



Annual Action Plan

U.S. Department of Housing and Urban Development
Community Planning and Development Programs
Program Year 2021 (July 1, 2021 – June 30, 2022)



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AP-05 - Executive Summary

The City of Fresno (City) receives annual allocations from the U.S. Department of Housing and Urban Development (HUD) through four grant programs:

1. Community Development Block Grant (CDBG)
2. HOME Investment Partnerships Program (HOME)
3. Emergency Solutions Grant (ESG), and
4. Housing Opportunities for Persons With AIDS/HIV Grant (HOPWA)

The purpose of these four programs is to assist low- and moderate-income families and households, which are those that earn less than 80% of the area median income. The funds are used to pursue three goals:

1. Provide decent, affordable housing,
2. Create suitable living environments, and
3. Expand economic opportunities.

In order to access these federal funds, the City must carry out a planning process to identify the scope of housing and community development needs in its jurisdiction and how the available funding can best be used to meet those needs. This planning process, called the Consolidated Plan, was conducted in late 2019 and early 2020. The term of the plan began on July 1, 2020 and will end on June 30, 2025. A full copy of the Consolidated Plan is available for review at the City's Planning and Development Department's Housing and Community Development Division web page at www.fresno.gov/housing.

Each year, the City prepares an Annual Action Plan that describes the projects and actions it will undertake to carry out the strategies outlined in the Consolidated Plan. This document is the Second Year Annual Action Plan, covering the period from July 1, 2021 to June 30, 2022 (Program Year 2021 and City Fiscal Year 2022).

Sources and Uses of Funds

More detailed information on sources can be found in AP-15 Expected Resources and more detailed information on uses can be found in AP-35 Projects.

Table 1 - CDBG Sources and Uses

Sources – CDBG	Amount	Uses – CDBG	%	Amount
Annual Entitlement	7,184,218	Public Infrastructure	43%	3,156,571
Program Income	105,000	Affordable Housing	19%	1,443,864
		Community Services	14%	1,061,983
		Section 108 Payment	2%	132,629
		Fair Housing	1%	50,000 ¹
		Micro-Enterprise Assistance	<.5%	36,328
		Administration & Compliance	20%	1,407,843
<i>Subtotal</i>	<i>7,289,218</i>	<i>Subtotal</i>	<i>100%</i>	<i>7,289,218</i>

Table 2 - HOME Sources and Uses

Sources – HOME	Amount	Uses – HOME	%	Amount
Annual Entitlement	3,289,681	Affordable Housing Develop.	80%	3,272,586
Program Income	405,325	CHDO Housing Development	12%	493,452
Prior Year Funds	400,000	Administration & Compliance	8%	328,968
<i>Subtotal</i>	<i>4,095,006</i>	<i>Subtotal</i>	<i>100%</i>	<i>4,095,006</i>

Table 3 - ESG Sources and Uses

Sources – ESG	Amount	Uses – ESG	%	Amount
Annual Entitlement	606,586	Rapid Rehousing	52%	315,425
		Emergency Shelter	32.5%	197,140
		Homelessness Prevention	4.5%	27,296
		HMIS	3.5%	21,231
		Administration & Compliance	7.5%	45,494
<i>Subtotal</i>	<i>606,586</i>	<i>Subtotal</i>	<i>100%</i>	<i>606,586</i>

Table 4 - HOPWA Sources and Uses

Sources – HOPWA	Amount	Uses – HOPWA	%	Amount
Annual Entitlement	714,258	Housing Opportunities for Persons with AIDS/HIV	97%	692,831
		Administration & Compliance	3%	21,427
<i>Subtotal</i>	<i>714,258</i>	<i>Subtotal</i>	<i>100%</i>	<i>714,258</i>

¹ \$35,000 of the Community Services allocation is also recommended for Fair Housing Services

Summary of Objectives and Outcomes

The City of Fresno's 2020-2024 Consolidated Plan identified six strategic priority areas to be addressed using HUD Community Planning & Development funding. Consistent with these six priorities, and in response to the community needs assessment conducted for the 2021-2022 Annual Action Plan, the City issued or will issue requests for applications to address each priority area. Eligible applicants are City of Fresno departments, units of local government, and non-profit organizations. Applications for funding will also be requested from developers of affordable housing. Applications are reviewed by staff, the Administration, and a committee of the City Council. Projects and activities recommended for funding are listed below by strategic priority area.

Homeless and Homelessness Prevention

Need: Provide assistance for the homeless and those at risk of becoming homeless through safe low-barrier shelter options, housing first collaborations, and associated supportive services.

Projects and activities for funding in program year 2021-2022:

- **WestCare California, Inc. – The Living Room**
WestCare California, Inc. (WCCA) the lead agency, is partnering with Fresno Housing Authority to continue providing Short Term Rental and Mortgage Assistance (STRMU), Tenant-Based Rental Assistance (TBRA), transitional housing, homelessness prevention, rapid re-housing, supportive services, and housing information to homeless and at-risk of homelessness individuals affected by HIV/AIDS and their families in Fresno. The primary goals of the proposed program are to help participants achieve both permanent housing and health stability.
- **WestCare California, Inc. – Project Unite**
WestCare California, Inc. (WCCA) will provide rapid rehousing and homelessness prevention services through Project Unite. During the grant period, Project Unite will conduct weekly outreach activities in order to establish supportive relationships with the street homeless population providing linkages and support to enable them to move off the streets and into housing. The program will engage homeless and chronically homeless extremely low-income (30% area median income) individuals and families, including Veterans who are not eligible for housing assistance through Supportive Services for Veteran Families and VASH.
- **Marjaree Mason Center - Emergency Shelter Program**
Emergency shelter services for adults and their children made homeless and/or at risk of homelessness due to domestic violence. Funds support costs for emergency services including a 24/7 hotline; crisis response; emergency shelter; and expenses related to emergency shelter support services such as food, mental health support, case management and coordinated entry system services that assist with longer-term housing and overall stability.
- **Marjaree Mason Center – Domestic Violence Support Services**
Marjaree Mason Center will provide support services for individuals impacted by domestic violence who are either homeless or at risk of homelessness due to the abuse. Funds through this program will support three rooms in the emergency safe house that will be used to provide up to 90 days of support to low- and moderate-income individuals

or families rather than the 30 days typically allowed. In addition to increasing the length of time clients can receive shelter, MMC is proposing to enhance services by implementing evidence based therapeutic programs for clients and evidence based clinical training to counselors.

- **Poverello House - Homeless Outreach Progressive Engagement (HOPE Team)**
The HOPE Team provides street outreach to people experiencing homelessness that live in the City of Fresno. The purpose of the team is to link people experiencing homelessness to navigation services and shelter.
- **Poverello House – Rapid Rehousing Program**
The program will provide direct case management and rental support for those experiencing homelessness in the City of Fresno for up to one year. This program will support security deposits, pay for costs associated with PG&E arrears, and direct rental support. Case Managers will work with program participants during this timeframe to develop a plan to sustain housing beyond the rapid rehousing program support.
- **Fresno Housing Authority – Homeless Management Information System**
Fresno Housing will provide a functioning Homeless Management Information System (HMIS) for the purposes of gathering and analyzing community data from various programs including Emergency Solutions Grant (ESG). This system will be used to assess the effectiveness of the homeless response system and inform decision making on housing and services needs for individuals/families experiencing homelessness.

Affordable Housing

Need: Improve access to affordable housing for low-income and special needs households by partnering with interested developers to increase development of low-income and affordable housing in high opportunity areas, and by promoting the preservation and rehabilitation of existing affordable housing units.

Projects and activities for funding in program year 2021-2022:

- **Fresno County Economic Opportunities Commission – Roof Repair and Replacement Program**
Fresno EOC will repair and/or replace roofs on approximately 25 to 30 eligible owner-occupied low-income homes located in southwest Fresno. If the homes' electrical panels do not support the addition of a solar photovoltaic (PV) system, the electrical panels will also be replaced. The geographic location to be served would include the project area identified by the City of Fresno's Transform Fresno Project.
- **Self-Help Enterprises – Home Repair and Rehabilitation Program**
Self-Help Enterprises will execute emergency, minor, and substantial housing rehabilitation to remedy property maintenance, age, health and safety, and/or housing code issues of existing single family residential units for low-income owner-occupied households. Self-Help Enterprises staff will collaborate with homeowners and contractors to improve key building features including roofing, windows, walls, and flooring, and property systems such as basic plumbing, electrical, cooling and/or security. The home repair and rehabilitation services are available to income eligible homeowners of single-family residences located within City limits.
- **Habitat for Humanity Greater Fresno Area – Housing Rehabilitation/Repair Program**

Habitat for Humanity Greater Fresno Area (HFHGFA) will provide critical home repairs to eligible City of Fresno homeowners to continue to support safe and healthy living conditions for low-income owner-occupied homes.

- **City of Fresno – Senior Paint Program & Housing Rehabilitation Program Delivery**
Funds will pay for a licensed lead-certified painting contractor to paint the exterior of the home and may include minor repairs, (i.e., screens, broken window panes, loose or damaged gutters, etc.) provided there are enough funds available after deducting the cost of the paint project. This program serves low-income seniors (62 years of age or older) who own and occupy their homes. Funds will also be used for program delivery costs associated with owner-occupied home repair programs.
- **Affordable Housing Development or Substantial Rehabilitation**
The City of Fresno will request applications from developers of affordable housing for funding to develop units affordable to low- and moderate-income persons that meet the guidelines of the HOME program.
- **Community Housing Development Organization (CHDO) Affordable Housing Development**
The City of Fresno will request applications from Community Housing Development Organizations for funding to develop units affordable to low- and moderate-income persons that meet the guidelines of the HOME program.

Public Infrastructure and City-Owned Facilities

Need: Promote quality of life and neighborhood revitalization through improvements to current public infrastructure and facilities, and by closing gaps in areas with aging, lower quality, or nonexistent public infrastructure and facilities.

Projects and activities for funding in program year 2021-2022:

- **City of Fresno - Ericson Elementary Neighborhood (Clinton-Winery-Normal-Chestnut) Street Improvements**
This project is located in the Ericson Elementary Neighborhood bounded by: Clinton (north), Winery (east), Normal (south) and Chestnut (west). This request is for year two funding toward the construction phase of the project. The proposed scope of work includes removal of barriers to ADA access, road reconstruction, and installation of ADA curb ramps.
- **City of Fresno - Ivy - Annadale to Chester Neighborhood Street Improvements**
This project is the second phase of improvements to the West Fresno Elementary Neighborhood and is located on Ivy from Annadale to Chester. The proposed improvements include removal of barriers to ADA access by reconstructing curb ramps, sidewalk installation, and roadway pavement reconstruction.
- **City of Fresno – Burroughs Phase Two Neighborhood Street Improvements**
This project is the second phase of improvements to the Burroughs Elementary Neighborhood and is bounded by Belmont, Sierra Vista, Tulare and Maple. The proposed improvements include roadway pavement removal, re-compaction and repairs to roadway base as needed, followed by pavement reconstruction, ADA curb ramp reconstruction, sidewalk reconstruction to restore ADA access as needed, curb, gutter and drainage improvements.

- **City of Fresno - Webster Neighborhood (Clark/Floradora) Canal Barricade Project**
The project will install a guardrail along the Dry Creek Canal near Clark and Floradora in the Webster Elementary Neighborhood. In PY 2019, this project received funding for preliminary engineering. Design plans are being finalized and the project is ready to move into the construction phase.
- **City of Fresno - Yosemite Middle School Complete Streets (Floradora - 9th to Cedar)**
This is a second year of a multi-year neighborhood reconstruction project located on Floradora Avenue between Ninth Avenue and Cedar Avenue. In Program Year (PY) 20, funding was provided for preliminary engineering (PE) and right-of-way (ROW) acquisition. In PY 2021, additional ROW funds are requested. Improvements include the installation of sidewalks, street reconstruction, new railroad track panels for ADA compliance at Ninth Avenue and Eleventh Avenue, street lighting modifications, curb and gutter, new driveway approaches as needed, and miscellaneous corrective work to private property frontage. CDBG funds will be sought for the construction phase in PY 2022.

Community Services

Need: Provide services to low-income and special needs households that develop human capital and improve quality of life.

Projects and activities for funding in program year 2021-2022:

- **Boys & Girls Clubs in East and West Fresno**
The Boys & Girls Clubs of Fresno County (B&GCFC) is requesting funds to provide education, job training, and recreation to youth ages 6-18 at the West Fresno and East Fresno Boys & Girls Clubs. As a youth development organization with skilled, caring professionals, the Clubs on these two properties provide culturally relevant programs, helping kids shape their paths toward great futures. This funding will be used to provide afterschool enrichment programs that include educational and recreational activities, job training, job search, and interviewing skills to 780 young people living in low-income, high-crime neighborhoods in East and West Fresno.
- **Fresno Interdenominational Refugee Ministries (FIRM) - Southeast Asian, Slavic and African Healing Gardens for Elders (SAHGE)**
Community Gardens and Elder Activities provide essential outlets for low-income Southeast Asian, Slavic, African and other refugee elders to reduce stress, socialize with friends, and increase access to healthy and nutritious foods. FIRM will provide operational support for four (4) community gardens located in the City of Fresno and will host monthly elder gatherings with nutritious meals for low-income refugee elders (62+) who speak Hmong, Lao, Khmer, Russian, and other languages.
- **Fresno County Economic Opportunities Commission - Street Saints Educational Enrichment Program**
Fresno Economic Opportunities Commission (Fresno EOC) Street Saints will offer educational and developmental services for youth residing in the 93706 zip code through a combination of virtual and in-person after-school activities, dependent on COVID-19 restrictions. Fresno EOC Street Saints will provide mentoring, homework support, and

education on issues pertinent to the population, including COVID-19 health and safety, which will include outreach to parents.

- **Chinatown Fresno Foundation - Make Time Business School**

Make Time Business School offers free training for Chinatown micro-enterprise entrepreneurs.

- **Fresno Area Hispanic Foundation – Business in a Box**

The “Business in a Box” program will provide a tool kit to underserved small businesses in the City of Fresno to help them overcome technology barriers and build resiliency. The tool kit will help underserved businesses establish an online presence and help them develop innovative strategies to get their products or services on the virtual marketplace while building capacity and competency in the areas of marketing, sales, financial literacy, and other business fundamentals that are essential for recovery post COVID-19 pandemic.

Promote Fair Housing

Need: Provide services to residents and housing providers to advance fair housing.

Projects and activities for funding in program year 2021-2022:

- **Fair Housing Services**

Activities will be identified to support fair housing outreach, education, and referral services consistent with the recommended activities of the 2020 Analysis of Impediments to Fair Housing Choice. Services will be selected to support tenants, landlords, prospective home buyers, and real estate and lending professionals.

Programmatic Compliance

Need: Plan and administer funding for community development, housing, and homelessness activities with improved transparency, increased community involvement, and full compliance with federal regulations.

- **City of Fresno – Planning, Grant Administration, and Compliance**

The City of Fresno will use grant funding to conduct public participation in support of planning activities; issue NOFAs and conduct project and activity selection; consult with subrecipients in program implementation; conduct environmental reviews; conduct historic preservation reviews; monitor subrecipient activities; prepare performance reports; and undertake other administrative and program tasks to effectively support the funded activities in compliance with all local, state, and federal requirements.

Evaluation of Past Performance

Below is a summary of activities recently completed and reported in the City’s 2019 Consolidated Annual Performance Evaluation Report (CAPER):

Rehabilitation

Rehabilitation work completed during PY 2019 to increase development, preserve and rehabilitate affordable housing for low-income owner-occupied households included:

- City of Fresno Senior Paint Program: Completed 19
- Minor Code Compliance Program: Completed 1
- CDBG Rehabilitation Program: Completed 1
- Home Repair Program: Completed 3
- Habitat for Humanity Senior Paint Program: Completed 11
- Self-Help Home Repair Program: Completed 17
- Habitat for Humanity Home Repair Program: Completed 21
- Fresno EOC Roof Program: Completed 25

Housing Development

Housing Development projects underway during PY 2019 included:

- Self-Help Enterprises - Annadale Commons Senior Housing Project. In July 2020, Self-Help Enterprises completed construction of its Annadale Commons Senior Housing Project in southwest Fresno. The Project consisted of the new construction of 40 multi-family senior housing units and on- and off-site improvements. The City provided \$2,568,000 in HOME Investment Partnerships funding for hard and soft construction costs. The final project cost was \$15,164,480, a majority of which was funded with Low Income Housing Tax Credit equity.
- Habitat for Humanity - Central Lots Single-Family Housing Project. The project consisted of the new construction of three 3-bedroom/2-bath homes with attached garage and on- and off-site improvements. The total project cost at completion was \$1,055,465, of which \$445,000 in HOME Investment Partnerships Program funds were provided for eligible construction cost that subsequently converted to homebuyer mortgage assistance for households earning between 50% to 60% of the Fresno area median income. The project was successfully completed on September 16, 2020.
- Habitat for Humanity - B and Amador Street Single-Family Housing Project. The project consists of the new construction of four 5-bedroom/2-bath homes, detached garage, and on- and off-site improvements. Construction of the homes were underway during 2020 with an estimated completion date of February 2021. The total project cost is estimated at \$1,303,346, of which \$580,263 is being provided for eligible construction costs and that will subsequently convert to homebuyer mortgage assistance for households earning between 50% to 60% of the Fresno area median income.
- FCTC, LP - Fancher Creek Senior Housing Project. The Project consists of the new construction of 180 multi-family senior housing units and on- and off-site improvements. The City provided \$2,259,784 in CDBG funds for acquisition of the 2-acre project site located at Fancher Creek Drive and Marion Avenue. In addition, the City provided \$1,420,500 in HOME Investment Partnerships Program funding for the eligible pre-development and construction costs. The estimated project cost is \$31 million. The project was underway during 2020 and is expected to be completed in September 2022.

Homelessness

- HEARTH Emergency Solutions Grant (ESG). The City acts as the pass-through agency for ESG Program funds. While the City is responsible for the administration and oversight of the grant, 93% of funds were awarded to local homeless services providers (WestCare and Marjaree Mason) who performed the day-to-day program delivery.

Based on the Homeless Management Information System (HMIS) reports provided to the City, 950 persons were assisted with Emergency Shelter or Street Outreach services (860 unduplicated). 78 persons received Rapid Rehousing, and 12 received Homeless Prevention.

- Housing Opportunities for Persons with AIDS (HOPWA). The City contracted with WestCare California, Inc. to provide HOPWA funding for housing assistance and housing-related supportive services benefitting persons living with HIV/AIDS and their families. HOPWA funds were used for supportive services; housing information and referral services; tenant-based rental assistance (TBRA); and short-term rent, mortgage, and utility (STRMU) assistance to 70 persons.
- HOME Investment Partnerships Program. The City also contracted with the Fresno Housing Authority to provide HOME funding for Tenant Based Rental Assistance (TBRA) to 62 at-risk families and households for the prevention of homelessness.

Community Services

- City of Fresno After School Program: The Parks, Afterschool Recreation and Community Services (PARCS) department operated the City's after school program and summer FUN Camp, benefitting 571 youth during PY 2019. The afterschool program is offered at ten locations.
- City of Fresno PARCS Senior Program: Enrichment programming provided for seniors, 62 years of age and older to complement existing hot meal service provided at seven locations. 797 seniors benefitted from the program during PY 2019. Program sites are Lafayette Neighborhood Center, Mary Ella Brown Community Center, Mosqueda Community Center, Pinedale Community Center, Senior Citizens Village, Inspiration Park, and the Ted C. Wills Community Center.
- Boys and Girls Club of Fresno County (B&GC): B&GC utilized CDBG funds to provide education, job training, and recreation for youth ages 6 to 18 at Fink-White Park and their West Fresno Community Center. During PY 2019, the program served 896 youth. Youth participated in a variety of programs. Keystone Teen and Torch club leadership group focused on encouraging members to build self-confidence and the understanding of what it means to continue to give back not just in the club but in their community. With Team Flugtag, members teamed up in groups to create a flying apparatus out of cardboard to be flown in competition. At Club Music, members began learning to play drums on buckets and then an actual drum set, and at Power Hour, members focus on their homework for the day or upcoming projects.
- Fresno Economic Opportunities Commission (FEOC) Afterschool and Recreation Program: Fresno EOC Street Saints served 94 youth, operating in three community center sites in Southwest Fresno--Sunset Community Center, MLK Square Apartments, and Hacienda Mirabella Apartments. Youth Employment & Leadership students continue to learn projects to teach younger participants throughout the school year. Due to the national order that occurred in mid-March, FEOC had to abruptly stop seeing youth on a daily basis. However, they modified work to continue to connect with youth even when not on site. Staff has reached out to kids and parents to assess if distance learning is going well, and connecting parents to the appropriate staff at their child's school. Staff also used FEOC's networks and sharing resources that are available for families during these difficult times.

- Helping Others Pursue Excellence Builds (H.O.P.E.) Micro-Enterprise Assistance: The program provided 56 businesses with assistance, 33 new business and 23 existing businesses. The \$35,000 micro-enterprise funds awarded to HOPE for the fiscal year PY 2019 was leveraged to combat obstacles that entrepreneurs with limited resources encounter during microbusiness development. Through the Vision View Business Academy, HOPE guided 56 micro-businesses through the step-by-step entrepreneurial process to scale their businesses. Adjusting their program to the COVID-19 pandemic, HOPE provided technical assistance support and continued to guide startups through the legal process to form as a business entity. Each business served has proof of registration to operate under a government certifying agency. Through online workshops, HOPE provided trainings in marketing, business plan writing, strategic planning, and fund development. HOPE's team and partners were resilient in saving over 50 jobs and recovering over \$190,000 in funding for the minority owned businesses served. Of the 56 participants served from July 1, 2019-June 30, 2020, 89% were African American, 8% were Hispanic, 1% White and 2% Other. Moreover, over 82% of all the business owners served had an income range below twice the poverty level.

Neighborhood Street Improvements

- Calwa-Vine-MLK Neighborhood Improvements: These areas all received pavement reconstruction, including complete pavement removal, re-compacting, and repairing the asphalt base as needed, and reconstructing each pavement section. Neighborhood residents have benefited from the restoration of the previously deteriorated roadways, which are now safer to drive upon, as well as walk across and ride bicycles down. In addition, City crews were able to repair curb ramps and gutters for improved ADA accessibility and create an overall neighborhood commute improvement. The Calwa-Vine-MLK Neighborhood project was completed and benefits 3,665 people.
- Shields-Dakota-Crystal-Hughes Neighborhood Improvements: The PY 2019 funding was a second-year portion of a larger overall project that included the PY 2017 Shields-Crystal-Dakota-West area project—was completed, providing a benefit to 7,710 people.

Park Facilities Improvements

- Fink White Park Improvements (play structure), which benefits 5,370 people
- Romain Park Improvements (doors and bathrooms), which benefits 14,040 people
- Ted C. Wills Park Improvements, which benefits 12,710 people
- Holmes Park Improvements (ADA remediation), which benefits 11,200 people

Summary of Citizen Participation and Consultation Process

During the citizen participation and consultation phase of the Annual Action Plan development, the City continued to experience the stay-at-home orders implemented to address the COVID-19 pandemic. Among the waivers issued by HUD was a waiver to allow the City to conduct hearings electronically. Given the challenges in reaching constituents through conventional means, the City expanded upon the activities required in the adopted Citizen Participation Plan in order to encourage the broadest participation possible, and to collect the most relevant input in order to conduct a thorough needs assessment. A comprehensive list of participation and consultation activities is available in sections AP-10 and AP-12 of this plan.

Among the actions the City took to collect community and stakeholder input are:

- A community needs questionnaire completed by 29 Housing and Community Development stakeholders (units of local government, non-profits, affordable housing developers, etc.)
- Two virtual workshops broadly promoted through email, social media, newspaper, and local media to collect broad-based community input and identify the most-needed activities, attended by 30 and 23 persons, respectively, followed by subsequent input by web form from 12 participants
- A community needs public hearing held before City Council with 8 public comments
- Four webinars held to provide technical support for the 2021-2022 Consolidated Notice of Funding Available
- A web page maintained at www.fresno.gov/housing explaining the Annual Action Plan process and timeline, with links to relevant notices, recordings, and presentations
- A 30-day public comment period to collect input from members of the community on the draft Annual Action Plan and recommended activities for funding
- A public hearing to review activities recommended for funding to be held on April 22, 2021 prior to City Council consideration of Plan adoption

Summary of Public Comments

A summary of all comments is included in the appendix.

Summary of Comments Not Accepted

The City accepted all comments.

Summary

During development of the 2020-2024 Consolidated Plan, participants consistently identified homelessness, affordable housing, neighborhood infrastructure improvements, and fair housing among their top priorities. The community needs assessment conducted for the 2021-2022 Annual Action Plan continued to support these needs. In PY 2021, the City will invest approximately \$12.6 million to address the needs identified in this plan, inclusive of new entitlement funding, project savings from prior years, and anticipated program income. While the needs of the community far outstrip the ability of this plan to address the needs in their entirety, the investments selected address the most pressing needs with the most appropriate funding available, while adhering to all regulations governing the use of HUD Community Planning and Development funds.

Project Funding Summary

Table 5 - Project Funding Summary

PRIORITY AREA	PROJECT	CDBG	HOME	ESG	HOPWA
Homeless & Homelessness Prevention	Emergency Solutions Grant			\$606,586 ²	
Homeless & Homelessness Prevention	Housing Opportunities for Persons with AIDS/HIV				\$692,831
Affordable Housing	Housing Rehabilitation (Non-Profit)	\$1,028,092			
Affordable Housing	Housing Rehabilitation Program Delivery	\$229,000			
Affordable Housing	Senior Paint Program	\$186,772			
Affordable Housing	Affordable Housing Development		\$3,272,586		
Affordable Housing	Affordable Housing Development – CHDO		\$493,452		
Public Infrastructure & Facilities	Neighborhood Street Improvements	\$3,156,571			
Community Services	PARCS After School Programs	\$630,737 ³			
Community Services	PARCS Senior Enrichment Programs	\$164,976 ⁴			
Community Services	Non-Profit Public Services	\$231,270			
Community Services	Micro-Enterprise Assistance	\$36,328			
Fair Housing	Fair Housing Education, Outreach, and Referral	\$35,000			
Administration & Compliance	Program Administration	\$1,457,843	\$328,968	See note	\$21,427
Other	Section 108 Loan Payment	\$132,629			
TOTALS		\$7,289,218	\$4,095,006	\$606,586	\$714,258

² Administration funds of \$45,486 are included in the ESG project total

³ PARCS After School Programs will also utilize \$87,265 of PY 2020 funds, for total anticipated funding to be expended in PY 2021 of \$718,000

⁴ PARCS Senior Enrichment Programs will also utilize \$22,824 of PY 2020 funds, for total anticipated funding to be expended in PY 2021 of \$187,800

PR-05 – Lead and Responsible Agencies

The City of Fresno Planning and Development, Housing and Community Development Division is responsible for the administration of HUD Entitlements including the Community Development Block Grant Program (CDBG), the HOME Investment Partnerships Program (HOME), the Emergency Solutions Grant program (ESG), and the Housing Opportunities for People with AIDS/HIV (HOPWA) funding.

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AP-10 – Consultation

Introduction

Public participation plays a central role in the development of the Consolidated Plan. To develop its 2020-2024 Consolidated Plan, the City launched an in-depth and collaborative effort to consult with community stakeholders, elected offices, City and County departments, and beneficiaries of entitlement programs to inform and develop the priorities and strategies. For the PY 2021 Annual Action Plan, the City followed up with many of the same organizations to identify shifts and trends within the needs of the community.

Efforts to Enhance Coordination

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies (91.215(l)).

In addition to the citizen engagement process, the City asked all organizations who participated in the 2019 Annual Action Plan, 2020-2024 Consolidated Plan, or the 2020 Notice of Funding Availability (NOFA) to complete a community needs questionnaire. 29 responses were collected, and the responses were used in conjunction with the community needs assessment to prepare the NOFA. The City released a Consolidated NOFA for CDBG, HOME, ESG, and HOPWA to coordinate with local non-profits on the provision of public services, homelessness services, and to accept proposals for the rehabilitation of owner-occupied homes.

Continuum of Care Consultation – Homeless Needs

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The Fresno Madera Continuum of Care (FMCoC) is comprised of organizations and individuals working to address homelessness in the counties of Fresno and Madera. Members of the FMCoC include representatives of federal, state, and local government agencies, nonprofits, the private sector, and faith-based organizations. The FMCoC holds monthly meetings to coordinate the efforts of its members to efficiently provide housing and services to the homeless population.

