



**MAYOR'S
ADOPTED
FISCAL YEAR
2018
BUDGET
CITY OF FRESNO
CALIFORNIA**



City of Fresno, California

Adopted Budget
for the Fiscal Year
July 1, 2017 – June 30, 2018

Mayor Lee Brand

City Council

Esmeralda Soria – District 1
Steve Brandau – District 2
Oliver L. Baines III – District 3
Paul Caprioglio – District 4
Luis Chavez – District 5
Garry Bredefeld – District 6
Clint Olivier – Council President, District 7

City Manager

Bruce A. Rudd

City Attorney

Douglas T. Sloan

City Clerk

Yvonne Spence

Executive Management Team

Wilma Quan-Schechter – Assistant City Manager
Vacant – Assistant City Manager
Michael Lima – City Controller / Finance Director
Kevin Meikle – Aviation Director
Jennifer Clark – Development and Resource Management Director
Kerri Donis – Fire Chief
Bryon Horn – Information Services Director
Bruce Rudd – Interim Parks, After School, Recreation and Community Services Director
Jeffrey Cardell – Personnel Services Director
Jerry Dyer – Police Chief
Thomas Esqueda – Public Utilities Director
Scott Mozier – Public Works Director
Bruce Rudd – Interim Transportation Director

Budget Preparation Staff

Jane Sumpter, Budget Manager;
Henry Fierro, Principal Budget Analyst; Sharon McDowell,
Senior Budget Analyst; Pedro Rivera, Senior Budget Analyst;
Scott Motsenbocker, Senior Budget Analyst; Alma Torres,
Senior Budget Analyst; Alyse Muniz, Budget Technician



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Fresno
California**

For the Fiscal Year Beginning

July 1, 2016

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Fresno, California for its annual budget for the fiscal year beginning July 1, 2015 – June 30, 2016.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Acknowledgment

"Individual commitment to a group effort—that is what makes a team work, a company work, a society work, a civilization work." – **Vince Lombardi**

To the above quote I would add it's what makes a Budget Office work. The completion of this budget document could not have been accomplished without the skill, dedication and professionalism of my team. Unless you have been involved in the actual planning and preparation of the budget it is impossible to appreciate the hours and brain cells these people have sacrificed over the last few months. They are Henry Fierro, Sharon McDowell, Pedro Rivera, Scott Motsenbocker, Alma Torres and Alyse Muniz. Thanks, guys.

My gratitude must also go to the Department Directors and all of the department personnel who worked on the preparation of the material. They are too numerous to mention here but all the management analysts, division managers, account clerks, administrative assistants and others have earned a well-deserved thank you.

Finally, I would like to thank Mayor Lee Brand, City Manager Bruce Rudd, Chief of Staff Tim Orman, Assistant City Manager Wilma Quan-Schechter and the Council Members for their continued leadership and guidance in the planning, deliberations, and implementation of this budget.

mitted.

Jane Sumpter, Budget Manager
GCS - DMS

Budget Policy and How to use this Book

Budget Policy

The City operates under the strong-Mayor form of government. Under this form of government, the Mayor serves as the City's Chief Executive Officer, appointing and overseeing the City Manager, recommending legislation, and presenting the annual budget to the City Council.

The budget of the City of Fresno, within the meaning and context of Section 1205 of the City's Charter, must be adopted by resolution by the City Council by June 30th of a given year. As provided by Section 1206 of the Charter, any adjustments in the amounts appropriated for the purposes indicated at the department/fund level shall be made only upon a motion to amend the resolution adopted by the affirmative votes of at least five Council members.

Administrative changes within the department/fund level may be made without approval of Council within written guidelines established by the City Manager.

How to Use this Book

We've made every effort to make this book as easy as possible to read, but it can be difficult to find what you're looking for in such a complex document. To make your search easier, we've provided a number of tools to help you get what you need.

The Adopted Budget is organized systematically moving from the broadest perspective of service by department to more specific information. The document is arranged by department with the final section of the Budget providing reference information to enhance the reader's understanding of overall concepts.

This book is divided into six sections:

Executive Summary: This section presents the Mayor's Transmission letter and the City Manager's Financial Overview.

Citywide Summary: This section includes various charts and graphs that represent the City's financial position and allocations for the coming fiscal year; outlines critical funding sources such as Measure C and the Federal Entitlements received by the City. Also included are the allocation of staff and the City's debt obligations.

General Fund Summary: This section contains the General Fund Overview, which describes the resources and appropriations of this fund and the assumptions in the General Fund five year forecast. The General Fund debt obligation is also presented.

Department Summaries: This section outlines organizational impacts and resource allocation by department. It also contains various tables that represent the financial position of the department and department staffing levels.

Capital Improvement Summary: This segment outlines the five-year capital improvement plan on a Citywide basis and by department.

Supplemental Information: This section gives the reader general information about the City and the City's Budget and Financial Policies as well as an update on the City pension funding status. Acronyms and a Glossary of Terms are also included.



Mayor Lee Brand

September 29, 2017

My Fellow Fresnans,

It is my honor to present you with my first budget as the Mayor of Fresno. For Fiscal Year 2018 we have developed a \$1.028 billion budget and plan to make our City a better and safer place to live, work, raise our children and enjoy life. I believe this budget represents the best possible use of our limited resources to address the most pressing issues within the responsibility of the City of Fresno.

My budget and administrative direction will be focused on four key initiatives that include economic prosperity, quality of life, public safety and unifying the community, with economic prosperity being the cornerstone of my overall strategy.

Public Safety Improvements

We are proposing significant investments in public safety. Here are a few of the highlights of what we are doing to make Fresno safer:

- Hiring 21 new police officers to increase our staffing to 825 sworn officers. This is the highest police officer staffing level since 2010;
- Expanding our ShotSpotter™ coverage by an additional three square miles to protect more of our citizenry;
- Funding for police substations in Central Fresno, Northwest Fresno and Fancher Creek in Southeast Fresno;
- Making the Office of Independent Review a full-time, local position to provide more transparency, accountability and community involvement;
- Establishing a Citizens' Public Safety Advisory Board to strengthen the bonds of trust between the community and our police department;
- Developing the framework for citywide Community Policing to create a collaborative partnership between law-abiding citizens and the police to prevent crime, arrest offenders, solve neighborhood problems and improve the quality of life for everyone in our community.

The City will begin construction of a new police substation in Southeast Fresno in the Fancher Creek development. Net savings from the refinancing of City General Fund bonds incurred as a result of an improved bond rating, sale of the City owned property

at DeWitt and Belmont and Public Safety Impact Fees will pay the estimated \$7 million cost to build the new facility and for all tenant improvements. This practice of allocating funds to pay for 100% of a new City facility instead of using long term bond debt will save taxpayers millions of dollars in interest and is consistent with strong fiscal policies adopted by the Council in recent years.

One of the public safety investments we are proposing is the allocation of \$150,000 to pay for expanding the service area of ShotSpotter™. This cutting edge technology enables our Police Department to identify the precise location within a few feet of a gunshot within seconds of when the shot occurred. ShotSpotter™ probably saved lives in the horrific shooting incident that occurred on April 18 of this year. Each square mile of service area is \$50,000 and the City will be expanding its current service area of three square miles to six square miles. In addition, we are talking with our partners at the Fresno Unified School District to fund additional coverage. The expanded coverage area will enable our Police Department to better police critical areas of the City.

Economic Development

We are continuing to build upon our success in economic development, which will create thousands of new jobs and is the first of many important steps to break the cycle of poverty many associate with Fresno. On March 10, we announced that Ulta Beauty has chosen Fresno to locate a 670,000 square foot distribution center. The Ulta Beauty distribution center is planned to employ 524 full-time workers when it opens later this year and could grow to over 1,000 full-time employees.

Amazon has announced that we are a preferred site for a distribution center that could employ another 2,500 people. We have also helped local businesses expand their facilities. We are requesting a modest increase in the Economic Development budget in order to continue our unprecedented momentum by enhancing our marketing program, including communicating to site selectors across the country that Fresno is a hot commodity. Nothing breeds success like success.

My goal is to put Fresno on the map as a preferred choice to relocate new business. Creating thousands of new jobs through economic development will help the City in innumerable ways—including increasing General Fund revenues from increased sales, property and business taxes. It will also improve the level of services provided and improve the quality of life for our residents.

My vision for Fresno is to transform our economy by creating community-wide prosperity with an overall goal of improving the quality of life for all of our City's citizens. For several decades Fresno has seen poverty pass from one generation to another with high unemployment rates and a high crime rate.

The Economic Expansion Act I wrote last year as a Council member provides the blueprint for job creation. This legislative Act provides three level of incentives and business must have a significant investment or "skin in the game" to qualify for the financial incentives and provide safeguards for taxpayers. The Act has already

provided success by allowing existing business to expand and bringing in new employers including Ulta and Amazon. These successes also increase the need to educate and train our workforce to make sure these new jobs are filled by our local residents. We are working closely with our three school districts, State Center Community College District, California State University Fresno, other government agencies, non-profit organizations and for-profit companies to match job training programs to the skills needed to successfully compete for the new jobs being created in a “jobs supply chain.”

Quality of Life Improvements

In this budget you will also see the establishment of a new pro-active Rental Housing Inspection Program to make sure every Fresnan has the ability to live in safe and decent housing. This program was authorized by the City Council on February 2nd when they voted in favor of the Rental Housing Improvement Act and the accompanying regulations.

With an improving economy comes the ability to improve the quality of life for our residents. The 2018 Fiscal Year Budget includes a number of initiatives that are aimed at improving the level of services that are provided. The Weekend Health and Fitness Program, which was created through partnerships with Fresno Unified and Central Unified, will be expanded to include both instructional and recreational swimming programs at a number of local area high schools.

Customers who use public transportation services will experience improved frequencies and longer operating hours as well as the implementation of the long awaited bus rapid transit program.

It is also anticipated that groundbreaking will occur on Phase One of the Metro Trail Project later this year.

Prudent Fiscal Management

Earlier this year, the City received a major credit rating upgrade from Standard and Poor's, moving up five steps to an A+ rating. Strong financial policies adopted by the City and the establishment of a \$20 million reserve are the main reasons we were able to achieve this upgrade. As a result, the City has been able to refinance a majority of its bonds and save taxpayers and ratepayers nearly \$40 million in savings over the next 22 years without extending the bond termination dates. On average, the General Fund will save approximately \$1.4 million per year over 22. The savings will help pay for police officers, firefighters, streets, curbs, gutters, potholes, parks, trails and other City core services.

We are also continuing to restore the financial health of the City. We propose adding \$3.6 million to our reserve, which will bring it up to \$24.1 million and keep us on track to reach our adopted goal of a 10% General Fund reserve by 2020.

Identifying and Structuring New Funding Streams

Innovative funding streams are identified in this year's budget, including approximately \$100,000 from existing digital sign revenues at key locations of City properties adjacent to highways in the City. Other digital sign locations are being identified as well as a citywide search for naming rights contracts with a variety of City of Fresno owned assets. We will continue to explore and identify new innovative funding streams to enhance General Fund revenues.

Pursuant to the Asset Management Act passed by the Council in 2014 the City has retained CBRE as the City's Asset Manager. They have identified several City properties consisting of vacant land and City-owned facilities currently not operational or partially operational. The goal is to identify, actively market and sell these surplus properties and place all escrow proceeds into a new General Fund reserve account. It is estimated that the total net proceeds from these sales could be between \$10 and \$15 million. In the past, proceeds from these sales would be considered "one-time funds" and would be used to plug holes in the budget or new spending. What I am proposing with this budget is to stop that practice and amass the funds into a large enough amount that they may be used to provide sustained funding streams for 7 years to fund public safety, parks and other core City services.

Aligning New Funding Streams to General Fund Debt Reductions

The General Fund annual debt costs will start to drop in a few more years. By FY2022 (4 years) the annual General Fund debt cost will drop by \$2.6 million. In 6 years, by FY2024, the annual General Fund debt will drop by \$7.1 million and by FY2028 (10 years), it will drop \$10.1 million.

This is a coordinated strategy to align one-time savings and revenues into a funding stream tied to the year when the General Fund debt shows significant reductions to maintain in order to continue the funding once the one-time revenues are spent. For example, if City owned properties are sold in FY2018 and generate \$8.0 million, this money will be deposited into a special reserve account and evenly allocated \$2.0 million per year over a 4 year term. At the end of the term (2022), the \$8.0 million would have been spent and at the same time the General Fund annual debt would have been reduced by \$2.6 million covering the costs into the future. A chart showing General Fund debt is included in the budget package.

Thank You Leadership Team

Words cannot fully express my gratitude to the strong leadership team who work tirelessly to serve the people of Fresno and helped me put together this budget. I extend my sincere thanks to City Controller Mike Lima, Budget Manager Jane Sumpter and Chief of Staff Tim Orman. I also extend special thanks to Wilma Quan-Schecter, who will become our City Manager on July 10. Lastly, none of this could have happened and Fresno would not be in the robust financial situation it is without the tireless dedication of our City Manager, Bruce Rudd, who will be retiring in July after 41 years of service to the people of the City of Fresno. Fortunately for all of us, Bruce will

make this a seamless transition by coming back for at least 6 months as an Assistant City Manager.

I am humbled and honored by the trust the voters of Fresno placed in me when they elected me Mayor last November. I take this job seriously. My family roots run deep in our community. I grew up in a poor but proud family living on McKenzie Street in Southeast Fresno. My challenges growing up taught me the value of hard work and determination. I believe this budget shows that hard work and setting goals will help bring about a better Fresno for all of us.

Sincerely,

A handwritten signature in blue ink, consisting of a large, stylized loop followed by a smaller, more defined loop.

Lee Brand



September 29, 2017

Council President Clint Olivier
Fresno City Councilmembers
Citizens of Fresno

It is with great pride and sense of accomplishment to present the City's Fiscal Year 2018 Budget, which builds upon the foundation, set by the prior Administration, while setting a new and ambitious course for our community that will result in even greater prosperity and positive change for our residents. As has been the case over the last several years, what our organization has achieved over the last year has been nothing less than astounding. During this time we started construction of a new Southeast Surface Water Treatment Plan and supporting pipelines, Fulton Street and all of its' art work is being restored, a third neighborhood park in less than three years was opened in the Cultural Arts District, and the long awaited Bus Rapid Transit system is also now under construction.

But of all of the accomplishments to date, nothing compares to the financial turnaround of our organization. As many of you know, it was less than four years ago when many experts predicted that Fresno would join the ranks of cities, such as Stockton, Detroit, San Bernardino, and Vallejo, in declaring bankruptcy. It was during this time that our organization had to make a number of difficult, but necessary decisions in order to get our proverbially financial house in order. While difficult, and at times painful, those decisions have resulted in not only stabilizing our financial future, but improving it to the point in which our credit ratings have dramatically improved, culminating on March 20, 2017 with a five point increase by Standard and Poor's. The recognition by Standard and Poor's, as well as Moody's and Fitch, is a testament to our commitment to ensuring that financial decisions are consistent with our vow to never again jeopardize the future of our organization, our employees, or the residents that we that we serve.

Moving forward, the Fiscal Year 2018 Budget includes a number of initiatives that were included in prior budget submissions, in particular, the continued investments in public safety, water infrastructure, public transportation, parks and trails. From an ongoing operational/services perspective, the Fiscal 2018 Budget will continue the partnerships with other community stakeholders in order to revitalize our older neighborhoods, aggressively address the health and safety issues associated with substandard housing and to provide services to those who find themselves homeless.

While the prior administration focused on remaining financial solvent, land use and revitalization, this budget will be focusing on four key strategic initiatives that include economic prosperity, quality of life,

public safety and unifying the community; with economic prosperity being the cornerstone of these efforts. It has long been realized that chronic unemployment has plagued this region for too long and has contributed to a variety of other social issues negatively impacting our residents and their families.

Expanding, diversifying, and improving our economy will not only generate additional General Fund revenues for the City, but more importantly, the increased employment opportunities will positive change that comes when our residents are gainfully employed and have the ability to provide for themselves and their families. The recent decision by Ulta Beauty to locate a fulfillment center in Fresno, and the 600 jobs that it brings, is just one example as how Fresno will position itself to compete in today's changing market place and creating the opportunities needed to reduce the level of poverty that has negatively impacted our community.

As such, the budget will continue to fund and build upon initiatives such as the Economic Expansion Act and the Industrial/Large Office Development Impact Fee Elimination or Reduction (IDIFER) Program. The Mayor's Budget also includes funding needed to implement a new land management system that support Business Friendly Fresno Version 2.0 as well as continued investments in infrastructure projects needed to support business expansion and attraction, including but not limited to, the completion of the SESWTP and Phase I of the recycled water program. It is also anticipated that over the next few months that City and County will jointly develop and implement a regional economic initiative that will include additional incentives that will be used to attract new business or allow existing businesses to expand and prosper.

With an improving economy comes the ability to improve the quality of life for our residents. The 2018 Fiscal Year Budget includes a number of initiatives that focus on improving the level and quality of community services that are provided. The Weekend Health and Fitness Program, which was created through partnerships with Fresno Unified and Central Unified School Districts, will be expanded to include both instructional and recreational swimming programs at a number of local area high schools. Customers who use public transportation services will experience improved frequencies and longer operating hours as well as the implementation of the long awaited bus rapid transit program. It is also anticipated that work will begin on Phase One of the Metro Trail Project later this year.

While these kinds of services are important, it is imperative that the issue of substandard housing be addressed. Therefore, the budget includes funding needed to support the Interior Inspection Program and ASET. In addition to these funding these two initiatives, and given the magnitude of the problems that have been created by substandard housing, the Mayor is currently working with the Council President, City Manager, City Attorney and the Development and Resource Director on what will be a completed restructuring of programs and manner in which substandard housing and code enforcement is managed and resourced in the future.

The budget also invests additional resources needed to support public safety. As is the case with other essential services, we will continue to fund previous increases in the number of sworn positions in both Fire and Police Departments; as well as providing the funding needed by these two departments to

ensure that our firefighters and police officers are well trained and have the tools and equipment required to ensure the community's safety as well as their own.

The budget also includes funding for 21 additional police officers, which will increase the total number of funded positions from 804 to 825. It also allocates funding for police substations in Central Fresno and Northwest Fresno as well as the construction of a new police substation at Fancher Creek in Southeast Fresno. The ability to fully fund this project is derived from savings in annual debt service payments that have been made possible due to improved bond ratings and the restructuring of existing debt. The savings, in combination with development impact fees and the sale of property at Belmont and DeWitt, will be sufficient to cover the cost of construction as well as associated tenant improvements, such as office equipment, computers, etc.

The investments in public safety are further complimented by Mayor Brand's commitment to building trust between the community, police department and the Office of Independent Review. This will be accomplished with the appointment of the Citizen's Public Safety Advisory Board as well as strengthening the role of the Independent Police Auditor. The Fiscal Year Budget also includes funding for a number of community policing initiatives already implemented by the Fresno Police Department as well as others, such as the Neighborhood Revitalization and Restore Fresno Teams.

Finally, the budget includes additional street maintenance related activities as a result of an increase in fuel taxes scheduled to occur later this year. While these additional revenues will help fund the backlog of deferred capital investments they will not address the underlying issue of land use planning and our ability to adequately provide for the neighborhoods that have already been built; let alone the ones that will be needed to support future growth. Internally, these challenges are no different in that we have with our parking garages, parks, stadium, etc., that have been allowed to deteriorate over time. Of all the issues facing our organization, the cost of providing the resources needed to adequately operate and properly maintain what we have already built is still the most challenging to overcome.

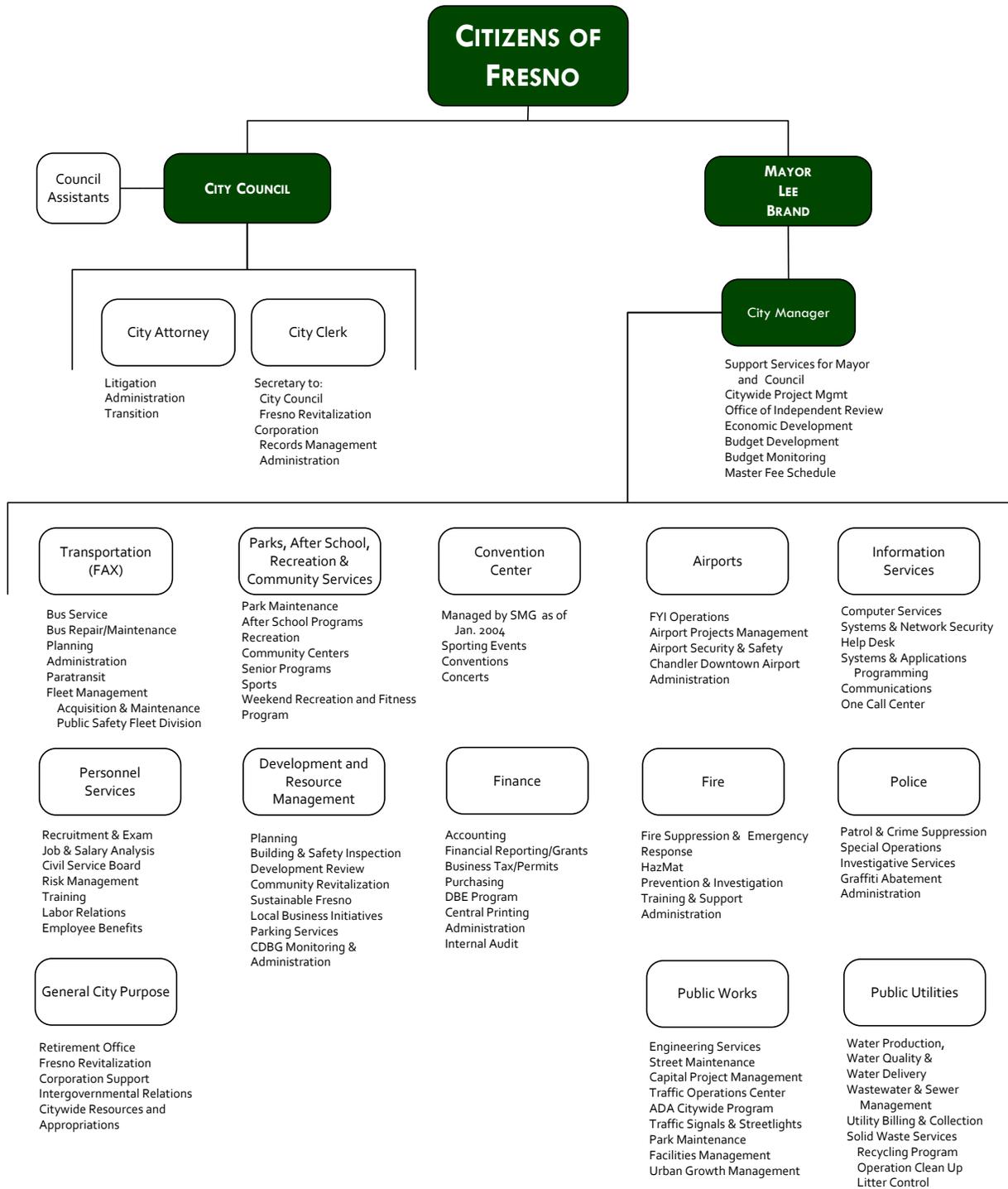
In closing, the amount of progress that has been achieved over the last four years has not been easy. To many, it was simply impossible. Conversely, what we have accomplished as an organization is a testimony to the grit and determination that comes with living in this community. It is who we are and is why Fresno will always be a special place.

Sincerely,

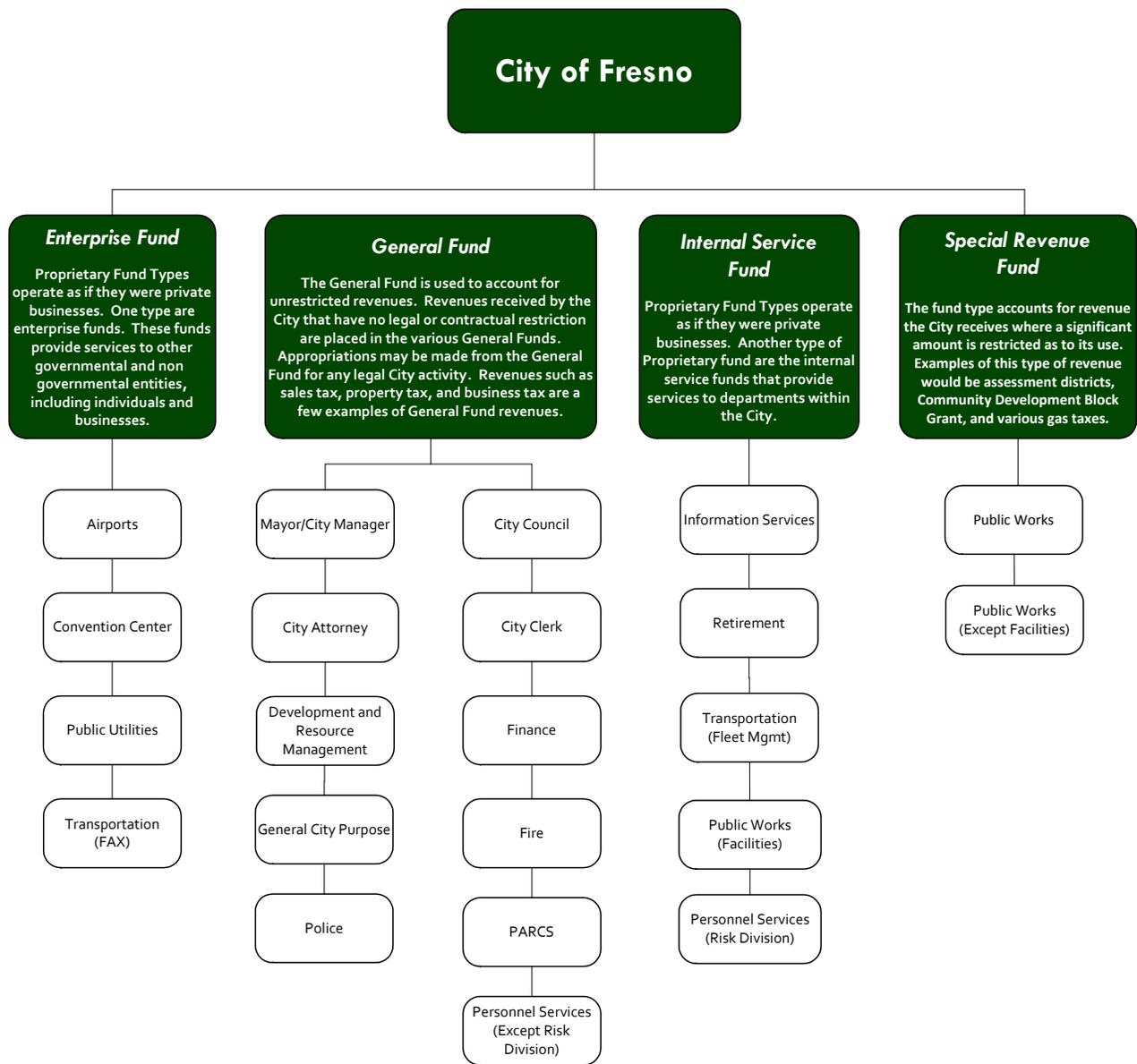


Bruce Rudd
Fresno City Manager

City Organizational Chart



City Operating Fund Structure Chart



Additional Fund Types used by the City:

Capital Project Fund Type: This fund type accounts for funds that are either restricted or designated for capital projects.

Debt Service Fund Type: The Debt Service Fund Type is used to accumulate assets for the repayment of long-term debt. Funds are transferred from the operating accounts of the various departments that benefit from the assets financed through the creation of the debt. Some examples of debt service funds would be the Pension Obligation Bonds, Convention Center Exhibit Hall Expansion, and the Blosser Judgment Obligation Bonds.

Note: Structure is based on primary funding source for each Department.

Total City Resources

The total amount of money received by the City of Fresno in all appropriated funds is shown on this page. The total Net Resources amounts represent all the revenue available to pay for services and capital projects. It excludes interfund transfers, and interdepartmental charge revenue.

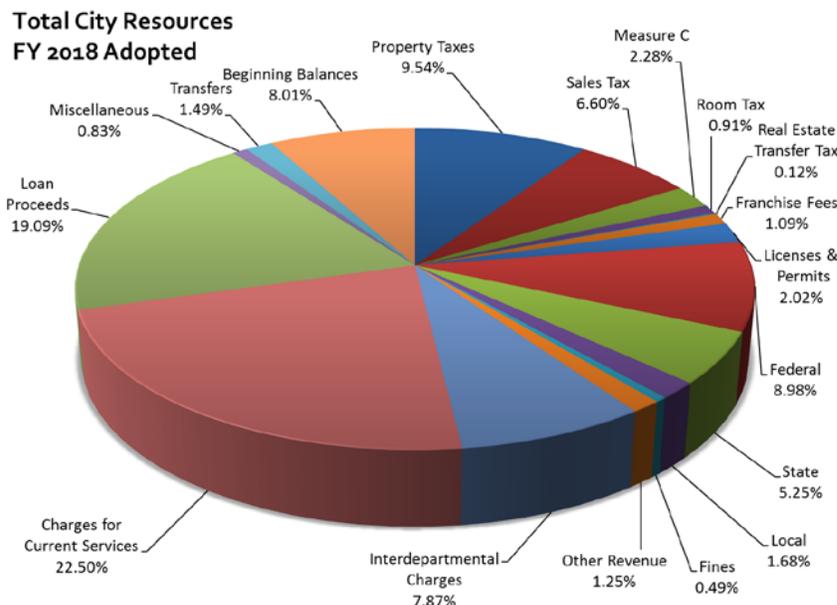
| | | | | |
|---|----------------------|----------------------|----------------------|---------------|
| Beginning Balance ⁽¹⁾ | 398,090,800 | 191,910,900 | 106,217,200 | (44.7) |
| <i>Local Taxes</i> | | | | |
| Property Taxes | 116,291,900 | 120,767,700 | 126,531,000 | 4.8 |
| Sales Tax | 76,200,300 | 96,631,100 | 87,610,100 | (9.3) |
| Measure C | 26,353,200 | 36,744,400 | 30,239,900 | (17.7) |
| Room Tax | 11,897,300 | 11,378,000 | 12,095,000 | 6.3 |
| Real Estate Transfer Tax | 1,305,100 | 1,516,000 | 1,546,300 | 2.0 |
| Franchise Fees | 13,815,800 | 14,008,000 | 14,484,100 | 3.4 |
| Total Local Taxes | 245,863,600 | 281,045,200 | 272,506,400 | (3.0) |
| Licenses & Permits | 26,488,800 | 26,184,200 | 26,823,800 | 2.4 |
| <i>Intergovernmental</i> | | | | |
| Federal | 39,427,100 | 135,800,700 | 119,091,800 | (12.3) |
| State | 56,789,200 | 85,082,800 | 69,628,300 | (18.2) |
| Local | 15,303,600 | 22,398,500 | 22,320,900 | (0.3) |
| Total Intergovernmental | 111,519,900 | 243,282,000 | 211,041,000 | (13.3) |
| Charges for Current Services ⁽²⁾ | 261,086,200 | 278,729,300 | 298,432,700 | 7.1 |
| Fines | 8,342,900 | 6,447,800 | 6,565,200 | 1.8 |
| Other Revenue | 17,037,800 | 16,789,700 | 16,603,600 | (1.1) |
| Interdepartmental Charges | 87,020,600 | 104,433,800 | 104,341,500 | (0.1) |
| Miscellaneous ⁽³⁾ | 46,675,200 | 230,161,000 | 264,168,100 | 14.8 |
| Transfers | 16,188,000 | 15,181,600 | 19,820,300 | 30.6 |
| Total City Revenue | 1,218,313,800 | 1,394,165,500 | 1,326,519,800 | (4.9) |
| Less: Net Interfund Transfers | 16,188,000 | 15,181,600 | 19,820,300 | 30.6 |
| Less: Interdepartmental Chrgrs | 85,889,700 | 109,117,700 | 105,337,600 | (3.5) |
| Total Net Resources | 1,116,236,100 | 1,269,866,200 | 1,201,361,900 | (5.4) |

Note:

⁽¹⁾ Declines in the Beginning Fund Balance are due to the placement of a \$116 million in escrow for the future defeasance of a portion of the 2008 Sewer Bonds.

⁽²⁾ Increases in Charges for Services are based on the 14 percent Water increase effective July 1, 2017 per the rate plan adopted by Council in February 2015.

⁽³⁾ Increases in Miscellaneous Revenue are due to State Revolving Fund loan proceeds anticipated by the Department of Public Utilities.

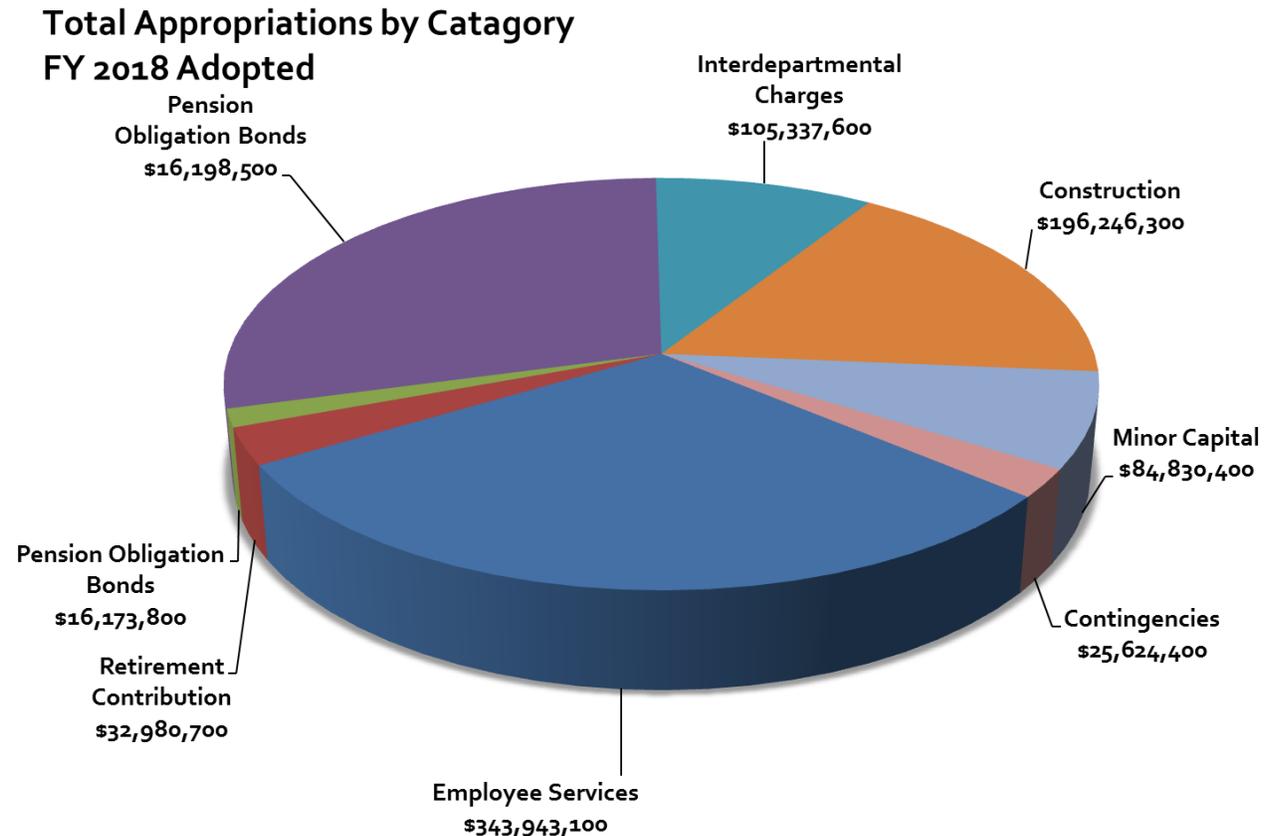


Total City Appropriations

APPROPRIATIONS BY CATEGORY

The total budget for all appropriated funds within the City of Fresno is shown on this page. The amounts shown as Total Net City budget represent the "net" budget after all interdepartmental charges are removed.

| | <i>FY 2016 Actuals</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Adopted</i> | <i>Percent Change</i> |
|---------------------------------|----------------------------|----------------------------|----------------------------|---------------------------|
| Employee Services | 284,552,100 | 340,712,800 | 343,943,100 | 0.9 |
| Retirement Contribution | 30,003,200 | 35,495,400 | 32,980,700 | (7.1) |
| Pension Obligation Bonds | 16,188,000 | 16,277,900 | 16,173,800 | (0.6) |
| Operations & Maintenance | 270,770,600 | 440,578,800 | 328,618,000 | (25.4) |
| Interdepartmental Charges | 85,889,700 | 109,117,700 | 105,337,600 | (3.5) |
| Minor Capital | 381,336,100 | 296,861,500 | 281,076,700 | (5.3) |
| Contingencies | 18,138,200 | 28,048,000 | 25,624,400 | (8.6) |
| Total Appropriations | 1,086,877,900 | 1,267,092,100 | 1,133,754,300 | (10.5) |
| Less: Interdepartmental Charges | 85,889,700 | 109,117,700 | 105,337,600 | (3.5) |
| Total Net City Budget | 1,000,988,200 | 1,157,974,400 | 1,028,416,700 | (11.2) |



Appropriations Summary by Department/Primary Funding Source Including Operating, Capital & Debt Service

The total budget by Department and primary funding source is shown on this page. The amounts shown as total Net City budget represent the "net" budget after all interdepartmental charges are removed.

| <i>Department</i> | <i>FY 2016 Actuals</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Adopted</i> | <i>% Change FY 2017 to FY 2018</i> |
|--|----------------------------|----------------------------|----------------------------|--|
| General Fund Departments | | | | |
| Mayor/CMO | 2,381,900 | 2,413,600 | 3,952,900 | 63.8 |
| Council | 2,454,600 | 3,630,700 | 3,670,300 | 1.1 |
| Police | 154,099,200 | 169,200,300 | 178,857,700 | 5.7 |
| Fire | 64,523,700 | 69,524,800 | 66,127,500 | (4.9) |
| Parks, After School, Recreation & Community Services | 23,811,200 | 26,000,400 | 23,834,600 | (8.3) |
| General City Purpose | 42,291,000 | 48,451,400 | 42,587,300 | (12.1) |
| Finance | 7,522,100 | 8,330,800 | 7,223,100 | (13.3) |
| City Clerk | 693,600 | 788,100 | 813,400 | 3.2 |
| City Attorney | 4,218,600 | 4,989,500 | 5,695,200 | 14.1 |
| Personnel Services | 26,329,000 | 37,485,100 | 34,438,600 | (8.1) |
| Development & Resource Management | 33,319,900 | 54,280,500 | 51,527,700 | (5.1) |
| Subtotal | 361,644,800 | 425,095,200 | 418,728,300 | (1.5) |
| Special Revenue Fund Departments | | | | |
| Public Works | 83,791,700 | 166,100,400 | 156,835,700 | (5.6) |
| Subtotal | 83,791,700 | 166,100,400 | 156,835,700 | (5.6) |
| Internal Service Fund Departments | | | | |
| Information Services Department | 13,441,000 | 14,664,400 | 14,829,900 | 1.1 |
| Subtotal | 13,441,000 | 14,664,400 | 14,829,900 | 1.1 |
| Enterprise Fund Departments | | | | |
| Department of Public Utilities | 474,230,600 | 447,199,000 | 355,275,100 | (20.6) |
| Transportation | 117,073,000 | 165,771,300 | 135,357,700 | (18.3) |
| Airports | 26,540,300 | 33,334,500 | 39,073,400 | 17.2 |
| Convention Center | 10,156,500 | 17,133,300 | 18,601,100 | 8.6 |
| Subtotal | 628,000,400 | 663,438,100 | 548,307,300 | (17.4) |
| Less: Expense Reduction | 0 | 2,206,000 | 4,946,900 | 124.2 |
| Less: Interdepartmental Charges | 85,889,700 | 109,117,700 | 105,337,600 | (3.5) |
| Net City Budget | 1,000,988,200 | 1,157,974,400 | 1,028,416,700 | (11.2) |

Revenues Summary by Department/Primary Funding Source Including Operating, Capital & Debt Service

The total budget by Department and primary funding source is shown on this page.

| <i>Department</i> | <i>FY 2016 Actuals</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Adopted</i> | <i>% Change FY 2017 to FY 2018</i> |
|--|----------------------------|----------------------------|----------------------------|--|
| General Government | | | | |
| Mayor/CMO | 140,500 | 0 | 0 | 0.0 |
| Council | 100 | 0 | 0 | 0.0 |
| General City Purpose | 301,436,900 | 325,773,900 | 327,093,500 | 0.4 |
| Personnel Services | 32,997,300 | 35,423,100 | 32,550,700 | (8.1) |
| Finance | 13,440,800 | 1,429,100 | 1,523,300 | 6.6 |
| Information Services Department | 16,718,300 | 16,509,500 | 17,813,900 | 7.9 |
| City Clerk | 4,700 | 0 | 0 | 0.0 |
| City Attorney | 58,000 | 150,000 | 150,000 | 0.0 |
| Development & Resource Management | 19,976,300 | 41,592,300 | 43,540,800 | 4.7 |
| Totals | 384,772,900 | 420,877,900 | 422,672,200 | 0.4 |
| Public Protection | | | | |
| Police | 17,983,200 | 19,426,000 | 26,117,700 | 34.4 |
| Fire | 14,227,100 | 15,546,700 | 13,485,900 | (13.3) |
| Totals | 32,210,300 | 34,972,700 | 39,603,600 | 13.2 |
| Public Ways and Means | | | | |
| Public Works | 136,859,100 | 186,916,900 | 170,665,400 | (8.7) |
| Totals | 136,859,100 | 186,916,900 | 170,665,400 | (8.7) |
| Culture and Recreation | | | | |
| Parks, After School, Recreation & Community Services | 8,321,200 | 10,934,000 | 10,760,700 | (1.6) |
| Totals | 8,321,200 | 10,934,000 | 10,760,700 | (1.6) |
| Enterprises (Business-Type Activities) | | | | |
| Department of Public Utilities | 465,834,400 | 461,270,500 | 406,783,400 | (11.8) |
| Transportation | 122,782,900 | 198,182,100 | 183,349,900 | (7.5) |
| Airports | 55,102,900 | 63,693,700 | 72,997,700 | 14.6 |
| Convention Center | 12,430,100 | 17,317,700 | 19,686,900 | 13.7 |
| Totals | 656,150,300 | 740,464,000 | 682,817,900 | (7.8) |
| Total City Revenues | 1,218,313,800 | 1,394,165,500 | 1,326,519,800 | (4.9) |

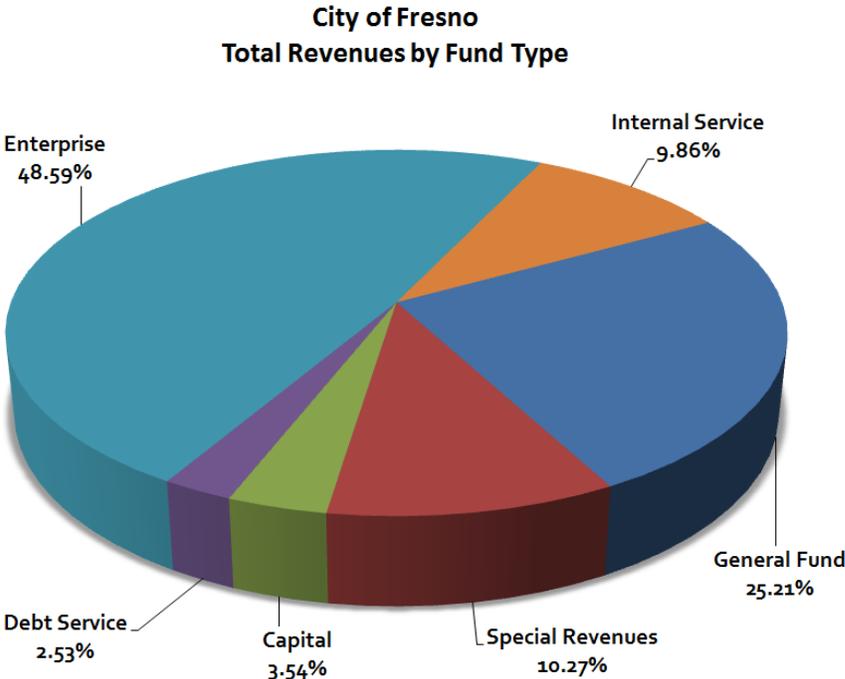
Revenues Summary by Fund Classification

Total City revenues and appropriations are shown on this page. The total revenue amount represents all of the revenues available to pay for services and capital projects, while the Net City Budget represents the "net" budget after all interdepartmental charges are removed.

Revenues

| | <i>FY 2016 Actuals</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Adopted</i> | <i>% Change FY 2017 to FY 2018</i> |
|---|----------------------------|----------------------------|----------------------------|--|
| Governmental Activities | | | | |
| General Fund ⁽¹⁾ | 301,958,800 | 329,045,700 | 334,456,400 | 1.6 |
| Trust | 1,600,700 | 0 | 0 | 0.0 |
| Special Revenues | 79,171,900 | 145,796,300 | 136,272,400 | (6.5) |
| Capital | 39,987,000 | 48,688,900 | 47,021,700 | (3.4) |
| Debt Service | 32,958,500 | 34,277,700 | 33,523,300 | (2.2) |
| Subtotal | 455,676,900 | 557,808,600 | 551,273,800 | (1.2) |
| Proprietary (Business-Like Activities) | | | | |
| Enterprise | 639,854,500 | 716,525,400 | 644,444,900 | (10.1) |
| Internal Service | 122,782,400 | 119,831,500 | 130,801,100 | 9.2 |
| Subtotal | 762,636,900 | 836,356,900 | 775,246,000 | (7.3) |
| Total Revenue | 1,218,313,800 | 1,394,165,500 | 1,326,519,800 | (4.9) |

⁽¹⁾ The General Fund Category includes amounts in the Emergency Reserve Fund and the Public Safety Communication Equipment Fund.

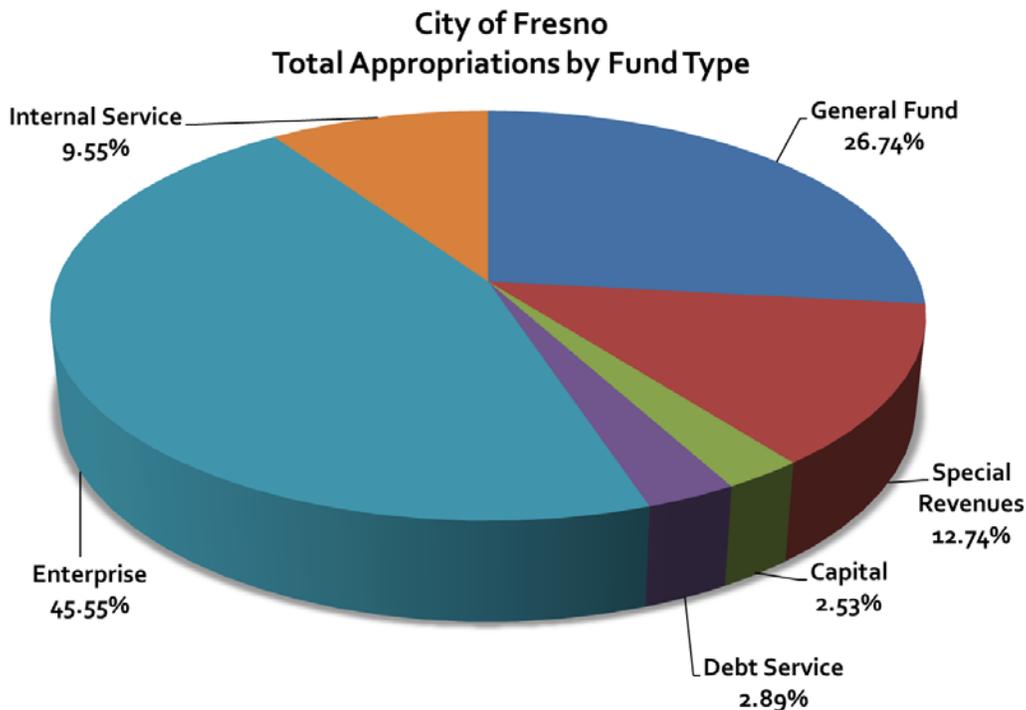


Appropriations Summary by Fund Classification

The Net City Budget represents the “net” budget after all interdepartmental changes are removed.

Appropriations

| | <i>FY 2016 Actuals</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Adopted</i> | <i>% Change FY 2017 to FY 2018</i> |
|---|----------------------------|----------------------------|----------------------------|--|
| Governmental Activities | | | | |
| General Fund | 273,709,500 | 305,503,700 | 303,243,700 | (0.7) |
| Trust | 1,400,300 | 0 | 0 | 0.0 |
| Special Revenues | 82,990,700 | 156,125,900 | 144,471,100 | (7.5) |
| Capital | 6,768,900 | 28,916,400 | 28,650,400 | (0.9) |
| Debt Service | 33,552,900 | 34,113,800 | 32,741,200 | (4.0) |
| Subtotal | 398,422,300 | 524,659,800 | 509,106,400 | (3.0) |
| Proprietary (Business-Like Activities) | | | | |
| Enterprise | 610,119,000 | 630,889,200 | 516,426,900 | (18.1) |
| Internal Service | 78,336,600 | 111,543,100 | 108,221,000 | (3.0) |
| Subtotal | 688,455,600 | 742,432,300 | 624,647,900 | (15.9) |
| Less: Interdepartmental Charges | 85,889,700 | 109,117,700 | 105,337,600 | (3.5) |
| Net City Budget | 1,000,988,200 | 1,157,974,400 | 1,028,416,700 | (11.2) |



Appropriations Summary – FY 2018 by Operating, Capital & Debt Service

The total adopted budget by department and primary funding source is shown on this page. The amounts shown as Total Net City budget represent the “net” budget after all interdepartmental charges are removed.

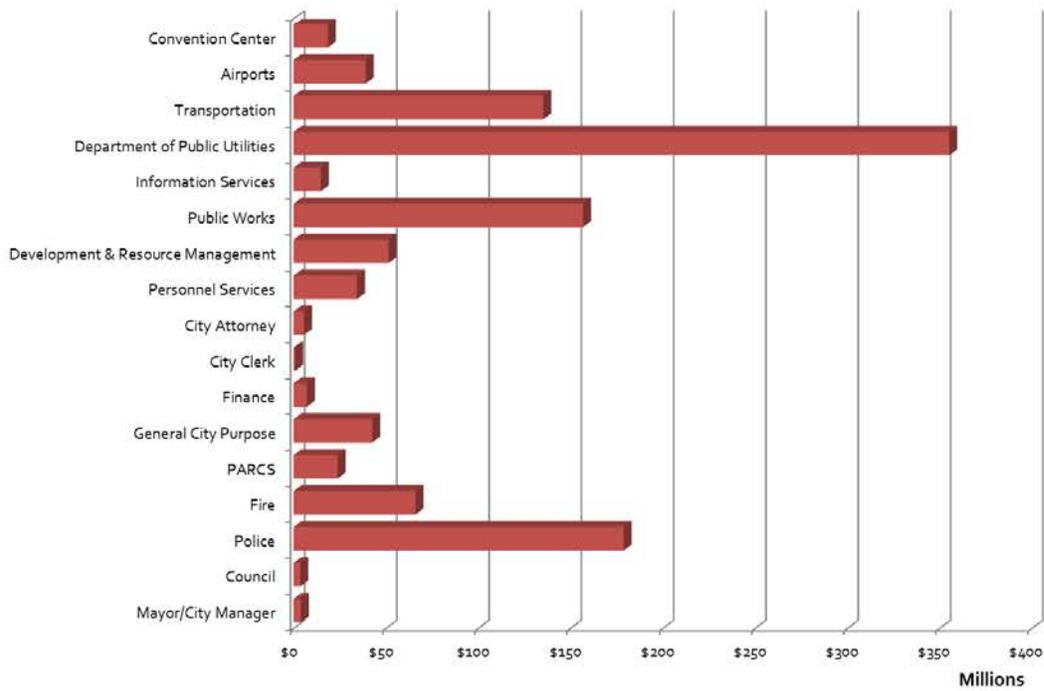
| <i>Department</i> | <i>FY 2018 Operating</i> | <i>FY 2018 Capital</i> | <i>FY 2018 Debt Service</i> | <i>Total</i> |
|--|------------------------------|----------------------------|---------------------------------|----------------------|
| General Fund Departments | | | | |
| Mayor/CMO | 3,952,900 | 0 | 0 | 3,952,900 |
| Council | 3,533,200 | 137,100 | 0 | 3,670,300 |
| Police | 170,696,700 | 6,504,000 | 1,657,000 | 178,857,700 |
| Fire | 64,666,200 | 0 | 1,461,300 | 66,127,500 |
| Parks, After School, Recreation & Community Services | 18,444,500 | 3,194,400 | 2,195,700 | 23,834,600 |
| General City Purpose | 11,068,000 | 0 | 31,519,300 | 42,587,300 |
| Finance | 7,223,100 | 0 | 0 | 7,223,100 |
| City Clerk | 813,400 | 0 | 0 | 813,400 |
| City Attorney | 5,695,200 | 0 | 0 | 5,695,200 |
| Personnel Services | 34,438,600 | 0 | 0 | 34,438,600 |
| Development & Resource Management ⁽¹⁾ | 43,849,200 | 7,678,500 | 0 | 51,527,700 |
| Totals | 364,381,000 | 17,514,000 | 36,833,300 | 418,728,300 |
| Special Revenue Fund Departments | | | | |
| Public Works | 62,470,900 | 94,219,700 | 145,100 | 156,835,700 |
| Totals | 62,470,900 | 94,219,700 | 145,100 | 156,835,700 |
| Internal Service Fund Departments | | | | |
| Information Services Department | 14,829,900 | 0 | 0 | 14,829,900 |
| Totals | 14,829,900 | 0 | 0 | 14,829,900 |
| Enterprises Fund Departments | | | | |
| Department of Public Utilities | 151,561,400 | 162,851,800 | 40,861,900 | 355,275,100 |
| Transportation | 93,907,300 | 41,450,400 | 0 | 135,357,700 |
| Airports | 17,976,800 | 16,774,700 | 4,321,900 | 39,073,400 |
| Convention Center | 5,764,000 | 3,996,100 | 8,841,000 | 18,601,100 |
| Totals | 269,209,500 | 225,073,000 | 54,024,800 | 548,307,300 |
| Less: Expense Reduction ⁽²⁾ | 4,946,900 | 0 | 0 | 4,946,900 |
| Less: Interdepartmental Charges | 105,337,600 | 0 | 0 | 105,337,600 |
| Net Budget | 600,606,800 | 336,806,700 | 91,003,200 | 1,028,416,700 |

⁽¹⁾ In FY 2018, all CDBG activities are reflected in the Development and Resource Management Department for tracking purposes.

