop. 111 - Special Gas Tax	Can only be used for public street purposes both maintenance and improvement.
20103	ABX8 6 Gas Tax (Formerly TCRP)	Can only be used for public street purposes both maintenance and improvement.
20104	SB1 Road Repair Gas Tax	Can only be used for public street purposes both maintenance and improvement.
20501	Community Dev Block Grant	Can only be used for programs to benefit lower income, elderly and/or handicapped persons. Also has a location restriction.
20515	Neighborhood Stabilization Program	Limited to uses designed by the Grant.
21501	Disposition Of Real Property	Limited to activities related to the disposition of Real Property.
22003	Pedestrian & Bicycle Facility	The funds must be used for bicycle and pedestrian facilities in accordance with the Transit Development Act of 1971 (SB325).
22031	Miscellaneous State Grants - Parks	Limited to Parks uses designated by the various grants.
22048	Federal Grants Public Works	Limited to uses designated by the Grant.
22056	State Grants Public Works	Limited to uses designated by the Grant.
22095	EDA Grant	Limited to uses designated by the Grant.
22096	Housing Related Parks Programs	Part of Prop 1C, for the creation, development or rehabilitation of parks and recreation facilities.
22504	Measure C Tier 1 Capital Projects	Can only be used for public street purposes both maintenance and improvement as approved by FCTA.
22505	Measure C Transit	Can only be used for public street purposes both maintenance and improvement as approved by FCTA.
22506	Measure C-PW Allocation Street Maintenance	Can only be used for public street purposes both maintenance and improvement.
22507	Measure C-PW Allocation ADA Compliance	Can only be used for public street purposes connected with ADA compliance.
22508	Measure C-PW Allocation Flexible Fund	Can only be used for public street purposes both maintenance and improvement.
22509	Measure C-PW Allocation Pedestrian Trails	Can only be used for public street purposes connected with pedestrian trails.
22510	Measure C-PW Allocation Bike Facilities	Can only be used for public street purposes connected with Bike lanes.
22512	Measure C-Transit (TOD) Programs	Can only be used for improvement of public streets and to increase public transit ridership.
22513	Measure "C" Trail Advancement	Can only be used for public trail creation and improvement as approved by FCTA.
22514	Measure C Reimbursement Agreements	Limited to the projects approved by the FCTA for reimbursement.

Fund	Fund	
Number	Title	Restrictions
Fund Type:	Special Revenue Fund - continued	
22601	Regional Trans Mitigation Fee-RTMF	Limited to public street purposes.
24001	Street Tree Fees	Limited to median island and street landscape tree maintenance.
24009	UGM General Administration	Tracks the administrative costs of the UGM program. Funded by the interest earned by the UGM funds.
24017	Parks Special Projects	Limited to PARCS capital activity.
24042	Citywide Regional Street Impact Fee	To be used for improvements to streets citywide.
24043	Interior Streets & Roundabouts Street Impact Fee	To be used for improvements to streets citywide.
24045	Housing Trust Earmark	Land banking activities throughout the City.
24052	Regional Street Impact Fee - Copper River	To be used for improvements to Copper River.
24053	New Growth Area Street Impact Fees	To be used for improvements to streets in new areas.
24054	Sewer Backbone Fee - Copper River	Limited to Assessment District Activity.
24055	CFD #9 Comm/Ind Feature Maintenance	Limited to Assessment District Activity.
24061	State Contracted Services	For public street purposes both maintenance and improvements.
26001	High Speed Rail Projects	Limited to projects connected to High Speed Rail.
26002	High Speed Rail Services	Limited to services connected to High Speed Rail.

#### **Fund Type: Capital Projects Fund**

GAAP provides for the use of capital projects funds "to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds)".

30102	Developer Cash-In-Lieu Improvement	Limited to those projects/areas for which developers and citizens have contributed funds.
30140	2008 PD Revenue Bonds-Phase I	Limited to Central and South East District – RTF.
30142	Convention Center Improvements - Falcons	ADA Improvements at the Convention Center.
30144	Local Agency Project Funding-Public Works	Funding from Other Local Agencies for improvements.
30152	Parking Garage 7 Improvement 2010	Limited to Improvements at Parking Garage 7.
30154	Cash in Lieu - Loan	Limited to those projects/areas for which developers and citizens have contributed funds.
30157	Southeast Police Station	Limited to construction of the Southeast Police Station.
30158	PG&E turnkey LED Retrofit	Limited to retrofitting citywide HPS streetlights to LED.
30501	AD 131-Const-Herndon/Milburn	Limited to Assessment District Activity.
30503	AD 137-Const-Figarden Park	Limited to Assessment District Activity.
30504	AD154-CALCOT Construction	Limited to Assessment District Activity.
30506	Landscape Maintenance District No.1	Limited to Assessment District Activity.
30509	Community Facilities District No. 2	Limited to Assessment District Activity.
30510	Community Facilities District No. 4	Limited to Assessment District Activity.
30511	Community Facilities District No. 5	Limited to Assessment District Activity.
30513	Community Facilities District No. 7	Limited to Assessment District Activity.
30514	Community Facilities District No. 8	Limited to Assessment District Activity.
30517	Community Facility District No. 11	Limited to Assessment District Activity.
30518	CFD #12 Copper River Ranch	Limited to Assessment District Activity.
30520	Community Facility District No. 14	Limited to Assessment District Activity.
31501	UGM Neigh Park Service Area 1	For developing new park sites within the service area.
31502	UGM Neigh Park Service Area 2	For developing new park sites within the service area.
31503	UGM Neigh Park Service Area 3	For developing new park sites within the service area.
31504	UGM Neigh Park Service Area 4	For developing new park sites within the service area.
31505	UGM Neigh Park Service Area 5	For developing new park sites within the service area.

Fund	Fund	
Number	Title	Restrictions
Fund Type:	Capital Projects Fund - continued	
31507	UGM Neigh Park Service Area 7	For developing new park sites within the service area.
31509	UGM Parks Citywide Facility Fees	Impact fees to be used for the development of new park sites.
31510	UGM Parkland (Quimby) Ded Fee	Impact fees to be used for the improvement of existing park sites.
31516	UGM Major Street Zone A	Limited to UGM Activity.
31517	UGM Major Street Zone B	Limited to UGM Activity.
31518	UGM Major Street Zone C	Limited to UGM Activity.
31519	UGM Major Street Zone D	Limited to UGM Activity.
31520	UGM Major Street Zone E	Limited to UGM Activity.
30522	CFD No. 2 - Reserve	Limited to Assessment District Activity.
30523	CFD No. 11 - Reserve	Limited to Assessment District Activity.
31522	UGM Major Street Zone E-4	Limited to UGM Activity.
31533	UGM Major Bridge Fee Zone C/D2	Limited to UGM Activity.
31534	UGM Major Bridge Fee Zone D-1/E-2	Limited to UGM Activity.
31535	UGM Major Bridge Fee Zone E-1	Limited to UGM Activity.
31537	UGM Major Bridge Fee Zone E-4	Limited to UGM Activity.
31538	UGM Major Bridge Fee Zone F	Limited to UGM Activity.
31553	UGM Fire Station Service Area 15	Limited to developing fire stations within the service area.
31556	UGM Fire Citywide Facility Fees	Impact fees to be used for the development of new Fire facilities.
31561	UGM R/R Crossing Audubon & SP	Limited to UGM Activity.
31562	UGM RR Cross/At Grade Zone A/B	Limited to UGM Activity.
31563	UGM RR Cross at Grade Zone A/C	Limited to UGM Activity.
31564	UGM RR Cross Grade Zone A/D	Limited to UGM Activity.
31565	UGM RR Cross/AG Zone E/1-A	Limited to UGM Activity.
31566	UGM RR Cross at Grade Zone C/D1	Limited to UGM Activity.
31567	UGM at Grade Railroad Crossing	Limited to UGM Activity.
31577	UGM Grade Separation Zone E/4A	Limited to UGM Activity.
31578	UGM Traffic Signal	Limited to UGM Activity.
31585	Community Facilities District No. 2005-01	Limited to Assessment District Activity.
31586	UGM Police Citywide Facility Impact Fee	Impact fees to be used for the development of new Police facilities
31588	Francher Creek Project Fin District	Limited to UGM Activity.
31620	Major Street Construction Friant Rd Widen	Limited to the Friant Road Widening.
31633	R/W Acquisition-Tract 5237	Limited to Tract 5237 Right of Way Activity.
31641	R/W Acquisition - Tract 5232	Limited to Tract 5232 Right of Way Activity.
31643	AD #131 UGM Reimbursements	Limited to UGM Activity.
31650	R/W Acquisition – Plan Map 2008-13	Limited to Plan Map 2008-13 Right of Way Activity.
31652	R/W Acquisition – T5531	Limited to Tract 5531 Right of Way Activity.
31654	R/W Acquisition – T6124	Limited to Tract 6124 Right of Way Activity.
31655	R/W Acquisition – T5341, T5424, T5501	Limited to Tract 5341, 5424, 5501 Right of Way Activity.
31656	R/W Acquisition – T6163	Limited to Tract 6163 Right of Way Activity.
31658	R/W Acquisition – T6139	Limited to Tract 6139 Right of Way Activity.
31659	R/W Acquisition – T6056	Limited to Tract 6156 Right of Way Activity.
31660	UGM Fire Station 10 Relocation	Limited to UGM Activity.
31662	UGM Fire Station 12 Improvements	Limited to UGM Activity.

#### Fund Type: Capital Projects Fund - continued

31664 UGM Fire Station 25 Limited to UGM Activity.

#### **Fund Type: Enterprise Fund**

An enterprise fund may be used to report any activity for which a fee is charged to external users for goods or services. GAAP requires the use of an enterprise fund whose principal revenue source is (1) debt backed solely by fees and charges; (2) legal requirement to cover costs; (3) policy decision to recover costs.

policy accision	Tto recover costs.	
40101	Water Enterprise Fund	Limited to Water Enterprise Activity.
40103	Water Connection Charge Fund	Limited to Water Enterprise Activity.
40110	DBCP Recovery Fund	Limited to Water Enterprise Activity.
40116	SE Fresno Project Bond Fund	Limited to Water Enterprise Activity.
40120	Woodward Park Plan Service Recharge	Limited to Water Enterprise Activity.
40121	UGM Well Development Service Area 142	Limited to UGM Activity.
40122	UGM Water Area 201S-Single Well	Limited to UGM Activity.
40123	UGM Water Area 301S-Single Well	Limited to UGM Activity.
40124	UGM Water Area 101S-Single Well	Limited to UGM Activity.
40127	Wellhead Treatment Area 101-S	Limited to UGM Activity.
40128	UGM Well Development Service Area 11-A	Limited to UGM Activity.
40129	UGM Well Development Service Area 86	Limited to UGM Activity.
40130	UGM Well Development Service Area 90	Limited to UGM Activity.
40131	UGM Well Division Service Area 91	Limited to UGM Activity.
40132	UGM Well Development Service Area 102	Limited to UGM Activity.
40135	UGM Well Development Service Area 141	Limited to UGM Activity.
40136	UGM Well Development Service Area 153	Limited to UGM Activity.
40140	UGM Trans Grid Service Area A	Limited to UGM Activity.
40141	UGM Trans Grid Service Area B	Limited to UGM Activity.
40142	UGM Trans Grid Service Area C	Limited to UGM Activity.
40143	UGM Trans Grid Service Area D	Limited to UGM Activity.
40144	UGM Trans Grid Service Area E	Limited to UGM Activity.
40147	Orange Center School District Loan	Limited to Water Enterprise Activity.
40148	UGM Bond Debt Service Area 101	Limited to UGM Activity.
40150	UGM Bond Service Area 305S	Limited to UGM Activity.
40152	UGM Bond Debt Service Area 501s	Limited to UGM Activity.
40158	Recharge Area 501s	Limited to UGM Activity.
40159	UGM NE Recharge Site	Limited to UGM Activity.
40161	SRF Kings River Pipeline Loan	Limited to Water Enterprise Activity.
40162	SRF Regional Transmission Mains Loan	Limited to Water Enterprise Activity.
40163	Wellhead Treatment Area 201S	Limited to UGM Activity.
40164	Wellhead Treatment Area 301 S	Limited to UGM Activity.
40165	Wellhead Treatment Area 401-S	Limited to UGM Activity.
40166	Wellhead Treatment Area 501S	Limited to UGM Activity.
40168	Copper River Ranch Water Infrastructure	Limited to Water Enterprise Activity.
40173	UGM Water Supply Area 401-S Multi	Limited to UGM Activity.
40174	UGM Water Supply Area 501 S Single	Limited to UGM Activity.
40184	SRF Loan-Friant Kern Canal Pipeline	Limited to Water Enterprise Activity.
40188	Low Interest SRF Loan	Limited to Water Enterprise Activity.

Fund	Fund	
Number	Title	Restrictions
	Enterprise Fund - continued	
40195	USDA Dale Ville Water Line Grant	Limited to Water Enterprise Activity.
40197	TCP Settlement Fund	Limited to Water Enterprise Activity.
40198	SRF NEWTF 6MG TANK CLWL2 LN	Limited to Water Enterprise Activity.
40201	WTRSMT GRNT FRIANT KERN CNL PL	Limited to Water Enterprise Activity.
40202	Water Capacity Fee Fund	Limited to Water Enterprise Activity.
40501	Wastewater Enterprise	Limited to Wastewater/Sewer Activity.
40513	Cornelia Sewer Trunk Fee	Limited to Wastewater/Sewer Activity.
40514	Grantland Sewer Trunk Fee	Limited to Wastewater/Sewer Activity.
40515	Herndon Sewer Trunk Fee	Limited to Wastewater/Sewer Activity.
40516	Fowler Sewer Trunk Fee	Limited to Wastewater/Sewer Activity.
40526	WW/SW Phase II Bond Capital	Limited to Wastewater/Sewer Activity.
40528	State Revolving Loan Fund 2016	Limited to Wastewater/Sewer Activity.
40536	Biomethane Generation	Limited to Wastewater/Sewer Activity.
40540	UGM Area-wide Oversize Sewer	Limited to Wastewater/Sewer Activity.
40591	UGM Lift Station / APU Service Area	Limited to Wastewater/Sewer Activity.
40592	UGM Millbrook Olay Sewer Fee	Limited to Wastewater/Sewer Activity.
40595	Sewer Lateral Revolving Fund	Limited to Wastewater/Sewer Activity.
41001	Solid Waste Enterprise	Limited to Solid Waste Activity.
41003	City Landfill Closure	Limited to Solid Waste Activity.
41501	Community Sanitation Operating	Limited to Activities related to Community Sanitation.
42025	Airways Golf Course Capital	Limited to Airport Activity.
42040	Airport Federal Grants	Limited to Airport Activity.
42042	Airport Capital	Limited to Airport Activity.
42045	Airports Consolidated Rental Car Facility	For Consolidated Rental Car Facility construction related activity.
42048	CRCF Reserve Fund	For Consolidated Rental Car Facility related activity.
42049	PFC Capital Fund	Limited to Airport Activity.
43006	Convention Center Capital	Limited to Convention Center Activity.
43524	Miscellaneous Clean Air Grants	Limited to Transit Activity.
43525	FAX Capital	Limited to Transit Activity.
43532	Transportation CMAQ Capital-43532	Limited to Transit Activity.
43538	Prop 1B-CTSGP Transit Sec Grant	Limited to Transit Activity.
43539	FTA 5310 Grants (FY07-08 Fwd)	Limited to Transit Activity.
43542	Prop 1B - PTMISEA Transit Grant	Limited to Transit Activity.
43543	5316 JARC Grants	Limited to Transit Activity.
43544	5317 New Freedom Grants	Limited to Transit Activity.
43546	FY10 FTA 5307 Grant CA-90-YXXX	Limited to Transit Activity.
43547	FY2011 FTA 5309 Grant CA-04-0213	Limited to Transit Activity.
43548	FTA Small Starts Grant	Limited to Transit Activity.
43550	FY 2011 FTA 5907 Grant CA-90-Yxxx	Limited to Transit Activity.
43551	FY10-FY12 CMAQ Grants	Limited to Transit Activity.
43552	FY10 FTA 5308 Grant CA-58-0007	Limited to Transit Activity.
43553	FY2012 FTA 5307 Grant CA-90-Y947	Limited to Transit Activity.
43554	FY2011 FTA CMAQ Grant CA-95-X181	Limited to Transit Activity.
43555	FY2013 FTA 5307 Grant CA-90-Yxxx	Limited to Transit Activity.
43558	TIRCP Grants-State Cap & Trade	Limited to Transit Activity.

#### Capital Improvement Projects Fund Legend for FY 2018-2019

Fund	Fund	
Number	Title	Restrictions
Fund Type:	Enterprise Fund - continued	
43559	FY14 FTA 5307 Grant CA	Limited to Transit Activity.
43560	FY13 5339 Grant CA-2016-##	Limited to Transit Activity.
43561	FY12 FTA 5309 Grant CA-04-0280	Limited to Transit Activity.
43562	FY15 FTA 5307 Grant CA-90-Z###	Limited to Transit Activity.
43563	FY16 FTA 5307 Grant CA - 90 - Z###	Limited to Transit Activity.
43565	FY17 FTA 5307 Grant CA-2017-##	Limited to Transit Activity.
43566	FY17 FTA CMAQ Grant CA-2017-##	Limited to Transit Activity.
43567	FY17 FTA 5307 Grant CA-2018-##	Limited to Transit Activity.
43568	FY19 FTA 5307 Grant CA-2019-##	Limited to Transit Activity.
43569	SB-1 SGR Grants	Limited to Transit Activity.
43592	Transit Asset Maintenance	Limited to Transit Activity.
46501	PW Special Project Revolving Fund	Limited to street maintenance or improvement requested by outside agencies as well as neighboring cities.
47003	Stadium Capital	For improvements at the Stadium.
47004	Stadium Capital Reserve	For improvements at the Stadium.

## FISCAL YEAR 2019

# CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT/PROJECT

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Project	Project Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
010000 - Ciń	010000 - City Council Department								
XC00001	CNL Dist. 1 Infrastructure	~	0	132,900	0	0	0	0	132,900
XC00002	CNL Dist. 2 Infrastructure	2	28,200	200,900	0	0	0	0	200,900
XC00003	CNL Dist. 3 Infrastructure	က	2,100	133,800	0	0	0	0	133,800
XC00004	CNL Dist. 4 Infrastructure	4	0	232,100	0	0	0	0	232,100
XC00005	CNL Dist. 5 Infrastructure	2	006'6	132,900	0	0	0	0	132,900
XC00006	CNL Dist. 6 Infrastructure	9	41,200	132,900	0	0	0	0	132,900
XC00007	CNL Dist. 7 Infrastructure	7	13,300	149,600	0	0	0	0	149,600
Total for: (	Total for: 010000 - City Council Department		94,700	1,115,100	0	0	0	0	1,115,100
150000 - Po	150000 - Police Department								
DC00002	Regional Training Facility	က	25,000	45,000	45,000	45,000	45,000	45,000	225,000
DC00005	SE Distrct Police Station	22	278,900	5,915,000	0	0	0	0	5,915,000
Total for:	Total for: 150000 - Police Department		303,900	5,960,000	45,000	45,000	45,000	45,000	6,140,000
160000 - Fir	160000 - Fire Department								
XC00029	Fire Station Renovations Phase I	Σ	0	160,000	0	0	0	0	160,000
XC00048	Station 10 Relocation	5	0	365,000	0	0	0	0	365,000
Total for:	Total for: 160000 - Fire Department		0	525,000	0	0	0	0	525,000
170000 - PA	170000 - PARCS Department								
PC00007	Parks Facilities Rehab	Σ	73,700	3,461,400	2,500,000	2,600,000	2,600,000	2,600,000	13,761,400
PC00114	Cultural Arts District	က	009	0	0	0	0	0	0
PC00128	Slurry Seal Various Parks	Σ	100,000	232,000	0	0	0	0	232,000



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Project	Project Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
170000 - PA	170000 - PARCS Department								
PC00135	Lighting Upgrades - Var Pks	Σ	0	128,000	0	0	0	0	128,000
PC00136	Chandler Park Improvements	က	135,000	0	0	0	0	0	0
PC00150	FBall Improvements	က	338,000	0	0	0	0	0	0
PC00151	Mosqueda Ctr Improvements	2	85,300	0	0	0	0	0	0
PC00152	Cary Park Improvements	4	80,000	0	0	0	0	0	0
PC00153	Tot Lot Replacement - Var Pks	Σ	150,000	0	0	0	0	0	0
PC00159	HiCty Science Ctr Improvements	7	364,000	0	0	0	0	0	0
PC00160	MEB Improvements	က	145,000	0	0	0	0	0	0
PC00165	Einstein Park Improvements	7	26,700	0	0	0	0	0	0
PC00169	Melody Park Light Installation	က	50,000	0	0	0	0	0	0
PC00181	Maxie Improvements - Cal Fire	က	84,400	266,100	0	0	0	0	266,100
PC00182	Hinton Improvements	က	18,000	545,400	0	0	0	0	545,400
PC00183	Romain Futsal Court	7	16,000	49,000	0	0	0	0	49,000
PC00184	Melody Splash Pad - D4	4	50,000	750,000	0	0	0	0	750,000
PC00185	Pilibos Pedestrian Gates - D5	2	20,000	0	0	0	0	0	0
PC00186	Granny Park Tot Lot - D7	7	14,500	0	0	0	0	0	0
PC00187	WPark Dog Park Shade - D6	0	16,500	0	0	0	0	0	0
PC00188	D1 Improvements-UGM	_	0	160,000	0	0	0	0	160,000
PC00189	D2 Improvements-UGM	7	41,000	119,000	0	0	0	0	119,000
PC00190	D3 Improvements-UGM	က	0	160,000	0	0	0	0	160,000
PC00191	D4 Improvements-UGM	4	0	110,000	0	0	0	0	110,000
PC00192	D5 Improvements-UGM	2	12,000	143,000	0	0	0	0	143,000
PC00193	D6 Improvements-UGM	9	10,500	133,000	0	0	0	0	133,000
PC00194	D7 Improvements-UGM	7	0	145,500	0	0	0	0	145,500
PC00197	Comm/Sr Center - D4	4	0	1,000,000	0	0	0	0	1,000,000



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Project	Project Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
170000 - PA	I70000 - PARCS Department								
PC00198	Neigh. Park Infrastructure Projects	4	0	1,000,000	0	0	0	0	1,000,000
Total for: 1	Total for: 170000 - PARCS Department		1,831,200	8,402,400	2,500,000	2,600,000	2,600,000	2,600,000	18,702,400
180000 - Pul	180000 - Public Works Department								
PW00044	Minor Public Improvements	Σ	461,100	447,000	507,000	507,000	507,000	507,000	2,475,000
PW00080	Miscellaneous Bike Routes	τ-	157,600	337,900	337,900	337,900	337,900	337,900	1,689,500
PW00085	Sale/Purchse-Real Proprty	Σ	7,600	17,000	17,000	0	0	0	34,000
PW00086	UGM General Administration	Σ	215,600	224,800	224,800	219,800	219,800	224,800	1,114,000
PW00093	Landscape Lighting District	Σ	4,000	8,400	8,400	8,400	8,400	8,400	42,000
PW00095	Assessment Dist 131	7	0	46,200	0	0	0	0	46,200
PW00096	Assessment Dist 154 Calcot	2	0	195,100	0	0	0	0	195,100
PW00097	Community Facilities 2	Σ	33,400	35,800	30,800	25,800	20,800	15,800	129,000
PW00098	Community Facilities 4	9	0	666,200	0	0	0	0	666,200
PW00212	Peach- Belmont to Butler	Σ	2,100	0	0	0	0	0	0
PW00216	RDA Improvements Projects	က	3,000	66,500	99,500	66,500	66,500	66,500	332,500
PW00240	Community Facilities Dist. 5	က	0	1,500	0	0	0	0	1,500
PW00254	CFD #7	9	0	222,700	0	0	0	0	222,700
PW00260	CFD#8 - The Zone	4	0	2,000	0	0	0	0	2,000
PW00261	UGM Biannual Reimbursement	Σ	3,400,500	5,939,100	4,181,200	4,185,800	4,173,800	4,187,400	22,667,300
PW00268	ADA Infrastructure Compliance	Σ	685,100	701,500	733,300	771,000	812,200	853,000	3,871,000
PW00322	CFD 2005-01 TR 5350 Run Horse	က	0	009	0	0	0	0	009
PW00338	Vetrns Blvd/Hwy 99 & UPRR Pass	7	15,400	51,200	8,502,300	1,000,000	0	0	9,553,500
PW00348	CFD #14 Running Horse	က	0	78,400	0	0	0	0	78,400
PW00353	R/W Acquisition Tract 5237	4	0	77,200	0	0	0	0	77,200



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CD #11 Feature Maintenance         M         148,800         223,100         256,200         295,300         331,40           Bicycle Public Service Announce         M         27,700         27,600         27,600         27,600         27,800         27,00         27,800         27,00         282,100         467,300         488,300         467,100         64,100	Project F	Project Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
CFD #11 Feature Maintenance         M         148,800         223,100         259,200         295,300         3           Bicycle Public Service Announce         M         27,700         27,600         27,700         27,700         27,700         27,700         27,400         2	180000 - Publi	c Works Department								
SR41 Shaw Ave Inchig         M         27,700         27,600         27,600         27,600         27,600         27,600         27,600         27,600         27,600         27,600         27,600         27,600         27,600         4         6         444,400         445,300         465,300         467,400         467,400		CFD #11 Feature Maintenance	Σ	148,800	223,100	259,200	295,300	331,400	367,500	1,476,500
SR41 Shaw Ave Inclig         4         827,000         28.200         0         0           CFD 12 Copper River Maint Dist         6         414,400         445,300         56,000         56,000         467,300         467,300         467,300         467,300         55,000         50,000         50,000         50,000		Bicycle Public Service Announce	Σ	27,700	27,600	27,600	27,600	27,600	27,600	138,000
CFD 12 Copper River Maint Dist         6         414,400         445,300         467,300         467,300           ADA Infrastructure - Minor Cap         M         70,000         51,000         55,000         55,000           ADA Infrastructure - Minor Cap         M         70,000         51,000         55,000         55,000           ASSessament District # 137 - Construction         2         0         282,100         0         0           Comm Facilities Dist #9         4         75,600         41,600         64,100         64,100         64,100           TS Cedar & Woodward         4         75,600         415,400         57,300         0         0           Official Plan Lines RSTP Grant         M         42,700         71,600         51,2400         212,400		SR41 Shaw Ave Inchg	4	827,000	28,200	0	0	0	0	28,200
ADA Infrastructure - Minor Cap         M         70,000         51,000         55,000         55,000           Assessment District # 137 - Construction         2         0         282,100         0         0           Comm Facilities Dist #9         M         31,400         64,100         64,100         64,100           TS Cedar & Woodward         4         75,600         415,400         57,300         0           Official Plan Lines RSTP Grant         M         42,700         0         0         0           Official Plan Lines RSTP Grant         M         42,700         0         0         0           CFD#2 Reserve         M         1,600         212,400         212,400         212,400         212,400           CFD#2 Reserve         M         1,600         232,700         242,700         0         0           CFD#3 Reserve         M         1,600         22,700         242,700         2         0           CFD#4 Reserve         M         1,600         232,700         242,700         0         0           Nees W Widen Hayston - Maple         6         2,000         0         0         0         0           Herndon W Westbound Right Tum Pocket at Black         6		CFD 12 Copper River Maint Dist	9	414,400	445,300	456,300	467,300	488,300	499,300	2,356,500
Oomm Facilities Dist, # 137 - Construction         2         0         282,100         0		ADA Infrastructure - Minor Cap	Σ	70,000	51,000	55,000	55,000	29,000	29,000	279,000
Comm Facilities Dist #9         M         31,400         64,100         64,100         64,100           TS Cedar & Woodward         4         75,600         415,400         57,300         0           Official Plan Lines RSTP Grant         M         42,700         0         0         0           Peach Ave Jensen to Butler         5         58,100         4,162,300         576,500         0           CFD#2 Reserve         M         21,000         212,400         212,400         212,400         212,400           CFD#3 Reserve         M         1,600         221,000         212,400         212,400         212,400         212,400           CFD#3 Reserve         M         1,600         23,700         237,700         242,700         212,4		Assessment District # 137 - Construction	2	0	282,100	0	0	0	0	282,100
TS Cedar & Woodward         4         75,600         415,400         57,300         0           Official Plan Lines RSTP Grant         M         42,700         0         0         0           Peach Ave Jensen to Butler         5         58,100         4,162,300         576,500         0           CFD#2 Reserve         M         21,000         212,400         212,400         212,400         212,400           CFD#3 Reserve         M         18,600         220,700         237,700         242,700         242,700         242,700           CFD#3 Reserve         M         1,600         220,00         2,600         3,600         4,600         4,600           Francher Creek Financing CFD         M         1,200         2,700         242,700		Comm Facilities Dist #9	Σ	31,400	64,100	64,100	64,100	64,100	64,100	320,500
Official Plan Lines RSTP Grant         M         42,700         0         0           Peach Ave Jensen to Butter         58,100         4,162,300         576,500         0           CFD#2 Reserve         M         21,000         212,400         212,400         212,400           CFD#3 Reserve         M         1,600         232,700         242,700         242,700         242,700           CFD#3 Reserve         M         1,600         2,600         3,600         4,600         4,600           Francher Creek Financing CFD         5         2,800         2,700         3,600         4,600         0           Nees W Widen Hayston - Maple         6         71,200         0         0         0         0           Herndon Waux SR41 - Fresno         6         200,400         0         0         0         0         0           Herndon Ave Westbound Right Turn Pocket at Black         6         18,800         410,700         0         0         0           Sugar Pine Trail Pk & Ride Will         1         48,500         0         0         0         0           TS Butler & Willow         5         419,500         48,500         0         0         0           Garage 7 Improv		TS Cedar & Woodward	4	75,600	415,400	57,300	0	0	0	472,700
Peach Ave Jensen to Butler         5         58,100         4,162,300         576,500         0           CFD#2 Reserve         M         21,000         212,400         <		Official Plan Lines RSTP Grant	Σ	42,700	0	0	0	0	0	0
CFD#2 Reserve         M         21,000         212,400 <th< td=""><td></td><td>Peach Ave Jensen to Butler</td><td>2</td><td>58,100</td><td>4,162,300</td><td>576,500</td><td>0</td><td>0</td><td>0</td><td>4,738,800</td></th<>		Peach Ave Jensen to Butler	2	58,100	4,162,300	576,500	0	0	0	4,738,800
CFD#11 Reserve         M         18,600         232,700         242,700         242,700         242,700         242,700         242,700         242,700         242,700         242,700         246,00         245,00		CFD#2 Reserve	Σ	21,000	212,400	212,400	212,400	212,400	212,400	1,062,000
CFD#9 Reserve         M         1,600         2,600         3,600         4,600           Francher Creek Financing CFD         5         2,800         2,700         0         0           Nees W Widen Hayston - Maple         6         71,200         0         0         0           Herndon W Aux SR41 - Fresno         6         200,400         0         0         0           Herndon W Aux SR41 - Fresno         6         93,900         3,200         0         0           Herndon W Aux SR41 - Fresno         6         93,900         3,200         0         0           Herndon W Aux SR41 - Fresno         6         93,900         3,200         0         0           Sugar Pine Trail Pk & Ride Will         M         9,400         4,200         0         0           TS Brawley & Shields         M         9,400         4,200         0         0           TS Butler & Willow         5         419,500         48,500         0         0           CA & Marks Improvements         3         14,600         487,400         0         0           Garage 7 Improvements 2010         3         15,300         900         0         0           Grand Street Bridge Demo		CFD#11 Reserve	Σ	18,600	232,700	237,700	242,700	247,700	252,700	1,213,500
Francher Creek Financing CFD       5       2,800       2,700       0       0         Nees W Widen Hayston - Maple       6       71,200       0       0       0         Hemdon W Aux SR41 - Fresno       6       200,400       0       0       0         Hemdon Ave Westbound Right Turn Pocket at Black       6       18,800       410,700       0       0         Sugar Pine Trail Pk & Ride Will       M       9,400       4,200       0       0       0         TS Brawley & Shields       Millow       5       419,500       48,500       0       0       0         CA & Marks Improvements       3       14,600       487,400       0       0       0         Garage 7 Improvements 2010       3       151,300       323,100       0       0       0         Monterey Street Bridge Demo       3       900       900       0       0       0		CFD#9 Reserve	Σ	1,600	2,600	3,600	4,600	2,600	009'9	23,000
Nees W Widen Hayston - Maple         6         71,200         0         0           Herndon W Aux SR41 - Fresno         6         200,400         0         0         0           Herndon Ave Westbound Right Turn Pocket at Black         6         18,800         410,700         0         0           Sugar Pine Trail Pk & Ride Will         6         18,800         410,700         0         0           TS Brawley & Shields         M         9,400         4,200         0         0         0           TS Butler & Willow         5         419,500         48,500         0         0         0           CA & Marks Improvements         3         14,600         487,400         0         0           Garage 7 Improvements 2010         3         151,300         900         0         0           Monterey Street Bridge Demo         3         900         900         0         0		Francher Creek Financing CFD	2	2,800	2,700	0	0	0	0	2,700
Herndon W Aux SR41 - Fresno       6       200,400       0       0         Herndon Ave Westbound Right Turn Pocket at Black       6       93,900       3,200       0       0         Sugar Pine Trail Pk & Ride Wil       6       18,800       410,700       0       0       0         TS Brawley & Shields       M       9,400       45,200       0       0       0         TS Butler & Willow       5       419,500       48,500       0       0       0         CA & Marks Improvements       3       14,600       487,400       0       0       0         Garage 7 Improvements 2010       3       151,300       323,100       0       0       0         Monterey Street Bridge Demo       3       151,300       900       0       0       0		Nees W Widen Hayston - Maple	9	71,200	0	0	0	0	0	0
Herndon Ave Westbound Right Turn Pocket at Black       6       93,900       3,200       0       0         Sugar Pine Trail Pk & Ride Will       Stander Willow       M       410,700       0       0       0         TS Brawley & Shields       Millow       5       419,500       48,500       0       0         CA & Marks Improvements       3       14,600       487,400       0       0         Garage 7 Improvements 2010       3       151,300       323,100       0       0         Monterey Street Bridge Demo       3       500       0       0       0		Herndon W Aux SR41 - Fresno	9	200,400	0	0	0	0	0	0
Sugar Pine Trail Pk & Ride Wil       6       18,800       410,700       0       0         TS Brawley & Shields       M       9,400       4,200       0       0         TS Butler & Willow       5       419,500       48,500       0       0         CA & Marks Improvements       3       14,600       487,400       0       0         Garage 7 Improvements 2010       3       151,300       323,100       0       0         Monterey Street Bridge Demo       3       900       0       0       0		Herndon Ave Westbound Right Turn Pocket at Black	9	93,900	3,200	0	0	0	0	3,200
TS Brawley & Shields       M       9,400       4,200       0       0         TS Butler & Willow       5       419,500       48,500       0       0         CA & Marks Improvements       3       14,600       487,400       0       0         Garage 7 Improvements 2010       3       151,300       323,100       0       0         Monterey Street Bridge Demo       3       900       900       0       0		Sugar Pine Trail Pk & Ride Wil	9	18,800	410,700	0	0	0	0	410,700
TS Butler & Willow       5       419,500       48,500       0       0         CA & Marks Improvements       3       14,600       487,400       0       0         Garage 7 Improvements 2010       3       151,300       323,100       0       0         Monterey Street Bridge Demo       3       900       900       0       0		TS Brawley & Shields	Σ	9,400	4,200	0	0	0	0	4,200
CA & Marks Improvements       3       14,600       487,400       0       0         Garage 7 Improvements 2010       3       151,300       323,100       0       0         Monterey Street Bridge Demo       3       900       900       0       0		TS Butler & Willow	2	419,500	48,500	0	0	0	0	48,500
Garage 7 Improvements 2010         3         151,300         323,100         0         0           Monterey Street Bridge Demo         3         900         900         0         0		CA & Marks Improvements	ဇ	14,600	487,400	0	0	0	0	487,400
Monterey Street Bridge Demo 3 900 900 0 0 0		Sarage 7 Improvements 2010	က	151,300	323,100	0	0	0	0	323,100
		Monterey Street Bridge Demo	က	006	006	0	0	0	0	006
Official Plan Lines: Temperance, North M 25,700 1,700 0 0	PW00619 (	Offical Plan Lines: Temperance, North	Σ	26,700	1,700	0	0	0	0	1,700
PW00631 Shields EB Widening at Fowler 4 691,800 65,200 0 0 0		Shields EB Widening at Fowler	4	691,800	65,200	0	0	0	0	65,200



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Project	Project Name	District	Capital Estimate	Capital Projects	Capital Projects	Capital Projects	Capital Projects	Capital Projects	Project Total
180000 - Pub	180000 - Public Works Department								
PW00633	Copper Trail Friant to Chestnut	9	1,021,900	186,200	0	0	0	0	186,200
PW00639	Minor Trail Improvements	Σ	006'6	46,600	3,200	0	0	0	49,800
PW00659	CFD 15 EAST Copper River Maint District	Σ	1,100	1,200	32,300	32,300	54,800	79,800	200,400
PW00661	Fulton Mall Improvements	ო	306,900	12,700	4,200	0	0	0	16,900
PW00663	HSR Master Cooperative Agreement	Σ	140,100	257,700	247,600	0	0	0	505,300
PW00666	Eaton Trail Resurfacing	9	30,700	0	0	0	0	0	0
PW00669	Veterans Blvd Right-Of-Way	2	2,900,500	1,380,600	0	0	0	0	1,380,600
PW00672	Section 130 RR Olive & Golden State	က	0	10,600	0	0	0	0	10,600
PW00673	Section 130 RR Shaw & Golden State	Σ	0	10,600	0	0	0	0	10,600
PW00676	TS Shields & Weber	~	884,900	85,300	0	0	0	0	85,300
PW00678	TS Clinton & Valentine	ო	74,500	1,046,400	0	0	0	0	1,046,400
PW00679	Herndon Widening Polk to Milburn	2	991,900	367,900	12,282,100	0	0	0	12,650,000
PW00680	TS Blackstone & Fedora	7	2,800	1,500	0	0	0	0	1,500
PW00681	Friant Nees to Fresno	9	3,600	0	0	0	0	0	0
PW00683	Veterans/UPRR/HSR Overpass	7	4,591,900	21,052,800	2,341,000	0	0	0	23,393,800
PW00688	ITS Freeway Crossings Citywide	Σ	289,100	62,600	2,696,100	0	0	0	2,758,700
PW00689	ITS Van Ness & Fresno	ဧ	34,800	11,400	0	0	0	0	11,400
PW00690	Herndon WB Brawley to Blythe	7	22,400	752,400	70,800	0	0	0	823,200
PW00693	TS Grantland & Shaw (City/County)	Σ	8,000	0	0	0	0	0	0
PW00696	High Speed Rail Development Services	Σ	509,100	695,300	553,700	553,700	0	0	1,802,700
PW00698	TS Tulare & R	ဧ	18,300	0	0	0	0	0	0
PW00699	Master Trail Plan Update	Σ	200	0	0	0	0	0	0
PW00703	L Street Calaveras-San Joaquin	က	0	14,400	0	0	0	0	14,400
PW00704	Golden State Bridge Repair	S	225,500	4,900	0	0	0	0	4,900
PW00706	Veterans Trail Hayes to Polk	7	20,500	1.345.300	142,200	C	c	c	1 487 500



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Project	Project Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Pul	180000 - Public Works Department								
PW00707	TS LT Palm & Clinton	~	23,600	2,100	0	0	0	0	2,100
PW00709	North & Fig Improvments (FMFCD/City/County)	က	2,100	349,700	0	0	0	0	349,700
PW00710	Inter Improv Central & Orange	က	166,600	90,100	2,526,400	0	0	0	2,616,500
PW00712	North Ave Overlay Elm to Fig	က	28,300	709,700	62,100	0	0	0	771,800
PW00713	Inter Improve Bikstn & Shields	7	243,400	56,500	0	0	0	0	56,500
PW00716	Neighborhood Street Improve	Σ	653,300	0	0	0	0	0	0
PW00717	Met Block Offsite Improvements	က	0	217,400	0	0	0	0	217,400
PW00718	Broadway Paving Calaveras to San Joaquin Phase I	Σ	0	79,500	0	0	0	0	79,500
PW00719	R/W Acquisition - Tract 5531	S.	8,900	0	0	0	0	0	0
PW00720	Pedestrian & Bike Trail Developer Reimbursements	Σ	100,000	100,000	0	0	0	0	100,000
PW00721	R/W Acq - T5341 T5424 T5501		132,800	66,400	0	0	0	0	66,400
PW00722	TS Cornelia & Dakota		461,500	75,300	0	0	0	0	75,300
PW00724	Hemdon Trail Ingram to College	2	443,500	75,800	0	0	0	0	75,800
PW00725	Shields Bankside Trail Fresno to First	7	26,600	1,280,700	118,800	0	0	0	1,399,500
PW00726	Orange Ave Sidewalks	2	405,400	3,700	0	0	0	0	3,700
PW00728	Bike Lane Butler Hazelwood to Peach	2	100,900	0	0	0	0	0	0
PW00729	SRTS TS Clinton & Thorne Hamilton Elementary	~	28,900	6,800	0	0	0	0	6,800
PW00730	SRTS Hughes Sidewalk Hedges to Floradora	က	326,600	44,200	0	0	0	0	44,200
PW00731	Blackstone Overlay Shaw to Ashlan	Σ	1,323,800	192,700	0	0	0	0	192,700
PW00733	Clovis Overlay Jensen to CA/UPRR	2	1,166,400	6,400	0	0	0	0	6,400
PW00734	Shields Overlay Blackstone to Palm	Σ	109,600	9,700	0	0	0	0	9,700
PW00735	TS Tulare & N	က	107,000	14,600	0	0	0	0	14,600
PW00737	CFD Irrigation Control Upgrade	Σ	0	1,471,400	12,500	0	0	0	1,483,900
PW00739	CFD #11 Improvement Projects	Σ	2,900	16,000	17,000	18,000	19,000	20,000	000'06
PW00740	BPMP Bridge Maint Deck Rehab 1	Σ	211,800	92,600	0	0	0	0	92,600

PANORATED INCOME.

