

**CITY OF**

**FRESNO**

**Fiscal  
Year  
2021  
Final  
Revised  
Budget**

# City of Fresno, California

## Final Revised Budget

for the Fiscal Year

July 1, 2020 – June 30, 2021

*Mayor Lee Brand*

### City Council

Esmeralda Soria - District 1

Mike Karbassi - District 2

Miguel Arias, Council President - District 3

Paul Caprioglio - District 4

Luis Chavez - District 5

Garry Bredefeld - District 6

Nelson Esparza - District 7

### City Manager

Wilma Quan

### City Attorney

Douglas T. Sloan

### City Clerk

Yvonne Spence

### Executive Management Team

Jane Sumpter - Assistant City Manager

Jim Schaad - Assistant City Manager

Kevin Meikle - Aviation Director

Michael Lima - City Controller / Finance Director

Kerri Donis - Fire Chief

Bryon Horn - Information Services Director

TJ Miller - Parks, After School, Recreation and Community Services Director

Jeffrey Cardell - Personnel Services Director

Jennifer Clark - Planning and Development Services Director

Andy Hall - Police Chief

Michael Carbajal - Public Utilities Director

Scott Mozier - Public Works Director

Gregory A. Barfield - Transportation Director

### Budget Preparation Staff

Henry Fierro, Budget Manager

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Scott Motsenbocker, Principal Budget Analyst

Alma Torres, Principal Budget Analyst

Todd Stermer, Senior Budget Analyst

Michelle Wooten, Senior Budget Analyst

Alyse Muniz, Budget Technician



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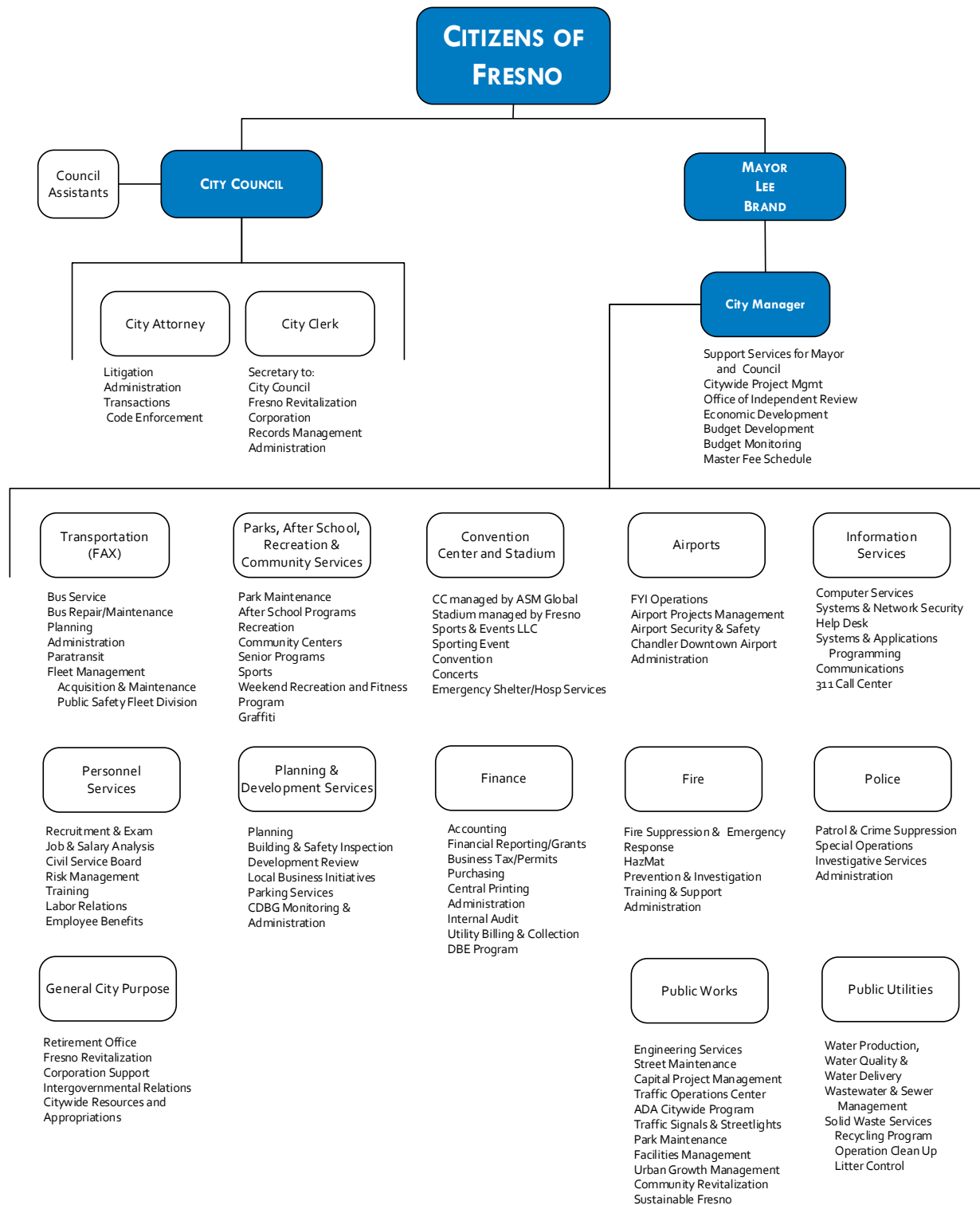
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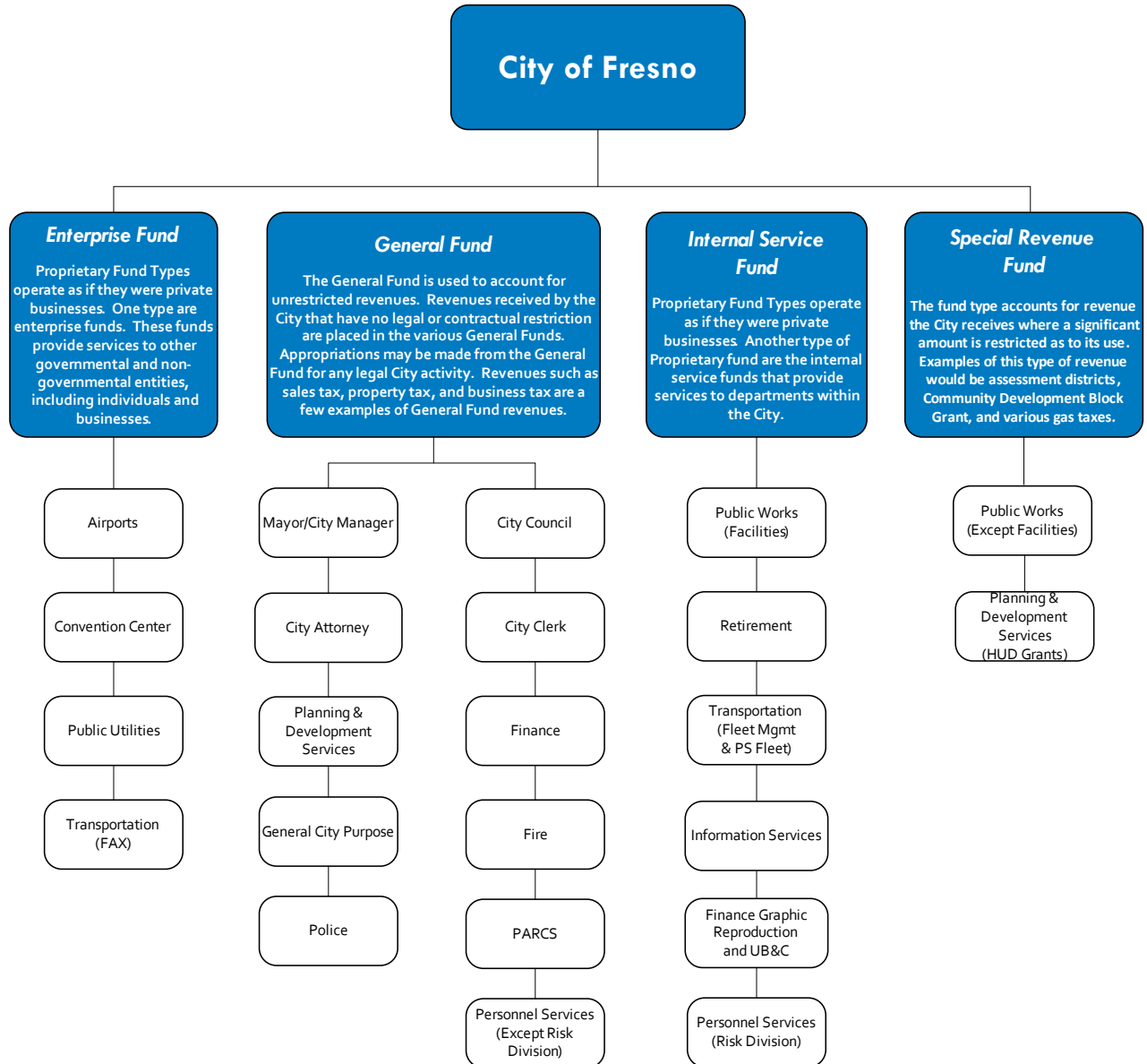
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# City Organizational Chart



# City Operating Fund Structure Chart



Additional Fund Types used by the City:

**Capital Project Fund Type:** This fund type accounts for funds that are either restricted or designated for capital projects.

**Debt Service Fund Type:** The Debt Service Fund Type is used to accumulate assets for the repayment of long-term debt. Funds are transferred from the operating accounts of the various departments that benefit from the assets financed through the creation of the debt. Some examples of debt service funds would be the Pension Obligation Bonds, and the Convention Center Exhibit Hall Expansion.

**Note:** Structure is based on primary funding source for each Department.

# Total City Resources

The total amount of money received by the City of Fresno in all appropriated funds is shown on this page. The total Net Resources amounts represent all the revenue available to pay for services and capital projects. It excludes interfund transfers, and interdepartmental charge revenue.

	FY 2019 Actuals	FY 2020 Amended	FY 2021 Final	Percent Change
Beginning Balance	385,730,900	512,321,300	447,116,300	(12.7)
<i>Local Taxes</i>				
Property Taxes	137,206,500	140,218,300	148,546,800	5.9
Sales Tax <sup>(1)</sup>	103,748,300	100,727,300	96,360,000	(4.3)
Measure C <sup>(2)</sup>	26,703,200	29,600,900	32,903,200	11.2
Room Tax	14,113,000	14,429,600	10,203,900	(29.3)
Real Estate Transfer Tax	1,669,600	1,362,600	1,632,100	19.8
Franchise Fees	14,943,700	16,422,600	16,339,400	(0.5)
<b>Total Local Taxes</b>	<b>298,384,300</b>	<b>302,761,300</b>	<b>305,985,400</b>	1.1
Licenses & Permits	28,337,400	27,455,200	28,413,600	3.5
<i>Intergovernmental</i>				
Federal <sup>(3)</sup>	44,296,100	116,884,400	263,828,100	125.7
State	64,261,700	88,133,900	90,459,800	2.6
Local	25,736,800	24,787,700	30,740,200	24.0
<b>Total Intergovernmental</b>	<b>134,294,600</b>	<b>229,806,000</b>	<b>385,028,100</b>	67.5
Charges for Current Services	329,316,100	327,381,800	320,532,400	(2.1)
Fines	6,337,900	7,486,500	4,509,600	(39.8)
Other Revenue	25,975,600	21,051,500	22,292,300	5.9
Interdepartmental Charges	104,780,300	140,876,400	132,585,900	(5.9)
Miscellaneous <sup>(4)</sup>	61,075,200	59,685,600	87,058,700	45.9
Transfers	16,173,300	15,558,500	18,209,800	17.0
<b>Total City Revenue</b>	<b>1,390,405,600</b>	<b>1,644,384,100</b>	<b>1,751,732,100</b>	<b>6.5</b>
Less: Net Interfund Transfers	16,173,300	15,558,500	18,209,800	17.0
Less: Interdepartmental Charges	101,491,200	132,235,700	132,494,000	0.2
<b>Total Net Resources</b>	<b>1,272,741,100</b>	<b>1,496,589,900</b>	<b>1,601,028,300</b>	<b>7.0</b>

**Note:**

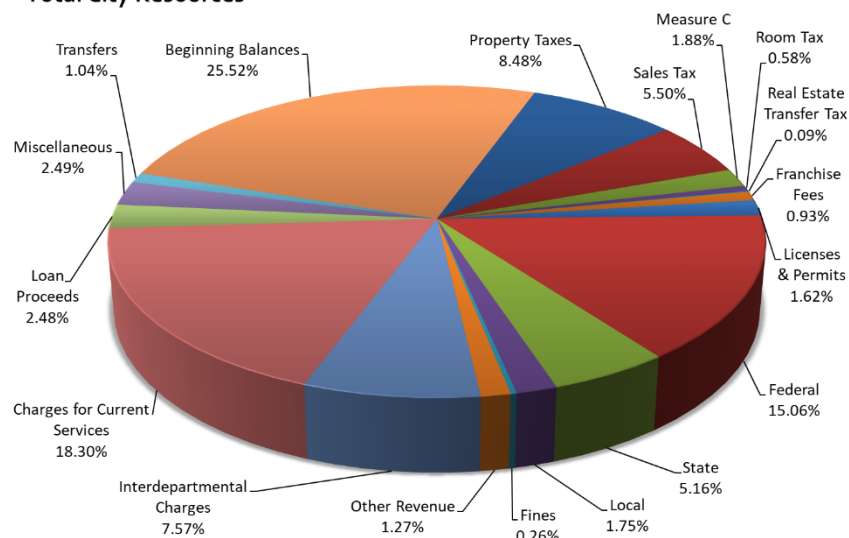
<sup>(1)</sup> The FY 2019 Sales Tax revenue included a one-time \$7.7 million entry. This entry corresponded to the August 2019 or 13th month revenue receipt.

<sup>(2)</sup> Measure C revenues reflect anticipated revenue receipts consistent with Fresno County Transportation Authority approved projects.

<sup>(3)</sup> Federal revenue increases reflects recognition of CARES Act funding by several departments. \$79.6 million in the Finance Department, \$32.5 in the Transportation Department, \$13 million in Planning and Development and \$8.1 million in the Airports Department.

<sup>(4)</sup> Miscellaneous revenue includes \$31 million Ibank bond proceeds related to the Airports FATForward parking garage project.

**Total City Resources**



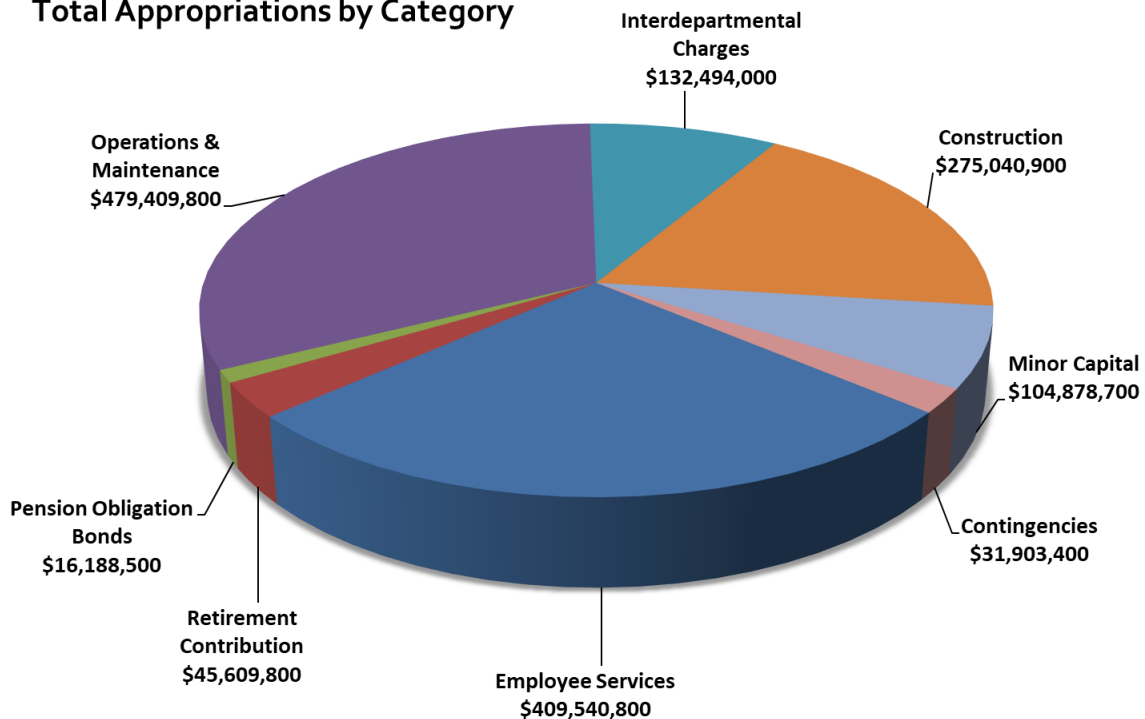
# Total City Appropriations

## APPROPRIATIONS BY CATEGORY

The total budget for all appropriated funds within the City of Fresno is shown on this page. The amounts shown as Total Net City Budget represent the "net" budget after all interdepartmental charges are removed.

	<i>FY 2019 Actuals</i>	<i>FY 2020 Amended</i>	<i>FY 2021 Final</i>	<i>Percent Change</i>
Employee Services	347,103,400	386,703,000	409,540,800	5.9
Retirement Contribution	33,088,900	36,862,300	45,609,800	23.7
Pension Obligation Bonds	16,190,000	16,215,300	16,188,500	(0.2)
Operations & Maintenance	293,394,300	431,937,000	479,409,800	11.0
Interdepartmental Charges	101,491,200	132,235,700	132,494,000	0.2
Minor Capital (Including Construction)	128,182,200	373,796,600	379,919,600	1.6
Contingencies	24,088,300	28,021,500	31,903,400	13.9
<b>Total Appropriations</b>	<b>943,538,300</b>	<b>1,405,771,400</b>	<b>1,495,065,900</b>	<b>6.4</b>
Less: Interdepartmental Charges	101,491,200	132,235,700	132,494,000	0.2
<b>Total Net City Budget</b>	<b>842,047,100</b>	<b>1,273,535,700</b>	<b>1,362,571,900</b>	<b>7.0</b>

## Total Appropriations by Category



# Appropriations Summary by Department/Primary Funding Source Including Operating, Capital & Debt Service

The total budget by Department and primary funding source is shown on this page. The amounts shown as total Net City Budget represent the "net" budget after all interdepartmental charges are removed.

<i>Department</i>	<i>FY 2019 Actuals</i>	<i>FY 2020 Amended</i>	<i>FY 2021 Final</i>	<i>% Change FY 2020 to FY 2021</i>
<b>General Fund Departments</b>				
Mayor/CMO	4,104,300	19,528,800	5,042,800	(74.2)
Council	3,243,300	5,521,200	5,170,400	(6.4)
Police	178,522,300	202,961,300	210,274,600	3.6
Fire	71,121,400	78,431,600	76,563,000	(2.4)
Parks, After School, Recreation & Community Services	21,369,200	33,009,700	40,686,200	23.3
General City Purpose	42,490,200	57,627,700	53,645,100	(6.9)
Finance	6,740,700	21,760,000	43,016,700	97.7
City Clerk	869,100	969,100	1,455,900	50.2
City Attorney	6,339,600	16,759,200	20,326,300	21.3
Personnel Services	33,790,000	39,200,000	43,991,300	12.2
Planning & Development Services	43,486,600	48,917,800	81,930,400	67.5
<b>Subtotal</b>	<b>412,076,700</b>	<b>524,686,400</b>	<b>582,102,700</b>	<b>10.9</b>
<b>Special Revenue Fund Departments</b>				
Public Works	104,121,300	236,924,400	278,472,600	17.5
<b>Subtotal</b>	<b>104,121,300</b>	<b>236,924,400</b>	<b>278,472,600</b>	<b>17.5</b>
<b>Internal Service Fund Departments</b>				
Information Services Department	16,950,400	23,517,300	29,894,200	27.1
<b>Subtotal</b>	<b>16,950,400</b>	<b>23,517,300</b>	<b>29,894,200</b>	<b>27.1</b>
<b>Enterprise Fund Departments</b>				
Department of Public Utilities	253,070,400	341,979,200	323,701,400	(5.3)
Transportation	98,850,000	160,803,600	165,991,700	3.2
Airports	44,324,500	105,586,700	107,667,200	2.0
Convention Center	14,145,000	19,186,600	15,556,400	(18.9)
<b>Subtotal</b>	<b>410,389,900</b>	<b>627,556,100</b>	<b>612,916,700</b>	<b>(2.3)</b>
Less: Expense Reduction	0	6,912,800	8,320,300	20.4
Less: Interdepartmental Charges	101,491,200	132,235,700	132,494,000	0.2
<b>Net City Budget</b>	<b>842,047,100</b>	<b>1,273,535,700</b>	<b>1,362,571,900</b>	<b>7.0</b>

# Revenues Summary by Department/Primary Funding Source Including Operating, Capital & Debt Service

The total budget by Department and primary funding source is shown on this page.

<i>Department</i>	<i>FY 2019 Actuals</i>	<i>FY 2020 Amended</i>	<i>FY 2021 Final</i>	<i>% Change FY 2020 to FY 2021</i>
<b>General Government</b>				
Mayor/CMO	137,400	18,543,100	253,900	(98.6)
Council	300	0	124,600	0.0
General City Purpose	376,857,200	395,016,700	392,524,500	(0.6)
Personnel Services	35,005,700	35,696,900	42,122,200	18.0
Finance	27,662,900	16,153,300	61,303,700	279.5
ISD	21,907,900	26,993,300	31,449,800	16.5
City Clerk	2,600	0	500,000	0.0
City Attorney	22,300	2,638,100	2,881,700	9.2
Planning & Development Services	28,060,900	45,743,400	76,533,400	67.3
<b>Subtotal</b>	<b>489,657,200</b>	<b>540,784,800</b>	<b>607,693,800</b>	<b>12.4</b>
<b>Public Protection</b>				
Police	28,805,200	28,230,800	38,644,000	36.9
Fire	17,226,000	14,436,100	17,075,900	18.3
<b>Subtotal</b>	<b>46,031,200</b>	<b>42,666,900</b>	<b>55,719,900</b>	<b>30.6</b>
<b>Public Ways and Means</b>				
Public Works	183,541,100	207,324,700	206,367,400	(0.5)
<b>Subtotal</b>	<b>183,541,100</b>	<b>207,324,700</b>	<b>206,367,400</b>	<b>(0.5)</b>
<b>Culture and Recreation</b>				
Parks, After School, Recreation & Community Services	7,714,800	8,269,000	9,923,200	20.0
<b>Subtotal</b>	<b>7,714,800</b>	<b>8,269,000</b>	<b>9,923,200</b>	<b>20.0</b>
<b>Enterprises (Business-Type Activities)</b>				
Department of Public Utilities	453,715,700	487,104,300	526,374,200	8.1
Transportation	117,822,800	205,190,700	201,338,900	(1.9)
Airports	74,085,400	133,758,100	128,743,400	(3.7)
Convention Center	17,837,400	19,285,600	15,571,300	(19.3)
<b>Subtotal</b>	<b>663,461,300</b>	<b>845,338,700</b>	<b>872,027,800</b>	<b>3.2</b>
<b>Total City Revenues</b>	<b>1,390,405,600</b>	<b>1,644,384,100</b>	<b>1,751,732,100</b>	<b>6.5</b>

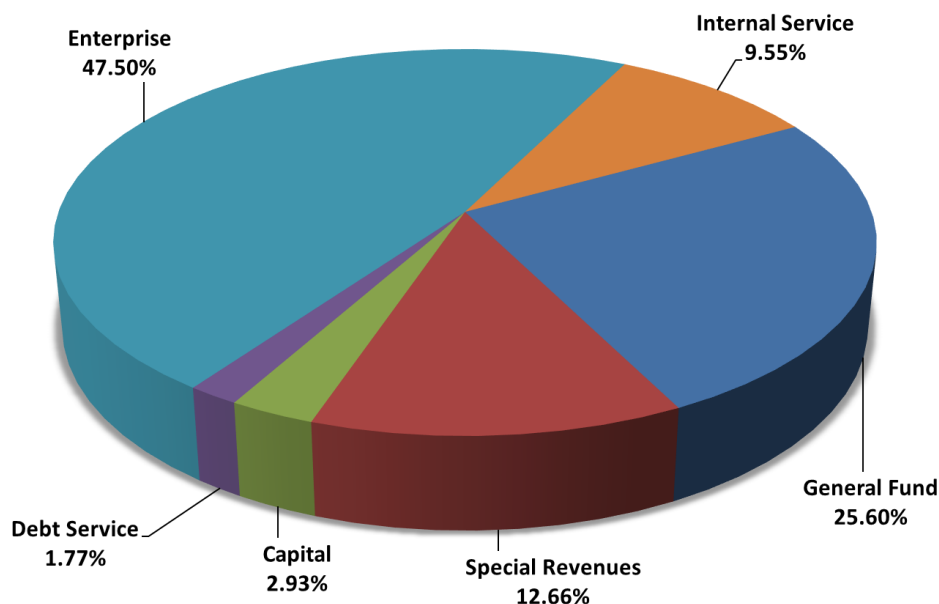
# Revenues Summary by Fund Classification

Total City revenues and appropriations are shown on this page. The total revenue amount represents all of the revenues available to pay for services and capital projects, while the Net City Budget represents the "net" budget after all interdepartmental charges are removed.

	<i>FY 2019 Actuals</i>	<i>FY 2020 Amended</i>	<i>FY 2021 Final</i>	<i>% Change FY 2020 to FY 2021</i>
<b>Governmental Activities</b>				
General Fund <sup>(1)</sup>	382,398,700	403,055,200	448,528,700	11.3
Trust	4,261,900	0	0	0.0
Special Revenues	126,728,300	170,717,700	221,757,000	29.9
Capital	52,321,800	75,972,300	51,296,500	(32.5)
Debt Service	30,734,800	30,724,800	30,935,300	0.7
<b>Subtotal</b>	<b>596,445,500</b>	<b>680,470,000</b>	<b>752,517,500</b>	<b>10.6</b>
<b>Proprietary (Business-Like Activities)</b>				
Enterprise	637,847,800	803,955,900	832,011,300	3.5
Internal Service	156,112,300	159,958,200	167,203,300	4.5
<b>Subtotal</b>	<b>793,960,100</b>	<b>963,914,100</b>	<b>999,214,600</b>	<b>3.7</b>
<b>Total Revenue</b>	<b>1,390,405,600</b>	<b>1,644,384,100</b>	<b>1,751,732,100</b>	<b>6.5</b>

<sup>(1)</sup> The General Fund Category includes amounts in the Emergency Reserve Fund, Asset Sale Reserve, the 27th Pay Period Reserve, and the Housing General Fund.

**Total Revenues by Fund Type**



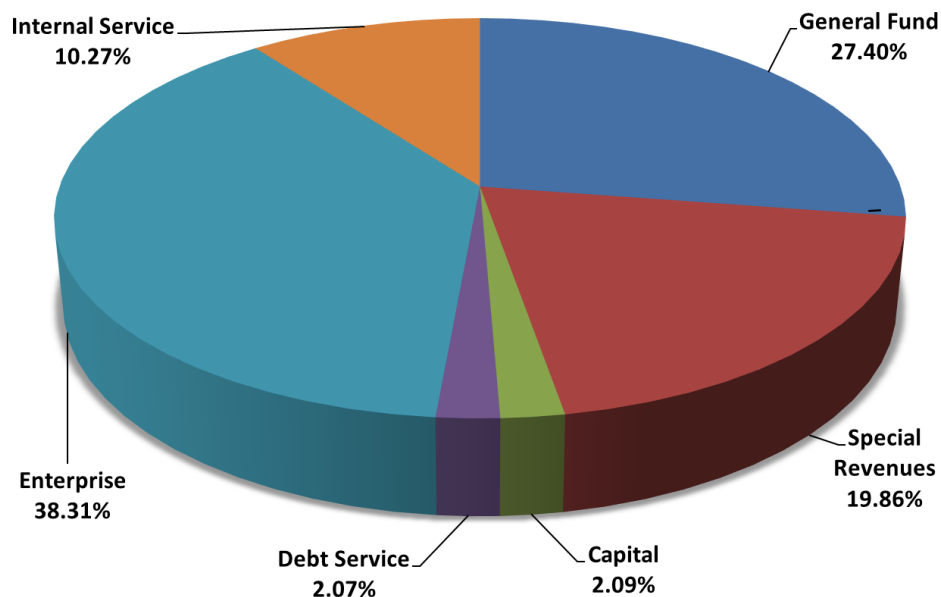
# Appropriations Summary by Fund Classification

The Net City Budget represents the “net” budget after all interdepartmental changes are removed.

	<i>FY 2019 Actuals</i>	<i>FY 2020 Amended</i>	<i>FY 2021 Final</i>	<i>% Change FY 2020 to FY 2021</i>
<b>Governmental Activities</b>				
General Fund <sup>(1)</sup>	317,324,600	364,838,900	409,701,000	12.3
Trust	1,792,200	0	0	0.0
Special Revenues	96,778,000	224,866,900	296,966,000	32.1
Capital	20,499,700	54,500,500	31,197,800	(42.8)
Debt Service	30,711,200	30,714,100	30,935,300	0.7
<b>Subtotal</b>	<b>467,105,700</b>	<b>674,920,400</b>	<b>768,800,100</b>	<b>13.9</b>
<b>Proprietary (Business-Like Activities)</b>				
Enterprise	377,190,400	593,802,800	572,710,500	(3.6)
Internal Service	99,242,200	137,048,200	153,555,300	12.0
<b>Subtotal</b>	<b>476,432,600</b>	<b>730,851,000</b>	<b>726,265,800</b>	<b>(0.6)</b>
Less: Interdepartmental Charges	101,491,200	132,235,700	132,494,000	0.2
<b>Net City Budget</b>	<b>842,047,100</b>	<b>1,273,535,700</b>	<b>1,362,571,900</b>	<b>7.0</b>

<sup>(1)</sup>The General Fund Category includes the Housing General Fund.

**Total Appropriations by Fund Type**





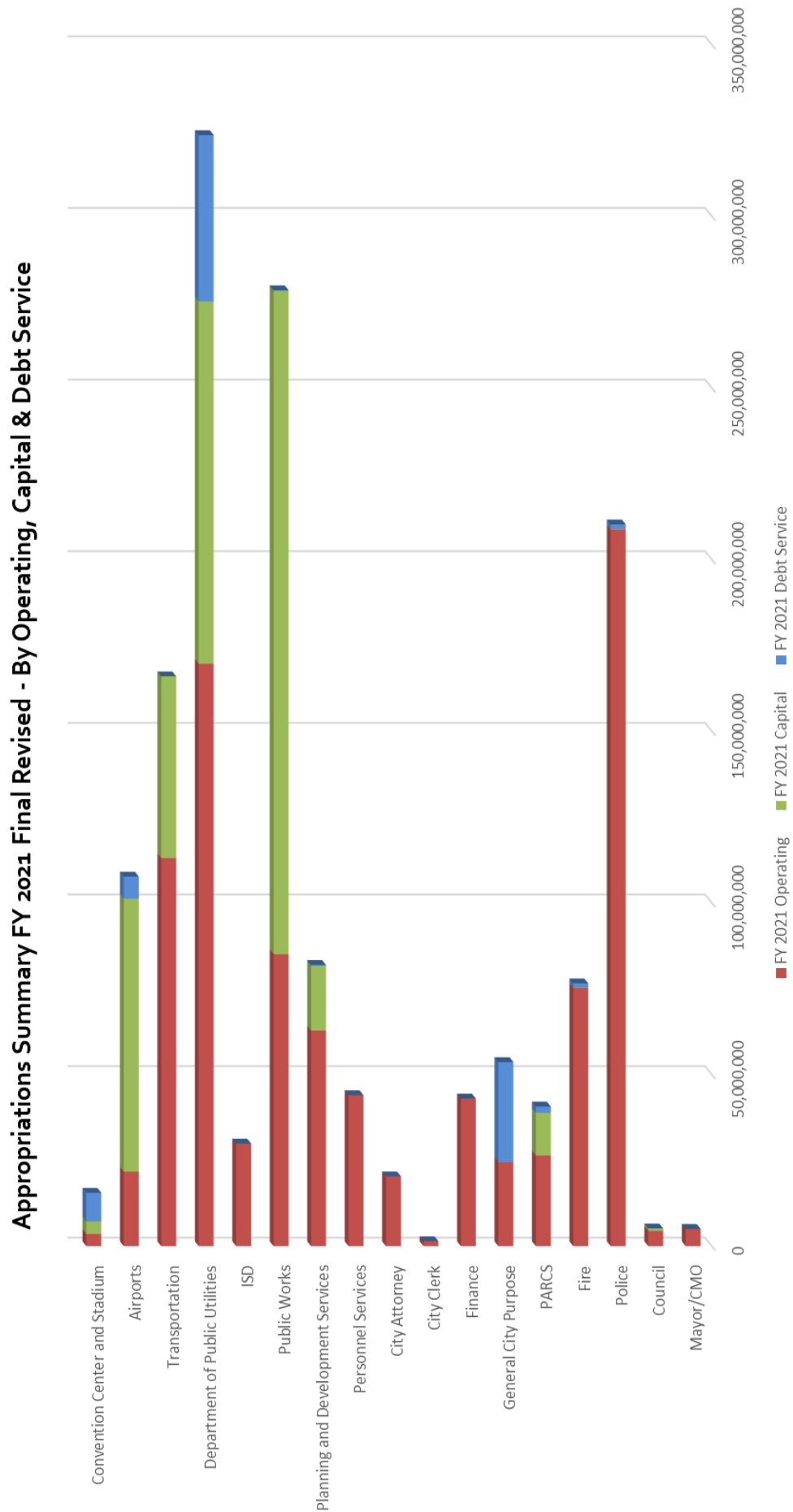
# Appropriations Summary – FY 2021 by Operating, Capital & Debt Service

The total adopted budget by department and primary funding source is shown on this page. The amounts shown as Net Budget represent the total "net" City budget after all interdepartmental charges are removed.

<i>Department</i>	<i>FY 2021 Operating</i>	<i>FY 2021 Capital</i>	<i>FY 2021 Debt Service</i>	<i>Total</i>
<b>General Fund Departments</b>				
Mayor/CMO	5,042,800	0	0	5,042,800
Council	4,488,400	682,000	0	5,170,400
Police	208,771,200	130,000	1,373,400	210,274,600
Fire	75,253,900	124,500	1,184,600	76,563,000
Parks, After School, Recreation & Community Services	26,435,800	12,424,300	1,826,100	40,686,200
General City Purpose	24,428,000	0	29,217,100	53,645,100
Finance	43,016,700	0	0	43,016,700
City Clerk	1,455,900	0	0	1,455,900
City Attorney	20,326,300	0	0	20,326,300
Personnel Services	43,991,300	0	0	43,991,300
Planning and Development Services	62,807,700	18,894,900	227,800	81,930,400
<b>Subtotal</b>	<b>516,018,000</b>	<b>32,255,700</b>	<b>33,829,000</b>	<b>582,102,700</b>
<b>Special Revenue Fund Departments</b>				
Public Works	85,064,700	193,269,000	138,900	278,472,600
<b>Subtotal</b>	<b>85,064,700</b>	<b>193,269,000</b>	<b>138,900</b>	<b>278,472,600</b>
<b>Internal Service Fund Departments</b>				
Information Services Department	29,894,200	0	0	29,894,200
<b>Subtotal</b>	<b>29,894,200</b>	<b>0</b>	<b>0</b>	<b>29,894,200</b>
<b>Enterprises Fund Departments</b>				
Department of Public Utilities	169,649,600	105,556,400	48,495,400	323,701,400
Transportation	113,063,200	52,928,500	0	165,991,700
Airports	21,705,400	79,534,100	6,427,700	107,667,200
Convention Center	3,544,300	3,667,600	8,344,500	15,556,400
<b>Subtotal</b>	<b>307,962,500</b>	<b>241,686,600</b>	<b>63,267,600</b>	<b>612,916,700</b>
Less: Expense Reduction <sup>(1)</sup>	8,320,300	0	0	8,320,300
Less: Interdepartmental Charges	132,494,000	0	0	132,494,000
<b>Net Budget</b>	<b>798,125,100</b>	<b>467,211,300</b>	<b>97,235,500</b>	<b>1,362,571,900</b>

<sup>(1)</sup> This represents the total expense reduction needed in the General Fund. It has been placed here for accounting purposes only.

# Appropriations Summary - FY 2021 by Operating, Capital & Debt Service



# Authorized Position Detail

The Authorized Position Detail provides the number of Permanent and Permanent Part-Time (PPT) positions by department and Full-Time Equivalent (FTE). The FY 2020 Amended figures below represent total permanent positions as of June 2020. The FY 2021 Final Revised Budget column represents the net of the FY 2020 Amended and the FY 2021 Position Changes. The FY 2021 change detail can be found in the Department Position Summaries.

<i>Department by Full-Time Equivalent (FTE)</i>	<i>FY 2019 Adopted</i>	<i>FY 2020 Adopted</i>	<i>FY 2020 Amended</i>	<i>FY 2021 Changes</i>	<i>FY 2021 Final</i>
<b>General Fund Departments</b>					
Mayor and City Manager's Office	29.50	30.00	30.00	0.00	30.00
City Council	23.00	24.00	28.00	0.00	28.00
City Attorney/Neighborhood Services	43.00	129.00	133.00	0.00	133.00
City Clerk's Office <sup>(3)</sup>	6.00	6.00	6.00	2.00	8.00
Finance Department <sup>(3)</sup>	55.00	118.00	118.00	(2.00)	116.00
Fire Department <sup>(1)(4)</sup>	376.50	345.50	345.50	4.80	350.30
PARCS Department <sup>(2)</sup>	75.75	76.00	76.00	12.00	88.00
Personnel Services Department	37.25	38.00	38.00	0.00	38.00
Planning & Development Services	218.20	138.70	140.70	0.50	141.20
Police Department <sup>(2)(5)</sup>	1,108.75	1,127.00	1,145.00	(9.40)	1,135.60
<b>Subtotal FTE</b>	<b>1,972.95</b>	<b>2,032.20</b>	<b>2,060.20</b>	<b>7.90</b>	<b>2,068.10</b>
<b>Special Revenue Departments</b>					
Public Works Department	339.50	356.75	356.75	1.25	358.00
<b>Subtotal FTE</b>	<b>339.50</b>	<b>356.75</b>	<b>356.75</b>	<b>1.25</b>	<b>358.00</b>
<b>Enterprise Departments</b>					
Airports Department	101.00	104.65	110.65	7.75	118.40
Public Utilities	646.80	587.75	587.75	1.25	589.00
Transportation/FAX Department	515.50	533.00	533.00	1.00	534.00
<b>Subtotal FTE</b>	<b>1,263.30</b>	<b>1,225.40</b>	<b>1,231.40</b>	<b>10.00</b>	<b>1,241.40</b>
<b>Internal Service Departments</b>					
General City Purpose	13.75	14.75	16.75	0.25	17.00
Information Services Department	61.00	64.25	65.25	0.75	66.00
<b>Subtotal FTE</b>	<b>74.75</b>	<b>79.00</b>	<b>82.00</b>	<b>1.00</b>	<b>83.00</b>
<b>Grand Total FTE</b>	<b>3,650.50</b>	<b>3,693.35</b>	<b>3,730.35</b>	<b>20.15</b>	<b>3,750.50</b>

## Sworn Safety Positions

<i>Department by Count</i>	<i>FY 2019 Adopted</i>	<i>FY 2020 Adopted</i>	<i>FY 2020 Amended</i>	<i>FY 2021 Changes</i>	<i>FY 2021 Final</i>
Police Department <sup>(5)</sup>	830	835	836	2	838
Fire Department <sup>(1)</sup>	334	302	302	3	305
Airports Department	19	19	19	0	19
<b>Grand Total Count</b>	<b>1,183</b>	<b>1,156</b>	<b>1,157</b>	<b>5</b>	<b>1,162</b>

<sup>(1)</sup> The FY 2021 Continuing Resolution Budget Motion #8 added three Fire Captains to the Fire Department.

<sup>(2)</sup> The FY 2021 Continuing Resolution Budget Motion #54.a transferred twelve Graffiti positions from the Police Dept. to the PARCS Dept.

<sup>(3)</sup> The FY 2021 Final Revised Budget Motion #20 transferred the Central Printing Division from the Finance Department to the City Clerk's Office.

<sup>(4)</sup> The FY 2021 Final Revised Budget Motions #21, #22 added (1) Accountant-Auditor II and (1) GIS Specialist to the Fire Department.

<sup>(5)</sup> The FY 2021 Final Revised Budget Motion #29 added (2) Police Officers and (2) Community Service Officer II to the Police Department.

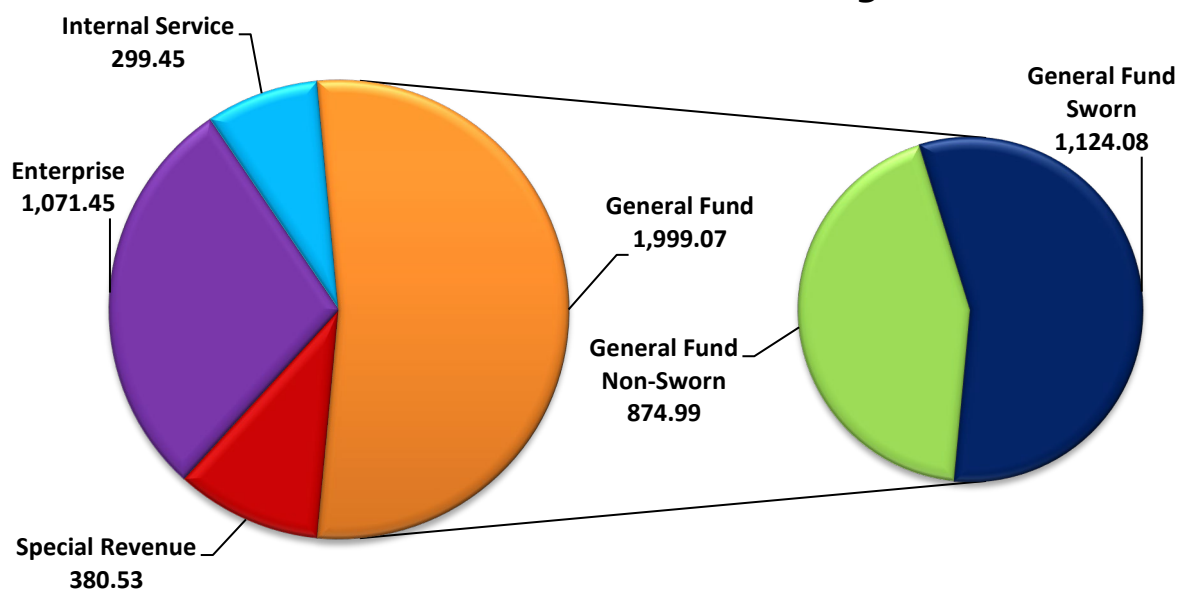
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# Authorized Position Changes

The detail below describes the new position changes by fund type for FY 2021 Final Revised Budget. Additional position detail can be found in the respective department's staffing section. The position changes noted below reflect whole position changes unlike the Authorized Position Detail, which notes changes by FTE.

<i>Funding Source</i>	<i>Service</i>	<i>New Positions</i>
<b>General Fund</b>		
	<i>Police Department</i> – Per the Final Revised Budget Motion #29, two (2) Police Officer and two (2) Community Service Officer II positions were added to the Department to support the Department of Public Utilities recycling and illegal dumping programs.	4
	<i>Fire Department</i> – Per the Continuing Resolution Motion #8, three (3) Fire Captains to the Department's Safety Program. Per the Final Revised Budget Motions #21, #22, one (1) Accountant-Auditor II and one (1) GIS Specialist were added to the Department.	5
<b>General Fund Total</b>		<b>9</b>

## Authorized Full-Time Equivalent (FTE) by Fund Type FY 2021 Final Revised Budget



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# Debt Obligations Summary

As of June 30, 2020, the City will have total long-term bond principal and interest outstanding of \$698.8 billion. Of this amount, \$334.9 million or 47.9 percent is revenue bonds of the City's business enterprise funds, and \$145.7 million is associated with the pension obligation bond, backed by the full faith and credit of the City. The remaining \$218.2 million includes lease revenue bonds for general governmental projects. Total bonded indebtedness backed by the General Fund is \$363.9 million.

The City's total bonded principal and interest outstanding at June 30, 2020 is approximately \$30.5 million less than the prior year due to debt service payments made in FY 2020.

	FY 2020	FY 2021
<b>Bonded Obligation Debt (Principal Only)</b>	\$116,160,000	\$107,555,000
<b>Bonded Obligation Debt per Capita</b>	\$215.78	\$200.41
<b>Debt Service tax rate per \$ 100 taxable valuation</b>	\$0.34	\$0.29

The ratio of net bonded obligation debt to taxable valuation and the amount of bonded debt per capita are useful indicators of the City's debt position to management, citizens, and investors. A comparison of these indicators at June 30<sup>th</sup> is on the table shown above.

The City's Charter imposes a limit on the amount of general obligation bonds the City can have outstanding at any given time; this limit is 20 percent of the assessed value of property in the City. Bonded indebtedness constituting a general obligation of the City can only be created by the affirmative votes of a majority of the electors. The City currently has no general obligation debt.

The current ratings from Moody's, Standard & Poor's, and Fitch for the City's general obligation and lease revenue bonds are shown in the table below.

BOND RATING				
LEASE REVENUE BONDS			GENERAL OBLIGATION	
	Rating	Outlook	Rating	Outlook
Fitch	A-	Stable	A	Stable
S&P	A	Stable	A+	Stable
Moody's	Baa1	Positive	A3	Stable

Loans and leases outstanding at June 30, 2020 are estimated to be \$519.8 million. \$470.3 million dollars of the outstanding balance is in the form of Safe Drinking Water State Revolving Fund low or no-interest loans received by the Water and Wastewater Divisions. These loans will be repaid with enterprise revenues through the year 2047.

## Debt Obligations Summary

FY 2021 Current Portion of L-T Debt							
<i>Bonds Backed By General Fund (GF)</i>	<i>Current Repayment Source</i>	<i>Outstanding Principal &amp; Interest Bonds @ 6/30/20</i>	<i>Outstanding Principal &amp; Interest Loans @ 6/30/20</i>	<i>Payment Principal</i>	<i>Payment Interest</i>	<i>Total D/S*</i>	<i>GF Portion</i>
Pension Obligation	GF/Enterprise	145,710,785	0	9,160,000	7,027,829	16,187,829	12,679,000
Exhibit Hall Expansion Lease Revenue	General Fund	19,370,800	0	1,156,075	1,002,426	2,158,500	2,158,500
Stadium Lease Revenue	Various	35,025,875	0	1,670,000	1,522,110	3,192,110	2,712,109
Various Capital Project Lease Revenue	General Fund	32,407,740	0	1,460,000	1,220,983	2,680,983	2,680,983
Convention Center Lease Revenue	General Fund	10,256,665	0	2,440,000	538,110	2,978,110	2,978,110
No Neighborhood Left Behind Lease Revenue	General Fund/ Measure C	8,892,099	0	2,580,000	381,950	2,961,950	2,961,950
Parks Impact/Riverside Golf Course Lease Revenue	Impact Fees/ Enterprise/GF	35,067,500	0	820,000	1,129,001	1,949,001	955,010
Public Safety Lease Revenue	Impact Fees/GF	45,859,750	0	1,110,000	1,442,750	2,552,750	1,381,688
City Hall Chiller	Rent Revenue	3,221,500	0	0	135,500	135,500	135,500
City Hall/Granite Park/Bee Bldg Lease Revenue	Rent Revenue/GF	28,065,124	0	3,565,000	863,451	4,428,451	4,012,101
<b>Total Bonds</b>		<b>363,877,838</b>	<b>0</b>	<b>23,961,075</b>	<b>15,264,110</b>	<b>39,225,184</b>	<b>32,654,951</b>
<b>Loans Backed by General Fund</b>							
California Infrastructure Bank	General Fund	0	1,875,681	83,582	50,787	134,368	134,368
HUD Loan (Neighborhood Streets & Parks)	CDBG	0	399,327	114,000	18,721	132,721	0
Master Equipment Lease Purchase Program <sup>(1)</sup>	Various	0	47,288,429	8,364,915	1,026,134	9,391,046	8,523,602
<b>Total Loans</b>		<b>0</b>	<b>49,563,437</b>	<b>8,562,497</b>	<b>1,095,642</b>	<b>9,658,135</b>	<b>8,657,970</b>
<b>General Fund Backed Obligations</b>		<b>363,877,838</b>	<b>49,563,437</b>	<b>32,523,572</b>	<b>16,359,752</b>	<b>48,883,319</b>	<b>41,312,921</b>
<b>Bonds &amp; Loans Backed by Enterprise Funds</b>							
Sewer Revenue Bonds 1993 A	Enterprise	7,178,250	0	6,050,000	183,513	6,233,513	0
Water Revenue Bonds 2010 A-1	Enterprise	31,437,425	0	6,390,000	1,467,500	7,857,500	0
Water Revenue Bonds 2010 A-2	Enterprise	173,407,288	0	0	6,097,263	6,097,263	0
Airport Revenue Bonds 2007 A	Enterprise	34,747,346	0	370,000	1,199,848	1,569,848	0
Airport Revenue Bonds 2013 A	Enterprise	33,024,459	0	1,595,000	1,168,944	2,763,944	0
Airport Revenue Bonds 2019 A	Enterprise	55,095,496	0	756,097	1,194,457	1,950,554	0
State Water Resources Control Board Loans	Enterprise	0	470,269,130	7,929,508	2,784,407	10,713,915	0
<b>Enterprise Fund Backed Obligations</b>		<b>334,890,264</b>	<b>470,269,130</b>	<b>23,090,605</b>	<b>14,095,932</b>	<b>37,186,537</b>	<b>0</b>
<b>Total Citywide Debt Obligations</b>		<b>698,768,102</b>	<b>519,832,567</b>	<b>55,614,177</b>	<b>30,455,684</b>	<b>86,069,856</b>	<b>41,312,921</b>

<sup>(1)</sup> Master Equipment Lease Purchase Programs includes all leases through 06/30/2020

\* Total D/S column may not add up due to rounding.



# FY 2020-2021

## Measure C

### Extension Revenue and History

The Measure C Extension Plan is a multi-modal funding program, which distributes a percentage of local sales tax revenue to the City



of Fresno through three main programs: the Regional Public Transit Program; the Regional Transportation Program; and, the Local Transportation Program.

#### Public Transit Program

The goal is to expand mass transit programs that have a demonstrated ability to get people out of their cars and improve air quality. The transit agencies would use the funds to address major new expansions of the express, local and feeder bus service to include additional:

- Routes
- Buses (including low emission)
- Night and Weekend Service
- Bus Shelters
- Safer access to Public Transit Services

#### Local Transportation Program

The goal is to improve the City's local transportation program by addressing the problem of aging streets and road infrastructure. Funding is provided to fill potholes, repave streets, improve sidewalks, and upgrade the local transportation infrastructure.

The funding is distributed as follows:

- Street Maintenance / Rehabilitation
- Flexible Program
- ADA Compliance
- Pedestrian Trails
- Bicycle Facilities

#### Regional Transportation Program

The Regional Transportation Program provides for the movement of goods, services, and people throughout the County.

The Fresno Yosemite International Airports is an important component of both the urban and rural area transportation systems and is critical to the continued economic development in Fresno County. Funding for the program is designed for runway and infrastructure

Measure C Revenue	Public Works	FAX	Airports	Total Revenue
2015 Actuals	10,135,605	9,021,231	658,486	19,815,322
2016 Actuals	10,754,973	9,512,168	694,319	20,961,460
2017 Actuals	10,812,893	9,635,196	703,299	21,151,388
2018 Actuals	10,427,803	10,352,429	748,705	21,528,937
2019 Actuals	10,954,384	10,601,384	773,052	22,328,819
2020 Actuals	10,611,680	10,720,960	779,084	22,111,724
2021 Final	9,821,500	12,135,000	879,200	22,835,700

rehabilitation, runway land acquisition and construction, and associated infrastructure construction projects.

Measure C Extension revenue is budgeted at \$22,835,700 in FY 2021 or an increase of \$723,976 when compared to the FY 2020 Actuals of \$22,111,724.

# New Citywide Lease Purchases for FY 2021

<i>Department</i>	<i>Qty</i>	<i>Description</i>	<i>FY 2021 Final Revised Budget</i>	<i>Budgeted Fund</i>	<i>Budgeted Line Item</i>	<i>Finance Term (Yrs)</i>	<i>Anticipated First Lease Payment</i>	<i>Final Fiscal Year</i>
FAX	1	PARCS Graffiti Abatement Truck	\$7,200	50502	57414	5	04 / 2021	2026
FAX	2	DPW Street Sweepers	\$100,500	50502	57414	5	04 / 2021	2026
Fire	1	Rescue 219 Vehicle	\$8,900	10101	57414	5	04 / 2021	2026
Fire	2	Squad Vehicles	\$33,600	10101	57414	5	04 / 2021	2026
Fire	9	Light Duty Vehicles	\$105,200	10101	57414	5	04 / 2021	2026
ISD	1	PeopleSoft Systems Replacement	\$6,555,000	54003	57415	0	2021	0
Fire	2	Fire Engines	0	10101	57414	10	04 / 2023	2033
Fire	1	Urban Search and Rescue Vehicle	0	10101	57414	10	04 / 2023	2033
Fire	1	Fire Truck	0	10101	57414	10	04 / 2024	2034
<b>Total New Lease Purchase</b>			<b>\$6,810,400</b>					

# FY 2020-2021

## Federal Entitlement Funding

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### Introduction

The City of Fresno (City) receives annual allocations from the U.S. Department of Housing and Urban Development (HUD) through four grant programs:

- Community Development Block Grant (CDBG)
- HOME Investment Partnership Program (HOME)
- Emergency Solutions Grant (ESG), and
- Housing Opportunities for Persons With AIDS/HIV (HOPWA)

The overarching purpose of these four programs is to assist **low- and moderate-income** families and households, which are those that earn less than 80 percent of the area



median income. ESG and HOPWA funds are earmarked to assist the homeless and persons living with HIV/AIDS, respectively. The funds are used to pursue three

goals: 1) Provide decent, affordable housing; 2) Create suitable living environments, and 3) Expand economic opportunities.

In order to access federal funds, the City must carry out a planning process to identify the scope of housing and community development

needs in its jurisdiction and how the available funding can best be used to meet those needs. This planning process, called the Consolidated Plan, was conducted in late 2019 and early 2020. The term of the plan began on July 1, 2020 and will end on June 30, 2024. A full copy of the Consolidated Plan is available for review on the City's Planning & Development Department webpage.

Each year, the City prepares an Annual Action Plan that describes the projects and actions it will undertake to carry out the strategies outlined in the Consolidated Plan. The First Year Annual Action Plan covers the period from July 1, 2020 to June 30, 2021.

In FY 2021, the City will receive \$12 million in new federal funds, and estimates that \$330,000 will be available in program income to address its most pressing affordable housing and community development priorities. The most pressing needs in the City include improved access to affordable housing and neighborhood revitalization. As such, CDBG resources available to the City through the programs covered by this plan will focus on the development of affordable housing in high opportunity areas and rehabilitation of existing affordable housing units, public facility and infrastructure projects, and supportive public services. HOME funds will primarily be used to increase housing opportunities for low-income rental households. ESG funds will continue to serve the needs of homeless populations, and HOPWA funds will provide housing assistance to persons living with HIV/AIDS and their families.

### Community Development Block Grant

This long-standing program of HUD provides jurisdictions, also known as "entitlement communities," federal funds to sustain

affordable housing, create suitable living environments, and expand economic opportunities primarily for low- to moderate-income persons. CDBG was enacted through the Housing and Community Development Act of 1974 and took effect in January 1975. CDBG funds are allocated to more than 1,200 local and state governments on a formula basis; the total program was approximately \$3.25 billion in 2018. Larger cities and urban counties, or entitlement communities, are required to prepare and submit a "Consolidated Plan" that establishes goals for the use of CDBG funds. Grantees are also required to hold public meetings to solicit input from the community, ensuring that proposed projects are aligned with the community's prioritized needs as established in the City's Consolidated Plan.

CDBG projects must be consistent with broad national objectives including: activities that benefit low- to moderate-income persons, the prevention or elimination of slums or blight, or other community development activities to address an urgent threat to health or safety. CDBG funds may be used for community development activities (such as real estate acquisition, relocation, rehabilitation of housing and commercial buildings), construction of public facilities and improvements (such as water, sewer, and other utilities, street paving, and sidewalks), construction of neighborhood centers, and the conversion of school buildings, public services, and economic development and job creation or retention activities. CDBG funds can also be used for preservation and restoration of historic properties in low-income neighborhoods.

### **Overview of City CDBG**

HUD released its FY 2021 allocation levels and the City will receive approximately \$7.2 million of CDBG funds for use in FY 2021. A dozen community meetings were held from

November 2019 to February 2020 to obtain input from residents on the public's needs.

CDBG revenues used to build the FY 2021 Budget are comprised of the entitlement from HUD, estimated program income, and carryover. Program income, which is the gross income received by the City and its subrecipients directly generated from the use of CDBG funds, is estimated at \$125,000. Expenditures related to the FY 2021 new allocation and estimated program income are classified according to the summary chart.

The carryover is the total of unused, cancelled, or not yet completed funds or projects from prior fiscal years. This can occur when a capital project is completed under budget; when a program does not use all of its allocation; or when a project is not completed within that fiscal year. The FY 2021 Budget includes several carryover projects that have previously been funded, but are not yet complete, including, but not limited to: 1) Fresno Equal Opportunities Commission Street Saints After School Program, 2) Park Improvements at various sites including Pinedale, Fink-White, and Quigley (learner pool design); Fink-White (splash park); and Romain (challenger course), 3) Public Works neighborhood street improvements, 4) Lead Paint Abatement and Senior Paint/Minor Rehabilitation Programs, and 5) Several other nonprofit subrecipient projects.

The annual payment of Debt Service is required to repay Section 108 loans for Street and Park Improvements within CDBG areas.

In addition to the activity limitations placed upon CDBG, HUD has also limited the use of CDBG for certain types of projects. By regulation, all Public Service activities are capped at fifteen percent of the entitlement

SUMMARY CHART		Section				
FY 2021 Allocation and Program Income		CDBG	108 Loan	HOME	ESG	HOPWA
<b>HOUSING</b>						
Housing Rehabilitation Admin	200,000	0	0	0	0	0
Senior Paint Program	150,000	0	0	0	0	0
Housing Rehab (Nonprofit*)	1,028,100	0	0	0	0	0
CHDO Set Aside (15% Allocation)	0	0	488,300	0	0	0
Tenant Based Rental Assistance (Homeless)	0	0	711,800	0	0	0
HOME Rental Rehab/New Construction	0	0	1,914,100	0	0	0
<b>FACILITIES AND PUBLIC IMPROVEMENTS</b>						
Neighborhood Street Improvements	3,095,200	0	0	0	0	0
D4 Multi-Generational Community Center	0	7,500,000	0	0	0	0
Section 108 Loan Repayment	227,800	0	0	0	0	0
<b>PUBLIC SERVICES (15% CAP)</b>						
PARCS Senior Hot Meals	187,900	0	0	0	0	0
PARCS After School Program	718,100	0	0	0	0	0
Nonprofit* Public Services	161,000	0	0	0	0	0
<b>SECTION 3 TRAINING</b>						
Micro-Enterprise Assistance (Nonprofit*)	35,000	0	0	0	0	0
<b>HOMELESS AND SPECIAL NEEDS</b>						
ESG (Various Subrecipients) 2020-2021	0	0	0	717,300	0	0
HOPWA (Subrecipient WestCare) 2020-2021	0	0	0	0	617,100	0
<b>PLANNING AND ADMINISTRATION</b>						
CDBG/HOME/HOPWA/ESG Admin (20% CAP)	1,397,600	0	0	0	0	0
HOME Program Administration (10% CAP)	0	0	346,000	0	0	0
HOPWA Program Administration (3% CAP)	0	0	0	0	19,100	0
ESG Program Administration (7.5% CAP)	0	0	0	45,800	0	0
Fair Housing (Nonprofit*)	50,000	0	0	0	0	0
<b>TOTALS</b>	<b>7,250,700</b>	<b>7,500,000</b>	<b>3,460,200</b>	<b>763,100</b>	<b>636,200</b>	

\*Nonprofit activities are identified in the 2020-2021 Annual Action Plan published under separate cover.

and program income. Planning and Administration activities are capped at twenty percent of the entitlement and program income. For FY 2021, the "allocation caps" for Public Service and Administration are estimated to be \$1.1 million and \$1.4 million respectively.

### Housing

The Consolidated Plan identified access to affordable housing for low-income and special needs households as a high priority, as well as neighborhood revitalization through

improvements to current public infrastructure and facilities. The City manages several programs that serve to arrest deterioration and provide assistance to improve access to affordable housing.

The Housing and Community Development Division utilizes a portion of the CDBG Program funds each year for administration and rehabilitation of affordable housing for low-income households. The Housing budget category consists of rehabilitation programs and program delivery that serves to absorb

costs associated with the creation of affordable housing projects in the HOME program.

With the City performed Senior Paint Program, CDBG funds will pay for a licensed lead-certified painting contractor to paint the exterior of the home and may include minor repairs, (i.e., screens, broken window panes, loose or damaged gutters, etc.) provided there are enough funds available after deducting the cost of the paint project. This program serves low-income seniors (62 years of age or older) who own and occupy their homes. In addition to the City performed program, CDBG funded nonprofits will offer complimentary senior paint/paint programs.

Additional repair programs are proposed to be implemented by CDBG funded nonprofits. The rehabilitation to be performed includes emergency home repair for seniors and minor repairs for health and safety items that need immediate attention but homeowners are unable to afford to correct the problem.

### **Public Facilities and Improvements**

The Consolidated Plan identified the need for neighborhood revitalization through improvements to current public infrastructure and facilities. The City is focused on strategic investments that will enhance other private and public investments targeted to low and very low-income neighborhoods.

Neighborhood Street Improvements will use approximately \$3 million to address infrastructure needs in eligible neighborhoods throughout the city. Proposed areas include: Yosemite Middle School Complete Streets; Highway City Neighborhood Streets; West Fresno Elementary and MLK Neighborhood streets; Burroughs Elementary Neighborhood Streets; and Ericson Elementary Neighborhood Streets. The work plan will involve

street/streetscape and sidewalk projects in low-income areas.

### **Public Services**

The Consolidated Plan identified services for low-income and special needs households to be high priorities. The City provides essential services to targeted low- and very low-income neighborhoods through its PARCS Senior and After School Programs.

PARCS Senior Programs provide enrichment programs for adults 62 and older. Programs are offered at seven neighborhood centers throughout Fresno, including: 1) Mosqueda Community Center 2) Ted C. Wills Community Center 3) Pinedale Community Center 4) Mary Ella Brown Community Center 5) Senior Citizens Village 6) Lafayette Neighborhood Center, and 7) Inspiration Park. The Senior Program sites are strategically offered throughout the community with operations occurring in North Fresno (Pinedale) Central Fresno (Ted C. Wills and Lafayette), Southeast Fresno (Mosqueda and Senior Citizens Village), Southwest Fresno (Mary Ella Brown), and West Fresno (Inspiration Park).

PARCSs goal is to serve 1,000 low-income and moderate-income seniors through its programs for FY 2021. Staff will provide the program compliance documentation, recreational activities, volunteer coordination/ recruitment, and activities. Staff will also continue to coordinate with the Fresno-Madera Area Agency on Aging for Senior Programs. The Ted C. Wills Community Center will have two senior coordinators assigned to the site because of the size of the site. The Senior Programs will continue to have a site monitor that will assist staff in compliance and paperwork reporting needs.

The PARCS After School Program will use CDBG funds to help serve nearly 700 children at ten neighborhood and community centers throughout the City of Fresno. At-risk children and youth have an opportunity to complete their homework in the computer labs, obtain a healthy snack, and participate in physical and recreational activities that are important to their well-being and development. In addition to the PARCS performed After School Program, a CDBG funded nonprofit will offer after school services at two sites, for a total of 12 sites receiving services.

CDBG funds will be provided to local non-profits to support programs that serve predominantly low- and moderate-income clientele. Nonprofit activities are identified in the 2020-2021 Annual Action Plan published under separate cover.

### **Planning and Administration**

The Consolidated Plan identified improved transparency, increased community involvement, and full compliance with federal regulations as a priority. CDBG Administration ensures all federal regulations are met for entitlement programs and subcomponents of CDBG. Program administration includes the preparation of the Consolidated Plan, Citizen Participation Plan, Annual Action Plan as well as the Consolidated Annual Evaluation and Performance Report (CAPER).

The City will also fund nonprofit(s) to provide education and enforcement of state and federal fair housing laws. Education (housing civil rights) will encompass outreach to Fresno city residents, landlords, property managers, real estate industry, housing-related insurance brokers/agents, lenders, and banking representatives. Resolution of housing discrimination claims of Fresno city residents will be accomplished by investigation (and

testing) of credible claims and by assisting claimants with case referrals to HUD, the California Department of Fair Employment and Housing, or mediation and/or injunctive relief through state or federal court.

### **Section 108 Loan Guarantee Program**

As a recipient of CDBG funding, the City of Fresno is eligible to participate in the Section 108 Loan Guarantee program administered by HUD. Under this program, the City is able to leverage up to five times its annual CDBG allocation for large community development investments.

In an effort to provide multiple services integrated into one common space to meet the needs of youth, seniors, and neighborhoods, the City applied for a \$7.5 million Section 108 Loan Guarantee. If approved by HUD, these funds will be used for the construction of a new multi-generational community center and improved park facilities that will increase the quality of life for the low and moderate income population in the surrounding neighborhoods. Specifically, a multi-generational community center would improve the quality of life for constituents by providing after school activities for youth, senior enrichment activities, recreational space, meeting space, and improved green space with sports fields and a tot lot.

### **HOME Program**

The HOME Investment Partnerships Program (HOME) provides formula grants to entitlement communities, often in partnership with local nonprofit groups, to fund a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people. HOME is the largest federal block grant to state and local governments designed exclusively to create

affordable housing for low-income households. In FY 2021 the City will receive \$3.2 million in HOME entitlement and estimates receiving \$205,000 in program income.

HOME funds are awarded annually as formula grants to participating jurisdictions. At least 15 percent of the HOME funds must be awarded to certified Community Housing Development Organizations (CHDOs). Fresno currently has three CHDOs, Community Housing Works, Habitat for Humanity, and Self-Help Enterprises. As projects are identified, the City will approve agreements for new or rehabilitated housing for very low-income homebuyers as part of the CHDO program. The FY 2021 funding identified for CHDO use is approximately \$488,300.

The HOME Program's flexibility allows for the use of HOME funds for grants, direct loans, loan guarantees or other forms of credit enhancements, or rental assistance or security deposits. The City budget currently alternates annually between identifying a minimum of \$1 million for minor rehabilitation, or affordable rental substantial rehabilitation and/or new construction activities. The FY 2021 budget identifies approximately \$1.91 million for new construction activities.

Tenant-based rental assistance funding of approximately \$711,800 will subsidize private market units for low-income households to increase affordability. The program will continue being implemented through the Fresno Housing Authority to provide housing assistance for persons transitioning from homelessness.

## **Emergency Solutions Grant (ESG) Program**

The Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act) amended the McKinney-Vento Homeless Assistance Act, revising the Emergency Shelter Grants Program in significant ways and renaming it the Emergency Solutions Grants (ESG) program. The ESG program provides funding to: (1) engage homeless individuals and families living on the street; (2) improve the number and quality of emergency shelters for homeless individuals and families; (3) help operate these shelters; (4) provide essential services to shelter residents; (5) rapidly re-house homeless individuals and families; and, (6) prevent families and individuals from becoming homeless. ESG funds may be used for five program components: street outreach, emergency shelter, homelessness prevention, rapid re-housing assistance, and HMIS; as well as administrative activities (up to 7.5 percent of a recipient's allocation can be used for administrative activities).

Through consultation with the Fresno Madera Continuum of Care, the City will use ESG program funds within the identified categories of activities to award subrecipient agreements to agencies that will be identified in the 2020-2021 Annual Action Plan published under separate cover.

### **Street Outreach/Emergency Shelter**

The City anticipates providing approximately \$257,000 of its ESG allocation to fund a portion of the full-service multidisciplinary outreach and engagement efforts as well as full-service emergency shelter program(s) that serve specific target populations, including homeless individuals, families, youth, and victims of domestic violence. Services will include the



provision of shelter beds, case management, deposit/rental assistance, and other services as appropriate. The goal of this program is to provide all of the services and support that the participating families and youth need to become and remain permanently housed.

### **Homelessness Prevention**

The City will provide approximately \$41,600 to service providers to offer homelessness prevention services to stabilize housing for individuals and families at risk of homelessness.

### **Rapid Re-Housing**

The City will provide approximately \$418,700 to offer housing relocation and stabilization services and short-and/or medium-term rental assistance as necessary to help individuals or families living in an emergency shelter or other place described in paragraph (1) of the “homeless” definition in 24 CFR 576.2 move as quickly as possible into permanent housing and achieve stability in that housing.

Component services and assistance may consist of short-term and medium-term rental assistance, rental arrears, rental application fees, security deposits, advance payment of last month’s rent, utility deposits and payments, moving costs, housing search and placement, housing stability case management, mediation, legal services, and credit repair.

### **Administration**

In an effort to assure coordination, communication, and program management, the City will continue to utilize the maximum 7.5 percent administrative allocation for FY 2021.

## **Housing Opportunities for Persons with AIDS (HOPWA) Program**

HOPWA supports communities in developing affordable housing opportunities and related supportive services for low-income persons living with HIV/AIDS and their families. HOPWA-eligible activities include direct housing, support services, information and referral, resource identification, and technical assistance. The HUD HOPWA program provides resources that benefit low-income persons medically diagnosed with HIV/AIDS and their families, including housing and social services, chemical dependency treatment, nutritional services, case management, and assistance with daily living.

As of FY 2016, the City of Fresno’s housing program is the direct grantee responsible for the implementation of the HOPWA Program. Under previous Consolidated Plans the State of California administered the HOPWA Program on behalf of the City. The City of Fresno will provide \$617,040 for a comprehensive array of HOPWA activities, including short term rent, mortgage payment, utility payment, and emergency housing services.

## **CARES Act Funding**

As part of the Coronavirus Aid, Relief, and Economic Security Act (CARES Act) passed by the U.S. Congress and signed into law by the President on March 27, 2020, HUD allocated additional entitlement funds to the City through the CDBG-CV, ESG-CV, and HOPWA-CV programs. The purpose of these funds is to assist the City in preventing, preparing for, and responding to the coronavirus (COVID-19).

**CDBG-CV**

HUD released two rounds of CDBG-CV allocations that resulted in \$7.98 million in funding for the City. Examples of activities that can be funded with CDBG-CV include:

- Construction of medical facilities for testing and treatment
- Acquisition of motels or hotels to expand capacity of hospitals
- Replacement of HVAC systems to temporarily transform commercial buildings or closed school buildings into clinics
- Support for business manufacturing medical supplies
- Construction of group living facilities to centralize patients undergoing treatment
- New or increased public services to provide testing or diagnosis, job training to expand the pool of health care workers, and deliver meals on wheels to quarantined individuals

**ESG-CV**

In its first round of ESG-CV funding, HUD allocated \$2.1 million to the City. These funds were used in accordance with a memorandum of understanding for a joint funding framework between the City, County of Fresno, and Fresno Madera Continuum of Care to align resources to execute the COVID-19 Homeless Response for the prevention and containment of COVID-19 among individuals experiencing homelessness community-wide.

HUD released a second round of ESG-CV funding that allocated an additional \$8.8 million to the City. These can be used on the following types of activities:

- Building more emergency shelters for homeless individuals and families
- Operating emergency shelters by providing maintenance, rent, repair, security, fuel, equipment, insurance, utilities, food, furnishings, and supplies necessary for the operation
- Providing hotel/motel vouchers for homeless families or individuals
- Providing essential services to people experiencing homelessness
- Preventing individuals from becoming homeless and rapidly rehousing homeless individuals

**HOPWA-CV**

HUD allocated approximately \$92,600 to the City to augment existing housing services for persons living with HIV/AIDS. The City entered into an agreement with WestCare California, Inc., the current provider of HOPWA services on behalf of the City, to maintain HIV/AIDS assistance, program operations providing rental assistance, supportive services, and other necessary actions in order to prevent, prepare for, and respond to COVID-19.

<b>SUMMARY CHART</b>				
<b>FY 2021 COVID-19 Allocations</b>				
To be allocated	6,384,100	8,845,500	0	
Homeless Response	0	1,998,400	0	
HOPWA (Subrecipient WestCare)	0	0	87,000	
<b>PLANNING AND ADMINISTRATION</b>				
CDBG-CV Program Administration (20% CAP)	1,596,000	0	0	
HOPWA-CV Program Administration (6% CAP)	0	0	5,600	
ESG Program Administration (10% CAP)	0	105,200	0	
<b>TOTALS</b>	<b>7,980,100</b>	<b>10,949,100</b>	<b>92,600</b>	

# Combined Fund Summary

All Funds  
(in 00)

Description	General Fund	Special Revenue Funds	Capital Funds	Enterprise Funds	Internal Service Funds	Debt Service Funds	Total
<b>Revenues</b>							
Beginning Balance	650,716	143,045	357,315	2,966,899	353,188	0	4,471,163
Taxes	2,698,322	352,740	0	8,821	11	0	3,059,894
Licenses & Permits	281,134	1,502	0	1,500	0	0	284,136
Intergovernmental Revenue	103,715	2,132,868	59,029	1,550,798	3,871	0	3,850,281
Charges for Services	310,082	35,473	92,628	2,747,020	20,121	0	3,205,324
Fines	29,846	1,500	0	0	13,750	0	45,096
Other Revenue	11,905	11,115	5,584	186,292	7,987	0	222,883
Interdepartmental Charges for Services	103,879	0	0	0	1,220,604	1,376	1,325,859
Misc. Revenue	17,425	1,423	2,600	837,356	11,783	0	870,587
Transfers	278,263	(462,096)	(4,191)	21,427	40,718	307,977	182,098
<b>Total Revenues</b>	<b>4,485,287</b>	<b>2,217,570</b>	<b>512,965</b>	<b>8,320,113</b>	<b>1,672,033</b>	<b>309,353</b>	<b>17,517,321</b>
<b>Expenditures</b>							
Employee Services	2,768,170	381,343	30,850	1,201,403	331,625	0	4,713,391
Purchased Prof and Tech	428,992	244,418	4,000	381,603	54,797	321	1,114,131
Purchased Property Services	90,587	56,496	38,681	313,749	139,413	0	638,926
Other Purchased Services	14,015	11,211	34	12,189	56,406	0	93,855
Supplies	39,085	227,015	9,243	252,565	173,137	0	701,045
Property	114,493	1,148,910	160,722	2,044,117	330,954	0	3,799,196
Other Objects	191,944	740,517	48,125	910,100	46,423	309,032	2,246,141
Interdepartmental Charges	448,027	159,750	20,323	611,379	85,461	0	1,324,940
Contingencies	1,697	0	0	0	35,000	0	36,697
Insurance Claims, Refunds	0	0	0	0	282,337	0	282,337
<b>Total Expenditures</b>	<b>4,097,010</b>	<b>2,969,660</b>	<b>311,978</b>	<b>5,727,105</b>	<b>1,535,553</b>	<b>309,353</b>	<b>14,950,659</b>
<b>Ending Balance</b>	<b>388,277</b>	<b>(752,090)</b>	<b>200,987</b>	<b>2,593,008</b>	<b>136,480</b>	<b>0</b>	<b>2,566,662</b>

**Note 1:** The Ending Balance in the General Fund Type includes \$35,882,300 Emergency Fund, \$1,716,300 for the 27th Pay Period Reserve, and \$1,299,800 for the Asset Sale Reserve Fund.

**Note 2:** Special Revenue Fund includes grants and Measure C Tier 1 that requires expenditures before receiving reimbursement. The deficit balance is a temporary timing difference between expenditure and request for funds.

# Combined Fund Summary

## General Fund (in 00)

Description	City Council	Office of the Mayor	City Clerk	City Attorney	Police	Fire	Parks & Rec	Public Works
<b>Revenues</b>								
Beginning Balance	0	0	0	0	0	0	0	0
Taxes	0	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	600	6,470	0	12,705
Intergovernmental Revenue	0	0	0	0	48,204	9,700	314	800
Charges for Services	0	0	0	15,068	57,485	64,155	14,584	33,971
Fines	0	0	0	8	470	600	0	0
Other Revenue	0	0	0	180	25	0	745	650
Interdepartmental Charges for Services	0	0	0	0	50	0	0	0
Misc. Revenue	0	0	0	3,195	690	2,555	2,554	12
Transfers	1,246	2,539	0	8,000	140,242	50,494	27,404	604
<b>Total Revenues</b>	<b>1,246</b>	<b>2,539</b>	<b>0</b>	<b>26,451</b>	<b>247,766</b>	<b>133,974</b>	<b>45,601</b>	<b>48,742</b>
<b>Expenditures</b>								
Employee Services	23,609	38,666	5,323	145,166	1,661,190	602,114	103,275	52,502
Purchased Prof and Tech	511	1,655	177	8,631	17,889	10,257	1,201	5,787
Purchased Property Services	20	2,520	75	97	24,520	11,918	38,658	4,600
Other Purchased Services	321	419	272	1,140	3,380	5,415	352	99
Supplies	553	120	449	702	10,324	12,346	8,850	2,593
Property	0	50	0	346	8,332	33,631	46,557	6,056
Other Objects	17,461	689	1,135	21,328	3,988	2,683	63,192	2,433
Interdepartmental Charges	7,532	6,309	2,508	23,487	233,941	56,763	25,645	32,661
Contingencies	1,697	0	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>51,704</b>	<b>50,428</b>	<b>9,939</b>	<b>200,897</b>	<b>1,963,564</b>	<b>735,127</b>	<b>287,730</b>	<b>106,731</b>
<b>Ending Balance</b>	<b>(50,458)</b>	<b>(47,889)</b>	<b>(9,939)</b>	<b>(174,446)</b>	<b>(1,715,798)</b>	<b>(601,153)</b>	<b>(242,129)</b>	<b>(57,989)</b>

**Note 1:** The Ending Balance in the General Fund Type includes \$35,882,300 Emergency Fund, \$1,716,300 for the 27th Pay Period Reserve, and \$1,299,800 for the Asset Sale Reserve Fund.

**Note 2:** Balances in red denote the amount of General Fund support to cover the appropriations. The majority of General Fund revenues are captured in the General City Purpose Department.

# Combined Fund Summary

## General Fund-continued (in 00)

Description	General City Purpose	Planning & Dev Serv	Administrative Serv Dept	Information Services	Finance	Personnel	Total
<b>Revenues</b>							
Beginning Balance	640,520	10,196	0	0	0	0	650,716
Taxes	2,698,322	0	0	0	0	0	2,698,322
Licenses & Permits	197,648	63,711	0	0	0	0	281,134
Intergovernmental Revenue	44,697	0	0	0	0	0	103,715
Charges for Services	6,229	113,128	0	0	5,462	0	310,082
Fines	12,567	16,166	0	0	35	0	29,846
Other Revenue	9,310	995	0	0	0	0	11,905
Interdepartmental Chrgs for Srvc	95,009	348	0	0	8,472	0	103,879
Misc. Revenue	6,990	857	0	0	572	0	17,425
Transfers	(235,999)	12,892	0	0	270,841	0	278,263
<b>Total Revenues</b>	<b>3,475,293</b>	<b>218,293</b>	<b>0</b>	<b>0</b>	<b>285,382</b>	<b>0</b>	<b>4,485,287</b>
<b>Expenditures</b>							
Employee Services	116	137,524	(83,203)	3,547	49,358	28,983	2,768,170
Purchased Prof and Tech	67,274	37,479	0	0	276,580	1,551	428,992
Purchased Property Services	1,445	6,568	0	0	166	0	90,587
Other Purchased Services	250	1,243	0	0	661	463	14,015
Supplies	0	1,130	0	10	1,903	105	39,085
Property	2,000	17,521	0	0	0	0	114,493
Other Objects	42,372	36,313	0	0	117	233	191,944
Interdepartmental Charges	2,959	36,248	0	633	11,673	7,668	448,027
Contingencies	0	0	0	0	0	0	1,697
Insurance Claims, Refunds	0	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>116,416</b>	<b>274,026</b>	<b>(83,203)</b>	<b>4,190</b>	<b>340,458</b>	<b>39,003</b>	<b>4,097,010</b>
<b>Ending Balance</b>	<b>3,358,877</b>	<b>(55,733)</b>	<b>83,203</b>	<b>(4,190)</b>	<b>(55,076)</b>	<b>(39,003)</b>	<b>388,277</b>

**Note 1:** The Ending Balance in the General Fund Type includes \$35,882,300 Emergency Fund, \$1,716,300 for the 27th Pay Period Reserve, and \$1,299,800 for the Asset Sale Reserve Fund.

**Note 2:** Balances in red denote the amount of General Fund support to cover the appropriations. The majority of General Fund revenues are captured in the General City Purpose Department.

## Combined Fund Summary

### Special Revenue Funds (in 00)

<i>Description</i>	<i>City Attorney</i>	<i>Police</i>	<i>Fire</i>	<i>Parks &amp; Recreation</i>	<i>Public Works</i>	<i>General City Purpose</i>
<b>Revenues</b>						
Beginning Balance	(1,143)	16,729	2,802	525	3,645	82,085
Taxes	0	0	0	0	198,890	32,500
Licenses & Permits	0	0	0	0	1,502	0
Intergovernmental Revenue	3,509	73,770	500	16,608	670,905	3,000
Charges for Services	0	2,100	15,147	7,066	7,160	0
Fines	0	1,500	0	0	0	0
Other Revenue	0	2,391	0	1,590	5,632	2
Interdepartmental Chrgs for Svcs	0	0	0	0	0	0
Misc. Revenue	0	0	0	246	1,177	0
Transfers	0	(3,300)	0	(461)	5,744	1,250
<b>Total Revenues</b>	<b>2,366</b>	<b>93,190</b>	<b>18,449</b>	<b>25,574</b>	<b>894,655</b>	<b>118,837</b>
<b>Expenditures</b>						
Employee Services	1,319	37,393	14,190	7,992	180,209	0
Purchased Prof and Tech	688	1,350	155	7,388	184,441	3,039
Purchased Property Services	0	9,799	256	50	43,834	2,557
Other Purchased Services	159	7,190	1,829	32	1,423	0
Supplies	200	11,000	166	3,050	91,391	0
Property	0	16,312	425	6,324	1,093,686	0
Other Objects	0	6,826	0	156	306,511	98,502
Interdepartmental Charges	0	2,320	391	582	131,149	2
Contingencies	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>2,366</b>	<b>92,190</b>	<b>17,412</b>	<b>25,574</b>	<b>2,032,644</b>	<b>104,100</b>
<b>Ending Balance</b>	<b>0</b>	<b>1,000</b>	<b>1,037</b>	<b>0</b>	<b>(1,137,989)</b>	<b>14,737</b>

**Note 1:** CDBG revenue and appropriations are budgeted under the Development and Resource Management Department. The CDBG fund is balanced overall.

**Note 2:** The Public Works balance includes a Federal Grant fund, a State Grant fund, Measure C Tier 1 and High Speed Rail capital projects that require expenditure prior to reimbursement. The deficit balance is a temporary timing difference between expenditures and request for funds.

**Special Revenue Funds**  
**(in 00)**

<i>Description</i>	<i>Planning &amp; Development Services</i>	<i>Convention Center</i>	<i>FAX</i>	<i>Finance</i>	<i>Total</i>
<b>Revenues</b>					
Beginning Balance	(21,674)	0	60,076	0	143,045
Taxes	0	0	121,350	0	352,740
Licenses & Permits	0	0	0	0	1,502
Intergovernmental Revenue	568,715	0	0	795,861	2,132,868
Charges for Services	0	4,000	0	0	35,473
Fines	0	0	0	0	1,500
Other Revenue	0	0	1,500	0	11,115
Interdepartmental Chrgs for Svcs	0	0	0	0	0
Misc. Revenue	0	0	0	0	1,423
Transfers	0	(4,000)	97,023	(558,352)	(462,096)
<b>Total Revenues</b>	<b>547,041</b>	<b>0</b>	<b>279,949</b>	<b>237,509</b>	<b>2,217,570</b>
<b>Expenditures</b>					
Employee Services	41,390	0	98,850	0	381,343
Purchased Prof and Tech	47,357	0	0	0	244,418
Purchased Property Services	0	0	0	0	56,496
Other Purchased Services	578	0	0	0	11,211
Supplies	110,486	0	10,722	0	227,015
Property	31,063	0	1,100	0	1,148,910
Other Objects	308,572	0	19,950	0	740,517
Interdepartmental Charges	5,832	0	19,474	0	159,750
Contingencies	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0
<b>Total Expenditures</b>	<b>545,278</b>	<b>0</b>	<b>150,096</b>	<b>0</b>	<b>2,969,660</b>
<b>Ending Balance</b>	<b>1,763</b>	<b>0</b>	<b>129,853</b>	<b>237,509</b>	<b>(752,090)</b>

**Note 1:** CDBG revenue and appropriations are budgeted under the Development and Resource Management Department. The CDBG fund is balanced overall.

**Note 2:** The Public Works balance includes a Federal Grant fund, a State Grant fund, Measure C Tier 1 and High Speed Rail capital projects that require expenditure prior to reimbursement. The deficit balance is a temporary timing difference between expenditures and request for funds.