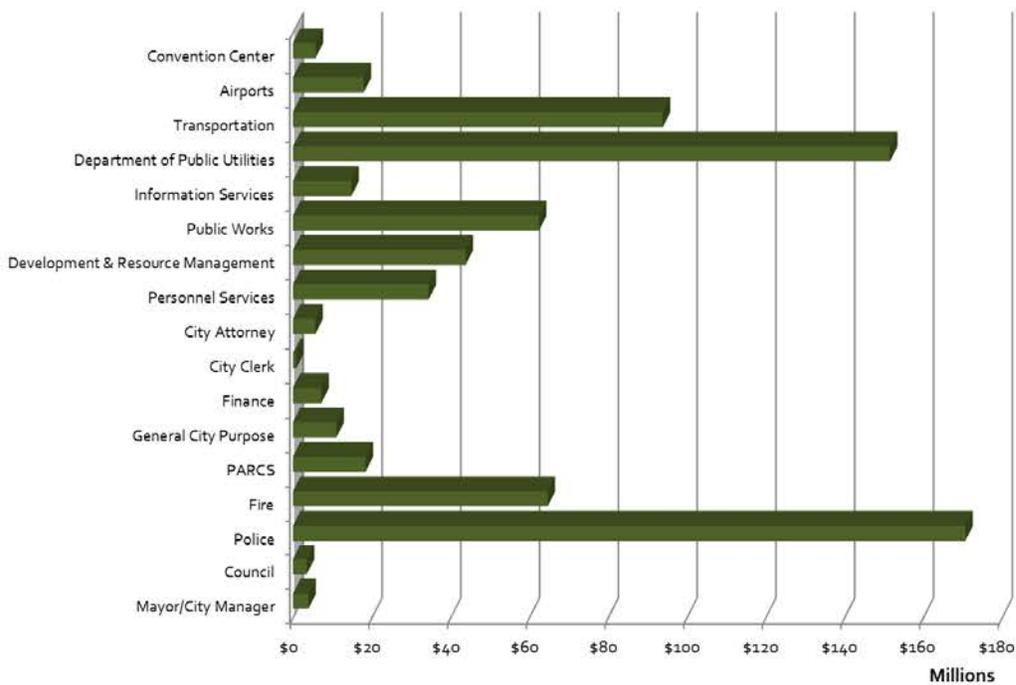
⁽²⁾ This represents the total expense reduction needed in the General Fund. It has been placed here for accounting purposes only.

Appropriations Summary - FY 2018 by Operating, Capital & Debt Service

Departmental Budgets - Total Appropriations FY 2018 Adopted



Departmental Budgets - Operating Appropriations FY 2018 Adopted



Authorized Position Detail

The Position Authorization Resolution (PAR) details City Services provided by permanent employees in two major categories: Permanent and Permanent Part-Time (PPT). The FY 2017 Amended figures below represent total permanent positions as of June 2017. The FY 2018 Adopted column represents the net of the FY 2017 Amended and the FY 2018 Position Changes. The Departments are listed based on their primary function by fund type. All totals noted below represent the Full Time Equivalent (FTE).

| <i>Department</i> | <i>FY 2016 Adopted</i> | <i>FY 2017 Adopted</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Changes</i> | <i>FY 2018 Adopted</i> |
|--|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| General Fund Departments | | | | | |
| Mayor and City Manager's Office ⁽¹⁾ | 17.50 | 17.50 | 17.50 | 7.50 | 25.00 |
| City Council | 23.00 | 23.00 | 23.00 | 0.00 | 23.00 |
| City Attorney's Office ⁽²⁾⁽⁵⁾ | 34.75 | 38.00 | 39.00 | 2.84 | 41.84 |
| City Clerk's Office | 5.00 | 5.75 | 5.75 | 0.25 | 6.00 |
| Development & Resource Management ⁽³⁾ | 184.60 | 195.80 | 204.80 | 13.9 | 218.70 |
| Finance Department | 58.75 | 60.75 | 60.75 | (6.00) | 54.75 |
| PARCS Department | 71.00 | 73.50 | 73.50 | 0.50 | 74.00 |
| Personnel Services Department | 32.50 | 34.00 | 34.00 | 1.00 | 35.00 |
| Fire Department ⁽⁶⁾ | 359.00 | 376.91 | 376.91 | (11.80) | 365.11 |
| Police Department ⁽⁴⁾ | 1,019.56 | 1,075.65 | 1,078.65 | 15.69 | 1,094.34 |
| Sub-Total General Fund | 1,805.66 | 1,900.86 | 1,913.86 | 23.88 | 1,937.74 |
| Special Revenue Departments | | | | | |
| Public Works Department | 288.75 | 305.25 | 305.25 | 10.00 | 315.25 |
| Sub-Total Special Revenue | 288.75 | 305.25 | 305.25 | 10.00 | 315.25 |
| Enterprise Departments | | | | | |
| Airports Department | 87.00 | 96.35 | 96.35 | 2.70 | 99.05 |
| Public Utilities | 640.50 | 643.80 | 643.80 | 0.00 | 643.80 |
| Transportation/FAX Department | 435.50 | 492.25 | 492.25 | 15.75 | 508.00 |
| Sub-Total Enterprises | 1,163.00 | 1,232.40 | 1,232.40 | 18.45 | 1,250.85 |
| Internal Service Departments | | | | | |
| General City Purpose | 10.75 | 12.50 | 12.50 | 0.50 | 13.00 |
| Information Services Department | 53.00 | 57.00 | 57.00 | 1.00 | 58.00 |
| Sub-Total Internal Service | 63.75 | 69.50 | 69.50 | 1.50 | 71.00 |
| Grand Total | 3,321.16 | 3,508.01 | 3,521.01 | 53.83 | 3,574.84 |

Sworn Safety Positions by Count

| <i>Department</i> | <i>FY 2016 Adopted</i> | <i>FY 2017 Adopted</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Position Changes</i> | <i>FY 2018 Adopted Budget</i> | <i>FY 2018 Funded Positions</i> |
|----------------------------------|----------------------------|----------------------------|----------------------------|---|---------------------------------------|---|
| Police Department ⁽⁴⁾ | 775 | 801 | 804 | 21 | 825 | 825 |
| Fire Department | 314 | 334 | 334 | 0 | 334 | 334 |
| Airports Department | 15 | 19 | 19 | 0 | 19 | 19 |
| Totals | 1,104 | 1,154 | 1,157 | 21 | 1,178 | 1,178 |

⁽¹⁾ In FY 2018, the Budget and Management Studies Division was relocated from Finance to the City Managers Office.

⁽²⁾ In FY 2017, 1 Deputy City Attorney III position was added through the 3rd PAR Amendment.

⁽³⁾ In FY 2017, 3 positions were added in Building & Safety with the 2nd PAR Amendment; 5 positions were transferred from Community Revitalization and 6 new positions were added to the Rental Housing Division.

⁽⁴⁾ In FY 2017, 2 Police Officers and 1 Police Sergeant position were added through the 1st PAR Amendment. In FY 2018, 15 Police Officer positions are being underfilled with cadet employees.

⁽⁵⁾ During the FY 2018 Council Budget Hearings, Council approved motion #2, adding two Legal Investigators to the City Attorney's Office.

⁽⁶⁾ As a part of the Mayor's Adopted Budget changes approved by Council, 16.64 FTE associated with the North Central Fire District will be deleted with an effective date of December 15, 2017. This action does not impact the Sworn Safety table, which reflects position Count not FTE.

Authorized Position Changes

The detail below describes the position changes by fund type for FY 2018. Additional position detail can be found in the relevant department's staffing sections. The position changes noted below reflect whole position changes unlike the Authorized Position Detail, which notes changes by FTE.

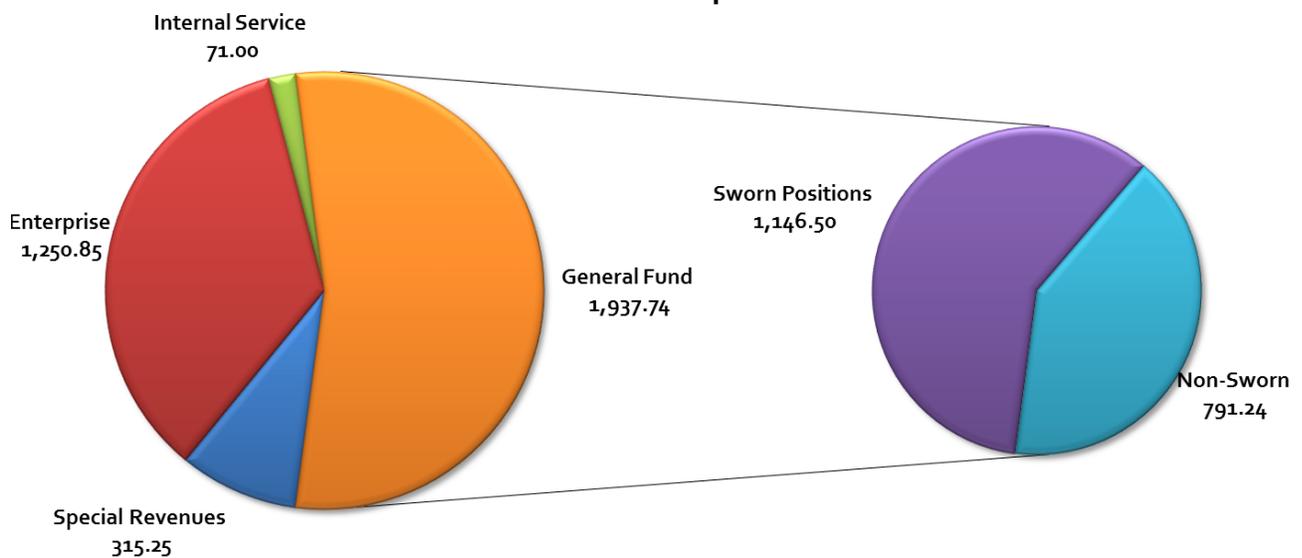
| Funding Source | Service | New Positions |
|---------------------------|--|---------------|
| General Fund | | |
| | <p><i>Public Safety</i> –The Police Department is adding twelve (12) new Police Officer Recruit positions to address increasing Part I crimes in Fresno and nine (9) new Police Officer Recruit positions that will backfill eight (8) existing Police Officers and one (1) Police Sergeant position that will be assigned to the FAX Unit.</p> <p>The Fire Department is adding one (1) Supervising Fire Prevention Inspector to supplement the Self-Inspection Program (SIP) and inspect low hazard occupancies once every four years.</p> | 22 |
| | <p><i>Building & Safety</i> – One (1) Plans and Permit Technician is being converted in the Development and Resource Management Department (DARM) from part-time to full-time to improve customer service at the Permits counter due to a continuation of elevated service demands.</p> | 1 |
| | <p><i>City Attorney</i> – During the FY 2018 Budget Hearings, Council approved two (2) Legal Investigator positions to enhance the productivity, effectiveness and responsiveness of the Anti-Slum Enforcement Team (ASET).</p> | 2 |
| | <p><i>Finance</i> – One (1) Tax/Permit Inspector position is being added to facilitating the on-going business objective of improving the discovery, tracking and collection of City businesses that are not currently in compliance and are not paying their fair share of business taxes.</p> | 1 |
| | <p><i>Parking Services</i> – One (1) part-time Parking Meter Attendant II position is being converted to full-time to address increased service demands in the Parking Meters Unit.</p> | 1 |
| | <p><i>Proactive Rental Housing</i> – As a part of the Rental Housing Improvement Act Ordinance (RHIAO) and the Anti-Slumlord implementation, the Development and Resource Management Department (DARM) is adding two (2) Senior Community Revitalization Specialist, eight (8) Community Revitalization Specialist, one (1) Housing Program Supervisor, one (1) Staff Assistant and one (1) Senior Administrative Clerk to establish a Proactive Rental Housing Unit that will focus on health and safety inspections.</p> | 13 |
| General Fund Total | | 40 |

| Funding Source | Service | New Positions |
|------------------------|--|---------------|
| Special Revenue | | |
| | <p><i>Public Works</i> – One (1) Engineering Technician I position is being added to collect traffic data, conduct traffic studies and perform other field studies; one (1) Engineer I/II is being added to assist with the in-house design process, design changes, and routine tasks; and, the addition of one (1) Street Maintenance Supervisor will finally allow the Traffic Signal & Street Light Division to divide the supervision of its major services into separate programs: Traffic Signals and Street Lights. Adding this new Supervisor position to manage the Street Light Program will allow two electricians to return to performing their duties, which will help to significantly reduce the street light repairs backlog.</p> | 3 |
| | <p><i>Sustainability</i> – One (1) Engineering Technician I is being added to address an increase in collaborative sustainability partnerships such as the Sunshot Solar Program, EPIC Advanced Energy Community project and the Power the Tower projects as well as anticipated sustainability projects. The position will focus on developing a repository of all sustainability efforts performed by City departments and disseminate the information, provide assistance and guidance to the City and its energy efficiency projects.</p> | 1 |
| | Special Revenue Total | <hr/> 4 |
| Enterprise | | |
| | <p><i>Public Safety</i> – The Airports Department is converting three (3) part-time Airports Public Safety Officers to full time in an effort to provide more efficient coverage, improved scheduling consistency and reduced recruitment and training expenses. Additionally, the Department anticipates that this conversion will reduce overtime costs and contracted services.</p> | 3 |
| | <p><i>Airports</i> – One (1) Air Conditioning Mechanic position is being added in an effort to improve response time for emergency repairs, reduce instances of system failures, and allow for better utilization of existing maintenance staff. Additionally, this position is estimated to save on outsourcing costs and contractor mark ups for parts and supplies.</p> <p>The Department is also adding one (1) Capital Development Specialist is being added to address increases in capital projects and FAA mandates that require construction to begin within two years of project authorization.</p> | 2 |
| | <p><i>Public Works</i> – The Median Island Maintenance Program is converting four (4) temporary seasonal Laborer positions to full-time, which will allow the Median Island Maintenance crews to operate continuously throughout the year to maintain over 6.4 million sq. ft. (149) acres of median islands.</p> | 4 |

Authorized Position Changes

| Funding Source | Service | New Positions |
|--------------------------------|---|---------------|
| Enterprise (cont.) | | |
| | <i>Transportation</i> – The Department is adding one (1) Staff Assistant position to provide support in scheduling meetings, tracking performance metrics, recruiting activities and other functions. | 1 |
| Enterprise Total | | 10 |
| Internal Services | | |
| | <i>Personnel Services</i> – The Personnel Services Department is adding one (1) Human Resources Risk position to better manage the respective case loads of approximately 150 claims per examiner. | 1 |
| | <i>Transportation</i> – Positions are being added to create a Fleet Maintenance Shop specifically designed to address public safety vehicles and equipment. | 3 |
| Internal Services Total | | 4 |
| Grand Total | | 58 |

**Authorized Full Time Equivalents by Fund Type
FY 2018 Adopted**



Debt Obligations Summary

As of June 30, 2017, the City estimates it will have total long-term bond principal and interest outstanding of \$1.1 billion. Of this amount, \$621.5 million or 56.5 percent is revenue bonds of the City's business enterprise funds, and \$194.3 million is associated with the pension obligation bond, backed by the full faith and credit of the City. The remaining \$284.2 million includes lease revenue bonds for general governmental projects. Total bonded indebtedness backed by the General Fund is \$478.46 million.

The City's total bonded principal and interest outstanding at June 30, 2017 is approximately \$120.5 million less than the prior year due to normal debt service payments.

| | FY 2017 | FY 2018 |
|---|---------------|---------------|
| Bonded Obligation Debt (Principal Only) | \$132,365,000 | \$131,840,000 |
| Bonded Obligation Debt per Capita | \$254.47 | \$253.32 |
| Debt Service tax rate per \$ 100 taxable valuation | \$0.42 | \$0.40 |

The ratio of net bonded obligation debt to taxable valuation and the amount of bonded debt per capita are useful indicators of the City's debt position to management, citizens, and investors. A comparison of these indicators at June 30th is on the table shown above.

The City's Charter imposes a limit on the amount of general obligation bonds the City can have outstanding at any given time; this limit is 20 percent of the assessed value of

property in the City. Bonded indebtedness constituting a general obligation of the City can only be created by the affirmative votes of a majority of the electors. The City currently has no general obligation debt.

In May 2017, the City completed the refinancing of eleven of its Lease Revenue bonds. The refinancing totaled \$146.2 million. The refinancing lowered the effective interest rate paid on the debt, while not extending the maturity date beyond that which existed on the original Lease Revenue bonds. The refinancing will save the City \$42.0 million in debt service payments over 22 years, with \$26.8 million of that savings occurring in the General Fund.

One of the reasons the refinancing was possible was actions on the City's bond ratings by the rating agencies. During FY 2016 and FY 2017, all three major rating agencies increased the City's bond rating from previous levels. Most noteworthy was S&P's five-notch increase of both the City's Lease Revenue bond rating and its overall bond rating.

| BOND RATING COMPARISON | | | | |
|------------------------|--------------|---------------|------------|-------------|
| LEASE REVENUE BONDS | | | | |
| | Prior Rating | Prior Outlook | New Rating | New Outlook |
| Fitch | BBB/BBB- | Stable | A- | Stable |
| S&P | BB+ | Stable | A | Stable |
| Moody's | Baa2/Baa3 | Positive | Baa1/Baa2 | Stable |
| GENERAL OBLIGATION | | | | |
| | Prior Rating | Prior Outlook | New Rating | New Outlook |
| Fitch | BBB+ | Stable | A | Stable |
| S&P | BBB- | Stable | A+ | Stable |
| Moody's | Baa1 | Positive | A3 | Stable |

Loans and leases outstanding at June 30, 2017 are estimated to be \$479.2 million. \$453.0 million dollars of the outstanding balance is in the form of Safe Drinking Water State Revolving Fund low or no-interest loans received by the Water and Wastewater Divisions. These loans will be repaid with enterprise revenues through the year 2047.

Debt Obligations Summary

| <i>FY 2018 Current Portion of L T Debt</i> | | | | | | | |
|---|---------------------------------|---|---|--------------------------|-------------------------|-------------------|-------------------|
| <i>Bonds Backed By General Fund (GF)</i> | <i>Current Repayment Source</i> | <i>Outstanding Principal & Interest Bonds @ 6/30/17</i> | <i>Outstanding Principal & Interest Loans @ 6/30/17</i> | <i>Payment Principal</i> | <i>Payment Interest</i> | <i>Total D/S</i> | <i>GF Portion</i> |
| Pension Obligation | GF/Enterprise | 194,282,140 | | 7,595,000 | 8,596,640 | 16,191,640 | 12,633,300 |
| Exhibit Hall Expansion Lease Revenue | General Fund | 24,960,815 | | 289,283 | 980,782 | 1,270,065 | 1,270,065 |
| Stadium Lease Revenue | Various | 44,481,383 | | 705,000 | 2,363,645 | 3,068,645 | 3,068,645 |
| Various Capital Project Lease Revenue | General Fund | 39,876,709 | | 745,000 | 1,351,337 | 2,096,337 | 2,096,337 |
| Convention Center Lease Revenue | General Fund | 19,039,415 | | 1,675,000 | 1,148,910 | 2,823,910 | 2,823,910 |
| No Neighborhood Left Behind Lease Revenue | General Fund/ Measure C | 18,135,610 | | 2,635,000 | 677,404 | 3,312,404 | 799,905 |
| Parks/Riverside Golf Course Lease Revenue | Impact Fees/ Enterprise/GF | 41,002,954 | | 920,000 | 1,111,704 | 2,031,704 | 995,535 |
| Public Safety Lease Revenue | Impact Fees/GF | 52,371,685 | | 0 | 1,379,185 | 1,379,185 | 719,073 |
| City Hall Chiller | Rent Revenue | 3,613,321 | | 0 | 120,821 | 120,821 | 83,246 |
| City Hall/Granite Park/Bee Bldg Lease Revenue | Rent Revenue/GF | 40,693,401 | | 3,085,000 | 1,156,820 | 4,241,820 | 3,294,625 |
| Total Bonds | | 478,457,433 | 0 | 17,649,283 | 18,887,248 | 36,536,531 | 30,297,121 |
| Loans Backed by General Fund | | | | | | | |
| California Infrastructure Bank | General Fund | | 2,279,081 | 75,321 | 59,194 | 134,514 | 134,514 |
| HUD Loan (Regional Medical Center) | CDBG | | 273,929 | 270,000 | 3,929 | 273,929 | |
| HUD Loan (FMAAA) | CDBG | | 383,354 | 110,000 | 9,800 | 119,800 | |
| HUD Loan (Neighborhood Streets & Parks) | CDBG | | 794,099 | 94,000 | 37,048 | 131,048 | |
| Master Equipment Lease Purchase Program | Various | | 22,440,261 | 4,543,070 | 518,214 | 5,061,284 | 5,061,284 |
| Total Loans | | 0 | 26,170,724 | 5,092,391 | 628,185 | 5,720,575 | 5,195,798 |
| General Fund Backed Obligations | | | | | | | |
| Bonds & Loans Backed by Enterprise Funds | | | | | | | |
| Sewer Revenue Bonds 1993 | Enterprise | 28,937,081 | | 9,590,000 | 1,111,025 | 10,701,025 | |
| Sewer Revenue Bonds 2008 | Enterprise | 265,500,541 | | 0 | 7,948,844 | 7,948,844 | |
| Water Revenue Bonds 2003 | Enterprise | 4,134,000 | | 1,180,000 | 196,088 | 1,376,088 | |
| Water Revenue Bonds 2010 | Enterprise | 242,366,675 | | 4,285,000 | 8,223,838 | 12,508,838 | |
| Airport Revenue Bonds 2013 | Enterprise | 41,342,690 | | 1,420,000 | 1,354,744 | 2,774,744 | |
| Airport Revenue Bonds 2007 | Enterprise | 39,249,655 | | 215,000 | 1,250,741 | 1,465,741 | |
| State Water Resources Control Board Loans | Enterprise | | 452,987,143 | 2,714,820 | 55,467 | 2,770,286 | |
| Enterprise Fund Backed Obligations | | 621,530,642 | 452,987,143 | 19,404,820 | 20,140,747 | 39,545,566 | 0 |
| Total Citywide Debt Obligations | | 1,099,988,075 | 479,157,867 | 42,146,494 | 39,656,180 | 81,802,672 | 35,492,919 |

FY 2017-2018 Measure C Extension Revenue and History

The Measure C Extension Plan is a multi-modal funding program, which distributes a percentage of local sales tax revenue to the City of Fresno through three main programs: the Regional Public Transit Program; the Regional



Transportation Program; and the Local Transportation Program.

Public Transit Program

The goal is to expand mass transit programs that have a demonstrated ability to get people out of their cars and improve air quality. The transit agencies would use the funds to address major new expansions of the express, local and feeder bus service to include additional:

- Routes
- Buses (including low emission)
- Night and Weekend Service
- Bus Shelters
- Safer access to Public Transit Services.

Local Transportation Program

The goal is to improve the City's local transportation program by addressing the problem of aging streets and road infrastructure. Funding is provided to fill potholes, repave streets, improve sidewalks, and upgrade the local transportation infrastructure.

The funding is distributed as follows:

- Street Maintenance / Rehabilitation
- Flexible Program
- ADA Compliance
- Pedestrian / Trails / Bicycle Facilities

Regional Transportation Program

The Regional Transportation Program provides for the movement of goods, services, and people throughout the County.

The Fresno Yosemite International Airports is an important component of both the urban and rural area transportation systems and is critical to the continued economic development in Fresno County. Funding for the program is designed for runway and infrastructure rehabilitation, runway land acquisition and construction, and associated infrastructure construction projects.

| Measure C Revenue | Public Works | FAX | Airports | Total Revenue |
|-------------------|--------------|------------|----------|---------------|
| 2013 Actuals | 9,309,652 | 8,297,320 | 605,644 | 18,212,616 |
| 2014 Actuals | 9,701,675 | 8,599,610 | 627,709 | 18,928,994 |
| 2015 Actuals | 10,135,605 | 9,021,231 | 658,486 | 19,815,322 |
| 2016 Actuals | 10,754,973 | 9,512,168 | 694,319 | 20,961,460 |
| 2017 Actuals | 10,812,893 | 9,635,196 | 703,299 | 21,151,387 |
| 2018 Adopted | 9,920,200 | 10,421,000 | 722,100 | 21,063,300 |

When compared to the previous year, FY 2017 Measure C revenue grew by an average of 0.91 percent, however, this is a significant decrease when compared to the average 5 percent revenue growth year-over-year during the previous three years. The revenue change is attributable to an overall decrease in local sales tax revenue.

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FY 2017-2018 Federal Entitlement Funding

Introduction

The City of Fresno receives annual allocations from the U.S. Department of Housing and Urban Development (HUD) through four grant programs:

- Community Development Block Grant (CDBG)
- HOME Investment Partnership Program (HOME)
- Emergency Solutions Grant (ESG), and
- Housing Opportunities for Persons With AIDS/HIV (HOPWA)

The overarching purpose of these four programs is to assist **low- and moderate-income** families and households, which are those that earn less than 80 percent of the area



median income. ESG and HOPWA funds are earmarked to assist the homeless and persons living with HIV/AIDS, respectively. The funds are used to pursue three

goals: 1) Provide decent, affordable housing; 2) Create suitable living environments, and 3) Expand economic opportunities.

In order to access these federal funds, the City must carry out a planning process to identify the scope of housing and community

development needs in its jurisdiction and how the available funding can best be used to meet those needs. This planning process, called the Consolidated Plan, was conducted in late 2014 and early 2015. The term of the plan began on July 1, 2015 and will end on June 30, 2020. A full copy of the Consolidated Plan is available for review at the City's Development and Resources Management Department (DARM). Each year, the City prepares an Annual Action Plan that describes the projects and actions it will undertake to carry out the strategies outlined in the Consolidated Plan. The Third Year Annual Action Plan covers the period from July 1, 2017 to June 30, 2018.

In FY 2018, the City has been allocated approximately \$9.638 million in federal allocations to address its most pressing affordable housing and community development priorities. The most pressing needs in the City continue to be a large number of blighted properties and substandard condition of housing, especially within the neighborhoods identified as CDBG areas. As such, the majority of CDBG resources available to the City through the programs covered by this plan will focus on reinvestment in distressed areas through housing rehabilitation programs, public facility and infrastructure projects, and supportive public services. HOME funds will primarily be used to increase housing opportunities for low-income rental households and for home-owner rehabilitation programs. ESG funds will continue to serve the needs of homeless populations and HOPWA funds will provide housing assistance to persons living with HIV/AIDS and their families.

Community Development Block Grant

This long-standing program of HUD, provides jurisdictions, also known as 'entitlement communities,' federal funds to: sustain

affordable housing, create suitable living environments, and expand economic opportunities primarily for low to moderate income persons. CDBG was enacted through the Housing and Community Development Act of 1974 and took effect in January 1975. CDBG funds are allocated to more than 1,220 local and state governments on a formula basis; the total program was approximately \$3.0 billion in 2015. Larger cities and urban counties, called "entitlement communities," are required to prepare and submit a "Consolidated Plan" that establishes goals for the use of CDBG funds. Grantees are also required to hold public meetings to solicit input from the community; ensuring that proposed projects are aligned with the community's prioritized needs as established in the City's Consolidated Plan.

CDBG projects must be consistent with broad national objectives for CDBG: activities that benefit low- and moderate-income people, the prevention or elimination of slums or blight, or other community development activities to address an urgent threat to health or safety. CDBG funds may be used for community development activities (such as real estate acquisition, relocation, rehabilitation of housing and commercial buildings), construction of public facilities and improvements (such as water, sewer, and other utilities, street paving, and sidewalks), construction and maintenance of neighborhood centers, and the conversion of school buildings, public services, and economic development and job creation /retention activities. CDBG funds can also be used for

preservation and restoration of historic properties in low-income neighborhoods.

Overview of City CDBG

On June 14, 2017, HUD announced FY 2018 allocation levels; the City will receive approximately \$6.4 million of CDBG funds for use in FY 2018. Several neighborhoods provided input during the Public Needs Hearing on January 25, 2017.

CDBG revenues used to build the Program's budget are comprised of the entitlement from HUD, program income, and carryover funds. Program income, which is the gross income received by the City and its subrecipients directly generated from the use of CDBG funds, is estimated at \$206,500. Expenditures related to the FY 2018 new allocation and estimated program income are classified according to the summary chart.

The carryover is the total of unused, cancelled or not yet completed funds or projects from prior fiscal years. This can occur when a capital project is completed under budget; when a program does not use all of its allocation; or when a project is not completed within that fiscal year. The FY 2018 budget includes several projects that have previously been funded, but are not yet complete, including, but not limited to: 1) Herndontown Sewer Hookups, 2) Infill Program, 3) Park Improvements at various sites for learner pools and the Mosqueda splash park, 4) Public Works Neighborhood Street Improvements at Roy and Almy, Buckingham, Calaveras, Kings Canyon and Fairmont streets, 5) Southwest and Southeast Specific Plans, and 6) several nonprofit subrecipient projects.

Additionally, “reprogrammed” or cancelled activities totaling approximately \$1.05 million have been addressed through a substantial amendment, and will be considered in June, 2017 for reprogramming to fund a portion of the Senior Hot Meals Program, a lead paint abatement program, and the annual payment of a Section 108 loan due in August, 2017. The annual payment of Debt Service is required to repay Section 108 loans for the Regional Medical Center, Senior Center, and Street and Park Improvements within CDBG areas.

In addition to the activity limitations placed upon CDBG, HUD has also limited the use of CDBG for certain types of projects/programs. By regulation, all Public Service activities are capped at fifteen percent of the entitlement plus program income. Planning and Administration activities are capped at twenty percent of the entitlement plus program income. For FY 2018 the “allocation caps” for Public Service and Administration are estimated to be \$980,000 and \$1,307,000 respectively.

| <i>FY 2018 Allocation and Program Income</i> | <i>CDBG</i> | <i>HOME</i> | <i>ESG</i> | <i>HOPWA</i> |
|--|------------------|------------------|----------------|----------------|
| HOUSING | | | | |
| Housing Rehabilitation | | 1,000,900 | | |
| Lead Paint Abatement (partial) | 60,000 | | | |
| Senior Paint Program | 100,000 | | | |
| Senior Paint Program (Nonprofit*) | 199,800 | | | |
| Minor Code Compliance Grant Program | 150,000 | | | |
| CHDO Set Aside (15% Allocation) | | 333,700 | | |
| Tenant Based Rental Assistance (Homeless) | | 665,700 | | |
| HOME Rental Rehab/New Construction (partial) | | 420,500 | | |
| FACILITIES AND PUBLIC IMPROVEMENTS | | | | |
| Neighborhood Street Improvements | 2,090,600 | | | |
| Park Improvements | 1,345,900 | | | |
| Nonprofit* Facilities | 525,200 | | | |
| Section 108 Loan Repayment | | | | |
| PUBLIC SERVICES (15% CAP) | | | | |
| Senior Hot Meals (partial) | 127,000 | | | |
| Parks After School Program | 593,000 | | | |
| Nonprofit* Public Services | 229,600 | | | |
| HOMELESS AND SPECIAL NEEDS | | | | |
| ESG (Various Subrecipients) 2017-2018 | | | 527,200 | |
| HOPWA WestCare 2017-2018 | | | | 428,000 |
| PLANNING AND ADMINISTRATION | | | | |
| CDBG/HOME/HOPWA/ESG Admin (20% CAP) | 1,167,800 | | | |
| HOME Program Administration (10% CAP) | | 235,700 | | |
| HOPWA Program Administration (3% CAP) | | | | 13,200 |
| ESG Program Administration (7.5% CAP) | | | 42,700 | |
| Fair Housing Council of Central California | 40,000 | | | |
| TOTALS | 6,628,900 | 2,661,500 | 569,900 | 441,300 |

*Nonprofit activities are identified in the 2017-2018 Annual Action Plan published under a separate cover.

Housing

The Consolidated Plan identified quality, affordable housing as a high priority, as well as treatment of neighborhood deterioration. The City manages several programs that serve to arrest deterioration and provide assistance to improve the livability of affordable housing.

The Housing and Community Development Division utilizes a portion of the CDBG Program funds each year for administration and rehabilitation of affordable housing for low-income households. The Housing budget category consists of rehabilitation programs and program delivery that serves to absorb costs associated with the creation of affordable housing projects in the HOME program.

Under the Lead Paint Abatement Program, CDBG funds will be granted to qualifying properties occupied by low income households to eliminate lead paint hazards. Additional funding for this program is provided through the substantial amendment.

With the Senior Paint Program, CDBG funds will pay for a licensed lead-certified painting contractor to paint the exterior of the home and may include minor repairs, (i.e., screens, broken window panes, loose or damaged gutters, etc.) provided there are enough funds available after deducting the cost of the paint project. This program serves low-income seniors (62 years of age or older) who own and occupy their homes. In addition to the City program, a nonprofit will offer a complimentary Senior Paint Program. Additional funding for this program is provided through the FY 2017 substantial amendment.

The Minor Code Compliance Grant program addresses health and safety issues for low income homeowners who have received a health and safety citation from the City's

Community Revitalization Division (CRD). The program is offered citywide and helps the homeowner repair items that need immediate attention but are unable to afford to correct the problem.

Public Facilities and Improvements

The Consolidated Plan identified public facilities and improvements in low-moderate income neighborhoods as a high priority. In particular, roadway deterioration along with access to schools and parks was highlighted as critical to livability. The City is focused on strategic investments that will enhance other private and public investment targeted to low and very-low income neighborhoods.

Neighborhood Street Improvements will use \$2.1 million to address infrastructure needs in eligible neighborhoods throughout the city. Proposed areas include – Highway City, and Pinedale Neighborhoods; Addams, Columbia, Hidalgo, Jefferson, King Leavenworth, Slater, Webster, Winchell, and Yosemite school areas, and; Hamilton and Winery Streets. The work plan will involve street/streetscape and street lighting projects in low income areas.

A total of \$1.3 million of CDBG will be appropriated in the PARCS Department to make capital improvements at Holmes, Ted C. Willis, Romain, Fink White, Cary, Southwest, and Pinedale neighborhood centers and parks. Improvements include Americans with Disabilities Act (ADA) improvements, replacing HVAC units and gymnasium flooring, lighting improvements, and rehabilitating restrooms.

Community facilities improvements will be made in partnership with local nonprofit agencies through the use of subrecipient agreements. Again, nonprofit activities are identified in the 2017-2018 Annual Action Plan published under separate cover.

Public Services

The Consolidated Plan identified services for seniors and youth to be high priorities. The City provides essential services to targeted low- and very-low income neighborhoods through its Senior Hot Meals and PARCS After School Programs.

Senior Hot Meals (SHM), which is supported by a combination of CDBG and General Fund monies, provides a nutritional lunch program for adults 62 and older. Senior Hot Meals are served at six neighborhood centers throughout the City, including: 1) Mosqueda Community Center; 2) Ted C. Wills Community Center; 3) Pinedale Community Center; 4) Mary Ella Brown Community Center; 5) Senior Citizens Village, and 6) Lafayette Neighborhood Center. The open SHM Centers are strategically deployed throughout the community with operations occurring in North Fresno (Pinedale) Central Fresno (Ted C. Wills), Southeast Fresno (Mosqueda & Senior Citizens Village), Lafayette, and Southwest Fresno (Mary Ella Brown).

SHM's goal is to serve 700 low income and moderate income seniors in FY 2018. Staff will provide the meal service and program compliance documentation, recreational activities, volunteer coordination/ recruitment, and activities. The Ted C. Wills Community Center will have two senior coordinators assigned to the site because of the size of the site. The SHM program will continue to have a site monitor that will assist staff in compliance and paper work reporting needs.

The PARCS After School Program will use CDBG funds to help serve nearly 1,300 children at ten neighborhood and community centers throughout the City of Fresno. At-risk children and youth have an opportunity to complete their homework on the computer labs, obtain a

healthy snack and participate in physical and recreational activities that are important to their well-being and development.

CDBG funds will be provided to local non-profits to support programs that serve predominantly low and moderate income clientele. Nonprofit activities are identified in the 2017-2018 Annual Action Plan published under separate cover.

Planning & Administration

CDBG Administration ensures all federal regulations are met for entitlement programs and subcomponents of CDBG. Program administration includes the preparation of the Consolidated Plan (ConPlan), Citizen Participation Plan, Annual Action Plan as well as the Consolidated Annual Evaluation and Performance Report (CAPER)

The Fair Housing Council of Central California (FHCCC) provides a comprehensive program of education and enforcement of state and federal fair housing laws. Education (housing civil rights) will encompass outreach to Fresno city residents, landlords, property managers, real estate industry, housing-related insurance brokers/agents, lenders, and banking representatives. Resolution of housing discrimination claims of Fresno city residents will be accomplished by investigation (and testing) of credible claims by FHCCC and by assisting claimants with case referrals to HUD, the California Department of Fair Employment and Housing, or mediation and/or injunctive relief through state or federal court.

HOME Program

The HOME Investment Partnerships Program (HOME) provides formula grants to States and localities that communities use - often in partnership with local nonprofit groups - to

fund a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people. HOME is the largest federal block grant to state and local governments designed exclusively to create affordable housing for low-income households. In FY 2018 the City of Fresno will receive \$2.2 million in HOME entitlement and approximately \$457,000 in program income.

HOME funds are awarded annually as formula grants to participating jurisdictions. At least 15 percent of the HOME funds must be awarded to certified Community Housing Development Organizations (CHDOs). Fresno currently has two CHDOs, Habitat for Humanity and Self-Help Enterprises. As projects are identified, the City will approve agreements for new or rehabilitated housing for very low income homebuyers as part of the CHDO program. The FY 2018 funding identified for CHDO use is \$330,700.

The program's flexibility allows States and local governments to use HOME funds for grants, direct loans, loan guarantees or other forms of credit enhancements, or rental assistance or security deposits. The City budget currently alternates annually between identifying a minimum of \$1 million for minor rehabilitation, or affordable rental substantial rehabilitation and/or new construction activities. The FY 2018 budget identifies \$1 million for minor rehabilitation. However, it is important to note that FY 2017 carryover funds of \$1 million will also be committed by HUD's deadline.

Tenant-based rental assistance funding of \$665,700 will subsidize private market units for low income households to increase affordability. The program will extend and expand the contract with the Fresno Housing

Authority to provide housing assistance for persons transitioning from homelessness.

Emergency Solutions Grant (ESG) Program

The Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act) amended the McKinney-Vento Homeless Assistance Act, revising the Emergency Shelter Grants Program in significant ways and renaming it the Emergency Solutions Grants (ESG) program. The ESG program provides funding to: (1) engage homeless individuals and families living on the street; (2) improve the number and quality of emergency shelters for homeless individuals and families; (3) help operate these shelters; (4) provide essential services to shelter residents, (5) rapidly re-house homeless individuals and families, and (6) prevent families and individuals from becoming homeless. ESG funds may be used for five program components: street outreach, emergency shelter, homelessness prevention, rapid re-housing assistance, and HMIS; as well as administrative activities (up to 7.5 percent of a recipient's allocation can be used for administrative activities).

Through consultation with the Fresno Madera Continuum of Care, the City of Fresno will use the Emergency Solutions Grant program funds within the following categories of activities to award subrecipient agreements to agencies that will be identified in the 2017-2018 Annual Action Plan published under separate cover.

Street Outreach/Emergency Shelter

The City of Fresno will provide \$183,720 of its ESG allocation to fund a portion of the full-service multidisciplinary outreach and engagement efforts as well as full-service emergency shelter program (s) that serve

specific target populations, including homeless individuals, families, youth, and victims of domestic violence. Services will include the provision of shelter beds, case management, deposit/rental assistance, and other services as appropriate. The goal of this program is to provide all of the services and support that the participating families and youth need to become and remain permanently housed.

Homelessness Prevention

The City of Fresno will provide \$25,000 to service provider(s) to offer homelessness prevention services to stabilize housing for individuals and families at risk of homelessness.

Rapid Re-Housing

The City of Fresno will provide \$296,800 to offer housing relocation and stabilization services and short-and/or medium-term rental assistance as necessary to help individuals or families living in an emergency shelter or other place described in paragraph (1) of the “homeless” definition in 24 CFR 576.2 move as quickly as possible into permanent housing and achieve stability in that housing.

Component services and assistance may consist of short-term and medium-term rental assistance, rental arrears, rental application fees, security deposits, advance payment of last month’s rent, utility deposits and payments, moving costs, housing search and placement, housing stability case management, mediation, legal services, and credit repair.

Homeless Management Information System (HMIS)

The ESG program will continue to fund a portion of the costs of the HMIS program. The City of Fresno requires the use of HMIS to monitor outcomes and performance measures for all of its funded homeless service agencies, except for populations that are specifically excluded from entering information into the database such as victims of domestic violence.

Administration

In an effort to assure coordination, communication, and program management, the City of Fresno will set aside the maximum 7.5 percent administrative allocation for the upcoming Federal Fiscal years. In some cases, the City will pass through up to 2.5 percent of the Administrative Cost allocation to assist nonprofit agencies to administer the grant funds.

Housing Opportunities for Persons with AIDS (HOPWA) Program

HOPWA supports communities in developing affordable housing opportunities and related supportive services for low-income persons living with HIV/AIDS and their families. HOPWA-eligible activities include direct housing, support services, information and referral, resource identification, and technical assistance. The HUD HOPWA program provides resources that benefit low-income persons medically diagnosed with HIV/AIDS and their families, including housing and social services, chemical dependency treatment, nutritional services, case management, and assistance with daily living.

FY 2017-2018 Federal Entitlement Funding

Starting in FY 2016, the City of Fresno's housing programs is the direct grantee responsible for the implementation of the HOPWA Program. Under previous Consolidated Plans the State of California administered the HOPWA Program on behalf

of the City. The City of Fresno will provide \$441,300 for a comprehensive array of HOPWA activities, including short term rent, mortgage payment, utility payment, and emergency housing services.

Combined Fund Summary

All Funds
(in 00)

| Description | General Fund | Special Revenue Funds | Capital Funds | Enterprise Funds | Internal Service Funds | Debt Service Funds | Total |
|--|------------------|-----------------------|----------------|------------------|------------------------|--------------------|-------------------|
| Revenues | | | | | | | |
| Beginning Balance | 303,528 | 152,405 | 332,756 | (73,957) | 337,543 | 9,897 | 1,062,172 |
| Taxes | 2,412,696 | 305,150 | 1 | 7,260 | 14 | 0 | 2,725,121 |
| Licenses & Permits | 267,938 | 300 | 0 | 0 | 0 | 0 | 268,238 |
| Intergovernmental Revenue | 93,643 | 888,845 | 42,230 | 1,077,942 | 7,750 | 0 | 2,110,410 |
| Charges for Services | 267,922 | 92,446 | 71,058 | 2,535,606 | 17,295 | 0 | 2,984,327 |
| Fines | 37,399 | 2,000 | 0 | 79 | 26,174 | 0 | 65,652 |
| Other Revenue | 9,796 | 9,788 | 3,163 | 139,702 | 3,530 | 0 | 165,979 |
| Interdepartmental Charges for Services | 97,375 | 0 | 0 | 0 | 913,723 | 32,317 | 1,043,415 |
| Misc. Revenue | 21,618 | 2,064 | 15 | 2,608,292 | 9,692 | 0 | 2,641,681 |
| Transfers | (167,351) | (90,274) | 20,994 | 149,525 | (7,710) | 293,019 | 198,203 |
| Total Revenues | 3,344,564 | 1,362,724 | 470,217 | 6,444,449 | 1,308,011 | 335,233 | 13,265,198 |
| Expenditures | | | | | | | |
| Employee Services | 2,315,483 | 296,576 | 32,987 | 1,030,084 | 255,846 | 0 | 3,930,976 |
| Purchased Prof and Tech | 131,181 | 73,656 | 2,902 | 637,357 | 33,857 | 365 | 879,318 |
| Purchased Property Services | 86,058 | 46,714 | 31,981 | 285,516 | 88,036 | 0 | 538,305 |
| Other Purchased Services | 12,138 | 6,960 | 53 | 11,110 | 44,900 | 0 | 75,161 |
| Supplies | 51,846 | 69,338 | 1,158 | 205,518 | 132,718 | 0 | 460,578 |
| Property | 49,307 | 703,044 | 172,763 | 1,705,440 | 180,213 | 0 | 2,810,767 |
| Other Objects | 70,964 | 124,388 | 28,425 | 753,013 | 28,981 | 327,047 | 1,332,818 |
| Interdepartmental Charges | 314,960 | 124,035 | 16,235 | 534,787 | 63,359 | 0 | 1,053,376 |
| Contingencies | 500 | 0 | 0 | 1,444 | 37,500 | 0 | 39,444 |
| Insurance Claims, Refunds | 0 | 0 | 0 | 0 | 216,800 | 0 | 216,800 |
| Total Expenditures | 3,032,437 | 1,444,711 | 286,504 | 5,164,269 | 1,082,210 | 327,412 | 11,337,543 |
| Ending Balance | 312,127 | (81,987) | 183,713 | 1,280,180 | 225,801 | 7,821 | 1,927,655 |

Note 1: The Ending Balance in the General Fund Type includes \$23,974,300 Emergency Fund and \$1,130,500 Public Safety Comm. Equip. Reserve.

Note 2: Special Revenue Fund includes grants and Measure C Tier 1 that requires expenditures before receiving reimbursement. The deficit balance is a temporary timing difference between expenditure and request for funds.

Combined Fund Summary

General Fund (in 00)

| Description | City Council | Office of the Mayor | City Clerk | City Attorney | Police | Fire | Parks & Recreation |
|--|-----------------|---------------------|----------------|-----------------|--------------------|------------------|--------------------|
| Revenues | | | | | | | |
| Beginning Balance | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 1,250 | 3,810 | 0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 | 28,218 | 17,801 | 930 |
| Charges for Services | 0 | 0 | 0 | 1,500 | 63,230 | 29,488 | 18,186 |
| Fines | 0 | 0 | 0 | 0 | 253 | 80 | 0 |
| Other Revenue | 0 | 0 | 0 | 0 | 38 | 0 | 1,570 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc. Revenue | 0 | 0 | 0 | 0 | 1,132 | 1,480 | 1,807 |
| Transfers | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 0 | 1,500 | 94,121 | 52,659 | 22,493 |
| Expenditures | | | | | | | |
| Employee Services | 17,523 | 30,959 | 4,748 | 47,658 | 1,402,677 | 507,297 | 74,146 |
| Purchased Prof and Tech | 50 | 1,380 | 177 | 1,923 | 9,224 | 11,442 | 1,923 |
| Purchased Property Services | 0 | 2,371 | 75 | 95 | 26,452 | 18,502 | 25,588 |
| Other Purchased Services | 241 | 491 | 136 | 401 | 1,787 | 4,871 | 302 |
| Supplies | 839 | 130 | 588 | 171 | 7,493 | 12,293 | 6,192 |
| Property | 0 | 50 | 41 | 0 | 7,841 | 27,549 | 1,170 |
| Other Objects | 12,484 | 417 | 10 | 745 | 3,098 | 114 | 4,804 |
| Interdepartmental Charges | 5,566 | 3,731 | 2,359 | 5,459 | 165,243 | 18,425 | 23,107 |
| Contingencies | 0 | 0 | 0 | 500 | 0 | 0 | 0 |
| Insurance Claims, Refunds | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditures | 36,703 | 39,529 | 8,134 | 56,952 | 1,623,815 | 600,493 | 137,232 |
| Ending Balance | (36,703) | (39,529) | (8,134) | (55,452) | (1,529,694) | (547,834) | (114,739) |

Note 1: The Ending Balance in the General Fund Type includes \$23,974,300 Emergency Fund and \$1,130,500 Public Safety Comm. Equip. Reserve.

Note 2: Balances in red denote the amount of General Fund support to cover the appropriations. The majority of General Fund revenues are captured in the General City Purpose Department.

Combined Fund Summary

General Fund-continued
(in 00)

| Description | Public Works | General City Purpose | Development and Resource Mgmt | Administrative Services Dept | Information Services | Finance | Personnel Services | Total |
|----------------------------------|-----------------|----------------------|-------------------------------|------------------------------|----------------------|-----------------|--------------------|------------------|
| Revenues | | | | | | | | |
| Beginning Balance | 0 | 303,528 | 0 | 0 | 0 | 0 | 0 | 303,528 |
| Taxes | 2 | 2,412,694 | 0 | 0 | 0 | 0 | 0 | 2,412,696 |
| Licenses & Permits | 5,520 | 202,075 | 55,283 | 0 | 0 | 0 | 0 | 267,938 |
| Intergovernmental Revenue | 890 | 44,900 | 900 | 0 | 0 | 4 | 0 | 93,643 |
| Charges for Services | 26,431 | 5,970 | 117,015 | 0 | 0 | 5,982 | 120 | 267,922 |
| Fines | 0 | 14,566 | 22,500 | 0 | 0 | 0 | 0 | 37,399 |
| Other Revenue | 134 | 7,050 | 1,000 | 0 | 0 | 4 | 0 | 9,796 |
| Interdepartmental Chrgs for Srvc | 0 | 88,702 | 0 | 0 | 0 | 8,673 | 0 | 97,375 |
| Misc. Revenue | 37 | 6,700 | 9,892 | 0 | 0 | 570 | 0 | 21,618 |
| Transfers | 0 | (167,351) | 0 | 0 | 0 | 0 | 0 | (167,351) |
| Total Revenues | 33,014 | 2,918,834 | 206,590 | 0 | 0 | 15,233 | 120 | 3,344,564 |
| Expenditures | | | | | | | | |
| Employee Services | 39,601 | 246 | 167,901 | (51,379) | 3,264 | 46,164 | 24,678 | 2,315,483 |
| Purchased Prof and Tech | 2,885 | 49,272 | 44,562 | 0 | 5 | 6,923 | 1,415 | 131,181 |
| Purchased Property Services | 5,112 | 1,445 | 6,252 | 0 | 0 | 166 | 0 | 86,058 |
| Other Purchased Services | 21 | 250 | 1,320 | 0 | 0 | 1,642 | 676 | 12,138 |
| Supplies | 15,954 | 0 | 2,194 | 0 | 10 | 5,918 | 64 | 51,846 |
| Property | 1,122 | 0 | 9,622 | 1,910 | 0 | 2 | 0 | 49,307 |
| Other Objects | 10,647 | 25,130 | 13,240 | 0 | 0 | 128 | 147 | 70,964 |
| Interdepartmental Charges | 21,199 | 13,498 | 39,656 | 0 | 742 | 11,288 | 4,687 | 314,960 |
| Contingencies | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| Insurance Claims, Refunds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditures | 96,541 | 89,841 | 284,747 | (49,469) | 4,021 | 72,231 | 31,667 | 3,032,437 |
| Ending Balance | (63,527) | 2,828,993 | (78,157) | 49,469 | (4,021) | (56,998) | (31,547) | 312,127 |

Note 1: The Ending Balance in the General Fund Type includes \$23,974,300 Emergency Fund and \$1,130,500 Public Safety Comm. Equip. Reserve.

Note 2: Balances in red denote the amount of General Fund support to cover the appropriations. The majority of General Fund revenues are captured in the General City Purpose Department.

Combined Fund Summary

Special Revenue Funds (in 00)

| Description | Police | Fire | Parks & Recreation | Public Works | General City Purpose | Development and Resource Mgmt | Convention Center | FAX | Total |
|----------------------------------|---------------|----------------|--------------------|------------------|----------------------|-------------------------------|-------------------|----------------|------------------|
| Revenues | | | | | | | | | |
| Beginning Balance | 10,223 | (27,184) | 7,771 | 72,530 | 2,604 | (5,880) | 0 | 92,341 | 152,405 |
| Taxes | 0 | 0 | 0 | 190,969 | 9,971 | 0 | 0 | 104,210 | 305,150 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 0 | 300 |
| Intergovernmental Revenue | 57,391 | 0 | 30,258 | 564,562 | 7,000 | 229,634 | 0 | 0 | 888,845 |
| Charges for Services | 1,900 | 67,712 | 10,825 | 8,009 | 0 | 0 | 4,000 | 0 | 92,446 |
| Fines | 2,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 |
| Other Revenue | 1,638 | 0 | 2,289 | 1,798 | 3,363 | 0 | 0 | 700 | 9,788 |
| Interdepartmental Chrgs for Svcs | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc. Revenue | 1,450 | 0 | 511 | 83 | 0 | 20 | 0 | 0 | 2,064 |
| Transfers | (3,324) | 0 | 0 | (52,172) | 4,591 | 0 | (4,000) | (35,369) | (90,274) |
| Total Revenues | 71,278 | 40,528 | 51,654 | 785,779 | 27,529 | 224,074 | 0 | 161,882 | 1,362,724 |
| Expenditures | | | | | | | | | |
| Employee Services | 29,404 | 44,035 | 13,522 | 131,611 | 0 | 47,786 | 0 | 30,218 | 296,576 |
| Purchased Prof and Tech | 2,738 | 155 | 9,627 | 11,169 | 3,010 | 46,957 | 0 | 0 | 73,656 |
| Purchased Property Services | 7,433 | 266 | 2,250 | 35,508 | 1,257 | 0 | 0 | 0 | 46,714 |
| Other Purchased Services | 5,732 | 359 | 80 | 115 | 0 | 674 | 0 | 0 | 6,960 |
| Supplies | 4,605 | 160 | 6,766 | 42,569 | 0 | 366 | 0 | 14,872 | 69,338 |
| Property | 10,245 | 421 | 17,246 | 638,999 | 0 | 32,833 | 0 | 3,300 | 703,044 |
| Other Objects | 6,023 | 0 | 348 | 20,920 | 21,100 | 75,997 | 0 | 0 | 124,388 |
| Interdepartmental Charges | 238 | 773 | 1,815 | 92,879 | 860 | 21,173 | 0 | 6,297 | 124,035 |
| Contingencies | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Insurance Claims, Refunds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditures | 66,418 | 46,169 | 51,654 | 973,770 | 26,227 | 225,786 | 0 | 54,687 | 1,444,711 |
| Ending Balance | 4,860 | (5,641) | 0 | (187,991) | 1,302 | (1,712) | 0 | 107,195 | (81,987) |

Note 1: CDBG revenue and appropriations are budgeted under the Development and Resource Management Department. The CDBG fund is balanced overall.