## City of Fresno FY 2019 - 2023 Capital Improvement Program

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	Project Name	District	Capital Estimate	Capital Projects	Capital Projects	Capital Projects	Capital Projects	Capital Projects	Project Total
180000 - Publi	180000 - Public Works Department								
PW00742 S	Shaw ITS SR99 - SR41 Adaptive	Σ	435,100	11,400	0	0	0	0	11,400
PW00743 H	Herndon ITS GSB-Willow Adaptiv	Σ	1,606,800	171,600	0	0	0	0	171,600
PW00744 E	BPMP Bridge Maint Deck Rehab 2	Σ	1,100	3,800	0	0	0	0	3,800
PW00745 F	Francher Crk Trail Clovis-Fowl	2	25,100	1,231,100	5,700	0	0	0	1,236,800
PW00747 E	Blackstone Street Lighting Div	Σ	59,200	1,441,100	155,100	0	0	0	1,596,200
PW00748 E	Blckstn Overlay Shields to Dak	7	827,900	14,900	0	0	0	0	14,900
PW00749 S	Shaw EB Overlay Blythe-Brawley	2	337,200	0	0	0	0	0	0
PW00750 N	McKinley Overlay Marks-Hughes	က	471,100	26,600	0	0	0	0	26,600
PW00751 (	Clinton Overlay Blackstn-Maroa	7	505,100	58,300	0	0	0	0	58,300
PW00752 (	Orange Overlay CA-Jensen	က	28,600	1,037,900	0	0	0	0	1,037,900
PW00753 S	Shields Overlay Sunnyside-Fwlr	4	25,800	633,500	0	0	0	0	633,500
PW00754	Tract 5232 Belmont Ave Wide	2	42,400	2,649,900	130,500	0	0	0	2,780,400
PW00755	Sect 130 RR Fresno & Floradora	7	7,000	256,300	0	0	0	0	256,300
PW00756	Sect 130 RR Clinton & BNSF	7	26,300	898,100	14,800	0	0	0	912,900
PW00758 E	Bullard Ave Repaving(Cty/Cnty)	7	277,700	0	0	0	0	0	0
PW00759 F	Fairview Trail Repairs/Recon	က	568,400	10,000	0	0	0	0	10,000
PW00761	Citywide Streetlight LED Retrofit Phase I	Σ	21,500	0	0	0	0	0	0
PW00762 H	HerndonCanalTrail-Shields/McKi	0	388,300	1,717,000	160,600	0	0	0	1,877,600
PW00763 N	McKinleyAveTrail-Millbr/Clovis	0	238,600	3,140,700	282,900	0	0	0	3,423,600
PW00764 (	ClovisAveTrail-McKin to Dayton	0	209,400	2,293,800	161,200	0	0	0	2,455,000
PW00765 V	Willow Ave widen Alluvial-Hern	0	0	0	5,525,600	0	0	0	5,525,600
PW00767	Ashlan-Effie to SR41 Sidewalk	0	81,400	267,400	0	0	0	0	267,400
PW00768	TS Chestnut & Shields	0	97,200	438,300	0	0	0	0	438,300
PW00769	TS Belmont & Fulton	0	388,200	61,200	0	0	0	0	61,200
PW00771 E	BPMP Bridge Deck Rehab Phase 2	0	118,900	365,500	0	0	0	0	365,500



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180000 - Public Works Department PW00772 Friant Rd Med Cap-Fres to Nees PW00774 Shields Av Trail-Blckstn Frsno PW00776 Demo Broadway & Elizabeth PD PW00777 Median Isl Irrigation Control PW00780 TS Dakota & West LT Phasing PW00781 TS Bullard & Grantland	nt	חפוווכו			Projects				
	s to Nees	0	491,000	73,300	0	0	0	0	73,300
	ı Frsno	0	178,400	1,563,900	139,100	0	0	0	1,703,000
	abeth PD	0	171,200	0	0	0	0	0	0
	ntrol	0	4,500	50,000	346,500	0	0	0	396,500
	hasing	0	37,700	429,500	0	0	0	0	429,500
		0	59,500	508,100	0	0	0	0	508,100
	Projects	0	285,700	0	285,700	0	0	0	285,700
PW00783 HSR "G"St Rignmnt CA -Snta Ana	۱ -Snta Ana	0	148,800	3,479,100	330,200	0	0	0	3,809,300
PW00784 Abby Overlay Divisadero-Olive	ro-Olive	0	009'66	209,400	1,201,100	0	0	0	1,410,500
PW00785 First Overlay Alluvial-Herndon	erndon	0	21,700	000'686	0	0	0	0	000'686
PW00786 Jensen Ovrlay Cornelia-Chateau	ı-Chateau	0	180,100	3,085,400	0	0	0	0	3,085,400
PW00787 Friant SB Ovrly Champlain-Shep	lain-Shep	0	71,800	969,500	0	0	0	0	969,500
PW00788 Inyo Overlay Fulton to O St.	O St.	0	37,900	006,709	0	0	0	0	006'209
PW00789 Ashlan Overlay Valentine-West	ne-West	0	136,000	1,603,800	0	0	0	0	1,603,800
PW00790 Jensen Overlay SR41-MLK	MLK	0	000'66	1,110,000	0	0	0	0	1,110,000
PW00791 Blackstone Ovrly Dakota-Ashlan	ta-Ashlan	0	64,700	1,066,100	0	0	0	0	1,066,100
PW00792 Belmont Overlay Cedar-Chestnut	r-Chestnut	0	84,000	1,197,000	104,000	0	0	0	1,301,000
PW00793 Ashlan AC Ovrlay First-Millbro	-Millbro	0	51,000	494,200	0	0	0	0	494,200
PW00795 Olive Ave Impv Yosemite-Rosvlt	te-Rosvlt	0	149,800	1,273,100	2,000	0	0	0	1,275,100
PW00796 Polk Ave Widening Shaw-Gettysb	aw-Gettysb	0	423,900	1,440,600	22,200	22,200	2,172,400	0	3,657,400
PW00797 Van Ness Industrial Street Imp	eet Imp	0	372,700	2,980,700	328,000	0	0	0	3,308,700
PW00798 Conv Center Prkng Lot Repave	Repave	0	5,200	0	0	0	0	0	0
PW00799 R/W Acquisition - Tract 6124	6124	0	0	110,500	0	0	0	0	110,500
PW00800 Sect 130 RR Olive Church &Shaw	ırch &Shaw	0	009	9,300	0	0	0	0	9,300
PW00801 Sect 130 RR McKinley and BNSF	and BNSF	0	43,800	000'999	002'99	0	0	0	732,700



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180000 - Public Works DepartmentPW00802South Stadium DevelopmPW00803Citywide Street Light LEDPW00804HSR Heavy MaintenancePW00805Eaton Trail ExtensionPW00806LT Phasing Audubon and	ic Works Department South Stadium Development Citywide Street Light LED Retrofit - Phase 2 HSR Heavy Maintenance Facility Eaton Trail Extension				2006.	ကောင်ဂ ၊			
	dium Development street Light LED Retrofit - Phase 2 /y Maintenance Facility il Extension								
	street Light LED Retrofit - Phase 2 /y Maintenance Facility il Extension	0	0	0	3,196,100	0	0	0	3,196,100
	y Maintenance Facility il Extension	Σ	006'06	940,600	94,700	0	0	0	1,035,300
	il Extension	0	0	290,000	0	0	0	0	290,000
		0	0	58,000	0	0	0	0	58,000
	LT Phasing Audubon and Nees	0	83,900	297,200	0	0	0	0	297,200
PW00807 TS Gates	TS Gates and San Jose	0	33,600	491,700	47,600	0	0	0	539,300
PW00808 TS Divisac	TS Divisadero and Mariposa	0	25,500	52,800	551,900	0	0	0	604,700
PW00809 ITS Adapti	ITS Adaptive Blackstone_Abby	0	64,600	009'99	1,391,100	0	0	0	1,457,700
PW00810 ITS Adapti	ITS AdaptiveBlackstone_Friant	0	79,100	105,900	1,865,900	0	0	0	1,971,800
PW00811 ITS Adapt	ITS Adaptive Ventura/KC	0	63,600	63,600	1,321,600	0	0	0	1,385,200
PW00812 TS Tulare	TS Tulare and "Q" Street	က	48,500	527,900	0	0	0	0	527,900
PW00814 Urban For	Urban Forest Tree Inventory	0	0	1,011,700	106,100	0	0	0	1,117,800
PW00815 Central Av	Central Ave Street Improvement	က	28,600	1,631,800	140,300	0	0	0	1,772,100
PW00816 FY18 Neig	FY18 Neighborhood Street Imprv	0	504,100	2,415,700	0	0	0	0	2,415,700
PW00817 St Lght-Bu	St Lght-Bulldog Ln & Millbrook	4	177,000	2,100	0	0	0	0	2,100
PW00818 R/W Acqui	R/W Acquisition - Tract 6163	4	0	230,000	0	0	0	0	230,000
PW00820 R/W Acqui	R/W Acquisition - Tract 6139	4	0	40,000	0	0	0	0	40,000
PW00821 R/W Acqui	R/W Acquisition - Tract 6056	~	292,400	0	0	0	0	0	0
PW00822 R/W Acqui	R/W Acquisition - CUP-17-057	2	0	220,000	0	0	0	0	220,000
PW00823 Trail Netw	Trail Network Expan Feas Plan	Σ	361,900	32,700	5,400	0	0	0	38,100
PW00824 ADA Com	ADA Compliance Convention Ctr	က	409,400	1,486,500	5,621,500	0	0	0	7,108,000
PW00825 TS L St. al	TS L St. and Fresno/Tulare Sts	က	0	833,700	71,300	0	0	0	905,000
PW19007 Herndon A	Herndon Ave PC Signal Heads; Golden State to Willow	Σ	0	21,300	204,300	0	0	0	225,600
PW19008 Shaw Ave	Shaw Ave PC Signal Heads; West to Chestnut Ave	Σ	0	14,400	160,300	0	0	0	174,700
PW19009 BRT Activ	BRT Active Transportation Intersection Improvements	Σ	0	192,500	1,253,500	0	0	0	1,446,000



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Project	Project Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Pul	180000 - Public Works Department								
PW19010	TS: Marks and Nielsen	Σ	0	383,000	29,900	0	0	0	412,900
PW19011	Systemic Safety Analysis Report (SSAR) NI	Σ	0	238,300	11,600	0	0	0	249,900
PW19013	SB1 Slurry Seal projects	7	0	921,500	0	0	0	0	921,500
PW19015	TS: Harrison and Shields	7	0	95,500	616,200	0	0	0	711,700
PW19016	Marks Ave AC Overlay, Ashlan to Dakota	_	0	113,900	596,100	0	0	0	710,000
PW19017	Sierra Ave AC Overlay, Blackstone to Maroa (Partial County)	7	0	334,700	753,200	0	0	0	1,087,900
PW19018	TS: LT Barstow and Palm Avenues	2	0	85,600	553,600	0	0	0	639,200
PW19019	Barstow Ave AC Overlay, Marks to West Avenues (1/2 County	7	0	0	0	1,005,200	0	0	1,005,200
PW19020	TS: California and Walnut Avenues	က	0	551,900	83,500	0	0	0	635,400
PW19022	Cedar Ave AC Overlay, Barstow to Bullard Avenues	4	0	542,200	82,200	0	0	0	624,400
PW19023	TS: Armstrong and Lane	2	0	85,100	570,700	0	0	0	655,800
PW19024	Nees Ave AC Overlay, Fresno to Millbrook	9	0	132,900	1,080,000	0	0	0	1,212,900
PW19025	TS: LT Clinton and Fresno	7	0	86,100	548,800	0	0	0	634,900
PW19026	MLK Center Active Transportation Infrastructure Project	က	0	436,500	3,908,800	0	0	0	4,345,300
PW19027	McKinley Ave Widening - Marks to Hughes	က	0	191,900	1,975,700	2,405,900	0	0	4,573,500
PW19028	Chinatown Urban Greening Project (F Street)	က	0	314,200	2,686,300	0	0	0	3,000,500
PW19029	Chinatown Urban Greening Project (Mariposa)	က	0	145,000	1,188,300	0	0	0	1,333,300
PW19030	Chinatown Urban Greening Project (Kern)	က	0	130,600	970,400	0	0	0	1,101,000
PW19031	Chinatown Urban Greening Project (China Alley)	က	0	192,800	1,697,100	0	0	0	1,889,900
PW19032	HSR complete Street - Broadway to Merced	က	0	512,800	6,556,900	0	0	0	7,069,700
PW19033	SW Fresno Green Trails and Cycle Paths Initiative	က	0	322,400	1,677,400	0	0	0	1,999,800
PW19034	Blackstone/McKinley/BNSF Grade Separation (feasibility stud	7	0	77,600	24,700	0	0	0	102,300
PW19035	North Avenue/UPRR Grade Separation (feasibility study)	က	0	77,600	24,700	0	0	0	102,300
PW19036	PG&E Turnkey LED Retrofit	Σ	0	12,337,100	0	0	0	0	12,337,100
PW19037	Chestnut AC Overlay - Bullard to Herndon	4	0	197,400	152,500	1,752,600	0	0	2,102,500

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## City of Fresno FY 2019 - 2023 Capital Improvement Program

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Project	Project Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Pu	180000 - Public Works Department								
PW19038	Bullard AC Overlay - Cedar to First	4	0	183,300	1,751,000	0	0	0	1,934,300
PW20005	Central Ave Widening - Cedar to Orange	Σ	0	0	1,376,200	0	0	0	1,376,200
PW20006	Figarden Loop Concrete Repairs, Marks to Bullard	2	0	0	268,000	0	0	0	268,000
PW20007	Church-Jensen-Argyle-Sunnyside Neighborhood Slurry	5	0	0	75,000	0	0	0	75,000
PW20008	Church-Jensen-Bundy-Sunnyside Neighborhood Slurry	Ŋ	0	0	199,000	0	0	0	199,000
PW20009	Princeton and West Traffic Signal	_	0	0	000'099	0	0	0	650,000
PW20010	Wilson, Olive to Pine (concrete)	~	0	0	30,000	0	0	0	30,000
PW20011	Clinton & Sonora (concrete)	<del>-</del>	0	0	27,500	0	0	0	27,500
PW20012	Weldon-Clinton-Hanover-Brawley Neighborhood Slurry	<b>←</b>	0	0	45,500	0	0	0	45,500
PW20013	Santa Fe-Indianapolis-West-Tielman Neighborhood (Paving)	<del>-</del>	0	0	0	550,000	0	0	550,000
PW20014	Del Mar-Glenn-Bullard-Roberts (concrete)	2	0	0	47,000	0	0	0	47,000
PW20015	Marks south of Herndon (west side) (concrete)	2	0	0	50,000	0	0	0	50,000
PW20016	Stuart-Figarden-Marks (concrete)	7	0	0	472,000	0	0	0	472,000
PW20017	Grove Ave & Knight Ave Sidewalk and Paving, Walnut to Jens	က	0	0	486,000	0	0	0	486,000
PW20018	Church-MLK-Walnut Avenue Resurfacing	4	0	0	3,550,000	0	0	0	3,550,000
PW20019	Winery-Chestnut-Olive-McKinley Neighborhood (conc & pavin	4	0	0	000'069	0	0	0	000'069
PW20020	Olive-McKinley-Winery-Helm Neighborhood Slurry	4	0	0	274,000	0	0	0	274,000
PW20021	Woodward Lakes Neighborhood (concrete)	9	0	0	56,300	0	0	0	56,300
PW20022	Lansing, Blackstone to Glenn (concrete)	7	0	0	27,500	0	0	0	27,500
PW20023	Maroa, Dakota to Shields Slurry	7	0	0	32,900	0	0	0	32,900
PW20024	Chestnut Overlay, Belmont to McKenzie	7	0	0	170,000	0	0	0	170,000
PW20025	Angus Overlay, Clinton to Weldon	7	0	0	170,000	0	0	0	170,000
PW20026	First-41-Belmont-McKenzie (concrete)	7	0	0	90,000	0	0	0	000'06
PW20027	Clark-University-Blackstone-Weldon (concrete)	7	0	0	125,000	0	0	0	125,000
PW21002	FY 2021 Future CMAQ Street Improvements & Overlays	Σ	0	0	0	2,200,000	0	0	2,200,000



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Project	Project Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
80000 - Pu	180000 - Public Works Department								
PW21003	FY 2021 Future ATP Program Projects	Σ	0	0	0	1,000,000	0	0	1,000,000
PW21004	FY 2021 Future HSIP Program Projects	Σ	0	0	0	000'009	0	0	000'009
PW21009	Tulare Complete Street - 6th to Cedar Avenue	Σ	0	0	2,585,200	0	0	0	2,585,200
PW21011	Central Ave Widening - Cedar to Orange	က	0	0	3,340,200	0	0	0	3,340,200
PW21017	Broadway Reconstruction - Mariposa to Tuolumne	က	0	0	5,137,900	0	0	0	5,137,900
PW21019	FY2021 SB1 Future Projects	Σ	0	0	0	12,012,100	0	0	12,012,100
PW22002	FY 2022 Future CMAQ Street Improvements and Overlays	Σ	0	0	0	0	2,200,000	0	2,200,000
PW22003	FY 2022 Future ATP Program Projects	Σ	0	0	0	0	1,000,000	0	1,000,000
PW22004	FY 2022 Future HSIP Street Improvements and Overlays	Σ	0	0	0	0	000'009	0	000'009
PW22005	FY2022 SB1 Future Projects	Σ	0	0	0	0	11,998,600	0	11,998,600
PW23001	FY2023 Future STBG Street Improvements & Overlays	Σ	0	0	0	0	0	5,900,000	5,900,000
PW23002	FY 2023 Future CMAQ Street Improvements & Overlays	Σ	0	0	0	0	0	2,200,000	2,200,000
PW23003	FY 2023 Future ATP Program Projects	Σ	0	0	0	0	0	1,000,000	1,000,000
PW23004	FY 2023 Future HSIP Program Projects	Σ	0	0	0	0	0	000'009	000'009
PW23005	FY2023 SB1 Future Projects	Σ	0	0	0	0	0	10,973,900	10,973,900
Total for: 1	Total for: 180000 - Public Works Department		38,889,100	119,312,600	110,477,200	30,643,200	25,627,300	28,463,700	314,524,000
00000 - De	400000 - Development & Resource Mgt. Dept								
HC00011	Housing Trust Fund	Σ	0	5,900	0	0	0	0	5,900
MC00010	Sec. 108 Loan Repayment	Σ	0	520,000	0	0	0	0	520,000
MC00019	Miscellaneous Projects	Σ	0	43,400	0	0	0	0	43,400
MC00033	NSP Acquisition Rehabilitation	Σ	0	685,300	0	0	0	0	685,300
PC00115	Romain Improvements	7	0	180,000	0	0	0	0	180,000
PC00153	Tot Lot Replacement - Var Pks	Σ	0	525,000	0	0	0	0	525,000



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Project	Project Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
400000 - De	400000 - Development & Resource Mgt. Dept								
PC00166	Fink White Park Improvements	က	0	200,000	0	0	0	0	200,000
PC00176	Learner Pools 2017	Σ	0	440,000	0	0	0	0	440,000
PC00177	Holmes Remediation Projs - CDBG	က	0	120,000	0	0	0	0	120,000
PC00179	Romain Improvements - CDBG	7	0	000'09	0	0	0	0	000'09
PC00182	Hinton Improvements	က	0	250,000	0	0	0	0	250,000
PC00195	Granny's Park - CDBG	7	0	150,000	0	0	0	0	150,000
PC00196	CA/Tupman Imp - CDBG	က	0	250,000	0	0	0	0	250,000
PW00275	Parking Facilities Improvements	က	100,700	1,819,700	0	0	0	0	1,819,700
PW00610	Garage 7 Improvements 2010	က	0	474,400	0	0	0	0	474,400
PW00816	FY18 Neighborhood Street Imprv	0	0	1,385,000	0	0	0	0	1,385,000
Total for: 4	Total for: 400000 - Development & Resource Mgt. Dept		100,700	7,108,700	0	0	0	0	7,108,700
410000 - De	410000 - Department of Public Utilities								
GC00010	Acquisition	Σ	481,100	538,900	560,600	583,300	006,909	631,600	2,921,300
GC00016	B-Zone Wells	က	2,172,300	289,800	0	0	0	0	289,800
GC00019	DPU Fleet Facilities	0	250,000	4,000,000	11,100,000	1,500,000	0	0	16,600,000
GC00020	Convenience Centers	0	300,000	1,850,000	0	0	0	0	1,850,000
RC00005	Emergency Repairs - Short Extension	Σ	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000
RC00080	Access Structure Rehab	Σ	407,400	0	0	0	0	0	0
RC00099	Citywide Sewer Access Structures	Σ	272,700	0	0	0	0	0	0
RC00130	Sewer Lateral Revolving Proj	Σ	300,000	300,000	300,000	100,000	100,000	100,000	000'006
RC00131	Merced (Glenn-Thorne) Rehab	Σ	8,226,600	862,900	3,100	0	0	0	866,000
RC00133	S. Ind. Area Coll. System Infrastructure	က	50,000	304,000	2,500	0	0	0	306,500
RC00141	Veteran's Boulevard Sewer	7	315,000	1,016,300	106,500	2,100	1,200	0	1,126,100



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Project	Project Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
410000 - De	410000 - Department of Public Utilities								
RC00150	Lift Stations LS4, LS5, and LS10 Rehab	Σ	84,900	1,000	0	0	0	0	1,000
RC00152	Chinatown Btwn G/HWY 99/Stanislaus/Inyo	က	4,500	0	0	0	0	0	0
RC00156	Caltrans SR99 Utility Reloc Design & Inspection	ო	9,500	0	0	0	0	0	0
RC00158	Congo Alley & H/Broadway Alley Rehabilitation	က	52,000	1,000	0	0	0	0	1,000
RC00159	North Central Downtown Coll System Improvs	က	54,100	1,000	0	0	0	0	1,000
RC00160	High Priority Point Repair	Σ	145,600	0	0	0	0	0	0
RC00161	Sewer Rehabilitation in Church Ave.	ო	8,200	1,000	0	0	0	0	1,000
RC00162	Sewer Rehabilitation in F/Santa Clara St.	ო	1,700	0	0	0	0	0	0
RC00163	Sewer Rehabilitation in Home Ave.	7	9,700	1,000	0	0	0	0	1,000
RC00164	Hammond Ave_Abby St Swr Rehab	7	53,400	1,000	0	0	0	0	1,000
RC00167	Shields Frontage Sewer Rehab	7	136,400	1,671,200	190,800	1,100	0	0	1,863,100
RC00168	Sherman First & Saginaw Sewer Rehab	7	134,900	1,670,200	190,800	1,100	0	0	1,862,100
RC00169	MLK/Jensen/Bardell/Dorothy Swr Rehab	က	139,500	1,352,700	156,700	1,000	0	0	1,510,400
RC00170	Fresno/HSt SewerSiphon Removal	က	0	200,000	6,000	0	0	0	206,000
RC00171	Lift Station#LS1 Rehab	ო	85,900	673,400	1,000	0	0	0	674,400
RC00172	RWRF Sewer Improvements	ო	0	52,200	0	0	0	0	52,200
RC00173	Katy Ln & Cecelia Ave Sewer	က	94,000	0	0	0	0	0	0
RC00174	Herndon Milburn Junction Struc	7	52,000	190,400	0	0	0	0	190,400
RC00175	Odor Control for Collection Sy	Σ	19,000	0	0	2,016,400	0	0	2,016,400
RC00176	CMMS Enhancements	ო	100,000	330,000	0	0	0	0	330,000
RC19001	Collection System Rehabilitation	Σ	0	200,000	1,500,000	1,500,000	1,500,000	1,500,000	6,500,000
RC19002	Collection System Extension	Σ	0	150,000	488,700	170,100	150,000	150,000	1,108,800
RC19003	Collection System Expansion	Σ	0	1,000,000	0	0	23,600,000	0	24,600,000
RC19004	Lift Station Rehabilitation	Σ	0	243,200	75,000	75,000	75,000	75,000	543,200
RC19005	Collection System Access Structures	Σ	0	300,000	225,000	225,000	225,000	225,000	1,200,000



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Project	Project Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
410000 - De	410000 - Department of Public Utilities								
RC22007	Collection System Large Diameter Trunk Lines	Σ	0	0	0	0	4,000,000	0	4,000,000
TC00014	RWRF Emergency Large Scale Repairs	Σ	1,000,000	750,000	750,000	750,000	750,000	750,000	3,750,000
TC00028	Repair / Replace Plant Paving	က	006'66	0	0	0	0	0	0
TC00043	Digester Cleaning	က	270,200	0	0	0	0	0	0
TC00079	Centralized Odor Control Sys for Plant Process	က	177,600	15,100	0	0	0	0	15,100
TC00096	Southwest Quadrant Recycled Water Dist System	ဇ	10,536,300	38,443,200	1,804,300	0	0	0	40,247,500
TC00097	Northeast Quadrant Recycled Water Dist System	Σ	000'69	72,900	0	0	0	0	72,900
TC00101	Northwest Quadrant Recycled Water Dist System	Σ	72,300	270,500	0	0	0	0	270,500
TC00111	RWRF Master Plan Update	က	0	464,500	35,500	0	0	0	500,000
TC00112	WW System Enhancements/Upgrades	က	0	0	500,000	2,000,000	3,000,000	5,000,000	10,500,000
TC00120	Recycled Water Recharge Facilities	က	63,800	0	0	0	3,000,000	0	3,000,000
TC00139	Plant 2 Demo	က	45,000	0	0	0	0	0	0
TC00142	Recycled Water System User Connections - Southwest	Σ	944,600	1,455,000	0	0	0	0	1,455,000
TC00145	Airport Recycled Water Treatment Facility	4	000'909	111,500	0	12,019,300	1,924,500	79,632,500	93,687,800
TC00146	Airport Recycled Water Facility Wastewater Diversion Syst	4	0	16,000	0	1,520,000	243,400	10,070,300	11,849,700
TC00150	Fire Suppression System	က	214,200	3,700	0	0	0	0	3,700
TC00152	Digester #1 Rehabilitation	က	55,500	3,900	0	0	0	0	3,900
TC00153	NFWRF Pond Rehabilitation	9	200,200	0	0	0	0	0	0
TC00154	Renewable Gas Diversion	က	20,000	7,961,000	78,900	0	0	0	8,039,900
TC00157	Digester #2 Rehabilitation	က	1,500	0	0	0	0	0	0
TC00158	Water Supply Reliability Impro	က	701,000	72,900	200	0	0	0	73,600
TC00159	Flare Capacity Expansion	က	686,200	4,443,700	5,244,900	7,500	0	0	9,696,100
TC00160	RWRF Conditioned Digester Gas	က	75,000	1,255,300	194,100	3,100	0	0	1,452,500
TC00162	Laboratory Remodel	က	87,000	163,700	0	0	0	0	163,700
TC00163	DewateringSiloConveyor Rebuild	0	180,000	0	0	0	0	0	0



## City of Fresno

# FY 2019 - 2023 Capital Improvement Program Department / Project

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Project	Project Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
410000 - De	410000 - Department of Public Utilities								
TC00164	Headworks Barscreen	က	1,000	552,900	1,200	0	0	0	554,100
TC00165	Residuals Master Plan	Σ	550,100	88,800	0	0	0	0	88,800
TC00167	Downtown Basin Acquisition	က	0	3,000,000	0	0	0	0	3,000,000
TC00168	Boiler Replacement PGF	က	61,300	3,158,800	1,145,900	7,100	0	0	4,311,800
TC00169	Substation Expansion	က	13,600	193,900	1,630,700	3,400	0	0	1,828,000
TC00170	DPU Administration & Maintenance Facility	Σ	0	4,000,000	3,700,000	200,000	0	0	8,200,000
TC00171	RWRF Recycled Water Pipeline	က	2,000	65,000	0	0	0	0	65,000
TC00172	RWRF Property Gas Pipeline	က	448,900	2,314,200	316,400	1,000	0	0	2,631,600
TC00173	AirportRecycledWtrDistribution	Σ	0	19,600	0	1,859,600	296,900	12,321,000	14,497,100
TC00174	Reclamation Well System Intertie to Tertiary Treatment	Σ	84,000	3,278,100	10,100	0	0	0	3,288,200
TC19007	RWRF Headworks	က	0	745,000	0	395,000	395,000	0	1,535,000
TC19008	RWRF Secondary Treatment	က	0	466,600	16,700	2,016,700	3,830,000	0	6,330,000
TC19009	RWRF Solids Treatment	က	0	5,188,800	1,162,200	300,000	300,000	21,968,000	28,919,000
TC19010	RWRF Electrical	က	0	0	0	0	100,000	0	100,000
TC19011	RWRF Effluent Handling	က	0	300,000	300,000	3,572,000	307,900	300,000	4,779,900
TC19012	RWRF Buildings/Grounds	က	0	669,400	100,000	100,000	100,000	100,000	1,069,400
TC19013	NFWRF Primary/Secondary/Disinfection Treatment	9	0	000'009	0	0	0	0	000,009
TC19014	Tertiary Primary/Secondary/Disinfection Treatment	Σ	0	0	0	0	0	3,500,000	3,500,000
TC19015	Recycled Water Distribution	Σ	0	145,000	145,000	145,000	145,000	145,000	725,000
TC19016	Planning & Project Management	Σ	0	700,000	300,000	100,000	100,000	100,000	1,300,000
TC19017	Gas Conditioning System Improvements	က	0	200,000	100,000	100,000	100,000	100,000	000'006
TC19019	Recycled Water Main - Woodward Park	9	0	000'009	0	4,000,000	0	0	4,600,000
WC00001	Fire Hydrant Installations	Σ	15,000	15,000	15,000	15,000	15,000	15,000	75,000
WC00002	Serv/Meter Installations 2"or Less	Σ	986,300	1,054,900	1,107,600	1,163,000	1,221,100	1,282,200	5,828,800
WC00004	Water Main Extensions	Σ	1,374,000	7,969,400	1,077,100	1,013,900	1,002,700	1,000,000	12,063,100



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Project	Project Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
410000 - Del	410000 - Department of Public Utilities								
WC00005	Water Main Renewal	Σ	3,557,900	8,874,300	8,813,100	10,000,000	13,000,000	14,000,000	54,687,400
WC00006	Serv/Meter Install Above	Σ	654,500	716,000	751,800	789,400	828,900	870,300	3,956,400
WC00014	Combined/Multiple Installation	Σ	569,300	618,800	649,700	682,200	716,300	752,100	3,419,100
WC00015	Water Well Evaluation and Deve	Σ	0	400,000	400,000	400,000	400,000	400,000	2,000,000
WC00016	Water Well Construction	Σ	967,200	4,121,700	3,600,700	3,600,000	3,600,000	3,600,000	18,522,400
WC00017	Well Rehabilitation	Σ	1,025,100	1,428,400	1,400,000	3,000,000	4,000,000	4,000,000	13,828,400
WC00018	Pump Rehabilitation	Σ	140,300	101,000	100,000	500,000	200,000	500,000	1,701,000
WC00020	Granular Activated Carbon	Σ	98,500	1,534,300	1,400	0	0	0	1,535,700
WC00021	Surface Water Treatment Plant	9	1,677,100	13,092,400	1,366,600	1,116,700	8,800	0	15,584,500
WC00022	Leaky Acres	4	12,100	236,600	18,900	1,500	0	0	257,000
WC00023	Water Telemetry System	Σ	380,400	3,393,800	512,700	500,000	200,000	500,000	5,406,500
WC00024	Water Yard-Expansion/Improvement	7	65,000	65,000	65,000	65,000	65,000	65,000	325,000
WC00027	Inventory - Materials	Σ	150,000	150,000	150,000	150,000	150,000	150,000	750,000
WC00033	Recharge Facilities - Basins	Σ	225,000	225,000	225,000	225,000	225,000	225,000	1,125,000
WC00038	SWTP/Friant Kern Canal Pipeline	9	2,880,400	533,100	0	0	0	0	533,100
WC00039	Source Water Protection	9	250,000	0	0	0	0	0	0
WC00050	City Recharge Basins	Σ	0	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	7,000,000
WC00051	Metro Resources Plan Update	Σ	727,700	731,000	700,000	700,000	0	0	2,131,000
WC00057	SE Fresno Surface Wtr Treatment	2	5,254,800	7,309,800	0	0	0	0	7,309,800
WC00058	UGM101S Wellhead Treatment Prj	0	165,400	1,000,000	1,469,500	1,075,300	0	0	3,544,800
WC00065	SE/SWTP Transmission Pipelines	2	16,932,800	9,151,400	2,500,000	0	0	0	11,651,400
WC00074	Water Facilities Security Impr	Σ	0	250,000	300,000	300,000	300,000	300,000	1,450,000
WC00083	Program Management	Σ	450,000	700,000	300,000	100,000	100,000	100,000	1,300,000
WC00085	Transmission Grid Mains	Σ	0	100,000	3,000,000	3,000,000	0	0	6,100,000
WC00086	Caltrans SR99 Utility Relocation	Σ	0	100,000	0	0	0	0	100,000



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Project	Project Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
410000 - Dep	410000 - Department of Public Utilities								
WC00087	CMMS Enhancements	Σ	170,600	330,000	0	0	0	0	330,000
WC00088	TCP Plan	Σ	240,300	10,000	0	0	0	0	10,000
WC00089	L-T Hydraulic & WQ Modeling	0	227,100	270,000	0	0	0	0	270,000
WC00090	Wellhead Corrosion Inhibitor S	0	474,000	327,700	0	0	0	0	327,700
WC00091	Fleet Maintenance Constn WW	0	0	4,000,000	22,200,000	3,000,000	0	0	29,200,000
WC00092	TCP Remediation	0	0	5,298,000	5,000,000	5,000,000	5,000,000	5,000,000	25,298,000
WC00093	Water Service Connection Loans	0	20,000	400,000	400,000	400,000	400,000	400,000	2,000,000
Total for: 4	Total for: 410000 - Department of Public Utilities		71,120,400	175,297,800	90,267,400	74,071,800	78,583,600	171,528,000	589,748,600
430000 - Air	430000 - Airports Department								
AC00045	Airways Golf Course Capital	4	120,400	737,900	0	0	0	0	737,900
AC00301	Security Upgrades	4	75,100	75,000	75,000	75,000	75,000	75,000	375,000
AC00309	AIP79 FF14 West Comm Ramp Ph1,2,3	4	5,500	0	0	0	0	0	0
AC00311	AIP73 FF14 Noise Exposure Map	4	52,300	6,400	0	0	0	0	6,400
AC00316	Employee Lot	4	11,100	0	0	0	0	0	0
AC00317	FAA Tower Building Modifications	4	52,200	100,000	100,000	100,000	100,000	100,000	500,000
AC00320	AIP78 FF16 Recon Txy C (Des)	4	156,900	0	0	0	0	0	0
AC00326	Admin Bldg HVAC	4	88,600	0	0	0	0	0	0
AC00328	Terminal HVAC Replacement	4	209,500	595,500	0	0	0	0	595,500
AC00329	Park Lot-EV Charging Stations Des	4	0	30,000	0	0	0	0	30,000
AC00331	AIP77 FF15 West Comm Ramp Ph 1,2,3	4	251,400	0	0	0	0	0	0
AC00334	Boarding Bridge Modifications	4	0	77,800	0	0	0	0	77,800
AC00335	Airways Pool	4	6,500	0	0	0	0	0	0
AC00336	IT PM/Repairs/Upgrades	4	75,000	100,000	105,000	110,000	115,000	120,000	550,000



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Project	Project Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
430000 - Air	430000 - Airports Department								
AC00337	FCH Term Complex Impr	က	0	20,000	0	0	0	0	50,000
AC00342	Terminal Restrooms (Des/Const)	4	13,600	30,000	933,900	0	0	0	963,900
AC00343	Terminal Chiller Rebuild	4	0	46,900	0	0	0	0	46,900
AC00345	AIPxx FF18 Rehab Twy C Ph1 (Const)	4	13,318,400	1,368,800	0	0	0	0	1,368,800
AC00346	AIPxx FF17 FCH Master Plan Update	က	387,600	84,500	0	0	0	0	84,500
AC00347	AIP79 FF16 FAT Master Plan Update	4	751,500	272,200	0	0	0	0	272,200
AC00348	AIPxx FF18 FCH AWOS Upgrade	က	0	21,500	0	0	0	0	21,500
AC00354	Bag Claim Walk Remodel	4	6,500	2,000	46,000	0	0	0	51,000
AC00355	Passenger Boarding Bridges Grd Level 6/8	4	113,400	2,179,500	0	0	0	0	2,179,500
AC00356	Terminal 2nd Floor Lighting	4	14,100	158,400	0	0	0	0	158,400
AC00357	11R/29L End of Runway Repair	4	4,500	0	0	0	0	0	0
AC00358	AIPxx FF18 Airfield Lighting Sys	4	36,100	463,900	0	0	0	0	463,900
AC00362	Crosswalk Alert Lights	4	0	0	190,000	0	0	0	190,000
AC00363	Access Control and CCTV Upgrades	4	74,600	156,200	0	0	0	0	156,200
AC00364	Terminal Boilers Replacement	4	10,100	852,500	0	0	0	0	852,500
AC00366	Airfield Perim Fence Ph1	4	0	0	0	1,058,000	0	0	1,058,000
AC00367	CRCF Facility Maintenance	4	0	338,800	0	0	0	0	338,800
AC00368	Passenger Facility Charge (PFC) Administration	4	24,300	2,000	118,500	0	0	0	123,500
AC00369	Term Public Address System	4	0	575,000	0	0	0	0	575,000
AC00370	Terminal Cntrs Monitors	4	0	000'69	0	0	0	0	000'69
AC00371	Comm Aviation Lighting	4	48,500	351,600	0	0	0	0	351,600
AC00372	Terminal Roof Renovation	4	0	1,265,000	0	0	0	0	1,265,000
AC00373	Air Cargo Taxilane Rehab	4	0	20,000	700,000	0	0	0	750,000
AC00374	FCH Obstruction Lighting	4	0	70,000	0	0	0	0	70,000
AC00375	FIS Conveyor Upgrades	4	0	100,000	0	0	0	0	100,000