## Combined Fund Summary

### Capital Funds (in 00)

<i>Description</i>	<i>Police</i>	<i>Fire</i>	<i>Parks &amp; Recreation</i>	<i>Public Works</i>	<i>Total</i>
<b>Revenues</b>					
Beginning Balance	(15,388)	10,063	1,380	361,260	357,315
Taxes	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Intergovernmental Revenue	0	0	0	59,029	59,029
Charges for Services	0	0	624	92,004	92,628
Fines	0	0	0	0	0
Other Revenue	0	0	19	5,565	5,584
Interdepartmental Charges for Services	0	0	0	0	0
Misc. Revenue	0	0	0	2,600	2,600
Transfers	17,129	(3,573)	0	(17,747)	(4,191)
<b>Total Revenues</b>	<b>1,741</b>	<b>6,490</b>	<b>2,023</b>	<b>502,711</b>	<b>512,965</b>
<b>Expenditures</b>					
Employee Services	0	0	1,034	29,816	30,850
Purchased Prof and Tech	0	0	847	3,153	4,000
Purchased Property Services	1,699	0	80	36,902	38,681
Other Purchased Services	0	0	0	34	34
Supplies	0	0	89	9,154	9,243
Property	1,250	1,245	63,512	94,715	160,722
Other Objects	300	0	900	46,925	48,125
Interdepartmental Charges	0	0	25	20,298	20,323
Contingencies	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0
<b>Total Expenditures</b>	<b>3,249</b>	<b>1,245</b>	<b>66,487</b>	<b>240,997</b>	<b>311,978</b>
<b>Ending Balance</b>	<b>(1,508)</b>	<b>5,245</b>	<b>(64,464)</b>	<b>261,714</b>	<b>200,987</b>



# Combined Fund Summary

## Enterprise Funds (in 00)

Description	Police	Parks & Recreation	Public Works	Public Utilities	Airports	Convention Center	FAX	Total
<b>Revenues</b>								
Beginning Balance	4,435	3,823	230,681	2,211,280	294,741	30,525	191,414	2,966,899
Taxes	0	0	1	28	8,792	0	0	8,821
Licenses & Permits	0	0	1,500	0	0	0	0	1,500
Intergovernmental Revenue	0	0	1,872	82,548	422,453	0	1,043,925	1,550,798
Charges for Services	25,574	193	189,821	2,335,404	149,235	3,000	43,793	2,747,020
Fines	0	0	0	0	0	0	0	0
Other Revenue	0	3,296	3,935	65,148	102,185	5,463	6,265	186,292
Interdepartmental Chrgs for Srvcs	0	0	0	0	0	0	0	0
Misc. Revenue	0	0	3,235	509,628	310,028	11,765	2,700	837,356
Transfers	0	461	1,874	11,155	0	104,960	(97,023)	21,427
<b>Total Revenues</b>	<b>30,009</b>	<b>7,773</b>	<b>432,919</b>	<b>5,215,191</b>	<b>1,287,434</b>	<b>155,713</b>	<b>1,191,074</b>	<b>8,320,113</b>
<b>Expenditures</b>								
Employee Services	30,001	709	81,055	658,697	117,462	0	313,479	1,201,403
Purchased Prof and Tech	0	54	6,360	210,337	33,877	32,160	98,815	381,603
Purchased Property Services	0	165	12,490	232,421	31,876	701	36,096	313,749
Other Purchased Services	0	0	562	7,132	1,914	0	2,581	12,189
Supplies	8	68	7,499	199,091	7,714	0	38,185	252,565
Property	0	6,454	974	731,033	774,931	36,676	494,049	2,044,117
Other Objects	0	1,300	30,458	719,821	64,717	86,027	7,777	910,100
Interdepartmental Charges	0	60	82,247	430,876	44,181	0	54,015	611,379
Contingencies	0	0	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>30,009</b>	<b>8,810</b>	<b>221,645</b>	<b>3,189,408</b>	<b>1,076,672</b>	<b>155,564</b>	<b>1,044,997</b>	<b>5,727,105</b>
<b>Ending Balance</b>	<b>0</b>	<b>(1,037)</b>	<b>211,274</b>	<b>2,025,783</b>	<b>210,762</b>	<b>149</b>	<b>146,077</b>	<b>2,593,008</b>

# Combined Fund Summary

## Internal Service Funds (in 00)

<i>Description</i>	<i>City Clerk</i>	<i>Public Works</i>	<i>General City Purpose</i>	<i>Public Utilities</i>	<i>FAX</i>
<b>Revenues</b>					
Beginning Balance	0	37,632	22,000	9,771	102,243
Taxes	0	11	0	0	0
Licenses & Permits	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	3,871
Charges for Services	0	6	19,846	269	0
Fines	0	0	0	0	0
Other Revenue	0	531	100	181	3,118
Interdepartmental Charges for Services	5000	120,363	28,000	37,431	424,103
Misc. Revenue	0	1,670	1,046	12	9,031
Transfers	0	23,045	(4,000)	887	0
<b>Total Revenues</b>	<b>5,000</b>	<b>183,258</b>	<b>66,992</b>	<b>48,551</b>	<b>542,366</b>
<b>Expenditures</b>					
Employee Services	645	22,378	47,864	38,657	87,040
Purchased Prof and Tech	25	15,569	0	864	1,242
Purchased Property Services	0	101,743	0	42	36,235
Other Purchased Services	500	33	0	355	654
Supplies	2027	6,531	0	398	107,554
Property	0	21,113	0	0	187,821
Other Objects	1	549	0	202	15,200
Interdepartmental Charges	1422	13,404	3,948	7,088	24,078
Contingencies	0	0	0	0	5,000
Insurance Claims, Refunds	0	0	0	0	0
<b>Total Expenditures</b>	<b>4,620</b>	<b>181,320</b>	<b>51,812</b>	<b>47,606</b>	<b>464,824</b>
<b>Ending Balance</b>	<b>380</b>	<b>1,938</b>	<b>15,180</b>	<b>945</b>	<b>77,542</b>

**Internal Service Funds**  
**(in 00)**

<i>Description</i>	<i>Information Services</i>	<i>Finance</i>	<i>Personnel Services</i>	<i>Total</i>
<b>Revenues</b>				
Beginning Balance	74,150	21,456	85,936	353,188
Taxes	0	0	0	11
Licenses & Permits	0	0	0	0
Intergovernmental Revenue	0	0	0	3,871
Charges for Services	0	0	0	20,121
Fines	0	10,000	3,750	13,750
Other Revenue	884	2,590	583	7,987
Interdepartmental Charges for Services	218,903	55,851	330,953	1,220,604
Misc. Revenue	24	0	0	11,783
Transfers	20,537	249	0	40,718
<b>Total Revenues</b>	<b>314,498</b>	<b>90,146</b>	<b>421,222</b>	<b>1,672,033</b>
<b>Expenditures</b>				
Employee Services	73,695	48,174	13,172	331,625
Purchased Prof and Tech	915	81	36,101	54,797
Purchased Property Services	596	759	38	139,413
Other Purchased Services	19,394	4,255	31,215	56,406
Supplies	46,587	9,206	834	173,137
Property	120,270	1,750	0	330,954
Other Objects	19,893	10,030	548	46,423
Interdepartmental Charges	13,402	15,454	6,665	85,461
Contingencies	0	0	30,000	35,000
Insurance Claims, Refunds	0	0	282,337	282,337
<b>Total Expenditures</b>	<b>294,752</b>	<b>89,709</b>	<b>400,910</b>	<b>1,535,553</b>
<b>Ending Balance</b>	<b>19,746</b>	<b>437</b>	<b>20,312</b>	<b>136,480</b>

# Combined Fund Summary

## Debt Service Funds (in 00)

Description	Police	Fire	Parks & Recreation	Public Works	General City Purpose	Total
<b>Revenues</b>						
Beginning Balance	0	0	0	0	0	0
Taxes	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0
Fines	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	1,376	1,376
Misc. Revenue	0	0	0	0	0	0
Transfers	13,734	11,846	18,261	1,389	262,747	307,977
<b>Total Revenues</b>	<b>13,734</b>	<b>11,846</b>	<b>18,261</b>	<b>1,389</b>	<b>264,123</b>	<b>309,353</b>
<b>Expenditures</b>						
Employee Services	0	0	0	0	0	0
Purchased Prof and Tech	27	25	50	45	174	321
Purchased Property Services	0	0	0	0	0	0
Other Purchased Services	0	0	0	0	0	0
Supplies	0	0	0	0	0	0
Property	0	0	0	0	0	0
Other Objects	13,707	11,821	18,211	1,344	263,949	309,032
Interdepartmental Charges	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>13,734</b>	<b>11,846</b>	<b>18,261</b>	<b>1,389</b>	<b>264,123</b>	<b>309,353</b>
<b>Ending Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FY 2020-2021 General Fund Overview and Five-Year Forecast

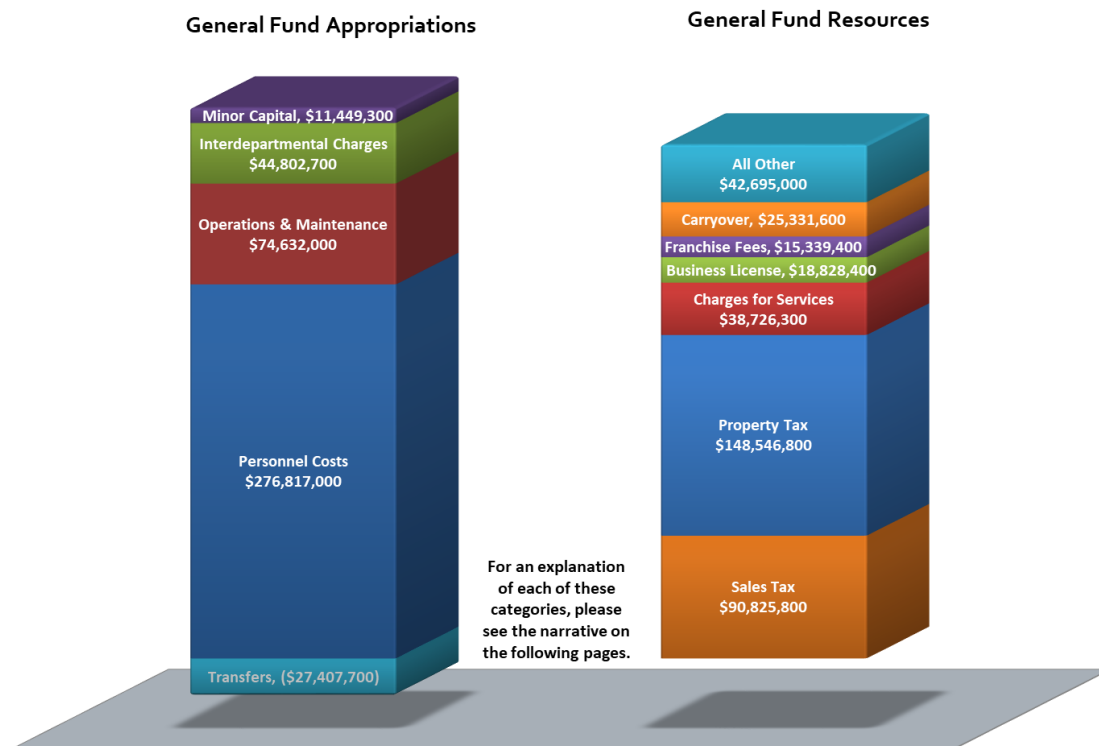
## Introduction

The City of Fresno's budgetary structure follows the model used by most governmental entities. Revenue inflows and expenditures outflows are accounted for in different funds according to the legal restrictions on their uses. The General Fund, one of the City's largest funds, is its most versatile funding source since

it has the fewest restrictions. Its revenues come from general taxes, business license fees, room tax (Transient Occupancy Tax or TOT), charges for services, development fees and reimbursements from other government agencies.

These funds are spent on police and fire operations, park maintenance, neighborhood programs, street planning and maintenance, code enforcement, development permit processing and general government support functions.

It should be noted that the revenue and expenditure estimates that are shown in the five-year forecast are just that, estimates. All budgets, since they are created at a point in time before the revenues and appropriations they contain are actually realized, are built with some assumptions as to the level of revenues that will be received and to the level of expenditure outflow.



**Note:** Transfers include projected \$24.3 million in departmental CARES Reimbursements plus \$27 million for remaining CARES funding balance.

# FY 2020-2021 General Fund Overview and Five-Year Forecast

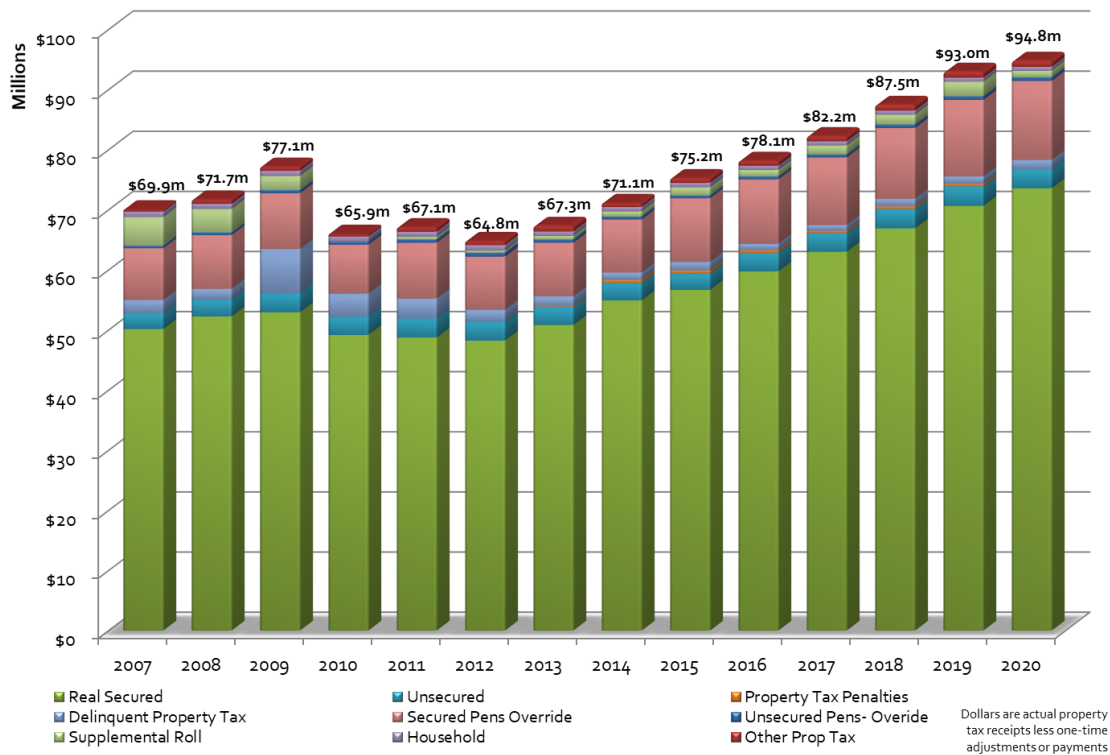
10101 – General Fund (in thousands)	FY 2019 Actual	FY 2020 Amended (as of June 30, 2020)	FY 2020 Actual (as of June 30, 2020)	FY 2021 Final Budget
Carryover Fund Balance	18,228	24,806	24,806	25,332
<i>Total One-Time Resources</i>	18,228	24,806	24,806	25,332
<b>REVENUES</b>				
Sales Tax	100,344	95,171	95,060	90,826
Property Tax	137,164	140,218	141,332	148,547
Business License	20,030	20,091	19,805	18,828
Franchise Fees	14,216	15,423	14,931	15,339
Room Tax	14,113	14,430	12,152	10,204
Other Taxes and Fees	5,642	5,655	5,672	5,698
Charges for Current Services	37,348	37,488	38,671	38,726
Intergovernmental Revenues	12,054	11,240	8,313	10,372
Intra-governmental Revenues	14,396	13,651	13,237	13,792
All Other	2,341	2,532	2,269	2,630
<i>Total Operating Revenue</i>	357,649	355,899	351,440	354,962
<b>TOTAL RESOURCES</b>	<b>375,877</b>	<b>380,705</b>	<b>376,246</b>	<b>380,293</b>
<b>EXPENDITURES</b>				
Employee Services	177,944	192,354	186,005	202,561
Health & Welfare	19,251	20,946	20,177	22,626
Retirement Contribution	22,777	25,819	25,414	32,025
Pension Obligation Bonds	12,730	12,674	12,722	12,679
Workers' Compensation	12,985	14,788	14,788	15,247
Operations & Maintenance	35,128	49,425	35,635	74,462
Interdepartmental Charges	27,723	42,376	40,276	44,803
Minor Capital (incl. Fire equip leases)	8,787	12,370	4,598	11,449
Contingency	0	0	0	170
<i>Total Operating Expenditures</i>	<b>317,325</b>	<b>370,752</b>	<b>339,615</b>	<b>416,021</b>
Attrition Savings	0	(6,913)	0	(8,320)
<b>TOTAL NET EXPENDITURES</b>	<b>317,325</b>	<b>363,839</b>	<b>339,615</b>	<b>407,701</b>
<b>TRANSFERS</b>				
Debt Obligations	(17,247)	(17,087)	(16,807)	(18,428)
Transfers between Funds	(15,796)	(7,485)	(6,411)	(5,441)
CARES Fund Reimbursements	0	7,710	11,918	51,276
Reserve for 27th Pay Period	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>(33,043)</b>	<b>(16,862)</b>	<b>(11,300)</b>	<b>27,408</b>
<b>Ending Fund Balance</b>	<b>25,509</b>	<b>4</b>	<b>25,332</b>	<b>0</b>

FY 2020-2021 General Fund Overview and Five-Year Forecast

10101 – General Fund (in thousands)	FY 2022 Forecast	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
Carryover Fund Balance	0	(28,731)	(55,354)	(71,359)
<i>Total One Time Resources</i>	0	(28,731)	(55,354)	(71,359)
<b>REVENUES</b>				
Sales Tax	94,460	98,706	103,143	108,298
Property Tax	155,992	163,809	172,018	180,638
Business License	20,500	21,013	21,538	22,076
Franchise Fees	15,723	16,116	16,519	16,932
Room Tax	12,698	13,206	13,735	14,284
Other Taxes and Fees	5,812	5,928	6,046	6,167
Charges for Current Services	41,459	41,527	42,773	44,056
Intergovernmental Revenues	9,362	9,422	9,482	9,543
Intra-governmental Revenues	14,068	14,304	14,585	14,876
All Other	3,854	4,878	6,903	7,928
<i>Total Operating Revenue</i>	373,928	388,909	406,741	424,798
<b>TOTAL RESOURCES</b>	<b>373,928</b>	<b>360,178</b>	<b>351,387</b>	<b>353,440</b>
<b>EXPENDITURES</b>				
Employee Services	208,638	215,418	222,420	230,204
Health & Welfare	23,370	24,141	24,938	25,761
Retirement Contribution	33,142	34,302	35,502	36,745
Pension Obligation Bonds	12,679	12,679	12,679	12,679
Workers' Compensation	15,552	15,863	16,180	16,504
Operations & Maintenance	39,854	40,749	41,563	42,392
Interdepartmental Charges	44,453	45,247	45,925	46,614
Minor Capital (incl. Fire equip leases)	10,186	11,325	11,783	12,147
Contingency	0	0	0	0
<i>Total Operating Expenditures</i>	<b>387,873</b>	<b>399,724</b>	<b>410,990</b>	<b>423,046</b>
Attrition Savings	(8,421)	(8,692)	(8,971)	(9,276)
<b>TOTAL NET EXPENDITURES</b>	<b>379,452</b>	<b>391,033</b>	<b>402,019</b>	<b>413,770</b>
<b>TRANSFERS</b>				
Debt Obligations	(19,274)	(19,716)	(16,200)	(14,769)
Transfers between Funds	(3,533)	(3,984)	(3,726)	(3,733)
CARES Fund Reimbursements	0	0	0	0
Reserve for 27th Pay Period	(400)	(800)	(800)	(800)
<b>TOTAL TRANSFERS</b>	<b>(23,207)</b>	<b>(24,500)</b>	<b>(20,726)</b>	<b>(19,302)</b>
<b>Ending Fund Balance</b>	<b>(28,731)</b>	<b>(55,354)</b>	<b>(71,359)</b>	<b>(79,632)</b>

Note: Data in the actual columns may not equal the column totals due to rounding.

### Property Tax Revenues



For FY 2020 actual results, the General Fund's ending net balance totaled a positive \$25.3 million. Key contributors towards the positive ending balance included total expenditures ending the fiscal year at \$339.6 million or \$24.2 million lower than the Amended Budget along with transfers ending the fiscal year at a negative \$11.3 million or \$5.6 million lower than Budget.

The General Fund expenditures favorable variance primarily corresponded to \$9.1 million of unspent capital, as well as \$15.1 million in lower departmental operational spending. In addition, net transfers activity were \$5.6 million under budget, primarily due to additional reimbursements from the CARES Act Fund.

The favorable variances were partially offset by overall FY 2020 revenues ending the fiscal year at \$376.2 million, which was \$4.5 million under Budget. Over 50 percent of this decline was accounted for by the \$2.3 million reduction in

Room Tax that correlates to the COVID-19 pandemic effect as the State and local emergency orders of in-sheltering along with travel restrictions that have taken place.

Further detailed discussion will be provided on the following pages by revenue and expenditure category in regards to FY 2020 actual results along with FY 2021 Final Revised Budget assumptions.

#### Revenues

The General Fund's three largest revenues are Property Tax, Sales Tax and Charges for Services; together they accounted for 78.3 percent of total FY 2020 actual operating revenues. In combination, these categories ended the fiscal year better than Budget by \$2.2 million.



### Property Tax

The category of Property Tax is made up of several different types of property taxes including real secured, unsecured, delinquent taxes, penalties and supplemental taxes. Of these, only real secured is impacted by changes in the Assessed Valuations (AV). During the recession, downward reassessments caused the AV and secured property revenue to decline. This trend has reversed itself, with property values seeing a steady growth.

Also included in the Property Tax category is property tax received as a part of the "MVLF Swap." Effective in FY 2012, State Senate bill 89 eliminated the remaining Motor Vehicle License Fee (MVLF) revenue allocated to cities. Instead cities now receive property taxes under the "MVLF Swap." The Swap provides cities with additional property tax share to compensate for the related cut in the MVLF tax rate and revenue.

FY 2020 actual Property Tax revenues ended at \$141.3 million, a \$1.1 million increase above Budget. The bulk of the increase was the result of better than anticipated 2<sup>nd</sup> and 3<sup>rd</sup> Real Secured disbursements. This revenue category accounted 40.2 percent of total operating revenues.

### Property Tax Assumptions

For the FY 2021 Final Revised Budget, the total amount of Property Tax revenues is projected to be \$148.5 million, making this the largest General Fund resource at 41.8 percent. The FY 2021 amount represents a 5.1 percent increase over FY 2020 actual revenues. This increase is believed to be reasonable given the annual growth over the last three years has averaged at 5.0 percent.

This projection includes revenues estimated as a result of the anticipated increase in assessed property values. In addition, current and

projected development activity, such as permit, inspection and plan checks, in conjunction to the current low interest rate environment indicate continued growth in housing demand.

For FY 2022-2025, increases of 5.0 percent per year are assumed. The Property Tax growth rate percentages include the additional Property Tax increment.

### Sales and Use Tax

Sales and Use Taxes are the second largest revenue for the General Fund. Historical trends and the health of the local economy are primary measures for projecting this revenue. The City employs Muni Services, LLC to ensure the City receives all of the sales tax revenue to which it is entitled, as well as provide an independent resource for forecasting.

According to the latest data, the five largest revenue producing economic segments for the City are restaurants, department stores, new auto sales, service stations, and Building Materials wholesale. Out of the 28 business segments tracked by Muni Services, these five are nearly 48 percent of total City Sales Tax revenues.

FY 2020 actual Sales Tax ended the fiscal year at \$95.1 million, just under Budget. It also accounted for 27.0 percent of total operating revenues. The City's last projection, based on actuals through February 2020, looked to end the fiscal year at \$84.5 million. However, this projection was made just prior to the implementation of State and local emergency orders. Little to no formal consumer spending data was available at that time to begin gauging the pandemic effect on Sales Tax.

The months of April 2020 through June 2020 or 2<sup>nd</sup> quarter Sales Tax receipts were finalized by the California Department of Taxes and Fees Administration in August 2020. The 2<sup>nd</sup> quarter

Sales Tax disbursement reflected continued consumer spending at our top businesses, such as Wal Mart, Target, Costco, as well as construction suppliers, which all held steady compared to the prior quarter results.

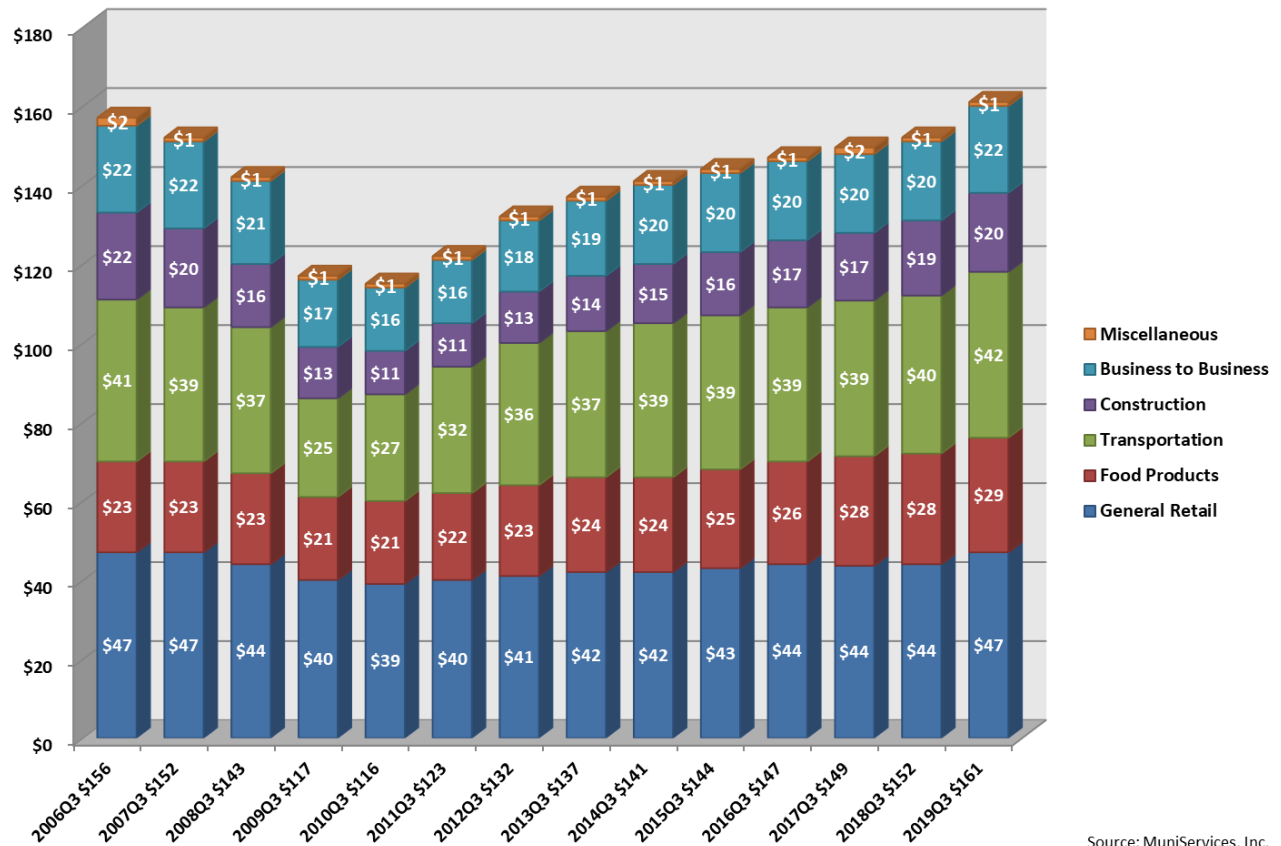
In addition, our share of Sales Tax that is received through the County pool continues to grow. The City of Fresno received \$4.7 million for the 2<sup>nd</sup> quarter of 2020 (April through June), an increase of \$1.3 million from prior quarter. Of this increase, \$0.6 million resulted from the established Marketplace Facilitators Act for third party retailers. The City of Fresno received 59.6 percent of the total County pool for the 2<sup>nd</sup> quarter.

It should also be noted that that the CARES Act passed in March 2020, specifically the \$600 weekly enhancement to unemployment benefits, contributed towards consumer

spending as observed from April through June. It is anticipated that this benefit's positive effect on consumer spending will be reflected in the July's Sales Tax receipts given the benefit ended July 31, 2020.

In addition, the City of Fresno has leveraged the funding provided by the passage of the Coronavirus Aid Relief and Economic Security (CARES) Act. The City of Fresno received \$92.8 million of CARES Act funds. With Council's approval of the Coronavirus Relief Fund Strategic Plan, funds have been designated to assist local businesses and residents. For example, \$4.0 million have been designated to assist small businesses in the form of offering grants (\$2.5 million appropriated), \$0.5 million was committed to assist Micro Farmers, and \$5.0 million towards residential housing assistance (\$1.5 million appropriated).

### Fresno Historical Sales per Capita by Benchmark Year

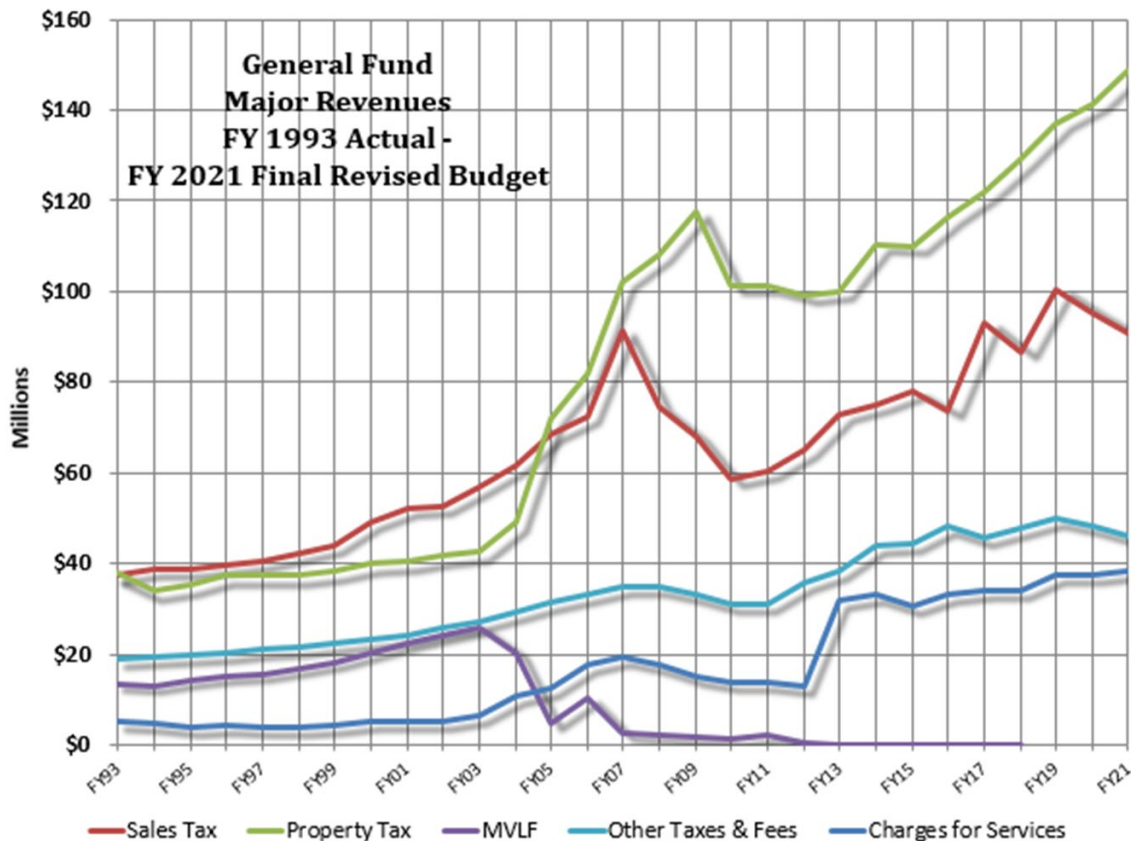


#### Sales Tax Assumptions

FY 2021 Sales Tax revenue is projected at \$90.8 million; reflecting a decline of \$4.2 million or a 4.5 percent drop from FY 2020 actual results. The projection was developed with the guidance by Muni Services, LLC. The drop incorporates the assumption that the COVID-19 Pandemic will place downward pressure on

the local economy during the 1<sup>st</sup> half of FY 2021 but also targets a gradual Sales Tax rebound for the second half of the fiscal year, trending towards pre-COVID levels.

FY 2021 – 2025 sales tax revenue is projected to grow by 4.0 percent in FY 2022 and leveling at 5.0 percent by FY 2025.



### Charges for Current Services

This revenue category is the third largest General Fund source. For FY 2020, this revenue ended the FY at \$38.7 million, a \$1.2 million increase over the Budget. It accounted for 11.0 percent of total operating revenues. It represents revenues collected by General Fund departments: including permit fees, planning fees, building inspection fees, Park gate fees, as well as parking and citation revenues.

The \$1.2 million favorable variance was primarily driven by \$2.2 million of revenue generated by higher development activity (permit, planning, and inspections), along with \$1.2 million for street work and subdivision inspections. However, parking and citations fees were down \$1.1 million and park gate fees and recreational fees were also down \$0.8 million. The drop in fees corresponded to Fresno citizens practicing in-sheltering and

teleworking protocol as a result of emergency orders in place.

For FY 2021, Charges for Current Services is projected at \$38.7 million, which is flat compared to FY 2020 actual results. However, it should be noted that development fees look to decline by \$0.5 million, while parking and citations decline by \$1.1 million from FY 2020 actual results. These reductions are negated by a \$1.6 million projected increase in Fire inspections and Hydrant Maintenance fees.

### Other Revenues

#### Business License

Most cities in California levy a business license fee. Rates and methodology are determined by each city which collects the fees. For the City of Fresno, the maximum fee is specified in the Master Fee Schedule for Retail and Wholesale Business Tax and in the Municipal Code 7-

1202B. The primary driver for maintaining this revenue stream is the ongoing efforts of the Finance Department to utilize technology to enhance collection efforts.

FY 2020 Business License Fees reflected minimal impact of the Pandemic due to the timing in processing such fees. These fees ended the fiscal year at \$19.8 million, a \$0.3 million reduction from Budget. The Pandemic's impact to our local businesses is projected to come into light starting October 2020. This fee is traditionally assessed twice a year.

FY 2020's second assessment that occurred in April 2020 included payments for the period of October 2019 through March 2020. However, as mentioned the Pandemic's effect should come into light during FY 2021's first assessment starting October 2020, including payments for the period of April 2020 through September 2020.

FY 2021 Business License Fees are projected at \$18.8 million, which is \$1.0 million below FY 2020 actual results. This projection factors a slow return to pre-COVID levels starting with the second assessment in April 2021. The five-year forecast assumes an average growth rate of 2.3 percent growth from FY 2022 to FY 2025.

### **Franchise Fees**

This category is comprised of revenues from several different sources. Franchise Fees are collected from Comcast, AT&T and PG&E in lieu of rent for use of the streets and rights of way in the City. The fees collected from these sources (totaling \$9.1 million in FY 2020) are subject to commodity and usage. The City renegotiated the PG&E franchise fee in FY 2011, increasing the amount on the gas franchise from 1 percent to 2 percent. In FY

2012, the City began collecting a franchise fee for roll-off trash bin services and Commercial Solid Waste (CSW) operations. For FY 2020, both of these Franchise fees totaled \$5.8 million.

The FY 2021 projection for these three Franchise Fee sources totals \$15.3 million, a 2.7 percent growth from FY 2020 actual results. The forecast assumes a growth rate of 2.5 percent for the outer years.

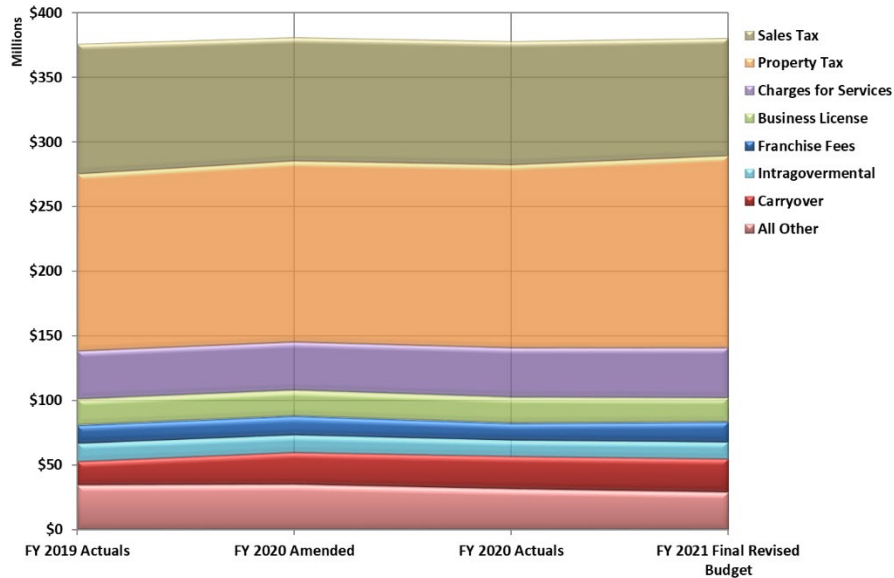
### **Room Tax or Transient Occupancy Tax (TOT)**

Like Business License, a TOT may be levied by a city under the regulatory powers granted to cities in the State Constitution. More than 380 cities in California assess a TOT on people staying for 30 days or less in a hotel, inn or other lodging facility. Rates range from 4 to 15 percent of the lodging cost; the City of Fresno's TOT rate is 12 percent.

Fiscal Year 2020 actual revenues from Room Taxes ended at \$12.2 million, a \$2.3 million decline from the Amended Budget. The COVID-19 Pandemic's impact affected this revenue much faster than Sales Tax or Business License Fees. State and local emergency orders of in-sheltering along with traveling restrictions have negatively affected local hotel occupancy rates.

The FY 2021 Room Tax projection totals \$10.2 million, a decline of \$1.9 million from FY 2020 actual results. The projection is based on continued minimal activity through FY 2021, which correlates to tourism not recovering until late 2021 or possibly early 2022. The five-year forecast reflects a 4.0 percent per year growth for the outer fiscal years.

### General Fund Sources of Funding



### Inter - and Intra - governmental Revenues

The Intergovernmental type represents revenues received by the City from other governmental entities. Examples include federal and state grants, SB-90 Mandate reimbursements and reimbursements from school districts for the Student Neighborhood Resource Police Officers (SNRO) Program.

For FY 2020 actual results, Inter-governmental revenues were \$8.3 million, a decline of \$2.9 million from Budget. A main contributor to this decline was \$1.7 million of deferred payments regarding the Fresno Unified School District School Resource Officers (SRO) and Student Neighborhood Resource Officers (SNRO) Programs. In addition, the State's reimbursement for firefighting assistance came in \$0.3 million below Budget.

The FY 2021 projection totals \$10.4 million, which includes \$1.3 million for FY 2020 past due payments regarding SRO & SNRO Programs. The forecast for FY 2022-2025 assumes an average growth rate of 1.0 percent.

Intra-governmental revenues are received by the General Fund for services provided to other

city departments. Examples are cost allocation charges from General Fund central service providers (such as Finance and the City Attorney's Office) to the enterprise and internal service funds. The FY 2021 Final Revised Budget for this category totals \$13.8 million, just above the FY 2020 Amended Budget.

It should be noted that this category includes the reimbursements for public safety positions utilized by the Department of Public Utilities and the Transportation Department. These personnel work for those departments on security, illegal dumping and recycling issues. These reimbursements for FY 2021 total \$2.7 million, a \$0.5 million drop from the FY 2020 Amended Budget.

### Other Revenues

This group of revenues contains miscellaneous items that do not fit in any of the above categories; these include refunds, donations, revenue from securing property, property losses and sales of real property, unclaimed property and obsolete items. The category is budgeted at \$2.6 million or just below 1.0 percent of total operating revenue.

## Appropriations

The FY 2020 actual General Fund appropriations ended the fiscal year at \$339.6 million, a \$24.2 million decrease from Budget. This decrease corresponded to key factors such as \$9.1 million in unspent capital, \$5.9 million of unspent CARES appropriations rolled into FY 2021, as well as \$9.2 million lower than budgeted O&M and ID charges. The favorable variance due to CARES expenditures lower than budgeted resulted from FY 2020 appropriations established towards the end of the fiscal year with minimal time to incur expenditures. These appropriations are re-established in the FY 2021 Final Revised Budget.

The FY 2021 General Fund appropriations total \$407.7 million, a \$43.9 million increase from the Amended Budget. The increase primarily corresponds to establishing appropriations for the remaining balance of CARES Act funding totaling \$27.0 million. This amount was derived based on the CARES Act fund's FY 2021 beginning balance of \$79.6 million, less \$28.8 million included in citywide departments' Final Revised Budget, less \$23.8 million through the amendment to the Annual Appropriation Resolution process in accordance with the Coronavirus Relief Fund Strategic Plan approved by Council.

The remaining \$16.9 million variance is partially the result of \$3.8 million in additional appropriations established by City Council during the October Budget Hearings as follows:

- Motion #13: \$5,000,000 added to PARCS budget.

- Motion #17: \$150,000 for focused EIR to assess increasing the density in all mixed use districts.
- Motion #18: \$200,000 to conduct Comprehensive Fiscal Impact Analyses.
- Motion #20: \$28,700 to convert one Fire Admin. Captain position to an Admin. Battalion Chief position.
- Motion #21: \$47,700 to fund one new Accountant-Auditor position.
- Motion #22: \$64,000 to fund one new GIS Specialist position.
- Motion #24: \$500,000 to fund recommendations of the Commission on Police Reform.
- Motion #28: \$50,000 to lay the groundwork and pay for associated startup costs for a Cottage Home Program.
- Motion #29 & #30: \$274,900 to fund two new Police Officer and two new Community Service Officer positions assigned to address illegal dumping.
- Motion #37:
  - \$220,000 to fund additional Fire positions.
  - \$100,000 to fund Echo/Weldon feasibility analysis.
  - \$200,000 or \$25,000 added to each Council District and Mayor/City Manager's budget.
  - \$1,000,000 budgeted as additional attrition savings.

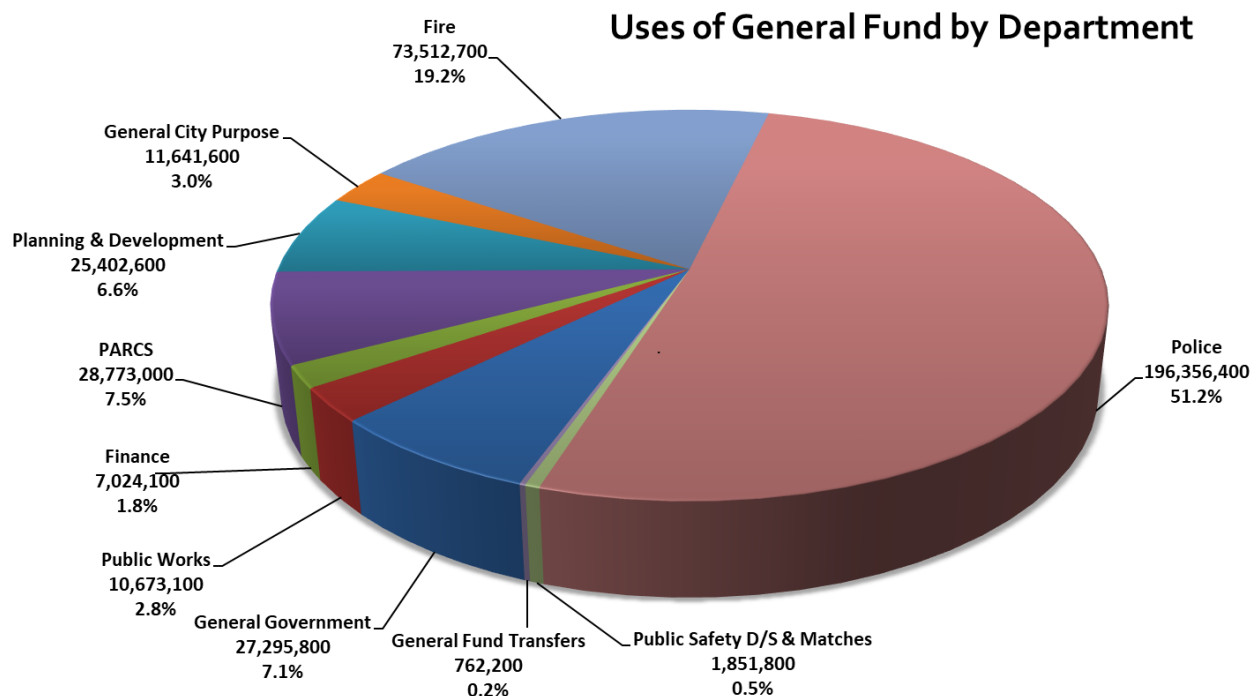
The remainder of the variance is a result of a multitude of factors including the impact of existing labor contracts, increases in Workers Compensation and other employee services. Further variance discussion by expenditure category is provided on the following pages.

The following two charts within this section show the uses of General Fund in two different ways: 1) by Department; and 2) appropriation category. The Department graph shows the largest use of the General Fund is for public safety, Police and Fire operating, capital and safety related debt service expenditures.

The Uses of the General Fund by Department graph also includes net transfers since they provide funding to other funds for debt service, grant matches, and other items; they are still obligations for which the General Fund is responsible.

All these public safety uses comprise 70.9 percent of all General Fund uses (including Transfers). Infrastructure planning and maintenance is 9.4 percent of the General Fund

(Planning and Development, and Public Works). Parks, After School, Recreation and Community Services (PARCS) Department is 7.5 percent; the remaining departments are General Government in nature and will consume 7.1 percent of the General Fund budget in FY 2021. General Fund net transfers comprise 0.2 percent of total General Fund uses. However, it should be noted that the graph below excludes the \$30.0 million budgeted in net transfers and \$27.0 million in the Finance Department's appropriations related to the remaining balance of CARES Act funding in order to normalize departments' "true" share of the General Fund.

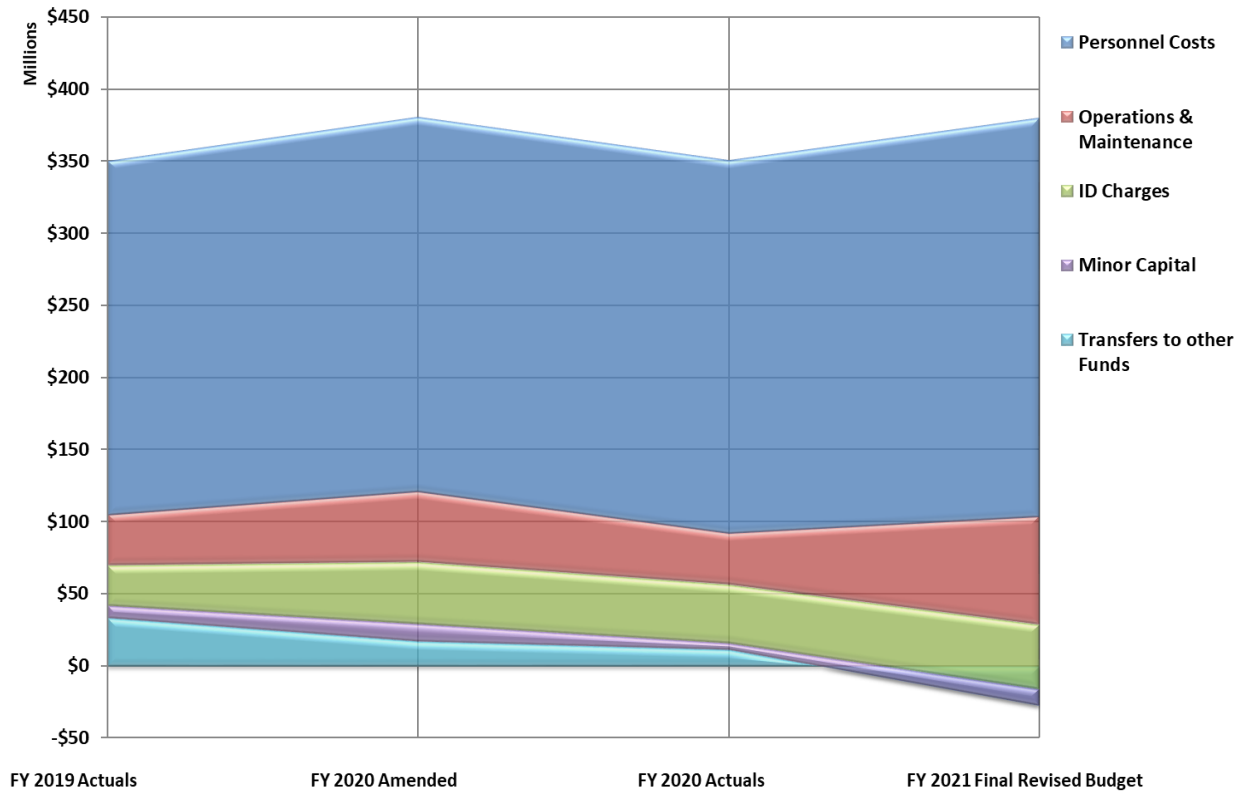


**Note:** \$27.0 million remaining CARES balance excluded from Finance appropriations in order to normalize Department total



The second chart below categorizes appropriations by type. These types are explained in the following pages.

### General Fund Uses of Funding by Category



### **Personnel Costs**

This category, made up of Employee Services (salary, fringe, overtime, leave payoffs, workers compensation, etc.), Attrition Savings, Health & Welfare, Retirement and Pension Obligation Bond (POB) costs. The increase over FY 2020 Amended is \$17.2 million or 6.6 percent increase is primarily due to existing contractual wage obligations. The FY 2021 Final Revised Budget totals \$276.8 million and is 67.9 percent of total net expenditures. New permanent positions added to the FY 2021 Final Revised Budget included three Fire Captains or Safety Officers established per Council Motion #8 (per June Budget Hearings).

Additional positions added during October's Budget Hearings included an Accountant-Auditor (Motion #21), a GIS Specialist (Motion #22), two Police Officers (Motion #29), and two Community Service Officers (Motion #30). It should be also noted that \$23.4 million of personnel costs is budgeted to be funded by reimbursements from the CARES Act Fund. For example, \$14.8 million for Police, \$4.7 million for Fire, \$0.8 million for Code Enforcement.

Also increasing are Workers Compensation costs, Health & Welfare expenses, as well as pension rates. The outer years assume 3.25 percent average growth rate for employee services. As with all of the assumptions in the future years, this will be revisited and revised as the City moves into those fiscal years.

With regards to the POB, in 1983 the City of Fresno adopted Ordinance 83-116 which authorized the City to collect an additional levy upon the taxable property within the City. This levy is allowed by Section 93.31 of the Revenue and Taxation Code. However, the money collected can only be used towards payment of the bonds that were issued by the City to fully

fund the Fire and Police retirement systems. For FY 2021, revenue from this levy is estimated to cover the total General Fund POB debt service, which is \$12.7 million.

Personnel costs have been calculated citywide assuming 1) a 4.0 percent increase in the Health & Welfare premium; this was based on rates approved by the Health & Welfare Board in March 2020. For FY 2022 through FY 2025, a 3.3 percent increase in total costs every year is assumed. Note that for certain bargaining units the percentage paid by the City for Health & Welfare will vary due to contract provisions.

Retirement calculations are based on the FY 2021 rates approved by the Retirement Boards on December 17, 2019. The Public Safety retirement rate is 22.82 percent (a 1.92 percent increase), and the Employee retirement rate is 13.03 percent (a 3.23 percent increase). Note that for certain bargaining units the percentage paid by the City for the retirement contribution will vary due to contract provisions.

### **Attrition Savings**

Savings of \$8.3 million are assumed to be realized during Fiscal Year 2021. This amount was initially determined by taking 2.8 percent of the total combined Employee Services, Health & Welfare and Retirement Contribution costs. An additional \$1.0 million of savings was budgeted per Motion #37. Historically the General Fund has underspent in its employee costs, primarily due to the normal turn over in staffing which occurs during the course of the fiscal year.

### **Operations and Maintenance (O&M)**

Total appropriations for FY 2021 are budgeted at \$74.5 million, an increase of \$25.0 million over FY 2020 Amended. Of the total variance, \$22.0 million corresponds to appropriations added for planned CARES funding activities. These appropriations are under the Finance

Department (\$27.0 million in FY 2021; remaining CARES Fund Balance versus \$5.0 million in FY 2020; Mobile Heal Project). The overall variance also includes \$5.0 million added to PARCS Budget per Motion #13.

The \$25.0 million was partially offset by \$1.5 million in FY 2020 one-time appropriations (\$500 thousand for Cesar Chavez Foundation, \$250 thousand for Census Outreach, and \$750 thousand for Save Our Small Business Program) along with \$0.8 million in the planned completion of the FY 2020 capital project Neighborhood Street Improvements (\$1.0 million budgeted in FY 2020 versus \$0.2 million re-budgeted in FY 2021 to complete project).

#### **Interdepartmental charges (ID Charges)**

This category captures costs associated with services provided by internal departments. Examples of providers include the Information Service Department that manages the City's technology infrastructure, systems, and equipment, the Personnel Department that oversees the City's self-insured Liability and Property funds along with managing Workers' Compensation claims process, the Fleet Division (Transportation Department) that provide maintenance service, fuel, and acquisition of a wide-range of City vehicles, and the Facilities Division (Public Works Department) that manages work performed on citywide properties.

This expenditure category is budgeted in FY 2021 at \$44.8 million, a growth of \$2.4 million from the Amended Budget. The increase mainly corresponds to \$1.4 million Information System services (i.e., funding to cover contractual licenses' increases as well as required network equipment replacement) and \$0.7 million in Property and Liability costs as a result of reserve depletions.

#### **Minor Capital**

This category is comprised of funding for building improvements, furniture, new and replacement vehicles, computer software and lease payments for equipment. This category is budgeted in FY 2021 at \$11.4 million, an overall decline of \$0.9 million from FY 2020 Amended Budget. The decline was mostly attributable to the completion of the capital project Fountain Way Cedar Neighborhood Paving in August 2020 (FY 2021) under SB1 funding.

### Transfers

An interdepartmental transfer between funds is the authorized exchanges of cash, or other resources between funds. The General Fund's transfers out total \$25.6 million, of which \$18.4 million is legally committed to the repayment of debt service and \$7.2 million corresponds to transfers out related to various contractual obligations, while \$1.7 million relates to transfers into the General Fund.

In addition, the FY 2021 Final Revised Budget includes \$51.3 million of one-time CARES Act reimbursements. The reimbursements include \$24.3 million for anticipated reimbursements for citywide department COVID-19 efforts (i.e., salaries and operational equipment) plus \$27.0 million to establish appropriations for the projected remaining balance of the CARES Act Fund.

<i>Type of Transfer</i>	<i>Budget Amount</i>
Debt Service Payments	(18,427,600)
Transfers to Other Funds	(7,152,300)
Transfers into the GF	1,711,400
CARES Reimb. into the GF	51,276,200
Subtotal	45,835,300
<b>Total Transfers</b>	<b>27,408,000</b>

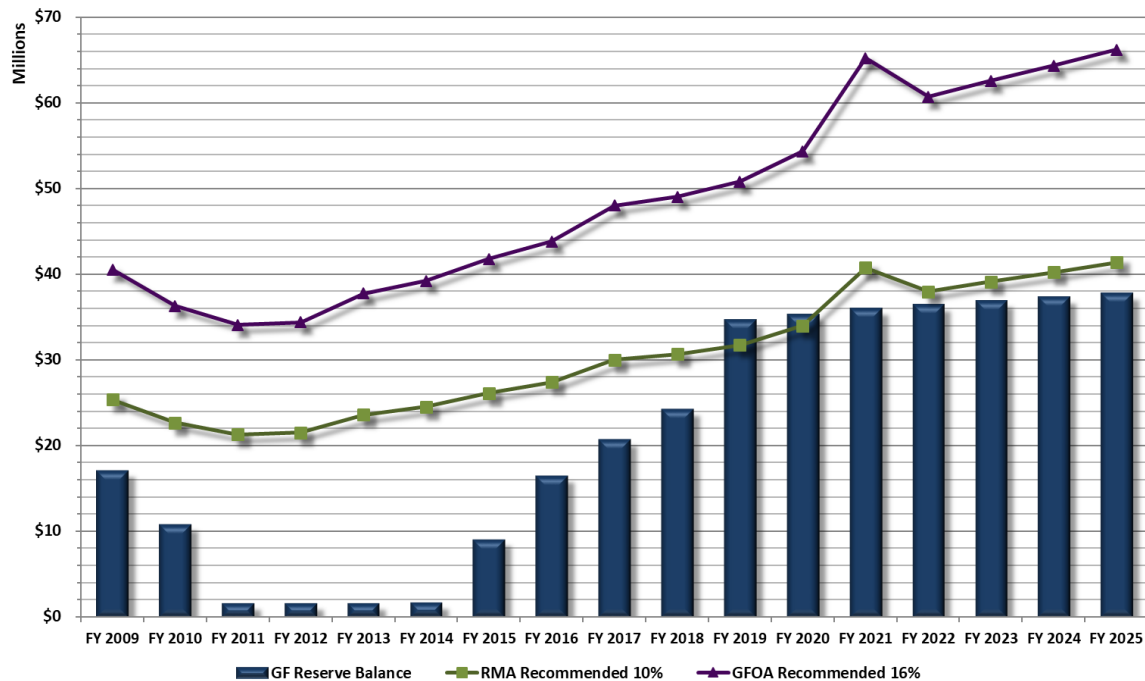
The remaining FY 2021 CARES Act Fund balance was projected based on the following.

<i>Type of Transfer</i>	<i>Budget Amount</i>
CARES ACT Fund – Beg. Bal	79,586,100
Dept. Budget Submissions <sup>(1)</sup>	28,813,500
Amendments in PeopleSoft:	
Small Business & Housing	2,990,000
Farm to Family	250,000
EDC	110,000
Restaurant Loss of indoor dining	600,000
Mobile Heal Project	5,000,000
CV Children Serv Network	2,389,900
ISD Equip Reimb	99,500
Food Distribution	4,512,600
Testing & Tracing	3,818,100
Parkeon Pay	462,000
Telework Technology	2,500,000
Senior Aid Food Resources	500,000
Emerg. Shelter & Food Serv	518,800
Subtotal	23,750,900
<b>CARES ACT Fund – Remaining Balance</b>	<b>27,021,700</b>

**Note:**

<sup>(1)</sup> \$24.3 million corresponds to capital CARES reimbursement to General Fund departments, plus \$4.5 million to Non-GF departments..

**General Fund Reserve since FY 2009  
and Projections to FY 2025**



## General Fund Reserve Status

The Government Finance Officers Association (GFOA) recommends a minimum reserve of 16 percent, while the City's Reserve Management Act requires 10 percent of total General Fund expenditures. The General Fund reserve at the end of FY 2020 totaled \$35.2 million or 10.0 percent of total expenditures plus transfers.

Over the life of the RDA, the City of Fresno made various loans to the agency. The City has submitted to the State documentation to support its repayment request. The State has accepted the documentation and payments are

expected to continue through Fiscal Year 2025. A part of the RDA dissolution process is the repayment of the RDA's debt to the City of Fresno.

It should be noted that \$3.3 million of RDA debt repayment revenue is budgeted in FY 2021 and forecasted through FY 2025 in the General Fund instead of the Reserve Fund. This multi-year reclassification contributed to the positive positioning of the General Fund's ending balance. The Reserve Fund is estimated to end FY 2021 at \$35.9 million or 9.4 percent of total expenditures plus transfers.

<b>General Fund Reserve</b>						
(in thousands)	FY 2020 Actuals	FY 2021 Budget	FY 2022 Forecast	FY 2023 Forecast	FY 2024 Forecast	FY 2025 Forecast
Beginning Balance	34,535	35,213	35,882	36,331	36,785	37,245
Est. RDA Debt Repayment	0	0	0	0	0	0
Other Revenue	678	669	449	454	460	466
<b>Reserve Balance</b>	<b>35,213</b>	<b>35,882</b>	<b>36,331</b>	<b>36,785</b>	<b>37,245</b>	<b>37,710</b>

# General Fund Debt Service

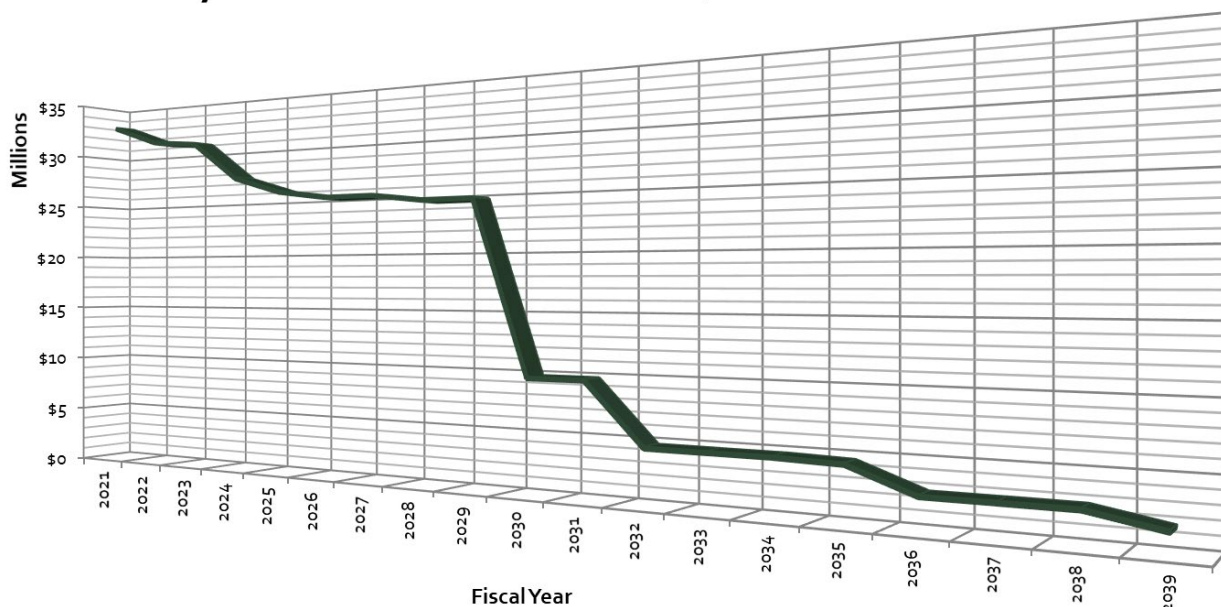
The General Fund currently pays debt service on an obligation bond, multiple lease revenue bonds, and a loan. Total aggregate General Fund debt service the City is currently obligated for is illustrated below. In addition to total General Fund debt service from FY 2021 through FY 2039, the chart and table provides the debt service percentage as compared to total General Fund appropriations in a given year. Starting in FY 2024, the year after the No Neighborhood Left Behind Lease Revenue Bonds are paid off, the required General Fund debt service payments begin to show a steady decline. After 2031 the only General Fund bond payments required pertain to the Public Safety Bonds and the Bonds originally issued under the 2004 Lease Revenue Bonds.

Year	General Fund Debt Service Excluding Equipment Leases	Total General Fund Appropriations	Percentage
2021	32,741,628	407,701,000	8.03%
2022	31,093,344	379,451,725	8.19%
2023	30,684,940	391,032,723	7.85%
2024	27,169,125	402,018,890	6.76%
2025	25,738,626	413,769,764	6.22%
2026	25,101,800	417,907,461	6.01%
2027	25,102,067	422,086,536	5.95%
2028	24,535,203	426,307,401	5.76%
2029	24,528,828	430,570,475	5.70%
2030	9,652,606	434,876,180	2.22%

Year	General Fund Debt Service Excluding Equipment Leases	Total General Fund Appropriations	Percentage
2031	9,657,902	439,224,942	2.20%
2032	4,589,028	443,617,191	1.03%
2033	4,584,202	448,053,363	1.02%
2034	4,584,357	452,533,897	1.01%
2035	4,442,978	457,059,236	0.97%
2036	2,566,938	461,629,828	0.56%
2037	2,573,365	466,246,126	0.55%
2038	2,572,183	470,908,588	0.55%
2039	1,619,063	475,617,674	0.34%

**Note 1:** Total General Fund appropriations after FY 2025 include a one percent growth factor.

## Citywide General Fund Bond/Loan Debt Service



# Office of the Mayor and City Manager

The City of Fresno operates under the strong mayor form of government. Under this system, the Mayor serves as the City's Chief Executive Officer and is responsible for, among other things, the proper and efficient administration of all affairs of the City, appointing and overseeing the City Manager, promoting



economic development and preparing the annual budget. The City Manager Division of the Office of the Mayor houses

the administrative branch of the City of Fresno. The Division carries out policy directives of the Mayor and Council and oversees and directs the day-to-day activities and operations for all City departments, with the exception of offices provided for in the Charter.

## The Mayor's Vision for Fresno

The Mayor's focus for Fresno includes four key initiatives: economic prosperity, public safety, quality of life and unifying the community, with economic prosperity being the cornerstone of his overall strategy.

Building on the City's recent success in establishing a long-term fiscal policy that continues to reduce the debt, balances the budget and builds a reserve fund, the priority for the Mayor and City Manager are to make Fresno a better, safer and more prosperous place to live.

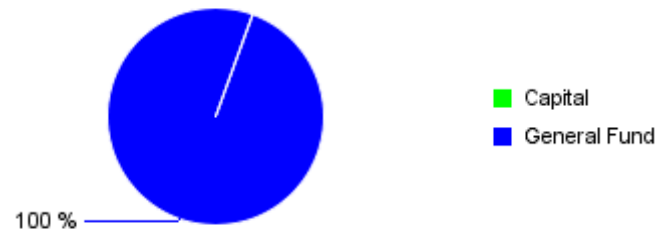
The Mayor's FY 2021 Final Revised Budget is dedicated to funding core services, including police, fire, parks, streets, attracting thousands of new jobs and the restoration of existing neighborhoods.

The Mayor, City Manager and every member of our amazing team are committed to working collaboratively and transparently to ensure Fresno grows and advances.



*Office of the Mayor and City Manager Budget Snapshot***Operating and Capital Appropriations by Fund Type**

	<i><b>FY 2020 Amended</b></i>	<i><b>FY 2021 Final</b></i>	<i><b>Variance</b></i>
<b><u>Operating</u></b>			
<i>General Fund</i>	4,499,000	5,042,800	543,800
<i>Capital</i>	0	0	0
<b>Total Operating</b>	<b>4,499,000</b>	<b>5,042,800</b>	<b>543,800</b>
<b><u>Debt Service</u></b>			
	0	0	0
<b>Total Debt Service</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Capital</u></b>			
<i>Capital</i>	15,029,800	0	(15,029,800)
<b>Total Capital</b>	<b>15,029,800</b>	<b>0</b>	<b>(15,029,800)</b>
<b>Grand Total</b>	<b>19,528,800</b>	<b>5,042,800</b>	<b>(14,486,000)</b>

**FY 2021 Appropriation Fund Type Chart**

<i><b>Office of the Mayor and City Manager</b></i>	<i><b>Fund Type</b></i>	<i><b>FTE</b></i>
	<i>General Fund</i>	28.45
	<i>Enterprise</i>	0.95
	<i>Internal Service Fund</i>	0.60
<b><u>Department Total</u></b>		<b>30.00</b>



## Service Impacts

### Approved Council Motions Per Revised Budget Hearings

Motion #37 added \$25,000 to the Support Office of the Mayor.

FY 2021 Final Revised Budget appropriations for the Office of the Mayor & City Manager Department are budgeted at \$5,042,800 or a decrease of \$14,486,000 when compared to the FY 2020 Amended Budget.

### Animal Shelter

In FY 2020, Council approved an Annual Appropriation Resolution (AAR) authorizing an \$18,543,100 interdepartmental loan from the Water Enterprise Fund for the Animal Shelter Project. Upon approval by Council, \$15,029,800 was appropriated in the Department's budget for use in FY 2020; however, due to a timing issue, these appropriations were not carried over with the FY 2020 Continuing Resolution. In preparation for the construction contract award in FY 2021, the 15<sup>th</sup> AAR (No. 2020-206) was approved by Council at the August 27<sup>th</sup> meeting appropriating \$18,454,300 toward an estimated total project cost of \$20 million. The remaining \$1.5 million will be reserved to cover any remaining project costs and the initial debt service payment.

### General Fund

Appropriations are budgeted at \$5,042,800 or an increase of \$543,800 when compared to the FY 2020 Amended Budget:

**Personnel Services:** Appropriations are budgeted at \$3,866,600, which is an increase of \$303,800 and is attributable to the following:

- As per the Continuing Resolution Council Motion #27, half of the costs associated with Council Support staffing have been reallocated to the City Manager's Office for an increase of \$65,500.
- Two previously defunded positions assigned to oversee and implement the Medical Cannabis Program have been funded in FY 2021 totaling \$160,500.
- Five temporary Management Analyst II positions have been added to the Emergency Operations Center (EOC) in FY 2021 to assist with operations through December 2020. The total added is \$164,100.
- All contractual Memorandum of Understanding (MOU) obligations have been included as well as a four percent increase in Health & Welfare and a 1.92 percent Pension increase.

**Non Personnel Services:** As previously noted, \$25,000 has been added due to Council Motion #37. Separately, \$5,000 has been added for operating costs associated with the Cannabis Program.

**Interdepartmental Charges:** ID Charges are budgeted at \$630,900, which is an increase of \$97,700 and is primarily due to a \$30,200 increase in Facilities Management Charges and a \$52,400 increase in Security Assessment Charges associated with improved City Hall security measures.

*Staffing**Department Staffing Detail*

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2019 Adopted</i>	<i>FY 2020 Adopted</i>	<i>FY 2020 Amended</i>	<i>FY 2021 Changes</i>	<i>FY 2021 Final</i>
Office of the Mayor	10.00	10.00	10.00	0.00	10.00
City Manager's Division	8.50	9.00	9.00	0.00	9.00
Office of Independent Review	2.00	2.00	2.00	0.00	2.00
Economic Development	2.00	2.00	2.00	0.00	2.00
Budget Division	7.00	7.00	7.00	0.00	7.00
<b>Total</b>	<b>29.50</b>	<b>30.00</b>	<b>30.00</b>	<b>0.00</b>	<b>30.00</b>

*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final</b>	<b>Percent Change</b>
Beginning Balance	159,822	161,994	0	0	0.0
<b>Fiscal Year Revenues:</b>					
Taxes	7	20	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	0	0	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	(24,405)	(27,428)	0	0	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	0	2,792	0	0	0.0
Transfers	0	0	18,543,100	253,900	(98.6)
<b>Total Fiscal Year Revenues</b>	<b>(24,398)</b>	<b>(24,617)</b>	<b>18,543,100</b>	<b>253,900</b>	<b>(98.6)</b>
<b>Funding Facilitated by Department</b>	<b>135,424</b>	<b>137,377</b>	<b>18,543,100</b>	<b>253,900</b>	<b>(98.6)</b>
<b>Memo Item:</b>					
Citywide General Fund Support	3,731,510	4,101,480	4,499,000	4,788,900	6.4
<b>Total Available Funding</b>	<b>3,866,934</b>	<b>4,238,857</b>	<b>23,042,100</b>	<b>5,042,800</b>	<b>(78.1)</b>
<b>Appropriations by Amount</b>					
Personnel Services	2,965,625	3,347,395	3,639,800	3,866,600	6.2
Non Personnel Services	368,060	346,156	15,302,700	545,300	(96.4)
Interdepartmental Services	397,831	410,740	586,300	630,900	7.6
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>3,731,516</b>	<b>4,104,291</b>	<b>19,528,800</b>	<b>5,042,800</b>	<b>(74.2)</b>
<b>Appropriations by Percentage</b>					
Personnel Services	79.5	81.6	18.6	76.7	6.2
Non Personnel Services	9.9	8.4	78.4	10.8	(96.4)
Interdepartmental Services	10.7	10.0	3.0	12.5	7.6
Contingencies	0.0	0.0	0.0	0.0	0.0
<b>Total Departmental Expenditures</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>(74.2)</b>

*Department Appropriations by Fund Classification - FY 2021 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	0	0	0	0	0	0
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	253,900	0	0	0	0	0	253,900
<b>Total Fiscal Year Revenues</b>	<b>253,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>253,900</b>
<b>Funding Facilitated by Department</b>	<b>253,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>253,900</b>
<b>Memo Item:</b>							
Citywide General Fund Support	4,788,900	0	0	0	0	0	4,788,900
<b>Total Available Funding</b>	<b>5,042,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,042,800</b>
<b>Appropriations</b>							
Personnel Services	3,866,600	0	0	0	0	0	3,866,600
Non Personnel Services	545,300	0	0	0	0	0	545,300
Interdepartmental Services	630,900	0	0	0	0	0	630,900
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>5,042,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,042,800</b>

*Department Appropriations by Fund Type*

	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final (Amount)</b>	<b>FY 2021 Final (Percent)</b>
Operating	3,731,516	4,104,291	4,499,000	5,042,800	100.0
Capital	0	0	15,029,800	0	0.0
Debt Service	0	0	0	0	0.0
<b>Total</b>	<b>3,731,516</b>	<b>4,104,291</b>	<b>19,528,800</b>	<b>5,042,800</b>	<b>100.0</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2021 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *Department Appropriations by Fund Type*

1. Data may not add to the totals due to rounding.

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## City Council

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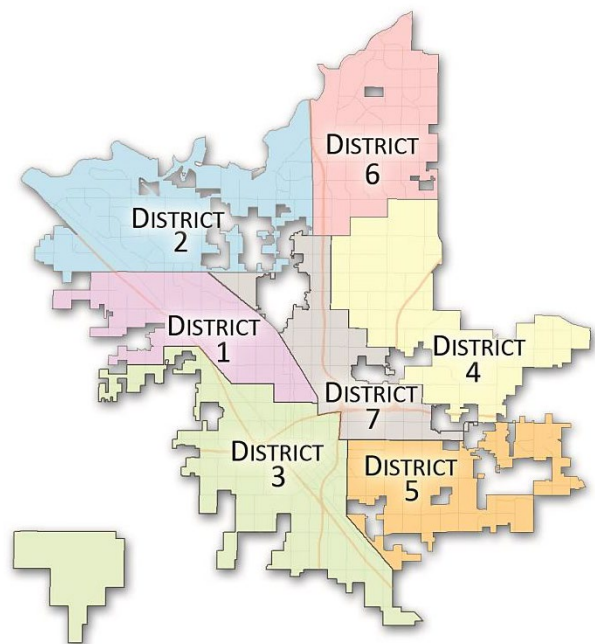
The City Council consists of seven Councilmembers who represent their respective districts. Each district's Councilmember takes a turn, in consecutive order, serving a one-year term as Council President. Elected officials are bound by term limits consisting of 2 four-year terms. The City Council also appoints the City Attorney and City Clerk.

The role of the City Council is to establish policy direction for the City by enacting ordinances and resolutions to provide guidance to the public and city staff; reviewing and adopting the annual budget; levying taxes (when approved by a ballot election) or establishing other sources of revenue as may be necessary to fund approved appropriations. The Council also reviews and votes on recommendations presented by City Boards and Commissions; authorizes contracts and bond issuances; grants franchises; and establishes other policies and measures which promote the general welfare of the citizens of Fresno.

In collaboration with the Mayor, the City Council appoints members of the community to serve on the City's various Boards and Commissions, ensuring that a wide cross-section of the community is represented in City government.

### Goals of the Council include:

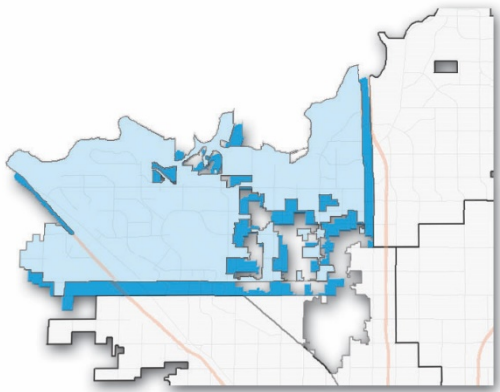
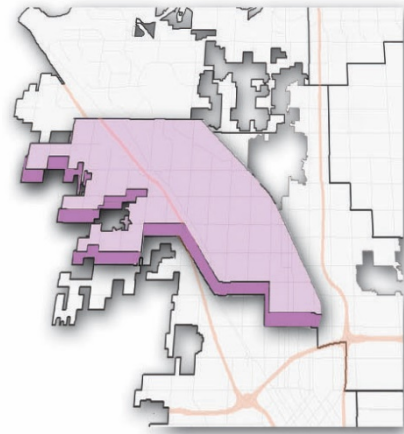
- Maintaining essential services such as safety, utilities, and land use.
- Continued focus on neighborhood restoration. Numerous City neighborhoods benefit from the multi-pronged strategy of rehabilitated streets, code enforcement, and problem oriented policing.
- Representing the City on Boards and Committees.
- Maintaining constituent communication with direct contact through personal services, mail, and email.
- Long range neighborhood infrastructure planning.
- Addressing the region's unemployment problems.
- Promoting Downtown revitalization.
- Preserving historic buildings.
- Creation of affordable housing.
- Supporting affordable housing and senior facilities which serve the elder citizens of our community.





**ESMERALDA SORIA – DISTRICT 1**

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Email: District1@fresno.gov



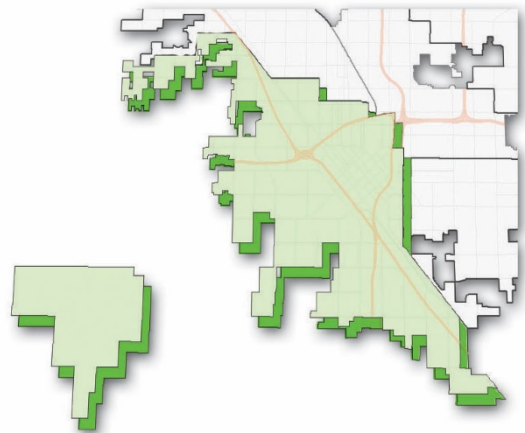
**MIKE KARBASSI – DISTRICT 2**

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**MIGUEL ARIAS – DISTRICT 3  
COUNCIL PRESIDENT**

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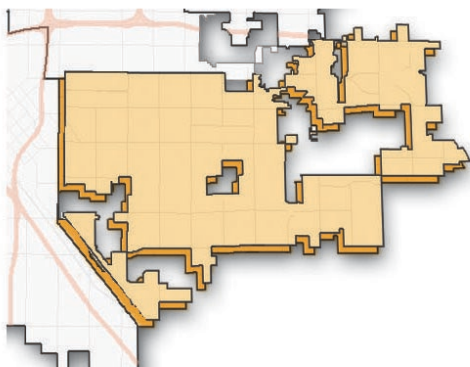
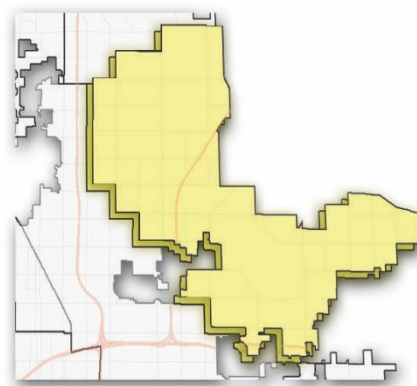






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 Email: District4@fresno.gov



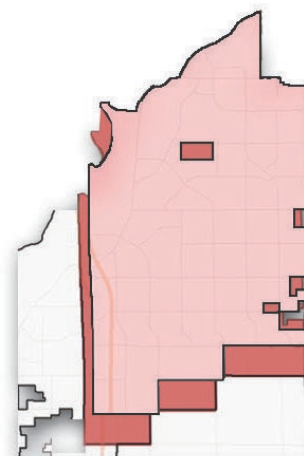
**LUIS CHAVEZ – DISTRICT 5**

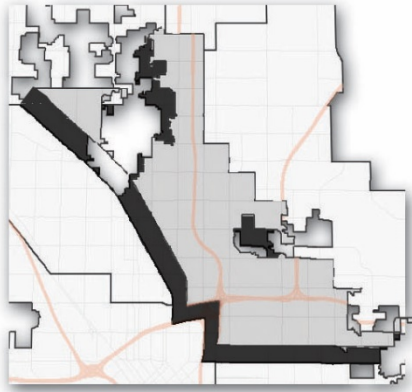
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**GARRY BREDEFELD – DISTRICT 6**

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**NELSON ESPARZA – DISTRICT 7**

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## Service Impacts

### Approved Council Motions Per Revised Budget Hearings

Motion #37 added \$25,000 to each of the seven Council Districts.

### District Appropriations

The following is a summary of the FY 2021 Final Revised Council Department budget:

- Each District's base budget appropriations have been budgeted consistent with the FY 2020 Base Budget Appropriations, to include discretionary appropriations, for a total of \$319,000 per District. Additional appropriations totaling \$35,700 were added to compensate for the following: Councilmember salary increases, a four percent Health & Welfare increase, a 1.92 percent Pension increase for staff and an increase in Interdepartmental Charges.
- The actual FY 2020 operating and capital year-end carryover balances have been added to the respective District budgets.
- As per Council Motion #27, half of the costs associated with Council Support staffing have been reallocated to the City Manager's Office for an increase of \$65,500.

### Councilmember Salary Increase

In FY 2019, the Fresno City Council adopted Fresno Municipal Code Ordinance No. 2018-67, which set forth new compensation rates for Councilmembers commencing upon a new term of office.

In FY 2020, Council Districts 2, 4 and 6 were up for election/re-election so those districts starting a new term will receive an annual salary increase of \$16,100 in FY 2021.

### Duties as Council President

The term as Council President is on a calendar basis and runs from January through December each year with the duties rotating in sequential District order. Additional funding in the amount of \$20,000 is added each year for the duties as Council President; however, the annual budget is on a fiscal basis running from July of one year through June of the following year.

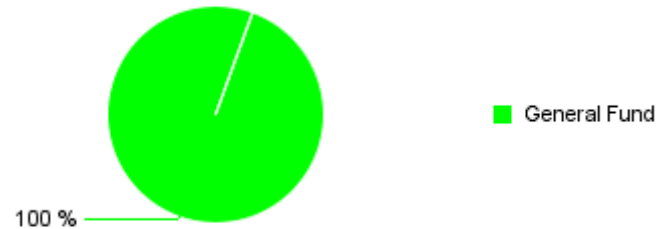
In the FY 2021 Final Revised Budget, \$10,000 has been budgeted in District 3 for the second half of the duty as Council President from July through December of 2020, at which point, the Councilmember in District 5 receives \$10,000 for the first half of the duties as Council President from January through June 2021.