As part of the PY 2021 planning process, the City coordinated with the FMCoC to develop a recommendation for funding priorities utilizing ESG funds. The FMCoC board of directors presented their recommendation to the general membership at their January 14, 2021 meeting; however, the recommendation was not adopted. The City included the breakdown by funding categories recommended by the board of directors and also noted that the recommendation was not binding, with the expectation that the constituent members of the FMCoC could propose any alternatives through the NOFA process.

The City also coordinates with the FMCoC related to allocations of State of California Homeless Emergency Aid Program (HEAP) funding and Homeless Housing, Assistance, and Prevention (HHAP) funding.

Continuum of Care Consultation – Program Design

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS.

Allocation

The City of Fresno acts as a pass-through agency for ESG funds. While the City is responsible for the administration and oversight of the grant, the vast majority of funds are awarded to local homeless service providers who perform the day-to-day operation of the funded programs. As part of the PY 2021 planning process, the City coordinated with the FMCoC to recommend the amount of the ESG allocations that should be used for each eligible use. The City used the breakdown by funding categories to inform subrecipient allocations.

Development of Standards and Policies

ESG standards and policies were developed by the City, County, and the FMCoC when the ESG program transitioned from the Emergency Shelter Grant to the Hearth Emergency Solutions Grant in 2011. These standards are included in the appendix of this document. The City will continue to work cooperatively with Fresno County and the FMCoC to update the ESG Policies and Procedures. The City will also continue to coordinate with its public and private partners to ensure that the local FMCoC meets all HEARTH requirements with respect to ESG funds.

HMIS and Coordinated Entry System

The Homeless Management Information System (HMIS) is used by all local homeless providers participating in the FMCoC. HMIS is a database used to track performance and outcomes for the agencies. As the HMIS Lead of the FMCoC, the Fresno Housing Authority plays a critical role in coordinating the annual Point-in-Time Count, collecting data, and distributing results from the annual count. The work of the Fresno Housing Authority in this regard meets and exceeds HUD requirements for the implementation and compliance of Homeless Management Information System Standards.

The FMCoC's Coordinated Entry System utilizes a common assessment tool – the Vulnerability Index. All member agencies of the FMCoC have committed to using both the assessment tool and the Coordinated Entry System.

List of Consultations

Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities.

Table 6 - List of Agencies, Groups, and Organizations Consulted

No.	Agency / Group / Organization	Type	Section of Plan Addressed	Consultation Method
1	California Apartment Association	Housing	Action Plan	Questionnaire
2	Central Valley Community Foundation	Civic organization	Action Plan	Questionnaire
3	Central Valley Regional Center	Services – developmental disabilities	Action Plan	Questionnaire
4	Chinatown Fresno Foundation	Civic organization	Action Plan	Questionnaire
5	City of Fresno Department of Public Works	Other government – city	Action Plan	Questionnaire
6	City of Fresno Community Revitalization	Other government – city	Action Plan	Questionnaire
7	City of Fresno Disability Advisory Commission	Other government – city	Action Plan	Questionnaire
8	Elder Abuse Services, Inc.	Services – elderly	Action Plan	Questionnaire
9	Every Neighborhood Partnership	Services – education	Action Plan	Questionnaire
10	Fresno City College	Services – education	Action Plan	Questionnaire
11	Fresno County Superintendent of Schools	Services – education	Action Plan	Questionnaire
12	Fresno Housing Authority	Housing	Action Plan	Questionnaire
13	Fresno Unified School District	Services – education	Action Plan	Questionnaire
14	Habitat for Humanity Greater Fresno Area	Housing	Action Plan	Questionnaire
15	Leadership Counsel for Justice and Accountability	Civic organization	Action Plan	Questionnaire
16	Lowell Community Development Corporation	Civic organization	Action Plan	Questionnaire
17	Marjaree Mason Center	Housing; services – domestic violence	Action Plan	Questionnaire
18	Resources for Independence Central Valley	Services – people with disabilities	Action Plan	Questionnaire
19	Trans-E-Motion	Services – fair housing	Action Plan	Questionnaire
20	WestCare California, Inc.	Services – health, mental health	Action Plan	Questionnaire

Identify any Agency Types not consulted and provide rationale for not consulting

Not applicable

List other local/regional/state/federal planning efforts considered when preparing the Plan and how the goals of the Strategic Plan overlap with the goals of each plan

Table 7 - Other Planning Efforts Considered

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Downtown Neighborhoods Community Plan	City of Fresno	The Downtown Neighborhoods Community Plan covers long range planning topics such as urban form, transportation, natural resources, historical/cultural resources and health and wellness. Specific housing related goals including increasing quality of housing and homeownership, and increased access to health and mental health services are also reflected in the strategic plan.
Drive Plan	City of Fresno	The DRIVE Plan has goals to improve housing affordability and stability, reduce racial and economic isolation and support environmental justice and sustainability, most of which are addressed in the strategic plan.
Fresno Parks Master Plan	City of Fresno	The Fresno Parks Master Plan includes goals to maintain, improve and expand its existing parks, to include associated recreational facilities; strategic plan.
2015 - 2023 Housing Element	City of Fresno	The goals of the 2015-2023 Housing Element are for the City of Fresno to meet its RHNA housing requirements, assist in the development of housing for low-income households, remove government constraints on housing development, conserve existing affordable housing, and to promote equal housing opportunity, which are shared goals with this strategic plan.
Permanent Local Housing Allocation 5-Year Plan	City of Fresno	The Permanent Local Housing Allocation 5-Year Plan qualifies the City of Fresno to receive funding over 5 years from the State of California to address housing quality and increase affordable housing supply. The five-year plan goals are to invest in affordable housing development, rehabilitation for owner-occupied homes to include mobile homes, and to provide down-payment assistance for first-time homebuyer with low incomes.
Street2Home Fresno County	Fresno Housing Authority	Street2Home Fresno County identifies solutions to help reduce and ultimately end unsheltered homelessness. Several recommendations focused on affordable housing and resources for survivors of domestic violence align with the goals and priorities identified in the strategic plan.

Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(I))

The City works closely with the Fresno Housing Authority, the County of Fresno, and the State of California on a number of affordable housing programs.

For HOPWA, the City is responsible for administering the grant on behalf of the entire metropolitan statistical area, which includes all of Fresno County. In addition, the City coordinates with the County Public Health Department and the State of California to ensure the needs of persons living with AIDS/HIV are addressed.

The City participates in the FMCoC to address homelessness issues in the region. Through this organization, the City is able to coordinate its resources with other public entities to ensure a strategic response to homelessness. The City is also on the steering committee of the Street2Home initiative, a county-wide collaboration to address homelessness compassionately and intelligently. Street2Home is a collective impact structure, and jointly convened by the City, County of Fresno, Fresno Housing Authority, the FMCoC, and other community stakeholders.

In response to joint crises in homelessness and the COVID-19 pandemic, the City has collaborated strongly over the past year to comprehensively address homelessness. Through the Joint COVID-19 homeless response, the City, County, and FMCoC added approximately 432 emergency shelter beds and assisted over 1,500 persons with overnight shelter, triage, or bridge housing. The City is also collaborating with the Fresno Housing Authority in an effort to acquire and operate motels and hotels to address homelessness. Through this initiative, funded in part by the State's Project Homekey program, the City will add at least 387 rooms to the supply of temporary housing for unsheltered persons. Key to this initiative is Project Offramp, a collaboration with CalTrans to compassionately house and support persons experiencing homelessness along the City's highways. A further collaboration between the City, County, and FMCoC in allocating their emergency homelessness funding through the State of California's Homeless Emergency Aid Program (HEAP) and Homeless Housing and Prevention Program (HHAP) will result in funding for shelter, triage, bridge housing, and rental assistance for homeless persons funded through June of 2024. Many of these programs are also being supported by the City's emergency funds issued through HUD's CARES Act programs including the Community Development Block Grant-Coronavirus (CDBG-CV), and Emergency Solutions Grant-Coronavirus (ESG-CV) funds. Constituents interested in learning more are encouraged to review the presentation (Workshop – Coordination of Regional Homelessness Initiatives and Funding) made at the February 18, 2021 meeting of the Fresno City Council. The presentation can be viewed at <https://fresno.legistar.com/Calendar.aspx> by selecting the February 18, 2021 agenda and selecting item 3-A.

AP-12 – Participation

Summary

Summarize the citizen participation process and efforts made to broaden citizen participation. Summarize citizen participation process and how it impacted goal-setting.

The City provided a number of opportunities for the public to participate in the PY 2021 planning process:

Table 8 - Annual Action Plan Schedule of Activities

Date	Description
December 23, 2020	Public Notice Inviting public to participate in Community Workshops, Hearings, and notifying of Action Plan schedule to include Notice of Funding Availability timeline, Public Comment period, and final hearing date
January 21, 2021; 5:30 P.M.	Virtual Community Needs Workshop #1 Zoom: https://zoom.us/j/93860819115 Phone: 669-900-9128 Meeting ID: 938 6081 9115 Passcode: 523214
January 22, 2021; 10:30 A.M.	Virtual Community Needs Workshop #2 Zoom: https://zoom.us/j/91617834199 Phone: 669-900-9128 Meeting ID: 916 1783 4199 Passcode: 515023
January 28, 2021; 10:05 A.M.	City Council Community Needs Public Hearing fresno.legistar.com/Calendar.aspx
February 5, 2021	Notice of Funding Availability (NOFA) Released Identifying funding available and requesting applications. All City Departments, Offices, and Local Organizations wishing to request funding for activities should apply
Week Ending February 19, 2021	NOFA Technical Assistance Webinars Webinars will be available for various application types – please contact HCDD@fresno.gov to be notified of availability (dates will also be posted to www.fresno.gov/housing)
March 5, 2021 at 4:00 P.M.	Applications for Funding Due In response to the February 5, 2021 Notice of Funding Availability
March 19, 2021 – April 20, 2021	Draft Annual Action Plan Public Comment Period The 2021-2022 Annual Action Plan will be published at www.fresno.gov/housing for public comments, which will be accepted by email at HCDD@fresno.gov ; phone at 621-8300; fax at 457-1579; or TTY at 621-8721
April 22, 2021; 10:00 A.M.	City Council Annual Action Plan Public Hearing & Consideration fresno.legistar.com/Calendar.aspx
May 15, 2021	Adoption 2021-2022 Annual Action Plan Due to HUD The adopted plan is submitted to HUD as the City's required application for CDBG, HOME, ESG, and HOPWA entitlement funding.
May 17, 2021	Affordable Housing Development and Substantial Rehabilitation NOFA Available on Planet Bids; due July 5, 2021

In addition to the required public notice, the City promoted participation in community workshops and public hearings by newspaper, email, social media, and through digital flyers distributed throughout City schools. Promotional materials were made available in English, Spanish, and Hmong. A public service announcement was also provided to the Hmong-language radio station (KBIF 900 AM). Each workshop and hearing included Spanish, Hmong, and ASL interpretation. All public notices are included in the appendix. Input received at the community meetings, hearings, and through questionnaires was used to inform the Notice of Funding Availability which was issued on February 5, 2021 with applications due on March 5, 2021. The draft plan was also distributed digitally on the website of the City Clerk and Housing and Community Development Division, and promoted on social media, by radio, and by email. The draft plan is available for public comment from March 19, 2021 through April 22, 2021.

Citizen Participation Outreach

Table 9 - Citizen Participation Outreach

Mode of Outreach	Target of Outreach	Number of Participants	Summary of Comments Received
Community Meeting - Community Workshops – January 21 & 22, 2021	Non-targeted/broad community	53 attendees	See attached/appendix
Public Hearing – Community Needs Public Hearing – January 28, 2021	Non-targeted/broad community	8 attendees	See attached/appendix
Community Meeting – Disability Advisory Commission Housing Subcommittee - January 22, 2021	Housing and services advocates for persons with disabilities	8 members	Need for landlord education or incentives to provide accessibility features and modifications; need for more veterans housing and services to address mental health and homelessness
FMCoC Consultation for ESG – Executive Meeting January 7, 2021; General Meeting January 14, 2021	Homeless Services Providers		Made recommendations on the use of ESG allocation in consultation with FMCoC board of directors
Web Form – Consultation Questionnaire	Housing and service providers; community development practitioners	29 participants	See attached/appendix
Web Form – Community Needs Input	Attendees of Community Meetings	12 responses	See attached/appendix
Notice of Funding Available Webinars – February 17, 18, & 19	Housing and service providers		Provided technical assistance for community organizations and units of government wishing to apply for funding
[scheduled] Public Comment Period – March 19 – April 20, 2021	Non-targeted/broad community	TBD	TBD
[scheduled] Public Hearing – Annual Action Plan Public Hearing – April 22, 2021	Non-targeted/broad community	TBD	TBD

AP-15: Expected Resources

Introduction

Provide a short summary of the anticipated resources that the jurisdiction will have at their disposal over the course of the Strategic Plan.

The City has received notice of its 2021 annual entitlement award through the CDBG, HOME, ESG, and HOPWA programs. Together with program income and project savings from prior years, the City anticipates funding approximately \$12.6 million in activities using these four federal programs through this plan.

In addition to the annual entitlement funds, the City has recently completed planning for the expenditure of approximately \$19 million of emergency funding issued through HUD CPD programs to prevent, prepare for, and respond to the Coronavirus including CDBG-CV (\$7,980,086), ESG-CV (\$10,948,953), and HOPWA-CV (\$92,574). These funds were included as Substantial Amendments to the City's 2019 Annual Action Plan, and will be reported on separately as instructed by HUD.

The City has entered into a CDBG repayment agreement with HUD. The first of two installments in the amount of \$2,685,716.50 is due by July 31, 2021. These funds will be allocated to CDBG eligible activities through a Substantial Amendment to the PY 2021 Action Plan.

Additional federal funding that is anticipated includes Emergency Rental Assistance funding of \$15,804,678, made available through the U.S. Treasury to the City to provide rent relief for persons impacted by COVID-19.

The federal government has several other funding programs for community development and affordable housing activities. These include but are not limited to: Fair Housing; Lead Based Paint; Jobs Plus; Self-Help Homeownership; Veterans Housing Rehabilitation, and others. It should be noted that in most cases the City would not be the applicant for these funding sources as many of these programs offer assistance to affordable housing developers and nonprofits rather than local jurisdictions.

Also, housing developers receiving HOME Program funds to help develop multi-family affordable housing projects have leveraged the State of California's 9% and 4% Low Income Housing Tax Credits, Infill Infrastructure Grant, and the Affordable Housing Sustainable Communities funding.

Private, State, and Local Funds

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied.

As a recipient of HOME and ESG funding, the City is required to generate matching funds. For the HOME Program, the City is required to match twenty-five percent of all project expenditures. In recent years, and for PY 2020, HUD has waived the City's HOME match requirement based on fiscal distress criteria. In PY 2021, the City will continue to seek HOME match funds to contribute to future year match liabilities. Examples of matching funds under the HOME

Program include private finance and interest subsidies from home buyer and residential rehabilitation programs.

ESG requires a 100% match of program funds. The City passes this matching requirement to the service providers receiving ESG funds. ESG providers meet this requirement through the use of private donations, state grants, and/or volunteer hours. The City may also provide general funds to service providers in order to meet match requirements.

The City anticipates receiving \$3,407,603 in Permanent Local Housing Allocation (PLHA) funds which will be coordinated with the federal entitlement funds to expand investments in affordable housing development, to provide a down-payment assistance program, and to fund the rehabilitation of owner-occupied homes not currently eligible for the City's CDBG-funded programs. The City will also expend its allocations under the State's HEAP (\$3,105,244) and HHAP (\$9,069,417) programs to address homelessness in coordination with the County, FMCoC, and area organizations, as discussed previously in this plan. In addition, the City will expend \$18,849,251 in Rental Assistance funds provided by the State of California under SB91 in response to the COVID-19 pandemic.

The City continues to seek additional funding, including through application to other State grant programs such as CalHome, for which the City partnered with Self-Help Enterprises to submit an application for funding for a mobile home rehabilitation program. The City also received a Local Early Action Planning (LEAP) grant from the State of California which will, in part, be used to prepare a plan to develop a Housing Trust Fund. The City will continue to pursue opportunities such as these in PY 2021.

Anticipated Resources / Priority Table

Table 10 - Anticipated Resources / Priority Table

Program / Source	Uses of Funds	Expected Amount Available in Program Year		Narrative Description
CDBG / Public-Federal	<ul style="list-style-type: none"> Public Improvements Public Services Homeowner Rehab Housing Economic Development Admin and Planning To be determined activities (HUD repayment) 	Annual Entitlement:	\$7,184,218	Anticipated funding will include entitlement grant funds, program income, prior year resources, and a repayment to HUD
		Program Income:	\$105,000	
		Prior Year Resources:	\$2,685,716.50	
		Total:	\$9,974,934.50	
		Anticipated for Con Plan Years 3-5	\$21,575,919	
ESG / Public-Federal	<ul style="list-style-type: none"> Financial assistance Overnight shelter Rapid re-housing (rental assistance) Rental assistance Services Transitional housing 	Annual Entitlement:	\$606,586	Anticipated funding consists of entitlement grant funds
		Program Income:	\$0	
		Prior Year Resources:	\$0	
		Total:	\$606,586	
		Anticipated for Con Plan Years 3-5	\$1,833,486	
HOME / Public-Federal	<ul style="list-style-type: none"> Acquisition Multifamily rental new construction Multifamily rental rehab New constructions for ownership Homebuyer assistance 	Annual Entitlement:	\$3,289,681	Anticipated funding will include entitlement grant funds, program income, and prior year resources
		Program Income:	\$405,325	
		Prior Year Resources:	\$400,000	
		Total:	\$4,095,006	
		Anticipated for Con Plan Years 3-5	\$10,145,293	
HOPWA / Public-Federal	<ul style="list-style-type: none"> Permanent housing in facilities Permanent housing placement STRMU Short term or transitional housing facilities Supportive services TBRA 	Annual Entitlement:	\$714,258	Anticipated funding consists of entitlement grant funds
		Program Income:	\$0	
		Prior Year Resources:	\$0	
		Total:	\$714,258	
		Anticipated for Con Plan Years 3-5	\$1,830,238	

Publicly Owned Land

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan.

In accordance with AB 1486, the City provides a notice of availability for surplus properties to be posted on the California Housing and Community Development (HCD) website, and gives priority consideration to the development of affordable housing. Active and prior notices can be

viewed at <https://www.hcd.ca.gov/community-development/public-lands-for-affordable-housing-development.shtml>. The City will continue to assess its inventory of publicly-owned land for opportunities to meet the strategic needs of this plan, as well as offering notices of availability in advance of any disposition of City-owned property, placing particular emphasis on potential sites of affordable housing in areas of high opportunity.

Additionally, the below land is noted as vacant on the City's current inventory and will be assessed for inclusion in future notices and development opportunities.

Table 11 - Vacant City-Owned Parcels

APN	Address	Lot Area	Zip	Zoning
31332107T	313321 # NONE ASSIGNED	0.46	93727	RS-4
31391321ST	NONE ASSIGNED	2.45	93727	RS-4
31399067ST	NONE ASSIGNED	0.07	93727	RS-5
31399070ST	NONE ASSIGNED	1.06	93727	RS-4
31399071ST	NONE ASSIGNED	1.51	93727	RS-4
31399072ST	NONE ASSIGNED	0.03	93727	RS-4
31644158T	1146 S ARMSTRONG AVE	0.25	93727	RS-4
43033402T	4804 N BONADELLE AVE M/C	0.12	93726	CMX
43602311T	436023 # NONE ASSIGNED	0.01	93726	RMX
44404117T	720 W VASSAR AVE	0.38	93705	RS-5
44405116T	2252 N FRUIT AVE	0.13	93705	RS-5
45021106T	929 N FRUIT AVE	0.2	93728	RS-5
45026003T	507 N THORNE AVE P	0.13	93728	CMS
45603034T	5471 E BELMONT AVE	4.17	93727	RM-1
45908129T	459081 # NONE ASSIGNED	0.06	93701	NMX
46015427T	MAPLE/JACKSON	0.25	93702	NMX
46410207T	0 # NONE ASSIGNED	0.11	93706	CMX
46410208T	2022 S WEST AVE	0.5	93706	CMX
46411313T	130 W LEMON AVE	0.14	93706	RS-5
46427237T	1212 S WEST AVE	1.05	93706	RS-4
46431211T	1122 S ROEDING DR	0.23	93706	RS-4
46431212T	1136 S ROEDING DR	0.24	93706	RS-4
46431213T	1150 S WEST AVE	0.46	93706	RS-4
46431214T	1164 S WEST AVE	0.39	93706	RS-4
46504038ST	1309 H ST	2.98	93721	DTC
46516301T	1827 B ST	0.11	93706	RS-5
46516302T	465163 # NONE ASSIGNED	0.16	93706	RS-5
46517421T	1511 B ST	0.13	93706	RS-5
46517422T	1515 B ST	0.13	93706	RS-5
46620651T	405170 # NONE ASSIGNED	0.16	93721	DTC

APN	Address	Lot Area	Zip	Zoning
46621426T	NONE ASSIGNED	0.32	93721	DTC
46621427T	NONE ASSIGNED	0.46	93721	DTC
46621428T	1821 FRESNO ST	0.32	93721	DTC
46621430T	1258 H ST	0.32	93721	DTC
46707306T	467073 # NONE ASSIGNED	0.18	93706	DTN
46707307T	467073 # NONE ASSIGNED	0.28	93706	DTN
46707316T	730 F ST	0.63	93706	DTN
46708116T	655 G ST	0.34	93706	DTN
46715507T	1107 B ST	0.15	93706	RS-5
46718609T	1128 COLLINS AVE	0.34	93706	RS-5
46819213T	2508 VENTURA ST	0.14	93721	DTG
46819214T	2522 VENTURA ST	0.3	93721	DTG
46819534T	502 N ST	2.15	93721	DTG
46822212T	2304 VENTURA ST	0.3	93721	DTG
46822215T	525 N ST	0.26	93721	DTG
46822216T	505 N ST	0.34	93721	DTG
46822301T	2330 SANTA CLARA ST	0.18	93721	DTG
46822302T	453 N ST	0.09	93721	DTG
46822319T	NONE ASSIGNED	0.18	93721	DTG
47005201T	3702 E VENTURA ST	0.29	93702	NMX
47005202T	3754 E VENTURA ST	2.84	93702	NMX
47005203T	3745 E EL MONTE WAY	0.26	93702	RS-5
47403071T	5747 E ALTA AVE P/S	0.13	93727	CMX
47706004T	146 E FLORENCE AVE	7.94	93706	RS-3
47712105T	NONE ASSIGNED	0.18	93706	NMX
47712106T	NONE ASSIGNED	0.19	93706	NMX
47712113T	33 E ATCHISON ST	0.18	93706	RS-5
47714531T	84 E GEARY ST	0.4	93706	RS-5
47714544T	29 E FLORENCE AVE	0.19	93706	RS-5
47809236T	478092 # NONE ASSIGNED	0.05	93706	RS-5
47811429T	478114 # NONE ASSIGNED	0.02	93706	RS-5
47927034T	1411 E ANNADALE AVE	3.89	93706	RS-5
48102029T	481020 # NONE ASSIGNED	7.68	93725	RS-1
48102030T	2155 S PEACH AVE	21.87	93725	RS-1
48111042T	0 # NONE ASSIGNED	10.23	93725	RS-5
48111053T	2546 S WILLOW AVE S/A	1.03	93725	RS-3
48130033ST	5344 E CHURCH AVE S/A	5.76	93725	RS-4
49408103T	4826 E SHIELDS AVE	0.19	93703	RS-4
49408104T	4832 E SHIELDS AVE	0.19	93703	RS-4

APN	Address	Lot Area	Zip	Zoning
49408105T	4838 E SHIELDS AVE	0.19	93703	RS-4
49408106T	4844 E SHIELDS AVE	0.19	93703	RS-4
49408107T	4850 E SHIELDS AVE	0.19	93703	RS-4
49408108T	4856 E SHIELDS AVE	0.19	93703	RS-4
49408109T	4862 E SHIELDS AVE	0.19	93703	RS-4
49408110T	4868 E SHIELDS AVE	0.19	93703	RS-4
49408111T	4874 E SHIELDS AVE	0.19	93703	RS-4
49408112T	4880 E SHIELDS AVE	0.19	93703	RS-4
50601014T	506010 # NONE ASSIGNED	4.75	93722	RM-2
50733022ST	4069 W KADOTA AVE	0.27	93722	RM-1
51135201ST	5986 W DAYTON AVE P/S	0.28	93722	RS-4
51203105T	6605 W SHAW AVE	1.68	93723	RMX
51209417T	489158 # NONE ASSIGNED	0.02	93723	RS-5

AP-20: Annual Goals and Objectives

Goals Summary Information

Table 12 - Goals Summary Information

Goal Name	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Homelessness and the Prevention of Homelessness	Homeless	Citywide	Homelessness	ESG: \$561,092 HOPWA: \$692,831	<ul style="list-style-type: none"> Tenant-Based Rental Assistance/Rapid Rehousing: 122 households assisted Homeless Person Overnight Shelter: 581 persons assisted Public service activities for low/moderate-income housing benefit/homelessness prevention: 167 persons assisted
Safe and Affordable Housing	Affordable Housing	Citywide	Affordable Housing	CDBG: \$1,443,864 HOME: \$3,766,038	<ul style="list-style-type: none"> Rental Units Constructed / Rehabilitated: 26 household housing units Homeowner Housing Added / Rehabilitated: 71 household housing units
Public Infrastructure and Facilities	Non-Housing Community Development / Non-Homeless Special Needs	Citywide	Public Infrastructure and City-Owned Facilities	CDBG: \$2,688,737	<ul style="list-style-type: none"> Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 10,000 persons assisted
Community Services	Non-Housing Community Development / Non-Homeless Special Needs	Citywide	Community Services	CDBG: \$1,026,983	<ul style="list-style-type: none"> Public Services Activities other than Low/Moderate Income Housing Benefit: 2,915 persons assisted Micro-enterprise Assistance: 36 persons assisted
Fair Housing	Other: Fair Housing	Citywide	Promote Fair Housing	CDBG: \$35,000	<ul style="list-style-type: none"> Public Services Goal: 75 persons assisted Outreach, education, and referral services for low- and moderate-income prospective home buyers and tenants
Compliance	Other: Administration	Citywide	Programmatic Compliance	CDBG: \$1,457,843 HOME: \$328,968 ESG: \$45,494 HOPWA: \$21,427	<ul style="list-style-type: none"> Full compliance with adopted Consolidated Plan, Annual Action Plans, Citizen Participation Plans, and all other applicable regulations (Federal, State, Local, and HUD)
Section 108 Loan Payment	Other: Section 108 Loan Repayment	Citywide	N/A	CDBG: \$600,463	<ul style="list-style-type: none"> Construction of a Community Center

Goal 1: Homelessness and the Prevention of Homelessness

Provide assistance for the homeless and those at risk of becoming homeless through safe low-barrier shelter options, housing first collaborations, and associated supportive services.

Projects funded through this Plan are expected to result in the following accomplishments:

- Emergency Shelter & Street Outreach:
 - Marjaree Mason Center – Emergency Shelter Program: 281 persons
 - Poverello House – Homeless Outreach Progressive Engagement: 300 persons
- Rapid Rehousing:
 - Poverello House – Rapid Rehousing Program: 10 persons
 - WestCare – Project Unite: 46 persons
- Homelessness Prevention:
 - WestCare – Project Unite: 62 persons
- Supportive Services (Public Services Activities other than Low/Mod Housing Benefit):
 - Marjaree Mason Center: 105 persons
- Short-Term Mortgage, Rental, and Utility Assistance:
 - WestCare – Living Room: 26 persons
- Tenant-Based Rental Assistance:
 - WestCare – Living Room: 20 persons
- Transitional or Short-Term Housing:
 - WestCare – Living Room: 20 persons

Goal 2: Safe and Affordable Housing

Improve access to affordable housing for low-income and special needs households by partnering with interested developers to increase development of low-income and affordable housing in high opportunity areas, and by promoting the preservation and rehabilitation of existing affordable housing units.

Projects funded through this Plan are expected to result in the following accomplishments:

- Rental Units Constructed:
 - HOME-Assisted Projects: 24 household housing units
- Homeowner Housing Added:
 - HOME-Assisted Projects: 2 household housing units
- Homeowner Housing Rehabilitated:
 - City of Fresno – Senior Paint Program: 17 household housing units
 - Fresno EOC – Roof Repair and Replacement Program: 25 household housing units
 - Habitat for Humanity – Housing Rehabilitation/Repair Program: 22 household housing units
 - Self-Help Enterprises – Home Repair and Rehabilitation Program: 7 household housing units

Goal 3: Public Infrastructure and Facilities

Promote quality of life and neighborhood revitalization through improvements to current public infrastructure and facilities, and by closing gaps in areas with aging, lower quality, or nonexistent public infrastructure and facilities.