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Project	Project Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
430000 - Air	430000 - Airports Department								
AC00377	Marine Base Demo (FED MCCA)	4	0	1,300,000	0	0	0	0	1,300,000
AC00378	RAC QTA Drainage Construction	4	45,500	190,000	0	0	0	0	190,000
AC00379	RAC Way-Finding (signs)	4	0	22,600	0	0	0	0	22,600
AC00380	11R/29L End of Runway Repair	4	300	144,800	0	0	0	0	144,800
AC00381	RAC Vehicle Storage Lot-Design	4	0	38,100	0	0	0	0	38,100
AC00382	AIPxx FF18 Noise Homes Part150	4	0	1,111,100	0	0	0	0	1,111,100
AC00383	Revenue System SoftwareUpgrade	4	144,200	0	0	0	0	0	0
AC00384	Property Acquisition/Improve	4	0	0	100,000	0	0	0	100,000
AC19001	AIPxx FF19 Noise Homes Part 150	4	0	111,100	1,000,000	0	0	0	1,111,100
AC19003	AIPxx FF19 ARFF Stn (+EOC) Design	4	0	350,000	0	0	0	0	350,000
AC19007	AIPxx FF19 FCH Obstruction Removal	က	0	200,000	0	0	0	0	200,000
AC19011	Service Animal Area - FAT Terminal	4	0	100,000	0	0	0	0	100,000
AC19012	RAC Vehicle Storage Lot - Construct	4	0	0	200,000	0	0	0	500,000
AC19016	AIPxx FF19 SMGCS Implement Design	4	0	0	50,000	400,000	0	0	450,000
AC19017	AIPxx FF19 Recon Twy B3/B4/C4 Demo B7 Design	4	0	0	0	500,000	2,000,000	0	2,500,000
AC19019	Parking Expansion	4	0	5,000,000	0	0	0	0	5,000,000
AC19020	Air Service Planning	4	0	400,000	0	0	0	0	400,000
AC19021	Terminal EMS re-comissioning	4	0	80,000	0	0	0	0	80,000
AC19022	Terminal Frontage Lighting	4	0	48,000	0	0	0	0	48,000
AC19023	Safety Management System	4	0	100,000	0	0	0	0	100,000
AC19024	Airside Pavement Painting Machine	4	0	107,000	0	0	0	0	107,000
AC19025	AIPXX FF Reconstruct TWY C (Const) City 18, 19 -Phase2	4	0	10,059,600	0	0	0	0	10,059,600
AC19026	AIPXX FF Reconstruct TWY C (Const) City 18, 19 -MCCA CA	4	0	2,136,300	0	0	0	0	2,136,300
AC20001	AIPxx FF20 ARFF Station Constr	4	0	0	0	500,000	8,000,000	0	8,500,000
AC20004	AIPxx FF20 Noise Homes Part 150	4	0	0	111,100	1,000,000	0	0	1,111,100

#### PANO SAN TENDOR AT THE PORT OF THE PORT OF

## City of Fresno FY 2019 - 2023 Capital Improvement Program

Department / Project

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			2018 Capital	2019 Capital	2020 Capital	2021 Capital	2022 Capital	2023 Capital	5 Year Project
Project	Project Name	District	Estimate	Projects	Projects	Projects	Projects	Projects	Total
430000 - Air	430000 - Airports Department								
AC20007	AIPxx FF20 FCH Beacon Twr Replace	က	0	0	50,000	100,000	0	0	150,000
AC20010	Terminal Air Handler VPD	4	0	0	100,000	0	0	0	100,000
AC20011	Admin Server Backup Generator	4	0	125,000	0	0	0	0	125,000
AC20012	Terminal Skylight Replace	4	0	0	300,000	0	0	0	300,000
AC20013	Airfield Perim Fence Ph2	4	0	0	0	0	1,600,000	0	1,600,000
AC20015	AIPxx FF20 Recon Rwy 11L/29R Des	4	0	0	300,000	2,000,000	0	0	2,300,000
AC20016	AIPxx FF20 SMGCS Implement Const	4	0	0	0	350,000	4,500,000	0	4,850,000
AC20017	AIPxx FF Recon Txy B3/B4/C4 Demo B7 (Des) see 19017	4	0	0	250,000	0	0	0	250,000
AC21001	AIPxx FF21 Recon Rwy 11L/29R Const	4	0	0	0	0	1,000,000	39,000,000	40,000,000
AC21003	AIPxx FF21 FCH Twr Removal Des	က	0	0	0	25,000	25,000	0	50,000
AC21006	AIPxx FF21 Noise Homes Part 150	4	0	0	0	111,100	1,000,000	0	1,111,100
AC21007	RAC Vehicle Storage Lot-Const	4	0	0	0	2,500,000	0	0	2,500,000
AC21008	AIPxx FF19 ARFF Stn Design	4	0	0	0	800,000	0	0	800,000
AC22001	AIPxx FF22 Noise Homes Part 150	4	0	0	0	0	111,100	1,000,000	1,111,100
AC22002	AIPxx FF22 FCH Twr Rehab (Const)	က	0	0	0	0	000'009	0	000'009
AC23001	FCH-North Side Infrastructure Phase 1(Design)	က	0	0	0	0	0	275,000	275,000
AC23002	AIPxx FF23 Noise Homes Part 150	4	0	0	0	0	0	111,100	111,100
AM00103	Environmental Site-Old Hammer Field	4	46,800	100,000	100,000	100,000	100,000	100,000	200,000
AM00106	Facilities Repair/Repl Reserve	4	507,300	500,000	500,000	500,000	200,000	200,000	2,500,000
Total for: 4	Total for: 430000 - Airports Department		16,651,800	32,460,000	5,629,500	10,229,100	19,726,100	41,281,100	109,325,800
440000 - Co	440000 - Convention Center Department								
CC00022	Convention Center Improvements	က	0	17,200	0	0	0	0	17,200
CC00027	Stadium Capital Improvements	က	1,321,000	5,582,300	0	0	0	0	5,582,300



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Project	Project Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
440000 - Co	440000 - Convention Center Department								
CC00030	Replacement Doors Arena/Valdez	0	463,100	0	0	0	0	0	0
Total for: 4	Total for: 440000 - Convention Center Department		1,784,100	5,599,500	0	0	0	0	5,599,500
450000 - FA	450000 - FAX Department								
FC00001	Non-Revenue Support Vehicles	Σ	69,100	327,000	0	100,000	0	100,000	527,000
FC00019	Passenger Amenities	Σ	475,200	2,747,400	250,000	250,000	250,000	250,000	3,747,400
FC00026	Planning	Σ	482,500	1,925,200	200,000	200,000	200,000	200,000	2,725,200
FC00029	CNG Refueling Station	က	0	852,200	0	0	0	0	852,200
FC00036	Bldg and Facility Maintenance	က	22,600	6,183,200	1,100,000	1,500,000	1,100,000	1,500,000	11,383,200
FC00049	Intermodal Facility	S	280,900	25,900	0	0	0	0	25,900
FC00050	Bus Purchase Fixed Route =40'	Σ	008'069	2,503,900	2,010,000	1,010,000	2,010,000	1,010,000	8,543,900
FC00053	Paratransit Vehicles & Equip	Σ	006'06	683,700	400,000	200,000	400,000	200,000	2,483,700
FC00057	Transit Fac/Station	Σ	33,100	673,100	0	0	0	0	673,100
FC00059	Circulator	က	0	2,270,200	0	0	0	0	2,270,200
FC00063	FY10-11 Prop 1B-CTSGP Security Projects	Σ	35,700	259,100	0	0	0	0	259,100
FC00065	FY07-08 Prop 1B-PTMISEA Wayfind	Σ	150,400	0	0	0	0	0	0
FC00068	FY09-10 Prop1B-PTMISEA Project	Σ	100	637,500	0	0	0	0	637,500
FC00069	FY10-11 Prop 1B-PTMISEA Project	Σ	0	4,045,200	0	0	0	0	4,045,200
FC00070	BRT-Bus Rapid Transit Phase 1	Σ	1,142,700	4,000,000	0	0	0	0	4,000,000
FC00074	JARC-Bicycle Lockers	Σ	45,500	100	0	0	0	0	100
FC00075	NF-Bus Stop Improvements	Σ	0	879,300	0	0	0	0	879,300
FC00076	NF-Bus Stop Numb Braille Signs	Σ	0	22,400	0	0	0	0	22,400
FC00077	NF-Trip Efficiency Program	Σ	3,100	21,900	0	0	0	0	21,900
FC00078	Transit Signal Prioritization	Σ	3,000	1,562,800	0	0	0	0	1,562,800



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			2018 Canital	2019 Canifal	2020 Canital	2021 Capital	2022 Capital	2023 Canifal	5 Year Project
Project	Project Name	District	Estimate	Projects	Projects	Projects	Projects	Projects	Total
450000 - FA	450000 - FAX Department								
FC00079	JARC-TripPlanningModules	Σ	0	124,500	0	0	0	0	124,500
FC00080	FY11-12 Prop1B-CTSGP Sec Prjct	Σ	100	27,700	0	0	0	0	27,700
FC00081	FY12-13 Prop1B-CTSGP Sec Prjct	Σ	7,000	485,700	0	0	0	0	485,700
FC00082	FY13-14 Prop1B-CTSGP Sec Prjct	Σ	38,000	394,300	0	0	0	0	394,300
FC00083	FY14-15 Prop1B-CTSGP Sec Prjct	Σ	0	588,400	0	0	0	0	588,400
FC00084	FY15-16 Prop1B-CTSGP Sec Prjct	Σ	0	586,000	0	0	0	0	586,000
FC00085	FY16-17 Prop1B-CTSGP Sec Prjct		440,700	22,500	0	0	0	0	22,500
FC00087	FY14-15 Prop1B-PTMISEA Project	Σ	281,300	5,566,200	0	0	0	0	5,566,200
FC00090	Transit Asset Management	Σ	0	300,000	0	0	0	0	300,000
FC00091	TIRCP - TVMs & Vehics	0	61,100	1,818,900	0	0	0	0	1,818,900
FC00092	TIRCP - HFN Imprvmnts & Vehics	0	0	4,183,100	0	0	0	0	4,183,100
Total for:	Total for: 450000 - FAX Department		4,353,800	43,717,400	3,960,000	3,560,000	3,960,000	3,560,000	58,757,400
Grand Total			135,129,700	399,498,500	212,879,100	121,149,100	130,542,000	247,477,800	130,542,000 247,477,800 1,111,546,500

# FISCAL YEAR 2019

# CAPITAL IMPROVEMENT PROGRAM BY DEPARTMENT/FUND/PROJECT



Department / Fund / Project

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Name	District	ZUT8 Capital Estimate	2019 Capital Projects	zuzu Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	o rear Project Total
010000 - City Council Department								
10101 - General Fund								
XC00001 CNL Dist. 1 Infrastructure	_	0	132,900	0	0	0	0	132,900
XC00002 CNL Dist. 2 Infrastructure	7	28,200	200,900	0	0	0	0	200,900
XC00003 CNL Dist. 3 Infrastructure	ဇ	2,100	133,800	0	0	0	0	133,800
XC00004 CNL Dist. 4 Infrastructure	4	0	232,100	0	0	0	0	232,100
XC00005 CNL Dist. 5 Infrastructure	5	006'6	132,900	0	0	0	0	132,900
XC00006 CNL Dist. 6 Infrastructure	9	41,200	132,900	0	0	0	0	132,900
XC00007 CNL Dist. 7 Infrastructure	7	13,300	149,600	0	0	0	0	149,600
Total for: 10101 - General Fund		94,700	1,115,100	0	0	0	0	1,115,100
Total for: 010000 - City Council Department		94,700	1,115,100	0	0	0	0	1,115,100
150000 - Police Department								
30140 - 2008 PD Revenue Bonds-Phase I								
DC00002 Regional Training Facility	ဧ	25,000	45,000	45,000	45,000	45,000	45,000	225,000
Total for: 30140 - 2008 PD Revenue Bonds-Phase I		25,000	45,000	45,000	45,000	45,000	45,000	225,000
30157 - Southeast Police Station								
DC00005 SE Distrct Police Station	5	278,900	5,915,000	0	0	0	0	5,915,000
Total for: 30157 - Southeast Police Station		278,900	5,915,000	0	0	0	0	5,915,000
Total for: 150000 - Police Department		303.900	5.960.000	45.000	45.000	45.000	45.000	6.140.000



Department / Fund / Project

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Name	District	Capital Estimate	Capital Projects	Capital Projects	Capital Projects	Capital Projects	Capital Projects	Project Total
160000 - Fire Department								
10101 - General Fund								
XC00029 Fire Station Renovations Phase I	Μ	0	160,000	0	0	0	0	160,000
Total for: 10101 - General Fund		0	160,000	0	0	0	0	160,000
31556 - UGM Fire Citywide Facil Fees								
31660 - UGM Fire Station 10 Relocation								
XC00048 Station 10 Relocation	5	0	365,000	0	0	0	0	365,000
Total for: 31660 - UGM Fire Station 10 Relocation		0	365,000	0	0	0	0	365,000
Total for: 160000 - Fire Department		0	525,000	0	0	0	0	525,000
170000 - PARCS Department								
10101 - General Fund								
PC00165 Einstein Park Improvements	7	26,700	0	0	0	0	0	0
PC00169 Melody Park Light Installation	8	20,000	0	0	0	0	0	0
PC00185 Pilibos Pedestrian Gates - D5	5	15,000	0	0	0	0	0	0
PC00197 Comm/Sr Center - D4	4	0	1,000,000	0	0	0	0	1,000,000
PC00198 Neigh. Park Infrastructure Projects	4	0	1,000,000	0	0	0	0	1,000,000
Total for: 10101 - General Fund		91,700	2,000,000	0	0	0	0	2,000,000
22031 - Misc State Grants - Parks								
PC00181 Maxie Improvements - Cal Fire	ဇ	84,400	266,100	0	0	0	0	266,100
PC00182 Hinton Improvements	9	18,000	545,400	0	0	0	0	545,400
PC00183 Romain Futsal Court	7	16,000	49 000	c	c	c	c	000

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Department / Fund / Project

ı ujecı Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
170000 - PARCS Department								
22031 - Misc State Grants - Parks								
Total for: 22031 - Misc State Grants - Parks		118,400	860,500	0	0	0	0	860,500
22096 - Housing Related Parks Programs								
PC00007 Parks Facilities Rehab	Σ	72,500	0	0	0	0	0	0
PC00136 Chandler Park Improvements	က	135,000	0	0	0	0	0	0
PC00150 FBall Improvements	က	338,000	0	0	0	0	0	0
PC00151 Mosqueda Ctr Improvements	S	85,300	0	0	0	0	0	0
PC00159 HiCty Science Ctr Improvements	8	364,000	0	0	0	0	0	0
PC00160 MEB Improvements	က	145,000	0	0	0	0	0	0
Total for: 22096 - Housing Related Parks Programs		1,139,800	0	0	0	0	0	0
24017 - Parks Special Projects								
PC00128 Slurry Seal Various Parks	Σ	100,000	232,000	0	0	0	0	232,000
PC00135 Lighting Upgrades - Var Pks	Σ	0	128,000	0	0	0	0	128,000
PC00152 Cary Park Improvements	4	80,000	0	0	0	0	0	0
PC00153 Tot Lot Replacement - Var Pks	Σ	150,000	0	0	0	0	0	0
Total for: 24017 - Parks Special Projects		330,000	360,000	0	0	0	0	360,000
31502 - UGM Neigh Park Service Area 2								
PC00007 Parks Facilities Rehab	Σ	0	300,000	0	0	0	0	300,000
Total for: 31502 - UGM Neigh Park Service Area 2		0	300,000	0	0	0	0	300,000
31509 - UGM parks Citywide Facil Fees								
PC00007 Parks Facilities Rehab	Σ	0	1,080,000	1,700,000	1,700,000	1,700,000	1,700,000	7,880,000
PC00114 Cultural Arts District	ဇ	009	0	0	0	0	0	0



## FY 2019 - 2023 Capital Improvement Program City of Fresno

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Name		District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
170000 - PARCS Department	artment								
31509 - UGM parks	31509 - UGM parks Citywide Facil Fees								
PC00184 Melod	Melody Splash Pad - D4	4	20,000	750,000	0	0	0	0	750,000
PC00185 Pilibos	Pilibos Pedestrian Gates - D5	2	2,000	0	0	0	0	0	0
PC00186 Grann	Granny Park Tot Lot - D7	7	14,500	0	0	0	0	0	0
PC00187 WParl	WPark Dog Park Shade - D6	0	16,500	0	0	0	0	0	0
PC00188 D1 lm	D1 Improvements-UGM	<b>~</b>	0	160,000	0	0	0	0	160,000
PC00189 D2 lm	D2 Improvements-UGM	2	41,000	119,000	0	0	0	0	119,000
PC00190 D3 lm	D3 Improvements-UGM	က	0	160,000	0	0	0	0	160,000
PC00191 D4 lm	D4 Improvements-UGM	4	0	110,000	0	0	0	0	110,000
PC00192 D5 lm	D5 Improvements-UGM	5	12,000	143,000	0	0	0	0	143,000
PC00193 D6 lm	D6 Improvements-UGM	9	10,500	133,000	0	0	0	0	133,000
PC00194 D7 Im	D7 Improvements-UGM	7	0	145,500	0	0	0	0	145,500
Total for: 31509 -	Total for: 31509 - UGM parks Citywide Facil Fees		150,100	2,800,500	1,700,000	1,700,000	1,700,000	1,700,000	9,600,500
31510 - UGM Parkla	31510 - UGM Parkland (Quimby) Ded Fee								
PC00007 Parks	Parks Facilities Rehab	M	1,200	2,081,400	800,000	900,000	000'006	900,000	5,581,400
Total for: 31510 -	Total for: 31510 - UGM Parkland (Quimby) Ded Fee		1,200	2,081,400	800,000	900,006	900,000	900,000	5,581,400
Total for: 170000 - PARCS Department	RCS Department		1,831,200	8,402,400	2,500,000	2,600,000	2,600,000	2,600,000	18,702,400
180000 - Public Works Department	s Department								
10101 - General Fund	ף								
PW00044 Minor	Minor Public Improvements	Σ	9,400	0	0	0	0	0	0
PW00716 Neigh	Neighborhood Street Improve	Σ	494,400	0	0	0	0	0	0
PW00759 Fairvie	Fairview Trail Repairs/Recon	က	367,800	10,000	0	0	0	0	10,000

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	Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Publi	180000 - Public Works Department								
10101 - General Fund	eral Fund								
PW00776	Demo Broadway & Elizabeth PD	0	171,200	0	0	0	0	0	0
PW00798	Conv Center Prkng Lot Repave	0	5,200	0	0	0	0	0	0
PW00816	FY18 Neighborhood Street Imprv	0	283,400	0	0	0	0	0	0
PW00824	ADA Compliance Convention Ctr	က	409,400	1,486,500	5,621,500	0	0	0	7,108,000
Total for: 1	Total for: 10101 - General Fund		1,740,800	1,496,500	5,621,500	0	0	0	7,118,000
20102 - Prop									
PW00044	Minor Public Improvements	Σ	402,000	180,000	240,000	240,000	240,000	240,000	1,140,000
PW00268	ADA Infrastructure Compliance	Σ	539,600	245,100	365,000	558,800	595,300	631,300	2,395,500
PW00529	Official Plan Lines RSTP Grant	Σ	42,700	0	0	0	0	0	0
PW00605	CA & Marks Improvements	က	14,600	487,400	0	0	0	0	487,400
PW00631	Shields EB Widening at Fowler	4	23,900	0	0	0	0	0	0
PW00688	ITS Freeway Crossings Citywide	Σ	0	0	256,200	0	0	0	256,200
PW00704	Golden State Bridge Repair	22	71,300	0	0	0	0	0	0
PW00716	Neighborhood Street Improve	Σ	13,500	0	0	0	0	0	0
PW00726	Orange Ave Sidewalks	2	40,600	0	0	0	0	0	0
PW00740	BPMP Bridge Maint Deck Rehab 1	Σ	22,600	0	0	0	0	0	0
PW00742	Shaw ITS SR99 - SR41 Adaptive	Σ	47,500	0	0	0	0	0	0
PW00743	Herndon ITS GSB-Willow Adaptiv	Σ	309,500	0	0	0	0	0	0
PW00782	StLighting Maj Repair Projects	0	285,700	0	285,700	0	0	0	285,700
PW00795	Olive Ave Impv Yosemite-Rosvlt	0	0	17,000	0	0	0	0	17,000
PW00811	ITS Adaptive Ventura/KC	0	0	0	135,100	0	0	0	135,100
PW00816	FY18 Neighborhood Street Imprv	0	220,700	576,600	0	0	0	0	576,600
PW19009	BRT Active Transportation Intersection Improvements	Σ	0	0	128,000	0	0	0	128,000



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N	Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Public V	180000 - Public Works Department								
20102 - Prop. 1	20102 - Prop. 111 - Special Gas Tax								
Total for: 201	Total for: 20102 - Prop. 111 - Special Gas Tax		2,034,200	1,506,100	1,410,000	798,800	835,300	871,300	5,421,500
20103 - ABX8 6	20103 - ABX8 6 Gas Tax (formerly TCRP)								
PW00816 F	FY18 Neighborhood Street Imprv	0	0	439,100	0	0	0	0	439,100
Total for: 201	Total for: 20103 - ABX8 6 Gas Tax (formerly TCRP)		0	439,100	0	0	0	0	439,100
20104 - SB1 Ro	20104 - SB1 Road Repair Gas Tax								
N 60700WA	North & Fig Improvments (FMFCD/City/County)	က	2,100	349,700	0	0	0	0	349,700
PW00712 N	North Ave Overlay Elm to Fig	က	0	71,300	0	0	0	0	71,300
PW00730 S	SRTS Hughes Sidewalk Hedges to Floradora	က	220,800	0	0	0	0	0	0
PW00731 B	Blackstone Overlay Shaw to Ashlan	Σ	100,800	0	0	0	0	0	0
PW00751 C	Clinton Overlay Blackstn-Maroa	7	169,800	0	0	0	0	0	0
PW00753 S	Shields Overlay Sunnyside-Fwlr	4	0	117,000	0	0	0	0	117,000
PW00769 T	TS Belmont & Fulton	0	37,700	0	0	0	0	0	0
PW00771 B	BPMP Bridge Deck Rehab Phase 2	0	0	169,900	0	0	0	0	169,900
PW00812 T	TS Tulare and "Q" Street	က	0	110,200	0	0	0	0	110,200
PW19013 S	SB1 Slurry Seal projects	7	0	921,500	0	0	0	0	921,500
PW19015 T	TS: Harrison and Shields	7	0	95,500	616,200	0	0	0	711,700
PW19016 M	Marks Ave AC Overlay, Ashlan to Dakota	<del>-</del>	0	113,900	596,100	0	0	0	710,000
PW19017 Si	Sierra Ave AC Overlay, Blackstone to Maroa (Partial County)	2	0	138,900	753,200	0	0	0	892,100
PW19018 T	TS: LT Barstow and Palm Avenues	2	0	85,600	553,600	0	0	0	639,200
PW19019 B	Barstow Ave AC Overlay, Marks to West Avenues (1/2 County 2	ty 2	0	0	0	442,200	0	0	442,200
PW19020 T	TS: California and Walnut Avenues	3	0	551,900	83,500	0	0	0	635,400
PW19022 C	Cedar Ave AC Overlay, Barstow to Bullard Avenues	4	0	542,200	82,200	0	0	0	624,400



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nago I.	Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Publi	180000 - Public Works Department								
20104 - SB1	20104 - SB1 Road Repair Gas Tax								
PW19023	TS: Armstrong and Lane	2	0	85,100	570,700	0	0	0	655,800
PW19024	Nees Ave AC Overlay, Fresno to Millbrook	9	0	132,900	1,080,000	0	0	0	1,212,900
PW19025	TS: LT Clinton and Fresno	7	0	86,100	548,800	0	0	0	634,900
PW19037	Chestnut AC Overlay - Bullard to Herndon	4	0	197,400	152,500	1,752,600	0	0	2,102,500
PW19038	Bullard AC Overlay - Cedar to First	4	0	0	249,200	0	0	0	249,200
PW20006	Figarden Loop Concrete Repairs, Marks to Bullard	2	0	0	268,000	0	0	0	268,000
PW20007	Church-Jensen-Argyle-Sunnyside Neighborhood Slurry	2	0	0	75,000	0	0	0	75,000
PW20008	Church-Jensen-Bundy-Sunnyside Neighborhood Slurry	2	0	0	199,000	0	0	0	199,000
PW20009	Princeton and West Traffic Signal	~	0	0	650,000	0	0	0	650,000
PW20010	Wilson, Olive to Pine (concrete)	~	0	0	30,000	0	0	0	30,000
PW20011	Clinton & Sonora (concrete)	~	0	0	27,500	0	0	0	27,500
PW20012	Weldon-Clinton-Hanover-Brawley Neighborhood Slurry	~	0	0	45,500	0	0	0	45,500
PW20013	Santa Fe-Indianapolis-West-Tielman Neighborhood (Paving)	ng) 1	0	0	0	550,000	0	0	550,000
PW20014	Del Mar-Glenn-Bullard-Roberts (concrete)	2	0	0	47,000	0	0	0	47,000
PW20015	Marks south of Herndon (west side) (concrete)	2	0	0	50,000	0	0	0	50,000
PW20016	Stuart-Figarden-Marks (concrete)	7	0	0	472,000	0	0	0	472,000
PW20017	Grove Ave & Knight Ave Sidewalk and Paving, Walnut to Jens	Jens 3	0	0	486,000	0	0	0	486,000
PW20018	Church-MLK-Walnut Avenue Resurfacing	4	0	0	3,550,000	0	0	0	3,550,000
PW20019	Winery-Chestnut-Olive-McKinley Neighborhood (conc & pa	avin 4	0	0	000'069	0	0	0	000'069
PW20020	Olive-McKinley-Winery-Helm Neighborhood Slurry	4	0	0	274,000	0	0	0	274,000
PW20021	Woodward Lakes Neighborhood (concrete)	9	0	0	56,300	0	0	0	56,300
PW20022	Lansing, Blackstone to Glenn (concrete)	7	0	0	27,500	0	0	0	27,500
PW20023	Maroa, Dakota to Shields Slurry	7	0	0	32,900	0	0	0	32,900



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n ujet. Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Public Works Department								
20104 - SB1 Road Repair Gas Tax								
PW20024 Chestnut Overlay, Belmont to McKenzie	7	0	0	170,000	0	0	0	170,000
PW20025 Angus Overlay, Clinton to Weldon	7	0	0	170,000	0	0	0	170,000
PW20026 First-41-Belmont-McKenzie (concrete)	7	0	0	90,000	0	0	0	90,000
PW20027 Clark-University-Blackstone-Weldon (concrete)	7	0	0	125,000	0	0	0	125,000
PW21019 FY2021 SB1 Future Projects	Σ	0	0	0	12,012,100	0	0	12,012,100
PW22005 FY2022 SB1 Future Projects	Σ	0	0	0	0	11,998,600	0	11,998,600
PW23001 FY2023 Future STBG Street Improvements & Overlays	Σ	0	0	0	0	0	000'006	900,000
PW23005 FY2023 SB1 Future Projects	Σ	0	0	0	0	0	10,973,900	10,973,900
Total for: 20104 - SB1 Road Repair Gas Tax		531,200	3,769,100	12,821,700	14,756,900	11,998,600	11,873,900	55,220,200
21501 - Disposition Of Real Property								
PW00085 Sale/Purchse-Real Proprty	Σ	2,600	17,000	17,000	0	0	0	34,000
Total for: 21501 - Disposition Of Real Property		7,600	17,000	17,000	0	0	0	34,000
22003 - Pedestrian & Bicycle Facility								
PW00268 ADA Infrastructure Compliance	Σ	0	203,700	207,900	212,200	216,900	221,700	1,062,400
PW00364 Bicycle Public Service Announce	Σ	27,700	27,600	27,600	27,600	27,600	27,600	138,000
PW00526 TS Cedar & Woodward	4	0	40,900	0	0	0	0	40,900
PW00767 Ashlan-Effie to SR41 Sidewalk	0	0	20,500	0	0	0	0	20,500
PW00812 TS Tulare and "Q" Street	က	48,500	417,700	0	0	0	0	417,700
PW00825 TS L St. and Fresno/Tulare Sts	က	0	81,700	0	0	0	0	81,700
PW20005 Central Ave Widening - Cedar to Orange	Σ	0	0	119,800	0	0	0	119,800

Total for: 22003 - Pedestrian & Bicycle Facility

1,881,000

249,300

244,500

239,800

355,300

792,100

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riojeci	Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Publi	180000 - Public Works Department								
22048 - Fede	22048 - Federal Grants Public Works								
PW00393	SR41 Shaw Ave Inchg	4	827,000	28,200	0	0	0	0	28,200
PW00526	TS Cedar & Woodward	4	75,600	374,500	57,300	0	0	0	431,800
PW00581	Herndon W Aux SR41 - Fresno	9	200,400	0	0	0	0	0	0
PW00584	Herndon Ave Westbound Right Turn Pocket at Black	9	93,900	3,200	0	0	0	0	3,200
PW00585	Sugar Pine Trail Pk & Ride Wil	9	18,800	410,700	0	0	0	0	410,700
PW00594	TS Brawley & Shields	Σ	9,400	4,200	0	0	0	0	4,200
PW00596	TS Butler & Willow	22	231,100	48,500	0	0	0	0	48,500
PW00619	Offical Plan Lines: Temperance, North	Σ	26,700	1,700	0	0	0	0	1,700
PW00661	Fulton Mall Improvements	ო	306,900	12,700	4,200	0	0	0	16,900
PW00666	Eaton Trail Resurfacing	9	30,700	0	0	0	0	0	0
PW00676	TS Shields & Weber	~	701,500	85,300	0	0	0	0	85,300
PW00678	TS Clinton & Valentine	ო	74,500	704,100	0	0	0	0	704,100
PW00680	TS Blackstone & Fedora	7	5,800	1,500	0	0	0	0	1,500
PW00681	Friant Nees to Fresno	9	3,600	0	0	0	0	0	0
PW00688	ITS Freeway Crossings Citywide	Σ	289,100	62,600	2,185,900	0	0	0	2,248,500
PW00689	ITS Van Ness & Fresno	ო	34,800	11,400	0	0	0	0	11,400
PW00690	Herndon WB Brawley to Blythe	2	22,400	618,600	70,800	0	0	0	689,400
PW00698	TS Tulare & R	ო	18,300	0	0	0	0	0	0
PW00699	Master Trail Plan Update	Σ	200	0	0	0	0	0	0
PW00707	TS LT Palm & Clinton	<del>-</del>	23,600	2,100	0	0	0	0	2,100
PW00710	Inter Improv Central & Orange	ო	166,600	90,100	1,669,900	0	0	0	1,760,000
PW00712	North Ave Overlay Elm to Fig	ო	28,300	638,400	62,100	0	0	0	700,500
PW00713	Inter Improve Blkstn & Shields	7	243,400	56,500	0	0	0	0	56,500



Department / Fund / Project

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nafo	Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Publi	180000 - Public Works Department								
22048 - Fede	22048 - Federal Grants Public Works								
PW00724	Hemdon Trail Ingram to College	2	222,900	75,800	0	0	0	0	75,800
PW00725	Shields Bankside Trail Fresno to First	7	26,600	829,800	118,800	0	0	0	948,600
PW00726	Orange Ave Sidewalks	2	364,800	3,700	0	0	0	0	3,700
PW00728	Bike Lane Butler Hazelwood to Peach	2	100,900	0	0	0	0	0	0
PW00729	SRTS TS Clinton & Thorne Hamilton Elementary	_	28,900	6,800	0	0	0	0	6,800
PW00730	SRTS Hughes Sidewalk Hedges to Floradora	က	80,900	44,200	0	0	0	0	44,200
PW00731	Blackstone Overlay Shaw to Ashlan	Σ	1,223,000	192,700	0	0	0	0	192,700
PW00733	Clovis Overlay Jensen to CA/UPRR	2	1,166,400	6,400	0	0	0	0	6,400
PW00734	Shields Overlay Blackstone to Palm	Σ	109,600	9,700	0	0	0	0	9,700
PW00735	TS Tulare & N	က	107,000	14,600	0	0	0	0	14,600
PW00740	BPMP Bridge Maint Deck Rehab 1	Σ	189,200	92,600	0	0	0	0	92,600
PW00742	Shaw ITS SR99 - SR41 Adaptive	Σ	387,600	11,400	0	0	0	0	11,400
PW00743	Herndon ITS GSB-Willow Adaptiv	Σ	1,297,300	171,600	0	0	0	0	171,600
PW00744	BPMP Bridge Maint Deck Rehab 2	Σ	1,100	3,800	0	0	0	0	3,800
PW00747	Blackstone Street Lighting Div	Σ	59,200	1,441,100	155,100	0	0	0	1,596,200
PW00748	Bickstn Overlay Shields to Dak	7	827,900	14,900	0	0	0	0	14,900
PW00749	Shaw EB Overlay Blythe-Brawley	7	337,200	0	0	0	0	0	0
PW00750	McKinley Overlay Marks-Hughes	က	387,400	26,600	0	0	0	0	26,600
PW00751	Clinton Overlay Blackstn-Maroa	7	335,300	58,300	0	0	0	0	58,300
PW00752	Orange Overlay CA-Jensen	က	28,600	559,700	0	0	0	0	559,700
PW00753	Shields Overlay Sunnyside-Fwlr	4	25,800	516,500	0	0	0	0	516,500
PW00758	Bullard Ave Repaving(Cty/Cnty)	7	277,700	0	0	0	0	0	0
PW00762	HerndonCanalTrail-Shields/McKi	0	388,300	1,549,200	160,600	0	0	0	1,709,800

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2006   Public Winter Experiment   Public Winter Experiment   Public Capital Projects   Projects	Liolect									
standoris         0         1,556,000         0         0         1,556,000         0         0         1,156,000         0         0         1,156,000         0         0         1,156,000         0         0         1,156,000         0         0         0         1,156,000         0         0         0         0         1,156,000         0		Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
Clowis         0         1,556,000         0         0         0         1,156,000         0	180000 - Publi	c Works Department								
MekfolilesywerTrail-MulibriCloviss         0         1,556,000         0         0         1,150         0         1,150         0         1,150         0         1,150         0         1,150         0         1,150         0         1,150         0         1,150         0         1,150         0         1,150         0         1,150         0         1,150         0	22048 - Fede	eral Grants Public Works								
Obsilization of Consideration And Strict of State of	PW00763		0	0	1,556,000	0	0	0	0	1,556,000
Ashlan Effie to SR41 Sidewalk         0         91,400         246,900         0         0         0         0         0         2	PW00764	ClovisAveTrail-McKin to Dayton	0	209,400	1,814,000	121,000	0	0	0	1,935,000
TS Delicition         97 200         271,700         0 <td>PW00767</td> <td>Ashlan-Effie to SR41 Sidewalk</td> <td>0</td> <td>81,400</td> <td>246,900</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>246,900</td>	PW00767	Ashlan-Effie to SR41 Sidewalk	0	81,400	246,900	0	0	0	0	246,900
TS Belimont & Fution         0         56,500         61,200         0 <th< td=""><td>PW00768</td><td>TS Chestnut &amp; Shields</td><td>0</td><td>97,200</td><td>271,700</td><td>0</td><td>0</td><td>0</td><td>0</td><td>271,700</td></th<>	PW00768	TS Chestnut & Shields	0	97,200	271,700	0	0	0	0	271,700
PMP Bridge Deck Rehab Phase 2         0         118,900         195,600         0	PW00769	TS Belmont & Fulton	0	350,500	61,200	0	0	0	0	61,200
Shields Av Trail-Blokstin Fisno         0         580,700         0	PW00771	BPMP Bridge Deck Rehab Phase 2	0	118,900	195,600	0	0	0	0	195,600
TS Dakota & West LT Phasing         5,000         5,000         336,600         0         0         0         0         1.           Abby Overlay Divisadero-Olive         0         99,600         209,400         1,201,100         0         0         0         0         1,1700         0	PW00774	Shields Av Trail-Blckstn Frsno	0	0	580,700	0	0	0	0	580,700
Abby Overlay Divisadero-Olive         0         99,600         209,400         1,201,100         0         0         0         1,201,100         0	PW00780	TS Dakota & West LT Phasing	0	2,000	336,600	0	0	0	0	336,600
First Overlay Alluvial-Hemdon         0         21,700         989,000         0	PW00784	Abby Overlay Divisadero-Olive	0	009'66	209,400	1,201,100	0	0	0	1,410,500
List of Londay Commeliar-Charleau         180,100         2.232,900         0         0         0         0         2.232,900         0	PW00785	First Overlay Alluvial-Herndon	0	21,700	000'686	0	0	0	0	000'686
friant SB Ovrly Champlain-Shep         71,800         969,500         0	PW00786	Jensen Ovrlay Cornelia-Chateau	0	180,100	2,232,900	0	0	0	0	2,232,900
Injo Overlay Fulton to O St.         37,900         607,900         0         0         0         0         0         0         0         0         0         0         0         0         0         0         1,0         4,0         1,0         1,0         0         0         0         0         0         0         0         0         0         1,0         0 <th< td=""><td>PW00787</td><td>Friant SB Ovrly Champlain-Shep</td><td>0</td><td>71,800</td><td>969,500</td><td>0</td><td>0</td><td>0</td><td>0</td><td>969,500</td></th<>	PW00787	Friant SB Ovrly Champlain-Shep	0	71,800	969,500	0	0	0	0	969,500
Ashlan Overlay Valentine-West         0         136,000         1,603,800         0         0         0         1,1           Jensen Overlay SR41-MLK         0         73,800         1,039,200         0         0         0         0         1,039,200         0         0         0         1,1           Blackstone Ovrly Dakota-Ashlan         0         64,700         1,066,100         0         0         0         0         0         0         1,1           Belmont Overlay Exercitiesthut         0         84,000         1,197,000         104,000         0         0         0         0         0         1,1           Ashlan AC Ovrlay First-Millbro         0         149,200         0	PW00788	Inyo Overlay Fulton to O St.	0	37,900	607,900	0	0	0	0	607,900
Johnsen Overlay SR41-MLK       0       73,800       1,039,200       0       0       0       0       1,039,200       0       0       0       1,039,200       0       0       0       0       1,039,200       0	PW00789	Ashlan Overlay Valentine-West	0	136,000	1,603,800	0	0	0	0	1,603,800
Blackstone Ovrly Dakota-Ashlan       0       64,700       1,066,100       0       0       0       0       0       0       1,1         Belmont Overlay Cedar-Chestnut       0       84,000       1,197,000       104,000       0       0       0       0       1,1         Ashlan AC Ovrlay First-Millbro       0       149,800       1,256,100       2,000       0       0       0       0       0       0       1,1       0 <t< td=""><td>PW00790</td><td>Jensen Overlay SR41-MLK</td><td>0</td><td>73,800</td><td>1,039,200</td><td>0</td><td>0</td><td>0</td><td>0</td><td>1,039,200</td></t<>	PW00790	Jensen Overlay SR41-MLK	0	73,800	1,039,200	0	0	0	0	1,039,200
Ashlan AC Ovrlay First-Millbro       0       84,000       1,197,000       104,000       0       0       0       0       1,256,100       2,000       0	PW00791	Blackstone Ovrly Dakota-Ashlan	0	64,700	1,066,100	0	0	0	0	1,066,100
Ashlan AC Ovrlay First-Millbro       0       51,000       494,200       0       0       0       0       0       0       1,256,100       0       0       0       0       1,739,500       0       1,739,500       0       1,739,500       0       1,739,500       0       1,739,500       0       0       1,739,500       0       0       1,739,500       0       0       1,739,500       0       0       1,739,500       0       0       1,739,500       0       0       1,739,500       0       0       1,739,500       0       0       1,739,500       0       0       1,739,500       0       0       1,739,500       0       0       1,739,500       0       0       1,739,500       0       0       1,739,500       0       0       1,739,500       0       0       0       1,739,500       0 <td>PW00792</td> <td>Belmont Overlay Cedar-Chestnut</td> <td>0</td> <td>84,000</td> <td>1,197,000</td> <td>104,000</td> <td>0</td> <td>0</td> <td>0</td> <td>1,301,000</td>	PW00792	Belmont Overlay Cedar-Chestnut	0	84,000	1,197,000	104,000	0	0	0	1,301,000
Olive Ave Impv Yosemite-Rosvit         0         149,800         1,256,100         2,000         0         0         0         1,739,500         0         1,739,500         0         1,739,500         0         1,739,500         0         1,739,500         0         1,739,500         0         1,739,500         0         1,739,500         0         1,739,500         0         1,739,500         0         1,739,500         0         1,739,500         0         1,739,500         0         1,739,500         0         0         1,739,500         0         1,739,500         0         0         1,739,500         0         0         1,739,500         0         0         1,739,500         0         0         1,739,500         0         0         1,739,500         0         0         0         1,739,500         0	PW00793	Ashlan AC Ovrlay First-Millbro	0	51,000	494,200	0	0	0	0	494,200
Polk Ave Widening Shaw-Gettysb         0         0         0         1,739,500         0         1,739,500         0         1,739,500         0         1,739,500         0         1,739,500         0         1,739,500         0         1,739,500         0         1,739,500         0         1,739,500         0         0         1,739,500         0         0         0         1,739,500         0	PW00795	Olive Ave Impv Yosemite-Rosvlt	0	149,800	1,256,100	2,000	0	0	0	1,258,100
Citywide Street Light LED Retrofit - Phase 2         M         90,900         940,600         94,700         0         0         0         1,700         0 </td <td>PW00796</td> <td>Polk Ave Widening Shaw-Gettysb</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>1,739,500</td> <td>0</td> <td>1,739,500</td>	PW00796	Polk Ave Widening Shaw-Gettysb	0	0	0	0	0	1,739,500	0	1,739,500
TS Gates and San Jose 0 33,600 491,700 47,600 0 0 0 0 TS Divisadero and Mariposa 0 25,500 52,800 494,100 0 0 0	PW00803	Citywide Street Light LED Retrofit - Phase 2	Σ	006'06	940,600	94,700	0	0	0	1,035,300
TS Divisadero and Mariposa 0 25,500 52,800 494,100 0 0 0 0	PW00807	TS Gates and San Jose	0	33,600	491,700	47,600	0	0	0	539,300
	PW00808	TS Divisadero and Mariposa	0	25,500	52,800	494,100	0	0	0	546,900