## City Council Department Budget Snapshot

### Operating and Capital Appropriations by Fund Type

<u>Operating</u>	<i>FY 2020 Amended</i>	<i>FY 2021 Final</i>	<i>Variance</i>
General Fund	4,598,900	4,488,400	(110,500)
<b>Total Operating</b>	<b>4,598,900</b>	<b>4,488,400</b>	<b>(110,500)</b>
 <u>Debt Service</u>			
	0	0	0
<b>Total Debt Service</b>	<b>0</b>	<b>0</b>	<b>0</b>
 <u>Capital</u>			
General Fund	922,300	682,000	(240,300)
<b>Total Capital</b>	<b>922,300</b>	<b>682,000</b>	<b>(240,300)</b>
 <b>Grand Total</b>	 <b>5,521,200</b>	 <b>5,170,400</b>	 <b>(350,800)</b>

### FY 2021 Appropriation Fund Type Chart



<i>City Council Department</i>	<i>Fund Type</i>	<i>FTE</i>
	General Fund	28.00
<b>Department Total</b>		<b>28.00</b>

### Major Capital Projects by Appropriations

<u>Project</u>	<u>Fund Type</u>	<u>Amount</u>
XC00001 - CNL Dist. 1 Infrastructure	General Fund	122,900
XC00002 - CNL Dist. 2 Infrastructure	General Fund	159,100
XC00003 - CNL Dist. 3 Infrastructure	General Fund	7,800
XC00004 - CNL Dist. 4 Infrastructure	General Fund	131,700
XC00005 - CNL Dist. 5 Infrastructure	General Fund	86,700
XC00006 - CNL Dist. 6 Infrastructure	General Fund	50,300
XC00007 - CNL Dist. 7 Infrastructure	General Fund	123,500

*City Council Operating Base Budget by Council District*

<b>Operating Appropriations</b>	<b>FY 2021 Base</b>	<b>CM Salary Increase</b>	<b>H&amp;W Increase</b>	<b>Pension Increase</b>	<b>ID Charge Increase</b>	<b>Council President</b>	<b>FY 2020 Carryover</b>	<b>Motion No. 37</b>	<b>FY 2021 Final</b>
District 1	319,000	16,100	900	3,000	15,700	0	66,700	25,000	446,400
District 2	319,000	16,100	900	3,000	15,700	0	245,900	25,000	625,600
District 3	319,000	16,100	900	3,000	15,700	10,000	47,500	25,000	437,200
District 4	319,000	16,100	900	3,000	15,700	0	462,600	25,000	842,300
District 5	319,000	16,100	900	3,000	15,700	10,000	157,600	25,000	547,300
District 6	319,000	16,100	900	3,000	15,700	0	124,300	25,000	504,000
District 7	319,000	16,100	900	3,000	15,700	0	145,100	25,000	524,800
Council Suppt.	560,800								560,800
<b>Total Operating</b>	<b>2,793,800</b>	<b>112,700</b>	<b>6,300</b>	<b>21,000</b>	<b>109,900</b>	<b>20,000</b>	<b>1,249,700</b>	<b>175,000</b>	<b>4,488,400</b>

*City Council Operating Expenditures by Council District*

<b>Operating Appropriations</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final</b>
Council District 1	344,146	367,666	510,800	446,400
Council District 2	310,796	267,720	512,900	625,600
Council District 3	322,270	338,095	491,300	437,200
Council District 4	274,446	293,164	796,600	842,300
Council District 5	318,768	345,003	536,200	547,300
Council District 6	341,385	315,590	465,500	504,000
Council District 7	330,011	335,808	593,200	524,800
Council City Support	594,247	592,386	692,100	560,800
<b>Total Infrastructure</b>	<b>2,836,069</b>	<b>2,855,431</b>	<b>4,598,900</b>	<b>4,488,400</b>

*City Council Capital Expenditures by Council District*

<b>Capital Appropriations</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final</b>
Council District 1	0	10,029	122,900	122,900
Council District 2	3,293	120,692	159,100	159,100
Council District 3	1,068	125,732	11,700	7,800
Council District 4	0	0	332,100	131,700
Council District 5	615	20,250	86,700	86,700
Council District 6	41,200	97,588	75,300	50,300
Council District 7	14,771	13,556	134,500	123,500
<b>Total Capital</b>	<b>60,947</b>	<b>387,848</b>	<b>922,300</b>	<b>682,000</b>

## Staffing

### Department Staffing Detail

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2019 Adopted</i>	<i>FY 2020 Adopted</i>	<i>FY 2020 Amended</i>	<i>FY 2021 Changes</i>	<i>FY 2021 Final</i>
District 1	3.00	3.00	4.00	0.00	4.00
District 2	3.00	3.00	3.00	0.00	3.00
District 3	3.00	3.00	4.00	0.00	4.00
District 4	3.00	3.00	4.00	0.00	4.00
District 5	3.00	3.00	4.00	0.00	4.00
District 6	3.00	3.00	3.00	0.00	3.00
District 7	3.00	4.00	4.00	0.00	4.00
City Council Support	2.00	2.00	2.00	0.00	2.00
<b>Total</b>	<b>23.00</b>	<b>24.00</b>	<b>28.00</b>	<b>0.00</b>	<b>28.00</b>

*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final</b>	<b>Percent Change</b>
Beginning Balance	0	0	0	0	0.0
<b>Fiscal Year Revenues:</b>					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	0	0	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	0	0	0	0	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	0	1,076	0	0	0.0
Transfers	0	(812)	0	124,600	0.0
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>264</b>	<b>0</b>	<b>124,600</b>	<b>0.0</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>264</b>	<b>0</b>	<b>124,600</b>	<b>0.0</b>
<b>Memo Item:</b>					
Citywide General Fund Support	2,897,017	3,243,015	5,521,200	5,045,800	(8.6)
<b>Total Available Funding</b>	<b>2,897,017</b>	<b>3,243,279</b>	<b>5,521,200</b>	<b>5,170,400</b>	<b>(6.4)</b>
<b>Appropriations by Amount</b>					
Personnel Services	1,933,688	2,002,840	2,411,400	2,360,900	(2.1)
Non Personnel Services	388,068	592,223	2,286,000	1,886,600	(17.5)
Interdepartmental Services	575,261	648,215	823,800	753,200	(8.6)
Contingencies	0	0	0	169,700	0.0
<b>Total Departmental Expenditures</b>	<b>2,897,017</b>	<b>3,243,279</b>	<b>5,521,200</b>	<b>5,170,400</b>	<b>(6.4)</b>
<b>Appropriations by Percentage</b>					
Personnel Services	66.7	61.8	43.7	45.7	(2.1)
Non Personnel Services	13.4	18.3	41.4	36.5	(17.5)
Interdepartmental Services	19.9	20.0	14.9	14.6	(8.6)
Contingencies	0.0	0.0	0.0	3.3	0.0
<b>Total Departmental Expenditures</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>(6.4)</b>

*Department Appropriations by Fund Classification - FY 2021 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	0	0	0	0	0	0
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	124,600	0	0	0	0	0	124,600
<b>Total Fiscal Year Revenues</b>	<b>124,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>124,600</b>
<b>Funding Facilitated by Department</b>	<b>124,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>124,600</b>
<b>Memo Item:</b>							
Citywide General Fund Support	5,045,800	0	0	0	0	0	5,045,800
<b>Total Available Funding</b>	<b>5,170,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,170,400</b>
<b>Appropriations</b>							
Personnel Services	2,360,900	0	0	0	0	0	2,360,900
Non Personnel Services	1,886,600	0	0	0	0	0	1,886,600
Interdepartmental Services	753,200	0	0	0	0	0	753,200
Contingencies	169,700	0	0	0	0	0	169,700
<b>Total Appropriations</b>	<b>5,170,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,170,400</b>

*Department Appropriations by Fund Type*

	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final (Amount)</b>	<b>FY 2021 Final (Percent)</b>
Operating	2,836,069	2,855,431	4,598,900	4,488,400	86.8
Capital	60,947	387,848	922,300	682,000	13.2
Debt Service	0	0	0	0	0.0
<b>Total</b>	<b>2,897,017</b>	<b>3,243,279</b>	<b>5,521,200</b>	<b>5,170,400</b>	<b>100.0</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2021 only Table*

1. The Citywide General Fund Support line item reflects General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *Department Appropriations by Fund Type*

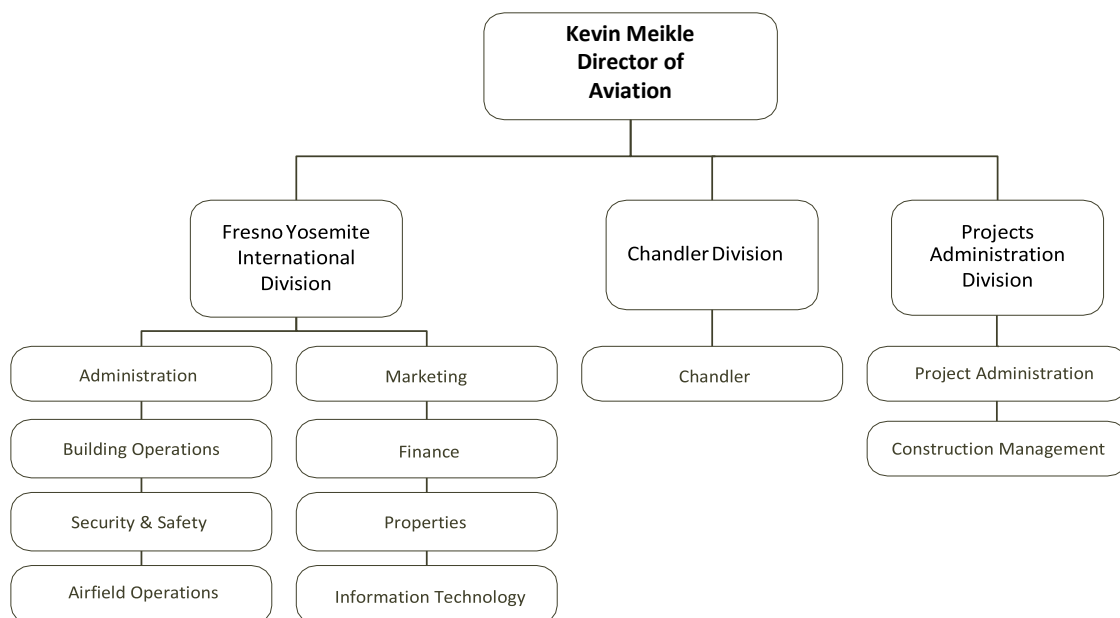
1. Data may not add to the totals due to rounding.



# Airports Department

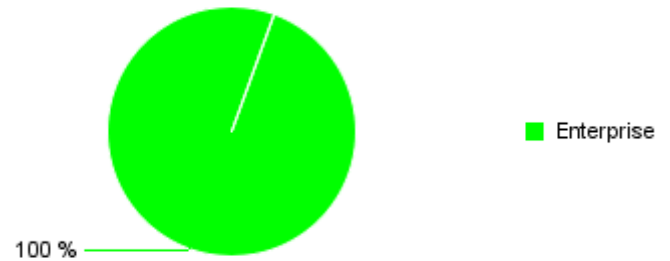
The Airports Department (Airports) is charged with the development, maintenance and operation of Fresno Yosemite International Airport (FAT) and Fresno Chandler Executive Airport (FCH). FAT is the region's primary airport for commercial passenger and cargo service. FCH serves the area's general aviation community. These airports are vital components of the nation's air transportation infrastructure, and are important engines of regional economic growth. Airports is dedicated to maintaining a high level of passenger satisfaction, to

growing air service, and to maintaining and expanding facilities that accommodate demand in a cost-effective manner. Moreover, Airports is committed to offering airline partners an attractive cost - environment within which to operate, an approach aligned with the City's and region's economic development goals. The number of arriving and departing passengers projected to use FAT in fiscal year 2021 is 1,264,000, 15.8 percent less than estimated passengers in fiscal year 2020 of 1,501,400, and 32.0 percent less than actual fiscal year 2019 passengers of 1,860,600, reflecting the negative impact of COVID-19 on aeronautical activity, and ending an eleven-years long passengers' growth trend that started in fiscal year 2009. Exercising fiscal prudence, Airports has reduced fiscal year 2021 Non Personnel operating budget, and deferred non- essential capital work. Airports forecasts that activity will return to normalcy in the later months of fiscal year 2022.



*Airports Department Budget Snapshot***Operating and Capital Appropriations by Fund Type**

	<i><b>FY 2020 Amended</b></i>	<i><b>FY 2021 Final</b></i>	<i><b>Variance</b></i>
<b><u>Operating</u></b>			
Enterprise	21,164,000	21,705,400	541,400
<b>Total Operating</b>	<b>21,164,000</b>	<b>21,705,400</b>	<b>541,400</b>
<b><u>Debt Service</u></b>			
Enterprise	6,561,700	6,427,700	(134,000)
<b>Total Debt Service</b>	<b>6,561,700</b>	<b>6,427,700</b>	<b>(134,000)</b>
<b><u>Capital</u></b>			
Enterprise	77,861,000	79,534,100	1,673,100
<b>Total Capital</b>	<b>77,861,000</b>	<b>79,534,100</b>	<b>1,673,100</b>
<b>Grand Total</b>	<b>105,586,700</b>	<b>107,667,200</b>	<b>2,080,500</b>

**FY 2021 Appropriation Fund Type Chart**

<i><b>Airports Department</b></i>	<i><b>Fund Type</b></i>	<i><b>FTE</b></i>
Sworn	Enterprise	14.20
<b>Total Sworn</b>		<b>14.20</b>
Civilian	Capital Labor	4.90
	Enterprise	99.30
<b>Total Civilian</b>		<b>104.20</b>
<b>Department Total FTE</b>		<b>118.40</b>

**Major Capital Projects by Appropriations**

<b><u>Project</u></b>	<b><u>Fund Type</u></b>	<b><u>Amount</u></b>
AC00377 - Marine Base Demo (FED MCCA)	Enterprise	1,300,000
AC00398 - AIPxx Term E Apron (Env/Des)	Enterprise	9,390,300
AC00401 - Parking Garage (Env/Des/Con)	Enterprise	38,835,000
AC00403 - TSA OTA Bag MakeUp Inline CBIS	Enterprise	17,689,100
AC00413 - Terminal/FIS Expansion	Enterprise	1,500,000

## Service Impacts

### Approved Council Motions Per Revised Budget Hearings

- Motion #32, with limited exceptions, removed positions requested as part of the Revised Budget submission. As a result, the Airports Department request for a Senior Network System Specialist working at 0.65 FTE at a cost of \$74,400 was removed from the FY 2021 Final Revised Budget.

Appropriations in the Airports Department total \$107,667,200, which is an increase of \$2,080,500, or 2.0 percent, when compared to the FY 2020 Amended Budget. This reflects an increase to operating appropriations of \$541,400, an increase to capital appropriations of \$1,673,100 and a decrease to Debt Service appropriations of \$134,000.

### Operating

The Airports operating funds, which include FAT Enterprise, Chandler Enterprise and Airports Project Administration, are budgeted at \$21,705,400 in the FY 2021 Final Revised Budget, an increase of \$541,400 above the FY 2020 Amended Budget of \$21,164,000. The increase related to scheduled salary increases and obligations as discussed in the *Staffing* section on the following page.

Non Personnel appropriations for Operating are \$7,188,500, which is a decrease of 5.0 percent or \$381,200 below the FY 2020 Amended Budget. Material changes include:

- \$121,600 decrease for Public Relations and Information,

- \$106,800 decrease in special projects appropriations,
- \$70,000 decrease for non-consulting professional services,
- \$22,000 decrease for training.

Interdepartmental Charges for Services are budgeted at \$3,419,300 in the FY 2021 Final Revised Budget, a decrease of \$29,000 compared to the FY 2020 Amended Budget. The decrease is primarily due to the following changes:

- \$181,400 decrease in vehicle acquisition appropriations,
- \$114,200 decrease for variable charges for services and materials furnished by General Fund activities,
- \$189,400 increase for Information Systems Service and Equipment Charges,
- \$70,900 increase for fixed Interdepartmental Reimbursements calculated as part of the City's Cost Allocation Plan.

### Debt Service

Debt service appropriations are budgeted at \$6,427,700 in the FY 2021 Final Revised Budget, a decrease of \$134,000 compared to the FY 2020 Amended Budget. Airports has funded an escrow fund to prepay FY 2021 debt service, and to ensure compliance with obligations to bondholders.

### Capital

Capital appropriations are budgeted at \$79,534,100. This is an increase of \$1,673,100, or 2.1 percent, over the FY 2020 Amended Budget of \$77,861,000. The increase to Capital is primarily due to new and continuing projects in FY 2021 with offsets from projects that are winding down in FY 2021 or have been completed in FY 2020. The more significant FY 2021 Capital appropriations include:

- \$38,835,000 for the FATForward Parking Garage Project funded with bond proceeds

## Airports Department

- (project number AC00401);
- \$17,689,100 for the Bag Make-up Inline System funded with a TSA grant (project number AC00403);
- \$9,390,300 for Terminal East Apron Design and Construction funded with an FAA grant (project number AC00398);
- \$1,500,000 for *FATForward* Terminal/FIS Expansion funded with bond proceeds (project number AC00413).

### **CARES Act Funding**

Under a preliminary plan, subject to change, the Department seeks to utilize \$8.1 million of \$13.0 million CARES Act funding in FY 2021 as follows:

- \$3.2 million as a FY 2021 reimbursement for the portion of debt service prepayment funded with Airports' cash.
- \$4.9 million as a FY 2021 reimbursement for personnel costs.

The remaining \$4.9 million will be banked for FY 2022.

### Staffing

Personnel Appropriations, including operating and capital are budgeted at \$11,746,200, a decrease of \$725,900 compared to the FY 2020 Amended Budget of \$12,472,100. The main driver of this decrease is the remaining work planned to be completed for FY 2020 capital projects in FY 2021, which includes a \$1,677,500 reduction in Personnel appropriations.

This capital decline was partially offset by the operational Personnel appropriations that includes an increase of \$951,600 mainly due to contractual obligations and step advancements. The FY 2021 Final Revised Personnel Appropriations also include:

- Six Custodians approved at 1.00 FTE each as part of the 1<sup>st</sup> Amendment to the FY 2021 Position Authorization Resolution for a total cost of \$320,100.
- One Airports Operations Officer I approved at 1.00 FTE as part of the 1<sup>st</sup> Amendment to the FY 2021 Position Authorization Resolution at a cost of \$74,900.
- \$22,100 increase for a full year of funding at 1.00 FTE for the Airports Electrician approved in FY 2020 at .75 FTE.
- \$14,600 increase for a full year of funding at 1.00 FTE for the Airports Building Maintenance Technician approved in FY 2020 at .75 FTE.
- \$12,100 increase for a full year of funding at 1.00 FTE for the Custodian approved in FY 2020 at .75 FTE.

### Department Staffing Detail

Position Summary					
Division	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Changes	FY 2021 Final
Sworn Positions	13.80	14.20	14.20	-	14.20
Civilian Positions	87.20	90.45	96.45	7.75	104.20
<b>Total</b>	<b>101.00</b>	<b>104.65</b>	<b>110.65</b>	<b>7.75</b>	<b>118.40</b>

**Note:**

The FY 2020 Amended includes 6.00 Civilian FTEs added by the 4th Amendment to the Position Authorization Resolution adopted December 12, 2019.

The FY 2021 Changes include 7.00 Civilian FTEs added by the 1st Amendment to the Position Authorization Resolution adopted August 27, 2020. The remaining .75 FTE are due to three Civilian positions added in FY 2020 at .75 FTE each that are at 1.00 FTE each in FY 2021.

*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final</b>	<b>Percent Change</b>
Beginning Balance	33,871,596	26,137,416	82,633,500	29,474,100	(64.3)
<b>Fiscal Year Revenues:</b>					
Taxes	748,768	773,207	788,000	879,200	11.6
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	3,255,400	14,777,324	15,874,900	42,245,300	166.1
Charges for Services	17,522,975	20,167,461	22,734,200	14,923,500	(34.4)
Fines	0	0	1,000	0	(100.0)
Other Revenue	11,700,105	12,045,609	11,705,500	10,218,500	(12.7)
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	57,995	184,476	21,000	31,002,800	147,532.4
Transfers	(0)	(45)	0	0	0.0
<b>Total Fiscal Year Revenues</b>	<b>33,285,244</b>	<b>47,948,032</b>	<b>51,124,600</b>	<b>99,269,300</b>	<b>94.2</b>
<b>Funding Facilitated by Department</b>	<b>67,156,840</b>	<b>74,085,448</b>	<b>133,758,100</b>	<b>128,743,400</b>	<b>(3.7)</b>
<b>Memo Item:</b>					
Citywide General Fund Support	0	0	0	0	0.0
<b>Total Available Funding</b>	<b>67,156,840</b>	<b>74,085,448</b>	<b>133,758,100</b>	<b>128,743,400</b>	<b>(3.7)</b>
<b>Appropriations by Amount</b>					
Personnel Services	8,439,649	9,398,441	12,472,100	11,746,200	(5.8)
Non Personnel Services	29,626,283	31,174,674	87,543,300	91,502,900	4.5
Interdepartmental Services	3,153,009	3,751,340	5,571,300	4,418,100	(20.7)
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>41,218,942</b>	<b>44,324,455</b>	<b>105,586,700</b>	<b>107,667,200</b>	<b>2.0</b>
<b>Appropriations by Percentage</b>					
Personnel Services	20.5	21.2	11.8	10.9	(5.8)
Non Personnel Services	71.9	70.3	82.9	85.0	4.5
Interdepartmental Services	7.6	8.5	5.3	4.1	(20.7)
Contingencies	0.0	0.0	0.0	0.0	0.0
<b>Total Departmental Expenditures</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>2.0</b>

*Department Appropriations by Fund Classification - FY 2021 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	0	0	29,474,100	0	0	29,474,100
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	879,200	0	0	879,200
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	42,245,300	0	0	42,245,300
Charges for Services	0	0	0	14,923,500	0	0	14,923,500
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	10,218,500	0	0	10,218,500
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	31,002,800	0	0	31,002,800
Transfers	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>99,269,300</b>	<b>0</b>	<b>0</b>	<b>99,269,300</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>128,743,400</b>	<b>0</b>	<b>0</b>	<b>128,743,400</b>
<b>Memo Item:</b>							
Citywide General Fund Support	0	0	0	0	0	0	0
<b>Total Available Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>128,743,400</b>	<b>0</b>	<b>0</b>	<b>128,743,400</b>
<b>Appropriations</b>							
Personnel Services	0	0	0	11,746,200	0	0	11,746,200
Non Personnel Services	0	0	0	91,502,900	0	0	91,502,900
Interdepartmental Services	0	0	0	4,418,100	0	0	4,418,100
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>107,667,200</b>	<b>0</b>	<b>0</b>	<b>107,667,200</b>

*Department Appropriations by Fund Type*

	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final (Amount)</b>	<b>FY 2021 Final (Percent)</b>
Operating	17,354,855	18,581,404	21,164,000	21,705,400	20.2
Capital	19,546,274	20,952,280	77,861,000	79,534,100	73.9
Debt Service	4,317,813	4,790,771	6,561,700	6,427,700	6.0
<b>Total</b>	<b>41,218,942</b>	<b>44,324,455</b>	<b>105,586,700</b>	<b>107,667,200</b>	<b>100.0</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2021 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *Department Appropriations by Fund Type*

1. Data may not add to the totals due to rounding.



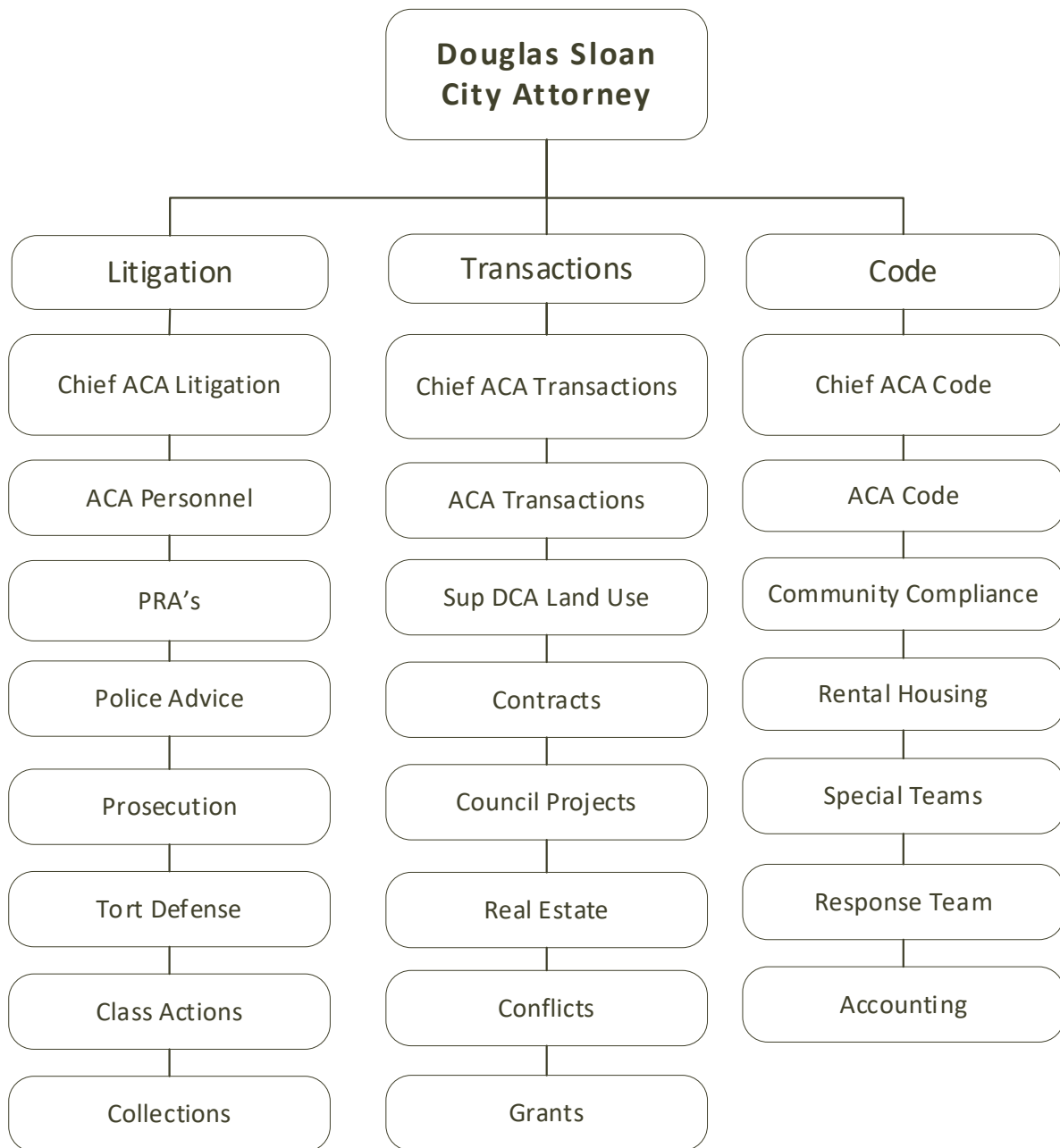
## City Attorney's Office

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The City Attorney's Office serves as legal counsel and advocate for the City and related agencies and non-profits. The Office plays a key role in the City's efforts to provide, expand, and improve services to its residents. The Office is managed by the City Attorney, who is appointed by the City Council and serves at its pleasure.

The Office strives to understand clients' needs and effectively provide services to all City officials and departments. The services range from transactional work on economic development projects, large scale financings, contracts, land use, and personnel, to a full range of litigation, responses to Public Record Act Requests, and code enforcement.

The City Attorney's Office works diligently to deliver quality and timely legal services to its clients. It also strives to offer its employees a challenging and fulfilling environment in which to work and enjoy personal growth. The City Attorney's Office makes every effort to maximize efficiencies, including handling legal matters in-house and managing outside counsel to reduce the overall cost of legal services. All appropriations in the City Attorney's Office are devoted to the delivery of core services in a professional, cost-efficient, and timely manner.

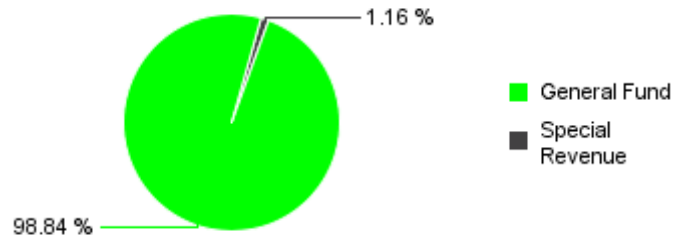


## City Attorney's Department Budget Snapshot

### Operating and Debt Service by Fund Type

<u>Operating</u>	<i>FY 2020 Amended</i>	<i>FY 2021 Final</i>	<i>Variance</i>
General Fund	16,510,500	20,089,700	3,579,200
Special Revenue	248,700	236,600	(12,100)
<b>Total Operating</b>	<b>16,759,200</b>	<b>20,326,300</b>	<b>3,567,100</b>
<u>Debt Service</u>			
	0	0	0
<b>Total Debt Service</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grand Total</b>	<b>16,759,200</b>	<b>20,326,300</b>	<b>3,567,100</b>

### FY 2021 Appropriation Fund Type Chart



<i>City Attorney's Department</i>	<i>Fund Type</i>	<i>FTE</i>
	General Fund	131.40
	Special Revenue	1.60
<b>Department Total FTE</b>		<b>133.00</b>

## Service Impacts

### Approved Council Motions Per Revised Budget Hearings

- Motion #10 reduced appropriations for the City Attorney's Office by \$60,000 and increased appropriations for the City Clerk's Office by the same amount. Shifting the appropriations will allow the City Clerk's Office to utilize \$10,000 to make LaserFiche Document Portal improvements and \$50,000 to hire a Records Management Consultant to establish a Citywide Records Management Program.

Final Revised FY 2021 appropriations for the City Attorney's Office have increased 21.3 percent to \$20,326,300, which includes \$236,600 of tire grant funding.

Out of an abundance of caution, 10 positions were held open during FY 2020 due to budget uncertainty following the transfer of Code Enforcement to the City Attorney's Office. Those positions will be filled.

Personnel appropriations are \$14,648,500 which is \$1,916,900 or 15.1 percent higher than the FY 2020 Amended Budget. Increases to Personnel appropriations include contractually required obligations and the following:

- \$800,000 increase based on FY 2020 and FY 2021 estimated CARES Act salary reimbursements to be received in FY 2021.
- \$601,200 increase due to scheduled salary increases as well as the funding and conversion of two positions that were defunded in FY 2020.
- \$243,100 increase due to the addition of four Weed Abatement staff by the 9<sup>th</sup> Amendment to the FY 2020 PAR. Resulting from bringing abatement services in-house versus the budgeted contract amount of \$350,000. The appropriations were in the

FY 2020 budget, but not in FY 2020 Personnel appropriations.

- \$80,000 increase due to unspent FY 2020 appropriations transferred to the General City Purpose Department by the 56<sup>th</sup> Amendment to the AAR for the Fresno Enhanced Infrastructure Financing District. The appropriations are present in the Final Revised FY 2021 Budget.
- \$61,900 increase related to FY 2020 Motion 23 for one Paralegal. In FY 2020 appropriations for this position remained in Non-Personnel accounts.

Non Personnel appropriations have increased by 100.8 percent or \$1,671,000 compared to the FY2020 Amended Budget. The increase is primarily due to following:

- \$1,500,000 additional appropriations provided by Council Motion #52 during the Continuing Resolution Budget Hearings held in June.
- Accounting for the 41<sup>st</sup> Amendment to the FY 2020 AAR which transferred \$250,000 for the Save Our Small Business Program from the City Attorney's Office to the General City Purpose Department in FY 2020. The appropriations have been restored in the City Attorney's Office as part of the FY 2021 Final Revised Budget.
- \$60,000 reduction in appropriations pursuant to Motion #10 approved during the Final Revised Budget Hearings held in June. The reduction was to free appropriations to fund two projects in the City Clerk's Office.

Interdepartmental Services Charges have decreased \$20,800 or 0.9 percent under the FY 2020 Amended Budget. The largest changes to Interdepartmental Charges include a \$220,200 increase for Information System Service Charges and a \$233,800 decrease for City Hall Rent.

### Staffing

Permanent staffing levels for the City Attorney's Office in FY 2021 will remain consistent with FY 2020 Amended levels. FY 2020 Amended staffing includes two Laborers and two Light Equipment Operators that were added for weed and public nuisance abatement duties.

Also in FY 2021, two of the four defunded Senior Law Clerk positions approved by the 8<sup>th</sup> Amendment to the FY2019 Position Authorization have been funded and converted to a Deputy City Attorney II and a Housing and Neighborhood Revitalization Manager.

### Department Staffing Detail

Position Summary					
<i>Division</i>	<i>FY 2019 Adopted</i>	<i>FY 2020 Adopted</i>	<i>FY 2020 Amended</i>	<i>FY 2021 Changes</i>	<i>FY 2021 Final</i>
Legal Proceedings	39.00	43.00	43.00	(2.00)	41.00
ASET & Code Enforcement	4.00	86.00	90.00	2.00	92.00
<b>Total</b>	<b>43.00</b>	<b>129.00</b>	<b>133.00</b>	<b>0.00</b>	<b>133.00</b>

**Note:**

FY 2020 Amended includes 4.00 Code Enforcement FTEs added by the 9th Amendment to the Position Authorization Resolution adopted by Council March 19, 2020.

*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final</b>	<b>Percent Change</b>
Beginning Balance	0	0	0	(114,300)	0.0
<b>Fiscal Year Revenues:</b>					
Taxes	10	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	249,000	350,900	40.9
Charges for Services	26,700	16,893	1,980,700	1,506,800	(23.9)
Fines	0	0	9,200	800	(91.3)
Other Revenue	0	0	17,300	18,000	4.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	9,202	5,407	381,900	319,500	(16.3)
Transfers	0	0	0	800,000	0.0
<b>Total Fiscal Year Revenues</b>	<b>35,912</b>	<b>22,299</b>	<b>2,638,100</b>	<b>2,996,000</b>	<b>13.6</b>
<b>Funding Facilitated by Department</b>	<b>35,912</b>	<b>22,299</b>	<b>2,638,100</b>	<b>2,881,700</b>	<b>9.2</b>
<b>Memo Item:</b>					
Citywide General Fund Support	5,583,955	6,317,335	14,121,400	17,444,600	23.5
<b>Total Available Funding</b>	<b>5,619,867</b>	<b>6,339,634</b>	<b>16,759,500</b>	<b>20,326,300</b>	<b>21.3</b>
<b>Appropriations by Amount</b>					
Personnel Services	4,711,430	5,322,871	12,731,600	14,648,500	15.1
Non Personnel Services	353,567	429,163	1,658,100	3,329,100	100.8
Interdepartmental Services	554,870	587,600	2,369,500	2,348,700	(0.9)
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>5,619,867</b>	<b>6,339,634</b>	<b>16,759,200</b>	<b>20,326,300</b>	<b>21.3</b>
<b>Appropriations by Percentage</b>					
Personnel Services	83.8	84.0	76.0	72.1	15.1
Non Personnel Services	6.3	6.8	9.9	16.4	100.8
Interdepartmental Services	9.9	9.3	14.1	11.6	(0.9)
Contingencies	0.0	0.0	0.0	0.0	0.0
<b>Total Departmental Expenditures</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>21.3</b>

*Department Appropriations by Fund Classification - FY 2021 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	(114,300)	0	0	0	0	(114,300)
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	350,900	0	0	0	0	350,900
Charges for Services	1,506,800	0	0	0	0	0	1,506,800
Fines	800	0	0	0	0	0	800
Other Revenue	18,000	0	0	0	0	0	18,000
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	319,500	0	0	0	0	0	319,500
Transfers	800,000	0	0	0	0	0	800,000
<b>Total Fiscal Year Revenues</b>	<b>2,645,100</b>	<b>350,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,996,000</b>
<b>Funding Facilitated by Department</b>	<b>2,645,100</b>	<b>236,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,881,700</b>
<b>Memo Item:</b>							
Citywide General Fund Support	17,444,600	0	0	0	0	0	17,444,600
<b>Total Available Funding</b>	<b>20,089,700</b>	<b>236,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,326,300</b>
<b>Appropriations</b>							
Personnel Services	14,516,600	131,900	0	0	0	0	14,648,500
Non Personnel Services	3,224,400	104,700	0	0	0	0	3,329,100
Interdepartmental Services	2,348,700	0	0	0	0	0	2,348,700
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>20,089,700</b>	<b>236,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,326,300</b>

*Department Appropriations by Fund Type*

	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final (Amount)</b>	<b>FY 2021 Final (Percent)</b>
Operating	5,619,867	6,339,634	16,759,200	20,326,300	100.0
Capital	0	0	0	0	0.0
Debt Service	0	0	0	0	0.0
<b>Total</b>	<b>5,619,867</b>	<b>6,339,634</b>	<b>16,759,200</b>	<b>20,326,300</b>	<b>100.0</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2021 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *Department Appropriations by Fund Type*

1. Data may not add to the totals due to rounding.



## City Clerk's Office

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The mission of the Office of the City Clerk is to provide quality public service and connect the public with the legislative process. We strive to ensure that the City's legislative processes are transparent by providing easy access to information. The Office of the City Clerk is often the first department members of the public contact when seeking general information regarding the City. Through efficient use of City resources, we are able to ensure the preservation of the City of Fresno's legislative history.

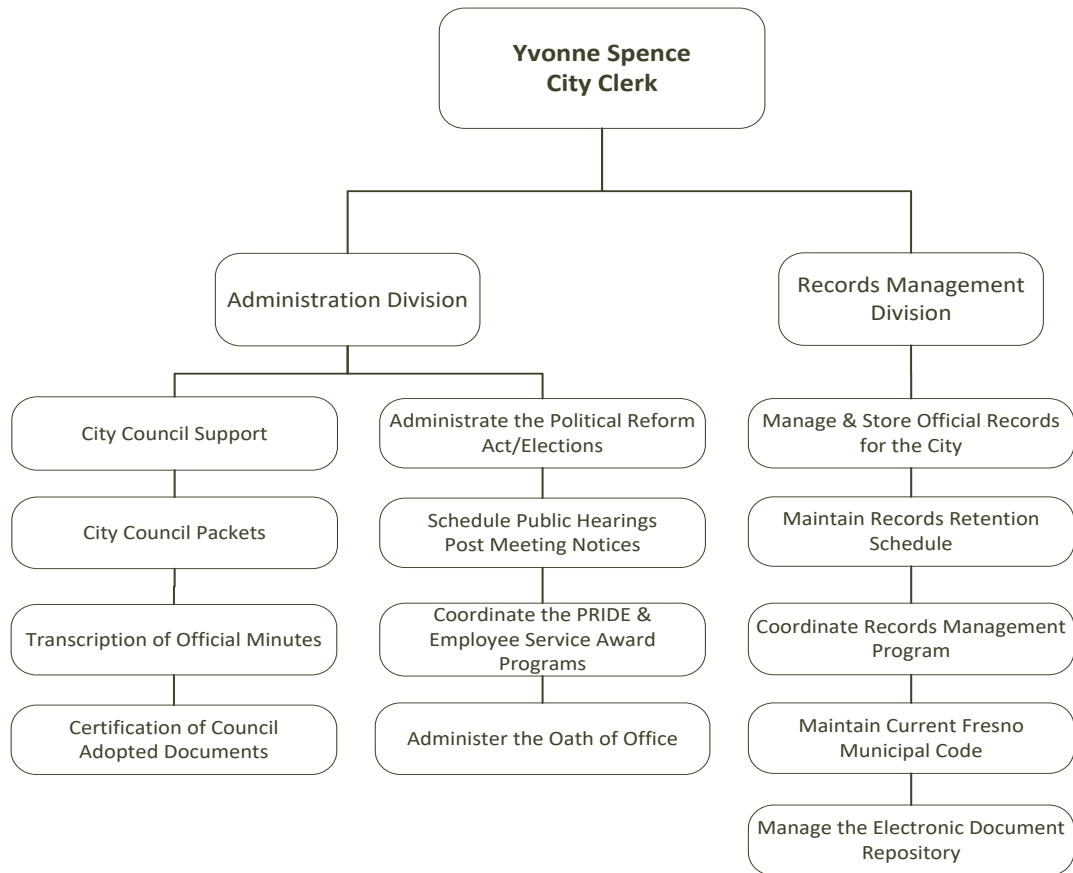
The Office of the City Clerk maintains the Municipal Code and Charter through the codification of adopted Ordinances. The Office certifies official legislative documents including ordinances, resolutions, agreements, deeds, bonds, and other documents as necessary. It also falls upon the Office of the City Clerk to ensure all public notices, hearings and agendas

are posted according to applicable statutes and regulations. Additionally, the City Clerk ensures the legislative policy of the City of Fresno is adhered to by attending and coordinating support for the City Council Meeting and producing the agendas and minutes. The City Clerk also serves as the Filing Officer for the Fair Political Practices Commission and the official custodian of the City Seal.

The City Clerk serves as the local Elections Official and works with the County Clerk on City elections, initiatives, referendums and recall petitions.

The Office serves as the Custodian of Records, responds to Public Records Act requests, registers lobbyists, and administers oaths of office. The Office also oversees the processing of appointments, resignations, and terminations for all official City boards, commissions and committees and ensures compliance with the Maddy Act.

As the official records keeper for the City, the Office of the City Clerk is responsible for the coordination and administration of all City records, documents, and public files pertaining to the legislative history.

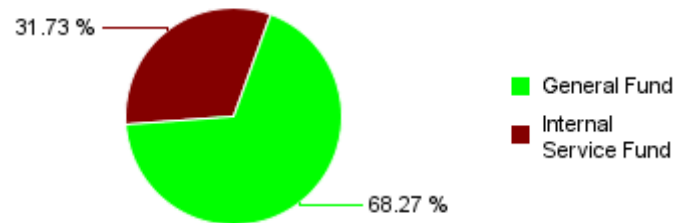


## City Clerk's Office Budget Snapshot

### Operating and Debt Service by Fund Type

<u>Operating</u>	<i>FY 2020 Amended</i>	<i>FY 2021 Final</i>	<i>Variance</i>
General Fund	969,100	993,900	24,800
Internal Service Fund	0	462,000	462,000
<b>Total Operating</b>	<b>969,100</b>	<b>1,455,900</b>	<b>486,800</b>
<u>Debt Service</u>			
	0	0	0
<b>Total Debt Service</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grand Total</b>	<b>969,100</b>	<b>1,455,900</b>	<b>486,800</b>

### FY 2021 Appropriation Fund Type Chart



<i>City Clerk's Office</i>	<i>Fund Type</i>	<i>FTE</i>
	General Fund	6.00
	Internal Service Fund	2.00
<b>Department Total FTE</b>		<b>8.00</b>

## Service Impacts

### Approved Council Motions Per Revised Budget Hearings

- Motion #10 provided a total of \$60,000 in appropriations to the City Clerk's Office. The motion included \$10,000 for LaserFiche Document Portal improvements and \$50,000 for a Records Management Consultant to establish a Citywide Records Management Program.
- Motion #11 relocated the Central Print Division of the Finance Department to the City Clerk effective January 1, 2021. The move placed the Central Service Internal Service Fund under the City Clerk with appropriations in the amount of \$462,000.

FY 2021 Final Revised Budget appropriations for the City Clerk's Office are \$1,455,900, which is an increase of 50.2 percent or \$486,800 higher when compared to the FY 2020 Amended Budget. Of the total appropriations, \$993,900 are in the General Fund and \$462,000 are in the Central Service Internal Service Fund.

### General Fund

Personnel appropriations in the General Fund have increased by \$41,000, which is 8.3 percent higher than the FY 2020 Amended Budget. The increase is primarily driven by:

- \$18,200 in unspent FY 2020 appropriations transferred to cover higher than anticipated Non Personnel and ID Charges,
- \$13,500 increase to salaries,
- \$8,800 increase in pension obligations.

Non Personnel General Fund appropriations have increased by \$107,300 which is 103.7 percent greater than the FY 2020 Amended Budget. The increase to Non Personnel appropriations is primarily due to:

- An increase of \$45,000 for digitizing and microfilming projects provided by Motion #6 approved during the Continuing Resolution Budget Hearings in June,
- An increase of \$7,000 for office doors compliant with ADA accessibility standards provided by Motion #6 approved during the Continuing Resolution Budget Hearings in June,
- Motion #10 approved during the Final Revised Budget Hearing in October provided \$60,000 total for LaserFiche Document Portal improvements and a Records Management Consultant.

Interdepartmental Charges have decreased by \$123,500 which is 33.0 percent lower than the FY 2020 Amended Budget. The decrease is primarily due to:

- \$89,000 decrease for Information Systems Equipment Charges,
- \$46,000 decrease for City Hall Rent,
- \$13,000 decrease for Central Print Charges,
- \$19,300 offset by increase for Security Assessment Charges,
- \$11,300 offset by increase for Facilities Management Charges.

### Central Services Internal Service Fund

The Central Print Division is new to the City Clerk's Office after Revised Budget Hearing Motion #11 relocated it from the Finance Department. The Division is an Internal Service funded program that provides a wide range of support services including copying, printing, graphic design, as well as mail and messenger services. The addition of the Central Print Division brings \$462,000 in appropriations to the City Clerk's Office based on an effective date of January 1, 2021. Appropriations consist of \$64,500 in Personnel appropriations to support two positions, \$255,300 in Non Personnel appropriations and \$142,200 in Interdepartmental Charges.

## Staffing

### Department Staffing Detail

					Position Summary
<b>Division</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Changes</b>	<b>FY 2021 Final</b>
City Clerk	1.00	1.00	1.00	0.00	1.00
Staff	5.00	5.00	5.00	2.00	7.00
<b>Total</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>2.00</b>	<b>8.00</b>

Note:

FY 2021 Final has increased by 2.0 positions due to Revised Budget Hearing Motion #11 which moved the Central Print Division from the Finance Department into the City Clerk's Office effective January 1, 2021. The move includes a Central Printing Clerk and a Graphics Technician.

*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final</b>	<b>Percent Change</b>
Beginning Balance	0	0	0	0	0.0
<b>Fiscal Year Revenues:</b>					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	30	0	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	0	0	0	0	0.0
Interdepartmental Charges for Services	0	0	0	500,000	0.0
Misc. Revenue	5,083	2,565	0	0	0.0
Transfers	0	0	0	0	0.0
<b>Total Fiscal Year Revenues</b>	<b>5,113</b>	<b>2,565</b>	<b>0</b>	<b>500,000</b>	<b>0.0</b>
<b>Funding Facilitated by Department</b>	<b>5,113</b>	<b>2,565</b>	<b>0</b>	<b>500,000</b>	<b>0.0</b>
<b>Memo Item:</b>					
Citywide General Fund Support	788,114	866,557	969,100	993,900	2.6
<b>Total Available Funding</b>	<b>793,227</b>	<b>869,121</b>	<b>969,100</b>	<b>1,493,900</b>	<b>54.2</b>
<b>Appropriations by Amount</b>					
Personnel Services	456,696	470,360	491,300	596,800	21.5
Non Personnel Services	99,929	106,261	103,500	466,100	350.3
Interdepartmental Services	236,603	292,500	374,300	393,000	5.0
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>793,227</b>	<b>869,121</b>	<b>969,100</b>	<b>1,455,900</b>	<b>50.2</b>
<b>Appropriations by Percentage</b>					
Personnel Services	57.6	54.1	50.7	41.0	21.5
Non Personnel Services	12.6	12.2	10.7	32.0	350.3
Interdepartmental Services	29.8	33.7	38.6	27.0	5.0
Contingencies	0.0	0.0	0.0	0.0	0.0
<b>Total Departmental Expenditures</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>50.2</b>

*Department Appropriations by Fund Classification - FY 2021 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	0	0	0	0	0	0
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	500,000	0	500,000
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>500,000</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>500,000</b>
<b>Memo Item:</b>							
Citywide General Fund Support	993,900	0	0	0	0	0	993,900
<b>Total Available Funding</b>	<b>993,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>1,493,900</b>
<b>Appropriations</b>							
Personnel Services	532,300	0	0	0	64,500	0	596,800
Non Personnel Services	210,800	0	0	0	255,300	0	466,100
Interdepartmental Services	250,800	0	0	0	142,200	0	393,000
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>993,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>462,000</b>	<b>0</b>	<b>1,455,900</b>

*Department Appropriations by Fund Type*

	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final (Amount)</b>	<b>FY 2021 Final (Percent)</b>
Operating	793,227	869,121	969,100	1,455,900	100.0
Capital	0	0	0	0	0.0
Debt Service	0	0	0	0	0.0
<b>Total</b>	<b>793,227</b>	<b>869,121</b>	<b>969,100</b>	<b>1,455,900</b>	<b>100.0</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2021 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *Department Appropriations by Fund Type*

1. Data may not add to the totals due to rounding.



## Convention Center and Stadium Department

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The Fresno Convention Center was opened in October of 1966. Originally, the complex consisted of three separate buildings that sat under one roof line and were separated by 90 foot mall ways. The three venues consisted of the William Saroyan Theatre, the 32,000 square foot Ernest Valdez Exhibit Hall with 12 meeting rooms, and the Selland Arena which seated 6,500.

The complex now spans over five city blocks and boasts four separate facilities. The expansion of Selland Arena in 1981 brought a seating capacity of 11,300. The exhibit hall was renamed Exhibit Hall South in December 1999 upon the completion of the new 77,000 square foot exhibit hall, which encompasses 25 meeting rooms in addition to housing the Center's Administration and Operation divisions.

In January 2004, the City contracted with SMG (now ASM Global) to operate and market the Fresno Convention Center. ASM Global is the largest facility operating company in the world and provides unprecedented marketing strength, expertise, and resources to the enterprise.

The Stadium was opened in May of 2002 and has a seating capacity of 10,500. In addition to hosting baseball games, the multi-use facility is also converted to host soccer games, music concerts and events. The Stadium features 33 luxury suites, a pool and spa, and a kids Fun Zone. It is currently the home to the Fresno Grizzlies Baseball club, a Triple A Minor League Baseball Franchise affiliated with the Pacific Coast League (PCL) of Professional Baseball Clubs.

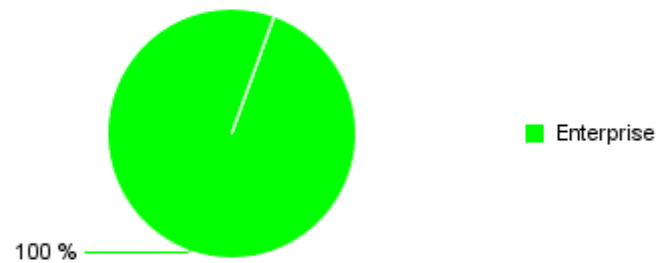
In December of 2018, the City entered into a new ownership agreement with Fresno Sports and Events, LLC. As a result of the new ownership agreement and in an effort to enhance the experience of stadium guests, several improvements have been completed. These improvements include a Splash Zone, a new left field social gathering area, improvements to the concession areas, remodeling of The Club, improvements to the netting to protect fans, and improvements to the boiler and HVAC.

*FCEC Budget Snapshot*

**Operating and Capital Appropriations by Fund Type**

	<i>FY 2020 Amended</i>	<i>FY 2021 Final Budget</i>	<i>Variance</i>
<b><u>Operating</u></b>			
<i>Enterprise</i>	6,716,600	3,374,200	(3,342,400)
<b>Total Operating</b>	<b>6,716,600</b>	<b>3,374,200</b>	<b>(3,342,400)</b>
<b><u>Debt Service</u></b>			
<i>Enterprise</i>	5,147,300	5,146,800	(500)
<b>Total Debt Service</b>	<b>5,147,300</b>	<b>5,146,800</b>	<b>(500)</b>
<b><u>Capital</u></b>			
	0	0	0
<b>Total Capital</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grand Total</b>	<b>11,863,900</b>	<b>8,521,000</b>	<b>(3,342,900)</b>

**FY 2021 Appropriation Fund Type Chart**



## Service Impacts

### **Fresno Convention & Entertainment Center (FCEC)**

On June 11, 2020, Council approved the terms of the new management agreement with AMS Global. The FY 2021 Final Revised Budget has been updated to reflect the terms of this agreement.

The FY 2021 Final Revised Budget appropriations are budgeted at \$8,521,000, \$3,342,900 or 28.2 percent less than the FY 2020 Amended budget. The decline is mainly a reflection of the cessation of event activity that began in March 2020 driven by the COVID-19 pandemic. The FY 2021 Final Revised Budget assumes resuming event activity in February 2021 at substantially lower levels than in previous years. Due to

the precipitous decline in revenues, the anticipated FCEC operating deficit for FY 2021 is projected to be \$1,678,300. The shortfall will be covered entirely by the City. Other contractual obligations that are covered by the City per the current terms of the agreement include the Management Fee, Annual Audit Fee, Co-Promotion Fund, Convention Center and Visitors Bureau Manager funding and pass-through parking revenues.

As in prior years, in addition to the FCEC subsidy and City contractual obligations, FY 2021 appropriations also reflect anticipated FCEC expenditures. This is a book entry only and the expenditures, like revenues, do not flow through the City's financial system.

# Convention Center and Stadium Department

## FCEC Revenue and Expenditure - All Funds Combined

<i><b>Funding Source</b></i>	<i><b>FY 2018 Actuals</b></i>	<i><b>FY 2019 Actuals</b></i>	<i><b>FY 2020 Amended</b></i>	<i><b>FY 2021 Final</b></i>	<i><b>Percent Change</b></i>
Beginning Balance	749,573	186,871	50,200	(54,500)	(208.6)
<b>Fiscal Year Revenues:</b>					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	108,350	202,079	400,000	400,000	0.0
Fines	0	0	0	0	0.0
Other Revenue	1,362	(7,438)	10,700	15,600	45.8
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	0	0	5,409,800	1,176,500	(78.3)
Transfers	5,145,972	6,942,938	5,994,100	6,983,900	16.5
<b>Total Fiscal Year Revenues</b>	<b>5,255,684</b>	<b>7,137,579</b>	<b>11,814,600</b>	<b>8,576,000</b>	<b>(27.4)</b>
<b>Funding Facilitated by Department</b>	<b>6,005,257</b>	<b>7,324,450</b>	<b>11,864,800</b>	<b>8,521,500</b>	<b>(28.2)</b>
<b>Memo Item:</b>					
Citywide General Fund Support	0	0	0	0	0.0
<b>Total Available Funding</b>	<b>6,005,257</b>	<b>7,324,450</b>	<b>11,864,800</b>	<b>8,521,500</b>	<b>(28.2)</b>
<b>Appropriations by Amount</b>					
Personnel Services	0	0	0	0	0.0
Non Personnel Services	5,817,923	6,757,021	11,846,600	8,521,000	(28.1)
Interdepartmental Services	0	0	17,300	0	(100.0)
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>5,817,923</b>	<b>6,757,021</b>	<b>11,863,900</b>	<b>8,521,000</b>	<b>(28.2)</b>
<b>Appropriations by Percentage</b>					
Personnel Services	0.0	0.0	0.0	0.0	0.0
Non Personnel Services	100.0	100.0	99.9	100.0	(28.1)
Interdepartmental Services	0.0	0.0	0.1	0.0	(100.0)
Contingencies	0.0	0.0	0.0	0.0	0.0
<b>Total Departmental Expenditures</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>(28.2)</b>

*FCEC Appropriations by Fund Classification - FY 2021 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	0	0	(54,500)	0	0	(54,500)
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	400,000	0	0	0	0	400,000
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	15,600	0	0	15,600
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	1,176,500	0	0	1,176,500
Transfers	0	(400,000)	0	7,383,900	0	0	6,983,900
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,576,000</b>	<b>0</b>	<b>0</b>	<b>8,576,000</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,521,500</b>	<b>0</b>	<b>0</b>	<b>8,521,500</b>
<b>Memo Item:</b>							
Citywide General Fund Support	0	0	0	0	0	0	0
<b>Total Available Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,521,500</b>	<b>0</b>	<b>0</b>	<b>8,521,500</b>
<b>Appropriations</b>							
Personnel Services	0	0	0	0	0	0	0
Non Personnel Services	0	0	0	8,521,000	0	0	8,521,000
Interdepartmental Services	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,521,000</b>	<b>0</b>	<b>0</b>	<b>8,521,000</b>

*FCEC Appropriations by Fund Type*

	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final (Amount)</b>	<b>FY 2021 Final (Percent)</b>
Operating	1,253,532	1,606,971	6,716,600	3,374,200	39.6
Capital	461,955	0	0	0	0.0
Debt Service	4,102,437	5,150,050	5,147,300	5,146,800	60.4
<b>Total</b>	<b>5,817,923</b>	<b>6,757,021</b>	<b>11,863,900</b>	<b>8,521,000</b>	<b>100.0</b>

## Stadium Budget Snapshot

### Operating and Capital Appropriations by Fund Type

	<i>FY 2020 Amended</i>	<i>FY 2021 Final Budget</i>	<i>Variance</i>
<b><u>Operating</u></b>			
Enterprise	338,700	170,100	(168,600)
<b>Total Operating</b>	<b>338,700</b>	<b>170,100</b>	<b>(168,600)</b>
<b><u>Debt Service</u></b>			
Enterprise	3,196,900	3,197,700	800
<b>Total Debt Service</b>	<b>3,196,900</b>	<b>3,197,700</b>	<b>800</b>
<b><u>Capital</u></b>			
Enterprise	3,787,100	3,667,600	(119,500)
<b>Total Capital</b>	<b>3,787,100</b>	<b>3,667,600</b>	<b>(119,500)</b>
<b>Grand Total</b>	<b>7,322,700</b>	<b>7,035,400</b>	<b>(287,300)</b>

### FY 2021 Appropriation Fund Type Chart



### Major Capital Projects by Appropriations

<u>Project</u>	<u>Fund Type</u>	<u>Amount</u>
CC00027 - Stadium Capital Improvements	Enterprise	3,667,600

**Stadium**

Stadium appropriations in the FY2021 Final Revised Budget are \$7,035,400, \$287,300 or 3.9 percent less than the FY 2020 Amended Budget. The majority of this decline is attributable to an anticipated decrease in pass-through parking revenues due to the

significant drop in event activity as a result of the COVID-19 pandemic in addition to a slight reduction in appropriations intended to align with available resources.

Appropriations include funding for ongoing debt service payments and capital upkeep and repairs on the 18 year old Chukchansi Stadium.

# Convention Center and Stadium Department

## Stadium Revenue and Expenditure - All Funds Combined

<i><b>Funding Source</b></i>	<i><b>FY 2018 Actuals</b></i>	<i><b>FY 2019 Actuals</b></i>	<i><b>FY 2020 Amended</b></i>	<i><b>FY 2021 Final</b></i>	<i><b>Percent Change</b></i>
Beginning Balance	2,396,389	7,090,164	3,339,400	3,107,000	(7.0)
<b>Fiscal Year Revenues:</b>					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	4,371,163	165,634	300,000	300,000	0.0
Fines	0	0	0	0	0.0
Other Revenue	245,031	427,691	500,000	530,700	6.1
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	0	8	0	0	0.0
Transfers	3,179,271	2,829,494	3,281,400	3,112,100	(5.2)
<b>Total Fiscal Year Revenues</b>	<b>7,795,465</b>	<b>3,422,826</b>	<b>4,081,400</b>	<b>3,942,800</b>	<b>(3.4)</b>
<b>Funding Facilitated by Department</b>	<b>10,191,854</b>	<b>10,512,990</b>	<b>7,420,800</b>	<b>7,049,800</b>	<b>(5.0)</b>
<b>Memo Item:</b>					
Citywide General Fund Support	0	0	0	0	0.0
<b>Total Available Funding</b>	<b>10,191,854</b>	<b>10,512,990</b>	<b>7,420,800</b>	<b>7,049,800</b>	<b>(5.0)</b>
<b>Appropriations by Amount</b>					
Personnel Services	14,531	9,005	2,600	0	(100.0)
Non Personnel Services	3,077,478	7,374,310	7,318,700	7,035,400	(3.9)
Interdepartmental Services	9,681	4,685	1,400	0	(100.0)
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>3,101,691</b>	<b>7,387,999</b>	<b>7,322,700</b>	<b>7,035,400</b>	<b>(3.9)</b>
<b>Appropriations by Percentage</b>					
Personnel Services	0.5	0.1	0.0	0.0	(100.0)
Non Personnel Services	99.2	99.8	99.9	100.0	(3.9)
Interdepartmental Services	0.3	0.1	0.0	0.0	(100.0)
Contingencies	0.0	0.0	0.0	0.0	0.0
<b>Total Departmental Expenditures</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>(3.9)</b>



*Stadium Appropriations by Fund Classification - FY 2021 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	0	0	3,107,000	0	0	3,107,000
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	300,000	0	0	300,000
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	530,700	0	0	530,700
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	3,112,100	0	0	3,112,100
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,942,800</b>	<b>0</b>	<b>0</b>	<b>3,942,800</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,049,800</b>	<b>0</b>	<b>0</b>	<b>7,049,800</b>
<b>Memo Item:</b>							
Citywide General Fund Support	0	0	0	0	0	0	0
<b>Total Available Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,049,800</b>	<b>0</b>	<b>0</b>	<b>7,049,800</b>
<b>Appropriations</b>							
Personnel Services	0	0	0	0	0	0	0
Non Personnel Services	0	0	0	7,035,400	0	0	7,035,400
Interdepartmental Services	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,035,400</b>	<b>0</b>	<b>0</b>	<b>7,035,400</b>

*Stadium Appropriations by Fund Type*

	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final (Amount)</b>	<b>FY 2021 Final (Percent)</b>
Operating	0	0	338,700	170,100	2.4
Capital	27,938	4,188,615	3,787,100	3,667,600	52.1
Debt Service	3,073,752	3,199,384	3,196,900	3,197,700	45.5
<b>Total</b>	<b>3,101,691</b>	<b>7,387,999</b>	<b>7,322,700</b>	<b>7,035,400</b>	<b>100.0</b>

## Notes

### *FCEC/Stadium Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data may not add to the totals due to rounding.

### *FCEC/Stadium Appropriations by Fund Classification – FY 2021 only Table*

1. This Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *FCEC/Stadium Appropriations by Fund Type*

1. Data may not add to the totals due to rounding.

# Finance Department

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The Finance Department works to ensure the City's financial integrity. The Department strives to be a model for good financial management and to assist other city departments in making the City a better place to live and work. The Department is responsible for the fiscal management and oversight of City operations. It accomplishes this duty by assisting with the receipt, collection, disbursement, and monitoring of city funds.

The Finance Department provides services through the following organizational units:

## **Administrative Unit**

The Administrative Unit provides management and strategic planning services to the other units in the Finance Department. It also serves as the conduit between Finance Department staff and the City's administration.

## **Accounting Unit**

The Accounting Unit consists of General Accounting, Accounts Payable, Financial Reporting/Grants Management, and Asset Management functions. This Unit controls the City's financial activities by: 1) making timely and appropriate vendor and contract payments; 2) developing and distributing reports and financial tools to departments to

enhance their oversight of expenditures and revenues; and 3) producing numerous financial reports including the Comprehensive Annual Financial Report (CAFR), the Single Audit, the State Controller's Report, the National Transit Database Report, and the Monthly Financial Report.

## **Treasury Unit**

The Treasury Unit consists of Treasury Management and Debt Administration functions. The Unit records and manages all monies received by the City, invests all funds in the City's custody that are not required for payment of current obligations in a manner that maximizes earnings while minimizing risk. The Unit also issues and manages the City's debt obligations and provides low-cost, debt financing for large-scale capital projects and improvements.

## **Collections Unit**

The Collections Unit performs accounts receivable services on obligations that are owed to the City, including loans that were issued to Fresno's citizens through various housing programs.

## **Payroll Unit**

The Payroll Unit provides payroll services and information to active, retired, and prospective city employees. The Unit also ensures organizational compliance with city, state and federal tax, wage, and hour regulations.

## **Business Tax Unit**

The Business Tax Unit bills, collects, records and reports business tax, transient occupancy tax, permitting, and dog license amounts. The Unit coordinates its dog license efforts with Central California SPCA.

### Purchasing Unit

The Purchasing Unit provides procurement services to all city departments for capital projects and operating programs. The Unit also coordinates the City's Disadvantaged Business Enterprise (DBE) Program, which monitors and facilitates participation in the City's procurement process by firms that are registered as DBEs.

### Internal Audit Unit

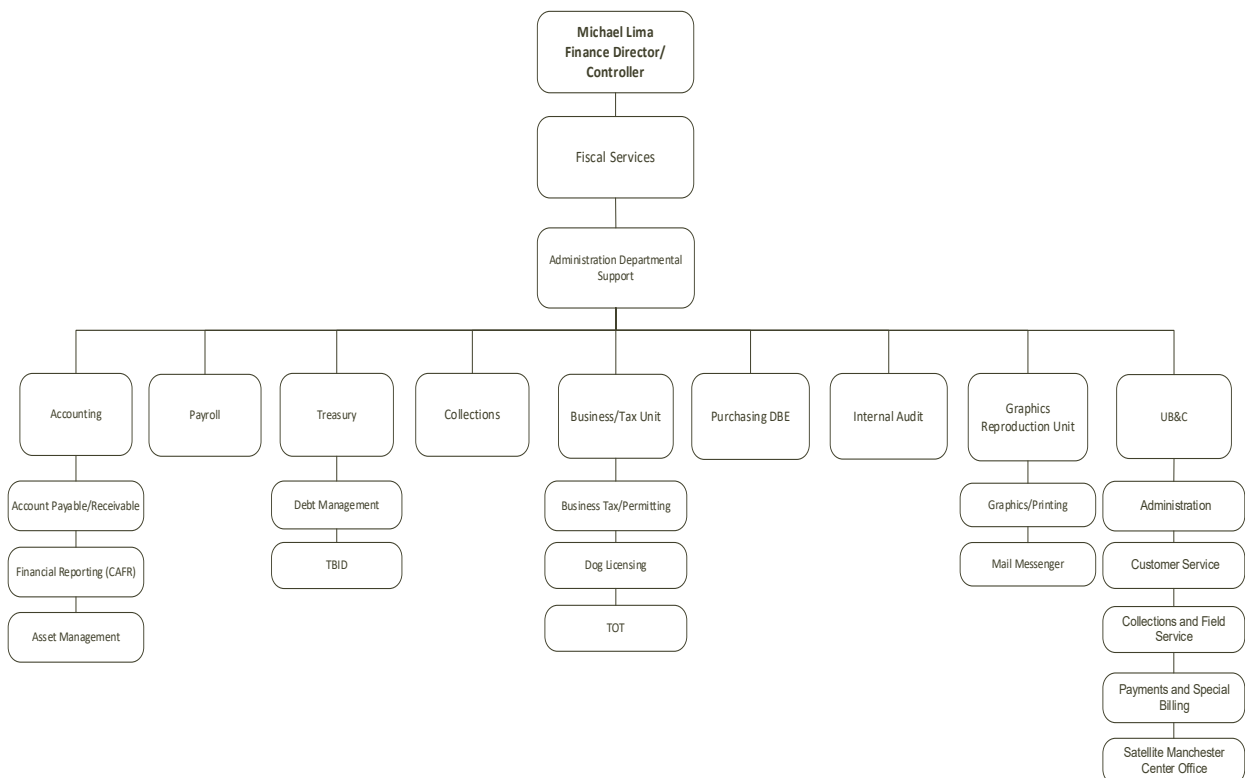
The Internal Audit Unit performs a variety of internal audit examinations and risk assessments on departmental compliance with city financial policies, processes and practices.

### Graphic Reproduction Unit

The Graphic Reproduction Unit provides a wide range of support services including copying, printing, graphic design, as well as mail and messenger services.

### Utility Billing & Collection Unit

The Utility Billing & Collection Division (UB&C) is responsible for the billing and collection of the City of Fresno's utilities fees and charges. UB&C collects fees for Water, Sewer and Sanitation / Solid Waste. The Division has over 140,000 customers and approximately \$300 million of annual billings. UB&C receives more than 170,000 customer calls and processes roughly 170,000 counter transactions annually. UB&C can, in some cases, be the only contact the general public ever has with the City of Fresno. Presently, there are five sections within UB&C – Administration, Customer Service, Collections and Field Service, Payments and Special Billings, and the Satellite Manchester Center Office. Each section performs numerous functions; however, there are two functions that most directly affect the residents of Fresno and those are counter service and telephone customer inquiries. Customer service for the utility is UB&C's primary role.

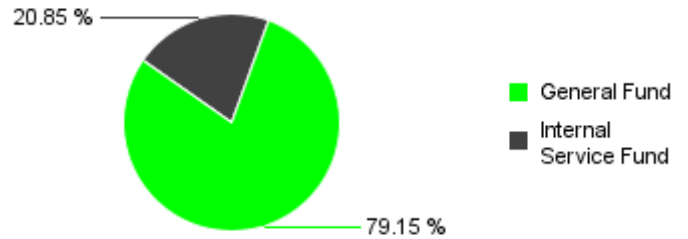


## Finance Department Budget Snapshot

### Operating and Debt Service by Fund Type

<u>Operating</u>	<i>FY 2020 Amended</i>	<i>FY 2021 Final</i>	<i>Variance</i>
General Fund	12,104,000	34,045,800	21,941,800
Internal Service Fund	9,656,000	8,970,900	(685,100)
<b>Total Operating</b>	<b>21,760,000</b>	<b>43,016,700</b>	<b>21,256,700</b>
<u>Debt Service</u>			
	0	0	0
<b>Total Debt Service</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grand Total</b>	<b>21,760,000</b>	<b>43,016,700</b>	<b>21,256,700</b>

### FY 2021 Appropriation Fund Type Chart



<i>Finance Department</i>	<i>Fund Type</i>	<i>FTE</i>
	General Fund	53.00
	Internal Service Fund	63.00
<b>Department Total FTE</b>		<b>116.00</b>

## Service Impacts

### Approved Council Motions Per Revised Budget Hearings

Motion #11 relocated the Central Print Division of the Finance Department to the City Clerk's Office effective January 1, 2021. The move placed the Central Service Internal Service Fund under the City Clerk's Office. Finance's appropriations in FY 2021 for this Division equates to \$466,100.

Appropriations related to personnel services in the FY 2021 Final Revised Budget are budgeted at \$9,753,200 and reflect an increase of \$190,100 over the FY 2020 Amended Budget. Personnel services appropriations include Memorandum of Understanding provisions, as well as the renewal of temporary staff salaries in UB&C. Additional information can be found under the staffing section.

### Non-Personnel Services

Appropriations related to non-personnel services in the FY 2021 Final Revised Budget are budgeted at \$30,550,800 and reflect an increase of \$22,140,500 over the FY 2020

Amended Budget. This increase corresponds to the establishment of \$27.0 million in appropriations for remaining CARES Act funding that is based on the fund's FY 2021 beginning balance of \$79.6 million less citywide departments' budget submissions of \$28.8 million less \$23.8 million that has been approved by Council through the amendment to the Annual Appropriation Resolution process.

### Interdepartmental Charges

The Department's interdepartmental services' budget totals \$2,712,700 or \$1,073,900 less than the FY 2020 Amended Budget. The \$1,073,900 decrease is primarily due to reductions in appropriations for city hall rent, variable interdepartmental reimbursements, computer equipment and cell phone charges, and non-recurring special project charges.

Additionally the FY 2021 Final Revised Budget includes \$21,600 for the replacement of 18 computers that are at the end of their useful lives.

### Staffing

Staffing changes for the Finance Department in FY 2021 include Motion #11 which moved the Central Printing Division and six months of its budget from the Finance Department to the City Clerk's Office effective January 1, 2021. This equates to a decrease of 2.0 positions which includes a Central Printing Clerk and a Graphics Technician.

In FY 2021, the UB&C Division has included \$150,000 for the renewal of five temporary Customer Service Clerks to maintain UB&C's high volume of customer calls at the same funding level as FY 2020.

### Department Staffing Detail

Position Summary					
<i>Division</i>	<i>FY 2019 Adopted</i>	<i>FY 2020 Adopted</i>	<i>FY 2020 Amended</i>	<i>FY 2021 Changes</i>	<i>FY 2021 Final</i>
Fiscal Services Division	53.00	53.00	53.00	0.00	53.00
Graphic Reprod. Services Division	2.00	2.00	2.00	(2.00)	0.00
Utility Billing and Collection Division	-	63.00	63.00	0.00	63.00
<b>Total</b>	<b>55.00</b>	<b>118.00</b>	<b>118.00</b>	<b>(2.00)</b>	<b>116.00</b>

**Note:**

Graphic Reprod. Services Division was reduced by 2.0 positions due to Revised Budget Hearing Motion #11, which moved this Division from the Finance Department into the City Clerk's Office effective January 1, 2021.

*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final</b>	<b>Percent Change</b>
Beginning Balance	12,436,764	25,517,693	2,211,900	2,145,600	(3.0)
<b>Fiscal Year Revenues:</b>					
Taxes	18	24	0	0	0.0
Licenses & Permits	1,944	24	0	0	0.0
Intergovernmental Revenue	0	0	9,210,000	79,586,100	764.1
Charges for Services	544,185	565,822	483,100	546,200	13.1
Fines	0	0	2,411,600	1,003,500	(58.4)
Other Revenue	370,520	541,648	280,200	259,000	(7.6)
Interdepartmental Charges for Services	867,363	951,645	5,707,200	6,432,300	12.7
Misc. Revenue	81,250	86,087	59,300	57,200	(3.5)
Transfers	138,744	0	(4,210,000)	(28,726,200)	582.3
<b>Total Fiscal Year Revenues</b>	<b>2,004,023</b>	<b>2,145,251</b>	<b>13,941,400</b>	<b>59,158,100</b>	<b>324.3</b>
<b>Funding Facilitated by Department</b>	<b>14,440,787</b>	<b>27,662,944</b>	<b>16,153,300</b>	<b>61,303,700</b>	<b>279.5</b>
<b>Memo Item:</b>					
Citywide General Fund Support	5,298,386	5,133,818	5,726,300	5,507,600	(3.8)
<b>Total Available Funding</b>	<b>19,739,174</b>	<b>32,796,762</b>	<b>21,879,600</b>	<b>66,811,300</b>	<b>205.4</b>
<b>Appropriations by Amount</b>					
Personnel Services	4,287,054	4,277,685	9,563,100	9,753,200	2.0
Non Personnel Services	1,324,751	1,186,529	8,410,300	30,550,800	263.3
Interdepartmental Services	1,183,216	1,276,500	3,786,600	2,712,700	(28.4)
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>6,795,021</b>	<b>6,740,715</b>	<b>21,760,000</b>	<b>43,016,700</b>	<b>97.7</b>
<b>Appropriations by Percentage</b>					
Personnel Services	63.1	63.5	43.9	22.7	2.0
Non Personnel Services	19.5	17.6	38.7	71.0	263.3
Interdepartmental Services	17.4	18.9	17.4	6.3	(28.4)
Contingencies	0.0	0.0	0.0	0.0	0.0
<b>Total Departmental Expenditures</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>97.7</b>



*Department Appropriations by Fund Classification - FY 2021 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	0	0	0	2,145,600	0	2,145,600
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	79,586,100	0	0	0	0	79,586,100
Charges for Services	546,200	0	0	0	0	0	546,200
Fines	3,500	0	0	0	1,000,000	0	1,003,500
Other Revenue	0	0	0	0	259,000	0	259,000
Interdepartmental Charges for Services	847,200	0	0	0	5,585,100	0	6,432,300
Misc. Revenue	57,200	0	0	0	0	0	57,200
Transfers	27,084,100	(55,835,200)	0	0	24,900	0	(28,726,200)
<b>Total Fiscal Year Revenues</b>	<b>28,538,200</b>	<b>23,750,900</b>	<b>0</b>	<b>0</b>	<b>6,869,000</b>	<b>0</b>	<b>59,158,100</b>
<b>Funding Facilitated by Department</b>	<b>28,538,200</b>	<b>23,750,900</b>	<b>0</b>	<b>0</b>	<b>9,014,600</b>	<b>0</b>	<b>61,303,700</b>
<b>Memo Item:</b>							
Citywide General Fund Support	5,507,600	0	0	0	0	0	5,507,600
<b>Total Available Funding</b>	<b>34,045,800</b>	<b>23,750,900</b>	<b>0</b>	<b>0</b>	<b>9,014,600</b>	<b>0</b>	<b>66,811,300</b>
<b>Appropriations</b>							
Personnel Services	4,935,800	0	0	0	4,817,400	0	9,753,200
Non Personnel Services	27,942,700	0	0	0	2,608,100	0	30,550,800
Interdepartmental Services	1,167,300	0	0	0	1,545,400	0	2,712,700
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>34,045,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,970,900</b>	<b>0</b>	<b>43,016,700</b>

*Department Appropriations by Fund Type*

	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final (Amount)</b>	<b>FY 2021 Final (Percent)</b>
Operating	6,795,021	6,740,715	21,760,000	43,016,700	100.0
Capital	0	0	0	0	0.0
Debt Service	0	0	0	0	0.0
<b>Total</b>	<b>6,795,021</b>	<b>6,740,715</b>	<b>21,760,000</b>	<b>43,016,700</b>	<b>100.0</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the Finance Department.
3. Data may not add to the totals due to rounding.
4. Data in the columns prior to FY 2020 exclude UB&C results and are reported under the Department of Public Utilities.

### *Department Appropriations by Fund Classification – FY 2021 only Table*

1. The Citywide General Fund Support line item reflects General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
2. Data in the columns prior to FY 2020 exclude UB&C results and are reported under the Department of Public Utilities.

### *Department Appropriations by Fund Type*

1. Data may not add to the totals due to rounding.
2. Data in the columns prior to FY 2020 exclude UB&C results and are reported under the Department of Public Utilities.

# Fire Department

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Established in 1877, 2021 marks the Fresno Fire Department's 144th year of service, while serving the community with great pride and distinction. The Department's mission, core values, and vision are reflective of the desire to create a culture of excellence in fire/emergency medical service delivery. The Department strives to be an innovative and progressive organization in order to meet the changing demands of the City of Fresno's 525,000 residents spread out over 115.2 square miles.

The Department has continued its ongoing commitment to invest in training and improving firefighter safety by implementing the vast majority of the recommendations resulting from the Serious Accident Response Team (SART) Report following the March 29, 2015 Cortland Incident.

Additionally, the Department is under contract to provide services for the Fig Garden Fire Protection District (FGFPD) through 2035 and is in the second year of a three year automatic aid agreement with the North Central Fire Protection District (NCFPD) to provide services to district residents in the northwest corridor of the City. These two contracts provide an enhanced level of service for both the residents of the districts and the City.

## **Operations and Support Services Division**

The Department provides emergency response through its Operations and Support Services Division. Eighty (80) firefighters will be on-duty each day within the City and the FGFPD,

effective July 1, 2020. During fiscal year 2021, a Safety Officer will be added to each daily shift bringing the daily staffing total to eighty-one (81) members.

The Support Services Division provides services that support the effectiveness of all other divisions including facilities maintenance for 20 fire stations, as well as equipment and supplies management.

In calendar year 2019, the Department responded to over 44,978 calls for service from a total of 20 fire stations located throughout the City's contract areas and Fresno Yosemite International Airport. Each station is staffed with a 3 or 4 person engine or truck company and provides all emergency response services including fire suppression, emergency medical care, urban search and rescue, water rescue, hazardous material response, and hydrant flow maintenance.

## **Prevention and Support Services Division**

Risk mitigation and compliance services are administered through the Prevention and Technical Services Division. This Division provides all-risk mitigation services, including inspection services, plan reviews, issuance of permits/licenses to all facilities where the public may be present, and provides fire safety education. In 2019, staff completed over 11,570 inspections (5,327 fire inspections, 3,639 plan reviews, and 1,590 sprinkler inspections).

The Geographical Information Systems Unit provides data analysis and statistical review in line with the Department's objectives.

## **Training and Special Operations Division**

The Training and Special Operations Division provides mandated training and compliance tracking for all employees to ensure conformance to regulatory requirements and maintaining employee safety and wellness.

## Fire Department

Additionally, Special Operations and management of entry-level drill schools for new recruit firefighters are under the purview of the Training Division.

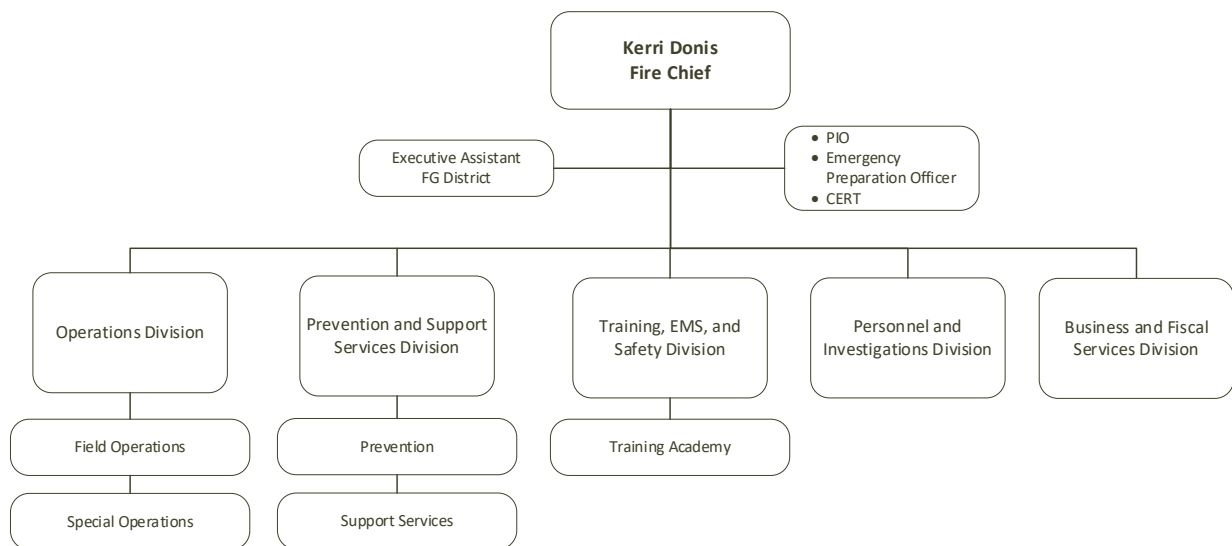
### **The Business and Fiscal Services Division and the Personnel & Investigations Division**

The Business and Fiscal Services Division and the Personnel and Investigations Division provide essential core services to support all areas of the Department so that front-line

personnel may provide responsive and expert service to the public.

The Investigations Unit investigates incidents for the purposes of preventing future emergencies through criminal prosecution or administrative recourse. In 2019, the Unit conducted 583 investigations resulting in 40 arrests.

Each unit of the organization is essential to helping the Department realize one of its primary goals of establishing a safe living environment resulting in a high quality of life.

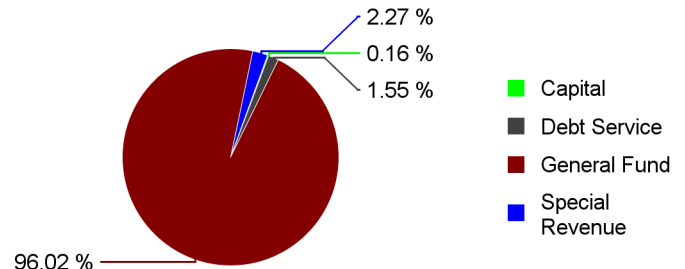


## Fire Department Budget Snapshot

### Operating and Capital Appropriations by Fund Type

<u>Operating</u>	<u>FY 2020 Amended</u>	<u>FY 2021 Final</u>	<u>Variance</u>
General Fund	68,354,500	73,512,700	5,158,200
Special Revenue	1,975,100	1,741,200	(233,900)
<b>Total Operating</b>	<b>70,329,600</b>	<b>75,253,900</b>	<b>4,924,300</b>
<u>Debt Service</u>			
Debt Service	1,182,400	1,184,600	2,200
<b>Total Debt Service</b>	<b>1,182,400</b>	<b>1,184,600</b>	<b>2,200</b>
<u>Capital</u>			
Capital	6,919,600	124,500	(6,795,100)
<b>Total Capital</b>	<b>6,919,600</b>	<b>124,500</b>	<b>(6,795,100)</b>
<b>Grand Total</b>	<b>78,431,600</b>	<b>76,563,000</b>	<b>(1,868,600)</b>

### FY 2021 Appropriation Fund Type Chart



<u>Fire Department</u>	<u>Fund Type</u>	<u>FTE</u>
Sworn	General Fund	298.78
	Special Revenue	6.22
<b>Total Sworn</b>		<b>305.00</b>
Civilian	General Fund	45.30
<b>Total Civilian</b>		<b>45.30</b>
<b>Department Total FTE</b>		<b>350.30</b>

### Major Capital Projects by Appropriations

<u>Project</u>	<u>Fund Type</u>	<u>Amount</u>
XC00029 - Fire Station Renovations Phase I	Capital	124,500

## Service Impacts

### Approved Council Motions Per Revised Budget Hearings

Per approved Council Motion #20, the FY 2021 Final Revised Budget includes \$28,700 for the conversion of an Administrative Fire Captain to an Administrative Fire Battalion Chief.

Per approved Council Motion #21, the FY 2021 Final Revised Budget includes \$47,700 for .65 FTE Accountant/Auditor and ancillary equipment.

Per approved Council Motion #22, the FY 2021 Final Revised Budget includes \$64,000 for .65 FTE GIS Specialist.

Per approved Council Motion #37, the FY 2021 Final Revised Budget includes \$220,000 for additional positions to be agreed upon by the City Manager and Fire Chief.

### Approved Council Motions Per Continuing Resolution

Per approved Council Motion #8, the FY 2021 Final Revised Budget includes three Fire Captains to serve as a Safety Officer, associated shift replacement and equipment totaling \$542,600. The Safety Officer has been included in the Five-Year Forecast.

The Fire Department's Final Revised Budget totals \$76,563,000, which is a decrease of \$1,868,600 or 2.4 percent from the FY 2020 Amended Budget. General Fund appropriations are increasing by \$5,158,200, while the remaining funds are decreasing by \$7,026,800.

General Fund increases of \$5,158,200 over the FY 2020 Amended Budget are all associated with Operations. Appropriations increase can be attributed to Continuing Resolution Council Motion #8 adding a Safety Officer (\$542,600)

and Final Revised Budget Council Motions #20 converting a an Administrative Fire Captain to an Administrative Fire Battalion Chief (\$28,700), #21 .65 FTE Accountant/Auditor (\$47,700), #22 .65 GIS Specialist (\$64,000), and #37 adding staffing to be agreed upon by the City Manager and Fire Chief (\$220,000). The remaining balance of \$4,255,200 includes:

- \$1,176,900 for various personnel costs which include increases due to MOU, step advancements, pension contributions, workers' compensation as well as health and welfare contributions.
- \$1,439,200 for Shift Replacement to align appropriations with actual usage.
- \$301,500 for CARES Act funded expenditures:
  - \$141,000 for Wildland Gear,
  - \$25,000 for masks,
  - \$36,000 for additional cleaning at Fire Headquarters and Station #20,
  - \$28,000 for washers and dryers at stations,
  - \$54,000 for curtains and partitions,
  - \$17,500 for Bluebeam software.
- \$335,200 increase to pay for the Department's FY 2021 lease obligations.
- \$666,000 net increase to Interdepartmental Charges to support the revenues needed by the various respective funds. Below is summary of significant ID charge variances:
  - \$193,400 Information Systems Service Charge,
  - \$102,500 Information Systems Equipment Charge,
  - \$76,100 Charges for Telephone Service,
  - \$228,700 Fleet Service Charge.

### Apparatus Replacement

FY 2022 is year two of the Department's updated 8 year apparatus replacement program. As part of the Replacement Program, the Department will place an order to lease purchase one (1) truck, two (2) engines, one (1)

urban search & rescue vehicles (USAR), one (1) rescue 219 vehicle, two (2) squad vehicles, and seven (7) light vehicles. Based on the anticipated lease schedule, lease payments for light duty and squad vehicle will be initiated in FY 2021 with half a lease payment due at a cost of \$136,700 and a full lease payment will be due in FY 2022 costing \$209,200. Half a lease payment for the two fire engines, USAR vehicle, Rescue 219 vehicles and two squad vehicles will be due in FY 2022 at cost of \$159,300 and a full lease payment for these vehicles and fire truck will be due in FY 2023 costing \$489,800. Lease payments have been accounted for in the General Fund Five-Year Forecast.

Overall, the remaining funds in the Fire Department are decreasing by \$7,026,800 and the change is comprised of a reduction to Capital of \$6,795,100, due mostly to the completion of Fire Station #18, and decreases to non-GF Operations of \$233,900. Both the Operating and Capital components of these funds rely on incoming revenues from collected fees and or grant revenues to support the activities in the funds which include Federal and State Grants, Airport Public Safety, Impact Fees and Urban Growth Management Funds amongst others. It is important to note that expenses in these funds will only materialize if sufficient revenues are anticipated.