Projects funded through this Plan are expected to result in the following accomplishments:

- Public Facility or Infrastructure Activities:
 - Ericson Elementary Neighborhood (Clinton-Winery-Normal-Chestnut) Street Improvements: 17,670 persons assisted (area benefit)
 - Ivy - Annadale to Chester Neighborhood Street Improvements: 3,665 persons assisted (area benefit)
 - Webster Neighborhood (Clark/Floradora) Canal Barricade Project: 1,415 persons assisted (area benefit)
 - Yosemite Middle School Complete Streets (Floradora - 9th to Cedar): 8,870 persons assisted (area benefit)

Goal 4: Community Services

Provide services to low-income and special needs households that develop human capital and improve quality of life.

Projects funded through this Plan are expected to result in the following accomplishments:

- Public Service Activities:
 - City of Fresno PARCS – After School Programs: 860 persons assisted
 - City of Fresno PARCS – Senior Programs: 700 persons assisted
 - Boys & Girls Clubs – B&GC in East and West Fresno: 780 persons assisted
 - Fresno EOC – Street Saints Educational Enrichment Program: 75 persons assisted
 - FIRM - Southeast Asian, Slavic and African Healing Gardens for Elders (SAHGE): 500 persons assisted
- Businesses Assisted:
 - Chinatown Fresno Foundation – Make Time Business School: 11 businesses assisted
 - Fresno Area Hispanic Foundation: 25 businesses assisted

Goal 5: Fair Housing

Provide services to residents and housing providers to advance fair housing.

Projects funded through this Plan are expected to result in the following accomplishments:

- Public Service Activities:
 - Fair Housing Services – 75 persons assisted
- Administrative Activities:
 - Accomplishment information is not reported for administrative activities. The City will work with its subrecipients to identify appropriate reporting metrics related to outreach, education, and referral services for low- and moderate-income prospective home buyers and tenants

Goal 6: Compliance

Plan and administer funding for community development, housing, and homelessness activities with improved transparency, increased community involvement, and full compliance with federal regulations.

Accomplishment activities are not reported for administrative activities, however the City's goal is full compliance with adopted Consolidated Plan, Annual Action Plans, Citizen Participation Plans, and all other applicable regulations (Federal, State, Local, and HUD).

AP-35: Projects

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs.
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The City's allocation priorities reflect alignment to the 2020-2024 Consolidated Plan (Consolidated Plan), and to the needs assessment conducted in support of the 2021 Annual Action Plan. The Consolidated Plan identified highest-priority needs through data analysis, extensive community engagement, public survey results, consultation with stakeholders, and reviews of other plans and studies developed for the City and its region. The needs assessment conducted in support of the 2021 Annual Action Plan supported the Consolidated Plan allocation priorities, and was used to inform the activities selected to address each priority. The key strategic priorities that emerged from the Consolidated Plan process that these projects are designed to address are listed below:

Homelessness

The 500 respondents to the Consolidated Plan Housing and Community Needs Survey ranked the City's homelessness needs above all other types of needs surveyed. Additionally, public meeting participants frequently discussed needs related to homelessness. These included needs for more low-barrier shelter space, case management for people experiencing homelessness, job and skills training, drug/alcohol counseling, and shelters for LGBTQ people that are not coupled to requirements for religious participation. The 2021 Annual Action Plan needs assessment identified particular need among populations including domestic violence survivors, veterans, LGBTQ, deaf and hard-of-hearing, persons with intellectual disabilities, youth, victims of human trafficking, and the elderly. Services of particular need identified included employment programs and services, mental health services, and addiction and recovery services. Applications which included these particular populations or services received additional points in accordance with the scorecard released with the NOFA.

Affordable Housing

More than one in three of the City's households (36%) is cost burdened, spending more than 30% of its income on housing expenses; nearly a quarter of the City's households (22%) spend more than 50%. Cost burdening is particularly pervasive among renters, who make up more 75% of the City's cost burdened households. Compounding the housing affordability issue is the fact that housing prices have increased far more steeply than household income, meaning that a housing supply that meets all of the City's affordability needs today will be insufficient to do so in the future. Public meeting participants and stakeholders interviewed as part of the development of the Consolidated Plan identified a wide variety of needs related to housing affordability in the City. For many, the issue was primarily related to expanding the supply and improving the quality of rental housing. The needs assessment conducted in support of the 2021 Annual Action Plan further identified the particular need for owner-occupied home repair among the following populations: persons with disabilities, persons who are deaf or hard-of-hearing, elderly persons, and non-English speaking residents or residents with low English proficiency. Applications which included these particular populations received additional points in accordance with the scorecard released with the NOFA.

Public Infrastructure & City-Owned Facilities

Other than homelessness-related needs, street, road, and sidewalk improvements were ranked more highly than any other needs queried in the Consolidated Plan survey. Participants also ranked parks, gymnasiums, outdoor recreation space, and youth centers among the highest priorities just behind street, road, and sidewalk improvements. During the needs assessment conducted in support of the 2021 Annual Action Plan, residents strongly identified street and sidewalk improvement needs in neighborhoods comprised predominantly of households with low- and moderate-incomes. This aligns further with the 2020 Analysis of Impediments to Fair Housing Choice, and for this reason, additional points were awarded to applications which improved neighborhoods in locations designated as racially and ethnically concentrated areas of poverty (RECAPs) as defined by HUD.

Community Services

Stakeholders and public meeting participants, including groups of seniors and teens, were instrumental in identifying these high-priority community services needs during the development of the Consolidated Plan. The Community Need Scorecard exercise used in public meeting settings generally shows these types of needs as lower priority than those related to homelessness and affordable housing, yet many of the activity types included in the description of this priority were nonetheless ranked highly by survey respondents. The top five public services needs ranked by survey respondents included drug abuse and crime prevention, child abuse prevention, afterschool services, employment training, and neighborhood deterioration. These needs were frequently named in public meeting settings as well. During the needs assessment conducted in support of the 2021 Annual Action Plan, residents identified particular need for the following services: youth life skills or health education, entrepreneurship programs, workforce training and employment for the digital market, workforce navigator programs, medical and mental health care access, adult life skills, addiction and recover, and day centers for unsheltered persons. Applications which included these particular services received additional points in accordance with the scorecard released with the NOFA. In alignment with the needs assessment and the 2020 Analysis of Impediments to Fair Housing Choice, applications also received additional points if they benefited persons primarily residing in racially and ethnically concentrated areas of poverty (RECAPs).

Fair Housing

Survey responses reveal a gap in the community's understandings of fair housing and a need for greater education and enforcement around this subject. While 64% of respondents reported knowing their fair housing rights, fewer than half (45%) knew where to file a complaint of housing discrimination. Further, 20% of respondents (91 individuals) said they had experienced some form of housing discrimination since living in the City, with more than four in five of those instances going unreported. Stakeholder interviews further support this priority and particularly indicate wrongful evictions as a fair housing issue to be addressed. The 2021 needs assessment continued to support these needs, and for this reason, the 2021 Annual Action Plan includes increased funding for Fair Housing. The notice of funding availability will be developed in consultation with Fair Housing subject matter experts, and responsive to the needs identified by the Consolidated Plan, the 2020 Analysis of Impediments to Fair Housing Choice, and the 2021 needs assessment.

Programmatic Compliance

These are necessary administrative costs associated with ensuring effective coordination and delivery of services to City residents. The City is committed to ensuring compliance with federal regulations.

The primary obstacle to completing projects has, and is expected to continue to be, the continuous adaptation of services in response to the COVID-19 pandemic. The City and its subrecipients have continued to adapt to the ever-changing environment by implementing alternative processes for activities which were previously conducted in-person, such as housing quality inspections, recreational activities, and monitoring activities.

Project Summary

Table 13 - Project Summary

#	Project Name
1	Housing Rehabilitation (Non-Profit)
2	Housing Rehabilitation Program Delivery
3	Senior Paint Program
4	Affordable Housing Development or Rehabilitation
5	Community Housing Development Organization (CHDO) Set-Aside
6	Non-Profit Public Services
7	PARCS After School Program
8	PARCS Senior Enrichment Program
9	Emergency Solutions Grant (ESG)
10	Housing Opportunities for Persons with AIDS/HIV
11	Neighborhood Street and Sidewalk Improvements
12	CDBG Program Administration and Planning
13	HOME Program Administration
14	Housing Opportunities for Persons with AIDS/HIV Program Administration
15	Fair Housing
16	Fair Housing Services
17	Section 108 Repayment
18	Micro-Enterprise Assistance

Table 14 - IDIS Entry: Housing Rehabilitation (Non-Profit)

IDIS Field	IDIS Entry
IDIS Project ID Number	1
Project Name	Housing Rehabilitation (Non-Profit)
Target Area	Citywide
Goals Supported	Safe and Affordable Housing
Needs Addressed	Affordable Housing
Funding	CDBG: \$1,028,092
Description	Address the home repair, building systems, and housing rehabilitation needs of low-income homeowners: <ul style="list-style-type: none"> • Fresno EOC - \$360,000 • Habitat for Humanity - \$334,046 • Self Help Enterprises - \$334,046
Target Date	6/30/2022
Goal Indicators	Homeowner housing rehabilitation: 54 household housing units
Location Description	Citywide
Planned Activity	14A: Single-Unit Residential Rehabilitation (24 CFR 570.202)

Table 15 - IDIS Entry: Housing Rehabilitation Program Delivery

IDIS Field	IDIS Entry
IDIS Project ID Number	2
Project Name	Housing Rehabilitation Program Delivery
Target Area	Citywide
Goals Supported	Safe and Affordable Housing
Needs Addressed	Affordable Housing
Funding	CDBG: \$229,000
Description	CDBG funds will pay for the delivery costs associated with housing rehabilitation targeted to income-eligible households
Target Date	6/30/2022
Goal Indicators	N/A
Location Description	2600 Fresno Street, Room 3065, Fresno CA 93721
Planned Activity	14H: Rehabilitation Administration (24 CFR 570.202)

Table 16 - IDIS Entry: Senior Paint Program

IDIS Field	IDIS Entry
IDIS Project ID Number	3
Project Name	Senior Paint Program
Target Area	Citywide
Goals Supported	Safe and Affordable Housing
Needs Addressed	Affordable Housing
Funding	CDBG: \$186,772
Description	CDBG funds will pay for a licensed lead-certified painting contractor to paint the exterior of the home and may include minor repairs, (i.e., screens, broken window panes, loose or damaged gutters, etc.) provided there are enough funds available after deducting the cost of the paint project. This program serves low-income seniors (62 years of age or older) who own and occupy their homes.
Target Date	6/30/2022
Goal Indicators	Homeowner housing rehabilitated: 17 household housing units
Location Description	Citywide
Planned Activity	14A: Single-Unit Residential Rehabilitation (24 CFR 570.202)

Table 17 - IDIS Entry: Affordable Housing Development or Rehabilitation

IDIS Field	IDIS Entry
IDIS Project ID Number	4
Project Name	Affordable Housing Development or Rehabilitation
Target Area	Citywide
Goals Supported	Safe and Affordable Housing
Needs Addressed	Affordable Housing
Funding	HOME: \$3,272,586
Description	HOME funds will be loaned to local affordable housing developers to finance the development or rehabilitation of rental housing projects affordable to low-income households.
Target Date	6/30/2024
Goal Indicators	Rental units constructed: 24 household housing units
Location Description	To Be Determined
Planned Activity	Development/Rehabilitation or Rental Housing

Table 18 - IDIS Entry - Community Housing Development Organization Set-Aside

IDIS Field	IDIS Entry
IDIS Project ID Number	5
Project Name	Community Housing Development Organization (CHDO) Set-Aside
Target Area	Citywide
Goals Supported	Safe and Affordable Housing
Needs Addressed	Affordable Housing
Funding	HOME (CHDO): \$493,452
Description	HOME funds will be loaned to a qualified CHDO to finance the development of housing affordable to low-income households. Developments may be either rental or homebuyer.
Target Date	6/30/2024
Goal Indicators	Homeowner housing added: 2 household housing units
Location Description	To Be Determined
Planned Activity	Rental housing development or homebuyer housing development

Table 19 - IDIS Entry: Non-Profit Public Services

IDIS Field	IDIS Entry
IDIS Project ID Number	6
Project Name	Non-Profit Public Services
Target Area	Citywide
Goals Supported	Community Services
Needs Addressed	Community Services
Funding	CDBG: \$231,270
Description	CDBG funds will be provided to local non-profits to support programs that serve predominantly low and moderate income clientele. <ul style="list-style-type: none"> Boys & Girls Clubs - \$83,490 Marjaree Mason Center - \$57,780 FIRM - \$50,000 Fresno EOC - \$40,000
Target Date	6/30/2022
Goal Indicators	Public service activities: 1,355 persons assisted
Location Description	Citywide
Planned Activity	05: Public Services (24 CFR 570.201(e))

Table 20 - IDIS Entry: PARCS After School Programs

IDIS Field	IDIS Entry
IDIS Project ID Number	7
Project Name	PARCS After School Programs
Target Area	Citywide
Goals Supported	Community Services
Needs Addressed	Community Services
Funding	CDBG: \$630,737
Description	CDBG funds will be used to operate the Neighborhood After School program for youth ages 5 - 17 including extended hours of operation, providing a variety of recreational programs, and allowing the communities to utilize the centers on a regular basis.
Target Date	6/30/2022
Goal Indicators	Public service activities: 860 persons assisted
Location Description	Various community centers in low/mod income areas, to potentially include: <ol style="list-style-type: none"> 1. Dickey Youth Development Center 2. Einstein Neighborhood Center 3. Fink White Neighborhood Center 4. Frank H. Ball Neighborhood Center 5. Holmes Neighborhood Center 6. Lafayette Neighborhood Center 7. Maxie L Parks Community Center 8. Quigley Neighborhood Center 9. Romain Community Center 10. Ted C. Wills Community Center
Planned Activity	05D: Youth Services (24 CFR 570.201(e))

Table 21 - IDIS Entry: PARCS Senior Enrichment Programs

IDIS Field	IDIS Entry
IDIS Project ID Number	8
Project Name	PARCS Senior Enrichment Programs
Target Area	Citywide
Goals Supported	Community Services
Needs Addressed	Community Services
Funding	CDBG: \$164,976
Description	CDBG funds will be used to enhance the senior hot meals program for seniors ages 60 and older by extending hours of operation, providing a variety of recreational programs in a new way that would include virtual activities, COVID protocolled in-person programs with personal protective equipment (PPE) in place which will allow the communities to utilize the centers on a regular basis.
Target Date	6/30/2022
Goal Indicators	Public service activities: 700 persons assisted
Location Description	Various community centers in low/mod income areas, to potentially include: <ol style="list-style-type: none"> 1. Bulldog and 6th – 1343 E. Barstow 2. Hinton Senior Center – 2385 S. Fairview Ave. 3. Inspiration Park - 5770 W. Gettysburg 4. Lafayette Neighborhood Park - 1516 E. Princeton Ave 5. Lingo Project – McKinley and Blackstone 6. Mary Ella Brown Community Center - 1350 E. Annadale 7. Mosqueda Community Center - 4670 E. Butler Ave. 8. Pinedale Community Center - 7170 N. San Pablo Ave. 9. Romain Park – 745 N. First Street 10. Senior Citizens Village - 1917 S. Chestnut Ave. 11. Ted C. Wills Community Center - 770 N. San Pablo Ave.
Planned Activity	05C: Senior Services (24 CFR 570.201(e))

Table 22 - IDIS Entry: Emergency Solutions Grant (ESG)

IDIS Field	IDIS Entry
IDIS Project ID Number	9
Project Name	Emergency Solutions Grant (ESG)
Target Area	Citywide
Goals Supported	Homeless and Homelessness Prevention
Needs Addressed	Homelessness
Funding	ESG: \$606,586
Description	<p>ESG funds will be used to provide homeless prevention services, shelter assistance, street outreach, and rapid rehousing services for homeless persons and persons at risk of homelessness; and to provide Homeless Management Information Systems and Administration support for the grant program.</p> <ul style="list-style-type: none"> • WestCare Project Unite - \$236,988 • Poverello House Rapid Rehousing - \$105,733 • Marjaree Mason Center - \$101,457 • Poverello House HOPE Team - \$95,683 • Fresno Housing Authority HMIS - \$21,231 • Administration - \$45,494
Target Date	6/30/2022
Goal Indicators	<p>Homelessness prevention: 62 persons assisted Homeless person overnight shelter: 281 persons assisted Street Outreach: 300 persons assisted Rapid rehousing: 56 households assisted</p>
Location Description	Citywide
Planned Activity	<p>Street Outreach Shelter Operations Homeless Prevention Rapid Rehousing HMIS Grant Administration and Oversight</p>

Table 23 - IDIS Entry: Housing Opportunities for Persons with AIDS/HIV

IDIS Field	IDIS Entry
IDIS Project ID Number	10
Project Name	Housing Opportunities for Persons with AIDS/HIV
Target Area	Countywide
Goals Supported	Homeless and Homelessness Prevention
Needs Addressed	Homelessness
Funding	HOPWA: \$692,831
Description	<p>HOPWA funds will be used to provide housing assistance and housing-related supportive services for persons living with AIDS/HIV and their families. HOPWA funds will be used for supportive services, housing information and referral services, tenant-based rental assistance, short-term rent, mortgage, and utility assistance.</p> <ul style="list-style-type: none"> WestCare Living Room - \$692,831
Target Date	6/30/2022
Goal Indicators	<p>Tenant-based rental assistance: 20 persons assisted</p> <p>Short-Term Rental, Mortgage, and Utility Assistance: 26 persons assisted</p> <p>Transition or Short-Term Housing: 20 persons assisted</p>
Location Description	Citywide
Planned Activity	<p>Supportive services</p> <p>HIV/AIDS Housing Operations</p> <p>Housing Information/Referral</p> <p>Tenant-Based Rental Assistance</p> <p>Short-Term Rent, Mortgage, and Utility Assistance</p>

Table 24 - IDIS Entry: Neighborhood Street and Sidewalk Improvements

IDIS Field	IDIS Entry
IDIS Project ID Number	11
Project Name	Neighborhood Street and Sidewalk Improvements
Target Area	Citywide
Goals Supported	Public Infrastructure and Facilities
Needs Addressed	Public Infrastructure and City-Owned Facilities
Funding	CDBG: \$3,156,571
Description	<p>Neighborhood street and sidewalk improvements in low- and moderate-income neighborhoods to potentially include pavement reconstruction, sidewalk, curb, and gutter improvements.</p> <ul style="list-style-type: none"> • Webster Neighborhood (Clark/Floradora) Canal Barricade Project - \$524,600 • Yosemite Middle School Complete Streets (Floradora – 9th to Cedar) - \$40,700 (year 2 of 3) • Ivy-Annadale to Chester Neighborhood Street Improvements - \$325,860 • Ericson Elementary Neighborhood (Clinton-Winery-Normal-Chestnut) - \$1,797,577 • Burroughs Elementary Neighborhood Street Reconstruction (year 2) - \$467,834
Target Date	6/30/2022
Goal Indicators	Public facility or infrastructure activities: 10,000 persons assisted
Location Description	Low/Moderate Income Neighborhoods
Planned Activity	03K: Street Improvements – 24 CFR 570.201(c)

Table 25 - IDIS Entry: CDBG Program Administration and Planning

IDIS Field	IDIS Entry
IDIS Project ID Number	12
Project Name	CDBG Program Administration and Planning
Target Area	Citywide
Goals Supported	Compliance
Needs Addressed	Programmatic Compliance
Funding	CDBG: \$1,407,843
Description	Grant monitoring and administration, planning, historic preservation, and environmental assessments.
Target Date	6/30/2022
Goal Indicators	Stated goal: Full compliance with adopted Consolidated Plan, Annual Action Plans, Citizen Participation Plans, and all other applicable regulations (Federal, State, Local, and HUD)
Location Description	2600 Fresno Street, Fresno CA 93721
Planned Activity	21A: General Administration (24 CFR 570.206)

Table 26 - IDIS Entry: HOME Program Administration

IDIS Field	IDIS Entry
IDIS Project ID Number	13
Project Name	HOME Program Administration
Target Area	Citywide
Goals Supported	Compliance
Needs Addressed	Programmatic Compliance
Funding	HOME: \$328,968
Description	Grant administration and oversight of the program and HOME-funded projects.
Target Date	6/30/2022
Goal Indicators	Stated goal: Full compliance with adopted Consolidated Plan, Annual Action Plans, Citizen Participation Plans, and all other applicable regulations (Federal, State, Local, and HUD)
Location Description	2600 Fresno Street, Fresno CA 93721
Planned Activity	Grant monitoring and administration

Table 27 - IDIS Entry: HOPWA Program Administration

IDIS Field	IDIS Entry
IDIS Project ID Number	14
Project Name	Housing Opportunities for Persons with AIDS/HIV Program Administration
Target Area	Citywide
Goals Supported	Compliance
Needs Addressed	Programmatic Compliance
Funding	HOPWA: \$21,427
Description	HOPWA funds will be used for administrative and compliance oversight activities associated with HOPWA-funded projects.
Target Date	6/30/2022
Goal Indicators	Stated goal: Full compliance with adopted Consolidated Plan, Annual Action Plans, Citizen Participation Plans, and all other applicable regulations (Federal, State, Local, and HUD)
Location Description	2600 Fresno Street, Fresno CA 93721
Planned Activity	Grant monitoring and administration

Table 28 - IDIS Entry: Fair Housing

IDIS Field	IDIS Entry
IDIS Project ID Number	15
Project Name	Fair Housing
Target Area	Citywide
Goals Supported	Fair Housing
Needs Addressed	Promote Fair Housing
Funding	CDBG: \$50,000
Description	CDBG administration funds will be used to support fair housing outreach, education, and referral services consistent with the recommended activities of the 2020 Analysis of Impediments to Fair Housing Choice.
Target Date	6/30/2022
Goal Indicators	Stated goal: Outreach, education, and referral services for low- and moderate-income prospective home buyers and tenants
Location Description	2600 Fresno Street, Fresno CA 93721
Planned Activity	21D: Fair Housing Activities (24 CFR 570.206(c))

Table 29 - IDIS Entry: Fair Housing Services

IDIS Field	IDIS Entry
IDIS Project ID Number	16
Project Name	Fair Housing Services
Target Area	Citywide
Goals Supported	Fair Housing
Needs Addressed	Promote Fair Housing
Funding	CDBG: \$35,000
Description	CDBG public services funds will be used to support fair housing outreach, education, and referral services consistent with the recommended activities of the 2020 Analysis of Impediments to Fair Housing Choice that result in a direct benefit to persons with low or moderate incomes.
Target Date	6/30/2022
Goal Indicators	Public service activities: 75 persons assisted
Location Description	Citywide
Planned Activity	05J: Fair Housing Activities (24 CFR 570.201(e))

Table 30 - IDIS Entry: Section 108 Loan Payment

IDIS Field	IDIS Entry
IDIS Project ID Number	17
Project Name	Section 108 Loan Payment
Target Area	Citywide
Goals Supported	Public Infrastructure and Facilities
Needs Addressed	Public Infrastructure and City-Owned Facilities
Funding	CDBG: \$ 132,629
Description	CDBG funds will be used to pay Section 108 debt service
Target Date	6/30/2022
Goal Indicators	Stated goal: construct a community center as described through substantial amendment 2019-01 and Section 108 loan application
Location Description	2600 Fresno Street, Fresno CA 93721
Planned Activity	19F: Section 108 Planned Repayment

Table 31 - IDIS Entry: Micro-Enterprise Assistance

IDIS Field	IDIS Entry
IDIS Project ID Number	18
Project Name	Micro-Enterprise Assistance
Target Area	Citywide
Goals Supported	Community Services
Needs Addressed	Community Services
Funding	CDBG: \$36,328
Description	Financial assistance, technical assistance, or general support services to owners and developers of microenterprises. A microenterprise is a business with five or fewer employees, including the owner(s).
Target Date	6/30/2022
Goal Indicators	Businesses assisted: 40 businesses assisted
Location Description	Citywide
Planned Activity	18C: Microenterprise Assistance (24 CFR 570.201(o))

AP-50: Geographic Distribution

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed.

The 2020-2024 Consolidated Plan generally allocates CDBG, HOME, and ESG dollars according to low- and moderate-income (LMI) census tracts without specification of target areas. However, in alignment with the 2020 Analysis of Impediments to Fair Housing Choice, certain projects which are targeted to racially and ethnically concentrated areas of poverty (RECAPs) are given preference. These project types include public service activities, public infrastructure and facility improvements, and owner-occupied home repair programs. Affordable Housing development is prioritized in areas of opportunity.

Geographic Distribution

Table 32 - Geographic Distribution

Target Area	Percentage of Funds
Citywide	100%

Rationale for the priorities for allocating investments geographically

The 2020-2024 Consolidated Plan does not formally identify any specific target areas. The City will invest resources throughout the City, with the understanding that most funding will go toward the improvement of predominantly low- and moderate-income residential areas identified as racially and ethnically concentrated areas of poverty (RECAPs) to include south Fresno. RECAPs are defined by HUD as areas where the poverty rate is 40% or more, and the non-white population is 50% or more. The number of RECAPs located within the City increased from 26 in 2000 to 40 in 2010. Residents and stakeholders who participated in the 2021 needs assessment strongly identified the need to invest in these communities through services and infrastructure while emphasizing the need to provide more housing options in areas of opportunity in order to provide services and amenities more equitably and increase access to opportunity for persons with low- and moderate-incomes.

HUD generally awards HOPWA funds on a regional basis to the largest city within a HOPWA-eligible region. Fresno, therefore, receives and administers HOPWA funding for the entirety of Fresno County, known as its “Eligible Metropolitan Statistical Area” or EMSA. The City is required to serve eligible persons living anywhere within the EMSA and not just within City limits.

AP-55: Affordable Housing

Introduction

The City anticipates expending a significant portion of its federal allocation dollars on the preservation and provision of affordable housing. Over the 2021 program year, the City anticipates partnering with affordable housing developers to support the construction of 26 units affordable to low- and moderate-income households. Although HOME-funded tenant-based rental funds are not added in this plan, the City will continue to provide tenant-based rental assistance through funds awarded in Program Year 2020 under a continuing contract with the Fresno Housing Authority.

One-Year Goals for the Number of Households to Be Supported

Note that the below totals represent the number of households to be supported using HOME funds only. Additional households will be supported through ESG, HOPWA, and CDBG funds for these activities as noted in the footnotes.

Table 33 - Households Supported by Household Type

Household Type	Number of Households Supported
Homeless	0 ⁵
Non-Homeless	26 ⁶
Special Needs	0
<i>Total</i>	26

Table 34 - Households Supported by Assistance Type

Assistance Type	Number of Households Supported
Rental Assistance	0 ⁷
The Production of New Units	26
Rehab of Existing Units	0 ⁸
Acquisition of Existing Units	0
<i>Total</i>	26

⁵ 102 homeless persons to be assisted using ESG and HOPWA funds

⁶ 69 non-homeless persons to be assisted using CDBG funds

⁷ 102 persons to be assisted with ESG Rapid Rehousing, HOPWA tenant-based rental assistance, or HOPWA short-term rent, mortgage, and utility assistance

⁸ 69 persons to be assisted with owner-occupied home repair programs

AP-60: Public Housing

Introduction

Fresno residents are served by the Fresno Housing Authority, or Fresno Housing (FH). FH works to create vibrant communities, build quality-affordable housing, and empower nearly 50,000 residents throughout Fresno County to achieve their goals. HUD PIC data reports that there are 651 units of conventional public housing and another 98 units designated for elderly and/or disabled households through the Section 202 and 811 programs. The FH 2021 Annual PHA Plan identifies 506 traditional public housing units, many of which will undergo demolition, disposition, or conversion to RAD in coming years.

Actions planned during the next year to address the needs to public housing

The FH is continually planning for and working toward improvements to its existing housing as well as the development of new units. FH administers the Housing Choice Voucher Program, provides housing and service programs, and develops high-quality, affordable units with an emphasis on sustainability and aesthetic designs that uniquely fit the neighborhood. Within Fresno, there are currently several new properties under development or planned for rehabilitation and construction for the next year. In its 2021 Annual Plan, FH contemplates several mixed-finance developments that would potentially draw upon a variety of financing options, including Public Housing Capital Funds, rental subsidy, Project Based Vouchers, Project Based Rental Assistance Vouchers, and/or Public Housing Operating reserves. The FH 2021 Annual Plan states that three of the city's public housing sites are being considered for disposition and conversion to a different low-income housing type or community facility. These three sites are Sequoia Courts/Sequoia Courts Terrace (138 units), Monte Vista Terrace (20 units), and Fairview Heights Terrace (64 units). Sixty-four of the units at Fairview Heights Terrace are also being considered for demolition or disposition to be converted to a Low-Income Housing Tax Credit site. Two sites are also planned for conversion under the RAD program between 2021 and 2022: Parc Grove II (31 units), and Pacific Gardens (22 units). Conversion of these sites under the RAD program may include demolition, rehabilitation, or new construction at these sites.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

FH currently offers a number of socially distanced or virtual activities for residents to increase their involvement, improve their health goals, and include efforts to assist residents with goals related to homeownership. As identified in its 2021 Annual PHA Plan, the FH conducts a financial literacy course through its Faith and Finance Program. FH has also partnered with Self-Help Enterprises to create a homeownership class and financial literacy workshop for residents with higher incomes. FH partners with Habitat for Humanity to help residents achieve homeownership. FH has a small portfolio of single-family homes designated for sale as part of its Public Housing Homeownership Opportunities Program (HOP). Existing participants in HOP make monthly rental payments and a portion of those payments are deposited into a reserve to be used for down payment assistance upon their eventual purchase of the home. Participating

families receive homeownership counseling and financial literacy training as they work toward purchasing their home.