Note 2: The Public Works balance includes a Federal Grant fund, a State Grant fund, Measure C Tier 1 and High Speed Rail capital projects that require expenditure prior to reimbursement. The deficit balance is a temporary timing difference between expenditures and request for funds.

Combined Fund Summary

**Capital Funds
(in 00)**

| <i>Description</i> | <i>Police</i> | <i>Fire</i> | <i>Parks & Recreation</i> | <i>Public Works</i> | <i>Development and Resource Mgmt</i> | <i>Convention Center</i> | <i>Total</i> |
|--|----------------|---------------|-----------------------------------|-------------------------|--|------------------------------|----------------|
| Revenues | | | | | | | |
| Beginning Balance | 15,127 | 19,238 | 1,167 | 290,085 | 4,744 | 2,395 | 332,756 |
| Taxes | 0 | 0 | 0 | 1 | 0 | 0 | 1 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 42,230 | 0 | 0 | 42,230 |
| Charges for Services | 0 | 0 | 969 | 70,089 | 0 | 0 | 71,058 |
| Fines | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | 0 | 0 | 5 | 3,158 | 0 | 0 | 3,163 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc. Revenue | 0 | 0 | 0 | 15 | 0 | 0 | 15 |
| Transfers | 50,938 | 0 | 0 | (29,944) | 0 | 0 | 20,994 |
| Total Revenues | 66,065 | 19,238 | 2,141 | 375,634 | 4,744 | 2,395 | 470,217 |
| Expenditures | | | | | | | |
| Employee Services | 2,500 | 0 | 699 | 29,363 | 425 | 0 | 32,987 |
| Purchased Prof and Tech | 1,300 | 0 | 0 | 1,497 | 105 | 0 | 2,902 |
| Purchased Property Services | 5,041 | 0 | 0 | 26,940 | 0 | 0 | 31,981 |
| Other Purchased Services | 25 | 0 | 0 | 28 | 0 | 0 | 53 |
| Supplies | 0 | 0 | 0 | 1,158 | 0 | 0 | 1,158 |
| Property | 58,190 | 0 | 17,412 | 90,790 | 3,980 | 2,391 | 172,763 |
| Other Objects | 675 | 0 | 0 | 27,735 | 15 | 0 | 28,425 |
| Interdepartmental Charges | 900 | 0 | 30 | 15,086 | 219 | 0 | 16,235 |
| Contingencies | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Insurance Claims, Refunds | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditures | 68,631 | 0 | 18,141 | 192,597 | 4,744 | 2,391 | 286,504 |
| Ending Balance | (2,566) | 19,238 | (16,000) | 183,037 | 0 | 4 | 183,713 |

Combined Fund Summary

Enterprise Funds (in 00)

| Description | Police | Parks & Recreation | Public Works | Public Utilities | Airports | Convention Center | FAX | Total |
|----------------------------------|---------------|--------------------|----------------|------------------|----------------|-------------------|------------------|------------------|
| Revenues | | | | | | | | |
| Beginning Balance | 0 | 5,376 | 237,468 | (790,252) | 341,346 | 28,699 | 103,406 | (73,957) |
| Taxes | 0 | 0 | 10 | 29 | 7,221 | 0 | 0 | 7,260 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 0 | 0 | 1,940 | 50,350 | 103,834 | 0 | 921,818 | 1,077,942 |
| Charges for Services | 13,143 | 950 | 157,360 | 2,094,088 | 170,385 | 21,000 | 78,680 | 2,535,606 |
| Fines | 0 | 0 | 0 | 0 | 79 | 0 | 0 | 79 |
| Other Revenue | 0 | 3,036 | 1,776 | 20,648 | 107,042 | 5,000 | 2,200 | 139,702 |
| Interdepartmental Chrgs for Srvc | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc. Revenue | 0 | 0 | 6,317 | 2,556,526 | 70 | 45,065 | 314 | 2,608,292 |
| Transfers | 0 | 0 | 757 | 18,689 | 0 | 94,710 | 35,369 | 149,525 |
| Total Revenues | 13,143 | 9,362 | 405,628 | 3,950,078 | 729,977 | 194,474 | 1,141,787 | 6,444,449 |
| Expenditures | | | | | | | | |
| Employee Services | 13,119 | 313 | 69,188 | 525,891 | 95,754 | 242 | 325,577 | 1,030,084 |
| Purchased Prof and Tech | 0 | 4 | 6,060 | 384,650 | 29,286 | 56,050 | 161,307 | 637,357 |
| Purchased Property Services | 0 | 0 | 17,100 | 218,178 | 28,729 | 351 | 21,158 | 285,516 |
| Other Purchased Services | 0 | 0 | 433 | 6,692 | 1,834 | 0 | 2,151 | 11,110 |
| Supplies | 15 | 0 | 11,048 | 148,139 | 7,534 | 0 | 38,782 | 205,518 |
| Property | 0 | 7,471 | 5,335 | 1,188,157 | 147,121 | 36,860 | 320,496 | 1,705,440 |
| Other Objects | 0 | 1,561 | 4,853 | 604,923 | 43,959 | 90,000 | 7,717 | 753,013 |
| Interdepartmental Charges | 9 | 13 | 84,658 | 358,438 | 36,517 | 117 | 55,035 | 534,787 |
| Contingencies | 0 | 0 | 1,444 | 0 | 0 | 0 | 0 | 1,444 |
| Insurance Claims, Refunds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditures | 13,143 | 9,362 | 200,119 | 3,435,068 | 390,734 | 183,620 | 932,223 | 5,164,269 |
| Ending Balance | 0 | 0 | 205,509 | 515,010 | 339,243 | 10,854 | 209,564 | 1,280,180 |

Combined Fund Summary

Internal Service Funds
(in 00)

| <i>Description</i> | <i>Public Works</i> | <i>General City Purpose</i> | <i>Public Utilities</i> | <i>FAX</i> | <i>Information Services</i> | <i>Personnel Services</i> | <i>Total</i> |
|--|---------------------|-----------------------------|-------------------------|----------------|-----------------------------|---------------------------|------------------|
| Revenues | | | | | | | |
| Beginning Balance | 5,850 | 13,433 | 19,009 | 191,431 | 33,145 | 74,675 | 337,543 |
| Taxes | 9 | 0 | 0 | 5 | 0 | 0 | 14 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 7,750 | 0 | 0 | 7,750 |
| Charges for Services | 5 | 17,006 | 239 | 45 | 0 | 0 | 17,295 |
| Fines | 0 | 0 | 22,424 | 0 | 0 | 3,750 | 26,174 |
| Other Revenue | 274 | 0 | 1,186 | 1,200 | 200 | 670 | 3,530 |
| Interdepartmental Charges for Services | 98,744 | 20,516 | 74,898 | 329,819 | 143,454 | 246,292 | 913,723 |
| Misc. Revenue | 1,416 | 796 | 0 | 7,080 | 400 | 0 | 9,692 |
| Transfers | (1,150) | 0 | 0 | (7,500) | 940 | 0 | (7,710) |
| Total Revenues | 105,148 | 51,751 | 117,756 | 529,830 | 178,139 | 325,387 | 1,308,011 |
| Expenditures | | | | | | | |
| Employee Services | 17,026 | 34,232 | 75,460 | 64,679 | 54,753 | 9,696 | 255,846 |
| Purchased Prof and Tech | 3,932 | 0 | 500 | 735 | 2,990 | 25,700 | 33,857 |
| Purchased Property Services | 62,690 | 0 | 775 | 24,233 | 300 | 38 | 88,036 |
| Other Purchased Services | 8 | 0 | 4,091 | 292 | 17,807 | 22,702 | 44,900 |
| Supplies | 5,366 | 0 | 7,578 | 87,009 | 31,953 | 812 | 132,718 |
| Property | 4,411 | 0 | 0 | 159,715 | 16,087 | 0 | 180,213 |
| Other Objects | 990 | 0 | 10,231 | 7,599 | 9,636 | 525 | 28,981 |
| Interdepartmental Charges | 9,456 | 2,752 | 19,048 | 17,405 | 10,752 | 3,946 | 63,359 |
| Contingencies | 0 | 0 | 0 | 5,000 | 0 | 32,500 | 37,500 |
| Insurance Claims, Refunds | 0 | 0 | 0 | 0 | 0 | 216,800 | 216,800 |
| Total Expenditures | 103,879 | 36,984 | 117,683 | 366,667 | 144,278 | 312,719 | 1,082,210 |
| Ending Balance | 1,269 | 14,767 | 73 | 163,163 | 33,861 | 12,668 | 225,801 |

Combined Fund Summary

Debt Service Funds (in 00)

| Description | Police | Fire | Parks & Recreation | Public Works | General City Purpose | Total |
|--|---------------|---------------|--------------------|--------------|----------------------|----------------|
| Revenues | | | | | | |
| Beginning Balance | 0 | 9,897 | 0 | 0 | 0 | 9,897 |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Fines | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | 0 | 0 | 0 | 0 | 0 | 0 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 32,317 | 32,317 |
| Misc. Revenue | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfers | 16,570 | 12,537 | 21,957 | 1,451 | 240,504 | 293,019 |
| Total Revenues | 16,570 | 22,434 | 21,957 | 1,451 | 272,821 | 335,233 |
| Expenditures | | | | | | |
| Employee Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Purchased Prof and Tech | 22 | 18 | 56 | 54 | 215 | 365 |
| Purchased Property Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Purchased Services | 0 | 0 | 0 | 0 | 0 | 0 |
| Supplies | 0 | 0 | 0 | 0 | 0 | 0 |
| Property | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Objects | 16,548 | 14,595 | 21,901 | 1,397 | 272,606 | 327,047 |
| Interdepartmental Charges | 0 | 0 | 0 | 0 | 0 | 0 |
| Contingencies | 0 | 0 | 0 | 0 | 0 | 0 |
| Insurance Claims, Refunds | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditures | 16,570 | 14,613 | 21,957 | 1,451 | 272,821 | 327,412 |
| Ending Balance | 0 | 7,821 | 0 | 0 | 0 | 7,821 |

FY 2017-2018 Summary of Department Service Impacts

Citywide Service Impacts

In FY 2018, the Worker’s Compensation appropriations for refunds and claims are increasing by \$2 million. This increase is necessary to reflect the current level of claims activity occurring in the fund.

Office of the Mayor and City Manager

As part of the FY 2018 Budget, the Budget Division will be relocated

from the Finance Department to the Office of the Mayor and City Manager. The table to the right restates information for Fiscal Years 2015, 2016 and 2017 to include the financial impact of the Budget Division to provide comparative appropriations.

Appropriations for Personnel Services costing in FY 2018 are increasing by \$57,900. In the FY 2017 Budget a vacant Economic Development Coordinator position was defunded to absorb the effects of the 27th pay period (\$68,500). In FY 2018 this position has been filled and converted to an Executive Assistant to the Department Director at a cost of \$65,500.

To further build on the successes of last year an additional \$44,000 is allocated to Economic Development in FY 2018. This additional funding covers the following:

- \$21,500 has been allocated for the California Association for Local Economic Development (CALED), the Retail Industry Leaders Association and the International Asset Management conferences.
- An additional \$14,000 for marketing to provide mailers for the Ulta and Amazon projects, an updated marketing booklet, and a video for E-commerce/fulfillment centers.
- \$3,500 for an economic study for a new fulfillment center.
- \$5,000 for incentive agreements.

Interdepartmental charges are increasing by \$46,900 in FY 2018 and is attributable to a rise in base Facilities Management charges.

| | <i>Restated 2015 Actuals</i> | <i>Restated 2016 Actuals</i> | <i>Restated 2017 Amended</i> | <i>2018 Adopted</i> | <i>Change from FY 2017 to FY 2018</i> |
|----------------------------|--------------------------------------|--------------------------------------|--------------------------------------|-------------------------|---|
| Appropriations | | | | | |
| Personnel Services | 2,692,046 | 2,830,863 | 3,038,000 | 3,095,900 | 57,900 |
| Non Personnel Services | 1,068,187 | 389,012 | 427,400 | 483,900 | 56,500 |
| Interdepartmental Services | 385,060 | 340,725 | 326,200 | 373,100 | 46,900 |
| Total Expenditures | 4,145,293 | 3,560,600 | 3,791,600 | 3,952,900 | 161,300 |

Staffing

Staffing changes for the Office of the Mayor & City Manager Department in FY 2018 include the reorganization of staffing levels within the Department’s divisions, the relocation of the Budget Division from the Finance Department, and the conversion of a part-time Independent Police Auditor to a full-time position.

Reorganization of the staffing levels within the Department include the transfer and conversion of positions from the Office of Independent Review and Economic Development Divisions into the Support Office of the Mayor as well as the reallocation of the Communications Director

and Community Coordinator positions previously housed in the City Manager's Division.

To clarify and streamline the Budget Division's reporting relationship to the Mayor and City Manager, the Division will be relocated from the Finance Department to the Office of the Mayor and City Manager Department in FY 2018.

In FY 2018 the Independent Police Auditor will be converted from part-time status to full-time status consistent with the role the position will play in the community and within the Citizens' Public Safety Advisory Board.

City Council

Revenues

The City Council Department does not traditionally receive revenues for its services and is fully funded by General Fund revenues.

Expenditures

District Appropriations

The following is a summary of the FY 2018 Council Department budget:

- Each District's base budget appropriations have been budgeted consistent with the FY 2017 Base Budget Appropriations of \$269,000 (less the previous year carryover totals).
- Estimated FY 2017 operating and infrastructure year-end carryover balances have been added to the FY 2018 Budget. A true up to the actual FY 2017 year-end expenditures and a reconciling adjustment will be brought to the City Council once the FY 2017 financial records are closed.

Duties as Council President

In FY 2018, additional funding in the amount of \$10,000 has been appropriated for the duty as Council President, which is traditionally allocated to cover the Council President's salary

increase and expenditures incurred by the President over and above normal operations. The Councilmember for District 7 will serve as Council President from July through December 2017, at which point, the Councilmember for District 1 will serve from January through June 2018.

Discretionary Funding

A total of \$50,000 in discretionary funding has been added to each Council District's operating budget in the Outside Agency Support account line item. This funding has traditionally been allocated for special district infrastructure projects and other discretionary purposes.

Airports Department (FYI)

Revenues

The Airport Department (Airports) is an Enterprise Department whose main sources of revenues are generated from the services provided at Fresno Yosemite International Airport (FYI) and Fresno Chandler Executive Airport (FCH). Airports' also receives funding from Measure C revenues and federal grant funds.

In FY 2018 overall revenues are budgeted at \$73.0 million. This amount reflects an overall increase of Total Available Resources of \$9.30 million or 14.6 percent above the FY 2017 Amended Budget. This amount includes an increase of \$16.04 million to Beginning Balances offset by reductions to ongoing revenues in the Intergovernmental Revenue line item of \$6.08 million due to completion of the West Ramp capital project and a reduction to Transfers of \$804,000 due to the final GAP settlement transfer from the General Fund in FY2017.

Beginning Balance decreases of \$16.04 million include \$5.66 million in net operating revenue deposits to the Surplus Fund and a \$10.41 million reduction to negative fund balances

driven by the grant reimbursement process which is based on actual cash expended, while the Transfers from Fund balance account for any open encumbrances not yet paid from prior fiscal years. Due to significant construction progress in FY2017, the majority of the \$10.41 million is related to the West Ramp capital project.

Expenditures

Appropriations in the Airports Department are increasing by 17.2 percent or \$5.74 million when compared to the FY 2017 Amended Budget. Operating appropriations are increasing by \$893,100, capital appropriations are increasing by \$5.00 million and debt service appropriations are decreasing by \$163,900.

Operating

Total operating increases in FY2018 of \$893,100 include an increase of \$136,200 for employee services - discussed under the Staffing Section, an increase of \$576,600 for operations and maintenance and an increase of \$180,300 for interdepartmental costs. Airports appropriation increases to operations and maintenance of \$576,600 are intended to align with the ongoing maintenance and continuous passenger growth trends and include:

- \$16,000 for additional cleaning supplies necessary to support higher passenger trends as well as pricing increases.
- \$17,500 for passenger amenities and expansion of the ambassador program which provides dedicated customer support and guidance to Airports' patrons.
- \$23,000 for price increases to associations and memberships that are standard to the industry.
- \$107,600 for increases to the marketing program which includes \$50,000 for an economic impact study.

- \$36,000 for training and safety to ensure that staff remains apprised of the most current practices in their respective fields as well as address deferred training from previous years.
- \$15,300 increase for professional conferences attendance.
- \$96,100 net increase to the maintenance section for repair and maintenance of aging systems; materials and parts, and specialty chemicals totaling \$146,100 offset by a reduction of \$50,000 due to anticipated savings from the elimination of outsourcing of HVAC work.
- \$289,000 increase due to contractual obligations for previously approved contracts and software required for day to day operations.
- \$12,700 for body camera maintenance and data storage as part of a citywide program to limit liability.
- \$22,000 for the expansion of the Transportation Security Administration's (TSA) required access control system.
- \$33,500 for the Communications Center Relief as mandated by FAA for after-hours exit lane coverage.

Increases of \$180,300 in interdepartmental charges are mainly comprised of:

- \$65,400 for the acquisition of 2 vehicles for the Building Maintenance and Airside Maintenance staff.
- \$162,800 increase for the federally mandated Aircraft and Rescue Fire Fighting station contract with the Fresno Fire Department.
- \$66,100 increase for computer and network needs and equipment.
- \$10,000 decrease for anticipated savings to the agreement for additional officers requested as necessary from the Police Department due to the conversion of 3

Permanent Part-time Airports Operations Officers to Full-Time.

- \$80,500 decrease for the elimination of the supplemental computer support agreement with the Information Services Department.

Debt Service

Debt service appropriations are decreasing by \$163,900 to align with anticipated debt service payments in FY2018.

Capital

Capital appropriations increases of \$5.0 million are mostly attributable to the construction of Taxiway C scheduled for FY2018. Other major projects also included are the Marine Base Demolition, the Passenger Loading Bridge Project and Terminal Improvements.

Staffing

In order for the Airports Department to continually adjust to the growth and demands while ensuring future sustainable service delivery, the Fiscal Year 2018 Personnel Services appropriations have been adjusted to meet this goal and are budgeted at \$9.58 million, a decrease of \$659,500 over the FY 2017 Amended budget.

Employee Services increases of \$136,200 in operations and maintenance include savings from the 27th pay period in FY 2017 offset by increases driven by contractual obligations to Memorandums of Understanding (MOU's), step advancements, & salary adjustment in addition to:

- One (1) Air Conditioning Mechanic effective October 1, 2017. The Department has evaluated the current outsourcing practices and has determined that an in-house position would improve response time for emergency repairs, reduce instances of system failures, and allow for better utilization of other existing maintenance

staff. In addition, this position is estimated to save on outsourcing costs and contractor mark ups for parts and supplies.

Position Cost: \$69,800

- Conversion of three (3) Permanent Part-Time Airports Public Safety Officers to full time effective July 1, 2017, as part of a multi-year strategy that allows the Department to provide coverage in a cost effective way and achieves an optimal balance among full-time, part-time, and temporary public safety officers; provides more efficient coverage, improves scheduling consistency and reduces recruitment and training expense. Additionally, the Department anticipates that this conversion will reduce overtime costs and contracted services.

Position Cost: \$90,500

Employee Services decreases of \$795,700 when compared to the FY2017 Amended Budget in the Capital Program are reflective primarily of the completion of West Ramp capital project in FY 2017 offset by the addition of:

- One (1) Capital Development Specialist effective January 1, 2018. The position will be tasked with addressing the greater than projected workload attributable to increases in capital projects and FAA mandates that require construction begin within 2 years of project authorization. Approximately 90 percent of the funding for this position will be from grants and passenger facility charges.

Position Cost: \$45,000

City Attorney's Office

Revenues

In FY 2018, the City Attorney's Office will continue to be funded primarily by the General Fund. Revenues of approximately \$150,000 generated from legal services and ad-hoc requests from internal City clients are

anticipated to remain at the same levels as in FY2017.

Expenditures

In FY 2018, overall appropriations are increasing by 14.1 percent or \$705,700 when compared to the FY 2017 Amended Budget.

Non Personnel Appropriations decreases of \$20,900 are mainly driven by an \$11,500 increase for mandatory training and \$2,300 for California State Bar and Fresno Bar Association dues associated with positions approved in FY2017. Additionally, \$9,100 in ancillary costs for computers and supplies was included for two additional Legal Investigators approved by Council during the FY 2018 Budget Hearings. These increases were offset by a reallocation of \$50,000 in Contingency funds approved by Council for Outside Professional Services after publication of the FY 2018 Proposed Budget. In FY 2018 this amount was included once again in the Contingency line item.

Interdepartmental charge increases of \$93,400 are attributable to a \$16,900 increase for approved facility improvements at City Hall; \$31,800 for Facilities Management charges which include space usage reallocation and increases in occupied space associated with the Anti-Slum Enforcement Team (ASET) staff; \$30,300 increase for Information Systems and Equipment charges; \$25,000 for the upgrade of the ProLaw Software as the current version is no longer supported; and a \$7,000 reduction for a onetime special project approved in FY2017 for the ASET team.

Staffing

Personnel appropriations are increasing by 13.9 percent or \$583,200 when compared to the FY 2017 Amended budget and are primarily driven by:

- Savings for the elimination of the 27th pay period offset by salary increases, promotions and step advancements.
- Full year funding for four (4) positions approved for three fourths of the year in FY 2017 for the Anti-Slum Enforcement Team to provide legal support and address code violations and enforcement of safety in the community. In FY 2018, each of these positions is increasing by .25 FTE.
- Full year funding for a Deputy City Attorney II approved by Council through the third amendment to the Position Authorization Resolution in FY2017 also for the Anti-Slum Enforcement Team (ASET).
- Increases to recurring vehicle allowance to align with actual expenditures.

Also included in the FY2018 Budget is full year funding for an authorized unfunded (frozen) Deputy City Attorney III position filled in FY2017. Position Cost: \$106,700

During the FY 2018 Budget Hearings, Council approved three motions totaling \$320,000 which included:

- Motion No. 1 - \$50,000 for Law Clerks to assist with the non-ASET code.
- Motion No. 2 - \$170,000 for two (2) Legal Investigators effective August 1, 2017 necessary to enhance the ASET team's productivity, effectiveness and responsiveness. Ancillary costs of \$9,100 associated with these positions are detailed under the Expenditure section. Positions Cost: \$160,800
- Motion No. 15 - \$100,000 for promotions and performance based increases necessary to attract and retain staffing.

City Clerk's Office

Revenues

The City Clerk's Office is fully funded by the General Fund and does not anticipate generating any revenue in FY 2018.

Expenditures

FY 2018 appropriations are increasing by 3.2 percent or \$25,300 when compared to the FY 2017 Amended Budget. Increases in the Personnel appropriations of \$1,500 are driven by the elimination of the 27th pay period in FY 2017, offset by salary increases and full year funding of a Senior Administrative Clerk position approved by Council during the FY 2017 Budget Hearings. Slight increases in the Non Personnel line items of \$3,600 include a reduction of \$30,000 for the completion of the microfilming project in FY2017 offset by increases of \$25,000 for a closed captioning service to ensure accessibility and compliance with the Americans with Disabilities Act (ADA) Title II requirements; \$4,100 for chair replacements for staff and slight increases to the operating budget for supplies and vendor cost increases.

Increases in Interdepartmental Charges of \$20,200 are primarily due to a one time request of \$1,500 for the acquisition of a computer for the new position approved in FY2017 and \$19,200 for charges related to Facilities Charges for maintenance and improvements at City Hall.

Convention Center

Revenues

Convention Center fiscal year revenues in FY 2018 reflect resources utilized for the Convention Center and the Stadium. Budgeted transfers include funding for Convention Center and Stadium capital and debt service, as well as the operating subsidy for the Fresno Convention and Entertainment Center (FCEC). Also

reflected are the anticipated Convention Center revenues to be generated by SMG. Although the actual receipts and associated expenditures generated do not flow through the City's financial system, these figures are required per the terms of the management agreement with SMG to be included and approved as part of the City's budget.

Adopted FY 2018 revenues for Art, Park, Entertainment and Sports (APES) Fees are increasing by \$400,000 due to the per ticket fee increasing from \$1.00 to \$3.00. The additional revenue will be utilized to fund required capital improvements to the Fresno Convention and Entertainment Center facilities.

Transfers budgeted for the Convention Department in FY 2018 equate to a net amount of \$9,071,000. This is \$166,100 less than the FY 2017 Amended Budget amount.

Expenditures

Due to the loss of anchor events such as the Future Farmers of America (FFA) conference and the circus coupled with rising facility repairs and maintenance costs, and the minimum wage increase, the anticipated FCEC operating deficit for FY 2018 is projected to be \$766,000. Better than anticipated performance in FY 2016, will allow FCEC to offset \$100,000 of the deficit with carryover, leaving \$666,000 to be funded in FY 2018. This is roughly \$84,000 more than the \$581,800 funded in FY 2017. In addition to the FCEC subsidy and City contractual obligations, FY 2018 appropriations also reflect anticipated FCEC expenditures. This is a book entry only and the expenditures like revenues do not end up flowing through the City's financial system.

Convention Center Department capital appropriations for 2018 includes funding to address capital upkeep and repairs on the 15 year old Chukchansi Stadium and replacement of the Selland Arena's doors. The door

replacement project was originally budgeted in FY 2017, but will not be completed until FY 2018.

Development and Resource Management

Mayor Amendments to the Proposed Budget

Per the first amendment to the Mayor's Proposed Budget revenues in the Department's Parking Division were increased by \$200,000:

- \$100,000 increase to Overtime Parking
- \$100,000 increase to parking Meters

Council Actions

Per approved Council Motion 4, an Industrial Compatibility Study was rebudgeted at \$100,000 in FY 2018.

Revenues

DARM's total FY 2018 operating revenues are budgeted at \$43,654,400, a decrease of \$2,856,400, as compared to the FY 2017 Amended Budget. The revenue decrease can be accounted for in the Department's grant/entitlement programs. Below are significant revenue impacts:

- The Department's General Fund revenues are increasing by \$2,262,800 as compared to the FY 2017 Amended Budget. Budgeted revenues are consistent with actual FY 2017 activity plus anticipated growth. A significant amount of the Department's General Fund revenues are budgeted in the Licenses & Permit and Charges for Services accounts and, as such, a bulk of the increase can be found in these accounts. The following are significant GF increases by unit:
 - Building and Safety Services revenues are increasing by \$265,000, or 3.14 percent, as compared to the FY 2017 Amended Budget. Budgeted revenues

are aligned with FY 2017 Estimated revenues, less a standard 3 percent decrease that follows a California Building Code Cycle.

- Planning revenues are decreasing by \$166,300, or 6.7 percent, as compared to the FY 2017 Amended Budget. Budgeted revenues are aligned with FY 2017 Estimated revenues, less a standard 3 percent decrease that follows a California Building Code Cycle.
- Rental Housing Division revenues are budgeted at \$1,160,000. Budgeted revenues reflect anticipated revenues for the Program's first year of service.
- Code Enforcement Revenues are decreasing by \$233,500, or 12.29 percent, as compared to the FY 2017 Amended Budget. The Code Enforcement Division will no longer collect Housing Code Enforcement revenues as this activity has been moved to the Rental Housing Division.
- Parking revenues are increasing by \$1,232,800, or 22.76 percent, as compared to the FY 2017 Amended Budget. FY 2018 revenue increases are driven by: 1) Parking rates adopted on February 2017; 2) the addition parking meters along Fulton Street; and 3) the discontinuation of a revenue transfer to stadium debt service.
- The Department's grant and entitlement program revenues are decreasing by \$4,969,200 as compared to the FY 2017 Adopted Budget. Grant/entitlement revenues may reflect sizeable year-over-year variances as these revenues are based on availability from the grantor and unspent appropriation that may be re-programmed/re-budgeted.
- The Department's Beginning Balance for FY 2018 is negative \$113,600, which is an improvement of \$4,804,900 from the FY 2017

Amended Budget. Below are the significant impacts to the FY 2018 Beginning Balance:

- The CDBG Fund's Beginning Balance contains a prior-year open purchase order (PO) of \$1.134 million and an outstanding grant draw of \$95,000, contributing a total of \$1.229 million to the negative carryover.
- Other grant/entitlement programs are budgeting \$641,300 in beginning fund balances offsetting CDBG's negative beginning balance.
- The Department's Capital Program includes \$474,400 in carryover from the prior year.

Expenditures

Non-Personnel Changes

The Department's Non-Personnel Budget totals \$23,811,700, which is a decrease of \$6,022,700 from the FY 2017 Amended Budget. Those items impacting the Non-Personnel budget include:

- \$162,300 to align operating appropriations for Advance Planning with actual operating costs. Appropriations will be allocated to the following accounts:
 - \$90,000 Public Relations
 - \$45,000 Outside Legal
 - \$15,000 Specialized Services
 - \$12,300 Training, Postage, General Office Supplies
- \$66,700 to create an operating budget for the new ASET Program that was approved in February of 2017. Appropriations will be allocated to the following accounts:
 - \$5,000 Outside legal
 - \$2,400 Communications
 - \$50,000 Training
 - \$1,000 Clothing & Personnel Supplies
 - \$2,000 Small Tools for field Operations
 - \$1,500 Postage
 - \$1,200 Office Supplies
 - \$3,600 Recurring Vehicle Allowance

- \$3,000 to create an operating budget for the Reactive Rental Housing Program including appropriations for GPS, clothing and personal supplies, small tools and office supplies.
- \$336,800 to create an operating budget for the Proactive Rental Housing Program, which includes appropriations for:
 - \$170,000 Rental Housing Industry registry.
 - \$85,000 Outreach Materials
 - \$10,000 Outside Legal Services
 - \$25,500 Printing Binding
 - \$1,400 Clothing & Personal Supplies
 - \$2,800 Small tools for Field Operations
 - \$39,100 Postage
 - \$3,000 Other Office Supplies

Accela

As part of Mayor's Business Friendly Fresno Initiative, the Department entered into a contract with Accela in June 2016 to build a new land management system. The new land management system will facilitate the City's permitting, mapping, planning, and development processes as well as integrate DARM's system with other City systems including Finance and Utility Billing & Collections. For FY 2018, the budget includes \$690,000 for continued implementation as well as on-going systems costs. The following is a summary of the FY 2018 Accela costs:

- \$180,900 software maintenance
- \$50,000 staffing/consulting
- \$2,000 training
- \$41,000 Laserfiche integration and licensing
- \$164,100 Accela licenses
- \$2,000 user kiosk
- \$60,000 technology hardware
- \$70,000 as first phase to scan Microfische to Laserfiche.
- \$120,000 for 120 iPad Pros to deploy technology (budgeted in Interdepartmental charges)

The above were offset by elimination of the following one-time FY 2017 expenses:

- \$40,000 for code books (\$30,000) and code Training (\$10,000)
- \$25,000 for building seismic fees.
- \$60,000 for a Building and Planning fee study.
- \$41,100 for third party record scanning services.
- \$3,147,500 for the acquisition of new land management system.

Grants

The Department is the recipient of multiple federal and state grants including: HUD Entitlements (a more thorough description of the program is available in the “Federal Entitlement Funding” section of this document), Housing Grants and High Speed Rail Projects Grant. These funds are “use specific” which requires that the Department budget the grants according to grant guidelines. FY 2018 appropriations for these funds are \$22,578,600.

CDBG Appropriations

The Department’s FY 2018 CDBG appropriations total \$9,904,800, which includes an FY 2018 Program request of \$6,536,900 and a projected carryover of \$3,367,900. The FY 2018 CDBG budget is decreasing by \$1,707,000 as compared to the FY 2017 Amended Budget due to a reduced project carryover in FY 2018. The project carryover in FY 2017 was \$5,031,800. The schedule below details the FY 2018 CDBG entitlement allocation by program.

High Speed Rail

The Department’s FY 2018 Budget includes \$3,148,900 in High Speed Rail (HSR) appropriations. The appropriations within this fund will support relocation assistance for displaced businesses, entitlement processing as well as station area plans.

Pacific Gas & Electric Service Contract

The Department’s FY 2018 Budget includes \$2,844,700 to support its service contract with Pacific Gas & Electric (PG&E). Through the Sustainability Division, and its partnership with PG&E, the Department will continue to provide energy and resource conservation as well as education programs. The Program support’s the development of a sustainable and livable City.

Parking Capital

In FY 2018, \$1,169,500 is budgeted in the General Fund for repairs at various City of Fresno parking garages and lots. The amount is a \$434,300 decrease from the FY 2017 Amended

| <i>CDBG Program</i> | <i>FY 2018 CDBG</i> |
|--|-------------------------|
| Housing | |
| Housing Rehabilitation | |
| Lead Paint | 60,000 |
| Senior Paint Program | 100,000 |
| Senior Paint Program (NonProfit*) | 199,800 |
| Minor Code Compliance Grant Program | 150,000 |
| Subtotal Housing | 509,800 |
| Facilities and Public Improvements | |
| Neighborhood Street Improvements | 2,090,600 |
| Park Improvements | 1,345,900 |
| Nonprofit* Facilities | 525,200 |
| Subtotal Facilities & Public Improvements | 3,869,700 |
| Public Services | |
| Senior Hot Meals (partial) | 127,000 |
| Parks After School Program | 593,000 |
| Nonprofit* Public Services | 229,600 |
| Subtotal Public Service | 949,600 |
| Planning and Administration | |
| Program Administration | 1,167,800 |
| Fair Housing Council of Central California | 40,000 |
| Subtotal Planning and Administration | 1,207,800 |
| Total Uses of Federal Programs | \$6,628,900 |

Budget, but this amount reflects carryover for projects that were not yet completed in FY 2017.

The Capital Improvement Program will address parking facility needs as outlined in the Parking Facilities assessment that was presented to Council in January 2016.

Interdepartmental Services' Changes

The Department's Interdepartmental Services' (ID) Budget totals \$6,104,800, which is a \$575,800 overall increase from the FY 2017 Amended Budget. The following addresses the significant items impacting the ID Budget:

- \$159,900 Overhead Charge to Capital, which reflects increased capital activity.
- \$82,300 Facility Repair & Replace, which reflects the Department's share of general improvements at City Hall.
- \$55,100 Fixed Inter Departmental Reimbursement to the General Fund, which reflects the Department's share costs for overhead departments.
- \$153,400 increase in the Information Services Charge, which mostly reflects the following technology items:
 - \$2,200 to lease six (6) computers for the ASET Program.
 - \$14,800 to purchase 13 computers for new Proactive Housing program staff
 - \$1,500 to purchase one (1) computer for new Sustainability staff
 - \$120,000 for 120 9.7 inch iPad Pros for the implementation of Accela.
- \$63,100 increase in the Charges for Telephones Services, which mostly reflects the following communications items:
 - \$14,400 for eight (8) cell phones for the ASET Program.
 - \$5,400 for three (3) phones for Reactive Rental Housing Program.
 - \$3,300 for 13 desk phones for the Proactive Housing Unit.
 - \$23,300 for 11 cell phones for field staff in the Proactive Housing Program.
- \$15,800 increase for Messenger/Mail/Copier Services, which includes the following:
 - \$1,500 for special printing projects for the ASET Program.
 - \$1,500 for special printing projects for the Proactive Rental Housing Program.
- \$99,900 decrease for Non-Recurring Special Project Charges, which includes the following:
 - \$65,000 to build 13 cubicles for new Proactive Housing Program staff. This request was offset by a one-time \$164,900,000 request in FY 2017
- \$128,300 increase in Fleet Service Charges, which mostly reflects the following Fleet items:
 - \$51,900 for maintenance and fuel for eight (8) ASET Program vehicles.
 - \$19,500 for maintenance and fuel for three (3) Reactive Rental Housing Program vehicles.
 - \$71,300 for maintenance and fuel for 11 Proactive Rental Housing Program vehicles.
- \$111,100 increase in the Charges for Fleet Leases, which mostly reflects the following lease requests:
 - \$32,600 for a lease payment on six (6) vehicles for the ASET Program.
 - \$59,700 for a lease payment on 11 vehicles in the Proactive Rental Housing Program.

Staffing

The DARM Department's Personnel Budget totals \$21,611,200, which is a \$2,694,100 increase from the FY 2017 Amended Budget.

Significant changes impacting this increase are comprised of savings for the FY 2017 27th pay period offset by salary adjustments, the annual cost of partially funded FY 2017 positions, step

advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to:

Building & Safety Services Division

The conversion of a Plans and Permit Technician from a permanent part-time (PPT) to a full-time equivalent (FTE) position is budgeted at \$66,600, or a cost increase of \$12,800. The conversion will improve customer service at the Permits counter due to a continuation of elevated service demands.

Rental Housing Division

In FY 2018 DARM will continue the implementation of the Mayor's Rental Housing Improvement Act Ordinance (RHIAO). As part of this implementation, the Department will add 11.75 FTE costing \$861,700 to establish a Proactive Rental Housing Unit that will focus on health and safety inspections as outlined in RHIAO. Below is a summary of the unit's staff:

- Two (1.75 FTE) Senior Community Revitalization Specialists costing \$143,000 and eight (7.0 FTE) Community Revitalization Specialists costing \$525,500 to perform proactive health and safety inspections as outlined in the RHIAO as well as the Anti-Slumlord Resolution.
- A (1.0 FTE) Staff Assistant costing \$57,200 and a (1.0 FTE) Senior Administrative Clerk costing \$50,100 will provide administrative support including: inspection scheduling, customer service, mailings and notifications, record keeping, etc.
- A (1.0 FTE) Housing Program Supervisor costing \$85,900 will oversee the implementation of the program per RHIAO and the Anti-Slumlord Resolution.

Sustainability Division

The Division will add a (.75 FTE) Engineering Technician I costing \$44,300 to address an increase in collaborative sustainability

partnerships such as the Sunshot Solar program, EPIC Advanced Energy Community Project and the Power the Tower Projects as well as anticipated sustainability projects. The position will focus on developing a repository of all sustainability efforts performed by City departments and disseminate the information, provide assistance and guidance to the City and its energy efficiency projects. The position will be funded by a PG&E grant.

Parking Division

The conversion of a Parking Meter Attendant II from a Permanent part-time position to a full-time equivalent is budgeted at \$56,100, or a cost increase of \$11,200. The conversion will address increased service demands in the Parking Meters Unit.

HUD Division

In FY 2018, DARM will fund the Neighborhood and Revitalization Unit from the General Fund rather than the HUD entitlement. As such, the following 15.0 FTE will be transferred from the CDBG funded Neighborhood Revitalization Division to the General Fund in Community Revitalization Division:

- 2.0 FTE Community Coordinators
- 2.0 FTE Community Revitalization Specialists
- 4.0 FTE Senior Community Revitalization Specialists
- 6.0 FTE Community Revitalization Technicians
- 1.0 FTE Housing & Neighborhood Revitalization Manager

Previously, these positions formed three Neighborhood Revitalization Teams (NRTs). One funded by the General Fund costing \$334,500 and two funded by CDBG costing \$848,700. However, due to funding constraints only two of the three Neighborhood Revitalization Teams (NRTs) will be funded in FY

FY 2017-2018 Summary of Department Service Impacts

2018 generating a savings of \$289,400. There will be no impact to existing personnel. Below is a list of defunded positions:

- 1.0 FTE Senior Community Revitalization Specialist
- 1.0 FTE Community Revitalization Specialist
- 2.0 FTE Community Revitalization Technicians

In addition, \$212,800 for the Operations &

Maintenance for the NRTs will also be transferred from CDBG to the General Fund.

Finance Department

Revenues

The Finance Department's overall budgeted revenues total \$1,523,300, which is \$94,200 above the FY 2017 Amended Budget. The increase primarily reflects the following anticipated activities:

- \$80,200 increase in Interdepartmental Charges for Services. The main driver in this increase is \$54,200 in additional Portfolio Management fees. The additional revenue will provide funding to cover significant increases in transaction service fees charged from the City's bank service provider, specifically for processing check deposits, cash deposits, and City-issued checks.
- \$12,000 increase in Miscellaneous-Other Revenues. The increase corresponds to purchase rebates received from Staples (annually) and CalCard (quarterly).

Expenditures

The Finance Department's overall budgeted appropriations total \$7,223,100, which is \$1,107,700 below the FY 2017 Amended Budget. The decline primarily reflects an organizational change that moves the Budget Office staff (excluding the Principal Internal Auditor and

Internal Auditor positions) to the Mayor / City Manager's Department starting July 1, 2017.

The variance from the FY 2017 Amended Budget, excluding the Budget Office, is \$270,300 as summarized below and will be discussed within the Department's service impacts.

| <i>Finance Department Appropriations</i> | <i>FY 2017 Amended Budget</i> | <i>FY 2018 Adopted Budget</i> | <i>Variance</i> | <i>Budget Office Amended</i> | <i>Revised Variance</i> |
|--|-------------------------------|-------------------------------|--------------------|------------------------------|-------------------------|
| Pers | 5,625,300 | 4,616,400 | (1,008,900) | 990,700 | (18,200) |
| NonPers | 1,666,200 | 1,477,900 | (188,300) | 354,700 | 166,400 |
| IDs | 1,039,300 | 1,128,800 | 89,500 | 32,600 | 122,100 |
| Total Expenditures | 8,330,800 | 7,223,100 | (1,107,700) | 1,378,000 | 270,300 |

Non-Personnel Services

The Department's Non-Personnel Services' Budget totals \$1,477,900, which is a \$166,400 above the FY 2017 Amended Budget. The increase corresponds to:

- \$133,000 for funding increased bank service fees. The increase primarily corresponds to the transaction cost by the City's bank service provider for processing check deposits, cash deposits, and City' issued checks.
- \$4,000 to cover a fee increase for the Business Tax annual software maintenance.
- \$1,000 for Disadvantage Business Enterprise (DBE) advertisement costs. The advertisement is for upcoming workshops and programs, such as the Local Agency Federal Highway Administration, Airports, and Transportation (FAX) Programs that the City's DBE Program is required to advertise to the Public. This advertisement includes listing liaison officers and DBE goals for public awareness in publications such as the Business Journal.
- \$800 for operational needs corresponding to the new Tax/Permit Inspector position, such as supplies, cubicle reconfiguration, and training.

Interdepartmental Services

The Department's Interdepartmental Services' Budget totals \$1,128,800, which is a \$122,100 above the FY 2017 Amended Budget. The increase corresponds to:

- \$40,800 for Facility Repair and Replacement Projects in association with planned City Hall improvements.
- \$37,500 for Facilities Management charges corresponding to assigned square footage usage.
- \$2,000 for providing a computer to the new Tax/Permit Inspector position.

Staffing

The Finance Department's Personnel Services' budget totals \$4,616,400, which is an \$18,200 decline from the FY 2017 Amended Budget. The variance corresponds to the addition of a new permanent position offset by contractual obligations as follows.

- A new Tax/Permit Inspector position totaling \$49,100 is budgeted under Business Tax Unit. The requested position will contribute to facilitating the on-going business objective of improving the discovery, tracking and collection of City businesses that are not currently in compliance and are not paying their fair share of business taxes. This position would specifically oversee the larger and more complex revenue streams for the City of Fresno. Included in this group of General Fund revenue streams are:
 - The Transient Occupancy Tax (TOT),
 - Card Room Permits,
 - Taxi Driver and Taxi Cab permits and monitoring,
 - Mobile Vendor and Special Event permits, as well as
 - Business Professional groups.

Contractual Obligations

The variance for Personnel Services also includes the effect of FY 2017 additional pay period

(a.k.a., the 27th pay period), anticipated contractual Memorandum of Understanding (MOU) increases, and non-MOU obligations, which resulted in a \$67,300 net reduction to the Department's personnel budget.

Fire Department

Mayor Amendments to the Proposed Budget

Per the second amendment to the Mayor's Proposed Budget, appropriations in the North Central Fire Protection District Fund were reduced by \$3,535,100 to reflect 5.5 month of City Fire service to the district. This action is consistent with the termination of the contract between the City of Fresno and the North Central Fire Protection District.

The termination of the Fire service contract required that City's General Fund to absorb \$700,000 in operating costs including: position, operations and maintenance and internal service charges, that was previously allocated to the service contract. The Department's Proposed Budget contained \$700,000 in contingency, which was reallocated to cover these operating costs.

Revenues

In FY 2018, the Department's revenues are budgeted at \$13,290,800 a 12.5 percent decrease, or \$1,900,400, from the FY 2017 Amended Budget. The decrease in revenues can be attributed to decreases in two revenues streams as described below:

- General Fund revenues are decreasing by \$461,100. Below are significant revenue impacts:
 - \$776,500 decrease in Federal Grant revenues due to the completion of the SAFER 13 Grant.
 - \$129,500 for a one-time transfer in for FY 2017 technology upgrade.

FY 2017-2018 Summary of Department Service Impacts

- \$72,100 increase in inspections revenue due to an anticipated increase in inspections from the addition of a Supervising Fire Prevention Inspector.
- Bond sales proceeds are decreasing by \$465,000 due to one-time capital expenditures in FY 2017.
- Fig Garden Renovation Project revenues are decreasing by \$887,100 due to one-time capital expenditures in FY 2017.

North Central Fire Service Contract

In FY 2018, North Central revenues are budgeted at \$5,473,700, an increase of \$56,100. However, total fund resources are decreasing by \$1,038,200 due to a negative carryover of \$2,922,900. Below is a summary of significant revenue impacts:

- \$436,100 increase due to a contract revenue increase.
- \$380,000 decrease reflects the completion of the North Central Repayment Plan.

Due to the on-going imbalance of revenue and expenditures, the City has terminated this contract effective December 2017.

Expenditures

Non-Personnel Changes

The Department's Non-Personnel Budget totals \$9,074,500, which is a decrease of \$1,372,600 from the FY 2017 Amended Budget. Included in the Department's Non-Personnel budget:

- \$140,000 to perform a facilities condition assessment to all Fire Department facilities. The condition assessment will then serve as foundation for future fire facility improvements.
- \$140,000 to implement fitness/wellness testing for the Department's sworn-safety staff. The program includes baseline testing for: strength, flexibility, cardiovascular (12-

lead EKG), body fat composition, and a complete blood panel.

- \$71,000 will be used to upgrade the department's server, which is necessary to support the department's software, and to align software appropriations with actual expenses.
- \$37,500 to reflect the full-year costs associated with operations and maintenance of the SAFER 15 Truck.
- \$441,000 to pay for the Department's FY 2018 lease obligations.
- \$156,000 for the second year of the Personnel Protective Equipment Replacement Program.
- \$6,000 for the lease purchase of a sedan for the Supervising Fire Prevention Inspector.

Apparatus Replacement

In FY 2018, the Department will be in year three of its eight-year Apparatus Replacement Program. As part of the Replacement Program, the Department will lease purchase three (3) engines, three (3) SUVs and five (5) light duty vehicles. Based on the anticipated lease schedule, lease payments will be initiated in FY 2018 at an amount of \$38,000, which is a half year's lease payment for SUVs and light duty vehicles. In FY 2019, a full year's payment for light duty vehicles and half a year's payment for fire apparatus will be due at a cost of \$263,200, while a full year's lease payment for all vehicles will be due in FY 2020 at a cost of \$450,400. This payment has been accounted for in the General Fund Five-Year Forecast.

The above were offset by deletion of the following one-time FY 2017 expenses related to:

- \$77,000 for the purchase of new personnel protective equipment for new SAFER 15 personnel
- \$465,000 for preconstruction costs related to the construction of permanent Fire Station 18.

- \$200,000 station improvements
- \$250,000 in FY 2017 carryover allocation for fire hoses.
- \$190,000 in FY 2017 carryover for minor capital improvement to fire stations.
- \$84,200 for the replacement of the department's mobile radios.

Interdepartmental Services' Changes

The Department's Interdepartmental Services' (ID) Budget totals \$1,919,800, which is a \$111,500 overall decline from the FY 2017 Amended Budget. The following addresses the significant items impacting the ID Budget:

- \$155,000 decrease in Liability Self -Insurance cost.
- \$1,200 increase for a computer and \$300 for a phone.

Staffing

The Fire Department's Personnel Budget totals \$55,133,200 which is a \$1,900,400 decrease from the FY 2017 Amended Budget. Significant changes impacting this decrease are comprised of savings for the FY 2017 27th pay period offset by salary adjustments, the annual cost of partially funded FY 2017 positions, step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to:

Civilian Permanent Positions

One (1) permanent Supervising Fire Prevention Inspector. The Inspector will supplement the Self-Inspection Program (SIP) and inspect low hazard occupancies once every four years. The FY 2018 budgeted cost for this position is \$64,500.

North Central Fire Protection District Staffing

The termination of the North Central Fire Protection District contract resulted in the deletion of 32 (Count) Sworn-Safety Positions at 5.5 months. \$1,968,345 in direct funding

supporting these positions was also deleted from the Adopted Budget.

In addition, 14 (count) Sworn-Safety Positions and 3 Civilian positions were moved from the North Central Fire Protection District Fund to the General Fund.

Shift Replacement

\$215,300 is budgeted as Shift Replacement in the North Central Fire Contract fund to reflect 5.5 month of service cost.

Workers' Compensation

Workers' Compensation appropriations increased by \$732,600 as a result of the fund's exhaustion of reserves in conjunction with the City's three year average methodology to provide coverage for future payments.

General City Purpose

Council Actions

As a result of Council Budget review, two motions were approved. Motion 19 carried over funding for the Southwest CDC in the amount of \$100,000. Motion 20 added \$40,000 to fund the Fresno Historical Society.

Revenues

Intergovernmental Relations

General Fund citywide revenues are located in the GCP Department; these include Sales Tax, Property Tax, Business License and Room Tax.

RDA Debt Repayment

As a result of the dissolution of the Fresno Redevelopment Agency (RDA), the City of Fresno now receives repayment of the numerous loans made to the RDA by the City over the course of its existence. The receipt of these repayments to the City of Fresno is shown as Intergovernmental Revenue within the Emergency Reserve Fund.

Expenditures

Animal Control Contract

Appropriations have been increased by \$152,000 to cover the contract with the Society for the Prevention of Cruelty to Animals (CCSPCA).

Two major factors driving this request for additional funding are the effects of the increases in minimum wages in FY 2017 and FY 2018 and the increasing cost of services and supplies. FY 2018 total contract is \$3,803,300.

Historic Preservation Mitigation Program

This grant Program will incentivize owners of historic structures to maintain and enhance historic features. Eligible properties would be those on the National, State, or Local registers of historic places, as well as local Heritage Properties. Certain repairs are commonly made to historic structures in a manner which is somewhat less expensive, but which has a detrimental impact on the visual character of the structure as seen from the public street. Historic Preservation Mitigation Funds would be used to offset the additional cost of historically appropriate repairs, including: repairing original wood windows or replacing them when necessary with wood replicas; repairing original wood siding instead of replacing it with stucco; and repairing damaged ornamental features such as rafter tails, window trim, and shutters. In order to improve as many properties as possible, grants would be limited to \$7,500. Funds would be awarded to eligible projects on a first come, first serve basis. Benefits of the Program are anticipated to include enhanced property values, neighborhood beautification, and the stimulation of additional private investment. Total appropriations are \$50,000.

Granite Park Contract

Funding for the Council approved contract with Central Valley Community Sports Foundation is budgeted in this Department, annual cost is \$150,000.

Kaiser Park Project

A partial match of \$100,000 for this project has been set aside in the Department's appropriations.

FresGO Mobile App Outreach

In May 2015, the City of Fresno launched its new FresGO mobile app, a free service that puts city government at citizens' fingertips by allowing them to report issues and service requests 24 hours a day. FresGO not only allows residents to report issues immediately via their smartphone, it delivers time sensitive information like cooling center openings, flooding alerts, and special events to the community.

Since its launch, FresGO has had over 10,000 downloads, making it one of the more successful municipal mobile apps in the nation. The budget will use \$40,000 for a public relations campaign to leverage the popularity of our mobile app to enhance FresGO's reach and continue to improve its effectiveness.

Public Safety Fleet Division Charges

The interdepartmental charges associated with the Public Safety fleet facility are located in this Department for FY 2018. The total cost for FY 2018 is \$700,000.

Staffing

Retirement Administration Division

There are no staffing changes proposed for FY 2018. The increase in FTE noted in the table is the result of two positions added for a portion of the year in FY 2017 now reflecting a full year of cost and authorization. Changes in costing are the result of bargaining unit increases, increases in Workers' Compensation costs and other general employee services costs.

Information Services Department

Revenues

The Information Services Department (ISD) primarily recovers its operational costs of business through fixed reimbursements from user departments, or "Interdepartmental Charges for Services," which are allocated based on a methodology developed for each of its funds. Fixed reimbursement rates were developed to fund the Department at FY 2017 operating service levels plus any approved requests.

In addition, the One Call Center is fully funded by the General Fund at \$402,100.

The Department's Interdepartmental Charges for Services revenue totals \$14,345,400, which is an increase of \$1,198,000 as compared to the FY 2017 Amended Budget. The Charge for service increase is driven by the following:

- The FY 2018 beginning balance for the Department's operating funds is decreasing by \$1,166,100. These combined changes necessitate an increase of an equivalent amount in charges for services.

Systems Replacement Reserve

The Department continues to plan for the replacement of the PeopleSoft Financials and PeopleSoft Human Capital Management Systems, which will be a multi-million dollar project. The Department's budget includes \$1 million in ID charges to build a reserve for the replacement of these systems. The FY 2018 reserve for the Systems Replacement fund is \$3,375,300.