## Fire Department

### Staffing

Consistent with Continuing Resolution Council Motion #8, the FY 2021 Final Revised Budget includes three (3) Fire Captains to serve as Safety Officer within the Fire Department. In addition, the Final Revised Budget includes Council Motions #20, 21 and 22, which provided the following:

- \$28,700 for the conversion of an Administrative Fire Captain to an Administrative Fire Chief;
- \$47,700 for one (1) .65 FTE Accountant/Auditor I;
- \$64,000 for one (1) .65 FTE GIS Specialist

### Department Staffing Detail

	Position Summary				
	<i>FY 2019 Adopted</i>	<i>FY 2020 Adopted</i>	<i>FY 2020 Amended</i>	<i>FY 2021 Changes</i>	<i>FY 2021 Final</i>
Sworn Positions	334.00	302.00	302.00	3.00	305.00
Civilian Positions	42.50	43.50	43.50	1.80	45.30
<b>Total</b>	<b>376.50</b>	<b>345.50</b>	<b>345.50</b>	<b>4.80</b>	<b>350.30</b>

#### Note:

The FY 2021 position changes are due to the following:

<b>Sworn:</b>	3.00	FY 2021 three authorized new Fire Captain positions @ 1.0 FTE
	<b>3.00</b>	<b>Subtotal Sworn Position Change</b>

<b>Civilian:</b>	(0.50)	FY 2020 one authorized new Fire Prevention Inspector II position @ 0.5 FTE
	1.00	FY 2020 authorized Fire Prevention Inspector II position @1.0 FTE in FY 2021
	0.65	FY 2021 one authorized Accountant/Auditor I @.65 FTE
	0.65	FY 2021 one authorized GIS Specialist I @.65 FTE
	<b>1.80</b>	<b>Subtotal Civilian Position Change</b>
	<b>4.80</b>	<b>Total FY 2021 Changes</b>

The FY 2020 position changes are due to the following:

<b>Sworn:</b>	(9.00)	FY 2020 Firefighter positions deleted due to the termination of the North Central Fire Protection District Contract
	(13.00)	FY 2020 Firefighter Specialist positions deleted due to the termination of the North Central Fire Protection District Contract
	(10.00)	FY 2020 Firefighter Captain positions deleted due to the termination of the North Central Fire Protection District Contract
	<b>(32.00)</b>	<b>Subtotal Sworn Position Change</b>

The FY 2020 position changes are due to the following:

<b>Civilian:</b>	(0.50)	FY 2019 one authorized new Fire Prevention Inspector II position @ 0.5 FTE
	1.00	FY 2019 authorized Fire Prevention Inspector II position @1.0 FTE in FY 2020
	0.50	FY 2020 one authorized Fire Inspector II @.5 FTE
	<b>1.00</b>	<b>Subtotal Civilian Position Change</b>
	<b>1.00</b>	<b>Total FY 2020 Changes</b>



*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final</b>	<b>Percent Change</b>
Beginning Balance	(1,278,845)	(1,516,812)	(1,565,900)	1,286,500	(182.2)
<b>Fiscal Year Revenues:</b>					
Taxes	30	76	0	0	0.0
Licenses & Permits	353,468	332,111	248,000	647,000	160.9
Intergovernmental Revenue	4,216,312	3,541,263	1,620,700	1,020,000	(37.1)
Charges for Services	10,971,958	12,123,469	5,827,900	7,930,200	36.1
Fines	37,461	40,601	41,600	60,000	44.2
Other Revenue	(23,828)	(26,200)	1,300	0	(100.0)
Interdepartmental Charges for Services	3,850	0	0	0	0.0
Misc. Revenue	258,342	145,898	160,500	255,500	59.2
Transfers	1,949,137	2,585,566	8,102,000	5,876,700	(27.5)
<b>Total Fiscal Year Revenues</b>	<b>17,766,731</b>	<b>18,742,784</b>	<b>16,002,000</b>	<b>15,789,400</b>	<b>(1.3)</b>
<b>Funding Facilitated by Department</b>	<b>16,487,886</b>	<b>17,225,972</b>	<b>14,436,100</b>	<b>17,075,900</b>	<b>18.3</b>
<b>Memo Item:</b>					
Citywide General Fund Support	52,534,705	53,733,791	62,914,400	60,115,300	(4.4)
<b>Total Available Funding</b>	<b>69,022,591</b>	<b>70,959,763</b>	<b>77,350,500</b>	<b>77,191,200</b>	<b>(0.2)</b>
<b>Appropriations by Amount</b>					
Personnel Services	58,609,942	60,488,220	58,900,100	61,630,400	4.6
Non Personnel Services	9,688,406	8,465,430	14,384,800	9,217,200	(35.9)
Interdepartmental Services	1,865,729	2,167,734	5,146,700	5,715,400	11.0
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>70,164,076</b>	<b>71,121,384</b>	<b>78,431,600</b>	<b>76,563,000</b>	<b>(2.4)</b>
<b>Appropriations by Percentage</b>					
Personnel Services	83.5	85.0	75.1	80.5	4.6
Non Personnel Services	13.8	11.9	18.3	12.0	(35.9)
Interdepartmental Services	2.7	3.0	6.6	7.5	11.0
Contingencies	0.0	0.0	0.0	0.0	0.0
<b>Total Departmental Expenditures</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>(2.4)</b>

# Fire Department

## Department Appropriations by Fund Classification - FY 2021 Only

<i>Resources</i>	<i>General Fund</i>	<i>Special Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Balance	0	280,200	1,006,300	0	0	0	1,286,500
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	647,000	0	0	0	0	0	647,000
Intergovernmental Revenue	970,000	50,000	0	0	0	0	1,020,000
Charges for Services	6,415,500	1,514,700	0	0	0	0	7,930,200
Fines	60,000	0	0	0	0	0	60,000
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	255,500	0	0	0	0	0	255,500
Transfers	5,049,400	0	(357,300)	0	0	1,184,600	5,876,700
<b>Total Fiscal Year Revenues</b>	<b>13,397,400</b>	<b>1,564,700</b>	<b>(357,300)</b>	<b>0</b>	<b>0</b>	<b>1,184,600</b>	<b>15,789,400</b>
<b>Funding Facilitated by Department</b>	<b>13,397,400</b>	<b>1,844,900</b>	<b>649,000</b>	<b>0</b>	<b>0</b>	<b>1,184,600</b>	<b>17,075,900</b>
<b>Memo Item:</b>							
Citywide General Fund Support	60,115,300	0	0	0	0	0	60,115,300
<b>Total Available Funding</b>	<b>73,512,700</b>	<b>1,844,900</b>	<b>649,000</b>	<b>0</b>	<b>0</b>	<b>1,184,600</b>	<b>77,191,200</b>
<b>Appropriations</b>							
Personnel Services	60,211,400	1,419,000	0	0	0	0	61,630,400
Non Personnel Services	7,625,000	283,100	124,500	0	0	1,184,600	9,217,200
Interdepartmental Services	5,676,300	39,100	0	0	0	0	5,715,400
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>73,512,700</b>	<b>1,741,200</b>	<b>124,500</b>	<b>0</b>	<b>0</b>	<b>1,184,600</b>	<b>76,563,000</b>

## Department Appropriations by Fund Type

	<i>FY 2018 Actuals</i>	<i>FY 2019 Actuals</i>	<i>FY 2020 Amended</i>	<i>FY 2021 Final (Amount)</i>	<i>FY 2021 Final (Percent)</i>
Operating	69,260,987	69,333,699	70,329,600	75,253,900	98.3
Capital	527,693	605,092	6,919,600	124,500	0.2
Debt Service	375,396	1,182,593	1,182,400	1,184,600	1.5
<b>Total</b>	<b>70,164,076</b>	<b>71,121,384</b>	<b>78,431,600</b>	<b>76,563,000</b>	<b>100.0</b>

**Notes***Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data may not add to the totals due to rounding.

*Department Appropriations by Fund Classification – FY 2021 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

*Department Appropriations by Fund Type*

1. Data may not add to the totals due to rounding.

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# General City Purpose Department

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The General City Purpose Department (GCP) is comprised of the Retirement Office, Fresno Revitalization Corporation Division, Intergovernmental Relations Division as well as the citywide Resources and Appropriations Division.

## **Retirement Office**

This Division houses city related personnel and interdepartmental costs of the City of Fresno Retirement Office.

The Retirement Office provides Retirement System members and the City with flexible, cost-effective, participant-oriented benefits through prudent investment management and superior member services.

The Board and staff are committed to carry out their mission through a competent, professional, impartial, and open decision-making process. The Retirement Division strives to:

- Create an environment in which Board Members can maximize their performance as trustees.

- Improve the level of benefits and delivery of services provided to members and employees.
- Improve communication with members and employer.
- Attract, develop and retain competent and professional staff.
- Achieve and maintain top quartile investment performance as measured by the Public Fund universe.

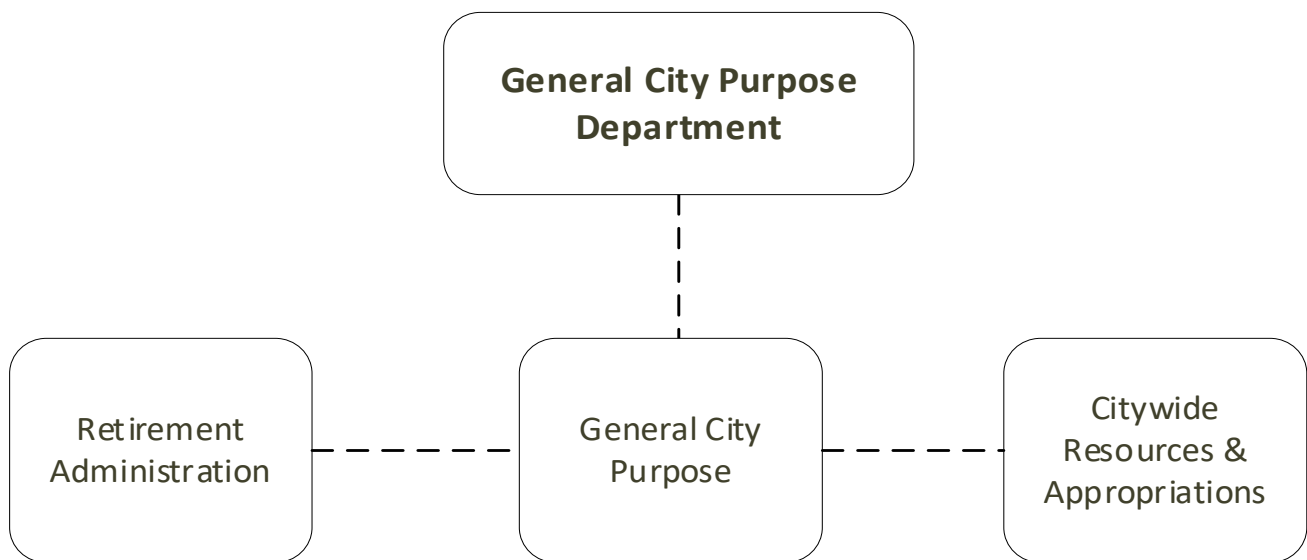
## **Intergovernmental Relations Division**

This Division contains expense items which are of a citywide and/or interdepartmental nature. Some of the items budgeted in this Division include: citywide legal fees, citywide membership and dues, funding for Deferred Compensation Administration, elections costs, citywide travel, professional and lobby contracts.

## **Citywide Resources and Appropriations**

This Division contains General Fund revenues that are not associated with any operational department, including Property, Sales and Room Taxes, as well as Business License and Franchise Fees.

Also under this Division are debt service payments that are not specific to one department. These include the City Hall refinancing, Convention Center Garage bonds, Bee Building/Granite Park and the bond debt service for the No Neighborhood Left Behind project. Starting in FY 2015, the Division also includes the revenues and expenditures associated with the Pension Obligation Bond.

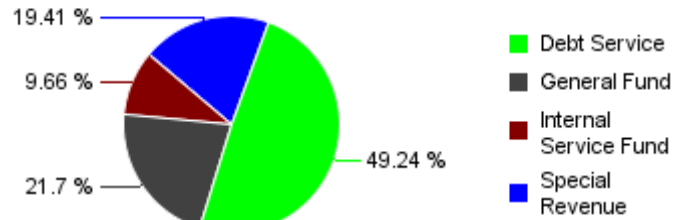


## General City Purpose Department Budget Snapshot

### Operating and Debt Service by Fund Type

<b><u>Operating</u></b>	<b><i>FY 2020 Amended</i></b>	<b><i>FY 2021 Final</i></b>	<b><i>Variance</i></b>
General Fund	14,620,400	10,431,600	(4,188,800)
Special Revenue	7,502,800	8,815,200	1,312,400
Internal Service Fund	5,247,900	5,181,200	(66,700)
<b>Total Operating</b>	<b>27,371,100</b>	<b>24,428,000</b>	<b>(2,943,100)</b>
<b><u>Debt Service</u></b>			
General Fund	2,419,400	1,210,000	(1,209,400)
Special Revenue	1,655,300	1,594,800	(60,500)
Debt Service	26,181,900	26,412,300	230,400
<b>Total Debt Service</b>	<b>30,256,600</b>	<b>29,217,100</b>	<b>(1,039,500)</b>
<b>Grand Total</b>	<b>57,627,700</b>	<b>53,645,100</b>	<b>(3,982,600)</b>

### FY 2021 Appropriation Fund Type Chart



<b><i>General City Purpose Department</i></b>	<b><i>Fund Type</i></b>	<b><i>FTE</i></b>
	Internal Service Fund	17.00
<b>Department Total FTE</b>		<b>17.00</b>

## Service Impacts

### Approved Council Motions Per Revised Budget Hearings

Motion #19 reduced the Refund and Claims line-item by \$778,700 to \$1,500,000 under the Economic Development Incentives Fund.

Motion #24 added \$500,000 under the General Fund towards funding the recommendations from the Commission on Police Reform.

### Historic Preservation Mitigation Program

This grant program was approved by Council on February 15, 2018, and incentivizes owners of historic structures to maintain and enhance historic features. Eligible properties are those on the national, state, or local registers of historic places, as well as local Heritage Properties. Certain repairs are commonly made to historic structures in a manner which is somewhat less expensive, but have a detrimental impact on the visual character of the structure as seen from the public street. Historic Preservation Mitigation Funds will be used to offset the additional cost of historically appropriate repairs, including: repairing original wood windows or replacing them when necessary with wood replicas; repairing original wood siding instead of replacing it with stucco; and, repairing damaged ornamental features such as rafter tails, window trim, and shutters. In order to improve as many properties as possible, grants are limited to \$7,500. Funds will be awarded to eligible projects on a first-come, first-serve basis. Benefits of the Program are anticipated to include enhanced property values, neighborhood beautification and the stimulation of additional private investment. Total appropriations for FY 2021 are \$50,000.

### Granite Park Contract

Funding for the contract with Central Valley Community Sports Foundation has been

reclassified to the PARCS Department and is budgeted at \$150,000. This contract received Council approval on September 24, 2015.

### Economic Development Corporation

Funding for the contract with the Economic Development Corporation is budgeted at \$114,700. This will be the fourth annual payment of the five year contract. This contract received Council approval on December 14, 2017.

### Homeless Assistance

A total of \$50,000 has been budgeted in the Department's appropriations for continued development and implementation of a multiagency comprehensive plan to reduce homelessness in the City of Fresno.

### Animal Control Contract

FY 2021 appropriations have been increased to fund Animal Control services and operations per Council's approval on June 25, 2020 of the fourth amendment to the agreement between the City of Fresno and the Central California Society for the Prevention of Cruelty to Animals. The term of the agreement is for July 1, 2020 to June 30, 2021. The FY 2021 Budget includes a total of \$5,345,000 per agreement.

### Parades

A total of \$50,000 has been budgeted in the Department's appropriations to help support historic parade sponsors by offsetting part of the costs related to traffic control for these events.

### Summer Internship

Funding for this Program has been reclassified to the PARCS Department per Motion #51. A total of \$25,000 is budgeted to cover actual charges through October, with \$75,000 to fund the Program's activity under the PARCS Department for the remainder of the Fiscal



Year. The Program's FY 2021 Budget totals \$100,000.

**Youth Leadership Institute (YLI)**

Funding at \$100,000 has been included for the continued support of the City of Fresno's Youth Leadership Institute (YLI). With assistance from a local community based non-profit, the City continues to develop a citywide YLI to advise the City of Fresno and the City Council on issues of concern to Fresno's youth. The YLI will be supported by the Mayor/City Manager's Office, City Council, the City Clerk, City Attorney and other city departments as needed.

**The Blackstone McKinley Mixed Use Project**

A total of \$1,100,000 has been re-appropriated in the Department's budget in order to provide funding per Council's approval of agenda item ID17-1603 on December 7, 2017. The City of Fresno is scheduled to provide a \$600,000 inter-fund loan at the City's pool investment rate with a term of five years, as well as a \$500,000 contribution at no interest towards the Project's funding.

The Blackstone McKinley Mixed Use Project is an important step in responding to the changing needs of its growing population and the challenges that come with it as well as the direction set forth in the General Plan through transit supportive infill development.

The Project, situated at two major intersections along high quality Bus Rapid Transit stops, will be a catalyst project within an infill area. The project will help achieve important public policy objectives of both the City and the San Joaquin Valley Air Pollution Control District (SJVAPCD).

**Council Action**

During the June Budget Hearings regarding the review of the FY 2021 Continuing Resolution Budget submission, Council approved Motion #34 that re-appropriated \$1,000,000 from the Darling Plant relocation project for the development across the West Fresno's Neighborhood Initiative.

### Staffing

The Retirement Office Authorized position count increased by 0.25 FTEs from the FY 2020 Amended Budget to the FY 2021 Final Revised Budget.

This increase corresponds to the addition of a 0.75 FTE Senior Administrative Clerk position per the FY 2020 Adopted Budget, which is budgeted for a full fiscal year at 1.0 FTE.

### Department Staffing Detail

					Position Summary
Division	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Changes	FY 2021 Final
Retirement Administration Division	13.75	14.75	16.75	0.25	17.00
<b>Total</b>	<b>13.75</b>	<b>14.75</b>	<b>16.75</b>	<b>0.25</b>	<b>17.00</b>

**Note:**

It should be noted that the FY 2020 Amended increased by 2.0 FTEs. The increase is due to two Position Authorization Resolution (PAR) amendments approved by Council during FY 2020. The 1<sup>st</sup> amendment to the PAR added an Assistant Retirement Administrator effective July 29, 2019, and the 4<sup>th</sup> amendment to the PAR added one Retirement Accounting Manager position effective December 9, 2019.

*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final</b>	<b>Percent Change</b>
Beginning Balance	42,684,080	47,105,812	69,113,300	74,460,500	7.7
<b>Fiscal Year Revenues:</b>					
Taxes	248,711,775	271,681,245	273,160,400	273,082,200	(0.0)
Licenses & Permits	20,637,027	21,286,168	21,385,800	19,764,800	(7.6)
Intergovernmental Revenue	5,236,642	8,077,960	7,252,900	4,769,700	(34.2)
Charges for Services	2,316,441	2,324,706	2,615,600	2,607,500	(0.3)
Fines	1,269,215	1,385,701	1,999,700	1,256,700	(37.2)
Other Revenue	1,207,299	1,819,272	1,548,000	941,200	(39.2)
Interdepartmental Charges for Services	14,026,924	16,213,000	15,823,300	12,438,500	(21.4)
Misc. Revenue	2,357,320	6,602,107	909,900	803,600	(11.7)
Transfers	3,107,835	361,222	1,207,800	2,399,800	98.7
<b>Total Fiscal Year Revenues</b>	<b>298,870,477</b>	<b>329,751,380</b>	<b>325,903,400</b>	<b>318,064,000</b>	<b>(2.4)</b>
<b>Funding Facilitated by Department</b>	<b>341,554,558</b>	<b>376,857,192</b>	<b>395,016,700</b>	<b>392,524,500</b>	<b>(0.6)</b>
<b>Memo Item:</b>					
Citywide General Fund Support	(293,238,628)	(325,433,834)	(335,875,600)	(335,887,700)	0.0
<b>Total Available Funding</b>	<b>48,315,930</b>	<b>51,423,358</b>	<b>59,141,100</b>	<b>56,636,800</b>	<b>(4.2)</b>
<b>Appropriations by Amount</b>					
Personnel Services	3,920,030	5,115,508	6,000,100	4,798,000	(20.0)
Non Personnel Services	40,472,906	36,463,910	50,720,200	48,156,200	(5.1)
Interdepartmental Services	1,444,101	910,753	907,400	690,900	(23.9)
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>45,837,037</b>	<b>42,490,171</b>	<b>57,627,700</b>	<b>53,645,100</b>	<b>(6.9)</b>
<b>Appropriations by Percentage</b>					
Personnel Services	8.6	12.0	10.4	8.9	(20.0)
Non Personnel Services	88.3	85.8	88.0	89.8	(5.1)
Interdepartmental Services	3.2	2.1	1.6	1.3	(23.9)
Contingencies	0.0	0.0	0.0	0.0	0.0
<b>Total Departmental Expenditures</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>(6.9)</b>

# General City Purpose Department

## Department Appropriations by Fund Classification - FY 2021 Only

<i>Resources</i>	<i>General Fund</i>	<i>Special Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Balance	64,052,000	8,208,500	0	0	2,200,000	0	74,460,500
<b>Fiscal Year Revenues:</b>							
Taxes	269,832,200	3,250,000	0	0	0	0	273,082,200
Licenses & Permits	19,764,800	0	0	0	0	0	19,764,800
Intergovernmental Revenue	4,469,700	300,000	0	0	0	0	4,769,700
Charges for Services	622,900	0	0	0	1,984,600	0	2,607,500
Fines	1,256,700	0	0	0	0	0	1,256,700
Other Revenue	931,000	200	0	0	10,000	0	941,200
Interdepartmental Charges for Services	9,500,900	0	0	0	2,800,000	137,600	12,438,500
Misc. Revenue	699,000	0	0	0	104,600	0	803,600
Transfers	(23,599,900)	125,000	0	0	(400,000)	26,274,700	2,399,800
<b>Total Fiscal Year Revenues</b>	<b>283,477,300</b>	<b>3,675,200</b>	<b>0</b>	<b>0</b>	<b>4,499,200</b>	<b>26,412,300</b>	<b>318,064,000</b>
<b>Funding Facilitated by Department</b>	<b>347,529,300</b>	<b>11,883,700</b>	<b>0</b>	<b>0</b>	<b>6,699,200</b>	<b>26,412,300</b>	<b>392,524,500</b>
<b>Memo Item:</b>							
Citywide General Fund Support	(335,887,700)	0	0	0	0	0	(335,887,700)
<b>Total Available Funding</b>	<b>11,641,600</b>	<b>11,883,700</b>	<b>0</b>	<b>0</b>	<b>6,699,200</b>	<b>26,412,300</b>	<b>56,636,800</b>
<b>Appropriations</b>							
Personnel Services	11,600	0	0	0	4,786,400	0	4,798,000
Non Personnel Services	11,334,100	10,409,800	0	0	0	26,412,300	48,156,200
Interdepartmental Services	295,900	200	0	0	394,800	0	690,900
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>11,641,600</b>	<b>10,410,000</b>	<b>0</b>	<b>0</b>	<b>5,181,200</b>	<b>26,412,300</b>	<b>53,645,100</b>

## Department Appropriations by Fund Type

	<i>FY 2018 Actuals</i>	<i>FY 2019 Actuals</i>	<i>FY 2020 Amended</i>	<i>FY 2021 Final (Amount)</i>	<i>FY 2021 Final (Percent)</i>
Operating	16,653,159	13,525,027	27,371,100	24,428,000	45.5
Capital	0	0	0	0	0.0
Debt Service	29,183,878	28,965,144	30,256,600	29,217,100	54.5
<b>Total</b>	<b>45,837,037</b>	<b>42,490,171</b>	<b>57,627,700</b>	<b>53,645,100</b>	<b>100.0</b>

*Division Final Revised Budget Revenue and Expenditure - All Funds Combined*

<i><b>Funding Source</b></i>	<i><b>General City Purpose</b></i>	<i><b>Fresno Revitalization Corporation</b></i>	<i><b>Retirement</b></i>	<i><b>Citywide Resources &amp; Appropriations</b></i>	<i><b>Total</b></i>
Beginning Balance	7,030,700	0	381,700	67,048,100	74,460,500
<b>Fiscal Year Revenues:</b>					
Taxes	0	0	0	273,082,200	273,082,200
Licenses & Permits	0	0	0	19,764,800	19,764,800
Intergovernmental Revenue	0	0	0	4,769,700	4,769,700
Charges for Services	0	0	1,984,600	622,900	2,607,500
Fines	0	0	0	1,256,700	1,256,700
Other Revenue	0	0	10,000	931,200	941,200
Interdepartmental Charges for Services	0	0	0	12,438,500	12,438,500
Misc. Revenue	0	0	104,600	699,000	803,600
Transfers	750,000	0	0	1,649,800	2,399,800
<b>Total Fiscal Year Revenues</b>	<b>750,000</b>	<b>0</b>	<b>2,099,200</b>	<b>315,214,800</b>	<b>318,064,000</b>
<b>Funding Facilitated by Department</b>	<b>7,780,700</b>	<b>0</b>	<b>2,480,900</b>	<b>382,262,900</b>	<b>392,524,500</b>
<b>Memo Item:</b>					
Citywide General Fund Support	9,680,300	1,300	0	(345,569,300)	(335,887,700)
<b>Total Available Funding</b>	<b>17,461,000</b>	<b>1,300</b>	<b>2,480,900</b>	<b>36,693,600</b>	<b>56,636,800</b>
<b>Appropriations</b>					
Personnel Services	0	100	1,986,400	2,811,500	4,798,000
Non Personnel Services	17,444,600	0	0	30,711,600	48,156,200
Interdepartmental Services	0	1,200	394,800	294,900	690,900
Contingencies	0	0	0	0	0
<b>Total Departmental Expenditures</b>	<b>17,444,600</b>	<b>1,300</b>	<b>2,381,200</b>	<b>33,818,000</b>	<b>53,645,100</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2021 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *Department Appropriations by Fund Type*

1. Data may not add to the totals due to rounding.

# Information Services Department

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ISD's mission is to provide both strategic vision, connectivity and enterprise solutions to fulfill the City's information technology objectives in an efficient and effective manner. The department is responsible for enterprise technology solutions that provide information technology (IT) related services to the City of Fresno. These services assist the City and its departments to meet and manage the City's strategic goals. ISD continues to collaborate and coordinate with outside agencies and City departments to develop operational economic efficiencies and to promote a unified regional technology vision. All regional and interoperability IT efforts are directly managed by ISD. Additionally, ISD is in charge of the IT strategy and the computer systems required to support the City's enterprise objectives and goals.

The Administration Division performs budget preparation, contract administration, provides accounting, financial analysis, personnel, and policy administration support to all divisions within ISD. Additionally, the Division manages the 311 Call Center providing services for the public to connect with City leadership and departments, answer routine operational

questions and report issues that need City attention.

The Computer Services Division focuses on providing networking and infrastructure technology including servers, switching, security, cyber protection, internet connectivity, service desk, fiber optics, disaster recovery and other data communication technologies. Collaboration between the departments, including public safety, traffic operations and wireless connectivity, contributes to the improvement of overall safety and the quality of the community.

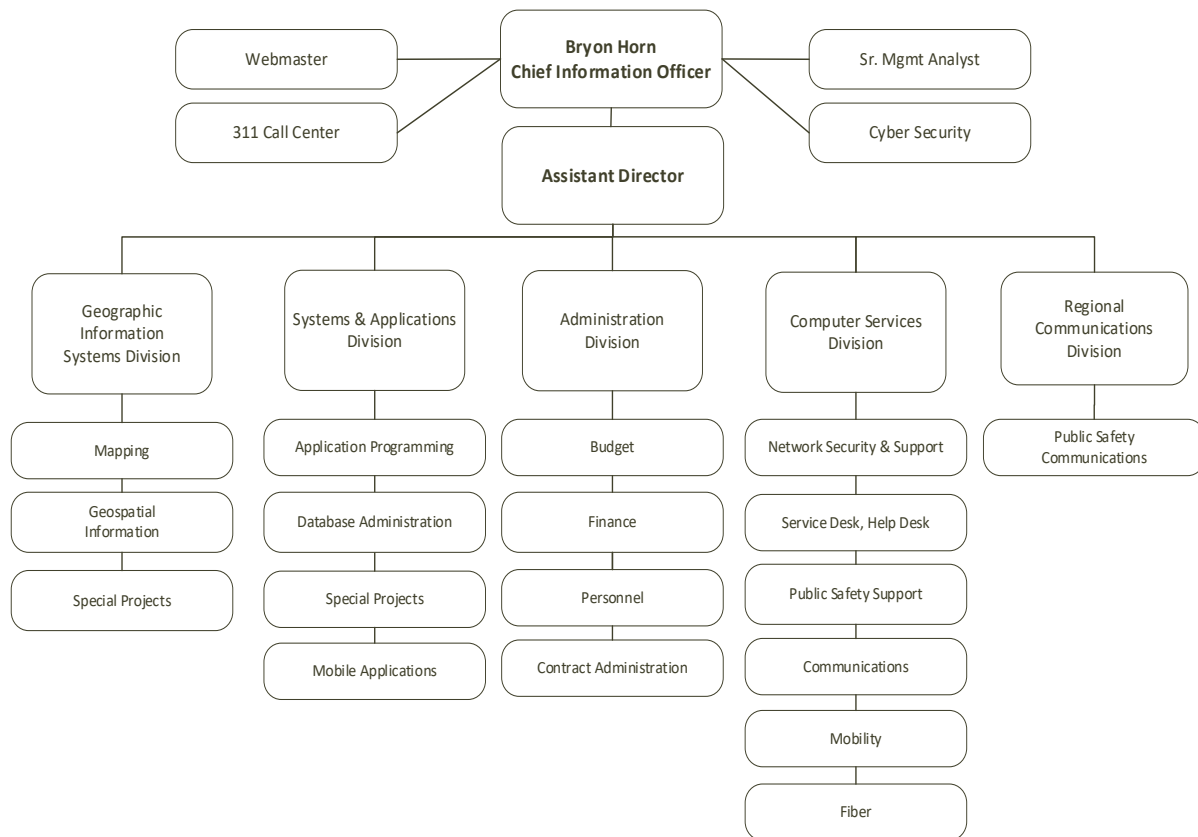
The Systems and Applications Division administers the implementation, development and maintenance of citywide applications including PeopleSoft, FresGO, Laserfiche, mobile applications, document imaging and other applications. The Division also performs database administration and continues to assist with technology procurements and evaluation of the viability of new systems and applications. The Division is also working with other departments to develop and maintain web and mobile applications to enhance City services to the community.

The Communications Division is responsible for the telecommunications for the City, including VOIP, enterprise phone switching, T-1's, cell phones, and PDAs. The Regional Communications function focuses its efforts on the maintenance and expansion of the City's video system including public safety, FAX, the Bus Rapid Transit camera network, two-way radio systems, the Fire Department's regional fire radio system, which also serves the Fig Garden Fire Protection District, and other regional connectivity.

## Information Services Department

The Geographic Information Systems (GIS) Division acts as the main support resource for daily maintenance of many of the City's GIS layers, and as the support unit for other GIS development within the City. GIS staff also act

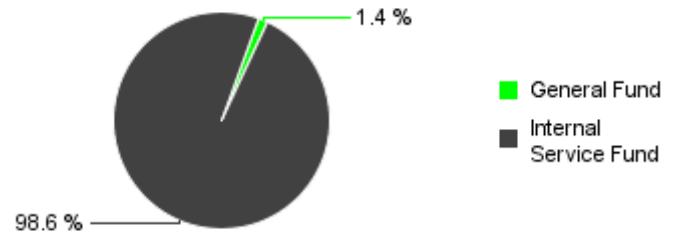
as the primary liaison with the other regional GIS producers and users. GIS staff provide reports, maps and geospatial information to City Councilmembers, the City Manager's Office and other city departments by request.





*Information Services Dept Budget Snapshot***Operating and Debt Service by Fund Type**

<b><u>Operating</u></b>	<b><i>FY 2020 Amended</i></b>	<b><i>FY 2021 Final</i></b>	<b><i>Variance</i></b>
<i>General Fund</i>	377,000	419,000	42,000
<i>Internal Service Fund</i>	23,140,300	29,475,200	6,334,900
<b>Total Operating</b>	<b>23,517,300</b>	<b>29,894,200</b>	<b>6,376,900</b>
<b><u>Debt Service</u></b>			
	0	0	0
<b>Total Debt Service</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grand Total</b>	<b>23,517,300</b>	<b>29,894,200</b>	<b>6,376,900</b>

**FY 2021 Appropriation Fund Type Chart**

<b><i>Information Services Dept</i></b>	<b><i>Fund Type</i></b>	<b><i>FTE</i></b>
	<i>General Fund</i>	5.00
	<i>Internal Service Fund</i>	61.00
<b><i>Department Total FTE</i></b>		<b>66.00</b>

## Service Impacts

Appropriations for FY 2021 are budgeted at \$29,894,200, an increase of \$6,376,900 above the FY 2020 Amended Budget. Personnel Services appropriations are increasing by \$914,300, Non Personnel appropriations are increasing by \$5,441,300 and Interdepartmental Services appropriations are increasing by \$21,300.

### Non Personnel Appropriations

Non Personnel Services is budgeted at \$20,766,500, an increase of 35.5 percent or \$5,441,300 when compared to the FY 2020 Amended Budget. The Department's Final Revised Budget includes various requests, which are offset by reductions for one-time appropriations approved in FY 2020. Some of the significant Department Final Revised Budget requests include:

- \$605,500 increase for maintenance and support fees of previously acquired software as well as contractually obligated fee increases.

- \$4,555,000 increase to contribute towards lease financing the replacement of the PeopleSoft Financials and Human Resources Management Systems. This project is at the end of the procurement process, and an award is expected to be completed in early FY 2021. Over the last five years, ISD has been accumulating reserve funds from the contributions of all city departments in anticipation of this purchase.
- \$560,900 to acquire customer technology requests including: hardware, software, and telecommunications.

### Interdepartmental Services Appropriations

The Department's Interdepartmental Services (ID) budget totals \$1,403,500, which is a \$21,300 increase from the FY 2020 Amended Budget. This increase is comprised of Purchasing – Variable charges, Facilities Management charges, and Security Assessment Charges, offset by decreases in the Cost Allocation Plan and City Hall Rent charges.

*Staffing***Personnel Services Appropriations**

The Information Service Department's Final Revised Personnel Budget totals \$7,724,200, which is a 13.4 percent or \$914,300 increase

from the FY 2020 Amended Budget. This increase includes Memoranda of Understanding salary provisions, step advancement, employee benefit costs, and a full year of funding for positions approved in FY 2020.

*Department Staffing Detail*

<i>Position Summary</i>					
<b>Division</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Changes</b>	<b>FY 2021 Final</b>
Administration Division	8.50	9.00	10.00	0.00	10.00
Systems Applications Division	12.75	14.00	14.00	0.00	14.00
Computer Services Division	28.00	27.75	27.75	0.25	28.00
Communications Division	5.75	6.75	6.75	0.25	7.00
GIS Division	6.00	6.75	6.75	0.25	7.00
<b>Total</b>	<b>61.00</b>	<b>64.25</b>	<b>65.25</b>	<b>0.75</b>	<b>66.00</b>

**Note:**

It should be noted that the FY 2020 Amended increased by 1.0 FTE. This increase is due to the 7<sup>th</sup> Amendment to the Position Authorization Resolution (PAR) amendment approved by Council during FY 2020, which added a Senior Network System Specialist effective February 1, 2020.

The total FTE increase of .75 is to account for 3 positions approved in FY 2020 at .75 each that are fully funded at 1.00 in FY 2021.

*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final</b>	<b>Percent Change</b>
Beginning Balance	3,229,561	3,500,198	5,391,000	7,415,000	37.5
<b>Fiscal Year Revenues:</b>					
Taxes	0	183	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	0	0	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	75,397	127,646	33,000	88,400	167.9
Interdepartmental Charges for Services	15,141,179	17,315,616	20,785,900	21,890,300	5.3
Misc. Revenue	68,205	80,433	100	2,400	2,300.0
Transfers	749,249	883,820	783,300	2,053,700	162.2
<b>Total Fiscal Year Revenues</b>	<b>16,034,030</b>	<b>18,407,698</b>	<b>21,602,300</b>	<b>24,034,800</b>	<b>11.3</b>
<b>Funding Facilitated by Department</b>	<b>19,263,592</b>	<b>21,907,895</b>	<b>26,993,300</b>	<b>31,449,800</b>	<b>16.5</b>
<b>Memo Item:</b>					
Citywide General Fund Support	350,404	345,245	377,000	419,000	11.1
<b>Total Available Funding</b>	<b>19,613,996</b>	<b>22,253,141</b>	<b>27,370,300</b>	<b>31,868,800</b>	<b>16.4</b>
<b>Appropriations by Amount</b>					
Personnel Services	5,537,487	5,840,777	6,809,900	7,724,200	13.4
Non Personnel Services	9,436,218	9,936,582	15,325,200	20,766,500	35.5
Interdepartmental Services	1,166,640	1,173,031	1,382,200	1,403,500	1.5
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>16,140,346</b>	<b>16,950,390</b>	<b>23,517,300</b>	<b>29,894,200</b>	<b>27.1</b>
<b>Appropriations by Percentage</b>					
Personnel Services	34.3	34.5	29.0	25.8	13.4
Non Personnel Services	58.5	58.6	65.2	69.5	35.5
Interdepartmental Services	7.2	6.9	5.9	4.7	1.5
Contingencies	0.0	0.0	0.0	0.0	0.0
<b>Total Departmental Expenditures</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>27.1</b>

*Department Appropriations by Fund Classification - FY 2021 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	0	0	0	7,415,000	0	7,415,000
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	88,400	0	88,400
Interdepartmental Charges for Services	0	0	0	0	21,890,300	0	21,890,300
Misc. Revenue	0	0	0	0	2,400	0	2,400
Transfers	0	0	0	0	2,053,700	0	2,053,700
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,034,800</b>	<b>0</b>	<b>24,034,800</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31,449,800</b>	<b>0</b>	<b>31,449,800</b>
<b>Memo Item:</b>							
Citywide General Fund Support	419,000	0	0	0	0	0	419,000
<b>Total Available Funding</b>	<b>419,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31,449,800</b>	<b>0</b>	<b>31,868,800</b>

<b>Appropriations</b>							
Personnel Services	354,700	0	0	0	7,369,500	0	7,724,200
Non Personnel Services	1,000	0	0	0	20,765,500	0	20,766,500
Interdepartmental Services	63,300	0	0	0	1,340,200	0	1,403,500
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>419,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>29,475,200</b>	<b>0</b>	<b>29,894,200</b>

*Department Appropriations by Fund Type*

	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final (Amount)</b>	<b>FY 2021 Final (Percent)</b>
Operating	16,140,346	16,950,390	23,517,300	29,894,200	100.0
Capital	0	0	0	0	0.0
Debt Service	0	0	0	0	0.0
<b>Total</b>	<b>16,140,346</b>	<b>16,950,390</b>	<b>23,517,300</b>	<b>29,894,200</b>	<b>100.0</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2021 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *Department Appropriations by Fund Type*

1. Data may not add to the totals due to rounding.

# Parks, After School, Recreation and Community Services Department

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The Parks, After School, Recreation, and Community Services (PARCS) Department provides a variety of comprehensive and diverse programs, activities, and services for youth through senior citizens. The Department's focus and commitment is to provide quality recreation programs, clean and inviting parks, safe and fun playgrounds, as well as diverse community service opportunities to Fresno residents, surrounding communities, and visitors.

The PARCS Department, as of July 1, 2020, is comprised of four divisions: Administration, After School Recreation and Community Services and Parks Maintenance and through approved Council Motion #50.a, the reallocation of the Graffiti Division from the Police Department to PARCS. Each division is staffed with individuals committed to positively impact the Fresno community through their dedication to service and desire to make a difference in the lives of the residents and the neighborhoods in which they live, work and play. Each PARCS' member brings a personalized set of skills, talents, and

enthusiasm that enhances and strengthens the team and the ability to meet the diverse needs of the community.

In January 2018, the City Council adopted the Parks Master Plan Update. The adoption marked the culmination of nearly 18 months of community outreach, stakeholder engagement, staff analysis, and a comprehensive evaluation of parks and amenities. The Plan serves as the visionary guide for improving Fresno's parks, open space, and recreational services. The Plan provides recommendations, strategies, and highlights the community's priorities for improvements. In Fiscal Year 2019, PARCS transitioned into the preliminary implementation phase of the Parks Master Plan's recommendations, which include the main strategic goals of funding, standardizing maintenance practices, prioritizing park improvements and expansion, developing partnerships and collaboration for meeting programming needs, and formalizing advocacy for parks.

The Parks Maintenance Division oversees the maintenance of parks facilities, custodial services and irrigation of over 80 parks, representing about 1,200 acres of open space. The Division also assists in facilitating park improvement projects, playground equipment replacement and installation. They are responsible for the maintenance and upkeep of specialized amenities such as splash pads, sports courts, and ball fields.

In addition, through a combination of Federal, State and Local Grants, CDBG, General Fund, and support from local community groups, the following list of projects represents some, but not all of the various projects that have been funded - ADA improvements at Pinedale Community Center, California/Tupman Playground, Multi-generation community

center located at Large Park, irrigation improvements at Pilibos Park and ADA improvements at Romain Neighborhood Center.

The PARCS Department fosters partnerships and collaborates with multiple agencies and community groups to provide the community with diverse recreational opportunities. Despite the challenges with the Pandemic, PARCS continues its partnership with Fresno Unified School District with anticipation to utilize their High School pools to offer swim lessons and recreation swim opportunities and with the SPARK (Sports, Play, Active, Recreation for Kids) Program. The program is being provided virtually in collaboration with FUSD and provides a supervised venue for nearly 3,000 kids at 29 school sites where they learn and develop a healthy, productive lifestyle through recreation.

The After School Recreation and Community Service Division will be providing a virtual and in-person programming platform this fall. The programs will be flexible and sustainable and will be compliant with all Public Health guidelines. The programs are designed to flex with the current Blueprint for the State of California. PARCS programs offer fun, positive, healthy, sports, recreational, leisure programs, activities, and science programming all at low or no cost to the participants. One of the primary goals of these Divisions is to provide services that keep children and teens engaged in safe activities that provide enrichment opportunities.

The Empowerment Management Team (EMT) Program, first introduced in 2016 with 20 students, has grown to nearly 80. The Program serves as a leadership Program for at-risk teens and provides them with job training opportunities. As a group, participants have

provided nearly 8,000 hours of volunteer service to various programs offered during the summer. This program will be combined with the Summer Job Internship program which was transferred to PARCS in July of 2020. The program is currently being reengineered to provide a meaningful experience during the Pandemic.

Traditionally, youth and families benefit through the various After School Recreation Programs at 18 neighborhood centers. Programming is offered between 3pm and 8pm and activities include karate, Neighborhood Park sports leagues, tournaments, cooking classes, drama, and much more. Educational components are also regularly integrated year-round, with services such as homework centers, computer lab, teen leadership development, mentoring, and community services projects. Therapeutic recreational activities are offered at Inspiration Park. All of the Neighborhood programs offer a safe haven for families to congregate in a fun and social environment leading to a higher quality of life. PARCS is looking forward to the ability to offer these programs in the very near future when it is safe to do so. As PARCS navigates the current situation, some programs in the centers may be offered before others.

The youth sports program or "bitty sports" is a fee-based program offered to youth between the ages of 3 and 12. Over 1,000 youth participate in a variety of sports programs including soccer, rugby, indoor soccer, volleyball, t-ball, and basketball. These programs focus on building teamwork, skills development, and sportsmanship. Current guidelines present a challenge for this activity. A new style of program will be presented that will fall within the State's guidance.

The fee-based adult sports program is offered year round to provide men and women a healthy outlet to enjoy organized, structured sport



activities. Currently, PARCS offers adult league play for baseball, softball, flag football, basketball, and soccer. These leagues are hosted in the evening hours to accommodate busy work schedules. This program is currently on hold as there has not been State Guidance provided. As guidance becomes available, the program will evolve to meet safety standards.

The Department provides programs and services to residents of all ages. The Senior Hot Meal Program, typically offered in partnership with Fresno-Madera Area Agency on Aging (FMAAA), provides nearly 40,000 meals on an annual basis for Fresno's mature adult population. Due to the concern for the vulnerable population in congregate settings, FMAAA is not providing meals in this environment at this time. The Senior program in addition to providing a meal, also offers a variety of activities, field trips, and health and wellness opportunities year-round. At this time, PARCS is developing a virtual program to offer seniors in addition to modified non-congregate activity as can be approved through the Public Health Department.

PARCS also provides leadership and support to numerous community special events. Special Events staff oversees the logistics of all events taking place at seven different PARCS' Department venues, including Woodward

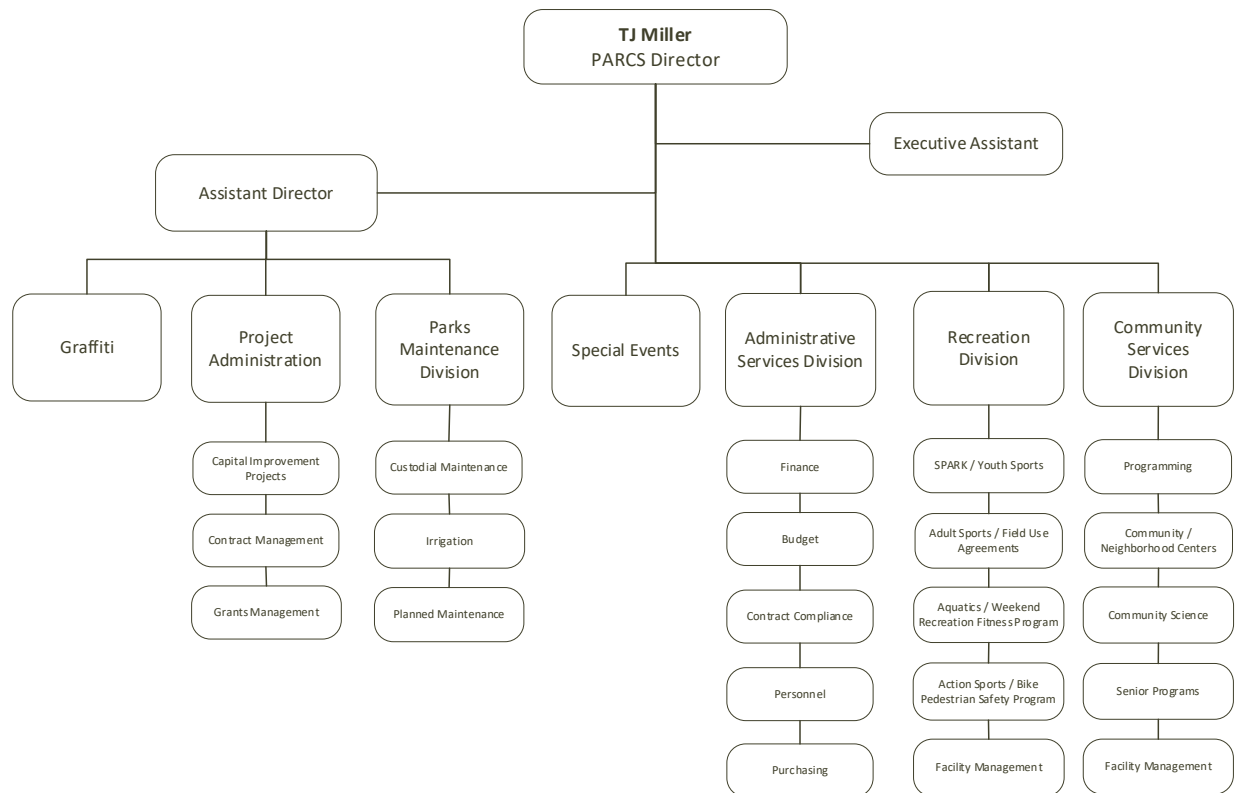
Park, Roeding Park, Regional Sports Complex, Eaton Plaza, Chukchansi Stadium, Rotary Amphitheater, and Veterans Memorial Auditorium. Events include: concerts, walks/runs, weddings, festivals, and sporting events. Many of these events benefit non-profit charities within the community.

In addition to handling events at PARCS' venues, Special Events staff also oversees the logistics of citywide events. Some of these include the Christmas Parade, California Classic Weekend and the Veteran's and Martin Luther King Jr. Parades.

Each year, Special Events plans to coordinate an eight- week long Movies in the Park Program at Eaton Plaza as well as other various neighborhood parks. This is a family-friendly free event that draws thousands of community members throughout the summer season. Currently, gatherings and special events of the above described nature, are not permitted in the State of California.

As a reminder, all of the programs above are part of the PARCS Department's core services, however, due to precautionary measures implemented in response to the COVID-19 pandemic, not all programs may be available and/or operational as typically scheduled.

## Parks, After School, Recreation and Community Services Department

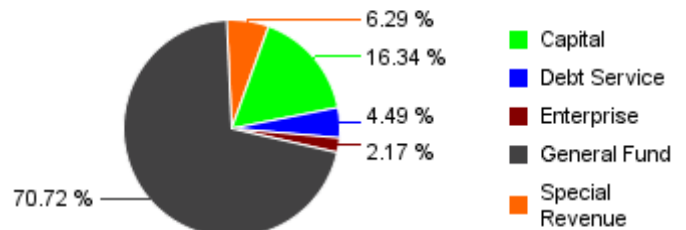


## PARCS Department Budget Snapshot

### Operating and Capital Appropriations by Fund Type

<u>Operating</u>	<u>FY 2020 Amended</u>	<u>FY 2021 Final</u>	<u>Variance</u>
General Fund	16,238,500	23,389,300	7,150,800
Special Revenue	2,384,800	1,963,200	(421,600)
Capital	211,700	202,300	(9,400)
Enterprise	1,309,500	881,000	(428,500)
<b>Total Operating</b>	<b>20,144,500</b>	<b>26,435,800</b>	<b>6,291,300</b>
<b><u>Debt Service</u></b>			
Debt Service	1,826,600	1,826,100	(500)
<b>Total Debt Service</b>	<b>1,826,600</b>	<b>1,826,100</b>	<b>(500)</b>
<b><u>Capital</u></b>			
General Fund	5,060,300	5,383,700	323,400
Special Revenue	328,300	594,200	265,900
Capital	5,650,000	6,446,400	796,400
<b>Total Capital</b>	<b>11,038,600</b>	<b>12,424,300</b>	<b>1,385,700</b>
<b>Grand Total</b>	<b>33,009,700</b>	<b>40,686,200</b>	<b>7,676,500</b>

### FY 2021 Appropriation Fund Type Chart



<u>PARCS Department</u>	<u>Fund Type</u>	<u>FTE</u>
	General Fund	82.76
	Special Revenue	4.74
	Capital Labor	0.50
<b>Department Total</b>		<b>88.00</b>

### Major Capital Projects by Appropriations

<u>Project</u>	<u>Fund Type</u>	<u>Amount</u>
PC00007 - Parks Facilities Rehab	Capital	5,800,000
	Special Revenue	95,600
PC00197 - Comm/Sr Center - D4	General Fund	2,021,500
PC00204 - South Tower Park CIP	General Fund	300,000
PC00211 - Senior Center - TBD	General Fund	600,000
PC00212 - El Dorado Building	General Fund	1,274,400

## Service Impacts

### Approved Council Motions Per Revised Budget Hearings

- Motion #4 directed staff to identify up to \$500,000 for the Maxie L. Parks Community Center to begin the contamination mitigation process. Motion #37 then stipulated that the funding should come from the Brownfield or other cleanup funding, and if these funds are not be available, then funding approved via Motion #13 is to be utilized.
- Motion #12 allocated \$150,000 for furnishings and staff in the new neighborhood senior center in District 1. This motion is to be funded by the \$5 million approved in Motion #13.
- Motion #13 added \$5 million to the PARCS' Department's appropriations.
- Motion #16 allocated up to \$100,000 toward rehabilitations efforts at 4403 E. Tulare Ave., Fresno Barrios Unidos. This motion is to be funded by the \$5 million approved in Motion #13.
- Motion #31 allocated up to \$250,000 towards improvements at Logan Park, including complete irrigation system upgrade and tot lot safety repairs. This motion is to be funded by the \$5 million approved in Motion #13.

The Parks, After School, Recreation and Community Services Department (PARCS) FY 2021 Final Revised Budget is \$40,686,200, an increase of \$7,676,500 or 23.3 percent above the FY 2020 Amended Budget. General Fund appropriations are increasing by \$7,474,200 while the remaining funds are increasing by \$202,300.

General Fund increases of \$7,474,200 over the FY 2020 Amended Budget include an increase of \$7,150,800 to Operations of which \$1,186,500 is attributable to Council Motion #50.a - reallocating the Graffiti Division from the Police Department to the PARCS Department. The remaining \$5,964,300 include:

- \$5 million approved due to Council Motion #13 in the Revised Budget Hearings.
- \$75,000 due to Council Motion #51 reallocating the unspent balance of the Youth Jobs Internship program funds.
- \$150,000 for the reallocation of the Granite Park Contract to align with PARCS' functions, which was previously budgeted under General City Purpose.
- \$3,700 for Council Motion #21 to assist with the city fees for the reconstruction of the Calwa Park community pool.
- \$287,400 to various personnel costs, which include increases due to MOU concessions, step advancements, pension contributions, and health and welfare contributions offset by slight reduction in Workers' Compensation Charges.
- \$330,400 for anticipated mandatory minimum wage increases for temporary staffing effective January 2, 2021.
- \$104,900 net increase to Interdepartmental Charges to support the revenues needed by the various respective funds.
- \$7,100 for the first year lease payment on a replacement vehicle in the Graffiti Division, which has outlived its useful life.

In addition to the increases in Operations, General Fund Capital increased by \$323,400 above the FY 2020 Amended Budget. Significant factors contributing to this increase include:

- \$50,000 for Council Motion #24 for the relocation of the Roeding Dog Park.
- \$70,000 due to Council Motion #25 for the reseeding of JSK Soccer Field.
- \$200,000 due to Motion #28 for the Tollhouse Tot Lot and ADA improvements.
- \$100,000 due to Motion #29 to facilitate a playground misting system at El Dorado Park.
- \$200,000 due to Motion #30 to add additional lighting on the northwest corner of Vinland Park.
- \$10,000 due to Motion #38 for upgrades to security at River Bottom Park.
- \$100,000 due to Council Motion #39 for a shade structure at Logan Park.
- \$600,000 for the Senior Center Programming. The total of these funds are comprised of \$100,000 approved through Council Motion #11 during the FY 2019 Budget Hearings as well as an additional \$500,000 approved in FY 2020 via the 14<sup>th</sup> Amendment to the Annual Appropriations Resolution 2019-133. Subsequent to the approval of the 14<sup>th</sup> Amendment, the funds were reallocated to fund the Save our Small Business Grant Program via the 41<sup>st</sup> Amendment to the Annual Appropriations Resolution 2019-133 in response to the COVID-19 pandemic. These one-time funds are being restored to the PARCS Department in FY 2021.
- \$1,006,600 reduction to Capital projects spent and/or completed in FY 2020.

Overall, the remaining funds in the PARCS' Department are increasing by \$202,300 and the change is comprised of a reduction to Operating of \$859,500 offset by an increase to Capital of \$1,062,300. Both the Operating and Capital components of these funds rely on incoming revenues from collected fees and or grant revenues to support the activities in the funds, which include Japanese Gardens, Camp Fresno, State and Local Grants, and Urban Growth Management Funds amongst others. Due to the ongoing COVID-19 pandemic, some sites and or services have remained closed and the appropriations have been reduced by anticipated reductions in revenues. It is important to note that expenses in these funds will only materialize if sufficient revenues are anticipated.

In addition to the budget reflected in the PARCS Department, other appropriations approved in the Community Development Block Grant (CDBG) Annual Action Plan for PARCS projects are included in the Planning and Development Department section of this book.

PARCS's FY 2021 comprehensive Capital Program is discussed in greater detail in the Capital Section of this Book. The top five highest funded projects in the FY 2021 revised budget are highlighted in the Department Snapshot.

## Parks, After School, Recreation and Community Services Department

### Staffing

The FY 2021 Final Revised Budget does not include any new positions, although the PARCS Department's staffing is increasing by 12 Full Time Equivalents (FTE) when compared

to the FY 2020 Amended Budget. This increase is a result of Council Motion #50.a - which reallocated 12 positions in the Graffiti Division from the Police Department to the PARCS Department.

### Department Staffing Detail

Position Summary					
Division	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Changes	FY 2021 Final
Administration Division <sup>(1)</sup>	13.75	11.00	11.00	2.00	13.00
Recreation & Community Services Division <sup>(2)</sup>	26.00	29.00	29.00	(3.00)	26.00
Parks Division <sup>(1)</sup>	36.00	36.00	36.00	1.00	37.00
Graffiti Division <sup>(3)</sup>	0.00	0.00	0.00	12.00	12.00
<b>Total</b>	<b>75.75</b>	<b>76.00</b>	<b>76.00</b>	<b>12.00</b>	<b>88.00</b>

**Note:**

<sup>(1)</sup> 3.0 FTE are being reallocated from the Recreation and Community Services Division(s) to the Administration Division (2.0 FTE) and Parks Division (1.0) FTE.

<sup>(2)</sup> The FY 2021 Final FTE reflects the reorganization of the Recreation Division and Community Services Division into the Recreation and Community Services Division.

<sup>(3)</sup> Graffiti was previously housed in the Police Department, the Council Motion 50.a - moved 12.0 FTE in the Graffiti Division from the Police Department to the PARCS Department.

# Parks, After School, Recreation and Community Services Department

## Department Revenue and Expenditure - All Funds Combined

<b>Funding Source</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final</b>	<b>Percent Change</b>
Beginning Balance	165,078	530,083	441,900	572,800	29.6
<b>Fiscal Year Revenues:</b>					
Taxes	111	1,143	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	3,532,245	1,576,775	1,946,600	1,692,200	(13.1)
Charges for Services	2,755,449	2,622,193	2,788,900	2,246,700	(19.4)
Fines	0	0	0	0	0.0
Other Revenue	740,885	748,315	1,054,300	565,000	(46.4)
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	314,998	307,603	210,700	280,000	32.9
Transfers	977,543	1,928,726	1,826,600	4,566,500	150.0
<b>Total Fiscal Year Revenues</b>	<b>8,321,231</b>	<b>7,184,754</b>	<b>7,827,100</b>	<b>9,350,400</b>	<b>19.5</b>
<b>Funding Facilitated by Department</b>	<b>8,486,308</b>	<b>7,714,837</b>	<b>8,269,000</b>	<b>9,923,200</b>	<b>20.0</b>
<b>Memo Item:</b>					
Citywide General Fund Support	12,486,202	13,242,061	19,090,700	24,212,900	26.8
<b>Total Available Funding</b>	<b>20,972,511</b>	<b>20,956,899</b>	<b>27,359,700</b>	<b>34,136,100</b>	<b>24.8</b>
<b>Appropriations by Amount</b>					
Personnel Services	8,181,438	8,637,830	9,890,100	11,301,000	14.3
Non Personnel Services	9,154,401	8,631,803	20,256,900	26,754,000	32.1
Interdepartmental Services	4,296,813	4,099,553	2,862,700	2,631,200	(8.1)
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>21,632,651</b>	<b>21,369,186</b>	<b>33,009,700</b>	<b>40,686,200</b>	<b>23.3</b>
<b>Appropriations by Percentage</b>					
Personnel Services	37.8	40.4	30.0	27.8	14.3
Non Personnel Services	42.3	40.4	61.4	65.8	32.1
Interdepartmental Services	19.9	19.2	8.7	6.5	(8.1)
Contingencies	0.0	0.0	0.0	0.0	0.0
<b>Total Departmental Expenditures</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>23.3</b>

# Parks, After School, Recreation and Community Services Department

## Department Appropriations by Fund Classification - FY 2021 Only

<i>Resources</i>	<i>General Fund</i>	<i>Special Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Balance	0	52,500	138,000	382,300	0	0	572,800
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	31,400	1,660,800	0	0	0	0	1,692,200
Charges for Services	1,458,400	706,600	62,400	19,300	0	0	2,246,700
Fines	0	0	0	0	0	0	0
Other Revenue	74,500	159,000	1,900	329,600	0	0	565,000
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	255,400	24,600	0	0	0	0	280,000
Transfers	2,740,400	(46,100)	0	46,100	0	1,826,100	4,566,500
<b>Total Fiscal Year Revenues</b>	<b>4,560,100</b>	<b>2,504,900</b>	<b>64,300</b>	<b>395,000</b>	<b>0</b>	<b>1,826,100</b>	<b>9,350,400</b>
<b>Funding Facilitated by Department</b>	<b>4,560,100</b>	<b>2,557,400</b>	<b>202,300</b>	<b>777,300</b>	<b>0</b>	<b>1,826,100</b>	<b>9,923,200</b>
<b>Memo Item:</b>							
Citywide General Fund Support	24,212,900	0	0	0	0	0	24,212,900
<b>Total Available Funding</b>	<b>28,773,000</b>	<b>2,557,400</b>	<b>202,300</b>	<b>777,300</b>	<b>0</b>	<b>1,826,100</b>	<b>34,136,100</b>
<b>Appropriations</b>							
Personnel Services	10,327,500	799,200	103,400	70,900	0	0	11,301,000
Non Personnel Services	15,881,000	1,700,000	6,542,800	804,100	0	1,826,100	26,754,000
Interdepartmental Services	2,564,500	58,200	2,500	6,000	0	0	2,631,200
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>28,773,000</b>	<b>2,557,400</b>	<b>6,648,700</b>	<b>881,000</b>	<b>0</b>	<b>1,826,100</b>	<b>40,686,200</b>

## Department Appropriations by Fund Type

	<i>FY 2018 Actuals</i>	<i>FY 2019 Actuals</i>	<i>FY 2020 Amended</i>	<i>FY 2021 Final (Amount)</i>	<i>FY 2021 Final (Percent)</i>
Operating	16,844,435	17,827,609	20,144,500	26,435,800	65.0
Capital	2,885,274	1,719,341	11,038,600	12,424,300	30.5
Debt Service	1,902,943	1,822,236	1,826,600	1,826,100	4.5
<b>Total</b>	<b>21,632,651</b>	<b>21,369,186</b>	<b>33,009,700</b>	<b>40,686,200</b>	<b>100.0</b>



## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2021 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *Department Appropriations by Fund Type*

1. Data may not add to the totals due to rounding.

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# Personnel Services Department

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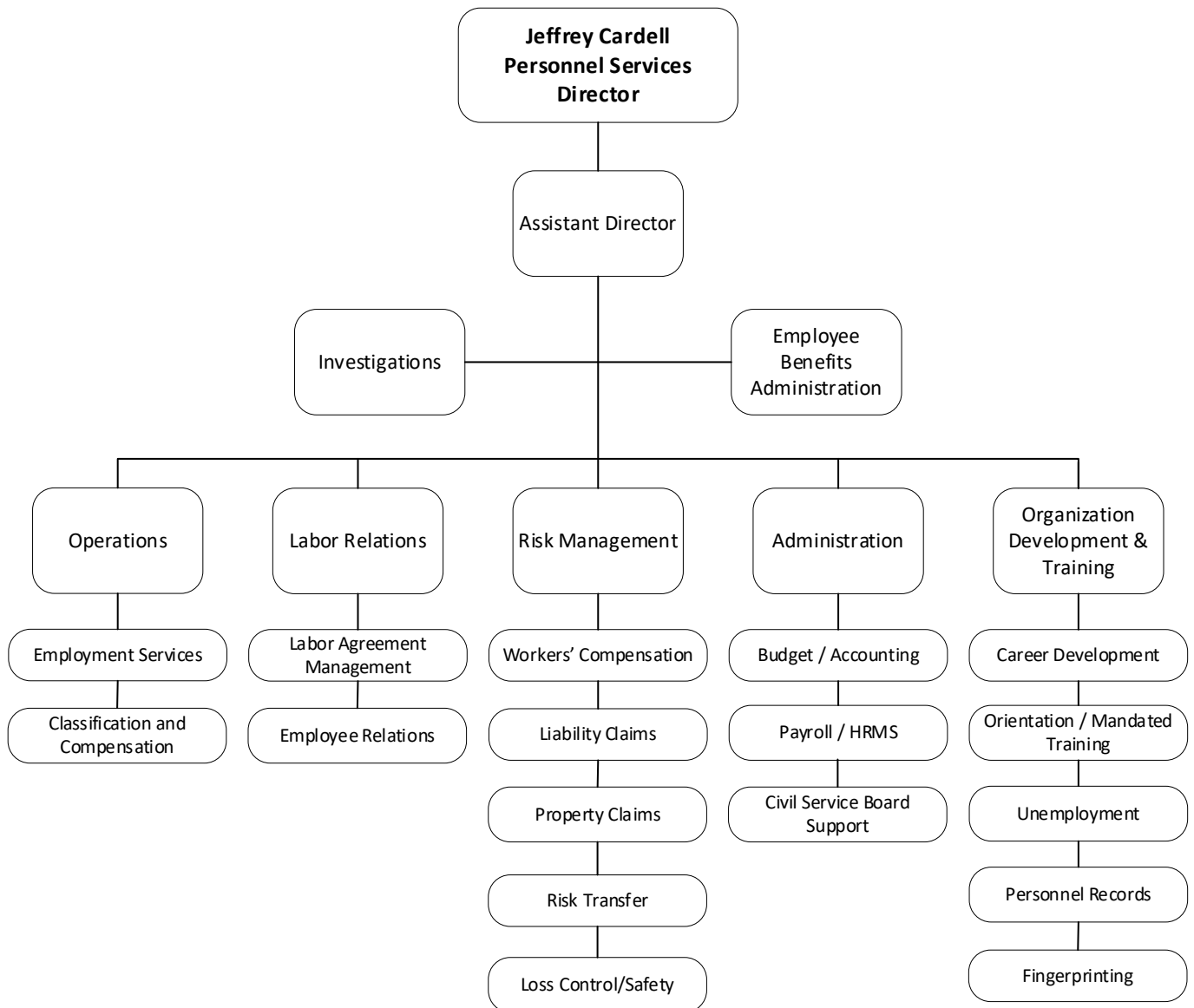
The Personnel Services Department's mission is to provide and facilitate the delivery of effective customer service through collaborative and diplomatic efforts, employing the values of integrity, compassion, and respect.

The Department consults citywide with department management on personnel matters, negotiates and maintains Memoranda of Understanding (MOU) with city bargaining units, processes grievances, investigates employee concerns, serves as support staff to the Civil Service Board, and manages the interactive process. The Department also manages benefit plan enrollments; Unemployment Insurance claims; the

Employee Assistance Program; provides new employee training and ongoing staff development; develops and updates personnel policies; implements and manages data modules to improve employee access to training opportunities and online personnel information; recruits and tests applicants for city positions; administers bilingual skill examinations; and, maintains personnel data and employee files for the City's workforce.

The Risk Management Division manages employee Workers' Compensation; provides loss control services through citywide safety programs; ensures compliance with the City's indemnification policy through contract review; and, processes property and liability claims through resolution and subrogation recovery.

The overall goal of the Department is to add value to the City by providing outstanding service while proactively identifying opportunities for streamlining, protecting the City's assets and consolidating efforts. The Personnel Services Department strives to enhance working relationships at all levels to create a harmonious and efficient environment.

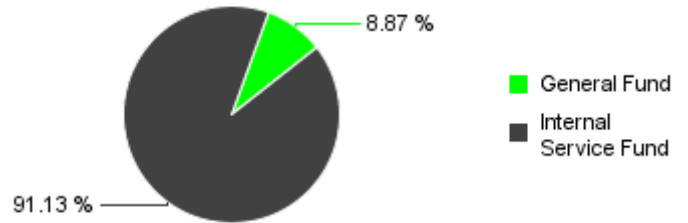


## Personnel Services Department Budget Snapshot

### Operating and Debt Service by Fund Type

<u>Operating</u>	<i>FY 2020 Amended</i>	<i>FY 2021 Final</i>	<i>Variance</i>
General Fund	3,566,600	3,900,300	333,700
Internal Service Fund	35,633,400	40,091,000	4,457,600
<b>Total Operating</b>	<b>39,200,000</b>	<b>43,991,300</b>	<b>4,791,300</b>
 <u>Debt Service</u>			
	0	0	0
<b>Total Debt Service</b>	<b>0</b>	<b>0</b>	<b>0</b>
 <b>Grand Total</b>	 <b>39,200,000</b>	 <b>43,991,300</b>	 <b>4,791,300</b>

### FY 2021 Appropriation Fund Type Chart



<i>Personnel Services Department</i>	<i>Fund Type</i>	<i>FTE</i>
	General Fund	25.30
	Internal Service Fund	12.70
<b>Department Total FTE</b>		<b>38.00</b>

## Service Impacts

For the FY 2021 Final Revised Budget, the Personnel Services Department's appropriations are budgeted at \$43,991,300, an increase of 12.2 percent or \$4,791,300 when compared to the FY 2020 Amended Budget. The total increase of \$4,791,300 includes additional appropriations of \$333,700 in Human Resources Operations, \$5,086,100 in the Liability Fund offset by decreases of \$549,900 in the Workers' Compensation Program, \$26,400 in the Property Fund, and \$52,200 in the Unemployment Fund.

### Human Resources Operations

Appropriations in the FY2021 Final Revised Budget for Human Resources Operations are budgeted at \$3,900,300, an increase of \$333,700 or 9.3 percent above the FY 2020 Amended Budget. The increase amount is comprised of increases in Personnel costs due to contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements as well as the addition of a \$246,800 increase in Interdepartmental Charges mainly due to Information Systems Services equipment and service charges, Facilities Management charges and City Hall Security Assessment charges offset by a decrease to City Hall Rent.

### Workers' Compensation Program

Appropriations in the FY2021 Final Revised Budget for the Workers' Compensation Program are established at \$20,209,300 a decrease of 2.6 percent or \$549,900 when compared to the FY 2020 Amended Budget. This overall decrease is due primarily to lower than anticipated claims and settlements expense activity in FY 2020, which was partially offset by increases in Personnel costs due to contractual obligations driven by negotiated MOU agreements in addition to:

- \$395,400 as a result of contractual increases encompassing an increase of \$245,400 to the Third Party Administrator and \$150,000 for annual state assessments required for Self-Insured Plans.

### Liability

Appropriations in the FY 2021 Final Revised Budget for the Liability Program are established at \$15,410,900, an increase of 49.2 percent or \$5,086,100 above the FY 2020 Amended Budget. This amount is comprised of slight increases in Personnel costs due to contractual obligations driven by negotiated MOU agreements in addition to:

- \$4,912,200 due to delays in processing of refunds and claims as result of pending case court trials and no processing of litigation in FY 2020 due to COVID-19. Personnel anticipates these cases will be decided in FY 2021 and funding will be available to pay these claims.
- \$145,000 due to increases to insurance premium payments.

Interdepartmental Charge decrease of \$22,400 are due to decreases in the Cost Allocation Plan offset by an increase to Information Systems Service charges.

### Property

In the FY 2021 Final Revised Budget, total appropriations in the Property section are budgeted at \$3,682,200, a decrease of less than one percent or \$26,400 below the FY 2020 Amended Budget. This amount mostly reflects a decrease of \$250,000 in contingency reserves that were discontinued because of non-use.

Additionally, the FY2021 Final Revised Budget includes a \$142,000 increase in insurance payments and a \$50,000 increase in refunds and claims payments.

**Unemployment Self-Insurance**

In the FY 2021 Final Revised Budget, total appropriations in the Unemployment Self-Insurance fund are budgeted at \$788,600, a decrease of 6.2 percent or \$52,200 below the FY 2020 Amended Budget. This decrease is intended to align expenditures with available resources.

**Staffing**

Combined Personnel costs for the FY2021 Final Revised Budget are \$4,215,500; \$205,400 above the FY 2020 Amended Budget. Significant changes impacting this increase are contractual obligations driven by negotiated MOU agreements.

*Department Staffing Detail*

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2019 Adopted</i>	<i>FY 2020 Adopted</i>	<i>FY 2020 Amended</i>	<i>FY 2021 Changes</i>	<i>FY 2021 Final</i>
Human Resources Admin. Division	5.00	5.00	5.00	0.00	5.00
Organization Dev. & Training Division	1.00	1.00	1.00	0.00	1.00
Human Resources Operations Division	11.75	12.00	12.00	0.00	12.00
Labor Relations Division	3.00	3.00	3.00	0.00	3.00
Loss Control Division	2.00	2.00	2.00	1.00	3.00
Risk Management Division	10.00	10.00	10.00	0.00	10.00
Workers Compensation Division	2.50	3.00	3.00	0.00	3.00
HR Classification and Compensation	2.00	2.00	2.00	(1.00)	1.00
<b>Total</b>	<b>37.25</b>	<b>38.00</b>	<b>38.00</b>	<b>0.00</b>	<b>38.00</b>

# Personnel Services Department

## Department Revenue and Expenditure - All Funds Combined

<i><b>Funding Source</b></i>	<i><b>FY 2018 Actuals</b></i>	<i><b>FY 2019 Actuals</b></i>	<i><b>FY 2020 Amended</b></i>	<i><b>FY 2021 Final</b></i>	<i><b>Percent Change</b></i>
Beginning Balance	10,070,719	8,716,522	1,836,300	8,593,600	368.0
<b>Fiscal Year Revenues:</b>					
Taxes	19	13	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	8,986	7,066	6,500	0	(100.0)
Fines	0	0	375,000	375,000	0.0
Other Revenue	135,733	110,220	62,500	58,300	(6.7)
Interdepartmental Charges for Services	24,629,600	26,151,972	33,416,600	33,095,300	(1.0)
Misc. Revenue	24,530	19,868	0	0	0.0
Transfers	3,000,000	0	0	0	0.0
<b>Total Fiscal Year Revenues</b>	<b>27,798,868</b>	<b>26,289,139</b>	<b>33,860,600</b>	<b>33,528,600</b>	<b>(1.0)</b>
<b>Funding Facilitated by Department</b>	<b>37,869,587</b>	<b>35,005,661</b>	<b>35,696,900</b>	<b>42,122,200</b>	<b>18.0</b>
<b>Memo Item:</b>					
Citywide General Fund Support	3,003,474	3,118,391	3,560,100	3,900,300	9.6
<b>Total Available Funding</b>	<b>40,873,061</b>	<b>38,124,052</b>	<b>39,257,000</b>	<b>46,022,500</b>	<b>17.2</b>
<b>Appropriations by Amount</b>					
Personnel Services	3,223,207	3,613,315	4,010,100	4,215,500	5.1
Non Personnel Services	5,173,791	5,092,632	6,457,700	7,108,800	10.1
Interdepartmental Services	858,286	992,257	1,210,700	1,433,300	18.4
Contingencies	22,901,255	24,091,815	27,521,500	31,233,700	13.5
<b>Total Departmental Expenditures</b>	<b>32,156,539</b>	<b>33,790,019</b>	<b>39,200,000</b>	<b>43,991,300</b>	<b>12.2</b>
<b>Appropriations by Percentage</b>					
Personnel Services	10.0	10.7	10.2	9.6	5.1
Non Personnel Services	16.1	15.1	16.5	16.2	10.1
Interdepartmental Services	2.7	2.9	3.1	3.3	18.4
Contingencies	71.2	71.3	70.2	71.0	13.5
<b>Total Departmental Expenditures</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>12.2</b>



*Department Appropriations by Fund Classification - FY 2021 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	0	0	0	8,593,600	0	8,593,600
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	375,000	0	375,000
Other Revenue	0	0	0	0	58,300	0	58,300
Interdepartmental Charges for Services	0	0	0	0	33,095,300	0	33,095,300
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,528,600</b>	<b>0</b>	<b>33,528,600</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42,122,200</b>	<b>0</b>	<b>42,122,200</b>
<b>Memo Item:</b>							
Citywide General Fund Support	3,900,300	0	0	0	0	0	3,900,300
<b>Total Available Funding</b>	<b>3,900,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42,122,200</b>	<b>0</b>	<b>46,022,500</b>

<b>Appropriations</b>							
Personnel Services	2,898,300	0	0	0	1,317,200	0	4,215,500
Non Personnel Services	235,200	0	0	0	6,873,600	0	7,108,800
Interdepartmental Services	766,800	0	0	0	666,500	0	1,433,300
Contingencies	0	0	0	0	31,233,700	0	31,233,700
<b>Total Appropriations</b>	<b>3,900,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,091,000</b>	<b>0</b>	<b>43,991,300</b>

*Department Appropriations by Fund Type*

	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final (Amount)</b>	<b>FY 2021 Final (Percent)</b>
Operating	32,156,539	33,790,019	39,200,000	43,991,300	100.0
Capital	0	0	0	0	0.0
Debt Service	0	0	0	0	0.0
<b>Total</b>	<b>32,156,539</b>	<b>33,790,019</b>	<b>39,200,000</b>	<b>43,991,300</b>	<b>100.0</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
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### *Department Appropriations by Fund Classification – FY 2021 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *Department Appropriations by Fund Type*

1. Data may not add to the totals due to rounding.

# Planning and Development Services Department

The Planning & Development Services Department is focused on land use, building safety and property development. These core functions provide a basis for investment in property within the City of Fresno that meets the vision of the community set out in the General Plan and complies with State and Federal regulations related to development. The Department is divided into divisions and work units to carry out its mission to protect, preserve, and promote existing and future development.

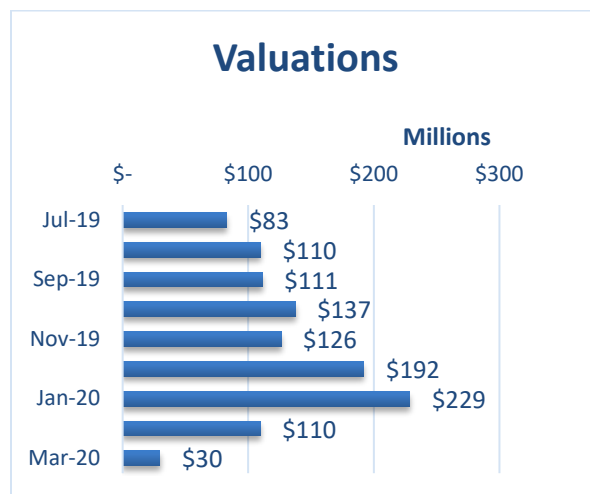
## Building & Safety Services

Building and Safety Services conducts architectural plan analyses and inspections related to fire, life, health, safety, disabled access and occupancy requirements for compliance with national, state and local building codes, as well as applicable planning regulations and standards. In FY 2020, the Division issued over 80,000 permits with an estimated construction value of almost \$1 billion based on applicants' valuation (see graphic, right).

The Money Back Guarantee Ordinance mandating processing timelines took effect in April 2019. To date, Building staff have

maintained 100 percent on-time performance even as the 2019 California Building Code took effect in January 2020, which resulted in increased submittals prior to the end of the calendar year. Staff's improved efficiency with the Accela Land Management System (FAASTER) along with staff additions and outsourcing contracts has enabled the Division to consistently meet these mandatory processing timelines.

July through February of FY2020, the distribution of plan check submittals averaged 20 percent online and 80 percent over the counter. Since March 2020, plan check submission have shifted to 52 percent as drop offs and 48 percent on-line. It is anticipated that future online submittals will steadily increase as customers continue to train on the Accela system. In addition, Bluebeam, a new electronic plan check program, is scheduled to be installed in late spring 2020. It is anticipated that Bluebeam will continue to streamline the electronic plan submittal and plan check process as well as allow for online back check options available.



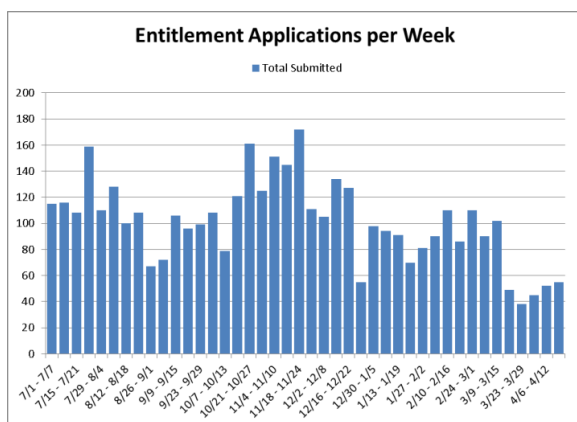
In FY2021, the Division anticipates meeting processing guidelines; increasing digital plan submittals; and enhancing training to staff and the public on digital submittals. Based on

approved entitlements, building permit outlook remains strong.

### Current Planning

Current Planning functions as the primary entity through which development projects are processed and authorized. It acts as the liaison between the developer/public and the process, providing advisory and technical information. It also provides the majority of resources and support for the Fresno City Planning Commission.

FY2020 began as a banner year for the Current Planning Division. From July 2019 to February 2020, 3,711 entitlements were processed; during that time period, an average of 476 entitlement applications per month were received. This included a high of 592 applications in November and a low of 391 in January. Beginning March 2020 the Division saw a 20 percent reduction in application volumes which fell to 298. This represented a 25 percent decrease from February, and a 37 percent decrease from the July to February average. Current Planning assisted an average of 43 walk-in customers per day in the period prior to the closure of City Hall. On time performance remained at 100 percent since the beginning of the fiscal year.

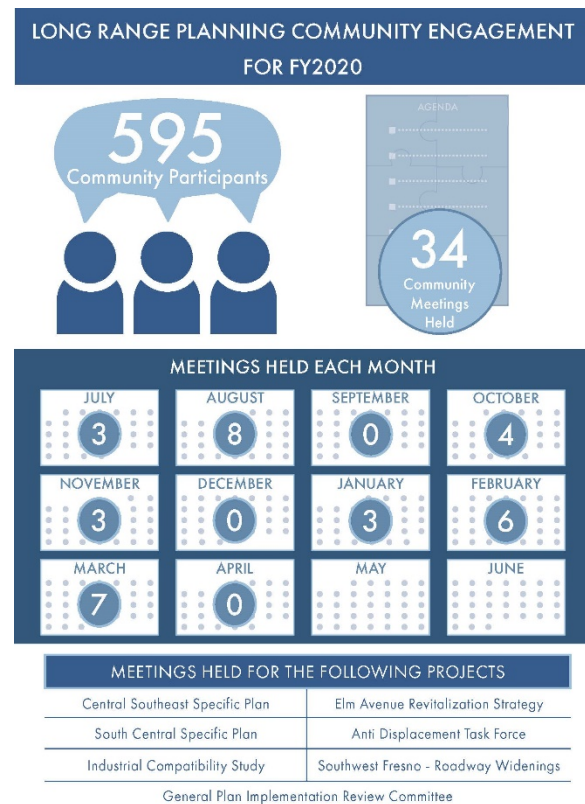


The Current Planning Division has a continued positive outlook for the remainder of the fiscal year due to a pipeline of projects.

### Long Range Planning

Long Range Planning is responsible for the formulation and update of plans, including the General Plan, Specific Plans, and Community Plans that guide the City's growth and change in both developed and undeveloped areas. These plans are utilized by the public, other city departments, the Planning Commission, as well as the City Council to plan and build public improvements that will guide private investment, and to improve the quality of life for community residents.

The Division is responsible for engaging the public in planning processes through a variety of events and activities.



Prior to March 2020, 35 public meetings reaching approximately 1,000 people had been conducted on a variety of topics including

revitalization of Central Southeast Fresno and the West Area, industrial compatibility, and anti-displacement, to name a few. The Division anticipates completing the update of the Fresno General Plan MEIR by the end of 2020 allowing for continued investment in Fresno.

For the upcoming budget year, approximately 30 public meetings will be conducted regarding specific plans, brownfields, and transit oriented development, among others, reaching a target population of approximately 1,500 people.

### Parking Services

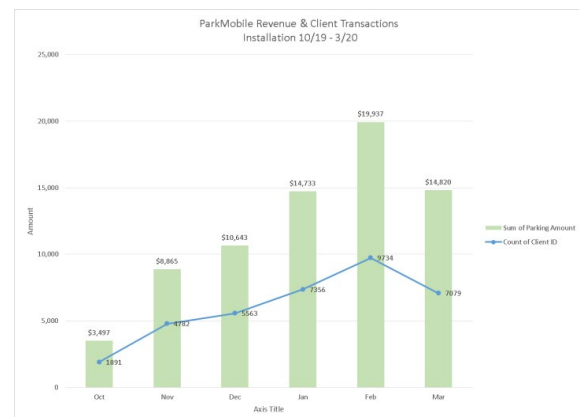
The Parking Division's responsibilities include management of City owned on and off street parking facilities, parking for events at City facilities, enforcement of parking related California Vehicle Code and Fresno Municipal Code via citations, parking meter operations, and towing of abandoned, hazardous, and inoperative vehicles left on City streets. A vendor is contracted by the Division to manage daily parking operations at each of the downtown staffed parking facilities.

Management functions include: customer service, parking permit management, collection and auditing of City revenue, and contract management. Parking Enforcement Officers are assigned to beats, patrol area in each of the City Council Districts, roving beats throughout the City, a swing beat, a weekend beat, and various beats in downtown Fresno. The Parking Division works closely with the various local school districts improving safety efforts surrounding their campuses. Parking Meter Attendants maintain downtown's parking meters and manage the collection and deposit of revenue.

The Parking Enforcement Officers proactively patrol City streets while also responding to FresGO requests regarding issues such as abandoned and inoperable vehicles,

commercial vehicles in residential areas, semi-trucks and blocked sidewalks, roadways, and alleys. Parking Division field staff completed over 8,000 FresGO request from July to March 2020. A parking financial and operations study was completed with recommendations of technological and rate structure improvements. Implemented projects have had a positive impact on parking revenues and provide customers with new payment options.

From July 2019 through February 2020, the Parking Division implemented the ParkMobile smartphone app which allows customers to pay with credit card and extend time through their phones; provided an online tool for residents to apply for a residential district parking permits; began a pilot demonstration with solar powered credit card parking meters to eventually replace coin-only meters; and installed 8 parking pay-stations, which allow customers the option to pay with credit card, bills, and coin in City parking lots.



July through February showed a consistent increase in the growth in the number of transactions and revenue earnings from ParkMobile, averaging 7 percent before the decline in March. Total revenue projections for the Parking Division were also 5 percent higher in FY2020 than FY2019, prior to March. A two month review in February and March, of pay station payments confirmed higher revenue

earnings from credit card users and overall customer acceptance of new payment methods; credit card and bill payments outnumbered coin only transactions.

### Housing & Community Development

The Housing Division implements the federal entitlement programs from the U. S. Department of Housing and Urban Development (HUD) and acts as the liaison to the City's Housing and Community Development Commission. The Division works collaboratively with several City departments and divisions as well as area non-profits, and other local public and private agencies to further the efforts of housing revitalization and provision of essential public services.