FH refers families inquiring about homeownership to HUD approved Local Housing Counseling agencies to pre-purchase housing counseling and financial management workshops.

The FH Resident Empowerment team works with local programs to offer workshops on financial literacy with an emphasis on budgeting and implementation of a family savings plan – to interested families who live in subsidized housing. Families are referred to resources regarding credit counseling and other homeownership ready workshops in the community as needed.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

Not applicable – the Fresno Housing Authority is not designated as “troubled.”

AP-65: Homeless and Other Special Needs Activities

Introduction

The City is covered by the Fresno Madera Continuum of Care (FMCoC), a network of service providers covering Fresno and Madera counties. The FMCoC brings together housing and service providers to meet the needs of individuals and families experiencing homelessness. Over the past year, and in response to the COVID-19 pandemic, the City has increased coordination with the County and the FMCoC to coordinate the funding of homeless services utilizing all funding sources including state and federal one-time funding.

Funding sources being utilized in the coordination of homelessness services include HUD entitlement funds, emergency COVID-19 state funds (through SB89), State of California Homeless Emergency Aid Program (HEAP), State of California Homeless Housing, Assistance, and Prevention (HHAP), one-time HUD CPD COVID-19 emergency funds (CDBG-CV, ESG-CV, and HOPWA-CV), Federal Emergency Rental Assistance Funds, and State Emergency Rental Assistance Funds (through SB91).

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

During the 2021 program year, the City will award new federal entitlement funding to organizations and/or projects for the following street outreach and emergency shelter activities:

- Marjaree Mason Center – Domestic Violence Support Services
- Marjaree Mason Center – Emergency Shelter Program
- Poverello House – HOPE Team (Homeless Outreach Progressive Engagement)
- WestCare – Living Room

The federal entitlement funds will be used to complement existing street outreach, emergency shelter, and supportive services. The below totals represent funding planned to be used for these activities from July 1, 2019 through June 30, 2025 (excluding the new funds included in this plan):

- \$2,409,626 for Street Outreach, Homelessness Prevention, and Diversion- including funding for street outreach to the Poverello House's Homeless Outreach Progressive Engagement Team and Kings View's citywide street outreach program; homeless prevention and diversion to WestCare California Inc.'s Project Unite program, and adding funding for tenant/landlord counseling
- \$21,163,473 for Emergency Shelter Services- including funding for: the County of Fresno's Joint COVID-19 homeless response providing 423 temporary beds through August 2021; Fresno Economic Opportunity Commission's Homeless Youth Services, providing 6 beds; the Fresno Housing Authority's Project Homekey shelter operations, providing 327 rooms; the City of Fresno's acquisition and operation of the former Travel Inn site and at least one other site, providing at least 60 rooms; and funding for emergency shelter and rapid rehousing for victims of domestic violence

- \$7,911,810 for Homeless Triage Centers- including Turning Point's Bridge Housing Program, Golden State Triage Center, and L Street Triage Center, providing an incremental 18 beds; WestCare's Living Room program for persons impacted by HIV/AIDS; and Mental Health Systems' Triage Center providing an incremental 50 beds

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City will award new federal entitlement funding to nonprofit organizations for the following activities to prevent homelessness and to support people experiencing homelessness make the transition to permanent housing:

- Poverello House – Rapid Rehousing Program
- WestCare – Project Unite
- WestCare – Living Room

The City will also work to increase the availability of affordable housing in the City by using HOME funds to support the development of affordable housing, including housing for seniors and people with disabilities, and CDBG funds to provide housing rehabilitation for low-income homeowners.

The federal entitlement funds will be used to complement existing transitional housing and rental assistance services. The below totals represent funding planned to be used for these activities from July 1, 2019 through June 30, 2025 (excluding the new funds included in this plan):

- \$36,803,251 for Transitional Housing and Rental Assistance- including funding for direct rental assistance to landlords on behalf of tenants facing financial hardship through the State and Federal Emergency Rental Assistance Programs; tenant-based rental assistance provided by the Fresno Housing Authority; a rapid rehousing program offered by Poverello House, and additional deposit assistance and rental assistance programs included as part of the Joint COVID-19 homeless response, and the Citywide emergency homeless response

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The City will award new federal entitlement funding to housing and service providers in the City to prevent homelessness in populations who are vulnerable or at risk of homelessness. The City

will support the following homelessness prevention programs with federal entitlement funds during the program year:

- WestCare – Project Unite
- WestCare – Living Room

The federal entitlement funds will be used to complement existing transitional housing and rental assistance services. The below totals represent funding planned to be used for these activities from July 1, 2019 through June 30, 2025 (excluding the new funds included in this plan):

- \$1,966,016 for Supportive Services- including funding for a new clinic to provide services in an underserved part of the City; family services provided by Poverello House and Marjaree Mason Center; a homeless employment program provided by Fresno County Economic Opportunities Commission; and additional funding for navigation services for both the joint COVID-19 homeless response and the Citywide emergency homeless response

AP-70: HOPWA Goals

Table 35 - HOPWA Goals

HOPWA Activity	Households Assisted
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family (STRMU)	26
Tenant-based rental assistance (TBRA)	20
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	0
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	20
<i>Total</i>	<i>66</i>

AP-75: Barriers to Affordable Housing

Actions planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment:

The City will continue to implement activities that remove barriers to affordable housing, such as its 50% permit fee reduction for residential projects in inner city areas like Highway City, Pinedale, and Herndon Townsite. In its 2019 Downtown Displacement Report, the City also acknowledged its current opportunity to help preserve affordable housing in downtown and plans to prevent the displacement of current residents through its Downtown Displacement Program. To that end, an Anti-Displacement Task Force was established in November 2019, and the task force has worked with an anti-displacement consultant, Thrivance Group, since March of 2020 to identify causes of displacement and strategies to prevent it. Many of the strategies include preserving and developing more affordable housing options.

To encourage the development of transit-oriented development and affordable housing, the City has zoned mixed use along transit corridors, and offers TOD height and density bonuses which can be combined with a density bonus for affordable housing. Several affordable housing and transit-oriented development projects are in progress in the City, including the Cesar Chavez Foundation's Las Palmas de Sal Gonzales Sr. Apartments at 5070 E. Kings Canyon Road, Fresno. The Project is a mix of 135 senior and multi-family units situated on a major transit corridor.

Any developer receiving City funds is required to comply with the Universal Housing Ordinance. Every development project that has received City funds since the Ordinance was adopted has complied with this requirement.

AP-85: Other Actions

Introduction

This section details the City's actions planned to ensure safe and affordable housing for its residents, along with plans to meet underserved needs, reduce poverty, develop institutional structure, and enhance coordination between public and private sector housing and community development agencies.

Actions planned to address obstacles to meeting underserved needs

The City will continue to coordinate with the Fresno Madera Continuum of Care and the County of Fresno on a comprehensive coordinated homeless housing and services delivery system that assists people experiencing homelessness in making the transition from homelessness to independent or supportive permanent housing, and in accessing education, health and mental health services, employment training, and life skills development.

The City will also continue to identify new funding mechanisms for, and implement infrastructure and public services activities in areas of the City experiencing the greatest need. Examples include the financing and construction of a multigenerational community center at Large Park, the development of an Enhanced Infrastructure Financing District, and catalyzing projects implemented as part of the Transformative Climate Communities (TCC) Program. The City's Proactive Rental Housing Inspection Program and Reactive Rental Housing Teams will continue to address rental housing quality through baseline inspections and rental registry development.

Actions planned to foster and maintain affordable housing

The City will fund multiple programs to foster housing affordability, including continuing to use HOME and State of California Permanent Local Housing Allocation (PLHA) funds to support development of affordable housing through partnerships with affordable housing developers and community housing development organizations. The City will also support applications and provide technical assistance to developers utilizing low-income housing tax credits (LIHTC), and continuously identify and pursue other potential funding sources and strategies to encourage the development of affordable housing. In addition to specific programs designed to foster and maintain affordable housing, the City will review its zoning ordinances for prospective barriers to affordable housing development and make amendments as needed. The City has also recently received a Local Early Action Planning (LEAP) grant which will be used in part to prepare an affordable housing trust fund proposal. The development of an affordable housing trust fund would make the City eligible to receive matching grant awards from the State of California for certain funds used to develop affordable Housing.

Actions planned to reduce lead-based paint hazards

The City will continue to conduct lead-based paint inspections and, if a hazard is found, remediation. These actions will both reduce lead exposure risk and help to maintain the City's older, lower and moderately priced housing. Any housing rehabilitation activities conducted using HOME and CDBG funds will continue to monitor closely for any potential lead exposure.

Actions planned to reduce the number of poverty-level families

The City will continue to collaborate with the FMCoC and the County to coordinate with homeless, housing, and service providers, particularly in the implementation of the City's COVID-19 homelessness response and emergency homeless response, and annual homelessness entitlement programs. Homeless service providers will continue to offer job search and resume assistance and connections to workforce development opportunities, as well as emergency shelter; transitional housing; and services such as food, clothing, and childcare. A focus on development of affordable housing and permanent housing that is located near transportation will also help poverty-level families access more employment opportunities, while lowering transportation and housing costs.

Actions planned to develop institutional structure

The City has developed a robust administrative structure to manage its CDBG, HOME, ESG, and HOPWA funds. The City's Department of Housing and Community Development offers seminars for potential subrecipients, CHDOs, and contractors to learn more about the CDBG and HOME programs. In addition to working with organizations, the City's citizen participation process is designed to make engaged and informed citizens a vital part of the institutional structure. City plans focused on affordable housing, homelessness, and workforce development provide overarching goals and frameworks for collaboration among agencies and the use of federal, state, local, and other funding.

Actions planned to enhance coordination between public and private housing and social service agencies

The City will work to enhance coordination between public and private housing and social service agencies both programmatically and through individual initiatives, such as Project Offramp, which is an effort to house homeless persons living along the City's highways requiring coordination between multiple homelessness providers, mental health providers, the Fresno Housing Authority, and CalTrans. Another example is Parkway Drive, where multiple hotels and motels were acquired using State of California Project Homekey funds or City CARES Act funds, which will be operated by the City and the Fresno Housing Authority in part utilizing ESG-CV and CDBG-CV funds.

Public housing in the City is managed by the Fresno Housing Authority. The quasi-governmental authority is governed by 14 Commissioners – seven of whom are appointed as City Commissioners and seven of whom are appointed as County Commissioners. According to HUD's data on assisted housing, there are 630 public housing units in the City. The Fresno Housing Authority will continue to partner with area agencies and organizations to offer opportunities for residents including:

- Housing counseling for first-time homebuyers
- Self-sufficiency training
- Services and housing for people experiencing homelessness, through programs such as the Fresno Housing Homeless Pilot Program and rapid rehousing programs
- Homelessness prevention

AP-90 Program Specific Requirements

Introduction

Projects planned with CDBG funds expected to be available during the year are identified in the Projects Table (see AP-35). The following identifies program income that is available for use that is included in projects to be carried out.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(l)(1)

Table 36 - CDBG Program Income

Program Income Type	Program Income
1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	\$0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan	\$0
3. The amount of surplus funds from urban renewal settlements	\$0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.	\$0
5. The amount of income from float-funded activities	\$0
<i>Total Program income</i>	<i>\$0</i>

Other CDBG Requirements

Table 37 - Other CDBG Requirements

Program Income Type	Program Income
1. The amount of urgent need activities	0
2a. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income.	100%
2b. Specify the years covered that include this Annual Action Plan.	2021

HOME Investment Partnerships Program (HOME) Reference 24 CFR 91.220(l)(2)

- 1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:**

The City will not employ other forms of investment beyond those identified in Section 92.205.

- 2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:**

The City will use the recapture provisions in all cases where a homebuyer subsidy exists. For HOME-funded homebuyer assistance loans, the Promissory Note, Deed of Trust, Declaration of Restrictions, and the Homebuyer Agreement are the enforcement mechanisms for the City's recapture provisions. The City will enforce minimum periods of affordability based on the amount of homebuyer subsidy provided to the buyer of not less than:

- Five years for less than \$15,000,
- Ten years for between \$15,000-\$40,000, and
- Fifteen years for more than \$40,000.

Recapture provisions are based on 24 CFR 92.254 (a) (5) (ii), which stipulates the conditions for recapture of the HOME investment used to assist low-income families in purchasing a home. Homebuyer recapture provisions are included in the recorded deed of trust that secures a HOME loan note, or as a deed restriction rider. This requires recapture of funds if the home does not continue to be the borrower's principal residence or if all or any part of the property or any interest in it is sold, rented, conveyed or transferred during the affordability period. Recapture provisions also stipulate that only the direct subsidy to the homebuyer is subject to recapture, which includes down payment assistance, closing cost, other home assistance provided directly to homebuyer, and the difference between fair market value and the sales price.

The net proceeds are the sale price minus the senior loan repayment (other than HOME funds) and any closing costs. If the net proceeds are not sufficient to recapture the full HOME investment plus enable the homeowner to recover the amount of the homeowner's down payment and any capital improvement investment made by the owner since the purchase, the City may share the net proceeds. The net proceeds may be divided proportionally between the City and the homeowner as set forth in the following mathematical formulas:

$$\frac{(HOME\ subsidy \times Net\ proceeds)}{(HOME\ subsidy + Homeowner\ investment)} = HOME\ amount\ to\ be\ recaptured$$

$$\frac{(Homeowner\ investment \times Net\ proceeds)}{(HOME\ subsidy + Homeowner\ investment)} = Amount\ to\ homeowner$$

In the event of foreclosure, the amount subject to recapture is based on the amount of net proceeds (if any) from the foreclosure sale.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds-see 24 CFR 92.254(a)(4)-are as follows:

The City does not use its HOME Program funds to refinance existing debt for multifamily housing projects.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City does not provide HOME funds for the refinancing of multi-family housing.

Emergency Solutions Grant (ESG) Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

The City will continue to work cooperatively with Fresno County and the Fresno Madera Continuum of Care (FMCoC) to update the ESG Policies and Procedures. A copy of the current document is included in the Appendix. In addition, the City, Fresno County, and FMCoC are also continuing to update and document written standards.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The Homeless Management Information System (HMIS) is used by all local homeless providers participating in the FMCoC. HMIS is a database used to track performance and outcomes for the agencies. As the HMIS Lead of the FMCoC, the Fresno Housing Authority plays a critical role in coordinating the annual Point-in-Time Count (PITC), collecting data, and distributing results from the annual count. The work of the Fresno Housing Authority in this regard meets and exceeds HUD requirements for the implementation and compliance of Homeless Management Information System Standards.

The FMCoC's Coordinated Entry System utilizes a common assessment tool – the Vulnerability Index (VI). The VI gave the community a way to identify and triage individuals most at risk. The VI was enhanced to the Vulnerability Index Service Prioritization Decision Assistance Tool (VI-SPDAT), which further triaged individuals' priority for housing and other services.

All member agencies of the FMCoC have committed to using both the assessment tool and the Coordinated Entry System managed in partnership by FMCoC members. The assessment system is a client-centered process that streamlines access to the most appropriate housing interventions for individuals or families experiencing homelessness.

The Multi-Agency Access Program (MAP) Point at the Poverello House was the first coordinated physical entry point collectively developed by the Community Conversations stakeholder group. The MAP Point at the Poverello serves as a physical location of the Coordinated Entry System. The program has proved successful in its first two years and has begun expansion. Main components of this process include:

1. Assessment,
2. Navigation and Case Conferencing,
3. Housing Referral with Choice, and
4. Data Collection and Communication.

3. Identify the process for making sub-awards and describe how the ESG allocation is made available to private nonprofit organizations (including community and faith-based organizations).

The City issued a request for applications for the 2021-2022 program year. Prior to this release, the City consulted with the FMCoC on the needs of homeless in the community and the best

use of ESG funds per category. Through the 2021 community needs assessment, the City has determined the following sub-populations are a high priority for ESG services:

- Domestic violence survivors
- Homeless veterans;
- Homeless LGBTQ persons
- Deaf and hard-of-hearing homeless persons
- Homeless persons with intellectual disabilities
- Homeless youth
- Victims of human trafficking; and
- Elderly homeless persons

The following services were also prioritized through the 2021 community needs assessment:

- Employment programs and services
- Mental health services
- Addiction and recovery services

Proposals that propose to serve these populations or provide these services were given additional points in the scoring process. Proposals providing ESG services to populations outside of the identified high priority populations or which included other services for homeless persons were also considered for funding.

Applicants could propose to provide all or a portion of the ESG eligible activities stated above. Qualified/eligible vendor(s) are those agencies that are State certified non-profit entities, validly existing in California, with a tax-exempt IRS determination letter, as of the date the application is submitted, or public agencies that are qualified to receive ESG funds under applicable federal rules. Qualified/eligible vendors are those that have a minimum of two years' experience serving the beneficiary populations and a minimum of two years' experience utilizing federal, state and/or local funding. Requests for applications were widely distributed to an electronic distribution list of over 500 e-mail addresses.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

During the development of the 2021-2022 Annual Action Plan, the City consulted with the FMCoC in making decisions related to ESG funds. The FMCoC includes representation from the homeless community, which meet the homeless participation requirement in 24 CFR 576.405(a).

5. Describe performance standards for evaluating ESG.

The following performance standards are outlined in the City's adopted written policies; however, updates to the standards are currently under way:

- Decrease the number of homeless youth and households with children by 10% from the FMCoC Point in Time Count of January 2016.

- Increase the percentage of participants in transitional housing that move into permanent housing to 80% or more.
- Increase the percentage of participants that are employed at program exit to 25% or more.

Appendix A: Public Notices and Citizen Outreach

In support of the 2021 Annual Action Plan, the City completed the following key citizen participation and consultation activities.

Public Notice & Workshop/Hearing Promotion

The City issued a public notice on December 23, 2020. The Public Notice included information about the HUD CPD programs to be funded through the 2021-2022 Annual Action Plan, the priorities of the 2020-2024 Consolidated Plan, and a schedule of activities including the Community Meetings, Public Hearings, Notice of Funding Availability, Comment Period, and City Council consideration. The City distributed the notice along with flyers and social media promoting participation in the workshops in late December and early January.

The Notice & Workshop/Hearing Promotional materials were distributed through the following methods:

- Public Notice in the Fresno Bee
- Spanish-language public notice published in Vida en el Valle
- Hmong on-air public notice on radio station KBIF
- English/Spanish public notice posted to websites of the City Clerk and Housing and Community Development Division (HCDD)
- Public notice and flyers promoting workshops and hearing emailed to HCDD's distribution list (500+ recipients)
- Facebook and Twitter posts in English, Spanish, and Hmong directing residents to a flyer promoting the workshops (10,073 impressions; 376 engagements)
- Digital flyers distributed to Fresno Unified, Central Unified, and Sanger Unified school district families
- Digital flyers posted to online calendars for local media outlets: KMPH Fox 26, KFSN ABC30 Action News, YourCentralValley (KSEE/NBC, KGPE/CBS), Valley Public Radio (NPR), KCFC Radio

Community Needs Consultation Questionnaire

The City prepared a questionnaire which was distributed to all organizations that were consulted on either the 2019 or 2020 Annual Action Plans/Consolidated Plans, as well as any organizations who participated in the 2020 Notice of Funding Availability. Organizations were provided a link to complete the questionnaire using an online survey tool. The objective was to collect as much information as possible regarding community needs from subject matter experts and community leaders representing a broad array of City constituents. The questionnaire was emailed to each organization directly, followed by one reminder email. As each organization completed the questionnaire, they were also provided with an email template that they could forward to their constituents inviting them to participate in the upcoming community meetings and public hearing.

Community Needs Virtual Workshops

Two virtual community needs workshops were held on January 21, 2021 at 5:30 PM and January 22, 2021 at 10:30 AM. The workshops were hosted on the Zoom platform and featured a presentation regarding the Annual Action Plan followed by mediated break-out rooms. Both sessions featured Spanish, Hmong, and ASL interpretation. 30 persons attended the first session, and 23 persons attended the second session.

Community Needs Public Hearing

A Public Hearing was held before the Council of the City of Fresno on January 28, 2021 at 10:05 AM. Due to the COVID-19 emergency orders, the public hearing was held virtually. Spanish, Hmong, and ASL interpretation was provided. The City Council received 8 public comments.

Notice of Funding Available

The City released a Notice of Funding Availability (NOFA) on February 5, 2021 for four project types: homeless & homelessness prevention, community services, owner-occupied home repair, and infrastructure and facility improvements. Applications were requested from City departments, units of local government, and non-profit organizations.

Availability of the notice was promoted at community workshops, noticed in the Fresno Bee and Vida en el Valle, and emailed to a distribution list of 500+ stakeholders who had signed up to receive updates from the City's Housing & Community Development Division.

The NOFA was supported with a web site that included a detailed handbook, frequently asked questions updated throughout the application period, and four virtual webinars which were recorded and posted to the website for continued access.

Public Outreach Exhibits

Fresno Bee Public Notice (1 of 2)

The Fresno Bee
fresnobee.com

Central Valley
The Valley's Lifestyle Magazine
SIERRA STAR
Serving Eastern Fresno Since 1957

Vida
en el valle

AFFIDAVIT OF PUBLICATION

Account #	Ad Number	Identification	PO	Amount	Cols	Depth
332502	0004836873	#4836873 CITY OF FRESNO PLANNING AND DEV		\$2,445.30	3	10.19 In

Attention: Edward Chinevere

CITY OF FRESNO PLANNING & DEV
2600 FRESNO STREET
FRESNO, CA 93721

PUBLIC NOTICE

#4836873

CITY OF FRESNO
PLANNING AND DEVELOPMENT DEPARTMENT

2021-2022 ANNUAL ACTION PLAN
HOUSING AND COMMUNITY DEVELOPMENT NEEDS
NOTICE OF PUBLIC HEARINGS AND PUBLIC COMMENT OPPORTUNITIES

The City of Fresno will receive approximately \$11.6 million of federal funding from the U.S. Department of Housing and Urban Development Office of Community Planning and Development (HUD CPD) to fund programs and projects to implement the City's housing and community development strategies to benefit low-and moderate-income persons. The funds will be sub-awarded to programs and projects operated by City Departments or eligible non-profit organizations to address the most critical community needs outlined in the City's adopted 5-year Consolidated Plan available at www.fresno.gov/housing

The City requests input to identify the most effective activities to implement the following strategies:

- Provide assistance for the homeless and those at risk of becoming homeless through safe low-barrier shelter options, housing first collaborations, and associated supportive services.
- Improve access to affordable housing for low-income and special needs households by partnering with interested developers to increase development of low-income and affordable housing in high opportunity areas, and by promoting the preservation and rehabilitation of existing affordable housing units.
- Promote quality of life and neighborhood revitalization through improvements to current public infrastructure and facilities, and by closing gaps in areas with aging, lower quality, or non-existent public infrastructure and facilities.
- Provide services to low-income and special needs households that develop human capital and improve quality of life.
- Provide services to residents and housing providers to advance fair housing.
- Plan and administer funding for community development, housing, and homelessness activities with improved transparency, increased community involvement, and full compliance with federal regulations.

The City expects to receive the following funds for fiscal year 2021-2022:

- \$7,112,600 - Community Development Block Grant (CDBG)
- \$3,255,100 - HOME Investment Partnerships (HOME)
- \$636,100 - Housing Opportunities for Persons with AIDS/HIV (HOPWA)
- \$610,000 - Emergency Solutions Grant (ESG)

Virtual Community Needs Workshops and a Public Hearing will be held to request input about which eligible activities residents would like to see funded, and how those activities can be most effectively implemented.

Virtual Community Needs Workshop #1
January 21, 2021 at 5:30 P.M.
Join using Zoom: <https://zoom.us/j/93860819115>
Join by Phone: 669-900-9128
Meeting ID: 938 6081 9115
Passcode: 523214

Virtual Community Needs Workshop #2
January 22, 2021 at 10:30 A.M.
Join using Zoom: <https://zoom.us/j/91617834199>
Join by Phone: 669-900-9128
Meeting ID: 916 1783 4199
Passcode: 515023

Community Needs Public Hearing
January 28, 2021 at 10:05 A.M. or thereafter
Participation instructions will be available 72 hours before the hearing at fresno.legistar.com/Calendar.aspx

Following the Public Hearing, the City will prepare a Notice of Funding Availability (NOFA) for HUD CPD funding. Eligible organizations may submit applications for funding for the projects described in the NOFA.

Notice of Funding Availability
Tentative Release Date: February 5, 2021
Applications Due: March 5, 2021 by 4:00 P.M.
www.fresno.gov/housing under "Notices of Funding Available"

The City will evaluate applications according to the criteria published with the NOFA and prepare a draft Annual Action Plan. Residents are invited to submit comments on the draft plan, which will be addressed in the final version submitted to HUD and presented to the City Council for consideration prior to adopting the plan.

2021-2022 Annual Action Plan Public Comment Period

**COUNTY OF DALLAS
STATE OF TEXAS**

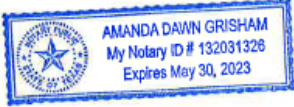
The undersigned states:

McClatchy Newspapers in and on all dates herein stated was a corporation, and the owner and publisher of The Fresno Bee.

The Fresno Bee is a daily newspaper of general circulation now published, and on all-the-dates herein stated was published in the City of Fresno, County of Fresno, and has been adjudged a newspaper of general circulation by the Superior Court of the County of Fresno, State of California, under the date of November 28, 1994, Action No. 520058-8.

The undersigned is and on all dates herein mentioned was a citizen of the United States, over the age of twenty-one years, and is the principal clerk of the printer and publisher of said newspaper; and that the notice, a copy of which is hereto annexed, marked Exhibit A, hereby made a part hereof, was published in The Fresno Bee in each issue thereof (in type not smaller than nonpareil), on the following dates.

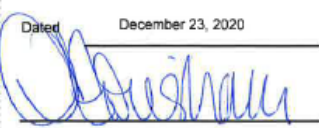
December 23, 2020



AMANDA DAWN GRISHAM
My Notary ID # 132031328
Expires May 30, 2023

I certify (or declare) under penalty of perjury that the foregoing is true and correct.

Dated December 23, 2020



Extra charge for lost or duplicate affidavits.
Legal document please do not destroy!

Fresno Bee Public Notice (2 of 2)

March 19, 2021 – April 20, 2021 at 5:00 P.M.
The draft plan will be published at www.fresno.gov/housing under 'Public Comment Opportunities'
The following options are available for submitting comments:

Submit Comments by Mail: City of Fresno Planning and Development Department Attn: Housing and Community Development Division 2500 Fresno Street Room 3065 Fresno CA 93721	Submit Comments by Email: HCDD@fresno.gov Please include "2021 Action Plan" in the subject line
Submit Comments by Fax: 559-457-1579	Submit Comments by Phone: 559-621-8300
	Submit Comments by TTY: 559-621-8721

The Council of the City of Fresno will conduct a public hearing to obtain residents' views regarding the plan, and will thereafter consider the plan for adoption.

City Council Annual Action Plan Public Hearing
April 22, 2021 at 10:00 A.M. or thereafter
Participation instructions will be available 72 hours before the hearing at fresno.legistar.com/Calendar.aspx

Spanish and Hmong interpretation will be available at all workshops and public hearings. Pursuant to the Executive Order, and in compliance with the Americans with Disabilities Act, if you need additional accommodations such as interpreters, sign language signers, or the services of a translator, please contact the Housing and Community Development Division by calling 559-621-8300, by emailing HCDD@fresno.gov, or by TTY at 559-621-8721. To ensure availability, you are advised to make your request at least three business days prior to the meeting.