Expenditures

Non-Personnel Appropriations

Non-Personnel Budget totals \$7,878,800 or an decrease of \$146,700 as compared to the FY

2017 Amended Budget. The Department's Budget includes \$1,888,000 in mainly pass-through requests, which are being offset by a reduction of \$1,990,800 in one-time costs in FY 2017. The Department's approved pass-through Budget requests include:

- \$214,100 for maintenance and support fees of previously acquired software as well as contractually obligated fee increases.
- \$136,300 to address a price adjustment to the City's copier contract.
- \$960,100 to acquire customer technology requests including: hardware, software and telecommunications.
- \$120,000 to re-key locks on critical doors at City Hall as well as the addition of proximity card readers.
- \$175,000 for a Council Chambers refit, which will modernize Council Chambers by addressing technological and communications issues.
- \$94,000 for radio communication consulting fees, which will be used to plan for the implementation of a new communications system. The consultant will develop a phased implementation, develop county-wide sharing scenarios as well as refine budgetary projection for the system.
- \$25,000 to build an inventory budget for Communications. Currently, communications parts are order as needed and an inventory program will allow the Department to carry common parts to more effectively address communications requests.
- \$12,500 to replace the City's outdated PeopleSoft Server.
- \$100,000 for development of a plan to replace or upgrade the aging PeopleSoft systems, which are the City's financial and personnel systems.

The above were offset by deletion of the following one-time FY 2017 expenses:

FY 2017-2018 Summary of Department Service Impacts

- \$240,000 for a security device that prevents and detects intrusions and unwanted traffic on the City's network.
- \$30,000 for the replacement of a Radio Communication Test set.
- \$217,000 for one-time communication expenses to acquire additional VOIP inventory (\$100,000) and communications equipment (\$117,000).
- \$1,503,800 for customer technology requests.

Interdepartmental Services Changes

The Department's Interdepartmental Services' (ID) Budget totals \$1,149,400, which is a \$104,300 increase from the FY 2017 Amended Budget. The following bullet points addresses the significant items impacting the ID budget:

- \$41,100 increase in base level facilities maintenance charges.
- \$51,000 in additional costs associated with the Department's Waterless Fire Suppression system at City Hall.

Staffing

Personnel Services Appropriations

The Information Service Department's Personnel Budget totals \$5,801,700, which is a \$207,900 increase from the FY 2017 Amended Budget. The decrease primarily corresponds to the elimination of the 27th pay period in FY 2018, offset by MOU contractual obligations, and fully funding partially funded FY 2017 positions.

Parks, After School, Recreation & Community Services (PARCS)

Council Actions

Three budget motions were approved by City Council. Motion #11 established \$68,800 towards Melody Park current expenditures. Motion #16 committed \$700,000 of FY 2018 appropriations from the Park Impact Fee fund to be divided evenly between Council Districts for

park improvements. Motion #18 formalized a Splash Pad Project at Melody Park; however, the motion did not add appropriations to the PARCS Budget.

Revenues

The Department's overall revenues total \$10,760,700, which is \$173,300 below the FY 2017 Amended Budget. The decline is primarily a reflection of a timing effect between planned expenditures for grant and capital activities and the collection of revenue reimbursements. This timing effect impacts the Beginning Balance and Intergovernmental Revenue line-items. Below summarizes the significant revenue variances:

- The Beginning Balance line-item reflects a \$3,226,700 increase above the FY 2017 Amended Budget. The majority of this increase reflects FY 2016 carryover expenditures into the FY 2017 Beginning Balance line-item (a negative \$1,795,300), encompassing various completed capital projects such as Cultural Arts District (CAD) and Martin Ray Reilly Park (MMR).
- The Intergovernmental Revenue line-item declined by \$3,819,000 from the FY 2017 Amended Budget. The majority of this decline corresponded to the Department planned reimbursements for CAD and MMR projects in FY 2017. In addition, less revenue reimbursements are planned for FY 2018 as existing capital projects were completed in FY 2017 or the residual costs to be completed in FY 2018 under the Proposition 1C fund.
- The Charges for Services line-item is budgeted to increase by \$482,400 over the FY 2017 Amended Budget. The increase primarily reflects Gate Fees increasing by \$350,900 due to projected growth in attendance at Regional Parks.

Expenditures

Non-Personnel Changes

The Department's Non-Personnel Budget totals \$12,470,100, which is a \$460,100 decline from the FY 2017 Amended Budget. The following highlight significant items contributing to Non-Personnel changes:

- The Department's FY 2017 Amended Budget includes the 21st Amendment approved by City Council on November 17, 2016. The amendment established \$1,817,000 appropriations within the Department's FY 2017 Budget for Park improvements and deferred capital repairs.
- The Department's FY 2017 Amended Budget also includes Appropriation Transfers (ATs) that reclassified \$1,510,500 from the Non-Personnel Budget into the Interdepartmental Budget that allowed internal service providers facilitate the process to completing various capital projects.
- \$65,400 to fully fund the anticipated surface water charge for Woodward Park.
- \$12,000 is budgeted to fund a lease payment to replace the Woodward Amphitheater generator for emergency lighting. The current generator is 22 years old and the City is at risk associated with unreliability due to age and the greater difficulty in obtaining replacement parts. The appropriation is budgeted under section number 170102 (Community Events and Outreach), fund number 24017 (Parks Special Projects), and account number 57414 (Equipment Leases).

Interdepartmental Services' Changes

The Department's Interdepartmental Services' (ID) Budget totals \$2,496,500, which is a \$1,963,000 overall decline from the FY 2017 Amended Budget. The following address the change:

- \$205,900 for vehicle acquisitions in FY 2017, which equate to a one-time budget entry.
- The Department's FY 2017 Amended Budget includes ATs that reclassified \$1,510,500 from the Non-Personnel Budget to the Interdepartmental Budget that allowed internal service providers facilitate the process to completing various capital projects. Appropriation transfers between Personnel, Non-Personnel and Interdepartmental Budgets net to zero.
- \$157,000 in reduced capital ID charges related to overhead costs.
- \$203,200 in reduced Property Self. Insurance charges based on the City's five year average methodology.
- \$23,600 for FY 2018 vehicle lease financing as summarized below:
 - \$3,300 for a 1 ½ ton crew cab replacement pickup. The vehicle will be assigned to transport Special Event Program materials and staff.
 - \$6,800 for a John Deere tractor assigned to the Regional Sports Complex.
 - \$3,300 for 1 ½ ton crew cab replacement pickup. The vehicle will be assigned to transport staff and Adult Offender Work participants to various park sites.
 - \$3,000 for a 1 ½ ton cab replacement pickup. The vehicle to be will be assigned to transport staff to service citywide parks.
 - \$4,200 for the replacement of a 12 passenger van that will be assigned to the Senior Program.
 - \$3,000 for a 1 ½ ton cab replacement pickup. The vehicle to be will be assigned to transport materials for various Community Service Programs.
- \$4,900 for laptops under the SPARKS Program.

Staffing

The PARCS Department's Personnel Budget totals \$8,868,000, which is a \$257,300 increase from the FY 2017 Amended Budget. The increase primarily corresponds to the net effect of the following:

- \$358,300 towards temporary staff in order to provide current service level needs across the many programs offered by the Department to the Citizens of Fresno. As a cursory view of the many programs reliant of temporary staff, continued assistance is budgeted under the Weekend Green Space, Aquatics, Recreation/Neighborhood centers, Skate and Bike Parks, Youth Sports, park planned maintenance and custodial services, cooling centers, summer camps, special events, as well as irrigation services.
- \$40,800 due to minimum wage increase.
- \$316,600 reduction in personnel for capital related activities, which corresponds to capital projects scheduled for completion in FY 2017.
- The FY 2017 Amended Budget included operating ATs that reclassified \$132,700 from the Personnel budget to the ID Budget.

Contractual Obligations

The Department's budget also includes the effect of FY 2017 additional pay period (a.k.a., the 27th pay period), anticipated contractual memorandum of understanding (MOU) increases, and non-MOU obligations, which resulted in a net \$42,100 increase to the Department's Personnel Budget.

Personnel Services Department

Revenues

Services provided by the Personnel Services Department are funded by the General Fund and Interdepartmental Fees. General Operations, Administration, Organizational Development and Training, and Labor Relations

are fully funded by the General Fund. The Risk Division's Workers' Compensation, Property, Liability and the Unemployment Programs are Internal Service Funds that are supported by user fees from internal client departments. Anticipated demand for the following fiscal year for these funds is determined through analyses of historical trends and anticipated increases in activity. Client departments are then allocated their respective portion based on their historical use of the respective Program.

For FY 2018, total available funding, generated entirely by Internal Service funds is budgeted at \$35.71 million, a decrease of 7.6 percent or \$2.92 million below the FY 2017 Amended Budget. The majority of this amount is comprised of a decrease to Interdepartmental Charges for services of \$2.75 million which includes \$1.35 million in the Workers' Compensation, a decrease of \$1.81 million in the Liability Fund and a decrease of \$162,200 to prior year combined carryovers offset by an increase of \$412,300 in the Property Fund.

Workers' Compensation

FY 2018 revenues for the City's Workers' Compensation Program are budgeted at \$16.86 million; a decrease of 3.5 percent or \$608,700 when compared to the FY 2017 Amended Budget. The Program also reflects a \$738,400 increase in prior year carryover and a \$1.35 million decrease to Charges for Services. This decrease is a reflection of additional appropriations approved by Council in FY 2017 intended to support the anticipated claim activity during the year. The appropriations for FY 2018 more accurately align with the current payout trend and future anticipated activity.

Liability

FY 2018 revenues for the Liability Program are budgeted at \$10.32 million; a decrease of 17.81 percent or \$2.24 million when compared to the

FY 2017 Amended Budget. Due to high claim activity and the projected depletion of the \$3 million Self Insured Retention (SIR) in FY 2017, year-end carryover balances from FY 2017 are decreasing by \$894,700 while Charges for Services are decreasing by \$1.81 million. This decrease is a reflection of the additional appropriations approved by Council in FY 2017 to support the partial replenishment of the SIR.

Property

FY 2018 revenues for the Property Fund are budgeted at \$3.94 million; an increase of 7.7 percent or \$281,800 when compared to the FY 2017 Amended Budget; this increase is intended to support the appropriations established in FY 2018.

Expenditures

For FY 2018, the Personnel Services Department's appropriations are budgeted at \$34.44 million, a decrease of 8.1 percent or \$3.05 million when compared to the FY 2017 Amended Budget.

Workers' Compensation Program

Appropriations in the FY2018 Budget for the Workers' Compensation Program are established at \$16.71 million, a decrease of 4.1 percent or \$723,500 when compared to the FY 2017 Amended budget. This overall decrease is necessary to support additional appropriations in the Refunds and Claims line item due to anticipated claim activity in FY 2018 reflective of recent activity trends.

The FY 2017 Budget included appropriations of \$100,000 for the expansion of the Alternative Dispute Resolution (ADR) Program to include the Amalgamated Transit Union (ATU) bargaining unit. Since this expansion was not implemented, a reduction of \$100,000 in appropriations was offset by the partial reallocation of \$78,600 for one (1) Senior Human Resources/Risk Analyst position

previously allocated to the General Fund in addition to:

- \$40,000 to expand and rate set the current Alternative Dispute Resolution Program for the Police Department due to increased activity.
- \$2,500 for half of the cost of a safety training video subscription library of safety topics that will allow the Department to better support the loss control and safety training efforts of various City operations.

Interdepartmental charge decreases of \$12,500 are fully attributable to the Cost Allocation Plan.

Liability

Appropriations in the FY 2018 Budget for the Liability Program are established at \$9.87 million, an decrease of 19.0 percent or \$2.32 million below the FY 2017 Amended Budget comprised of a \$23,700 increase to Personnel, costs, a \$437,200 net reduction from Operations and Maintenance that includes a \$35,000 increase for the acquisition or upgrade of a Claims Software system to be shared equally with the Property Fund and a \$22,900 decrease to Interdepartmental Charges.

A \$1.89 million decrease to the Refunds and Claims line item reflects a decrease of \$2.37 million for additional appropriations approved by Council in FY 2017 to support the partial replenishment of the SIR which was anticipated to be depleted during FY 2017 due to high claims activity, offset by the reallocation of \$480,200 from operating line items to refunds and claims. This reallocation reflects implemented accounting process changes that include reporting payments to consultants, outside legal counsel, etc., related to claims, under the refunds and claims line item rather than in the respective operating line items.

Property

In FY 2018, total appropriations in the Property

section are budgeted at \$3.70 million, an increase of 1.3 percent or \$46,200 above the FY 2017 Amended Budget. This amount is mostly attributable to an increase of \$35,000 or half of the allocation for a Claims Software shared with the Liability section and appropriations for temporary employees discussed under the staffing section.

Staffing

The combined FY2018 Budget for Personnel is budgeted at \$3.44 million; \$28,500 above the FY 2017 Amended Budget. Significant changes impacting this increase are comprised of savings for the 27th pay period in FY 2017 offset by salary adjustments, step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to:

- \$13,500 for an intern, fully funded in the Property Section to assist in reducing the property case load and increase recoveries.
- One (1) Human Resources Risk Analyst effective July 1, 2017. The position will be fully funded by the Liability Program to better manage the respective case loads of approximately 150 claims per examiner. Position Cost: \$73,900

Police Department

Council Actions

Per City Council's approval of Motion #3, the Police Department's Budget includes \$25,000 to continue the report writing station in District 4.

Revenues

The Department's overall revenues total \$26,117,700, which is \$6,691,700 above the FY 2017 Amended Budget. The increase is primarily accounted in Charges for Services and Transfers as summarized below:

- The Department's overall Charges for Services are projected at \$7,827,300, which

is \$1,834,100 above the FY 2017 Amended Budget. The increase primarily reflects the Department's FAX Unit's expansion of services. The FAX Unit is budgeted to increase by a total of nine sworn positions, eight police officer positions and one sergeant position, these positions will provide law enforcement services to the Bus Rapid Transit system. Reimbursement of the expanded services equates to \$1,347,300. Further discussion will be provided highlighting the associated costs for the nine additional sworn positions.

- FPD's Transfers line-item is projected at \$6,418,400, which is \$4,680,400 above the FY 2017 Amended Budget. The increase is accounted for by two significant activities. The first activity corresponds to a \$5,003,800 transfer to a capital fund that will provide funding for the planned construction of the new Southeast Police Station. The funding source is a result of savings realized from the refunding of the City's debt obligations completed in April 2017. The project's cost will be identified in the expenditure section. The second transfer activity relates to \$320,500 debt service funding for the Northeast Police Station's that ended April 2017.

Expenditures

Non-Personnel Changes

The Department's Non-Personnel Budget totals \$17,448,700, which is a \$4,512,900 increase from the FY 2017 Amended Budget. The following addresses the significant items impacting the Non-Personnel Budget:

- \$5,853,900 is budgeted under the Non-Personnel Budget for the construction of the new Southeast Police Station. This capital project also includes \$250,000 for personnel costs and \$90,000 for interdepartmental services totaling \$6,193,900.

The new Southeast Police Station will be located in the new Fancher Creek development at Tulare and Argyle. Fancher Creek will consist of a major retail shopping center. Adjacent to the shopping center will be a FAX service facility and the new Police Station. The current Southeast Station is located at Cedar and Butler and has been there for approximately 35 years. The current Station is in need of renovation and the Police Department has outgrown it. The planned new Station will be larger, 10,280 square feet, able to accommodate the 80+ personnel, and easily accommodate future growth. Having the Southeast Station at Fancher Creek will not only enhance the safety of the surrounding retail and residential areas, but having the Station at a central location will improve response to any location in the District. The Department anticipates a move-in date of January 2019.

- \$124,800 for operational safety equipment corresponding to adding 12 new sworn positions to the Department.
- \$93,400 for operational safety equipment corresponding to adding nine new sworn positions to the FAX Unit.
- \$268,000 for the Shotspotter Technology (SST) Flex Gunshot Detection System's annual license fee. The Shotspotter system provides rapid alerts of gunfire incidents to both the Department's Communications Center and to Patrol Officers. FPD introduced the ShotSpotter system in 2015 in hopes of better pinpointing gunfire across the City. Between 2014 and 2015, reports of shootings in Fresno increased by 20 percent. The system uses sensors to notify Patrol Officers within seconds of gunfire, bypassing a 911 call. The system detects legitimate gunshots and passes the information directly to the Dispatch Center and police cars, alerting officers exactly where and when a shot was fired. For example, the Shotspotter system allowed Patrol Officers

to successfully locate and apprehend a multiple-murder suspect in April 2017.

The Department received a \$150,000 state grant in 2015 to install the system in parts of Fresno, and the Fresno Unified school board will allow schools to act as detection centers. The system's coverage area was expanded from three square miles to six square miles with the school district's partnership, and currently encompasses 24 schools and their surrounding neighborhoods. The system's coverage will further be expanded from six square miles to nine square miles in FY 2018.

- \$86,000 funding shift, within FPD's Budget, from the Board of State and Community Correction (BSCC) Fund to General Fund, in order to cover the Predpol software annual fee. The annual fee was historically funded by the BSCC fund; however, this fund will sunset in FY 2017 and will only have enough carryover funding to pay for the Crime Analysts' positions. Predpol is a predictive policing software and is a patented crime prediction software that generates extrapolations about which areas and windows of time are at highest risk for future crimes. This includes property crimes, traffic accidents, drug incidents, gang activity, and violent crimes. The software integrates with the Police Department's RMS crime data systems and updates automatically as records are updated.

PredPol has proven to be an effective resource for suppression and reduction of crime in cities across the US and abroad. Regionally, PredPol is being used by the Fresno Police Department, Fresno County Sheriff's Office and multiple other agencies within the county with success. It is also being used by the Los Angeles Police

FY 2017-2018 Summary of Department Service Impacts

- Department, Burbank Police Department and Modesto Police Department.
- \$86,800 funding shift, within FPD's Budget, from the BSCC grant to General Fund in order to fully fund the Taser body camera lease payment in FY 2018. The BSCC fund was designated to pay for a portion of the body camera lease payment. However, FPD was notified in January 2017 that the BSCC grant could no longer be used towards this lease payment. FY 2018 is year four of a total of five years for the Body Camera lease. The total lease payment is \$516,800 per year. The planned funding sources to cover the total lease payment include: \$100,000 from private donations; \$130,000 from the Supplemental Law Enforcement Service Fund (SLESF), and \$286,800 from the General Fund.
 - \$64,700 to fully fund the Skywatch Program's regular operational needs totaling \$705,900 based on:
 - \$624,900 (1562 flight hours at \$400/hr.)
 - \$30,000 pilot training
 - \$15,000 utilities
 - \$36,000 space rental
 - \$110,000 to cover the rebuild of Skywatch's main rotor gear box for Helicopter #2 due April 2018. This rotor gear box overhaul is required every 3,800 flight hours and was completed on Helicopter #1 in July 2016.
 - \$182,400 to adequately fund FPD's Police Officer training for emergency situations. This funding will allow for:
 - Department required pistol and rifle qualifications; three times per year,
 - Department required shotgun training and qualifications,
 - Less lethal shotgun munitions,
 - Academy trainees,
 - SWAT monthly training,
 - Special Response Team monthly training,
 - Perishable Skills Program training (POST mandated); includes POST firearm training,
 - Annual (pistol) and bi-annual cycling of duty ammunition, as well as Taser cartridges.
 - \$14,300 to cover the scheduled 5 percent contract increase regarding the Patrol Dispatch's Data 911 software.
 - \$135,100 to rebuild FPD's current Explosive Ordinance Disposal (EOD) robot. The current robot is 15+ years old and has exceeded its expected service life and is in need of a complete rebuild.
 - \$8,500 for evidence lockers in the Crime Scene Investigative (CSI) Bureaus' Evidence Processing Room. The lockers will increase the investigative ability of FPD's CSI section which acts as a workforce multiplier for Police Officers and Detectives. Through better and modern equipment, FPD believes they will be able to more rapidly identify suspects and save officer and detective hours.
 - \$8,500 funding shift, within FPD's Budget, from the Justice Assistance Grant (JAG) Program to the General Fund, in order to cover the Lexipol software license. JAG has become less discretionary and more specific equipment based. The software has been used by FPD for several years as a policy and procedure management resource, which tracks the distribution and receipt of documents to each department member.
 - \$9,900 to replenish a depleted and/or broken inventory of render-safe tools for the Bomb Squad Unit.
 - \$2,500 to purchase a Fingerprint Fuming Chamber. The chamber will be used to develop fingerprints on hard objects such as guns, knives, bottles and cans.
 - \$13,900 for replacement chairs assigned to the Records Unit. The current chairs are

used 24/7 and are 10 to 15 years old and in need of replacement.

- \$33,300 to upgrade the "File on Q" software, which would add asset and quartermaster management to the software. This addition would allow FPD to track all department inventories as well as grant managed assets in the new system that are used for evidence tracking.
- \$25,000 to continue the annual lease of a report writing station in the Tower District. This location will be used by Police Officers to write reports and allow them to be seen more frequently and interact with the Tower Community members.
- \$4,000 for nine Verizon Aircards assigned to the nine new FAX Police Officers.
- \$126,600 to fund the Property and Evidence Stations (PECS) lease and operating costs. The appropriations are based on the new lease, estimated utilities, janitorial, alarm, landscape, and property taxes totaling \$235,000. However, a net of savings totaling \$108,400 is planned due to the elimination of FPD's Pine Street costs, PECS's storage leases, and Broadway costs. The new lease cost of \$150,000 will be funded by the General Fund (\$76,500 or 51 percent) and by the Police Impact Fee Fund (\$73,500 or 49 percent as allowed by the Fund's covenants).
- \$250,000 to fund the Northwest Station move-in costs. As a result of the Fresno Police Department creating a fifth policing district on October 3, 2016, the boundaries defining the policing districts were realigned. This realignment resulted in the location of the current Northwest Police Station no longer located in the Northwest policing district. The City of Fresno has secured a new location for the Northwest Police Station located at 3082 W. Shaw Avenue, which is on the northwest corner of Shaw Avenue and Marks Avenue. The size of the new police station will be

approximately 10,240 square feet. Architect plans for the tenant improvement are currently being drawn and construction is expected to begin around the end of May 2017. It is estimated at this time that the Fresno Police Department will begin with their move-in responsibilities during early September 2017 for an early to mid-October 2017 grand opening. The move-in responsibilities for the FPD include, but are not limited to, the installation of the City of Fresno computer network into the site, furnishings, lockers, wall decorations, keying of locks, installation of electronic door fobs, appliances, and evidence lockers.

The above additions to the Department's Non-Personnel Budget are partially offset with various grants declining in FY 2018 in comparison to the FY 2017 Amended Budget. The reduction corresponds to various grants scheduled to sunset in FY 2017 or within FY 2018 as well as the unknown status of continued or new grant funding at the time of this document's publication. Below summarizes the \$1,061,200 reduction in FY 2018 grant funds:

- \$81,800 - the Supplemental Law Enforcement Service Fund. It is unknown the level of funding the State may issue for FY 2018. The funding budgeted reflects carryover from the FY 2016 and FY 2017 allotments.
- \$153,200 - the COPS Local Law Enforcements Block Grant Fund. The Department has received confirmation from the State that FY 2017 would be the last year for municipalities to receive BSCC funding which is contained within this fund.
- \$412,100 - the Miscellaneous State Grant Fund. The decline reflects several grants ending in FY 2017, such as Projects Safe Neighborhoods 14 grant in July 2017, CalGRIP 14 grant ending in December 2017, the Selective Traffic Enforcement Program

ending in September 2017, as well as the Off-Highway Vehicle grant not awarded in FY 2017.

- \$391,800 - the Justice Assistant Grant Fund. Request for proposals had not been released by the grantor at the time of this document's publication.
- \$22,300 - the Local Foundation Grants.

Interdepartmental Services' Changes

The Department's Interdepartmental Services' (ID) Budget totals \$16,639,000, which is \$1,368,000 above the FY 2017 Amended Budget. The following bullet points address the significant items impacting the ID budget.

New Equipment and/or Services

- \$270,000 for 50 new patrol vehicles through lease financing. The vehicles correspond to the annual replacement schedule to address units for wrecks, mechanical failures and retirements.
- \$33,700 for Internal modems for 50 new patrol vehicles.
- \$45,400 for 14 Police Motorcycles through lease financing. The Motor Unit was disbanded in October 2016; however, it was re-established in April 2017. The Police Motorcycles from the former unit are at the end of their life cycle and need to be replaced.
- \$25,800 for five SUV vehicles through lease financing. The vehicles will be assigned to the expanded FAX Unit.
- \$28,200 for nine rugged laptops assigned to the nine new FAX Police Officers.
- \$90,000 for internal service charges for the construction of the new Southeast Police Station.

Base Service Charges

- \$325,000 increase in Fleet Service base charges.

- \$210,300 increase in communication base charges.
- \$208,400 increase is primarily due to FY 2017 new leases scheduled for one payment in year one (FY 2017) and two payments per year thereafter through the remainder of the contract.

Staffing

The Police Department's Personnel Budget totals \$144,770,000, which is a \$3,776,500 increase from the FY 2017 Amended Budget. The increase primarily corresponds to the net effect of new sworn permanent positions, contractual Memorandum of Understanding (MOU) obligations, Non-MOU obligations, future reserve coverage, and the 27th pay period in FY 2017.

New Permanent Positions

The Department's Budget includes the following:

- \$255,700 budgeted to fund 12 new permanent Police Officer Recruit positions based on a staggered hiring process. These positions will be used to address increasing Part I crimes in Fresno. Much of this law-breaking can be attributed to recent changes in California law that have reduced or eliminated consequences for criminal behavior. These officers will also make it a priority to strengthen relationships with residents, business owners and neighborhood groups, while working hand in hand with them to address crime and quality of life issues within their neighborhoods. Ancillary costs for public safety equipment are also budgeted for these new positions at \$124,800 as noted under the Non-Personnel section.
- \$683,100 budgeted to fund nine new permanent Police Officer Recruit positions that will backfill seasoned sworn Police Officers assigned to the FAX Unit. The

seasoned Police Officers are scheduled to begin providing services starting August 1, 2017. The Fresno Police Department will be expanding the FAX unit by nine additional sworn positions (eight Police Officer positions and one Sergeant position) as well as the Units' areas of responsibilities as the Bus Rapid Transit system comes online. The Police Officers will still be responsible for FAX related calls on buses, bus stations, and traffic items.

New areas of focus will also include expanded hours to coincide with bus operations, fare enforcement, passenger station security, bus route security, and utilizing a community based policing model along the entire Blackstone and Kings Canyon corridors. When not responding to calls officers will be engaged in community contacts and Problem Oriented Policing projects along the bus routes to enhance quality of life issues for the community and increase safety for those traveling to and from bus related areas. Ancillary costs for these positions include \$93,400 for public safety equipment, \$28,200 for rugged laptops, and \$25,800 for five leased SUV vehicles as noted under the Non-Personnel section and Interdepartmental Services sections.

The effect of these additions will be a total of 825 authorized sworn positions in the Department by the end of FY 2018. Total sworn positions include 15 Cadets under-filling Police Officer positions.

Other Personnel Future Funding Coverages

The following summarizes additional significant changes within the Police Department's personnel Budget:

- \$535,300 increase in Employee Leave Payoffs as a result of maintaining a sufficient reserve to cover future

liability obligations.

- Worker's Compensation appropriations increased by \$735,000 as a result of the fund's exhaustion of reserves in conjunction with the City's three year average methodology to provide coverage for future payments.
- The Department's Budget includes \$3,009,000 per City Council's approval of adopting a Memorandum of Understanding between the City and the Fresno Police Officers Association for Non-Management (Unit 4). This appropriation corresponds to the agreement of a 5% "G" Step in FY 2018.
- \$683,300 in FY 2017 appropriations were transferred from the Personnel Budget to the Non-Personnel Budget in order to address unanticipated operational needs.

Contractual Obligations: The additional pay period in FY 2017 (a.k.a. the 27th pay period), net of contractual memorandum of understanding (MOU) obligations equated to a \$2,124,900 reduction to the Department's Personnel Budget.

Department of Public Utilities (DPU)

Revenues

Department of Public Utilities (DPU) fiscal year resources in FY 2018 total \$406,783,400 or \$54.49 million less than the FY 2017 Amended Budget of \$461,270,500. The majority of this decrease is associated with beginning fund balances decreasing \$111.87 million from the FY 2017 Amended amount of \$34,750,000. This decrease is the result of placing a portion of Wastewater's cash reserves in escrow for the future defeasance of a portion of the Sewer 2008 Revenue Bonds. Material changes in revenues are discussed further below.

Intergovernmental revenues for FY 2018 are projected to be approximately \$5.04 million or

22.7 percent greater than the amount included in the FY 2017 Amended Budget. This increase is attributable to a \$1 million Water SMART grant received by the Water Division to augment funding for the construction and operation of an underground raw water pipeline from the Friant-Kern Canal to the Northeast Surface Water Treatment Facility.

Charges for Services for Solid Waste and Wastewater for FY 2018 are based on existing rate structures with projected revenues remaining nearly flat. Water charges for services have been projected to include a 14 percent increase effective July 1, 2017 per the rate plan adopted by Council in February 2015. Water charges for services reflect an additional \$14.83 million dollars.

Miscellaneous Revenues are projected to increase \$41.29 million in FY 2018, or 19.3 percent greater than the FY 2017 Amended Budget of \$214.36 million. Approximately \$41 million of this increase is associated with the anticipated receipt of State Revolving Fund loan proceeds associated with the Water Regional Transmission Mains project and the Southeast Surface Water Treatment Facility.

Transfers for the Department are anticipated to increase \$976,000. This increase is attributable to a change in the way the Water Affordability Program is budgeted in FY 2018. Previously the funds were budgeted as a revenue credit in the Water Fund. Instead of being budgeted as a transfer out in FY 2018 these funds are have been appropriated in the Water ACP Fund.

Expenditures

Employee services costs reflect savings from the 27th pay period, Memorandum of Understanding salary provisions; step advancements; and FY 2018 position conversions.

Non Personnel Services charges for DPU in FY 2018 are projected to be \$257.39 million dollars or \$91.39 million less than the FY 2017 Amended Budget. The single largest driving factor in this decrease is the transfer of \$116 million of funds from the Wastewater Enterprise into escrow with a trustee in anticipation of defeasance of a portion of the 2008 Sewer Revenue Bonds in FY 2018. This decrease is slightly offset by a \$17.42 million increase in expenses in the Department's capital plan. Material changes to Non Personnel operating appropriations are detailed below in each Division's service impacts.

DPU Interdepartmental Charges in FY 2018 are \$37,748,600, or \$2.25 million less than the \$40,001,900 reflected in the FY 2017 Amended Budget. Over \$1.47 million of this decrease can be attributed to the a reduction in anticipated overhead charges from Public Works associated with the Department's projected FY 2018 capital plan. Other material changes in interdepartmental charges include a reduction of the number of vehicles being replaced in FY 2018, as well as a \$709,000 increase in Cost Allocation Plan charges.

Division specific material appropriation changes are reflected below:

DPU ADMINISTRATION

Technical Services Alignment

To improve the efficiency and effectiveness of planning and engineering services, engineering staff from the Water and Wastewater Divisions were consolidated into the Department's Utility Planning and Engineering (UP&E) Section as part of the FY 2017 Budget. In FY 2017, only staff were moved and O&M expenses associated with the function were not transitioned. In FY 2018, the Department is requesting the realignment of an additional \$56,400 in operating expenses including: \$23,000 for software licensing and maintenance fees; \$13,200 for training; \$2,400 for travel and

conference; \$2,700 for safety boots; \$1,600 for membership and dues; and \$13,500 for subscriptions and publications.

UTILITY BILLING & COLLECTION

Electronic Billing Payment Presentation Services

An additional \$156,000 has been added to the Utility Billing and Collection Division's Budget to cover the consultant services agreement with First Billing Services for providing Electronic Billing Payment Presentation (EBPP) services. These services will not only reduce late and delinquent payments, but will allow Fresno customers the ability to establish auto-payment options based on criteria they set and the convenience of paying online, over the phone or via text message.

WATER DIVISION

Specialized Services

In FY 2018, the Water Division is budgeting an additional \$767,400 more in Operating Specialized Services than the \$610,000 included in the FY 2017 Amended Budget. Significant components of this increase include:

- Fees required to be paid to the State Water Resources Control Board (SWRCB) for regulation are increasing from \$65,000 to \$203,400.
- Unregulated Contaminant Monitoring Rule (UCMR) IV testing mandated by the EPA. This testing occurs every four to five years and is estimated to cost \$250,000.
- An additional \$150,000 has been budgeted for anticipated continued water quality testing in Northeast Fresno.
- An additional \$40,000 has been budgeted for the start-up of the Southeast Surface Water Treatment Facility, anticipated near the end of FY 2018.
- An additional \$100,000 has been budgeted for CitectSCADA maintenance and customer programming support to help ensure the

efficiency and reliability of the Division's Supervisory Control and Data System which allows staff to remotely monitor and control the water system.

Utilities Costs

In FY 2017, the Water Division utilities were budgeted based on the assumption that the drought and the associated state mandates in effect would result in a lower amount of water being pumped due to consumer conservation. The Division is anticipating increased customer water usage in FY 2018 as a result of the easing of the state conservation mandates, and is therefore budgeting an additional \$1,716,900 based on the anticipated demand.

Paving Contract

Repairs to service lines and water mains require cutting in to the street pavement. After the repairs are made, paving must be restored for both the road base and the surface. Currently the Water Division utilizes an outside contractor for paving repairs. In FY 2018, the Division is requesting \$1,665,300 contracted pavement repairs for both operating and capital functions. This equates to a \$1,115,300 increase over the \$550,000 budgeted in FY 2017. The Division indicates the amount allocated for this contract in FY 2017 was under budgeted. Additionally, the amount budgeted for FY 2018 represents an anticipated 1,000 paving cuts for both operating and capital. This is nearly twice the number of cuts as done in FY 2016. The Division was able to offset a portion of the increase through reductions in other line items. Total additional appropriations requested are \$868,400.

Inventory

Due to aging infrastructure and defective service line materials, the level of repairs and maintenance for the distribution system and pump stations has increased. In addition to requiring an increased amount of materials and parts, the associated costs have also risen. In FY

2018, the Division has included an additional \$483,500 above the \$1.3 million budgeted in FY 2017.

Meter Shop Truck Upgrade

In FY 2018, the Water Division has budgeted for the acquisition of a class five truck with a utility box for their Meter Shop. This vehicle will replace a smaller pickup and be utilized by the Senior Water Distribution Operator. The new vehicle will be used for replacing large meters and valves, sectioning water mains, installation and boring services. This larger vehicle will also allow for the safe transport of large diameter pipe, meters, equipment and fittings to job sites. Currently the Meter Shop is utilizing two smaller trucks for these duties. The Division anticipates the upgrade of this truck will increase the efficiency and safety of the crew. The full cost of the vehicle is \$104,300 which will be offset by replacement funds \$15,800 associated with one of the smaller trucks being replaced. Net cost is \$88,500.

State Loan Debt Service

In FY 2018, an additional \$2,419,900 has been budgeted under debt service to cover interest only payments for construction in progress on State low-interest loans associated with the Southeast Surface Water Treatment Facility and the Regional Transmission Mains. As construction progresses, the interest only payments increase accordingly.

SOLID WASTE MANAGEMENT DIVISION

Alley Maintenance Team

The Division has included funding in the FY 2018 Budget for the addition of an Alley Maintenance Team which will be responsible for the semi-annual of cleaning every alley within the City limits. Tasks involved include trash removal, trimming of trees, and weed removal. Two previously defunded Sanitation Operators will be funded in FY 2018 to staff this operation. An

additional \$50,000 in appropriations has been included for the repair and maintenance of alley gates. The Water and Wastewater Divisions have included funding to reimburse Solid Waste for their share of the costs for easement inspection, maintenance and clearing. Total additional appropriations added in support of this function are \$175,300.

Street Tree Trimming for Refuse Vehicle Clearance

In FY 2018, \$580,700 has been budgeted in the Solid Waste Management Division to provide for street tree trimming to allow for clearance of residential refuse trucks. Previously this function was budgeted under Public Works and reimbursed by Solid Waste. In FY 2018, \$500,000 has been budgeted for contracted tree trimming services and an additional \$80,700 has been budgeted for reimbursement to Public Works for any staff time required for consulting with the vendor or inspection of services provided.

WASTEWATER MANAGEMENT DIVISION

Asset Management Plan

The FY 2018 Budget for Wastewater Management Division includes funding for the first phase of an Asset Management Program. A portion of the funding requested will be utilized to fund a Utility Business Management Evaluation (UBME). The UBME will assess the City's existing asset management practices and systems and develop a clear set of recommendations for improvement. Once the UBME is complete, a request for proposal will be issued for an Asset Management Program. The overall goal is to develop an asset management framework that establishes asset management principles and best practices that will lead to effective utility management. \$1,250,000 is included in the FY 2018 Budget to cover the cost of the UBME and to begin implementing its recommendations. The full cost of the Asset

Management Plan is currently projected to be \$2.5 million and will be split over the next two years.

Additional Costs Associated with the Power Generation Facility being offline

The Power Generation Facility (PGF) utilizes methane gas blended with natural gas to produce electricity to operate the Regional Wastewater Reclamation Facility. The facility consists of two gas turbines, a steam boiler and a flare to dispose of any excess methane gas not utilized in generating electricity. In FY 2016, both turbines experienced severe failures and were in need of repair. Parts were salvaged from the two failed turbines in an effort to rebuild one reliable turbine; however, the one remaining turbine has not been operational. At this time, it is anticipated that the PGF will not be operating in FY 2018. Due to the PGF being offline, the Division is requesting additional appropriations for the rental of a supplemental flare and steam boiler. A supplemental flare is required to burn off the excess methane gas that would have been previously utilized by the PGF, and the rental boiler is required to provide reliability and redundancy to the existing permanent boiler. The boilers ensure heat is consistently provided to the facility, primarily for the treatment process and the laboratory where specific temperatures are required. An additional \$285,000 has been included in the Division's budget for the flare and rental boiler. The Department is currently working with a consultant to determine the most financially beneficial methods of generating electrical power and heat the RWRf.

FY 2018 Vehicle and Equipment Replacements

The Wastewater Management Division has included \$797,300 for the replacement of three vehicles and one piece of equipment in FY 2018. The items being replaced include:

- A 2005 16-yard Peterbuilt dump truck utilized in the performance of various road maintenance, the transportation of biosolids to the temporary holding pad, and the hauling of trash and debris to the landfill. Total cost to replace \$415,400.
- Two 2006 video inspection vans used to conduct condition assessments of the sanitary sewer system. Existing vans have become unreliable and are undersized in both space and weight for the type of equipment they carry. Replacement cost per van is \$337,400. The Division currently has \$313,700 available in replacement funds to offset the cost associated with the vehicles. Total additional cost for replacement of both vans is \$361,100.
- 1980 16-foot John Deere spring tooth plow used to perform pond rehabilitation. The Division currently utilizes over 1,750 acres of ponds for effluent disposal. Total cost of replacement is \$20,800.

System Integration Software

An additional \$140,300 has been included in the Division's Budget for the purchase of new software program to manage customer data for industrial/commercial haulers of liquid and anaerobically digester material (ADM) related to permitting, inspections, sampling and inspection schedules, sample reports, billing and other functions. The software will synchronize with the Division's existing Laboratory Information Management System and allow for sample reports to be incorporated into reports and sent to customers electronically. The software also has the database capacity to maintain the over 1,100 food service establishments in the Fats, Oil and Grease (FOG) Program that are required to be inspected and permitted on a one, two or three-year basis. In addition, the software will have the capability to expand to using other modules, including the EPA authorized

electronic signatory program (CROMERR), and connect to other reporting databases.

Staffing

In FY 2018, the Department of Public Utilities will maintain its current permanent staffing levels. The Department, however, is proposing the transfer, conversion and refunding of various positions.

Transfer of One Position from Water to DPU Administration

During FY 2017, the DPU Administration Division has been utilizing a Management Analyst II currently assigned to the Water Division. As part of the FY 2018 budget process, the Department is formally reassigning this position to the DPU Administration Division. The cost associated with this position is \$69,800.

Transfer of Two Positions from Solid Waste Management to Utility Planning & Engineering

A vacant Account Clerk II and Staff Assistant are being transferred from the Solid Waste Management Division to DPU Administration's Utility Planning & Engineering (UP&E) Section where they will be converted to Professional Engineer positions. Duties associated with these positions include: the design, management, and construction of time sensitive CIP projects; master plan updates; and consultant oversight of drinking water systems and wastewater facilities. Other assignments include the review of private development proposals, as well as coordination of projects with other city departments and outside agencies. The cost of these two positions to UP&E is \$192,600.

Conversion of One Groundwater Production Technician and Four Water Distribution Technicians

A Groundwater Production Technician and four Water Distribution Technicians will be converted to Senior Water Treatment Operators (SWTO) in FY 2018. This conversion will provide a staffing level of eight SWTOs at each of the three surface water treatment facilities. The breakdown of the eight positions equates to: two day shift operators; two night shift operators; two swing shift operators; one day relief operator; and one night relief operator. The Division has indicated that as a 24/7 operation, a minimum of eight operators is required to assure uninterrupted operation at all times and safely monitor the entire facility. The cost of this conversion is \$112,000.

Conversion of a Planning Manager to a Staff Assistant in Water Conservation

The conversion of a Planning Manager to a Staff Assistant is included in the Water Division's budget to provide support to the Water Conservation Supervisor. Duties will include: researching and writing technical reports for the Water Conservation Program; research and applying for water and conservation grants; assisting with customer service; enforcement of water regulations; and outreach events. This conversion will result in a cost savings of \$69,100.

Refunding of Two Previously Defunded Sanitation Operators

In FY 2018, the Solid Waste Management Division will be adding an Alley Maintenance Team to provide for the semi-annual cleaning of every alley within the City limits. Instead of adding two additional positions to the Division's staff, this function is funding two previously defunded Sanitation Operators. The cost associated with these two positions is \$125,300.

Public Works Department

Revenues

The Department's General Fund revenue is projected at \$3,301,400 in FY 2018, which is an increase of \$42,700 as compared to the FY 2017 Amended Budget of \$3,258,700. The increase is primarily attributable to a slight increase in development related activity.

State Gas Taxes

One of the Department's major revenue sources comes from Gas Tax, which is based on the amount of gallons sold so as the cost of gas increases, the associated revenue decreases as people buy less fuel.

Effective November 1, 2017, the Road Repair and Accountability Act of 2017 (SB1 Beall) is a new gas tax increase intended for California's streets and roads. The SB1 tax increases per gallon fuel excise taxes, diesel fuel sales taxes and vehicle registration taxes, stabilizes the price-based fuel tax rates and builds in inflationary adjustments to rates in future years. Once fully implemented, the Road Maintenance and Rehabilitation Account (RMRA) tax revenue is estimated to result in approximately \$12 million dollars annually for City streets and roads. Given the delayed implementation and distribution dates, the Department has estimated annual revenue at \$3 million in FY 2018.

Total gas tax revenue including carryover and miscellaneous revenue for Special Gas Tax, Proposition 111 Gas Tax, and ABX8 6 Gas Tax is projected at \$15,614,100 in FY 2018, which is a decrease of \$309,700 when compared to the FY 2017 combined revenue estimate of \$15,923,800.

While the overall decrease from FY 2017 to FY 2018 is mainly attributable to beginning fund balance decreases, actual state tax revenue

distributions are projected to increase from the FY 2017 Estimate of \$9,786,000 to \$10,762,100 in FY 2018. The increase is mainly attributable to the State Board of Equalization's annual adjustment of the ABX8 6 variable tax rate from \$0.098 to \$0.117 per gallon, which will take effect July 1, 2017.

Measure C Extension Fund

Another of the Department's major funding sources comes from the Measure C Extension, which is tied to sales tax so as consumers increase their purchasing, revenue increases. Revenue for the Program is distributed by the Fresno County Transportation Authority (FCTA) through five Sub-Programs:

- Street Maintenance / Rehabilitation
- Flexible Program
- ADA Compliance
- Pedestrian Trails
- Bicycle Facilities

In FY 2018, total Measure C revenue, including carryover and miscellaneous revenue, is budgeted at \$13,407,100 of which, \$7,137,300 will be used to fund operations and \$3,544,500 will be used for capital projects. Included in the revenue total are transfers of \$2,781,000 for No Neighborhood Left Behind debt service and, a \$1,200,000 transfer to the EDC Grant as a part of the Mayor's changes that were proposed and adopted during the budget process.

Actual sales tax distribution revenue for each of the Sub-Programs is budgeted at \$9,920,200 in FY 2018, which is \$136,800 higher than the FY 2017 Estimate of \$9,783,400.

Community Sanitation

FY 2018 Community Sanitation Fund revenue is budgeted at \$13,112,300 which includes a carryover balance of \$5,266,400 and transfers totaling \$1,453,200 (includes a \$989,800 transfer to Solid Waste Litter Control).

Facilities ISF

Facilities FY 2018 revenue is budgeted at \$10,882,600 of which, \$9,759,300 is operating revenue and \$1,123,300 is budgeted in non-operating revenue. The operating revenue consists of \$8,714,400 in Facilities Management revenue, \$64,100 in Liability revenue and \$980,800 in Facilities Repairs & Replacement revenue. All operating funds combined represent a net increase of \$555,200 as compared to FY 2017 Amended revenues of \$9,204,100. The non-operating revenue consists of \$755,500 from the Municipal Service Center ISF fund and \$367,800 from Indirect Cost Recovery.

Expenditures

The Public Works Department is funded through a variety of sources such as the General Fund, various federal, state and local transportation related funds, and developer fees and charges. Total appropriations in FY 2018 are budgeted at \$156,835,700 of which, \$62,470,900 is dedicated to operating programs, \$94,219,700 is budgeted for capital projects, and \$145,100 is dedicated to debt service.

General Fund

Appropriations are budgeted at \$9,654,100 in FY 2018, which is a \$239,900 decrease when compared to the FY 2017 Amended budget of \$9,894,000. While appropriations actually decreased in FY 2018 due to the completion of Neighborhood Street Improvement projects, funding was added to satisfy the Maintenance of Effort (MOE) requirement associated with the new SB1 Gas Tax. \$122,500 was also added for Fulton Street Landscape/Lighting maintenance. Additional detail on the Neighborhood Street Improvement projects can be found under Public Works in the Capital Section.

Vehicles and Equipment

In an effort to improve services and reduce service related backlogs in FY 2018, the

Department is purchasing new equipment and replacing much needed vehicles and equipment that are well beyond their useful life:

Administration Division: The Division is purchasing Phase III of an Electronic Data Management System and replacing the LCD projector in Room 4017. Cost - \$82,600

Traffic Operations Center (TOC): Due to aging and defective equipment, the TOC is replacing 27 field cameras, an Uninterrupted Power Supply (UPS), and a server. The TOC is also replacing one Half-Ton Truck. Cost - \$95,300

Capital Management Division: The Division will focus on addressing building security concerns and replacing computers that cannot support newer AutoCAD software versions. Cost - \$26,900

Street Maintenance: In FY 2018, the Division will be purchasing or replacing much needed vehicles and equipment. The list of vehicles and equipment includes: replacing three Street Sweepers; replace one CAT paving machine; purchase two bumper mounted Hydraulic Sign Post Pullers; purchase one Power Broom for heavy street sweeping; and purchase one pillar mounted Jib Crane. Cost - \$1,011,000

Landscape Maintenance Division: The Division is replacing one Tree Trimmer Truck and one Irrigation Utility Truck. The Division will also be conducting proactive tree trimming and will take control of the Fulton Street Landscape Maintenance. Cost - \$739,500

Traffic Signals & Streetlights (TSSL): TSSL is replacing one Bucket Truck that is well beyond its useful service life. Cost - \$136,500

Street Maintenance Operating Programs

In the FY 2017 Adopted Budget, funding for Street Maintenance operations increased significantly due to the addition of personnel

and the purchase / replacement of vehicles and equipment. Funding is increasing again in FY 2018 with the addition of the new SB1 Gas Tax, however, with the delayed receipt of revenues in FY 2018, appropriations are budgeted at one-quarter of what is estimated to be the normal annual revenue. The new SB1 funding has been divided between operating and capital projects. The table below highlights the comparative funding for the major Street Maintenance Operating Programs in FY 2018.

Overlay / Paving

Operations: Funding for this Program will increase by \$100,000 in FY 2018. The projected number of lane miles paved will increase from 36 lane miles in FY 2017 to 37 in FY 2018. The actual number of lane miles paved will be dependent on the cost per ton for asphalt, which continues to rise. As was the case in prior years, the Program will focus on paving intersections and shorter rough sections as opposed to major street re-paving.

Slurry Seal:

The FY 2018 Adopted Budget includes \$1,650,000 toward slurry seal of collectors and neighborhood streets. Slurry seal is the most cost-effective method to extend pavement life through preventive maintenance at a fraction of the cost of repairing road surfaces.

Emergency Street Service Repairs: Similar in scope to Street Maintenance Repairs, the Emergency Street Service Program responds to weather related and after hour street emergencies. Funding for this Program is

decreasing to focus on more long term solutions in FY 2018.

Concrete Strike Team: The Concrete Strike Team is responsible for repairing tree damaged concrete sidewalks, curb and gutters throughout the City. Funding for this Program is decreasing in an effort to focus on street maintenance repairs in FY 2018. However, the addition of SB1 Gas Tax funding in FY 2019 may allow the Public Works Department to add

additional concrete crews and equipment to address the significant backlog of sidewalk repairs and concrete patches.

Crack Seal Program:

The Crack Seal Program is decreasing in FY 2018 to focus on more permanent street maintenance solutions.

| Operating Programs | FY 2017 | FY 2018 | Variance |
|------------------------|-------------------|-------------------|----------------|
| | Adopted | Adopted | |
| Overlay/Paving | 3,628,400 | 3,728,400 | 100,000 |
| Slurry Seal | 0 | 1,650,000 | 1,650,000 |
| Emergency Street Svc. | 131,000 | 90,000 | (41,000) |
| Concrete Strike Team | 2,206,900 | 1,783,500 | (423,400) |
| Crack Seal Program | 760,900 | 340,400 | (420,500) |
| Street Maint. Repairs | 1,858,600 | 1,281,200 | (577,400) |
| Pothole Repair Program | 769,200 | 813,200 | 44,000 |
| Street Tree Maint. | 1,896,800 | 1,548,400 | (348,400) |
| Median Island Maint. | 4,740,700 | 5,323,100 | 582,400 |
| LLMD/CFD Maint. | 5,462,300 | 5,242,700 | (219,600) |
| Program Total | 21,454,800 | 21,800,900 | 346,100 |

Street Maintenance Repairs: Unlike the larger scope of Overlay/Paving operations or the smaller scope of pothole repairs, Street Maintenance Repair operations perform smaller street patch and paving treatments. Funding for this Program is decreasing by \$577,400 so the Program can focus more on proactive solutions like the Slurry Seal Program in FY 2018.

Pothole Repair Program: As with the Crack Seal Program, the Pothole Repair Program is designed to temporarily extend the life of the asphalt. Funding for this Program is increasing by \$44,000 to address the additional repairs necessary due to last year's rainy season. The Department is increasing funding for other proactive long term solutions in an effort to decrease the need for future short term fixes.

Street Tree Maintenance: This Program is a vital part of maintaining the urban forest and funding for this Program is budgeted at \$1,548,400 in FY 2018, which is a decrease of \$348,400 as compared to the FY 2017 Amended Budget. The decrease is due to a \$580,700 shift in contract tree trimming costs associated with residential street tree clearance for refuse vehicles. Public Works was previously responsible for contract administration and oversight of this function, however, the duties will now be transferred to the Public Utilities Solid Waste Management Division. The remaining Public Works Street Tree Maintenance budget includes funding to replace an aging Tree Trimmer Truck that is beyond its service life incurring significant down time.

Median Island Maintenance: This Program is funded by the General Fund and Community Sanitation fees and is budgeted at \$5,323,100 in FY 2018, which is a \$582,400 increase. Of the increase, \$122,500 in General Fund appropriations will be dedicated to Fulton Street Maintenance. Another portion of the increase will allow the Program to improve services by converting temporary laborers to full-time thereby eliminating the need to continually rotate seasonal workers. The Program will also replace an Irrigation Utility Truck on loan from Fleet.

Landscape Lighting and Maintenance District (LLMD) / Community Facilities District (CFD) Maintenance Program: This Program is funded by LLMD and CFD assessment revenue. Total funding for the Program is decreasing from \$5,462,300 in FY 2017 to \$5,242,700 in FY 2018, a \$219,600 decrease.

In FY 2016 and FY 2017, a portion of the LLMD was maintained by a private vendor and another portion by City crews. The FY 2018 decrease is attributed to outsourcing a portion of the LLMD

to a private vendor, with City staff to be absorbed into Median Island and CFD/LLMD enhancement crews.

Traffic Signals & Streetlights

Operating appropriations are budgeted at \$8,816,300 in FY 2018, an increase of \$408,000 as compared to the FY 2017 Amended Budget. The budget includes funding to replace a Bucket Truck that is well beyond its service life.

Copper Wire Theft - Wire theft has decreased significantly due to the theft deterrent measures put in place. This has allowed staff to focus on reducing the significant backlog of streetlights that needed repair. Staff is now concentrating on theft deterrent measure for the traffic signals as the wire used to power the signals is now the target. The FY 2018 Budget for theft deterrence is \$550,000.

Streetlight Relamping – Relamping is a proactive measure which is much more cost-effective than reactive bulb replacement. The FY 2018 Budget includes \$850,000 for neighborhood streetlight relamping, using LED fixtures when feasible.

Community Sanitation

Operating appropriations are budgeted at \$10,777,800 in FY 2018, an increase of \$597,100 as compared to the FY 2017 Amended Budget of \$10,180,700. Of the increase, \$329,400 is dedicated to the purchase of three new Street Sweepers after replacement costs are factored in. The remaining balance will go toward the purchase of other street and landscape maintenance vehicles and equipment.

Staffing

The Department is adding positions in FY 2018 in an effort to provide efficiencies and improve services:

Engineering Division

Engineering Technician I – (1): This position will collect traffic data, conduct traffic studies and perform other field studies, and respond to departmental and citizen requests with an emphasis on managing requests through the FresGO application. Cost: \$44,300

Capital Management Division

Engineer I/III – (1): This position will assist with the in-house design process and design changes and will also perform routine tasks in an effort to free up higher level staff to perform more complex functions. Cost: \$55,000

Landscape Maintenance Division

Laborer – (4): The Median Island Maintenance Program is converting seasonal Laborer positions to full-time, which will allow Median Island crews to operate continuously throughout the year to maintain over 6.4 million sq. ft. (149) acres of median islands. Cost: \$144,400

Traffic Signals / Street Lights Division

Street Maintenance Supervisor – (1): This position will allow the Division to divide the supervision of its major services into two separate programs: Traffic Signals and Street Lights. This new Supervisor position will manage the Street Light Program, which will allow two electricians to return to performing their duties, which will help to significantly reduce the street light repairs backlog. Cost: \$70,300

Transportation (FAX) Department

Revenues

The Transportation Department's revenues are generated through a variety of sources. As an Enterprise, Transit Operations is primarily funded through State Transportation Development Act (TDA) allocations, Federal Transit Administration (FTA) grants, Measure C and passenger fares. The Fleet Management

Division is an Internal Service Division whose revenues are made up of charges for services provided to clients within and outside the City.