Some notable accomplishments from the most current Consolidated Annual Performance Evaluation Report (CAPER) include: 1) Safe and Affordable Housing – 40 households benefited from construction, minor repair, and paint programs, while 11 rental units were constructed; 2) Homelessness – 795 persons provided overnight housing, 68 units of rapid re-housing, 19 units of homeless prevention, 53 persons benefited through the Housing Opportunities for Persons with Aids/HIV (HOPWA), and 17 families benefited from Tenant Based Rental Assistance ; 3) Community Services – 3,203 persons assisted (youth, seniors) through a combination of sub recipient and direct program delivery; 4) Public Facilities and Improvements - over \$1.5 million in public facilities and public infrastructure was expended on activities/projects.

Since the CAPER, 13 facility improvements have begun, including the design of a new HVAC system at the Maxie L. Parks Community Center; and 8 Single-Family units and 220 Multi-Family units are underway. Additionally, 1,514 individuals have been served through

community service programs; 68 households benefited from minor repair, paint programs, or roof program; over 400 individuals received rapid rehousing or homeless prevention assistance; and 13 households have benefited through HOPWA.

Additionally, the Housing Division is in the process of applying for a CDBG Section 108 Loan for the City to design and construction of a multi-generational community center at Large Park. The multigenerational center will be designed based on community input and may include a multi-use concept meeting and recreation area with modular walls for small group activities, a kitchen for warming meals, an area to accommodate after-school activities and senior activities, a play area with playground and tot lot, two soccer fields, office space for staff and meetings, and an expansion of existing on-site parking.

Housing and Community Development's 2020-20204 Consolidated Plan and Analysis of Impediments	
Outreach	Community Participation
Public notice in Fresno Bee and Vida en el Valle	3 rounds of public meetings with a total of 16 meetings
Utility bill inserts distributed to 130,000 utility customers in the City of Fresno	168 individuals attended public meetings
Advertisement in CUSD Today	
Printed flyers distributed at 18 community and neighborhood centers	2 focus groups held to collect input from 30 students and 36 seniors
Digital distribution of flyers to schools located in the City of Fresno	40 stakeholder interviews
Facebook posts reached 1,123 individuals and drove 21 engagements	Intercept interviews with 13 residents at Inspiration Park
Twitter posts reached 9,652 individuals and drove 45 engagements	500 survey repsones received
Project website had 949 visits from 818 unique users	

As a part of the Five Year Consolidated Plan, the City conducted extensive outreach and engagement from October through February. As shown in the previous chart, the engagement sought input on community needs, priorities for funding and solutions to address fair housing disparities. This represented a significant effort to ensure residents were included in all phases of the plan's development.

## **Historic Preservation**

Historic Preservation supports investment in the City of Fresno through evaluation of properties, support for owners and Section 106 reviews for publicly funded projects.

City Council adopted two economic incentive programs to assist owners of qualified historic properties - the Mills Act Program in 2016 and the Historic Preservation Mitigation Program in 2018. Promotional materials were created and made available to the public including an updated brochure and application packet for each program in January 2020. A mail-out promoting the City's economic incentive programs available for qualified historic properties was sent to all owners of designated historic properties within city limits in January 2020.

The Mills Act Program is a property tax abatement program for qualified historic properties that enter into 10-year contracts with work plans for rehabilitation and maintenance. Contracts for 22 properties have been recorded with the Fresno County Recorder since the adoption of the program, eight of which were recorded for calendar year 2019. Three applications have been received so far for the 2020 Mills Act Program. Participation in this program is expected to remain steady.

The Historic Preservation Mitigation Program is a reimbursement grant program for projects that contribute to the historic character of qualified historic properties. The current maximum grant amount per property is \$7,500 or 40 percent of project costs, whichever is less. Funding in the amount of \$50,000 was approved for FY 2019 toward this program and again for FY 2020. Nine reimbursement grants have been awarded since the adoption of the program, six of which have been awarded so far

this year; an additional six applications have received initial approval to be awarded upon project completions.

In the FY2020 budget year, Historic Preservation supported 74 publicly funded projects through Section 106 review. These include:

- Proposed Hinton Park Improvement Project
- Saints Rest Facility Improvement Project
- Cary Park Field Lighting

## **Downtown & Bus Rapid Transit (BRT) Corridor Revitalization**

The Department supports the City's Economic Development efforts including business development, attraction/retention, job creation, and promotional activities that increase economic opportunities, and improve the quality of life for the residents of Fresno. Revitalization efforts are primarily focused in Downtown, Tower District, and the BRT Corridors. Staff promotes these areas to potential investors, builders, and entrepreneurs, and helps them to identify potential sites for their projects. Assistance is provided to development applicants with the entitlement process to ensure that the process is streamlined and that any issues that arise are resolved quickly. Economic Development staff also provides design assistance for facade improvements and development concepts so that projects enhance the aesthetics of Downtown, promote economic activity, and are compliant with applicable regulations. Staff also works closely with the Council members, Fresno EDC, the local chambers, Downtown Fresno Partnership, Chinatown Fresno Foundation, Fresno Metro Ministry, Southeast Fresno Community Economic Development Association with fundraising, special events, marketing, outdoor dining installations, and other activities.

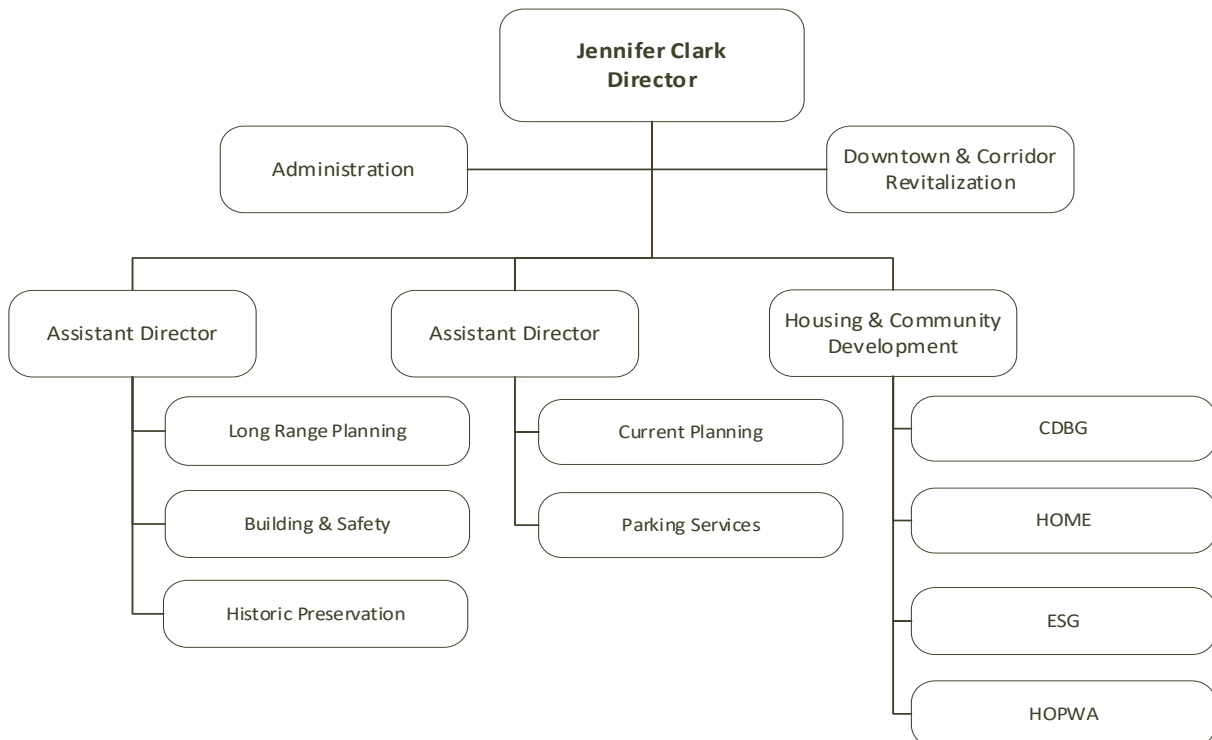
## Planning and Development Services Department

Activities during FY 2019-2020 included outreach to investors, engagement of existing businesses and support for expansion and retention. Notable activities include:

- Assisted 8 new or expanded businesses including The Modernist, relocation of Val Paraiso, expansion of Kikku Japanese Restaurant, expansion of Chicken Shack, and relocation of Mabel's Kitchen.
- Supported 20 businesses through development process
- Narrated the Fresno State's First Annual Real Estate Tour of Downtown and LTA/Amazon (City of Fresno provided funding) hosted a PBID Seminar/Academy

to inform property owners about PBIDs in Chinatown, West Shaw, and the BRT corridors for 30 property owners

- Created the following to help business during crises: a Business Resilience Toolkit for small business; a Resource Directory; a Save Our Small Business Loan Program for business with 25 or fewer employees; a partnership with the Fresno Chamber, Fresno EDC to create a COVID-19 crises hotline for businesses. Work for this strategic unit continues to be a high priority for the Department.



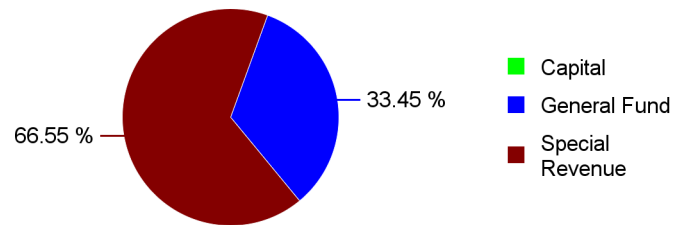


*Planning & Development Services Department Budget Snapshot*

**Operating and Capital Appropriations by Fund Type**

<u>Operating</u>	<u>FY 2020 Amended</u>	<u>FY 2021 Final</u>	<u>Variance</u>
General Fund	22,154,600	25,607,100	3,452,500
Special Revenue	18,303,100	37,200,600	18,897,500
<b>Total Operating</b>	<b>40,457,700</b>	<b>62,807,700</b>	<b>22,350,000</b>
<b><u>Debt Service</u></b>			
Special Revenue	134,600	227,800	93,200
<b>Total Debt Service</b>	<b>134,600</b>	<b>227,800</b>	<b>93,200</b>
<b><u>Capital</u></b>			
General Fund	1,429,200	1,795,500	366,300
Special Revenue	6,896,300	17,099,400	10,203,100
Capital	0	0	0
<b>Total Capital</b>	<b>8,325,500</b>	<b>18,894,900</b>	<b>10,569,400</b>
<b>Grand Total</b>	<b>48,917,800</b>	<b>81,930,400</b>	<b>33,012,600</b>

**FY 2021 Appropriation Fund Type Chart**



<u>Planning &amp; Development Services Department</u>	<u>Fund Type</u>	<u>FTE</u>
	General Fund	129.55
	Special Revenue	11.65
<b>Department Total</b>		<b>141.20</b>

**Major Capital Projects by Appropriations**

<u>Project</u>	<u>Fund Type</u>	<u>Amount</u>
MC00033 - NSP Acquisition Rehabilitation	Special Revenue	763,700
PC00197 - Comm/Sr Center - D4	Special Revenue	10,596,000
PW00275 - Parking Facilities Improvements	General Fund	1,795,500
PW00931 - West Fresno Elem & MLK Neigh	Special Revenue	1,151,200
PW00932 - Burroughs Elem Neigh Reconst	Special Revenue	850,000

## Service Impacts

### Approved Council Motions Per Revised Budget Hearings

Per approved Council Motion #32 new positions requests submitted in the FY 2021 Final Revised Budget were eliminated. The motion reduced the HUD Division's Budget by \$123,500. The positions eliminated include:

- One (1) .65 FTE Contract compliance Officer;
- One (1) .65 FTE Housing and Rehabilitation Specialist.

Per approved Council Motion #17, the FY 2021 Final Revised Budget includes \$150,000 for a focused Environmental Impact Report to assess increasing the density in all mixed used districts.

Per approved Council Motion # 37 the following motions were approved with adjustments:

- Per Council Motion #18 \$200,000 is budgeted to conduct a Comprehensive Fiscal Impact Analyses to measure the variable financial sustainability impacts of General Plan Land Use and Development Policies on General Plan Implementation.
- Per Council Motion #28, \$50,000 is budgeted to pay for the Cottage Home Program startup costs.
- Per Council Motion #43 from the Continuing Resolution, \$100,000 is budgeted in the General Fund to pay for Echo/Weldon Park feasibility.

### Approved Council Motions Per Continuing Resolution

Per approved Council Motion # 34, \$1 million is budgeted in Housing Trust Fund.

Per approved Council Motion #45, \$50,000 was added to the FY 2021 Budget for the development of a housing master plan at the

Blackstone and McKinley grade separation area.

Per approved Council Motions #47, \$100,000 was added to the FY 2021 Budget for a façade improvement program for small businesses along the Kings Canyon corridor and the Tower District.

The Planning & Development Department's FY 2021 Final Revised Budget totals \$81,930,400, which is an increase of \$33,012,600 or 67.5 percent from the FY 2020 Amended Budget. General Fund appropriations are increasing by \$3,818,800, while the remaining funds are increasing by \$29,193,800.

General Fund increase of \$3,818,800 over the FY 2020 Amended Budget included an increase of \$3,452,500 to Operations of which \$1,150,000 is attributable to Council Motion No. 34, 45 and 47 from the Continuing Resolution and \$500,000 to Motion No. 17, 18, 28 and 43 from the Revised Budget. The remaining \$1,802,500 include:

- \$389,200 for CARES Act funded expenditures:
  - \$265,000 to fund the Emergency Operation Center (EOC) ,
  - \$110,000 Contract Extra for labor associated with the operation of the EOC,
  - \$4,200 SP+ COVID-19 related Parking activities,
  - \$10,000 for 10 iPads for COVID-19 related activities.
- \$560,800 to fully fund the Planning & Development Administration. In FY 2020, Council organized the Code function from the Department to the City Attorney's Office (CAO). Consistent with this direction, part of the Planning and Development Administration Division's staff and operating appropriations were

moved to the CAO. These appropriations fully fund the Administration Division in FY 2021.

- \$930,900 for various personnel costs which include increases due to MOU, step advancements, pension contributions, workers' compensation as well as health and welfare contributions.
- \$657,900 net increase to Interdepartmental Charges to support the revenues needed by the various respective funds. Below is summary of significant ID charge variances:
  - \$194,200 increase in Information Systems Service Charge,
  - \$110,800 increase in Information Systems Equipment Charge,
  - \$138,800 decrease in Liability Self-Insurance Charge,
  - \$82,000 increase in Facilities Management,
  - \$65,800 decrease in Non-recurring Special Project Charges,
  - \$423,500 increase in City Hall Rent,
    - \$724,500 is included for Parking Garage #7 bond payment that was refinanced into City Hall Rent.
  - \$51,500 increase Network Replacement Charge,
  - \$106,000 decrease in 10X and 10C Charges,
  - \$129,900 increase in Security Assessment.

In addition to the increases in Operations, General Fund Capital increased by \$366,300 above the FY 2020 Amended Budget. All of the increase is related to the Department's Parking capital program. \$1,248,800 was rebudgeted from FY 2020, while the FY 2021 Final Revised Budget includes an additional \$546,700 that was included to address capital needs as outlined in the Walter P. Moore Study.

The FY 2021 Final Revised Budget excludes one-time FY 2020 expenditures, including capital. Below is a summary of one-time FY 2020 expenditures:

- \$250,000 for the completion of the General Plan Master Environmental Impact Report.
- \$35,000 for Code Books.
- \$250,000 Money Back Guarantee consultants.

### Other Funds

The Department is the recipient of multiple federal and state grants including: HUD Entitlements (a more thorough description of the program is available in the "Federal Entitlement Funding" section of this document), Housing Grants, and High Speed Rail Projects Grant. These funds are "use specific," which requires the Department to budget grants according to grant guidelines. FY 2021 Final Revised Budget appropriations for these funds are \$54,527,800 or an increase of \$29,193,800. The increase is comprised of a \$10,203,100 increase to capital, \$93,200 to debt service and \$18,897,500 to operating. Below are significant increases:

### Housing

The FY 2021 CalHome Budget (Housing Grant) is \$3,190,000, or an increase of \$3,190,000 from the FY 2020 Amended. The CalHome program includes \$2,060,000 in grant funds for the repair, rehabilitation, or replacement of manufactured homes; and \$1,130,000 in reuse funds for home buyer assistance.

### HUD Funded Activity

The FY 2021 Federal Entitlement Program was approved by Council in May, 2020. Within the Department's FY 2021 program CDBG appropriations totaled \$22,328,500, a \$10,496,700 increase from the FY 2020 Amended. The CDBG Budget includes an FY 2021 Program Budget of \$7,250,700, a Section

## Planning and Development Services Department

108 loan of \$7,500,000 and \$2,407,900 of reprogrammed funds for a Multi-Generation Community Center and a projected carryover budget of \$5,266,900.

Within the Department's FY 2021 program HOME Fund appropriations totaled \$12,545,300, a \$5,883,200 increase from the FY2020 Amended. The HOME Budget includes an FY 2021 Program Budget of \$3,460,200, \$5,366,900 in prior year program income for affordable housing development and a projected carryover budget of \$3,718,200.

Other FY 2021 HUD Entitlements are as follows: \$763,100 for the Emergency Solutions Grant (ESG) Program, and \$636,200 for the Housing Opportunities for Persons with AIDS (HOPWA) Program.

A more thorough description of the programs is available in the "Federal Entitlement Funding" section of this document.

### **CARES**

The FY 2021 CARES Fund Budget for CDBG-CV and, ESG-CV is \$13,029,700, or an increase of \$9,333,600 from the FY 2020 Amended Budget. The CDBG-CV and, ESG-CV programs will help the City prevent, prepare for, and respond to the coronavirus.

*Staffing*

Permanent staffing levels for the Planning & Development Department in FY 2021 will remain consistent with FY 2020 Amended levels.

*Department Staffing Detail*

<i>Position Summary</i>					
<b>Division</b>	<b>FY 2019 Adopted</b>	<b>FY 2020 Adopted</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Changes</b>	<b>FY 2021 Final</b>
Administration Division	9.00	17.00	17.00	0.00	17.00
Building & Safety Division	51.00	50.00	50.00	0.00	50.00
Planning Division	32.00	31.50	31.50	0.50	32.00
Rental Housing Division	23.00	0.00	0.00	0.00	0.00
Community Revitalization Division	47.00	0.00	0.00	0.00	0.00
Sustainable Fresno Division	2.00	0.00	0.00	0.00	0.00
Economic Development Division	15.00	2.00	2.00	1.00	3.00
Parking Operations Division	27.20	27.20	27.20	0.00	27.20
HUD Division	12.00	11.00	13.00	(1.00)	12.00
<b>Total</b>	<b>218.20</b>	<b>138.70</b>	<b>140.70</b>	<b>0.50</b>	<b>141.20</b>

The following table highlights the FY 2021 Position Transfer from Planning & Development Services to other Departments:

(1.50)	FY 2020 two authorized new Planner III positions @ 1.5 FTE
2.00	FY 2021 two authorized Planner III positions @2.0 FTE in FY 2021
<b>0.50</b>	<b>FY 2021 Changes</b>

The following table highlights the FY 2020 Position Transfer from Planning & Development Services to other Departments:

(2.50)	Position Adds - Business Friendly Fresno 2.0!
(80.00)	Position Transfer to Neighborhood Services Department
(2.00)	Position Transfers to Public Works Department
<b>(79.50)</b>	<b>FY 2020 Changes per Adopted</b>

# Planning and Development Services Department

## Department Revenue and Expenditure - All Funds Combined

<i><b>Funding Source</b></i>	<i><b>FY 2018 Actuals</b></i>	<i><b>FY 2019 Actuals</b></i>	<i><b>FY 2020 Amended</b></i>	<i><b>FY 2021 Final</b></i>	<i><b>Percent Change</b></i>
Beginning Balance	(6,567,356)	(4,813,264)	753,500	(1,147,800)	(252.3)
<b>Fiscal Year Revenues:</b>					
Taxes	113	497	0	0	0.0
Licenses & Permits	5,722,741	5,401,297	4,716,500	6,371,100	35.1
Intergovernmental Revenue	9,677,207	9,644,319	24,765,100	56,871,500	129.6
Charges for Services	11,174,177	13,380,738	11,552,200	11,312,800	(2.1)
Fines	2,478,010	2,205,046	2,422,900	1,616,600	(33.3)
Other Revenue	372,334	195,278	137,100	99,500	(27.4)
Interdepartmental Charges for Services	12,252	13,782	13,400	34,800	159.7
Misc. Revenue	2,965,203	1,303,657	53,300	85,700	60.8
Transfers	(232,509)	729,513	1,329,400	1,289,200	(3.0)
<b>Total Fiscal Year Revenues</b>	<b>32,169,529</b>	<b>32,874,128</b>	<b>44,989,900</b>	<b>77,681,200</b>	<b>72.7</b>
<b>Funding Facilitated by Department</b>	<b>25,602,173</b>	<b>28,060,864</b>	<b>45,743,400</b>	<b>76,533,400</b>	<b>67.3</b>
<b>Memo Item:</b>					
Citywide General Fund Support	6,675,083	6,218,131	3,869,400	5,573,300	44.0
<b>Total Available Funding</b>	<b>32,277,256</b>	<b>34,278,995</b>	<b>49,612,800</b>	<b>82,106,700</b>	<b>65.5</b>
<b>Appropriations by Amount</b>					
Personnel Services	17,615,534	18,783,263	15,164,400	17,891,400	18.0
Non Personnel Services	12,045,775	19,161,535	29,802,000	59,831,000	100.8
Interdepartmental Services	5,501,856	5,541,810	3,951,400	4,208,000	6.5
Contingencies	0	6	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>35,163,164</b>	<b>43,486,613</b>	<b>48,917,800</b>	<b>81,930,400</b>	<b>67.5</b>
<b>Appropriations by Percentage</b>					
Personnel Services	50.1	43.2	31.0	21.8	18.0
Non Personnel Services	34.3	44.1	60.9	73.0	100.8
Interdepartmental Services	15.6	12.7	8.1	5.1	6.5
Contingencies	0.0	0.0	0.0	0.0	0.0
<b>Total Departmental Expenditures</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>67.5</b>

*Department Appropriations by Fund Classification - FY 2021 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	1,019,600	(2,167,400)	0	0	0	0	(1,147,800)
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	6,371,100	0	0	0	0	0	6,371,100
Intergovernmental Revenue	0	56,871,500	0	0	0	0	56,871,500
Charges for Services	11,312,800	0	0	0	0	0	11,312,800
Fines	1,616,600	0	0	0	0	0	1,616,600
Other Revenue	99,500	0	0	0	0	0	99,500
Interdepartmental Charges for Services	34,800	0	0	0	0	0	34,800
Misc. Revenue	85,700	0	0	0	0	0	85,700
Transfers	1,289,200	0	0	0	0	0	1,289,200
<b>Total Fiscal Year Revenues</b>	<b>20,809,700</b>	<b>56,871,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>77,681,200</b>
<b>Funding Facilitated by Department</b>	<b>21,829,300</b>	<b>54,704,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>76,533,400</b>
<b>Memo Item:</b>							
Citywide General Fund Support	5,573,300	0	0	0	0	0	5,573,300
<b>Total Available Funding</b>	<b>27,402,600</b>	<b>54,704,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>82,106,700</b>
<b>Appropriations</b>							
Personnel Services	13,752,400	4,139,000	0	0	0	0	17,891,400
Non Personnel Services	10,025,400	49,805,600	0	0	0	0	59,831,000
Interdepartmental Services	3,624,800	583,200	0	0	0	0	4,208,000
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>27,402,600</b>	<b>54,527,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>81,930,400</b>

*Department Appropriations by Fund Type*

	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final (Amount)</b>	<b>FY 2021 Final (Percent)</b>
Operating	31,587,180	39,973,483	40,457,700	62,807,700	76.7
Capital	3,051,208	3,118,165	8,325,500	18,894,900	23.1
Debt Service	524,776	394,965	134,600	227,800	0.3
<b>Total</b>	<b>35,163,164</b>	<b>43,486,613</b>	<b>48,917,800</b>	<b>81,930,400</b>	<b>100.0</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2021 only Table*

1. This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *Department Appropriations by Fund Type*

1. Data may not add to the totals due to rounding.



## Police Department

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The Fresno Police Department (FPD) is committed to increasing community support by establishing relationships of trust, implementing citywide community policing activities, improving the delivery of police services, and ensuring the safety of citizens and our employees.

In an effort to prevent crime, the Department identifies trends at an early stage through the analysis of crime data utilizing sophisticated technology and skilled Crime Analysts. Strategies are then developed and resources deployed in order to impact these trends quickly. Immediate investigative follow up is also conducted to apprehend those responsible. Problem Oriented Policing Officers identify and focus on locations responsible for the highest number of repeat calls for service and use creative, collaborative strategies to minimize these calls from occurring. In turn, officers are provided more time to handle emergency calls for service, engage in proactive enforcement and community policing activities.

In an effort to prevent traffic collisions, department members develop strategies to address collision trends while supervisors

deploy traffic officers to locations with the highest probability of collisions occurring.

The Police Department is a professional organization that prides itself on delivering the highest level of quality service possible. Department members and volunteers are dedicated public servants who care deeply about neighborhoods and serve with compassion, honesty, and sincerity. Each member is committed to the overall mission of enhancing safety, service, and trust with our community.

Department members strongly value and continually seek to establish partnerships with members of the community through programs such as Bringing Broken Neighborhoods Back to Life, Hope Coalition, Chiefs Advisory Board, Youth Advisory Forums, Teen Academy, Police Activities League, Crime Stoppers, Neighborhood Watch, and the Citizens Police Academy. Maintaining the confidence, support, and trust of our community is the foundation for our success.

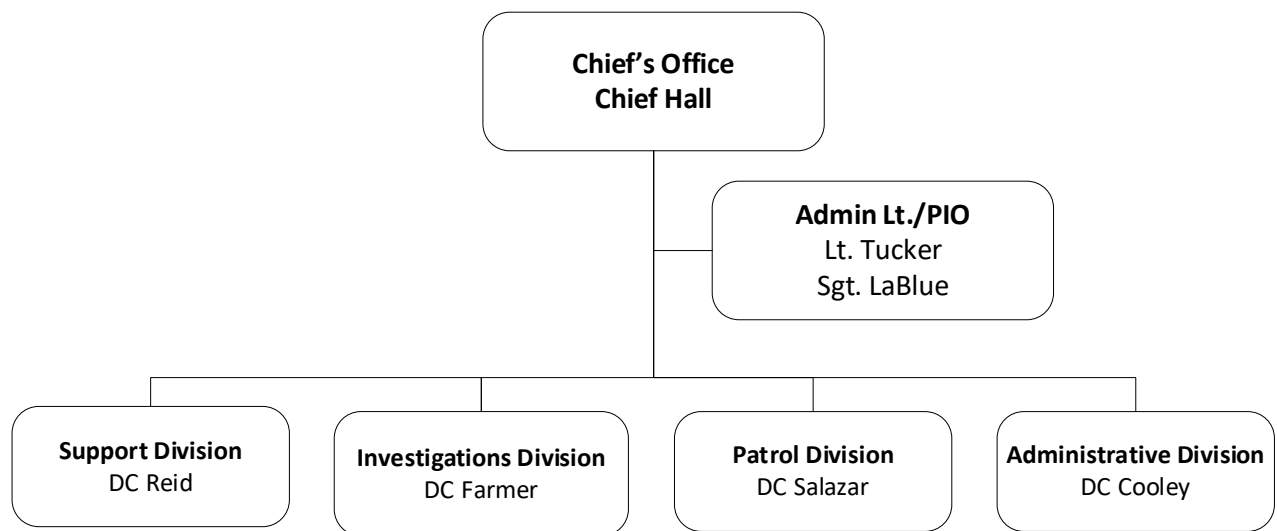
The Police Department is committed to recruiting the most qualified candidates who are reflective of the community demographics and providing them with the training, technology, and equipment allowing them to do their job safely, effectively and efficiently.

The Fresno Police Department continues to explore evolving technology through the Department's Real Time Crime Center, Shotspotter's gunshot detection system and Vigilant's license plate recognition data base.

## Police Department

In addition, over 615 Axon body worn cameras are being utilized by uniformed Patrol officers. Currently, every uniformed officer has been issued a body worn camera allowing for

additional evidence to be gathered for prosecution purposes and to provide a more accurate accounting of the interaction that occurs between officers and citizens.

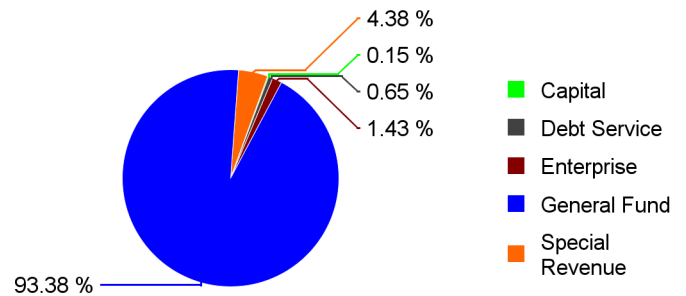


## Police Department Budget Snapshot

### Operating and Capital Appropriations by Fund Type

<u>Operating</u>	<u>FY 2020 Amended</u>	<u>FY 2021 Final</u>	<u>Variance</u>
General Fund	184,896,900	196,356,400	11,459,500
Special Revenue	8,234,300	9,219,000	984,700
Capital	465,300	194,900	(270,400)
Enterprise	2,050,000	3,000,900	950,900
<b>Total Operating</b>	<b>195,646,500</b>	<b>208,771,200</b>	<b>13,124,700</b>
<u>Debt Service</u>			
Debt Service	1,384,000	1,373,400	(10,600)
<b>Total Debt Service</b>	<b>1,384,000</b>	<b>1,373,400</b>	<b>(10,600)</b>
<u>Capital</u>			
Capital	5,930,800	130,000	(5,800,800)
<b>Total Capital</b>	<b>5,930,800</b>	<b>130,000</b>	<b>(5,800,800)</b>
<b>Grand Total</b>	<b>202,961,300</b>	<b>210,274,600</b>	<b>7,313,300</b>

### FY 2021 Appropriation Fund Type Chart



<u>Police Department</u>	<u>Fund Type</u>	<u>FTE</u>
Sworn	Enterprise	1.00
	General Fund	825.30
	Special Revenue	11.00
<b>Total Sworn</b>		<b>837.30</b>
Civilian	General Fund	292.30
	Special Revenue	6.00
<b>Total Civilian</b>		<b>298.30</b>
<b>Department Total FTE</b>		<b>1,135.60</b>

### Major Capital Projects by Appropriations

<u>Project</u>	<u>Fund Type</u>	<u>Amount</u>
DC00002 - Regional Training Facility	Capital	130,000

## Service Impacts

### Approved Council Motions Per Revised Budget Hearings

Per approved Council Motion #37, the following Council Motions were approved with adjustments:

- Per Council Motion #29 \$274,900 is budgeted to assist the Department of Public Utilities address illegal dumping in the community. The following are the positions that will support this program:
  - \$101,400 is budgeted for two (2) Community Services Officer at .65 FTE each;
  - \$173,500 is budgeted for two (2) Police Officers at .65 FTE each.

### Approved Council Motions Per Continuing Resolution

Per Approved Council Motion #50.a moved the Graffiti Program and \$1,186,500 in associated funding from the Police Department to the PARCS Department.

The Police Department's Final Revised Budget totals \$210,274,600, which is an increase of \$7,313,300 or 3.4 percent increase from the FY 2020 Amended Budget. General Fund appropriations are increasing by \$11,459,500, while the remaining funds are decreasing by \$4,146,200.

General Fund increases of \$11,459,500 over the FY 2020 Amended Budget are all associated with Operations of which \$274,900 is attributable to Council Motion #37 from the Final Revised Budget and a reduction of \$1,186,500 for Council Motion #50.a from the Continuing Resolution. The remaining balance of \$12,371,100 includes:

- \$9,997,300 for various personnel costs which include increases due to MOU, step advancements, pension contributions,

workers' compensation as well as health and welfare contributions.

- \$66,600 to fund FPD's body camera agreements:
  - \$32,100 for year 1 of the renewal of FPD's body camera agreements. Cost for years 2-5 would experience a \$32,100 savings as compared to the FY 2020 contract.
  - \$34,500 for the addition of cameras on three (3) prisoner transport vehicles. On-going costs for years 2-5 will decrease by \$30,000 to \$4,500.
- \$123,200 for CARES Act funded expenditures:
  - \$102,500 for additional janitorial services,
  - \$10,200 for Records remodel,
  - \$10,500 for Records switch.
- \$1,763,800 net increase to Interdepartmental Charges to support the revenues needed by the various respective funds. Below is summary of significant ID charge variances:
  - \$588,100 Information Systems Service Charge,
  - \$433,200 Information Systems Equipment Charge,
  - \$117,300 Property Self-Insurance Charge,
  - \$838,300 Liability Self-Insurance Charge,
  - \$247,900 Telephone Charges,
  - \$381,000 Fleet Service Charge,
  - (\$255,200) Fleet Lease/Purchase Payment,
  - (\$195,100) Fleet Fuel Charges.

The FY 2021 Final Revised Budget excludes one-time FY 2020 expenditures, including capital. Below is a summary of one-time FY 2020 expenditures:

- \$111,800 for the replacement of 115 ballistic vests,

- \$207,000 for Skywatch mandatory scheduled maintenance,
- \$26,800 for Netmotion and Verizon cards for 30 new patrol vehicles,
- \$337,000 to upgrade two (2) AREO Helicopter Computers, currently on Windows XP, with computers on Windows 10,
- \$309,800 for handgun acquisition funded in FY 2020 using Fleet fuel savings.

Overall, the remaining funds in the FPD are decreasing by \$4,146,200. The change is comprised of a reduction to Capital of \$5,800,800, due to the completion of the Southeast Police Station, and partially offset by an increase to Operations of \$1,665,200. Both the Operating and Capital components of these funds rely on incoming revenues from collected fees and or grant revenues to support the activities in the funds which include Federal, State and Local Grants, Patrol Support, Contract Law Enforcement Services, and Urban Growth Management Funds amongst others. It is important to note that expenses in these funds will only materialize if sufficient revenues are anticipated.

## Police Department

### Staffing

The FY 2021 Final Revised Budget includes four new positions consistent with Council Motion #29, which added two (2) Community Service Officers and two (2) Police Officers at .65 FTE each for a total FTE increase of 2.6 FTE.

The Department's FY 2021 staffing is decreasing by 9.4 Full Time Equivalents (FTE) when compared to the FY 2020 Amended Budget. This decrease is a result of Council

Motion #50.a - which reallocated 12 positions in the Graffiti Division from the Police Department to the PARCS Department and offset by the 2.6 FTE added in the Revised Budget.

The FY 2021 Final Revised Budget fully funds 837.3 FTE sworn positions. Ten sworn positions were previously funded as Cadets underfilling Sworn Positions in the FY 2020 Adopted Budget.

### Department Staff Detail

Position Summary					
Division	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Changes	FY 2021 Final
Sworn Positions					
Sworn	821.00	825.00	826.00	11.30	837.30
Cadets underfilling Sworn Positions	9.00	10.00	10.00	(10.00)	0.00
Subtotal Sworn	830.00	835.00	836.00	1.30	837.30
Civilian Positions	278.75	292.00	309.00	(10.70)	298.30
<b>Total</b>	<b>1,108.75</b>	<b>1,127.00</b>	<b>1,145.00</b>	<b>(9.40)</b>	<b>1,135.60</b>

#### Note:

The FY 2020 position changes are due to the following:

<b>Sworn:</b>	1.00	FY 2019 5th PAR Amendment adds one authorized Police Officer Position @ 1.0 FTE.
	<b>1.00</b>	<b>Subtotal Sworn Position Change</b>
<b>Civilian:</b>	1.00	FY 2019 2nd PAR Amendment adds one authorized Staff Assistant Position @1.0 FTE.
	2.00	FY 2019 6th PAR Amendment adds two authorized Background Investigator Positions @2.0 FTE.
	4.00	FY 2019 6th PAR Amendment adds four authorized Emergency Services Dispatcher I Positions @4.0 FTE.
	3.00	FY 2019 6th PAR Amendment adds three authorized Property and Evidence Technician Positions @3.0 FTE.
	5.00	FY 2019 6th PAR Amendment adds five authorized Police Support Services Clerk Positions @5.0 FTE.
	2.00	FY 2019 6th PAR Amendment adds two authorized Laborer Positions @2.0 FTE.
	<b>17.00</b>	<b>Subtotal Civilian Position Change</b>
	<b>18.00</b>	<b>Total FY 2020 Changes</b>

*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final</b>	<b>Percent Change</b>
Beginning Balance	2,980,630	6,761,989	6,920,300	577,600	(91.7)
<b>Fiscal Year Revenues:</b>					
Taxes	3	0	0	0	0.0
Licenses & Permits	98,209	100,084	90,000	60,000	(33.3)
Intergovernmental Revenue	7,784,691	10,060,720	10,686,200	12,197,400	14.1
Charges for Services	8,391,918	9,762,389	9,045,400	8,515,900	(5.9)
Fines	72,489	263,367	225,500	197,000	(12.6)
Other Revenue	189,883	375,745	134,500	241,600	79.6
Interdepartmental Charges for Services	8,750	6,766	0	5,000	0.0
Misc. Revenue	47,544	51,830	38,400	69,000	79.7
Transfers	5,633,005	1,422,329	1,090,500	16,780,500	1,438.8
<b>Total Fiscal Year Revenues</b>	<b>22,226,492</b>	<b>22,043,229</b>	<b>21,310,500</b>	<b>38,066,400</b>	<b>78.6</b>
<b>Funding Facilitated by Department</b>	<b>25,207,122</b>	<b>28,805,218</b>	<b>28,230,800</b>	<b>38,644,000</b>	<b>36.9</b>
<b>Memo Item:</b>					
Citywide General Fund Support	150,581,635	150,767,127	174,642,700	171,579,800	(1.8)
<b>Total Available Funding</b>	<b>175,788,758</b>	<b>179,572,346</b>	<b>202,873,500</b>	<b>210,223,800</b>	<b>3.6</b>
<b>Appropriations by Amount</b>					
Personnel Services	141,707,638	150,374,069	161,846,500	172,858,400	6.8
Non Personnel Services	12,156,312	16,896,661	19,234,900	13,790,100	(28.3)
Interdepartmental Services	15,679,096	11,251,535	21,879,900	23,626,100	8.0
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>169,543,046</b>	<b>178,522,265</b>	<b>202,961,300</b>	<b>210,274,600</b>	<b>3.6</b>
<b>Appropriations by Percentage</b>					
Personnel Services	83.6	84.2	79.7	82.2	6.8
Non Personnel Services	7.2	9.5	9.5	6.6	(28.3)
Interdepartmental Services	9.2	6.3	10.8	11.2	8.0
Contingencies	0.0	0.0	0.0	0.0	0.0
<b>Total Departmental Expenditures</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>3.6</b>

Police Department

*Department Appropriations by Fund Classification - FY 2021 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	1,672,900	(1,538,800)	443,500	0	0	577,600
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	60,000	0	0	0	0	0	60,000
Intergovernmental Revenue	4,820,400	7,377,000	0	0	0	0	12,197,400
Charges for Services	5,748,500	210,000	0	2,557,400	0	0	8,515,900
Fines	47,000	150,000	0	0	0	0	197,000
Other Revenue	2,500	239,100	0	0	0	0	241,600
Interdepartmental Charges for Services	5,000	0	0	0	0	0	5,000
Misc. Revenue	69,000	0	0	0	0	0	69,000
Transfers	14,024,200	(330,000)	1,712,900	0	0	1,373,400	16,780,500
<b>Total Fiscal Year Revenues</b>	<b>24,776,600</b>	<b>7,646,100</b>	<b>1,712,900</b>	<b>2,557,400</b>	<b>0</b>	<b>1,373,400</b>	<b>38,066,400</b>
<b>Funding Facilitated by Department</b>	<b>24,776,600</b>	<b>9,319,000</b>	<b>174,100</b>	<b>3,000,900</b>	<b>0</b>	<b>1,373,400</b>	<b>38,644,000</b>
<b>Memo Item:</b>							
Citywide General Fund Support	171,579,800	0	0	0	0	0	171,579,800
<b>Total Available Funding</b>	<b>196,356,400</b>	<b>9,319,000</b>	<b>174,100</b>	<b>3,000,900</b>	<b>0</b>	<b>1,373,400</b>	<b>210,223,800</b>
<b>Appropriations</b>							
Personnel Services	166,119,000	3,739,300	0	3,000,100	0	0	172,858,400
Non Personnel Services	6,843,300	5,247,700	324,900	800	0	1,373,400	13,790,100
Interdepartmental Services	23,394,100	232,000	0	0	0	0	23,626,100
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>196,356,400</b>	<b>9,219,000</b>	<b>324,900</b>	<b>3,000,900</b>	<b>0</b>	<b>1,373,400</b>	<b>210,274,600</b>

*Department Appropriations by Fund Type*

	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final (Amount)</b>	<b>FY 2021 Final (Percent)</b>
Operating	168,029,303	170,356,490	195,646,500	208,771,200	99.3
Capital	505,517	6,784,478	5,930,800	130,000	0.1
Debt Service	1,008,226	1,381,297	1,384,000	1,373,400	0.7
<b>Total</b>	<b>169,543,046</b>	<b>178,522,265</b>	<b>202,961,300</b>	<b>210,274,600</b>	<b>100.0</b>



## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2021 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *Department Appropriations by Fund Type*

1. Data may not add to the totals due to rounding.

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## Public Utilities Department

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The Department of Public Utilities (DPU) provides reliable, efficient, low-cost water, wastewater and solid waste services. The DPU mission is to deliver high quality utility services professionally, efficiently and in an environmentally responsible manner to ensure the health and safety of our community.

The Administration Division coordinates all of the City's utility services including oversight and support of its operating divisions in the areas of strategic business planning, performance improvement, resource management, organizational development, personnel and labor relations, fiscal management, project management, as well as utility planning and engineering.

The Water Division is responsible for delivering a reliable supply of safe, high quality and affordable water to both city and county residents in the Fresno metropolitan area for domestic, commercial, institutional and industrial use. More than 37.7 billion gallons were delivered in 2019 to 135,700 customer accounts through approximately 1,862 miles of water mains that met mandated state and federal drinking water standards. This consisted of 17.8 billion gallons of groundwater pumped from nearly 250 wells and 19.9 billion gallons of treated surface water from the Northeast Surface Water Treatment Facility (Behymer and Chestnut), the Southeast Surface Water Treatment Facility (Olive and

Fowler) and the T-3 Water Storage and Surface Water Treatment Facility (Dakota and Armstrong). Overall, this was an average of 102.9 million gallons each day (MGD).

Future water supply for treatment and recharge is assured through the purchase and utilization of surface water allocations from both the U.S. Bureau of Reclamation at Friant Dam and the Fresno Irrigation District from the Kings River, and an active conservation program. All capital components of the Recharge Fresno Program are complete and operational as of FY 2020. This will enable the City to meet the goals of the long-term planning to improve water supply reliability and replenish the groundwater by fully implementing a balanced conjunctive water management program.

In addition, the Division remains committed to outstanding customer service, extensive planning efforts, employee development, innovative use of technology, and keeping water rates among the most competitive in the state.

The Solid Waste Management Division is responsible for the collection of municipal solid waste, recyclables, green waste, and operation clean-up for 113,336 residential customers. The Division also has oversight of litter collection, and FresGO customer responses for 103 square miles within the Fresno city limits. These collection activities produce approximately 4,700 tons of material each week.

Community needs have resulted in the creation of various initiatives including:

- The Homeless Task Force, a partnership of Solid Waste staff along with the Police Department and other city personnel. This task force continues to manage waste materials while respectfully handling and

storing the personal belongings of our community's homeless population.

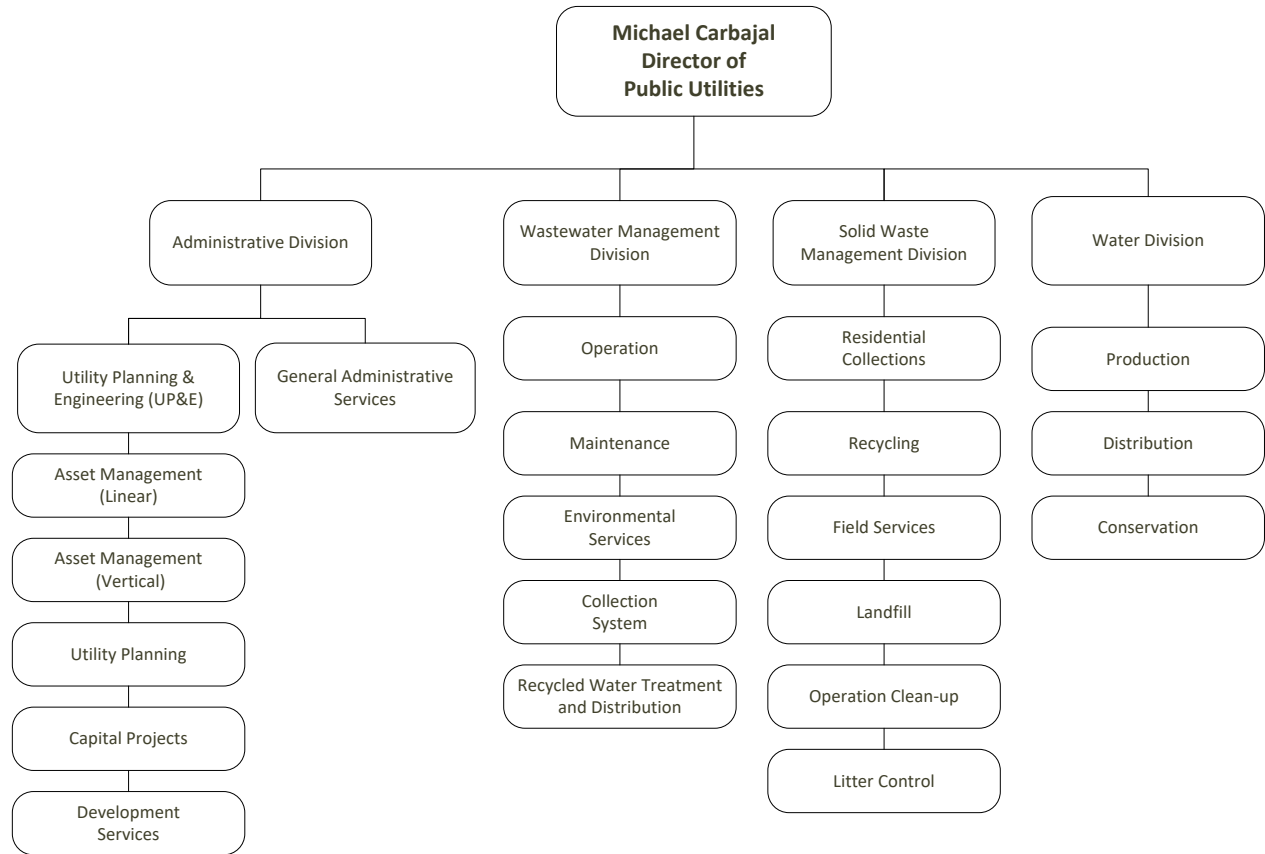
- Protect Blue initiatives including the addition of Police Officers to Solid Waste staffing. Recycling officers have effectively cited or arrested over 970 recycling suspects for theft of recycling materials and have cited over 38 illegal dumpers.
- CalRecycle also provided grant funding for oil and oil filter recycling. The Division collected 11,660 gallons of oil and 17,850 of oil filters for recycling at the curbside.

The Wastewater Management Division is responsible for the collection, conveyance, treatment and reclamation of wastewater generated by the residential, commercial, and industrial sewer customers in the Fresno-Clovis Metropolitan area.

Wastewater from homes and businesses in the Metropolitan area travels through approximately 1,600 miles of sanitary sewer lines maintained by the Wastewater Management Division to the Fresno-Clovis Regional Wastewater Reclamation Facility (RWRF) located in southwest Fresno. The Division treats approximately 56 MGD of wastewater at the North Fresno

Wastewater Reclamation Facility and the 91.5 MGD at the Fresno-Clovis RWRF. The North Fresno Wastewater Reclamation Facility provides recycled water for landscape irrigation at the Copper River Golf Course located in northeast Fresno. As of August 2017, with completion of construction of the first segment of a new recycled water distribution system, recycled water from the Fresno-Clovis RWRF became available to the first recycled water users for irrigation in southwest Fresno. As the remaining segments of the southwest recycled water distribution system are completed through June 2022, recycled water will become available to additional recycled water users.

Through the Industrial Pretreatment Program and the efficient and innovative operation and maintenance of the wastewater treatment and reclamation facilities as well as the collection system, the Division ensures compliance with federal and state regulations and permitting requirements while providing safe and reliable utility service consistent with customer, public health and ecological needs.

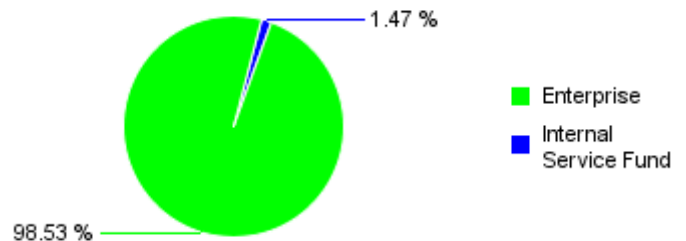


## Department of Public Utilities Budget Snapshot

### Operating and Capital Appropriations by Fund Type

	<i><b>FY 2020 Amended</b></i>	<i><b>FY 2021 Final</b></i>	<i><b>Variance</b></i>
<b><u>Operating</u></b>			
Enterprise	156,353,300	164,889,000	8,535,700
Internal Service Fund	4,662,700	4,760,600	97,900
<b>Total Operating</b>	<b>161,016,000</b>	<b>169,649,600</b>	<b>8,633,600</b>
<b><u>Debt Service</u></b>			
Enterprise	65,464,200	48,495,400	(16,968,800)
<b>Total Debt Service</b>	<b>65,464,200</b>	<b>48,495,400</b>	<b>(16,968,800)</b>
<b><u>Capital</u></b>			
Enterprise	115,499,000	105,556,400	(9,942,600)
<b>Total Capital</b>	<b>115,499,000</b>	<b>105,556,400</b>	<b>(9,942,600)</b>
<b>Grand Total</b>	<b>341,979,200</b>	<b>323,701,400</b>	<b>(18,277,800)</b>

### FY 2021 Appropriation Fund Type Chart



<i><b>Department of Public Utilities</b></i>	<i><b>Fund Type</b></i>	<i><b>FTE</b></i>
	Enterprise	541.10
	Internal Service Fund	31.30
	Capital Labor	16.60
<b>Department Total</b>		<b>589.00</b>

### Major Capital Projects by Appropriations

<b><u>Project</u></b>	<b><u>Fund Type</u></b>	<b><u>Amount</u></b>
RC00177 - CollectionSystemRehabilitation	Enterprise	7,106,800
TC00154 - Renewable Gas Diversion	Enterprise	9,334,500
TC00159 - Flare Capacity Expansion	Enterprise	7,467,900
WC00020 - Granular Activated Carbon	Enterprise	6,366,600
WC00021 - Surface Water Treatment Plant	Enterprise	5,192,100

## Service Impacts

### Approved Council Motions Per Revised Budget Hearings

- Motion #2 established \$2,713,600 for the completion of the Convenience Center.
- Motion #29 added two (2) additional Community Service Officers to the Police Department at a cost of \$101,400 to provide illegal dumping support to the Solid Waste Division and two (2) additional Police Officers, subsequently, Motion #37 identified illegal dumping as the primary responsibilities of the Police Officers, therefore \$173,500 has been included to reimburse the Police Department for these positions.
- Motion #32 eliminated any new position requests submitted in the FY 2021 Revised Budget. This motion reduced the Revised Budget by \$242,000 for the Fire Hydrant Repair and Replacement crew in the Water Division and by \$148,700 for the Trenchless Mainline Repair crew in the Waste Water Division. The positions eliminated included:
  - One (1) .65 FTE Sr. Water Distribution Operator,
  - Two (2) .65 FTE Laborers,
  - Two (2) .65 FTE Water Distribution/Production Technicians,
  - One (1) .65 Collection System, Maintenance Specialist,
  - Two (2) .65 FTE Collection System Maintenance Technicians effective

The Department of Public Utilities' (DPU) total FY 2021 Final Revised Budget is \$323,701,400. Operating is budgeted at \$169,649,600, an increase of \$8,633,600 or 5.4 percent more than the FY 2020 Amended Budget; Debt Service is budgeted at \$48,495,400, a decrease of \$16,968,800 or 25.9 percent less than the FY

2020 Amended Budget and Capital is budgeted at \$105,556,400, a decrease of \$9,942,600 or 8.6 percent less than the FY 2020 Amended Budget.

DPU's combined Operating budget increase of \$8,633,600 include increases of \$3,057,800 to Personnel Services, \$2,462,700 to Non Personnel Services, and \$3,113,100 to Interdepartmental Services.

Personnel Services increases of \$3,057,800 include a department-wide combined increase of \$213,000 to the Workers' Compensation Charge. The remaining increase of \$2,844,800 consists of various personnel costs which include increases due to negotiated Memorandum of Understanding salary provisions, full year costing of positions approved in FY 2020, step advancements, pension contributions and health and welfare contributions.

Interdepartmental Services Charge growth of \$3,113,100 is mainly comprised of increases in Fleet Services due to labor rate adjustments, increases in reimbursements to the Utilities Billing and Collection Division (UB&C) due to a projected reduction in penalty fee revenues as a result of the City Council approved moratorium on shut-offs and charging late fees for non-payment in response to the COVID-19 pandemic in addition to increases to fire hydrant inspection fees paid to the Fire Department by the Water Division.

Debt Service decreases of \$16,968,800 include full payoff of the Sewer Bond Debt and Central Valley Project contract deficit completed in FY 2020 offset by the inclusion of \$25 million to pay off the 2010 Water Revenue Bonds A-1 in FY 2021. This early defeasance is anticipated to generate future interest savings of over \$2.5 million.

## WATER DIVISION

The Water Division's FY 2021 Final Revised Budget for Operating is \$69,124,800, an increase of \$1,108,400 more than the FY 2020 Amended Budget. This change constitutes an increase of \$885,900 to Personnel Services, a decrease of \$690,600 to Non Personnel Services and an increase of \$913,100 to Interdepartmental Services. Interdepartmental Services Charges are mainly attributable to greater reimbursements to the Fire Department for fire hydrant inspection fees, higher reimbursements to the Utilities Billing and Collection Division due to a projected reduction in penalty fee revenues as a result of the moratorium on shut-offs and charging late fees for non-payment in response to the COVID-19 pandemic. This is offset by smaller reductions in various other line items. Significant changes to the FY 2021 Final Revised Budget are detailed below and are offset by completion, elimination or reallocation of one time appropriations in FY 2020.

### Vehicle Acquisition and Replacement

The Water Division has included \$823,500 for the acquisition, replacement, upgrade and operational costs of critical vehicles and equipment in FY 2021.

Equipment to be acquired, replaced or upgraded includes:

- \$10,400 for a Dump Trailer for Leaky Acres to be used for transporting material and equipment for the maintenance of recharge facilities. It will reduce the need for multiple employees and vehicles to complete maintenance activities. This trailer is needed to transport a lawn mower, very large landscaping debris piles, dirt to and from basins and rip-rap between ponds.

- \$125,300 for a Two-Ton Service Truck with a utility bed to be used by a Power Generation/Operator Mechanic (PGOM). This vehicle will allow the PGOM to effectively and safely perform all required daily tasks including towing a loadbank, rental gensets, transporting oil and coolant drums; as well as carrying and lifting heavy generator parts.
- \$104,700 for the upgrade of One (1) Excavator to a Backhoe because the current unit is too small and no longer meets the Division's needs; specifically, the amount and type of excavation that is performed on a daily basis. A backhoe does not need to be hauled by a trailer to job sites like an excavator does. This allows for more flexibility and quicker responses to emergency situations.
- \$302,700 to fully fund several scheduled vehicle replacements which have reached the end of their useful life and do not have sufficient depreciation monies available to cover the replacement costs.

## SOLID WASTE MANAGEMENT DIVISION

The Solid Waste's Division FY 2021 Final Revised Operating Budget is \$44,723,400, a growth of \$2,317,000 more than the FY 2020 Amended Budget. This includes an increase of \$814,900 to Personnel Services, and increase of \$1,176,600 to Non Personnel Services and a decrease of \$214,500 to Interdepartmental Service Charges. Interdepartmental Service Charges are cumulatively comprised of increases to Fleet Charges that reflect an increase to the labor rate offset by reductions to equipment replacement costs. Significant changes to the FY 2021 Final Revised Budget are detailed below and are offset by completion, elimination or reallocation of one time appropriations in FY 2020.



**Landfill Tipping Fees**

\$1,068,200 is included to cover price per ton recycling contract fee increases, in addition to an anticipated 2 percent growth in trash and a 43 percent increase in recycling residual. Much of this increase is due to the current market value of recyclables and is not expected to rebound any time soon.

**Equipment Replacements**

The Division has included \$5,535,300 in FY 2021 for the replacement of thirteen (13) side loader trucks and one (1) rear loader truck. These vehicles have reached the end of life and are included in the recurring annual replacement schedule.

**Public Utilities Administrative Building**

Appropriations for the acquisition of a property that will house the administrative functions of the Department have been included in the capital section of this Department, Solid Waste will be funding its respective share of the acquisition through an intradepartmental loan from the Water Division. The first year's annual payment of \$685,600 has been included in this budget.

**WASTEWATER MANAGEMENT DIVISION**

The Waste Water Management's Division FY 2021 Final Revised Operating budget is \$51,040,800, a growth of \$5,110,300 more than the FY 2020 Amended Budget. This includes an increase of \$1,021,000 to Personnel Services, an increase of \$1,472,800 to Non Personnel Services and an increase of \$2,616,500 to Interdepartmental Services. Significant changes to the FY 2021 Final Revised Budget are detailed below and are offset by completion, elimination or reallocation of one time appropriations in FY 2020.

**Biosolids Hauling**

\$828,600 has been included for hauling of biosolids for beneficial reuse based on an anticipated increase in pricing in FY 2021 and increases to actual total tonnage.

**Laboratory's Information System**

\$310,800 has been included to migrate the Laboratory's Information Management System (LIMS) database currently housed on an Oracle virtual server to a Cloud based server. Due to high licensing costs, Oracle is being phased out of the City's system making this move necessary to continue maintaining critical data.

**Electricity Costs**

In anticipation of proposed PG&E rate increases and implementation of Time of Use (TOU) cost adjustments the Division is budgeting for an additional \$658,400 to cover the increase.

**Polymer**

Polymers are used in waste water treatment to coagulate solids and help manage the process of drying and consolidating sludge. Due to anticipated increase in biosolids tonnage requiring additional polymer and contractual price increases effective September 1, 2020, \$884,900 has been included.

**Vehicle and Equipment Replacements**

The Wastewater Management Division has included \$2,326,700 for the acquisition of new equipment and replacement vehicles which have reached the end of their useful life. This includes \$75,300 for two (2) tow behind 14,000 watt solar light towers to facilitate the safe completion of repairs and maintenance extending beyond daylight hours. The remaining \$2,251,400 will be used for up fitting vehicles and equipment being replaced as they have reached the end of their useful life and are aligned with the typical replacement schedule.

### Capital Program

DPU's combined capital appropriations are budgeted at \$105,556,400, a reduction of \$9,942,600 or 8.6 percent less than the FY 2020 Amended Budget. The largest contributor to the decrease include significant completion and reductions to project appropriations as compared to the to the FY 2020 Amended Budget. Some of the higher reductions to projects that are winding down in FY 2021 or were completed in FY 2020 and include:

- \$12.5 million reduction to WCo0021-Surface Water Treatment Plant.
- \$11 million reduction to WCo0005-Water Main Renewals.
- \$8 million reduction to WCo0057-SE Fresno Surface Water Treatment plan.

These decreases were offset by increases to the FY 2021 Capital Program which is discussed in greater detail in the Capital Section of this book. The top five highest funded projects in the FY 2021 Final Revised Budget are highlighted under the Department Snapshot located prior to the start of the Service Impact section.

### Staffing

Motion #32 eliminated any new position requests submitted in the FY 2021 Final Revised Budget. This motion reduced the Final Revised Budget by \$242,000 for the Fire Hydrant Repair and Replacement crew in the Water Division and by \$148,700 for the Trenchless Mainline Repair crew in the Waste Water Division. The positions eliminated included:

- One (1) .65 FTE Sr. Water Distribution Operator,
- Two (2) .65 FTE Laborers,

- Two (2) .65 FTE Water Distribution/Production Technicians,
- One (1) .65 Collection System, Maintenance Specialist,
- Two (2) .65 FTE Collection System Maintenance Technicians effective

In FY 2021, the Department of Public Utilities total FTE is increasing by 1.25 FTE. The increase reflects the addition of 1.25 FTE for five (5) positions approved in FY 2020 which are initially budgeted at .75 FTE and increase by .25 FTE the following year.

### Department Staffing Detail

Position Summary					
<i>Division</i>	<i>FY 2019 Adopted</i>	<i>FY 2020 Adopted</i>	<i>FY 2020 Amended</i>	<i>FY 2021 Changes</i>	<i>FY 2021 Final</i>
Administration Division	40.00	38.00	38.00	0.00	38.00
Utility Billing & Collection <sup>1</sup>	63.00	0.00	0.00	0.00	0.00
Water Operations Division <sup>2</sup>	192.00	194.00	194.00	1.00	195.00
Solid Waste Division <sup>3</sup>	170.80	174.75	174.75	1.25	176.00
Wastewater Management Division <sup>2</sup>	181.00	181.00	181.00	(1.00)	180.00
<b>Total</b>	<b>646.80</b>	<b>587.75</b>	<b>587.75</b>	<b>1.25</b>	<b>589.00</b>

**Note:**

<sup>1</sup> In FY 2020 the UB&C Division moved to the Finance Department.

<sup>2</sup> FY 2021 changes include the reallocation of 1.0 FTE from the Waste Water Division to the Water Division.

<sup>3</sup> FY 2021 changes of 1.25 FTE are due to three (3) new positions approved at .75 FTE each in FY 2020.

Public Utilities Department

*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final</b>	<b>Percent Change</b>
Beginning Balance	(4,717,741)	150,752,567	209,273,300	222,105,100	6.1
<b>Fiscal Year Revenues:</b>					
Taxes	2,749	2,148	2,500	2,800	12.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	4,477,841	3,394,785	4,636,800	8,254,800	78.0
Charges for Services	222,697,567	229,477,432	231,191,500	233,567,300	1.0
Fines	2,472,013	2,443,145	0	0	0.0
Other Revenue	4,932,388	6,795,245	3,854,900	6,532,900	69.5
Interdepartmental Charges for Services	7,554,358	7,966,800	3,517,300	3,743,100	6.4
Misc. Revenue	161,804,300	50,575,398	50,139,300	50,964,000	1.6
Transfers	(401,950)	2,308,174	(15,511,300)	1,204,200	(107.8)
<b>Total Fiscal Year Revenues</b>	<b>403,539,266</b>	<b>302,963,126</b>	<b>277,831,000</b>	<b>304,269,100</b>	<b>9.5</b>
<b>Funding Facilitated by Department</b>	<b>398,821,524</b>	<b>453,715,693</b>	<b>487,104,300</b>	<b>526,374,200</b>	<b>8.1</b>
<b>Memo Item:</b>					
Citywide General Fund Support	0	(4,278)	0	0	0.0
<b>Total Available Funding</b>	<b>398,821,524</b>	<b>453,711,415</b>	<b>487,104,300</b>	<b>526,374,200</b>	<b>8.1</b>
<b>Appropriations by Amount</b>					
Personnel Services	48,496,981	51,267,350	62,752,300	69,735,400	11.1
Non Personnel Services	169,557,938	166,381,542	238,694,400	210,169,600	(12.0)
Interdepartmental Services	34,723,125	35,421,591	40,532,500	43,796,400	8.1
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>252,778,044</b>	<b>253,070,483</b>	<b>341,979,200</b>	<b>323,701,400</b>	<b>(5.3)</b>
<b>Appropriations by Percentage</b>					
Personnel Services	19.2	20.3	18.3	21.5	11.1
Non Personnel Services	67.1	65.7	69.8	64.9	(12.0)
Interdepartmental Services	13.7	14.0	11.9	13.5	8.1
Contingencies	0.0	0.0	0.0	0.0	0.0
<b>Total Departmental Expenditures</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>(5.3)</b>

*Department Appropriations by Fund Classification - FY 2021 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	0	0	221,128,000	977,100	0	222,105,100
<b>Fiscal Year Revenues:</b>							
Taxes	0	0	0	2,800	0	0	2,800
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	8,254,800	0	0	8,254,800
Charges for Services	0	0	0	233,540,400	26,900	0	233,567,300
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	6,514,800	18,100	0	6,532,900
Interdepartmental Charges for Services	0	0	0	0	3,743,100	0	3,743,100
Misc. Revenue	0	0	0	50,962,800	1,200	0	50,964,000
Transfers	0	0	0	1,115,500	88,700	0	1,204,200
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,391,100</b>	<b>3,878,000</b>	<b>0</b>	<b>304,269,100</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>521,519,100</b>	<b>4,855,100</b>	<b>0</b>	<b>526,374,200</b>
<b>Memo Item:</b>							
Citywide General Fund Support	0	0	0	0	0	0	0
<b>Total Available Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>521,519,100</b>	<b>4,855,100</b>	<b>0</b>	<b>526,374,200</b>
<b>Appropriations</b>							
Personnel Services	0	0	0	65,869,700	3,865,700	0	69,735,400
Non Personnel Services	0	0	0	209,983,500	186,100	0	210,169,600
Interdepartmental Services	0	0	0	43,087,600	708,800	0	43,796,400
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>318,940,800</b>	<b>4,760,600</b>	<b>0</b>	<b>323,701,400</b>

*Department Appropriations by Fund Type*

	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final (Amount)</b>	<b>FY 2021 Final (Percent)</b>
Operating	138,907,397	145,506,273	161,016,000	169,649,600	52.4
Capital	74,834,384	65,932,417	115,499,000	105,556,400	32.6
Debt Service	39,036,263	41,631,793	65,464,200	48,495,400	15.0
<b>Total</b>	<b>252,778,044</b>	<b>253,070,483</b>	<b>341,979,200</b>	<b>323,701,400</b>	<b>100.0</b>

Public Utilities Department

*Department Revenue and Expenditure by Division - FY 2021 Only*

	<b>DPU Resources</b>	<b>Administration</b>	<b>Water</b>	<b>Solid Waste</b>	<b>Wastewater</b>	<b>Total</b>
Beginning Balance		977,100	116,215,200	26,927,000	77,985,800	222,105,100
<b>Fiscal Year Revenues:</b>						
Taxes		0	1,300	0	1,500	2,800
Licenses & Permits		0	0	0	0	0
Intergovernmental Revenue		0	6,458,800	272,000	1,524,000	8,254,800
Charges for Services		26,900	121,408,100	30,744,300	81,388,000	233,567,300
Fines		0	0	0	0	0
Other Revenue		18,100	2,902,200	596,500	3,016,100	6,532,900
Interdepartmental Charges for Services		3,743,100	0	0	0	3,743,100
Misc. Revenue		1,200	31,653,200	3,285,100	16,024,500	50,964,000
Transfers		88,700	(2,522,400)	2,387,900	1,250,000	1,204,200
<b>Total Fiscal Year Revenues</b>		<b>3,878,000</b>	<b>159,901,200</b>	<b>37,285,800</b>	<b>103,204,100</b>	<b>304,269,100</b>
<b>Funding Facilitated by Department</b>		<b>4,855,100</b>	<b>276,116,400</b>	<b>64,212,800</b>	<b>181,189,900</b>	<b>526,374,200</b>
<b>Memo Item:</b>						
Citywide General Fund Support		0	0	0	0	0
<b>Total Available Funding</b>		<b>4,855,100</b>	<b>276,116,400</b>	<b>64,212,800</b>	<b>181,189,900</b>	<b>526,374,200</b>
<b>Appropriations</b>						
Personnel Services		3,865,700	27,940,300	16,102,600	21,826,800	69,735,400
Non Personnel Services		186,100	118,729,200	18,847,500	72,406,800	210,169,600
Interdepartmental Services		708,800	15,528,200	16,226,600	11,332,800	43,796,400
Contingencies		0	0	0	0	0
<b>Total Appropriations</b>		<b>4,760,600</b>	<b>162,197,700</b>	<b>51,176,700</b>	<b>105,566,400</b>	<b>323,701,400</b>

*Department Appropriations by Division by Fund Type - FY 2021 Only*

	<b>DPU Administration</b>	<b>Water</b>	<b>Solid Waste</b>	<b>Wastewater</b>	<b>Total</b>
Operating	4,760,600	69,124,800	44,723,400	51,040,800	169,649,600
Capital	0	45,868,500	6,453,300	53,234,600	105,556,400
Debt Service	0	47,204,400	0	1,291,000	48,495,400
	0	0	0	0	0
<b>Total</b>	<b>4,760,600</b>	<b>162,197,700</b>	<b>51,176,700</b>	<b>105,566,400</b>	<b>323,701,400</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data may not add to the totals due to rounding.
4. Negative beginning fund balance is the result of timing differences associated with state low interest loans. Funds are first expended and then reimbursed from the loan proceeds. Based on the timing of expenditures, reimbursement funds may be received in the following year.
5. Data in the columns prior to FY 2020 include UB&C results. In FY 2020 UB&C was reported under the Finance Department.

### *Department Appropriations by Fund Classification – FY 2021 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund Revenues (i.e., sales tax, property tax, etc.) captured in General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
2. Data in the columns prior to FY 2020 include UB&C results. In FY 2020 UB&C was reported under the Finance Department.

### *Department Appropriations by Fund Type*

1. Data may not add to the totals due to rounding.

### *Department Appropriations by Enterprise Division – FY 2021 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
2. Data in the columns prior to FY 2020 include UB&C results. In FY 2020 UB&C was reported under the Finance Department.

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# Public Works Department

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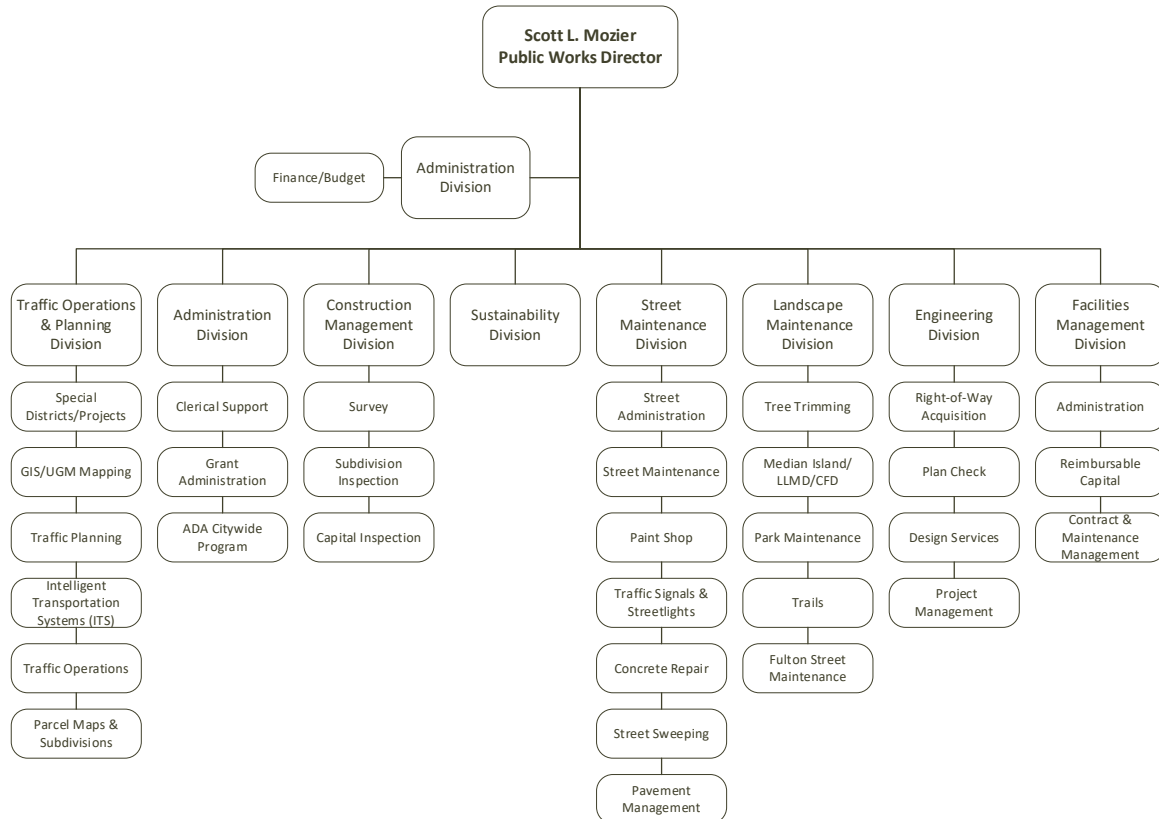
The Public Works Department focuses on building and maintaining the critical backbone infrastructure of the City such as streets, sidewalks, traffic signals, streetlights, median islands, street trees, landscaping, trails and public facilities to support the goals of neighborhood revitalization, economic development, public safety, sustainability and air quality.

The Department implements these goals through providing various services such as:

- Transportation planning,
- Infrastructure plan review and approval,
- Permit inspections,
- Impact fee administration,
- Traffic operations,
- Project management,
- Design services,
- Right-of-Way acquisition,
- Construction management,
- Facilities management,
- Community Facilities Districts (CFD's),
- Street maintenance and,
- Landscape maintenance

The Department's mission of ***Building a Better Fresno*** summarizes these services and the commitment of its staff to serve the citizens of Fresno.

# Public Works Department

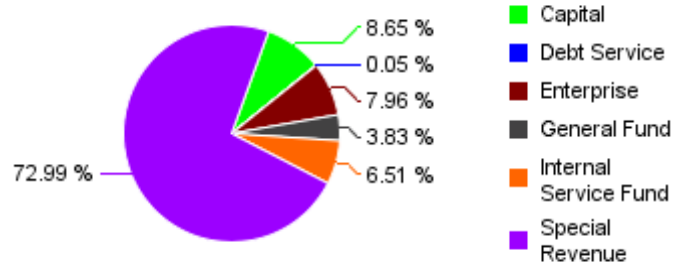


## Public Works Department Budget Snapshot

## Operating and Capital Appropriations by Fund Type

<u>Operating</u>	<u>FY 2020 Amended</u>	<u>FY 2021 Final</u>	<u>Variance</u>
General Fund	9,089,600	9,556,300	466,700
Special Revenue	27,744,900	31,025,500	3,280,600
Capital	6,444,100	7,157,100	713,000
Enterprise	18,484,800	19,193,800	709,000
Internal Service Fund	14,418,300	18,132,000	3,713,700
<b>Total Operating</b>	<b>76,181,700</b>	<b>85,064,700</b>	<b>8,883,000</b>
<b><u>Debt Service</u></b>			
Debt Service	139,200	138,900	(300)
<b>Total Debt Service</b>	<b>139,200</b>	<b>138,900</b>	<b>(300)</b>
<b><u>Capital</u></b>			
General Fund	3,940,900	1,116,800	(2,824,100)
Special Revenue	138,117,900	172,238,900	34,121,000
Capital	13,849,200	16,942,600	3,093,400
Enterprise	4,695,500	2,970,700	(1,724,800)
<b>Total Capital</b>	<b>160,603,500</b>	<b>193,269,000</b>	<b>32,665,500</b>
<b>Grand Total</b>	<b>236,924,400</b>	<b>278,472,600</b>	<b>41,548,200</b>

## FY 2021 Appropriation Fund Type Chart



<u>Public Works Department</u>	<u>Fund Type</u>	<u>FTE</u>
	General Fund	47.93
	Special Revenue	101.70
	Capital	26.55
	Enterprise	81.05
	Internal Service Fund	20.20
	Capital Labor	80.57
<b>Department Total</b>		<b>358.00</b>

## Major Capital Projects by Appropriations

<u>Project</u>	<u>Fund Type</u>	<u>Amount</u>
PW00783 - HSR "G" St Rlgnmnt CA -Snta Ana	Special Revenue	6,967,900
PW00862 - TCC Chinatown Project	Special Revenue	10,807,400
PW00883 - Veterans Blv Conn Shaw-Barstow	Special Revenue	5,975,500
PW00927 - Vets Pha3 SR99 Int & Grade Sep	Capital	700,000
	Special Revenue	54,739,900
PW00937 - Blackstone-McKinley Grade Separation	Special Revenue	6,030,000

## Service Impacts

### Approved Council Motions Per Revised Budget Hearings

Motion #25 added \$250,000 to fund a Truck Study in partnership with the San Joaquin Valley Air Control District.

Motion #32 eliminated three new positions requested by the Department in FY 2021 as well as the transfer of the DBE Small Business Coordinator position from the Finance Department to the Public Works Department.

The Public Works Department is funded through a variety of sources such as the General Fund, various federal, state and local transportation related funds, and developer fees and charges. Total appropriations in FY 2021 are budgeted at \$278,472,600, which is an increase of \$41,548,200 when compared to the FY 2020 Amended Budget.

The Department's operating appropriations are budgeted at \$85,064,700, which is an increase of \$8,883,000 and is primarily attributable to the following: realignment of expenditures with available resources; contractual salary increases; a four percent increase in Health & Welfare; a General Services Pension increase from 11.11 percent to 13.03 percent.

The Department's capital projects are budgeted at \$193,269,000, which is an increase of \$32,665,500 and is attributable to the addition of new capital projects in FY 2021.

### General Fund

In FY 2021, General Fund appropriations are budgeted at \$10,673,100, which is a decrease of \$2,357,400 when compared to the FY 2020 Amended Budget. The decreased is primarily attributable to the completion of capital projects and one-time funding for projects in FY 2020, as well as a shift to other available

capital funding sources in FY 2021. Of the total appropriations, \$9,556,300 is dedicated to operating programs and \$1,116,800 is budgeted toward capital projects. Of the capital projects, \$316,200 is dedicated to the ADA Compliance project at the Convention Center.

### Gas Tax

In FY 2021, Gas Tax appropriations across all funds are budgeted at \$28,214,200 or an increase of \$2,464,100 when compared to the FY 2020 Amended Budget. The increased appropriations are attributable to larger than anticipated prior year carryovers and increased state revenue due to regulation changes associated with the Road Repair and Accountability Act of 2017 (SB1 Beall). Of the total appropriations, \$19,361,900 is dedicated to operating programs and \$8,852,300 is dedicated to capital projects.

**Special Gas Tax** – This funding source is used exclusively for the Traffic Signal and Streetlight (TSSL) Program. In FY 2021, appropriations are budgeted at \$5,088,800, which is a decrease of \$505,500 as compared to the FY 2020 Amended Budget. The decrease is attributable to one-time vehicle purchases in FY 2020.

**Proposition 111** – Prop 111 funds Street Maintenance, TSSL operations and serves as a capital grant match. In FY 2021, appropriations are budgeted at \$3,183,800, which is an increase of \$139,800. While capital grant match expenditures are decreasing by \$598,700, TSSL appropriations are increasing by \$713,100 which will primarily be used to replace a Digger Derrick Truck and two Bucket Trucks.

**ABX8 6 Gas Tax** – This funding source is used for Street Maintenance operations and capital projects. In FY 2021, appropriations are budgeted at \$5,636,600, which is an increase of

\$2,931,000. Street Maintenance operating appropriations are increasing by \$1,540,600 and will be used in part to purchase/replace much needed equipment such as a Water Truck, Stencil Truck, two Half-Ton Trucks, a Skip Loader, a Trailer Mounted Air Compressor, and two LED Arrow Board Trailers.

**SB1 Gas Tax** – This funding source primarily supports Street Maintenance operations and capital projects. In FY 2021, appropriations are budgeted at \$14,305,000, which is a decrease of \$101,200. Street Maintenance operating appropriations are increasing by \$2,148,000 and will be used in part to purchase/replace much needed equipment such as one Half-Ton Truck, two Concrete Finisher Trucks, a Water Truck, a Dump Truck, and four Backhoe Jackhammer attachments.

#### **Measure C Extension Fund**

One of the Department's major funding sources comes from the Measure C Extension, which is tied to sales tax so as consumers increase their purchasing, revenue increases. Revenue for the Program is distributed by the Fresno County Transportation Authority (FCTA) through five Sub-Programs:

- Street Maintenance / Rehabilitation
- Flexible Program
- ADA Compliance
- Pedestrian Trails
- Bicycle Facilities

In FY 2021, Measure C Extension appropriations across all funds are budgeted at \$14,678,300 or a decrease of \$243,900 when compared to the FY 2020 Amended Budget. Of the total appropriations, \$10,770,500 is dedicated to operating programs and \$3,907,800 is dedicated to capital projects. As mentioned above, FY 2021 Measure C operating and capital appropriations are projected to decrease by \$243,900 or 1.6 percent due to the COVID-19 pandemic. The slight decrease in

appropriations will mainly affect capital projects, which have been shifted to other available funding sources or delayed until additional Measure C appropriations become available.

**Measure C Street Maintenance** – This funding source primarily supports Street Maintenance operations and capital projects and in FY 2021, appropriations are budgeted at \$5,418,400, which is a decrease of \$552,900. The decrease is mainly due to the reallocation of operating costs to other funding sources as well as the completion of capital projects in FY 2020 and/or the reallocation of funding for projects in FY 2021. Street Maintenance operations will be purchasing a much needed Color Thermoplastic Pre-Melter for the Pavement Marking Truck.

**Measure C Flexible** – This funding source supports a number of traffic related services throughout the Department and in FY 2021, appropriations are budgeted at \$5,712,600 with \$5,352,100 dedicated to operations and \$360,500 toward capital projects. The majority of the operating funding is budgeted in Engineering at \$1,013,600 for design services, in Traffic Operations and Planning at \$1,871,900 and in TSSL at \$1,747,500 for utility payments. Construction Management and TSSL will be replacing two Half-Ton Trucks and one Cargo Van.

**Measure C ADA Compliance** – This funding source is dedicated to ADA compliance capital projects such as curb cuts and concrete repairs and in FY 2021, appropriations are budgeted at \$451,000.

**Measure C Pedestrian Trails** – This funding source is dedicated to pedestrian trail capital projects and in FY 2021, appropriations are budgeted at \$1,923,900. Projects of note include: \$701,000 for the Fancher Creek Trail

project; \$770,000 for the McKinley Avenue Trail project; and, \$114,700 is budgeted for the HAWK Trail project.

**Measure C Bicycle Facilities** – FY 2021 funding for bicycle capital projects is budgeted at \$1,172,400. Projects of note include: \$62,000 for the Maple Avenue Cycle Track and Pedestrian Trail; and, \$597,500 for the First Street Cycle Track from Tulare to Ventura.

#### **Vehicles/Equipment Leases**

The Street Maintenance Division is leasing two Street Sweepers in FY 2021. This requires \$8,000 for the up-fit of the sweepers; however, this expense is separate and is not included in the lease amount. The first year lease payment is budgeted at \$100,500.

#### **Street Maintenance Operating Programs**

Funding for Street Maintenance operations is budgeted at \$23,915,300 in FY 2021, which is an increase of \$3,209,000 when compared with the FY 2020 Amended Budget. Of the increase, \$1,368,200 is budgeted for new hire Cal APA Asphalt training classes, cubicle repairs and replacements, and vehicles and equipment. The following are the prominent Street Maintenance Operating Programs of note:

**Overlay / Paving Operations:** Funding for this Program is budgeted at \$9,084,100, which is an increase of \$1,726,000 in FY 2021. This budget estimates the projected number of lane miles to be paved at 52.6. The actual number of lane miles paved is dependent on the variable cost of materials as well as the degree of work involved such as paving shorter rough sections versus major street re-paving.

**Slurry Seal:** Slurry seal is the most cost-effective method to extend pavement life through preventive maintenance and at a fraction of the cost of repairing. Funding for

this Program is increasing by \$647,900 to \$1,656,800 in FY 2021.

**Emergency Street Service Repairs:** Similar in scope to Street Maintenance Repairs, the Emergency Street Service Program responds to weather related and after hour street emergencies. Funding for this Program is budgeted at \$350,000 in FY 2021.

**Concrete Strike Team:** This Program consists of three concrete crews with two crews assigned to the SB1 Gas Tax Program and a third crew assigned to the 7-Week Concrete Program. The 7-Week Program dedicates one concrete crew for 7 weeks in each of the seven Council Districts. Funding for the Concrete Program is budgeted at \$3,144,400 in FY 2021.

**Crack Seal Program:** Crack sealing provides a documented effective proactive treatment to extend pavement life. Funding for this Program is budgeted at \$250,000 in FY 2021.

**Street Maintenance Repairs:** Unlike the larger scope of Overlay/Paving operations or the smaller scope of pothole repairs, Street Maintenance Repair operations perform smaller street patch and paving treatments. Funding for this Program is remaining consistent at \$450,000 in FY 2021.

**Pothole Repair Program:** As with the Crack Seal Program, the Pothole Repair Program is designed to temporarily extend the life of the asphalt. Funding for this Program is remaining consistent at \$725,000 in FY 2021.

**Street Cleaning:** This Program removes approximately 6,700 tons of particulate matter and sediment from the City's 1,740 miles of roadway annually. This is particulate matter that would have otherwise found its way into our streams, ponds and air. Funding for this Program is budgeted at \$3,673,000 in FY 2021.

**Landscape Maintenance**

Funding for the Landscape Maintenance Program is budgeted at \$17,108,000 in FY 2021, which is an increase of \$772,700 when compared with the FY 2020 Amended Budget. The variance is primarily attributable to Personnel Services increases such as contractual salary increases, a four percent increase in Health & Welfare and a General Services Pension increase from 11.11 percent to 13.03 percent. The following are the prominent programs of note:

***Street Tree Maintenance:*** Funding for this Program is budgeted at \$1,269,300 or a decrease of \$246,900. The decrease is attributable to a decrease in available Community Sanitation funding and will result in a significant reduction in proactive tree trimming and a reduction in tree replacements.

***Median/Buffer Maintenance:*** Median Islands is budgeted at \$4,346,400, which is a \$41,600 decrease when compared to the FY 2020 Amended Budget. The decrease will reduce the number of irrigation improvements in FY 2021.