The Fresno Bee
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Central Valley
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SIERRA STAR
Serving Eastern Placeros Since 1957

Vida
en el valle

AFFIDAVIT OF PUBLICATION

Account #	Ad Number	Identification	PO	Amount	Cats	Depth
332502	0004836981	CIUDAD DE FRESNO		\$2,677.50	3	15.00 In

Attention: Edward Chivere

CITY OF FRESNO PLANNING & DEV
2600 FRESNO STREET
FRESNO, CA 93721

COUNTY OF DALLAS STATE OF TEXAS

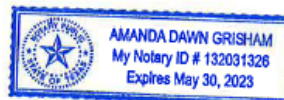
The undersigned states:

McClatchy Newspapers in and on all dates herein stated was a corporation, and the owner and publisher of The Fresno Bee.

The Fresno Bee is a daily newspaper of general circulation now published, and on all-the-dates herein stated was published in the City of Fresno, County of Fresno, and has been adjudged a newspaper of general circulation by the Superior Court of the County of Fresno, State of California, under the date of November 28, 1994, Action No. 520058-9.

The undersigned is and on all dates herein mentioned was a citizen of the United States, over the age of twenty-one years, and is the principal clerk of the printer and publisher of said newspaper; and that the notice, a copy of which is hereto annexed, marked Exhibit A, hereby made a part hereof, was published in The Fresno Bee in each issue thereof (in type not smaller than nonpareil), on the following dates.

December 30, 2020



I certify (or declare) under penalty of perjury that the foregoing is true and correct.

Dated December 30, 2020

Extra charge for lost or duplicate affidavits.
Legal document please do not destroy!

CIUDAD DE FRESNO
DEPARTAMENTO DE PLANIFICACIÓN Y DESARROLLO
PLAN DE ACCIÓN ANUAL 2021-2022
NECESIDADES DE VIVIENDA Y DESARROLLO COMUNITARIO
AVISO DE AUDIENCIAS PÚBLICAS Y OPORTUNIDADES
DE COMENTARIOS PÚBLICOS

La ciudad de Fresno recibe aproximadamente \$ 11.6 millones de fondos federales de la Oficina de Planificación y Desarrollo Comunitario del Departamento de Vivienda y Desarrollo Urbano de los EE. UU. (HUD CPO, por sus siglas en inglés) para financiar programas y proyectos para implementar las estrategias de desarrollo comunitario y de vivienda de la ciudad para beneficiar a personas de ingresos bajos y moderados. Los fondos se otorgan a programas y proyectos operados por departamentos de la Ciudad u organizaciones sin fines de lucro elegibles para abordar las necesidades más críticas de la comunidad descritas en el Plan Consolidado de 5 años adoptado por la Ciudad y disponible en www.fresno.gov/housing.

La Ciudad solicita contribuciones para identificar las actividades más efectivas para implementar las siguientes estrategias:

- Proveer asistencia a las personas sin hogar y personas en riesgo de quedarse sin hogar a través de opciones seguras de albergues de barrera baja, colaboraciones de viviendas primeras y servicios de apoyo asociados.
- Mejorar el acceso a viviendas asequibles para hogares de bajos ingresos y con necesidades especiales al asociarse con desarrolladores interesados en aumentar el desarrollo de viviendas asequibles y de bajos ingresos en áreas de alta oportunidad y promover la preservación y rehabilitación de unidades de viviendas asequibles existentes.
- Promover la calidad de vida y la revitalización de comunidades a través de mejoramiento de infraestructura e instalaciones públicas como áreas con infraestructura e instalaciones públicas envejecidas, de baja calidad o inadecuadas.
- Proveer servicios a hogares de bajos ingresos y con necesidades especiales que desarrollan capital humano y mejoran la calidad de vida.
- Proveer servicios a residentes y proveedores de vivienda para avanzar vivienda justa.
- Identificar y administrar fondos para actividades de desarrollo comunitario, vivienda y actividades para personas sin hogar con una transparencia mejorada, mayor participación de la comunidad y el pleno cumplimiento de regulaciones federales.

La Ciudad espera recibir los siguientes fondos para el año fiscal 2021-2022:

- \$7112,000 - Subvención de bloque de desarrollo comunitario (Community Development Block Grant - CDBG)
- \$3,255,100 - Asociaciones de inversión HOME (HOME Investment Partnerships - HOME)
- \$636,100 - Oportunidades de vivienda para personas con SIDA / VIH (Housing Opportunities for Persons with AIDS - HOPWA)
- \$610,000 - Subvención de soluciones de emergencia (Emergency Solutions Grant - ESG)

Se llevarán a cabo talleres virtuales sobre las necesidades de la comunidad y una audiencia pública para solicitar comentarios sobre qué actividades elegibles los residentes les gustaría que se financiaran y cómo esas actividades pueden implementarse de manera más efectiva.

Taller de necesidades de la comunidad virtual # 1
21 de enero de 2021 a las 5:30 P.M.
Únase usando Zoom: <https://zoom.us/j/53885810115>
Únase por teléfono: 659-808-9118
Meeting ID: 538 8581 0115
Passcode: 525214

Taller de necesidades de la comunidad virtual # 2
22 de enero de 2021 a las 10:00 A.M.
Únase usando Zoom: <https://zoom.us/j/5717834189>
Únase por teléfono: 659-808-9128
Meeting ID: 578 1783 4189
Passcode: 575933

Audiencia pública necesidades de comunidad
28 de enero de 2021 a las 10:05 A.M. o después
Las instrucciones de participación estarán disponibles 72 horas antes de la audiencia en fresno.legistar.com/Calendar.aspx

Después de la audiencia pública, la ciudad preparará un Aviso de disponibilidad de fondos (NOFA) para el financiamiento de CPO de HUD. Las organizaciones elegibles pueden enviar solicitudes de financiamiento para los proyectos descritos en el NOFA.

Aviso de disponibilidad de fondos
Fecha de lanzamiento: 5 de febrero de 2021
Entrega de solicitudes: 5 de marzo de 2021 a las 4:00 p.m.
www.fresno.gov/housing en "Notice of Funding Available"

La Ciudad evaluará las solicitudes de acuerdo con los criterios publicados con la NOFA y preparará un borrador del Plan de Acción Anual. Se invita a los residentes a enviar comentarios sobre el borrador del plan, que se abordarán en la versión final enviada a HUD y se presentará al Consejo Municipal para su consideración antes de adoptar el plan.

Período de comentarios públicos del plan de acción anual 2021-2022
18 de marzo de 2021 - 20 de abril de 2021 a las 5:00 p.m.
El borrador del plan se publicará en www.fresno.gov/housing bajo "Public Comment Opportunities".
Las siguientes opciones están disponibles para enviar comentarios:

Enviar comentarios por correo:
City of Fresno
Planning and Development Department
Affordable Housing and Community Development Division
2850 Fresno Street, Room 3035
Fresno, CA 93721

Enviar comentarios por correo electrónico:
HUD@fresno.gov
Please include "2021 Action Plan" in the subject line

Enviar comentarios por fax:
659-437-1575

Enviar comentarios por teléfono:
659-421-4721

El Consejo de la Ciudad de Fresno llevará a cabo una audiencia pública para obtener las opiniones de los residentes sobre el plan y después considerará el plan para adopción.

Audiencia pública del plan de acción anual
22 de abril de 2021 a las 10:00 A.M. o después
Las instrucciones de participación estarán disponibles 72 horas antes de la audiencia en fresno.legistar.com/Calendar.aspx

Habrán interpretación en español y hmong en todos los talleres y audiencias públicas. De conformidad con la Orden Ejecutiva y de conformidad con la Ley de Estadounidenses con Discapacidades, si necesita adaptaciones adicionales como intérpretes, verificación de lenguaje o los servicios de un traductor, comuníquese con la División de Vivienda y Desarrollo Comunitario llamando al 659-421- 8300, enviando un correo electrónico a HUD@fresno.gov o por TTY al 659-421-8721. Para garantizar la disponibilidad, se le aconseja que haga su solicitud al menos tres días hábiles antes de la reunión.

B060288H-01

**CITY OF FRESNO
PLANNING AND DEVELOPMENT DEPARTMENT
2021-2022 ANNUAL ACTION PLAN
HOUSING AND COMMUNITY DEVELOPMENT NEEDS
NOTICE OF PUBLIC HEARINGS AND PUBLIC COMMENT OPPORTUNITIES**

The City of Fresno will receive approximately \$11.6 million of federal funding from the U.S. Department of Housing and Urban Development Office of Community Planning and Development (HUD CPD) to fund programs and projects to implement the City's housing and community development strategies to benefit low- and moderate-income persons. The funds will be sub-awarded to programs and projects operated by City Departments or eligible non-profit organizations to address the most critical community needs outlined in the City's adopted 5-year Consolidated Plan available at www.fresno.gov/housing.

The City requests input to identify the most effective activities to implement the following strategies:

- Provide assistance for the homeless and those at risk of becoming homeless through safe low-barrier shelter options, housing first collaborations, and associated supportive services.
- Improve access to affordable housing for low-income and special needs households by partnering with interested developers to increase development of low-income and affordable housing in high opportunity areas, and by promoting the preservation and rehabilitation of existing affordable housing units.
- Promote quality of life and neighborhood revitalization through improvements to current public infrastructure and facilities, and by closing gaps in areas with aging, lower quality, or nonexistent public infrastructure and facilities.
- Provide services to low-income and special needs households that develop human capital and improve quality of life.
- Provide services to residents and housing providers to advance fair housing.
- Plan and administer funding for community development, housing, and homelessness activities with improved transparency, increased community involvement, and full compliance with federal regulations.

The City expects to receive the following funds for fiscal year 2021-2022:

- \$7,112,600 – Community Development Block Grant (CDBG)
- \$3,255,100 – HOME Investment Partnerships (HOME)
- \$636,100 – Housing Opportunities for Persons with AIDS/HIV (HOPWA)
- \$610,000 – Emergency Solutions Grant (ESG)

Virtual Community Needs Workshops and a Public Hearing will be held to request input about which eligible activities residents would like to see funded, and how those activities can be most effectively implemented.

Virtual Community Needs Workshop #1

January 21, 2021 at 5:30 P.M.

Join using Zoom: <https://zoom.us/j/93860819115>

Join by Phone: 669-900-9128

Meeting ID: 938 6081 9115

Passcode: 523214

Virtual Community Needs Workshop #2

January 22, 2021 at 10:30 A.M.

Join using Zoom: <https://zoom.us/j/91617834199>

Join by Phone: 669-900-9128

Meeting ID: 916 1783 4199

Passcode: 515023

Community Needs Public Hearing

January 28, 2021 at 10:05 A.M. or thereafter

Participation instructions will be available 72 hours before the hearing at fresno.legistar.com/Calendar.aspx

City of Fresno
December 23, 2020

Public Notice – City Clerk Website, HCDD Website, Email Distribution (2 of 5)

Following the Public Hearing, the City will prepare a Notice of Funding Availability (NOFA) for HUD CPD funding. Eligible organizations may submit applications for funding for the projects described in the NOFA.

Notice of Funding Availability

Tentative Release Date: February 5, 2021

Applications Due: March 5, 2021 by 4:00 P.M.

www.fresno.gov/housing under 'Notices of Funding Available'

The City will evaluate applications according to the criteria published with the NOFA and prepare a draft Annual Action Plan. Residents are invited to submit comments on the draft plan, which will be addressed in the final version submitted to HUD and presented to the City Council for consideration prior to adopting the plan.

2021-2022 Annual Action Plan Public Comment Period

March 19, 2021 – April 20 2021 at 5:00 P.M.

The draft plan will be published at www.fresno.gov/housing under 'Public Comment Opportunities'

The following options are available for submitting comments:

Submit Comments by Mail:

City of Fresno
Planning and Development Department
Attn: Housing and Community Development
Division
2600 Fresno Street Room 3065
Fresno CA 93721

Submit Comments by Email:

HCDD@fresno.gov
Please include "2021 Action Plan" in the
subject line

Submit Comments by Phone:

559-621-8300

Submit Comments by Fax:

559-457-1579

Submit Comments by TTY:

559-621-8721

The Council of the City of Fresno will conduct a public hearing to obtain residents views regarding the plan, and will thereafter consider the plan for adoption.

City Council Annual Action Plan Public Hearing

April 22, 2021 at 10:00 A.M. or thereafter

Participation instructions will be available 72 hours before the hearing at fresno.legistar.com/Calendar.aspx

Spanish and Hmong interpretation will be available at all workshops and public hearings. Pursuant to the Executive Order, and in compliance with the Americans with Disabilities Act, if you need additional accommodations such as interpreters, sign language signers, or the services of a translator, please contact the Housing and Community Development Division by calling 559-621-8300, by emailing HCDD@fresno.gov, or by TTY at 559-621-8721. To ensure availability, you are advised to make your request at least three business days prior to the meeting.

City of Fresno
December 23, 2020

**CIUDAD DE FRESNO
DEPARTAMENTO DE PLANIFICACIÓN Y DESARROLLO**

**PLAN DE ACCIÓN ANUAL 2021-2022
NECESIDADES DE VIVIENDA Y DESARROLLO COMUNITARIO
AVISO DE AUDIENCIAS PÚBLICAS Y OPORTUNIDADES DE COMENTARIOS PÚBLICOS**

La ciudad de Fresno recibirá aproximadamente \$ 11.6 millones de fondos federales de la Oficina de Planificación y Desarrollo Comunitario del Departamento de Vivienda y Desarrollo Urbano de los EE. UU. (HUD CPD, por sus siglas en inglés) para financiar programas y proyectos para implementar las estrategias de desarrollo comunitario y de vivienda de la ciudad para beneficiar personas de ingresos bajos y moderados. Los fondos se otorgarán a programas y proyectos operados por departamentos de la Ciudad u organizaciones sin fines de lucro elegibles para abordar las necesidades más críticas de la comunidad descritas en el Plan Consolidado de 5 años adoptado por la Ciudad y disponible en www.fresno.gov/housing.

La Ciudad solicita contribuciones para identificar las actividades más efectivas para implementar las siguientes estrategias:

- Proveer asistencia a las personas sin hogar y personas en riesgo de quedarse sin hogar a través de opciones seguras de albergues de barrera baja, colaboraciones de viviendas primeras y servicios de apoyo asociados.
- Mejorar el acceso a viviendas asequibles para hogares de bajos ingresos y con necesidades especiales al asociarse con desarrolladores interesados en aumentar el desarrollo de viviendas asequibles y de bajos ingresos en áreas de alta oportunidad y promover la preservación y rehabilitación de unidades de viviendas asequibles existentes.
- Promover la calidad de vida y la revitalización de comunidades a través de mejoramiento a infraestructura e instalaciones públicas cerrando brechas en áreas con infraestructura e instalaciones públicas envejecidas, de baja calidad o inexistentes.
- Proveer servicios a hogares de bajos ingresos y con necesidades especiales que desarrollan capital humano y mejoran la calidad de vida.
- Proveer servicios a residentes y proveedores de vivienda para avanzar vivienda justa.
- Planificar y administrar fondos para actividades de desarrollo comunitario, vivienda y actividades para personas sin hogar con una transparencia mejorada, mayor participación de la comunidad y el pleno cumplimiento de regulaciones federales.

La Ciudad espera recibir los siguientes fondos para el año fiscal 2021-2022:

- \$7,112,600 – Subvención de bloque de desarrollo comunitario (Community Development Block Grant - CDBG)
- \$3,255,100 – Asociaciones de inversión HOME (HOME Investment Partnerships - HOME)
- \$636,100 – Oportunidades de vivienda para personas con SIDA / VIH (Housing Opportunities for Persons with AIDS/HIV - HOPWA)
- \$610,000 – Subvención de soluciones de emergencia (Emergency Solutions Grant - ESG)

Ciudad de Fresno
23 de diciembre de 2020

Se llevarán a cabo talleres virtuales sobre las necesidades de la comunidad y una audiencia pública para solicitar comentarios sobre qué actividades elegibles los residentes les gustaría que se financiaran y cómo esas actividades pueden implementarse de manera más efectiva.

Taller de necesidades de la comunidad virtual # 1
21 de enero de 2021 a las 5:30 P.M.
Unirse usando Zoom: <https://zoom.us/j/93860819115>
Unirse por teléfono: 669-900-9128
Meeting ID: 938 6081 9115
Passcode: 523214

Taller de necesidades de la comunidad virtual # 2
22 de enero de 2021 a las 10:30 A.M.
Unirse usando Zoom: <https://zoom.us/j/91617834199>
Unirse por teléfono: 669-900-9128
Meeting ID: 916 1783 4199
Passcode: 515023

Audiencia pública necesidades de comunidad

28 de enero de 2021 a las 10:05 A.M. o después

Las instrucciones de participación estarán disponibles 72 horas antes de la audiencia en fresno.legistar.com/Calendar.aspx

Después de la audiencia pública, la ciudad preparará un Aviso de disponibilidad de fondos (NOFA) para el financiamiento de CPD de HUD. Las organizaciones elegibles pueden enviar solicitudes de financiamiento para los proyectos descritos en el NOFA.

Aviso de disponibilidad de fondos

Fecha de lanzamiento: 5 de febrero de 2021

Entrega de solicitudes: 5 de marzo de 2021 a las 4:00 p.m.

www.fresno.gov/housing en "Notice of Funding Available"

La Ciudad evaluará las solicitudes de acuerdo con los criterios publicados con la NOFA y preparará un borrador del Plan de Acción Anual. Se invita a los residentes a enviar comentarios sobre el borrador del plan, que se abordarán en la versión final enviada a HUD y se presentará al Concejo Municipal para su consideración antes de adoptar el plan.

Periodo de comentarios públicos del plan de acción anual 2021-2022

19 de marzo de 2021 - 20 de abril de 2021 a las 5:00 p.m.

El borrador del plan se publicará en www.fresno.gov/housing bajo "Public Comment Opportunities"

Las siguientes opciones están disponibles para enviar comentarios:

Enviar comentarios por correo:

City of Fresno
Planning and Development Department
Attn: Housing and Community Development
Division
2600 Fresno Street Room 3065
Fresno CA 93721

Enviar comentarios por fax:
559-457-1579

Enviar comentarios por correo electrónico:

HCDD@fresno.gov
Please include "2021 Action Plan" in the
subject line

Enviar comentarios por teléfono:
559-621-8300

Enviar comentarios por TTY:
559-621-8721

Ciudad de Fresno
23 de diciembre de 2020

El Concejo de la Ciudad de Fresno llevará a cabo una audiencia pública para obtener las opiniones de los residentes sobre el plan y después considerará el plan para adopción.

Audiencia pública del plan de acción anual

22 de abril de 2021 a las 10:00 A.M. o después

Las instrucciones de participación estarán disponibles 72 horas antes de la audiencia en fresno.legistar.com/Calendar.aspx

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Ciudad de Fresno
23 de diciembre de 2020

Public Notice Email (1 of 5)

From: HCDD
Sent: Monday, December 28, 2020 2:50 PM
Subject: Public Notice: City of Fresno 2021-2022 Annual Action Plan for Housing and Community Development Needs
Attachments: Public Notice - 2021-2022 Annual Action Plan.pdf; Community Needs Meetings Flyer.pdf

Dear Fresno Resident,

You are receiving this email because you have previously expressed interest in receiving updates related to the City of Fresno's (City) Housing and Community Development efforts. If you no longer wish to receive e-mails like this, please simply reply with the word **STOP** to be removed from future messages.

**CITY OF FRESNO
PLANNING AND DEVELOPMENT DEPARTMENT**

**2021-2022 ANNUAL ACTION PLAN
HOUSING AND COMMUNITY DEVELOPMENT NEEDS
NOTICE OF PUBLIC HEARINGS AND PUBLIC COMMENT OPPORTUNITIES**

The City of Fresno will receive approximately \$11.6 million of federal funding from the U.S. Department of Housing and Urban Development Office of Community Planning and Development (HUD CPD) to fund programs and projects to implement the City's housing and community development strategies to benefit low- and moderate-income persons. The funds will be sub-awarded to programs and projects operated by City Departments or eligible non-profit organizations to address the most critical community needs outlined in the City's adopted 5-year Consolidated Plan available at www.fresno.gov/housing.

The City requests input to identify the most effective activities to implement the following strategies:

- Provide assistance for the homeless and those at risk of becoming homeless through safe low-barrier shelter options, housing first collaborations, and associated supportive services.
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- Provide services to low-income and special needs households that develop human capital and improve quality of life.
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The City expects to receive the following funds for fiscal year 2021-2022:

- \$7,112,600 – Community Development Block Grant (CDBG)

Public Notice Email (2 of 5)

- \$3,255,100 – HOME Investment Partnerships (HOME)
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Virtual Community Needs Workshops and a Public Hearing will be held to request input about which eligible activities residents would like to see funded, and how those activities can be most effectively implemented.

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January 21, 2021 at 5:30 P.M.

Join using Zoom: <https://zoom.us/j/93860819115>

Join by Phone: 669-900-9128

Meeting ID: 938 6081 9115

Passcode: 523214

Virtual Community Needs Workshop #2

January 22, 2021 at 10:30 A.M.

Join using Zoom: <https://zoom.us/j/91617834199>

Join by Phone: 669-900-9128

Meeting ID: 916 1783 4199

Passcode: 515023

Community Needs Public Hearing

January 28, 2021 at 10:05 A.M. or thereafter

Participation instructions will be available 72 hours before the hearing at fresno.legistar.com/Calendar.aspx

Following the Public Hearing, the City will prepare a Notice of Funding Availability (NOFA) for HUD CPD funding. Eligible organizations may submit applications for funding for the projects described in the NOFA.

Notice of Funding Availability

Tentative Release Date: February 5, 2021

Applications Due: March 5, 2021 by 4:00 P.M.

www.fresno.gov/housing under 'Notices of Funding Available'

The City will evaluate applications according to the criteria published with the NOFA and prepare a draft Annual Action Plan. Residents are invited to submit comments on the draft plan, which will be addressed in the final version submitted to HUD and presented to the City Council for consideration prior to adopting the plan.

2021-2022 Annual Action Plan Public Comment Period

March 19, 2021 – April 20 2021 at 5:00 P.M.

The draft plan will be published at www.fresno.gov/housing under 'Public Comment Opportunities'

The following options are available for submitting comments:

Submit Comments by Mail:

City of Fresno

Planning and Development Department

Attn: Housing and Community Development

Division

2600 Fresno Street Room 3065

Fresno CA 93721

Submit Comments by Email:

HCDD@fresno.gov

Please include "2021 Action Plan" in the subject line

Submit Comments by Phone:

559-621-8300

Submit Comments by Fax:

559-457-1579

Submit Comments by TTY:

559-621-8721

The Council of the City of Fresno will conduct a public hearing to obtain residents views regarding the plan, and will thereafter consider the plan for adoption.

City Council Annual Action Plan Public Hearing

April 22, 2021 at 10:00 A.M. or thereafter

Participation instructions will be available 72 hours before the hearing at fresno.legistar.com/Calendar.aspx

Public Notice Email (3 of 5)

Spanish and Hmong interpretation will be available at all workshops and public hearings. Pursuant to the Executive Order, and in compliance with the Americans with Disabilities Act, if you need additional accommodations such as interpreters, sign language signers, or the services of a translator, please contact the Housing and Community Development Division by calling 559-621-8300, by emailing HCDD@fresno.gov, or by TTY at 559-621-8721. To ensure availability, you are advised to make your request at least three business days prior to the meeting.

CIUDAD DE FRESNO
DEPARTAMENTO DE PLANIFICACIÓN Y DESARROLLO

PLAN DE ACCIÓN ANUAL 2021-2022
NECESIDADES DE VIVIENDA Y DESARROLLO COMUNITARIO
AVISO DE AUDIENCIAS PÚBLICAS Y OPORTUNIDADES DE COMENTARIOS PÚBLICOS

La ciudad de Fresno recibirá aproximadamente \$ 11.6 millones de fondos federales de la Oficina de Planificación y Desarrollo Comunitario del Departamento de Vivienda y Desarrollo Urbano de los EE. UU. (HUD CPD, por sus siglas en inglés) para financiar programas y proyectos para implementar las estrategias de desarrollo comunitario y de vivienda de la ciudad para beneficiar personas de ingresos bajos y moderados. Los fondos se otorgarán a programas y proyectos operados por departamentos de la Ciudad u organizaciones sin fines de lucro elegibles para abordar las necesidades más críticas de la comunidad descritas en el Plan Consolidado de 5 años adoptado por la Ciudad y disponible en www.fresno.gov/housing.

La Ciudad solicita contribuciones para identificar las actividades más efectivas para implementar las siguientes estrategias:

- Proveer asistencia a las personas sin hogar y personas en riesgo de quedarse sin hogar a través de opciones seguras de albergues de barrera baja, colaboraciones de viviendas primeras y servicios de apoyo asociados.
- Mejorar el acceso a viviendas asequibles para hogares de bajos ingresos y con necesidades especiales al asociarse con desarrolladores interesados en aumentar el desarrollo de viviendas asequibles y de bajos ingresos en áreas de alta oportunidad y promover la preservación y rehabilitación de unidades de viviendas asequibles existentes.
- Promover la calidad de vida y la revitalización de comunidades a través de mejoramiento a infraestructura e instalaciones públicas cerrando brechas en áreas con infraestructura e instalaciones públicas envejecidas, de baja calidad o inexistentes.
- Proveer servicios a hogares de bajos ingresos y con necesidades especiales que desarrollan capital humano y mejoran la calidad de vida.
- Proveer servicios a residentes y proveedores de vivienda para avanzar vivienda justa.
- Planificar y administrar fondos para actividades de desarrollo comunitario, vivienda y actividades para personas sin hogar con una transparencia mejorada, mayor participación de la comunidad y el pleno cumplimiento de regulaciones federales.

La Ciudad espera recibir los siguientes fondos para el año fiscal 2021-2022:

- \$7,112,600 – Subvención de bloque de desarrollo comunitario (Community Development Block Grant - CDBG)
- \$3,255,100 – Asociaciones de inversión HOME (HOME Investment Partnerships - HOME)
- \$636,100 – Oportunidades de vivienda para personas con SIDA / VIH (Housing Opportunities for Persons with AIDS/HIV - HOPWA)
- \$610,000 – Subvención de soluciones de emergencia (Emergency Solutions Grant - ESG)

Se llevarán a cabo talleres virtuales sobre las necesidades de la comunidad y una audiencia pública para solicitar comentarios sobre qué actividades elegibles los residentes les gustaría que se financiaran y cómo esas actividades pueden implementarse de manera más efectiva.

Taller de necesidades de la comunidad virtual # 1
21 de enero de 2021 a las 5:30 P.M.

Unirse usando Zoom: <https://zoom.us/j/93860819115>
Unirse por teléfono: 669-900-9128
Meeting ID: 938 6081 9115

Taller de necesidades de la comunidad virtual # 2
22 de enero de 2021 a las 10:30 A.M.

Unirse usando Zoom: <https://zoom.us/j/91617834199>
Unirse por teléfono: 669-900-9128
Meeting ID: 916 1783 4199

Public Notice Email (5 of 5)

Passcode: 523214

Passcode: 515023

Audiencia pública necesidades de comunidad

28 de enero de 2021 a las 10:05 A.M. o después

Las instrucciones de participación estarán disponibles 72 horas antes de la audiencia en fresno.legistar.com/Calendar.aspx

Después de la audiencia pública, la ciudad preparará un Aviso de disponibilidad de fondos (NOFA) para el financiamiento de CPD de HUD. Las organizaciones elegibles pueden enviar solicitudes de financiamiento para los proyectos descritos en el NOFA.

Aviso de disponibilidad de fondos

Fecha de lanzamiento: 5 de febrero de 2021

Entrega de solicitudes: 5 de marzo de 2021 a las 4:00 p.m.

www.fresno.gov/housing en "Notice of Funding Available"

La Ciudad evaluará las solicitudes de acuerdo con los criterios publicados con la NOFA y preparará un borrador del Plan de Acción Anual. Se invita a los residentes a enviar comentarios sobre el borrador del plan, que se abordarán en la versión final enviada a HUD y se presentará al Concejo Municipal para su consideración antes de adoptar el plan.

Período de comentarios públicos del plan de acción anual 2021-2022

19 de marzo de 2021 - 20 de abril de 2021 a las 5:00 p.m.

El borrador del plan se publicará en www.fresno.gov/housing bajo "Public Comment Opportunities"

Las siguientes opciones están disponibles para enviar comentarios:

Enviar comentarios por correo:

City of Fresno
Planning and Development Department
Attn: Housing and Community Development
Division
2600 Fresno Street Room 3065
Fresno CA 93721

Enviar comentarios por fax:

559-457-1579

Enviar comentarios por correo electrónico:

HCDD@fresno.gov
Please include "2021 Action Plan" in the subject line

Enviar comentarios por teléfono:

559-621-8300

Enviar comentarios por TTY:

559-621-8721

El Concejo de la Ciudad de Fresno llevará a cabo una audiencia pública para obtener las opiniones de los residentes sobre el plan y después considerará el plan para adopción.