Total resources for the Transportation Department in FY 2018 are projected to be \$183.35 million, approximately 7.5 percent or \$14.83 million less than the FY 2017 Amended Budget. Beginning Balances account for any open encumbrances not yet paid from prior fiscal years, due to the significant completion of the Bus Rapid Transit project, a reduction of \$22.62 million in Transportation Capital was offset by a growth in the carryover in the Fleet Internal Service Funds of \$10.52 million attributable mainly to the Fleet Divisions collection of depreciation funds for future vehicle replacements.

Not inclusive of FY 2017 year end carryovers, total ongoing revenues and one time transfers are budgeted at \$144.63 million a decrease of 2.8 percent or \$4.13 million; ongoing Transit Operations and Capital Revenues are budgeted at \$110.79 million a reduction of \$3.71 million, while Internal Service ongoing revenues amount to \$33.84 million or \$417,600 less when compared to the FY 2017 Amended Budget. These reductions include:

- Increases to the Taxes line item of \$441,200 for anticipated additional Measure C revenues including a \$330,000 for a new technology grant to upgrade bus engines to near zero CNG.
- A reduction to Intergovernmental Revenue of \$3.73 million encompassing a reduction of \$4.69 million due to the completion of various Operating and Capital grant funded projects offset by an increase of \$925,000 in anticipated SB1-Road Repair and Accountability Act of 2017 funds.
- An increase of \$108,200 to the Other Revenue line item for anticipated Interest earned based on actual receipts.

FY 2017-2018 Summary of Department Service Impacts

- A decrease to Interdepartmental Charges for Services of \$529,600 reflective of anticipated new and replacement equipment along with associated maintenance and fuel costs, including an additional \$200,000 increase in revenue for the Public Safety Fleet Maintenance Division.
- A reduction to Miscellaneous Revenue of \$443,200 previously budgeted for federal Clean Air rebates that have not yet been renewed by Congress.

Expenditures

Total appropriations in the Transportation Department are budgeted at \$135.36 million, \$30.41 million or 18.3 percent below the FY 2017 Amended Budget. Transportation appropriations include \$98.69 million for Transit Operations and Capital and \$36.67 million for Fleet Internal Service funds.

Transit Operations

FY 2018 appropriations for Transit Enterprise are budgeted at \$57.24 million an increase of \$3.69 million above the FY 2017 Amended Budget. The FY 2018 appropriations include the following increases: \$1.70 million for Personnel appropriations; \$791,200 for Non-Personnel appropriations and \$1.20 million for Interdepartmental Charges.

Personnel Appropriations increases of \$1.70 million are comprised of savings due to the 27th pay period in FY2017, salary increase due to step advancements and negotiated Memorandum's of Understanding provisions in addition to:

- Full year funding for various positions approved in FY 2017 as part of the Departments' service expansions and increased bus frequencies, further discussion will be provided under the staffing section.
- \$100,000 reduction to Workers' Compensation for the Alternative Dispute Resolution Program funding approved in FY

2017 but not implemented.

- One (1) Staff Assistant position detailed in the staffing section.

Non Personnel increases of \$791,200 million include:

- \$40,000 increase for proactive outreach as part of service enhancement implementation intended to inform passengers of route changes, additional services provided and assist with questions,
- \$88,000 increase for the Trapeze Web Portal projected to support the automation effort of bus driver assignments and work schedules, monitoring work rules, ensuring compliance with State and Federal statutes in addition to assisting with data driven grant funding and reporting.
- \$172,900 software and hardware maintenance and annual licenses required in daily operations,
- \$35,000 increase for bus sanitation services,
- \$20,000 for new fare media associated with the implementation of the Bus Rapid Transit routes.
- \$17,500 for training and development of staff in alignment with industry standards.
- \$127,000 increase for the replacement of old or outdated equipment due to technology requirements related to new services in addition to implementation of Wi-Fi services on buses,
- \$30,000 increase to the Tire Lease contract driven by service implementations and increased frequencies,
- \$168,900 net increase to the fuel line items that includes a \$47,200 reduction to diesel fuel and a \$216,100 increase to alternative fuels as the Department has been shifting from diesel powered buses to Compressed Natural Gas (CNG).

- \$31,000 for replacement furniture and new cubicles and reconfigurations for additional staff.

Interdepartmental Charge increases of \$1.20 million above the FY 2017 Amended budget include:

- \$1,347,300 increase to fund reimbursement to the Police Department for an additional eight (8) Police Officers and one (1) Sergeant for the Bus Rapid Transit service effective August 1, 2017. Duties will include FAX related calls on buses, bus stations, and traffic items; fare enforcement, passenger station security, bus route security, community based policing along the entire Blackstone and Kings Canyon corridors with the intent to enhance quality of life issues for the community and increase safety for those traveling to and from bus related areas. Equipment, vehicles and associated ancillary costs of \$151,400 are budgeted under Transportation Capital.
- Reductions of \$134,400 to the Liability Charges due to allocation methodology encompassing the last three years.
- \$20,000 increase to perform inspections and smog tests for support vehicles as part of contract compliance monitoring in Handy Ride services.
- Other slight increases were offset by reductions in various line items.

Capital Projects

FY 2018 appropriations for Transit Capital are budgeted at \$41.45 million, a decrease of \$32.67 million below the FY 2017 Amended Budget. This reduction is primarily driven by the significant completion, including bus acquisitions for the Bus Rapid Transit (BRT) project in FY 2017. Other projects also contributing to the overall decrease include the Manchester Transit Center remodel and

Courthouse Park reconstruction slightly offset by the inclusion of \$463,200 for the Departments' portion of the Shotspotter Technology (SST) Flex Gunshot Detection System's license fee. The Shotspotter system provides rapid alerts of gunfire incidents to the Police Department's Communications Center and to Patrol Officers and will cover 2.26 miles along the Bus Rapid Transit's Blackstone corridor.

Internal Service Funds

FY 2018 appropriations in the Public Safety Fleet Maintenance, Fleet Management and Fleet Acquisitions sections are budgeted at \$36.67 million in FY 2018, \$1.43 million less than the FY 2017 Amended Budget and include an increase of \$165,600 for Personnel appropriations; a \$1.88 million reduction to Non-Personnel appropriations and \$286,900 increase to Interdepartmental Charges.

Increases in Personnel appropriations of \$165,600 contains savings due to the 27th pay period in FY2017; salary increase due to step advancements and negotiated Memorandum's of Understanding provisions in addition to:

- Full year funding of 7 positions approved in FY 2017 at .5 FTE each, in the Public Safety Fleet Maintenance section,
- Two (2) Heavy Equipment Mechanic II discussed under the staffing section.
- One (1) Power Generation Operator/Mechanic discussed under the staffing section.

Non-Personnel appropriations decreases of \$1.88 million below the FY 2017 Amended Budget consist of:

- \$105,000 for tools and equipment, including lifts and load banks for the new Heavy Equipment Mechanics and Power Generation Operator/Mechanic positions in FY 2018.

FY 2017-2018 Summary of Department Service Impacts

- \$24,000 for lease payments for stand-by generator replacements that have exceeded their useful life and/or capacity at Woodward Park and at the Municipal Service Center.
- \$185,800 reduction to Alternative Fuel to more accurately reflect negotiated pricing and anticipated demand.
- \$1.43 million net reduction for new and replacement vehicles and equipment that include \$8.92 million in FY 2018 for street sweepers, solid waste refuse trucks, utility trucks, police vehicles, tractors, construction equipment, etc., and corresponding appropriations for fuel and maintenance requirements. Additional information on vehicles is provided in the respective client department's service impact summary.
- \$500,000 reduction for the replacement software for the fuel maintenance module upgrade in FY 2017.

Interdepartmental Charge increases of \$286,900 above the FY 2017 Amended Budget are comprised of:

- \$405,000 increase to Liability due to a significant claim paid out in FY 2016,
 - \$17,000 increase for Fleets share of the allocation for improvements at the Municipal Service Center
 - \$58,300 decrease to the Cost Allocation Plan Charges and,
 - \$29,100 decrease to Property Self-Insurance Charges.

Staffing

Transit Operations

In FY 2017 the Department received approval to fund various positions at various stages throughout the year in preparation for the expansion of services that included: frequencies to 15-minute intervals at Shaw Avenue, Cedar Avenue, Blackstone and Ventura Ave; increasing frequencies to 30-minute intervals on all

weekend routes; expanding night services; and the launching of the Bus Rapid Transit Service. In FY 2018, these positions are being budgeted for the full year and increase the total position count by 9.25 Full Time Equivalent (FTE).

Also included in FY 2018 is one (1) Staff Assistant effective October 1, 2017 to provide support in scheduling meetings, tracking performance metrics, and recruiting activities amongst other functions. Position Cost: \$42,900

Fleet Management

Due to the increasing demand for services, increases to operational hours to various City Services provided and the ongoing growth of the construction equipment inventory, the Fleet Maintenance Section includes two (2) Heavy Equipment Mechanics effective October 1, 2017. Positions Cost: \$106,500.

One (1) Power Generation Operator/Mechanic effective October 1, 2017 is also included to perform monthly load testing and repairs on emergency stand-by generators. Current practice requires that an in-house electrician or an outside contractor perform NFPA mandated load testing. This position would eliminate the need for additional staff or outsourcing as all maintenance and repair activities would be performed in-house. Position Cost: \$58,200

Public Safety Fleet Maintenance

In FY 2017, the newly created Public Safety Fleet Management Division received funding for seven (7) positions for half of the year or .5 FTE; in FY 2018 these positions are funded for the entire year and are increase by .5 FTE each for a total increase of 3.5 FTE.

FY 2017-2018 General Fund Overview and Five-Year Forecast

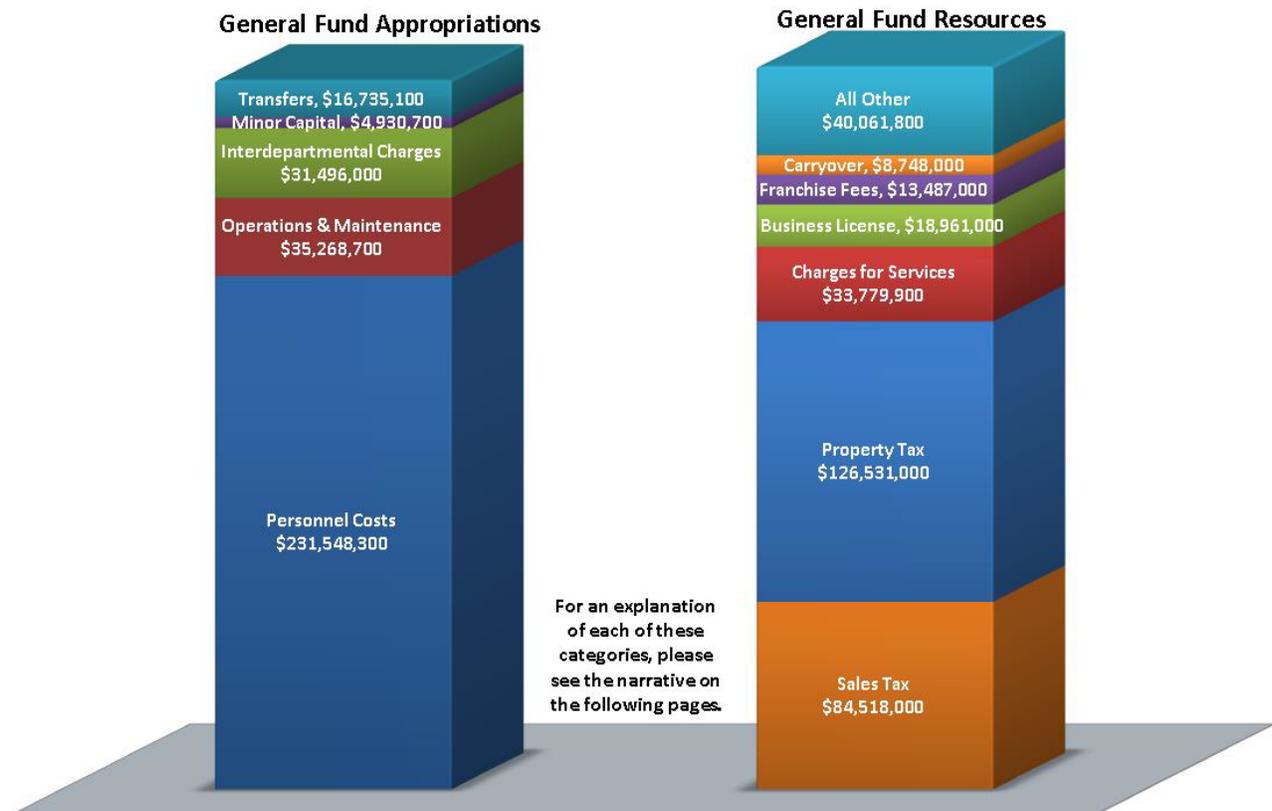
Introduction

The City of Fresno’s budgetary structure follows the model used by most governmental entities. Revenue inflows and expenditures outflows are accounted for in different funds according to the legal restrictions on their uses. The General Fund, one of the City’s largest funds, is its most versatile funding source since

it has the fewest restrictions. Its revenues come from general taxes, business license fees, room tax (Transient Occupancy Tax or TOT), and charges for services, development fees and reimbursements from other government agencies.

These funds are spent on police and fire operations, park maintenance, neighborhood programs, street planning and maintenance, code enforcement, development permit processing and general government support functions.

It should be noted that the revenue and expenditure estimates that are shown in the five-year forecast are just that, estimates. All budgets, since they are created at a point in time before the revenues and appropriations they contain are actually realized, are built with some assumptions as to the level of revenues that will be received and to the level of expenditure outflow.



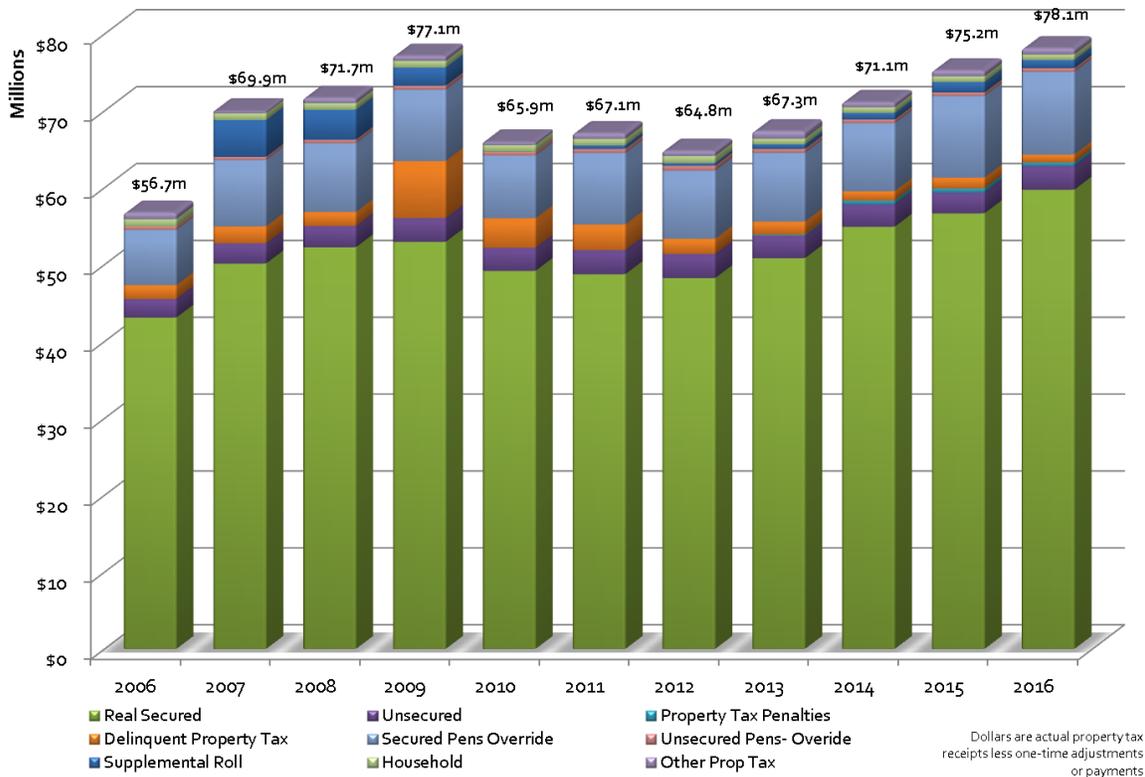
| (in thousands) | FY 2016 Actual | FY 2017 Amended (as of June 30, 2017) | FY 2017 Estimate |
|---|-------------------|---|---------------------|
| Carryover Fund Balance | 20,405 | 9,986 | 9,986 |
| <i>Total One-Time Resources</i> | 20,405 | 9,986 | 9,986 |
| REVENUES | | | |
| Sales Tax | 73,666 | 83,642 | 82,537 |
| Triple Flip Final True Up | 0 | 10,204 | 10,181 |
| Property Tax | 116,292 | 120,768 | 121,664 |
| Business License | 18,258 | 18,148 | 18,148 |
| Franchise Fees | 12,968 | 13,158 | 13,158 |
| Room Tax | 11,897 | 11,378 | 11,800 |
| Other Taxes and Fees | 4,931 | 5,371 | 5,618 |
| Charges for Current Services | 33,117 | 31,942 | 31,638 |
| Intergovernmental Revenues | 6,648 | 6,394 | 7,859 |
| Intra-governmental Revenues | 10,369 | 10,933 | 10,160 |
| All Other | 2,255 | 3,492 | 4,342 |
| Close out of Prior Yr Purchase Orders | 506 | 0 | 0 |
| <i>Total Operating Revenue</i> | 290,881 | 315,430 | 317,105 |
| TOTAL RESOURCES | 311,386 | 325,416 | 327,091 |
| EXPENDITURES | | | |
| Employee Services | 157,840 | 172,540 | 173,880 |
| Health & Welfare | 16,814 | 18,743 | 17,484 |
| Retirement Contribution | 21,435 | 23,788 | 22,294 |
| Pension Obligation Bonds | 12,740 | 12,751 | 12,734 |
| Operations & Maintenance | 31,637 | 33,208 | 32,625 |
| Interdepartmental Charges | 29,258 | 32,836 | 30,834 |
| Minor Capital (incl. Fire equip leases) | 3,986 | 11,639 | 9,792 |
| Contingency | 0 | 0 | 50 |
| Total Operating Expenditures | 273,709 | 305,504 | 299,693 |
| Attrition Savings | 0 | 0 | 0 |
| TOTAL NET EXPENDITURES | 273,709 | 305,504 | 299,693 |
| TRANSFERS | | | |
| Debt Obligations | (16,974) | (16,244) | (16,688) |
| Transfers between Funds | (5,391) | (2,074) | (1,962) |
| Transfer to General Fund Reserve | (4,000) | 0 | 0 |
| Transfer to Public Safety Comm Reserve | (825) | 0 | 0 |
| Reserve for 27th Pay Period | (400) | 0 | 0 |
| TOTAL TRANSFERS | (27,590) | (18,318) | (18,650) |
| Ending Fund Balance | 9,986 | 1,595 | 8,748 |

Note: Data in the actual columns may not equal the column totals due to rounding.

FY 2017-2018 General Fund Overview and Five-Year Forecast

| FY 2018 Adopted | FY 2019 Forecast | FY 2020 Forecast | FY 2021 Forecast | FY 2022 Forecast |
|--------------------|---------------------|---------------------|---------------------|---------------------|
| 8,748 | 6,106 | 2,292 | (398) | (982) |
| 84,518 | 86,546 | 88,970 | 91,283 | 93,656 |
| 0 | 0 | 0 | 0 | 0 |
| 126,531 | 129,694 | 134,882 | 140,075 | 144,977 |
| 18,961 | 19,340 | 19,727 | 20,122 | 20,524 |
| 13,487 | 13,824 | 14,170 | 14,524 | 14,887 |
| 12,095 | 12,397 | 12,707 | 13,025 | 13,351 |
| 5,730 | 5,845 | 5,962 | 6,081 | 6,203 |
| 33,780 | 34,793 | 35,837 | 36,912 | 38,020 |
| 5,964 | 5,355 | 5,409 | 5,463 | 5,517 |
| 13,244 | 13,509 | 13,779 | 14,055 | 14,336 |
| 3,029 | 3,164 | 2,980 | 2,935 | 2,832 |
| 0 | 0 | 0 | 0 | 0 |
| 317,339 | 324,468 | 334,422 | 344,474 | 354,303 |
| 326,087 | 330,574 | 336,714 | 344,076 | 353,320 |
| 181,679 | 188,228 | 191,993 | 195,553 | 199,443 |
| 19,685 | 20,374 | 21,087 | 21,825 | 22,589 |
| 22,584 | 23,713 | 24,662 | 25,648 | 26,674 |
| 12,751 | 12,751 | 12,751 | 12,751 | 12,751 |
| 35,219 | 35,579 | 36,283 | 37,001 | 38,233 |
| 31,496 | 31,771 | 32,565 | 33,379 | 34,514 |
| 4,931 | 3,150 | 3,957 | 3,325 | 3,558 |
| 50 | 50 | 50 | 50 | 50 |
| 308,395 | 315,616 | 323,348 | 329,512 | 337,812 |
| (5,150) | (5,343) | (5,468) | (5,589) | (5,720) |
| 303,245 | 310,273 | 317,880 | 323,923 | 332,092 |
| (12,683) | (17,036) | (17,039) | (18,633) | (17,909) |
| (4,055) | (972) | (2,193) | (2,102) | (2,200) |
| 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | (400) | (800) |
| (16,736) | (18,008) | (19,232) | (21,135) | (20,909) |
| 6,106 | 2,292 | (398) | (982) | 320 |

Property Tax Revenues



For FY 2018, General Fund revenues as a whole are continuing their recovery from this latest recession, with the Fund’s three largest revenues, Property Tax, Sales Tax and Charges for Services showing signs of steady growth.

Expenditures also continue to grow, primarily the result of the partial restoration of certain critical services, contract driven employee cost increases and long overdue investment in infrastructure improvements. The following narrative describes several items for the coming year that should be noted as they will impact the General Fund’s fiscal condition on an ongoing basis.

Revenues

The General Fund’s top three revenue generators are Property Tax, Sales Tax and Charges for Services; together they represent 77.1 percent of total operating revenues. Information concerning the assumptions used for determining the revenue estimates can be

found on the following pages. Additional background on the General Fund revenues can be found in the Glossary section of this document.

Property Tax

The category of Property Tax is made up of several different types of property taxes including real secured, unsecured, delinquent taxes, penalties and supplemental taxes. Of these, only real secured is impacted by changes in the Assessed Valuations (AV). During the recession, downward reassessments caused the AV and secured property revenue to decline. This trend has now reversed itself, with the Fresno County Assessor initiating a program of upward reassessments.

As noted in prior year’s overviews, the continuing dissolution of the Redevelopment Agency (RDA) has resulted in additional property tax increment for the City of Fresno. As the process of winding down the agency’s activities continues, the property tax increment

that previously had been allocated to the RDA to fund its operations has been reallocated to the local taxing agencies that share in the apportionment of county wide property taxes, including the City of Fresno.

The total amount of Property Tax revenues is projected to be \$126.5 million in FY 2018, making this the largest General Fund resource. The amount represents a 4.0 percent increase over FY 2017 estimated revenues. This projection includes revenues estimated as a result of the anticipated increase in assessed property values and the increment revenues that will be received due to the dissolution of the RDA. For FY 2019-2022, increases of 2.5-4.0 percent per year are assumed. The property tax growth rate percentages include the additional property tax increment.

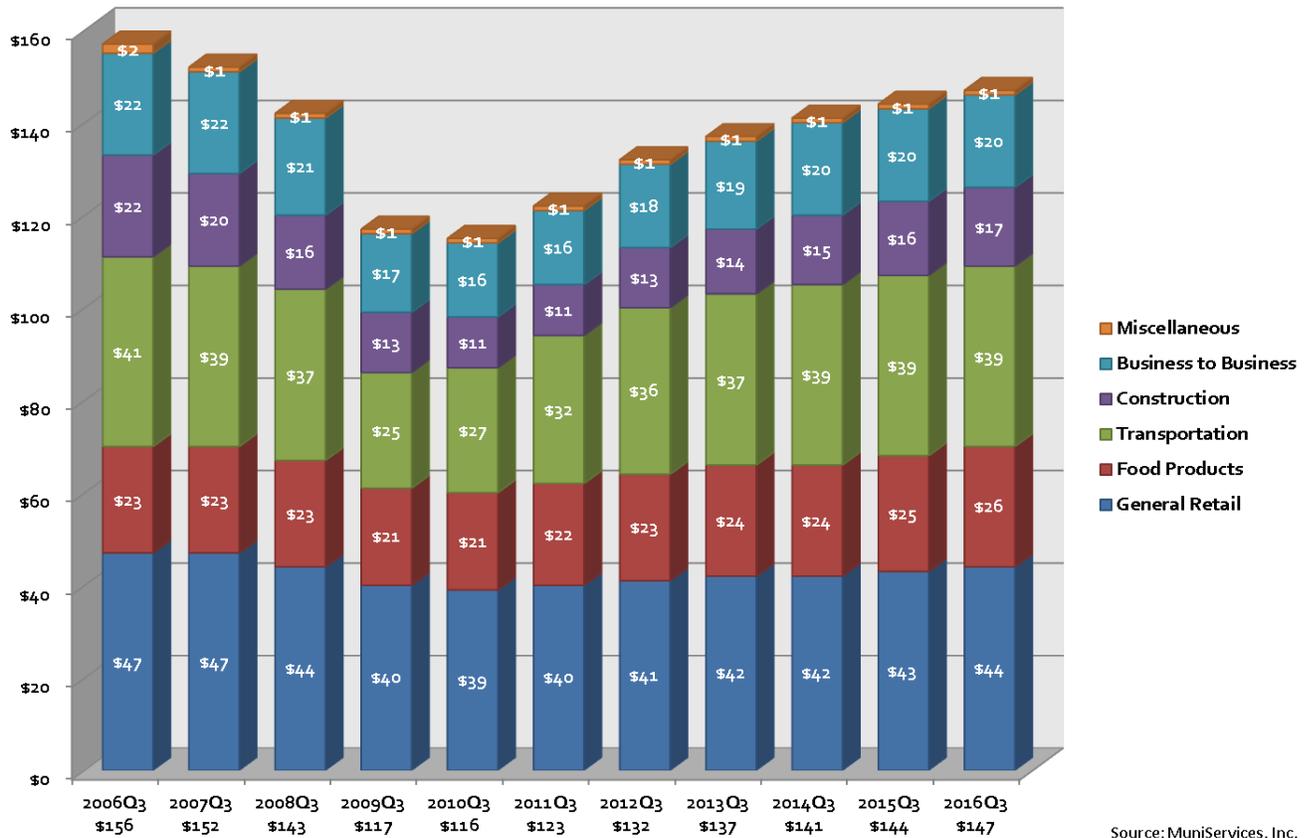
Also included in the Property Tax category is property tax received as a part of the MVLF Swap. Effective in FY 2012, State Senate bill 89 eliminated the remaining Motor Vehicle License Fee (MVLF) revenue allocated to cities. Instead cities now receive property taxes under the "MVLF Swap". The Swap provides cities with additional property tax share to compensate for the related cut in the MVLF tax rate and revenue. This revenue is estimated at \$40.8 million.

Sales and Use Tax

Sales and Use Taxes are the second largest revenue for the General Fund. Historical trends and the health of the local economy are primary measures for projecting this revenue. The City employs Muni Services, LLC to ensure the City receives all of the sales tax revenue to which it is entitled, as well as provide an independent resource for forecasting.

According to the latest data, the four largest revenue producing economic segments for the City are restaurants, department stores, new auto sales and service stations. Out of the 28 business segments tracked by Muni Services, these four are 42 percent of total City Sales Tax revenues.

Fresno Historical Sales per Capita by Benchmark Year



Sales Tax Assumptions

Total Sales Tax revenue for FY 2018 is estimated at \$84.5 million; reflecting a growth assumption of 2.4 percent over FY 2017 Amended. The City's estimate for FY 2017 of \$82.5 million is consistent with the projection from Muni Services for the same time period. Also within FY 2017 estimates are the final true up of the Triple Flip, which ended in FY 2017.

FY 2019 – 2022 sales tax revenue is projected to grow an average of 2.5 percent annually. These growth rates are in step with the estimates made by MuniServices LLC.

One factor that is having an impact on this revenue source is the growing use of the internet for commerce. While the city receives the full one percent of the Bradley Burns sales tax for all purchases physically made in Fresno, all sales tax from online purchases goes into the

“county pool.” This is in turn distributed based the municipalities’ total sales tax within the county. In Fresno’s case, that equals approximately 60 percent of the one percent. The bottom line is that while Fresno is now recovering a portion of the sales tax from online purchases, it is losing some of the revenue it might have otherwise received had sales been made at stores physically located in the city’s limits.

Charges for Current Services

At \$33.8 million this is the third largest General Fund revenue source and accounts for 10.6 percent of total operating revenues. It represents revenues collected by General Fund departments: including permit fees, gate fees at the parks, inspection fees and citation revenue, building inspection fees, planning fees and parking revenues. The FY 2018 Adopted represents a 6.7 percent increase over FY 2017

estimates. This is the result of: 1) a net increase of \$1 million in parking revenues; 2) \$1.2 million in rental housing inspection revenues; and 3) increasing vehicle release and gate revenues. FY 2018 also includes \$100,000 in digital billboard revenues.

Other Revenues

Business License

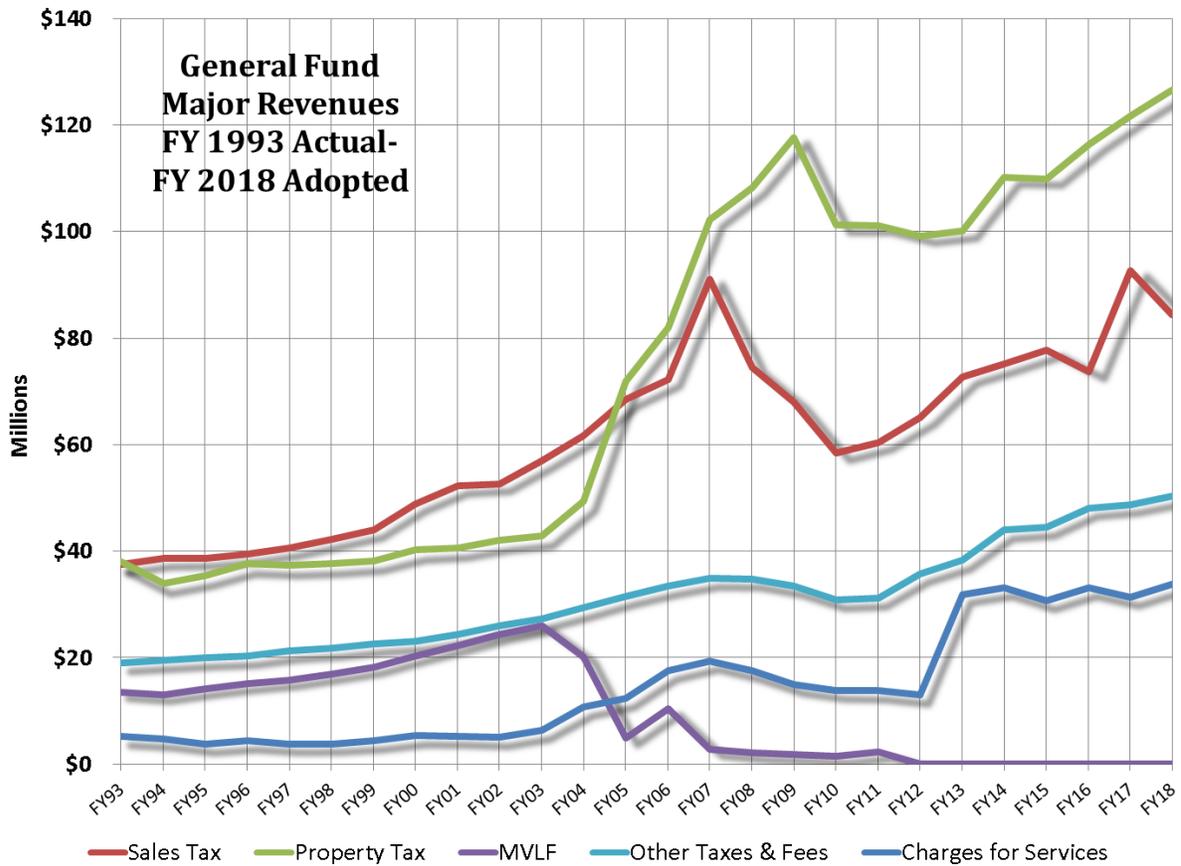
For FY 2018 this revenue is projected at \$18.9 million, which reflects a 4.5 percent growth over FY 2017 estimates. For next fiscal year, business license will provide about 6.0 percent of General Fund operating revenue. FY 2018 includes estimated revenue from the increased code enforcement efforts to insure all owners of rental housing are paying the appropriate business license fees.

Most cities in California levy a business license fee. Rates and methodology are determined by each city which collects the fees. For the City of Fresno, the maximum fee is specified in the Master Fee Schedule for Retail and Wholesale Business Tax and in the Municipal Code 7-1202B. The primary driver for maintaining this

revenue stream is the ongoing efforts of the Finance Department to utilize technology to enhance collection efforts. The five-forecast assumes two percent growth per year to FY 2022.

Franchise Fees

This category is comprised of revenues from several different sources. Franchise Fees are collected from Comcast, AT&T and PG&E in lieu of rent for use the streets and rights of way in the City. The fees collected from these sources (totaling \$9.1 million in FY 2018) are subject to commodity and usage. The City renegotiated the PG&E franchise fee in FY 2011, increasing the amount on the gas franchise from 1 percent to 2 percent. In FY 2012, the City began collecting a franchise fee for roll-off trash bin services and Commercial Solid Waste (CSW) operations. The FY 2018 estimate for both of these Franchise fees combined is \$4.3 million: a 2.5 percent increase over FY 2017 year-end estimates. Total estimate for this category is \$13.5 million, or 4.3 percent of total revenues. The forecast assumes a growth rate of 2.5 percent per year to FY 2022.



Room Tax or Transient Occupancy Tax (TOT)

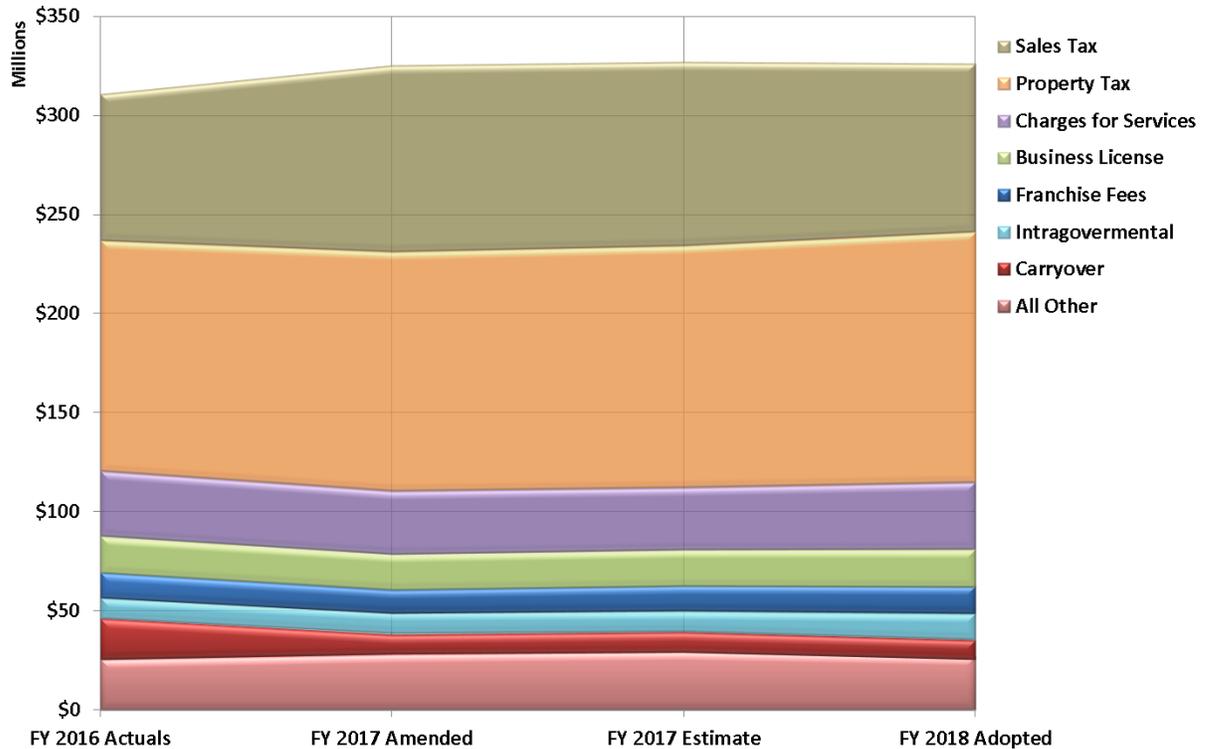
The budget assumes 2.5 percent growth over FY 2017 Estimates in this area the next fiscal year, for a total estimate of \$12.1 million. This revenue has recovered from a low of \$8.5 million in FY 2011. Like business license, a TOT may be levied by a city under the regulatory powers granted to cities in the State Constitution. More than 380 cities in California assess a TOT on people staying for 30 days or less in a hotel, inn or other lodging facility. Rates range from 4 to 15 percent of the lodging cost. The City of Fresno’s TOT rate is 12 percent. The five-year forecast reflects a 2.5 percent per year growth for this revenue.

Inter- and Intra-governmental Revenues

The Intergovernmental type represents revenues received by the City from other governmental entities. Examples include federal and state grants, SB90 Mandate reimbursements and reimbursements from school districts for the Student Neighborhood Resource Police Officers program. The FY 2018 estimate includes reimbursement from the State for the City’s assistance in fighting fires statewide. This is a change from past practice where these revenues were only appropriated only received.

For FY 2018, \$970,000 is budgeted for State firefighting reimbursements. Also budgeted are SAFER grant reimbursements for the Fire Department, as is the contribution from Fresno Unified School District for the Student Neighborhood Resource Officer Program. The forecast for FY 2019-2022 assumes a growth rate of two percent.

General Fund Sources of Funding



Intra-governmental revenues are received by the General Fund for services provided to other city departments. Examples are cost allocation charges from General Fund central service providers (such as Finance and the City Attorney’s Office) to the enterprise and internal service funds.

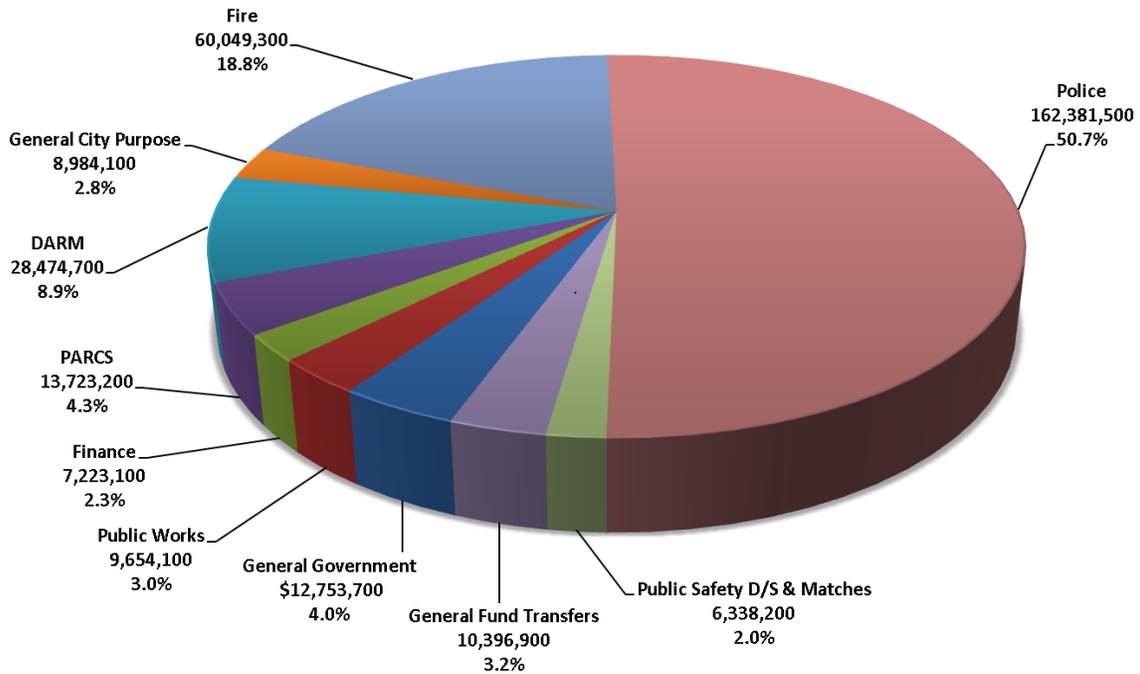
The reimbursements for public safety positions utilized by the Department of Public Utilities and the Transportation Department are also located here. These reimbursements total \$3.4 million. These personnel work for those departments on security, illegal dumping and recycling issues. For FY 2018, the large increase in the total revenue for this category

over the FY 2017 Estimate reflects the nine additional public safety personnel that will be assigned to the new Bus Rapid Transit (BRT) system. Also increasing are reimbursements from departments for services from the General Fund.

Other Revenues

This group of revenues contains miscellaneous items that do not fit in any of the above categories; these include refunds, donations, revenue from securing property, property losses and sales of real property, unclaimed property and obsolete items.

Uses of General Fund by Department



Appropriations

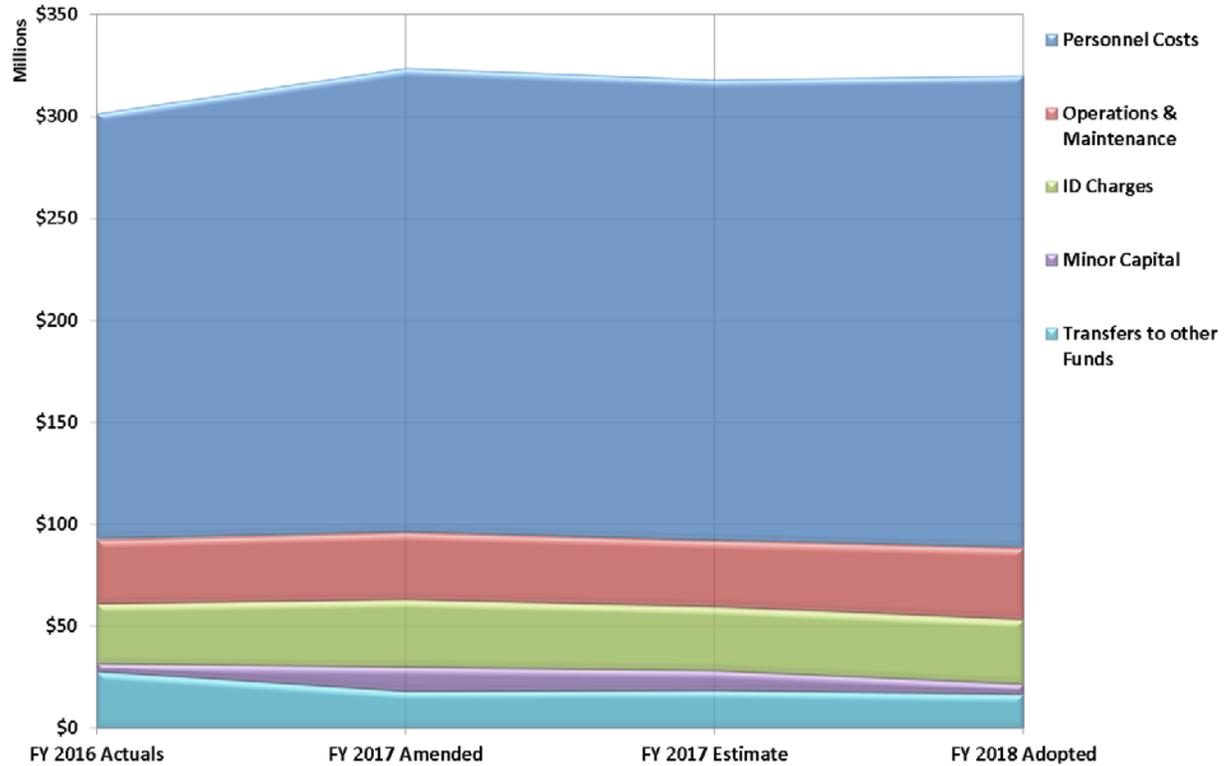
Net General Fund appropriations total \$303.2 million; an increase of 1.2 percent from the 2017 Estimated Budget. This increase is reflected in virtually every category and, like the increase in revenues, is the result of a multitude of factors including increased staffing in Police and Code Enforcement, impact of labor contracts, increases in Workers Compensation and other employee services, the conversion of temporary wages hours to permanent positions, acquisition of police vehicles, fire apparatus and other replacement infrastructure.

The two charts within this section show the uses of General Fund in two different ways: 1) by appropriation category; and 2) by Department. The Department graph shows the largest use of the General Fund is for public safety, Police and Fire operating, capital and safety related debt service expenditures. All

these public safety uses comprise 71.5 percent of all General Fund uses (including Transfers). Infrastructure planning and maintenance is 11.9 percent of the General Fund (via Development and Resource Management (DARM) and Public Works). Parks, After School, Recreation and Community Services (PARCS) Department is 4.3 percent; the remaining departments are General Government in nature and will consume 9.1 percent of the General Fund budget in FY 2017. General Fund transfers comprise 3.2 percent. While these are actually tracked as revenue transfers out to other funds for debt service, grant matches, and other items, they are still obligations for which the fund is responsible.

The second chart categorizes appropriations by type. These types are explained in the following paragraphs.

General Fund Uses of Funding by Category



Personnel Costs

This category, made up of Employee Services (salary, fringe, overtime, leave payoffs, workers compensation, etc.) Attrition Savings, Health & Welfare, Retirement and Pension Obligation Bond (POB) costs, totals \$231.5 million and is 76.3 percent of General Fund expenses. The increase over FY 2017 Amended is \$5.1 million, due primarily to the wage increase approved in the contract with the Fresno Police Officers Association; however this is somewhat misleading since \$5.8 million of FY 2017 costs is the result of the 27th pay period. Net of this cost, the increase is \$10.9 million.

The net increase is a result of various factors, some increasing and some decreasing. The increases assume all cost adjustments per existing union contracts in addition to funding an additional 21 police officers and more code enforcement personnel. Also increasing are Workers Compensation costs and Health & Welfare expenses (attributable to the

additional positions approved and a two percent increase in the premium rate). Decreasing are employee leave payoffs and pension costs for sworn personnel. FY 2018-FY 2021 assumes 2.0 percent growth per year. With regards to the POB, in 1983 the City of Fresno adopted Ordinance 83-116 which authorized the City to collect an additional levy upon the taxable property within the City. This levy is allowed by Section 93.31 of the Revenue and Taxation Code. However, the money collected can only be used towards payment of the bonds that were issued by the City to fully fund the Fire and Police retirement systems. For FY 2018, revenue from this levy is estimated at \$11.9 million. The total General Fund POB debt service is \$12.7 million, so the remaining portion will be covered by other General Fund revenues.

Personnel costs have been calculated citywide assuming 1) a two percent increase in the Health & Welfare premium; this was based on

rates approved by the Health & Welfare Board in March 2017. For FY 2019 through FY 2022, a 3.5 percent increase in total costs every year is assumed. Note that for certain bargaining units the percentage paid by the City for Health & Welfare will vary due to contract provisions.

Retirement calculations are based on the FY 2018 rates approved by the Retirement Boards on November 22, 2016. The Public safety retirement rate is 18.92 percent; the Employee retirement rate is 11.39 percent. Note that for certain bargaining units the percentage paid by the City for the retirement contribution will vary due to contract provisions. In FY 2019 it is anticipated that the actuarial calculation, which uses a five-year smoothing method, will result in greater increase in rates than has been the case in the preceding three years. Therefore the increase for FY 2019 is four percent. For FY 2020 through FY 2022, a three percent annual increase in total costs is assumed.

Attrition Savings

Savings of \$5.2 million are assumed to be realized during the fiscal year. This amount has been determined by taking 2.3 percent of the total combined Employee Services, Health & Welfare and Retirement Contribution costs for FY 2018. Historically the General Fund has underspent in its employee costs, primarily due to the normal turn over in staffing which occurs during the course of the fiscal year. This amount has now been acknowledged in the budget forecast through for FY 2022.

Operations and Maintenance (O&M)

Total costs for FY 2017 are \$35.2 million, an increase of \$3.5 million over FY 2017 Amended. Examples of O&M include utility costs, cleaning and office supplies, costs for consultant services, specialized technical services and space rentals. The primary driver of the increase is the addition of various operational

enhancements to the Police Department and an allocation for the settlement of the federal funding audit. Increases are also included for equipment associated with the additional public safety positions and animal control operating costs. FY 2019-FY 2022 assumes two percent annual growth.

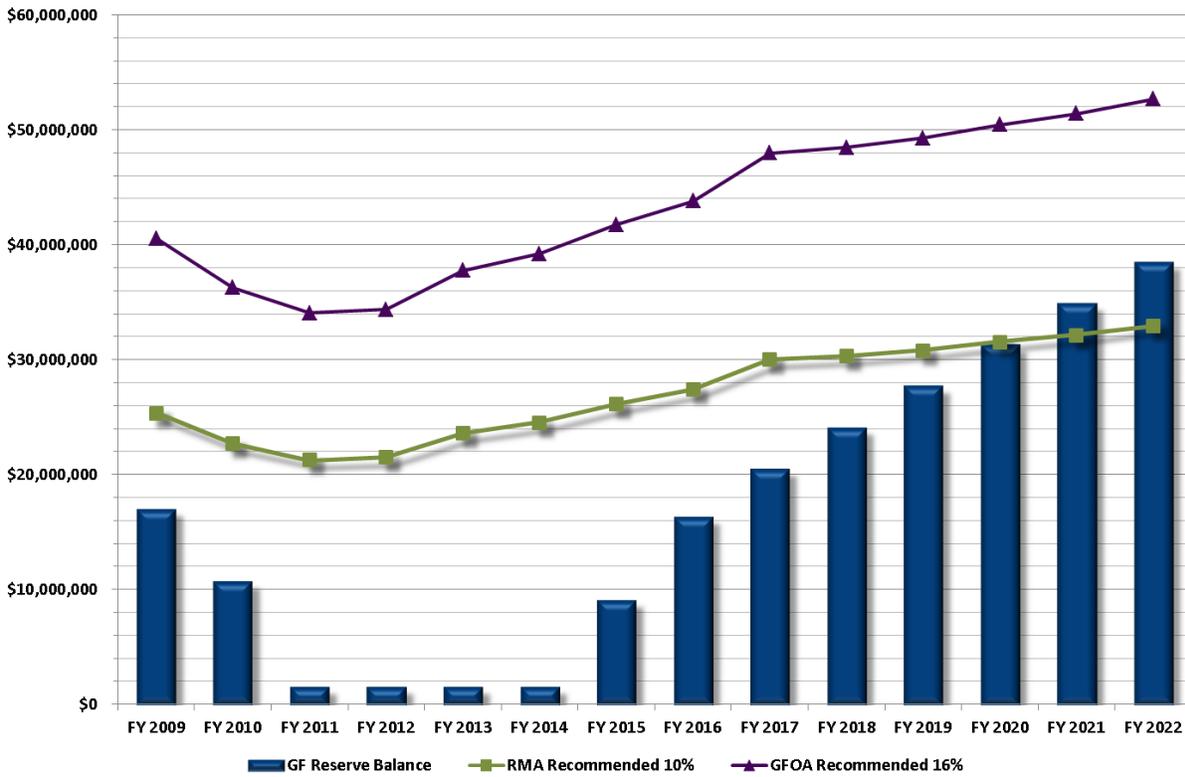
Interdepartmental charges (ID Charges)

This category holds charges to the General Fund for support services from Internal Service Departments (e.g. Fleet, computer services, etc.) and totals \$35.4 million, an increase of \$1.8 million from FY 2017 Amended. This change has several causes; primarily the budgeting of monies for the ongoing replacement of a portion of the Police fleet including 50 marked vehicles and 14 motors; replacement vehicles for parks and street maintenance; and continued building of a reserve for the eventual replacement of the City's financial software and related systems. FY 2018-FY 2021 reflects the removal of one-time items and one percent growth per year.

Minor Capital

This category is comprised of funding for building improvements, furniture, new and replacement vehicles, computer software and lease payments for equipment. The total of \$4.9 million is an overall decrease of \$6.2 million from FY 2017 Amended. This is due to the decrease in computer software – capital account. This account held funding for the purchase of Accela, the City's land management system. Costs of \$690,000 for Accela are assumed for FY 2018 and \$250,000 for FY 2019-2021. Also in this category are costs associated with lease/purchase of Fire apparatus and equipment which total \$3.0 million in FY 2018.

General Fund Reserve since FY 2009 and Projections to FY 2022



Transfers

An interdepartmental transfer between funds is the authorized exchanges of cash, or other resources between funds. The General Fund transfers out a total \$16.7 million, of which \$12.7 million is legally committed to the repayment of debt service and \$4.0 million is a combination of transfers out related to various contractual obligations and transfers into the General Fund.

On April 6, 2017, the City Council approved the refunding of a portion of General Fund’s bond debt. With the decrease in interest rates over the past several years and the improvement that has occurred in the City’s finances as evidenced by the upgrade in the City’s credit rating by various credit rating agencies, the opportunity arose to refinance those bonds at

a lower interest rate. The refinancing consolidated most of the outstanding bonds and will produce substantial annual savings for the General Fund, estimated at \$1.15 million per year. The savings is structured so that a larger portion of the savings will be realized at the beginning of the refinanced debt’s schedule; with a smaller portion realized at the end of the debt schedule. The additional savings will be used to fund the construction of the Police Department’s Southeast station. This savings is reflected in the decreased debt transfers in the FY 2018 budget and in the five-year forecast.