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בוחומת	Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Publi	180000 - Public Works Department								
22048 - Fede	22048 - Federal Grants Public Works								
PW00809	PW00809 ITS Adaptive Blackstone_Abby	0	64,600	009'99	1,391,100	0	0	0	1,457,700
PW00810	ITS AdaptiveBlackstone_Friant	0	79,100	105,900	1,865,900	0	0	0	1,971,800
PW00811	ITS Adaptive Ventura/KC	0	63,600	63,600	1,186,500	0	0	0	1,250,100
PW00825	TS L St. and Fresno/Tulare Sts	က	0	752,000	71,300	0	0	0	823,300
PW19007	Herndon Ave PC Signal Heads; Golden State to Willow	Σ	0	21,300	204,300	0	0	0	225,600
PW19008	Shaw Ave PC Signal Heads; West to Chestnut Ave	Σ	0	14,400	160,300	0	0	0	174,700
PW19009	BRT Active Transportation Intersection Improvements	Σ	0	192,500	1,125,500	0	0	0	1,318,000
PW19010	TS: Marks and Nielsen	Σ	0	165,700	29,900	0	0	0	195,600
PW19026	MLK Center Active Transportation Infrastructure Project	က	0	436,500	3,412,700	0	0	0	3,849,200
PW19027	McKinley Ave Widening - Marks to Hughes	က	0	191,900	1,975,700	2,405,900	0	0	4,573,500
PW19038	Bullard AC Overlay - Cedar to First	4	0	183,300	1,501,800	0	0	0	1,685,100
PW20005	Central Ave Widening - Cedar to Orange	Σ	0	0	1,256,400	0	0	0	1,256,400
PW21002	FY 2021 Future CMAQ Street Improvements & Overlays	Σ	0	0	0	2,200,000	0	0	2,200,000
PW21003	FY 2021 Future ATP Program Projects	Σ	0	0	0	1,000,000	0	0	1,000,000
PW21004	FY 2021 Future HSIP Program Projects	Σ	0	0	0	000'009	0	0	000'009
PW21009	Tulare Complete Street - 6th to Cedar Avenue	Σ	0	0	2,351,800	0	0	0	2,351,800
PW21011	Central Ave Widening - Cedar to Orange	က	0	0	3,340,200	0	0	0	3,340,200
PW22002	FY 2022 Future CMAQ Street Improvements and Overlays	Σ	0	0	0	0	2,200,000	0	2,200,000
PW22003	FY 2022 Future ATP Program Projects	Σ	0	0	0	0	1,000,000	0	1,000,000
PW22004	FY 2022 Future HSIP Street Improvements and Overlays	Σ	0	0	0	0	000'009	0	000'009
PW23001	FY2023 Future STBG Street Improvements & Overlays	Σ	0	0	0	0	0	5,000,000	5,000,000
PW23002	FY 2023 Future CMAQ Street Improvements & Overlays	Σ	0	0	0	0	0	2,200,000	2,200,000
PW23003	FY 2023 Future ATP Program Projects	Σ	0	0	0	0	0	1,000,000	1,000,000

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Department / Fund / Project

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nafott	Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Publi	180000 - Public Works Department								
22048 - Fede	22048 - Federal Grants Public Works								
PW23004	PW23004 FY 2023 Future HSIP Program Projects	M	0	0	0	0	0	000'009	000'009
Total for: 2	Total for: 22048 - Federal Grants Public Works		13,626,300	29,220,300	26,422,600	6,205,900	5,539,500	8,800,000	76,188,300
22056 - State	22056 - State Grants Public Works								
PW00802	South Stadium Development	0	0	0	2,513,800	0	0	0	2,513,800
PW00814	Urban Forest Tree Inventory	0	0	725,700	106,100	0	0	0	831,800
PW00823	Trail Network Expan Feas Plan	Σ	316,000	32,700	5,400	0	0	0	38,100
PW19011	Systemic Safety Analysis Report (SSAR) NI	Σ	0	213,300	11,600	0	0	0	224,900
PW19028	Chinatown Urban Greening Project (F Street)	က	0	314,200	2,686,300	0	0	0	3,000,500
PW19029	Chinatown Urban Greening Project (Mariposa)	က	0	145,000	1,188,300	0	0	0	1,333,300
PW19030	Chinatown Urban Greening Project (Kern)	က	0	130,600	970,400	0	0	0	1,101,000
PW19031	Chinatown Urban Greening Project (China Alley)	က	0	192,800	1,697,100	0	0	0	1,889,900
PW19032	HSR complete Street - Broadway to Merced	က	0	512,800	5,846,900	0	0	0	6,359,700
PW19033	SW Fresno Green Trails and Cycle Paths Initiative	က	0	322,400	1,677,400	0	0	0	1,999,800
PW21017	Broadway Reconstruction - Mariposa to Tuolumne	က	0	0	4,358,500	0	0	0	4,358,500
Total for: 3	Total for: 22056 - State Grants Public Works		316,000	2,589,500	21,061,800	0	0	0	23,651,300
22095 - EDA Grant	Grant								
PW00797	PW00797 Van Ness Industrial Street Imp	0	372,700	2,980,700	328,000	0	0	0	3,308,700
Total for: 2	Total for: 22095 - EDA Grant		372,700	2,980,700	328,000	0	0	0	3,308,700
22504 - Meas	22504 - Measure C Tier 1 Capital Projects								
PW00212	Peach- Belmont to Butler	Σ	2,100	0	0	0	0	0	0
PW00534	Peach Ave Jensen to Butler	2	35,300	1,448,100	0	0	0	0	1,448,100
PW00614	Monterey Street Bridge Demo	ဧ	006	006	0	0	0	0	006

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Citywide Streetlight LED Retrofit Phase I

Fairview Trail Repairs/Recon

PW00759 PW00761

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## City of Fresno FY 2019 - 2023 Capital Improvement Program

Department / Fund / Project

Run Time: 9:32:16 AM

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ri ujeti. Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Public Works Department				,				
22504 - Measure C Tier 1 Capital Projects								
PW00669 Veterans Blvd Right-Of-Way	2	2,450,500	1,380,600	0	0	0	0	1,380,600
PW00679 Herndon Widening Polk to Milburn	2	991,900	367,900	11,086,300	0	0	0	11,454,200
PW00690 Herndon WB Brawley to Blythe	2	0	69,100	0	0	0	0	69,100
PW00765 Willow Ave widen Alluvial-Hern	0	0	0	4,719,100	0	0	0	4,719,100
Total for: 22504 - Measure C Tier 1 Capital Projects		3,480,700	3,266,600	15,805,400	0	0	0	19,072,000
22506 - Meas C-PW Alloc Street Maint								
PW00716 Neighborhood Street Improve	Σ	145,400	0	0	0	0	0	0
PW00790 Jensen Overlay SR41-MLK	0	25,200	70,800	0	0	0	0	70,800
PW00816 FY18 Neighborhood Street Imprv	0	0	000,009	0	0	0	0	000,009
PW19032 HSR complete Street - Broadway to Merced	က	0	0	710,000	0	0	0	710,000
PW21017 Broadway Reconstruction - Mariposa to Tuolumne	က	0	0	779,400	0	0	0	779,400
Total for: 22506 - Meas C-PW Alloc Street Maint		170,600	670,800	1,489,400	0	0	0	2,160,200
22507 - Meas C-PW Alloc ADA Compliance								
PW00268 ADA Infrastructure Compliance	Σ	145,500	252,700	160,400	0	0	0	413,100
PW00461 ADA Infrastructure - Minor Cap	Σ	70,000	51,000	55,000	55,000	29,000	29,000	279,000
Total for: 22507 - Meas C-PW Alloc ADA Compliance		215,500	303,700	215,400	55,000	59,000	59,000	692,100
22508 - Meas C-PW Alloc Flexible Fund								
PW00044 Minor Public Improvements	Σ	36,400	0	0	0	0	0	0

PW00750 McKinley Overlay Marks-Hughes

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180000 - Public Works Department								
22508 - Meas C-PW Alloc Flexible Fund								
PW00796 Polk Ave Widening Shaw-Gettysb	0	22,900	0	0	0	0	0	0
PW00817 St Lght-Bulldog Ln & Millbrook	4	59,200	200	0	0	0	0	200
PW19011 Systemic Safety Analysis Report (SSAR) NI	Σ	0	25,000	0	0	0	0	25,000
PW19034 Blackstone/McKinley/BNSF Grade Separation (feasibility	stud 7	0	77,600	24,700	0	0	0	102,300
PW19035 North Avenue/UPRR Grade Separation (feasibility study)	3	0	77,600	24,700	0	0	0	102,300
Total for: 22508 - Meas C-PW Alloc Flexible Fund		424,300	180,700	49,400	0	0	0	230,100
22509 - Meas C-PW Alloc Ped Trails								
PW00633 Copper Trail Friant to Chestnut	9	846,400	185,200	0	0	0	0	185,200
PW00639 Minor Trail Improvements	Σ	006'6	46,600	3,200	0	0	0	49,800
PW00690 Herndon WB Brawley to Blythe	2	0	64,700	0	0	0	0	64,700
PW00706 Veterans Trail Hayes to Polk	2	0	638,400	127,800	0	0	0	766,200
PW00720 Pedestrian & Bike Trail Developer Reimbursements	Σ	100,000	100,000	0	0	0	0	100,000
PW00724 Herndon Trail Ingram to College	2	220,600	0	0	0	0	0	0
PW00745 Francher Crk Trail Clovis-Fowl	2	25,100	1,231,100	5,700	0	0	0	1,236,800
PW00805 Eaton Trail Extension	0	0	58,000	0	0	0	0	58,000
PW00823 Trail Network Expan Feas Plan	Σ	45,900	0	0	0	0	0	0
PW19026 MLK Center Active Transportation Infrastructure Project	က	0	0	100,000	0	0	0	100,000
Total for: 22509 - Meas C-PW Alloc Ped Trails		1,247,900	2,324,000	236,700	0	0	0	2,560,700
22510 - Meas C-PW Alloc Bike Facilities								
PW00080 Miscellaneous Bike Routes	~	157,600	337,900	337,900	337,900	337,900	337,900	1,689,500
PW00802 South Stadium Development	0	0	0	25,000	0	0	0	25,000
PW19026 MLK Center Active Transportation Infrastructure Project	က	0	0	396,100	0	0	0	396,100



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District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
Σ	0	0	233,400	0	0	0	233,400
	157,600	337,900	992,400	337,900	337,900	337,900	2,344,000
က	0	14,400	0	0	0	0	14,400
က	0	217,400	0	0	0	0	217,400
Σ	0	79,500	0	0	0	0	79,500
0	0	0	657,300	0	0	0	657,300
	0	311,300	657,300	0	0	0	968,600
7	0	450,900	0	0	0	0	450,900
0	0	167,800	0	0	0	0	167,800
0	238,600	1,584,700	282,900	0	0	0	1,867,600
0	0	479,800	40,200	0	0	0	520,000
0	178,400	983,200	139,100	0	0	0	1,122,300
	417,000	3,666,400	462,200	0	0	0	4,128,600
0	0	290,000	0	0	0	0	290,000
	0	290,000	0	0	0	0	290,000
2	450,000	0	0	0	0	0	0
	450,000	0	0	0	0	0	0
	District  0 0 0 0 2	Capital Estimate	Capital C Estimate P1 157,600 3 157,600 3 0 2 0 4 0 1,5 0 1 178,400 9 417,000 3,6 0 2 0 2 0 2 0 2 0 2 0 4 450,000	Capital Capita	Capital         Projects         Projects	Capital         Projects         Projects	Capital         Capital <t< td=""></t<>

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Name Di	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Public Works Department								
24001 - Street Tree Fees								
PW00816 FY18 Neighborhood Street Imprv	0	0	800,000	0	0	0	0	800,000
Total for: 24001 - Street Tree Fees		0	800,000	0	0	0	0	800,000
24009 - UGM General Administration								
PW00086 UGM General Administration	Σ	215,600	224,800	224,800	219,800	219,800	224,800	1,114,000
Total for: 24009 - UGM General Administration		215,600	224,800	224,800	219,800	219,800	224,800	1,114,000
24042 - Citywide Regional Street Impact Fee								
PW00261 UGM Biannual Reimbursement	Σ	000'09	735,000	735,000	735,000	735,000	735,000	3,675,000
PW00338 Vetrns Blvd/Hwy 99 & UPRR Pass	7	15,400	51,200	7,502,300	0	0	0	7,553,500
PW00679 Herndon Widening Polk to Milburn	7	0	0	893,800	0	0	0	893,800
PW00706 Veterans Trail Hayes to Polk	7	0	100,000	0	0	0	0	100,000
PW00765 Willow Ave widen Alluvial-Hern	0	0	0	806,500	0	0	0	806,500
Total for: 24042 - Citywide Regional Street Impact Fee		75,400	886,200	9,937,600	735,000	735,000	735,000	13,028,800
24043 - Interior Streets & Roundabouts Street Impact Fee								
PW00261 UGM Biannual Reimbursement	Σ	4,000	3,000	2,000	2,000	2,000	200	9,500
Total for: 24043 - Interior Streets & Roundabouts Street Impact Fee	4)	4,000	3,000	2,000	2,000	2,000	200	9,500
24052 - Regional Street Impact Fee - Copper River								
PW00261 UGM Biannual Reimbursement	Σ	306,500	306,500	306,500	306,500	306,500	306,500	1,532,500
PW00633 Copper Trail Friant to Chestnut	9	175,500	1,000	0	0	0	0	1,000
Total for: 24052 - Regional Street Impact Fee - Copper River		482,000	307,500	306,500	306,500	306,500	306,500	1,533,500



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n ujeci. Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Public Works Department								
24053 - New Growth Area Street Impact Fees								
PW00261 UGM Biannual Reimbursement	Σ	1,010,000	1,567,500	1,567,500	1,567,500	1,567,500	1,567,500	7,837,500
PW00534 Peach Ave Jensen to Butler	5	22,800	2,314,200	576,500	0	0	0	2,890,700
PW00579 Nees W Widen Hayston - Maple	9	71,200	0	0	0	0	0	0
PW00631 Shields EB Widening at Fowler	4	570,000	65,200	0	0	0	0	65,200
PW00710 Inter Improv Central & Orange	က	0	0	856,500	0	0	0	856,500
PW00754 Tract 5232 Belmont Ave Wide	5	0	595,800	0	0	0	0	595,800
PW00796 Polk Ave Widening Shaw-Gettysb	0	401,000	1,440,600	22,200	22,200	432,900	0	1,917,900
Total for: 24053 - New Growth Area Street Impact Fees		2,075,000	5,983,300	3,022,700	1,589,700	2,000,400	1,567,500	14,163,600
24054 - Sewer Backbone Fee - Copper River								
PW00261 UGM Biannual Reimbursement	Σ	5,200	6,200	3,700	3,700	3,700	3,700	21,000
Total for: 24054 - Sewer Backbone Fee - Copper River		5,200	6,200	3,700	3,700	3,700	3,700	21,000
24055 - CFD #9 Comm/Ind Feature Mainte								
PW00518 Comm Facilities Dist #9	Σ	31,400	64,100	64,100	64,100	64,100	64,100	320,500
PW00540 CFD#9 Reserve	Σ	1,600	2,600	3,600	4,600	2,600	009'9	23,000
Total for: 24055 - CFD #9 Comm/Ind Feature Mainte		33,000	66,700	67,700	68,700	69,700	70,700	343,500
24061 - State Contracted Services								
PW00672 Section 130 RR Olive & Golden State	ဧ	0	10,600	0	0	0	0	10,600
PW00673 Section 130 RR Shaw & Golden State	Σ	0	10,600	0	0	0	0	10,600
PW00688 ITS Freeway Crossings Citywide	Σ	0	0	254,000	0	0	0	254,000
PW00755 Sect 130 RR Fresno & Floradora	7	7,000	256,300	0	0	0	0	256,300
PW00756 Sect 130 RR Clinton & BNSF	7	26,300	898,100	14,800	0	0	0	912,900
PW00801 Sect 130 RR McKinley and BNSF	0	43,800	000'999	002'99	0	0	0	732,700

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n ujeci. Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Public Works Department								
24061 - State Contracted Services								
Total for: 24061 - State Contracted Services		77,100	1,841,600	335,500	0	0	0	2,177,100
26001 - High Speed Rail Projects								
PW00663 HSR Master Cooperative Agreement	Σ	140,100	257,700	247,600	0	0	0	505,300
PW00683 Veterans/UPRR/HSR Overpass	2	4,591,900	21,052,800	2,341,000	0	0	0	23,393,800
PW00783 HSR "G"St Rlgnmnt CA -Snta Ana	0	148,800	3,479,100	330,200	0	0	0	3,809,300
Total for: 26001 - High Speed Rail Projects		4,880,800	24,789,600	2,918,800	0	0	0	27,708,400
26002 - High Speed Rail Services								
PW00696 High Speed Rail Development Services	Σ	509,100	695,300	553,700	553,700	0	0	1,802,700
Total for: 26002 - High Speed Rail Services		509,100	695,300	553,700	553,700	0	0	1,802,700
30102 - Developer Cash-In-Lieu Improvement								
PW00044 Minor Public Improvements	Σ	13,300	267,000	267,000	267,000	267,000	267,000	1,335,000
PW00261 UGM Biannual Reimbursement	Σ	5,500	5,500	5,500	5,500	5,500	5,500	27,500
PW00679 Herndon Widening Polk to Milburn	7	0	0	302,000	0	0	0	302,000
PW00706 Veterans Trail Hayes to Polk	2	20,500	606,900	14,400	0	0	0	621,300
Total for: 30102 - Developer Cash-In-Lieu Improvement		39,300	879,400	588,900	272,500	272,500	272,500	2,285,800
30144 - Lcal Agncy Prj Fndng-Pub Works								
PW00678 TS Clinton & Valentine	က	0	80,300	0	0	0	0	80,300
PW00730 SRTS Hughes Sidewalk Hedges to Floradora	က	24,900	0	0	0	0	0	0
PW00752 Orange Overlay CA-Jensen	က	0	478,200	0	0	0	0	478,200
PW00754 Tract 5232 Belmont Ave Wide	Ŋ	0	231,200	0	0	0	0	231,200

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180000 - Public Works Department								
30144 - Lcal Agncy Prj Fndng-Pub Works								
PW00800 Sect 130 RR Olive Church &Shaw	0	009	9,300	0	0	0	0	9,300
PW00815 Central Ave Street Improvement	က	0	316,000	0	0	0	0	316,000
PW00817 St Lght-Bulldog Ln & Millbrook	4	117,800	1,600	0	0	0	0	1,600
PW19017 Sierra Ave AC Overlay, Blackstone to Maroa (Partial County) 2	County) 2	0	195,800	0	0	0	0	195,800
PW19019 Barstow Ave AC Overlay, Marks to West Avenues (1/2 County 2	/2 County 2	0	0	0	563,000	0	0	563,000
Total for: 30144 - Lcal Agncy Prj Fndng-Pub Works		143,300	2,164,900	0	563,000	0	0	2,727,900
30152 - Parking Garage 7 Improvem 2010								
PW00610 Garage 7 Improvements 2010	က	151,300	323,100	0	0	0	0	323,100
Total for: 30152 - Parking Garage 7 Improvem 2010		151,300	323,100	0	0	0	0	323,100
30154 - Cash in Lieu - Loan								
PW00722 TS Cornelia & Dakota		461,500	75,300	0	0	0	0	75,300
PW00781 TS Bullard & Grantland	0	59,500	508,100	0	0	0	0	508,100
PW00815 Central Ave Street Improvement	က	28,600	1,315,800	140,300	0	0	0	1,456,100
Total for: 30154 - Cash in Lieu - Loan		549,600	1,899,200	140,300	0	0	0	2,039,500
30158 - PG&E Turnkey LED Retrofit								
PW19036 PG&E Turnkey LED Retrofit	Σ	0	12,337,100	0	0	0	0	12,337,100
Total for: 30158 - PG&E Turnkey LED Retrofit		0	12,337,100	0	0	0	0	12,337,100
30501 - AD 131-Const-Herndon/Milburn								
PW00095 Assessment Dist 131	2	0	46,200	0	0	0	0	46,200
Total for: 30501 - AD 131-Const-Herndon/Milburn		0	46,200	0	0	0	0	46,200

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ri ujeta Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Public Works Department								
30503 - AD 137-Const-Figarden Park								
PW00490 Assessment District # 137 - Construction	2	0	282,100	0	0	0	0	282,100
Total for: 30503 - AD 137-Const-Figarden Park		0	282,100	0	0	0	0	282,100
30504 - AD154-CALCOT Construction								
PW00096 Assessment Dist 154 Calcot	2	0	195,100	0	0	0	0	195,100
Total for: 30504 - AD154-CALCOT Construction		0	195,100	0	0	0	0	195,100
30506 - Landscape Maintenance Dist #1								
PW00093 Landscape Lighting District	Σ	4,000	8,400	8,400	8,400	8,400	8,400	42,000
Total for: 30506 - Landscape Maintenance Dist #1		4,000	8,400	8,400	8,400	8,400	8,400	42,000
30509 - Community Facilities Dist No 2								
PW00097 Community Facilities 2	Σ	33,400	35,800	30,800	25,800	20,800	15,800	129,000
PW00737 CFD Irrigation Control Upgrade	Σ	0	821,400	12,500	0	0	0	833,900
PW00814 Urban Forest Tree Inventory	0	0	200,000	0	0	0	0	200,000
Total for: 30509 - Community Facilities Dist No 2		33,400	1,057,200	43,300	25,800	20,800	15,800	1,162,900
30510 - Community Facilities Dist No 4								
PW00098 Community Facilities 4	9	0	666,200	0	0	0	0	666,200
Total for: 30510 - Community Facilities Dist No 4		0	666,200	0	0	0	0	666,200
30511 - Community Facilities Dist No 5								
PW00240 Community Facilities Dist. 5	က	0	1,500	0	0	0	0	1,500
Total for: 30511 - Community Facilities Dist No 5		0	1,500	0	0	0	0	1,500



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Fruget.	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Public Works Department								
30513 - Community Facilities Dist No 7								
PW00254 CFD #7	9	0	222,700	0	0	0	0	222,700
Total for: 30513 - Community Facilities Dist No 7		0	222,700	0	0	0	0	222,700
30514 - Community Facilities District No 8								
PW00260 CFD#8 - The Zone	4	0	2,000	0	0	0	0	2,000
Total for: 30514 - Community Facilities District No 8		0	2,000	0	0	0	0	2,000
30517 - Community Facility Dist No. 11								
PW00355 CFD #11 Feature Maintenance	Σ	148,800	223,100	259,200	295,300	331,400	367,500	1,476,500
PW00737 CFD Irrigation Control Upgrade	Σ	0	650,000	0	0	0	0	650,000
PW00739 CFD #11 Improvement Projects	Σ	2,900	16,000	17,000	18,000	19,000	20,000	90,000
PW00814 Urban Forest Tree Inventory	0	0	43,000	0	0	0	0	43,000
Total for: 30517 - Community Facility Dist No. 11		151,700	932,100	276,200	313,300	350,400	387,500	2,259,500
30518 - Community Facility Dist No 12								
PW00447 CFD 12 Copper River Maint Dist	9	414,400	445,300	456,300	467,300	488,300	499,300	2,356,500
Total for: 30518 - Community Facility Dist No 12		414,400	445,300	456,300	467,300	488,300	499,300	2,356,500
30520 - Community Facility Dist No. 14								
PW00348 CFD #14 Running Horse	ဇ	0	78,400	0	0	0	0	78,400
Total for: 30520 - Community Facility Dist No. 14		0	78,400	0	0	0	0	78,400
30521 - CFD#15 EAST Copper River Dist								
PW00659 CFD 15 EAST Copper River Maint District	Σ	1,100	1,200	32,300	32,300	54,800	79,800	200,400
Total for: 30521 - CFD#15 EAST Copper River Dist		1,100	1,200	32,300	32,300	54,800	79,800	200,400

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רו טושט. Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Public Works Department								
30522 - CFD No. 2 - Reserve								
PW00536 CFD#2 Reserve	Σ	21,000	212,400	212,400	212,400	212,400	212,400	1,062,000
Total for: 30522 - CFD No. 2 - Reserve		21,000	212,400	212,400	212,400	212,400	212,400	1,062,000
30523 - CFD No. 11 - Reserve								
PW00539 CFD#11 Reserve	Σ	18,600	232,700	237,700	242,700	247,700	252,700	1,213,500
Total for: 30523 - CFD No. 11 - Reserve		18,600	232,700	237,700	242,700	247,700	252,700	1,213,500
31501 - UGM Neigh Park Service Area 1								
PW00261 UGM Biannual Reimbursement	Σ	1,200	1,200	1,200	0	0	0	2,400
Total for: 31501 - UGM Neigh Park Service Area 1		1,200	1,200	1,200	0	0	0	2,400
31502 - UGM Neigh Park Service Area 2								
PW00261 UGM Biannual Reimbursement	Σ	1,800	1,900	1,900	1,900	1,900	1,900	9,500
PW00754 Tract 5232 Belmont Ave Wide	S	0	34,800	0	0	0	0	34,800
Total for: 31502 - UGM Neigh Park Service Area 2		1,800	36,700	1,900	1,900	1,900	1,900	44,300
31503 - UGM Neigh Park Service Area 3								
PW00261 UGM Biannual Reimbursement	Σ	800	006	006	200	200	200	2,700
Total for: 31503 - UGM Neigh Park Service Area 3		800	006	006	200	200	200	2,700
31504 - UGM Neigh Park Service Area 4								
PW00261 UGM Biannual Reimbursement	Σ	1,500	1,500	1,500	1,500	1,500	1,500	7,500
Total for: 31504 - UGM Neigh Park Service Area 4		1,500	1,500	1,500	1,500	1,500	1,500	7,500
31505 - UGM Neigh Park Service Area 5 PW00261 UGM Biannual Reimbursement	Σ	1,200	1,200	1,200	1,200	1,200	1,200	6,000
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Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Public Works Department								
31505 - UGM Neigh Park Service Area 5								
Total for: 31505 - UGM Neigh Park Service Area 5		1,200	1,200	1,200	1,200	1,200	1,200	6,000
31507 - UGM Neigh Park Service Area 7								
PW00261 UGM Biannual Reimbursement	Σ	800	006	006	006	200	0	3,200
Total for: 31507 - UGM Neigh Park Service Area 7		800	006	006	006	200	0	3,200
31509 - UGM parks Citywide Facil Fees								
PW00261 UGM Biannual Reimbursement	Σ	45,300	45,300	45,300	45,300	45,300	45,300	226,500
Total for: 31509 - UGM parks Citywide Facil Fees		45,300	45,300	45,300	45,300	45,300	45,300	226,500
31510 - UGM Parkland (Quimby) Ded Fee								
PW00261 UGM Biannual Reimbursement	Σ	7,000	2,000	7,000	7,000	7,000	7,000	32,000
Total for: 31510 - UGM Parkland (Quimby) Ded Fee		7,000	7,000	7,000	7,000	7,000	7,000	35,000
31516 - UGM Major Street Zona A								
PW00261 UGM Biannual Reimbursement	Σ	1,200	1,200	1,200	1,200	1,200	1,200	000'9
PW00772 Friant Rd Med Cap-Fres to Nees	0	366,000	58,300	0	0	0	0	58,300
Total for: 31516 - UGM Major Street Zona A		367,200	59,500	1,200	1,200	1,200	1,200	64,300
31517 - UGM Major Street Zone B								
PW00261 UGM Biannual Reimbursement	Σ	1,200	1,200	1,200	1,200	1,200	1,200	000'9
Total for: 31517 - UGM Major Street Zone B		1,200	1,200	1,200	1,200	1,200	1,200	6,000
31518 - UGM Major Street Zone C/D-2								
PW00261 UGM Biannual Reimbursement	Σ	2,000	17,500	2,000	2,000	2,000	2,000	25,500
Total for: 31518 - UGM Major Street Zone C/D-2		2,000	17,500	2,000	2,000	2,000	2,000	25.500

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r ujeki Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Public Works Department								
31519 - UGM Major Street Zone D-1/E-2								
PW00261 UGM Biannual Reimbursement	Σ	26,800	20,200	22,200	15,200	15,200	15,200	88,000
Total for: 31519 - UGM Major Street Zone D-1/E-2		26,800	20,200	22,200	15,200	15,200	15,200	88,000
31520 - UGM Major Street Zone E								
PW00261 UGM Biannual Reimbursement	Σ	800	1,200	1,200	1,200	1,200	1,200	000'9
Total for: 31520 - UGM Major Street Zone E		800	1,200	1,200	1,200	1,200	1,200	6,000
31522 - UGM Major Street Zone E-4								
PW00261 UGM Biannual Reimbursement	Σ	12,000	71,000	000'9	6,000	0	0	83,000
Total for: 31522 - UGM Major Street Zone E-4		12,000	71,000	6,000	6,000	0	0	83,000
31533 - UGM Maj Bridge Fee Zone C/D2								
PW00261 UGM Biannual Reimbursement	Σ	1,200	1,200	1,200	1,200	1,200	1,200	000'9
Total for: 31533 - UGM Maj Bridge Fee Zone C/D2		1,200	1,200	1,200	1,200	1,200	1,200	6,000
31534 - UGM Maj Bridge Fee Zone D-1/E-2								
PW00261 UGM Biannual Reimbursement	Σ	1,200	1,200	1,200	1,200	1,200	1,200	000'9
Total for: 31534 - UGM Maj Bridge Fee Zone D-1/E-2		1,200	1,200	1,200	1,200	1,200	1,200	6,000
31535 - UGM Maj Bridge Fee Zone E-1								
PW00261 UGM Biannual Reimbursement	Σ	1,200	1,200	1,200	1,200	1,200	1,200	000'9
Total for: 31535 - UGM Maj Bridge Fee Zone E-1		1,200	1,200	1,200	1,200	1,200	1,200	6,000



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רו טושטר		2018 Capital	2019 Capital	2020 Capital	2021 Capital	2022 Capital	2023 Capital	5 Year Project
Name	District	Estimate	Projects	Projects	Projects	Projects	Projects	Total
180000 - Public Works Department								
31537 - UGM Maj Bridge Fee Zone E-4								
PW00261 UGM Biannual Reimbursement	Σ	2,800	3,200	0	0	0	0	3,200
Total for: 31537 - UGM Maj Bridge Fee Zone E-4		2,800	3,200	0	0	0	0	3,200
31538 - UGM Maj Bridge Fee Zone F								
PW00261 UGM Biannual Reimbursement	Σ	1,200	1,200	1,200	1,200	1,200	1,200	000'9
Total for: 31538 - UGM Maj Bridge Fee Zone F		1,200	1,200	1,200	1,200	1,200	1,200	6,000
31553 - UGM Fire Station Serv Area 15								
PW00261 UGM Biannual Reimbursement	Σ	100	200	200	200	200	200	2,500
Total for: 31553 - UGM Fire Station Serv Area 15		100	200	200	200	200	200	2,500
31556 - UGM Fire Citywide Facil Fees								
PW00261 UGM Biannual Reimbursement	Σ	20,400	20,400	20,400	20,400	20,400	20,400	102,000
Total for: 31556 - UGM Fire Citywide Facil Fees		20,400	20,400	20,400	20,400	20,400	20,400	102,000
31561 - UGM R/R Crossing Audubon & SP								
PW00261 UGM Biannual Reimbursement	Σ	100	0	100	100	100	100	400
Total for: 31561 - UGM R/R Crossing Audubon & SP		100	0	100	100	100	100	400
31562 - UGM RR Cross/At Grade Zone A/B								
PW00261 UGM Biannual Reimbursement	Σ	1,200	100	0	0	0	0	100
Total for: 31562 - UGM RR Cross/At Grade Zone A/B		1,200	100	0	0	0	0	100
31563 - UGM RR Cross at Grade Zone A/C								
PW00261 UGM Biannual Reimbursement	M	1,200	0	0	0	0	0	0
Total for: 31563 - UGM RR Cross at Grade Zone A/C		1,200	0	0	0	0	0	0

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Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Public Works Department								
31564 - UGM RR Cross/At Grade Zone A/D								
PW00261 UGM Biannual Reimbursement	Σ	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 31564 - UGM RR Cross/At Grade Zone A/D		1,200	1,200	1,200	1,200	1,200	1,200	6,000
31565 - UGM RR Cross/AG Zone E/1-A								
PW00261 UGM Biannual Reimbursement	Σ	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 31565 - UGM RR Cross/AG Zone E/1-A		1,200	1,200	1,200	1,200	1,200	1,200	6,000
31566 - UGM RR Cross/Grade Zone C/D1								
PW00261 UGM Biannual Reimbursement	Σ	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 31566 - UGM RR Cross/Grade Zone C/D1		1,200	1,200	1,200	1,200	1,200	1,200	6,000
31567 - UGM RR Cross/At Grade Zone A/E								
PW00261 UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	009	5,400
Total for: 31567 - UGM RR Cross/At Grade Zone A/E		1,200	1,200	1,200	1,200	1,200	009	5,400
31577 - UGM Grade Separation Zone E/4A								
PW00261 UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 31577 - UGM Grade Separation Zone E/4A		1,200	1,200	1,200	1,200	1,200	1,200	6,000
31578 - UGM Traf Signal/Mitiga Imp Fee								
PW00261 UGM Biannual Reimbursement	Σ	1,036,300	795,000	817,500	840,600	864,500	889,100	4,206,700
PW00338 Vetrns Blvd/Hwy 99 & UPRR Pass	7	0	0	1,000,000	1,000,000	0	0	2,000,000
PW00534 Peach Ave Jensen to Butler	2	0	400,000	0	0	0	0	400,000
PW00596 TS Butler & Willow	5	188,400	0	0	0	0	0	0

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Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Public Works Department								
31578 - UGM Traf Signal/Mitiga Imp Fee								
PW00631 Shields EB Widening at Fowler	4	97,900	0	0	0	0	0	0
PW00676 TS Shields & Weber	~	183,400	0	0	0	0	0	0
PW00678 TS Clinton & Valentine	က	0	262,000	0	0	0	0	262,000
PW00693 TS Grantland & Shaw (City/County)	Σ	8,000	0	0	0	0	0	0
PW00768 TS Chestnut & Shields	0	0	166,600	0	0	0	0	166,600
PW00780 TS Dakota & West LT Phasing	0	32,700	92,900	0	0	0	0	92,900
PW00806 LT Phasing Audubon and Nees	0	83,900	297,200	0	0	0	0	297,200
PW00808 TS Divisadero and Mariposa	0	0	0	57,800	0	0	0	57,800
PW19010 TS: Marks and Nielsen	Σ	0	217,300	0	0	0	0	217,300
Total for: 31578 - UGM Traf Signal/Mitiga Imp Fee		1,630,600	2,231,000	1,875,300	1,840,600	864,500	889,100	7,700,500
31585 - Community Facilities District No. 2005-01								
PW00322 CFD 2005-01 TR 5350 Run Horse	က	0	009	0	0	0	0	009
Total for: 31585 - Community Facilities District No. 2005-01		0	009	0	0	0	0	009
31586 - UGM Police Citywide Facility Impact Fee								
PW00261 UGM Biannual Reimbursement	Σ	30,100	30,100	30,100	30,100	30,100	30,100	150,500
Total for: 31586 - UGM Police Citywide Facility Impact Fee		30,100	30,100	30,100	30,100	30,100	30,100	150,500
31588 - Francher Creek Proj Fin Distric								