Audiencia pública del plan de acción anual

22 de abril de 2021 a las 10:00 A.M. o después

Las instrucciones de participación estarán disponibles 72 horas antes de la audiencia en fresno.legistar.com/Calendar.aspx

Habrà interpretación en español y hmong en todos los talleres y audiencias públicas. De conformidad con la Orden Ejecutiva y de conformidad con la Ley de Estadounidenses con Discapacidades, si necesita adaptaciones adicionales como intérpretes, señas de lenguaje o los servicios de un traductor, comuníquese con la División de Vivienda y Desarrollo Comunitario llamando al 559-621- 8300, enviando un correo electrónico a HCDD@fresno.gov o por TTY al 559-621-8721. Para garantizar la disponibilidad, se le aconseja que haga su solicitud al menos tres días hábiles antes de la reunión.

Community Needs Questionnaire – Emails

The City of Fresno is requesting input from community organizations and local/regional units of government into the City's 2021-2022 Annual Action Plan for funding from the U.S. Department of Housing and Urban Development's Office of Community Planning and Development (HUD CPD). The Annual Action Plan allocates the City's funding from the Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), Emergency Solutions Grant (ESG), and Housing Opportunities for Persons with AIDS/HIV (HOPWA).

Your input is important to help the City prepare an Annual Action Plan that effectively addresses the most important needs of Fresno's low- and moderate-income residents. The questionnaire contains seven open-ended questions requesting input into how the City should address the priorities identified in its 5-year plan from July 2021 – June 2022. Specific activity recommendations are welcome and encouraged.

Complete the Questionnaire: <https://link.zixcentral.com/u/3b3559d3/uuVTiexO6xGtnMYnh3soMg?u=https%3A%2F%2Fwww.surveymonkey.com%2F%2FfresnoAAP21>
Responses appreciated by January 21, 2021

For more information about the 2021-2022 Annual Action Plan, including public participation and comment opportunities, visit <https://link.zixcentral.com/u/db9125f7/Pv1TiexO6xG5BMYnh3soMg?u=https%3A%2F%2Fwww.fresno.gov%2Fhousing%2F%23tab-07>

Best,

Edward Chinevere
Senior Management Analyst | Housing and Community Development Division
Planning and Development Department
2600 Fresno Street • CHN 3064 • Fresno CA 93721
Office: 559-621-8512
Mobile: 559-240-1942
E: edward.chinevere@fresno.gov
he/him/his



Thank you again for completing the Community Needs questionnaire for the City's 2021-2022 Annual Action Plan for federal entitlement funding – we really appreciate your input. If you have the opportunity to do so, we'd really appreciate you sharing the information regarding the upcoming meetings through your networks to members of the community. Here are a couple ways you can help:

- Forward the attached flyer by email
- Share our Facebook and Twitter posts on your timeline or pages you manage:
 - [Facebook-English](#)
 - [Facebook-Spanish](#)
 - [Facebook-Hmong](#)
 - [Twitter](#)

Any assistance you can provide in spreading the word is hugely appreciated – thank you!

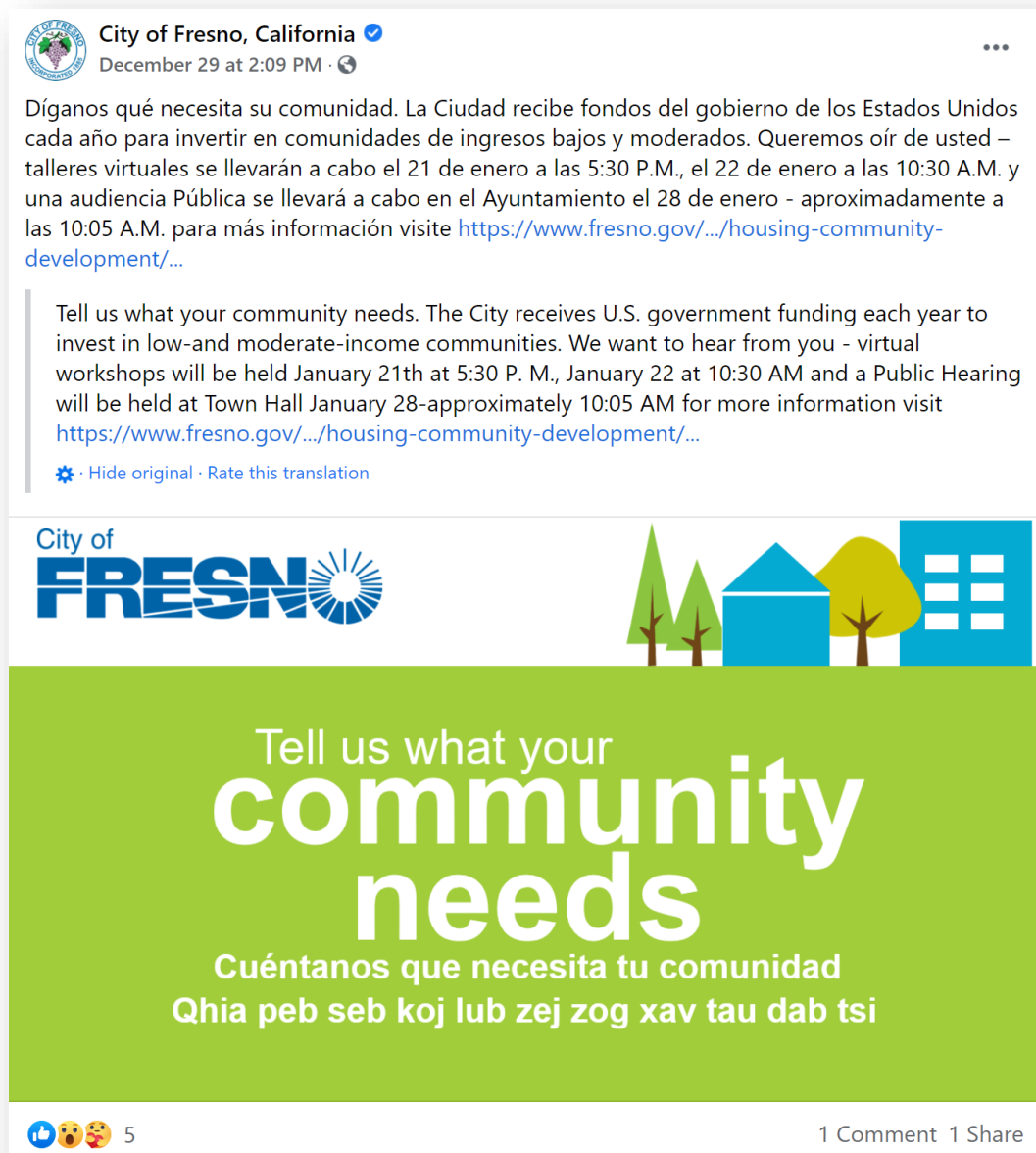
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Social Media Posts Promoting Workshops and Hearings – Facebook (1 of 3)



Social Media Posts Promoting Workshops and Hearings – Facebook (2 of 3)



Social Media Posts Promoting Workshops and Hearings – Facebook (3 of 3)



Social Media Posts Promoting Workshops and Hearings – Twitter





Tell us what your
community
needs

Cuéntanos que necesita tu comunidad
Qhia peb seb koj lub zej zog xav tau dab tsi

The City receives funding from the U.S. government each year to invest in low- and moderate-income communities. **Tell us how you would like us to put this money to work.**

La Ciudad recibe fondos del gobierno de los Estados Unidos cada año para invertir en comunidades de ingresos bajos y moderados. **Díganos cómo le gustaría que pusiéramos este dinero a trabajar.**

Txhua lub xyoo, Lub Nroog tau nyiaj txais los ntawm tsoomfwv Meskas los pab cov zej zog tau nyiaj tsawg lossis nyob nruab nrab. **Qhia peb seb koj xav kom peb tso cov nyiaj no ua haujlwm li cas.**

Community Workshop 1
Taller Comunitario 1
Rooj Sab Laj Rau Zej
Zog 1

January 21, 2021 5:30 P.M.

Zoom:
<https://zoom.us/j/93860819115>
Phone: 669-900-9128
Meeting ID: 938 6081 9115
Passcode: 523214

Community Workshop 2
Taller Comunitario 2
Rooj Sab Laj Rau Zej
Zog 2

January 22, 2021 10:30 A.M.

Zoom:
<https://zoom.us/j/91617834199>
Phone: 669-900-9128
Meeting ID: 916 1783 4199
Passcode: 515023

Public Hearing
Audiencia Pública
Pej Xeem Lus Rooj Sib
Tham

January 28, 2021 10:05 A.M.
or thereafter

1/28/2021 City Council Meeting
fresno.legistar.com/Calendar.aspx

Learn More at www.fresno.gov/housing | obtenga más información en www.fresno.gov/housing
kawm ntawm www.fresno.gov/housing

Spanish and Hmong interpretation will be provided
Se proporcionará interpretación en español y hmong | Muaj neeg bhaib lus Mev thiab lus Hmoob

For accommodations, or for more information, contact • Para adaptaciones o más información lláme • Yog xav tau kev pab
ntawm los sis xav paub tshaj no ntawm, hu tau rau
559-621-8300 | TTY: 559-621-8721 | HCDD@fresno.gov

Public Comment Opportunities
Programs
Notice of Funding Available
Plans and Reports
Affordable Housing Programs
Grant Management Resources
Current Annual Action Plan Schedule
Opportunities for Bidders
5-Year Consolidated Plan
Enhanced Infrastructure Financing District (EIFD)

Current Annual Action Plan Schedule

The City of Fresno prepares an Annual Action Plan each year for projects to be funded by the U.S. Department of Housing and Urban Development's Office of Community Planning and Development (HUD CPD). The projects identified in each year's Annual Action Plan are selected to make progress toward meeting the housing and community development goals outlined in the City's 5-Year Consolidated Plan for HUD CPD programs.

To prepare the Annual Action Plan, the City conducts workshops, hearings, and consultations to invite the public, local service providers, community organizations, interested government or other agencies, and individuals to provide comments and views on the types of projects and activities to be funded. To view plans which were previously adopted, visit the 'Plans and Reports' section of this site.

Activities for the development of the current year's Annual Action Plan are below. This web page will be regularly updated with notices for public participation opportunities, application opportunities for City Departments and local organizations, and publication of draft and final plans.

Annual Action Plan Schedule

The schedule of key dates is provided below. Dates are subject to change due to unforeseen circumstances such as delays in HUD funding allocation announcements.

- 1/21/2021 at 5:30 P.M. – Community Needs Virtual Workshop 1
- 1/22/2021 at 10:30 A.M. – Community Needs Virtual Workshop 2
- 1/28/2021 at 10:05 A.M. – Community Needs Public Hearing
- 2/5/2021 – Notice of Funding Available released
- 3/5/2021 at 4:00 P.M. – Applications for Funding due
- 3/19/2021 – 4/20/2021 – Draft 2021-2022 Annual Action Plan

- 3/19/2021 – 4/20/2021 – Draft 2021-2022 Annual Action Plan Published for 30-Day Comment Period
- 4/22/2021 at 10:00 A.M. – Annual Action Plan Public Hearing
- 5/15/2021 – Annual Action Plan due to HUD
- 5/17/2021 – Affordable Housing and Substantial Rehabilitation Notice of Funding Availability Released

Public Notices

- [December 20, 2020: 2021-2022 Annual Action Plan Housing and Community Development Needs Notice of Public Hearings and Public Comment Opportunities](#)
- [20 de diciembre de 2020: Plan de acción anual 2021-2022 Aviso de necesidades de desarrollo comunitario y de vivienda de audiencias públicas y oportunidades de comentarios públicos](#)

Community Workshops

Two virtual workshops were held to present an overview of the Annual Action Plan process, discuss funding priorities identified in the 5-Year Consolidated Plan, and allow community members to provide input into the types of eligible activities needed in their community. The workshops were held on January 21, 2021, at 5:30 P.M., and on January 22, 2021, at 10:30 A.M.

- [Workshop presentation slides](#)
- [Video recording of workshop presentation](#)

Public Hearings

Community Needs Public Hearing

[Public Hearing Presentation slides – January 28, 2021, City Council Public Hearing](#)

Annual Action Plan Public Hearing

April 22, 2021, City Council Meeting at 10:00 A.M. or thereafter
Participation instructions will be available 72 hours before the meeting at <https://fresno.legistar.com/Calendar.aspx>

Community members are encouraged to make formal comments at public hearings which will be addressed in the final Annual Action Plan. Spanish and Hmong interpretation will be provided. Pursuant to the Executive Order, and in compliance with the Americans with Disabilities Act, if you need additional accommodations such as interpreters, sign language signers, or the services of a translator, please contact the Housing and Community Development Division by calling (559) 621-8300, by emailing HCDD@fresno.gov, or by TTY at (559) 621-8721. To ensure availability, you are advised to make your request at least three business days prior to the meeting.

Notice of Funding Availability

Applications for programs offering Owner-Occupied Home Repair, Homeless & Homelessness Prevention, and Public and Community Services are accepted from February 5, 2021, through March 5, 2021, at 4:00 P.M. Please visit the 'Notice of Funding Available' tab on this website to review the NOFA requirement, materials, and opportunities for technical assistance or application support.

Draft Annual Action Plan & Public Comments

The 2021-2022 Draft Annual Action Plan will be posted for public comments to the 'Public Comment Opportunities' tab of this web site from March 19, 2021, through April 20, 2021. The City encourages community members to provide input during the formal comment period, and also welcomes input at any time. Public comments are encouraged through the following means:

Submit Comments by Mail:

City of Fresno
Planning and Development
Department
Attn: Housing and Community
Development Division
2600 Fresno Street Room 3065
Fresno CA 93721

Submit Comments by Fax:
(559) 457-1579

Submit Comments by Email:

HCDD@fresno.gov
Please include "2021 Action
Plan" in the subject line

Submit Comments by Phone:

(559) 621-8300

Submit Comments by TTY:

(559) 621-8721

Program Year 2021-2022 Annual Action Plan Questionnaire

This questionnaire is for City of Fresno community organizations and local/regional units of government to provide input into the City's 2021-2022 Annual Action Plan for funding from the U.S. Department of Housing and Urban Development's Office of Community Planning and Development (HUD CPD). The Annual Action Plan allocates the City's funding from the Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), Emergency Solutions Grant (ESG), and Housing Opportunities for Persons with AIDS/HIV (HOPWA).

The input that your organization provides is critical to help the City understand the most pressing needs of its low- and moderate-income residents, and to identify activities which most effectively address those needs.

The questionnaire is divided into the six strategic areas outlined in the City's 5-year Consolidated Plan, which can be found at www.fresno.gov/housing. **You may provide input to all six strategic areas, or provide input only pertaining to the strategies most important to your organization.**

OK

For each of the following strategic priority areas, please explain the activities most needed based on your organization's experience. Information on how those needs have changed in the past year would be particularly welcome, as well as input on how the City should specifically implement the activities.

OK

1. What is most needed to address the following priority?


Provide assistance for the **homeless and those at risk of becoming homeless** through safe low-barrier shelter options, housing first collaborations, and associated supportive services.



Community Needs Questionnaire – Web Form (2 of 4)

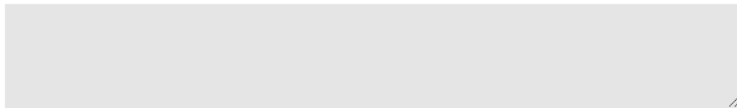
2. What is most needed to address the following priority?

Improve access to **affordable housing** for low-income and special needs households by partnering with interested developers to increase development of low-income and affordable housing in high opportunity areas, and by promoting the preservation and rehabilitation of existing affordable housing units.



3. What is most needed to address the following priority?

Promote quality of life and neighborhood revitalization through improvements to current **public infrastructure and facilities**, and by closing gaps in areas with aging, lower quality, or nonexistent public infrastructure and facilities.



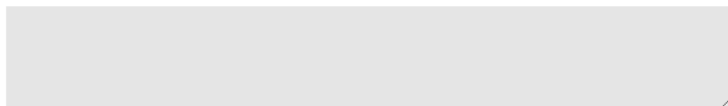
4. What is most needed to address the following priority?

Provide services to low-income and special needs households that develop human capital and improve quality of life.



5. What is most needed to address the following priority?

Provide services to residents and housing providers to **advance fair housing**.



Community Needs Questionnaire – Web Form (3 of 4)

6. What is most needed to address the following priority?

Plan and administer funding for community development, housing, and homelessness activities with improved transparency, increased community involvement, and full compliance with federal regulations.

PREV

NEXT

7. From your perspective, what is the biggest challenge facing the City of Fresno today?

PREV

NEXT

Please provide the contact information for your organization or unit of local or regional government.

OK

8. Name of Organization or Unit or Government

Community Needs Questionnaire – Web Form (4 of 4)

9. Name

10. Title

11. Email

12. Would you like to **sign up for email updates** from the Housing and Community Development Division? Recipients receive invites to community meetings, notices of funding availability, and invitations to comment on plans and reports.

☐

PREV

SUBMIT

Appendix B: Citizen Input and Public Comments

Community Needs Consultation Questionnaire Responses

Question: What is most-needed to address the following priority? Provide assistance for the homeless and those at risk of becoming homeless through safe low-barrier shelter options, housing first collaborations, and associated supportive services.

Responses:

1. Focus on developing homeless services throughout the city. That allows people who become homeless or at risk to find solutions in their neighborhood. The current concentration south of Ventura at G Street has traditionally been a draw for the homeless population that creates an unmanageable homeless crisis in Chinatown and surrounding areas.
2. Access to jobs and meaningful employment
3. The city needs to provide more housing rental vouchers for people with Intellectual disabilities. When addressing those at risk of homelessness or those who are homeless look at the needs of families as well as individuals.
4. Collaboration with other local service agencies such as the Housing Authority and local non-profits to provide a range of services. Then the hard task of relocating existing homeless encampments.
5. Appropriate housing options, social workers to assist unsheltered residents in accessing available housing, and policy that makes a clear determination as to the community's will concerning homelessness on our streets.
6. People who have used the MAP services and have utilized Navigators have often commented that their needs for housing, dental, medical, and/or mental health needs are not being met. Housing is the number one issue for our families.
7. Safe, low barrier shelter options for families with young children.
8. Provide shelter for elders who are at risk of becoming homeless.
9. Shelter and assessment to get homeless off the streets
10. All of the above. We need to focus on developing more low cost housing with onsite supportive services similar to Parc Grove, Veterans Plaza and Senior Living communities. more
11. Because of COVID-19 more families are at risk of becoming homeless, rent payments, utility payments, etc. are vital for the last year. Homeless individuals who are waiting for housing may not have reliable communication so systems to be able to check in with them is helpful
12. Housing collectives for homeless or danger of being homeless. A housing collective action, teaming up low-income homeless individuals to rent an apartment or share co-opt housing. This is especially important for minorities, especially LGBTQ minorities. Finding roommates and people to share in household expenses.
13. Discern and assess the root of homelessness. Know the level and or urgency of being without a home. (lack of affordable housing, lack of resources/accessibility, health/mental, concerns unemployed, lack of finances and management, age, gender, culture and or choice). Match needs with assessment taking all things listed into consideration. There is no one size fits all in this equation. Education and clarity of what

assistance means. Boundaries and expectations to maintain and maximize the purpose of the assistance. All, the provider and the providee should be clear of the purpose of the assistance. If you don't know the purpose of something it will ultimately be misused and abused.

14. 1. A Coordinated Approach To end homelessness, a community-wide coordinated approach to delivering services, such as mental health services, education, job assistance, housing, and programs is needed. 2. Coordinate a real crisis team response to help prevent homelessness. Focus on diversion and helping them identify immediate alternate housing arrangements and, if necessary, connecting them with services. 3. Rapid response housing assistance that leads to permanent supportive housing. 4. Focus on Foster Youth, Student and LGBTQ Youth who are experiencing higher rates of homelessness.
15. Create creative communities that allow folks to transition out of homelessness while still staying in community. Provide more mental health supports and begin to partner across all systems to help people get, stay on, medication and mental health supports.
16. Are there certain areas in Fresno, that they are looking at? Or all over?
17. Provide mental health services and hire outreach workers to engage at existing homeless encampments to share those resources (safe low-barrier shelter options, housing first collaborations, and associated supportive services)
18. Universal Basic Income for all. Let the people choose how to spend their safety net and get themselves out of poverty and homelessness. UBI levels the foundation ground. When homeless people know they have UBI and they are no longer special and need to take care of themselves, they will step up. Get rid of criminal Payees who take advantage of elderly, veterans, etc. Get UBI to contracted caretaker with records proof of care.
19. Shelters.
20. Housing for families to stay together, people with their pets, and transgender individuals who identify as other than the sex they were born.
21. Yes indeed
22. Increased capacity for emergency, interim shelter for families with children. This includes female head of household, male head of household, intake or multigenerational families, families needing confidential housing (victims) and teenage parents with children. What was illuminated during COVID was that our low-barrier shelters must also be internally safe from harm or illness within the shelter. This means that individuals must have self-contained living quarters.
23. Most people, but not all, would agree on providing services for shelter's and housing. To do this the oversight of funding that is directed to housing must be spend on actual housing, and not police or parks.
24. Sustainable funding
25. Housing first collaborations are great, as well systems navigation services. If we are able to do an easy application for funds to avoid eviction, that would reduce the number of people becoming homeless.
26. There are a lot of encampments along the highways. They result in sanitation, safety and litter issues. Providing outreach and housing alternatives to these encampments would improve health and safety for some of the most vulnerable residents.
27. There should be increased community partnerships between entities that provide both temporary and long-term housing solutions to the community. Additionally, more

temporary and transitional housing programs should be connected to job training, mental health, and rehabilitation programs. Increased access to financial education courses should be provided through partnerships with non-profits and local businesses.

Rehabilitation and maintenance of the existing homes should be one of the avenues of preserving housing stock and providing shelter to qualifying families.

28. Unless there is the will to build, nothing else matters. ADUs, actual affordable units that DON'T cost \$300k per are a start on the supply side. CAA is happy to work on educating members on the benefits of the HCV program. Lastly, without wraparound addiction/mental health services, it won't work.

Question: What is most needed to address the following priority? Improve access to affordable housing for low-income and special needs households by partnering with interested developers to increase development of low-income and affordable housing in high opportunity areas, and by promoting the preservation and rehabilitation of existing affordable housing units.

Responses:

1. Work with the Housing Group of CEDP (Community Economic Development Partnership) whose members have established projects in the pipeline. SROs (Single Room Occupancy) exist in 13 buildings in Chinatown. They offer potential for adaptive reuse in the creation of affordable housing, increasing our residential base. As a neighborhood directly adjacent to the High-Speed Rail station, this Transit Oriented Development in Chinatown is important to Fresno's affordable housing market, and the integration of high-speed rail into our transportation mix.
2. A clean and well-kept neighborhood
3. The city needs to address its land use policies in an effort to promote the building of smaller more affordable housing units. Providing incentives for developers who target low-income and affordable housing throughout the city of Fresno.
4. Policy and funding that mobilizes the private market as a partner in developing affordable housing.
5. There is often criteria that needs to be met to receive housing assistance. Lowering the criteria or proving another pathway to access housing may improve access. Housing FAMILIES can easily improve housing stability and improve MULTIPLE lives, not just one person. Focusing on a family that needs minimal assistance will have long-term positive outcomes.
6. Fresno does not have enough affordable housing. Many families in the schools are sharing housing because they cannot afford to live on their own or cannot find housing because it doesn't exist. These families are not considered in homeless discussions because Fresno has not included them in our priorities. Further, rental assistance and prevention programs are needed.
7. Provide affordable housing for special needs households, individuals from disadvantaged communities, and backgrounds.
8. converting development into affordable housing
9. Both have to occur simultaneously. Improve what we have and invest in growth with newer, more energy efficient housing. Consider the looking at the Homes for Humanity model and create ownership in housing.
10. Private developers and property owners should be able to receive a tax break or city incentive for providing, developing or rehabbing naturally occurring affordable housing.

The city can also help property owners with an ADU program similar to Clovis, providing 3 plans that are approved for building.

11. Don't concentrate poverty in south Fresno, but also create an infrastructure of not only affordable housing but housing collectives with shared facilities. Co-opt modules
12. Priority is to address the - lack of adequate and suitable affordable housing - increased means that lead to a high demand for low income housing (lack of quality of life, substandard living conditions, healthcare, education, lack of equity in education, housing, employment , opportunities and life)
13. Community outreach and feedback is needed for this priority. The community should be able to identify where in their communities they need more accessible, affordable housing. New developments should be open to all and have no requirements to be eligible.
14. 1. Renovating existing housing 2. Create and develop new housing 3. Develop neighborhood/private sector investment
15. Spread affordable housing across our community not just concentrate it in low income communities. Provide incentives for more infill investment.
16. Yes that would be great.
17. Develop CLT (community land trust) opportunities for residents
18. Universal Basic Income for all. Let the people choose how to spend their safety net and get themselves out of poverty and homelessness. UBI levels the foundation ground. When homeless people know they have UBI and they are no longer special and need to take care of themselves, they will step up. Get rid of criminal Payees who take advantage of elderly, veterans, etc. Get UBI to contracted caretaker with records proof of care.
19. Land that already has all necessary entitlements. Mitigates risk to affordable housing developers, and allows for "shovel-ready" properties that can be used for HCD grant applications.
20. Yes
21. Affordable housing that is not population specific is greatly needed.
22. As for developers interest in partnership to increase affordable and accessible housing, the profit margin must be set very low.
23. Open minded developers and sustainable funding
24. Please partner with local CDCs to increase development and rehabilitation of housing for low income and special needs households.
25. CDBG funds can be used as leverage for other grants that fund affordable housing, specifically the Measure C Transit Oriented Development program and the Affordable Housing Sustainable Communities program. The housing division could explore an affordable housing accelerator model that partners with developers to identify grant funding to offset right of way, infrastructure and off-site costs. The accelerator could also provide technical assistance and capacity building workshops to help developers navigate grants and opportunity zones.
26. The conversation regarding affordable housing should include both new home construction and housing preservation/rehabilitation. Increased access to funding streams for land/property acquisition along with associated construction costs will be key. Additionally, high and low density options consistent with our local needs should be considered to help increase affordable homeownership opportunities. A needs assessment should be conducted in conjunction with local developers to help determine

areas of focus. It is important to see preservation with the same importance as we place on building new affordable housing units. Additionally, within our current housing stock, mobile homes represent the lowest cost point of entry for affordable home ownership. As a result, we see a high demographic of seniors with low, fixed income households in these communities. The importance of continued investment in safe and healthy housing, especially in mobile home communities, helps ensure that communities are able to safely age in place. Establishing a steering committee of interested parties including developers, CBOs, and the city will be key to meeting both city and developer needs. Increased community education programs for low income and special needs families regarding developers providing affordable housing solutions (repairs, preservation, and new homes).

27. If you are working with developers, the project has to pencil which it rarely if ever does due to direct costs and fees.

Question: What is most needed to address the following priority? Promote quality of life and neighborhood revitalization through improvements to current public infrastructure and facilities, and by closing gaps in areas with aging, lower quality, or nonexistent public infrastructure and facilities.

Responses:

1. Prioritize neighborhoods that have been traditionally under-served. Aging infrastructure is much more difficult to maintain than newer construction. For initial investment, look for neighborhoods like Chinatown where there is community involvement and support for these efforts. There is an opportunity for upgrades to several systems in conjunction with the TCC Streets project down F Street, Kern and Mariposa.
2. Access to transportation resources, health resources,
3. The city needs to provide a city wide approach to neighborhood revitalization and beautification and not just to areas of higher property values and tax bases. Work to give citizens of older, possibly run down neglected areas of the city reasons to have pride in the neighborhoods in which they live. Invest in cleaning up blighted areas, providing infrastructure (Better street lighting, safe sidewalks and curbs, and adequate water drainage) as well as constantly improving public safety throughout the city.
4. Bringing the city in totality in line with a universal standard from a "worst/first" perspective.
5. Invest in neighborhood parks and alleys.
6. Closing gaps in areas with aging community.
7. partnerships and communication with each other to address issues
8. Again....let's look at what works: Roosevelt had a plan to rebuild the nation's infrastructure to reduce unemployment, stimulate the economy and pull use out of the depression; it worked. We have buildings in Fresno, including the Hall of Records, as edifice to its effectiveness.
9. Allow communities to prioritize infrastructure needs. Maybe open up a new form on FRESGO for nominating or prioritizing community needs.
10. Cleaning up and revitalizing parks, building collective gardens and food collectives, creating more green space for community investment
11. Priority: Healing and complete transformation. Awareness: Know the History of the lands and the peoples Know What Role the City has played in the areas of aging; lower

quality or nonexistent public infrastructure and facilities. Listen and Hear: to the different sectors of the neighborhood. Recognize the depth of the Quality of Life or lack thereof with truth, honesty, transparency and authenticity. Consensus of where they are and where they can go. Capacity, vision and hope. Create plans and policies that will not allow this to ever happen again and if it does there are accountability measures in place. Apologize for wrongs done and make them right. Reparations and restoration will certainly help to closing the gaps.