Transfers to the 27th Pay Period reserve set aside start again in FY 2021, preparing for FY 2028, the next year in which an additional pay period will take place. This reserve is exclusive of the General Fund Emergency Reserve.

A transfer in of \$750,000 is budgeted in FY 2018 to reflect a rebate of Fleet charges to the General Fund.

A transfer has also been established to support the Parks Impact Fee debt service obligations, a council approved update to the impact fee program which restricted the percentage of debt service the fees can pay. Beginning in FY 2018, the impact fees can only cover 51 percent of the debt service; the General Fund will

| <i>Type of Transfer</i> | <i>Budget Amount</i> |
|--------------------------|----------------------|
| Debt Service Payments | 12,683,600 |
| Transfers to Other Funds | 6,734,900 |
| Transfers into the GF | (2,682,400) |
| Net Transfers btwn Funds | 4,052,500 |
| Total Transfers | 16,735,100 |

assume responsibility for the remainder of the payment. Support is also budgeted in through the rest of the five year projection.

A detailed schedule of all transfers is included in the Supplemental Information section of the document.

General Fund Reserve Status

The Government Finance Officers Association (GFOA) and the City's Reserve Management Act recommend a minimum reserve of 16 and 10 percent of total General Fund expenditures, respectively. The General Fund reserve at the end of FY 2017 will stand at \$20.5 million or 6.4 percent of total expenditures plus transfers. A part of the RDA dissolution process is the repayment of the RDA's debt to the City of Fresno. Over the life of the RDA, the City of Fresno made various loans to the agency. The City has submitted to the State documentation to support its repayment request. The state has accepted the documentation and payments are expected to continue through Fiscal Year 2025.

In order to facilitate the growth and maintenance of a reserve, the annual estimated repayment of RDA debt to the City has been budgeted for deposit into the reserve fund. This policy, if maintained, will result in a General Fund reserve of \$38.5 million by the end of FY 2022.

| <i>General Fund Reserve</i> | | | | | | |
|-----------------------------|----------------|----------------|-----------------|-----------------|-----------------|-----------------|
| (in thousands) | FY 2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 |
| | Actuals | Adopted | Forecast | Forecast | Forecast | Forecast |
| Beginning Balance | 16,303 | 20,475 | 24,075 | 27,675 | 31,275 | 34,875 |
| Est. RDA Debt Repayment | 3,969 | 3,400 | 3,400 | 3,400 | 3,400 | 3,400 |
| Other Revenue | 203 | 200 | 200 | 200 | 200 | 200 |
| Reserve Balance | 20,469 | 24,075 | 27,675 | 31,275 | 34,875 | 38,475 |

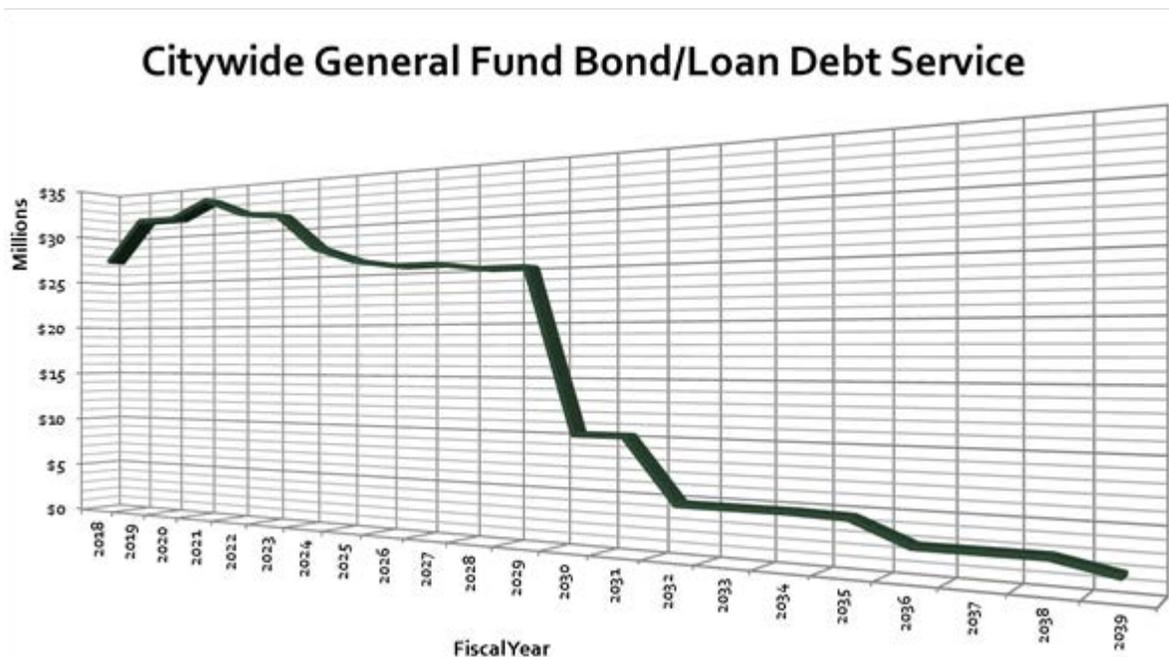
General Fund Debt Service

The General Fund currently pays debt service on an obligation bond, multiple lease revenue bonds, and a loan. Total aggregate General Fund debt service the City is currently obligated for is illustrated below. In addition to total General Fund debt service from FY 2018 through FY 2039, the chart and table provides the debt service percentage as compared to total General Fund appropriations in a given year. Starting in FY 2024, the year after the No Neighborhood Left Behind Lease Revenue Bonds are paid off, the required General Fund debt service payments begin to show a steady decline. After 2031 the only General Fund bond payments required pertain to the Public Safety Bonds and the Bonds originally issued under the 2004 Lease Revenue Bonds.

| Year | General Fund Debt Service Excluding Equipment Leases | Total General Fund Appropriations | Percentage |
|------|--|-----------------------------------|------------|
| 2018 | 27,919,155 | 303,245,000 | 9.2% |
| 2019 | 30,928,480 | 310,273,000 | 10.0% |
| 2020 | 30,914,391 | 317,880,000 | 9.7% |
| 2021 | 32,716,796 | 323,923,000 | 10.1% |
| 2022 | 31,537,021 | 332,092,000 | 9.5% |
| 2023 | 30,515,738 | 335,412,920 | 9.1% |
| 2024 | 26,327,376 | 338,767,049 | 7.8% |
| 2025 | 24,642,624 | 342,154,720 | 7.2% |
| 2026 | 23,922,533 | 345,576,267 | 6.9% |
| 2027 | 23,923,498 | 349,032,030 | 6.9% |
| 2028 | 23,330,267 | 352,522,350 | 6.6% |

| Year | General Fund Debt Service Excluding Equipment Leases | Total General Fund Appropriations | Percentage |
|------|--|-----------------------------------|------------|
| 2029 | 23,325,344 | 356,047,573 | 6.6% |
| 2030 | 8,168,751 | 359,608,049 | 2.3% |
| 2031 | 8,182,104 | 363,204,130 | 2.3% |
| 2032 | 3,593,308 | 366,836,171 | 1.0% |
| 2033 | 3,594,147 | 370,504,533 | 1.0% |
| 2034 | 3,589,544 | 374,209,578 | 1.0% |
| 2035 | 3,453,316 | 377,951,674 | 0.9% |
| 2036 | 1,501,864 | 381,731,190 | 0.4% |
| 2037 | 1,501,035 | 385,548,502 | 0.4% |
| 2038 | 1,503,142 | 389,403,987 | 0.4% |
| 2039 | 1,500,047 | 393,298,027 | 0.4% |

Note 1: Total General Fund appropriations after FY 2022 include a one percent growth factor.



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Office of the Mayor and City Manager

The City of Fresno operates under the strong mayor form of government. Under this system, the Mayor serves as the City’s Chief Executive Officer and is responsible for, among other things, the proper and efficient administration of all affairs of the City, appointing and overseeing the City Manager, promoting



economic development and preparing the annual budget. The City Manager Division of the Office of the Mayor houses

the administrative branch of the City of Fresno. The Division carries out policy directives of the Mayor and Council and oversees and directs the day-to-day activities and operations for all City departments, with the exception of offices provided for in the Charter.

The Mayor’s Vision for Fresno

The Mayor’s focus for Fresno includes four key initiatives: economic prosperity, public safety, quality of life and unifying the community, with economic prosperity being the cornerstone of his overall strategy.

Building on the City’s recent success in establishing a long-term fiscal policy that

continues to reduce the debt, balances the budget and builds a reserve fund, the priority for the Mayor and City Manager are to make Fresno a better, safer and more prosperous place to live.

The Mayor’s FY 2018 General Fund Budget is dedicated to funding core services, including police, fire, parks, streets, creating thousands of new jobs and the restoration of existing neighborhoods. We are also exploring innovative new funding streams to provide the funding necessary to expand our levels of service.

The Mayor, City Manager and every member of our amazing team are committed to working collaboratively and transparently to ensure Fresno grows and advances.



Service Impacts

As part of the FY 2018 Budget, the Budget Division will be relocated from the Finance Department to the Office of the Mayor and City

Manager. The table above restates information for Fiscal Years 2015, 2016 and 2017 to include the financial impact of the Budget Division to provide comparative appropriations.

Appropriations for Personnel Services costing in FY 2018 are increasing by \$57,900. In the FY 2017 Budget a vacant Economic Development Coordinator position was defunded to absorb the effects of the 27th pay period (\$68,500). In FY 2018 this position has been filled and converted to an Executive Assistant to the Department Director at a cost of \$65,500.

To further build on the successes of last year an additional \$44,000 is allocated to Economic Development in FY 2018. This additional funding covers the following:

| | <i>Restated 2015 Actuals</i> | <i>Restated 2016 Actuals</i> | <i>Restated 2017 Amended</i> | <i>2018 Adopted</i> | <i>Change from FY 2017 to FY 2018</i> |
|----------------------------|--------------------------------------|--------------------------------------|--------------------------------------|-------------------------|---|
| Appropriations | | | | | |
| Personnel Services | 2,692,046 | 2,830,863 | 3,038,000 | 3,095,900 | 57,900 |
| Non Personnel Services | 1,068,187 | 389,012 | 427,400 | 483,900 | 56,500 |
| Interdepartmental Services | 385,060 | 340,725 | 326,200 | 373,100 | 46,900 |
| Total Expenditures | 4,145,293 | 3,560,600 | 3,791,600 | 3,952,900 | 161,300 |

- \$21,500 has been allocated for the California Association for Local Economic Development (CALED), the Retail Industry Leaders Association and the International Asset Management conferences.
- An additional \$14,000 for marketing to provide mailers for the Ulta and Amazon projects, an updated marketing booklet, and a video for E-commerce/fulfillment centers.
- \$3,500 for an economic study for a new fulfillment center.
- \$5,000 for incentive agreements.

Interdepartmental charges are increasing by \$46,900 in FY 2018 and is attributable to a rise in base Facilities Management charges.

Staffing

Staffing changes for the Office of the Mayor & City Manager Department in FY 2018 include the reorganization of staffing levels within the Department's divisions, the relocation of the Budget Division from the Finance Department, and the conversion of a part-time Independent Police Auditor to a full-time position.

Reorganization of the staffing levels within the Department include the transfer and conversion of positions from the Office of Independent Review and Economic Development Divisions into the Support Office of the Mayor as well as the reallocation of the

Communications Director and Community Coordinator positions previously housed in the City Manager's Division.

To clarify and streamline the Budget Division's reporting relationship to the Mayor and City Manager, the Division will be relocated from the Finance Department to the Office of the Mayor and City Manager Department in FY 2018.

In FY 2018 the Independent Police Auditor will be converted from part-time status to full-time status consistent with the role the position will play in the community and within the Citizens' Public Safety Advisory Board.

Department Staffing Detail

| <i>Division</i> | <i>Position Summary</i> | | | | |
|------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| | <i>FY 2016 Adopted</i> | <i>FY 2017 Adopted</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Changes</i> | <i>FY 2018 Adopted</i> |
| Office of the Mayor | 6.00 | 5.00 | 5.00 | 4.00 | 9.00 |
| City Manager's Division | 6.00 | 7.00 | 7.00 | (2.00) | 5.00 |
| Office of Independent Review | 1.50 | 1.50 | 1.50 | (0.50) | 1.00 |
| Economic Development | 4.00 | 4.00 | 4.00 | (1.00) | 3.00 |
| Budget Division | 0.00 | 0.00 | 0.00 | 7.00 | 7.00 |
| Total | 17.50 | 17.50 | 17.50 | 7.50 | 25.00 |

Department Revenue and Expenditure - All Funds Combined

| Funding Source | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted | Percent Change |
|--|----------------------------|----------------------------|----------------------------|----------------------------|---------------------------|
| Beginning Balance | 1,775,887 | 50,880 | 0 | 0 | 0.0 |
| Fiscal Year Revenues: | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0.0 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0.0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 | 0.0 |
| Charges for Services | 425,444 | 0 | 0 | 0 | 0.0 |
| Fines | 0 | 0 | 0 | 0 | 0.0 |
| Other Revenue | (7,295) | (18,434) | 0 | 0 | 0.0 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 0.0 |
| Misc. Revenue | 4,249 | 108,051 | 0 | 0 | 0.0 |
| Transfers | 0 | 0 | 0 | 0 | 0.0 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0.0 |
| Total Fiscal Year Revenues | 422,398 | 89,617 | 0 | 0 | 0.0 |
| Funding Facilitated by Department | 2,198,285 | 140,497 | 0 | 0 | 0.0 |
| Memo Item: | | | | | |
| Citywide General Fund Support | 2,150,547 | 2,380,856 | 2,413,600 | 3,952,900 | 63.8 |
| Total Available Funding | 4,348,832 | 2,521,352 | 2,413,600 | 3,952,900 | 63.8 |
| Appropriations | | | | | |
| Personnel Services | 1,929,899 | 1,967,708 | 2,047,300 | 3,095,900 | 51.2 |
| Non Personnel Services | 712,062 | 124,849 | 72,700 | 483,900 | 565.6 |
| Interdepartmental Services | 312,185 | 289,349 | 293,600 | 373,100 | 27.1 |
| Contingencies | 0 | 0 | 0 | 0 | 0.0 |
| Total Departmental Expenditures | 2,954,146 | 2,381,906 | 2,413,600 | 3,952,900 | 63.8 |

Department Appropriations by Fund Classification - FY 2018 only

| Resources | General Fund | Special Revenues | Capital | Enterprise | Internal Service | Debt Service | Total |
|--|---------------------|-------------------------|----------------|-------------------|-------------------------|---------------------|-------------------|
| Beginning Balance | 0 | 0 | 239,500 | 2,869,900 | 0 | 0 | 3,109,400 |
| Fiscal Year Revenues: | | | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 400,000 | 0 | 2,100,000 | 0 | 0 | 2,500,000 |
| Fines | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | 0 | 0 | 0 | 500,000 | 0 | 0 | 500,000 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc. Revenue | 0 | 0 | 0 | 4,506,500 | 0 | 0 | 4,506,500 |
| Transfers | 0 | (400,000) | 0 | 9,471,000 | 0 | 0 | 9,071,000 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Fiscal Year Revenues | 0 | 0 | 0 | 16,577,500 | 0 | 0 | 16,577,500 |
| Funding Facilitated by Department | 0 | 0 | 239,500 | 19,447,400 | 0 | 0 | 19,686,900 |
| Memo Item: | | | | | | | |
| Citywide General Fund Support | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Available Funding | 0 | 0 | 239,500 | 19,447,400 | 0 | 0 | 19,686,900 |
| Appropriations | | | | | | | |
| Personnel Services | 0 | 0 | 0 | 24,200 | 0 | 0 | 24,200 |
| Non Personnel Services | 0 | 0 | 239,100 | 18,326,100 | 0 | 0 | 18,565,200 |
| Interdepartmental Services | 0 | 0 | 0 | 11,700 | 0 | 0 | 11,700 |
| Contingencies | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriations | 0 | 0 | 239,100 | 18,362,000 | 0 | 0 | 18,601,100 |

Department Appropriations by Fund Type

| | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted |
|--------------|------------------------|------------------------|------------------------|------------------------|
| Operating | 1,314,142 | 1,064,212 | 5,934,200 | 5,764,000 |
| Capital | 1,107,115 | 329,384 | 2,355,500 | 3,996,100 |
| Debt Service | 8,767,396 | 8,762,868 | 8,843,600 | 8,841,000 |
| Total | 11,188,653 | 10,156,464 | 17,133,300 | 18,601,100 |

Notes

Department Revenue and Expenditures – All Funds Combined Table

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. California Enterprise Zone activities sunseted on December 31, 2014. In FY 2015 residual resources are reflected in the beginning fund balance, charges for Services and Miscellaneous Revenue.
3. This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
4. Data in the actual columns may not add to the totals due to rounding.

Department Appropriations by Fund Classification – FY 2018 only Table

1. This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type Table

1. The capital reflected in FY 2015 was associated with the NSP Program.

City Council

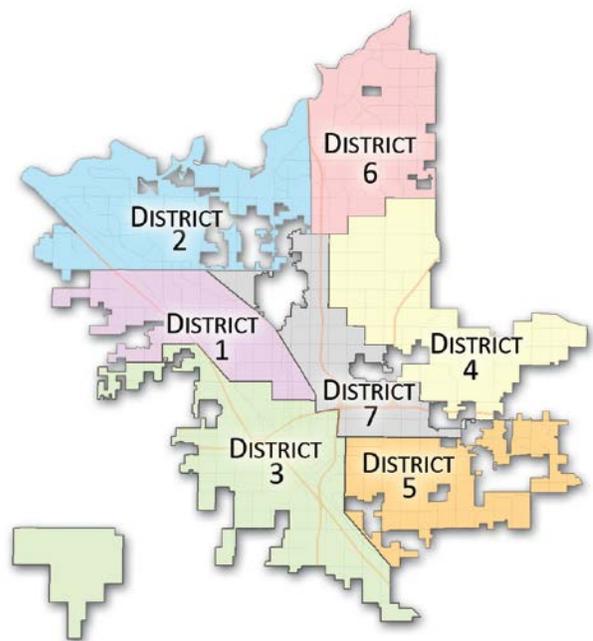
The City Council consists of seven Councilmembers who represent their respective districts. Each district's Councilmember takes a turn, in consecutive order, serving a one-year term as Council President. Elected officials are bound by term limits consisting of 2 four-year terms. The City Council also appoints the City Attorney and City Clerk.

The role of the City Council is to establish policy direction for the City by enacting ordinances and resolutions to provide guidance to the public and city staff; reviewing and adopting the annual budget; levying taxes (when approved by a ballot election) or establishing other sources of revenue as may be necessary to fund approved appropriations. The Council also reviews and votes on recommendations presented by City Boards and Commissions; authorizes contracts and bond issuances; grants franchises; and establishes other policies and measures which promote the general welfare of the citizens of Fresno.

In collaboration with the Mayor, the City Council appoints members of the community to serve on the City's various Boards and Commissions, ensuring that a wide cross-section of the community is represented in City government.

Goals of the Council include:

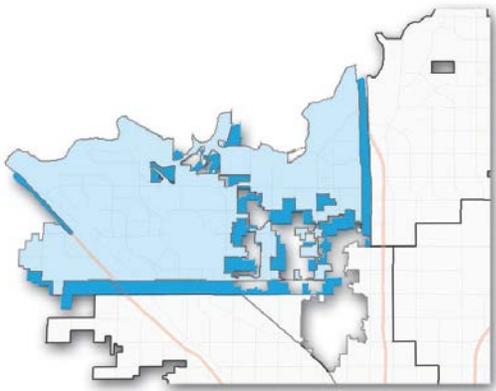
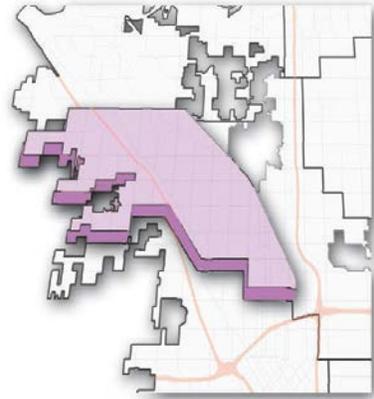
- Maintaining essential services such as safety, utilities, and land use.
- Continued focus on neighborhood restoration. Numerous City neighborhoods benefited from the multi-pronged strategy of rehabilitated streets, code enforcement, and problem oriented policing.
- Representing the City on Boards and Committees.
- Maintaining constituent communication with direct contact through personal services, mail, and email.
- Long range neighborhood infrastructure planning.
- Addressing the region's unemployment problems.
- Promoting Downtown revitalization.
- Preserving historic buildings.
- Creation of affordable housing.
- Supporting affordable housing and senior facilities which serve the elder citizens of our community.





ESMERALDA SORIA – DISTRICT 1

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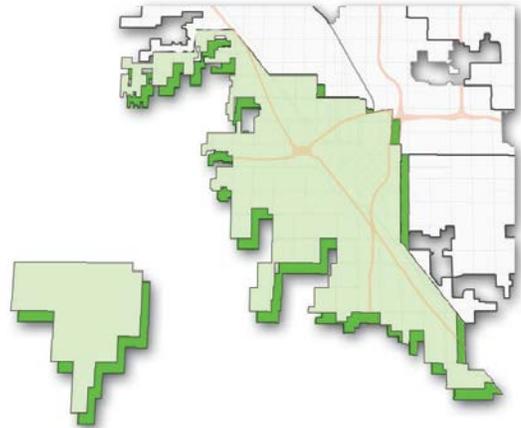
STEVE BRANDAU – DISTRICT 2

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OLIVER L BAINES III – DISTRICT 3

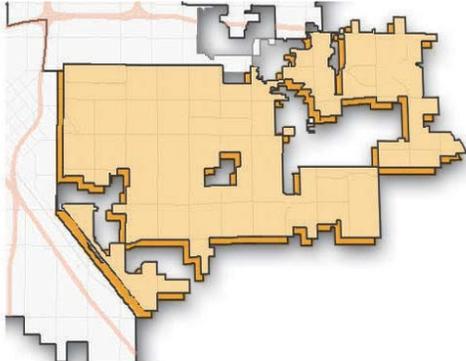
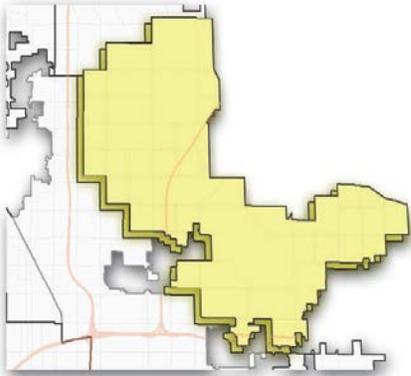
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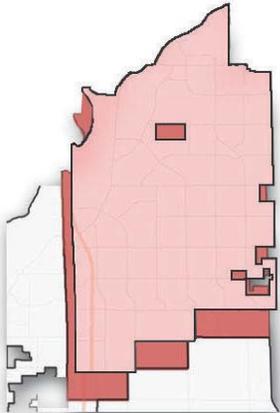
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**CLINT OLIVIER – DISTRICT 7
COUNCIL PRESIDENT**

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Service Impacts

Revenues

The City Council Department does not traditionally receive revenues for its services and is fully funded by General Fund revenues.

Expenditures

District Appropriations

The following is a summary of the FY 2018 Council Department budget:

- Each District's base budget appropriations have been budgeted consistent with the FY 2017 Base Budget Appropriations of \$269,000 (less the previous year carryover totals).
- Estimated FY 2017 operating and infrastructure year-end carryover balances have been added to the FY 2018 Budget. A true up to the actual FY 2017 year-end expenditures and a reconciling adjustment will be brought to the City Council once the FY 2017 financial records are closed.

Duties as Council President

In FY 2018, additional funding in the amount of \$10,000 has been appropriated for the duty as Council President, which is traditionally allocated to cover the Council President's salary increase and expenditures incurred by the President over and above normal operations. The Councilmember for District 7 will serve as Council President from July through December 2017, at which point, the Councilmember for District 1 will serve from January through June 2018.

Discretionary Funding

A total of \$50,000 in discretionary funding has been added to each Council District's operating budget in the Outside Agency Support account line item. This funding has traditionally been allocated for special district infrastructure projects and other discretionary purposes.

City Council Operating Expenditures by Council District

| <i>Operating Appropriations</i> | <i>FY 2018 Adjustments</i> | | | <i>FY 2018 Adopted</i> |
|---------------------------------------|----------------------------|-------------------------------------|-----------------------------------|----------------------------|
| | <i>FY 2018 Base</i> | <i>Additional Discretionary</i> | <i>FY 2017 Carryover Est.</i> | |
| Council District 1 ⁽¹⁾ | 279,000 | 50,000 | 80,000 | 409,000 |
| Council District 2 | 269,000 | 50,000 | 122,900 | 441,900 |
| Council District 3 | 269,000 | 50,000 | 28,400 | 347,400 |
| Council District 4 | 269,000 | 50,000 | 215,900 | 534,900 |
| Council District 5 | 269,000 | 50,000 | 52,600 | 371,600 |
| Council District 6 | 269,000 | 50,000 | 56,600 | 375,600 |
| Council District 7 ⁽¹⁾ | 279,000 | 50,000 | 126,700 | 455,700 |
| Council City Support | 597,100 | | | 597,100 |
| Total Operating Appropriations | 2,500,100 | 350,000 | 683,100 | 3,533,200 |

⁽¹⁾ Additional funding in the amount of \$10,000 has been appropriated for the duty as Council President.

City Council Infrastructure Expenditure by Council District

| <i>Infrastructure Appropriations</i> | | <i>FY 2016 Actuals</i> | <i>FY 2017 Actuals</i> | <i>FY 2017 Amended</i> | <i>FY 2017 Estimate</i> | <i>FY 2018 Adopted</i> |
|--|------------------------|----------------------------|----------------------------|----------------------------|-----------------------------|----------------------------|
| Council District 1 | <i>General Fund</i> | 0 | 0 | 0 | 0 | 0 |
| Council District 2 | <i>General Fund</i> | 4,145 | 33,739 | 129,900 | 62,500 | 67,400 |
| Council District 3 | <i>General Fund</i> | 0 | 0 | 0 | 0 | 0 |
| Council District 4 | <i>General Fund</i> | 566 | 47,755 | 147,000 | 138,400 | 8,600 |
| | <i>Proposition 111</i> | 8,018 | 3,700 | 3,700 | 3,700 | 0 |
| Council District 5 | <i>General Fund</i> | 8,821 | 1,395 | 11,300 | 0 | 11,300 |
| Council District 6 | <i>General Fund</i> | 4,700 | 88,142 | 129,300 | 88,100 | 41,200 |
| Council District 7 | <i>General Fund</i> | 1,690 | 0 | 8,600 | 0 | 8,600 |
| Total Infrastructure Appropriations | | 27,940 | 174,731 | 429,800 | 292,700 | 137,100 |

Staffing

Department Staffing Detail

| <i>Position Summary</i> | | | | | |
|-------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| <i>Division</i> | <i>FY 2016 Adopted</i> | <i>FY 2017 Adopted</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Changes</i> | <i>FY 2018 Adopted</i> |
| District 1 | 3.00 | 3.00 | 3.00 | 0.00 | 3.00 |
| District 2 | 3.00 | 3.00 | 3.00 | 0.00 | 3.00 |
| District 3 | 3.00 | 3.00 | 3.00 | 0.00 | 3.00 |
| District 4 | 3.00 | 3.00 | 3.00 | 0.00 | 3.00 |
| District 5 | 3.00 | 3.00 | 3.00 | 0.00 | 3.00 |
| District 6 | 3.00 | 3.00 | 3.00 | 0.00 | 3.00 |
| District 7 | 3.00 | 3.00 | 3.00 | 0.00 | 3.00 |
| City Council Support | 2.00 | 2.00 | 2.00 | 0.00 | 2.00 |
| Total | 23.00 | 23.00 | 23.00 | 0.00 | 23.00 |

Department Revenue and Expenditure - All Funds Combined

| Funding Source | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted | Percent Change |
|--|----------------------------|----------------------------|----------------------------|----------------------------|---------------------------|
| Beginning Balance | 0 | 0 | 0 | 0 | 0.0 |
| Fiscal Year Revenues: | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0.0 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0.0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 | 0.0 |
| Charges for Services | 0 | 0 | 0 | 0 | 0.0 |
| Fines | 0 | 0 | 0 | 0 | 0.0 |
| Other Revenue | 0 | 0 | 0 | 0 | 0.0 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 0.0 |
| Misc. Revenue | 1,924 | 95 | 0 | 0 | 0.0 |
| Transfers | 0 | 0 | 0 | 0 | 0.0 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0.0 |
| Total Fiscal Year Revenues | 1,924 | 95 | 0 | 0 | 0.0 |
| Funding Facilitated by Department | 1,924 | 95 | 0 | 0 | 0.0 |
| Memo Item: | | | | | |
| Citywide General Fund Support | 2,358,404 | 2,446,518 | 3,627,000 | 3,670,300 | 1.2 |
| Total Available Funding | 2,360,329 | 2,446,613 | 3,627,000 | 3,670,300 | 1.2 |
| Appropriations | | | | | |
| Personnel Services | 1,713,688 | 1,756,005 | 2,031,400 | 1,752,300 | (13.7) |
| Non Personnel Services | 136,315 | 178,165 | 1,070,300 | 1,361,400 | 27.2 |
| Interdepartmental Services | 510,326 | 520,461 | 529,000 | 556,600 | 5.2 |
| Contingencies | 0 | 0 | 0 | 0 | 0.0 |
| Total Departmental Expenditures | 2,360,329 | 2,454,631 | 3,630,700 | 3,670,300 | 1.1 |

Department Appropriations by Fund Classification - FY 2018 only

| Resources | General Fund | Special Revenues | Capital | Enterprise | Internal Service | Debt Service | Total |
|--|---------------------|-------------------------|----------------|-------------------|-------------------------|---------------------|------------------|
| Beginning Balance | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fiscal Year Revenues: | | | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fines | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc. Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfers | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Fiscal Year Revenues | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Funding Facilitated by Department | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Memo Item: | | | | | | | |
| Citywide General Fund Support | 3,670,300 | 0 | 0 | 0 | 0 | 0 | 3,670,300 |
| Total Available Funding | 3,670,300 | 0 | 0 | 0 | 0 | 0 | 3,670,300 |
| Appropriations | | | | | | | |
| Personnel Services | 1,752,300 | 0 | 0 | 0 | 0 | 0 | 1,752,300 |
| Non Personnel Services | 1,361,400 | 0 | 0 | 0 | 0 | 0 | 1,361,400 |
| Interdepartmental Services | 556,600 | 0 | 0 | 0 | 0 | 0 | 556,600 |
| Contingencies | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriations | 3,670,300 | 0 | 0 | 0 | 0 | 0 | 3,670,300 |

Department Appropriations by Fund Type

| | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted |
|--------------|------------------------|------------------------|------------------------|------------------------|
| Operating | 2,345,423 | 2,426,691 | 3,200,900 | 3,533,200 |
| Capital | 14,905 | 27,940 | 429,800 | 137,100 |
| Debt Service | 0 | 0 | 0 | 0 |
| Total | 2,360,329 | 2,454,631 | 3,630,700 | 3,670,300 |

Notes*Department Revenue and Expenditures – All Funds Combined Table*

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

Department Appropriations by Fund Classification – FY 2018 only Table

1. This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Fund Type

1. Data in the actual columns may not add to the totals due to rounding.

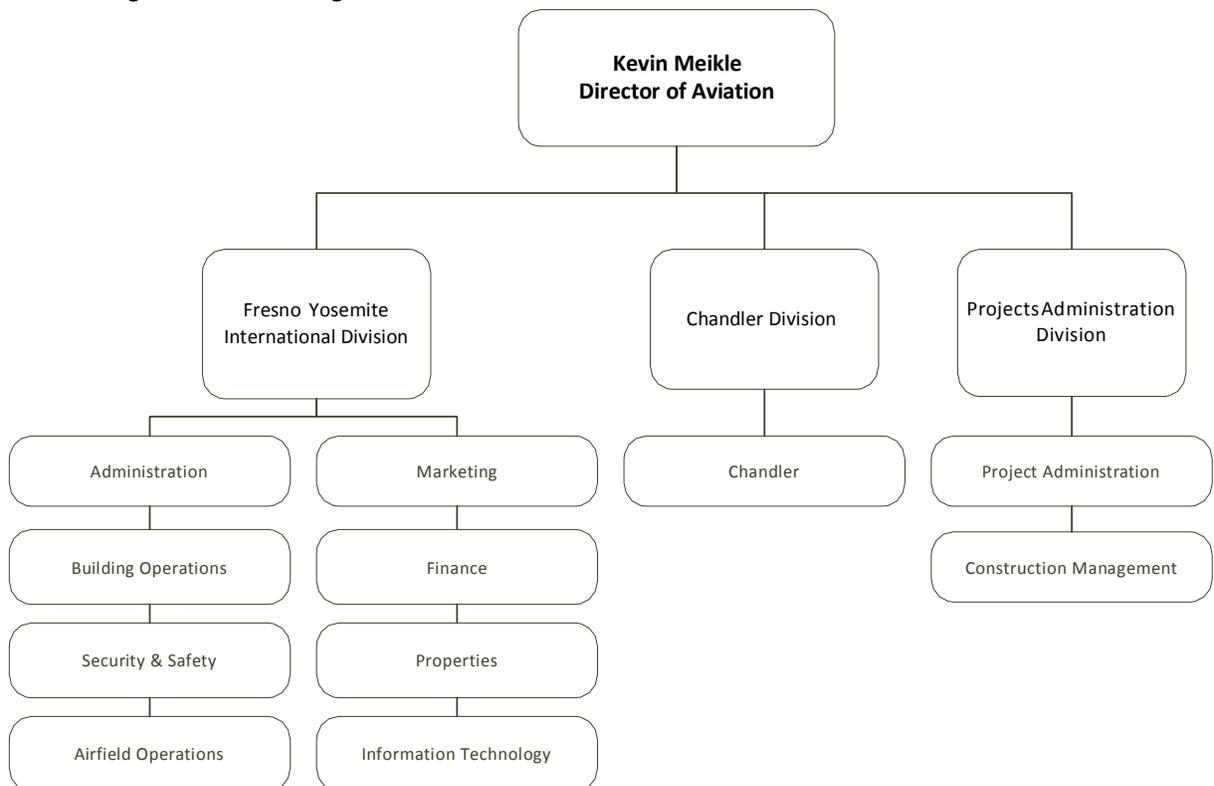
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Airports Department

The Airports Department (Airports) is charged with the development, maintenance and operation of both airports owned by the City. Fresno Yosemite International Airport (FYI) is the region’s primary airport for commercial passenger and cargo service. Fresno Chandler Executive Airport (FCH) serves the area’s general aviation community. These airports are vital components of the nation’s air transportation infrastructure and important drivers of regional economic growth.

Airports’ is dedicated to maintaining a high level of customer satisfaction by growing air service and enhancing facilities. Moreover, Airports is committed to keeping its airlines’ cost structure competitive with that of comparable facilities. This approach aligns the Department with the Mayor’s vision for a vibrant City.

The number of arriving and departing passengers projected to use FYI in fiscal year 2018 is 1,560,000, about 5% higher than actual passengers in fiscal year 2016 of 1,481,000. Passenger growth will likely be driven by population growth and positive economic trends in the service area.



Service Impacts

Revenues

The Airport Department (Airports) is an Enterprise Department whose main sources of revenues are generated from the services provided at Fresno Yosemite International Airport (FYI) and Fresno Chandler Executive Airport (FCH). Airports' also receives funding from Measure C revenues and federal grant funds.

In FY 2018 overall revenues are budgeted at \$73.0 million. This amount reflects an overall increase of Total Available Resources of \$9.30 million or 14.6 percent above the FY 2017 Amended Budget. This amount includes an increase of \$16.04 million to Beginning Balances offset by reductions to ongoing revenues in the Intergovernmental Revenue line item of \$6.08 million due to completion of the West Ramp capital project and a reduction to Transfers of \$804,000 due to the final GAP settlement transfer from the General Fund in FY2017.

Beginning Balance decreases of \$16.04 million include \$5.66 million in net operating revenue deposits to the Surplus Fund and a \$10.41 million reduction to negative fund balances driven by the grant reimbursement process which is based on actual cash expended, while the Transfers from Fund balance account for any open encumbrances not yet paid from prior fiscal years. Due to significant construction progress in FY2017, the majority of the \$10.41 million is related to the West Ramp capital project.

Expenditures

Appropriations in the Airports Department are increasing by 17.2 percent or \$5.74 million when

compared to the FY 2017 Amended Budget. Operating appropriations are increasing by \$893,100, capital appropriations are increasing by \$5.00 million and debt service appropriations are decreasing by \$163,900.

Operating

Total operating increases in FY2018 of \$893,100 include an increase of \$136,200 for employee services - discussed under the Staffing Section, an increase of \$576,600 for operations and maintenance and an increase of \$180,300 for interdepartmental costs.

Airports appropriation increases to operations and maintenance of \$576,600 are intended to align with the ongoing maintenance and continuous passenger growth trends and include:

- \$16,000 for additional cleaning supplies necessary to support higher passenger trends as well as pricing increases.
- \$17,500 for passenger amenities and expansion of the ambassador program which provides dedicated customer support and guidance to Airports' patrons.
- \$23,000 for price increases to associations and memberships that are standard to the industry.
- \$107,600 for increases to the marketing program which includes \$50,000 for an economic impact study.
- \$36,000 for training and safety to ensure that staff remains apprised of the most current practices in their respective fields as well as address deferred training from previous years.
- \$15,300 increase for professional conferences attendance.
- \$96,100 net increase to the maintenance section for repair and maintenance of aging systems; materials and parts, and specialty

chemicals totaling \$146,100 offset by a reduction of \$50,000 due to anticipated savings from the elimination of outsourcing of HVAC work.

- \$289,000 increase due to contractual obligations for previously approved contracts and software required for day to day operations.
- \$12,700 for body camera maintenance and data storage as part of a citywide program to limit liability.
- \$22,000 for the expansion of the Transportation Security Administration's (TSA) required access control system.
- \$33,500 for the Communications Center Relief as mandated by FAA for after-hours exit lane coverage.

Increases of \$180,300 in interdepartmental charges are mainly comprised of:

- \$65,400 for the acquisition of 2 vehicles for the Building Maintenance and Airside Maintenance staff.
- \$162,800 increase for the federally mandated Aircraft and Rescue Fire Fighting station contract with the Fresno Fire Department.

- \$66,100 increase for computer and network needs and equipment.
- \$10,000 decrease for anticipated savings to the agreement for additional officers requested as necessary from the Police Department due to the conversion of 3 Permanent Part-time Airports Operations Officers to Full-Time.
- \$80,500 decrease for the elimination of the supplemental computer support agreement with the Information Services Department.

Debt Service

Debt service appropriations are decreasing by \$163,900 to align with anticipated debt service payments in FY2018.

Capital

Capital appropriations increases of \$5.0 million are mostly is attributable to the construction of Taxiway C scheduled for FY2018. Other major projects also included are the Marine Base Demolition, the Passenger Loading Bridge Project and Terminal Improvements.

Airports Department

Staffing

In order for the Airports Department to continually adjust to the growth and demands while ensuring future sustainable service delivery, the Fiscal Year 2018 Personnel Services appropriations have been adjusted to meet this goal and are budgeted at \$9.58 million, a decrease of \$659,500 over the FY 2017 Amended budget.

Employee Services increases of \$136,200 in operations and maintenance include savings from the 27th pay period in FY 2017 offset by increases driven by contractual obligations to Memorandums of Understanding (MOU's), step advancements, & salary adjustment in addition to:

- One (1) Air Conditioning Mechanic effective October 1, 2017. The Department has evaluated the current outsourcing practices and has determined that an in-house position would improve response time for emergency repairs, reduce instances of system failures, and allow for better utilization of other existing maintenance staff. In addition, this position is estimated to save on outsourcing costs and contractor mark ups for parts and supplies.

Position Cost: \$69,800

- Conversion of three (3) Permanent Part- Time Airports Public Safety Officers to full time effective July 1, 2017, as part of a multi-year strategy that allows the Department to provide coverage in a cost effective way and achieves an optimal balance among full-time, part-time, and temporary public safety officers; provides more efficient coverage, improves scheduling consistency and reduces recruitment and training expense. Additionally, the Department anticipates that this conversion will reduce overtime costs and contracted services.

Position Cost: \$90,500

Employee Services decreases of \$795,700 when compared to the FY2017 Amended Budget in the Capital Program are reflective primarily of the completion of West Ramp capital project in FY 2017 offset by the addition of:

- One (1) Capital Development Specialist effective January 1, 2018. The position will be tasked with addressing the greater than projected workload attributable to increases in capital projects and FAA mandates that require construction begin within 2 years of project authorization. Approximately 90 percent of the funding for this position will be from grants and passenger facility charges.

Position Cost: \$45,000

Department Staffing Detail

| Division | Position Summary | | | | |
|--------------------|-------------------|--------------------|--------------------|--------------------|--------------------|
| | FY2016 Adopted | FY 2017 Adopted | FY 2017 Amended | FY 2018 Changes | FY 2018 Adopted |
| Sworn Positions | 10.20 | 12.60 | 12.60 | 1.20 | 13.80 |
| Civilian Positions | 76.80 | 83.75 | 83.75 | 1.50 | 85.25 |
| Total | 87.00 | 96.35 | 96.35 | 2.70 | 99.05 |

Department Revenue and Expenditure - All Funds Combined

| Funding Source | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted | Percent Change |
|--|----------------------------|----------------------------|----------------------------|----------------------------|---------------------------|
| Beginning Balance | 14,445,584 | 23,112,783 | 18,095,300 | 34,134,600 | 88.6 |
| Fiscal Year Revenues: | | | | | |
| Taxes | 658,982 | 694,571 | 686,100 | 722,100 | 5.2 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0.0 |
| Intergovernmental Revenue | 3,822,852 | 3,399,042 | 16,464,800 | 10,383,400 | (36.9) |
| Charges for Services | 15,310,950 | 16,871,065 | 16,969,600 | 17,038,500 | 0.4 |
| Fines | 20,306 | 6,701 | 5,500 | 7,900 | 43.6 |
| Other Revenue | 10,049,152 | 10,233,504 | 10,661,200 | 10,704,200 | 0.4 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 0.0 |
| Misc. Revenue | (96,023) | (53,733) | 7,200 | 7,000 | (2.8) |
| Transfers | 874,000 | 839,000 | 804,000 | 0 | (100.0) |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0.0 |
| Total Fiscal Year Revenues | 30,640,221 | 31,990,150 | 45,598,400 | 38,863,100 | (14.8) |
| Funding Facilitated by Department | 45,085,804 | 55,102,934 | 63,693,700 | 72,997,700 | 14.6 |
| Memo Item: | | | | | |
| Citywide General Fund Support | 0 | 0 | 0 | 0 | 0.0 |
| Total Available Funding | 45,085,804 | 55,102,934 | 63,693,700 | 72,997,700 | 14.6 |
| Appropriations | | | | | |
| Personnel Services | 6,770,211 | 7,321,188 | 10,234,900 | 9,575,400 | (6.4) |
| Non Personnel Services | 12,541,654 | 16,352,961 | 19,753,000 | 25,846,300 | 30.8 |
| Interdepartmental Services | 2,681,497 | 2,866,199 | 3,346,600 | 3,651,700 | 9.1 |
| Contingencies | 0 | 0 | 0 | 0 | 0.0 |
| Total Departmental Expenditures | 21,993,362 | 26,540,347 | 33,334,500 | 39,073,400 | 17.2 |

Airports Department

Department Appropriations by Fund Classification - FY 2018 only

| <i>Resources</i> | <i>General Fund</i> | <i>Special Revenues</i> | <i>Capital</i> | <i>Enterprise</i> | <i>Internal Service</i> | <i>Debt Service</i> | <i>Total</i> |
|--|---------------------|-------------------------|----------------|-------------------|-------------------------|---------------------|-------------------|
| Beginning Balance | 0 | 0 | 0 | 34,134,600 | 0 | 0 | 34,134,600 |
| Fiscal Year Revenues: | | | | | | | |
| Taxes | 0 | 0 | 0 | 722,100 | 0 | 0 | 722,100 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 10,383,400 | 0 | 0 | 10,383,400 |
| Charges for Services | 0 | 0 | 0 | 17,038,500 | 0 | 0 | 17,038,500 |
| Fines | 0 | 0 | 0 | 7,900 | 0 | 0 | 7,900 |
| Other Revenue | 0 | 0 | 0 | 10,704,200 | 0 | 0 | 10,704,200 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc. Revenue | 0 | 0 | 0 | 7,000 | 0 | 0 | 7,000 |
| Transfers | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Fiscal Year Revenues | 0 | 0 | 0 | 38,863,100 | 0 | 0 | 38,863,100 |
| Funding Facilitated by Department | 0 | 0 | 0 | 72,997,700 | 0 | 0 | 72,997,700 |
| Memo Item: | | | | | | | |
| Citywide General Fund Support | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Available Funding | 0 | 0 | 0 | 72,997,700 | 0 | 0 | 72,997,700 |
| Appropriations | | | | | | | |
| Personnel Services | 0 | 0 | 0 | 9,575,400 | 0 | 0 | 9,575,400 |
| Non Personnel Services | 0 | 0 | 0 | 25,846,300 | 0 | 0 | 25,846,300 |
| Interdepartmental Services | 0 | 0 | 0 | 3,651,700 | 0 | 0 | 3,651,700 |
| Contingencies | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriations | 0 | 0 | 0 | 39,073,400 | 0 | 0 | 39,073,400 |

Department Appropriations by Fund Type

| | <i>FY 2015 Actuals</i> | <i>FY 2016 Actuals</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Adopted</i> |
|--------------|------------------------|------------------------|------------------------|------------------------|
| Operating | 14,515,573 | 14,894,833 | 17,083,700 | 17,976,800 |
| Capital | 3,288,355 | 7,454,461 | 11,765,000 | 16,774,700 |
| Debt Service | 4,189,433 | 4,191,053 | 4,485,800 | 4,321,900 |
| Total | 21,993,362 | 26,540,347 | 33,334,500 | 39,073,400 |

Notes

Department Revenue and Expenditures – All Funds Combined Table

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

Department Appropriations by Fund Classification – FY 2018 only Table

1. This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

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City Attorney's Office

The City Attorney's Office serves as legal counsel and advocate for the City and related agencies and non-profits. The Office plays a key role in the City's efforts to provide, expand, and improve services to its residents. The Office is managed by the City Attorney, who is appointed by the City Council and serves at its pleasure.

The Office strives to understand clients' needs and effectively provide services to all City officials and departments. The services range from transactional work on economic development projects, large scale financings, contracts, land use and personnel, to a full range of litigation and code enforcement.

The City Attorney's Office works diligently to deliver quality and timely legal services to its clients. It also strives to offer its employees a challenging and fulfilling environment in which to work and enjoy personal growth. The City Attorney's Office makes every effort to maximize efficiencies, including handling legal matters in-house and managing outside counsel to reduce the overall cost of legal services. All appropriations in the City Attorney's Office are devoted to the delivery of core services in a professional, cost-efficient, and timely manner.



Service Impacts

Revenues

In FY 2018, the City Attorney's Office will continue to be funded primarily by the General Fund. Revenues of approximately \$150,000 generated from legal services and ad-hoc requests from internal City clients are anticipated to remain at the same levels as in FY2017.

Expenditures

In FY 2018, overall appropriations are increasing by 14.1 percent or \$705,700 when compared to the FY 2017 Amended Budget.

Non Personnel Appropriations decreases of \$20,900 are mainly driven by an \$11,500 increase for mandatory training and \$2,300 for

California State Bar and Fresno Bar Association dues associated with positions approved in FY2017. Additionally, \$9,100 in ancillary costs for computers and supplies was included for two additional Legal Investigators approved by Council during the FY 2018 Budget Hearings. These increases were offset by a reallocation of \$50,000 in Contingency funds approved by Council for Outside Professional Services after publication of the FY 2018 Proposed Budget. In FY 2018 this amount was included once again in the Contingency line item.

Interdepartmental charge increases of \$93,400 are attributable to a \$16,900 increase for approved facility improvements at City Hall; \$31,800 for Facilities Management charges which include space usage reallocation and increases in occupied space associated with the Anti-Slum Enforcement Team (ASET) staff; \$30,300 increase for Information Systems and Equipment charges; \$25,000 for the upgrade of the ProLaw Software as the current version is no longer supported; and a \$7,000 reduction for a onetime special project approved in FY2017 for the ASET team.

Staffing

Personnel appropriations are increasing by 13.9 percent or \$583,200 when compared to the FY 2017 Amended budget and are primarily driven by:

- Savings for the elimination of the 27th pay period offset by salary increases, promotions and step advancements.
- Full year funding for four (4) positions approved for three fourths of the year in FY 2017 for the Anti-Slum Enforcement Team to provide legal support and address code violations and enforcement of safety in the community. In FY 2018, each of these positions is increasing by .25 FTE.
- Full year funding for a Deputy City Attorney II approved by Council through the third amendment to the Position Authorization Resolution in FY2017 also for the Anti-Slum Enforcement Team (ASET).
- Increases to recurring vehicle allowance to align with actual expenditures.

Also included in the FY2018 Budget is full year funding for an authorized unfunded (frozen) Deputy City Attorney III position filled in FY2017. Position Cost: \$106,700

During the FY 2018 Budget Hearings, Council approved three motions totaling \$320,000 which included:

- Motion No. 1 - \$50,000 for Law Clerks to assist with the non-ASET code.
- Motion No. 2 - \$170,000 for two (2) Legal Investigators effective August 1, 2017 necessary to enhance the ASET team's productivity, effectiveness and responsiveness. Ancillary costs of \$9,100 associated with these positions are detailed under the Expenditure section. Positions Cost: \$160,800
- Motion No. 15 - \$100,000 for promotions and performance based increases necessary to attract and retain staffing.

Department Staffing Detail

| <i>Position Summary</i> | | | | | |
|-------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| <i>Division</i> | <i>FY 2016 Adopted</i> | <i>FY 2017 Adopted</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Changes</i> | <i>FY 2018 Adopted</i> |
| City Attorney | 1.00 | 1.00 | 1.00 | 0.00 | 1.00 |
| Staff | 33.75 | 37.00 | 38.00 | 2.84 | 40.84 |
| Total | 34.75 | 38.00 | 39.00 | 2.84 | 41.84 |

Department Revenue and Expenditure - All Funds Combined

| Funding Source | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted | Percent Change |
|--|----------------------------|----------------------------|----------------------------|----------------------------|---------------------------|
| Beginning Balance | 0 | 0 | 0 | 0 | 0.0 |
| Fiscal Year Revenues: | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0.0 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0.0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 | 0.0 |
| Charges for Services | 65,272 | 57,394 | 150,000 | 150,000 | 0.0 |
| Fines | 0 | 0 | 0 | 0 | 0.0 |
| Other Revenue | 0 | 0 | 0 | 0 | 0.0 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 0.0 |
| Misc. Revenue | 9,351 | 590 | 0 | 0 | 0.0 |
| Transfers | 0 | 0 | 0 | 0 | 0.0 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0.0 |
| Total Fiscal Year Revenues | 74,623 | 57,984 | 150,000 | 150,000 | 0.0 |
| Funding Facilitated by Department | 74,623 | 57,984 | 150,000 | 150,000 | 0.0 |
| Memo Item: | | | | | |
| Citywide General Fund Support | 3,779,698 | 4,160,593 | 4,839,500 | 5,545,200 | 14.6 |
| Total Available Funding | 3,854,321 | 4,218,578 | 4,989,500 | 5,695,200 | 14.1 |
| Appropriations | | | | | |
| Personnel Services | 3,142,937 | 3,414,774 | 4,182,600 | 4,765,800 | 13.9 |
| Non Personnel Services | 281,788 | 328,093 | 354,400 | 333,500 | (5.9) |
| Interdepartmental Services | 429,597 | 475,710 | 452,500 | 545,900 | 20.6 |
| Contingencies | 0 | 0 | 0 | 50,000 | 0.0 |
| Total Departmental Expenditures | 3,854,321 | 4,218,578 | 4,989,500 | 5,695,200 | 14.1 |

Department Appropriations by Fund Classification - FY 2018 only

| <i>Resources</i> | <i>General Fund</i> | <i>Special Revenues</i> | <i>Capital</i> | <i>Enterprise</i> | <i>Internal Service</i> | <i>Debt Service</i> | <i>Total</i> |
|--|---------------------|-------------------------|----------------|-------------------|-------------------------|---------------------|------------------|
| Beginning Balance | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fiscal Year Revenues: | | | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 150,000 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| Fines | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc. Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfers | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Fiscal Year Revenues | 150,000 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| Funding Facilitated by Department | 150,000 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| Memo Item: | | | | | | | |
| Citywide General Fund Support | 5,545,200 | 0 | 0 | 0 | 0 | 0 | 5,545,200 |
| Total Available Funding | 5,695,200 | 0 | 0 | 0 | 0 | 0 | 5,695,200 |
| Appropriations | | | | | | | |
| Personnel Services | 4,765,800 | 0 | 0 | 0 | 0 | 0 | 4,765,800 |
| Non Personnel Services | 333,500 | 0 | 0 | 0 | 0 | 0 | 333,500 |
| Interdepartmental Services | 545,900 | 0 | 0 | 0 | 0 | 0 | 545,900 |
| Contingencies | 50,000 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| Total Appropriations | 5,695,200 | 0 | 0 | 0 | 0 | 0 | 5,695,200 |

Department Appropriations by Fund Type

| | <i>FY 2015 Actuals</i> | <i>FY 2016 Actuals</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Adopted</i> |
|--------------|------------------------|------------------------|------------------------|------------------------|
| Operating | 3,854,321 | 4,218,578 | 4,989,500 | 5,695,200 |
| Capital | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 |
| Total | 3,854,321 | 4,218,578 | 4,989,500 | 5,695,200 |

Notes

Department Revenue and Expenditures – All Funds Combined Table

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

Department Appropriations by Fund Classification – FY 2018 only Table

1. This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

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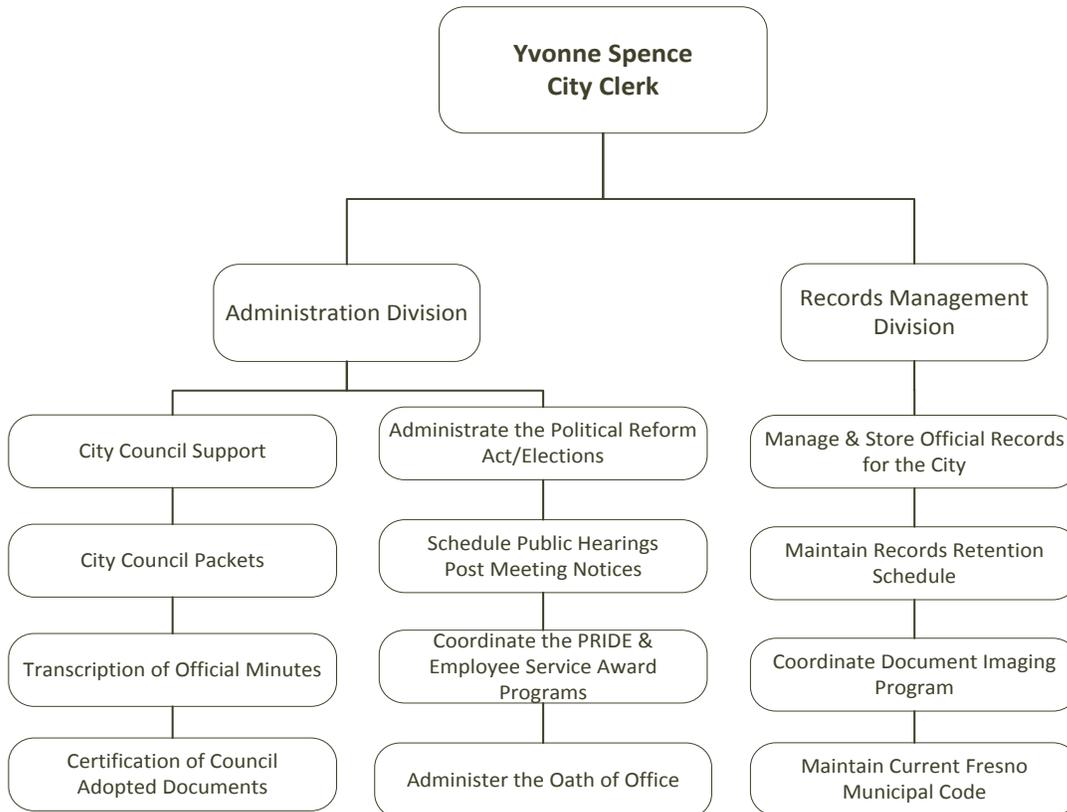
City Clerk's Office

The City Clerk's Office maintains its commitment of providing a high level of quality customer service to clients including the City Administration, the City Council, other City departments, and the citizens of Fresno. While the City Clerk's Office performs a variety of functions, the primary function of the Office is to provide support to the City Council by scheduling public hearings, preparing/distributing the City Council Agenda, drafting complete/accurate minutes for Council

approval, conforming ordinances and resolutions, and verifying legal notices have been posted or published.