Total for: 31588 - Francher Creek Proj Fin Distric

PW00567 Francher Creek Financing CFD

31620 - Major Street Const Friant Rd Widen

PW00261 UGM Biannual Reimbursement

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riujeu. Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Public Works Department								
31620 - Major Street Const Friant Rd Widen								
Total for: 31620 - Major Street Const Friant Rd Widen		200	0	0	0	0	0	0
31633 - R/W Acquisition-Tract 5237								
PW00353 R/W Acquisition Tract 5237	4	0	77,200	0	0	0	0	77,200
Total for: 31633 - R/W Acquisition-Tract 5237		0	77,200	0	0	0	0	77,200
31641 - R/W Acquisition - Tract 5232								
PW00754 Tract 5232 Belmont Ave Wide	5	42,400	1,788,100	130,500	0	0	0	1,918,600
Total for: 31641 - R/W Acquisition - Tract 5232		42,400	1,788,100	130,500	0	0	0	1,918,600
31643 - AD #131 UGM Reimbursements								
PW00261 UGM Biannual Reimbursement	Σ	0	1,686,000	0	0	0	0	1,686,000
Total for: 31643 - AD #131 UGM Reimbursements		0	1,686,000	0	0	0	0	1,686,000
31650 - R/W Acquisition - PMap 2008-13								
PW00822 R/W Acquisition - CUP-17-057	2	0	220,000	0	0	0	0	220,000
Total for: 31650 - R/W Acquisition - PMap 2008-13		0	220,000	0	0	0	0	220,000
31652 - R/W Acquisition - T5531								
PW00719 R/W Acquisition - Tract 5531	5	8,900	0	0	0	0	0	0
Total for: 31652 - R/W Acquisition - T5531		8,900	0	0	0	0	0	0
31654 - R/W Acquisition - T6124								
PW00799 R/W Acquisition - Tract 6124	0	0	110,500	0	0	0	0	110,500
Total for: 31654 - R/W Acquisition - T6124		0	110,500	0	0	0	0	110,500



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ri ujeti. Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Public Works Department								
31655 - R/W Acquisition T5341 T5424 T5501								
PW00721 R/W Acq - T5341 T5424 T5501		132,800	66,400	0	0	0	0	66,400
Total for: 31655 - R/W Acquisition T5341 T5424 T5501		132,800	66,400	0	0	0	0	66,400
31656 - RW Acquisition - T6163								
PW00818 R/W Acquisition - Tract 6163	4	0	230,000	0	0	0	0	230,000
Total for: 31656 - RW Acquisition - T6163		0	230,000	0	0	0	0	230,000
31658 - RW Acquisition - T6139								
PW00820 R/W Acquisition - Tract 6139	4	0	40,000	0	0	0	0	40,000
Total for: 31658 - RW Acquisition - T6139		0	40,000	0	0	0	0	40,000
31659 - R/W Acquisition - T6056								
PW00821 R/W Acquisition - Tract 6056	_	292,400	0	0	0	0	0	0
Total for: 31659 - R/W Acquisition - T6056		292,400	0	0	0	0	0	0
31660 - UGM Fire Station 10 Relocation								
PW00261 UGM Biannual Reimbursement	Σ	3,500	2,000	2,000	2,000	2,000	2,000	10,000
Total for: 31660 - UGM Fire Station 10 Relocation		3,500	2,000	2,000	2,000	2,000	2,000	10,000
31662 - UGM Fire Station 12 Improvements								
PW00261 UGM Biannual Reimbursement	Σ	3,200	3,200	3,200	3,200	3,200	3,200	16,000
Total for: 31662 - UGM Fire Station 12 Improvements		3,200	3,200	3,200	3,200	3,200	3,200	16,000
31663 - UGM Fire Station 24								
PW00261 UGM Biannual Reimbursement	abla	3,500	3,500	3,500	3,500	3,500	3,500	17,500
Total for: 31663 - UGM Fire Station 24		3,500	3,500	3,500	3,500	3,500	3,500	17,500

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Name	District	Capital Estimate	Capital Projects	zuzu Capital Projects	capital Projects	zuzz Capital Projects	2023 Capital Projects	o rear Project Total
180000 - Public Works Department								
31664 - UGM Fire Station 25								
PW00261 UGM Biannual Reimbursement	Σ	200	200	200	200	200	200	3,500
Total for: 31664 - UGM Fire Station 25		200	200	200	200	200	200	3,500
40120 - UGM Recharge ServiceArea 101-S								
PW00261 UGM Biannual Reimbursement	Σ	1,200	1,200	1,200	1,200	1,200	1,200	000'9
Total for: 40120 - UGM Recharge ServiceArea 101-S		1,200	1,200	1,200	1,200	1,200	1,200	6,000
40121 - UGM Well Develop Serv Area 142								
PW00261 UGM Biannual Reimbursement	Σ	200	200	200	200	200	200	1,000
Total for: 40121 - UGM Well Develop Serv Area 142		200	200	200	200	200	200	1,000
40122 - UGM Water Area 201-S								
PW00261 UGM Biannual Reimbursement	Σ	1,200	1,200	1,200	1,200	1,200	1,200	000'9
Total for: 40122 - UGM Water Area 201-S		1,200	1,200	1,200	1,200	1,200	1,200	6,000
40123 - UGM Wtr Area 301S-Sgle Well								
PW00261 UGM Biannual Reimbursement	Σ	230,800	184,900	175,700	167,000	158,700	150,800	837,100
Total for: 40123 - UGM Wtr Area 301S-Sgle Well		230,800	184,900	175,700	167,000	158,700	150,800	837,100
40124 - UGM Wtr Area 101S-Sgle Well								
PW00261 UGM Biannual Reimbursement	Σ	4,000	4,000	4,000	4,000	4,000	4,000	20,000
Total for: 40124 - UGM Wtr Area 101S-Sgle Well		4,000	4,000	4,000	4,000	4,000	4,000	20,000



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c Works Department lhead Treatment Area 101-S  UGM Biannual Reimbursement  M Well Develop Svc Area 11-A  UGM Biannual Reimbursement  M Well Develop Svc Area 11-A  M Well Develop Svc Area 11-A  M Well Develop Serv Area 86  UGM Well Develop Serv Area 86  M Well Develop Serv Area 90  UGM Biannual Reimbursement  M Well Develop Serv Area 90  M Well Develop Serv Area 90	2018 Capital Estimate 1,200 1,200 1,200 1,200	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
rsement M nent Area 101-S  1-1-A rsement M op Svc Area 11-A op Serv Area 86 a 90 rsement M op Serv Area 90 a 90 a 91	1,200 1,200 1,200						רומו
nt M  or Area 86  rv Area 90  or Area 90	1,200 1,200 1,200						
nt M  nt M  c Area 11-A  rv Area 86  nt M  rv Area 90	1,200 1,200 1,200						
nt M  or Area 86  nt M  rv Area 86  rv Area 90	1,200	1,200	1,200	1,200	1,200	1,200	000'9
c Area 11-A  Int  Int  Int  Int  Int  Int  Int  In	1,200	1,200	1,200	1,200	1,200	1,200	6,000
ent M ent M erv Area 86 erv Area 90 erv Area 90	1,200						
vc Area 11-A ent M ent M ent M ent M ent M	1,200	1,200	1,200	1,200	1,200	1,200	6,000
erv Area 86 erv Area 90 erv Area 90	1.200	1,200	1,200	1,200	1,200	1,200	6,000
erv Area 86 erv Area 86 ent M erv Area 90	1,200						
erv Area 86 ent M erv Area 90		1,200	1,200	1,200	1,200	1,200	6,000
ent M erv Area 90	1,200	1,200	1,200	1,200	1,200	1,200	6,000
ierv Area 90							
ierv Area 90	1,200	1,200	1,200	1,200	1,200	1,200	9'000
	1,200	1,200	1,200	1,200	1,200	1,200	6,000
PW00261 UGM Biannual Reimbursement 1,2	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40131 - UGM Well Division Serv Area 91	1,200	1,200	1,200	1,200	1,200	1,200	6,000
40132 - UGM Well Develop Serv Area 102							
PW00261 UGM Biannual Reimbursement M 1,2	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40132 - UGM Well Develop Serv Area 102	1,200	1,200	1,200	1,200	1,200	1,200	6,000
40135 - UGM Well Develop Serv Area 141							
PW00261 UGM Biannual Reimbursement M 1,2	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40135 - UGM Well Develop Serv Area 141	1,200	1,200	1,200	1,200	1,200	1,200	6,000

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ri vjeci. Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Public Works Department								
40136 - UGM Well Develop Serv Area 153								
PW00261 UGM Biannual Reimbursement	Σ	800	006	006	006	200	0	3,200
Total for: 40136 - UGM Well Develop Serv Area 153		800	006	006	006	200	0	3,200
40140 - UGM Trans Grid Serv Area A								
PW00261 UGM Biannual Reimbursement	Σ	37,500	22,500	22,500	22,500	22,500	22,500	112,500
Total for: 40140 - UGM Trans Grid Serv Area A		37,500	22,500	22,500	22,500	22,500	22,500	112,500
40141 - UGM Trans Grid Serv Area B								
PW00261 UGM Biannual Reimbursement	Σ	9,500	26,500	26,500	26,500	6,500	6,500	92,500
Total for: 40141 - UGM Trans Grid Serv Area B		9,500	26,500	26,500	26,500	6,500	6,500	92,500
40142 - UGM Trans Grid Serv Area C								
PW00261 UGM Biannual Reimbursement	Σ	9,200	11,200	11,200	11,200	11,200	11,200	56,000
Total for: 40142 - UGM Trans Grid Serv Area C		9,200	11,200	11,200	11,200	11,200	11,200	56,000
40143 - UGM Trans Grid Serv Area D								
PW00261 UGM Biannual Reimbursement	Σ	12,700	11,700	11,700	11,700	11,700	11,700	58,500
Total for: 40143 - UGM Trans Grid Serv Area D		12,700	11,700	11,700	11,700	11,700	11,700	58,500
40144 - UGM Trans Grid Serv Area E								
PW00261 UGM Biannual Reimbursement	Σ	1,800	1,800	1,800	1,800	1,800	1,800	000'6
Total for: 40144 - UGM Trans Grid Serv Area E		1,800	1,800	1,800	1,800	1,800	1,800	9,000



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Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Public Works Department								
40148 - UGM-Bond Debt Serv Area 101-S								
PW00261 UGM Biannual Reimbursement	Σ	1,800	5,900	2,900	2,900	2,900	2,900	29,500
Total for: 40148 - UGM-Bond Debt Serv Area 101-S		1,800	5,900	5,900	5,900	5,900	5,900	29,500
40150 - UGM Bond Debt Serv Area 301-S								
PW00261 UGM Biannual Reimbursement	Σ	1,200	1,200	1,200	1,200	1,200	1,200	9,000
Total for: 40150 - UGM Bond Debt Serv Area 301-S		1,200	1,200	1,200	1,200	1,200	1,200	6,000
40152 - UGM Bond Debt Serv Area 501s								
PW00261 UGM Biannual Reimbursement	Σ	1,800	1,800	1,800	1,800	1,800	1,800	9,000
Total for: 40152 - UGM Bond Debt Serv Area 501s		1,800	1,800	1,800	1,800	1,800	1,800	9,000
40158 - Recharge Area 501-S								
PW00261 UGM Biannual Reimbursement	Μ	1,300	1,300	1,300	1,300	1,300	1,300	6,500
Total for: 40158 - Recharge Area 501-S		1,300	1,300	1,300	1,300	1,300	1,300	6,500
40159 - UGM NE Recharge Facility Fee								
PW00261 UGM Biannual Reimbursement	Μ	1,200	1,200	1,200	1,200	1,200	1,200	000'9
Total for: 40159 - UGM NE Recharge Facility Fee		1,200	1,200	1,200	1,200	1,200	1,200	6,000
40163 - UGM Wellhead Trtmnt Area 201-S								
PW00261 UGM Biannual Reimbursement	Σ	800	800	800	200	0	0	2,100
Total for: 40163 - UGM Wellhead Trtmnt Area 201-S		800	800	800	200	0	0	2,100
40164 - UGM Wellhead Trtmnt Area 301-S								
PW00261 UGM Biannual Reimbursement	Σ	1,200	1,400	1,400	1,400	1,400	1,400	2,000
Total for: 40164 - UGM Wellhead Trtmnt Area 301-S		1,200	1,400	1,400	1,400	1,400	1,400	7.000

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riujeu. Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Public Works Department								
40165 - Wellhead Treatment Area 401-S								
PW00261 UGM Biannual Reimbursement	Σ	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40165 - Wellhead Treatment Area 401-S		1,200	1,200	1,200	1,200	1,200	1,200	6,000
40166 - Wellhead Treatment Area 501-S								
PW00261 UGM Biannual Reimbursement	Σ	1,200	1,200	1,200	1,200	1,200	1,200	000'9
Total for: 40166 - Wellhead Treatment Area 501-S		1,200	1,200	1,200	1,200	1,200	1,200	6,000
40173 - UGM Water Area 401-S								
PW00261 UGM Biannual Reimbursement	Σ	23,200	16,400	16,400	16,400	16,400	16,400	82,000
Total for: 40173 - UGM Water Area 401-S		23,200	16,400	16,400	16,400	16,400	16,400	82,000
40174 - UGM Water Area 501-S								
PW00261 UGM Biannual Reimbursement	Σ	321,200	105,200	105,200	105,200	105,200	105,200	526,000
Total for: 40174 - UGM Water Area 501-S		321,200	105,200	105,200	105,200	105,200	105,200	526,000
40178 - UGM Well Develop Serv Area 136								
PW00261 UGM Biannual Reimbursement	Σ	200	006	006	0	0	0	1,800
Total for: 40178 - UGM Well Develop Serv Area 136		200	006	006	0	0	0	1,800
40202 - Water Capacity Fee Fund								
PW00261 UGM Biannual Reimbursement	Σ	0	57,000	57,000	57,000	22,000	57,000	285,000
Total for: 40202 - Water Capacity Fee Fund		0	57,000	57,000	57,000	57,000	57,000	285,000



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רוטשטו Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Public Works Department								
40513 - Cornelia Sewer Trunk Fee								
PW00261 UGM Biannual Reimbursement	Σ	1,200	1,200	1,200	1,200	1,200	1,200	6,000
Total for: 40513 - Cornelia Sewer Trunk Fee		1,200	1,200	1,200	1,200	1,200	1,200	6,000
40514 - Grantland Sewer Trunk Fee								
PW00261 UGM Biannual Reimbursement	Σ	2,800	2,800	2,800	2,800	2,800	2,800	14,000
Total for: 40514 - Grantland Sewer Trunk Fee		2,800	2,800	2,800	2,800	2,800	2,800	14,000
40515 - Herndon Sewer Trunk Fee								
PW00261 UGM Biannual Reimbursement	Σ	2,300	2,300	2,300	2,300	2,300	2,300	11,500
Total for: 40515 - Herndon Sewer Trunk Fee		2,300	2,300	2,300	2,300	2,300	2,300	11,500
40516 - Fowler Sewer Trunk Fee								
PW00261 UGM Biannual Reimbursement	Σ	5,500	5,500	5,500	5,500	5,500	5,500	27,500
Total for: 40516 - Fowler Sewer Trunk Fee		5,500	5,500	5,500	5,500	5,500	5,500	27,500
40540 - UGM Area-wide Oversize Sewer								
PW00261 UGM Biannual Reimbursement	Σ	103,500	103,500	103,500	103,500	103,500	103,500	517,500
Total for: 40540 - UGM Area-wide Oversize Sewer		103,500	103,500	103,500	103,500	103,500	103,500	517,500
40591 - UGM Lift Station / APU Svc Area								
PW00261 UGM Biannual Reimbursement	Σ	1,200	1,200	1,200	1,200	1,200	1,200	000'9
Total for: 40591 - UGM Lift Station / APU Svc Area		1,200	1,200	1,200	1,200	1,200	1,200	6,000
40592 - UGM Millbrook Olay Sewer Fee								
PW00261 UGM Biannual Reimbursement	Σ	1,200	1,200	1,200	1,200	1,200	1,200	000'9
Total for: 40592 - UGM Millbrook Olay Sewer Fee		1,200	1,200	1,200	1,200	1,200	1,200	6,000

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Department / Fund / Project

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Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
180000 - Public Works Department								
41501 - Community Sanitation Operating								
PW00772 Friant Rd Med Cap-Fres to Nees	0	125,000	15,000	0	0	0	0	15,000
PW00777 Median Isl Irrigation Control	0	4,500	50,000	346,500	0	0	0	396,500
PW00814 Urban Forest Tree Inventory	0	0	43,000	0	0	0	0	43,000
Total for: 41501 - Community Sanitation Operating		129,500	108,000	346,500	0	0	0	454,500
46501 - PW Special Project Revolving Fund								
PW00216 RDA Improvements Projects	က	3,000	66,500	005'99	99,200	66,500	99,200	332,500
PW00704 Golden State Bridge Repair	5	154,200	4,900	0	0	0	0	4,900
Total for: 46501 - PW Special Project Revolving Fund		157,200	71,400	66,500	66,500	66,500	66,500	337,400
Total for: 180000 - Public Works Department		38,889,100	38,889,100 119,312,600	110,477,200	30,643,200	25,627,300	28,463,700	314,524,000

400000 - Development & Resource Mgt. Dept

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- General F	
10101	

10101 - General Fund	יומו רעווט								
PW00275	PW00275 Parking Facilities Improvements	က	100,700	100,700 1,819,700	0	0	0	0	1,819,700
Total for: 1	Total for: 10101 - General Fund		100,700	1,819,700	0	0	0	0	1,819,700
									Ţ
20501 - Comr	20501 - Community Dev Block Grant								
MC00010	MC00010 Sec. 108 Loan Repayment	Σ	0	520,000	0	0	0	0	520,000
PC00115	PC00115 Romain Improvements	7	0	180,000	0	0	0	0	180,000
PC00153	PC00153 Tot Lot Replacement - Var Pks	Σ	0	525,000	0	0	0	0	525,000
PC00166	Fink White Park Improvements	က	0	200,000	0	0	0	0	200,000
PC00176	PC00176 Learner Pools 2017	Σ	0	440,000	0	0	0	0	440,000



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2023 Capital Improvement Program Department / Fund / Project

Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
400000 - Development & Resource Mgt. Dept								
20501 - Community Dev Block Grant								
PC00177 Holmes Remediation Projs - CDBG	က	0	120,000	0	0	0	0	120,000
PC00179 Romain Improvements - CDBG	7	0	000'09	0	0	0	0	000'09
PC00182 Hinton Improvements	က	0	250,000	0	0	0	0	250,000
PC00195 Granny's Park - CDBG	7	0	150,000	0	0	0	0	150,000
PC00196 CA/Tupman Imp - CDBG	က	0	250,000	0	0	0	0	250,000
PW00816 FY18 Neighborhood Street Imprv	0	0	1,385,000	0	0	0	0	1,385,000
Total for: 20501 - Community Dev Block Grant		0	4,080,000	0	0	0	0	4,080,000
20503 - Revolving Loans - RRP								
MC00019 Miscellaneous Projects	Σ	0	43,400	0	0	0	0	43,400
Total for: 20503 - Revolving Loans - RRP		0	43,400	0	0	0	0	43,400
20515 - Neighborhood Stabilization Prog								
MC00033 NSP Acquisition Rehabilitation	Δ	0	685,300	0	0	0	0	685,300
Total for: 20515 - Neighborhood Stabilization Prog		0	685,300	0	0	0	0	685,300
24045 - Housing Trust Earmark								
HC00011 Housing Trust Fund	M	0	2,900	0	0	0	0	5,900
Total for: 24045 - Housing Trust Earmark		0	5,900	0	0	0	0	2,900
30152 - Parking Garage 7 Improvem 2010								
PW00610 Garage 7 Improvements 2010	3	0	474,400	0	0	0	0	474,400
Total for: 30152 - Parking Garage 7 Improvem 2010		0	474,400	0	0	0	0	474,400
Total for: 400000 - Development & Resource Mgt. D		100,700	7,108,700	0	0	0	0	7,108,700
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	Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
410000 - Depa	410000 - Department of Public Utilities								
40101 - Wate	40101 - Water Enterprise Fund								
WC00001	Fire Hydrant Installations	Σ	15,000	15,000	15,000	15,000	15,000	15,000	75,000
WC00004	Water Main Extensions	Σ	32,800	4,445,900	63,700	13,900	2,700	0	4,526,200
WC00005	Water Main Renewal	Σ	3,557,900	8,874,300	8,813,100	10,000,000	13,000,000	14,000,000	54,687,400
WC00015	Water Well Evaluation and Deve	Σ	0	400,000	400,000	400,000	400,000	400,000	2,000,000
WC00016	Water Well Construction	Σ	786,600	3,600,000	3,600,000	3,600,000	3,600,000	3,600,000	18,000,000
WC00017	Well Rehabilitation	Σ	1,025,100	1,428,400	1,400,000	3,000,000	4,000,000	4,000,000	13,828,400
WC00018	Pump Rehabilitation	Σ	140,300	101,000	100,000	500,000	200,000	500,000	1,701,000
WC00020	Granular Activated Carbon	Σ	60,400	1,534,300	1,400	0	0	0	1,535,700
WC00022	Leaky Acres	4	12,100	236,600	18,900	1,500	0	0	257,000
WC00023	Water Telemetry System	Σ	380,400	3,393,800	512,700	500,000	200,000	500,000	5,406,500
WC00024	Water Yard-Expansion/Improvement	_	65,000	65,000	65,000	65,000	65,000	65,000	325,000
WC00027	Inventory - Materials	Σ	150,000	150,000	150,000	150,000	150,000	150,000	750,000
WC00033	Recharge Facilities - Basins	Σ	225,000	225,000	225,000	225,000	225,000	225,000	1,125,000
WC00039	Source Water Protection	9	250,000	0	0	0	0	0	0
WC00050	City Recharge Basins	Σ	0	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	7,000,000
WC00051	Metro Resources Plan Update	Σ	727,700	731,000	700,000	700,000	0	0	2,131,000
WC00057	SE Fresno Surface Wtr Treatment	2	1,000,000	250,000	0	0	0	0	250,000
WC00074	Water Facilities Security Impr	Σ	0	250,000	300,000	300,000	300,000	300,000	1,450,000
WC00083	Program Management	Σ	450,000	700,000	300,000	100,000	100,000	100,000	1,300,000
WC00086	Caltrans SR99 Utility Relocation	Σ	0	100,000	0	0	0	0	100,000
WC00087	CMMS Enhancements	Σ	170,600	330,000	0	0	0	0	330,000
WC00088	TCP Plan	Σ	240,300	10,000	0	0	0	0	10,000
WC00089	L-T Hydraulic & WQ Modeling	0	227,100	270,000	0	0	0	0	270,000



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Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
410000 - Department of Public Utilities								
40101 - Water Enterprise Fund								
WC00091 Fleet Maintenance Constn WW	0	0	4,000,000	22,200,000	3,000,000	0	0	29,200,000
Total for: 40101 - Water Enterprise Fund		9,516,300	32,110,300	40,364,800	24,070,400	24,357,700	25,355,000	146,258,200
40103 - Water Connection Charge								
WC00002 Serv/Meter Installations 2"or Less	Σ	986,300	1,054,900	1,107,600	1,163,000	1,221,100	1,282,200	5,828,800
WC00006 Serv/Meter Install Above	Σ	654,500	716,000	751,800	789,400	828,900	870,300	3,956,400
WC00014 Combined/Multiple Installation	Σ	569,300	618,800	649,700	682,200	716,300	752,100	3,419,100
WC00093 Water Service Connection Loans	0	20,000	400,000	400,000	400,000	400,000	400,000	2,000,000
Total for: 40103 - Water Connection Charge		2,230,100	2,789,700	2,909,100	3,034,600	3,166,300	3,304,600	15,204,300
40110 - DBCP Recovery Fund								
WC00020 Granular Activated Carbon	Σ	38,100	0	0	0	0	0	0
WC00021 Surface Water Treatment Plant	9	0	311,500	319,100	1,106,600	8,800	0	1,746,000
WC00090 Wellhead Corrosion Inhibitor S	0	474,000	327,700	0	0	0	0	327,700
Total for: 40110 - DBCP Recovery Fund		512,100	639,200	319,100	1,106,600	8,800	0	2,073,700
40116 - SE Fresno Project Bond Fund								
WC00065 SE/SWTP Transmission Pipelines	5	2,000,000	0	0	0	0	0	0
Total for: 40116 - SE Fresno Project Bond Fund		2,000,000	0	0	0	0	0	0
40122 - UGM Water Area 201-S								
WC00016 Water Well Construction	Σ	180,600	521,700	200	0	0	0	522,400
Total for: 40122 - UGM Water Area 201-S		180,600	521,700	700	0	0	0	522,400

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Name	District	Capital Estimate	Capital Projects	Capital Projects	Capital Projects	Capital Projects	Capital Projects	Project Total
410000 - Department of Public Utilities								
40127 - Wellhead Treatment Area 101-S								
WC00058 UGM101S Wellhead Treatment Prj	0	20,000	1,000,000	1,469,500	1,075,300	0	0	3,544,800
Total for: 40127 - Wellhead Treatment Area 101-S		50,000	1,000,000	1,469,500	1,075,300	0	0	3,544,800
40147 - Orange Center School Dist Loan								1
WC00004 Water Main Extensions	Σ	130,100	1,045,600	11,600	0	0	0	1,057,200
Total for: 40147 - Orange Center School Dist Loan		130,100	1,045,600	11,600	0	0	0	1,057,200
40161 - SRF KingsRiver Pipeline Loan								
WC00057 SE Fresno Surface Wtr Treatment	5	2,100,000	505,000	0	0	0	0	505,000
Total for: 40161 - SRF KingsRiver Pipeline Loan		2,100,000	505,000	0	0	0	0	505,000
40162 - SRF Regnl Transmssn Mains Loan								
WC00065 SE/SWTP Transmission Pipelines	5	14,932,800	9,151,400	2,500,000	0	0	0	11,651,400
Total for: 40162 - SRF Regnl Transmssn Mains Loan		14,932,800	9,151,400	2,500,000	0	0	0	11,651,400
40164 - UGM Wellhead Trtmnt Area 301-S								
WC00058 UGM101S Wellhead Treatment Prj	0	28,900	0	0	0	0	0	0
Total for: 40164 - UGM Wellhead Trtmnt Area 301-S		28,900	0	0	0	0	0	0
40166 - Wellhead Treatment Area 501-S								
WC00058 UGM101S Wellhead Treatment Prj	0	86,500	0	0	0	0	0	0
Total for: 40166 - Wellhead Treatment Area 501-S		86,500	0	0	0	0	0	0
40168 - Copper River Ranch Water Infra								
WC00021 Surface Water Treatment Plant	9	1,335,500	180,100	0	0	0	0	180,100
Total for: 40168 - Copper River Ranch Water Infra		1,335,500	180,100	0	0	0	0	180,100



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Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	o Year Project Total
410000 - Department of Public Utilities								
40184 - Friant Kern Canl Pipe SRF Loan								
WC00038 SWTP/Friant Kern Canal Pipeline	9	1,900,000	533,100	0	0	0	0	533,100
Total for: 40184 - Friant Kern Canl Pipe SRF Loan		1,900,000	533,100	0	0	0	0	533,100
40188 - SRF SEWTF D15-02012 Loan								
WC00057 SE Fresno Surface Wtr Treatment	2	2,154,800	6,554,800	0	0	0	0	6,554,800
Total for: 40188 - SRF SEWTF D15-02012 Loan		2,154,800	6,554,800	0	0	0	0	6,554,800
40195 - USDA DaleVille Water Line Grnt								
WC00004 Water Main Extensions	Σ	6,100	259,700	0	0	0	0	259,700
Total for: 40195 - USDA DaleVille Water Line Grnt		6,100	259,700	0	0	0	0	259,700
40197 - TCP Settlement Fund								
WC00092 TCP Remediation	0	0	5,298,000	5,000,000	5,000,000	5,000,000	5,000,000	25,298,000
Total for: 40197 - TCP Settlement Fund		0	5,298,000	5,000,000	5,000,000	5,000,000	5,000,000	25,298,000
40198 - SRF NEWTF 6MG TANK CLWL2 LN								
WC00021 Surface Water Treatment Plant	9	341,600	12,600,800	1,047,500	10,100	0	0	13,658,400
Total for: 40198 - SRF NEWTF 6MG TANK CLWL2 LN		341,600	12,600,800	1,047,500	10,100	0	0	13,658,400
40201 - WTRSMT GRNT FRIANT KERN CNL PL								
WC00038 SWTP/Friant Kern Canal Pipeline	9	980,400	0	0	0	0	0	0
Total for: 40201 - WTRSMT GRNT FRIANT KERN CNL PL		980,400	0	0	0	0	0	0
40202 - Water Capacity Fee Fund								
WC00004 Water Main Extensions	Σ	1,205,000	2,218,200	1,001,800	1,000,000	1,000,000	1,000,000	6,220,000

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	Name	District	Capital Estimate	Capital Projects	Capital Projects	Capital Projects	Capital Projects	Capital Projects	Project Total
410000 - Depa	410000 - Department of Public Utilities								
40202 - Wate	40202 - Water Capacity Fee Fund								
WC00085	WC00085 Transmission Grid Mains	M	0	100,000	3,000,000	3,000,000	0	0	6,100,000
Total for: 4	Total for: 40202 - Water Capacity Fee Fund		1,205,000	2,318,200	4,001,800	4,000,000	1,000,000	1,000,000	12,320,000
40501 - Wast	40501 - Wastewater Enterprise								
RC00005	Emergency Repairs - Short Extension	Σ	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000
RC00080	Access Structure Rehab	Σ	407,400	0	0	0	0	0	0
RC00099	Citywide Sewer Access Structures	Σ	272,700	0	0	0	0	0	0
RC00131	Merced (Glenn-Thorne) Rehab	Σ	8,226,600	862,900	3,100	0	0	0	866,000
RC00133	S. Ind. Area Coll. System Infrastructure	က	50,000	304,000	2,500	0	0	0	306,500
RC00141	Veteran's Boulevard Sewer	2	315,000	1,016,300	106,500	2,100	1,200	0	1,126,100
RC00150	Lift Stations LS4, LS5, and LS10 Rehab	Σ	84,900	1,000	0	0	0	0	1,000
RC00152	Chinatown Btwn G/HWY 99/Stanislaus/Inyo	က	4,500	0	0	0	0	0	0
RC00156	Caltrans SR99 Utility Reloc Design & Inspection	က	9,500	0	0	0	0	0	0
RC00158	Congo Alley & H/Broadway Alley Rehabilitation	က	52,000	1,000	0	0	0	0	1,000
RC00159	North Central Downtown Coll System Improvs	က	54,100	1,000	0	0	0	0	1,000
RC00160	High Priority Point Repair	Σ	145,600	0	0	0	0	0	0
RC00161	Sewer Rehabilitation in Church Ave.	က	8,200	1,000	0	0	0	0	1,000
RC00162	Sewer Rehabilitation in F/Santa Clara St.	က	1,700	0	0	0	0	0	0
RC00163	Sewer Rehabilitation in Home Ave.	7	9,700	1,000	0	0	0	0	1,000
RC00164	Hammond Ave_Abby St Swr Rehab	7	53,400	1,000	0	0	0	0	1,000
RC00167	Shields Frontage Sewer Rehab	7	136,400	1,671,200	190,800	1,100	0	0	1,863,100
RC00168	Sherman First & Saginaw Sewer Rehab	7	134,900	1,670,200	190,800	1,100	0	0	1,862,100
RC00169	MLK/Jensen/Bardell/Dorothy Swr Rehab	က	139,500	1,352,700	156,700	1,000	0	0	1,510,400
RC00170	Fresno/HSt SewerSiphon Removal	ဇ	0	200,000	000'9	0	0	0	206,000



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410000 - Depa	410000 - Department of Public Utilities								
40501 - Wasi	40501 - Wastewater Enterprise								
RC00171	Lift Station#LS1 Rehab	ဇ	85,900	673,400	1,000	0	0	0	674,400
RC00172	RWRF Sewer Improvements	ဇ	0	52,200	0	0	0	0	52,200
RC00173	Katy Ln & Cecelia Ave Sewer	က	94,000	0	0	0	0	0	0
RC00174	Herndon Milburn Junction Struc	7	52,000	190,400	0	0	0	0	190,400
RC00175	Odor Control for Collection Sy	Σ	19,000	0	0	2,016,400	0	0	2,016,400
RC00176	CMMS Enhancements	ဇ	100,000	330,000	0	0	0	0	330,000
RC19001	Collection System Rehabilitation	Σ	0	200,000	1,500,000	1,500,000	1,500,000	1,500,000	6,500,000
RC19002	Collection System Extension	Σ	0	150,000	150,000	150,000	150,000	150,000	750,000
RC19003	Collection System Expansion	Σ	0	1,000,000	0	0	0	0	1,000,000
RC19004	Lift Station Rehabilitation	Σ	0	243,200	75,000	75,000	75,000	75,000	543,200
RC19005	Collection System Access Structures	Σ	0	300,000	225,000	225,000	225,000	225,000	1,200,000
RC22007	Collection System Large Diameter Trunk Lines	Σ	0	0	0	0	4,000,000	0	4,000,000
TC00014	RWRF Emergency Large Scale Repairs	Σ	1,000,000	750,000	750,000	750,000	750,000	750,000	3,750,000
TC00028	Repair / Replace Plant Paving	က	006'66	0	0	0	0	0	0
TC00043	Digester Cleaning	က	270,200	0	0	0	0	0	0
TC00079	Centralized Odor Control Sys for Plant Process	က	177,600	15,100	0	0	0	0	15,100
TC00096	Southwest Quadrant Recycled Water Dist System	က	638,500	10,492,500	25,500	0	0	0	10,518,000
TC00097	Northeast Quadrant Recycled Water Dist System	Σ	000'69	72,900	0	0	0	0	72,900
TC00101	Northwest Quadrant Recycled Water Dist System	Σ	72,300	270,500	0	0	0	0	270,500
TC00111	RWRF Master Plan Update	က	0	464,500	35,500	0	0	0	200,000
TC00112	WW System Enhancements/Upgrades	က	0	0	200,000	2,000,000	3,000,000	5,000,000	10,500,000
TC00120	Recycled Water Recharge Facilities	က	63,800	0	0	0	3,000,000	0	3,000,000
TC00139	Plant 2 Demo	ო	45,000	0	0	0	0	0	0



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nafoı	Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
410000 - Depa	410000 - Department of Public Utilities								
40501 - Was	40501 - Wastewater Enterprise								
TC00142	Recycled Water System User Connections - Southwest	Σ	944,600	1,455,000	0	0	0	0	1,455,000
TC00145	Airport Recycled Water Treatment Facility	4	000'909	111,500	0	0	0	0	111,500
TC00146	Airport Recycled Water Facility Wastewater Diversion Syst	4	0	16,000	0	0	0	0	16,000
TC00150	Fire Suppression System	က	214,200	3,700	0	0	0	0	3,700
TC00152	Digester #1 Rehabilitation	က	55,500	3,900	0	0	0	0	3,900
TC00153	NFWRF Pond Rehabilitation	9	200,200	0	0	0	0	0	0
TC00154	Renewable Gas Diversion	က	20,000	7,961,000	78,900	0	0	0	8,039,900
TC00157	Digester #2 Rehabilitation	က	1,500	0	0	0	0	0	0
TC00158	Water Supply Reliability Impro	က	701,000	72,900	200	0	0	0	73,600
TC00159	Flare Capacity Expansion	ဇ	686,200	4,443,700	5,244,900	7,500	0	0	9,696,100
TC00160	RWRF Conditioned Digester Gas	က	75,000	1,255,300	194,100	3,100	0	0	1,452,500
TC00162	Laboratory Remodel	က	87,000	163,700	0	0	0	0	163,700
TC00163	DewateringSiloConveyor Rebuild	0	180,000	0	0	0	0	0	0
TC00164	Headworks Barscreen	ဇ	1,000	552,900	1,200	0	0	0	554,100
TC00165	Residuals Master Plan	Σ	550,100	88,800	0	0	0	0	88,800
TC00167	Downtown Basin Acquisition	က	0	3,000,000	0	0	0	0	3,000,000
TC00168	Boiler Replacement PGF	က	61,300	3,158,800	1,145,900	7,100	0	0	4,311,800
TC00169	Substation Expansion	ဇ	13,600	193,900	1,630,700	3,400	0	0	1,828,000
TC00170	DPU Administration & Maintenance Facility	Σ	0	4,000,000	3,700,000	200,000	0	0	8,200,000
TC00171	RWRF Recycled Water Pipeline	ဇ	5,000	65,000	0	0	0	0	65,000
TC00172	RWRF Property Gas Pipeline	ဇ	448,900	2,314,200	316,400	1,000	0	0	2,631,600
TC00173	AirportRecycledWtrDistribution	Σ	0	19,600	0	0	0	0	19,600
TC00174	Reclamation Well System Intertie to Tertiary Treatment	Σ	84,000	3,278,100	10,100	0	0	0	3,288,200



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רוטשנו			2018	2019	2020	2021	2022	2023	5 Year
	Name	District	Capital Estimate	Capital Projects	Capital Projects	Capital Projects	Capital Projects	Capital Projects	Project Total
410000 - Depa	410000 - Department of Public Utilities								
40501 - Was	40501 - Wastewater Enterprise								
TC19007	RWRF Headworks	က	0	745,000	0	395,000	395,000	0	1,535,000
TC19008	RWRF Secondary Treatment	က	0	466,600	16,700	2,016,700	3,830,000	0	6,330,000
TC19009	RWRF Solids Treatment	က	0	5,188,800	1,162,200	300,000	300,000	300,000	7,251,000
TC19010	RWRF Electrical	က	0	0	0	0	100,000	0	100,000
TC19011	RWRF Effluent Handling	က	0	300,000	300,000	3,572,000	307,900	300,000	4,779,900
TC19012	RWRF Buildings/Grounds	က	0	669,400	100,000	100,000	100,000	100,000	1,069,400
TC19013	NFWRF Primary/Secondary/Disinfection Treatment	9	0	000,009	0	0	0	0	000'009
TC19014	Tertiary Primary/Secondary/Disinfection Treatment	Σ	0	0	0	0	0	3,500,000	3,500,000
TC19015	Recycled Water Distribution	Σ	0	145,000	145,000	145,000	145,000	145,000	725,000
TC19016	Planning & Project Management	Σ	0	700,000	300,000	100,000	100,000	100,000	1,300,000
TC19019	Recycled Water Main - Woodward Park	9	0	000,009	0	0	0	0	000'009
Total for:	Total for: 40501 - Wastewater Enterprise		18,028,400	64,360,800	18,465,200	14,072,500	18,179,100	12,345,000	127,422,600
40526 - WW.	40526 - WW/SW Phase II Bond Capital								
RC19002	Collection System Extension	Σ	0	0	338,700	20,100	0	0	358,800
RC19003	Collection System Expansion	Σ	0	0	0	0	23,600,000	0	23,600,000
TC00145	Airport Recycled Water Treatment Facility	4	0	0	0	12,019,300	1,924,500	79,632,500	93,576,300
TC00146	Airport Recycled Water Facility Wastewater Diversion Syst	t 4	0	0	0	1,520,000	243,400	10,070,300	11,833,700
TC00173	AirportRecycledWtrDistribution	Σ	0	0	0	1,859,600	296,900	12,321,000	14,477,500
TC19009	RWRF Solids Treatment	က	0	0	0	0	0	21,668,000	21,668,000
TC19019	Recycled Water Main - Woodward Park	9	0	0	0	4,000,000	0	0	4,000,000
Total for:	Total for: 40526 - WW/SW Phase II Bond Capital		0	0	338,700	19,419,000	26,064,800	123,691,800	169,514,300