***Landscape Lighting & Maintenance District/Community Facilities District:*** LLMD/CFD Program appropriations are budgeted at \$7,180,900 or an increase of \$715,500. The increase is primarily driven by a \$367,600 increase in Personnel Services costs as well as the replacement of needed vehicles and equipment totaling \$315,500.

***Park Maintenance:*** Appropriations for this Program are budgeted at \$2,998,300 or an increase of \$117,000. The increase is driven by increases in Personnel Services.

**Traffic Signals & Streetlights (TSSL)**

Operating appropriations are budgeted at \$8,844,200, which is an increase of \$425,600 as compared to the FY 2020 Amended Budget.

The increase is attributable to the replacement of a Digger Derrick Truck and two Bucket Trucks totaling \$627,900.

**Facilities Maintenance**

In FY 2021, appropriations are budgeted at \$18,873,400, of which, \$18,255,800 is dedicated to operating and \$617,600 is budgeted in non-operating appropriations. A total of \$87,000 has been budgeted for citywide Form 10 requests. These requests include: \$7,700 for ADA compliant doors in the City Clerk's Office; \$10,200 for a remodel in the Records Section of the Fire Department; a total of \$44,100 in Public Works requests for cubicle replacements, a conference room projector, and the installation of a counter and buzzer in Landscape Maintenance; and, \$25,000 in Water Enterprise requests.

**Community Sanitation**

Community Sanitation primarily funds the Street Sweeping, Street Tree Trimming and Median Island Programs. Appropriations are budgeted at \$9,188,200 in FY 2021, which is a decrease of \$499,400.

Additionally, \$737,700 is budgeted in the Public Utilities Solid Waste Division to support the Litter Control Program.

Community Sanitation appropriations are limited due to the legal restriction of a fixed service rate as established by voter approval of Proposition 218. Due to increases in the cost of services and therefore a decrease in the services provided, the Department plans to research the possibility of seeking a rate increase through the Proposition 218 process.

*Staffing*

Council Motion #32 eliminated three new Non-General Fund positions requested by the Department in FY 2021 as well as the transfer of the DBE Small Business Coordinator position from the Finance Department to the Public Works Department. The following is a summary of the positions impacted:

**DBE/Small Business Coordinator:** This position is funded by the Public Works Department, but currently resides in the Finance Department. This cost neutral request to transfer the position from Finance to Public Works would have provided efficiencies and improved customer service.

**Senior Engineering Technician:** Concrete operations requested a position to develop, maintain, administer and manage a concrete

and project selection program. The partial year cost to SB1 Gas Tax was projected at \$57,100.

**Staff Assistant:** A new CFD Staff Assistant was requested to assist with public outreach relating to tract acceptances, special taxes, and projects. The partial year cost to the CFD Program was projected at \$45,100

**Electrician:** The Traffic Signal and Streetlight Program requested a new Electrician position that would have been fully funded through flash request fees. The position would have administered the Traffic Signal Flash Program and, in coordination with Traffic Engineering and Construction Management, placed traffic signals into and out of flash mode. Flash request work is primarily performed by TSSL Electricians on overtime. Cost: \$64,500

*Department Staffing Detail*

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2019 Adopted</i>	<i>FY 2020 Adopted</i>	<i>FY 2020 Amended</i>	<i>FY 2021 Changes</i>	<i>FY 2021 Final</i>
Administration Division	14.00	12.75	12.75	0.25	13.00
Engineering Services Division	32.50	36.00	36.00	0.00	36.00
Capital Management Division	42.00	41.75	41.75	2.25	44.00
Traffic Engineering & Parking Division	27.00	29.00	29.00	0.00	29.00
Facilities Management Division	22.75	25.50	25.50	(1.50)	24.00
Sustainable Fresno Division	0.00	2.00	2.00	0.00	2.00
Street Maintenance Division	99.25	106.75	106.75	1.25	108.00
Landscape Maintenance Division	84.00	86.00	86.00	(1.00)	85.00
Traffic Signal & Streetlights Division	18.00	17.00	17.00	0.00	17.00
<b>Total</b>	<b>339.50</b>	<b>356.75</b>	<b>356.75</b>	<b>1.25</b>	<b>358.00</b>



*Department Revenue and Expenditure - All Funds Combined*

<b>Funding Source</b>	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final</b>	<b>Percent Change</b>
Beginning Balance	65,352,050	83,168,761	70,820,100	63,321,800	(10.6)
<b>Fiscal Year Revenues:</b>					
Taxes	13,404,110	15,330,568	17,433,900	19,890,200	14.1
Licenses & Permits	968,539	1,217,735	1,014,900	1,570,700	54.8
Intergovernmental Revenue	41,471,878	44,342,238	78,636,100	73,260,600	(6.8)
Charges for Services	31,708,469	31,931,237	32,191,700	32,296,200	0.3
Fines	0	0	0	0	0.0
Other Revenue	1,343,743	1,993,409	953,300	1,631,300	71.1
Interdepartmental Charges for Services	10,010,178	7,767,524	11,469,300	12,036,300	4.9
Misc. Revenue	1,162,256	851,805	1,032,400	869,400	(15.8)
Transfers	(6,409,627)	(3,062,188)	(6,227,000)	1,490,900	(123.9)
<b>Total Fiscal Year Revenues</b>	<b>93,659,544</b>	<b>100,372,328</b>	<b>136,504,600</b>	<b>143,045,600</b>	<b>4.8</b>
<b>Funding Facilitated by Department</b>	<b>159,011,594</b>	<b>183,541,089</b>	<b>207,324,700</b>	<b>206,367,400</b>	<b>(0.5)</b>
<b>Memo Item:</b>					
Citywide General Fund Support	4,832,024	4,543,427	9,280,800	5,798,900	(37.5)
<b>Total Available Funding</b>	<b>163,843,617</b>	<b>188,084,516</b>	<b>216,605,500</b>	<b>212,166,300</b>	<b>(2.0)</b>
<b>Appropriations by Amount</b>					
Personnel Services	24,031,608	25,802,427	33,148,700	36,596,000	10.4
Non Personnel Services	37,611,265	53,576,694	173,282,100	213,900,700	23.4
Interdepartmental Services	20,857,942	24,742,169	30,493,600	27,975,900	(8.3)
Contingencies	0	0	0	0	0.0
<b>Total Departmental Expenditures</b>	<b>82,500,815</b>	<b>104,121,289</b>	<b>236,924,400</b>	<b>278,472,600</b>	<b>17.5</b>
<b>Appropriations by Percentage</b>					
Personnel Services	29.1	24.8	14.0	13.1	10.4
Non Personnel Services	45.6	51.5	73.1	76.8	23.4
Interdepartmental Services	25.3	23.8	12.9	10.0	(8.3)
Contingencies	0.0	0.0	0.0	0.0	0.0
<b>Total Departmental Expenditures</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>17.5</b>

Public Works Department

*Department Appropriations by Fund Classification - FY 2021 Only*

<i>Resources</i>	<i>General Fund</i>	<i>Special Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Balance	0	364,500	36,126,000	23,068,100	3,763,200	0	63,321,800
<b>Fiscal Year Revenues:</b>							
Taxes	0	19,889,000	0	100	1,100	0	19,890,200
Licenses & Permits	1,270,500	150,200	0	150,000	0	0	1,570,700
Intergovernmental Revenue	80,000	67,090,500	5,902,900	187,200	0	0	73,260,600
Charges for Services	3,397,100	716,000	9,200,400	18,982,100	600	0	32,296,200
Fines	0	0	0	0	0	0	0
Other Revenue	65,000	563,200	556,500	393,500	53,100	0	1,631,300
Interdepartmental Charges for Services	0	0	0	0	12,036,300	0	12,036,300
Misc. Revenue	1,200	117,700	260,000	323,500	167,000	0	869,400
Transfers	60,400	574,400	(1,774,700)	187,400	2,304,500	138,900	1,490,900
<b>Total Fiscal Year Revenues</b>	<b>4,874,200</b>	<b>89,101,000</b>	<b>14,145,100</b>	<b>20,223,800</b>	<b>14,562,600</b>	<b>138,900</b>	<b>143,045,600</b>
<b>Funding Facilitated by Department</b>	<b>4,874,200</b>	<b>89,465,500</b>	<b>50,271,100</b>	<b>43,291,900</b>	<b>18,325,800</b>	<b>138,900</b>	<b>206,367,400</b>
<b>Memo Item:</b>							
Citywide General Fund Support	5,798,900	0	0	0	0	0	5,798,900
<b>Total Available Funding</b>	<b>10,673,100</b>	<b>89,465,500</b>	<b>50,271,100</b>	<b>43,291,900</b>	<b>18,325,800</b>	<b>138,900</b>	<b>212,166,300</b>
<b>Appropriations</b>							
Personnel Services	5,250,200	18,020,900	2,981,600	8,105,500	2,237,800	0	36,596,000
Non Personnel Services	2,156,800	172,128,600	19,088,300	5,834,300	14,553,800	138,900	213,900,700
Interdepartmental Services	3,266,100	13,114,900	2,029,800	8,224,700	1,340,400	0	27,975,900
Contingencies	0	0	0	0	0	0	0
<b>Total Appropriations</b>	<b>10,673,100</b>	<b>203,264,400</b>	<b>24,099,700</b>	<b>22,164,500</b>	<b>18,132,000</b>	<b>138,900</b>	<b>278,472,600</b>

*Department Appropriations by Fund Type*

	<i>FY 2018 Actuals</i>	<i>FY 2019 Actuals</i>	<i>FY 2020 Amended</i>	<i>FY 2021 Final (Amount)</i>	<i>FY 2021 Final (Percent)</i>
Operating	58,030,333	64,149,046	76,181,700	85,064,700	30.5
Capital	24,330,824	39,832,858	160,603,500	193,269,000	69.4
Debt Service	139,658	139,385	139,200	138,900	0.0
<b>Total</b>	<b>82,500,815</b>	<b>104,121,289</b>	<b>236,924,400</b>	<b>278,472,600</b>	<b>100.0</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2021 Only Table*

1. The Citywide General Fund Support line item reflects General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

### *Department Appropriations by Fund Type*

1. Data may not add to the totals due to rounding.

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# Transportation (FAX) Department

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The Department of Transportation provides fixed-route and paratransit demand-response service 363 days a year throughout the City of Fresno. Routes also serve some areas of the City of Clovis, as well as the County of Fresno. The Transportation Department includes the City's Municipal Fleet Management and Public Safety Fleet Management Divisions, which provide comprehensive vehicle, equipment and supply services to client city departments, as well as outside customers. The focus of the Public Safety Fleet Maintenance Division is to support and maintain Police and Fire vehicles and equipment.

In FY 2021, the Department of Transportation plans to enhance the customer experience. Utilizing the mission statement, "Serving our community through safe, sustainable, and reliable transportation," Transportation plans to focus on improving internal and external customer-centric efforts and activities.

The FAX Division fixed-route service provides 17 different routes, including one Bus Rapid Transit (BRT) route, operating seven days a week and utilizing a fleet of 114 buses. Of those buses, 113 run on compressed natural gas (CNG) fuel, which is a hybrid fuel that provides a cleaner air alternative and significant fuel savings.

Each bus is equipped with wheelchair lifts and bicycle racks and normally carries an average of 26 passengers per hour. In FY2020, the fixed-route system provided more than 9 million trips, operated 410,510 hours and traveled more than 4.7 million miles.

The Department also provides paratransit demand-response service, known as Handy Ride. Handy Ride operates seven days a week with service levels comparable to the fixed-route system. Residents who are unable to utilize fixed-route service due to a qualifying condition under the Americans with Disabilities Act (ADA), use Handy Ride services. Traveling nearly 1 million miles and utilizing 55 vehicles, Handy Ride service provided over 170,000 trips last year.

Beginning in March 2020, the Department has realized a decrease in ridership of approximately 50 percent due to COVID-19. The Department has implemented numerous safety measures to try and prevent the spread of COVID-19, including limiting the capacity in each bus to 10 passengers. This limitation, along with the closures of high schools, colleges, government offices and businesses have all contributed to the loss in ridership. As these sectors begin to open up, the Department projects ridership will steadily return to normal levels. The Department projects a 36 percent decrease in ridership for FY 2021 compared to last year.

A comprehensive capital asset and facilities assessment study is guiding the Department through a maintenance and replacement plan to maximize the life of assets and prioritize facility repairs and upgrades. Transportation divisions continue to build asset maintenance, grant match, and bus/equipment reserves. These reserves provide the Department with resources needed to maintain and repair existing assets, implement study recommendations and leverage

## Transportation (FAX) Department

local, state, and federal grant funds for the acquisition of new or replacement equipment, the purchase of zero emission buses and facilities and passenger stations and amenities.

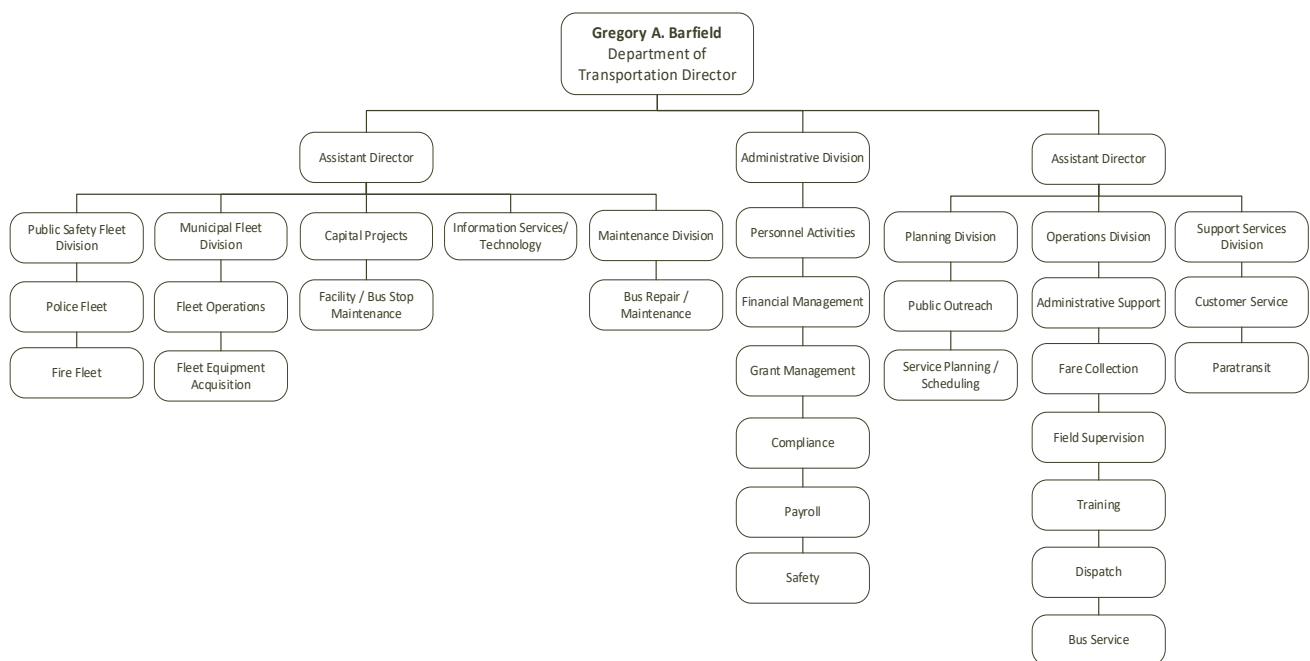
The Fleet Maintenance Division provides clients with a full range of fleet services to ensure the City fleet operates at optimum levels. These services include vehicle and equipment acquisition and disposal, maintenance repairs, and fuel.

The Fleet Management Division maintains more than 2,300 units, ranging from utility carts to large refuse trucks, motor graders, bulldozers, and backhoes. The division is also responsible for all on and off road emissions

reporting to the Environmental Protection Agency, California Air Resources Board, and the local air district.

The Fleet Management Division, for the 19th consecutive year, has been awarded the Automotive Service Excellence Blue Seal of Excellence. This designates more than 75 percent of the technicians have passed multiple certification exams.

The Public Safety Maintenance Division provides a dedicated shop for fire and police vehicles. The Public Safety Maintenance Division is expected to provide cost-effective maintenance service, while maintaining public safety customers as the top priority.

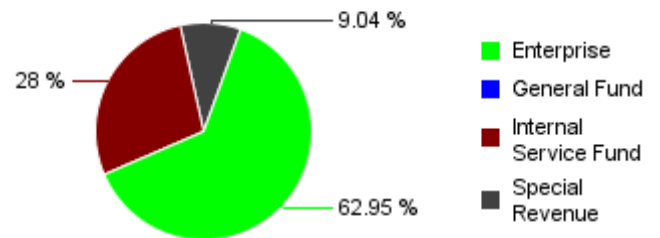


## FAX Department Budget Snapshot

### Operating and Capital Appropriations by Fund Type

<u>Operating</u>	<u>FY 2020 Amended</u>	<u>FY 2021 Final</u>	<u>Variance</u>
General Fund	0	0	0
Special Revenue	11,164,100	14,899,600	3,735,500
Enterprise	52,345,300	51,681,200	(664,100)
Internal Service Fund	44,289,600	46,482,400	2,192,800
<b>Total Operating</b>	<b>107,799,000</b>	<b>113,063,200</b>	<b>5,264,200</b>
<u>Debt Service</u>			
	0	0	0
<b>Total Debt Service</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Capital</u>			
Special Revenue	176,700	110,000	(66,700)
Enterprise	52,827,900	52,818,500	(9,400)
<b>Total Capital</b>	<b>53,004,600</b>	<b>52,928,500</b>	<b>(76,100)</b>
<b>Grand Total</b>	<b>160,803,600</b>	<b>165,991,700</b>	<b>5,188,100</b>

### FY 2021 Appropriation Fund Type Chart



<u>FAX Department</u>	<u>Fund Type</u>	<u>FTE</u>
	Special Revenue	108.50
	Enterprise	333.85
	Internal Service Fund	91.65
<b>Department Total</b>		<b>534.00</b>

### Major Capital Projects by Appropriations

<u>Project</u>	<u>Fund Type</u>	<u>Amount</u>
FC00036 - Bldg and Facility Maintenance	Enterprise	13,396,000
FC00050 - Bus Purchase Fixed Route =40'	Enterprise	5,053,400
	Special Revenue	110,000
FC00069 - FY10-11 Prop 1B-PTMISEA Project	Enterprise	4,255,200
FC00087 - FY14-15 Prop1B-PTMISEA Project	Enterprise	5,064,200
FC00093 - TIRCP - SW Community Connector	Enterprise	9,490,000

## Service Impacts

### Approved Council Motions Per Revised Budget Hearings

- Motion #32, with limited exceptions, removed positions requested as part of the Revised Budget submission. As a result, the Transportation Department's request for 15 Bus Drivers at a cost of \$744,200 and one Network System Specialist at a cost of \$67,600 were removed from the FY 2021 Final Revised Budget.

Total appropriations in the Transportation Department are budgeted at \$165,991,700, an increase of \$5,188,100 or 3.2 percent over the FY 2020 Amended Budget. This includes \$1,995,000 in Measure C New Technology grant funds in the Transit Operation Divisions for an advanced propulsion systems training center. The funds for the center will be passed through to Fresno City College in FY 2021. Without the pass through grant, the Transportation Department is budgeted at \$163,996,700 which is an increase of \$3,193,100 or 2.0 percent over the FY2020 Amended Budget. The remainder of the Transportation budget discussion will be without consideration of the pass-through appropriations. Transit Operating and Capital Divisions make up \$117,514,300 of the total appropriations while Internal Service Fund Fleet Service Divisions account for the remaining \$46,482,400.

### Transit Operations Divisions

Transit Divisions are enterprise funded. FY 2021 Final Revised appropriations for these Divisions are budgeted at \$64,585,800, an increase of \$1,076,400 compared to the FY 2020 Amended Budget. FY 2021 Final Revised appropriations include an increase of \$2,914,800 for Personnel appropriations, a decrease of \$1,093,400 for Non-Personnel

appropriations and a decrease of \$745,000 for Interdepartmental Charges.

Personnel appropriation increases of \$2,914,800 are comprised of salary increases due to step advancements and contractual obligations in addition to:

- \$805,700 increase for Bus Driver overtime which has been impacted by the effects of COVID-19.
- \$563,500 increase for pension obligations.
- \$279,900 increase in Workers' Compensation costs.
- \$16,200 increase for a full year of funding at 1.00 FTE for a Utility Lead Worker approved in FY 2020 at .75 FTE.

Non-Personnel appropriations have decreased by \$1,093,400. Significant changes to the FY 2021 Final Revised Budget are detailed below and were offset by reallocations and the removal of \$1,445,500 in FY 2020 one time appropriations:

- \$222,700 increase to purchase transportation for paratransit services.
- \$200,000 increase for inventory to cover the rising price parts for specialized, technical equipment such as state of the art cameras and lenses and Ticket Vending Machines that may be vandalized at BRT stations.

Interdepartmental Charges overall have decreased of \$745,000. These changes primarily consist of:

- \$601,300 decrease for the charge by the Police Department to patrol FAX routes due to the decrease of assigned personnel to the unit.
- \$233,100 decrease in Fleet Fuel Charges.
- \$210,200 increase in Liability Self-Insurance.

### Capital Division

FY 2021 Final Revised appropriations for Transit Capital are budgeted at \$52,928,500, which is a



decrease of \$76,100 compared to the FY 2020 Amended Budget of \$53,004,600. Capital project details can be found in the Capital Improvement Summary section of this book.

## Internal Service Fleet Service Divisions

### Public Safety Fleet Maintenance

FY 2021 Final Revised appropriations for the Public Safety Maintenance Division (PSF) are budgeted at \$10,942,700, which is an increase of \$119,700 compared to the FY 2020 Amended Budget.

Personnel appropriations are \$2,873,300, which is an increase of \$127,400 over the FY 2020 Amended Budget. The increases due to step advancements, pension contributions, Workers' Compensation Charges and health and welfare contributions in addition to the following:

- \$16,100 increase for a full year of funding at 1.00 FTE for an Equipment Service Worker II approved in FY 2020 at .75 FTE.
- \$14,700 increase for a full year of funding at 1.00 FTE for an Auto Parts Specialist approved in FY 2020 at .75 FTE.

Non-Personnel appropriations are budgeted for \$7,568,000, which is a decrease of \$162,000 or 2.1 percent less than the FY 2020 Amended Budget. Decreases include \$673,300 due to a lack of new vehicle leases and acquisitions for the Police Department and a decrease of \$490,500 in vehicle accident repair appropriations which are generated by insurance proceeds. Offsets include increases of \$95,000 for the outside repair of Fire apparatus and equipment and an increase of \$951,400 to align expenditures with available resources.

Interdepartmental Charge appropriations are \$501,400 which is an increase of \$154,300 when

compared to the FY 2020 Amended Budget. This increase is primarily due to a \$68,800 increase for Facility Repair and Replacement Projects and a combined increase of \$63,900 for Information Systems Service and Equipment Charges.

### Municipal Fleet Maintenance & Fleet Equipment Acquisitions

Appropriations in the Municipal Fleet Management Operations Equipment and Fleet Equipment Acquisitions Divisions are budgeted at \$35,539,700, which is an increase of \$2,073,100 or 6.2 percent higher when compared to the FY 2020 Amended Budget. The increase is composed of \$168,000 additional Personnel appropriations, \$2,031,700 additional Non-Personnel appropriations, and a decrease of \$126,600 in Interdepartmental Charge appropriations.

The \$168,000 rise in Personnel appropriations is comprised of step advancements, pension contributions, and health and welfare contributions with slight offsets from Workers' Compensation Charges and HRA Payments in addition to the following:

- \$16,100 increase for a full year of funding at 1.00 FTE for an Equipment Service Worker II approved in FY 2020 at .75 FTE.

Non-Personnel appropriations are budgeted at \$27,302,600 which is an increase of \$2,031,700 compared to the FY 2020 Amended Budget. FY 2021 vehicle replacements account for an increase of \$2,440,700 in the FY 2021 Final Revised Budget. A \$200,000 decrease in vehicle accident repair appropriations offsets the increase.

The \$126,600 Interdepartmental Charge decrease is primarily due to decreases for the Cost Allocation Plan, ISD service charges and Liability Self-Insurance Charges with offsetting increases for Facility Repair and Replacement Projects and charges for purchasing services.

## Transportation (FAX) Department

### **CARES Act Funding**

The Department was awarded \$32,479,800 of CARES Act funding. The eligible project list to utilize this funding source is summarized below:

- \$28,526,000 towards FAX operating support.
- \$67,000 towards Hand Ride operating support.

- \$2,783,500 COVID-19 related expenditures.
- \$1,103,300 towards FAX bus purchases.

It should be noted \$18,244,400 of the above list corresponds to FY 2020 expenditures incurred, while \$14,235,400 is anticipated by FY 2021 expenditures.

### Staffing

Staffing levels for the Transportation Department have increased by 1.00 FTE. After accounting for transfers and adjustments for FY 2020 additions allocated at a full FTE in FY 2021, the Operating and Capital Division have increased by 1.25 FTE and the ISF Divisions have decreased by .25 FTE.

#### Transit Operating and Capital Divisions

Positions within the Transit Operation and Capital Divisions have increased by 1.25 FTE when compared to FY 2020 Amended staffing levels. This increase is due to Operating and Capital Divisions receiving 1.00 FTE transferred from Municipal Fleet Maintenance and Fleet Equipment Acquisitions Divisions as well as a .25 FTE increase from a Utility Lead Worker

position approved in FY 2020 at .75 FTE now allocated at 1.00 FTE.

#### Municipal Fleet Maintenance & Fleet Equipment Acquisitions

Municipal Fleet Maintenance and Fleet Equipment Acquisitions positions have decreased by .75 FTE when compared to FY 2020 Amended staffing levels. The decrease is the net result from reallocating 1.00 FTE to Transit Operating against an increase of .25 FTE for the Equipment Service Worker II approved in FY 2020 at .75 FTE now allocated at 1.00 FTE.

#### Public Safety Maintenance Division

Public Safety Maintenance Division positions have increased by .50 FTE when compared to FY 2020 Amended staffing levels. The increase is due to the Auto Parts Specialist and Equipment Service Worker II that were approved in FY 2020 at .75 FTE each now allocated at 1.00 FTE.

### Department Staffing Detail

Position Summary					
Division	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Amended	FY 2021 Changes	FY 2021 Final
Transportation Operating	324.00	327.00	327.00	(2.00)	325.00
Transportation Maintenance	77.00	83.75	83.75	(0.75)	83.00
Transportation Administration	18.00	22.00	22.00	3.00	25.00
Transportation Support Services	6.00	7.00	7.00	0.00	7.00
Transportation Planning	2.00	2.00	2.00	1.00	3.00
Fleet Public Safety Maintenance	29.75	31.50	31.50	0.50	32.00
Fleet Management	54.75	54.75	54.75	1.25	56.00
Fleet Equipment Acquisition	4.00	5.00	5.00	(2.00)	3.00
<b>Total</b>	<b>515.50</b>	<b>533.00</b>	<b>533.00</b>	<b>1.00</b>	<b>534.00</b>

**Note:**

The 1.00 FTE increase to FY 2021 Changes consists of a Utility Lead Worker, an Auto Parts Specialist and two Equipment Service Worker II's approved in FY 2020 at .75 FTE now allocated at 1.00 FTE each in FY 2021.

# Transportation (FAX) Department

## Department Revenue and Expenditure - All Funds Combined

<i><b>Funding Source</b></i>	<i><b>FY 2018 Actuals</b></i>	<i><b>FY 2019 Actuals</b></i>	<i><b>FY 2020 Amended</b></i>	<i><b>FY 2021 Final</b></i>	<i><b>Percent Change</b></i>
Beginning Balance	9,434,849	32,430,929	61,102,500	35,373,300	(42.1)
<b>Fiscal Year Revenues:</b>					
Taxes	10,352,657	10,601,393	11,380,200	12,135,000	6.6
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	67,159,599	38,879,150	74,927,700	104,779,600	39.8
Charges for Services	6,594,193	6,568,945	6,264,100	4,379,300	(30.1)
Fines	0	0	0	0	0.0
Other Revenue	482,660	850,512	755,200	1,088,300	44.1
Interdepartmental Charges for Services	29,880,341	28,393,174	50,143,400	42,410,300	(15.4)
Misc. Revenue	2,198,066	854,176	1,269,000	1,173,100	(7.6)
Transfers	(641,671)	(755,464)	(651,400)	0	(100.0)
<b>Total Fiscal Year Revenues</b>	<b>116,025,846</b>	<b>85,391,887</b>	<b>144,088,200</b>	<b>165,965,600</b>	<b>15.2</b>
<b>Funding Facilitated by Department</b>	<b>125,460,695</b>	<b>117,822,816</b>	<b>205,190,700</b>	<b>201,338,900</b>	<b>(1.9)</b>
<b>Memo Item:</b>					
Citywide General Fund Support	0	8,733,617	0	0	0.0
<b>Total Available Funding</b>	<b>125,460,695</b>	<b>126,556,433</b>	<b>205,190,700</b>	<b>201,338,900</b>	<b>(1.9)</b>
<b>Appropriations by Amount</b>					
Personnel Services	38,460,314	41,630,904	46,859,300	49,936,900	6.6
Non Personnel Services	44,152,103	49,003,424	103,106,200	105,798,100	2.6
Interdepartmental Services	8,124,894	8,219,203	10,338,100	9,756,700	(5.6)
Contingencies	0	(3,500)	500,000	500,000	0.0
<b>Total Departmental Expenditures</b>	<b>90,737,311</b>	<b>98,850,031</b>	<b>160,803,600</b>	<b>165,991,700</b>	<b>3.2</b>
<b>Appropriations by Percentage</b>					
Personnel Services	42.4	42.1	29.1	30.1	6.6
Non Personnel Services	48.7	49.6	64.1	63.7	2.6
Interdepartmental Services	9.0	8.3	6.4	5.9	(5.6)
Contingencies	0.0	(0.0)	0.3	0.3	0.0
<b>Total Departmental Expenditures</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>3.2</b>

*Department Appropriations by Fund Classification - FY 2021 Only*

<b>Resources</b>	<b>General Fund</b>	<b>Special Revenues</b>	<b>Capital</b>	<b>Enterprise</b>	<b>Internal Service</b>	<b>Debt Service</b>	<b>Total</b>
Beginning Balance	0	6,007,600	0	19,141,400	10,224,300	0	35,373,300
<b>Fiscal Year Revenues:</b>							
Taxes	0	12,135,000	0	0	0	0	12,135,000
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	104,392,500	387,100	0	104,779,600
Charges for Services	0	0	0	4,379,300	0	0	4,379,300
Fines	0	0	0	0	0	0	0
Other Revenue	0	150,000	0	626,500	311,800	0	1,088,300
Interdepartmental Charges for Services	0	0	0	0	42,410,300	0	42,410,300
Misc. Revenue	0	0	0	270,000	903,100	0	1,173,100
Transfers	0	9,702,300	0	(9,702,300)	0	0	0
<b>Total Fiscal Year Revenues</b>	<b>0</b>	<b>21,987,300</b>	<b>0</b>	<b>99,966,000</b>	<b>44,012,300</b>	<b>0</b>	<b>165,965,600</b>
<b>Funding Facilitated by Department</b>	<b>0</b>	<b>27,994,900</b>	<b>0</b>	<b>119,107,400</b>	<b>54,236,600</b>	<b>0</b>	<b>201,338,900</b>
<b>Memo Item:</b>							
Citywide General Fund Support	0	0	0	0	0	0	0
<b>Total Available Funding</b>	<b>0</b>	<b>27,994,900</b>	<b>0</b>	<b>119,107,400</b>	<b>54,236,600</b>	<b>0</b>	<b>201,338,900</b>
<b>Appropriations</b>							
Personnel Services	0	9,885,000	0	31,347,900	8,704,000	0	49,936,900
Non Personnel Services	0	3,177,200	0	67,750,300	34,870,600	0	105,798,100
Interdepartmental Services	0	1,947,400	0	5,401,500	2,407,800	0	9,756,700
Contingencies	0	0	0	0	500,000	0	500,000
<b>Total Appropriations</b>	<b>0</b>	<b>15,009,600</b>	<b>0</b>	<b>104,499,700</b>	<b>46,482,400</b>	<b>0</b>	<b>165,991,700</b>

*Department Appropriations by Fund Type*

	<b>FY 2018 Actuals</b>	<b>FY 2019 Actuals</b>	<b>FY 2020 Amended</b>	<b>FY 2021 Final (Amount)</b>	<b>FY 2021 Final (Percent)</b>
Operating	85,338,332	91,356,102	107,799,000	113,063,200	68.1
Capital	5,398,979	7,493,929	53,004,600	52,928,500	31.9
Debt Service	0	0	0	0	0.0
<b>Total</b>	<b>90,737,311</b>	<b>98,850,031</b>	<b>160,803,600</b>	<b>165,991,700</b>	<b>100.0</b>

## Notes

### *Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data may not add to the totals due to rounding.

### *Department Appropriations by Fund Classification – FY 2021 only Table*

1. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

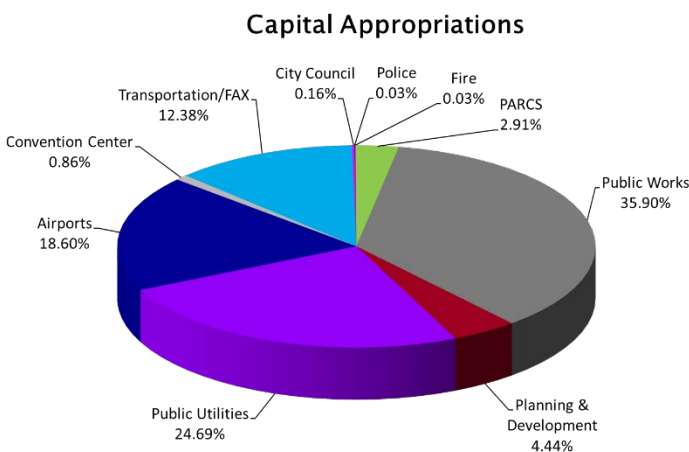
### *Department Appropriations by Fund Type*

1. Data may not add to the totals due to rounding.

# FY 2021-2025 Capital Improvement Program

## Introduction

Development of the FY 2021-2025 Capital Improvement Program (CIP) is an intensive, ongoing process, involving a comprehensive review of the goals and direction of the City's future infrastructure needs. The overriding mission of this review is to determine specific



priorities, starting with the vital work being done to revitalize and reinvigorate the Downtown area; then to sequence those priorities to enable the City to effectively concentrate its capital investment.

Any capital plan must take into consideration the financial impact to its citizens, balancing the ever changing needs of the City with the capacity of the population to finance those improvements and the maintenance that comes with them. This is especially true of capital funded through utility rates. Critical decisions will be made concerning the pace and timing of the utility capital program using the dollars available.

## Overview

The total FY 2021-2025 CIP is budgeted at \$898.1 million for projects that range from the construction of new facilities to the updating of existing structures, street improvements, sidewalk repairs and utility infrastructure maintenance. The FY 2021 Capital Program contains new and ongoing projects with a combined approximate cost of \$467.3 million.

## Capital Funding Sources

Federal support consists largely of Federal Aviation Authority grants for Fresno Yosemite International Airport, Federal Transportation Agency grants for FAX and the Public Works Grant allocation. The support component from the state is made up of Gas Tax which is used for street and road improvements and other infrastructure needs, High Speed Rail, Proposition 1B for transit and Proposition 84 funding for parks.

Enterprise revenue will be used primarily to fund water well and sewer line construction and rehabilitation. CDBG is primarily used for neighborhood street improvements and reconstruction.

## DEPARTMENT DETAILS

### PLANNING & DEVELOPMENT SERVICES

Planning & Development Services' FY 2021 Non-CDBG CIP totals \$2.6 million. The key projects within the Department's budget include:

#### **Parking Garage Improvements**

A total of \$1.8 million of appropriations is budgeted in the General Fund for repairs at various City of Fresno parking garages and lots.

The Capital Improvement Program will address parking facility needs as outlined in the Parking Facilities assessment that was presented to Council in January 2016. The estimated costs for parking improvements of City owned parking assets, including Garage 7, is \$9.5 million based on 2016 costing.

#### **Neighborhood Stabilization Program (NSP)**

Terminated HUD Program funds can be used for CDBG eligible housing rehabilitation activities. A total of \$763,700 is available from the NSP Program income.

#### **Rental Rehabilitation Program (RRP)**

Terminated HUD Program funds can be used for CDBG eligible housing rehabilitation. A total of \$44,900 is available from RRP Program income.

#### **CDBG Capital Improvements**

The previously approved FY 2021 Annual Action Plan includes \$2.1 million in CDBG Capital. Below is a list of CDBG previously approved capital projects:

#### ***Street and Sidewalk Improvements***

*Yosemite Middle School Complete Streets:* In FY 2021, \$300,000 is budgeted for year one of a multi-year project with an estimated total cost of \$1.5 million.

#### ***Highway City Neighborhood Street***

*Reconstruction:* In FY 2021, \$615,000 is budgeted for year one of a multi-year project with an estimated total cost of \$3.6 million.

*West Fresno Elementary & MLK Neighborhood Street Improvements:* A total of \$1.2 million is budgeted in FY 2021.

#### ***Burroughs Elementary Neighborhood Street***

*Reconstruction:* A total of \$801,100 is budgeted in FY 2021.

#### ***Ericson Elementary Neighborhood Street***

*Reconstruction:* In FY 2021, \$179,000 is budgeted for year one of a multi-year project with an estimated total cost of \$1.2 million.

#### ***Parks/Public Facilities***

*Multi-Generational Community Center:* A total of \$9.9 million is budgeted in FY 2021 toward a total project cost estimated at \$10.8 million.

## THE DEPARTMENT OF PUBLIC UTILITIES

### **Approved Council Motions Per the Revised Budget Hearings**

Motion #2 established \$2,713,600 for the completion of the Convenience Center.

Many of the Department's capital projects are necessary to support current and future economic development needs and to maximize water resources. The following are highlights from their FY 2021 Capital Budget of \$105.6 million:

#### ***Administration and Maintenance Facility –***

Increased demand for City services has caused various departments to outgrow existing facilities. To efficiently meet current and future service needs, The Department is considering the acquisition of property for a new Administration and Maintenance Facility for shared use by the Department's Water, Wastewater and Solid Waste Divisions. The



facility would be approximately 15-acres and would contain administration, staff space, and yards for the Water and Solid Waste Divisions. The facility would also accommodate a vehicle maintenance facility for use by all of the Department's Divisions. Funding of \$5.1 million from the Water Enterprise Fund and \$2.9 million from the Solid Waste Enterprise Fund for a total \$8 million is included in FY 2021 to support property acquisition.

### ***Water System Rehabilitation and Replacement***

The City of Fresno has approximately 260 wells that pump groundwater and over 1,860 miles of water distribution pipelines. Much of this infrastructure is past or nearing the end of its useful life and needs to be replaced or rehabilitated. As wells age or near the end of their useful life they can slow or stop producing as much water as they should, which increases the energy cost of operating old wells. As pipelines age, they become susceptible to leaking and complete failures, which can cause significant damage and service interruptions. Rehabilitation and replacement of aging wells and mains will help to assure a continued safe and reliable water supply, reduce water system failures and minimize water service costs. Major projects for FY 2021 include:

- ***Water Main Renewal*** – Replacement of water main in Fig Garden West; Maroa Heights Phase II; Armstrong Avenue: Kings Canyon to Butler; Polk Avenue: Herndon to Palo Alto; Central Avenue and other miscellaneous projects. The total budgeted

amount is \$4.5 million.

- ***Water Well Construction*** – Nine sites are planned for replacement throughout the water service area for a total budgeted amount of \$2.3 million.
- ***Water Well Rehabilitation*** – Rehabilitation of water wells is required when production output is diminished due to mineral build-up on the well casing and in the gravel pack. Rehabilitation also includes redevelopment to reduce sand production (i.e. installation of well screens to prevent sand intrusion in older open bottom wells), repairs to failure of the casing and chemical treatments for bacteriological conditions. A total of \$2.1 million is budgeted.
- ***Water Telemetry System*** – The Supervisory Control and Data Acquisition (SCADA) System is a wireless communication system that allows staff to remotely monitor and control the water system. Replacement and upgrade of SCADA system control components and software will increase operational efficiencies and reduce power and maintenance costs. The total amount budgeted is \$1.5 million.



***Polyethylene (PE) Replacement*** – Pipes and fittings made with PE are one type of material that have been installed throughout the water distribution system for service connections to customers. Unfortunately, these pipes have been experiencing higher than normal rates of bursts and leaks. The demand for repairing or replacing these premature failures have put a strain on existing Water Division O&M resources including increased costs due to the frequent need for overtime to get the customer back on service and the inability to focus on

preventative maintenance activities. This project will use outside contractors to proactively replace existing PE water services in targeted neighborhoods. All replacements will be made with copper materials, which are proven the most durable. In FY 2021, \$1 million is budgeted in the Water Enterprise Fund. The five-year capital plan includes a total of \$5 million through FY 2025.

**Granular Activated Carbon (GAC):** GAC is made from organic materials with high carbon contents such as wood, lignite and coal and is used to adsorb and filter out natural organic compounds, taste and odor compounds, and synthetic organic chemicals in drinking water treatment. This project is for the construction of granular activated carbon (GAC) wellhead treatment systems (tanks, plumbing, electrical, SCADA, site improvements, etc.) at potable water well sites throughout the City. This will assist the City in insuring overall water quality and meeting federal requirements for water delivered to customers. The specific sites will be determined by feasibility studies, considering all engineering, economic, energy and environmental factors. The total budgeted amount is \$1.7 million for FY 2021.

**Groundwater Recharge:** These projects provide for intentional groundwater recharge basins to enhance replenishing the aquifer, thereby raising the water table. Funding is anticipated in FY 2021 for acquisition of property, engineering and design services, and construction of a recharge facility at a site that is yet to be determined (\$1.0 million).

**Northeast Surface Water Treatment Facility Storage Tank (NESWTF):** During FY 2020, the Safe Drinking Water State Revolving Fund Low-Interest Loan funding agreement with the state was approved for \$14 million to construct a 4.5 million gallon water storage tank at the

Northeast Surface Water Treatment Facility. The project will increase the treated water storage capacity from 1.5 million gallons to 4.5 million gallons from the NESWTF. The total estimated cost of the project is \$19.4 million. The additional funding will be covered by the Water Enterprise Fund if additional SRF loan funding is not made available. The construction contract was awarded during FY 2020. A total of \$2.8 million is budgeted for FY 2021 in the state loan fund (\$2.5 million) and Water Enterprise Fund (\$309,100) for on-going support and closeout costs.

**Transmission Grid Mains:** The Transmission Grid Main (TGM) system is composed of large diameter (16-inch) pipelines that convey potable water from the Regional Transmission Mains to the smaller distribution system pipes. The TGM system may be expanded in new developments in the City where there are currently no TGM pipelines. Existing smaller diameter transmission grid mains are creating hydraulic restrictions that should be alleviated through replacement or parallel larger pipelines. In older parts of the City, additional analysis is required to identify specific segments of existing TGM pipeline to be addressed. In FY 2021, \$1.9 million is budgeted for this on-going project.

**Perchloroethylene (PCE) Wellhead Treatment:** Carbon treatment vessels are required at PS 117 (Del Mar and Bullard) to reduce the PCE to allowable levels in compliance with drinking water regulations. In FY 2021, a total of \$4.2 million is budgeted. This project is funded through a Proposition 1 Groundwater Sustainability Grant Program grant from the State Water Resources Control Board (\$3.8 million) and local match funding from the Water Enterprise Fund (\$400K). A total of \$2.4 million in grant funding was obtained in FY 2019 and a request for additional monies has

been submitted. If this funding is not made available from the state, continuation of this project will be reconsidered. In FY 2021, \$4.1 million is budgeted.

#### ***Water Main Extension & Dead-End***

***Elimination:*** Water main extensions provide for enhancement of water flow and pressure for varying demands throughout the City's service area. Dead-end elimination (or gap closure) results in looping of inefficient distribution areas; redundancy of water supply in the event of main breaks or shut down for numerous reasons; improved water quality and fire flow capacity and reduced need for flushing and maintenance. It also enhances compliance with the Coliform Compliance Rule, improves the level of customer service and reduces on-going costs. In FY 2021, funds are allocated for completing the Veterans Blvd. (\$1.2 Million) and Central Ave (\$496,600) water mains and unanticipated extensions (\$50,000) for a total request of \$1.8 million.

#### ***Southwest Quadrant Recycled Water***

***Distribution System:*** This project will provide the recycled water infrastructure to distribute recycled water to potential recycled water customers and offset existing potable water use. The Southwest Quadrant Recycled Water pipeline will connect the Tertiary Treatment facility located at Jensen and Cornelia Avenues with users such as cemeteries, parks,



schools, industrial users and other urban users in the area. Construction of the Southwest Quadrant Recycled Water pipeline began in FY 2016. The FY 2021 budget includes \$4.0 million in FY 2021 to complete construction of this project.

***Recycled Water Distribution:*** This project will further extend the Southwest Quadrant Recycled Water Distribution System to provide recycled water to areas such as the Martin Luther King Activity Center and the industrial area in Southeast Fresno. The FY 2021 budget includes \$3.5 million in FY 2021 and \$1.0 million in FY 2022 through FY 2024 for construction of this project.

***RWRF Secondary Treatment:*** This project provides funding to repair, enhance, or replace components of the secondary treatment processes at the wastewater treatment facility. These processes provide secondary level treatment including oxidation and solids removal. The ability to meet current and future Waste Discharge Requirements are achieved predominantly through the secondary treatment process trains. A critical component of this project will include identifying appropriate treatment processes and equipment needed to remove contaminants such as struvite and ammonia from the dewatering process discharge which will reduce maintenance and repair costs and increase the stability of the wastewater treatment process. The five year capital plan includes \$3.6 million in FY 2021 and an additional \$25.9 million between FY 2022 through FY 2025 for this project.

***Renewable Gas Diversion:*** This project provides funding to confirm the financial and engineering feasibility to clean digester gas and inject it back into the state's natural gas distribution pipe system. If financially viable,

the necessary infrastructure will then be designed and constructed. The five year plan includes \$9.3 million in FY 2021 for this project.

**Flare Capacity Expansion:** In the wastewater treatment process digester gas, a byproduct of wastewater treatment, is produced. The digester gas produced is burned through a gas flare unit. The current unit is undersized. This project provides the funds to build a larger capacity waste gas flare unit. The five year capital plan includes \$7.5 million in FY 2021 for construction of this project.

**Collection System Rehabilitation:** This project provides funding to repair or replace wastewater collection system infrastructure conditions that pose a current or future threat to sewage conveyance and restore the affected facilities to an acceptable state. Key components of this project for FY 2021 include rehabilitation of the North Avenue Trunk Line as well as rehabilitation of several other sewer mains. The five year capital plan includes \$7.1 million in FY 2021 and an additional \$50.1 million between FY 2022 through FY 2025 for this project.

## THE PUBLIC WORKS DEPARTMENT

### Approved Council Motions Per the Revised Budget Hearings

Motion #25 added \$250,000 to fund a Truck Study in partnership with the San Joaquin Valley Air Control District.

**Neighborhood Street Improvements 7-Week Concrete Repair Program:** The seven-week concrete crew repairs damaged curbs, gutters, and sidewalks throughout Fresno. This crew will be assigned to work for 7 weeks in each of the 7 Council Districts, in locations that are pre-selected by the Council Member with input from the Street Maintenance team.

Appropriations for this program in FY 2021 are \$1.6 million, of which \$446,000 is carryover from FY 2020.

**Veterans/UPRR/HSR Overpass:** Veterans Boulevard Project is being delivered under seven project numbers. Design and right-of-way acquisition is nearly complete. The first construction package (PW00683) with the Bullard extension was completed in the Fall of 2019, while the second contract for the Veterans/Union Pacific Railroad Grade Separation was awarded for \$20 million in FY



2020. The third contract will be for Veterans Boulevard construction from Shaw Avenue to Barstow Avenue, utilizing state and Local Partnership Program funding and Regional Street Impact Fees, with total appropriations of \$6.7 million. The Veterans Trail from Hayes to Polk construction contract was awarded in FY 2020, with appropriations of \$1.2 million. The final project will be the freeway interchange project and completion of the roadway from Shaw to Herndon Avenue, with project construction planned in FY 2021 utilizing the Federal BUILD grant, State Transportation Improvement Program (STIP) funds, Measure C, RTMF, and local developer fees that have been secured for construction. The five-year capital submission reflects \$80.6 million in Measure C, RTMF, state transportation funds and local developer fees that have been secured for project construction. Appropriations are budgeted at \$65.7 million in FY 2021.



**SB1 Projects:** Senate Bill 1 (SB1) revenues for FY 2021 are estimated at \$9.6 million, which will be utilized for numerous street repaving, concrete repair and traffic signal projects throughout the City. The 2020-21 SB1 project list was approved by Council on June 11, 2020.

**High Speed Rail:** The project budgets includes Public Works and the Department of Public Utilities completing the plan review and permitting process for thirteen grade separations, five miles of realigned streets, more than thirty traffic signals, twenty miles of realigned sewer and water, as well as providing construction oversight services for city facilities being relocated or constructed by the High Speed Rail project. Appropriations are budgeted at \$10.2 million in FY 2021.

**Intelligent Transportation System (ITS):** The Department will install traffic synchronization technology on traffic signals for major corridors of the City of Fresno. As these projects are



completed, additional personnel for signal timing, the physical maintenance of the equipment and information technology will be necessary along with replacement equipment as the original equipment ages and no longer functions. \$5.3 million is budgeted for FY 2021.

**Traffic Signals:** The budget includes the construction of four new traffic signals and one signal left turn phasing upgrade, along with the design of ten additional traffic signals to improve safety and relieve congestion. The primary funding sources are federal and state grant funding such as the Highway Safety Improvement Program and Active Transportation Program.

**Industrial Economic Development:** Funding has been budgeted for Central Avenue reconstruction between East Avenue and Orange Avenue, as well as the widening of the intersection at Central and Orange Avenues. The projects include curb, gutter, street lighting and bridge replacement to accommodate traffic from trucks and employees. These improvements will make several large parcels more viable for industrial development and will connect to the new railroad overcrossing to be built by High Speed Rail.

**West Area Projects:** The FY 2021 budget includes \$13.5 million for projects west of State Route 99, including projects to address bottlenecks and lack of sidewalks on Ashlan Avenue, Clinton Avenue, McKinley Avenue and Polk Avenue; the installation of a traffic signals at Clinton Avenue and Valentine Avenue, Hughes Avenue and Shields Avenue, Marks and Nielsen and California and Walnut, plus an interchange feasibility study at Shaw Avenue and State Route 99. Polk Avenue (Gettysburg to Shaw) and McKinley Avenue (Marks to Hughes) have both received federal grant funding for construction in FY 2022.

***Bike & Trail Master Plan and Bankside Trail:***

The 2017 Active Transportation Plan (ATP) established a vision for investment in infrastructure to improve facilities for walking, biking and active travel. A key connector between east and west Fresno, the Midtown Trail project will install of 7.1 miles of trail in the heart of the City. The Midtown trail is comprised of five segments and is a key project to bring the plan from paper to pavement. A Master Trails Agreement was approved by the Council and Fresno Irrigation District Board in December 2018, allowing the project to proceed into the final design and construction phases:

- *Midtown Trail* – FY 2021 appropriations of \$12.9 million are budgeted for the five segments, including Measure C Trails, federal CMAQ and state ATP grant funding. Segment 2, Fresno to First, is scheduled to begin in the first half of the fiscal year.
- *Fancher Creek Trail*, Clovis to Fowler – Design is underway with construction scheduled for FY 2021 utilizing \$701,000 in appropriations. The City has committed to funding the construction, contingent upon the developer forming a CFD for maintenance.
- *Fancher Creek Parkway Transportation Planning Grant* – The Fancher Creek Trail Plan will produce a conceptual study for trail feasibility and enhancement along Fancher Creek from Jensen to Temperance (approximately 5.3 miles). The completed plan will include potential funding sources for the facility and an implementation plan to move rapidly to secure grant funding for engineering, acquisition and construction. The planning process will bring together partnering agencies and the community to present a unified vision for trail facilities.

***Martin Luther King Center Active***

***Transportation and Park Infrastructure:*** The Martin Luther King Activity Center project is part of a catalytic transformation underway to improve air quality and overall quality of life in Southwest Fresno. Through funding from the Transformative Climate Communities Program, investment from State Center Community College District and collaboration with the City of Fresno, Southwest Fresno will soon be home to a new community college campus. This project will install trails, sidewalks and bike paths to support and encourage active travel to and from the campus and around southwest Fresno. The boundaries of the project are Martin Luther King Jr. Boulevard, Church, Jensen and Walnut Avenues. Preliminary engineering work is funded in FY 2020. The estimated total project cost is \$17.2 million for all phases.

***Olive Avenue Tower District Project:*** A total of \$1.1 million is budgeted for the Olive Avenue Tower District project, which will reconstruct the street to address deferred pavement maintenance, but will also provide a more pedestrian-friendly, walkable district with bulb-outs and streetscape improvements.

***Transformative Climates Communities***

***Program (TCC):*** As part of the Transformative Climate Communities (TCC) Program, the Strategic Growth Council has awarded \$70 million to the City of Fresno. Key components of the TCC project are transformative public infrastructure investments, including: complete streets that will improve High Speed Rail Connectivity in Downtown Fresno, urban greening elements in Chinatown, and a Class I trail in Southwest Fresno. Preliminary design work began in FY 2020.

***Highway Litter Control:*** Through a joint effort with Caltrans and the Fresno County

Transportation Authority (FCTA), the City of Fresno awarded a contract in FY 2020 for litter abatement along the Highway system throughout Fresno.

***Blackstone and McKinley Grade Separation:***

The Fresno County Transportation Authority awarded (FCTA) \$6 million of Measure C funding to the City of Fresno to begin design and environmental studies to build two railroad grade separations at Blackstone and McKinley Avenues just east of Fresno City College. This project will help to relieve traffic congestion, improve air quality, increase transit reliability, and improve public safety.

**THE PARKS, AFTER SCHOOL, RECREATION & COMMUNITY SERVICES (PARCS) DEPARTMENT**

**Approved Council Motions Per the Revised Budget Hearings**

Motion #4 directed staff to identify up to \$500,000 for the Maxie L. Parks Community Center to begin the contamination mitigation process. Motion #37 then stipulated that the funding should come from the Brownfield or other cleanup funding, and if these funds are not be available, then funding approved via Motion #13 is to be utilized.

Motion #31 allocated up to \$250,000 towards improvements at Logan Park, including complete irrigation system upgrade and tot lot safety repairs. This motion is to be funded by the \$5 million approved in Motion #13.

The Department's focus in FY 2021 will concentrate on several multi-year projects including the following:

**New Multi-Generational Community Center**

In FY 2020, the site for this center was changed to be constructed within Large Park, located at 4424 N. Millbrook and funded primarily

through a Section 108 loan through CDBG HUD funding. Current phase with community engagement and design is scheduled to be completed in FY 2021.

**CDBG Multi-year Capital Improvements**

*Maxie L Park HVACs:* A total of \$900,000 has been identified for this multi-year project through CDBG grant funding. The project scope will include replacing existing swamp coolers with HVAC system. Phase I will continue in FY 2021, which includes design and environmental assessment.

*Fink-White Splash Pad:* \$900,000, has been identified for this multi-year project through CDBG grant funding for the design and construction of a Splash Pad. Phase II construction is expected to occur in FY 2021.

*Frank H Ball:* \$300,000 has been allocated to address ADA action plan relating to removing barriers and upgrading restrooms and access.

While the CDBG capital improvements will occur under PARCS' oversight, the accounting will be managed by Planning and Development in order to strengthen financial compliance with the U.S. Department of Housing and Urban Development's eligibility requirements. Additional detail can be found in the Planning and Development Department's section in this book.

**New Project funded through General Fund**

*El Dorado Neighborhood Community Center:* \$1.3 million has been allocated for the purchase of a former Pharmacy located at 5191 N. 6<sup>th</sup> Street for the purpose of converting into a neighborhood community center with the intent of providing programming for youth through Senior.

### Carryover Projects

- \$200,000 for playground replacement and irrigation improvements at Pilibos Park.
- \$75,000 for electrical and lighting improvements at Granny's Park.

### Projects Funded through Continuing Resolution Council Motions

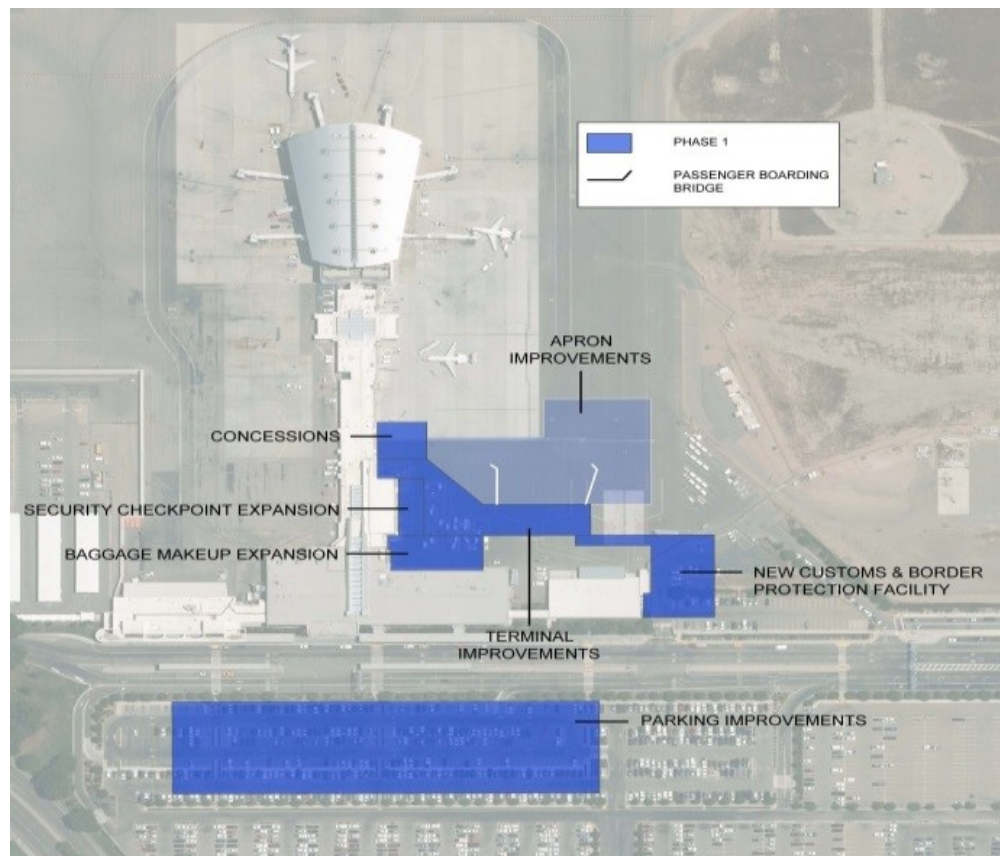
- Council Motion #24 – \$50,000 for the relocation of the Roeding Dog Park.
- Council Motion #25 – \$70,000 for the reseeding of JSK Soccer Field.
- Council Motion #28 – \$200,000 for the Tollhouse Tot Lot and ADA improvements.
- Council Motion #29 – \$100,000 to add a playground misting system at El Dorado Park.
- Council Motion #30 – \$200,000 to add additional lighting on the northwest corner of Vinland Park.
- Council Motion #38 – \$10,000 for upgrades to security at River Bottom Park.

- Council Motion #39 – \$100,000 for a shade structure at Logan Park.

### THE AIRPORTS DEPARTMENT

Airports' FY 2021 Capital Improvement Program totals \$79.5 million. Project costs will be funded with California Infrastructure and Economic Development Bank (IBank) bond proceeds, Airport Improvement Program (AIP) Grants, Passenger Facility Charges, Measure C local transportation funds, and Airports' cash from users of airport facilities. The FY 2021 budget is made up of the following:

- (a) Projects defined in the Master Plan Update, branded *FATForward*, and needed to accommodate future passenger growth; and,
- (b) Projects required to maintain Airports' physical plant collectively create employment, stimulate the regional economy, and have no City General Fund cost impact.





### **FATForward – Parking Garage Construction**

As recommended by the Master Plan, Airports will complete design and begin construction of a parking garage that will feature three parking levels with 300 stalls each, for a total of 900 stalls. The project will include roadway, utility infrastructure, circulation and way-finding improvements. The FY 2021 budget provides \$38.8 million for this project, which will be funded with IBank bond proceeds and Airports' cash.

### **FATForward – Terminal East Apron Design & Construction**

The FY 2021 budget provides \$9.4 million for the Terminal East Apron Design and Construction project, which will be funded with a federal grant. This project is an element of the Terminal Expansion recommended in the Master Plan, which includes a new Domestic/International concourse, two additional hold rooms with passenger loading bridges, a new Federal Inspection Station with a larger reception hall sized to accommodate multiple concurrent international arrivals, and an expanded security checkpoint and screening area.

### **FATForward – Baggage Make-Up**

The FY 2021 budget provides \$17.7 million for the Baggage Make-up Area and Inline System, which will be funded with a federal grant. This project is also part of the overall Terminal Expansion recommended in the Master Plan, and will modernize the screening and processing of baggage.

### **Airfield and Terminal Improvements**

These projects reflect Airports' commitment to provide safe, state-of-the-art, and operationally efficient airside facilities, and a positive terminal passenger experience. Airside improvements include rehabilitating sections of the runway to extend its useful life. Terminal

improvements include rest room renovations, roof rehabilitation, and the upgrade of the public address system. The FY 2021 budget provides \$4 million for these projects, which will be funded with Passenger Facility Charges and Airports' cash reserves.

### **THE POLICE DEPARTMENT**

The Department has budgeted \$130,000 bond debt service payment in FY 2021 for the Regional Training Center, which is in accordance with the multi-year lease purchase agreement with the Wastewater Treatment Division. Funding to offset the debt service payments, as well as overall operations and maintenance costs, is generated from fees charged to other agencies for use of the facility.

### **THE FIRE DEPARTMENT**

The Department has budgeted \$124,500 to reimburse the General Fund for work previously performed during the Fig Garden Renovation.

### **THE DEPARTMENT OF TRANSPORTATION (FAX)**

The Department's Capital Improvement Program for FY 2021 focuses heavily on improving all aspects of the customer



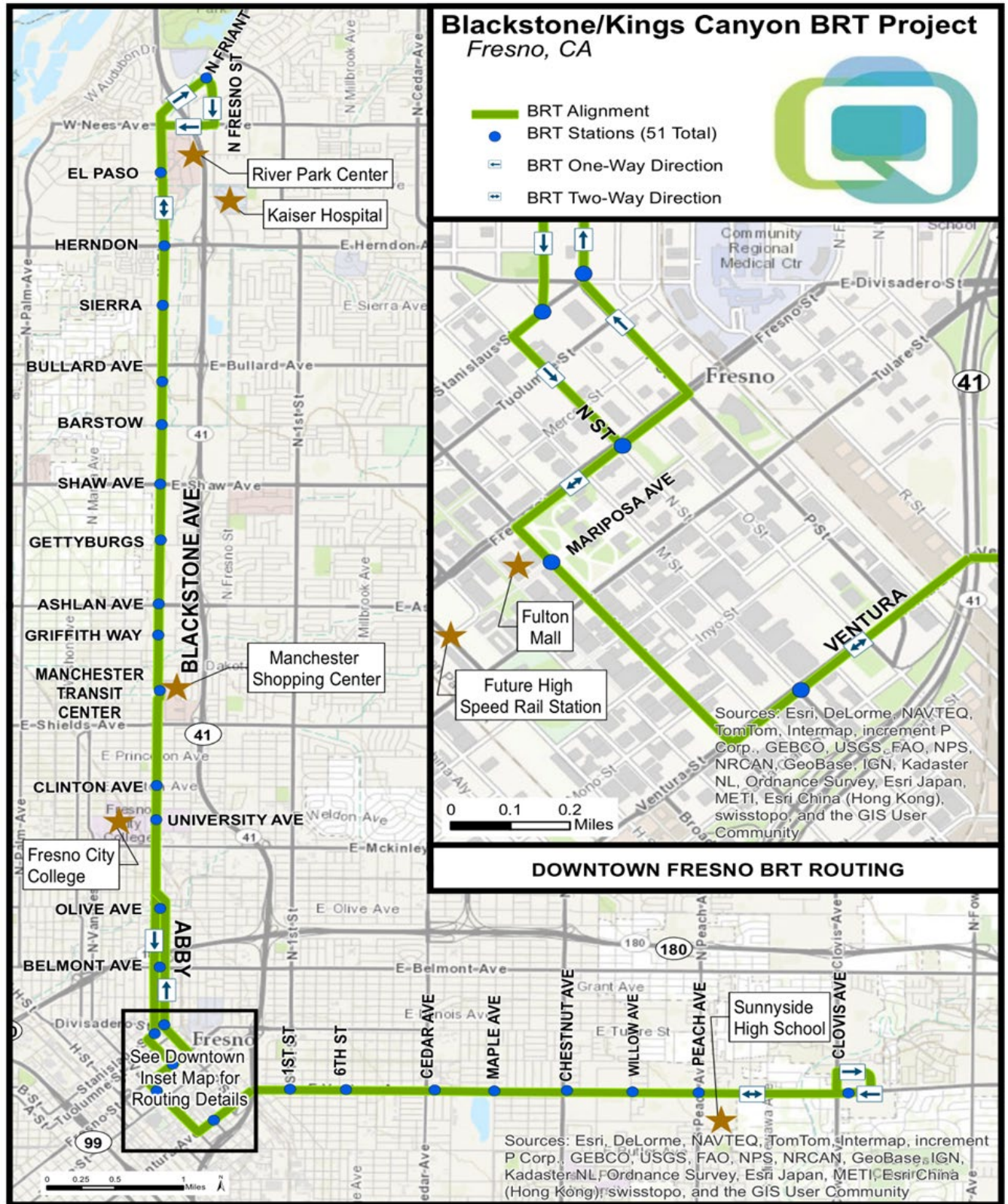
experience. Many upcoming projects are designed to

enhance passenger amenities, convenience, and service, and will improve air quality, safety, and transportation options for our community.

The Department's FY 2021 capital budget of \$53 million includes \$13 million for the purchase of fixed-route buses, \$1.7 million for the purchase of Handy Ride paratransit buses, and \$800,000 to replace shop vehicles and other transit support vehicles.

Consistent with the Federal Transit Administration (FTA) current focus on a State of Good Repair and Transit Asset Management (TAM), the Department will continue a \$20.9 million series of asset maintenance projects in FY 2021. These projects include improvements such as upgrading the bus wash facility, construction of a new vault room, restructure of the employee parking lot, electric bus and vehicle charging infrastructure, new HVAC systems, new solar parking structures, and security features including fire alarm modernization, entry gate improvements, and improved lighting. Another \$7.9 million will be utilized to improve infrastructure and accessibility at bus stops along key transit routes, including those along Shaw Avenue, Cedar Avenue, and into Southwest Fresno.

An additional \$2.1 million is budgeted to complete signature projects that the Department has been working on over the past few years, including Bus Rapid Transit (BRT) and remodel of the Manchester and Downtown transit centers. Technology improvements valued at \$4.2 million will include Transit Signal Priority, a bus Wi-Fi pilot program, and improving the FAX Computer Aided Dispatch/ Automated Vehicle Location system. The Department's remaining capital budget of \$2.6 million includes funds for planning and compliance studies, design-only phases, and service demonstration projects.



## USER'S GUIDE

### Program Scope

This section includes the capital projects for all City departments reporting directly to the City Manager. It does not include Redevelopment Agency/FRC projects.

### How to use the Capital Improvement Program Section (CIP)

The CIP Section includes a short introductory section which summarizes the CIP; a users' guide section; a City Capital Summary Section and Department Capital Detail Sections, in which each capital project is described. The contents of each section are discussed briefly below:

### The Users' Guide

This section contains information to help the reader use this document. A Glossary is included that contains definitions of terms most frequently used in Capital Budgeting. This is followed by a listing that details the various types of funding resources identified within the summary sections.

### Citywide Capital Summary Section

This section includes a City roll-up by department for the CIP for FY 2021 through FY 2025.

## GLOSSARY

### Capital Improvement Program

The plan of the City to receive and expend funds for capital projects during the fiscal year covered by the capital budget and the succeeding four fiscal years thereafter.

### Capital Budget

The plan of the City to receive and expend funds for capital projects scheduled to begin during the first fiscal year included in the capital program.

### Capital Project

- (a) Any physical public betterment or improvement;
- (b) The acquisition of property of a permanent nature for public use; or,
- (c) The purchase of equipment for any public betterment or improvement when first constructed.

### Project Authorization

The total amount included in an approved CIP for a specific project in the fiscal year the project is included in the Capital Budget (i.e., the Budget Year of an Approved CIP). The amount authorized is the total amount included in the CIP.

### Appropriation

The amount not previously included in an Approved Capital Budget for a specific project. The amount so included limits the amount which can be spent on that project in the Budget Year unless: (1) prior unexpended or unencumbered appropriations exist; and/or (2) the Capital Budget is amended by Council.

### Budget Year

Fiscal Year 2021 begins on July 1, 2020 and ends on June 30, 2021. Each subsequent fiscal year is indicated in relation to the budget year.

# FY 2021-2025

## Department Capital Summary

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<i>Department Name</i>	<i>FY 2021 Capital Projects</i>	<i>FY 2022 Capital Projects</i>	<i>FY 2023 Capital Projects</i>	<i>FY 2024 Capital Projects</i>	<i>FY 2025 Capital Projects</i>	<i>5 Year Project Total</i>
Office of the Mayor & City Manager	0	89	0	0	0	89
City Council Department	682	0	0	0	0	682
Police Department	130	79	35	35	35	314
Fire Department	125	0	0	0	0	125
PARCS Department	12,424	900	1,750	1,500	1,650	18,224
Public Works Department	193,269	5,083	7	5	0	198,363
Planning & Development Services	18,990	0	0	0	0	18,990
Department of Public Utilities	105,556	77,116	98,140	79,843	87,242	447,897
Airports Department	79,534	10,569	5,778	6,748	19,210	121,839
Convention Center Department	3,668	0	0	0	0	3,668
Transportation (FAX) Department	52,929	4,491	12,410	4,815	13,230	87,874
<b>Total Capital Appropriations</b>	<b>467,306</b>	<b>98,326</b>	<b>118,120</b>	<b>92,946</b>	<b>121,367</b>	<b>898,065</b>

\*Appropriations in Thousands

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# Capital Improvement Projects Fund Legend for FY 2020-2021

Fund Number	Fund Title	Restrictions
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## Fund Type: General Fund

The general fund is the chief operating fund of a local government. GAAP prescribes that the fund be used "to account for all financial resources except those required to be accounted for in another fund."

10101	General Fund	No restrictions other than for public purpose.
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## Fund Type: Special Revenue Funds

Special revenue funds are revenue sources set aside for a specific purpose. For example, a government may levy a tax on gasoline with the express purpose of using the proceeds to finance road maintenance and repair. GAAP provides that special revenue funds may be used to account for the proceeds for specific revenue sources that are legally restricted to expenditure for specified purposes. In practice, this definition encompasses legal restrictions imposed by parties outside government as well as those imposed by the governing body.

20102	Prop. 111 - Special Gas Tax	Can only be used for public street purposes both maintenance and improvement.
20103	ABX8 6 Gas Tax (Formerly TCRP)	Can only be used for public street purposes both maintenance and improvement.
20104	SB1 Road Repair Gas Tax	Can only be used for public street purposes both maintenance and improvement.
20501	Community Dev Block Grant	Can only be used for programs to benefit lower income, elderly and/or handicapped persons. Also has a location restriction.
20505	Rehab Loan And Grant Trust	Limited to uses designated by the Grant.
20503	Revolving Loans - RRP	Limited to uses designated by the lending agency.
20515	Neighborhood Stabilization Program	Limited to uses designated by the Grant.
21501	Disposition Of Real Property	Limited to activities related to the disposition of Real Property.
22003	Pedestrian & Bicycle Facility	The funds must be used for bicycle and pedestrian facilities in accordance with the Transit Development Act of 1971 (SB325).
22031	Miscellaneous State Grants - Parks	Limited to Parks uses designated by the various grants.
22048	Federal Grants Public Works	Limited to uses designated by the Grant.
22056	State Grants Public Works	Limited to uses designated by the Grant.
22063	Transformative Climate Communities (TCC)	Limited to uses designated by the Grant.
22094	Prop 84 II - PARCS	Limited to PARCS Activity.
22095	EDA Grant	Limited to uses designated by the Grant.
22096	Housing Related Parks Programs	Part of Prop 1C, for the creation, development or rehabilitation of parks and recreation facilities.
22504	Measure C Tier 1 Capital Projects	Can only be used for public street purposes both maintenance and improvement as approved by FCTA.
22505	Measure C Transit	Can only be used for public street purposes both maintenance and improvement as approved by FCTA.
22506	Measure C-PW Allocation Street Maintenance	Can only be used for public street purposes both maintenance and improvement.
22507	Measure C-PW Allocation ADA Compliance	Limited to public street purposes connected with ADA compliance.
22508	Measure C-PW Allocation Flexible Fund	Limited to public street maintenance and improvement purposes.
22509	Measure C-PW Allocation Pedestrian Trails	Limited to street purposes connected with pedestrian trails.
22510	Measure C-PW Allocation Bike Facilities	Limited to public street purposes connected with Bike lanes.
22511	Original Measure C - Regional Hwy Program	Limited to Public street improvement as approved by FCTA.

# Capital Improvement Projects Fund Legend for FY 2020-2021

Fund Number	Fund Title	Restrictions
<b>Fund Type: Special Revenue Funds – continued</b>		
22512	Measure C-Transit (TOD) Programs	Limited to street improvements and to increase transit ridership.
22513	Measure "C" Trail Advancement	Limited to public trail creation and improvement as approved by FCTA.
22514	Measure C Reimbursement Agreements	Limited to projects approved by FCTA.
22515	Measure C New Technology	Limited to transportation technology as approved by FCTA.
22516	Measure C Litter Abatement	Limited to litter abatement projects approved by FCTA.
22517	Measure C Grade Separation	Limited to grade separation projects approved by FCTA.
22601	Regional Trans Mitigation Fee-RTMF	Limited to approved regional transportation fee projects.
24001	Street Tree Fees	Limited to median island and street landscape tree maintenance.
24009	UGM General Administration	Tracks UGM admin costs and is funded by UGM interest revenue.
24017	Parks Special Projects	Limited to PARCS capital activity.
24042	Citywide Regional Street Impact Fee	To be used for improvements to streets citywide.
24043	Interior Streets & Roundabouts Street Impact Fee	To be used for improvements to streets citywide.
24045	Housing Trust Earmark	Land banking activities throughout the City.
24052	Regional Street Impact Fee - Copper River	To be used for improvements to Copper River.
24053	New Growth Area Street Impact Fees	To be used for improvements to streets in new areas.
24054	Sewer Backbone Fee - Copper River	Limited to Assessment District Activity.
24055	CFD #9 Comm/Ind Feature Maintenance	Limited to Assessment District Activity.
24061	State Contracted Services	For public street purposes both maintenance and improvements.
24064	Public Private Partnerships	Limited to projects which have been mutually agreed upon.
26001	High Speed Rail Projects	Limited to projects connected to High Speed Rail.
26002	High Speed Rail Services	Limited to services connected to High Speed Rail.
<b>Fund Type: Capital Funds</b>		
GAAP provides for the use of capital projects funds "to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds)".		
30102	Developer Cash-In-Lieu Improvement	Limited to projects/areas for which funds have been collected.
30140	2008 PD Revenue Bonds-Phase I	Limited to Central and South East District – RTF.
30142	Convention Center Improvements - Falcons	ADA Improvements at the Convention Center.
30144	Local Agency Project Funding-Public Works	Funding from Other Local Agencies for improvements.
30149	Police Dept./Nat'l Air Guard RTC Fund	Limited to activities related to the Regional Training Facility.
30152	Parking Garage 7 Improvement 2010	Limited to Improvements at Parking Garage 7.
30154	Cash in Lieu - Loan	Limited to projects/areas for which funds have been collected.
30156	Fig Garden Renovation Project	Limited to Fig Garden renovation projects.
30157	Southeast Police Station	Limited to construction of the Southeast Police Station.
30158	PG&E turnkey LED Retrofit	Limited to retrofitting citywide HPS streetlights to LED.
30159	Fire Station #18 Construction	Limited to the construction of Fire Station #18.
30160	Animal Shelter	Limited to the Animal Shelter construction and operations.
30501	AD 131-Const-Herndon/Milburn	Limited to Assessment District Activity.
30502	AD 133-Const-Shaw/Marty	Limited to Assessment District Activity.
30503	AD 137-Const-Figarden Park	Limited to Assessment District Activity.
30504	AD154-CALCOT Construction	Limited to Assessment District Activity.
30506	Landscape Maintenance District No.1	Limited to Assessment District Activity.
30509	Community Facilities District No. 2	Limited to Assessment District Activity.
30510	Community Facilities District No. 4	Limited to Assessment District Activity.
30511	Community Facilities District No. 5	Limited to Assessment District Activity.
30513	Community Facilities District No. 7	Limited to Assessment District Activity.
30514	Community Facilities District No. 8	Limited to Assessment District Activity.
30517	Community Facility District No. 11	Limited to Assessment District Activity.



# Capital Improvement Projects Fund Legend for FY 2020-2021

Fund Number	Fund Title	Restrictions
<b>Fund Type: Capital Funds - continued</b>		
30518	CFD #12 Copper River Ranch	Limited to Assessment District Activity.
30520	Community Facility District No. 14	Limited to Assessment District Activity.
31501	UGM Neigh Park Service Area 1	For developing new park sites within the service area.
31502	UGM Neigh Park Service Area 2	For developing new park sites within the service area.
31503	UGM Neigh Park Service Area 3	For developing new park sites within the service area.
31504	UGM Neigh Park Service Area 4	For developing new park sites within the service area.
31505	UGM Neigh Park Service Area 5	For developing new park sites within the service area.
31507	UGM Neigh Park Service Area 7	For developing new park sites within the service area.
31509	UGM Parks Citywide Facility Fees	Impact fees to be used for the development of new park sites.
31510	UGM Parkland (Quimby) Ded Fee	Impact fees to be used for the improvement of existing park sites.
31504	UGM Neigh Park Service Area 4	For developing new park sites within the service area.
31505	UGM Neigh Park Service Area 5	For developing new park sites within the service area.
31507	UGM Neigh Park Service Area 7	For developing new park sites within the service area.
31509	UGM Parks Citywide Facility Fees	Impact fees to be used for the development of new park sites.
31510	UGM Parkland (Quimby) Ded Fee	Impact fees to be used for the improvement of existing park sites.
31516	UGM Major Street Zone A	Limited to UGM Activity.
31517	UGM Major Street Zone B	Limited to UGM Activity.
31518	UGM Major Street Zone C	Limited to UGM Activity.
31519	UGM Major Street Zone D	Limited to UGM Activity.
31520	UGM Major Street Zone E	Limited to UGM Activity.
30521	CFD#15 EAST Copper River District	Limited to Assessment District Activity.
30522	CFD No. 2 - Reserve	Limited to Assessment District Activity.
30523	CFD No. 11 - Reserve	Limited to Assessment District Activity.
30524	CFD No. 17 - Sewer	Limited to Assessment District Activity.
30522	CFD No. 2 - Reserve	Limited to Assessment District Activity.
30523	CFD No. 11 - Reserve	Limited to Assessment District Activity.
31521	UGM Major Street Zone E-3	Limited to UGM Activity.
31522	UGM Major Street Zone E-4	Limited to UGM Activity.
31533	UGM Major Bridge Fee Zone C/D2	Limited to UGM Activity.
31534	UGM Major Bridge Fee Zone D-1/E-2	Limited to UGM Activity.
31535	UGM Major Bridge Fee Zone E-1	Limited to UGM Activity.
31536	UGM Maj Bridge Fee Zone E-3	Limited to UGM Activity.
31537	UGM Major Bridge Fee Zone E-4	Limited to UGM Activity.
31538	UGM Major Bridge Fee Zone F	Limited to UGM Activity.
31553	UGM Fire Station Service Area 15	Limited to developing fire stations within the service area.
31555	UGM Fire Station #19	Limited to UGM Activity.
31556	UGM Fire Citywide Facility Fees	Impact fees to be used for the development of new Fire facilities.
31561	UGM R/R Crossing Audubon & SP	Limited to UGM Activity.
31562	UGM RR Cross/At Grade Zone A/B	Limited to UGM Activity.
31563	UGM RR Cross at Grade Zone A/C	Limited to UGM Activity.
31564	UGM RR Cross Grade Zone A/D	Limited to UGM Activity.
31565	UGM RR Cross/AG Zone E/1-A	Limited to UGM Activity.
31566	UGM RR Cross at Grade Zone C/D1	Limited to UGM Activity.
31567	UGM at Grade Railroad Crossing	Limited to UGM Activity.
31577	UGM Grade Separation Zone E/4A	Limited to UGM Activity.

## Capital Improvement Projects Fund Legend for FY 2020-2021

Fund Number	Fund Title	Restrictions
<b>Fund Type: Capital Funds - continued</b>		
31578	UGM Traffic Signal	Limited to UGM Activity.
31585	Community Facilities District No. 2005-01	Limited to Assessment District Activity.
31586	UGM Police Citywide Facility Impact Fee	Impact fees to be used for the development of new Police facilities.
31588	Fancher Creek Project Fin District	Limited to UGM Activity.
31620	Major Street Const. Friant Rd Widen	Friant Road Widening.
31625	R/W Acquisition Tract 5206	Limited to Tract 5206 Right of Way Activity.
31633	R/W Acquisition-Tract 5237	Limited to Tract 5237 Right of Way Activity.
31641	R/W Acquisition - Tract 5232	Limited to Tract 5232 Right of Way Activity.
31643	AD #131 UGM Reimbursements	Limited to UGM Activity.
31649	R/W Acquisition - Tract 5273	Limited to Tract 5273 Right of Way Activity.
31650	R/W Acquisition – Plan Map 2008-13	Limited to Plan Map 2008-13 Right of Way Activity.
31651	R/W Acquisition-T5770 & T5567	Limited to Tract 5770 & 5567 Right of Way Activity.
31652	R/W Acquisition – T5531	Limited to Tract 5531 Right of Way Activity.
31653	R/W Acquisition - T6095	Limited to Tract 6095 Right of Way Activity.
31654	R/W Acquisition – T6124	Limited to Tract 6124 Right of Way Activity.
31655	R/W Acquisition – T5341, T5424, T5501	Limited to Tract 5341, 5424, 5501 Right of Way Activity.
31656	R/W Acquisition – T6163	Limited to Tract 6163 Right of Way Activity.
31657	R/W Acquisition - T6052	Limited to Tract 6052 Right of Way Activity.
31658	R/W Acquisition – T6139	Limited to Tract 6139 Right of Way Activity.
31659	R/W Acquisition – T6056	Limited to Tract 6056 Right of Way Activity.
31660	UGM Fire Station 10 Relocation	Limited to UGM Activity.
31662	UGM Fire Station 12 Improvements	Limited to UGM Activity.
31663	UGM Fire Station 24	Limited to UGM Activity.
31664	UGM Fire Station 25	Limited to UGM Activity.
31670	R/W Acquisition-Tract 5538	Limited to Tract 5538 Right of Way Activity.
31671	R/W Acquisition-Tract 6215	Limited to Tract 6215 Right of Way Activity.
31672	R/W Acquisition - T6210	Limited to Tract 6210 Right of Way Activity.
31673	R/W Acquisition - Tract 6214	Limited to Tract 6214 Right of Way Activity.

### Fund Type: Enterprise Funds

An enterprise fund may be used to report any activity for which a fee is charged to external users for goods or services. GAAP requires the use of an enterprise fund whose principal revenue source is (1) debt backed solely by fees and charges; (2) legal requirement to cover costs; (3) policy decision to recover costs.

40101	Water Enterprise Fund	Limited to Water Enterprise Activity.
40103	Water Connection Charge Fund	Limited to Water Enterprise Activity.
40110	DBCP Recovery Fund	Limited to Water Enterprise Activity.
40116	SE Fresno Project Bond Fund	Limited to Water Enterprise Activity.
40120	Woodward Park Plan Service Recharge	Limited to Water Enterprise Activity.
40121	UGM Well Development Service Area 142	Limited to UGM Activity.
40122	UGM Water Area 201S-Single Well	Limited to UGM Activity.
40123	UGM Water Area 301S-Single Well	Limited to UGM Activity.
40124	UGM Water Area 101S-Single Well	Limited to UGM Activity.
40127	Wellhead Treatment Area 101-S	Limited to UGM Activity.
40128	UGM Well Development Service Area 11-A	Limited to UGM Activity.
40129	UGM Well Development Service Area 86	Limited to UGM Activity.
40130	UGM Well Development Service Area 90	Limited to UGM Activity.