12. Funding and planning to make said improvements happen and make sure funding goes towards existing infrastructure that needs an upgrade. Funding allocations should also be higher in places historically divested from
13. 1. Leverage Revitalization funding and CARES funding to build affordable housing. 2. Create Priority Zones that will receive specialized and fast-tracked services from the City to provide assistance to develop joint projects.
14. Invest in more active transportation options with bikes, walking trails, etc. Quick repair of roads and slurry projects.
15. Yes
16. Yes to the above. I would also connect or subcontract with existing CBO's to create neighborhood associations to have active residents involved in the planning phases of identification for improvements. Also include residents in the development as upskilling (job/workforce opportunities)
17. Universal Basic Income for all. Let the people choose how to spend their safety net and get themselves out of poverty and homelessness. UBI levels the foundation ground. When homeless people know they have UBI and they are no longer special and need to take care of themselves, they will step up. Get rid of criminal Payees who take advantage of elderly, veterans, etc. Get UBI to contracted caretaker with records proof of care.
18. Yes
19. We need an infusion of resources to ensure public facilities are reviewed regularly to determine appropriate repairs and to ensure they are adequate for city need/demand. Since the city relies heavily on CBOs to provide homelessness and housing services, it's critical that they also be included. The state has made big investments in homeless services but not facilities. Additionally, they have made investments in population-specific permanent housing.
20. Funding mechanisms that distribute resources to specific neighborhoods which are in concentrated poverty. Work with the DRIVE initiative
21. Support culturally-responsive public infrastructure and public facilities. Consider the needs of diverse elders when planning senior centers.
22. The most requested facilities are sidewalks and reconstruction of failing roadways which often includes addressing flooding/drainage issues and installing curb and gutter where there are none. Infrastructure in school areas are often communicated as a priority. School districts have distributed surveys for public works using their "Edutext" system. Partnering with the Superintendent/Board members to distribute a survey to ask about their needs may be useful. Past surveys have resulted in ~350 responses. Allowing for multi-year/phased projects has been helpful due to the complexity of jobs in neighborhoods that were developed without facilities (ex. Highway City).
23. The need is to engage local non-profits to help public infrastructure and facilities and allocate funding for projects that will benefit the community. Additionally, a sound

community needs assessment should be conducted alongside community leaders to determine individual community needs so that resident voices are included. The organizations with sound neighborhood revitalization programs need to be invited to the table of the decision making on how to improve the infrastructure in the distressed zones of the city as a part of revitalization task force. The code enforcement needs to work closely with non-profits to establish a sound referral system. The collaboration will need to be backed by technical and financial assistance. Beautification of Fresno needs to be one of the priorities of future planning and there has to be a task force established between City of Fresno, businesses, and local nonprofits that are doing revitalization work. Small beautification projects are necessary for our community and there has to be a referral system and also funding available for working with parks, community centers and schools to not only beautify but also preserve and maintain. Working with the city to target federal and state funds that could support revitalization efforts will be key.

- 24. Honestly, without addressing housing for homelessness, this issue is meaningless.
- 25. Senior center

Question: What is most needed to address the following priority? Provide services to low-income and special needs households that develop human capital and improve quality of life.

Responses:

1. Community centers with one stop services
2. The city needs to address the needs and issues addressed throughout this survey as well as providing for mental health and medical care that is both adequate and compassionate.
3. Various rehab programs that allow for painting, re-roofing, and other quality of life improvements to owner-occupied housing.
4. Again, families that may not meet the HUD definition of homelessness but fall into the category of housing instability.
5. Yes, please include both low-income and special needs households.
6. resources where a live person is able to connect, rather than keep the person waiting for a call back
7. Increase educational and vocational opportunities on site (Parc Grove is an excellent example of what works), only support energy efficient housing, teach life skills including "How to be a good tenant", House cleaning 101, Nutritional cooking with food stamps, Money Management, Home maintenance and more. Offer incentives for completion of classes such as Cleaning Supplies, food boxes, Home starter tool set or a wallet to hold all their money.
8. Prioritize funding to organizations who are working in communities with these households and build their capacity
9. Creating community partnerships with business that will hire homeless individuals to work for them. Creating no barrier day shelters and services. Providing more support for the needle exchange.
10. Responsible planning and development, look in other areas that have been successful, look at best practices and work with the people. Using the community as the main resource and genuinely allow the leaders to lead and be supported as needed.
11. Community outreach and input about what services are need in each area. What one community may need in their region may not be the same as another community. Also

making sure said services are accessible to all and promoted properly so they are taken advantage of to their fullest extent.

12. 1. Partner with FUSD, Fresno City College and Fresno County Department of Social Services to identify low-income and special needs households. Create response teams that include partners and city representatives.
13. More workforce programs of low-income and special needs households. Provide holistic supports that create empowerment and not dependency.
14. Yes sounds great.
15. Yes.
16. Universal Basic Income for all. Let the people choose how to spend their safety net and get themselves out of poverty and homelessness. UBI levels the foundation ground. When homeless people know they have UBI and they are no longer special and need to take care of themselves, they will step up. Get rid of criminal Payees who take advantage of elderly, veterans, etc. Get UBI to contracted caretaker with records proof of care.
17. Yes
18. Greater accessibility and, for programs that DO exist, better marketing so that the community is aware of them.
19. Community partnerships that address the holistic needs of this population
20. Accessibility retrofits can drastically improve quality of life for low-income and special needs households.
21. Improving the quality of life for all residents of the City of Fresno includes education, safety and accessibility. Establishing formal, informal, and nonformal educational opportunities for low income and special need households targeting topics such as healthcare, healthy food options, and job trainings. Safety and accessibility are also key areas for improvement. There is an increasing need to provide accessibility and safety solutions for special needs households including mobile homes.
22. Money.

Question: What is most needed to address the following priority? Provide services to residents and housing providers to advance fair housing.

Responses:

1. Education on issues affecting people and available resources in community
2. Partner with community organizations whose purpose would be to act as educators, as well as advocates, and watchdogs to promote and ensure that fair housing policies are being addressed and followed.
3. Provide services to residents to advance fair housing.
4. all departments working together and streamline
5. Create an advisory committee to guide the community, help to resolve or arbitrate conflicts.
6. Tenant Education: Rights and Responsibilities
7. Provide funding for block renovations
8. Equity for all peoples. Level the playing field and resources. Education, training and practice of current practices. Accountability, honesty and integrity.

9. More housing development for low income folks in higher income areas. Also making sure that housing is accessible by making sure there are sufficient bus lines, bus stops, or other accessible modes of transportation.
10. Funding
11. City staff dedicated to educating and supporting residents. Work with CEDP and other community groups to educate and walk residents through the process of addressing landlord or other residential issues
12. Yes
13. Yes. I would also partner with banks to offer low interest rates for loans, which give residents who have been historically disenfranchised an opportunity to build wealth by owning their own property
14. Universal Basic Income for all. Let the people choose how to spend their safety net and get themselves out of poverty and homelessness. UBI levels the foundation ground. When homeless people know they have UBI and they are no longer special and need to take care of themselves, they will step up. Get rid of criminal Payees who take advantage of elderly, veterans, etc. Get UBI to contracted caretaker with records proof of care.
15. Education through media and social media.
16. Yes
17. Better communication with landlords and training for the community on fair housing laws and tenant rights. Additionally, better marketing on who should be contacted when clients are been discriminated against and follow up policies and procedures. Landlords who regularly end up on that list should be required to convey and enact a plan to make changes.
18. Contact Fair Employment and Housing or does the City of Fresno want to create a legal department within the City to deal with such matters.
19. Partner with CBOs and CDCs that already work with these families
20. Staff to guide residents and housing providers through their fair housing rights and responsibilities or vouchers for legal assistance.
21. Examining Fresno's history of red-lining practices in conjunction with community residents, developers, CBOs, city leaders, and local businesses would be a good place to start in examining existing fair housing practices. Establishing a task force targeted at holding conversations regarding fair housing practices would be helpful at identifying community concerns and helping residents make connections to resources for affordable housing.
22. I have no idea what this means. If you mean ensuring non-discrimination, CAA puts on a fair housing course in April to coincide with Fair Housing Month. As it relates to those who break the law, there are mechanisms to deal with them.

Question: What is most needed to address the following priority? Plan and administer funding for community development, housing, and homelessness activities with improved transparency, increased community involvement, and full compliance with federal regulations.

Responses:

1. Look for place-based organizations in low-income and under-served neighborhoods with existing economic development work, affordable housing projects and a need for

homeless population management. Federal regulation compliance is essential as well. Chinatown Fresno Foundation, and there are others, fit all those requirements.

2. Putting people who have lived experience in decision making positions
3. Provide educational training to community organizations as well as community members on how federal and state housing and homeless funding programs work, as well as what is needed for the community to be involved in the process of obtaining and utilizing those funds.
4. Involve outside agencies that will guide the identification of needs and distribution of housing funds on a long-term basis.
5. Planning and funding that can serve families who are "doubled-up". Families that are sharing housing are considered homeless under federal education law, but HUD continues to not accept that definition. However, data from schools indicate we have between 4,000-5,000 homeless children in our schools with 75% doubled-up. It is important that these families are considered in the discussion when planning for and funding programs to address homelessness as it provides a clearer picture of what homelessness looks like in our community.
6. Funding for community development and prevention of homelessness.
7. Meet and talk to the neighborhood. If they can't come to city hall, then city hall should go to them
8. Apply for HUD funding to develop the infrastructure needed to accomplish our goals. Use the Community Advisory Committee to have REAL impact on the decision makers not just figureheads.
9. With the dissolution of the HCDC commission, another community based council, or commission should be formed to ensure accountability to community priorities
10. Hold developers accountable. Most of the developers that get these grants build very units. It creates public mistrust. Create safe camping spaces for the homeless
11. Transparency- recognizing how you got where you are. How did we get here? Full disclosure no matter how much it hurts or is embarrassing Honesty. Owning faults, flaws, bad policy, no policies, errors and be honest. Celebrate what was done well. Equity, Quality, Inclusion, Excellence, Fairness and Hope. What can and can't actually be done. Creating policies, priorities and procedures moving forward in equity, quality, inclusion, excellence, fairness and hope for all.
12. What's most needed is full transparency of how funds will be spent and letting community members decide how funding should be divided. After the fact, making sure that there's an update given to the community on exactly how and when those funds will be used and for what. Followed with a chance to comment on the proposed use and give suggestions for alternatives or reject the proposal.
13. Community development and leadership training
14. Yes
15. Yes
16. Universal Basic Income for all. Let the people choose how to spend their safety net and get themselves out of poverty and homelessness. UBI levels the foundation ground. When homeless people know they have UBI and they are no longer special and need to take care of themselves, they will step up. Get rid of criminal Payees who take advantage of elderly, veterans, etc. Get UBI to contracted caretaker with records proof of care.
17. Yes

18. The HCDC department staff has been great to work with; however, they are sorely understaffed. For a while, the city had consultants which helped tremendously. But filling in the staff AND being on the same page with them. There are limited funds in CDBG/HOME/ESG. It's important for the City to determine what they want to accomplish with these funds. By doing so, there has to be an acknowledgement of what it's not doing. Otherwise, there is no continuity of services.
19. Has the City of Fresno in the past been sued for non-compliance relating to, "Plan and Administer Funding" on topic for above matters?
20. Work alongside the DRIVE initiative
21. To increase community involvement, it is helpful to partner with agencies people are already engaged with - schools, community groups, and churches. If surveys and meeting invites are sent through their existing communication channels, there could be a better response. To improve transparency, prepare infographics that summarize outcomes/progress from annual reports. Post them to the website, social media and send them to partners. The program could also work with the CIO to prepare videos/stories that highlight outcomes and could be shared via the local news. CDBG does a lot for the community and can share compelling before and after images. For compliance, setting up applications and reporting structures to ask the right questions and holding grantees accountable to the terms of their agreements.
22. Local municipalities will need to work with nonprofits more closely to address the needs of the residents of Fresno. The lack of trust and planning fatigue prevents community residents to openly talk about the issues they face in their communities. There should be a collective effort between the City and nonprofits to work directly with community and incorporate their aspirations and goals in action plans. The outreach to the community needs to be systematic, transparent, and coordinated by nonprofits that the community trusts. The funding needs to become annual and structured.
23. The money needs to be disbursed where it is needed most. As far as transparency goes, aside from following the law not much. Hold a workshop on this and 15 people show up.

Question: From your perspective, what is the biggest challenge facing the City of Fresno today?

Responses:

1. Systemic racism
2. Maintain a well-kept appearance of every neighborhood
3. Homelessness, Mental Health, and increased crime
4. Homelessness and polarization of the community, rendering open and honest dialogue very very difficult.
5. Economic segregation.
6. Providing funds to the same entities. Not following the plan that was developed by the outside agency to improve homelessness and housing instability. The lack of support for families and youth.
7. Homelessness for families with young, school aged children.
8. Inequality investment in the city of Fresno.
9. Homeless, lack of jobs

10. Lack of affordable income housing in good repair. Punish landlords who do not provide safe and operational housing. Enforce to regulations we have in place and increase Code Enforcement vigilance.
11. Poverty as a whole is complex; there is not one cause or one solution. Holistic approaches to homelessness, housing, education, health all need to be considered in addressing the challenges of poverty.
12. Homelessness. We need low to no barrier shelters.
13. Continuing to do the same things the same way and getting the same old results verses... recognizing and acknowledging past poor and inequitable Housing and Community Development policies and prioritize with urgency the honest efforts and resources to restore that trust and integrity that has repeatedly been nonexistent and ignored.
14. The biggest challenge facing the City of Fresno is the lack of accessibility to housing, to essentials, and mobility options. There are a lot of barriers that begin with the basics: getting around the city. Where you live determines where you might be able to work and where you go to buy everyday needs. This issue needs to be better addressed.
15. 1. COVID-19 2. Political unrest 3. Racial reckoning
16. Lack of ability to clearly invest in low income and under resourced communities. We can spread the resources equally across other districts. We need increased investment in our struggling neighborhoods. If one area is not strong all areas are not strong. We need more bi-partisan projects and investments.
17. Homeless, crime, needs to be taken care of.
18. Lack of capital to improve quality of life in South Fresno (south of Shaw). This includes Housing, employment, parks, improved infrastructure and main corridors and connector streets. Stop the over policing in these zip codes
19. Not having UBI for all residents of the City of Fresno.
20. Crime and homelessness.
21. Homelessness
22. From the homeless/housing perspective, the City still lacks a centralized place/person/team who is tasked with handling homelessness and housing. We rely heavily on the Fresno Madera Continuum of Care for leadership but their entire perspective is from HUD's definition of homelessness and HUD's rules. Someone needs to be the convener of hard conversations, collaborate with the County, FMCOC and neighboring cities, conduct a gaps analysis and begin working with partners to identify strategies to fill in those gaps. Had the state not come through with HEAP and CESH funds (with the help of Mayor Brand's advocacy), I am not quite sure where we would be right now.
23. Spending funding for its intend.
24. Poverty and lack of opportunities for economic upward mobility
25. Multiple and compounding issues that reduce quality of life: violence/crime, lack of facilities for active lifestyles (parks, trails), poverty, health burdens, limited access to safe and affordable housing, lack of resources for social emotional wellness and limited access to high quality early childhood education and workforce development. Concentrating CDBG funds in a wraparound effort to tackle each of these issues neighborhood by neighborhood may have a bigger impact than widely distributing resources.

26. Dilapidating housing, inadequate physical infrastructure and lack of structured needs assessment process that identifies the major gaps Fresno residents experience. There needs to be an extensive resident and community outreach and education plan as well as assessment of capacity of local nonprofits and businesses to address the needs of the community. One of the major issues is the quality of collaboration between nonprofits, for-profit, and the City of Fresno. The city has a tremendous opportunity to serve as a convener implementation administered by public and the local nonprofits.
27. Based on the first four days of 2021: Crime. After that, a woeful lack of residential at the state and local level for the past 25 years.

The following additional comments were received by email in response to the Consultation Questionnaire:

- **Nicole Linder, Marjaree Mason Center:**

Dear Edward,

It's nice to virtually meet you. Thank you for including me in the survey. I did my best to answer the questions asked but felt that I sorely missed the boat on one of the needs (perhaps because I may have misinterpreted special needs populations). If there is a way for this information to be included, that would be most appreciated.

As a domestic violence service organization, the Marjaree Mason Center currently runs the largest emergency shelter program for victims in the state. Although we have been successful in securing past shelter funding (which only partially provided for operational costs), we were not included in this year's grant allocation. This means that, outside of short-term CARES Act funding, the City is only providing \$29,000 from January through June of this year (and nothing beyond that) to provide shelter to its ONLY domestic violence shelter. This in a City that has some of the highest per capita call rates to law enforcement for domestic violence in the State of California.

If by special needs population, you meant populations such as adults and their children fleeing domestic violence and/or human trafficking, this is an unfunded or underfunded area. A systems gaps analysis, including feedback from the Fresno Police Department, should be conducted specifically for this population.

Thank you,

Nicole

Social Media Comments

DEAL WITH THE HOMELESS! PLEASE!

Clark & Floradora across the ditch by the railroad.. The homeless are there making a mess and starting fires! They go into neighboring homes and steal what ever they can get. They poo on our sidewalks. All along our ... [See More](#)

9w

Stop feeding \$\$ into the Northern area of town. For the next 24 months focus on the neighborhoods left behind. Give those families an opportunity to feel equal to the North part of the City. Bring services, Streets, market areas, get Schools built, Cli... [See More](#)

8w

We need to open up. It makes zero sense Costco (including the food court), Sam's Club, Lowe's and other very large corporate stores are open with crowds of people but my local Mom and Pop is shuttered.

Like · Reply · 20h



We need the city to open back up so that more small businesses don't close down indefinitely. This is affecting people's livelihoods.

Like · Reply · 1d



Give homes to the homeless. Free Public Food Forests. Build natural dams to slow down the water. Help industrial ag in the area transition to Permaculture and restorative practices. Put grocery stores and access to affordable organic fruits and veggies, within our food deserts. More parks. Less Granville homes. Access to mental health care.

Like · Reply · 1d



You know they gave homes to the homeless already? They built mini homes, but the homeless decided they didn't want to follow certain rules and instead set up camps outside the house.

Like · Reply · 1d



maybe we shouldn't have society either, because sometimes people break the rules.

Like · Reply · 1d

If a landlord gives you a place to stay for rent or free, and you break the rental agreement and get evicted, that's on them. You can't complain about free homes for the homeless when they literally gave them a free home but with a rental agreement and the tenants broke the agreement.

Like · Reply · 22h



There are many different ways to house the homeless for free, that have been successful. You should look further into this matter, before you solidify your opinion. You also seem caught up on judging people about rule breaking, and for some reason landlords being a necessity? Landlords don't need to be involved whatsoever in housing the homeless. They are a part of the problem.

Like · Reply · 22h · Edited

-  Speed bumps on residential streets. I live by a school and have seen far too many cars almost hit children, including my own. Fix the city ordinance that bans them and put safety first... especially the safety of children. ...
Like · Reply · 1d   2
-  More Low Income Housing Because In The Midst Of This Pandemic Landlords Are Still Raising Rents ...
Like · Reply · 1d
-  Grant's and no interest for home owners for upgrades and repair especially in low income areas and older historic homes ...
Like · Reply · 1d  1
-  Get rid of homeless people on the embankments ...
Like · Reply · 1d  1
-  Disband Code Enforcement Department... let them live on government handouts. ...
Like · Reply · 1d  1
-  Rid the Roeding Park area of the homeless. ...
Like · Reply · 1d  3
-  Consider rehabilitating the old VMC to shelter the homeless, particularly our veterans with offices for mental health, vocational assistance, medical...work with already established local charities to accomplish this. ...
Like · Reply · 20h
-  and yet you laugh at my suggestions? ...
Like · Reply · 19h
-  yep ...
Like · Reply · 17h
-  What don't you agree with? ...
Like · Reply · 15h
-  Affordable Housing Because In The Midst Of The Pandemic Landlords Are Still Raising Rents ...
Like · Reply · 18h

Community Needs Workshop Participation Summary

Community Workshop #1 – January 21, 2021 at 5:30 P.M.

January 21 - Group 1

- Public Infrastructure & Facility Improvements
 - Sidewalks, crosswalk, bicycle improvements in Addams neighborhood - Olive-Marks-McKinley-Hughes – especially would like a light and crosswalk at Olive & Hughes, noted as very dangerous
 - Sidewalks in Lowell neighborhood
 - Street improvements - Potholes, street repair, and lack of safe exit for neighborhood at Chestnut & Weldon/Ericsson Elementary (raised in two different group conversations)
 - Sidewalks generally needed in existing communities (noted by D3 resident)
 - Benches, sidewalks, especially at Floradora & Cedar
 - Infrastructure for safe walking near schools including Roosevelt, McLane, Leavenworth
 - Infrastructure improvements throughout District 7, including: bike lanes, more parks, lights, benches, and sidewalks
- Homelessness & Homelessness Prevention
 - More homeless persons lately; need more programs
 - Domestic violence programs (Fresno has highest rate of domestic violence services)
- Community Services
 - Neighborhood cleanups
 - Especially near Sunset School
 - Utilize volunteers (gather community to clean streets; possibly pay incentives)
- Affordable Housing
 - Fixed incomes not keeping up with rents for community utilizing SSDI
 - Programs to incentivize landlords to equip units for deaf and hard-of-hearing (strobe fire alarms and doorbells)
 - More housing affordable in affordability range at \$550/mo. for 2 rooms
 - Programs for veterans including preventative programs
- Fair Housing
 - Education programs for landlords to support deaf & hard of hearing (suggested Deaf & Hard of Hearing Service Center could provide)
- Other
 - Highway clean-ups
 - Street sweeping & signage to note when sweeping will occur; noted only are coming by (D1 – participant noted streets were only swept 10 times in 15 years)

January 21 - Group 2

- Homelessness & Homelessness Prevention

- Catch Veterans right before they become homeless: job training / rent assistance / mental health. Homeless veteran population about 600. Target programs for at least 100 subjects
- Affordable Housing
 - Homeownership for persons with low to moderate incomes; instead of renters.
 - Rehab housing programs for low to moderate income to keep or restore their homes – stay in their homes
 - Infill development
 - Down payment assistance programs (
 - Low income housing
- Fair Housing
 - Programs to show low to moderate how to spend or save dollars for down payments (noted by two attendees)
 - Discrimination toward homeless or specific disability toward the housing voucher; not just veterans but also senior citizens.
 - Housing Choice Vouchers not being taken and are put off on a waiting list because of that status
 - When renters do not have a social security number, it is not likely they will get rented to
- Compliance & Administration
 - Using private and government capital for low to moderate families using a rubric to provide more efficiency using all available resources.
- Public Infrastructure & Facility Improvements
 - ADA improvements to sidewalks, curb ramps, better lighting in and around neighborhoods
 - Lack of sidewalks and gutters between city and county properties which inhibit development and pedestrian access
 - Voorman Street – business near the corners toward Fulton, there are not gutters so when it rains it feels like an alley and the water gathers and customers are not able to access business or even homes
 - Outdoor spaces: safe and quality areas for families; developing parks for areas where there are no parks
 - Sidewalks - Thorne/Whitesbridge, Columbia Elementary, Pinedale, Little Herndon, around the Highway City community and just West of the area, South of Shaw, West of 99
 - Maintain historic buildings in Lowell neighborhood
 - Infrastructure improvements in Lowell neighborhood to support small businesses
- Other
 - Continued maintenance of existing parks
 - Communication with schools opening their gates to allow access for the community

January 21 - Group 3

- Homelessness & Homelessness Prevention

- Prioritize victim-based services and emergency shelter for domestic violence (DV) survivors
 - Noted that prior year received no allocation; Fresno PD has the most domestic violence calls per capita annually (7k to 9k) in the state. MMC is the only shelter in the County and received zero in allocations last year. MMC has 40 rooms helping about 134 individuals at a time. Constantly at capacity. MMC received some CARES act funds to mitigate COVID from January to June and received about \$29,000 in HEAP for housing. But, nothing or not much so far this year. Victims are not necessarily homeless on the street- it can be more costly to shelter because it is not always just individuals but an entire family.
- Need more priority for emergency shelter across the boards
 - Process: allocation shift at State level with an infusion for emergency shelter (i.e. Project Homekey) but allocation shift not seen locally. Last year, rapid rehousing undersubscribed, need to invest more in emergency shelter across the board. There is more of a demand for emergency shelter than for rapid rehousing. Must be document ready for rapid rehousing. Need emergency shelter long enough to get document ready for rapid rehousing and permanent housing. Need to look at why entities didn't apply for rapid rehousing and look at the whole picture of the system. The City has a huge unsheltered population and will need a lot of emergency shelter. Ignoring emergency shelter doesn't allow for stabilization for rapid rehousing or permanent housing. Need to get individuals off of the street/out of violence, into emergency shelter. It takes a while for someone to become document ready.
- Street outreach services needed for homeless persons near Chestnut and Weldon; resident noted that they lived across from a church and folks experiencing homelessness congregate there; nearby schoolchildren are seeing activities that may not be appropriate for younger people.
- Diversion services are needed; if we are able to relocate someone or help them with late rent payments that could prevent homelessness.
- Public Infrastructure & Facility Improvements
 - Street resurfacing at Chestnut and Weldon – resident noted has lived near Ericson Elementary by Chestnut and Weldon for 11 years; slow deterioration of street, including big potholes. Neighbors have called the City to complain and the City comes out and fills potholes but do not last long; need to have the streets redone or something permanent. It is not safe; it gets bad if the streets flood.
 - Second resident noted: Weldon and Chestnut as well. Only one outlet in and out to neighborhood. So many potholes it's like living on a dirt road. On Winery side near church, semis and party buses come through and pop the road patch. Our cars are suffering. Also called the City to fix.
 - Speed bumps on the residential streets near Ericson Elementary requested

- Attendee noted that the new 5-year plan does not include investments for non-profit facilities; requested reconsideration
- “Basin V Park” - Weldon and Sierra Vista used for flood control, but there’s nothing there but a pathway. Would be nice if it could be improved with better amenities.
- Compliance & Administration
 - Low-income residents are having a hard time connecting via technology. Knocking on doors is effective.
 - Schools are mini-hubs in the city and most schools have a digital flyer that could be a high-reach and inexpensive way to communicate.
- Other
 - There are people experiencing homelessness congregating in the area near Weldon and Chestnut (esp. near the church). Much debris and shopping carts. It would be great to help them find a safe place and clean up the neighborhood. Do not know how to help; do not see people out there helping them.

January 21 – Group 4

- Homelessness & Homelessness Prevention
 - More emphasis needed in regards to homelessness and joblessness in light of COVID-19 pandemic
- Affordable Housing
 - Increase quality of housing to non-English speaking residents with community services available nearby
 - Preserve and create affordable rental housing. Resident provided example of apartment complex where rent was \$400.00 per month in 2008 but has more than doubled since that time and is now \$875.00 per month, while housing quality is still low.
 - Look into the idea of having equity in rentals so that renters could have a chance at ownership or more permanent housing, possibly condominiums.
 - Need much more aggressive building and availability for low-income and very low-income individuals.

Community Workshop #2 – January 22, 2021 at 10:30 A.M.