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ri ojeki. Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
410000 - Department of Public Utilities								
40528 - State Revolving Loan Fund 2016								
TC00096 Southwest Quadrant Recycled Water Dist System	က	9,897,800	27,950,700	1,778,800	0	0	0	29,729,500
Total for: 40528 - State Revolving Loan Fund 2016		9,897,800	27,950,700	1,778,800	0	0	0	29,729,500
40536 - Biomethane Generation								
TC19017 Gas Conditioning System Improvements	က	0	500,000	100,000	100,000	100,000	100,000	900,000
Total for: 40536 - Biomethane Generation		0	500,000	100,000	100,000	100,000	100,000	900,000
40595 - Sewer Lateral Revolving Fund								
RC00130 Sewer Lateral Revolving Proj	Σ	300,000	300,000	300,000	100,000	100,000	100,000	000'006
Total for: 40595 - Sewer Lateral Revolving Fund		300,000	300,000	300,000	100,000	100,000	100,000	900,000
41001 - Solid Waste Operating								
GC00010 Acquisition	Σ	481,100	538,900	260,600	583,300	006,909	631,600	2,921,300
GC00019 DPU Fleet Facilities	0	250,000	4,000,000	11,100,000	1,500,000	0	0	16,600,000
GC00020 Convenience Centers	0	300,000	1,850,000	0	0	0	0	1,850,000
Total for: 41001 - Solid Waste Operating		1,031,100	6,388,900	11,660,600	2,083,300	606,900	631,600	21,371,300
41003 - City Landfill Closure Capital								
GC00016 B-Zone Wells	က	2,172,300	289,800	0	0	0	0	289,800
Total for: 41003 - City Landfill Closure Capital		2,172,300	289,800	0	0	0	0	289,800
Total for: 410000 - Department of Public Utilities		71,120,400	175,297,800	90,267,400	74,071,800	78,583,600	171,528,000	589,748,600



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rı olacı	Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
430000 - Airpo	430000 - Airports Department								
42025 - Airw	42025 - Airways Golf Course Capital								
AC00045	Airways Golf Course Capital	4	120,400	737,900	0	0	0	0	737,900
AC00335	Airways Pool	4	6,500	0	0	0	0	0	0
Total for: 4	Total for: 42025 - Airways Golf Course Capital		126,900	737,900	0	0	0	0	737,900
42040 - Airpc	42040 - Airport Federal Grants								
AC00309	AIP79 FF14 West Comm Ramp Ph1,2,3	4	5,500	0	0	0	0	0	0
AC00311	AIP73 FF14 Noise Exposure Map	4	52,300	6,400	0	0	0	0	6,400
AC00320	AIP78 FF16 Recon Txy C (Des)	4	156,900	0	0	0	0	0	0
AC00331	AIP77 FF15 West Comm Ramp Ph 1,2,3	4	251,400	0	0	0	0	0	0
AC00345	AIPxx FF18 Rehab Twy C Ph1 (Const)	4	13,318,400	1,368,800	0	0	0	0	1,368,800
AC00346	AIPxx FF17 FCH Master Plan Update	ო	387,600	84,500	0	0	0	0	84,500
AC00347	AIP79 FF16 FAT Master Plan Update	4	751,500	272,200	0	0	0	0	272,200
AC00348	AIPxx FF18 FCH AWOS Upgrade	က	0	21,500	0	0	0	0	21,500
AC00358	AIPxx FF18 Airfield Lighting Sys	4	36,100	463,900	0	0	0	0	463,900
AC00377	Marine Base Demo (FED MCCA)	4	0	1,300,000	0	0	0	0	1,300,000
AC00380	11R/29L End of Runway Repair	4	300	144,800	0	0	0	0	144,800
AC00382	AIPxx FF18 Noise Homes Part150	4	0	1,111,100	0	0	0	0	1,111,100
AC19001	AIPxx FF19 Noise Homes Part 150	4	0	111,100	1,000,000	0	0	0	1,111,100
AC19003	AIPxx FF19 ARFF Stn (+EOC) Design	4	0	350,000	0	0	0	0	350,000
AC19007	AIPxx FF19 FCH Obstruction Removal	ო	0	200,000	0	0	0	0	200,000
AC19016	AIPxx FF19 SMGCS Implement Design	4	0	0	50,000	400,000	0	0	450,000
AC19017	AIPxx FF19 Recon Twy B3/B4/C4 Demo B7 Design	4	0	0	0	500,000	2,000,000	0	2,500,000
AC19025	AIPXX FF Reconstruct TWY C (Const) City 18, 19 -Phase2	4	0	10,059,600	0	0	0	0	10,059,600
AC19026	AIPXX FF Reconstruct TWY C (Const) City 18, 19 -MCCA CA 4	CA 4	0	2,136,300	0	0	0	0	2,136,300



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riojeu	Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
430000 - Airpo	430000 - Airports Department								
42040 - Airp	42040 - Airport Federal Grants								
AC20001	AIPxx FF20 ARFF Station Constr	4	0	0	0	500,000	8,000,000	0	8,500,000
AC20004	AIPxx FF20 Noise Homes Part 150	4	0	0	111,100	1,000,000	0	0	1,111,100
AC20007	AIPxx FF20 FCH Beacon Twr Replace	က	0	0	20,000	100,000	0	0	150,000
AC20015	AIPxx FF20 Recon Rwy 11L/29R Des	4	0	0	300,000	2,000,000	0	0	2,300,000
AC20016	AIPxx FF20 SMGCS Implement Const	4	0	0	0	350,000	4,500,000	0	4,850,000
AC20017	AIPxx FF Recon Txy B3/B4/C4 Demo B7 (Des) see 19017	4	0	0	250,000	0	0	0	250,000
AC21001	AIPxx FF21 Recon Rwy 11L/29R Const	4	0	0	0	0	1,000,000	39,000,000	40,000,000
AC21003	AIPxx FF21 FCH Twr Removal Des	3	0	0	0	25,000	25,000	0	50,000
AC21006	AIPxx FF21 Noise Homes Part 150	4	0	0	0	111,100	1,000,000	0	1,111,100
AC21008	AIPxx FF19 ARFF Stn Design	4	0	0	0	800,000	0	0	800,000
AC22001	AIPxx FF22 Noise Homes Part 150	4	0	0	0	0	111,100	1,000,000	1,111,100
AC22002	AIPxx FF22 FCH Twr Rehab (Const)	က	0	0	0	0	000'009	0	000,009
AC23001	FCH-North Side Infrastructure Phase 1(Design)	က	0	0	0	0	0	275,000	275,000
AC23002	AIPxx FF23 Noise Homes Part 150	4	0	0	0	0	0	111,100	111,100
Total for:	Total for: 42040 - Airport Federal Grants		14,960,000	17,630,200	1,761,100	5,786,100	17,236,100	40,386,100	82,799,600
42042 - Airport Capital	ort Capital								
AC00301	Security Upgrades	4	75,100	75,000	75,000	75,000	75,000	75,000	375,000
AC00316	Employee Lot	4	11,100	0	0	0	0	0	0
AC00317	FAA Tower Building Modifications	4	52,200	100,000	100,000	100,000	100,000	100,000	500,000
AC00326	Admin Bldg HVAC	4	88,600	0	0	0	0	0	0
AC00328	Terminal HVAC Replacement	4	209,500	0	0	0	0	0	0
AC00329	Park Lot-EV Charging Stations Des	4	0	30,000	0	0	0	0	30,000
AC00334	Boarding Bridge Modifications	4	0	77,800	0	0	0	0	77,800



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420002 - Alirporta Department         42000 - Alirport Capital         75.000         100.000         115.000         155.000         150.000         550.000 <th>nafo L</th> <th>Name</th> <th>District</th> <th>2018 Capital Estimate</th> <th>2019 Capital Projects</th> <th>2020 Capital Projects</th> <th>2021 Capital Projects</th> <th>2022 Capital Projects</th> <th>2023 Capital Projects</th> <th>5 Year Project Total</th>	nafo L	Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
pairs Upgrades         4         75,000         100,000         105,000         110,000         115,000         120,000         1           Restromate Impormation         4         13,800         0	430000 - Airpo	orts Department								
FCH Femeralesty Upgrades         4         75,000         100,000         110,000         150,000         105,000	42042 - Airp	oort Capital								
CHT Horm Complex Impt         3         0         50,000         0 </td <td>AC00336</td> <td></td> <td>4</td> <td>75,000</td> <td>100,000</td> <td>105,000</td> <td>110,000</td> <td>115,000</td> <td>120,000</td> <td>550,000</td>	AC00336		4	75,000	100,000	105,000	110,000	115,000	120,000	550,000
Terminal Restrooms (Des/Const)         4         1,3600         0	AC00337	FCH Term Complex Impr	က	0	20,000	0	0	0	0	50,000
Beg Claim Walk Remodel         4         6,500         0 </td <td>AC00342</td> <td>Terminal Restrooms (Des/Const)</td> <td>4</td> <td>13,600</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td>	AC00342	Terminal Restrooms (Des/Const)	4	13,600	0	0	0	0	0	0
Peasenger Boarding Bridges Crd Level 6/8 Le	AC00354	Bag Claim Walk Remodel	4	6,500	0	0	0	0	0	0
14,100         0 <td>AC00355</td> <td>Passenger Boarding Bridges Grd Level 6/8</td> <td>4</td> <td>113,400</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td>	AC00355	Passenger Boarding Bridges Grd Level 6/8	4	113,400	0	0	0	0	0	0
1 HRZ9L End of Runway Repair         4         4500         0 <t< td=""><td>AC00356</td><td>Terminal 2nd Floor Lighting</td><td>4</td><td>14,100</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td></t<>	AC00356	Terminal 2nd Floor Lighting	4	14,100	0	0	0	0	0	0
Common Authority Lights         4         74,600         0         190,000         0	AC00357	11R/29L End of Runway Repair	4	4,500	0	0	0	0	0	0
Access Control and CCTV Upgrades         4         74,600         0         0         0         0           Terminal Boilers Replacement         4         10,100         0         0         0         0         0         0           Passenger Facility Charge (PEC) Administration         4         24,300         0 <td>AC00362</td> <td>Crosswalk Alert Lights</td> <td>4</td> <td>0</td> <td>0</td> <td>190,000</td> <td>0</td> <td>0</td> <td>0</td> <td>190,000</td>	AC00362	Crosswalk Alert Lights	4	0	0	190,000	0	0	0	190,000
Terminal Boliers Replacement         4         10,100         0	AC00363	Access Control and CCTV Upgrades	4	74,600	0	0	0	0	0	0
Passenger Facility Charge (PEC) Administration         4         24,300         <	AC00364	Terminal Boilers Replacement	4	10,100	0	0	0	0	0	0
Comm Aviation Lighting         4         48,500         0<	AC00368	Passenger Facility Charge (PFC) Administration	4	24,300	0	0	0	0	0	0
Air Cargo Taxilane Rehab         4         6,000         50,000         700,000         0	AC00371	Comm Aviation Lighting	4	48,500	0	0	0	0	0	0
CH Obstruction Lighting         4         0         77,000         0	AC00373	Air Cargo Taxilane Rehab	4	0	20,000	700,000	0	0	0	750,000
FIS Conveyor Upgrades       4       0       100,000       0	AC00374	FCH Obstruction Lighting	4	0	70,000	0	0	0	0	70,000
Revenue System SoftwareUpgrade       4       144,200       0       0       0       0       0         Property Acquisition/Improve       4       0       100,000       0       0       0       0       0         Service Animal Area - FAT Terminal       4       100,000       0	AC00375	FIS Conveyor Upgrades	4	0	100,000	0	0	0	0	100,000
Property Acquisition/Improve         4         0         100,000         5,00         0         0         0         0         0         0         5,00         0	AC00383	Revenue System SoftwareUpgrade	4	144,200	0	0	0	0	0	0
Service Animal Area - FAT Terminal       4       0       100,000       0       0       0       0       5,000,000       0       0       0       5,00         Air Service Planning       4       0       400,000       0       0       0       0       0       0       4         Terminal EMS re-comissioning       4       0       80,000       0	AC00384	Property Acquisition/Improve	4	0	0	100,000	0	0	0	100,000
Parking Expansion       4       0       5,000,000       0       0       0       4         Air Service Planning       4       0       400,000       0       0       0       0       4         Terminal EMS re-comissioning       4       0       80,000       0       0       0       0       0       0         Terminal Frontage Lighting       4       0       48,000       0	AC19011	Service Animal Area - FAT Terminal	4	0	100,000	0	0	0	0	100,000
Air Service Planning       4       0       400,000       0	AC19019	Parking Expansion	4	0	5,000,000	0	0	0	0	5,000,000
Terminal EMS re-comissioning         4         0         80,000         0	AC19020	Air Service Planning	4	0	400,000	0	0	0	0	400,000
Terminal Frontage Lighting         4         0         48,000         0         0         0         0         0           Safety Management System         4         0         100,000         0	AC19021	Terminal EMS re-comissioning	4	0	80,000	0	0	0	0	80,000
Safety Management System 4 0 100,000 0 0 0 0 0 0	AC19022	Terminal Frontage Lighting	4	0	48,000	0	0	0	0	48,000
	AC19023	Safety Management System	4	0	100,000	0	0	0	0	100,000

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Department / Fund / Project

Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
430000 - Airports Department								
42042 - Airport Capital								
AC19024 Airside Pavement Painting Machine	4	0	107,000	0	0	0	0	107,000
AC20010 Terminal Air Handler VPD	4	0	0	100,000	0	0	0	100,000
AC20011 Admin Server Backup Generator	4	0	125,000	0	0	0	0	125,000
AC20012 Terminal Skylight Replace	4	0	0	300,000	0	0	0	300,000
AC21007 RAC Vehicle Storage Lot-Const	4	0	0	0	2,500,000	0	0	2,500,000
AM00103 Environmental Site-Old Hammer Field	4	46,800	100,000	100,000	100,000	100,000	100,000	500,000
AM00106 Facilities Repair/Repl Reserve	4	507,300	500,000	500,000	500,000	500,000	500,000	2,500,000
Total for: 42042 - Airport Capital		1,519,400	7,212,800	2,270,000	3,385,000	890,000	895,000	14,652,800
42045 - Consolidated Facility Chg Fd.								
AC00378 RAC QTA Drainage Construction	4	45,500	190,000	0	0	0	0	190,000
AC00379 RAC Way-Finding (signs)	4	0	22,600	0	0	0	0	22,600
AC00381 RAC Vehicle Storage Lot-Design	4	0	38,100	0	0	0	0	38,100
Total for: 42045 - Consolidated Facility Chg Fd.		45,500	250,700	0	0	0	0	250,700
42048 - CRCF Reserve Fund								
AC00367 CRCF Facility Maintenance	4	0	338,800	0	0	0	0	338,800
AC19012 RAC Vehicle Storage Lot - Construct	4	0	0	200,000	0	0	0	500,000
Total for: 42048 - CRCF Reserve Fund		0	338,800	500,000	0	0	0	838,800
42049 - PFC Capital Fund								
AC00328 Terminal HVAC Replacement	4	0	595,500	0	0	0	0	595,500
AC00342 Terminal Restrooms (Des/Const)	4	0	30,000	933,900	0	0	0	963,900
AC00343 Terminal Chiller Rebuild	4	0	46,900	0	0	0	0	46,900

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nafor.			2018	2019	2020	2021	2022	2023	5 Year
	Name	District	Capital Estimate	Capital Projects	Capital Projects	Capital Projects	Capital Projects	Capital Projects	Project Total
430000 - Airpc	430000 - Airports Department								
42049 - PFC	42049 - PFC Capital Fund								
AC00354	Bag Claim Walk Remodel	4	0	2,000	46,000	0	0	0	51,000
AC00355	Passenger Boarding Bridges Grd Level 6/8	4	0	2,179,500	0	0	0	0	2,179,500
AC00356	Terminal 2nd Floor Lighting	4	0	158,400	0	0	0	0	158,400
AC00363	Access Control and CCTV Upgrades	4	0	156,200	0	0	0	0	156,200
AC00364	Terminal Boilers Replacement	4	0	852,500	0	0	0	0	852,500
AC00366	Airfield Perim Fence Ph1	4	0	0	0	1,058,000	0	0	1,058,000
AC00368	Passenger Facility Charge (PFC) Administration	4	0	2,000	118,500	0	0	0	123,500
AC00369	Term Public Address System	4	0	575,000	0	0	0	0	575,000
AC00370	Terminal Cntrs Monitors	4	0	000'69	0	0	0	0	000'69
AC00371	Comm Aviation Lighting	4	0	351,600	0	0	0	0	351,600
AC00372	Terminal Roof Renovation	4	0	1,265,000	0	0	0	0	1,265,000
AC20013	Airfield Perim Fence Ph2	4	0	0	0	0	1,600,000	0	1,600,000
Total for:	Total for: 42049 - PFC Capital Fund		0	6,289,600	1,098,400	1,058,000	1,600,000	0	10,046,000
Total for: 4300	Total for: 430000 - Airports Department		16,651,800	32,460,000	5,629,500	10,229,100	19,726,100	41,281,100	109,325,800

440000 - Convention Center Department

10101 - General Fund

30142 - Conv Ctr Improvements - Falcons								
CC00022 Convention Center Improvements	က	0	17,200	0	0	0	0	17,200
CC00030 Replacement Doors Arena/Valdez	0	239,100	0	0	0	0	0	0
Total for: 30142 - Conv Ctr Improvements - Falcons		239,100	17,200	0	0	0	0	17,200

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רו טושט. Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
440000 - Convention Center Department								
43006 - Convention Center Capital								
CC00030 Replacement Doors Arena/Valdez	0	224,000	0	0	0	0	0	0
Total for: 43006 - Convention Center Capital		224,000	0	0	0	0	0	0
47003 - Stadium Capital								
CC00027 Stadium Capital Improvements	က	121,000	1,532,300	0	0	0	0	1,532,300
Total for: 47003 - Stadium Capital		121,000	1,532,300	0	0	0	0	1,532,300
47004 - Stadium Capital Reserve								
CC00027 Stadium Capital Improvements	က	1,200,000	4,050,000	0	0	0	0	4,050,000
Total for: 47004 - Stadium Capital Reserve		1,200,000	4,050,000	0	0	0	0	4,050,000
Total for: 440000 - Convention Center Department		1,784,100	5,599,500	0	0	0	0	5,599,500
450000 - FAX Department								
22505 - Measure C Transit								
FC00050 Bus Purchase Fixed Route =40'	Σ	100,000	230,000	0	0	0	0	230,000
Total for: 22505 - Measure C Transit		100,000	230,000	0	0	0	0	230,000
43524 - Miscellaneous Clean Air Grants								
FC00029 CNG Refueling Station	က	0	852,200	0	0	0	0	852,200
Total for: 43524 - Miscellaneous Clean Air Grants		0	852,200	0	0	0	0	852,200
43525 - FAX Capital								
FC00001 Non-Revenue Support Vehicles	Σ	41,700	100,000	0	100,000	0	100,000	300,000
FC00019 Passenger Amenities	Σ	91,300	320,000	100,000	100,000	100,000	100,000	720,000

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רו טושט. Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
450000 - FAX Department								
43525 - FAX Capital								
FC00026 Planning	Σ	1,900	125,000	20,000	20,000	50,000	20,000	325,000
FC00036 Bldg and Facility Maintenance	3	22,600	200,000	100,000	100,000	100,000	100,000	000,000
Total for: 43525 - FAX Capital		157,500	745,000	250,000	350,000	250,000	350,000	1,945,000
43532 - Transportation CMAQ Capital								
FC00049 Intermodal Facility	5	280,900	25,900	0	0	0	0	25,900
Total for: 43532 - Transportation CMAQ Capital		280,900	25,900	0	0	0	0	25,900
43538 - Prop 1B-CTSGP Transit Sec Grnt								
FC00063 FY10-11 Prop 1B-CTSGP Security Projects	Σ	35,700	259,100	0	0	0	0	259,100
FC00080 FY11-12 Prop1B-CTSGP Sec Prjct	Σ	100	27,700	0	0	0	0	27,700
FC00081 FY12-13 Prop1B-CTSGP Sec Prjct	Σ	2,000	485,700	0	0	0	0	485,700
FC00082 FY13-14 Prop1B-CTSGP Sec Prjct	Σ	38,000	394,300	0	0	0	0	394,300
FC00083 FY14-15 Prop1B-CTSGP Sec Prjct	Σ	0	588,400	0	0	0	0	588,400
FC00084 FY15-16 Prop1B-CTSGP Sec Prjct	Σ	0	586,000	0	0	0	0	586,000
FC00085 FY16-17 Prop1B-CTSGP Sec Prjct		440,700	22,500	0	0	0	0	22,500
Total for: 43538 - Prop 1B-CTSGP Transit Sec Grnt		521,500	2,363,700	0	0	0	0	2,363,700
43539 - FTA 5310 Grants (FY07-08 fwd)								
FC00053 Paratransit Vehicles & Equip	Σ	39,100	623,000	0	200,000	0	500,000	1,623,000
Total for: 43539 - FTA 5310 Grants (FY07-08 fwd)		39,100	623,000	0	500,000	0	500,000	1,623,000
43542 - Prop 1B-PTMISEA Transit Sec Grant								
FC00065 FY07-08 Prop 1B-PTMISEA Wayfind	Σ	150,400	0	0	0	0	0	0
FC00068 FY09-10 Prop1B-PTMISEA Project	Σ	100	637,500	0	0	0	0	637,500

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# FY 2019 - 2023 Capital Improvement Program City of Fresno

Department / Fund / Project

Run Time: 9:32:16 AM Run Date: 8/29/18

ri ujeci. Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
450000 - FAX Department								
43542 - Prop 1B-PTMISEA Transit Sec Grant								
FC00069 FY10-11 Prop 1B-PTMISEA Project	Σ	0	4,045,200	0	0	0	0	4,045,200
FC00087 FY14-15 Prop1B-PTMISEA Project	Σ	281,300	5,566,200	0	0	0	0	5,566,200
Total for: 43542 - Prop 1B-PTMISEA Transit Sec Grant		431,800	10,248,900	0	0	0	0	10,248,900
43543 - 5316 JARC Grants								
FC00074 JARC-Bicycle Lockers	Σ	45,500	100	0	0	0	0	100
FC00079 JARC-TripPlanningModules	Σ	0	124,500	0	0	0	0	124,500
Total for: 43543 - 5316 JARC Grants		45,500	124,600	0	0	0	0	124,600
43544 - 5317 New Freedom Grants								
FC00075 NF-Bus Stop Improvements	Σ	0	879,300	0	0	0	0	879,300
FC00076 NF-Bus Stop Numb Braille Signs	Σ	0	22,400	0	0	0	0	22,400
FC00077 NF-Trip Efficiency Program	Σ	3,100	21,900	0	0	0	0	21,900
Total for: 43544 - 5317 New Freedom Grants		3,100	923,600	0	0	0	0	923,600
43547 - FY2011 FTA 5309 Grant CA-04-0213								
FC00050 Bus Purchase Fixed Route =40'	Σ	569,800	0	0	0	0	0	0
Total for: 43547 - FY2011 FTA 5309 Grant CA-04-0213		569,800	0	0	0	0	0	0
43548 - FTA Small Starts Grant								
FC00070 BRT-Bus Rapid Transit Phase 1	Σ	1,142,700	4,000,000	0	0	0	0	4,000,000
Total for: 43548 - FTA Small Starts Grant		1,142,700	4,000,000	0	0	0	0	4,000,000
43550 - FY11 FTA 5307 Grant CA-90-Y843								
FC00019 Passenger Amenities	Σ	0	1,500	0	0	0	0	1,500



# FY 2019 - 2023 Capital Improvement Program City of Fresno

Department / Fund / Project

Run Time: 9:32:16 AM Run Date: 8/29/18

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Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
450000 - FAX Department								
43550 - FY11 FTA 5307 Grant CA-90-Y843								
Total for: 43550 - FY11 FTA 5307 Grant CA-90-Y843		0	1,500	0	0	0	0	1,500
43551 - FY10-FY12 Federal CMAQ								
FC00078 Transit Signal Prioritization	Σ	3,000	1,562,800	0	0	0	0	1,562,800
Total for: 43551 - FY10-FY12 Federal CMAQ		3,000	1,562,800	0	0	0	0	1,562,800
43552 - FY10 FTA 5308 Grant CA-58-0007								
FC00059 Circulator	က	0	2,270,200	0	0	0	0	2,270,200
Total for: 43552 - FY10 FTA 5308 Grant CA-58-0007		0	2,270,200	0	0	0	0	2,270,200
43553 - FY2012 FTA 5307 Grant CA-90-Y947								
FC00019 Passenger Amenities	Σ	2,600	118,200	0	0	0	0	118,200
FC00026 Planning	Σ	0	300	0	0	0	0	300
Total for: 43553 - FY2012 FTA 5307 Grant CA-90-Y947		2,600	118,500	0	0	0	0	118,500
43554 - FY2011 FTA CMAQ Grant CA-95-X181								
FC00057 Transit Fac/Station	Σ	6,500	50,500	0	0	0	0	50,500
Total for: 43554 - FY2011 FTA CMAQ Grant CA-95-X181		6,500	50,500	0	0	0	0	50,500
43555 - FY2013 FTA 5307 Grant CA-90-Yxxx								
FC00019 Passenger Amenities	Σ	54,300	0	0	0	0	0	0
FC00026 Planning	Σ	15,500	67,400	0	0	0	0	67,400
FC00053 Paratransit Vehicles & Equip	Σ	4,900	53,100	0	0	0	0	53,100
Total for: 43555 - FY2013 FTA 5307 Grant CA-90-Yxxx		74,700	120,500	0	0	0	0	120,500

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י טושט. Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
450000 - FAX Department								
43558 - TIRCP Grants-State Cap&Trade								
FC00091 TIRCP - TVMs & Vehics	0	61,100	1,818,900	0	0	0	0	1,818,900
FC00092 TIRCP - HFN Imprvmnts & Vehics	0	0	4,183,100	0	0	0	0	4,183,100
Total for: 43558 - TIRCP Grants-State Cap&Trade		61,100	6,002,000	0	0	0	0	6,002,000
43559 - FY14 FTA 5307 Grant CA								
FC00019 Passenger Amenities	Σ	8,000	0	0	0	0	0	0
FC00026 Planning	Σ	331,700	200,500	0	0	0	0	200,500
Total for: 43559 - FY14 FTA 5307 Grant CA		339,700	200,500	0	0	0	0	200,500
43560 - FY13 5339 Grant CA-2016##								
FC00036 Bldg and Facility Maintenance	က	0	4,758,200	0	1,400,000	0	1,400,000	7,558,200
FC00050 Bus Purchase Fixed Route =40'	Σ	0	1,200,000	1,000,000	0	1,000,000	0	3,200,000
FC00053 Paratransit Vehicles & Equip	Σ	46,900	7,600	400,000	0	400,000	0	807,600
Total for: 43560 - FY13 5339 Grant CA-2016##		46,900	5,965,800	1,400,000	1,400,000	1,400,000	1,400,000	11,565,800
43561 - FY12 FTA 5309 Grant CA-04-0280								
FC00057 Transit Fac/Station	Σ	26,600	122,600	0	0	0	0	122,600
Total for: 43561 - FY12 FTA 5309 Grant CA-04-0280		26,600	122,600	0	0	0	0	122,600
43562 - FY15 FTA 5307 Grant CA-90-Z###								
FC00001 Non-Revenue Support Vehicles	Σ	27,400	227,000	0	0	0	0	227,000
FC00019 Passenger Amenities	Σ	250,000	0	0	0	0	0	0
FC00026 Planning	Σ	133,400	267,000	0	0	0	0	267,000
FC00057 Transit Fac/Station	Σ	0	200,000	0	0	0	0	200,000
FC00090 Transit Asset Management	Σ	0	300,000	0	0	0	0	300,000



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rı ujet. Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
450000 - FAX Department								
43562 - FY15 FTA 5307 Grant CA-90-Z###								
Total for: 43562 - FY15 FTA 5307 Grant CA-90-Z###		410,800	1,294,000	0	0	0	0	1,294,000
43563 - FY16 FTA 5307 GrantCA-2018-002								
FC00019 Passenger Amenities	Σ	47,300	472,600	0	0	0	0	472,600
FC00026 Planning	Σ	0	500,000	0	0	0	0	500,000
Total for: 43563 - FY16 FTA 5307 GrantCA-2018-002		47,300	972,600	0	0	0	0	972,600
43565 - FY17 FTA 5307 Grant CA-2017 ##								
FC00019 Passenger Amenities	Σ	0	350,000	0	0	0	0	350,000
FC00026 Planning	Σ	0	265,000	0	0	0	0	265,000
Total for: 43565 - FY17 FTA 5307 Grant CA-2017 ##		0	615,000	0	0	0	0	615,000
43566 - FY17 FTA CMAQ Grant CA-2017-##								
FC00019 Passenger Amenities	Σ	21,700	800,100	0	0	0	0	800,100
FC00050 Bus Purchase Fixed Route =40'	Σ	21,000	3,000	0	0	0	0	3,000
Total for: 43566 - FY17 FTA CMAQ Grant CA-2017-##		42,700	803,100	0	0	0	0	803,100
43567 - FY17 FTA 5307 Grant CA-2018-##								
FC00019 Passenger Amenities	Σ	0	435,000	0	0	0	0	435,000
FC00026 Planning	Σ	0	250,000	0	0	0	0	250,000
FC00036 Bldg and Facility Maintenance	3	0	225,000	0	0	0	0	225,000
Total for: 43567 - FY17 FTA 5307 Grant CA-2018 ##		0	910,000	0	0	0	0	910,000
43568 - FY19 FTA 5307 Grant CA-2019-##								
FC00019 Passenger Amenities	Σ	0	250,000	150,000	150,000	150,000	150,000	850,000

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Name	District	2018 Capital Estimate	2019 Capital Projects	2020 Capital Projects	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	5 Year Project Total
450000 - FAX Department								
43568 - FY19 FTA 5307 Grant CA-2019 ##								
FC00026 Planning	Σ	0	250,000	150,000	150,000	150,000	150,000	850,000
Total for: 43568 - FY19 FTA 5307 Grant CA-2019-##		0	500,000	300,000	300,000	300,000	300,000	1,700,000
43569 - SB-1 SGR Grants								
FC00050 Bus Purchase Fixed Route =40'	Σ	0	1,070,900	1,010,000	1,010,000	1,010,000	1,010,000	5,110,900
Total for: 43569 - SB-1 SGR Grants		0	1,070,900	1,010,000	1,010,000	1,010,000	1,010,000	5,110,900
43592 - Transit Asset Maintenance								
FC00036 Bldg and Facility Maintenance	က	0	1,000,000	1,000,000	0	1,000,000	0	3,000,000
Total for: 43592 - Transit Asset Maintenance		0	1,000,000	1,000,000	0	1,000,000	0	3,000,000
Total for: 450000 - FAX Department		4,353,800	43,717,400	3,960,000	3,560,000	3,960,000	3,560,000	58,757,400
Grand Total		135,129,700	399,498,500	212,879,100	121,149,100	130,542,000	247,477,800	247,477,800 1,111,546,500

### FY 2018-2019 General Information

Located in the heart of California, Fresno is the Central Valley's largest metropolitan city. Fresno, once a dry desert, was discovered during a search by Spaniards for suitable mission sites. In 1846, this area became the property of the United States as a result of the Mexican War. The County of Fresno was formed in 1856; it was named for the abundant mountain ash trees lining the San Joaquin River.

Today, Fresno features 112.3 square miles of great locations. Fresno serves as the financial, trade, commercial, and educational center for Central California.

### **Population**

The population of Fresno is 522,053, making it the fifth largest city in the State of California. Fresno County, California's 5th largest county, has a current population of 979,915. These statistics are as of July 1, 2016.

### Commerce and Industry

The Greater Fresno Area Chamber of Commerce is one of the largest in California with a membership of over 1,400 businesses. To encourage the growth and economic development of the greater Fresno area, Chamber committees provide members with the opportunity to participate and provide input on key issues. Chamber leadership is intensely involved throughout the wider community, encouraging vision, cooperation and consistency in long-range regional planning and decision-making. Events, projects and programs are designed and implemented to enhance the economic development of the greater Fresno area. The Chamber develops information resources that are vital to regional, state and national business development.

### **Taxes**

Sales and Use Tax: The statewide base sales and use tax rate is 7.25 percent. California has many special taxing jurisdictions (districts), which are funded by sales and use tax that is added to the base rate. Fresno's current tax rate stands at 7.975 percent.

**Property Taxes:** Property subject to general property taxation in Fresno County is assessed at its full cash value. The tax rate for Fresno County is approximately 0.88 percent. The rate varies, based on the Tax Rate Area in which the property is located.

### Labor Force

Fresno's unemployment rate has decreased by 0.8 percent between April 2016 and April 2017. Areas with seasonal economies, such as

(Unadjusted Annual Averages) Fresno County State 2016 9.0% 8.2% 5.1% 2014 10.3% 11.0% 7.1% 2012 14.7% 15.2% 11.5% 2010 15.8% 16.8% 12.4% 2008 9.8% 10.4% 7.2%

Source: Employment Development Department

Fresno's agriculture industry, tend to have higher unemployment. The current unemployment rate for the City of Fresno as of November 2017 is 8.2 percent (preliminary).

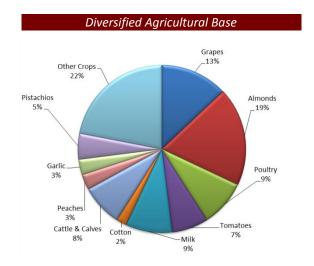
(Unadjusted Annua	al Averages)			
Industry	2015	2016	2017	2018
Nonfarm	321,100	331,200	340,300	350,900
Private	242,400	258,000	265,000	274,000

Source: Employment Development Department

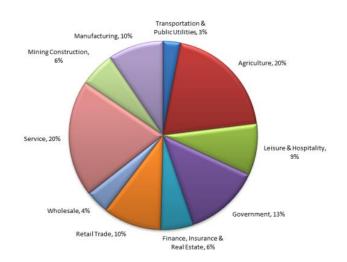
### Principal Employers (Private Sector)

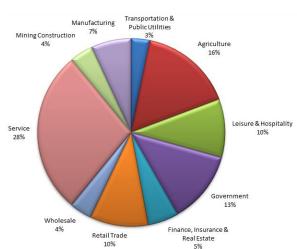
Employer	Industry	<b>Employees</b>
Aetna	Insurance Industries	999
California Teaching Fellows	Employment Service	4,999
Clovis Comm Medical Center	Hospital/Healthcare	889
Community Medical Centers	Hospital/Healthcare	8,500
Foster Farms	Poultry Farms	4,999
Guarantee Real Estate	Real Estate Sales	819
Kaiser Permanente	Hospital/Healthcare	4,999
Pelco by Schneider Electric	Video Security Systems	999
St. Agnes Medical Center	Hospital/Healthcare	2,600
State Center Comm College	College Academic	2,500

Source: Employment Development Department



### 2006 vs 2016 Estimated Number of Workers by Industry





### Pension Funding Status City's Pension Systems are Well-Funded

- The City maintains two retirement systems for its employees, which are administered by the City of Fresno Retirement Boards:
  - Fire & Police Retirement System (FPRS) has 2,065 Active and Retiree members (2 tiers)

- Employees Retirement System has 3,816 Active and Retiree members
- The City levies taxes in the amount of \$0.032438 per \$100 of assessed valuation to fund pension obligation:
  - Tax override validated in 1983 & meets requirement of the Huntington Beach decision.

	Fire and Po	lice Retireme	ent System				Employe	Employees Retirem	Employees Retirement System
		Actuarial Accrued						Actuarial Accrued	Actuarial
Actuarial	Actuarial	Liability	(Prefunded)			Actuarial	Actuarial Valuation		
Valuation	Value of	Entry Age	Unfunded	Funded		Valuation	Valuation Value of	Valuation Value of Entry	Valuation Value of Entry Unfunded
Date	Assets (a)	(b)	AAL (b-a)	Ratio (a/b)		Date	Date Assets (a)	Date Assets (a) Age (b)	Date Assets (a) Age (b) AAL (b-a)
6/30/2008	1,066,778	830,036	(236,742)	128.5		6/30/2008	6/30/2008 980,961	6/30/2008 980,961 689,833	6/30/2008 980,961 689,833 (291,128)
6/30/2009	1,045,774	874,355	(171,419)	119.6		6/30/2009	6/30/2009 958,032	6/30/2009 958,032 715,250	6/30/2009 958,032 715,250 (242,782)
6/30/2010	1,018,605	919,286	(99,319)	110.8		6/30/2010	6/30/2010 926,370	6/30/2010 926,370 756,258	6/30/2010 926,370 756,258 (170,112)
6/30/2011	1,022,996	917,941	(105,055)	111.4		6/30/2011	6/30/2011 920,217	6/30/2011 920,217 788,110	6/30/2011 920,217 788,110 (132,107)
6/30/2012	1,003,929	952,866	(51,063)	105.4		6/30/2012	6/30/2012 891,366	6/30/2012 891,366 871,958	6/30/2012 891,366 871,958 (19,408)
6/30/2013	1,061,399	997,836	(63,563)	106.4	6/3	0/2013	0/2013 933,722	0/2013 933,722 934,947	0/2013 933,722 934,947 (1,225)
6/30/2014	1,142,649	1,006,028	(136,621)	113.6	6/30/20	)14	993,641	014 993,641 950,274	014 993,641 950,274 (43,367)
6/30/2015	1,220,269	1,019,916	(200,353)	119.6	6/30/201	15	15 1,049,093	15 1,049,093 960,364	15 1,049,093 960,364 <mark>(88,729)</mark>
6/30/2016	1,276,604	1,067,416	(209,188)	119.6	6/30/201	6	6 1,087,125	6 1,087,125 976,909	6 1,087,125 976,909 (110,216)
6/30/2017	1,354,974	1,131,348	(223,626)	119.8	6/30/2017		1,145,000	1,145,000 1,014,000	1,145,000 1,014,000 (131,000)

<sup>\*</sup>Source: Actuarial Valuation Reports dated June 30, 2017 prepared by Segal Consulting

<sup>\*</sup> For CAFR purposes, the actuarial assumption used to compute contributions requirements and to determine funding status are based upon the prior year's valuation (2017). The table above includes the most current evaluation (2017), which has not yet been formally adopted by the City, and is presented for management comparative purposes only.