# Capital Improvement Projects Fund Legend for FY 2020-2021

Fund Number	Fund Title	Restrictions
<b>Fund Type: Enterprise Funds - continued</b>		
40131	UGM Well Division Service Area 91	Limited to UGM Activity.
40132	UGM Well Development Service Area 102	Limited to UGM Activity.
40133	UGM Well Develop Service Area 107	Limited to UGM Activity.
40134	UGM Well Develop Service Area 132	Limited to UGM Activity.
40135	UGM Well Development Service Area 141	Limited to UGM Activity.
40136	UGM Well Development Service Area 153	Limited to UGM Activity.
40138	UGM Well Develop Service Area 310	Limited to UGM Activity.
40140	UGM Trans Grid Service Area A	Limited to UGM Activity.
40141	UGM Trans Grid Service Area B	Limited to UGM Activity.
40142	UGM Trans Grid Service Area C	Limited to UGM Activity.
40143	UGM Trans Grid Service Area D	Limited to UGM Activity.
40144	UGM Trans Grid Service Area E	Limited to UGM Activity.
40147	Orange Center School District Loan	Limited to Water Enterprise Activity.
40148	UGM Bond Debt Service Area 101	Limited to UGM Activity.
40150	UGM Bond Service Area 305S	Limited to UGM Activity.
40152	UGM Bond Debt Service Area 501s	Limited to UGM Activity.
40156	Recharge Area 301-S	Limited to UGM Activity.
40158	Recharge Area 501s	Limited to UGM Activity.
40159	UGM NE Recharge Site	Limited to UGM Activity.
40161	SRF Kings River Pipeline Loan	Limited to Water Enterprise Activity.
40162	SRF Regional Transmission Mains Loan	Limited to Water Enterprise Activity.
40163	Wellhead Treatment Area 201S	Limited to UGM Activity.
40164	Wellhead Treatment Area 301 S	Limited to UGM Activity.
40165	Wellhead Treatment Area 401-S	Limited to UGM Activity.
40166	Wellhead Treatment Area 501S	Limited to UGM Activity.
40168	Copper River Ranch Water Infrastructure	Limited to Water Enterprise Activity.
40169	SRF Corrosion Inhibitor Feed Sys. Line	Limited to Water Enterprise Activity.
40173	UGM Water Supply Area 401-S Multi	Limited to UGM Activity.
40174	UGM Water Supply Area 501 S Single	Limited to UGM Activity.
40178	UGM Well Develop Service Area 136	Limited to UGM Activity.
40179	UGM Well Develop Service Area 137	Limited to UGM Activity.
40184	SRF Loan-Friant Kern Canal Pipeline	Limited to Water Enterprise Activity.
40188	Low Interest SRF Loan	Limited to Water Enterprise Activity.
40195	USDA Dale Ville Water Line Grant	Limited to Water Enterprise Activity.
40197	TCP Settlement Fund	Limited to Water Enterprise Activity.
40198	SRF NEWTF 6MG TANK CLWL2 LN	Limited to Water Enterprise Activity.
40201	WTRSM T GRNT FRIANT KERN CNL PL	Limited to Water Enterprise Activity.
40202	Water Capacity Fee Fund	Limited to Water Enterprise Activity.
40203	Prop1 GW 123-TCP Planning Grant	Limited to Water Enterprise Activity.
40209	Prop1 P117 P284 PCE Contra Grant	Limited to Water Enterprise Activity.
40501	Wastewater Enterprise	Limited to Wastewater/Sewer Activity.
40513	Cornelia Sewer Trunk Fee	Limited to Wastewater/Sewer Activity.
40514	Grantland Sewer Trunk Fee	Limited to Wastewater/Sewer Activity.
40515	Herndon Sewer Trunk Fee	Limited to Wastewater/Sewer Activity.
40516	Fowler Sewer Trunk Fee	Limited to Wastewater/Sewer Activity.

# Capital Improvement Projects Fund Legend for FY 2020-2021

Fund Number	Fund Title	Restrictions
<b>Fund Type: Enterprise Funds - continued</b>		
40526	WW/SW Phase II Bond Capital	Limited to Wastewater/Sewer Activity.
40528	State Revolving Loan Fund 2016	Limited to Wastewater/Sewer Activity.
40536	Biomethane Generation	Limited to Wastewater/Sewer Activity.
40540	UGM Area-wide Oversize Sewer	Limited to Wastewater/Sewer Activity.
40591	UGM Lift Station / APU Service Area	Limited to Wastewater/Sewer Activity.
40592	UGM Millbrook Olay Sewer Fee	Limited to Wastewater/Sewer Activity.
40595	Sewer Lateral Revolving Fund	Limited to Wastewater/Sewer Activity.
41001	Solid Waste Enterprise	Limited to Solid Waste Activity.
41003	City Landfill Closure	Limited to Solid Waste Activity.
41501	Community Sanitation Operating	Limited to Activities related to Community Sanitation.
42005	IBank Private Placement Bond	Limited to Airport Activity.
42025	Airways Golf Course Capital	Limited to Airport Activity.
42040	Airport Federal Grants	Limited to Airport Activity.
42042	Airport Capital	Limited to Airport Activity.
42045	Airports Consolidated Rental Car Facility	For Consolidated Rental Car Facility construction related activity.
42048	CRCF Reserve Fund	For Consolidated Rental Car Facility related activity.
42049	PFC Capital Fund	Limited to Airport Activity.
42051	Terminal/FIS Project	Limited to Airport Activity.
43006	Convention Center Capital	Limited to Convention Center Activity.
43524	Miscellaneous Clean Air Grants	Limited to Transit Activity.
43525	FAX Capital	Limited to Transit Activity.
43532	Transportation CMAQ Capital	Limited to Transit Activity.
43538	Prop 1B-CTSGP Transit Sec Grant	Limited to Transit Activity.
43539	FTA 5310 Grants (FY07-08 Forward)	Limited to Transit Activity.
43542	Prop 1B - PTMISEA Transit Grant	Limited to Transit Activity.
43543	5316 JARC Grants	Limited to Transit Activity.
43544	5317 New Freedom Grants	Limited to Transit Activity.
43546	FY10 FTA 5307 Grant CA-90-YXXX	Limited to Transit Activity.
43547	FY2011 FTA 5309 Grant CA-04-0213	Limited to Transit Activity.
43548	FTA Small Starts Grant	Limited to Transit Activity.
43550	FY 2011 FTA 5907 Grant CA-90-Yxxx	Limited to Transit Activity.
43551	FY10-FY12 CMAQ Grants	Limited to Transit Activity.
43552	FY10 FTA 5308 Grant CA-58-0007	Limited to Transit Activity.
43553	FY2012 FTA 5307 Grant CA-90-Y947	Limited to Transit Activity.
43554	FY2011 FTA CMAQ Grant CA-95-X181	Limited to Transit Activity.
43555	FY2013 FTA 5307 Grant CA-90-Yxxx	Limited to Transit Activity.
43558	TIRCP Grants-State Cap & Trade	Limited to Transit Activity.
43559	FY14 FTA 5307 Grant CA	Limited to Transit Activity.
43560	FY13 5339 Grant CA-2016-##	Limited to Transit Activity.
43561	FY12 FTA 5309 Grant CA-04-0280	Limited to Transit Activity.
43562	FY15 FTA 5307 Grant CA-90-Z###	Limited to Transit Activity.
43563	FY16 FTA 5307 Grant CA – 90 – Z###	Limited to Transit Activity.
43564	State Cap & Trade - LCTOP	Limited to Transit Activity.
43565	FY17 FTA 5307 Grant CA-2017-##	Limited to Transit Activity.
43566	FY17 FTA CMAQ Grant CA-2017-##	Limited to Transit Activity.

# Capital Improvement Projects Fund Legend for FY 2020-2021

Fund Number	Fund Title	Restrictions
<b>Fund Type: Enterprise Funds - continued</b>		
43567	FY17 FTA 5307 Grant CA-2018-##	Limited to Transit Activity.
43568	FY19 FTA 5307 Grant CA-2019-##	Limited to Transit Activity.
43569	SB-1 SGR Grants	Limited to Transit Activity.
43570	FY18 FTA 5339 Grant CA-2019-##	Limited to Transit Activity.
43571	FY20 FTA 5307 Grant CA-2020-##	Limited to Transit Activity.
43572	FY21 FTA 5307 Grant CA-2021-##	Limited to Transit Activity.
43573	FTA CARES Act Grant CA-2021-##	Limited to Transit Activity.
43574	CCI-Clean Mobility Program Funding	Limited to Transit Activity.
43592	Transit Asset Maintenance	Limited to Transit Activity.
46501	PW Special Project Revolving Fund	Limited to street maintenance or improvement requested by outside agencies as well as neighboring cities.
47003	Stadium Capital	For improvements at the Stadium.
47004	Stadium Capital Reserve	For improvements at the Stadium.

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**FISCAL YEAR 2020-2021**

**CAPITAL IMPROVEMENT PROGRAM**

**BY**

**DEPARTMENT / PROJECT**



**City of Fresno**  
**FY 2021 - FY 2025 Capital Improvement Program**  
**Department / Project**

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Project	Project Name	District	Capital Projects FY 2020	Estimate	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	5 Year Project Total
<b>010000 - City Council Department</b>										
XC00001	CNL Dist. 1 Infrastructure	1	0	122,900	0	0	0	0	0	122,900
XC00002	CNL Dist. 2 Infrastructure	2	0	159,100	0	0	0	0	0	159,100
XC00003	CNL Dist. 3 Infrastructure	3	5,200	7,800	0	0	0	0	0	7,800
XC00004	CNL Dist. 4 Infrastructure	4	0	131,700	0	0	0	0	0	131,700
XC00005	CNL Dist. 5 Infrastructure	5	0	86,700	0	0	0	0	0	86,700
XC00006	CNL Dist. 6 Infrastructure	6	20,000	50,300	0	0	0	0	0	50,300
XC00007	CNL Dist. 7 Infrastructure	7	10,900	123,500	0	0	0	0	0	123,500
<b>Total for: 010000 - City Council Department</b>			<b>36,100</b>	<b>682,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>682,000</b>
<b>100000 - Office of the Mayor and City Manager</b>										
PW00935	Animal Shelter	M	5,500	0	88,800	0	0	0	0	88,800
<b>Total for: 100000 - Office of the Mayor and City Manager</b>			<b>5,500</b>	<b>0</b>	<b>88,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>88,800</b>
<b>150000 - Police Department</b>										
DC00002	Regional Training Facility	3	27,000	130,000	79,100	35,000	35,000	35,000	35,000	314,100
DC00005	SE District Police Station	5	1,039,600	0	0	0	0	0	0	0
<b>Total for: 150000 - Police Department</b>			<b>1,066,600</b>	<b>130,000</b>	<b>79,100</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>314,100</b>
<b>160000 - Fire Department</b>										
XC00029	Fire Station Renovations Phase I	M	0	124,500	0	0	0	0	0	124,500
XC00036	UGM Fire Station 18	2	438,100	0	0	0	0	0	0	0
<b>Total for: 160000 - Fire Department</b>			<b>438,100</b>	<b>124,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>124,500</b>





## City of Fresno

### FY 2021 - FY 2025 Capital Improvement Program

#### Department / Project

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### FY 2020-2021 Capital Improvement Program by Department / Project

Project	Project Name	District	Capital Projects FY 2020 Estimate	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	5 Year Project Total
<b>170000 - PARCS Department</b>									
PC00007	Parks Facilities Rehab	M	44,900	5,895,600	900,000	1,750,000	1,500,000	1,650,000	11,695,600
PC00128	Slurry Seal Various Parks	M	0	146,400	0	0	0	0	146,400
PC00165	Einstein Park Improvements	7	0	25,000	0	0	0	0	25,000
PC00169	Melody Park Light Installation	3	24,900	0	0	0	0	0	0
PC00181	Maxie Improvements - Cal Fire	3	3,800	249,500	0	0	0	0	249,500
PC00182	Hinton Improvements	3	0	48,600	0	0	0	0	48,600
PC00183	Romain Futsal Court	7	0	54,100	0	0	0	0	54,100
PC00184	Melody Splash Pad - D4	4	145,900	0	0	0	0	0	0
PC00185	Pilibos Improvements	5	0	200,000	0	0	0	0	200,000
PC00188	D1 Improvements-UGM	1	400	89,400	0	0	0	0	89,400
PC00189	D2 Improvements-UGM	2	8,400	56,200	0	0	0	0	56,200
PC00190	D3 Improvements-UGM	3	60,300	99,000	0	0	0	0	99,000
PC00191	D4 Improvements-UGM	4	0	109,900	0	0	0	0	109,900
PC00192	D5 Improvements-UGM	5	3,600	66,300	0	0	0	0	66,300
PC00193	D6 Improvements-UGM	6	18,400	90,900	0	0	0	0	90,900
PC00194	D7 Improvements-UGM	7	0	44,700	0	0	0	0	44,700
PC00197	Comm/Sr Center - D4	4	0	2,021,500	0	0	0	0	2,021,500
PC00201	Granny's Security Light Upgrade	7	0	75,000	0	0	0	0	75,000
PC00202	Milburn/Dakota Master Plan	1	90,300	99,800	0	0	0	0	99,800
PC00203	Mosqueda CIP	5	75,400	0	0	0	0	0	0
PC00204	South Tower Park CIP	3	0	300,000	0	0	0	0	300,000
PC00205	St Rest Landscaping	3	0	58,000	0	0	0	0	58,000
PC00211	Senior Center - TBD	3	0	600,000	0	0	0	0	600,000
PC00212	El Dorado Building	3	0	1,274,400	0	0	0	0	1,274,400
PC00213	SEFCEDA Park Construct Support	3	0	90,000	0	0	0	0	90,000



**City of Fresno**  
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Project	Project Name	District	Capital Projects FY 2020 Estimate	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	5 Year Project Total
<b>170000 - PARCS Department</b>									
PC00214	Roeding Dog Park Relocation	3	0	50,000	0	0	0	0	50,000
PC00215	Khalra Soccer Field Re-Seed	3	0	70,000	0	0	0	0	70,000
PC00216	Tollhouse Tot Lot/ADA Improv	3	0	200,000	0	0	0	0	200,000
PC00217	Eldorado Tot Lot Misting Sys	3	0	100,000	0	0	0	0	100,000
PC00218	Vinland Additional Lighting	3	0	200,000	0	0	0	0	200,000
PC00219	River Bottom Security Upgrades	3	0	10,000	0	0	0	0	10,000
PC00220	Logan Park Shade Structure	3	0	100,000	0	0	0	0	100,000
<b>Total for: 170000 - PARCS Department</b>			<b>476,300</b>	<b>12,424,300</b>	<b>900,000</b>	<b>1,750,000</b>	<b>1,500,000</b>	<b>1,650,000</b>	<b>18,224,300</b>
<b>180000 - Public Works Department</b>									
PW00044	Minor Public Improvements	M	0	1,440,500	0	0	0	0	1,440,500
PW00080	Miscellaneous Bike Routes	M	0	512,900	0	0	0	0	512,900
PW00085	Sale/Purchase-Real Proptry	M	2,000	22,200	5,000	5,000	5,000	0	37,200
PW00086	UGM General Administration	M	0	469,800	0	0	0	0	469,800
PW00093	Landscape Lighting District	M	0	14,400	0	0	0	0	14,400
PW00095	Assessment Dist 131	2	0	48,900	0	0	0	0	48,900
PW00096	Assessment Dist 154 Calcot	2	0	206,900	0	0	0	0	206,900
PW00097	Community Facilities 2	M	0	35,800	0	0	0	0	35,800
PW00098	Community Facilities 4	6	0	710,400	0	0	0	0	710,400
PW00240	Community Facilities Dist. 5	3	0	1,600	0	0	0	0	1,600
PW00254	CFD #7	6	0	237,600	0	0	0	0	237,600
PW00260	CFD#8 - The Zone	4	0	2,100	0	0	0	0	2,100
PW00261	UGM Biannual Reimbursement	M	0	11,108,400	0	0	0	0	11,108,400
PW00268	ADA Infrastructure Compliance	M	0	1,139,400	0	0	0	0	1,139,400
PW00287	UGM RAW Tract 5206	3	0	9,900	0	0	0	0	9,900



**City of Fresno**  
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Project	Project Name	District	Capital Projects FY 2020	Estimate	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	5 Year Project Total
<b>180000 - Public Works Department</b>										
PW00322	CFD 2005-01 TR 5350 Run Horse	3	0	500	0	0	0	0	0	500
PW00338	Vetns Blvd/Hwy 99 & UPRR Pass	2	7,900	523,800	523,800	0	0	0	0	523,800
PW00348	CFD #14 Running Horse	3	0	83,700	83,700	0	0	0	0	83,700
PW00353	R/W Acquisition Tract 5237	4	0	82,200	82,200	0	0	0	0	82,200
PW00355	CFD #11 Feature Maintenance	M	0	223,100	223,100	0	0	0	0	223,100
PW00364	Bicycle Public Service Announce	M	0	20,000	20,000	0	0	0	0	20,000
PW00447	CFD 12 Copper River Maint Dist	6	0	589,000	589,000	0	0	0	0	589,000
PW00461	ADA Infrastructure - Minor Cap	M	0	51,000	51,000	0	0	0	0	51,000
PW00490	Assessment District # 137 - Construction	2	0	300,600	300,600	0	0	0	0	300,600
PW00518	Comm Facilities Dist #9	M	0	87,800	87,800	0	0	0	0	87,800
PW00526	TS Cedar & Woodward	5	0	693,100	693,100	0	0	0	0	693,100
PW00534	Peach Ave Jensen to Butler	5	0	4,399,800	4,399,800	0	0	0	0	4,399,800
PW00536	CFD#2 Reserve	M	0	212,400	212,400	0	0	0	0	212,400
PW00539	CFD#11 Reserve	M	0	482,700	482,700	0	0	0	0	482,700
PW00540	CFD#9 Reserve	M	0	2,600	2,600	0	0	0	0	2,600
PW00567	Fancher Creek Financing CFD	5	0	1,200	1,200	0	0	0	0	1,200
PW00585	Sugar Pine Trail Pk & Ride Wil	6	0	42,100	42,100	0	0	0	0	42,100
PW00596	TS Butler & Willow	5	400	9,900	9,900	0	0	0	0	9,900
PW00619	Offical Plan Lines: Temperance, North	M	0	2,000	2,000	0	0	0	0	2,000
PW00639	Minor Trail Improvements	M	0	62,400	62,400	0	0	0	0	62,400
PW00659	CFD 15 EAST Copper River Maint District	M	0	1,200	1,200	0	0	0	0	1,200
PW00661	Fulton Mall Improvements	3	0	256,900	256,900	0	0	0	0	256,900
PW00663	HSR Master Cooperative Agreement	M	0	426,000	426,000	0	0	0	0	426,000
PW00669	Veterans Blvd Right-Of-Way	2	1,200	1,390,400	1,390,400	0	0	0	0	1,390,400
PW00676	TS Shields & Weber	1	0	6,000	6,000	0	0	0	0	6,000



**City of Fresno**  
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Project	Project Name	District	Capital Projects FY 2020 Estimate	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	5 Year Project Total
<b>180000 - Public Works Department</b>									
PW00678	TS Clinton & Valentine	3	1,000	1,135,500	0	0	0	0	1,135,500
PW00679	Herndon Widening Polk to Milburn	2	0	313,300	0	0	0	0	313,300
PW00683	Veterans/UPRR/HSR Overpass	2	900	2,368,500	0	0	0	0	2,368,500
PW00686	R/W Acquisition - Tract 5352	6	0	1,600	0	0	0	0	1,600
PW00688	ITS Freeway Crossings Citywide	M	100	0	0	0	0	0	0
PW00696	High Speed Rail Development Services	M	350,000	0	0	0	0	0	0
PW00704	Golden State Bridge Repair	5	2,500	0	0	0	0	0	0
PW00706	Veterans Trail Hayes to Polk	2	501,900	3,600	0	0	0	0	3,600
PW00710	Inter Improv Central & Orange	3	0	1,570,700	0	0	0	0	1,570,700
PW00719	R/W Acquisition - Tract 5531	5	0	9,500	0	0	0	0	9,500
PW00720	Pedestrian & Bike Trail Developer Reimbursements	M	0	150,000	0	0	0	0	150,000
PW00721	R/W Acq - T5341 T5424 T5501	4	0	5,500	0	0	0	0	5,500
PW00725	Shields Bankside Trail Fresno to First	7	0	1,895,200	0	0	0	0	1,895,200
PW00737	CFD Irrigation Control Upgrade	M	0	217,400	0	0	0	0	217,400
PW00740	BPMP Bridge Maint Deck Rehab 1	M	0	8,000	0	0	0	0	8,000
PW00743	Herndon ITS GSB-Willow Adaptiv	M	0	44,500	0	0	0	0	44,500
PW00744	BPMP Bridge Maint Deck Rehab 2	M	0	5,200	0	0	0	0	5,200
PW00745	Fancher Crk Trail Clovis-Fowl	5	0	701,000	0	0	0	0	701,000
PW00747	Blackstone Street Lighting Div	M	0	4,600	0	0	0	0	4,600
PW00754	Tract 5232 Belmont Ave Wide	5	0	539,500	0	0	0	0	539,500
PW00762	HerndonCanalTrail-Shields/McKi	7	0	3,150,100	0	0	0	0	3,150,100
PW00763	McKinleyAveTrail-Milbr/Clovis	M	0	4,624,000	0	0	0	0	4,624,000
PW00764	ClovisAveTrail-McKin to Dayton	4	0	1,284,100	0	0	0	0	1,284,100
PW00767	Ashlan-Effie to SR41 Sidewalk	7	0	76,000	0	0	0	0	76,000
PW00768	TS Chestnut & Shields	4	1,000	85,400	0	0	0	0	85,400



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<b>180000 - Public Works Department</b>									
PW00771	BPMP Bridge Deck Rehab Phase 2	M	0	18,200	0	0	0	0	18,200
PW00774	Shields Av Trail-Bickstn Frsno	7	0	1,494,800	0	0	0	0	1,494,800
PW00780	TS Dakota & West LT Phasing	1	0	10,300	0	0	0	0	10,300
PW00781	TS Bullard & Grantland	2	0	125,100	0	0	0	0	125,100
PW00782	StLighting Maj Repair Projects	M	0	350,000	0	0	0	0	350,000
PW00783	HSR "G"St Rignmnt CA -Snta Ana	3	0	6,967,900	0	0	0	0	6,967,900
PW00784	Abby Overlay Divisadero-Olive	7	0	1,369,100	0	0	0	0	1,369,100
PW00785	First Overlay Alluvial-Herndon	6	2,300	94,000	0	0	0	0	94,000
PW00786	Jensen Overlay Cornelia-Chateau	3	0	4,074,100	0	0	0	0	4,074,100
PW00787	Friant SB Ovrlay Champlain-Shep	6	0	172,700	0	0	0	0	172,700
PW00788	Inyo Overlay Fulton to O St.	3	0	177,700	0	0	0	0	177,700
PW00789	Ashlan Overlay Valentine-West	1	0	42,000	0	0	0	0	42,000
PW00790	Jensen Overlay SR41-MLK	3	0	1,614,000	0	0	0	0	1,614,000
PW00791	Blackstone Ovrlay Dakota-Ashlan	7	1,500	199,100	0	0	0	0	199,100
PW00792	Belmont Overlay Cedar-Chestnut	7	0	31,100	0	0	0	0	31,100
PW00793	Ashlan AC Overlay First-Millbro	4	1,300	90,700	0	0	0	0	90,700
PW00794	R/W Acquisition - Tract 6095	5	0	400	0	0	0	0	400
PW00795	Olive Ave Impv Yosemite-Rosvit	M	0	1,184,100	0	0	0	0	1,184,100
PW00796	Polk Ave Widening Shaw-Gettysb	1	0	1,117,200	0	0	0	0	1,117,200
PW00797	Van Ness Industrial Street Imp	3	0	415,200	0	0	0	0	415,200
PW00799	R/W Acquisition - Tract 6124	5	0	116,600	0	0	0	0	116,600
PW00801	Sect 130 RR McKinley and BNSF	7	0	168,200	0	0	0	0	168,200
PW00802	South Stadium Development	3	0	291,500	0	0	0	0	291,500
PW00803	Citywide Street Light LED Retrofit - Phase 2	M	0	997,600	0	0	0	0	997,600
PW00806	LT Phasing Audubon and Nees	2	0	505,000	0	0	0	0	505,000



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<b>180000 - Public Works Department</b>										
PW00807	TS Gates and San Jose	2	0	69,600	0	0	0	0	0	69,600
PW00808	TS Divisadero and Mariposa	M	2,800	50,600	0	0	0	0	0	50,600
PW00809	ITS Adaptive Blackstone_Abby	M	0	1,466,000	0	0	0	0	0	1,466,000
PW00810	ITS AdaptiveBlackstone_Friant	M	0	232,100	0	0	0	0	0	232,100
PW00811	ITS Adaptive Ventura/KC	M	0	1,709,500	0	0	0	0	0	1,709,500
PW00812	TS Tulare and "Q" Street	3	0	785,100	0	0	0	0	0	785,100
PW00814	Urban Forest Tree Inventory	M	0	462,900	0	0	0	0	0	462,900
PW00815	Central Ave Street Improvement	3	0	1,521,700	0	0	0	0	0	1,521,700
PW00818	R/W Acquisition - Tract 6163	4	0	5,600	0	0	0	0	0	5,600
PW00819	R/W Acquisition - Tract 6052	2	0	24,800	0	0	0	0	0	24,800
PW00820	R/W Acquisition - Tract 6139	4	0	300	0	0	0	0	0	300
PW00821	R/W Acquisition - Tract 6056	1	0	1,400	0	0	0	0	0	1,400
PW00822	R/W Acquisition - CUP-17-057	2	0	3,300	0	0	0	0	0	3,300
PW00824	ADA Compliance Convention Ctr	3	0	316,200	0	0	0	0	0	316,200
PW00825	TS L St. and Fresno/Tulare Sts	3	5,700	144,900	0	0	0	0	0	144,900
PW00826	R/W Acquisition - Tract 5538	3	0	4,100	0	0	0	0	0	4,100
PW00827	Herndon-GSB to Willow Ped CSH	M	0	14,300	0	0	0	0	0	14,300
PW00828	Shaw-West to Chestnut Ped CSH	M	0	12,100	0	0	0	0	0	12,100
PW00829	BRT-ATP Intersection Improve	M	0	155,200	0	0	0	0	0	155,200
PW00830	TS: Marks & Nielsen Avenues	3	1,300	57,000	0	0	0	0	0	57,000
PW00831	Systemic Safety Analysis Rpt	M	0	9,300	0	0	0	0	0	9,300
PW00833	TS: Harrison & Shields Avenues	1	0	60,600	0	0	0	0	0	60,600
PW00834	Marks Overlay Ashlan to Dakota	1	0	576,500	0	0	0	0	0	576,500
PW00836	TS: Barstow & Palm Avenues	2	0	651,600	0	0	0	0	0	651,600
PW00837	TS: California & Walnut	3	0	105,700	0	0	0	0	0	105,700



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FY 2020-2021 Capital Improvement Program by Department / Project

Project	Project Name	District	Capital Projects FY 2020	Estimate	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	5 Year Project Total
<b>180000 - Public Works Department</b>										
PW00838	Cedar Overly Barstow to Bullard	4	0		12,200	0	0	0	0	12,200
PW00839	TS: Armstrong & Lane	5	0		523,200	0	0	0	0	523,200
PW00840	Nees Overly Fresno to Millbrook	6	0		35,300	0	0	0	0	35,300
PW00842	MLK Cnt Active Trans Infrastr	3	0		724,500	0	0	0	0	724,500
PW00843	McKinley Widen Marks to Hughes	3	0		1,732,500	0	0	0	0	1,732,500
PW00844	Chinatown UGP - Project 1	3	0		43,400	0	0	0	0	43,400
PW00845	Chinatown UGP - Project 6	3	0		776,900	0	0	0	0	776,900
PW00846	Mariposa Plaza	3	0		98,600	3,135,800	0	0	0	3,234,400
PW00849	SW Fresno Green Trails & Cycle	3	0		361,600	0	0	0	0	361,600
PW00850	Blackstone/McKinley/BNSF FS	M	0		25,000	0	0	0	0	25,000
PW00853	Chestnut OVLY Bullard to Hernd	4	0		37,500	0	0	0	0	37,500
PW00854	Bullard Overlay Cedar to First	4	0		1,451,500	0	0	0	0	1,451,500
PW00856	TS: Clinton & Angus	1	0		644,600	0	0	0	0	644,600
PW00857	MLK Magnet Core Park	3	484,800		1,165,300	1,335,200	0	0	0	2,500,500
PW00858	TCC Community Engagement Plan	3	0		211,700	0	0	0	0	211,700
PW00859	Blackstone Underground Easement	M	0		25,300	0	0	0	0	25,300
PW00860	Maple Ave Cycle Track & Pedestrian	4	0		328,600	0	0	0	0	328,600
PW00861	TCC Grant Administration	3	0		220,800	1,500	1,500	0	0	223,800
PW00862	TCC Chinatown Project	3	0		10,807,400	0	0	0	0	10,807,400
PW00863	TCC EOC Partnership	3	0		1,081,800	0	0	0	0	1,081,800
PW00864	TCC GRID Solar Single-Family	3	0		184,200	0	0	0	0	184,200
PW00865	TCC GRID Solar Multi-Family	3	0		195,000	0	0	0	0	195,000
PW00866	TCC Clean Shared Mobility	3	0		5,212,600	0	0	0	0	5,212,600
PW00867	TCC Annadele Mode Shift	3	0		85,800	0	0	0	0	85,800
PW00869	TCC Yosemite Village	3	0		118,900	0	0	0	0	118,900



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Project	Project Name	District	Capital Projects FY 2020	Estimate	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	5 Year Project Total
<b>180000 - Public Works Department</b>										
PW00870	TCC Inside Out Comm Garden	3	0	0	24,700	0	0	0	0	24,700
PW00874	TCC Workforce Development Plan	3	0	0	275,500	0	0	0	0	275,500
PW00876	TCC West Fresno Satellite Campus	3	0	0	5,028,000	0	0	0	0	5,028,000
PW00877	TCC Comm Eng Plan SW Trails	3	0	0	86,100	0	0	0	0	86,100
PW00878	Midtown School Area Interconn	M	0	0	112,000	0	0	0	0	112,000
PW00879	ITS Dynamic Downtown	3	0	0	1,667,800	0	0	0	0	1,667,800
PW00880	South Fresno Ped Countdown	M	0	0	144,900	0	0	0	0	144,900
PW00881	First St Corridor Improvements	M	2,300	0	30,800	0	0	0	0	30,800
PW00882	Fresno St Corridor Improvement	M	0	0	1,600,200	0	0	0	0	1,600,200
PW00883	Veterans Blv Conn Shaw-Barstow	2	0	0	5,975,500	0	0	0	0	5,975,500
PW00884	FY20 Slurry Seal Projects	M	0	0	92,500	0	0	0	0	92,500
PW00885	TS LT Phasing Butler and Cedar	5	0	0	40,000	0	0	0	0	40,000
PW00886	TS LT Phasing Tulare and U St	3	0	0	38,700	0	0	0	0	38,700
PW00887	Shaw-SR99 Inchg Feas Study	M	3,000	0	86,000	0	0	0	0	86,000
PW00888	Fancher Creek Parkway Plan	5	0	0	265,400	0	0	0	0	265,400
PW00889	Freeway Litter Abatement	M	0	0	220,000	0	0	0	0	220,000
PW00890	Clinton Widening Marks-Brawley	3	0	0	379,000	0	0	0	0	379,000
PW00891	Ashlan Widening Polk-Cornelia	1	0	0	538,300	0	0	0	0	538,300
PW00892	Floradora/Yosemite Safe Routes	0	7,400	0	0	0	0	0	0	0
PW00893	Muir Elem Safe Routes to Sch	3	0	0	490,900	0	0	0	0	490,900
PW00894	McKinley Elem Safe Routes	3	0	0	100,300	0	0	0	0	100,300
PW00896	FY20 Neighborhood Street Imprv	M	0	0	446,000	0	0	0	0	446,000
PW00898	ITS Ashlan Cornelia-Blackstone	M	0	0	126,700	0	0	0	0	126,700
PW00901	TOD Tower at Van Ness & Olive	M	0	0	289,600	0	0	0	0	289,600
PW00902	Merced Street Reconnection	3	0	0	19,500	0	0	0	0	19,500





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<b>180000 - Public Works Department</b>										
PW00903	TS Butler/8th and Orange/Lowe	5	0	145,600	0	0	0	0	0	145,600
PW00904	High Speed Rail Development Svcs	M	0	396,900	0	0	0	0	0	396,900
PW00905	TS Gettysburg/Polk & Sidewalk	1	0	742,700	0	0	0	0	0	742,700
PW00906	First St Cycle Trk Tulare-Vent	5	0	802,500	0	0	0	0	0	802,500
PW00907	Barton/Florence Sidewalks	5	0	416,000	0	0	0	0	0	416,000
PW00908	TS Fresno and Browning	4	0	86,700	0	0	0	0	0	86,700
PW00909	HAWK Peach-McKenzie Trail	7	0	408,500	0	0	0	0	0	408,500
PW00910	Tulare 6th-Cedar Cmplt Street	M	0	205,800	0	0	0	0	0	205,800
PW00911	Chestnut AC Overlay KC-Butler	5	0	45,300	0	0	0	0	0	45,300
PW00914	El Dorado Neigh Alley Paving	4	0	375,000	0	0	0	0	0	375,000
PW00915	TCC Technical Assistance Grant	3	0	54,300	0	0	0	0	0	54,300
PW00916	Trail Network Wayfinding Plan	M	0	111,000	0	0	0	0	0	111,000
PW00917	TS West & Sierra LT Phasing	2	0	613,800	0	0	0	0	0	613,800
PW00919	TS LT Hughes & Shields	1	0	119,100	5,200	0	0	0	0	124,300
PW00920	TS Blythe & Gates	2	0	630,000	0	0	0	0	0	630,000
PW00922	ITS Jensen Ave	M	0	134,500	0	0	0	0	0	134,500
PW00923	Vets 4b-Riverside to Hermd Con	2	0	40,000	0	0	0	0	0	40,000
PW00924	FY21 Neighborhood Street Impro	M	0	1,108,000	0	0	0	0	0	1,108,000
PW00926	TOD Blackstone & McKinley	M	0	3,844,700	0	0	0	0	0	3,844,700
PW00927	Vets Pha3 SR99 Int & Grade Sep	2	0	55,439,900	0	0	0	0	0	55,439,900
PW00928	Cedar Ave AC Ovrly Jen to Hami	5	0	129,000	0	0	0	0	0	129,000
PW00929	Blckstn AC Ovrly Mhrt to Nees	M	0	226,700	0	0	0	0	0	226,700
PW00930	Shaw St Lighting, Cedar to Chest	4	0	71,200	0	0	0	0	0	71,200
PW00934	Master Trails and Bike Plan	M	0	35,000	0	0	0	0	0	35,000
PW00936	R/W Acquisition - Tract 6215	M	6,000	234,500	0	0	0	0	0	234,500



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<b>180000 - Public Works Department</b>									
PW00937	Blackstone-McKinley Grade Separation	M	0	6,030,000	0	0	0	0	6,030,000
PW00938	FY21 Neigh Concrete Repairs	M	0	700,000	0	0	0	0	700,000
PW00939	NB Polk Widen Shaw-Gettysburg	1	0	800,000	0	0	0	0	800,000
PW00940	Armstrong & Hamilton Tot Lot	5	0	200,000	0	0	0	0	200,000
PW00941	R/W Acquisition - Tract 6210	4	0	36,100	0	0	0	0	36,100
PW00942	R/W Acquisition - Tract 6214	4	0	157,000	0	0	0	0	157,000
PW00944	SD Clinton Ave WO Valentine	3	0	305,200	0	0	0	0	305,200
PW00945	TS: Fowler and Olive	0	0	20,000	0	0	0	0	20,000
PW00947	South Fresno AB617 Truck Rerou	0	0	250,000	0	0	0	0	250,000
PW00948	Cedar Paving Shaw-Barstow	0	0	0	600,000	0	0	0	600,000
<b>Total for: 180000 - Public Works Department</b>			<b>1,387,300</b>	<b>193,269,000</b>	<b>5,082,700</b>	<b>6,500</b>	<b>5,000</b>	<b>0</b>	<b>198,363,200</b>
<b>400000 - Planning &amp; Development Services Department</b>									
HC00011	Housing Trust Fund	M	0	6,100	0	0	0	0	6,100
MC00010	Sec. 108 Loan Repayment	M	0	94,600	0	0	0	0	94,600
MC00019	Miscellaneous Projects	M	0	44,900	0	0	0	0	44,900
MC00033	NSP Acquisition Rehabilitation	M	44,900	763,700	0	0	0	0	763,700
PC00115	Romain Improvements	7	0	2,300	0	0	0	0	2,300
PC00153	Tot Lot Replacement - Var Pks	M	309,600	329,800	0	0	0	0	329,800
PC00166	Fink White Park Improvements	3	21,600	387,800	0	0	0	0	387,800
PC00176	Learner Pools 2017	M	15,000	185,600	0	0	0	0	185,600
PC00178	Pinedale ADA Projects - CDBG	2	4,200	42,500	0	0	0	0	42,500
PC00179	Romain Improvements - CDBG	7	2,200	22,200	0	0	0	0	22,200
PC00180	Ted C Willis Improvements - CDBG	3	0	2,200	0	0	0	0	2,200
PC00182	Hinton Improvements	3	0	250,000	0	0	0	0	250,000



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<b>400000 - Planning &amp; Development Services Department</b>									
PC00195	Granny's Park - CDBG	7	2,300	247,800	0	0	0	0	247,800
PC00196	CA/Tupman Imp - CDBG	3	60,700	91,600	0	0	0	0	91,600
PC00197	Comm/Sr Center - D4	4	6,200	10,596,000	0	0	0	0	10,596,000
PC00199	ADA Tot Lot Compliance - CDBG	M	0	160,000	0	0	0	0	160,000
PC00200	ADA Restrooms - CDBG	M	0	200,000	0	0	0	0	200,000
PC00208	F H Ball ADA Improvements	3	5,200	294,800	0	0	0	0	294,800
PC00209	Maxie Parks HVAC Design	3	800	49,300	0	0	0	0	49,300
PC00210	El Dorado Modular Unit Replace	3	2,500	247,600	0	0	0	0	247,600
PW00275	Parking Facilities Improvements	3	1,428,800	1,795,500	0	0	0	0	1,795,500
PW00816	FY18 Neighborhood Street Imprv	M	2,222,400	80,000	0	0	0	0	80,000
PW00892	Floradora/Yosemite Safe Routes	0	0	300,000	0	0	0	0	300,000
PW00925	Highway City Nghbrhd Street Re	M	0	615,000	0	0	0	0	615,000
PW00931	West Fresno Elem & MLK Neigh	3	0	1,151,200	0	0	0	0	1,151,200
PW00932	Burroughs Elem Neigh Reconst	7	0	850,000	0	0	0	0	850,000
PW00933	Ericson Elem Neigh Reconst	4	0	179,000	0	0	0	0	179,000
<b>Total for: 400000 - Planning &amp; Development Services Department</b>			<b>4,126,400</b>	<b>18,989,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,989,500</b>
<b>410000 - Department of Public Utilities</b>									
GC00010	Acquisition	M	538,900	550,300	550,800	556,700	562,200	567,900	2,787,900
GC00016	B-Zone Wells	3	289,100	289,800	289,800	289,800	289,800	289,800	1,449,000
GC00019	DPU Fleet Facilities	0	0	2,899,600	374,500	0	0	0	3,274,100
GC00020	Convenience Centers	0	2,100,000	2,713,600	0	0	0	0	2,713,600
RC00005	Emergency Repairs - Short Extension	M	0	200,000	200,000	200,000	200,000	200,000	1,000,000
RC00130	Sewer Lateral Revolving Proj	M	300,000	300,000	300,000	300,000	300,000	300,000	1,500,000
RC00131	Merced (Glenn-Thorne) Rehab	M	87,600	500,000	0	0	0	0	500,000



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<b>410000 - Department of Public Utilities</b>									
RC00133	S. Ind. Area Coll. System Infrastructure	3	100	0	0	0	0	0	0
RC00141	Veteran's Boulevard Sewer	2	390,000	216,400	8,500	3,500	900	0	229,300
RC00167	Shields Frontage Sewer Rehab	7	149,000	198,400	1,300	0	0	0	199,700
RC00168	Sherman First & Saginaw Sewer Rehab	7	227,000	161,500	5,300	0	0	0	166,800
RC00169	MLK/Jensen/Bardell/Dorothy Swr Rehab	3	1,261,000	291,600	3,200	0	0	0	294,800
RC00170	Fresno/HSt SewerSiphon Removal	3	3,000	250,000	8,200	3,500	0	0	261,700
RC00171	Lift Station#LS1 Rehab	3	574,000	114,500	3,900	0	0	0	118,400
RC00172	RWRF Sewer Improvements	3	3,000	0	0	0	0	0	0
RC00174	Herndon Milburn Junction Struc	2	244,000	3,000	0	0	0	0	3,000
RC00175	Odor Control for Collection Sy	M	59,000	497,600	625,500	2,416,200	2,900	0	3,542,200
RC00176	CMMS Enhancements	3	330,000	18,000	0	0	0	0	18,000
RC00177	CollectionSystemRehabilitation	M	4,709,000	7,106,800	14,081,300	10,064,300	12,000,200	14,000,000	57,252,600
RC00178	Collection System Extension	M	966,400	939,100	874,600	1,863,600	4,959,000	5,016,000	13,652,300
RC00179	Collection System Expansion	M	0	1,431,900	2,548,300	15,200	0	0	3,995,400
RC00180	Lift Station Rehabilitation	M	696,000	300,400	76,300	75,000	75,000	75,000	601,700
RC00181	CollectionSys AccessStructures	M	177,000	401,900	375,500	375,000	375,000	375,000	1,902,400
RC00182	Sanitary Sewer Master Plan	3	0	0	0	400,000	0	0	400,000
RC00183	CollSysLargeDiameterTrunkLines	M	0	750,000	750,000	750,000	750,000	750,000	3,750,000
TC00014	RWRF Emergency Large Scale Repairs	M	132,000	750,000	750,000	750,000	750,000	750,000	3,750,000
TC00079	Centralized Odor Control Sys for Plant Process	3	164,000	75,700	0	0	0	0	75,700
TC00096	Southwest Quadrant Recycled Water Dist System	3	1,777,000	3,993,700	61,500	6,700	0	0	4,061,900
TC00112	WW System Enhancements/Upgrades	3	0	0	1,200,000	6,500,000	7,500,000	7,500,000	22,700,000
TC00142	Recycled Water System User Connections - Southwest	M	151,000	150,000	0	0	0	0	150,000
TC00154	Renewable Gas Diversion	3	200,000	9,334,500	18,300	0	0	0	9,352,800
TC00158	Water Supply Reliability Impro	3	58,100	30,000	0	0	0	0	30,000



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<b>410000 - Department of Public Utilities</b>										
TC00159	Flare Capacity Expansion	3	113,000		7,467,900	177,700	8,500	0	0	7,654,100
TC00160	RWRF Conditioned Digester Gas	3	22,000		0	0	0	0	0	0
TC00164	Headworks Barscreen	3	1,000		0	0	0	0	0	0
TC00165	Residuals Master Plan	M	44,000		0	0	0	0	0	0
TC00168	Boiler Replacement PGF	3	2,368,000		173,300	7,500	0	0	0	180,800
TC00169	Substation Expansion	3	127,000		2,946,600	17,300	1,100	0	0	2,965,000
TC00171	RWRF Recycled Water Pipeline	3	4,000		0	0	0	0	0	0
TC00172	RWRF Property Gas Pipeline	3	30,000		0	0	0	0	0	0
TC00174	Reclamation Well System Intertie to Tertiary Treatment	M	0		4,300	5,000	5,000	5,937,100	355,800	6,307,200
TC00176	RWRF Headworks	M	494,000		779,200	500,000	500,000	500,000	0	2,279,200
TC00177	RWRF Secondary Treatment	3	85,000		3,624,300	564,800	21,890,400	3,396,200	50,600	29,526,300
TC00178	RWRF Solids Treatment	3	1,446,500		2,310,100	1,871,800	1,817,400	1,816,100	23,484,000	31,299,400
TC00179	RWRF Effluent Handling	3	334,000		1,146,400	393,500	310,900	2,997,800	876,300	5,724,900
TC00180	RWRF Buildings/Grounds	3	388,000		891,800	411,000	200,000	200,000	200,000	1,902,800
TC00182	Recycled Water Distribution	M	203,000		3,510,300	300,400	671,000	3,000	0	4,484,700
TC00183	Planning & Project Management	M	1,067,000		310,500	120,000	2,620,000	20,000	20,000	3,090,500
TC00184	Gas Conditioning System Improv	3	0		1,250,000	100,000	100,000	100,000	100,000	1,650,000
TC00185	RWRF Electrical	3	1,590,500		804,900	4,828,600	3,600	0	0	5,637,100
WC00001	Fire Hydrant Installations	M	0		15,000	15,000	15,000	15,000	15,000	75,000
WC00002	Serv/Meter Installations 2" or Less	M	0		1,091,400	1,124,100	1,157,800	1,192,500	1,228,300	5,794,100
WC00004	Water Main Extensions	M	0		2,761,400	1,068,000	2,001,600	1,999,800	2,000,000	9,830,800
WC00005	Water Main Renewal	M	0		4,513,900	11,879,300	7,728,200	11,543,100	9,021,600	44,686,100
WC00006	Serv/Meter Install Above	M	0		1,012,100	493,000	508,000	521,000	541,100	3,075,200
WC00014	Combined/Multiple Installation	M	0		375,800	716,000	752,100	747,100	775,400	3,366,400
WC00015	Water Well Evaluation and Deve	M	0		1,143,300	403,200	400,000	400,000	400,000	2,746,500



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410000 - Department of Public Utilities										
WC000016	Water Well Construction	M	0		2,874,200	3,264,700	4,107,300	3,002,000	3,000,000	16,248,200
WC000017	Well Rehabilitation	M	0		2,095,700	2,001,800	2,000,000	2,000,000	2,000,000	10,097,500
WC000018	Pump Rehabilitation	M	0		933,000	312,600	300,200	300,000	300,000	2,145,800
WC000020	Granular Activated Carbon	M	0		6,366,600	3,951,400	1,176,000	3,000	0	11,497,000
WC000021	Surface Water Treatment Plant	6	0		5,192,100	2,681,300	2,300,000	1,000,000	1,000,000	12,173,400
WC000022	Leaky Acres	4	0		250,300	250,000	250,000	100,000	100,000	950,300
WC000023	Water Telemetry System	M	0		1,530,000	600,000	600,000	600,000	600,000	3,930,000
WC000024	Water Yard-Expansion/Improvement	7	0		50,000	6,250,000	6,250,000	6,250,000	6,250,000	25,050,000
WC000027	Inventory - Materials	M	0		200,000	200,000	200,000	200,000	200,000	1,000,000
WC000032	Booster Pump	M	0		69,700	302,200	500	0	0	372,400
WC000033	Recharge Facilities - Basins	M	0		175,000	175,000	175,000	175,000	175,000	875,000
WC000038	SWTP/Friant Kern Canal Pipeline	6	0		352,000	14,000	1,000	0	0	367,000
WC000050	City Recharge Basins	M	0		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
WC000051	Metro Resources Plan Update	M	0		422,500	1,865,500	246,000	100,000	100,000	2,734,000
WC000053	Emergency Generator Sets	M	0		886,400	800	0	0	0	887,200
WC000054	T-3 (3MG Tank in SE Fresno)	5	0		0	158,600	10,788,300	2,473,100	138,300	13,558,300
WC000057	SE Fresno Surface Wtr Treatment	5	0		150,000	0	0	0	0	150,000
WC000058	UGM101S Wellhead Treatment Prj	0	0		1,000,000	0	0	0	0	1,000,000
WC000065	SE/SWTP Transmission Pipelines	5	0		78,600	0	0	0	0	78,600
WC000074	Water Facilities Security Impr	M	0		422,200	300,000	300,000	300,000	300,000	1,622,200
WC000083	Program Management	M	0		20,000	20,000	20,000	20,000	20,000	100,000
WC000085	Transmission Grid Mains	M	0		1,900,000	2,500,000	0	0	0	4,400,000
WC000087	CMMS Enhancements	M	0		26,500	0	0	0	0	26,500
WC000089	L-T Hydraulic & WQ Modeling	0	0		150,000	150,000	150,000	150,000	150,000	750,000
WC000091	Fleet Maintenance Constn WW	0	0		5,100,400	0	0	0	0	5,100,400



**City of Fresno**  
**FY 2021 - FY 2025 Capital Improvement Program**  
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Project	Project Name	District	Capital Projects FY 2020 Estimate	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	5 Year Project Total
<b>410000 - Department of Public Utilities</b>									
WC00092	TCP Remediation	0	0	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
WC00093	Water Service Connection Loans	0	0	14,800	15,200	15,700	16,200	16,700	78,600
WC00094	123-TCP Mitigation Feasibility	0	0	695,600	0	0	0	0	695,600
WC00095	Polyethylene Replacement	0	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
<b>Total for: 410000 - Department of Public Utilities</b>			<b>23,903,200</b>	<b>105,556,400</b>	<b>77,116,100</b>	<b>98,140,100</b>	<b>79,843,000</b>	<b>87,241,800</b>	<b>447,897,400</b>
<b>430000 - Airports Department</b>									
AC00045	Airways Golf Course Capital	4	35,300	659,800	0	0	0	0	659,800
AC00301	Security Upgrades	4	67,100	50,000	75,000	75,000	75,000	75,000	350,000
AC00326	Admin Bldg HVAC	4	1,000	0	0	0	0	0	0
AC00328	Terminal HVAC Replacement	4	222,700	378,300	0	0	0	0	378,300
AC00329	Park Lot-EV Charging Stations Des	4	0	10,000	0	0	0	0	10,000
AC00336	IT PM/Repairs/Upgrades	4	2,300	580,000	100,000	100,000	100,000	100,000	980,000
AC00337	FCH Term Complex Impr	3	55,900	0	50,000	50,000	50,000	50,000	200,000
AC00342	Terminal Restrooms (Des/Const)	4	0	10,000	0	0	0	0	10,000
AC00345	AIPxx FF18 Rehab Twy C Ph1 (Const)	4	1,553,500	275,800	0	0	0	0	275,800
AC00346	AIPxx FF17 FCH Master Plan Update	3	117,500	26,900	0	0	0	0	26,900
AC00347	AIP79 FF16 FAT Master Plan Update	4	7,900	152,000	0	0	0	0	152,000
AC00350	Parking Equipment	4	35,700	5,000	0	0	0	0	5,000
AC00354	Bag Claim Walk Remodel	4	0	50,500	0	0	0	0	50,500
AC00355	Terminal Gate 8 Holdroom/Bridge	4	317,100	261,300	0	0	0	0	261,300
AC00357	11R/29L End of Runway Repair	4	4,000	0	0	0	0	0	0
AC00358	AIPxx FF18 Airfield Lighting Sys	4	366,700	34,600	0	0	0	0	34,600
AC00364	Terminal Boilers Replacement	4	1,100,000	50,000	0	0	0	0	50,000
AC00366	Airfield Perim Fence Ph1	4	56,600	88,300	0	0	0	0	88,300



**City of Fresno**  
**FY 2021 - FY 2025 Capital Improvement Program**  
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Project	Project Name	District	Capital Projects FY 2020 Estimate	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	5 Year Project Total
<b>430000 - Airports Department</b>									
AC00367	CRCF Facility Maintenance	4	0	318,100	0	0	0	0	318,100
AC00368	Passenger Facility Charge (PFC) Administration	4	200	83,000	0	0	0	0	83,000
AC00369	Term Public Address System	4	0	575,000	0	0	0	0	575,000
AC00370	Terminal Cntrs Monitors	4	0	69,000	0	0	0	0	69,000
AC00371	Comm Aviation Lighting	4	288,600	53,000	0	0	0	0	53,000
AC00372	Terminal Roof Renovation	4	964,800	535,000	0	0	0	0	535,000
AC00373	Air Cargo Taxilane Rehab	4	5,000	10,000	0	0	0	0	10,000
AC00377	Marine Base Demo (FED MOCA)	4	0	1,300,000	0	0	0	0	1,300,000
AC00378	RAC QTA Drainage Construction	4	0	73,200	0	0	0	0	73,200
AC00380	11R/29L End of Runway Repair	4	146,300	0	0	0	0	0	0
AC00382	AIPxx FF18 Noise Homes Part150	4	849,200	315,600	0	0	0	0	315,600
AC00385	AIPxx FF19 Noise Homes Part150	4	0	1,111,200	0	0	0	0	1,111,200
AC00386	AIPxx FF19 ARFF Stn (+EOC) Des	4	0	0	0	0	140,000	0	140,000
AC00388	Service Animal Area FAT Term	4	3,400	0	0	0	0	0	0
AC00389	Parking Expansion (FAT)	4	1,909,500	50,000	0	0	0	0	50,000
AC00390	Air Service Planning	4	400,000	500,000	400,000	400,000	400,000	400,000	2,100,000
AC00392	Terminal Frontage Lighting	4	32,400	0	0	0	0	0	0
AC00395	AIPxx FF18 Twy C Const Ph2	4	4,969,200	411,200	0	0	0	0	411,200
AC00398	AIPxx Term E Apron (Env/Des)	4	1,207,200	9,390,300	0	0	0	0	9,390,300
AC00399	AIPxx Term Imprv (Env/Des)	4	64,700	0	0	0	0	0	0
AC00400	PFC 4 Administration Costs	4	45,300	7,000	0	0	0	0	7,000
AC00401	Parking Garage (Env/Des/Con)	4	1,704,500	38,835,000	0	0	0	0	38,835,000
AC00402	AIPxx Twy B6,4,3 Remove (Env/DesCon)	4	119,900	551,300	0	0	0	0	551,300
AC00403	TSA OTA Bag MakeUp Inline CBIS	4	1,066,100	17,689,100	0	0	0	0	17,689,100
AC00404	AIPxx FF20 Noise Homes Prt 150	4	0	103,000	1,103,000	0	0	0	1,206,000





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Project	Project Name	District	Capital Projects FY 2020 Estimate	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	5 Year Project Total
<b>430000 - Airports Department</b>									
AC00407	AIPxx FF20 Term E Apron	4	0	0	6,562,700	0	0	0	6,562,700
AC00408	PFC Administration Costs	4	0	150,000	0	0	0	0	150,000
AC00409	Airfield Repairs / Repl	4	1,159,500	1,230,000	100,000	100,000	100,000	100,000	1,630,000
AC00410	Terminal Repairs / Repl	4	571,700	400,000	500,000	500,000	500,000	500,000	2,400,000
AC00411	Equipmt Small Capital	4	0	202,600	200,000	200,000	200,000	200,000	1,002,600
AC00412	Terminal Improvements	4	138,000	264,000	700,000	700,000	700,000	700,000	3,064,000
AC00413	Terminal/FIS Expansion	4	8,531,600	1,500,000	0	0	0	0	1,500,000
AC00414	Parking Repairs / Replacements	4	2,500	100,000	50,000	50,000	50,000	50,000	300,000
AC00415	Term Gate 5/7 Impr Des/Con	4	570,700	25,000	0	0	0	0	25,000
AC00416	Broom Sweeper	4	0	450,000	0	0	0	0	450,000
AC20013	Airfield Perim Fence Ph2	4	0	0	0	1,600,000	0	0	1,600,000
AC20015	AIPxx FF20 Recon Rwy 11L/29R Des	4	0	0	0	230,000	2,270,000	0	2,500,000
AC21001	AIPxx FF21 Recon Rwy 11L/29R Const	4	0	0	0	0	0	15,000,000	15,000,000
AC21003	AIPxx FF21 FCH Twr Removal Des	3	0	0	0	15,000	135,000	0	150,000
AC21006	AIPxx FF21 Noise Homes Part 150	4	0	0	103,000	1,000,000	0	0	1,103,000
AC22001	AIPxx FF22 Noise Homes Part 150	4	0	0	0	103,000	1,000,000	0	1,103,000
AC22002	AIPxx FF22 FCH Twr Rehab (Const)	3	0	0	0	30,000	300,000	300,000	630,000
AC23002	AIPxx FF23 Noise Homes Part 150	4	0	0	0	0	103,000	1,000,000	1,103,000
AC24001	AIPxx FF24 Noise Homes Part 150 Total	4	0	0	0	0	0	110,300	110,300
AM00103	Environmental Site-Old Hammer Field	4	66,300	100,000	125,000	125,000	125,000	125,000	600,000
AM00106	Facilities Repair/Repl Reserve	4	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000
<b>Total for: 430000 - Airports Department</b>			<b>29,259,900</b>	<b>79,534,100</b>	<b>10,568,700</b>	<b>5,778,000</b>	<b>6,748,000</b>	<b>19,210,300</b>	<b>121,839,100</b>
<b>440000 - Convention Cntr &amp; Stadium Dept</b>									
CC00027	Stadium Capital Improvements	3	206,200	3,667,600	0	0	0	0	3,667,600



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<b>440000 - Convention Cntr &amp; Stadium Dept</b>									
<b>Total for: 440000 - Convention Cntr &amp; Stadium Dept</b>			<b>206,200</b>	<b>3,667,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,667,600</b>
<b>450000 - FAX Department</b>									
FC00001	Non-Revenue Support Vehicles	M	98,200	181,000	50,000	0	50,000	0	281,000
FC00019	Passenger Amenities	M	362,200	3,542,600	450,000	450,000	450,000	450,000	5,342,600
FC00024	FAX Radio System	3	0	1,044,700	0	0	0	0	1,044,700
FC00026	Planning	M	245,500	1,705,700	200,000	200,000	200,000	200,000	2,505,700
FC00030	CNG Bus Rehab	3	0	652,000	0	0	0	0	652,000
FC00036	Bldg and Facility Maintenance	3	63,700	13,396,000	3,791,000	310,000	3,414,900	310,000	21,221,900
FC00050	Bus Purchase Fixed Route =40'	M	2,508,000	5,163,400	0	2,600,000	700,000	3,420,000	11,883,400
FC00053	Paratransit Vehicles & Equip	M	0	1,212,000	0	850,000	0	850,000	2,912,000
FC00057	Transit Fac/Station	M	187,400	146,800	0	0	0	0	146,800
FC00059	Circulator	3	0	100,000	0	0	0	0	100,000
FC00068	FY09-10 Prop1B-PTMISEA Project	M	433,100	760,000	0	0	0	0	760,000
FC00069	FY10-11 Prop 1B-PTMISEA Project	M	0	4,255,200	0	0	0	0	4,255,200
FC00070	BRT-Bus Rapid Transit Phase 1	M	579,800	800,000	0	0	0	0	800,000
FC00075	NF-Bus Stop Improvements	M	602,100	0	0	0	0	0	0
FC00076	NF-Bus Stop Numb Braille Signs	M	1,100	0	0	0	0	0	0
FC00078	Transit Signal Prioritization	M	712,200	840,000	0	0	0	0	840,000
FC00085	FY16-17 Prop1B-CTSGP Sec Prjct	0	0	34,900	0	0	0	0	34,900
FC00087	FY14-15 Prop1B-PTMISEA Project	M	3,663,200	5,064,200	0	0	0	0	5,064,200
FC00090	Transit Asset Management	M	0	300,000	0	0	0	0	300,000
FC00091	TIRCP - TVMs & Vehics	0	0	60,000	0	0	0	0	60,000
FC00092	TIRCP - HFN Imprvmnts & Vehics	0	0	4,180,000	0	4,000,000	0	4,000,000	12,180,000
FC00093	TIRCP - SW Community Connector	0	0	9,490,000	0	4,000,000	0	4,000,000	17,490,000



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Project	Project Name	District	Capital Projects FY 2020 Estimate	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	5 Year Project Total
<b>450000 - FAX Department</b>									
Total for: 450000 - FAX Department			9,456,500	52,928,500	4,491,000	12,410,000	4,814,900	13,230,000	87,874,400
Grand Total			70,362,100	467,305,900	98,326,400	118,119,600	92,945,900	121,367,100	898,064,900

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**FISCAL YEAR 2020-2021**

**CAPITAL IMPROVEMENT PROGRAM**

**BY**

**DEPARTMENT / FUND / PROJECT**



**City of Fresno**  
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Project	Name	District	Capital Projects FY 2020 Estimate	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	5 Year Project Total
<b>010000 - City Council Department</b>									
<b>10101 - General Fund</b>									
XC00001	CNL Dist. 1 Infrastructure	1	0	122,900	0	0	0	0	122,900
XC00002	CNL Dist. 2 Infrastructure	2	0	159,100	0	0	0	0	159,100
XC00003	CNL Dist. 3 Infrastructure	3	5,200	7,800	0	0	0	0	7,800
XC00004	CNL Dist. 4 Infrastructure	4	0	131,700	0	0	0	0	131,700
XC00005	CNL Dist. 5 Infrastructure	5	0	86,700	0	0	0	0	86,700
XC00006	CNL Dist. 6 Infrastructure	6	20,000	50,300	0	0	0	0	50,300
XC00007	CNL Dist. 7 Infrastructure	7	10,900	123,500	0	0	0	0	123,500
Total for: 10101 - General Fund			36,100	682,000	0	0	0	0	682,000
Total for: 010000 - City Council Department			36,100	682,000	0	0	0	0	682,000
<b>100000 - Office of the Mayor and City Manager</b>									
<b>30160 - Animal Shelter</b>									
PW00935	Animal Shelter	M	5,500	0	88,800	0	0	0	88,800
Total for: 30160 - Animal Shelter			5,500	0	88,800	0	0	0	88,800
Total for: 100000 - Office of the Mayor and City Manager			5,500	0	88,800	0	0	0	88,800
<b>150000 - Police Department</b>									
<b>30140 - 2008 PD Revenue Bonds-Phase I</b>									
DC00002	Regional Training Facility	3	27,000	30,000	35,000	35,000	35,000	35,000	170,000
Total for: 30140 - 2008 PD Revenue Bonds-Phase I			27,000	30,000	35,000	35,000	35,000	35,000	170,000
<b>30149 - PD Natl Air Guard RTC Fund</b>									
DC00002	Regional Training Facility	3	0	100,000	44,100	0	0	0	144,100



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Project	Name	District	Capital Projects FY 2020 Estimate	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	5 Year Project Total
<b>150000 - Police Department</b>									
<b>30149 - PD Natl Air Guard RTC Fund</b>									
Total for: 30149 - PD Natl Air Guard RTC Fund			0	100,000	44,100	0	0	0	144,100
<b>30157 - Southeast Police Station</b>									
DC00005	SE Distrc Police Station	5	1,039,600	0	0	0	0	0	0
Total for: 30157 - Southeast Police Station			1,039,600	0	0	0	0	0	0
Total for: 150000 - Police Department			1,066,600	130,000	79,100	35,000	35,000	35,000	314,100
<b>160000 - Fire Department</b>									
<b>30156 - Fig Garden Renovation Project</b>									
XC00029	Fire Station Renovations Phase I	M	0	124,500	0	0	0	0	124,500
Total for: 30156 - Fig Garden Renovation Project			0	124,500	0	0	0	0	124,500
<b>30159 - Fire Station #18 Construction</b>									
XC00036	UGM Fire Station 18	2	438,100	0	0	0	0	0	0
Total for: 30159 - Fire Station #18 Construction			438,100	0	0	0	0	0	0
Total for: 160000 - Fire Department			438,100	124,500	0	0	0	0	124,500
<b>170000 - PARCS Department</b>									
<b>10101 - General Fund</b>									
PC00165	Einstein Park Improvements	7	0	25,000	0	0	0	0	25,000
PC00169	Melody Park Light Installation	3	24,900	0	0	0	0	0	0
PC00185	Pilibos Improvements	5	0	200,000	0	0	0	0	200,000
PC00197	Comm/Sr Center - D4	4	0	2,021,500	0	0	0	0	2,021,500
PC00201	Granny's Security Light Upgrade	7	0	75,000	0	0	0	0	75,000



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Project	Name	District	Capital Projects FY 2020 Estimate	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	5 Year Project Total
<b>170000 - PARCS Department</b>									
<b>10101 - General Fund</b>									
PC00202	Milburn/Dakota Master Plan	1	90,300	99,800	0	0	0	0	99,800
PC00203	Mosqueda CIP	5	75,400	0	0	0	0	0	0
PC00204	South Tower Park CIP	3	0	300,000	0	0	0	0	300,000
PC00205	St Rest Landscaping	3	0	58,000	0	0	0	0	58,000
PC00211	Senior Center - TBD	3	0	600,000	0	0	0	0	600,000
PC00212	El Dorado Building	3	0	1,274,400	0	0	0	0	1,274,400
PC00214	Roeding Dog Park Relocation	3	0	50,000	0	0	0	0	50,000
PC00215	Khalra Soccer Field Re-Seed	3	0	70,000	0	0	0	0	70,000
PC00216	Tollhouse Tot Lot/ADA Improv	3	0	200,000	0	0	0	0	200,000
PC00217	Eldorado Tot Lot Misting Sys	3	0	100,000	0	0	0	0	100,000
PC00218	Vinland Additional Lighting	3	0	200,000	0	0	0	0	200,000
PC00219	River Bottom Security Upgrades	3	0	10,000	0	0	0	0	10,000
PC00220	Logan Park Shade Structure	3	0	100,000	0	0	0	0	100,000
<b>Total for: 10101 - General Fund</b>			<b>190,600</b>	<b>5,383,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,383,700</b>
<b>22031 - Misc State Grants - Parks</b>									
PC00181	Maxie Improvements - Cal Fire	3	3,800	249,500	0	0	0	0	249,500
PC00182	Hinton Improvements	3	0	48,600	0	0	0	0	48,600
PC00183	Romain Futsal Court	7	0	54,100	0	0	0	0	54,100
<b>Total for: 22031 - Misc State Grants - Parks</b>			<b>3,800</b>	<b>352,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>352,200</b>
<b>22094 - Prop 84 II - PARCS</b>									
PC00007	Parks Facilities Rehab	M	0	24,100	0	0	0	0	24,100
<b>Total for: 22094 - Prop 84 II - PARCS</b>			<b>0</b>	<b>24,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,100</b>





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Project	Name	District	Capital Projects FY 2020 Estimate	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	5 Year Project Total
<b>170000 - PARCS Department</b>									
<b>22096 - Housing Related Parks Programs</b>									
PC00007	Parks Facilities Rehab	M	0	71,500	0	0	0	0	71,500
Total for: 22096 - Housing Related Parks Programs			0	71,500	0	0	0	0	71,500
<b>24017 - Parks Special Projects</b>									
PC00007	Parks Facilities Rehab	M	44,900	0	0	0	0	0	0
PC00128	Slurry Seal Various Parks	M	0	146,400	0	0	0	0	146,400
Total for: 24017 - Parks Special Projects			44,900	146,400	0	0	0	0	146,400
<b>31502 - UGM Neigh Park Service Area 2</b>									
PC00007	Parks Facilities Rehab	M	0	400,000	0	0	0	0	400,000
Total for: 31502 - UGM Neigh Park Service Area 2			0	400,000	0	0	0	0	400,000
<b>31509 - UGM parks Citywide Facil Fees</b>									
PC00007	Parks Facilities Rehab	M	0	3,000,000	500,000	1,250,000	1,000,000	1,250,000	7,000,000
PC00184	Melody Splash Pad - D4	4	145,900	0	0	0	0	0	0
PC00188	D1 Improvements-UGM	1	400	89,400	0	0	0	0	89,400
PC00189	D2 Improvements-UGM	2	8,400	56,200	0	0	0	0	56,200
PC00190	D3 Improvements-UGM	3	60,300	99,000	0	0	0	0	99,000
PC00191	D4 Improvements-UGM	4	0	109,900	0	0	0	0	109,900
PC00192	D5 Improvements-UGM	5	3,600	66,300	0	0	0	0	66,300
PC00193	D6 Improvements-UGM	6	18,400	90,900	0	0	0	0	90,900
PC00194	D7 Improvements-UGM	7	0	44,700	0	0	0	0	44,700
PC00213	SEFCEDA Park Construct Support	3	0	90,000	0	0	0	0	90,000
Total for: 31509 - UGM parks Citywide Facil Fees			237,000	3,646,400	500,000	1,250,000	1,000,000	1,250,000	7,646,400



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<b>170000 - PARCS Department</b>									
<b>31510 - UGM Parkland(Quimby) Ded Fee</b>									
PC00007	Parks Facilities Rehab	M	0	2,400,000	400,000	500,000	500,000	400,000	4,200,000
<b>Total for: 31510 - UGM Parkland(Quimby) Ded Fee</b>			<b>0</b>	<b>2,400,000</b>	<b>400,000</b>	<b>500,000</b>	<b>500,000</b>	<b>400,000</b>	<b>4,200,000</b>
<b>Total for: 170000 - PARCS Department</b>			<b>476,300</b>	<b>12,424,300</b>	<b>900,000</b>	<b>1,750,000</b>	<b>1,500,000</b>	<b>1,650,000</b>	<b>18,224,300</b>
<b>180000 - Public Works Department</b>									
<b>10101 - General Fund</b>									
PW00044	Minor Public Improvements	M	0	6,800	0	0	0	0	6,800
PW00824	ADA Compliance Convention Ctr	3	0	316,200	0	0	0	0	316,200
PW00896	FY20 Neighborhood Street Imprv	M	0	218,800	0	0	0	0	218,800
PW00914	El Dorado Neigh Alley Paving	4	0	375,000	0	0	0	0	375,000
PW00940	Armstrong & Hamilton Tot Lot	5	0	200,000	0	0	0	0	200,000
<b>Total for: 10101 - General Fund</b>			<b>0</b>	<b>1,116,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,116,800</b>
<b>20102 - Prop. 111 - Special Gas Tax</b>									
PW00044	Minor Public Improvements	M	0	10,000	0	0	0	0	10,000
PW00268	ADA Infrastructure Compliance	M	0	300,000	0	0	0	0	300,000
PW00661	Fulton Mall Improvements	3	0	125,000	0	0	0	0	125,000
PW00782	StLighting Maj Repair Projects	M	0	350,000	0	0	0	0	350,000
PW00896	FY20 Neighborhood Street Imprv	M	0	99,800	0	0	0	0	99,800
PW00924	FY21 Neighborhood Street Impro	M	0	400,000	0	0	0	0	400,000
<b>Total for: 20102 - Prop. 111 - Special Gas Tax</b>			<b>0</b>	<b>1,284,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,284,800</b>
<b>20103 - ABX8 6 Gas Tax (formerly TCRP)</b>									
PW00044	Minor Public Improvements	M	0	300,000	0	0	0	0	300,000



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<b>180000 - Public Works Department</b>									
<b>20103 - ABX8 6 Gas Tax (formerly TCRP)</b>									
PW00896	FY20 Neighborhood Street Imprv	M	0	127,400	0	0	0	0	127,400
PW00924	FY21 Neighborhood Street Impro	M	0	708,000	0	0	0	0	708,000
PW00938	FY21 Neigh Concrete Repairs	M	0	700,000	0	0	0	0	700,000
<b>Total for: 20103 - ABX8 6 Gas Tax (formerly TCRP)</b>			<b>0</b>	<b>1,835,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,835,400</b>
<b>20104 - SB1 Road Repair Gas Tax</b>									
PW00526	TS Cedar & Woodward	5	0	159,600	0	0	0	0	159,600
PW00812	TS Tulare and "Q" Street	3	0	721,400	0	0	0	0	721,400
PW00833	TS: Harrison & Shields Avenues	1	0	60,600	0	0	0	0	60,600
PW00834	Marks Overlay Ashlan to Dakota	1	0	576,500	0	0	0	0	576,500
PW00836	TS: Barstow & Palm Avenues	2	0	651,600	0	0	0	0	651,600
PW00837	TS: California & Walnut	3	0	105,700	0	0	0	0	105,700
PW00838	Cedar Ovrlly Barstow to Bullard	4	0	12,200	0	0	0	0	12,200
PW00839	TS: Armstrong & Lane	5	0	523,200	0	0	0	0	523,200
PW00840	Nees Ovrlly Fresno to Millbrook	6	0	35,300	0	0	0	0	35,300
PW00853	Chestnut OVLY Bullard to Hermd	4	0	37,500	0	0	0	0	37,500
PW00854	Bullard Overlay Cedar to First	4	0	29,900	0	0	0	0	29,900
PW00856	TS: Clinton & Angus	1	0	324,600	0	0	0	0	324,600
PW00860	Maple Ave Cycle Track & Pedestrian	4	0	75,000	0	0	0	0	75,000
PW00882	Fresno St Corridor Improvement	M	0	39,600	0	0	0	0	39,600
PW00884	FY20 Slurry Seal Projects	M	0	92,500	0	0	0	0	92,500
PW00885	TS LT Phasing Butler and Cedar	5	0	40,000	0	0	0	0	40,000
PW00886	TS LT Phasing Tulare and U St	3	0	38,700	0	0	0	0	38,700
PW00892	Floradora/Yosemite Safe Routes	0	7,400	0	0	0	0	0	0



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<b>180000 - Public Works Department</b>									
<b>20104 - SB1 Road Repair Gas Tax</b>									
PW00893	Muir Elem Safe Routes to Sch	3	0	490,900	0	0	0	0	490,900
PW00894	McKinley Elem Safe Routes	3	0	100,300	0	0	0	0	100,300
PW00907	Barton/Florence Sidewalks	5	0	254,100	0	0	0	0	254,100
PW00917	TS West & Sierra LT Phasing	2	0	613,800	0	0	0	0	613,800
PW00919	TS LT Hughes & Shields	1	0	119,100	5,200	0	0	0	124,300
PW00920	TS Blythe & Gates	2	0	630,000	0	0	0	0	630,000
PW00948	Cedar Paving Shaw-Barstow	0	0	0	600,000	0	0	0	600,000
<b>Total for: 20104 - SB1 Road Repair Gas Tax</b>			<b>7,400</b>	<b>5,732,100</b>	<b>605,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,337,300</b>
<b>21501 - Disposition Of Real Property</b>									
PW00085	Sale/Purchase-Real Property	M	2,000	22,200	5,000	5,000	5,000	0	37,200
<b>Total for: 21501 - Disposition Of Real Property</b>			<b>2,000</b>	<b>22,200</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>	<b>37,200</b>
<b>22003 - Pedestrian &amp; Bicycle Facility</b>									
PW00044	Minor Public Improvements	M	0	20,000	0	0	0	0	20,000
PW00268	ADA Infrastructure Compliance	M	0	439,400	0	0	0	0	439,400
PW00364	Bicycle Public Service Announce	M	0	20,000	0	0	0	0	20,000
PW00526	TS Cedar & Woodward	5	0	61,100	0	0	0	0	61,100
PW00812	TS Tulare and "Q" Street	3	0	63,700	0	0	0	0	63,700
<b>Total for: 22003 - Pedestrian &amp; Bicycle Facility</b>			<b>0</b>	<b>604,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>604,200</b>
<b>22048 - Federal Grants Public Works</b>									
PW00526	TS Cedar & Woodward	5	0	341,600	0	0	0	0	341,600
PW00585	Sugar Pine Trail Pk & Ride Will	6	0	42,100	0	0	0	0	42,100
PW00596	TS Butler & Willow	5	400	9,300	0	0	0	0	9,300



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<b>180000 - Public Works Department</b>									
<b>22048 - Federal Grants Public Works</b>									
PW00619	Official Plan Lines: Temperance, North	M	0	2,000	0	0	0	0	2,000
PW00676	TS Shields & Weber	1	0	6,000	0	0	0	0	6,000
PW00678	TS Clinton & Valentine	3	1,000	541,200	0	0	0	0	541,200
PW00688	ITS Freeway Crossings Citywide	M	100	0	0	0	0	0	0
PW00710	Inter Improv Central & Orange	3	0	1,523,300	0	0	0	0	1,523,300
PW00725	Shields Bankside Trail Fresno to First	7	0	1,735,800	0	0	0	0	1,735,800
PW00740	BPMP Bridge Maint Deck Rehab 1	M	0	8,000	0	0	0	0	8,000
PW00743	Herndon ITS GSB-Willow Adaptiv	M	0	44,500	0	0	0	0	44,500
PW00744	BPMP Bridge Maint Deck Rehab 2	M	0	5,200	0	0	0	0	5,200
PW00747	Blackstone Street Lighting Div	M	0	4,600	0	0	0	0	4,600
PW00762	HerndonCanalTrail-Shields/McKi	7	0	3,004,500	0	0	0	0	3,004,500
PW00763	McKinleyAveTrail-Millbr/Cloviss	M	0	1,556,500	0	0	0	0	1,556,500
PW00764	ClovisAveTrail-McKin to Dayton	4	0	1,284,100	0	0	0	0	1,284,100
PW00768	TS Chestnut & Shields	4	1,000	85,400	0	0	0	0	85,400
PW00771	BPMP Bridge Deck Rehab Phase 2	M	0	18,200	0	0	0	0	18,200
PW00780	TS Dakota & West LT Phasing	1	0	10,300	0	0	0	0	10,300
PW00784	Abby Overlay Divisadero-Olive	7	0	1,369,100	0	0	0	0	1,369,100
PW00785	First Overlay Alluvial-Herndon	6	2,300	94,000	0	0	0	0	94,000
PW00786	Jensen Overlay Cornelia-Chateau	3	0	2,810,700	0	0	0	0	2,810,700
PW00787	Friant SB Ovrly Champlain-Shep	6	0	172,700	0	0	0	0	172,700
PW00788	Inyo Overlay Fulton to O St.	3	0	177,700	0	0	0	0	177,700
PW00789	Ashlan Overlay Valentine-West	1	0	42,000	0	0	0	0	42,000
PW00790	Jensen Overlay SR41-MLK	3	0	1,614,000	0	0	0	0	1,614,000
PW00791	Blackstone Ovrly Dakota-Ashlan	7	1,500	199,100	0	0	0	0	199,100



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<b>180000 - Public Works Department</b>									
<b>22048 - Federal Grants Public Works</b>									
PW00792	Belmont Overlay Cedar-Chestnut	7	0	31,100	0	0	0	0	31,100
PW00793	Ashlan AC Overlay First-Millbro	4	1,300	90,700	0	0	0	0	90,700
PW00795	Olive Ave Impv Yosemite-Rosvlt	M	0	1,184,100	0	0	0	0	1,184,100
PW00803	Citywide Street Light LED Retrofit - Phase 2	M	0	997,600	0	0	0	0	997,600
PW00807	TS Gates and San Jose	2	0	69,600	0	0	0	0	69,600
PW00808	TS Divisadero and Mariposa	M	2,800	50,600	0	0	0	0	50,600
PW00809	ITS Adaptive Blackstone_Abby	M	0	1,252,100	0	0	0	0	1,252,100
PW00810	ITS AdaptiveBlackstone_Friant	M	0	232,100	0	0	0	0	232,100
PW00811	ITS Adaptive Ventura/KC	M	0	1,662,500	0	0	0	0	1,662,500
PW00825	TS L St. and Fresno/Tulare Sts	3	5,700	144,900	0	0	0	0	144,900
PW00827	Herndon-GSB to Willow Ped CSH	M	0	14,300	0	0	0	0	14,300
PW00828	Shaw-West to Chestnut Ped CSH	M	0	12,100	0	0	0	0	12,100
PW00829	BRT-ATP Intersection Improveme	M	0	155,200	0	0	0	0	155,200
PW00830	TS: Marks & Nielsen Avenues	3	1,300	57,000	0	0	0	0	57,000
PW00842	MLK Cnt Active Trans Infrastr	3	0	724,500	0	0	0	0	724,500
PW00843	McKinley Widen Marks to Hughes	3	0	1,732,500	0	0	0	0	1,732,500
PW00854	Bullard Overlay Cedar to First	4	0	1,421,600	0	0	0	0	1,421,600
PW00878	Midtown School Area Interconn	M	0	112,000	0	0	0	0	112,000
PW00880	South Fresno Ped Countdown	M	0	144,900	0	0	0	0	144,900
PW00881	First St Corridor Improvements	M	2,300	30,800	0	0	0	0	30,800
PW00882	Fresno St Corridor Improvement	M	0	1,560,600	0	0	0	0	1,560,600
PW00891	Ashlan Widening Polk-Cornelia	1	0	483,500	0	0	0	0	483,500
PW00898	ITS Ashlan Cornelia-Blackstone	M	0	126,700	0	0	0	0	126,700
PW00905	TS Gettysburg/Polk & Sidewalk	1	0	473,400	0	0	0	0	473,400



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<b>180000 - Public Works Department</b>									
<b>22048 - Federal Grants Public Works</b>									
PW00910	Tulare 6th-Cedar Cmpl't Street	M	0	205,800	0	0	0	0	205,800
PW00911	Chestnut AC Overlay KC-Butler	5	0	45,300	0	0	0	0	45,300
PW00922	ITS Jensen Ave	M	0	134,500	0	0	0	0	134,500
PW00923	Vets 4b-Riverside to Hernd Con	2	0	40,000	0	0	0	0	40,000
PW00927	Vets Pha3 SR99 Int & Grade Sep	2	0	5,657,800	0	0	0	0	5,657,800
PW00928	Cedar Ave AC Ovrl'y Jen to Hami	5	0	129,000	0	0	0	0	129,000
PW00929	Bickstn AC Ovrl'y Mnrts to Nees	M	0	226,700	0	0	0	0	226,700
PW00930	Shaw St Lghtng, Cedar to Chest	4	0	71,200	0	0	0	0	71,200
<b>Total for: 22048 - Federal Grants Public Works</b>			<b>19,700</b>	<b>35,976,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,976,600</b>
<b>22056 - State Grants Public Works</b>									
PW00767	Ashlan-Effie to SR41 Sidewalk	7	0	76,000	0	0	0	0	76,000
PW00774	Shields Av Trail-Bickstn Frsno	7	0	611,000	0	0	0	0	611,000
PW00802	South Stadium Development	3	0	291,500	0	0	0	0	291,500
PW00814	Urban Forest Tree Inventory	M	0	462,900	0	0	0	0	462,900
PW00831	Systemic Safety Analysis Rpt	M	0	9,300	0	0	0	0	9,300
PW00860	Maple Ave Cycle Track & Pedestrian	4	0	161,600	0	0	0	0	161,600
PW00883	Veterans Blv Conn Shaw-Barstow	2	0	1,939,200	0	0	0	0	1,939,200
PW00888	Fancher Creek Parkway Plan	5	0	215,400	0	0	0	0	215,400
PW00903	TS Butler/8th and Orange/Lowe	5	0	145,600	0	0	0	0	145,600
PW00906	First St Cycle Trk Tulare-Vent	5	0	205,000	0	0	0	0	205,000
PW00907	Barton/Florence Sidewalks	5	0	161,900	0	0	0	0	161,900
PW00908	TS Fresno and Browning	4	0	86,700	0	0	0	0	86,700
PW00909	HAWK Peach-McKenzie Trail	7	0	293,800	0	0	0	0	293,800



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<b>180000 - Public Works Department</b>									
<b>22056 - State Grants Public Works</b>									
PW00916	Trail Network Wayfinding Plan	M	0	111,000	0	0	0	0	111,000
PW00926	TOD Blackstone & McKinley	M	0	3,366,700	0	0	0	0	3,366,700
PW00927	Vets Pha3 SR99 Int & Grade Sep	2	0	14,615,000	0	0	0	0	14,615,000
<b>Total for: 22056 - State Grants Public Works</b>			<b>0</b>	<b>22,752,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,752,600</b>
<b>22063 - Transformative Climate Comm</b>									
PW00844	Chinatown UGP - Project 1	3	0	43,400	0	0	0	0	43,400
PW00845	Chinatown UGP - Project 6	3	0	776,900	0	0	0	0	776,900
PW00846	Mariposa Plaza	3	0	98,600	3,135,800	0	0	0	3,234,400
PW00849	SW Fresno Green Trails & Cycle	3	0	361,600	0	0	0	0	361,600
PW00857	MLK Magnet Core Park	3	0	681,300	0	0	0	0	681,300
PW00858	TCC Community Engagement Plan	3	0	211,700	0	0	0	0	211,700
PW00861	TCC Grant Administration	3	0	220,800	1,500	1,500	0	0	223,800
PW00862	TCC Chinatown Project	3	0	10,807,400	0	0	0	0	10,807,400
PW00863	TCC EOC Partnership	3	0	1,081,800	0	0	0	0	1,081,800
PW00864	TCC GRID Solar Single-Family	3	0	184,200	0	0	0	0	184,200
PW00865	TCC GRID Solar Multi-Family	3	0	195,000	0	0	0	0	195,000
PW00866	TCC Clean Shared Mobility	3	0	5,212,600	0	0	0	0	5,212,600
PW00867	TCC Annadele Mode Shift	3	0	85,800	0	0	0	0	85,800
PW00869	TCC Yosemite Village	3	0	118,900	0	0	0	0	118,900
PW00870	TCC Inside Out Comm Garden	3	0	24,700	0	0	0	0	24,700
PW00874	TCC Workorce Development Plan	3	0	275,500	0	0	0	0	275,500
PW00876	TCC West Fresno Satellite Campus	3	0	5,028,000	0	0	0	0	5,028,000
PW00877	TCC Comm Eng Plan SW Trails	3	0	86,100	0	0	0	0	86,100





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<b>180000 - Public Works Department</b>									
<b>22063 - Transformative Climate Comm</b>									
PW00915	TCC Technical Assistance Grant	3	0	54,300	0	0	0	0	54,300
Total for: 22063 - Transformative Climate Comm			0	25,548,600	3,137,300	1,500	0	0	28,687,400
<b>22095 - EDA Grant</b>									
PW00797	Van Ness Industrial Street Imp	3	0	415,200	0	0	0	0	415,200
Total for: 22095 - EDA Grant			0	415,200	0	0	0	0	415,200
<b>22504 - Measure C Tier 1 Capital Projects</b>									
PW00534	Peach Ave Jensen to Butler	5	0	1,430,700	0	0	0	0	1,430,700
PW00669	Veterans Blvd Right-Of-Way	2	1,200	90,400	0	0	0	0	90,400
PW00679	Herndon Widening Polk to Milburn	2	0	313,300	0	0	0	0	313,300
PW00927	Vets Pha3 SR99 Int & Grade Sep	2	0	8,196,100	0	0	0	0	8,196,100
Total for: 22504 - Measure C Tier 1 Capital Projects			1,200	10,030,500	0	0	0	0	10,030,500
<b>22506 - Meas C-PW Alloc Street Maint</b>									
<b>22507 - Meas C-PW Alloc ADA Compliance</b>									
PW00268	ADA Infrastructure Compliance	M	0	400,000	0	0	0	0	400,000
PW00461	ADA Infrastructure - Minor Cap	M	0	51,000	0	0	0	0	51,000
Total for: 22507 - Meas C-PW Alloc ADA Compliance			0	451,000	0	0	0	0	451,000
<b>22508 - Meas C-PW Alloc Flexible Fund</b>									
PW00044	Minor Public Improvements	M	0	25,000	0	0	0	0	25,000
PW00809	ITS Adaptive Blackstone_Abby	M	0	213,900	0	0	0	0	213,900
PW00811	ITS Adaptive Ventura/KC	M	0	47,000	0	0	0	0	47,000