The City Clerk's Office also maintains a website where citizens can view agendas, agenda items and their backup materials, council meeting videos, board and commission vacancies, and signed ordinances, resolutions, and minutes. The Office is also responsible for the management and preservation of Council approved documents and keeping the City code up to date.

The City Clerk's Office is also responsible for compliance with the Political Reform Act; collaborating with the Candidates and the County Clerk during elections; and complying with the Public Records Act, State law and the Fresno City Charter.



Service Impacts

Revenues

The City Clerk's Office is fully funded by the General Fund and does not anticipate generating any revenue in FY 2018.

Expenditures

FY 2018 appropriations are increasing by 3.2 percent or \$25,300 when compared to the FY 2017 Amended Budget. Increases in the Personnel appropriations of \$1,500 are driven by the elimination of the 27th pay period in FY 2017, offset by salary increases and full year funding of a Senior Administrative Clerk position approved by Council during the FY 2017 Budget Hearings. Slight increases in the Non Personnel line items of \$3,600 include a

reduction of \$30,000 for the completion of the microfilming project in FY2017 offset by increases of \$25,000 for a closed captioning service to ensure accessibility and compliance with the Americans with Disabilities Act (ADA) Title II requirements; \$4,100 for chair replacements for staff and slight increases to the operating budget for supplies and vendor cost increases.

Increases in Interdepartmental Charges of \$20,200 are primarily due to a one time request of \$1,500 for the acquisition of a computer for the new position approved in FY2017 and \$19,200 for charges related to Facilities Charges for maintenance and improvements at City Hall.

*Staffing**Department Staffing Detail*

| <i>Division</i> | <i>Position Summary</i> | | | | |
|-----------------|----------------------------|----------------------------|----------------------------|---------------------------|---------------------------|
| | <i>FY 2016 Adopted</i> | <i>FY 2017 Adopted</i> | <i>FY 2017 Amended</i> | <i>FY2018 Changes</i> | <i>FY2018 Adopted</i> |
| City Clerk | 1.00 | 1.00 | 1.00 | 0.00 | 1.00 |
| Staff | 4.00 | 4.75 | 4.75 | 0.25 | 5.00 |
| Total | 5.00 | 5.75 | 5.75 | 0.25 | 6.00 |

Department Revenue and Expenditure - All Funds Combined

| Funding Source | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted | Percent Change |
|--|----------------------------|----------------------------|----------------------------|----------------------------|---------------------------|
| Beginning Balance | 0 | 0 | 0 | 0 | 0.0 |
| Fiscal Year Revenues: | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0.0 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0.0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 | 0.0 |
| Charges for Services | 118 | 107 | 0 | 0 | 0.0 |
| Fines | 0 | 0 | 0 | 0 | 0.0 |
| Other Revenue | 43 | 0 | 0 | 0 | 0.0 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 0.0 |
| Misc. Revenue | 1,282 | 4,604 | 0 | 0 | 0.0 |
| Transfers | 0 | 0 | 0 | 0 | 0.0 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0.0 |
| Total Fiscal Year Revenues | 1,443 | 4,711 | 0 | 0 | 0.0 |
| Funding Facilitated by Department | 1,443 | 4,711 | 0 | 0 | 0.0 |
| Memo Item: | | | | | |
| Citywide General Fund Support | 622,043 | 688,875 | 788,100 | 813,400 | 3.2 |
| Total Available Funding | 623,486 | 693,586 | 788,100 | 813,400 | 3.2 |
| Appropriations | | | | | |
| Personnel Services | 387,930 | 393,095 | 473,300 | 474,800 | 0.3 |
| Non Personnel Services | 52,190 | 94,639 | 99,100 | 102,700 | 3.6 |
| Interdepartmental Services | 183,366 | 205,852 | 215,700 | 235,900 | 9.4 |
| Contingencies | 0 | 0 | 0 | 0 | 0.0 |
| Total Departmental Expenditures | 623,486 | 693,586 | 788,100 | 813,400 | 3.2 |

Department Appropriations by Fund Classification - FY 2018 only

| Resources | General Fund | Special Revenues | Capital | Enterprise | Internal Service | Debt Service | Total |
|--|---------------------|-------------------------|----------------|-------------------|-------------------------|---------------------|----------------|
| Beginning Balance | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fiscal Year Revenues: | | | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fines | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc. Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfers | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Fiscal Year Revenues | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Funding Facilitated by Department | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Memo Item: | | | | | | | |
| Citywide General Fund Support | 813,400 | 0 | 0 | 0 | 0 | 0 | 813,400 |
| Total Available Funding | 813,400 | 0 | 0 | 0 | 0 | 0 | 813,400 |
| Appropriations | | | | | | | |
| Personnel Services | 474,800 | 0 | 0 | 0 | 0 | 0 | 474,800 |
| Non Personnel Services | 102,700 | 0 | 0 | 0 | 0 | 0 | 102,700 |
| Interdepartmental Services | 235,900 | 0 | 0 | 0 | 0 | 0 | 235,900 |
| Contingencies | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriations | 813,400 | 0 | 0 | 0 | 0 | 0 | 813,400 |

Department Appropriations by Fund Type

| | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted |
|--------------|------------------------|------------------------|------------------------|------------------------|
| Operating | 623,486 | 693,586 | 788,100 | 813,400 |
| Capital | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 |
| Total | 623,486 | 693,586 | 788,100 | 813,400 |

Notes

Department Revenue and Expenditures – All Funds Combined Table

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

Department Appropriations by Fund Classification – FY 2018 only Table

1. This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Convention Center Department

The Fresno Convention Center was opened in October of 1966. Originally, the complex consisted of three separate buildings that sat under one roof line and were separated by 90 foot mall ways. The three venues consisted of the William Saroyan Theatre, the 32,000 square foot Ernest Valdez Exhibit Hall with 12 meeting rooms, and the Selland Arena which seated 6,500.

The complex now spans over five city blocks and boasts four separate facilities. The expansion of Selland Arena in 1981 brought a seating capacity of 11,300. The exhibit hall was renamed Exhibit Hall South in December 1999 upon the completion of the new 77,000 square foot exhibit hall, which encompasses 25 meeting rooms in addition to housing the Center's Administration and Operation divisions.

In January 2004, the City contracted with SMG to operate and market the Fresno Convention Center. SMG is the largest facility operating company in the world and provides unprecedented marketing strength, expertise, and resources to the enterprise.

Service Impacts

Revenues

Convention Center fiscal year revenues in FY 2018 reflect resources utilized for the Convention Center and the Stadium. Budgeted transfers include funding for Convention Center and Stadium capital and debt service, as well as the operating subsidy for the Fresno Convention and Entertainment Center (FCEC). Also reflected are the anticipated Convention Center

revenues to be generated by SMG. Although the actual receipts and associated expenditures generated do not flow through the City's financial system, these figures are required per the terms of the management agreement with SMG to be included and approved as part of the City's budget.

Adopted FY 2018 revenues for Art, Park, Entertainment and Sports (APES) Fees are increasing by \$400,000 due to the per ticket fee increasing from \$1.00 to \$3.00. The additional revenue will be utilized to fund required capital improvements to the Fresno Convention and Entertainment Center facilities.

Transfers budgeted for the Convention Department in FY 2018 equate to a net amount of \$9,071,000. This is \$166,100 less than the FY 2017 Amended Budget amount.

Expenditures

Due to the loss of anchor events such as the Future Farmers of America (FFA) conference and the circus coupled with rising facility repairs and maintenance costs, and the minimum wage increase, the anticipated FCEC operating deficit for FY 2018 is projected to be \$766,000. Better than anticipated performance in FY 2016, will allow FCEC to offset \$100,000 of the deficit with carryover, leaving \$666,000 to be funded in FY 2018. This is roughly \$84,000 more than the \$581,800 funded in FY 2017. In addition to the FCEC subsidy and City contractual obligations, FY 2018 appropriations also reflect anticipated FCEC expenditures. This is a book entry only and the expenditures like revenues do not end up flowing through the City's financial system.

Convention Center Department capital appropriations for 2018 includes funding to address capital upkeep and repairs on the 15 year old Chukchansi Stadium and replacement of the Selland Arena's doors. The door replacement project was originally budgeted in FY 2017, but will not be completed until FY 2018.

Convention Center Department

Department Revenue and Expenditure - All Funds Combined

| Funding Source | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted | Percent Change |
|--|------------------------|------------------------|------------------------|------------------------|-----------------------|
| Beginning Balance | 762,361 | 1,659,504 | 2,356,700 | 3,109,400 | 31.9 |
| Fiscal Year Revenues: | | | | | |
| Taxes | 33 | 98 | 0 | 0 | 0.0 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0.0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 | 0.0 |
| Charges for Services | 150,000 | 0 | 0 | 2,500,000 | 0.0 |
| Fines | 0 | 0 | 0 | 0 | 0.0 |
| Other Revenue | 1,384,555 | 489,470 | 398,200 | 500,000 | 25.6 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 0.0 |
| Misc. Revenue | 25,005 | 467,000 | 5,325,700 | 4,506,500 | (15.4) |
| Transfers | 10,526,202 | 9,813,982 | 9,237,100 | 9,071,000 | (1.8) |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0.0 |
| Total Fiscal Year Revenues | 12,085,796 | 10,770,551 | 14,961,000 | 16,577,500 | 10.8 |
| Funding Facilitated by Department | 12,848,157 | 12,430,055 | 17,317,700 | 19,686,900 | 13.7 |
| Memo Item: | | | | | |
| Citywide General Fund Support | 0 | 0 | 0 | 0 | 0.0 |
| Total Available Funding | 12,848,157 | 12,430,055 | 17,317,700 | 19,686,900 | 13.7 |
| Appropriations | | | | | |
| Personnel Services | 47,359 | 49,431 | 23,000 | 24,200 | 5.2 |
| Non Personnel Services | 11,126,895 | 10,097,452 | 17,098,900 | 18,565,200 | 8.6 |
| Interdepartmental Services | 14,399 | 9,580 | 11,400 | 11,700 | 2.6 |
| Contingencies | 0 | 0 | 0 | 0 | 0.0 |
| Total Departmental Expenditures | 11,188,653 | 10,156,464 | 17,133,300 | 18,601,100 | 8.6 |

Department Appropriations by Fund Classification - FY 2018 only

| Resources | General Fund | Special Revenues | Capital | Enterprise | Internal Service | Debt Service | Total |
|--|---------------------|-------------------------|----------------|-------------------|-------------------------|---------------------|-------------------|
| Beginning Balance | 0 | 0 | 239,500 | 2,869,900 | 0 | 0 | 3,109,400 |
| Fiscal Year Revenues: | | | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 400,000 | 0 | 2,100,000 | 0 | 0 | 2,500,000 |
| Fines | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | 0 | 0 | 0 | 500,000 | 0 | 0 | 500,000 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc. Revenue | 0 | 0 | 0 | 4,506,500 | 0 | 0 | 4,506,500 |
| Transfers | 0 | (400,000) | 0 | 9,471,000 | 0 | 0 | 9,071,000 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Fiscal Year Revenues | 0 | 0 | 0 | 16,577,500 | 0 | 0 | 16,577,500 |
| Funding Facilitated by Department | 0 | 0 | 239,500 | 19,447,400 | 0 | 0 | 19,686,900 |
| Memo Item: | | | | | | | |
| Citywide General Fund Support | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Available Funding | 0 | 0 | 239,500 | 19,447,400 | 0 | 0 | 19,686,900 |
| Appropriations | | | | | | | |
| Personnel Services | 0 | 0 | 0 | 24,200 | 0 | 0 | 24,200 |
| Non Personnel Services | 0 | 0 | 239,100 | 18,326,100 | 0 | 0 | 18,565,200 |
| Interdepartmental Services | 0 | 0 | 0 | 11,700 | 0 | 0 | 11,700 |
| Contingencies | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriations | 0 | 0 | 239,100 | 18,362,000 | 0 | 0 | 18,601,100 |

Department Appropriations by Fund Type

| | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted |
|--------------|------------------------|------------------------|------------------------|------------------------|
| Operating | 1,314,142 | 1,064,212 | 5,934,200 | 5,764,000 |
| Capital | 1,107,115 | 329,384 | 2,355,500 | 3,996,100 |
| Debt Service | 8,767,396 | 8,762,868 | 8,843,600 | 8,841,000 |
| Total | 11,188,653 | 10,156,464 | 17,133,300 | 18,601,100 |

Notes

Department Revenue and Expenditures – All Funds Combined Table

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

Department Appropriations by Fund Classification – FY 2018 only Table

1. This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Development & Resource Management

The Development and Resource Management Department (DARM) is focused on property development, neighborhood revitalization, and resource management throughout the City. It is organized into the following functional units: (1) Development Services, including Current Planning and Building Safety Services; (2) Urban and Neighborhood Planning, including Long Range Planning, Historic Preservation, and Downtown Development; (3) Neighborhood Services including Code Enforcement, Community Revitalization, Rental Housing, federal entitlement programs, and Sustainability Initiatives; and (4) Parking Services.

Development Services

During FY 2017, DARM, continued the implementation of the Mayor's "Business Friendly Fresno" (BFF) initiative. One of the primary recommendations of the Task Force was to update the City's land management system. The current system was implemented twenty years ago. In June 2016, the City Council approved a contract with Accela to build a new land management system which will put in place digital submissions, real-time tracking of applications, and integration of parcel based information. The project will be completed and placed into service in January 2018.

Current Planning functions is the primary entity through which development projects are processed and authorized. It acts as the liaison between the developer/public and the process, providing advisory and technical information. It also provides the majority of resources and support for the Fresno City Planning Commission. The Division is on pace to process 1,100 land use entitlement applications in FY 2017, which is consistent with FY2016.

Building and Safety Services conducts architectural plan analyses and inspections related to fire, life, health, safety, disabled access and occupancy requirements for compliance with national, state and local building codes, as well as applicable planning regulations and standards. The Division is on pace to process 6,000 plan check reviews, issue 16,000 building permits and conduct 75,000 inspections in FY 2017; this represents a 25% increase in permits and a 10% increase in inspections over 2016.

Urban & Neighborhood Planning

Long Range Planning is responsible for the formulation and update of plans, including the General Plan, Specific Plans, and Community Plans that guide the City's growth and change in both developed and undeveloped areas. These plans are utilized by the public, other city departments, the Planning Commission, as well as the City Council to evaluate and determine entitlements to plan and build public improvements. In October of 2016, the City Council approved several documents which will guide development and investments in the greater Downtown area: the Downtown Neighborhoods Community Plan, Fulton Corridor Specific Plan, and the Downtown Development Code. In April 2017 the Housing Element of the General Plan was updated and certified by the California Department of Housing and Community Development. The

Development and Resource Management

Parks Master Plan was started in 2016 and the environmental review of the Southwest Specific Plan was initiated.

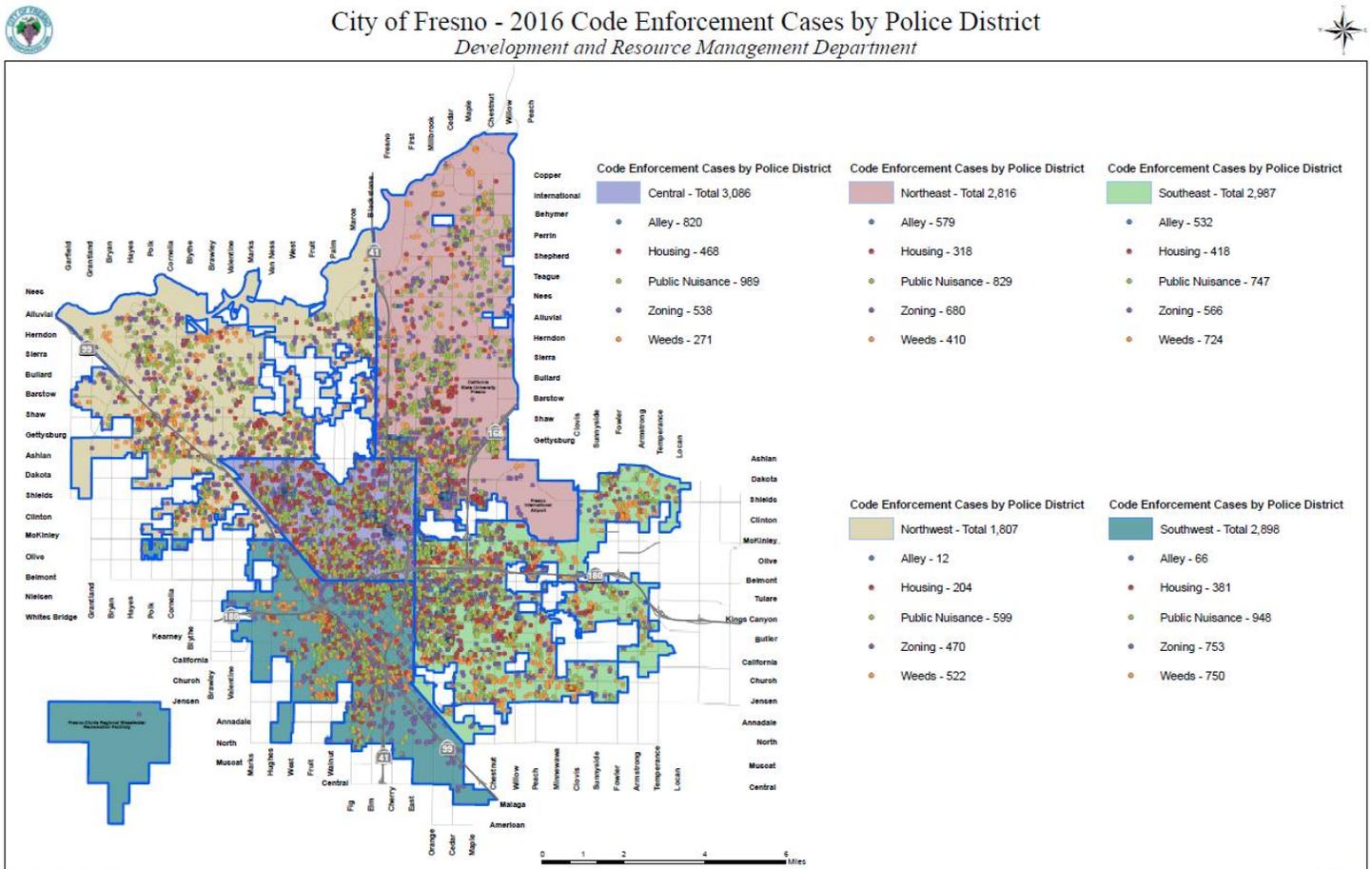
The Historic Preservation Program serves to implement FMC section 12-1600, as well as General Plan policies for historical resources. The Program also provides support to the City's Historic Preservation Commission, Environmental Reviews (including review of all Housing and Urban Development (HUD) funded projects), and initiation of outreach activities that celebrate and interpret Fresno's history and cultural heritage. In December 2016, the City Council adopted a Mills Act Ordinance which allows for benefits to property owners who commit to reinvestment and repair.

Neighborhood Services

The goal of the City's Neighborhood Services programs are to improve property values, living

conditions, public safety and the overall quality of life in Fresno's older neighborhoods and consist of Code Enforcement, Community Revitalization, Rental Housing, federal entitlement programs, and Sustainability initiatives. These programs work together to protect, preserve, and promote established neighborhoods in Fresno including enhanced enforcement of codes, incentives and programs for improvement of housing, and public/private partnerships.

On February 2, 2017, Mayor Brand introduced the Rental Housing Improvement Act to continue the work of the Mayor-Council Code Enforcement Task Force and implement the Restore Fresno initiative. The Act is an extension of the Anti-Slumlord Enforcement Team (ASET) including provisions to create a new Rental Housing Division and legal resources housed within DARM. In 2016, the Strike Team on Problem Properties (STOPP)



was launched by the City Manager as a multidisciplinary team. Since that time, STOPP (now known as ASET) has proactively addressed 974 slum housing units; of those 547 or 56 percent have been repaired to comply with the FMC. Currently ongoing activities include inspections of 255 rental units and \$541,400 in fines assessed for collection.

The Code Enforcement Division processes a variety of cases. During 2016, the Division processed 13,379 cases including 8,425 public nuisances, 1,880 housing, and 3,074 zoning cases. By taking a proactive approach, the Weeds Program has successfully addressed 3,350 vacant lots.

As another proactive element of Restore Fresno, the City continues to practice a form of proactive code enforcement known as "neighborhood revitalization," which involves targeting specific neighborhoods and completing a property-by-property analysis identifying violations and matching residents with applicable resources to improve properties and their overall quality of life. The neighborhood revitalization teams provide neighborhood specific code enforcement and focus on Community Development Block Grant (CDBG) eligible, low-moderate income neighborhoods. The neighborhoods that are currently planned to receive, or have received this very focused form of Code Enforcement and neighborhood capacity building are Addams, Columbia, El Dorado, Fort Miller, Hidalgo/Leavenworth, Jefferson, King, Kirk, Lowell, Slater, Vang Pao, Webster, Williams, Winchell, and Yokomi.

The Housing Division implements the federal entitlement programs. The Division works collaboratively with the City's other neighborhood services divisions as well as area

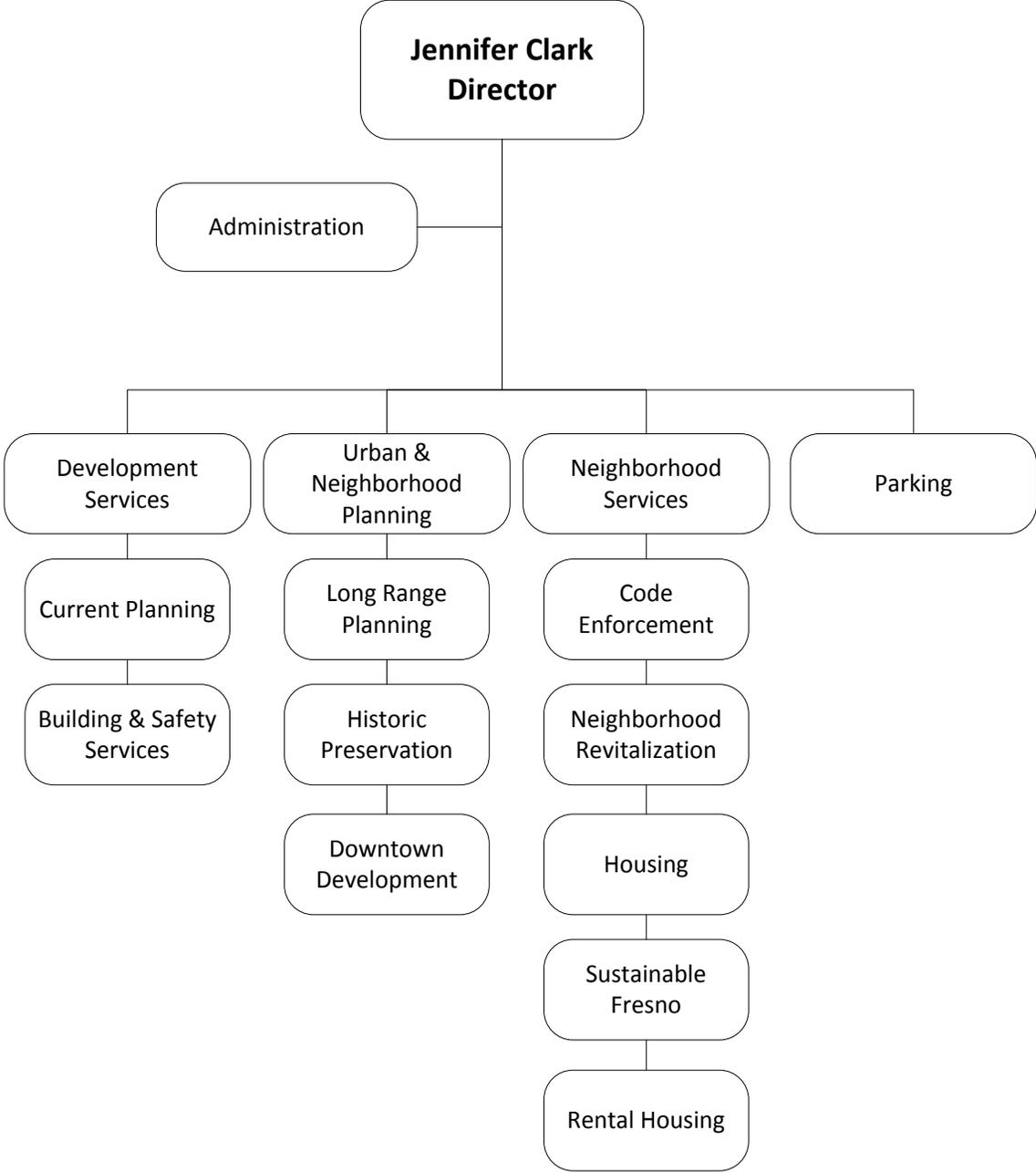
non-profits, and other local public and private agencies to further the efforts of housing revitalization and provision of essential public services. Some notable accomplishments include: the rehabilitation of 69 owner-occupied homes through Senior Paint, Minor Repair, and rehabilitation programs; construction of eight new single-family homes; construction and rehabilitation of 22 rental housing residences; provision of after school programs for 465 youth at 11 locations; the availability of senior meals for 530 senior citizens at six centers; emergency shelter and rental assistance to 542 victims of domestic violence; emergency or temporary shelter and homeless prevention assistance for 502 households; supportive services and housing assistance for 29 AIDS/HIV clients; and tenant based rental assistance for 91 households for varying lengths of rental assistance. Current subrecipients include: Boys & Girls Club of Fresno County, Fair Housing Council Central California, Fresno Economic Opportunities Commission, Fresno Housing Authority, Habitat for Humanity of Fresno County, Helping Others Pursue Excellence, Marjaree Mason Center, and the Westcare Foundation.

Sustainable Fresno provides energy and resource conservation identification, and education and conversion assistance leveraging available utility in partnership with nonprofit or third party programs. From 2013 to present, Sustainable Fresno has provided over 5,300 residential assessments, 178 non-residential assessments for Fresno businesses, and nearly 50 City of Fresno municipal site assessments at no cost to the participant. Sustainable Fresno works collaboratively with other City divisions to leverage resources and ensure that the City meets energy and resource efficiency standards.

Parking Services

The Parking Services Division's responsibilities include management of City parking garages and parking lots, special events at the Convention Center, Chukchansi Park, and Fulton Corridor. In addition, the Division enforces California Vehicle Codes and Fresno Municipal Code violations and provides: parking meter collection, citations, and the abatement of abandoned, hazardous, and inoperative vehicles left on city streets. A parking operator is contracted by the Division to manage daily parking operations at each of the downtown staffed parking facilities. Management duties includes: customer service, long term permit purchases, collection and auditing of City revenue, and special event staffing at the major venues downtown. Parking controllers are allocated to each city council district and enforce vehicle codes seven days a week. Parking works closely with the various local school districts improving safety

efforts at multiple schools. Parking meter staff ensure the downtown parking meters are in excellent working order and manage the collection and depositing of the revenue. The Parking Abatement Team patrols City streets looking for vehicles left unattended for long periods of time. Parking's administrative staff manages the City Employee Parking Program, Official Vehicle Permit Program, Car Pool Stall Management, and security at the City employee parking lots. During the past year, the Division introduced a large vehicle ordinance to protect neighborhoods from long duration parking by big rigs and oversized vehicles. Additionally the parking meter study was completed and has had a positive impact on parking revenues to allow for implementation of parking ordinances.



Service Impacts

Mayor Amendments to the Proposed Budget

Per the first amendment to the Mayor's Proposed Budget revenues in the Department's Parking Division were increased by \$200,000:

- \$100,000 increase to Overtime Parking
- \$100,000 increase to parking Meters

Council Actions

Per approved Council Motion 4, an Industrial Compatibility Study was rebudgeted at \$100,000 in FY 2018.

Revenues

DARM's total FY 2018 operating revenues are budgeted at \$43,654,400, a decrease of \$2,856,400, as compared to the FY 2017 Amended Budget. The revenue decrease can be accounted for in the Department's grant/entitlement programs. Below are significant revenue impacts:

- The Department's General Fund revenues are increasing by \$2,262,800 as compared to the FY 2017 Amended Budget. Budgeted revenues are consistent with actual FY 2017 activity plus anticipated growth. A significant amount of the Department's General Fund revenues are budgeted in the Licenses & Permit and Charges for Services accounts and, as such, a bulk of the increase can be found in these accounts. The following are significant GF increases by unit:
 - Building and Safety Services revenues are increasing by \$265,000, or 3.14 percent, as compared to the FY 2017 Amended Budget. Budgeted revenues are aligned with FY 2017 Estimated revenues, less a standard 3 percent decrease that follows a California Building Code Cycle.

- Planning revenues are decreasing by \$166,300, or 6.7 percent, as compared to the FY 2017 Amended Budget. Budgeted revenues are aligned with FY 2017 Estimated revenues, less a standard 3 percent decrease that follows a California Building Code Cycle.
- Rental Housing Division revenues are budgeted at \$1,160,000. Budgeted revenues reflect anticipated revenues for the Program's first year of service.
- Code Enforcement Revenues are decreasing by \$233,500, or 12.29 percent, as compared to the FY 2017 Amended Budget. The Code Enforcement Division will no longer collect Housing Code Enforcement revenues as this activity has been moved to the Rental Housing Division.
- Parking revenues are increasing by \$1,232,800, or 22.76 percent, as compared to the FY 2017 Amended Budget. FY 2018 revenue increases are driven by: 1) Parking rates adopted on February 2017; 2) the addition parking meters along Fulton Street; and 3) the discontinuation of a revenue transfer to stadium debt service.
- The Department's grant and entitlement program revenues are decreasing by \$4,969,200 as compared to the FY 2017 Adopted Budget. Grant/entitlement revenues may reflect sizeable year-over-year variances as these revenues are based on availability from the grantor and unspent appropriation that may be re-programmed/re-budgeted.
- The Department's Beginning Balance for FY 2018 is negative \$113,600, which is an improvement of \$4,804,900 from the FY 2017 Amended Budget. Below are the significant impacts to the FY 2018 Beginning Balance:

- The CDBG Fund’s Beginning Balance contains a prior-year open purchase order (PO) of \$1.134 million and an outstanding grant draw of \$95,000, contributing a total of \$1.229 million to the negative carryover.
- Other grant/entitlement programs are budgeting \$641,300 in beginning fund balances offsetting CDBG’s negative beginning balance.
- The Department’s Capital Program includes \$474,400 in carryover from the prior year.

Expenditures

Non-Personnel Changes

The Department’s Non-Personnel Budget totals \$23,811,700, which is a decrease of \$6,022,700 from the FY 2017 Amended Budget. Those items impacting the Non-Personnel budget include:

- \$162,300 to align operating appropriations for Advance Planning with actual operating costs. Appropriations will be allocated to the following accounts:
 - \$90,000 Public Relations
 - \$45,000 Outside Legal
 - \$15,000 Specialized Services
 - \$12,300 Training, Postage, General Office Supplies
- \$66,700 to create an operating budget for the new ASET Program that was approved in February of 2017. Appropriations will be allocated to the following accounts:
 - \$5,000 Outside legal
 - \$2,400 Communications
 - \$50,000 Training
 - \$1,000 Clothing & Personnel Supplies
 - \$2,000 Small Tools for field Operations
 - \$1,500 Postage
 - \$1,200 Office Supplies
 - \$3,600 Recurring Vehicle Allowance
- \$3,000 to create an operating budget for the Reactive Rental Housing Program

including appropriations for GPS, clothing and personal supplies, small tools and office supplies.

- \$336,800 to create an operating budget for the Proactive Rental Housing Program, which includes appropriations for:
 - \$170,000 Rental Housing Industry registry.
 - \$85,000 Outreach Materials
 - \$10,000 Outside Legal Services
 - \$25,500 Printing Binding
 - \$1,400 Clothing & Personal Supplies
 - \$2,800 Small tools for Field Operations
 - \$39,100 Postage
 - \$3,000 Other Office Supplies

Accela

As part of Mayor’s Business Friendly Fresno Initiative, the Department entered into a contract with Accela in June 2016 to build a new land management system. The new land management system will facilitate the City’s permitting, mapping, planning, and development processes as well as integrate DARM’s system with other City systems including Finance and Utility Billing & Collections. For FY 2018, the budget includes \$690,000 for continued implementation as well as on-going systems costs. The following is a summary of the FY 2018 Accela costs:

- \$180,900 software maintenance
- \$50,000 staffing/consulting
- \$2,000 training
- \$41,000 Laserfiche integration and licensing
- \$164,100 Accela licenses
- \$2,000 user kiosk
- \$60,000 technology hardware
- \$70,000 as first phase to scan Microfische to Laserfische.
- \$120,000 for 120 iPad Pros to deploy technology (budgeted in Interdepartmental charges)

Development and Resource Management

The above were offset by elimination of the following one-time FY 2017 expenses:

- \$40,000 for code books (\$30,000) and code Training (\$10,000)
- \$25,000 for building seismic fees.
- \$60,000 for a Building and Planning fee study.
- \$41,100 for third party record scanning services.
- \$3,147,500 for the acquisition of new land management system.

Grants

The Department is the recipient of multiple federal and state grants including: HUD Entitlements (a more thorough description of the program is available in the "Federal Entitlement Funding" section of this document), Housing Grants and High Speed Rail Projects Grant. These funds are "use specific" which requires that the Department budget the grants according to grant guidelines. FY 2018 appropriations for these funds are \$22,578,600.

CDBG Appropriations

The Department's FY 2018 CDBG appropriations total \$9,904,800, which includes an FY 2018 Program request of \$6,536,900 and a projected carryover of \$3,367,900. The FY 2018 CDBG budget is decreasing by \$1,707,000 as compared to the FY 2017 Amended Budget due to a reduced project carryover in FY 2018. The project carryover in FY 2017 was \$5,031,800. The schedule to the right details the FY 2018 CDBG entitlement allocation by program.

High Speed Rail

The Department's FY 2018 Budget includes \$3,148,900 in High Speed Rail (HSR) appropriations. The appropriations within this fund will support relocation assistance for

displaced businesses, entitlement processing as well as station area plans.

Pacific Gas & Electric Service Contract

The Department's FY 2018 Budget includes \$2,844,700 to support its service contract with Pacific Gas & Electric (PG&E). Through the Sustainability Division, and its partnership with PG&E, the Department will continue to provide energy and resource conservation as well as education programs. The Program support's the development of a sustainable and livable City.

| | <i>FY 2018</i> |
|--|--------------------|
| <i>CDBG Program</i> | <i>CDBG</i> |
| Housing | |
| Housing Rehabilitation | |
| Lead Paint | 60,000 |
| Senior Paint Program | 100,000 |
| Senior Paint Program (NonProfit*) | 199,800 |
| Minor Code Compliance Grant Program | 150,000 |
| Subtotal Housing | 509,800 |
| Facilities and Public Improvements | |
| Neighborhood Street Improvements | 1,998,600 |
| Park Improvements | 1,345,900 |
| Nonprofit* Facilities | 525,200 |
| Subtotal Facilities & Public Improvements. | 3,869,700 |
| Public Services | |
| Senior Hot Meals (partial) | 127,000 |
| Parks After School Program | 593,000 |
| Nonprofit* Public Services | 229,600 |
| Subtotal Public Service | 949,600 |
| Planning and Administration | |
| Program Administration | 1,167,800 |
| Fair Housing Council of Central California | 40,000 |
| Subtotal Planning and Administration | 1,207,800 |
| Total Uses of Federal Programs | \$6,536,900 |

Parking Capital

In FY 2018, \$1,169,500 is budgeted in the General Fund for repairs at various City of Fresno parking garages and lots. The amount is a \$434,300 decrease from the FY 2017 Amended Budget, but this amount reflects carryover for projects that were not yet completed in FY 2017.

The Capital Improvement Program will address parking facility needs as outlined in the Parking Facilities assessment that was presented to Council in January 2016.

Interdepartmental Services' Changes

The Department's Interdepartmental Services' (ID) Budget totals \$6,104,800, which is a \$575,800 overall increase from the FY 2017 Amended Budget. The following addresses the significant items impacting the ID Budget:

- \$159,900 Overhead Charge to Capital, which reflects increased capital activity.
- \$82,300 Facility Repair & Replace, which reflects the Department's share of general improvements at City Hall.
- \$55,100 Fixed Inter Departmental Reimbursement to the General Fund, which reflects the Department's share costs for overhead departments.
- \$153,400 increase in the Information Services Charge, which mostly reflects the following technology items:
 - \$2,200 to lease six (6) computers for the ASET Program.
 - \$14,800 to purchase 13 computers for new Proactive Housing program staff
 - \$1,500 to purchase one (1) computer for new Sustainability staff
 - \$120,000 for 120 9.7 inch iPad Pros for the implementation of Accela.
- \$63,100 increase in the Charges for Telephones Services, which mostly reflects the following communications items:
 - \$14,400 for eight (8) cell phones for the ASET Program.
 - \$5,400 for three (3) phones for Reactive Rental Housing Program.
 - \$3,300 for 13 desk phones for the Proactive Housing Unit.
 - \$23,300 for 11 cell phones for field staff in the Proactive Housing Program.
- \$15,800 increase for Messenger/Mail/Copier Services, which includes the following:
 - \$1,500 for special printing projects for the ASET Program.
 - \$1,500 for special printing projects for the Proactive Rental Housing Program.
- \$99,900 decrease for Non-Recurring Special Project Charges, which includes the following:
 - \$65,000 to build 13 cubicles for new Proactive Housing Program staff. This request was offset by a one-time \$164,900,000 request in FY 2017
- \$128,300 increase in Fleet Service Charges, which mostly reflects the following Fleet items:
 - \$51,900 for maintenance and fuel for eight (8) ASET Program vehicles.
 - \$19,500 for maintenance and fuel for three (3) Reactive Rental Housing Program vehicles.
 - \$71,300 for maintenance and fuel for 11 Proactive Rental Housing Program vehicles.
- \$111,100 increase in the Charges for Fleet Leases, which mostly reflects the following lease requests:
 - \$32,600 for a lease payment on six (6) vehicles for the ASET Program.
 - \$59,700 for a lease payment on 11 vehicles in the Proactive Rental Housing Program.

Development and Resource Management

Staffing

The DARM Department's Personnel Budget totals \$21,611,200, which is a \$2,694,100 increase from the FY 2017 Amended Budget.

Significant changes impacting this increase are comprised of savings for the FY 2017 27th pay period offset by salary adjustments, the annual cost of partially funded FY 2017 positions, step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to:

Building & Safety Services Division

The conversion of a Plans and Permit Technician from a permanent part-time (PPT) to a full-time equivalent (FTE) position is budgeted at \$66,600, or a cost increase of \$12,800. The conversion will improve customer service at the Permits counter due to a continuation of elevated service demands.

Rental Housing Division

In FY 2018 DARM will continue the implementation of the Mayor's Rental Housing Improvement Act Ordinance (RHIAO). As part of this implementation, the Department will add 11.75 FTE costing \$861,700 to establish a Proactive Rental Housing Unit that will focus on health and safety inspections as outlined in RHIAO. Below is a summary of the unit's staff:

- Two (1.75 FTE) Senior Community Revitalization Specialists costing \$143,000 and eight (7.0 FTE) Community Revitalization Specialists costing \$525,500 to perform proactive health and safety inspections as outlined in the RHIAO as well as the Anti-Slumlord Resolution.
- A (1.0 FTE) Staff Assistant costing \$57,200 and a (1.0 FTE) Senior Administrative Clerk costing \$50,100 will provide administrative support including: inspection scheduling, customer service, mailings and notifications, record keeping, etc.
- A (1.0 FTE) Housing Program Supervisor costing \$85,900 will oversee the implementation of the program per RHIAO and the Anti-Slumlord Resolution.

Sustainability Division

The Division will add a (.75 FTE) Engineering Technician I costing \$44,300 to address an increase in collaborative sustainability partnerships such as the Sunshot Solar program, EPIC Advanced Energy Community Project and the Power the Tower Projects as well as anticipated sustainability projects. The position will focus on developing a repository of all sustainability efforts performed by City departments and disseminate the information, provide assistance and guidance to the City and its energy efficiency projects. The position will be funded by a PG&E grant.

Parking Division

The conversion of a Parking Meter Attendant II from a Permanent part-time position to a full-time equivalent is budgeted at \$56,100, or a cost increase of \$11,200. The conversion will address increased service demands in the Parking Meters Unit.

HUD Division

In FY 2018, DARM will fund the Neighborhood and Revitalization Unit from the General Fund rather than the HUD entitlement. As such, the following 15.0 FTE will be transferred from the CDBG funded Neighborhood Revitalization Division to the General Fund in Community Revitalization Division:

- 2.0 FTE Community Coordinators
- 2.0 FTE Community Revitalization Specialists
- 4.0 FTE Senior Community Revitalization Specialists
- 6.0 FTE Community Revitalization Technicians
- 1.0 FTE Housing & Neighborhood Revitalization Manager

Previously, these positions formed three Neighborhood Revitalization Teams (NRTs). One funded by the General Fund costing \$334,500 and two funded by CDBG costing \$848,700. However, due to funding constraints only two of the three Neighborhood Revitalization Teams (NRTs) will be funded in FY 2018 generating a savings of \$289,400.

There will be no impact to existing personnel.

Below is a list of defunded positions:

- 1.0 FTE Senior Community Revitalization Specialist
- 1.0 FTE Community Revitalization Specialist
- 2.0 FTE Community Revitalization Technicians

In addition, \$212,800 for the Operations & Maintenance for the NRTs will also be transferred from CDBG to the General Fund.

Development and Resource Management

Department Staffing Detail

| <i>Position Summary</i> | | | | | |
|--|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| Division | <i>FY 2016 Adopted</i> | <i>FY 2017 Adopted</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Changes</i> | <i>FY 2018 Adopted</i> |
| Administration Division | 9.00 | 9.00 | 10.00 | 0.00 | 10.00 |
| Building & Safety Division | 46.00 | 47.50 | 50.30 | (0.30) | 50.00 |
| Planning Division | 28.00 | 28.50 | 28.50 | 1.50 | 30.00 |
| Rental Housing Division | 0.00 | 0.00 | 11.00 | 11.75 | 22.75 |
| Housing & Community Development Division | 0.00 | 1.00 | 0.00 | 0.00 | 0.00 |
| Community Revitalization Division | 47.00 | 52.00 | 47.00 | 15.00 | 62.00 |
| Sustainable Fresno Division | 3.00 | 2.00 | 2.00 | 1.75 | 3.75 |
| Economic Development Division | 3.00 | 2.00 | 2.00 | 0.00 | 2.00 |
| Parking Operations Division | 26.60 | 26.80 | 27.00 | (0.80) | 26.20 |
| HUD Division | 22.00 | 27.00 | 27.00 | (15.00) | 12.00 |
| Total | 184.60 | 195.80 | 204.80 | 13.90 | 218.70 |

The following table highlights the FY 2017 Amended changes by Division:

| | | | | | | |
|-------------------------------------|-------------|-------------|--------------|---------------|---------------|-------------|
| FY 2017 Transfers between Divisions | 1.00 | (0.20) | (1.00) | 0.00 | 0.20 | 0.00 |
| FY 2017 PAR Amendments | | 3.00 | 11.00 | (5.00) | | 9.00 |
| FY 2017 Changes | 1.00 | 2.80 | 11.00 | (1.00) | (5.00) | 9.00 |

The following table highlights the FY 2018 change by Division:

| | | | | | | | |
|---|---------------|-------------|--------------|--------------|-------------|---------------|----------------|
| FY 2018 Transfers between Divisions | (1.00) | 1.00 | 15.00 | 1.00 | (1.00) | (15.00) | 0.00 |
| FY 2017 New position FTE @ 0.75 to 1.00 in FY 2018: | 0.50 | 0.50 | | | | | 1.00 |
| PPT @ .8 FTE conversion to full-time @ 1.0 FTE | 0.20 | | | | 0.20 | | 0.40 |
| New Position budgeted @ 1.0 FTE in FY 2018 | | 11.00 | | | | | 11.00 |
| New Position budgeted @ 0.75 FTE in FY 2018 | | | 0.75 | 0.75 | | | 1.50 |
| FY 2018 Changes | (0.30) | 1.50 | 11.75 | 15.00 | 1.75 | (0.80) | (15.00) |
| | | | | | | | 13.90 |

Department Revenue and Expenditure - All Funds Combined

| Funding Source | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted | Percent Change |
|--|------------------------|------------------------|------------------------|------------------------|-----------------------|
| Beginning Balance | (3,351,490) | (14,872,585) | (4,918,500) | (113,600) | (97.7) |
| Fiscal Year Revenues: | | | | | |
| Taxes | 0 | 27 | 0 | 0 | 0.0 |
| Licenses & Permits | 5,257,837 | 5,648,708 | 5,649,400 | 5,558,300 | (1.6) |
| Intergovernmental Revenue | 1,218,105 | 12,959,190 | 27,424,500 | 23,053,400 | (15.9) |
| Charges for Services | 9,283,644 | 10,302,750 | 10,048,600 | 11,701,500 | 16.4 |
| Fines | 2,283,080 | 2,283,095 | 2,279,200 | 2,250,000 | (1.3) |
| Other Revenue | 127,219 | 139,615 | 118,200 | 100,000 | (15.4) |
| Interdepartmental Charges for Services | 0 | 11,230 | 20,000 | 0 | (100.0) |
| Misc. Revenue | 4,343,418 | 3,684,402 | 1,200,900 | 991,200 | (17.5) |
| Transfers | (247,816) | (180,152) | (230,000) | 0 | (100.0) |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0.0 |
| Total Fiscal Year Revenues | 22,265,487 | 34,848,865 | 46,510,800 | 43,654,400 | (6.1) |
| Funding Facilitated by Department | 18,913,997 | 19,976,279 | 41,592,300 | 43,540,800 | 4.7 |
| Memo Item: | | | | | |
| Citywide General Fund Support | 1,903,793 | 2,222,228 | 10,405,300 | 7,815,700 | (24.9) |
| Total Available Funding | 20,817,790 | 22,198,507 | 51,997,600 | 51,356,500 | (1.2) |
| Appropriations | | | | | |
| Personnel Services | 13,749,725 | 13,923,844 | 18,917,100 | 21,611,200 | 14.2 |
| Non Personnel Services | 19,036,156 | 15,331,218 | 29,834,400 | 23,811,700 | (20.2) |
| Interdepartmental Services | 3,536,211 | 4,064,849 | 5,529,000 | 6,104,800 | 10.4 |
| Contingencies | 0 | 0 | 0 | 0 | 0.0 |
| Total Departmental Expenditures | 36,322,093 | 33,319,911 | 54,280,500 | 51,527,700 | (5.1) |

Development and Resource Management

Department Appropriations by Fund Classification - FY 2018 only

| <i>Resources</i> | <i>General Fund</i> | <i>Special Revenues</i> | <i>Capital</i> | <i>Enterprise</i> | <i>Internal Service</i> | <i>Debt Service</i> | <i>Total</i> |
|--|---------------------|-------------------------|----------------|-------------------|-------------------------|---------------------|-------------------|
| Beginning Balance | 0 | (588,000) | 474,400 | 0 | 0 | 0 | (113,600) |
| Fiscal Year Revenues: | | | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Licenses & Permits | 5,528,300 | 30,000 | 0 | 0 | 0 | 0 | 5,558,300 |
| Intergovernmental Revenue | 90,000 | 22,963,400 | 0 | 0 | 0 | 0 | 23,053,400 |
| Charges for Services | 11,701,500 | 0 | 0 | 0 | 0 | 0 | 11,701,500 |
| Fines | 2,250,000 | 0 | 0 | 0 | 0 | 0 | 2,250,000 |
| Other Revenue | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc. Revenue | 989,200 | 2,000 | 0 | 0 | 0 | 0 | 991,200 |
| Transfers | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Fiscal Year Revenues | 20,659,000 | 22,995,400 | 0 | 0 | 0 | 0 | 43,654,400 |
| Funding Facilitated by Department | 20,659,000 | 22,407,400 | 474,400 | 0 | 0 | 0 | 43,540,800 |
| Memo Item: | | | | | | | |
| Citywide General Fund Support | 7,815,700 | 0 | 0 | 0 | 0 | 0 | 7,815,700 |
| Total Available Funding | 28,474,700 | 22,407,400 | 474,400 | 0 | 0 | 0 | 51,356,500 |
| Appropriations | | | | | | | |
| Personnel Services | 16,790,100 | 4,778,600 | 42,500 | 0 | 0 | 0 | 21,611,200 |
| Non Personnel Services | 7,719,000 | 15,682,700 | 410,000 | 0 | 0 | 0 | 23,811,700 |
| Interdepartmental Services | 3,965,600 | 2,117,300 | 21,900 | 0 | 0 | 0 | 6,104,800 |
| Contingencies | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriations | 28,474,700 | 22,578,600 | 474,400 | 0 | 0 | 0 | 51,527,700 |

Department Appropriations by Fund Type

| | <i>FY 2015 Actuals</i> | <i>FY 2016 Actuals</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Adopted</i> |
|--------------|------------------------|------------------------|------------------------|------------------------|
| Operating | 32,559,917 | 31,835,894 | 47,050,100 | 43,849,200 |
| Capital | 3,762,176 | 1,484,017 | 7,230,400 | 7,678,500 |
| Debt Service | 0 | 0 | 0 | 0 |
| Total | 36,322,093 | 33,319,911 | 54,280,500 | 51,527,700 |

Notes

Department Revenue and Expenditures – All Funds Combined Table

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

Department Appropriations by Fund Classification – FY 2018 only Table

1. This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

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Finance Department

The Finance Department works to ensure the City's financial integrity. The Department strives to be a model for good financial management and to assist other City departments in making the City a better place to live and work. The Department is responsible for the fiscal management and oversight of City operations. It accomplishes this duty by assisting with the receipt, collection, disbursement, and monitoring of City funds.

The Finance Department provides services through the following organizational units:

Administrative Unit

The Administration Unit provides management and strategic planning services to the other units in the Finance Department. It also serves as the conduit between Finance Department staff and the City's administration.

Accounting Unit

The Accounting Unit consists of General Accounting, Accounts Payable, Financial Reporting/Grants Management, and Asset Management functions. This Unit controls the City's financial activities by: 1) making timely and appropriate vendor and contract payments; 2) developing and distributing reports and financial tools to departments to enhance their oversight of expenditures and revenues; and 3) producing numerous financial reports; including the Comprehensive Annual

Financial Report (CAFR), the Single Audit, the State Controller's Report, the National Transit Database Report, and the Monthly Financial Report.

Treasury Unit

The Treasury Unit consists of Treasury Management and Debt Administration functions. The Unit records and manages all monies received by the City, invests all funds in the City's custody that are not required for payment of current obligations in a manner that maximizes earnings while minimizing risk. The Unit also issues and manages the City's debt obligations and provides low-cost, debt financing for large-scale capital projects and improvements.

Collections Unit

The Collections Unit performs accounts receivable services on obligations that are owed to the City, including loans that were issued to Fresno's citizens through various housing programs.

Payroll Unit

The Payroll Unit provides payroll services and information to active, retired, and prospective City employees. The Unit also ensures organizational compliance with City, State and federal tax, wage, and hour regulations.