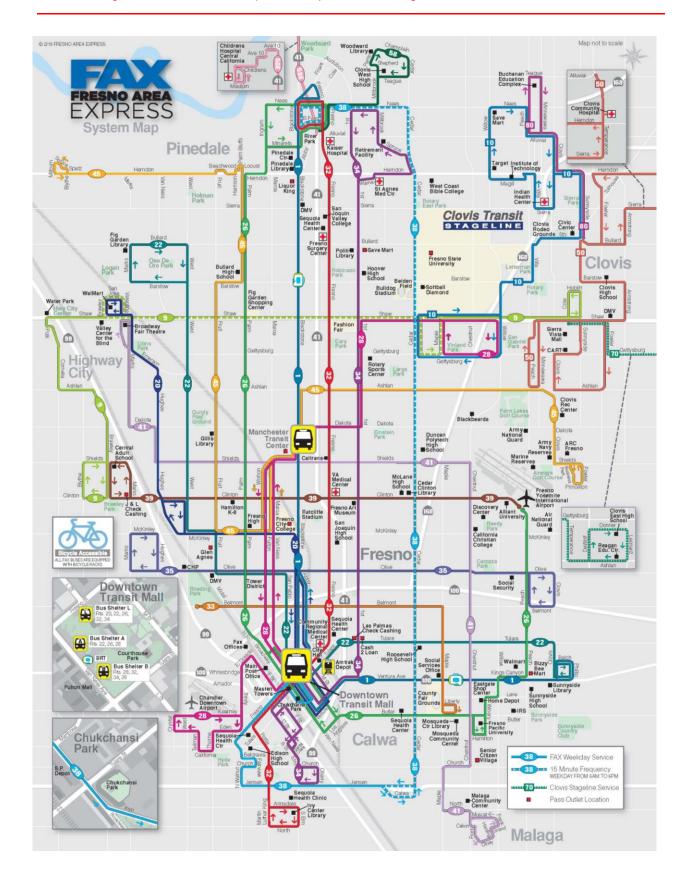
	Employees Retirement System	Fire & Police Retirement System
Previous Investment Return	5.93%	6.26%
Current Investment Return	7.50%	7.50%
Valuation ratio June 30, 2016	111.3%	119.6%
Valuation ratio June 30, 2017	113.0%	119.8%
Employer Contribution of payroll June 30, 2016	12.03%	18.92%
Employer Contribution of payroll June 30, 2017	12.78%	18.72%
Employee Contribution of payroll June 30, 2016	8.24%	8.97%
Employee Contribution of payroll June 30, 2017	8.55%	8.03%

Source: Actuarial Valuation and Review as of June 30, 2017

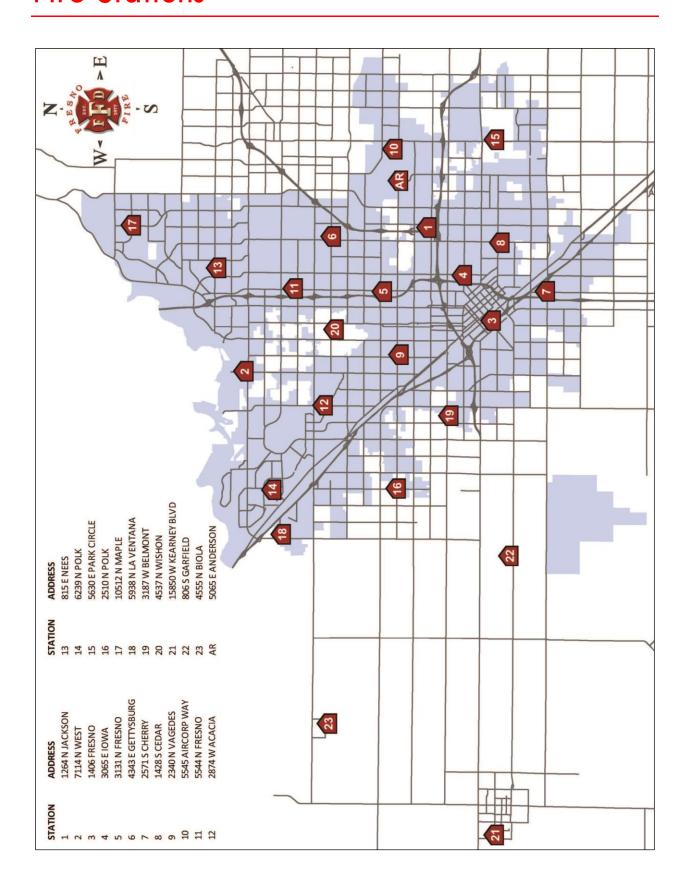
### New Citywide Lease Purchases for FY 2019

Department	Qty	Description	FY 2019 Adopted Budget	Budgeted Fund	Budgeted Line Item	Finance Term (Yrs)	Anticipated First Lease Payment	Final Fiscal Year
FAX – PSF	60	Various Undercover PD Vehicles	225,500	10101	57414	5	04/2019	2024
FAX – PSF	60	Upfitted PD Patrol SUVs	336,300	10101	57414	5	04/2019	2024
FIRE	1	Vehicles	6,000	10101	57414	5	04/2019	2024
FIRE	2	Engines	-	10101	57414	10	04/2020	2030
FIRE	1	Urban Search & Rescue Vehicle	-	10101	57414	10	04/2020	2030
FIRE	1	Water Tender	-	10101	57414	10	04/2020	2030
FIRE	5	Light Duty Vehicles	34,000	10101	57414	5	04/2019	2024
ISD	42	Computers/Laptops	10,100	54005	57414	5	04/2019	2024
ISD	1	Network Replacement	400,000	54004	57414	7	04/2019	2026
		Total New Lease Purchase	\$ 1,011,900					

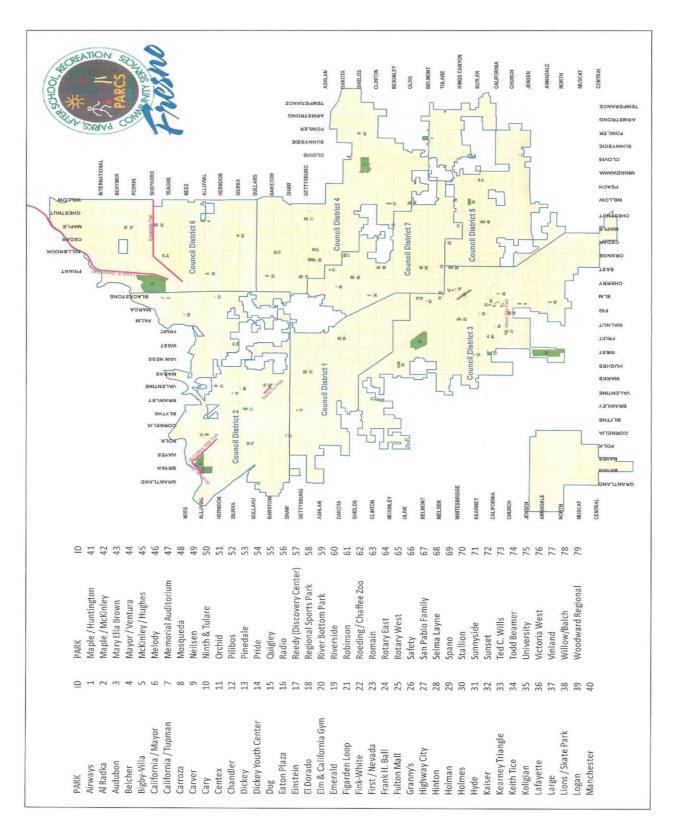
### Transportation (FAX) Bus Systems



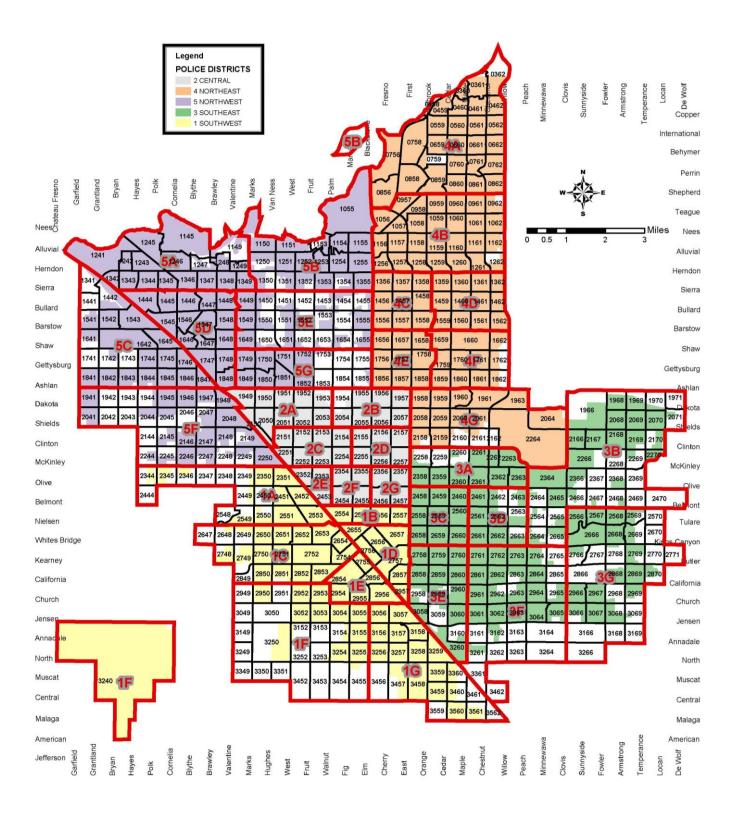
### Fire Stations



### Parks Community Centers & Neighborhood Parks



### Fresno Police Districts



# Interfund Transfer Detail

		Description			New Exhibit Hall	Multi-Purpose Stadium	Convention Center Improvement Projects (Phase I)	No Neighborhood Left Behind Projects	City Hall Chiller	Convention Center Improvement Projects	Parks Improvement Projects	Public Safety Improvement Projects	PD Chillers	Fresno Bee Building/Met	Granite Park	Various Capital Improvements & CC Parking Garage	Parking Revenues	Roeding Business Park/RDA		Security, Maintenance costs, CAM fees	To fund operations	Parking garage event revenues	To support land fill operations	Loan fees, Legal fees and tenant improvements	Regional Training Center Debt Service payment	Reimbursement for Excess Reserves	Facility Maintenance
		Amount			2,163,300	2,715,500	266,700	2,969,800	135,500	2,369,600	955,700	1,225,600	165,800	801,200	316,000	2,688,400	160,000	139,400		125,000	1,197,500	261,400	811,100	334,400	330,000	750,000	141,300
		Fund			43010	47001	43010	70206	70201	43010	70210	70211	70212	70213	70213	70205	47001	70104		21503	43001	43001	41001	21502	10101	10101	24068
		Fund Name			Conf/Selland Debt Service	Stadium Debt Service	Conf/Selland Debt Service	Lease Revenue Bonds Series 2005	City Hall Refinance Debt Service	Conf/Selland Debt Service	Parks Impact Bond Debt Service	Public Safety Impact Fee Bond Debt Srvc	PD Chiller Replacement Debt	Bee Building-Granite Park Debt Service	Bee Building-Granite Park Debt Service	Lease Revenue Bonds Series 2004	Stadium Debt Service	California Infrastructure Bank Loan		Granite Park	Convention Center Operating	Convention Center Operating	Commercial Solid Waste	Fresno Metropolitan Museum	General Fund	General Fund	Santa Fe Depot Facility Fund
		Amount			(2,163,300)	(2,715,500)	(266,700)	(2,969,800)	(135,500)	(2,369,600)	(955,700)	(1,225,600)	(165,800)	(801,200)	(316,000)	(2,688,400)	(160,000)	(139,400)		(125,000)	(1,197,500)	(261,400)	(811,100)	(334,400)	(330,000)	(750,000)	(141,300)
		Fund			10101	10101	10101	10101	10101	10101	10101	10101	10101	10101	10101	10101	10101	10101		10101	10101	10101	10101	10101	24005	50501	10101
118	FROM:	Fund Name	General Fund Transfers	Debt Service	General Fund	General Fund	General Fund	General Fund	General Fund	General Fund	General Fund	General Fund	General Fund	General Fund	General Fund	General Fund	General Fund	General Fund	Other Transfers In/Out	General Fund	General Fund	General Fund	General Fund	General Fund	D P.O.S.T.	ا o Fleet Operating	General Fund

				<b>:</b>			
D -				<u></u>			
10	Fund Name	Fund	Amount	Fund Name	Fund	Amount	Description
	General Fund Transfers Continued						
	Other Transfers In/Out Continued	ontinued					
	Art, Park, Entertain & Sports	24041	(400,000)	General Fund	10101	400,000	ADA Convention Center Capital Projects
	General Fund	10101	(492,200)	Public Safety Radio Comm Upgrade	54006	492,200	Microwave Data & Radio Console
	PS Communication Equip Reserve	10410	(308,000)	Public Safety Radio Comm Upgrade	54006	308,000	Network Upgrade Project
	General Fund	10101	(300,000)	Wastewater Enterprise	40501	300,000	Reimbursement for Capital
	General Fund	10101	(648,000)	Wastewater Enterprise	40501	648,000	Loan Repayment
	General Fund	10101	(120,000)	Commercial Solid Waste	41001	120,000	CSW Contract Management Fees
	General Fund	10101	(000'006'6)	GF Emergency Reserve Fund	10401	000'006'6	August 2019 Sales Tax per Motion #17
	General Fund	10101	(1,000,000)	Housing General Fund	10502	1,000,000	For Home Assistance programs per Motion #17
	Airports Department						
	FYI Revenue	42003	(17,561,300)	FYI Enterprise	42001	17,561,300	Operating Transfer
	FYI Revenue	42003	(4,210,900)	FYI - Surplus Revenue	42008	4,210,900	Surplus Funds
	FYI Revenue	42003	(1,208,500)	FYI 2013 Revenue Bond Fund	42037	1,208,500	Debt Service
	FYI Revenue	42003	(756,400)	Series 2007 Bond Fund	42038	756,400	Debt Service
	FYI Revenue	42003	(1,544,100)	Series 2007 Bond Fund	42038	1,544,100	Debt Service
	FYI - Surplus Revenue	42008	(26,000)	Environmental Remediation Fund	42013	26,000	Environmental Remediation
:	FYI - Surplus Revenue	42008	(321,700)	FYI PFC Passenger Facility Charges	42021	321,700	PFC Projects
201	FYI - Surplus Revenue	42008	(17,800)	Airport Federal Grants	42040	17,800	Grant Project ineligible for Meas. C
8-20	FYI - Surplus Revenue	42008	(7,182,800)	Airport Capital	42042	7,182,800	Transfer to Capital Expenses
019	FYI - Surplus Revenue	42008	(498,700)	Airport Projects Administration	42044	498,700	To cover project overage
Add	FYI - Surplus Revenue	42008	(486,200)	Airports Measure C	42046	486,200	Insufficient Meas. C
pte	FYI - Surplus Revenue	42008	(820,600)	PFC Capital Fund	42049	820,600	PFC Ineligible Projects
d B	FYI - Surplus Revenue	42008	(83,600)	Chandler Enterprise	42501	83,600	Subsidy Transfer
udg	Environmental Remediation Fund	42013	(26,000)	FYI - Surplus Revenue	42008	26,000	Environmental Remediation
et	FVI PFC Passenger Facility Chrgs	42021	(1,600,000)	FYI 2013 Revenue Bond Fund	42037	1,600,000	Debt Service

													by Ioan	by Ioan	by Ioan		EP Fund						
Description		Grant reimbursement	PFC Projects	PFC Projects	Grant reimbursement		Revenue Reimbursement		Expense Reimbursement		To support operations	To fund UGM share of bond payment	Reimburse interest expense not covered by loan	Reimburse interest expense not covered by loan	Reimburse interest expense not covered by loan	Anticipated litigation expense	Transfer of facility fees collected from STEP Fund	Transfer of facility fees collected from STEP Fund	Transfer of facility fees collected from STEP Fund	Transfer of facility fees collected from STEP Fund	Transfer of facility fees collected from STEP Fund	To fund Debt Service obligation	To fund Debt Service obligation
Amount		68,700	321,700	5,147,300	1,209,300		200,000		75,000		790,400	136,500	205,100	94,900	397,600	731,000	1,500,000	80,000	15,000	100,000	20,000	2,000,000	8,600,000
Fund		42040	42049	42049	42040		54001		22031		40101	40101	40161	40184	40188	40197	40502	40502	40502	40502	40502	40502	40501
TO: Fund Name		Airport Federal Grants	PFC Capital Fund	PFC Capital Fund	Airport Federal Grants		Systems Acqu and Maint ISF		Misc State Grants-Parks		Water Enterprise Fund	Water Enterprise Fund	SRF Kings River Pipeline Loan	SRF Friant Kern Canal Pipeline	SRF SEWTF Loan	TCP Settlement Fund	Waste Water Connection Fee	Waste Water Connection Fee	Wastewater Enterprise				
Amount		(68,700)	(321,700)	(5,147,300)	(1,209,300)		(200,000)	Services	(75,000)		(790,400)	(136,500)	(205,100)	(94,900)	(397,600)	(731,000)	(1,500,000)	(80,000)	(15,000)	(100,000)	(20,000)	(2,000,000)	(8,600,000)
Fund		42021	42021	42021	42046		54002	Community	22032		40110	NBM	40101	40101	40101	40189	40523	40519	40520	40521	45022	40510	40502
FROM: Fund Name	O Airports Department Continued	ပုံ y FYI PFC Passenger Facility Chrgs	P FYI PFC Passenger Facility Chrgs	FYI PFC Passenger Facility Chrgs	G Airports Measure C	ap Information Services Department	Info Processing ISF	Parks, After School, Recreation & Community Services	Misc Local Grants-Parks	Public Utilities Denartment	DBCP Recovery Fund	UGM Water Funds	Water Enterprise Fund	Water Enterprise Fund	Water Enterprise Fund	MTBE Settlement Fund	Wastewater Sewer Fac Use	Cornelia Trunk Sewer Fac Use	Grantland Trunk Sewer Fac Use	Herndon Trunk Sewer Fac Use	Fowler Trunk Sewer Fac Use	O Sewer Sys Rate Stblztn - Conn Fee	L Waste Water Connection Fee

D FROM:				10:			
Fund Name	lame	Fund	Amount	Fund Name	Fund	Amount	Description
Public	Public Utilities Department Continued	pai					
UGM Fc	UGM Fowler Sever Trunk Fee	40516	(100,000)	Wastewater Enterprise	40501	100,000	To fund Debt Service obligation
Wastew	Wastewater Enterprise	40501	(8,644,800)	93 Sewer Bond Debt Service	40531	8,644,800	To fund Debt Service obligation
Wastew	Wastewater Enterprise	40501	(7,954,900)	08 Sewer Bond Debt Service	40533	7,954,900	To fund Debt Service obligation
Waste V	Waste Water Connection Fee	40502	(3,000,000)	Wastewater Enterprise	40501	3,000,000	Reimbursmnt of Collection System Expansion Project
State Re	State Revolving Loan Fund 2016	40528	(3,020,000)	Wastewater Enterprise	40501	3,020,000	Reimbursement of expenses incurred prior to loan
Sewer N	Sewer Non Domestic Waste	40530	(200,000)	Wastewater Enterprise	40501	200,000	Reimb for FOG Station from Non Dom Waste revnus
Copper	Copper Ave Sewer Lift Station	40593	(000,009)	Wastewater Enterprise	40501	000'009	To fund capital projects
Sewer S	Sewer Sys Rate Stblize - Op Fee	40512	(8,500,000)	Wastewater Enterprise	40501	8,500,000	To fund capital projects
Waste V	Waste Water Connection Fee	40502	(1,000,000)	Wastewater Enterprise	40501	1,000,000	To fund capital projects
Waste V	Waste Water Connection Fee	40502	(200,000)	Sewer Lateral Revolving Fund	40595	200,000	Transfer of lateral funds to establish loan fund
Wastew	Wastewater Enterprise	40501	(250,000)	Biomethane Generation	40536	250,000	Est Gas Conditioning System Maint & Repair Resrv
Wastew	Wastewater Enterprise	40501	(000'9)	Recycled Water	40529	9'000	To fund oper costs for distribution of recycled water
Recycle	Recycled Water	40529	(6,000)	Recycled Water Dist Sys O&M	40153	6,000	To fund oper costs for distribution of recycled water
Waste V	Waste Water Connection Fund	40502	(200,000)	Sewer Lateral Revolving Fund	40595	200,000	To fund Capital Projects
Comme	Commercial Solid Waste Reserve	41011	(9,500)	Solid Waste Enterprise	41001	9,500	To fund continuing Commercial obligations
Residen	Residential Solid Waste Reserve	41012	(5,850,000)	Solid Waste Enterprise	41001	5,850,000	To fund 45 Day Cash Reserve
	Residential Solid Waste Reserve	41012	(144,800)	City Landfill Closure	41003	144,800	To fund Landfill Capital project
9 Offility B	Utility Billing & Collection	52507	(157,800)	Water ACP	52508	157,800	Affordability Credit Program
	Public Works Transfers (Non-General Fund related)	al Fund rek	rted)				
	Prop. 111 - Special Gas Tax	20102	(250,000)	Streetlight Repairs Project	46502	550,000	Streetlight Repair Projects
	Meas C-PW Alloc Street Maint	22506	(250,000)	PW Capital Indirect Cost Recovery	46503	250,000	Balance Fund
	Meas C-PW Alloc Street Maint	22506	(22,900)	PW Capital Indirect Cost Recovery	46503	22,900	Balance Fund
	Meas C-PW Alloc Flexible Fund	22508	(1,600,000)	PG&E Turnkey LED Retrofit	30158	1,600,000	LED Loan Payment

FROM			70			
Fund Name	Fund	Amount	Fund Name	Fund	Amount	Description
Public Works Transfers (Non-General Fund related) Continued	Fund relat	ed) Continued				
Meas C-PW Alloc Flexible Fund	22508	(20,000)	Federal Grants Public Works	22048	20,000	Capital Grant Match
Meas C-PW Alloc Flexible Fund	22508	(10,000)	Measure C Tier 1 Capital Projects	22504	10,000	Interest Expense
ک Meas C-PW Alloc Flexible Fund	22508	(009)	Original Meas C - Regional Hwy Progrm	22511	009	Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(3,500)	Meas C-Transit (TOD) Programs	22512	3,500	Local Match
Meas C-PW Alloc Flexible Fund	22508	(009)	Meas C Reimbursemnt Agreemnts	22514	009	Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(200)	State Contracted Services	24061	200	Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(12,000)	High Speed Rail Projects	26001	12,000	Interest Expense
Meas C-PW Alloc Flexible Fund	22508	(127,700)	PW Capital Indirect Cost Recovery	46503	127,700	Balance Fund
Landscape Maintenance Dist #1	30506	(15,000)	PW Capital Indirect Cost Recovery	46503	15,000	Balance Fund
Community Facilities Dist No 2	30509	(142,800)	CFD No. 2 - Reserve	30522	142,800	Reserve
Community Facilities Dist No 2	30509	(70,000)	PW Capital Indirect Cost Recovery	46503	70,000	Balance Fund
Community Facility Dist No. 11	30517	(206,500)	CFD No. 11 - Reserve	30523	206,500	Reserve
Community Facility Dist No. 11	30517	(20,000)	PW Capital Indirect Cost Recovery	46503	20,000	Balance Fund
UGM Parks Citywide Facil Fees	31509	(931,800)	Parks Impact Bond Debt Service	70210	931,800	2008 Parks DS
UGM Fire Citywide Facil Fees	31556	(530,000)	Public Safety Impact Fee Bond Debt Svc	70211	530,000	Fire Impact Fee DS
UGM Police Citywide Facilty Impact Fee	31586	(903,300)	Public Safety Impact Fee Bond Debt Svc	70211	903,300	Police Impact Fee DS
UGM Police Citywide Facilty Impact Fee	31586	(45,000)	2008 PR Revenue Bonds	30140	45,000	Regional Training Facility
UGM Bond Debt Serv Area 101	40148	(125,000)	Water Enterprise Fund	40101	125,000	Water Impact Fee Bond Payment
UGM Bond Debt Serv Area 501s	40152	(11,500)	Water Enterprise Fund	40101	11,500	Water Impact Fee Bond Payment
Fowler Sewer Trunk Fee	40516	(100,000)	Wastewater Enterprise	40501	100,000	Wastewater DS
Community Sanitation Operating	41501	(1,054,100)	Solid Waste Enterprise	41001	1,054,100	Homeless & Litter Control Programs
Community Sanitation Operating	41501	(100,000)	PW Capital Indirect Cost Recovery	46503	100,000	Balance Fund

20	FROM:			то:			
18-2	Fund Name	Fund	Amount	Fund Name	Fund	Amount	Description
2019	Transportation/FAX Department Continued	pənu					
Add	Prop 1B PTMISEA Grant	43542	(300)	FY11 FTA 5307 Grant CA-90-Y843	43550	300	Transfer Match Amount
opte	Prop 1B PTMISEA Grant	43542	(179,200)	FY10-12 CMAQ Grants	43551	179,200	Transfer Match Amount
d Bı	Prop 1B PTMISEA Grant	43542	(386,000)	FY10 FTA 5308 Grant CA-58-0007	43552	386,000	Transfer Match Amount
Jdge	Prop 1B PTMISEA Grant	43542	(23,700)	FY12 FTA 5307 Grant CA-90-Y947	43553	23,700	Transfer Match Amount

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### **Legal Debt Margin Information**

### **CITY OF FRESNO, CALIFORNIA**

### LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS

(Dollars in Thousands)

Legal Debt Limit Calculation for Fiscal Year 2017	
Assessed Value	\$32,941,136
Debt Limit (20% of assessed value, pursuant to City Charter)	6,588,227
Debt applicable to the limit:	
General obligation bonds <sup>1</sup>	-
Less amount set aside for repayment of general obligation debt	
Total net debt applicable to limit	
Legal debt margin	\$6,588,277

Fiscal Year	 Debt Limit	 al Net Debt plicable to Limit	L	egal Debt Margin	Applicable to the Limit as a Percentage of Debt Limit
2008	\$ 5,994,503	\$ 187,140	\$	5,807,363	3.12%
2009	6,050,080	-		6,050,080	0.00%
2010	5,710,570	-		5,710,570	0.00%
2011	5,606,816	-		5,606,816	0.00%
2012	5,465,460	-		5,465,460	0.00%
2013	5,391,497	-		5,391,497	0.00%
2014	5,640,685	-		5,640,685	0.00%
2015	6,016,695	-		6,016,695	0.00%
2016	6,305,285	-		6,305,285	0.00%
2017	6,588,227	-		6,588,227	0.00%

**Source:** Assessed Valuation Information - County of Fresno, Tax Rate Book

**Notes:** The City's Judgment and Pension obligation bonds were the result of legal judgments that were financed to be paid out over a period of time. Per Article XVI, Section 18 of the

California Constitution "obligations imposed by law" are deemed exceptions to the debt limit.

**Total Net Debt** 

# FY 2018-2019 Process to Ensure Budget Accuracy

The following steps have been taken by the Budget Division to ensure the accuracy of the financial numbers found in this FY 2019 Budget document.

#### The Data is System Generated

The FY 2016 and 2017 Actual data contained in the financial section of each department was downloaded directly from the Budget Formulation and Management system (BFM). BFM obtains all financial actuals via direct uploads from the City's PeopleSoft financial system.

## Numbers are Checked Back to the BFM System

The FY 2018 Amended and FY 2019 revenues and expenditures were checked and footed to the BFM system.

#### "Balanced Budget" Verification

The revenues and total expenditures were then checked against each other to ensure that they "balance" with consideration given for system rounding. A budget is in balance when the amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

#### Manual Departmental Verification

Each department's information was again verified, respectively, by a Budget Analyst. The numbers were then "second-setted" (double checked) by a second Analyst.

The Budget Office understands the utmost importance of accurate historical budget presentation and we are continually implementing improvement processes to ensure precision.

## FY 2018-2019 Budget Policies

#### **Budget Control**

The City operates under the strong-Mayor form of government. Under the strong-Mayor form of government, the Mayor serves as the City's Chief Executive Officer, appointing and overseeing the City Manager, recommending legislation, and presenting the annual budget to the City Council.

The budget of the City of Fresno, within the meaning and context of Section No. 1205 of the City's Charter, must be adopted by resolution by the City Council by June 30<sup>th</sup> of a given year. As provided by Section 1206 of the Charter, any adjustments in the amounts appropriated for the purposes indicated at the department/fund level shall be made only upon a motion to amend the resolution adopted by the affirmative votes of at least five Council members.

Administrative changes within the department/fund level may be made without approval of City Council within written quidelines established by the City Manager.

For accounting and auditing convenience, accounts may be established to receive transfers of appropriations from department appropriations for capital improvements in two or more different funds for the same capital project.

Department appropriations in Internal Service Funds (ISF) may be administratively adjusted, provided no amendment to the resolution is required to adjust the appropriation in the department receiving the service from the ISF.

The funds allocated to the respective accounting object classes comprising the total appropriation for each division or department, are for purposes of budgeting consideration and are not intended to constitute separate appropriations. Funds allocated to an object class may be expended for the purpose of any other object class if such expenditures are within the written guidelines established by the City Manager.

The objective of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the City Council. Activities of the General Fund, Special Revenue Funds, and certain Debt Service Funds are included in the annual appropriated budget. Project-length financial plans are adopted for certain capital project funds. The level of budgetary controls (the level at which expenditures cannot legally exceed the appropriated amount) is maintained at the department level by major expenditure category through an encumbrance system prior to the release of purchase orders to vendors. Purchase orders that result in an overrun of department-level balances by object are not released until additional appropriations are made available.

A budget is in balance when the amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

#### **Fund Structure**

The City, like other state and local governments, uses fund accounting to ensure

that various revenue sources are used for the purpose for which they were intended. The budget document is organized to reflect this fund structure of the City's finances. Fund revenues and expenditures are rolled up to the various object levels by division and department for presentation of information to the public. Budget adoption and subsequent administration is carried out on a fund basis.

A fund is a fiscal and accounting entity with a self-balancing set of accounts that the City uses to track specific resources and spending for particular activities. All of the funds of the City can be divided into the following categories:

The General Fund Type is used to account for unrestricted revenues. Revenues received by the City that have no legal or contractual restriction are placed in the various General Funds. Appropriations may be made from the General Fund for any legal City activity. Revenues such as sales tax, property tax, and business tax are a few examples of General Fund revenues. These revenues support such activities as City Council, Mayor, City Clerk, City Manager, City Attorney, Development and Resource Management, Finance, Fire, General City Purpose, Parks, Personnel, Police, and Public Works.

The Special Revenue Fund Type accounts for revenue that the City receives for a specific purpose. The City receives a significant amount of revenue that is restricted as to its use. The City assesses property and business owners' fees to be used to provide specific benefits to the assessed property or business. The City also receives grants and contracts that require specific performance. Examples of this type of revenue are assessment districts, Community Development Block Grant, and various gas taxes.

The *Capital Project Fund Type* accounts for funds that are either restricted or designated for capital projects.

The Debt Service Fund Type is used to accumulate assets for the repayment of long-term debt. Funds are transferred from the operating accounts of the various departments that benefit from the assets financed through the creation of the debt. Some examples of debt service funds would be the Pension Obligation Bonds, and Convention Center Exhibit Hall Expansion Bonds.

The Proprietary Fund Types operate as if they were private businesses. There are two categories of Proprietary Fund types. First, there are the Internal Service Funds that provide services to departments within the City. These would include such funds as the Fleet Operating Fund and the Information Services Operating Fund. Second, there are Enterprise Funds. These funds provide services to other governmental and non-governmental entities, including individuals and businesses. Examples of some Enterprise Funds are the Water Fund, the Airports Fund, and the Convention Center Fund.

#### **Basis of Accounting**

The City adopts an annual operating and capital budget for General Fund, Special Revenue Funds, Debt Service Funds (except Financing Authorities & Corporations and City Debt Service), Capital Projects Funds (except Financing Authorities & Corporations) and Proprietary Funds. These budgets are adopted on a cash basis. Supplemental appropriations during the year must be approved by the City Council. Budgeted amounts are reported as amended.

Encumbrances, which are commitments related to executed contracts for goods or services, are recorded for budgetary control

purposes in the fund in which the expenditures will be incurred. Encumbrance accounting is utilized for budgetary control and accountability and to facilitate cash planning and control. Encumbrances outstanding at year end are reported as reservations of fund balances, as they do not constitute expenditures or liabilities.

Each of the funds in the City's budget has a separate cash balance position. The cash reserve position is a significant factor evaluated by bond rating agencies assessing the financial strength of an organization. Cash reserve amounts and trends, represent the continued ability of a City to meet its obligations and facilitate the requirements for a balanced budget.

The Debt Service Funds pay expenditures related the City's General Obligation debt.

Debt service payments on existing City debt are the first obligation of the Debt Service Fund.

Based on revenue estimates and assuming a constant property tax levy, the remaining resources of the fund may be used to assume debt obligations for new capital projects or pay for capital project expenses in the form of temporary notes, which are retired in the same year (pay-as-you-go financing). Capital Projects Funds are used to account for the financial resources to be used for the acquisition or construction of major capital facilities other

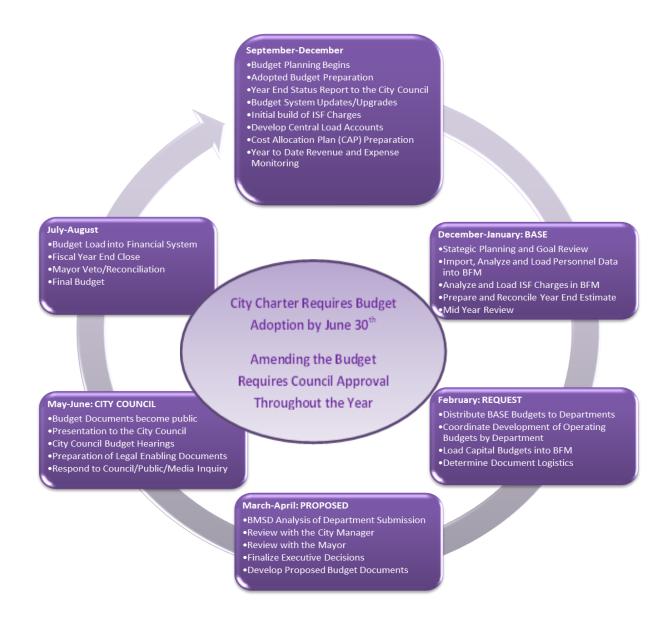
than those financed by proprietary funds and trust funds. The City finances capital projects in a variety of ways: cash, general obligation bonds/notes, revenue bonds, and grants. The debt service payments for General Obligation debt are spread either to the Debt Service Fund or the various enterprise and internal service funds, as appropriate.

The financial statements of the City have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to governmental agencies. The City prepares its Comprehensive Annual Financial Report (CAFR) in accordance with GASB 34 and 54. The Basic Financial Statements include the government-wide financial statements that present an overview of the of the City's entire financial operations, and the Fund Financial Statements that present the financial information of each of the City's major funds, as well as non-major governmental, fiduciary, and other funds. Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to vacation, sick leave, claims and judgments, are recorded only when payment is due.

#### **Budget Development**

The Operating Budget and Capital Improvement Plan (CIP) are developed through a multi-step information gathering and priority setting process to create a financial plan for the operations of the government for the fiscal year. The City Charter defines much of the process. The Mayor, City Manager, Budget & Management Studies, City Council and citizens committees are key participants. The preparation of the budget document is the result of a Citywide effort.

Each department is presented with an operating base budget that is used as the foundation for building their requests for the operations of their organizations. All one-time expenditure increases are removed, except for those that are demonstrable and mandatory. Employee service costs are calculated. Special projects and contingencies are excluded from the base unless mandated or other special circumstances apply. Interdepartmental charges, lease purchases, and debt service are loaded centrally by Budget & Management Studies.



A five-year capital budget is required from all departments who work on capital projects. The purpose is to give the Mayor and City Council a tool to plan for the future, as well as to more realistically reflect the timing of many capital projects that take more than one year to complete. All capital budgets are built in compliance with the City's decision to use Project Costing to track the cost of doing business and associated revenues in either more detail, or in different categories than what a General Ledger-only accounting system would provide. Project Costing uses structural elements that focus on activities including project types, activity types, and resource types. Project costing is available to track cost and revenue detail by Business Unit defined activities and categories, and augments and expands General Ledger information; however, it does not replace it. Appropriation controls remain at the fund/organization level. The information provided by Project costing is intended as a management tool to provide more timely, detailed, and accurate information to the Mayor, City Manager, City Council, and the public.

Departments submit their requests to the Budget & Management Studies Division to be analyzed and reviewed. Requests are evaluated based on Department specific activities, City funding resources, and the goals/strategies identified by each Department. Decision support information is compiled and presented to the Mayor and City Manager in a series of review meetings comprised of the Mayor, Mayor's Chief of Staff, City Manager, Assistant City Manager, Budget Manager and Department Directors. Upon final decisions of format and content, the Mayor's Proposed Budget Document is printed and presented to Council for deliberation and adoption. The Adopted Budget Document is prepared to include all the various changes approved by the City Council.

#### **Budget Administration**

The budget establishes appropriation and expenditure levels. Expenditures may be below budgeted amounts at year end, due to unanticipated savings realized from department operations. The existence of a particular appropriation in the budget does not automatically mean funds are expended. Due to the time span between preparing the budget, subsequent adoption by the governing body, as well as rapidly changing economic factors, all expenditures are reviewed prior to any disbursement. These expenditure review procedures assure compliance with City requirements, and provide some degree of flexibility for modifying programs to meet the changing needs and priorities of the public. Therefore, Fresno City's FY 2019 budget is a forward-looking policy document which reflects a snapshot in time of the City's strategies to best serve the public.

#### Amending the Budget

The Annual Appropriation Resolution (AAR) adopted each year by City Council is the legal document that establishes spending authority to each city department within funds. During the fiscal year, numerous circumstances arise which make adjusting the adopted budget desirable or necessary. This can arise when the Mayor or City Council establishes a new policy or revises an old one, when a new source of funding for a project is obtained, when a department finds a need for something not included in the adopted budget, etc.

City Council approval (five affirmative votes) is required for the following proposed amendments to the AAR: 1) transfer of an appropriation from one fund to another fund; 2) increases or decreases in appropriations within a Department; and, 3) any new appropriations.

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## FY 2018-2019 Financial Policies

The City's Comprehensive Annual Financial Report (CAFR) may be accessed on the City's website www.fresno.gov.

#### FINANCIAL CONTROL

#### **Internal Controls**

In developing and evaluating the City's accounting system, consideration was given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition; and, (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and, (2) the evaluation of costs and benefits requires estimates and judgments by management. All internal control evaluations occur within the above framework. We believe that the City's internal accounting controls adequately safeguard assets and provide reasonable assurance of the proper recording of financial transactions.

#### **Budgetary Process**

The City's budget is a detailed operating plan which identifies estimated costs and results in relation to estimated revenues. The budget includes: (1) the programs, projects, services,

and activities to be carried out during the fiscal year; (2) the estimated revenue available to finance the operating plan; and, (3) the estimated spending requirements of the operating plan. The budget is the result of a process wherein policy decisions by the Mayor, City Manager, and City Council members are made, implemented, and controlled. The City maintains budgetary controls to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the City Council. Activities of the General Fund, special revenue funds, and certain debt service funds are included in the annual appropriated budget. The level of budgetary controls (the level at which expenditures cannot legally exceed the appropriated amount) is maintained or centralized at the department level.

The City also uses encumbrance accounting as another technique to accomplish budgetary control for all fund types. This consists of a commitment for expenditures that are earmarked for a particular purpose and are spent when funds become available. Appropriations that are not encumbered lapse at the end of the fiscal year. Certain year-end encumbrances that fulfill a spending commitment are carried forward and become part of the following year's budget. Open encumbrances at June 30th are reported as reservations of fund balances in the CAFR.

#### Pension Trust Fund Operations

The City maintains two retirement systems for its employees. One covers all firefighters and police officers (Fire and Police System), while the other covers all remaining permanent employees (Employees' System). The systems are single-employer defined benefit pension plans administered by the City of Fresno Retirement Boards. For CAFR purposes, the actuarial assumptions used to compute contribution requirements and to determine

funding status are always based upon the prior year's valuation, which for the fiscal year 2018 is the actuarial valuation performed as of June 30, 2017.

#### **Cash Management**

The City's pooled temporary idle funds and deposits are invested pursuant to the City's Investment Policy (the Policy) and the California Government Code (GC) by the City Treasurer. The Policy seeks the preservation of capital, safety, liquidity and yield, in that order of priority. The Policy addresses soundness of financial institutions holding our assets and the types of investments permitted by the GC. The City seeks to minimize credit and market risk, while maintaining a competitive yield on its portfolio. Accordingly, the Policy permits investments in certificates of deposit, obligations of the U.S. Treasury and U.S. Government sponsored corporations and agencies, commercial paper, corporate bonds, medium-term notes, banker's acceptances, repurchase and reverse repurchase agreements, mutual funds invested in U.S. Government and Treasury obligations, and the State Treasurer's Investment Pool.

The City invests in no derivatives other than structured (step-up) notes, and floored floater notes, which guarantee coupon payments.

These are minimal risk instruments.