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<b>180000 - Public Works Department</b>									
<b>22508 - Meas C-PW Alloc Flexible Fund</b>									
PW00850	Blackstone/McKinley/BNSF FS	M	0	25,000	0	0	0	0	25,000
PW00859	Blackstone Underground Easement	M	0	25,300	0	0	0	0	25,300
PW00879	ITS Dynamic Downtown	3	0	24,300	0	0	0	0	24,300
<b>Total for: 22508 - Meas C-PW Alloc Flexible Fund</b>			<b>0</b>	<b>360,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>360,500</b>
<b>22509 - Meas C-PW Alloc Ped Trails</b>									
PW00639	Minor Trail Improvements	M	0	62,400	0	0	0	0	62,400
PW00706	Veterans Trail Hayes to Polk	2	500,500	0	0	0	0	0	0
PW00720	Pedestrian & Bike Trail Developer Reimbursements	M	0	150,000	0	0	0	0	150,000
PW00725	Shields Bankside Trail Fresno to First	7	0	40,800	0	0	0	0	40,800
PW00745	Fancher Crk Trail Clovis-Fowl	5	0	701,000	0	0	0	0	701,000
PW00763	McKinleyAveTrail-Millbr/Clovis	M	0	770,000	0	0	0	0	770,000
PW00888	Fancher Creek Parkway Plan	5	0	50,000	0	0	0	0	50,000
PW00909	HAWK Peach-McKenzie Trail	7	0	114,700	0	0	0	0	114,700
PW00934	Master Trails and Bike Plan	M	0	35,000	0	0	0	0	35,000
<b>Total for: 22509 - Meas C-PW Alloc Ped Trails</b>			<b>500,500</b>	<b>1,923,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,923,900</b>
<b>22510 - Meas C-PW Alloc Bike Facilities</b>									
PW00080	Miscellaneous Bike Routes	M	0	512,900	0	0	0	0	512,900
PW00860	Maple Ave Cycle Track & Pedestrian	4	0	62,000	0	0	0	0	62,000
PW00906	First St Cycle Trk Tulare-Vent	5	0	597,500	0	0	0	0	597,500
<b>Total for: 22510 - Meas C-PW Alloc Bike Facilities</b>			<b>0</b>	<b>1,172,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,172,400</b>
<b>22511 - Original Meas C - Regional Hwy Program</b>									
PW00338	Vettrns Blvd/Hwy 99 & UPRR Pass	2	7,900	523,800	0	0	0	0	523,800



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<b>180000 - Public Works Department</b>									
<b>22511 - Original Meas C - Regional Hwy Program</b>									
PW00669	Veterans Blvd Right-Of-Way	2	0	900,000	0	0	0	0	900,000
PW00883	Veterans Blv Conn Shaw-Barstow	2	0	1,017,000	0	0	0	0	1,017,000
Total for: 22511 - Original Meas C - Regional Hwy Program			7,900	2,440,800	0	0	0	0	2,440,800
<b>22512 - Meas C-Transit (TOD) Programs</b>									
PW00901	TOD Tower at Van Ness & Olive	M	0	289,600	0	0	0	0	289,600
PW00902	Merced Street Reconnection	3	0	19,500	0	0	0	0	19,500
PW00926	TOD Blackstone & McKinley	M	0	478,000	0	0	0	0	478,000
Total for: 22512 - Meas C-Transit (TOD) Programs			0	787,100	0	0	0	0	787,100
<b>22513 - Measure "C" Trail Advancement</b>									
PW00725	Shields Bankside Trail Fresno to First	7	0	118,600	0	0	0	0	118,600
PW00762	HerndonCanalTrail-Shields/McKi	7	0	145,600	0	0	0	0	145,600
PW00763	McKinleyAveTrail-Millbr/Clovis	M	0	2,297,500	0	0	0	0	2,297,500
PW00774	Shields Av Trail-Bickstn Frsno	7	0	383,800	0	0	0	0	383,800
Total for: 22513 - Measure "C" Trail Advancement			0	2,945,500	0	0	0	0	2,945,500
<b>22515 - Measure C New Technology</b>									
PW00879	ITS Dynamic Downtown	3	0	1,643,500	0	0	0	0	1,643,500
Total for: 22515 - Measure C New Technology			0	1,643,500	0	0	0	0	1,643,500
<b>22516 - Measure C Litter Abatement</b>									
PW00889	Freeway Litter Abatement	M	0	75,000	0	0	0	0	75,000
Total for: 22516 - Measure C Litter Abatement			0	75,000	0	0	0	0	75,000



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<b>180000 - Public Works Department</b>									
<b>22517 - Measure C Grade Separation</b>									
PW00937	Blackstone-McKinley Grade Separation	M	0	6,030,000	0	0	0	0	6,030,000
Total for: 22517 - Measure C Grade Separation			0	6,030,000	0	0	0	0	6,030,000
<b>22601 - Reg Trans Mitigation Fee-RTMF</b>									
PW00669	Veterans Blvd Right-Of-Way	2	0	400,000	0	0	0	0	400,000
PW00927	Vets Pha3 SR99 Int & Grade Sep	2	0	25,971,000	0	0	0	0	25,971,000
Total for: 22601 - Reg Trans Mitigation Fee-RTMF			0	26,371,000	0	0	0	0	26,371,000
<b>24009 - UGM General Administration</b>									
PW00086	UGM General Administration	M	0	469,800	0	0	0	0	469,800
Total for: 24009 - UGM General Administration			0	469,800	0	0	0	0	469,800
<b>24042 - Citywide Regional Street Impact Fee</b>									
PW00261	UGM Biannual Reimbursement	M	0	631,500	0	0	0	0	631,500
PW00883	Veterans Biv Conn Shaw-Barstow	2	0	3,019,300	0	0	0	0	3,019,300
PW00887	Shaw-SR99 Inchg Feas Study	M	3,000	86,000	0	0	0	0	86,000
Total for: 24042 - Citywide Regional Street Impact Fee			3,000	3,736,800	0	0	0	0	3,736,800
<b>24043 - Interior Streets &amp; Roundabouts Street Impact Fee</b>									
PW00261	UGM Biannual Reimbursement	M	0	215,000	0	0	0	0	215,000
Total for: 24043 - Interior Streets & Roundabouts Street Impact Fee			0	215,000	0	0	0	0	215,000
<b>24052 - Regional Street Impact Fee - Copper River</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,806,500	0	0	0	0	1,806,500
Total for: 24052 - Regional Street Impact Fee - Copper River			0	1,806,500	0	0	0	0	1,806,500



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<b>180000 - Public Works Department</b>									
<b>24053 - New Growth Area Street Impact Fees</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,502,000	0	0	0	0	1,502,000
PW00534	Peach Ave Jensen to Butler	5	0	2,539,100	0	0	0	0	2,539,100
PW00678	TS Clinton & Valentine	3	0	320,500	0	0	0	0	320,500
PW00710	Inter Improv Central & Orange	3	0	47,400	0	0	0	0	47,400
PW00796	Polk Ave Widening Shaw-Gettysb	1	0	1,117,200	0	0	0	0	1,117,200
PW00890	Clinton Widening Marks-Brawley	3	0	379,000	0	0	0	0	379,000
PW00891	Ashlan Widening Polk-Cornelia	1	0	54,800	0	0	0	0	54,800
PW00927	Vets Pha3 SR99 Int & Grade Sep	2	0	300,000	0	0	0	0	300,000
PW00939	NB Polk Widen Shaw-Gettysburg	1	0	800,000	0	0	0	0	800,000
<b>Total for: 24053 - New Growth Area Street Impact Fees</b>			<b>0</b>	<b>7,060,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,060,000</b>
<b>24054 - Sewer Backbone Fee - Copper River</b>									
PW00261	UGM Biannual Reimbursement	M	0	10,600	0	0	0	0	10,600
<b>Total for: 24054 - Sewer Backbone Fee - Copper River</b>			<b>0</b>	<b>10,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,600</b>
<b>24055 - CFD #9 Comm/Ind Feature Mainte</b>									
PW00518	Comm Facilities Dist #9	M	0	87,800	0	0	0	0	87,800
PW00540	CFD#9 Reserve	M	0	2,600	0	0	0	0	2,600
<b>Total for: 24055 - CFD #9 Comm/Ind Feature Mainte</b>			<b>0</b>	<b>90,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>90,400</b>
<b>24061 - State Contracted Services</b>									
PW00801	Sect 130 RR McKinley and BNSF	7	0	168,200	0	0	0	0	168,200
PW00889	Freeway Litter Abatement	M	0	100,000	0	0	0	0	100,000
<b>Total for: 24061 - State Contracted Services</b>			<b>0</b>	<b>268,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>268,200</b>



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<b>180000 - Public Works Department</b>									
<b>24064 - Public Private Partnerships</b>									
PW00661	Fulton Mall Improvements	3	0	19,400	0	0	0	0	19,400
Total for: 24064 - Public Private Partnerships			0	19,400	0	0	0	0	19,400
<b>26001 - High Speed Rail Projects</b>									
PW00663	HSR Master Cooperative Agreement	M	0	426,000	0	0	0	0	426,000
PW00683	Veterans/UPRR/HSR Overpass	2	900	2,368,500	0	0	0	0	2,368,500
PW00783	HSR "G" St Rignmnt CA - Santa Ana	3	0	6,967,900	0	0	0	0	6,967,900
Total for: 26001 - High Speed Rail Projects			900	9,762,400	0	0	0	0	9,762,400
<b>26002 - High Speed Rail Services</b>									
PW00696	High Speed Rail Development Services	M	350,000	0	0	0	0	0	0
PW00904	High Speed Rail Development Svcs	M	0	396,900	0	0	0	0	396,900
Total for: 26002 - High Speed Rail Services			350,000	396,900	0	0	0	0	396,900
<b>30102 - Developer Cash-In-Lieu Improvement</b>									
PW00044	Minor Public Improvements	M	0	267,500	0	0	0	0	267,500
PW00261	UGM Biannual Reimbursement	M	0	5,500	0	0	0	0	5,500
PW00706	Veterans Trail Haynes to Polk	2	1,400	3,600	0	0	0	0	3,600
Total for: 30102 - Developer Cash-In-Lieu Improvement			1,400	276,600	0	0	0	0	276,600
<b>30144 - Lcal Agency Prj Fndng-Pub Works</b>									
PW00534	Peach Ave Jensen to Butler	5	0	30,000	0	0	0	0	30,000
PW00661	Fulton Mall Improvements	3	0	112,500	0	0	0	0	112,500
PW00774	Shields Av Trail-Bickstn Friso	7	0	500,000	0	0	0	0	500,000
PW00786	Jensen Ovrlay Cornelia-Chateau	3	0	1,263,400	0	0	0	0	1,263,400
PW00815	Central Ave Street Improvement	3	0	314,600	0	0	0	0	314,600

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<b>180000 - Public Works Department</b>									
<b>30144 - Lcal Agency Prj Fndng-Pub Works</b>									
PW00856	TS: Clinton & Angus	1	0	320,000	0	0	0	0	320,000
PW00860	Maple Ave Cycle Track & Pedestrian	4	0	30,000	0	0	0	0	30,000
PW00947	South Fresno AB617 Truck Rerou	0	0	250,000	0	0	0	0	250,000
<b>Total for: 30144 - Lcal Agency Prj Fndng-Pub Works</b>			<b>0</b>	<b>2,820,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,820,500</b>
<b>30154 - Cash in Lieu - Loan</b>									
PW00781	TS Bullard & Grantland	2	0	125,100	0	0	0	0	125,100
PW00815	Central Ave Street Improvement	3	0	1,207,100	0	0	0	0	1,207,100
PW00944	SD Clinton Ave WO Valentine	3	0	305,200	0	0	0	0	305,200
<b>Total for: 30154 - Cash in Lieu - Loan</b>			<b>0</b>	<b>1,637,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,637,400</b>
<b>30160 - Animal Shelter</b>									
<b>30501 - AD 131-Const-Herndon/Milburn</b>									
PW00095	Assessment Dist 131	2	0	48,900	0	0	0	0	48,900
<b>Total for: 30501 - AD 131-Const-Herndon/Milburn</b>			<b>0</b>	<b>48,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>48,900</b>
<b>30503 - AD 137-Const-Figarden Park</b>									
PW00490	Assessment District # 137 - Construction	2	0	300,600	0	0	0	0	300,600
<b>Total for: 30503 - AD 137-Const-Figarden Park</b>			<b>0</b>	<b>300,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,600</b>
<b>30504 - AD154-CALCOT Construction</b>									
PW00096	Assessment Dist 154 Calcot	2	0	206,900	0	0	0	0	206,900
<b>Total for: 30504 - AD154-CALCOT Construction</b>			<b>0</b>	<b>206,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>206,900</b>



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<b>180000 - Public Works Department</b>									
<b>30506 - Landscape Maintenance Dist #1</b>									
PW00093	Landscape Lighting District	M	0	14,400	0	0	0	0	14,400
Total for: 30506 - Landscape Maintenance Dist #1			0	14,400	0	0	0	0	14,400
<b>30509 - Community Facilities Dist No 2</b>									
PW00097	Community Facilities 2	M	0	35,800	0	0	0	0	35,800
PW00737	CFD Irrigation Control Upgrade	M	0	117,400	0	0	0	0	117,400
Total for: 30509 - Community Facilities Dist No 2			0	153,200	0	0	0	0	153,200
<b>30510 - Community Facilities Dist No 4</b>									
PW00098	Community Facilities 4	6	0	710,400	0	0	0	0	710,400
Total for: 30510 - Community Facilities Dist No 4			0	710,400	0	0	0	0	710,400
<b>30511 - Community Facilities Dist No 5</b>									
PW00240	Community Facilities Dist. 5	3	0	1,600	0	0	0	0	1,600
Total for: 30511 - Community Facilities Dist No 5			0	1,600	0	0	0	0	1,600
<b>30513 - Community Facilities Dist No 7</b>									
PW00254	CFD #7	6	0	237,600	0	0	0	0	237,600
Total for: 30513 - Community Facilities Dist No 7			0	237,600	0	0	0	0	237,600
<b>30514 - Community Facilities District No 8</b>									
PW00260	CFD#8 - The Zone	4	0	2,100	0	0	0	0	2,100
Total for: 30514 - Community Facilities District No 8			0	2,100	0	0	0	0	2,100
<b>30517 - Community Facility Dist No. 11</b>									
PW00355	CFD #11 Feature Maintenance	M	0	223,100	0	0	0	0	223,100





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<b>180000 - Public Works Department</b>									
<b>30517 - Community Facility Dist No. 11</b>									
PW00737	CFD Irrigation Control Upgrade	M	0	100,000	0	0	0	0	100,000
<b>Total for: 30517 - Community Facility Dist No. 11</b>			<b>0</b>	<b>323,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>323,100</b>
<b>30518 - Community Facility Dist No 12</b>									
PW00447	CFD 12 Copper River Maint Dist	6	0	589,000	0	0	0	0	589,000
<b>Total for: 30518 - Community Facility Dist No 12</b>			<b>0</b>	<b>589,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>589,000</b>
<b>30520 - Community Facility Dist No. 14</b>									
PW00348	CFD #14 Running Horse	3	0	83,700	0	0	0	0	83,700
<b>Total for: 30520 - Community Facility Dist No. 14</b>			<b>0</b>	<b>83,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>83,700</b>
<b>30521 - CFD#15 EAST Copper River Dist</b>									
PW00659	CFD 15 EAST Copper River Maint District	M	0	1,200	0	0	0	0	1,200
<b>Total for: 30521 - CFD#15 EAST Copper River Dist</b>			<b>0</b>	<b>1,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,200</b>
<b>30522 - CFD No. 2 - Reserve</b>									
PW00536	CFD#2 Reserve	M	0	212,400	0	0	0	0	212,400
<b>Total for: 30522 - CFD No. 2 - Reserve</b>			<b>0</b>	<b>212,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>212,400</b>
<b>30523 - CFD No. 11 - Reserve</b>									
PW00539	CFD#11 Reserve	M	0	482,700	0	0	0	0	482,700
<b>Total for: 30523 - CFD No. 11 - Reserve</b>			<b>0</b>	<b>482,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>482,700</b>
<b>31501 - UGM Neigh Park Service Area 1</b>									
PW00261	UGM Biannual Reimbursement	M	0	800	0	0	0	0	800
<b>Total for: 31501 - UGM Neigh Park Service Area 1</b>			<b>0</b>	<b>800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800</b>



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<b>180000 - Public Works Department</b>									
<b>31502 - UGM Neigh Park Service Area 2</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,800	0	0	0	0	1,800
Total for: 31502 - UGM Neigh Park Service Area 2			0	1,800	0	0	0	0	1,800
<b>31503 - UGM Neigh Park Service Area 3</b>									
PW00261	UGM Biannual Reimbursement	M	0	900	0	0	0	0	900
Total for: 31503 - UGM Neigh Park Service Area 3			0	900	0	0	0	0	900
<b>31504 - UGM Neigh Park Service Area 4</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,500	0	0	0	0	1,500
Total for: 31504 - UGM Neigh Park Service Area 4			0	1,500	0	0	0	0	1,500
<b>31505 - UGM Neigh Park Service Area 5</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,200	0	0	0	0	1,200
Total for: 31505 - UGM Neigh Park Service Area 5			0	1,200	0	0	0	0	1,200
<b>31507 - UGM Neigh Park Service Area 7</b>									
PW00261	UGM Biannual Reimbursement	M	0	500	0	0	0	0	500
Total for: 31507 - UGM Neigh Park Service Area 7			0	500	0	0	0	0	500
<b>31509 - UGM parks Citywide Facil Fees</b>									
PW00261	UGM Biannual Reimbursement	M	0	45,300	0	0	0	0	45,300
PW00857	MLK Magnet Core Park	3	484,800	484,000	1,335,200	0	0	0	1,819,200
Total for: 31509 - UGM parks Citywide Facil Fees			484,800	529,300	1,335,200	0	0	0	1,864,500
<b>31510 - UGM Parkland(Quimby) Ded Fee</b>									
PW00261	UGM Biannual Reimbursement	M	0	7,000	0	0	0	0	7,000
Total for: 31510 - UGM Parkland(Quimby) Ded Fee			0	7,000	0	0	0	0	7,000



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<b>180000 - Public Works Department</b>									
<b>31510 - UGM Parkland(Quimby) Ded Fee</b>									
<b>31516 - UGM Major Street Zona A</b>									
PW00044	Minor Public Improvements	M	0	555,000	0	0	0	0	555,000
PW00261	UGM Biannual Reimbursement	M	0	2,000	0	0	0	0	2,000
Total for: 31516 - UGM Major Street Zona A			0	557,000	0	0	0	0	557,000
<b>31517 - UGM Major Street Zone B</b>									
PW00044	Minor Public Improvements	M	0	256,200	0	0	0	0	256,200
PW00261	UGM Biannual Reimbursement	M	0	1,200	0	0	0	0	1,200
Total for: 31517 - UGM Major Street Zone B			0	257,400	0	0	0	0	257,400
<b>31518 - UGM Major Street Zone C/D-2</b>									
PW00261	UGM Biannual Reimbursement	M	0	2,000	0	0	0	0	2,000
Total for: 31518 - UGM Major Street Zone C/D-2			0	2,000	0	0	0	0	2,000
<b>31519 - UGM Major Street Zone D-1/E-2</b>									
PW00261	UGM Biannual Reimbursement	M	0	162,200	0	0	0	0	162,200
Total for: 31519 - UGM Major Street Zone D-1/E-2			0	162,200	0	0	0	0	162,200
<b>31520 - UGM Major Street Zone E</b>									
PW00261	UGM Biannual Reimbursement	M	0	11,700	0	0	0	0	11,700
Total for: 31520 - UGM Major Street Zone E			0	11,700	0	0	0	0	11,700
<b>31521 - UGM Major Street Zone E-3</b>									
PW00261	UGM Biannual Reimbursement	M	0	200	0	0	0	0	200
Total for: 31521 - UGM Major Street Zone E-3			0	200	0	0	0	0	200



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<b>180000 - Public Works Department</b>									
<b>31522 - UGM Major Street Zone E-4</b>									
PW00261	UGM Biannual Reimbursement	M	0	26,000	0	0	0	0	26,000
Total for: 31522 - UGM Major Street Zone E-4			0	26,000	0	0	0	0	26,000
<b>31524 - UGM Major Street Zone F</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,200	0	0	0	0	1,200
Total for: 31524 - UGM Major Street Zone F			0	1,200	0	0	0	0	1,200
<b>31532 - UGM Maj Bridge Fee Zone B</b>									
PW00261	UGM Biannual Reimbursement	M	0	500	0	0	0	0	500
Total for: 31532 - UGM Maj Bridge Fee Zone B			0	500	0	0	0	0	500
<b>31533 - UGM Maj Bridge Fee Zone C/D2</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,200	0	0	0	0	1,200
Total for: 31533 - UGM Maj Bridge Fee Zone C/D2			0	1,200	0	0	0	0	1,200
<b>31534 - UGM Maj Bridge Fee Zone D-1/E-2</b>									
PW00261	UGM Biannual Reimbursement	M	0	51,200	0	0	0	0	51,200
Total for: 31534 - UGM Maj Bridge Fee Zone D-1/E-2			0	51,200	0	0	0	0	51,200
<b>31535 - UGM Maj Bridge Fee Zone E-1</b>									
PW00261	UGM Biannual Reimbursement	M	0	93,100	0	0	0	0	93,100
Total for: 31535 - UGM Maj Bridge Fee Zone E-1			0	93,100	0	0	0	0	93,100
<b>31536 - UGM Maj Bridge Fee Zone E-3</b>									
PW00261	UGM Biannual Reimbursement	M	0	800	0	0	0	0	800
Total for: 31536 - UGM Maj Bridge Fee Zone E-3			0	800	0	0	0	0	800

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<b>180000 - Public Works Department</b>									
<b>31537 - UGM Maj Bridge Fee Zone E-4</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,000	0	0	0	0	1,000
Total for: 31537 - UGM Maj Bridge Fee Zone E-4			0	1,000	0	0	0	0	1,000
<b>31538 - UGM Maj Bridge Fee Zone F</b>									
PW00261	UGM Biannual Reimbursement	M	0	8,800	0	0	0	0	8,800
Total for: 31538 - UGM Maj Bridge Fee Zone F			0	8,800	0	0	0	0	8,800
<b>31553 - UGM Fire Station Serv Area 15</b>									
PW00261	UGM Biannual Reimbursement	M	0	500	0	0	0	0	500
Total for: 31553 - UGM Fire Station Serv Area 15			0	500	0	0	0	0	500
<b>31555 - UGM Fire Station #19</b>									
<b>31556 - UGM Fire Citywide Facil Fees</b>									
PW00261	UGM Biannual Reimbursement	M	0	20,400	0	0	0	0	20,400
Total for: 31556 - UGM Fire Citywide Facil Fees			0	20,400	0	0	0	0	20,400
<b>31561 - UGM R/R Crossing Audubon &amp; SP</b>									
PW00261	UGM Biannual Reimbursement	M	0	300	0	0	0	0	300
Total for: 31561 - UGM R/R Crossing Audubon & SP			0	300	0	0	0	0	300
<b>31562 - UGM RR Cross/At Grade Zone A/B</b>									
PW00261	UGM Biannual Reimbursement	M	0	17,400	0	0	0	0	17,400
Total for: 31562 - UGM RR Cross/At Grade Zone A/B			0	17,400	0	0	0	0	17,400



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Project	Name	District	Capital Projects FY 2020 Estimate	2021 Capital Projects	2022 Capital Projects	2023 Capital Projects	2024 Capital Projects	2025 Capital Projects	5 Year Project Total
<b>180000 - Public Works Department</b>									
<b>31563 - UGM RR Cross at Grade Zone A/C</b>									
PW00261	UGM Biannual Reimbursement	M	0	14,500	0	0	0	0	14,500
Total for: 31563 - UGM RR Cross at Grade Zone A/C			0	14,500	0	0	0	0	14,500
<b>31564 - UGM RR Cross/At Grade Zone A/D</b>									
PW00261	UGM Biannual Reimbursement	M	0	58,900	0	0	0	0	58,900
Total for: 31564 - UGM RR Cross/At Grade Zone A/D			0	58,900	0	0	0	0	58,900
<b>31565 - UGM RR Cross/AG Zone E/1-A</b>									
PW00261	UGM Biannual Reimbursement	M	0	131,900	0	0	0	0	131,900
Total for: 31565 - UGM RR Cross/AG Zone E/1-A			0	131,900	0	0	0	0	131,900
<b>31566 - UGM RR Cross/Grade Zone C/D1</b>									
PW00261	UGM Biannual Reimbursement	M	0	504,900	0	0	0	0	504,900
Total for: 31566 - UGM RR Cross/Grade Zone C/D1			0	504,900	0	0	0	0	504,900
<b>31567 - UGM RR Cross/At Grade Zone A/E</b>									
PW00261	UGM Biannual Reimbursement	M	0	4,900	0	0	0	0	4,900
Total for: 31567 - UGM RR Cross/At Grade Zone A/E			0	4,900	0	0	0	0	4,900
<b>31577 - UGM Grade Separation Zone E/4A</b>									
PW00261	UGM Biannual Reimbursement	M	0	4,500	0	0	0	0	4,500
Total for: 31577 - UGM Grade Separation Zone E/4A			0	4,500	0	0	0	0	4,500
<b>31578 - UGM Traf Signal/Mitiga Imp Fee</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,003,400	0	0	0	0	1,003,400
PW00526	TS Cedar & Woodward	5	0	130,800	0	0	0	0	130,800



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<b>180000 - Public Works Department</b>									
<b>31578 - UGM Traf Signal/Mitiga Imp Fee</b>									
PW00534	Peach Ave Jensen to Butler	5	0	400,000	0	0	0	0	400,000
PW00596	TS Butler & Willow	5	0	600	0	0	0	0	600
PW00678	TS Clinton & Valentine	3	0	273,800	0	0	0	0	273,800
PW00806	LT Phasing Audubon and Nees	2	0	505,000	0	0	0	0	505,000
PW00905	TS Gettysburg/Polk & Sidewalk	1	0	269,300	0	0	0	0	269,300
PW00927	Vets Pha3 SR99 Int & Grade Sep	2	0	700,000	0	0	0	0	700,000
PW00945	TS: Fowler and Olive	0	0	20,000	0	0	0	0	20,000
<b>Total for: 31578 - UGM Traf Signal/Mitiga Imp Fee</b>			<b>0</b>	<b>3,302,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,302,900</b>
<b>31585 - Community Facilities District No. 2005-01</b>									
PW00322	CFD 2005-01 TR 5350 Run Horse	3	0	500	0	0	0	0	500
<b>Total for: 31585 - Community Facilities District No. 2005-01</b>			<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>
<b>31586 - UGM Police Citywide Facil Fees</b>									
PW00261	UGM Biannual Reimbursement	M	0	27,000	0	0	0	0	27,000
<b>Total for: 31586 - UGM Police Citywide Facil Fees</b>			<b>0</b>	<b>27,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,000</b>
<b>31588 - Francher Creek Proj Fin Distric</b>									
PW00567	Fancher Creek Financing CFD	5	0	1,200	0	0	0	0	1,200
<b>Total for: 31588 - Francher Creek Proj Fin Distric</b>			<b>0</b>	<b>1,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,200</b>
<b>31620 - Major Street Const Friant Rd Widen</b>									
PW00261	UGM Biannual Reimbursement	M	0	200	0	0	0	0	200
<b>Total for: 31620 - Major Street Const Friant Rd Widen</b>			<b>0</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>



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<b>180000 - Public Works Department</b>									
<b>31625 - R/W Acquisition Tract 5206</b>									
PW00287	UGM R/W Tract 5206	3	0	9,900	0	0	0	0	9,900
Total for: 31625 - R/W Acquisition Tract 5206			0	9,900	0	0	0	0	9,900
<b>31633 - R/W Acquisition-Tract 5237</b>									
PW00353	R/W Acquisition Tract 5237	4	0	82,200	0	0	0	0	82,200
Total for: 31633 - R/W Acquisition-Tract 5237			0	82,200	0	0	0	0	82,200
<b>31641 - R/W Acquisition - Tract 5232</b>									
PW00754	Tract 5232 Belmont Ave Wide	5	0	539,500	0	0	0	0	539,500
Total for: 31641 - R/W Acquisition - Tract 5232			0	539,500	0	0	0	0	539,500
<b>31643 - AD #131 UGM Reimbursements</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,789,600	0	0	0	0	1,789,600
Total for: 31643 - AD #131 UGM Reimbursements			0	1,789,600	0	0	0	0	1,789,600
<b>31649 - R/W Acquisition - Tract 5273</b>									
PW00686	R/W Acquisition - Tract 5352	6	0	1,600	0	0	0	0	1,600
Total for: 31649 - R/W Acquisition - Tract 5273			0	1,600	0	0	0	0	1,600
<b>31650 - R/W Acquisition - PMap 2008-13</b>									
PW00822	R/W Acquisition - CUP-17-057	2	0	3,300	0	0	0	0	3,300
Total for: 31650 - R/W Acquisition - PMap 2008-13			0	3,300	0	0	0	0	3,300
<b>31651 - RAIV Acquisition-T5770 &amp; T5567</b>									





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<b>180000 - Public Works Department</b>									
<b>31652 - RW Acquisition - T5531</b>									
PW00719	R/W Acquisition - Tract 5531	5	0	9,500	0	0	0	0	9,500
Total for: 31652 - R/W Acquisition - T5531			0	9,500	0	0	0	0	9,500
<b>31653 - RW Acquisition - T6095</b>									
PW00794	R/W Acquisition - Tract 6095	5	0	400	0	0	0	0	400
Total for: 31653 - R/W Acquisition - T6095			0	400	0	0	0	0	400
<b>31654 - RW Acquisition - T6124</b>									
PW00799	R/W Acquisition - Tract 6124	5	0	116,600	0	0	0	0	116,600
Total for: 31654 - R/W Acquisition - T6124			0	116,600	0	0	0	0	116,600
<b>31655 - RW Acquisition T5341 T5424 T5501</b>									
PW00721	R/W Acq - T5341 T5424 T5501	4	0	5,500	0	0	0	0	5,500
Total for: 31655 - R/W Acquisition T5341 T5424 T5501			0	5,500	0	0	0	0	5,500
<b>31656 - RW Acquisition - T6163</b>									
PW00818	R/W Acquisition - Tract 6163	4	0	5,600	0	0	0	0	5,600
Total for: 31656 - R/W Acquisition - T6163			0	5,600	0	0	0	0	5,600
<b>31657 - RW Acquisition - T6052</b>									
PW00819	R/W Acquisition - Tract 6052	2	0	24,800	0	0	0	0	24,800
Total for: 31657 - R/W Acquisition - T6052			0	24,800	0	0	0	0	24,800
<b>31658 - RW Acquisition - T6139</b>									
PW00820	R/W Acquisition - Tract 6139	4	0	300	0	0	0	0	300
Total for: 31658 - R/W Acquisition - T6139			0	300	0	0	0	0	300



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<b>180000 - Public Works Department</b>									
<b>31659 - R/W Acquisition - Tract 6056</b>									
PW00821	R/W Acquisition - Tract 6056	1	0	1,400	0	0	0	0	1,400
Total for: 31659 - R/W Acquisition - Tract 6056			0	1,400	0	0	0	0	1,400
<b>31660 - UGM Fire Station 10 Relocation</b>									
PW00261	UGM Biannual Reimbursement	M	0	3,500	0	0	0	0	3,500
Total for: 31660 - UGM Fire Station 10 Relocation			0	3,500	0	0	0	0	3,500
<b>31662 - UGM Fire Station 12 Improvements</b>									
PW00261	UGM Biannual Reimbursement	M	0	3,200	0	0	0	0	3,200
Total for: 31662 - UGM Fire Station 12 Improvements			0	3,200	0	0	0	0	3,200
<b>31663 - UGM Fire Station 24</b>									
PW00261	UGM Biannual Reimbursement	M	0	3,500	0	0	0	0	3,500
Total for: 31663 - UGM Fire Station 24			0	3,500	0	0	0	0	3,500
<b>31664 - UGM Fire Station 25</b>									
PW00261	UGM Biannual Reimbursement	M	0	900	0	0	0	0	900
Total for: 31664 - UGM Fire Station 25			0	900	0	0	0	0	900
<b>31670 - R/W Acquisition-Tract 5538</b>									
PW00826	R/W Acquisition - Tract 5538	3	0	4,100	0	0	0	0	4,100
Total for: 31670 - R/W Acquisition-Tract 5538			0	4,100	0	0	0	0	4,100
<b>31671 - R/W Acquisition-Tract 6215</b>									
PW00936	R/W Acquisition - Tract 6215	M	6,000	234,500	0	0	0	0	234,500
Total for: 31671 - R/W Acquisition-Tract 6215			6,000	234,500	0	0	0	0	234,500



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<b>180000 - Public Works Department</b>									
<b>31672 - R/W Acquisition - Tract 6210</b>									
PW00941	R/W Acquisition - Tract 6210	4	0	36,100	0	0	0	0	36,100
Total for: 31672 - R/W Acquisition - Tract 6210			0	36,100	0	0	0	0	36,100
<b>31673 - R/W Acquisition - Tract 6214</b>									
PW00942	R/W Acquisition - Tract 6214	4	0	157,000	0	0	0	0	157,000
Total for: 31673 - R/W Acquisition - Tract 6214			0	157,000	0	0	0	0	157,000
<b>40120 - UGM Recharge ServiceArea 101-S</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,200	0	0	0	0	1,200
Total for: 40120 - UGM Recharge ServiceArea 101-S			0	1,200	0	0	0	0	1,200
<b>40121 - UGM Well Develop Serv Area 142</b>									
PW00261	UGM Biannual Reimbursement	M	0	400	0	0	0	0	400
Total for: 40121 - UGM Well Develop Serv Area 142			0	400	0	0	0	0	400
<b>40122 - UGM Water Area 201-S</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,200	0	0	0	0	1,200
Total for: 40122 - UGM Water Area 201-S			0	1,200	0	0	0	0	1,200
<b>40123 - UGM Wtr Area 301S-Sgle Well</b>									
PW00261	UGM Biannual Reimbursement	M	0	184,900	0	0	0	0	184,900
Total for: 40123 - UGM Wtr Area 301S-Sgle Well			0	184,900	0	0	0	0	184,900
<b>40124 - UGM Wtr Area 101S-Sgle Well</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,500	0	0	0	0	1,500
Total for: 40124 - UGM Wtr Area 101S-Sgle Well			0	1,500	0	0	0	0	1,500



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<b>180000 - Public Works Department</b>									
<b>40127 - Wellhead Treatment Area 101-S</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,200	0	0	0	0	1,200
Total for: 40127 - Wellhead Treatment Area 101-S			0	1,200	0	0	0	0	1,200
<b>40128 - UGM Well Develop Svc Area 11-A</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,200	0	0	0	0	1,200
Total for: 40128 - UGM Well Develop Svc Area 11-A			0	1,200	0	0	0	0	1,200
<b>40129 - UGM Well Develop Serv Area 86</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,200	0	0	0	0	1,200
Total for: 40129 - UGM Well Develop Serv Area 86			0	1,200	0	0	0	0	1,200
<b>40130 - UGM Well Develop Serv Area 90</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,200	0	0	0	0	1,200
Total for: 40130 - UGM Well Develop Serv Area 90			0	1,200	0	0	0	0	1,200
<b>40131 - UGM Well Division Serv Area 91</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,500	0	0	0	0	1,500
Total for: 40131 - UGM Well Division Serv Area 91			0	1,500	0	0	0	0	1,500
<b>40132 - UGM Well Develop Serv Area 102</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,200	0	0	0	0	1,200
Total for: 40132 - UGM Well Develop Serv Area 102			0	1,200	0	0	0	0	1,200
<b>40133 - UGM Well Develop Serv Area 107</b>									
PW00261	UGM Biannual Reimbursement	M	0	500	0	0	0	0	500
Total for: 40133 - UGM Well Develop Serv Area 107			0	500	0	0	0	0	500



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<b>180000 - Public Works Department</b>									
<b>40134 - UGM Well Develop Serv Area 132</b>									
PW00261	UGM Biannual Reimbursement	M	0	500	0	0	0	0	500
Total for: 40134 - UGM Well Develop Serv Area 132			0	500	0	0	0	0	500
<b>40135 - UGM Well Develop Serv Area 141</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,200	0	0	0	0	1,200
Total for: 40135 - UGM Well Develop Serv Area 141			0	1,200	0	0	0	0	1,200
<b>40136 - UGM Well Develop Serv Area 153</b>									
PW00261	UGM Biannual Reimbursement	M	0	900	0	0	0	0	900
Total for: 40136 - UGM Well Develop Serv Area 153			0	900	0	0	0	0	900
<b>40138 - UGM Well Develop Serv Area 310</b>									
PW00261	UGM Biannual Reimbursement	M	0	100	0	0	0	0	100
Total for: 40138 - UGM Well Develop Serv Area 310			0	100	0	0	0	0	100
<b>40140 - UGM Trans Grid Serv Area A</b>									
PW00261	UGM Biannual Reimbursement	M	0	22,500	0	0	0	0	22,500
Total for: 40140 - UGM Trans Grid Serv Area A			0	22,500	0	0	0	0	22,500
<b>40141 - UGM Trans Grid Serv Area B</b>									
PW00261	UGM Biannual Reimbursement	M	0	11,500	0	0	0	0	11,500
Total for: 40141 - UGM Trans Grid Serv Area B			0	11,500	0	0	0	0	11,500
<b>40142 - UGM Trans Grid Serv Area C</b>									
PW00261	UGM Biannual Reimbursement	M	0	16,200	0	0	0	0	16,200
Total for: 40142 - UGM Trans Grid Serv Area C			0	16,200	0	0	0	0	16,200



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<b>180000 - Public Works Department</b>									
<b>40143 - UGM Trans Grid Serv Area D</b>									
PW00261	UGM Biannual Reimbursement	M	0	11,700	0	0	0	0	11,700
Total for: 40143 - UGM Trans Grid Serv Area D			0	11,700	0	0	0	0	11,700
<b>40144 - UGM Trans Grid Serv Area E</b>									
PW00261	UGM Biannual Reimbursement	M	0	102,000	0	0	0	0	102,000
Total for: 40144 - UGM Trans Grid Serv Area E			0	102,000	0	0	0	0	102,000
<b>40148 - UGM-Bond Debt Serv Area 101-S</b>									
PW00261	UGM Biannual Reimbursement	M	0	2,500	0	0	0	0	2,500
Total for: 40148 - UGM-Bond Debt Serv Area 101-S			0	2,500	0	0	0	0	2,500
<b>40150 - UGM Bond Debt Serv Area 301-S</b>									
PW00261	UGM Biannual Reimbursement	M	0	2,000	0	0	0	0	2,000
Total for: 40150 - UGM Bond Debt Serv Area 301-S			0	2,000	0	0	0	0	2,000
<b>40152 - UGM Bond Debt Serv Area 501s</b>									
PW00261	UGM Biannual Reimbursement	M	0	2,000	0	0	0	0	2,000
Total for: 40152 - UGM Bond Debt Serv Area 501s			0	2,000	0	0	0	0	2,000
<b>40156 - Recharge Area 301-S</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,500	0	0	0	0	1,500
Total for: 40156 - Recharge Area 301-S			0	1,500	0	0	0	0	1,500
<b>40158 - Recharge Area 501-S</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,800	0	0	0	0	1,800
Total for: 40158 - Recharge Area 501-S			0	1,800	0	0	0	0	1,800



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<b>180000 - Public Works Department</b>									
<b>40159 - UGM NE Recharge Facility Fee</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,200	0	0	0	0	1,200
Total for: 40159 - UGM NE Recharge Facility Fee			0	1,200	0	0	0	0	1,200
<b>40163 - UGM Wellhead Trtmt Area 201-S</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,700	0	0	0	0	1,700
Total for: 40163 - UGM Wellhead Trtmt Area 201-S			0	1,700	0	0	0	0	1,700
<b>40164 - UGM Wellhead Trtmt Area 301-S</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,301,800	0	0	0	0	1,301,800
Total for: 40164 - UGM Wellhead Trtmt Area 301-S			0	1,301,800	0	0	0	0	1,301,800
<b>40165 - Wellhead Treatment Area 401-S</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,200	0	0	0	0	1,200
Total for: 40165 - Wellhead Treatment Area 401-S			0	1,200	0	0	0	0	1,200
<b>40166 - Wellhead Treatment Area 501-S</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,200	0	0	0	0	1,200
Total for: 40166 - Wellhead Treatment Area 501-S			0	1,200	0	0	0	0	1,200
<b>40173 - UGM Water Area 401-S</b>									
PW00261	UGM Biannual Reimbursement	M	0	61,200	0	0	0	0	61,200
Total for: 40173 - UGM Water Area 401-S			0	61,200	0	0	0	0	61,200
<b>40174 - UGM Water Area 501-S</b>									
PW00261	UGM Biannual Reimbursement	M	0	555,200	0	0	0	0	555,200
Total for: 40174 - UGM Water Area 501-S			0	555,200	0	0	0	0	555,200



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<b>180000 - Public Works Department</b>									
<b>40178 - UGM Well Develop Serv Area 136</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,700	0	0	0	0	1,700
Total for: 40178 - UGM Well Develop Serv Area 136			0	1,700	0	0	0	0	1,700
<b>40179 - UGM Well Develop Serv Area 137</b>									
PW00261	UGM Biannual Reimbursement	M	0	2,200	0	0	0	0	2,200
Total for: 40179 - UGM Well Develop Serv Area 137			0	2,200	0	0	0	0	2,200
<b>40202 - Water Capacity Fee Fund</b>									
PW00261	UGM Biannual Reimbursement	M	0	507,000	0	0	0	0	507,000
Total for: 40202 - Water Capacity Fee Fund			0	507,000	0	0	0	0	507,000
<b>40513 - Cornelia Sewer Trunk Fee</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,200	0	0	0	0	1,200
Total for: 40513 - Cornelia Sewer Trunk Fee			0	1,200	0	0	0	0	1,200
<b>40514 - Grantland Sewer Trunk Fee</b>									
PW00261	UGM Biannual Reimbursement	M	0	2,800	0	0	0	0	2,800
Total for: 40514 - Grantland Sewer Trunk Fee			0	2,800	0	0	0	0	2,800
<b>40515 - Herndon Sewer Trunk Fee</b>									
PW00261	UGM Biannual Reimbursement	M	0	2,300	0	0	0	0	2,300
Total for: 40515 - Herndon Sewer Trunk Fee			0	2,300	0	0	0	0	2,300
<b>40516 - Fowler Sewer Trunk Fee</b>									
PW00261	UGM Biannual Reimbursement	M	0	5,500	0	0	0	0	5,500
Total for: 40516 - Fowler Sewer Trunk Fee			0	5,500	0	0	0	0	5,500





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<b>180000 - Public Works Department</b>									
<b>40540 - UGM Area-wide Oversize Sewer</b>									
PW00261	UGM Biannual Reimbursement	M	0	103,500	0	0	0	0	103,500
Total for: 40540 - UGM Area-wide Oversize Sewer			0	103,500	0	0	0	0	103,500
<b>40591 - UGM Lift Station / APU Svc Area</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,200	0	0	0	0	1,200
Total for: 40591 - UGM Lift Station / APU Svc Area			0	1,200	0	0	0	0	1,200
<b>40592 - UGM Millbrook Olay Sewer Fee</b>									
PW00261	UGM Biannual Reimbursement	M	0	1,200	0	0	0	0	1,200
Total for: 40592 - UGM Millbrook Olay Sewer Fee			0	1,200	0	0	0	0	1,200
<b>41501 - Community Sanitation Operating</b>									
PW00889	Freeway Litter Abatement	M	0	45,000	0	0	0	0	45,000
Total for: 41501 - Community Sanitation Operating			0	45,000	0	0	0	0	45,000
<b>46501 - PW Special Project Revolving Fund</b>									
PW00704	Golden State Bridge Repair	5	2,500	0	0	0	0	0	0
Total for: 46501 - PW Special Project Revolving Fund			2,500	0	0	0	0	0	0
Total for: 180000 - Public Works Department			1,387,300	193,269,000	5,082,700	6,500	5,000	0	198,363,200
<b>400000 - Planning &amp; Development Services Department</b>									
<b>10101 - General Fund</b>									
PW00275	Parking Facilities Improvements	3	1,428,800	1,795,500	0	0	0	0	1,795,500
Total for: 10101 - General Fund			1,428,800	1,795,500	0	0	0	0	1,795,500



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<b>400000 - Planning &amp; Development Services Department</b>									
<b>20501 - Community Dev Block Grant</b>									
MC00010	Sec. 108 Loan Repayment	M	0	94,600	0	0	0	0	94,600
PC00115	Romain Improvements	7	0	2,300	0	0	0	0	2,300
PC00153	Tot Lot Replacement - Var Pks	M	309,600	329,800	0	0	0	0	329,800
PC00166	Fink White Park Improvements	3	21,600	387,800	0	0	0	0	387,800
PC00176	Learner Pools 2017	M	15,000	185,600	0	0	0	0	185,600
PC00178	Pinedale ADA Projects - CDBG	2	4,200	42,500	0	0	0	0	42,500
PC00179	Romain Improvements - CDBG	7	2,200	22,200	0	0	0	0	22,200
PC00180	Ted C Wills Improvements - CDBG	3	0	2,200	0	0	0	0	2,200
PC00182	Hinton Improvements	3	0	250,000	0	0	0	0	250,000
PC00195	Granny's Park - CDBG	7	2,300	247,800	0	0	0	0	247,800
PC00196	CA/Tupman Imp - CDBG	3	60,700	91,600	0	0	0	0	91,600
PC00197	Comm/Sr Center - D4	4	6,200	10,596,000	0	0	0	0	10,596,000
PC00199	ADA Tot Lot Compliance - CDBG	M	0	160,000	0	0	0	0	160,000
PC00200	ADA Restrooms - CDBG	M	0	200,000	0	0	0	0	200,000
PC00208	F H Ball ADA Improvements	3	5,200	294,800	0	0	0	0	294,800
PC00209	Maxie Parks HVAC Design	3	800	49,300	0	0	0	0	49,300
PC00210	El Dorado Modular Unit Replace	3	2,500	247,600	0	0	0	0	247,600
PW00816	FY18 Neighborhood Street Imprv	M	2,222,400	80,000	0	0	0	0	80,000
PW00892	Floradora/Yosemite Safe Routes	0	0	300,000	0	0	0	0	300,000
PW00925	Highway City Nghbrhd Street Re	M	0	615,000	0	0	0	0	615,000
PW00931	West Fresno Elem & MLK Neigh	3	0	1,151,200	0	0	0	0	1,151,200
PW00932	Burroughs Elem Neigh Reconst	7	0	850,000	0	0	0	0	850,000
PW00933	Ericson Elem Neigh Reconst	4	0	179,000	0	0	0	0	179,000
<b>Total for: 20501 - Community Dev Block Grant</b>			<b>2,652,700</b>	<b>16,379,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,379,300</b>



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<b>400000 - Planning &amp; Development Services Department</b>									
20501 - Community Dev Block Grant									
20503 - Revolving Loans - RRP									
MC00019	Miscellaneous Projects	M	0	44,900	0	0	0	0	44,900
Total for: 20503 - Revolving Loans - RRP			0	44,900	0	0	0	0	44,900
20515 - Neighborhood Stabilization Prog									
MC00033	NSP Acquisition Rehabilitation	M	44,900	763,700	0	0	0	0	763,700
Total for: 20515 - Neighborhood Stabilization Prog			44,900	763,700	0	0	0	0	763,700
24045 - Housing Trust Earmark									
HC00011	Housing Trust Fund	M	0	6,100	0	0	0	0	6,100
Total for: 24045 - Housing Trust Earmark			0	6,100	0	0	0	0	6,100
Total for: 400000 - Planning & Development Services Department			4,126,400	18,989,500	0	0	0	0	18,989,500
<b>410000 - Department of Public Utilities</b>									
40101 - Water Enterprise Fund									
WC00001	Fire Hydrant Installations	M	0	15,000	15,000	15,000	15,000	15,000	75,000
WC00004	Water Main Extensions	M	0	1,760,400	68,000	1,001,600	999,800	1,000,000	4,829,800
WC00005	Water Main Renewal	M	0	4,513,900	11,879,300	7,728,200	11,543,100	9,021,600	44,686,100
WC00015	Water Well Evaluation and Deve	M	0	1,143,300	403,200	400,000	400,000	400,000	2,746,500
WC00016	Water Well Construction	M	0	2,307,400	3,263,400	4,107,300	3,002,000	3,000,000	15,680,100
WC00017	Well Rehabilitation	M	0	2,095,700	2,001,800	2,000,000	2,000,000	2,000,000	10,097,500
WC00018	Pump Rehabilitation	M	0	933,000	312,600	300,200	300,000	300,000	2,145,800
WC00020	Granular Activated Carbon	M	0	1,674,000	0	0	0	0	1,674,000
WC00021	Surface Water Treatment Plant	6	0	568,700	1,054,600	1,000,000	1,000,000	1,000,000	4,623,300



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<b>410000 - Department of Public Utilities</b>									
<b>40101 - Water Enterprise Fund</b>									
WC00022	Leaky Acres	4	0	250,300	250,000	250,000	100,000	100,000	950,300
WC00023	Water Telemetry System	M	0	1,530,000	600,000	600,000	600,000	600,000	3,930,000
WC00024	Water Yard-Expansion/Improvement	7	0	50,000	6,250,000	6,250,000	6,250,000	6,250,000	25,050,000
WC00027	Inventory - Materials	M	0	200,000	200,000	200,000	200,000	200,000	1,000,000
WC00033	Recharge Facilities - Basins	M	0	175,000	175,000	175,000	175,000	175,000	875,000
WC00038	SWTP/Friant Kern Canal Pipeline	6	0	352,000	14,000	1,000	0	0	367,000
WC00050	City Recharge Basins	M	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
WC00051	Metro Resources Plan Update	M	0	422,500	1,865,500	246,000	100,000	100,000	2,734,000
WC00053	Emergency Generator Sets	M	0	886,400	800	0	0	0	887,200
WC00054	T-3 (3MG Tank in SE Fresno)	5	0	0	158,600	10,788,300	2,473,100	138,300	13,558,300
WC00074	Water Facilities Security Impr	M	0	422,200	300,000	300,000	300,000	300,000	1,622,200
WC00083	Program Management	M	0	20,000	20,000	20,000	20,000	20,000	100,000
WC00085	Transmission Grid Mains	M	0	1,900,000	2,500,000	0	0	0	4,400,000
WC00087	CMMS Enhancements	M	0	26,500	0	0	0	0	26,500
WC00089	L-T Hydraulic & WQ Modeling	0	0	150,000	150,000	150,000	150,000	150,000	750,000
WC00091	Fleet Maintenance Constn VW	0	0	5,100,400	0	0	0	0	5,100,400
WC00095	Polyethylene Replacement	0	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
<b>Total for: 40101 - Water Enterprise Fund</b>			<b>0</b>	<b>28,496,700</b>	<b>33,481,800</b>	<b>37,532,600</b>	<b>31,628,000</b>	<b>26,769,900</b>	<b>157,909,000</b>
<b>40103 - Water Connection Charge</b>									
WC00002	Serv/Meter Installations 2" or Less	M	0	1,091,400	1,124,100	1,157,800	1,192,500	1,228,300	5,794,100
WC00006	Serv/Meter Install Above	M	0	1,012,100	493,000	508,000	521,000	541,100	3,075,200
WC00014	Combined/Multiple Installation	M	0	375,800	716,000	752,100	747,100	775,400	3,366,400
WC00093	Water Service Connection Loans	0	0	14,800	15,200	15,700	16,200	16,700	78,600



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<b>410000 - Department of Public Utilities</b>									
<b>40103 - Water Connection Charge</b>									
Total for: 40103 - Water Connection Charge			0	2,494,100	2,348,300	2,433,600	2,476,800	2,561,500	12,314,300
<b>40110 - DBCP Recovery Fund</b>									
WC00021	Surface Water Treatment Plant	6	0	1,216,600	1,500,700	1,300,000	0	0	4,017,300
Total for: 40110 - DBCP Recovery Fund			0	1,216,600	1,500,700	1,300,000	0	0	4,017,300
<b>40116 - SE Fresno Project Bond Fund</b>									
WC00020	Granular Activated Carbon	M	0	563,000	3,929,300	1,175,800	3,000	0	5,671,100
WC00032	Booster Pump	M	0	69,700	302,200	500	0	0	372,400
Total for: 40116 - SE Fresno Project Bond Fund			0	632,700	4,231,500	1,176,300	3,000	0	6,043,500
<b>40122 - UGM Water Area 201-S</b>									
WC00016	Water Well Construction	M	0	566,800	1,300	0	0	0	568,100
Total for: 40122 - UGM Water Area 201-S			0	566,800	1,300	0	0	0	568,100
<b>40127 - Wellhead Treatment Area 101-S</b>									
WC00058	UGM101S Wellhead Treatment Prg	0	0	1,000,000	0	0	0	0	1,000,000
Total for: 40127 - Wellhead Treatment Area 101-S			0	1,000,000	0	0	0	0	1,000,000
<b>40161 - SRF KingsRiver Pipeline Loan</b>									
WC00057	SE Fresno Surface Wtr Treatment	5	0	150,000	0	0	0	0	150,000
Total for: 40161 - SRF KingsRiver Pipeline Loan			0	150,000	0	0	0	0	150,000
<b>40162 - SRF Regnl Transmssn Mains Loan</b>									
WC00065	SE/SWTP Transmission Pipelines	5	0	78,600	0	0	0	0	78,600
Total for: 40162 - SRF Regnl Transmssn Mains Loan			0	78,600	0	0	0	0	78,600



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<b>410000 - Department of Public Utilities</b>									
<b>40168 - Copper River Ranch Water Infra</b>									
WC00021	Surface Water Treatment Plant	6	0	881,700	0	0	0	0	881,700
Total for: 40168 - Copper River Ranch Water Infra			0	881,700	0	0	0	0	881,700
<b>40184 - Friant Kern Canl Pipe SRF Loan</b>									
<b>40188 - SRF SEWTF D15-02012 Loan</b>									
<b>40197 - TCP Settlement Fund</b>									
WC00092	TCP Remediation	0	0	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
Total for: 40197 - TCP Settlement Fund			0	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
<b>40198 - SRF NEWTF 6MG TANK CLWL2 LN</b>									
WC00021	Surface Water Treatment Plant	6	0	2,525,100	126,000	0	0	0	2,651,100
Total for: 40198 - SRF NEWTF 6MG TANK CLWL2 LN			0	2,525,100	126,000	0	0	0	2,651,100
<b>40202 - Water Capacity Fee Fund</b>									
WC00004	Water Main Extensions	M	0	1,001,000	1,000,000	1,000,000	1,000,000	1,000,000	5,001,000
Total for: 40202 - Water Capacity Fee Fund			0	1,001,000	1,000,000	1,000,000	1,000,000	1,000,000	5,001,000
<b>40203 - Prop1 GW 123-TCP Planning Grnt</b>									
WC00094	123-TCP Mitigation Feasibility	0	0	695,600	0	0	0	0	695,600
Total for: 40203 - Prop1 GW 123-TCP Planning Grnt			0	695,600	0	0	0	0	695,600
<b>40209 - Prop1 P117 P284 PCE Conta Grnt</b>									
WC00020	Granular Activated Carbon	M	0	4,129,600	22,100	200	0	0	4,151,900



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<b>410000 - Department of Public Utilities</b>									
<b>40209 - Prop1 P117 P284 PCE Conta Grnt</b>									
Total for: 40209 - Prop1 P117 P284 PCE Conta Grnt			0	4,129,600	22,100	200	0	0	4,151,900
<b>40501 - Wastewater Enterprise</b>									
RC00005	Emergency Repairs - Short Extension	M	0	200,000	200,000	200,000	200,000	200,000	1,000,000
RC00131	Merced (Glenn-Thorne) Rehab	M	87,600	500,000	0	0	0	0	500,000
RC00133	S. Ind. Area Coll. System Infrastructure	3	100	0	0	0	0	0	0
RC00141	Veteran's Boulevard Sewer	2	390,000	216,400	8,500	3,500	900	0	229,300
RC00167	Shields Frontage Sewer Rehab	7	149,000	198,400	1,300	0	0	0	199,700
RC00168	Sherman First & Saginaw Sewer Rehab	7	227,000	161,500	5,300	0	0	0	166,800
RC00169	MLK/Jensen/Bardell/Dorothy Swr Rehab	3	1,261,000	291,600	3,200	0	0	0	294,800
RC00170	Fresno/HSt SewerSiphon Removal	3	3,000	250,000	8,200	3,500	0	0	261,700
RC00171	Lift Station#LS1 Rehab	3	574,000	114,500	3,900	0	0	0	118,400
RC00172	RWRF Sewer Improvements	3	3,000	0	0	0	0	0	0
RC00174	Herndon Milburn Junction Struc	2	244,000	3,000	0	0	0	0	3,000
RC00175	Odor Control for Collection Sy	M	59,000	497,600	625,500	2,416,200	2,900	0	3,542,200
RC00176	CMMS Enhancements	3	330,000	18,000	0	0	0	0	18,000
RC00177	CollectionSystemRehabilitation	M	4,709,000	7,106,800	14,081,300	10,064,300	12,000,200	14,000,000	57,252,600
RC00178	Collection System Extension	M	966,400	689,100	800,400	1,861,000	4,959,000	5,016,000	13,325,500
RC00179	Collection System Expansion	M	0	1,431,900	2,548,300	15,200	0	0	3,995,400
RC00180	Lift Station Rehabilitation	M	696,000	300,400	76,300	75,000	75,000	75,000	601,700
RC00181	CollectionSys AccessStructures	M	177,000	401,900	375,500	375,000	375,000	375,000	1,902,400
RC00182	Sanitary Sewer Master Plan	3	0	0	0	400,000	0	0	400,000
RC00183	CollSysLargeDiameterTrunkLines	M	0	750,000	750,000	750,000	750,000	750,000	3,750,000
TC00014	RWRF Emergency Large Scale Repairs	M	132,000	750,000	750,000	750,000	750,000	750,000	3,750,000



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<b>410000 - Department of Public Utilities</b>									
<b>40501 - Wastewater Enterprise</b>									
TC00079	Centralized Odor Control Sys for Plant Process	3	164,000	75,700	0	0	0	0	75,700
TC00096	Southwest Quadrant Recycled Water Dist System	3	202,000	920,800	300	0	0	0	921,100
TC00112	VW System Enhancements/Upgrades	3	0	0	1,200,000	6,500,000	7,500,000	7,500,000	22,700,000
TC00142	Recycled Water System User Connections - Southwest	M	151,000	150,000	0	0	0	0	150,000
TC00154	Renewable Gas Diversion	3	200,000	9,334,500	18,300	0	0	0	9,352,800
TC00158	Water Supply Reliability Impro	3	58,100	30,000	0	0	0	0	30,000
TC00159	Flare Capacity Expansion	3	113,000	7,467,900	177,700	8,500	0	0	7,654,100
TC00160	RWRF Conditioned Digester Gas	3	22,000	0	0	0	0	0	0
TC00164	Headworks Barscreen	3	1,000	0	0	0	0	0	0
TC00165	Residuals Master Plan	M	44,000	0	0	0	0	0	0
TC00168	Boiler Replacement PGF	3	2,368,000	173,300	7,500	0	0	0	180,800
TC00169	Substation Expansion	3	127,000	2,946,600	17,300	1,100	0	0	2,965,000
TC00171	RWRF Recycled Water Pipeline	3	4,000	0	0	0	0	0	0
TC00172	RWRF Property Gas Pipeline	3	30,000	0	0	0	0	0	0
TC00174	Reclamation Well System Intertie to Tertiary Treatment	M	0	4,300	5,000	5,000	5,937,100	355,800	6,307,200
TC00176	RWRF Headworks	M	494,000	779,200	500,000	500,000	500,000	0	2,279,200
TC00177	RWRF Secondary Treatment	3	85,000	3,624,300	564,800	21,890,400	3,396,200	50,600	29,526,300
TC00178	RWRF Solids Treatment	3	1,446,500	2,310,100	1,871,800	1,817,400	1,816,100	1,816,000	9,631,400
TC00179	RWRF Effluent Handling	3	334,000	1,146,400	393,500	310,900	2,997,800	876,300	5,724,900
TC00180	RWRF Buildings/Grounds	3	388,000	891,800	411,000	200,000	200,000	200,000	1,902,800
TC00182	Recycled Water Distribution	M	203,000	3,510,300	300,400	671,000	3,000	0	4,484,700
TC00183	Planning & Project Management	M	1,067,000	310,500	120,000	2,620,000	20,000	20,000	3,090,500
TC00185	RWRF Electrical	3	1,590,500	804,900	4,828,600	3,600	0	0	5,637,100
<b>Total for: 40501 - Wastewater Enterprise</b>			<b>19,100,200</b>	<b>48,361,700</b>	<b>30,653,900</b>	<b>51,441,600</b>	<b>41,483,200</b>	<b>31,984,700</b>	<b>203,925,100</b>





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<b>410000 - Department of Public Utilities</b>									
<b>40501 - Wastewater Enterprise</b>									
<b>40526 - WW/SW Phase II Bond Capital</b>									
RC00178	Collection System Extension	M	0	250,000	74,200	2,600	0	0	326,800
TC00178	RWRF Solids Treatment	3	0	0	0	0	0	21,668,000	21,668,000
<b>Total for: 40526 - WW/SW Phase II Bond Capital</b>			<b>0</b>	<b>250,000</b>	<b>74,200</b>	<b>2,600</b>	<b>0</b>	<b>21,668,000</b>	<b>21,994,800</b>
<b>40528 - State Revolving Loan Fund 2016</b>									
TC00096	Southwest Quadrant Recycled Water Dist System	3	1,575,000	3,072,900	61,200	6,700	0	0	3,140,800
<b>Total for: 40528 - State Revolving Loan Fund 2016</b>			<b>1,575,000</b>	<b>3,072,900</b>	<b>61,200</b>	<b>6,700</b>	<b>0</b>	<b>0</b>	<b>3,140,800</b>
<b>40536 - Biomethane Generation</b>									
TC00184	Gas Conditioning System Improv	3	0	1,250,000	100,000	100,000	100,000	100,000	1,650,000
<b>Total for: 40536 - Biomethane Generation</b>			<b>0</b>	<b>1,250,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>1,650,000</b>
<b>40595 - Sewer Lateral Revolving Fund</b>									
RC00130	Sewer Lateral Revolving Proj	M	300,000	300,000	300,000	300,000	300,000	300,000	1,500,000
<b>Total for: 40595 - Sewer Lateral Revolving Fund</b>			<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>1,500,000</b>
<b>41001 - Solid Waste Operating</b>									
GC00010	Acquisition	M	538,900	550,300	550,800	556,700	562,200	567,900	2,787,900
GC00019	DPU Fleet Facilities	0	0	2,899,600	374,500	0	0	0	3,274,100
GC00020	Convenience Centers	0	2,100,000	2,713,600	0	0	0	0	2,713,600
<b>Total for: 41001 - Solid Waste Operating</b>			<b>2,638,900</b>	<b>6,163,500</b>	<b>925,300</b>	<b>556,700</b>	<b>562,200</b>	<b>567,900</b>	<b>8,775,600</b>
<b>41003 - City Landfill Closure Capital</b>									
GC00016	B-Zone Wells	3	289,100	289,800	289,800	289,800	289,800	289,800	1,449,000
<b>Total for: 41003 - City Landfill Closure Capital</b>			<b>289,100</b>	<b>289,800</b>	<b>289,800</b>	<b>289,800</b>	<b>289,800</b>	<b>289,800</b>	<b>1,449,000</b>



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<b>410000 - Department of Public Utilities</b>									
41003 - City Landfill Closure Capital									
Total for: 410000 - Department of Public Utilities			23,903,200	105,556,400	77,116,100	98,140,100	79,843,000	87,241,800	447,897,400
<b>430000 - Airports Department</b>									
42005 - iBank Private Placement Bond									
<b>42025 - Airways Golf Course Capital</b>									
AC00045	Airways Golf Course Capital	4	35,300	659,800	0	0	0	0	659,800
Total for: 42025 - Airways Golf Course Capital			35,300	659,800	0	0	0	0	659,800
<b>42040 - Airport Federal Grants</b>									
AC00345	AIPxx FF-18 Rehab Twy C Ph1 (Const)	4	1,553,500	275,800	0	0	0	0	275,800
AC00346	AIPxx FF-17 FCH Master Plan Update	3	117,500	26,900	0	0	0	0	26,900
AC00347	AIP79 FF-16 FAT Master Plan Update	4	7,900	152,000	0	0	0	0	152,000
AC00355	Terminal Gate 8 Holdroom/Bridge	4	317,100	261,300	0	0	0	0	261,300
AC00358	AIPxx FF-18 Airfield Lighting Sys	4	366,700	34,600	0	0	0	0	34,600
AC00377	Marine Base Demo (FED MCCA)	4	0	1,300,000	0	0	0	0	1,300,000
AC00380	11R/29L End of Runway Repair	4	146,300	0	0	0	0	0	0
AC00382	AIPxx FF-18 Noise Homes Part150	4	849,200	315,600	0	0	0	0	315,600
AC00385	AIPxx FF-19 Noise Homes Part150	4	0	1,111,200	0	0	0	0	1,111,200
AC00386	AIPxx FF-19 ARFF Stn (+EOC) Des	4	0	0	0	0	140,000	0	140,000
AC00395	AIPxx FF-18 Twy C Const Ph2	4	4,969,200	411,200	0	0	0	0	411,200
AC00398	AIPxx Term E Apron (Env/Des)	4	1,207,200	9,390,300	0	0	0	0	9,390,300
AC00399	AIPxx Term Imprv (Env/Des)	4	64,700	0	0	0	0	0	0
AC00402	AIPxx Twy B6,4,3 Remove (EnvDesCon)	4	119,900	0	0	0	0	0	0



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<b>430000 - Airports Department</b>									
<b>42040 - Airport Federal Grants</b>									
AC00403	TSA OTA Bag MakeUp Inline CBIS	4	1,066,100	17,689,100	0	0	0	0	17,689,100
AC00404	AIPxx FF20 Noise Homes Part 150	4	0	103,000	1,103,000	0	0	0	1,206,000
AC00407	AIPxx FF20 Term E Apron	4	0	0	6,562,700	0	0	0	6,562,700
AC20015	AIPxx FF20 Recon Rwy 11L/29R Des	4	0	0	0	230,000	2,270,000	0	2,500,000
AC21001	AIPxx FF21 Recon Rwy 11L/29R Const	4	0	0	0	0	0	15,000,000	15,000,000
AC21003	AIPxx FF21 FCH Twr Removal Des	3	0	0	0	15,000	135,000	0	150,000
AC21006	AIPxx FF21 Noise Homes Part 150	4	0	0	103,000	1,000,000	0	0	1,103,000
AC22001	AIPxx FF22 Noise Homes Part 150	4	0	0	0	103,000	1,000,000	0	1,103,000
AC22002	AIPxx FF22 FCH Twr Rehab (Const)	3	0	0	0	30,000	300,000	300,000	630,000
AC23002	AIPxx FF23 Noise Homes Part 150	4	0	0	0	0	103,000	1,000,000	1,103,000
AC24001	AIPxx FF24 Noise Homes Part 150 Total	4	0	0	0	0	0	110,300	110,300
<b>Total for: 42040 - Airport Federal Grants</b>			<b>10,785,300</b>	<b>31,071,000</b>	<b>7,768,700</b>	<b>1,378,000</b>	<b>3,948,000</b>	<b>16,410,300</b>	<b>60,576,000</b>
<b>42042 - Airport Capital</b>									
AC00301	Security Upgrades	4	67,100	50,000	75,000	75,000	75,000	75,000	350,000
AC00326	Admin Bldg HVAC	4	1,000	0	0	0	0	0	0
AC00329	Park Lot-EV Charging Stations Des	4	0	10,000	0	0	0	0	10,000
AC00336	IT PM/Repairs/Upgrades	4	2,300	580,000	100,000	100,000	100,000	100,000	980,000
AC00337	FCH Term Complex Impr	3	55,900	0	50,000	50,000	50,000	50,000	200,000
AC00350	Parking Equipment	4	35,700	5,000	0	0	0	0	5,000
AC00357	11R/29L End of Runway Repair	4	4,000	0	0	0	0	0	0
AC00373	Air Cargo Taxilane Rehab	4	5,000	10,000	0	0	0	0	10,000
AC00388	Service Animal Area FAT Term	4	3,400	0	0	0	0	0	0
AC00389	Parking Expansion (FAT)	4	1,909,500	50,000	0	0	0	0	50,000



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<b>430000 - Airports Department</b>									
<b>42042 - Airport Capital</b>									
AC00390	Air Service Planning	4	400,000	500,000	400,000	400,000	400,000	400,000	2,100,000
AC00392	Terminal Frontage Lighting	4	32,400	0	0	0	0	0	0
AC00401	Parking Garage (Env/Des/Con)	4	1,704,500	38,835,000	0	0	0	0	38,835,000
AC00402	AlPxx Twy B6,4,3 Remove (EnvDesCon)	4	0	551,300	0	0	0	0	551,300
AC00409	Airfield Repairs / Repl	4	1,159,500	1,230,000	100,000	100,000	100,000	100,000	1,630,000
AC00410	Terminal Repairs / Repl	4	571,700	400,000	500,000	500,000	500,000	500,000	2,400,000
AC00411	Equipt Small Capital	4	0	202,600	200,000	200,000	200,000	200,000	1,002,600
AC00412	Terminal Improvements	4	138,000	264,000	700,000	700,000	700,000	700,000	3,064,000
AC00413	Terminal/FIS Expansion	4	331,600	0	0	0	0	0	0
AC00414	Parking Repairs / Replacements	4	2,500	100,000	50,000	50,000	50,000	50,000	300,000
AC00415	Term Gate 5/7 Impr Des/Con	4	570,700	25,000	0	0	0	0	25,000
AM00103	Environmental Site-Old Hammer Field	4	66,300	100,000	125,000	125,000	125,000	125,000	600,000
AM00106	Facilities Repair/Repl Reserve	4	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000
<b>Total for: 42042 - Airport Capital</b>			<b>7,561,100</b>	<b>43,412,900</b>	<b>2,800,000</b>	<b>2,800,000</b>	<b>2,800,000</b>	<b>2,800,000</b>	<b>54,612,900</b>
<b>42045 - Consolidated Facility Chg Fd.</b>									
AC00378	RAC QTA Drainage Construction	4	0	73,200	0	0	0	0	73,200
<b>Total for: 42045 - Consolidated Facility Chg Fd.</b>			<b>0</b>	<b>73,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>73,200</b>
<b>42048 - CRCF Reserve Fund</b>									
AC00367	CRCF Facility Maintenance	4	0	318,100	0	0	0	0	318,100
<b>Total for: 42048 - CRCF Reserve Fund</b>			<b>0</b>	<b>318,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>318,100</b>
<b>42049 - PFC Capital Fund</b>									
AC00328	Terminal HVAC Replacement	4	222,700	378,300	0	0	0	0	378,300



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<b>430000 - Airports Department</b>									
<b>42049 - PFC Capital Fund</b>									
AC00342	Terminal Restrooms (Des/Const)	4	0	10,000	0	0	0	0	10,000
AC00354	Bag Claim Walk Remodel	4	0	50,500	0	0	0	0	50,500
AC00364	Terminal Boilers Replacement	4	1,100,000	50,000	0	0	0	0	50,000
AC00366	Airfield Perim Fence Ph1	4	56,600	88,300	0	0	0	0	88,300
AC00368	Passenger Facility Charge (PFC) Administration	4	200	83,000	0	0	0	0	83,000
AC00369	Term Public Address System	4	0	575,000	0	0	0	0	575,000
AC00370	Terminal Cntrs Monitors	4	0	69,000	0	0	0	0	69,000
AC00371	Comm Aviation Lighting	4	288,600	53,000	0	0	0	0	53,000
AC00372	Terminal Roof Renovation	4	964,800	535,000	0	0	0	0	535,000
AC00400	PFC 4 Administration Costs	4	45,300	7,000	0	0	0	0	7,000
AC00408	PFC Administration Costs	4	0	150,000	0	0	0	0	150,000
AC00416	Broom Sweeper	4	0	450,000	0	0	0	0	450,000
AC20013	Airfield Perim Fence Ph2	4	0	0	0	1,600,000	0	0	1,600,000
<b>Total for: 42049 - PFC Capital Fund</b>			<b>2,678,200</b>	<b>2,499,100</b>	<b>0</b>	<b>1,600,000</b>	<b>0</b>	<b>0</b>	<b>4,099,100</b>
<b>42051 - Terminal/FIS Project</b>									
AC00413	Terminal/FIS Expansion	4	8,200,000	1,500,000	0	0	0	0	1,500,000
<b>Total for: 42051 - Terminal/FIS Project</b>			<b>8,200,000</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>
<b>Total for: 430000 - Airports Department</b>			<b>29,259,900</b>	<b>79,534,100</b>	<b>10,568,700</b>	<b>5,778,000</b>	<b>6,748,000</b>	<b>19,210,300</b>	<b>121,839,100</b>
<b>440000 - Convention Cntr &amp; Stadium Dept</b>									
<b>47003 - Stadium Capital</b>									
CC00027	Stadium Capital Improvements	3	0	1,619,200	0	0	0	0	1,619,200
<b>Total for: 47003 - Stadium Capital</b>			<b>0</b>	<b>1,619,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,619,200</b>



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<b>440000 - Convention Cntr &amp; Stadium Dept</b>									
47003 - Stadium Capital									
47004 - Stadium Capital Reserve									
CC00027	Stadium Capital Improvements	3	206,200	2,048,400	0	0	0	0	2,048,400
Total for: 47004 - Stadium Capital Reserve			206,200	2,048,400	0	0	0	0	2,048,400
<b>Total for: 440000 - Convention Cntr &amp; Stadium Dept</b>									
			206,200	3,667,600	0	0	0	0	3,667,600
<b>450000 - FAX Department</b>									
22505 - Measure C Transit									
FC00050	Bus Purchase Fixed Route =40'	M	93,100	110,000	0	0	0	0	110,000
Total for: 22505 - Measure C Transit			93,100	110,000	0	0	0	0	110,000
<b>43524 - Miscellaneous Clean Air Grants</b>									
<b>43525 - FAX Capital</b>									
FC00001	Non-Revenue Support Vehicles	M	8,000	100,000	50,000	0	50,000	0	200,000
FC00019	Passenger Amenities	M	27,100	150,000	50,000	50,000	50,000	50,000	350,000
FC00026	Planning	M	15,000	300,000	50,000	50,000	50,000	50,000	500,000
FC00036	Bldg and Facility Maintenance	3	37,700	200,000	10,000	10,000	10,000	10,000	240,000
Total for: 43525 - FAX Capital			87,800	750,000	160,000	110,000	160,000	110,000	1,290,000
<b>43538 - Prop 1B-CTSGP Transit Sec Grnt</b>									
FC00085	FY16-17 Prop1B-CTSGP Sec Prjct	0	0	34,900	0	0	0	0	34,900
Total for: 43538 - Prop 1B-CTSGP Transit Sec Grnt			0	34,900	0	0	0	0	34,900



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<b>450000 - FAX Department</b>									
<b>43539 - FTA 5310 Grants (FY07-08 fwd)</b>									
FC00053	Paratransit Vehicles & Equip	M	0	912,000	0	500,000	0	500,000	1,912,000
Total for: 43539 - FTA 5310 Grants (FY07-08 fwd)			0	912,000	0	500,000	0	500,000	1,912,000
<b>43542 - Prop 1B-PTMISEA Transit Sec Grant</b>									
FC00068	FY09-10 Prop1B-PTMISEA Project	M	433,100	760,000	0	0	0	0	760,000
FC00069	FY10-11 Prop 1B-PTMISEA Project	M	0	4,255,200	0	0	0	0	4,255,200
FC00087	FY14-15 Prop1B-PTMISEA Project	M	3,663,200	5,064,200	0	0	0	0	5,064,200
Total for: 43542 - Prop 1B-PTMISEA Transit Sec Grant			4,096,300	10,079,400	0	0	0	0	10,079,400
<b>43544 - 5317 New Freedom Grants</b>									
FC00075	NF-Bus Stop Improvements	M	602,100	0	0	0	0	0	0
FC00076	NF-Bus Stop Numb Braille Signs	M	1,100	0	0	0	0	0	0
Total for: 43544 - 5317 New Freedom Grants			603,200	0	0	0	0	0	0
<b>43548 - FTA Small Starts Grant</b>									
FC00070	BRT-Bus Rapid Transit Phase 1	M	579,800	800,000	0	0	0	0	800,000
Total for: 43548 - FTA Small Starts Grant			579,800	800,000	0	0	0	0	800,000
<b>43550 - FY11 FTA 5307 Grant CA-90-Y843</b>									
FC00019	Passenger Amenities	M	0	73,300	0	0	0	0	73,300
Total for: 43550 - FY11 FTA 5307 Grant CA-90-Y843			0	73,300	0	0	0	0	73,300
<b>43551 - FY10-FY12 Federal CMAQ</b>									
FC00078	Transit Signal Prioritization	M	712,200	840,000	0	0	0	0	840,000
Total for: 43551 - FY10-FY12 Federal CMAQ			712,200	840,000	0	0	0	0	840,000



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<b>450000 - FAX Department</b>									
<b>43552 - FY10 FTA 5308 Grant CA-58-0007</b>									
FC00059	Circulator	3	0	100,000	0	0	0	0	100,000
Total for: 43552 - FY10 FTA 5308 Grant CA-58-0007			0	100,000	0	0	0	0	100,000
<b>43553 - FY2012 FTA 5307 Grant CA-90-Y947</b>									
FC00019	Passenger Amenities	M	36,000	35,000	0	0	0	0	35,000
Total for: 43553 - FY2012 FTA 5307 Grant CA-90-Y947			36,000	35,000	0	0	0	0	35,000
<b>43555 - FY2013 FTA 5307 Grant CA-90-Yxxx</b>									
FC00026	Planning	M	53,200	0	0	0	0	0	0
Total for: 43555 - FY2013 FTA 5307 Grant CA-90-Yxxx			53,200	0	0	0	0	0	0
<b>43558 - TIRCP Grants-State Cap&amp;Trade</b>									
FC00091	TIRCP - TVMs & Vehics	0	0	60,000	0	0	0	0	60,000
FC00092	TIRCP - HFN Imprvmnts & Vehics	0	0	4,180,000	0	4,000,000	0	4,000,000	12,180,000
FC00093	TIRCP - SW Community Connector	0	0	9,490,000	0	4,000,000	0	4,000,000	17,490,000
Total for: 43558 - TIRCP Grants-State Cap&Trade			0	13,730,000	0	8,000,000	0	8,000,000	29,730,000
<b>43560 - FY13 5339 Grant CA-2016-##</b>									
FC00030	CNG Bus Rehab	3	0	652,000	0	0	0	0	652,000
FC00036	Bldg and Facility Maintenance	3	23,900	7,876,000	1,750,000	0	1,750,000	0	11,376,000
FC00050	Bus Purchase Fixed Route =40'	M	14,900	1,400,000	0	1,400,000	0	1,400,000	4,200,000
FC00053	Paratransit Vehicles & Equip	M	0	300,000	0	350,000	0	350,000	1,000,000
Total for: 43560 - FY13 5339 Grant CA-2016-##			38,800	10,228,000	1,750,000	1,750,000	1,750,000	1,750,000	17,228,000
<b>43561 - FY12 FTA 5309 Grant CA-04-0280</b>									
FC00057	Transit Fac/Station	M	49,500	0	0	0	0	0	0





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<b>450000 - FAX Department</b>									
<b>43561 - FY12 FTA 5309 Grant CA-04-0280</b>									
Total for: 43561 - FY12 FTA 5309 Grant CA-04-0280			49,500	0	0	0	0	0	0
<b>43562 - FY15 FTA 5307 Grant CA-90-Z###</b>									
FC00001	Non-Revenue Support Vehicles	M	90,200	81,000	0	0	0	0	81,000
FC00026	Planning	M	0	42,900	0	0	0	0	42,900
FC00057	Transit Fac/Station	M	137,900	146,800	0	0	0	0	146,800
FC00090	Transit Asset Management	M	0	300,000	0	0	0	0	300,000
Total for: 43562 - FY15 FTA 5307 Grant CA-90-Z###			228,100	570,700	0	0	0	0	570,700
<b>43563 - FY16 FTA 5307 GrantCA-2018-002</b>									
FC00019	Passenger Amenities	M	6,700	335,400	0	0	0	0	335,400
FC00026	Planning	M	176,800	150,000	0	0	0	0	150,000
Total for: 43563 - FY16 FTA 5307 GrantCA-2018-002			183,500	485,400	0	0	0	0	485,400
<b>43564 - State Cap &amp; Trade - LCTOP</b>									
FC00019	Passenger Amenities	M	0	947,200	250,000	250,000	250,000	250,000	1,947,200
Total for: 43564 - State Cap & Trade - LCTOP			0	947,200	250,000	250,000	250,000	250,000	1,947,200
<b>43565 - FY17 FTA 5307 Grant CA-2017-##</b>									
FC00019	Passenger Amenities	M	159,800	185,000	0	0	0	0	185,000
FC00026	Planning	M	500	264,300	0	0	0	0	264,300
Total for: 43565 - FY17 FTA 5307 Grant CA-2017-##			160,300	449,300	0	0	0	0	449,300
<b>43566 - FY17 FTA CMAQ Grant CA-2017-##</b>									
FC00019	Passenger Amenities	M	0	618,000	0	0	0	0	618,000
Total for: 43566 - FY17 FTA CMAQ Grant CA-2017-##			0	618,000	0	0	0	0	618,000



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<b>450000 - FAX Department</b>									
43566 - FY17 FTA CMAQ Grant CA-2017-##									
43567 - FY17 FTA 5307 Grant CA-2018-##									
FC00019	Passenger Amenities	M	4,600	498,700	0	0	0	0	498,700
FC00036	Bldg and Facility Maintenance	3	2,100	475,000	0	0	0	0	475,000
Total for: 43567 - FY17 FTA 5307 Grant CA-2018-##			6,700	973,700	0	0	0	0	973,700
43568 - FY19 FTA 5307 Grant CA-2019-##									
FC00019	Passenger Amenities	M	128,000	250,000	0	0	0	0	250,000
FC00026	Planning	M	0	100,000	0	0	0	0	100,000
FC00036	Bldg and Facility Maintenance	3	0	500,000	0	0	0	0	500,000
FC00050	Bus Purchase Fixed Route =40'	M	1,250,000	0	0	0	0	0	0
Total for: 43568 - FY19 FTA 5307 Grant CA-2019-##			1,378,000	850,000	0	0	0	0	850,000
43569 - SB-1 SGR Grants									
FC00024	FAX Radio System	3	0	1,044,700	0	0	0	0	1,044,700
FC00036	Bldg and Facility Maintenance	3	0	1,140,000	1,031,000	0	654,900	0	2,825,900
FC00050	Bus Purchase Fixed Route =40'	M	1,150,000	1,150,000	0	1,200,000	700,000	2,020,000	5,070,000
Total for: 43569 - SB-1 SGR Grants			1,150,000	3,334,700	1,031,000	1,200,000	1,354,900	2,020,000	8,940,600
43570 - FY18 FTA 5339 Grant CA-2019-##									
FC00036	Bldg and Facility Maintenance	3	0	1,005,000	0	0	0	0	1,005,000
Total for: 43570 - FY18 FTA 5339 Grant CA-2019-##			0	1,005,000	0	0	0	0	1,005,000
43571 - FY20 FTA 5307 Grant CA-2020-##									
FC00019	Passenger Amenities	M	0	250,000	0	0	0	0	250,000
FC00026	Planning	M	0	500,000	0	0	0	0	500,000



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<b>450000 - FAX Department</b>									
<b>43571 - FY20 FTA 5307 Grant CA-2020-##</b>									
FC00036	Bldg and Facility Maintenance	3	0	600,000	0	0	0	0	600,000
FC00050	Bus Purchase Fixed Route =40'	M	0	1,400,000	0	0	0	0	1,400,000
<b>Total for: 43571 - FY20 FTA 5307 Grant CA-2020-##</b>			<b>0</b>	<b>2,750,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,750,000</b>
<b>43572 - FY21 FTA 5307 Grant CA-2021-##</b>									
FC00019	Passenger Amenities	M	0	200,000	150,000	150,000	150,000	150,000	800,000
FC00026	Planning	M	0	300,000	150,000	150,000	150,000	150,000	900,000
FC00036	Bldg and Facility Maintenance	3	0	600,000	0	300,000	0	300,000	1,200,000
<b>Total for: 43572 - FY21 FTA 5307 Grant CA-2021-##</b>			<b>0</b>	<b>1,100,000</b>	<b>300,000</b>	<b>600,000</b>	<b>300,000</b>	<b>600,000</b>	<b>2,900,000</b>
<b>43573 - FTA CARES Act Grant CA-2021-##</b>									
FC00050	Bus Purchase Fixed Route =40'	M	0	1,103,400	0	0	0	0	1,103,400
<b>Total for: 43573 - FTA CARES Act Grant CA-2021-##</b>			<b>0</b>	<b>1,103,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,103,400</b>
<b>43574 - CCI-Clean Mobility ProgFunding</b>									
FC00026	Planning	M	0	48,500	0	0	0	0	48,500
<b>Total for: 43574 - CCI-Clean Mobility ProgFunding</b>			<b>0</b>	<b>48,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>48,500</b>
<b>43592 - Transit Asset Maintenance</b>									
FC00036	Bldg and Facility Maintenance	3	0	1,000,000	1,000,000	0	1,000,000	0	3,000,000
<b>Total for: 43592 - Transit Asset Maintenance</b>			<b>0</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>3,000,000</b>
<b>Total for: 450000 - FAX Department</b>			<b>9,456,500</b>	<b>52,928,500</b>	<b>4,491,000</b>	<b>12,410,000</b>	<b>4,814,900</b>	<b>13,230,000</b>	<b>87,874,400</b>
<b>Grand Total</b>			<b>70,362,100</b>	<b>467,305,900</b>	<b>98,326,400</b>	<b>118,119,600</b>	<b>92,945,900</b>	<b>121,367,100</b>	<b>898,064,900</b>

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