January 22 – Group 1

- Affordable Housing
 - Need more rent-to-own housing
 - Housing development for ‘missing middle’
 - Funding for mobile homes citywide (noted population of older adults)
- Public Infrastructure & Facility Improvements
 - Safer pedestrian, lighting, and ADA improvements where children and elderly commute by foot or wheelchair (noted Roosevelt, Lincoln, McLain, Leavenworth)
 - More green paths
 - Sidewalks at Sunset School (noted keeps being promised and pushed back)
 - More bus routes South of downtown (zip code 93706)

- More parks in West Fresno (noted Hyde Park is inadequate)
- Homelessness & Homelessness Prevention
 - Programs for Homeless Youth; noted group homes are limited and restrictive
 - Deaf & hard-of-hearing persons end up homeless when needs aren't being met (lack of housing stability exacerbates issues, even on temporary basis)
- Community Services
 - Programs for youth; including education about PPE (youth playing basketball in parks with no PPE – noted Frank H. Ball)
 - Student-driven work programs where they can start making money to keep out of trouble
 - Programs to foster economic development & entrepreneurship
- Compliance & Administration
 - More community engagement & input in programming – noted same organizations and persons are determining needs; suggested more participatory processes at community centers
 - More funds for single-issue, grassroots organizations (technical assistance, capacity building) – offered Tuff Kids Outreach as example
 - Method for multiple organizations to submit joint applications for funding for a given neighborhood or area
 - Improvements to referral system for affordable housing and subsidies
- Fair Housing
 - Persons with disabilities being discriminated against when applying for apartments
 - Prevent displacement in economic development areas (rent-to-own style of housing for people who want to stay in their neighborhoods)
- Other
 - Too many liquor stores near schools
 - Need cleaner parks, especially in West Fresno (noted homeless & needles)
 - Access to capital for entrepreneurship (not just job training)
 - Need coffee shops, laundry services, etc. South of downtown (zip code 93706)
 - Beautify neighborhoods - Clean up canals, graffiti

January 22 – Group 2

- Community Services
 - Financial literacy curriculums
- Affordable Housing
 - Address needs for housing vulnerable groups, like homeless.
- Homelessness & Homelessness Prevention
 - Prevention & support for victims of human trafficking
 - Alternative programs for sheltering homeless, i.e., safe campsites, collective spaces, safe areas implemented and supported, low barrier shelter, tiny houses (noted by two participants)
 - Alternate housing solutions for unsheltered LGBTQ community (shelters are not safe for LGBTQ community because they feel unsafe and would rather sleep on

the street. Feedback has been incidents at the existing shelters are not treated fairly and shelters not held accountable.

- Transgender housing network in Sacramento puts people together for housing.
- Invest more into long-term housing; transition from temporary housing.
- Services to ensure individuals are housing ready. People need support to stabilize, are often evicted when housing voucher runs out.
- Fair Housing
 - Educate the differences between homeless and unsheltered. The impacts are different. The show of dignity and respect toward various groups who need the help, such as married, unmarried, families, pets, LGTBQ, etc.
 - Communicate with the community to change the perception of transition or shelter locations like Blackstone Villages. NIMBY is a problem.
 - Active promotion about supporting fair housing or rehab housing development programs to educate residents or potential residents.
- Public Infrastructure & Facility Improvements
 - Streets and sidewalks improvements in Manchester Park area
 - Sidewalks in area of Shields/Dakota; tree created hill on sidewalk which is a fall risk and hazard. The tree has been removed by the property owner, but the sidewalk needs to be fixed.
 - Improvements on sidewalks in the neighborhood areas around Fresno City College.
 - Road improvements for the area off Chestnut/Olive.
 - In a sub area SW of the 99 Plan (McKinley to Ashlan, Brawley to Polk) there is a lack of bicycle pathways, sidewalks, and additional resources and services to make this area more accessible and safe for residents. Look at pathways; can't get to parks. No retail or safe corridor.
 - Suggest holding community meetings for residents in the area of the Parkway Development Project to identify what the needs are such as types of stores, clothing or grocery stores. To bring holistic things as well like a community garden.
 - More concerned about the need for green space and walking trails. 2) See more parks are coming, but in close proximity to existing and those existing parks need maintenance. Park maintenance on existing locations– homeless, dead trees, lack of exercise trails
- Compliance & Administration
 - How do processes work? How are the measures aligning with projects? How is the funding being applied with Parks Department, especially now that Measure P has passed? Long-term vision, if community organizations can help bring back the feedback for communities to the City, this type of feedback cycle would help engagement between the City and residents.
 - Long term thought: community organization brings feedback it receives to the City. SESP can get groups of residents and provide feedback cycles. City should fund the outreach/planning, listening to community voice, and training on FresGo app.

- Have used youth interns to walk through and map area and completely. Work with Mark Standriff on Beautify Fresno.
- Should hold a listening tour. People who work with youth recognize needs. Those within unsheltered population. Use a different approach and include youth.
- Need more information about what the “Better Blackstone Plan” is specifically including? Youth development, parks, housing? What is the Master Plan?
- Asset mapping – taking a pictorial of the community to show the capital assets of the area and lack thereof.
- Listening to youth and include in the infrastructure needs.
- More partnerships between the City and community groups to create a flourishing area.
- Provide technical assistance for business, homeowners, renters, senior citizens, non-profit organizations, etc.
- Capacity building operation, organizations that do not check all boxes yet receive funding for an activity

January 22 - Group 3

- Public Infrastructure & Facility Improvements
 - Would like to see a park, community services, and infrastructure improvements near Olive and Peach.
 - Sidewalks, infrastructure and community facilities needed in Chinatown area.
- Homelessness & Homelessness Prevention
 - Prevent loss of home for those who are on the brink of homelessness, provide assistance before it happens.
 - Offer homeless services in more areas; noted concentrated homelessness in the Chinatown area, because that is where all the services are offered.
- Affordable Housing
 - More affordable housing for seniors
 - More complete neighborhoods with affordable housing - need to see 30% of the money coming in go to services, such as doctors’ offices, grocery stores and transportation.

Community Needs Public Hearing Input

1. **Brandi Nuse-Villegas** made the following requests:
 - More outreach to community including those not on social media to be involved in sharing their needs such as going door-to-door when it's safe and to involve those who are unsheltered
 - Campaign to change inaccurate perceptions of those experiencing poverty and homelessness in our community and share their stories- narrow understandings of homelessness are impeding sustainable change
 - Alternatives to shelters such as tiny homes and safe plots; need over 3,000 and current solutions are not addressing it fast enough
 - Day centers during cold and rainy weather that allow for pets and belongings within walking distance
 - Develop parks and community gardens with shelters so they are seen as a partner and not in-conflict
 - Housing developments along motel drive; develop the neighborhood as well, such as infrastructure, services, and commercial development; conduct surveys with those in the hotels to determine what needs are
 - Commercial amenities in West Fresno and along the 99 such as Highway City and motel drive to make sure things are vibrant, address food deserts, and promote local businesses and business people in these areas that include those who are unsheltered and those in poverty
2. **Estela Ortega** expressed interest in more investments into this plan because there are great needs in the community of Fresno, and noted the need for sidewalks on Floradora and Cedar; more parks with green areas where we are able to walk; clean-up for along the canals; bicycle lanes; and attention to streets where children walk to schools including Roosevelt, Duncan, and McKay. Ms. Ortega also noted that there were many indigent people along McKinley and vandalism in the area.
3. **Karla Martinez, policy advocate with Leadership Counsel**, noted the need to invest in community solutions in the most impacted communities, and asked that the City invest funding in projects listed as highest priority, including safety infrastructure at Columbia, West Fresno, Vang Pao, and Sequoia, where needs include additional lights for safety, signage, and crosswalks; streets and streetscape improvements along Floradora and Cedar; and services for those facing homeless and homeless prevention as well.

Karla Martinez also submitted written comments via the District 4 Office (see below)

Dear Council President Chavez and Councilmembers,

Thank you for the opportunity to submit comments on Agenda Item #21-162: Annual Action Plan Public Hearing. As you may be aware, Leadership Counsel for Justice and Accountability works alongside some of the most impacted communities to advocate for sound policy and eradicate injustice to secure equal access to opportunity regardless of

wealth, race, income, and place. We work with community leaders throughout Fresno City on various issues such as affordable housing, essential transit services, safe walking paths, and the right to live free from industrial pollution with infrastructure that supports healthy lifestyles.

The 2021-2022 Annual Action Plan must prioritize funding for community-driven projects in areas with the highest need. Though we recognize that unfortunately, much of Fresno is identified as eligible for these targeted funding sources meant for lower-income neighborhoods, there are communities that are drastically under-invested that need to be prioritized. We acknowledge that the City of Fresno has allocated funding in the past to much needed projects such as the Neighborhood Streets and Sidewalks Improvements which significantly improved the bike and pedestrian access in neighborhoods such as Calwa, Central Fresno, and Southeast Fresno. However, we similarly acknowledge that these same neighborhoods and other South Fresno communities continue to rank at the bottom of several environmental, socio-economic, and public data and need more comprehensive community-identified solutions.

The following is an initial project list resulting from discussions with residents throughout the South Fresno region for the 2021-2022 Annual Action Plan to improve their communities and quality of lives as they see best fit:

→ Street improvements along Floradora Ave and Cedar Ave. These street improvements should consist of barriers between railroad lines, repavement of streets, and bike lanes. And while we appreciate the Staff's effort to obtain funding to pursue sidewalks on the north side of Floradora, there needs to be quicker timelines put in place due to the student and general community foot traffic.

◆ *Census Tract 25.01*

→ Streetscape and safety improvements consisting of street lighting along Fruit/Walnut region to ensure safe and secure travel for residents, especially after dark.

◆ *Census Tract 9.01*

→ Safer crosswalks on A Street leading to Columbia Elementary School. This can be in the form of a street sign or light to ensure student safety as they're going and coming from school.

◆ *Census Tract 2*

→ Stop sign/light at the crossing from Mary Ella Brown Community Center for the benefit of West Fresno Elementary students, staff, and neighbors.

◆ *Census Tract 10*

→ Stop sign/light near West Fresno Elementary School to the neighborhood north of East Annadale and South Tupman

◆ *Census Tract 10*

→ Stop sign/light near West Fresno Elementary School at East Annadale and South Ivy Ave

◆ **Census Tract 10**

→ Create safe pedestrian and bike access for residents of 3 Palms Mobile Home Park at Golden State and McKinley Avenues to the shopping center at Clinton and Weber Avenues. Currently, residents are risking their lives every time they have to walk or bike to get groceries at Vallarta Supermarket or enjoy a family meal at Diccico's.

◆ **Census Tract 20**

We want to thank the Councilmembers and Staff for taking our recommendations into consideration. We appreciate your time and consideration and hope that we see this reflected as funding in the Annual Action Plan. If any questions are to arise, please reach out to Karla Martinez at kmartinez@leadershipcounsel.org.

Respectfully, Karla Martinez Policy Advocates, Leadership Counsel for Justice and Accountability

4. **Tina Robertson, Bitwise**, noted a need for access to high-paying tech sector jobs, through education and apprenticeship; requested that at least \$500k per year be allocated to workforce training programs focused specifically in areas where the digital divide is not only defined as a lack of high-speed internet; but perpetuated by the lack of access and training necessary to participate in the digital job market
5. **Yonas Paulos, Disability Advisory Commission, Housing Subcommittee**, expressed a need more money for affordable housing similar to the Link at Blackstone which will include a clinic and a computer center; and also asked that the City not forget veterans, especially those who are severely mentally ill who need help and housing now
6. **Susan Coulter, Deaf and Hard-of-Hearing Service Center and Vice Chair for the Disability Advisory Commission**, asked to speak for deaf community, noting that affordable housing is important, and noted that many can only afford to live in areas where there is more crime and their deafness is a challenge because they are not able to hear if they are in danger, such as if there were an emergency and evacuation, they would not be able to hear the doorbell; asked to consider funding that could provide doorbell that would provide a flashing light; requested similar support for smoke alarms given most units come with a smoke alarm with a light that is not bright enough; suggested that these devices can also be connected to something that will shake the bed so that in the event of fire in the night they will know.

Council Member Maxwell noted that Chestnut and McKinley was identified as a potential recipient and that he would be submitting resident emails for the record. The two comments below were provided for the record.

7. Bertha Aguilar

Paved neighborhoods

My concern is that since the streets are not getting repaired. They seem to be getting worse in our neighborhood. I vote for my neighborhood to be paved and to have speed

bumps put in. People drive through really fast. They don't care if there are kids playing. My address is [redacted] Cambridge Ave Fresno 93706. Thank you

Thank You

Bertha Aguilar I Sr. Outreach Coordinator, GRID Alternatives

8. Bobette Varela

Good morning,

I am a new home owner of address [redacted] E. Vassar 93703. Our streets are horrible and really need to be paved. I am disabled and have disabled children. The potholes and uneven pavement are affecting are quality of life. I cannot afford repairs to my vehicle. I can see more of the asphalt coming up since we have had many rainy days. Please help.

Respectfully, Bobette Varela

Emails and Survey Responses Received During the Public Comment Period
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1. Frances Reyes Acosta, City of Fresno Disability Advisory Commission (Email)

April 13, 2021

RE: City of Fresno Annual Action Plan 2021-2022

Attn: Planning and Development Department, Housing and Community Development Division:

The Disability Advisory Commission (DAC) advises the City in matters pertaining to individuals with a wide range of disabilities. The comment below were prepared by the DAC Housing Subcommittee on behalf of the Commission as a whole.

Overall, the comprehensive five year goals and the Annual Action steps as identified are supported by this Commission. We would like to take this opportunity, however, to highlight some critical elements in the proposed plans and provide recommendations for adjusting funding to better serve the whole community.

When considering the HUD Community Planning & Development priorities to provide decent, affordable housing, create suitable living environments, and expand economic opportunities, it is critical that the City look at these element from a disability access lens. Key areas that make or break housing efforts for people with disabilities include ensuring that there are not only affordable housing options, but also available and accessible housing options. In our Central Valley, availability of accessible units is the key crisis for people with disabilities looking for affordable housing. It is recommended that when funding projects for construction of affordable housing units, that the City require more than the mandated minimum number of accessible unit to meet the needs of people with disabilities.

The CDBG funding as allocated in this plan is critical for disability access in the community. The federally mandated and council approved ADA Transition Plan contains priorities for barrier removals at our parks, community centers, and the public right-of-way. CDBG funding for these barrier removal projects are a critical component of fulfilling Title II accessibility mandates, an aspect that should be included within the text of the document. Economic opportunities opened up for people with disabilities when funding is allocated for improving infrastructure. When a person with a disability can use the sidewalk and access public transportation, they now have the ability and opportunity to get to work. When the City invests in barrier removal projects at community centers, they open up possibilities for participation in life-long recreation, from early childhood intervention programs to meal support and recreation services for older adults. The DAC is supportive of the CDBG allocations as indicated.

The DAC is supportive of HOPWA goals as stated. While strides have been made in the last few decades in the overall acceptance of persons with AIDS/HIV, there are still many needs related to increasing the housing opportunities for these individuals with disabilities.

The ESG objectives as stated show the awareness of the intersectional issues faced by people with disabilities experiencing homelessness. DAC recommends to continue to partner with disability subject matter experts for greater understanding of the diverse needs of this community and for culturally competent services.

The DAC encourages a larger allocation of funding for Fair Housing Advocacy Services and greater emphasis on providing legal help for existing tenants to assist with requesting reasonable accommodations. Many currently housed community members with disabilities have tenant-landlord struggles that put them at risk of experiencing homelessness, including but not limited to unfair rental cost increases, refusal to provide reasonable accommodations, and unlawful eviction threat. While federal mandates state that tenants must be provided reasonable accommodations, having those needs actually met is a common struggle that people with disabilities face. Many are left with little recourse and fear retaliation or displacement from their home if they push to have their legal rights to be met in rental housing. The plan objective of 75 persons served is not enough to meet the actual needs of this community, based on the observations from local disability advocates.

The DAC recommends that the City better define the metrics and outcomes for success for funded programs with the objectives of "persons assisted." Understanding that finding housing and actually attaining housing are two different outcomes, it would be of value to report the extent to which these persons were assisted.

The DAC is supportive of housing rehabilitation programs that are provided through the HOME fund. These kinds of programs assist people with disabilities to age in place with dignity.

Individuals with disabilities represent 14 percent of our community. Fresno outstrips both state and national averages for the percentage of population identified as a portion of an

overall community (11 % and 13%, respectively). As the population continues to age, these numbers are quite likely to increase. The investment in accessible and affordable public housing is essential to the independence of people with disabilities and the older adult population of Fresno.

Any questions on these comments can be addressed to DAC Secretary, Shannon M. Mulhall, Americans with Disabilities Act Coordinator at 559-621-8716 or Shannon.Mulhall@fresno.gov. We would happily discuss any and all of the above issues.

*Sincerely,
Frances Reyes Acosta, Chair
City of Fresno Disability Advisory Commission*

City Response:

The City is committed to continuing its partnership with subject matter experts to better understand the needs of people with disabilities.

With respect to Fair Housing, while the needs of our community are greater than the resources available, the City is committed to affirmatively furthering fair housing. In fact, this year's allocation for Fair Housing was increased by 70 percent from the 2020-2021 Annual Action Plan.

The public comment has been considered and accepted.

2. Karla Martinez, Policy Advocate, Leadership Counsel for Justice and Accountability (Email)

April 16, 2021

Planning and Development Department

Attn: Housing and Community Development Division

2600 Fresno Street Room 3065

Fresno CA 93721

sent via email

To the Housing and Community Development Staff:

Thank you for the opportunity to submit comments for the 2021-2022 Annual Action Plan. Leadership Counsel works alongside the most impacted communities advocating for sound policy to eradicate injustice and secure equal access to opportunity regardless of wealth, race, income, and place. We work with community leaders throughout the San Joaquin Valley and Eastern Coachella Valley on such issues as safe, affordable drinking water, essential transit services, wastewater services, decent, affordable housing, and the right to live free from industrial pollution with infrastructure that supports healthy lifestyles.

First, we'd like to acknowledge the Public Infrastructure Improvements projects that are included in the Annual Action Plan. The funding that will go towards complete streets and street improvements around Yosemite Middle School and the Chester Neighborhood have been long awaited and we look forward to seeing the construction phase for these projects begin and continue to get funded. These communities have lacked the proper infrastructure to create a safe, healthy environment and we're glad to see these investments being made.

Furthermore, the programs described in the 2021-2022 Annual Action Plan are especially important, as COVID has affected many families this past year and residents throughout the City of Fresno are counting on programs to help them financially, socially, and economically. Although these programs are highly important, it is equally important to secure in place an effective outreach procedure, so as many families and individuals can use these programs. There should be diligent efforts made to ensure those who need access to these programs most, can benefit from them. There should be a way to access these programs for those who lack a digital and online presence. For instance, it should be easy to call, obtain a paper form, safely come in person to access the needed information.

We want to especially highlight the Promote Fair Housing, Home Repair and Rehabilitation Program, and the Senior Paint Program. Residents have continually asked about programs such as these and have found it hard to find the appropriate information and application for these resources. Even ourselves, as paid advocates who are aware of these funding sources and the programs they finance, have difficulty accessing this information to provide for folks. To promote these programs, we recommend posting informational flyers at high trafficked areas and existing spaces where people congregate such as community facebook pages, laundromats, bus stops and buses, community centers, schools, social services offices, and so forth. Working with local community based organizations, schools, religious institutions, and other informal groups who have an existing presence and relationships with these populations is also another way in which more residents can be reached. Specifically, Leadership Counsel welcomes the opportunity to support outreach efforts and ensure community partners are aware of the services provided. The residents of Fresno deserve to live and pursue quality housing and these programs can help them achieve it.

We thank the Housing and Community Development Staff again for the opportunity to submit public comments. We hope our recommendations are considered and look forward to the programs and infrastructure. As always we are happy to partner and help with outreach. If any questions arise, do not hesitate to contact me at kmartinez@leadershipcounsel.org.

*Sincerely,
Karla Martinez
Policy Advocate
Leadership Counsel for Justice and Accountability*

City Response:

The City strives to be as accessible as possible both virtually and offline. Unfortunately, most in-person options to promote programs were severely limited over the last year due to the coronavirus pandemic. The City published the draft Annual Action Plan on the website of the City Clerk and Housing and Community Development Division, and was promoted on social media, by radio, and by email. The City also promoted participation in virtual community needs workshops by newspaper, email, social media, and through digital flyers distributed throughout City schools. Promotional materials were made available in English, Spanish, and Hmong.

Additionally, the City affords community members to ability to call the Housing and Community Development Division's direct line to inquire about available programs including the owner-occupied repair program, senior paint program, and PARCS Senior and After School programs. The City also provides brochures to the PARCS Department for distribution at its Senior Program and After School Program sites, and gives brochures to Community Coordinators in Code Enforcement to distribute at the many community and school events they attend.

The City anticipates being able to offer more in-person promotion as the County moves into less restrictive COVID-19 tiers. The City will consider the suggestions you made into its future outreach efforts.

The public comment has been considered and accepted.

3. David Baf, resident (Email)

I live at [redacted], moved here in 1992. The neighborhood has never had any resurfacing, on Weldon east of chestnut the street looks like a dirt road? It's super bumpy in front of the church, it makes the entire neighborhood look bad lowers home values and attracts homeless and riff raff. Please resurface Weldon and not let us turn into a blighted neighborhood, thanks D.B.

City Response:

North Laureen is currently in the Design phase at Public Words, and construction is scheduled for August 2022 through October 2022 as part of a larger project around Ericson Elementary.

The public comment has been considered and accepted.

4. Michael Wulf, resident (Email)

To whom it may concern.

I am a resident in the 93703 zip code. I am thankful and appreciate the opportunity to be able to submit a comment in regards to fixing the roads in Fresno. In particular, I would like to request the residential area of Cambridge Ave off of Chestnut Ave leading to N. Laureen Ave exiting towards E. Vassar Ave. These roads are in HORRIBLE condition. It

feels like an earthquake driving through these road daily ! Let's continue to beautify Fresno and build appeal in ALL of the city, not just select areas.

Thank you for your consideration.

City Response:

North Laureen is currently in the Design phase at Public Words, and construction is scheduled for August 2022 through October 2022 as part of a larger project around Ericson Elementary.

The public comment has been considered and accepted.

5. Shirley Jackson, resident (Survey Response)

Support! We need to help our homeless and low income families. Studies have shown that by giving the homeless housing and families rental assistance people are able to bounce back and get back on their feet.

I also think the city of Fresno needs to defund our police department and give their overbloated budget to city projects that will actually HELP the people of Fresno and remove the "need" for such policing (or lack thereof) in the first place. Fresno has so much potential to be an amazing city, and helping our homeless, low-income folks, and communities around the city by investing in projects such as affordable housing, homeless prevention, and public infrastructure is a step in the right direction

City Response:

The need to help the homeless and low-income families of Fresno is great. One of the goals of the 2020-2024 Consolidated Plan is to provide assistance for the homeless and those at risk of becoming homeless through safe low-barrier shelter options, housing first collaborations, and associated supportive services. The 2020-2021 Annual Action Plan allocates \$1,253,923 in ESG and HOPWA funds to help meet that goal. Additionally, as part of the Coronavirus Aid, Relief, and Economic Security Act (CARES Act), HUD allocated supplemental ESG and CDBG allocations for the City to use to prevent, prepare for, and respond to the Coronavirus. The City allocated \$5,521,500 in CDBG-CV and \$10,059,233.50 in ESG-CV funds for homeless and homelessness prevention services.

The public comment has been considered and accepted.

6. Mike Rhodes, resident (Survey Response)

We need to establish homeless encampments throughout the city that provide a safe and legal place for homeless people to live. Fresh water, toilets and trash pick up will be provided.

Next, each homeless person will get whatever help they need, transition to permanent housing and live a better life.

City Response:

The City is taking significant steps to house unsheltered people as quickly as possible. Through this Annual Action Plan, the City is allocating more than \$1.2 million toward homeless prevention services, shelter assistance, street outreach, and rapid rehousing for homeless persons, persons at risk of homelessness, and persons living with AIDS/HIV who are homeless. Additionally, as part of the Coronavirus Aid, Relief, and Economic Security Act (CARES Act), HUD allocated supplemental ESG and CDBG allocations for the City to use to prevent, prepare for, and respond to the Coronavirus. The City allocated \$5,521,500 in CDBG-CV for Emergency Shelter Operations & Supportive Services and Homeless Facilities and \$10,059,233.50 in ESG-CV funds for Deposit Assistance, Emergency Shelter Operations, and Emergency Shelter Conversion or Rehabilitation.

The public comment has been considered and accepted.

7. Robert McCloskey, parliamentarian, Fresno Homeless Advocates (Survey Response)

As the Annual Action Plan states, the City has received \$12.6 million in annual entitlement funds for 2021 to provide decent, affordable housing, create suitable living environments, and expand economic opportunities. In addition to these annual entitlement funds, the City has recently completed planning for the expenditure of over \$38 million in emergency funding issued in 2019 and has not yet issued a required report on this funding. In 2008 the City issued a 10 year plan to end homelessness with a "Housing First" approach. To this day the City is still not using such an approach to the never ending housing crisis. This Annual Action Plan continues to perpetuate a cycle of failure.

We, the community, are at a crossroads. Do we accept a continued failed effort to "shelter the homeless"? Do we continue to pour millions of dollars into the current system of temporary housing, law enforcement, and code enforcement that perpetuates a cycle of chronic homelessness for some? Obviously, the City needs to embrace a different, more cost-effective, long term solution with a more humane approach to actually housing the homeless. The voices of the unhoused community must be represented at every step and immediate needs must be met first.

We know that the main causes of homelessness are the lack of affordable housing, health problems, employment, poverty, low wages, and domestic abuse. The chronic unhoused population, by most estimates, varies from 10-25% of the unhoused community. Therefore, a small percentage of unhoused people are using expensive emergency room and acute care services. They are constantly being harassed by police and arrested for petty crimes. The chronically unhoused are circulated through jails and prisons at an enormous cost. With effective long term solutions, these costs can be dramatically reduced.

A "Housing First" approach should be put into place, which is mandated by much of the state and federal funding. In a Housing First model, needed services are provided off-

site by community-based social service organizations and tenants are supported with job training, counseling and other supportive programs. Where implemented, this approach had had great success. It is a shift from the past and present, where an individual has to go through a number of transitional steps to qualify for permanent housing. The Housing First model represents an opportunity to transform the homeless, health, and criminal justice systems to increase housing stability, reduce emergency healthcare use, and reduce recidivism to jail. It will break the cycle of multiple crisis service use, resulting in public cost offsets.

Census Bureau show that the housing vacancy rate in Fresno has fallen from 6.9% in 2019 to less than 1% in 2020. Obviously, without enough available housing the homeless crisis will only worsen unless more creative solutions are implemented.

A first look at funding sources and recipients show a few providers receiving large amounts of funding. Although the City's efforts are heading toward a permanent housing model, the numbers of people currently housed and projected to be housed are still just a fraction of the homeless population. The City should consider other models and programs that have been used to provide lower cost housing, such as tiny homes, container homes, and less costly ways to build, such as Habitat for Humanity and apprenticeship programs. Until more permanent housing is built, interim measures must be taken, including the establishment of safe camps throughout the city, sanitation facilities throughout the city, and more low barrier shelters.

We are at a crossroads. Do we continue to fund the continuum of care service model, where there is an inherent investment in keeping things the same, i.e. keeping the shelters and keeping the transitional programs funded? Or implement a variety of options to create permanent housing? As elected officials it is your responsibility to use the recent surge in funding to establish more permanent housing. There are political, ideological and public opinion reasons that make it a challenge to implement Housing First. Some arguments against Housing First are: "you need to earn your housing", "why should you give someone something for nothing?" or "these people are undeserving". To counter this, we need to appeal to people through a moral argument, that housing is a fundamental human right. Or, through a financial argument, that millions of our tax dollars are being poured into a never-ending cycle of providing temporary shelter beds, transitional housing, and costly services.

Bob McCloskey

City Response:

Under Federal regulations ESG funds may be used for five program components: street outreach, emergency shelter, homeless prevention, rapid re-housing assistance, and HIMS. The ESG program provides funding to:

- Engage homeless individuals and families living on the street;
- Improve the number and quality of emergency shelters for homeless individuals and families;
- Help operate these shelters;

- Provide essential services to shelter residents;
- Rapidly re-house homeless individuals and families; and
- Prevent families and individuals from becoming homeless.

The City is partnering with dynamic non-profit organizations like the Poverello House, WestCare California, and Marjaree Mason Center to utilize a comprehensive outreach strategy and make emergency shelter available to those experiencing homelessness.

The City has allocated \$3,766,038 in HOME funds for the development of affordable housing. Additionally, the City anticipates receiving \$3,407,603 in state Permanent Local Housing Allocation (PLHA) funds which will be coordinated with the federal entitlement funds to expand investments in affordable housing development, provide a down-payment assistance program, and fund the rehabilitation of owner-occupied homes not currently eligible for the City's CDBG-funded programs.

The public comment has been considered and accepted.

8. Mirna Garcia, president, NAHREP (Survey Response)

Under this particular items I see allocation for funds to temporary housing and rental assistance. Nothing allocated towards grants for homeownership, down payment assistance. As someone who lives in Fresno and works as a realtor in Fresno I first hand am able to see the needs of our families. The best way to resolve and have sustainable wealth is through home ownership. IDIS Project ID Number 13, 15, 16,

City Response:

Included in the Annual Action Plan is \$3,766,038 in HOME funds for the development of affordable housing. Additionally, the City anticipates receiving \$3,407,603 in Permanent Local Housing Allocation (PLHA) funds which will be coordinated with the federal entitlement funds to expand investments in affordable housing development, to provide a down-payment assistance program, and to fund the rehabilitation of owner-occupied homes not currently eligible for the City's CDBG-funded programs.

The public comment has been considered and accepted.

Appendix C: ESG Policies and Procedures