#### Risk Management

With certain exceptions, it is the policy of the City to use a combination of self-insurance and purchased commercial insurance against property or liability risks. The City believes it is more economically able to manage its risks internally and set aside funds as needed for estimated current claim settlements and unfavorable judgments through annual appropriations and supplemental appropriations. The City maintains limited

coverage for certain risks that cannot be eliminated. At this time, the City is engaged in an Owner-Controlled Insurance Program covering the wastewater treatment expansion. The Risk Management Division investigates and manages all liability claims and property losses, evaluates risk exposure and insurance needs, protects against contractual loss by reviewing and preparing insurance and indemnification portions of construction contracts, leases and agreements, emphasizes ongoing operational loss control, and purchases all insurance coverage for the City.

The City maintains general liability insurance with limits of liability of \$25 million. There is \$3.0 million of self-insurance retention (SIR). The City also maintains Airport Owners and Operators' General Liability Insurance and Aviation (Aircraft Liability) insurance, with limits of liability of \$60 million and \$25 million per occurrence, respectively. There is no deductible or self-insured retention.

#### INDEPENDENT AUDIT

The City's Charter Section 1216 requires an annual audit of the City's financial records, transactions and reports by an Independent Certified Public Accounting (CPA) firm. These records, summarized in the Comprehensive Annual Financial Report, have been audited by a nationally recognized CPA firm, Macias Gini & O'Connell LLP. The Successor Agency to the Redevelopment Agency was audited by Macias Gini & O'Connell LLP as well. Various other component units of the City, consisting of, the Pension Trust Fund and a discretely presented component unit, the City of Fresno Cultural Arts Properties, have been separately audited by other CPA firms. The Independent Auditor's Report on our current financial statements is presented in the CAFR's Financial Section.

In addition to this report, the City is required to undergo an annual "Single Audit" in conformity with the provisions of the Federal Single Audit Act of 1996 and the U.S. Office of Management and Budget Circular A-133, Audits of State and Local Governments and Non-Profit Organizations and Government Auditing Standards, issued by the Comptroller General of the United States. Information related to the Single Audit is included in a separate report.

## SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the City have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to governmental agencies. The Governmental Accounting Standards Board is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant accounting policies of the City are described below.

## Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the non-fiduciary activities of the primary government and its component units. For the most part, the effect of inter-fund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely, to a significant extent, on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program

revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and, (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

The accounts of the City are organized on the basis of funds. A fund is a separate accounting entity with a self-balancing set of accounts. Each fund was established for the purpose of accounting for specific activities in accordance with applicable regulations, restrictions or limitations. Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

## Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and trust fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met. Agency funds however, are unlike all other types of

funds, reporting only assets and liabilities. As such, they cannot be said to have a measurement focus. They do however, use the accrual basis of accounting to recognize receivables and payables.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers property tax revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to vacation, sick leave, claims and judgments, are recorded only when payment is due.

Property taxes, other local taxes, licenses, and interest associated with the current fiscal period are all considered susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when the City receives cash.

#### FINANCIAL STATEMENTS

#### Investment in the Treasurer's Pool

The City Controller/Treasurer invests on behalf of most funds of the City in accordance with the City's investment policy and the California State Government Code. The City Treasurer, who reports on a monthly basis to the City Council, manages the Treasurer's Pool.

The Treasurer's investment pool consists of two components: 1) pooled deposits and

investments; and, 2) dedicated investment funds. The dedicated investment funds represent restricted funds and relate to bond issuance of enterprise funds. In addition to the Treasurer's investment pool, the City has other funds that are held by trustees. These funds are related to the issuance of bonds and certain loan programs of the City.

#### **Investment Valuation**

The City reports their investments at fair value in accordance with Governmental Accounting Standards Board Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools. In addition, changes in fair value are reflected in the revenue of the period in which they occur.

Statutes authorize the City to invest in obligations of the U.S. Treasury, agencies and instrumentalities, commercial paper, bankers' acceptances, repurchase agreements, money market funds and the State Treasurer's investment pool. The City's Pension Trust Fund is also authorized to invest in every kind of property or investment which persons of prudence, discretion and intelligence acquire for their own account.

Except as noted in the following paragraph, investments are comprised of obligations of the U.S. Treasury, agencies and instrumentalities, cash, time certificates of deposit, mutual funds, bankers' acceptances, money market accounts and deposits in the State of California Local Agency Investment Fund, and are stated at fair value. The Pension Trust Fund has real estate and other investments as well.

Highly liquid money market investments, guaranteed investment contracts, and other investments with maturities of one year or less at time of purchase are stated at amortized cost. All other investments are stated at fair

value. Market value is used as fair value for those securities for which market quotations are readily available. The fair value of real estate investments is based on independent appraisals. Investments that do not have an established market are reported at estimated fair values.

#### **Investment Income**

Cash balances of each of the City's funds, except for certain Trust and Agency Funds and other restricted accounts, are pooled and invested by the City. Income from pooled investments is allocated to the individual funds based on the fund participant's average daily cash balance at the month end in relation to total pooled investments. The City's policy is to charge interest to those funds that have a negative average daily cash balance at month end. Deficit cash balances are reclassified as due to other funds and funded by enterprise funds or related operating funds.

#### Loans Receivable

For the purposes of the Fund Financial Statements, Special Revenue Fund expenditures relating to long-term loans arising from loan subsidy programs are charged to operation upon funding and the loans are recorded, net of an estimated allowance for potentially uncollectible loans. In some instances amounts due from external participants are recorded with an offset to a deferred credit account. The balance of long-term loans receivable includes loans that may be forgiven if certain terms and conditions of the loans are met.

#### **Inventories**

Inventories recorded in the proprietary funds primarily consist of construction materials and maintenance supplies. Generally, proprietary funds value inventory at cost or average cost and expense supply inventory as it is

consumed. This is referred to as the consumption method of inventory accounting. The City uses the purchases method of accounting for inventories in governmental fund types; whereby, inventory items are considered expenditures when purchased and are not reported in the Statement of Net Assets.

#### Capital Assets

Capital assets, which include land, buildings and improvement, machinery and equipment, and infrastructure assets, are reported in the applicable governmental or business-type activity columns in the Government-wide Financial Statements. Capital assets are defined as assets with an initial individual cost of more than \$15,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Capital outlay is recorded as expenditures of the General, Special Revenue, and Capital Projects Funds and as assets in the Government-wide Financial Statements to the extent the City's capitalization threshold is met. Tax-exempt interest incurred during the construction phase of the capital assets of business-type activities is reflected in the capitalized value of the asset constructed, net of interest earned on the invested proceeds over the same period. Amortization of assets acquired under capital lease is included in depreciation and amortization.

Buildings and improvements, infrastructure, and machinery and equipment of the primary government, as well as the component units, are depreciated using the straight-line method over the following estimated used lives:

Assets	Years
Buildings and Improvements	20 to 50
Infrastructure	15 to 30
Machinery and Equipment	3 to 5

Works of art, historical treasures and zoological animals held for public exhibition, education, or research in furtherance of public service, rather than financial gain, are not capitalized. These items are protected, kept unencumbered, cared for and preserved by the City.

#### **Bond Issuance Costs and Discounts**

In the Government-wide Financial Statements and the proprietary fund types in the Fund Financial Statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund statement of net assets. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. Interest accreted on capital appreciation bonds is reported as accreted interest payable in the proprietary fund and as long-term liabilities, due in more than one year in the Government-wide.

#### Refunding of Debt

Gains or losses occurring from advance refunding are deferred and amortized into expense.

#### **Deferred Revenues**

Deferred revenues in governmental funds arise when potential revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenues also arise when resources are received by the City before it has a legal claim to them (i.e., the City bills certain fixed rate services in

advance; amounts billed but not yet earned are deferred and amortized over the service period).

#### **Interfund Transfers**

Interfund transfers are generally recorded as transfers in (out) except for certain types of transactions that are described below:

- Charges for services are recorded as revenues of the performing fund and expenditures of the requesting fund.
   Unbilled costs are recognized as an asset of the performing fund at the end of the fiscal year.
- Reimbursements for expenditures, initially made by one fund, which are properly applicable to another fund, are recorded as expenditures in the reimbursing fund and as a reduction of expenditures in the fund that is reimbursed.

#### **FUND EQUITY**

#### **Reservations of Fund Equity**

Reservations of fund balances of the governmental funds represent amounts that are not appropriated or are legally segregated for a specific purpose. Restrictions of net assets are limited to outside third parties. Designations of fund balances represent tentative management plans that are subject to change. The following is a brief description of the nature of certain reserves.

Reserve for assets not available for appropriation: Certain assets, primarily cash and investments outside City Treasury and deferred charges, do not represent expendable available financial resources. Therefore, a portion of fund equity is reserved to offset the balance of these assets.

Reserve for debt service: The fund balance of the debt service funds is reserved for the payment of debt service in the subsequent year.

Reserves for encumbrances: Encumbrances are recorded as reservations of fund balances because they do not constitute expenditures or liabilities. In certain special revenue and capital projects funds, this accounting treatment results in a deficit unreserved fund balance. This deficiency is carried forward to the next fiscal year where it is applied against estimated revenues in the year the commitments are expended.

Reserves for property held for resale: The reserve for property held for resale represents a segregation of a portion of fund balance to indicate that property held for resale does not represent expendable financial resources.

#### **Net Assets**

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt, consist of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets. Net assets invested in capital assets, net of related debt excludes unspent debt proceeds. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the City or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. Restricted resources are used first to fund appropriations. Unrestricted net asset represent net assets which are not restricted.

#### **Cash Flows**

Statements of cash flows are presented for proprietary fund types. Cash and cash equivalents include all unrestricted and restricted highly liquid investments with original purchase maturities of three months or less. Pooled cash and investments in the City's Treasury represent monies in a cash management pool and such accounts are similar in nature to demand deposits.

#### Regulatory Assets and Liabilities

At June 30, 2014, the Statement of Net Assets, Business-Type Activities, reflects approximately \$21.5 million in regulatory assets related to the CVP Water Settlement, which will continue to have an impact on water rates which are to be charged to customers over the next 25 plus years. The settlement for the past deficiencies was negotiated between the City and United States Bureau of Reclamation (USBR). Under FAS 71, regulatory assets represent future revenue associated with certain costs (CVP Settlement) that will be recovered from customers through the ratemaking process.

#### **Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures.

Accordingly, actual results could differ from those estimates.

#### CASH AND INVESTMENT

The City's cash and investments are invested pursuant to investment policy guidelines established by the City Controller/Treasurer,

subject to review by the City Council. The objectives of the investment policy are preservation of capital, liquidity, and yield. The policy addresses the soundness of financial institutions in which the City will deposit funds, types of investment instruments as permitted by the California Government Code, and the percentage of the portfolio that may be invested in certain instruments with longer terms to maturity.

The City maintains a cash and investment pool available for use by all funds. Each fund type's portion of this pool is displayed on the combined balance sheet as "Cash and Investments." In addition, certain funds have investments with trustees related to debt issues.

#### **City Sponsored Investment Pool**

As part of the City's total cash and investment portfolio, the Treasury Officer manages an investment pool that includes only internal investors. The pool is not registered with the Securities and Exchange Commission as an investment company. The Treasury Officer is granted authority for managing the pool by Fresno Municipal Code Section 4-104. The Treasury Officer reports investment activity monthly to the City Council and annually an investment policy is submitted to the Council for review and approval. The fair value of investments is determined monthly. Participants' shares are determined by the daily cash balance deposited in the pool (the value of its pool shares). The value of the pool shares is based upon amortized cost in day to-day operations but is adjusted to the fair value at year-end. The investments are reported at fair value. The value of the shares is supported by the value of the underlying investments. Each fund type's portion of this pool is displayed on the financial statements as "Cash and Investments". In addition, certain funds have

investments with trustees related to debt issues.

## Stewardship, Compliance and Accountability

There have been no material violations of finance-related legal or contractual provisions.

#### OTHER INFORMATION

#### Collateral Held

The City obtains various forms of collateral with respect to the numerous contracts that it enters into. The collateral may take the form of performance bonds, payment bonds, surety bonds, certificates of deposit, escrow agreements, etc. The purpose of the collateral is to protect the City from loss in case the terms of a contract are not filled or complied with. The City may not convert the collateral to its use unless a breach of contract occurs; therefore, this collateral is not recorded on the City's books as an asset.

#### **Construction Retainage Escrow Accounts**

The City enters into construction contracts with various outside third-party contractors with respect to major capital projects. As the construction progresses, progress payments are made to the contractors. Portions of the payments, retention payments, are paid into an escrow account. While these funds are earned by the contractors, generally five percent to 10 percent of the contract amount, they are not released out of the escrow account to the contractor until some agreed upon date, usually the completion of the job. These amounts are retained for a variety of reasons; as an incentive to complete the job in a timely manner or as a fund for the benefit of suppliers and subcontractors. The City may not convert the funds in these escrow accounts for its use unless a breach of contract occurs.

## BUDGETARY RESULTS RECONCILIATION

#### **Basis Differences**

The City's budgetary process is based upon accounting on a basis other than generally accepted accounting principles (GAAP). The results of operations (actual) are presented in the budget and actual comparison schedule in accordance with the budgetary process (Budget basis) to provide a meaningful comparison with the budget, while the financial statements are presented using the GAAP basis. Loan proceeds, loans repayments, transfers and interfund reimbursements primarily relate to basis differences.

#### **Timing Differences**

One of the major differences between the Budget basis and GAAP basis are timing differences. Timing differences represent transactions that are accounted for in different periods for Budget basis and GAAP basis reporting. Revenues such as property tax, sales tax and grant revenues recognized on a cash basis have been deferred for GAAP reporting, while various expenditures not recognized on a cash basis have been accrued for GAAP reporting.

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## FY 2018-2019

Airport Improvement Program

Americans with Disabilities Act

Assistance to Firefighters Grants

## Acronyms

AIP -

ADA -

AFG -

ATU -	Amalgamated Transit Union
AV -	Assessed Valuations
BRT -	Bus Rapid Transit
CAFR -	Comprehensive Annual Financial
	Report
CalEMA -	California Emergency Management
	Agency (Formerly the Office of
	Emergency Services / OES)
CAP -	Cost Allocation Plan
CCR -	Central Contractor Registry
CDBG -	Community Development Block
	Grant
CDE -	Community Development Entity
CDFI -	Community Development Financial
	Institutions
CEC -	California Energy Commission
CFMEA -	City of Fresno Management
	Employees Association
CFPEA -	City of Fresno Professional
	Employees Association
CHDO -	Community Housing Development
	Organization
CHRP -	COPS Hiring Recovery Program
CHSRA -	California High Speed Rail
CMAQ -	Congestion Mitigation Air Quality
	Grants
CNG-	Compressed Natural Gas
COBRA -	Consolidated Omnibus Budget
	Reconciliation Act
COG -	Council of Governments

COPS -	Community Oriented Policing
	Services
CRCF -	Consolidated Rental Car Facility
CVB -	Convention and Visitors Bureau
CWSRF -	Clean Water State Revolving Fund
CY -	Calendar Year
DHS -	Department of Homeland Security
DOD -	Department of Defense
DOE -	Department of Energy
DOJ -	Department of Justice
DOL -	Department of Labor
DTIS -	Downtown Infrastructure Study
DUNS -	Data Universal Numbering System
EDA -	Economic Development
	Administration
EDC -	Economic Development
	Corporation
EECBG -	Energy Efficiency and Conservation
	Block Grant
EERE -	Office of Energy Efficiency and
	Renewable Energy
EISA -	Energy Independence and Security
	Act
EPA -	Environmental Protection Agency
FAA -	Federal Aviation Administration
FAAST -	Financial Assistance Application
	Submittal Tool
FAPSS -	Fresno Airport Public Safety
	Supervisors
FAX -	Fresno Area Express
FCEA -	Fresno City Employees Association
FCEC -	Fresno Convention and
	Entertainment Center
FCH -	Fresno Chandler Airport
FEMA -	Federal Emergency Management
	Agency
FHWA -	Federal Highway Administration
FOA -	Federal Opportunity
	Announcement
FPOA -	Fresno Police Officers Association
FRA -	Federal Railroad Administration
FRC -	Fresno Revitalization Corporation
FTA -	Federal Transit Administration

FTE -	Full Time Equivalent	NPS -	Non-Point Source
FUN-	Fresno United Neighborhoods	NQLI -	Neighborhood Quality of Life
FUSD -	Fresno Unified School District		Initiative
FY -	Fiscal Year	NSP -	Neighborhood Stabilization
FYI -	Fresno Yosemite International		Program
	(Airport)	NTIA -	National Telecommunications and
GAAP -	Generally Accepted Accounting		Information Administration
	Principles	O&M -	Operations & Maintenance
GF -	General Fund	OJP -	Office of Justice Programs
GFOA -	Government Finance Officers	PAL -	Police Activities League
	Association	PAR -	Position Authorization Resolution
GMS -	Grants Management System	PARCS -	Parks, After School, Recreation and
GP-	General Plan		Community Service Department
HOV -	High Occupancy Vehicle	PBID -	Property Based Investment District
HSR -	High Speed Rail	PI -	Permanent Intermittent
HUD -	Department of Housing and Urban		(Employee)
	Development	POB -	Pension Obligation Bond
IAFF -	International Association of	PPT -	Permanent Part Time (Employee)
	Firefighters A.F.L.C.I.O., Fresno	RFP -	Request for Proposal
	City Fire Firefighters Association	RDEE -	Rapid Deployment Energy
IBEW -	International Brotherhood of		Efficiency
	Electrical Workers	RJI -	Regional Jobs Initiative
ID -	Interdepartmental Charges	SAP -	Station Area Plan
ISF -	Internal Service Funds	SDWA -	Safe Drinking Water Act
ITS -	Intelligent Transportation System	SDWSRF -	State Drinking Water State
JAG -	Justice Assistance Grant		Revolving Fund
LAFCO -	Local Agency Formation	SEGA -	Southeast Growth Area
	Commission	SMG -	Fresno Entertainment Center
LBI -	Local Business Initiative	SNRO -	Student Neighborhood
LOCAL 39	-International Union of Operating		Revitalization Officers
	Engineers, Stationary Engineers	STOP -	Services. Training. Officers.
MPO -	Metropolitan Planning		Prosecutors
	Organizations	STP -	Surface Transportation Program
MGPI -	Mayor's Gang Prevention Initiative	TOC -	Traffic Operations Center
MOU -	Memorandum of Understanding	TOD -	Transit Oriented Development
MRZ -	Municipal Restoration Zone	TOP -	Technology Opportunities Program
MVLF -	Motor Vehicle in-Lieu Fee	TOT -	Transient Occupancy Tax (Room
NCFPD -	North Central Fire Protection		Tax)
	District	TRAN -	Tax Revenue Anticipation Note
NEA -	National Endowment for the Arts	UB&C -	Utility, Billing & Collection
NERT -	Neighborhood Revitalization Team	UGM -	Urban Growth Management
NPIAS -	National Plan of Integrated Airport	WFSD -	West Fresno School District
	Systems		

## FY 2018-2019 Glossary of Terms

Accountability – The state of being obligated to explain one's actions, to justify what one does. Accountability requires governments to answer to the citizenry–to justify the raising of public resources and the purposes for which they are used.

Accounting System – The total set of records and procedures that are used to record, classify, and report information on the financial status and operations of an entity. The accounting system in Fresno is commonly referred to as PeopleSoft (PS).

Accrual Basis – An accounting basis wherein revenue and expenses are recorded in the period in which they are earned or incurred regardless of whether cash is received or disbursed in that period. This is the accounting basis that generally is required to be used in order to conform to generally accepted accounting principles (GAAP) in preparing financial statements for external users.

**Actual** – The actual revenues received and expenses incurred for the fiscal year ending June 30.

**Adopted Budget** - The City Budget passed by Council for the period July 1 through June 30.

**All Other Revenue** – Revenues not captured through taxes, fees, transfers or bond sales.

Allocation – A part of a lump-sum amount, which is designated for expenditure by specific organization units and/or for specific purposes, activities, or objects.

Amended Budget – The City Budget for fiscal year ending June 30<sup>th</sup> is adopted by resolution by the City Council. Adjustments in the amounts appropriated at the department/fund level are made throughout the fiscal year upon a motion to amend the resolution and affirmative votes of at least five Council members. Budgeted amounts are reported as amended on June 30.

**Annual Budget** – A budget applicable to a single fiscal year.

Appropriation – A legal authorization granted by Council to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount. All City of Fresno appropriations lapse/expire at the end of each fiscal year.

Audit – A systematic collection of the sufficient, competent, evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has effectively carried out its responsibilities. The auditor obtains this evidential matter through inspection, observation, inquiries and confirmations with third parties.

Auditor's Report – In the context of a financial audit, a statement by the auditor describing the scope of the audit and the auditing standards applied in the examination, and setting forth the auditor's opinion on the fairness of presentation of the financial information in conformity with GAAP or some other comprehensive basis of accounting.

**Authorized Positions** – Number of positions authorized in the budget and reflected in the Position Authorization Resolution (PAR).

**Balanced Budget** – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

Basis of Accounting – Refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not necessarily the same basis used in preparing the budget document.

**Beginning Balance** – The amount of money the City anticipates having on July 1, to begin the new fiscal year.

Bond Rating – An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full. Three agencies regularly review city bonds and generate bond ratings – Moody's Investors Service, Standard and Poor's Ratings Group and Fitch.

**Bond Sale Proceeds** – Revenue obtained through the sale of debt also called "Bond Proceeds."

**Bonds** – Most often, a written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

**Bonus Pay** – A compensation bonus based on the achievement of specific agreed-to

outcomes outlined in an annual performance plan.

Budget – A plan of financial operation containing an estimate of proposed expenditures for a given period (usually a fiscal year) and the proposed means of financing them. Since the typical budgeting process includes many budgets, it is often necessary to identify the specific budget being discussed with an adjective: Mayor's Proposed Budget, Adopted Budget, and Amended Budget.

Budget Amendment – Under the City Charter, the Council has the sole responsibility for adopting the City's budget, and may amend or supplement the budget at any time after adoption by a majority vote. The City Administrative Officer has the authority to approve administrative adjustments to the budget within the guidelines set in Section 1206 of the Charter.

**Budget Calendar** – The schedule of key dates, which is followed in the preparation, adoption, and administration of the budget.

**Budget Document** – The instrument utilized to present the City's comprehensive financial plan for the upcoming fiscal year to the City Council and the public.

Budgetary Basis of Accounting – Determines when a government charges an expenditure to a budget appropriation, or when it credits revenue to its funds for budgeting purposes. Although the City presents financial statements in its Comprehensive Annual Financial Report (CAFR) in accordance with GAAP, the budget is adopted on a modified cash basis. This is in accordance with provisions of the City Charter and state law. The major areas of difference between the two basis of accounting are as follows: 1) for budgetary purposes, revenues are recorded when received. Under GAAP,

revenues are recorded when susceptible to accrual; and, 2) for budgetary purposes, interfund loans and repayments (i.e., "interfund transfers") are recorded as expenditures and revenues. Under GAAP, these transactions are reclassified as increases or reductions in the "due to/due from" accounts.

**Business Tax** – Taxes collected from business operating within the City.

**Calendar Year (CY)** – A 12 month period spanning from January through December.

**Capital or Capital Outlays** – Expenditures associated with the construction or acquisition of capital assets.

Capital Improvement Plan (CIP) – A plan or budget for capital outlays to be incurred each year over a fixed period of years to meet capital needs. It lists each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance each projected expenditure.

Capital Project – An organizational unit to account for funds that are used for Major Capital Improvement Projects (see Capital Improvement Plan). These projects include the construction of new streets, sewer lines, fire stations, or the development of a new park. These are one-time expenditures.

**Card Room Tax** – Revenues collected from card room operations that occur within the City.

Carryover – The excess of assets of a fund over its liabilities. A portion of this balance may be available to finance the succeeding year's budget. Fund Balance is synonymous with Carryover.

**Cash Basis** – A method of accounting under which transactions are recorded when cash is received or disbursed.

Charges for Current Services – Monies the City receives as payment for services provided such as water, sewer, solid waste, and building permits.

**Community Development Block Grant (CDBG)** – Revenues received from the federal government and expended as prescribed under the CBDG Program.

**Contingency** – An appropriation of funds to cover unforeseen events that occur during the fiscal year. Uses of such appropriations require approval by the Mayor and City Council.

Cost Allocation Plan (CAP) – The Cost Allocation Plan identifies the total cost of providing City services by allocating indirect costs such as City Clerk and City Manager to direct program cost areas. This information is used in setting City fees, reimbursing the General Fund for services provided to other funds, evaluating service delivery options, and recovering grant administration costs.

**Current Year** – As applied to budgeting and accounting, designates the operations of the present fiscal year period.

**Debt Service** – The principal and interest payments on long-term debts.

**Debt Service Fund** – A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

**Deficit** – The excess of the liabilities of a fund over its assets or the excess of expenditures over revenues during an accounting period.

**Defunded Positions** – A defunded position remains on the Position Authorization Resolution, however, there is no funding in the budget to support this position and it will remain vacant during the fiscal year.

**Deleted Positions** – A deleted position is removed from the Position Authorization Resolution and is no longer authorized to be used.

**Department** – A major administrative unit of the City of Fresno reflecting overall management responsibility for an operation or a group of related operations within a functional area. Identifies the highest level in the formal organization in which specific activity is carried out.

**Division** – An organizational component of a department, possibly sub-divided into sections, programs or activities.

Emergency Reserve Fund – A fund established on January 27, 2004, by the Council action executing the Mayor's executive order to establish and maintain a five percent General Fund Emergency Reserve Fund. The Emergency Reserve will only be used upon declaration of a fiscal emergency declared by the Mayor and ratified by the Council.

A fiscal emergency is defined as:

Natural catastrophe

Public Safety emergency

Precipitous decline in General Fund revenues

Employee Services – The personnel costs of a City program, including wage/salary, direct and indirect benefits such as health insurance, workers' compensation, unemployment insurance, etc.

**Encumbrances** – The commitment of appropriated funds to purchase an item or

service. To encumber funds means to set aside or commit funds for a future expenditure.

Enterprise Funds – A fund established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the government body is that the cost of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. Examples in Fresno are the Utilities and Planning & Development Departments.

**Enterprise In-Lieu Fees** – Fees paid by the Transportation Department in lieu of property taxes.

Estimated – The most recent prediction of current year revenue and expenditures. Estimates are based upon several months of actual expenditure and revenue information and are prepared to consider the impact of unanticipated costs or other economic changes.

**Executive Summary** – The City Manager's memorandum to the Mayor, City Council and Citizens summarizing the most important aspects of the budget, including changes from the current fiscal year, and the goals, themes and priorities that are encompassed within the City's budget.

**Expendable Trust** – Accounts for assets held in a trustee capacity where the principal and income may be expended in the course of the fund's designated operations (e.g. Housing Loan Fund, Unclaimed Property Fund, etc.)

**Expenditures** – The payment for the cost of goods delivered or services rendered during the fiscal year, whether paid or unpaid, including expenses, provision for debt retirement not reported as a liability of the fund from which

retired, and capital outlays. See also "Encumbrances."

**Federal, State, and Fresno County** – Intragovernmental agencies that often provide various funding sources.

**Fines** – Revenues collected for violations of City ordinances, late payments, etc.

Fiscal Year (FY) – A twelve-month period to which the annual operating budget applies and, at the end of which, a governmental unit determines its financial position and the results of its operations. The City of Fresno has specified July 1 through June 30 as the fiscal year.

Franchise Tax – Is a tax on the privilege of carrying on business as a corporation or LLC in a state. In California, the value of the franchise tax is measured by amount of earning. In Fresno, franchise taxes are levied on PG&E, AT&T and Comcast Cable. Additionally the City collects franchise fees for Commercial Solid Waste and roll-off bin service.

Fringe Benefits (also Employee Benefits or Fringe) – Benefits to employees, in addition to salaries, paid by the City of Fresno. These benefits include pensions, worker's compensation, unemployment compensation, life and health insurance.

Full Time Equivalent (FTE) – A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a position authorized from July 1 through June 30 would equal 1.0 full-time equivalent or one position for the Fiscal Year.

**Fund** – A set of accounts to record revenues and expenditures associated with a specific purpose.

Fund Balance – The equity (assets minus liabilities) of governmental fund types and trust funds; the excess of cumulative revenues and other sources of funds over cumulative expenditures and other uses of funds. See also "Carryover."

**GANN Limit (Proposition 4)** – Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

**General City Purpose** – Operating expenses that are Citywide and/or interdepartmental in nature are budgeted in the General City Purpose Department.

General Fund (GF) – Monies from local property and sales taxes, and other revenue sources, that pay for City services such as Police; Fire; Public Works; Elected Offices; City Manager; City Clerk; City Attorney, Personnel, Finance, Development and Resource Management, and Parks, Recreation, and Community Services.

General Fund--Fees and Charges – Revenue generated by charging for services provided by a General Fund department such as park admissions, downtown mall maintenance, false alarm fees, and licenses and permits issued by a department.

**General Fund--Other** – Miscellaneous revenue generated by a General Fund department including private donations, disposal of assets, sales of lost or unclaimed property, refunds, and credits or refunds for returned equipment.

**General Fund--Support** – The amount of General Fund monies needed to support a department beyond the amount of revenue generated by the department.

**General Government** – The administrative departments of the City including the Mayor's office, the City Council, the City Manager's office, the City Clerk's office, and the General City Purpose Department.

**General Use Budget** – The total amount the City spends at its discretion for services.

Generally Accepted Accounting Principles (GAAP) – Nationally recognized principles and rules for financial accounting and reporting. Governmental GAAP is determined by the Governmental Accounting Standards Board (GASB) and, to a lesser extent, other sources such as the Financial Accounting Standards Board (FASB) and the American Institute of Certified Public Accountants (AICPA).

**Grants** – A contribution by a government or other organization to support a particular function. Grants may be classified as categorical or block depending upon the amount of discretion allowed the grantee. Generally, any receipts from any federal, state, or non-profit agency are considered grants.

**Growth Rate** – Level at which expenditures and revenues are expected to increase annually.

**Impact Fees** (UGM Fees) – Fees adopted by the City requiring new development to pay its proportional share of the costs associated with providing necessary public infrastructure.

**Infrastructure** – Facilities that support the daily life and growth of the city, for example, roads, water lines, sewers, public buildings, parks and airports.

Interdepartmental (ID) Charges – Charges for services one City department provides another City department (see Intragovernmental Revenues). These procedures result in a double counting of the same dollar which is budgeted

in two places. By subtracting transfer and charge amounts, a dollar is then only counted once.

**Interfund Transfer** – Monies that are transferred from one fund to another fund as an accounting procedure.

Intergovernmental Revenues – Revenue received from other governments in the form of grants, allocations, entitlements, and shared revenues which are not charges or costs of City services or loan repayments. These revenues may also be listed in the Department Summaries of this document as coming from the named government entity; i.e. HUD, Clovis Unified School District, Landscape Maintenance District, Measure "C", etc.

Internal Service Funds (ISF) – A fund established to finance and account for services and commodities furnished by one department to another on a cost reimbursement basis. Examples include Fleet, Facilities, Risk and Information Services.

**Intragovernmental Revenues** – Funds for City services performed by one City department for another City department, such as City vehicle maintenance.

**Licenses & Permits** – Revenues collected for construction, maintenance and/or operation of designated equipment, businesses, buildings, and private property including animals.

**Local Taxes** – Monies the City receives from taxes levied and/or collected locally, including property taxes and sales taxes.

**Mandated Program** – A requirement by the State or the Federal government that the City perform a task in a particular way or perform a task to meet a particular standard, often

without compensation from the higher level of government.

Mayor's Budget Message – Included in the Executive Summary of the budget, the Mayor's Budget Message provides the City Council and the public with a general summary of the most important aspects of the budget.

Mayor's Proposed Budget – The budget recommended by the Mayor and administration that is submitted to the City Council.

**Measure C** – A half cent Fresno County sales tax revenue for highway, capital improvements and local transportation purposes determined to be priority projects by local governments to which the funds are allocated.

**Miscellaneous** – Revenue collected from property losses, sales of obsolete items, bond sale proceeds, and loan proceeds.

Modified Basis – A basis of accounting in which revenues and other financial resources are recognized when they become susceptible to accrual, that is when they are both measurable and available to finance expenditures of the current period. "Available" means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period.

Motor Vehicle In-Lieu Fee (MVLF) – Revenue provided to local governments, by the state, to backfill the reduction made to local governments share of the Motor Vehicle Fees, which is dedicated to the provision of local government services.

Municipal Restoration Zone (MRZ) Incentive Credit – This initiative will revitalize economic development in the downtown area by providing fee reductions to businesses that meet the Zone's criteria.

Neighborhood Stabilization Program – The Neighborhood Stabilization Program provides emergency assistance to state and local governments to acquire and redevelop foreclosed properties that might otherwise become sources of abandonment and blight within their communities.

Net Total Combined Budget – The City's total budget including operating and capital revenues and expenditures, reflecting, General Fund, Special Revenue Funds and Enterprise Funds, less interfund transfers activity for a fiscal year.

One-Time Resources – Resources that are obtained through transactions that produce non-recurring revenues (e.g. the sale of land).

Operating Budget – Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing acquisitions, spending, and service delivery activities of a government are controlled.

**Operating Expenditures** – Expenditures derived from the City's delivery of services.

**Operating Revenue** – Revenues collected to operate City services.

Operations & Maintenance (O&M) – Expenditures associated with operating and maintaining City services.

Other Revenue – Monies not included in the above categories, including interest, private donations, and the sale of assets and other miscellaneous revenue.

**Pension Obligation Bonds (POB)** – In 1983, the City of Fresno adopted Ordinance 83-116 which authorized the City to collect an additional levy upon the taxable property within the City. This

levy was allowed by Section 93.31 of the Revenue and Taxation Code; however, the money collected can only be used towards payment of the bonds that were issued by the City to fully fund the Fire and Police retirement systems.

**Prior Year Adjustments** – A current year adjustment originating in a prior fiscal period.

**Projected Revenue** – The amount of projected revenue to be collected during the fiscal year.

Property Tax – The property tax is an ad valorem (value-based) tax imposed on real property and tangible personal property. (State law provides a variety of exemptions to the property tax, including the first \$7,000 of an owner-occupied home; most governmentowned property; nonprofit, educational, religious, and hospital properties among others). California Constitution Article XIIIA (Prop. 13), limits the property tax to a maximum one percent of assessed value, not including voter-approved rates to fund debt. The assessed value of property is capped at 1975–76 base year plus inflation - or two percent per year. Property that declines in value may be reassessed at the lower market value. Property is reassessed to current full value upon change in ownership (with certain exemptions). Property tax revenue is collected by counties and allocated according to state law among cities, counties, school districts and special districts.

Under Proposition 57, beginning in FY 2004–05, the local (city) sales tax rate is reduced by 0.25 percent and the state rate increased by 0.25 percent to repay state fiscal recovery bonds. Cities and counties are reimbursed dollar for dollar with additional property tax. This arrangement, known as the "triple flip," formally ended in July 2015.

In 2004, the State and local governments also agreed to "swap" vehicle license fee (VLF) revenue for property tax backfill. This agreement links the VLF revenue to growth and decline in property tax values. This "swap," barring legislative action, is permanent.

The share of property tax revenue allocated to a city varies depending on a variety of factors, including:

- The service responsibilities of the city (for example, if fire services are funded and provided by a fire district, then the district gets a portion that would otherwise go to the city);
- The presence of a redevelopment agency, which retains a portion of revenue growth; and
- The historic (1980) tax rates of the city in relation to other local taxing entities.

City property tax revenues are directly affected by local property values.

**Proposition 172** – A permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to Public Safety.

**Real Estate Transfer Tax** – Taxes collected when the ownership of real property changes.

**Reserve** – In accounting, an account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and are, therefore, not available.

**Resources** – The total amount of money the City expects to receive during the year to pay for services and capital projects.

**Revenue** – Funds that the government receives as income. It includes such items as tax payments, fees from specific services, receipts

from other governments, fines, forfeitures, grants, shared revenues and interest income.

**Room Tax** – Taxes collected from hotel accommodations purchased within the City.

Salaries and Wages – An expenditure category that includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses.

According to the City of Fresno Charter, fringe benefit expense is not considered a salary or wage expense.

Sales and Use Tax – The sales tax an individual pays on a purchase is collected by the State Board of Equalization and includes a state sales tax, the locally levied Bradley-Burns sales tax and several other components. The *sales tax* is imposed on the total retail price of any tangible personal property.

A use tax is imposed on the purchaser for transactions in which the sales tax is not collected. Sales and use tax revenue received

by Fresno is general purpose revenue and is deposited into the City's General Fund. Cities and counties may impose additional transaction and use taxes in increments of 0.25 percent with a two-thirds City Council approval

Rate	Jurisdiction	R & T Code
3.68%	State (General	6051, 6201
	Fund)	
0.25%	State (Fiscal	6051.5,
	Recovery Fund)	6201.5
0.50%	State (Local	6051.2,
	Revenue Fund)	6201.2
0.25%	State General Fund	6051.3,
		6201.3
0.50%	State (Local Public	S35 Art XIII
	Safety Fund)	State
		Constitution
1.00%	Local(County/City)	7203.1
	0.25% County	
	Transportation	
	Funds	
	0.75% City and	
	County operations	
7.50%	Total Statewide	
	Base Sales and Use	
	Tax	

and majority voter approval. A city may impose more than one transaction and use tax e.g., one might be for a general purpose; a second might be for a special purpose. The combined rate of the City and County transaction and use taxes may not exceed two percent. The County of Fresno imposes three special purpose taxes in

addition to the Bradley-Burns rate of 8.25 percent. These include: 1) Public Library (FCPL) 0.125 percent; 2) Measure C (FCTA) 0.50 percent; Zoo (FCZA) 0.10 percent. Of these special purpose taxes, the City of Fresno receives a direct benefit from the Measure C tax, which is captured in its own fund and is not reported in the General Fund.

Service Changes – Service Changes comments serve to identify general informational aspects of department operations and bring forth policy issues that require attention as part of the budget process. Finally, service changes detail material changes to department appropriations, which not only identify additional costs, but savings realized as a result of innovation.

**Special Assessments** – Funds generated through the formation of an assessment district to provide public improvements such as street construction and flood control.

**Special Revenue** – A fund used to account for receipts from revenue sources that have been earmarked for specific activities and related expenditures.

**Transfers** – Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

Triple Flip – As a part of the 2004 Budget package, the California State Legislature adopted a mechanism to fund the State's economic recovery bond program with a quarter cent sales tax. Under a mechanism commonly known as the "Triple Flip" and outlined in Revenue and Taxation Code Section 97.68, the local Bradley Burns Sales and Use Tax rate is reduced by a quarter cent. This quarter cent is used to repay the economic recovery bonds. Cities and counties are then provided with ad valorem property tax

revenues in lieu of these revenues. The State Director of Finance notifies each County Auditor of the amount of sales and use tax revenue loss to each city and county as a result of the Triple Flip. Each County Auditor is then required to allocate compensating revenues to cities and the county. These compensating revenues are transferred from the ad valorem property tax revenues that would otherwise be allocated to the county's Educational Revenue Augmentation Fund.

Trust and Agency – Funds that are held in trust by the City and whose use is restricted to the specific purpose for which the funds were received such as Urban Growth Management (UGM) area capital improvement, Woodward Park Legacy, and Conference Center Debt Service.

Universal Hiring Program (UHP) Grant – A fund was established to track and report the status of the grant. Matching revenue and appropriations are reported in the General Fund then transferred to the grant. On a fund by fund basis, the impact nets to zero. On a consolidated reporting basis, it is reflected in both fund types, requiring an adjustment to reflect the actual net City Budget.

**Urban Growth Management (UGM)** – Fees paid by developers to cover the cost of City infrastructure required to support development.

Zero Base Budgeting – A process for allocating financial resources that provided for the comparison and prioritization of existing and proposed programs and services. The process includes organizing expenditures in individual decision packages and priority ranking all decisions.