Business Tax Unit

The Business Tax Unit bills, collects, records and reports business tax, transient occupancy tax, permitting, and dog license amounts. The Unit coordinates its dog license efforts with Central California SPCA.

Purchasing Unit

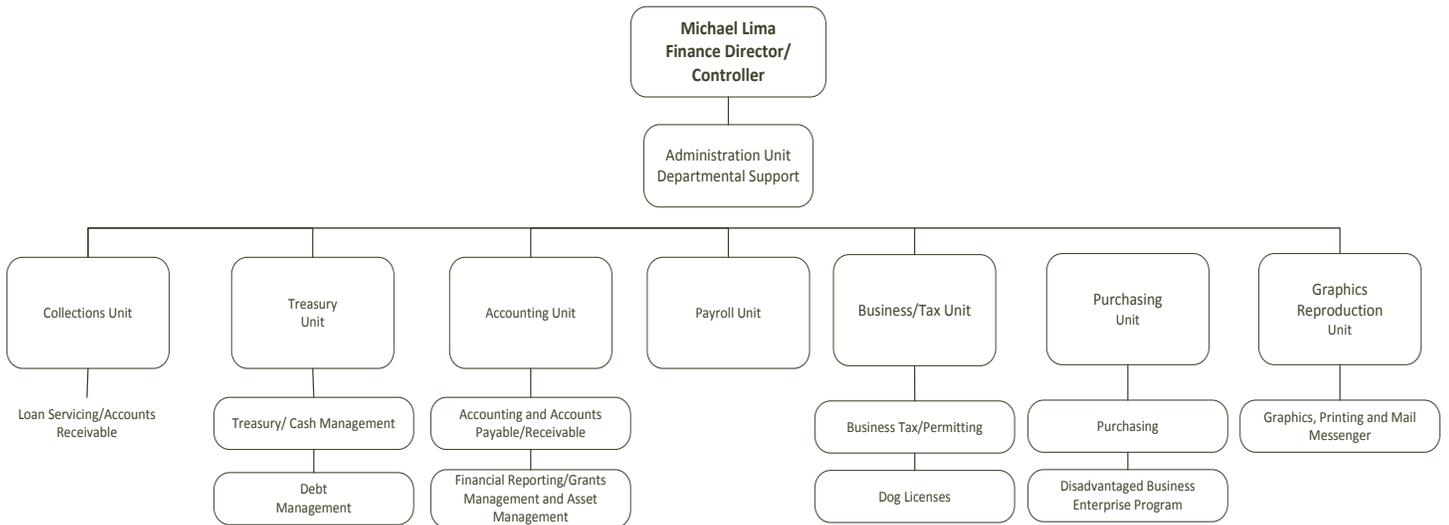
The Purchasing Unit provides procurement services to all city departments for capital projects and operating programs.

Finance Department

The Unit also coordinates the City's Disadvantaged Business Enterprise (DBE) program, which monitors and facilitates participation in the City's procurement process by firms that are registered as DBEs.

Graphic Reproduction Unit

The Graphic Reproduction Unit provides a wide range of support services including copying, printing, graphic design, as well as mail and messenger services.



Service Impacts

Revenues

The Finance Department’s overall budgeted revenues total \$1,523,300, which is \$94,200 above the FY 2017 Amended Budget. The increase primarily reflects the following anticipated activities:

- \$80,200 increase in Interdepartmental Charges for Services. The main driver in this increase is \$54,200 in additional Portfolio Management fees. The additional revenue will provide funding to cover significant increases in transaction service fees charged from the City’s bank service provider, specifically for processing check deposits, cash deposits, and City-issued checks.
- \$12,000 increase in Miscellaneous-Other Revenues. The increase corresponds to purchase rebates received from Staples (annually) and CalCard (quarterly).

Expenditures

The Finance Department’s overall budgeted appropriations total \$7,223,100, which is \$1,107,700 below the FY 2017 Amended Budget. The decline primarily reflects a organizational change that moves the Budget Office staff (excluding the Principal Internal Auditor and Internal Auditor positions) to the Mayor / City Manager’s Department starting July 1, 2017. The variance from the FY 2017 Amended Budget, excluding the Budget Office, is \$270,300 as

summarized to the right and will be discussed within the Department’s service impacts.

Non-Personnel Services

The Department’s Non-Personnel Services’ Budget totals \$1,477,900, which is a \$166,400 above the FY 2017 Amended Budget. The increase corresponds to:

- \$133,000 for funding increased bank service fees. The increase primarily corresponds to the transaction cost by the City’s bank service provider for processing check deposits, cash deposits, and City’ issued checks.
- \$4,000 to cover a fee increase for the Business Tax annual software maintenance.
- \$1,000 for Disadvantage Business Enterprise (DBE) advertisement costs. The advertisement is for upcoming workshops and programs, such as the Local Agency Federal Highway Administration, Airports, and Transportation (FAX) Programs that the City’s DBE Program is required to advertise to the Public. This advertisement includes listing liaison officers and DBE goals for public awareness in publications such as the Business Journal.
- \$800 for operational needs corresponding to the new Tax/Permit Inspector position, such as supplies, cubicle reconfiguration, and training.

| <i>Finance Department Appropriations</i> | <i>FY 2017 Amended Budget</i> | <i>FY 2018 Adopted Budget</i> | <i>Variance</i> | <i>Budget Office Amended</i> | <i>Revised Variance</i> |
|--|-------------------------------|-------------------------------|--------------------|------------------------------|-------------------------|
| Pers | 5,625,300 | 4,616,400 | (1,008,900) | 990,700 | (18,200) |
| NonPers | 1,666,200 | 1,477,900 | (188,300) | 354,700 | 166,400 |
| IDs | 1,039,300 | 1,128,800 | 89,500 | 32,600 | 122,100 |
| Total Expenditures | 8,330,800 | 7,223,100 | (1,107,700) | 1,378,000 | 270,300 |

Interdepartmental Services

The Department's Interdepartmental Services' Budget totals \$1,128,800, which is a \$122,100 above the FY 2017 Amended Budget. The increase corresponds to:

- \$40,800 for Facility Repair and Replacement Projects in association with planned City Hall improvements.
- \$57,700 for Information Systems equipment charges.
- \$37,500 for Facilities Management charges corresponding to assigned square footage usage.
- \$2,000 for providing a computer to the new Tax/Permit Inspector position.

Staffing

The Finance Department’s Personnel Services’ budget totals \$4,616,400, which is an \$18,200 decline from the FY 2017 Amended Budget.

The variance corresponds to the addition of a new permanent position offset by contractual obligations as follows.

- A new Tax/Permit Inspector position totaling \$49,100 is budgeted under Business Tax Unit. The requested position will contribute to facilitating the on-going business objective of improving the discovery, tracking and collection of City businesses that are not currently in compliance and are not paying their fair share of business taxes. This position would specifically oversee the larger and more complex revenue streams for the City of

Fresno. Included in this group of General Fund revenue streams are:

- The Transient Occupancy Tax (TOT),
- Card Room Permits,
- Taxi Driver and Taxi Cab permits and monitoring,
- Mobile Vendor and Special Event permits, as well as
- Business Professional groups.

Contractual Obligations

The variance for Personnel Services also includes the effect of FY 2017 additional pay period (a.k.a., the 27th pay period), anticipated contractual Memorandum of Understanding (MOU) increases, and non-MOU obligations, which resulted in a \$67,300 net reduction to the Department’s personnel budget.

Department Staffing Detail

| <i>Position Summary</i> | | | | | |
|---------------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| <i>Division</i> | <i>FY 2016 Adopted</i> | <i>FY 2017 Adopted</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Changes</i> | <i>FY 2018 Adopted</i> |
| Administration Division | 2.00 | 5.75 | 5.75 | (5.75) | 0.00 |
| Accounting Division | 22.00 | 22.00 | 22.00 | 30.75 | 52.75 |
| Budget Division | 9.00 | 9.00 | 9.00 | (9.00) | 0.00 |
| Business License Division | 13.00 | 13.00 | 13.00 | (13.00) | 0.00 |
| Purchasing Division | 10.75 | 9.00 | 9.00 | (9.00) | 0.00 |
| Graphic Reproduction Service Division | 2.00 | 2.00 | 2.00 | 0.00 | 2.00 |
| Total | 58.75 | 60.75 | 60.75 | (6.00) | 54.75 |

Finance Department

The following table highlights the FY 2018 change by Division:

| | <i>Admin. Division</i> | <i>Accounting Division</i> | <i>Budget Division</i> | <i>Business License Division</i> | <i>Purchasing Division</i> | <i>Graphic Reproduction Service Division</i> | <i>Total</i> |
|--|----------------------------|--------------------------------|----------------------------|--|--------------------------------|--|---------------|
| Division Consolidations: | | | | | | | |
| Administration Division | (5.75) | 5.75 | | | | | 0.00 |
| Budget Division | | 2.00 | (2.00) | | | | 0.00 |
| Business License Division | | 13.00 | | (13.00) | | | 0.00 |
| Purchasing Division | | 9.00 | | | (9.00) | | 0.00 |
| Subtotal Reclassifications | (5.75) | 29.75 | (2.00) | (13.00) | (9.00) | 0.00 | 0.00 |
| FY17 New Position FTE @ 0.75 to 1.00 in FY18: | | | | | | | |
| System Analyst | | 0.25 | | | | | 0.25 |
| FY18 New Positions: | | | | | | | |
| Tax/Permit Inspector | | 0.75 | | | | | 0.75 |
| Budget Staff moved to Mayor/CMO Department: | | | | | | | |
| Budget Division | | | (7.00) | | | | (7.00) |
| FY 2018 Changes | (5.75) | 30.75 | (9.00) | (13.00) | (9.00) | 0.00 | (6.00) |

Department Revenue and Expenditure - All Funds Combined

| Funding Source | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted | Percent Change |
|--|----------------------------|----------------------------|----------------------------|----------------------------|---------------------------|
| Beginning Balance | 11,919,231 | 12,029,402 | 0 | 0 | 0.0 |
| Fiscal Year Revenues: | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0.0 |
| Licenses & Permits | 5 | 0 | 0 | 0 | 0.0 |
| Intergovernmental Revenue | 388 | 399 | 400 | 400 | 0.0 |
| Charges for Services | 537,182 | 576,198 | 596,600 | 598,200 | 0.3 |
| Fines | 0 | 0 | 0 | 0 | 0.0 |
| Other Revenue | 111,751 | 175,731 | 0 | 400 | 0.0 |
| Interdepartmental Charges for Services | 824,840 | 785,574 | 787,100 | 867,300 | 10.2 |
| Misc. Revenue | (51,413) | (126,539) | 45,000 | 57,000 | 26.7 |
| Transfers | (393,100) | 0 | 0 | 0 | 0.0 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0.0 |
| Total Fiscal Year Revenues | 1,029,653 | 1,411,363 | 1,429,100 | 1,523,300 | 6.6 |
| Funding Facilitated by Department | 12,948,883 | 13,440,765 | 1,429,100 | 1,523,300 | 6.6 |
| Memo Item: | | | | | |
| Citywide General Fund Support | 6,596,392 | 6,175,114 | 6,901,700 | 5,699,800 | (17.4) |
| Total Available Funding | 19,545,275 | 19,615,879 | 8,330,800 | 7,223,100 | (13.3) |
| Appropriations | | | | | |
| Personnel Services | 4,681,405 | 4,731,153 | 5,625,300 | 4,616,400 | (17.9) |
| Non Personnel Services | 1,822,805 | 1,733,045 | 1,666,200 | 1,477,900 | (11.3) |
| Interdepartmental Services | 1,004,732 | 1,057,926 | 1,039,300 | 1,128,800 | 8.6 |
| Contingencies | 0 | 0 | 0 | 0 | 0.0 |
| Total Departmental Expenditures | 7,508,942 | 7,522,124 | 8,330,800 | 7,223,100 | (13.3) |

Finance Department

Department Appropriations by Fund Classification - FY 2018 only

| Resources | General Fund | Special Revenues | Capital | Enterprise | Internal Service | Debt Service | Total |
|--|---------------------|-------------------------|----------------|-------------------|-------------------------|---------------------|------------------|
| Beginning Balance | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fiscal Year Revenues: | | | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 400 | 0 | 0 | 0 | 0 | 0 | 400 |
| Charges for Services | 598,200 | 0 | 0 | 0 | 0 | 0 | 598,200 |
| Fines | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | 400 | 0 | 0 | 0 | 0 | 0 | 400 |
| Interdepartmental Charges for Services | 867,300 | 0 | 0 | 0 | 0 | 0 | 867,300 |
| Misc. Revenue | 57,000 | 0 | 0 | 0 | 0 | 0 | 57,000 |
| Transfers | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Fiscal Year Revenues | 1,523,300 | 0 | 0 | 0 | 0 | 0 | 1,523,300 |
| Funding Facilitated by Department | 1,523,300 | 0 | 0 | 0 | 0 | 0 | 1,523,300 |
| Memo Item: | | | | | | | |
| Citywide General Fund Support | 5,699,800 | 0 | 0 | 0 | 0 | 0 | 5,699,800 |
| Total Available Funding | 7,223,100 | 0 | 0 | 0 | 0 | 0 | 7,223,100 |
| Appropriations | | | | | | | |
| Personnel Services | 4,616,400 | 0 | 0 | 0 | 0 | 0 | 4,616,400 |
| Non Personnel Services | 1,477,900 | 0 | 0 | 0 | 0 | 0 | 1,477,900 |
| Interdepartmental Services | 1,128,800 | 0 | 0 | 0 | 0 | 0 | 1,128,800 |
| Contingencies | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriations | 7,223,100 | 0 | 0 | 0 | 0 | 0 | 7,223,100 |

Department Appropriations by Fund Type

| | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted |
|--------------|------------------------|------------------------|------------------------|------------------------|
| Operating | 7,508,942 | 7,522,124 | 8,330,800 | 7,223,100 |
| Capital | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 |
| Total | 7,508,942 | 7,522,124 | 8,330,800 | 7,223,100 |

Notes

Department Revenue and Expenditures – All Funds Combined Table

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the Finance Department.
3. Data in the actual columns may not add to the totals due to rounding.

Department Appropriations by Fund Classification – FY 2018 only Table

1. This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

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Fire Department

Established in 1877, 2017 marks the Fresno Fire Department's 140th year of service as it serves the community with great pride and distinction. The Department's mission, core values, and vision are reflective of the desire to create a culture of excellence in fire/emergency medical service delivery. The Department strives to be an innovative and progressive organization in order to meet the changing demands of the City of Fresno's half million residents spread out over 112 square miles.

The Department has been bold in its commitment to invest in training and improving firefighter safety by implementing the 166 recommendations resulting from the Serious Accident Response Team (SART) Report following the March 29, 2015 Cortland Incident. Additionally, in 2006-07, the Department took the lead in the regionalization of contracts for services with the Fig Garden Fire Protection District (FGFPD) and the North Central Fire Protection District (NCFPD). The merging of services expanded the Department's operational area to over 325 square miles and provides an enhanced level of service for both the residents of the districts and the City.

Operations and Support Services Division

The Department provides emergency response through its Operations and Support Services Division. Seventy-seven (77) firefighters are on-

duty each day within the City and the FGFPD. An additional 12 firefighters are on-duty each day in the NCFPD.

The Support Services Division provides services that support the effectiveness of all other divisions including fleet maintenance for apparatus and light vehicles, facilities maintenance for 24 fire stations, and equipment and supplies management.

In 2016, the Department responded to over 43,890 calls for service from a total of 24 fire stations located throughout the City's contract areas and Fresno Yosemite International Airport. Each station is staffed with a 3/4 person engine or truck company and provides all risk emergency response services including fire suppression, emergency medical care, urban search and rescue, hazardous material response, and hydrant flow maintenance.

Prevention and Technical Services Division

Risk mitigation and compliance services are administered through the Prevention and Technical Services Division. This Division provides all-risk mitigation services, including inspection services, plan reviews, issuance of permits/licenses to all facilities where the public may be present, and provides fire safety education. In 2016, staff completed over 11,054 inspections (5,661 fire inspections, 3,489 plan reviews, and 1,904 sprinkler inspections).

The Geographical Information Systems provide data analysis and statistical review in line with the Department's objectives.

Training and Special Operations Division

The Training and Special Operations Division provides mandated training and compliance tracking for all employees to ensure conformance to regulatory requirements and maintaining employee safety and wellness. Additionally, Special Operations and

Fire Department

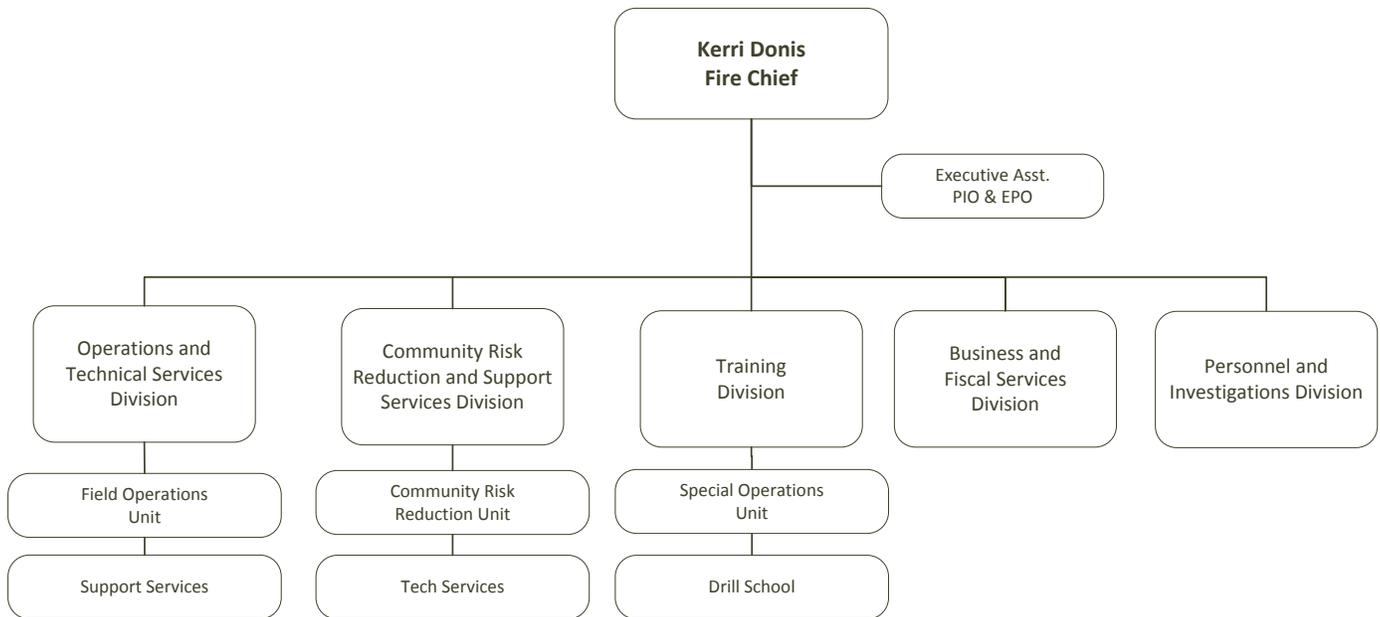
management of entry-level drill schools for new recruit firefighters are under the purview of the Training Division.

The Business and Fiscal Services Division and the Personnel and Investigations Division

The Business and Fiscal Services Division and the Personnel and Investigations Division provide essential core services to support all areas of the Department so that front-line personnel may provide responsive and expert service to the public.

The Investigations Unit investigates incidents for the purposes of preventing future emergencies through criminal prosecution or administrative recourse. In 2016, the Unit conducted 509 investigations resulting in 68 arrests.

Each unit of the organization is essential to helping the Department realize one of its primary goals of establishing a safe living environment resulting in a high quality of life.



Service Impacts

Mayor Amendments to the Proposed Budget

Per the second amendment to the Mayor's Proposed Budget, appropriations in the North Central Fire Protection District Fund were reduced by \$3,535,100 to reflect 5.5 month of City Fire service to the district. This action is consistent with the termination of the contract between the City of Fresno and the North Central Fire Protection District.

The termination of the Fire service contract required that City's General Fund to absorb \$700,000 in operating costs including: position, operations and maintenance and internal service charges, that was previously allocated to the service contract. The Department's Proposed Budget contained \$700,000 in contingency, which was reallocated to cover these operating costs.

Revenues

In FY 2018, the Department's revenues are budgeted at \$13,290,800 a 12.5 percent decrease, or \$1,900,400, from the FY 2017 Amended Budget. The decrease in revenues can be attributed to decreases in two revenue streams as described below:

- General Fund revenues are decreasing by \$461,100. Below are significant revenue impacts:
 - \$776,500 decrease in Federal Grant revenues due to the completion of the SAFER 13 Grant.
 - \$129,500 for a one-time transfer in for FY 2017 technology upgrade.
 - \$72,100 increase in inspections revenue due to an anticipated increase in inspections from the addition of a Supervising Fire Prevention Inspector.

- Bond sales proceeds are decreasing by \$465,000 due to one-time capital expenditures in FY 2017.
- Fig Garden Renovation Project revenues are decreasing by \$887,100 due to one-time capital expenditures in FY 2017.

North Central Fire Service Contract

In FY 2018, North Central revenues are budgeted at \$5,473,700, an increase of \$56,100. However, total fund resources are decreasing by \$1,038,200 due to a negative carryover of \$2,922,900. Below is a summary of significant revenue impacts:

- \$436,100 increase due to a contract revenue increase.
- \$380,000 decrease reflects the completion of the North Central Repayment Plan.

Due to the on-going imbalance of revenue and expenditures, the City has terminated this contract effective December 2017.

Expenditures

Non-Personnel Changes

The Department's Non-Personnel Budget totals \$9,074,500, which is a decrease of \$1,372,600 from the FY 2017 Amended Budget. Included in the Department's Non-Personnel budget:

- \$140,000 to perform a facilities condition assessment to all Fire Department facilities. The condition assessment will then serve as foundation for future fire facility improvements.
- \$140,000 to implement fitness/wellness testing for the Department's sworn-safety staff. The program includes baseline testing for: strength, flexibility, cardiovascular (12-lead EKG), body fat composition, and a complete blood panel.

Fire Department

- \$71,000 will be used to upgrade the department's server, which is necessary to support the department's software, and to align software appropriations with actual expenses.
- \$37,500 to reflect the full-year costs associated with operations and maintenance of the SAFER 15 Truck.
- \$441,000 to pay for the Department's FY 2018 lease obligations.
- \$156,000 for the second year of the Personnel Protective Equipment Replacement Program.
- \$6,000 for the lease purchase of a sedan for the Supervising Fire Prevention Inspector.

Apparatus Replacement

In FY 2018, the Department will be in year three of its eight-year Apparatus Replacement Program. As part of the Replacement Program, the Department will lease purchase three (3) engines, three (3) SUVs and five (5) light duty vehicles. Based on the anticipated lease schedule, lease payments will be initiated in FY 2018 at an amount of \$38,000, which is a half year's lease payment for SUVs and light duty vehicles. In FY 2019, a full year's payment for light duty vehicles and half a year's payment for fire apparatus will be due at a cost of \$263,200, while a full year's lease payment for all vehicles will be due in FY 2020 at a cost of \$450,400. This payment has been accounted for in the General Fund Five-Year Forecast.

The above were offset by deletion of the following one-time FY 2017 expenses related to:

- \$77,000 for the purchase of new personnel protective equipment for new SAFER 15 personnel
- \$465,000 for preconstruction costs related to the construction of permanent Fire Station 18.
- \$200,000 station improvements
- \$250,000 in FY 2017 carryover allocation for fire hoses.
- \$190,000 in FY 2017 carryover for minor capital improvement to fire stations.
- \$84,200 for the replacement of the department's mobile radios.

Interdepartmental Services' Changes

The Department's Interdepartmental Services' (ID) Budget totals \$1,919,800, which is a \$111,500 overall decline from the FY 2017 Amended Budget. The following addresses the significant items impacting the ID Budget:

- \$155,000 decrease in Liability Self - Insurance cost.
- \$1,200 increase for a computer and \$300 for a phone.

Staffing

The Fire Department’s Personnel Budget totals \$55,133,200 which is a \$1,900,400 decrease from the FY 2017 Amended Budget. Significant changes impacting this decrease are comprised of savings for the FY 2017 27th pay period offset by salary adjustments, the annual cost of partially funded FY 2017 positions, step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to:

Civilian Permanent Positions

One (1) permanent Supervising Fire Prevention Inspector. The Inspector will supplement the Self-Inspection Program (SIP) and inspect low hazard occupancies once every four years. The FY 2018 budgeted cost for this position is \$64,500.

North Central Fire Protection District Staffing

The termination of the North Central Fire Protection District contract resulted in the

deletion of 32 (Count) Sworn-Safety Positions at 5.5 months. \$1,968,345 in direct funding supporting these positions was also deleted from the Adopted Budget.

In addition, 14 (count) Sworn-Safety Positions and 3 Civilian positions were moved from the North Central Fire Protection District Fund to the General Fund.

Shift Replacement

\$215,300 is budgeted as Shift Replacement in the North Central Fire Contract fund to reflect 5.5 month of service cost.

Workers’ Compensation

Workers’ Compensation appropriations increased by \$732,600 as a result of the fund’s exhaustion of reserves in conjunction with the City’s three year average methodology to provide coverage for future payments.

Department Staffing Detail

| | <i>Position Summary</i> | | | | |
|--------------------|-------------------------|----------------|----------------|----------------|----------------|
| | <i>FY 2016</i> | <i>FY 2017</i> | <i>FY 2017</i> | <i>FY 2018</i> | <i>FY 2018</i> |
| | <i>Adopted</i> | <i>Adopted</i> | <i>Amended</i> | <i>Changes</i> | <i>Adopted</i> |
| Sworn Positions | 314.00 | 330.16 | 330.16 | (12.80) | 317.36 |
| Civilian Positions | 45.00 | 46.75 | 46.75 | 1.00 | 47.75 |
| Total | 359.00 | 376.91 | 376.91 | (11.80) | 365.11 |

Note:

The FY 2018 position changes are due to the following:

| | | |
|------------------|----------------|---|
| Sworn: | (8.16) | FY 2017 12 authorized new Firefighters refunded @.68 FTE per position |
| | 12.00 | FY 2017 12 authorized Firefighters @1.0 FTE per position in FY 2018 |
| | (16.64) | FY 2018 32 partial sworn deletes @ .52 FTE (5.2 FTE Firefighters, 6.24 FTE Firefighter Specialists, 3.64 FTE Fire Captains, 1.56 FTE Fire Battalion chiefs) |
| | (12.80) | Subtotal Sworn Position Change |
| Civilian: | (0.75) | FY 2017 one authorized new Senior Administrative Clerk position @ 0.75 FTE |
| | 1.00 | FY 2017 authorized Senior Administrative Clerk position @1.0 FTE in FY 2018 |
| | 0.75 | FY 2018 one authorized new Supervising Fires Prevention Inspector. |
| | 1.00 | Subtotal Civilian Position Change |
| | (11.80) | Total FY 2018 Changes |

Fire Department

Department Revenue and Expenditure - All Funds Combined

| Funding Source | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted | Percent Change |
|--|------------------------|------------------------|------------------------|------------------------|-----------------------|
| Beginning Balance | 916,092 | 790,123 | 355,500 | 195,100 | (45.1) |
| Fiscal Year Revenues: | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0.0 |
| Licenses & Permits | 314,449 | 422,285 | 285,000 | 381,000 | 33.7 |
| Intergovernmental Revenue | 1,900,213 | 2,602,041 | 2,739,900 | 1,780,100 | (35.0) |
| Charges for Services | 8,674,753 | 8,868,003 | 9,721,600 | 9,720,000 | (0.0) |
| Fines | 7,363 | 8,603 | 4,000 | 8,000 | 100.0 |
| Other Revenue | 207,756 | (3,484) | 12,300 | 0 | (100.0) |
| Interdepartmental Charges for Services | 17,388 | 0 | 0 | 0 | 0.0 |
| Misc. Revenue | 376,342 | 168,955 | 613,500 | 148,000 | (75.9) |
| Transfers | 2,040,736 | 1,370,583 | 1,814,900 | 1,253,700 | (30.9) |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0.0 |
| Total Fiscal Year Revenues | 13,538,999 | 13,436,987 | 15,191,200 | 13,290,800 | (12.5) |
| Funding Facilitated by Department | 14,455,091 | 14,227,110 | 15,546,700 | 13,485,900 | (13.3) |
| Memo Item: | | | | | |
| Citywide General Fund Support | 47,340,619 | 50,073,603 | 53,420,800 | 54,783,400 | 2.6 |
| Total Available Funding | 61,795,710 | 64,300,713 | 68,967,500 | 68,269,300 | (1.0) |
| Appropriations | | | | | |
| Personnel Services | 50,491,912 | 53,694,715 | 57,046,400 | 55,133,200 | (3.4) |
| Non Personnel Services | 8,533,540 | 8,637,119 | 10,447,100 | 9,074,500 | (13.1) |
| Interdepartmental Services | 1,888,998 | 2,191,854 | 2,031,300 | 1,919,800 | (5.5) |
| Contingencies | 0 | 0 | 0 | 0 | 0.0 |
| Total Departmental Expenditures | 60,914,450 | 64,523,688 | 69,524,800 | 66,127,500 | (4.9) |

Department Appropriations by Fund Classification - FY 2018 only

| Resources | General Fund | Special Revenues | Capital | Enterprise | Internal Service | Debt Service | Total |
|--|---------------------|-------------------------|------------------|-------------------|-------------------------|---------------------|-------------------|
| Beginning Balance | 0 | (2,718,400) | 1,923,800 | 0 | 0 | 989,700 | 195,100 |
| Fiscal Year Revenues: | | | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Licenses & Permits | 381,000 | 0 | 0 | 0 | 0 | 0 | 381,000 |
| Intergovernmental Revenue | 1,780,100 | 0 | 0 | 0 | 0 | 0 | 1,780,100 |
| Charges for Services | 2,948,800 | 6,771,200 | 0 | 0 | 0 | 0 | 9,720,000 |
| Fines | 8,000 | 0 | 0 | 0 | 0 | 0 | 8,000 |
| Other Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc. Revenue | 148,000 | 0 | 0 | 0 | 0 | 0 | 148,000 |
| Transfers | 0 | 0 | 0 | 0 | 0 | 1,253,700 | 1,253,700 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Fiscal Year Revenues | 5,265,900 | 6,771,200 | 0 | 0 | 0 | 1,253,700 | 13,290,800 |
| Funding Facilitated by Department | 5,265,900 | 4,052,800 | 1,923,800 | 0 | 0 | 2,243,400 | 13,485,900 |
| Memo Item: | | | | | | | |
| Citywide General Fund Support | 54,783,400 | 0 | 0 | 0 | 0 | 0 | 54,783,400 |
| Total Available Funding | 60,049,300 | 4,052,800 | 1,923,800 | 0 | 0 | 2,243,400 | 68,269,300 |
| Appropriations | | | | | | | |
| Personnel Services | 50,729,700 | 4,403,500 | 0 | 0 | 0 | 0 | 55,133,200 |
| Non Personnel Services | 7,477,100 | 136,100 | 0 | 0 | 0 | 1,461,300 | 9,074,500 |
| Interdepartmental Services | 1,842,500 | 77,300 | 0 | 0 | 0 | 0 | 1,919,800 |
| Contingencies | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriations | 60,049,300 | 4,616,900 | 0 | 0 | 0 | 1,461,300 | 66,127,500 |

Department Appropriations by Fund Type

| | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted |
|--------------|------------------------|------------------------|------------------------|------------------------|
| Operating | 59,018,997 | 62,737,818 | 66,713,400 | 64,666,200 |
| Capital | 437,342 | 337,936 | 1,352,100 | 0 |
| Debt Service | 1,458,111 | 1,447,934 | 1,459,300 | 1,461,300 |
| Total | 60,914,450 | 64,523,688 | 69,524,800 | 66,127,500 |

Notes

Department Revenue and Expenditures – All Funds Combined Table

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

Department Appropriations by Fund Classification – FY 2018 only Table

1. This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

General City Purpose Department

The General City Purpose Department (GCP) is comprised of the Retirement Office, Fresno Revitalization Corporation Division, Intergovernmental Relations Division as well as the citywide Resources and Appropriations Division.

Retirement Office

This Division houses city related personnel and interdepartmental costs of the City of Fresno Retirement Office.

The Retirement Office provides Retirement Systems members and the City with flexible, cost-effective, participant-oriented benefits through prudent investment management and superior member services.

The Board and staff are committed to carry out their mission through a competent, professional, impartial, and open decision-making process. The Retirement Division strives to:

- Create an environment in which Board Members can maximize their performance as trustees.
- Improve the level of benefits and delivery of services provided to members and employees.

- Improve communication with members and employer.
- Attract, develop and retain competent and professional staff.
- Achieve and maintain top quartile investment performance as measured by the Public Fund universe.

Fresno Revitalization Corporation Division (FRC)

As a result of the Supreme Court ruling upholding Assembly Bill X1-26, redevelopment elimination bill, the Fresno Redevelopment Agency was dissolved effective February 1, 2012. On January 26, 2012, the City of Fresno became the Successor Agency to the Fresno Redevelopment Agency and became responsible for winding up the agency's obligations and the disposition of assets. Also on January 26, 2012, the City of Fresno entered into a Memorandum of Understanding with the Fresno Revitalization Corporation, a non-profit public benefit corporation, to act as its agent in performing the necessary actions for the dissolution and wind down of the affairs of the Fresno Redevelopment Agency. This Division houses costs associated with City personnel who worked for the agency.

Intergovernmental Relations Division

This Division contains expense items which are of a citywide and/or interdepartmental nature. Some of the items budgeted in this Division include: citywide legal fees, citywide membership and dues, funding for Deferred Compensation Administration, elections costs, citywide travel, professional and lobby contracts.

General City Purpose Department

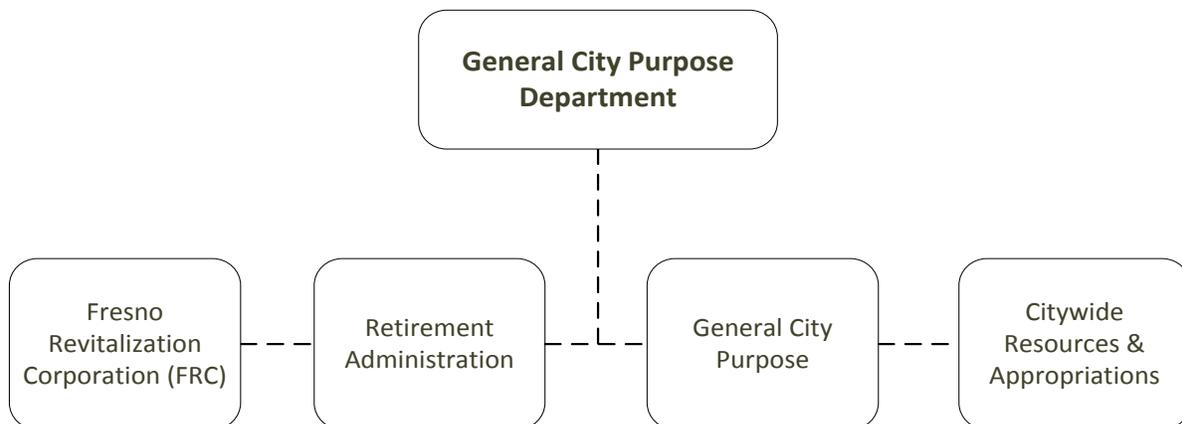
Citywide Resources and Appropriations

This Division contains General Fund revenues that are not associated with any operational department, including Property and Sales taxes, as well as Business License, Room Tax and Franchise fees.

Also under this Division are debt service payments that are not specific to one

department. These include the City Hall refinancing, Convention Center Garage bonds, Bee Building/Granite Park and the bond debt service for the No Neighborhood Left Behind project.

Starting in FY 2015, the Division also includes the revenues and expenditures associated with the Pension Obligation Bond.



Service Impacts

Council Actions

As a result of Council Budget review, two motions were approved. Motion 19 carried over funding for the Southwest CDC in the amount of \$100,000. Motion 20 added \$40,000 to fund the Fresno Historical Society.

Revenues

Intergovernmental Relations

General Fund citywide revenues are located in the GCP Department; these include Sales Tax, Property Tax, Business License and Room Tax.

RDA Debt Repayment

As a result of the dissolution of the Fresno Redevelopment Agency (RDA), the City of Fresno now receives repayment of the numerous loans made to the RDA by the City over the course of its existence. The receipt of these repayments to the City of Fresno is shown as Intergovernmental Revenue within the Emergency Reserve Fund.

Expenditures

Animal Control Contract

Appropriations have been increased by \$152,000 to cover the contract with the Society for the Prevention of Cruelty to Animals (CCSPCA). Two major factors driving this request for additional funding are the effects of the increases in minimum wages in FY 2017 and FY 2018 and the increasing cost of services and supplies. FY 2018 total contract is \$3,803,300.

Historic Preservation Mitigation Program

This grant Program will incentivize owners of historic structures to maintain and enhance historic features. Eligible properties would be those on the National, State, or Local registers of historic places, as well as local Heritage Properties. Certain repairs are commonly made to historic structures in a manner which is

somewhat less expensive, but which has a detrimental impact on the visual character of the structure as seen from the public street. Historic Preservation Mitigation Funds would be used to offset the additional cost of historically appropriate repairs, including: repairing original wood windows or replacing them when necessary with wood replicas; repairing original wood siding instead of replacing it with stucco; and repairing damaged ornamental features such as rafter tails, window trim, and shutters. In order to improve as many properties as possible, grants would be limited to \$7,500. Funds would be awarded to eligible projects on a first come, first serve basis. Benefits of the Program are anticipated to include enhanced property values, neighborhood beautification, and the stimulation of additional private investment. Total appropriations are \$50,000.

Granite Park Contract

Funding for the Council approved contract with Central Valley Community Sports Foundation is budgeted in this Department, annual cost is \$150,000.

Kaiser Park Project

A partial match of \$100,000 for this project has been set aside in the Department's appropriations.

FresGO Mobile App Outreach

In May 2015, the City of Fresno launched its new FresGO mobile app, a free service that puts city government at citizens' fingertips by allowing them to report issues and service requests 24 hours a day. FresGO not only allows residents to report issues immediately via their smartphone, it delivers time sensitive information like cooling center openings, flooding alerts, and special events to the community.

General City Purpose Department

Since its launch, FresGO has had over 10,000 downloads, making it one of the more successful municipal mobile apps in the nation. The budget will use \$40,000 for a public relations campaign to leverage the popularity of our mobile app to enhance FresGO's reach and continue to improve its effectiveness.

Public Safety Fleet Division Charges

The interdepartmental charges associated with the Public Safety fleet facility are located in this Department for FY 2018. The total cost for FY 2018 is \$700,000.

| | <i>General City Purpose</i> | <i>Fresno Revitalization Corporation</i> | <i>Retirement</i> | <i>Citywide Resources & Appropriations</i> | <i>Total</i> |
|-------------------------------|-----------------------------|--|-------------------|--|--------------------|
| Beginning Balance | 0 | 0 | 168,300 | 31,047,400 | 31,215,700 |
| Taxes | 0 | 0 | 0 | 242,266,500 | 242,266,500 |
| Licenses & Permits | 0 | 0 | 0 | 20,207,500 | 20,207,500 |
| Intergovernmental Revenue | 0 | 0 | 0 | 5,190,000 | 5,190,000 |
| Charges for Services | 0 | 0 | 1,700,600 | 597,000 | 2,297,600 |
| Fines | 0 | 0 | 0 | 1,456,600 | 1,456,600 |
| Other Revenue | 0 | 0 | 0 | 1,041,300 | 1,041,300 |
| Interdepartmental Charges for | | | | | |
| Services | 0 | 0 | 0 | 14,153,500 | 14,153,500 |
| Misc. Revenue | 0 | 0 | 79,600 | 670,000 | 749,600 |
| Transfers | 0 | 0 | 0 | 6,174,400 | 6,174,400 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0 |
| Total Revenues | 0 | 0 | 1,948,500 | 322,804,200 | 324,752,700 |
| Personnel Services | 0 | 24,600 | 1,431,100 | 1,992,100 | 3,447,800 |
| Non Personnel Services | 6,639,100 | 0 | 0 | 30,789,400 | 37,428,500 |
| Interdepartmental Services | 0 | 5,900 | 275,200 | 1,429,900 | 1,711,000 |
| Contingencies | 0 | 0 | 0 | 0 | 0 |
| Performance Pay | 0 | 0 | 0 | 0 | 0 |
| Total Expenditures | 6,639,100 | 30,500 | 1,706,300 | 34,211,400 | 42,587,300 |

Staffing

Retirement Administration Division

There are no staffing changes proposed for FY 2018. The increase in FTE noted in the table is the result of two positions added for a portion

of the year in FY 2017 now reflecting a full year of cost and authorization. Changes in costing are the result of bargaining unit increases, increases in Workers' Compensation costs and other general employee services costs.

Department Staffing Detail

| <i>Division</i> | <i>Position Summary</i> | | | | |
|------------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| | <i>FY 2016 Adopted</i> | <i>FY 2017 Adopted</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Changes</i> | <i>FY 2018 Adopted</i> |
| Retirement Administration Division | 10.75 | 12.50 | 12.50 | 0.50 | 13.00 |
| Total | 10.75 | 12.50 | 12.50 | 0.50 | 13.00 |

General City Purpose Department

Department Revenue and Expenditure - All Funds Combined

| Funding Source | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted | Percent Change |
|--|------------------------|------------------------|------------------------|------------------------|-----------------------|
| Beginning Balance | 21,671,899 | 33,829,609 | 31,411,400 | 31,956,500 | 1.7 |
| Fiscal Year Revenues: | | | | | |
| Taxes | 217,794,234 | 219,510,406 | 244,300,800 | 242,266,500 | (0.8) |
| Licenses & Permits | 18,376,736 | 19,527,040 | 19,579,600 | 20,207,500 | 3.2 |
| Intergovernmental Revenue | 7,996,630 | 4,613,758 | 4,793,100 | 5,190,000 | 8.3 |
| Charges for Services | 1,886,815 | 1,994,511 | 2,129,300 | 2,297,600 | 7.9 |
| Fines | 1,243,391 | 1,710,815 | 1,428,000 | 1,456,600 | 2.0 |
| Other Revenue | 597,220 | 778,910 | 1,389,500 | 1,041,300 | (25.1) |
| Interdepartmental Charges for Services | 13,927,403 | 13,886,250 | 14,354,500 | 14,153,500 | (1.4) |
| Misc. Revenue | 2,370,051 | 2,068,273 | 2,833,600 | 749,600 | (73.5) |
| Transfers | (4,577,928) | 3,517,313 | 3,554,100 | 7,774,400 | 118.7 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0.0 |
| Total Fiscal Year Revenues | 259,614,554 | 267,607,277 | 294,362,500 | 295,137,000 | 0.3 |
| Funding Facilitated by Department | 281,286,453 | 301,436,885 | 325,773,900 | 327,093,500 | 0.4 |
| Memo Item: | | | | | |
| Citywide General Fund Support | (240,743,732) | (255,487,636) | (277,297,400) | (282,899,300) | 2.0 |
| Total Available Funding | 40,542,720 | 45,949,249 | 48,476,500 | 44,194,200 | (8.8) |
| Appropriations | | | | | |
| Personnel Services | 3,566,936 | 6,088,418 | 6,519,900 | 3,447,800 | (47.1) |
| Non Personnel Services | 33,443,165 | 34,531,202 | 37,833,900 | 37,428,500 | (1.1) |
| Interdepartmental Services | 1,119,311 | 1,671,410 | 4,097,600 | 1,711,000 | (58.2) |
| Contingencies | 0 | 0 | 0 | 0 | 0.0 |
| Total Departmental Expenditures | 38,129,412 | 42,291,030 | 48,451,400 | 42,587,300 | (12.1) |

Department Appropriations by Fund Classification - FY 2018 only

| <i>Resources</i> | <i>General Fund</i> | <i>Special Revenues</i> | <i>Capital</i> | <i>Enterprise</i> | <i>Internal Service</i> | <i>Debt Service</i> | <i>Total</i> |
|--|---------------------|-------------------------|----------------|-------------------|-------------------------|---------------------|--------------------|
| Beginning Balance | 30,352,800 | 260,400 | 0 | 0 | 1,343,300 | 0 | 31,956,500 |
| Fiscal Year Revenues: | | | | | | | |
| Taxes | 241,269,400 | 997,100 | 0 | 0 | 0 | 0 | 242,266,500 |
| Licenses & Permits | 20,207,500 | 0 | 0 | 0 | 0 | 0 | 20,207,500 |
| Intergovernmental Revenue | 4,490,000 | 700,000 | 0 | 0 | 0 | 0 | 5,190,000 |
| Charges for Services | 597,000 | 0 | 0 | 0 | 1,700,600 | 0 | 2,297,600 |
| Fines | 1,456,600 | 0 | 0 | 0 | 0 | 0 | 1,456,600 |
| Other Revenue | 705,000 | 336,300 | 0 | 0 | 0 | 0 | 1,041,300 |
| Interdepartmental Charges for Services | 8,870,200 | 0 | 0 | 0 | 2,051,600 | 3,231,700 | 14,153,500 |
| Misc. Revenue | 670,000 | 0 | 0 | 0 | 79,600 | 0 | 749,600 |
| Transfers | (16,735,100) | 459,100 | 0 | 0 | 0 | 24,050,400 | 7,774,400 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Fiscal Year Revenues | 261,530,600 | 2,492,500 | 0 | 0 | 3,831,800 | 27,282,100 | 295,137,000 |
| Funding Facilitated by Department | 291,883,400 | 2,752,900 | 0 | 0 | 5,175,100 | 27,282,100 | 327,093,500 |
| Memo Item: | | | | | | | |
| Citywide General Fund Support | (282,899,300) | 0 | 0 | 0 | 0 | 0 | (282,899,300) |
| Total Available Funding | 8,984,100 | 2,752,900 | 0 | 0 | 5,175,100 | 27,282,100 | 44,194,200 |
| Appropriations | | | | | | | |
| Personnel Services | 24,600 | 0 | 0 | 0 | 3,423,200 | 0 | 3,447,800 |
| Non Personnel Services | 7,609,700 | 2,536,700 | 0 | 0 | 0 | 27,282,100 | 37,428,500 |
| Interdepartmental Services | 1,349,800 | 86,000 | 0 | 0 | 275,200 | 0 | 1,711,000 |
| Contingencies | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriations | 8,984,100 | 2,622,700 | 0 | 0 | 3,698,400 | 27,282,100 | 42,587,300 |

Department Appropriations by Fund Type

| | <i>FY 2015 Actuals</i> | <i>FY 2016 Actuals</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Adopted</i> |
|--------------|------------------------|------------------------|------------------------|------------------------|
| Operating | 5,922,670 | 6,588,942 | 11,115,300 | 11,068,000 |
| Capital | 0 | 0 | 0 | 0 |
| Debt Service | 32,206,742 | 35,702,088 | 37,336,100 | 31,519,300 |
| Total | 38,129,412 | 42,291,030 | 48,451,400 | 42,587,300 |

Notes

Department Revenue and Expenditures – All Funds Combined Table

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

Department Appropriations by Fund Classification – FY 2018 only Table

1. This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Information Services Department

The Information Services Department's (ISD) main focus is on enterprise technology solutions that provide information technology (IT) related services to the City of Fresno. These services assist the City and its departments to meet and manage the City's strategic goals. ISD continues to collaborate and coordinate with outside agencies and the City departments to develop operational economic efficiencies and to promote a unified regional technology vision. All regional and interoperability IT efforts are directly managed by ISD. Additionally, ISD is in charge of the IT strategy and the computer systems required to support the City's enterprise objectives and goals.

The Administration Division performs budget preparation, contract administration, provides accounting, financial analysis, personnel, and policy administration support to all divisions within ISD.

The Computer Services Division focuses on providing network and infrastructure technology including servers, switching, security, cyber protection, internet connectivity, service desk, fiber optics, disaster recovery, and other data communication technologies. Collaboration between the departments, including public safety, traffic operations and wireless

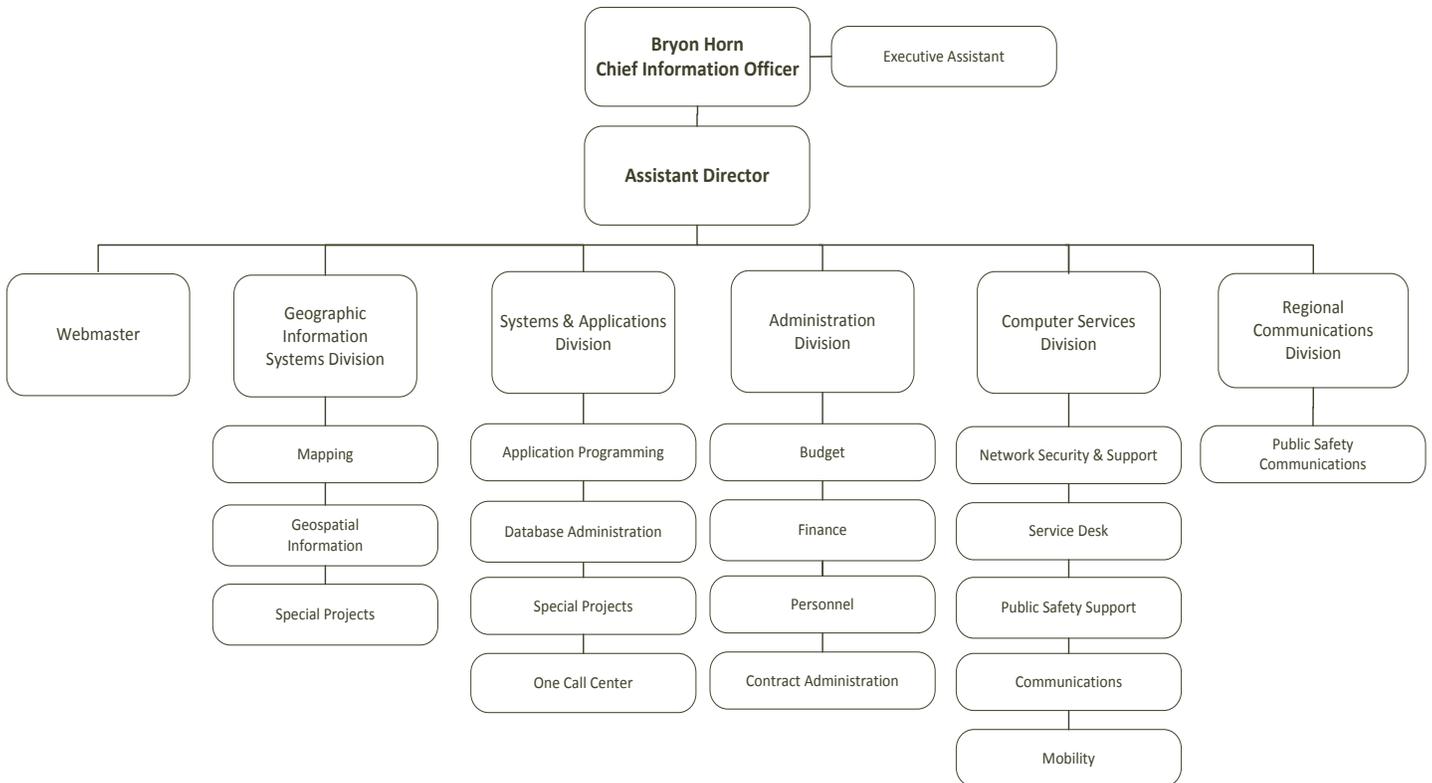
connectivity, contributes to the improvement of overall safety and the quality of our community.

The Systems and Applications Division administers the implementation, development and maintenance of City-wide applications. The Division also performs database administration, as well as website development and maintenance. The Division continues to assist with technology procurements and evaluation of the viability of new systems and applications. Additionally, the Division manages the One Call Center and FresGo Application, providing services for the public to connect with City Leadership and departments, answer routine operational questions and report issues that need City attention.

The Communications Division is responsible for the City's telecommunications, including VOIP, enterprise phone switching, T-1's, cell phones, and PDAs. The Regional Communications function focuses its efforts on the maintenance and expansion of the Police Department's video policing camera network, two way radio systems, as well as the Fire Department's regional fire radio system, which also serves the North Central and Fig Garden Fire Protection Districts.

The Geographic Information Systems Division acts as the main support resource for daily maintenance of many of the City's GIS layers, and as the support unit for other GIS development within the City. GIS staff also act as the primary liaison with the other regional GIS producers and users. GIS staff produces many reports and maps and provide geospatial information to City Council Members, the City Manager's Office and other City departments by request.

Information Services Department



Service Impacts

Revenues

The Information Services Department (ISD) primarily recovers its operational costs of business through fixed reimbursements from user departments, or "Interdepartmental Charges for Services," which are allocated based on a methodology developed for each of its funds. Fixed reimbursement rates were developed to fund the Department at FY 2017 operating service levels plus any approved requests.

In addition, the One Call Center is fully funded by the General Fund at \$402,100.

The Department's Interdepartmental Charges for Services revenue totals \$14,345,400, which is an increase of \$1,198,000 as compared to the FY 2017 Amended Budget. The Charge for service increase is driven by the following:

- The FY 2018 beginning balance for the Department's operating funds is decreasing by \$1,166,100. These combined changes necessitate an increase of an equivalent amount in charges for services.

Systems Replacement Reserve

The Department continues to plan for the replacement of the PeopleSoft Financials and PeopleSoft Human Capital Management Systems, which will be a multi-million dollar project. The Department's budget includes \$1 million in ID charges to build a reserve for the replacement of these systems. The FY 2018 reserve for the Systems Replacement fund is \$3,375,300.

Expenditures

Non-Personnel Appropriations

Non-Personnel Budget totals \$7,878,800 or an decrease of \$146,700 as compared to the FY 2017 Amended Budget. The Department's Budget includes \$1,888,000 in mainly pass-through requests, which are being offset by a reduction of \$1,990,800 in one-time costs in FY 2017. The Department's approved pass-through Budget requests include:

- \$214,100 for maintenance and support fees of previously acquired software as well as contractually obligated fee increases.
- \$136,300 to address a price adjustment to the City's copier contract.
- \$960,100 to acquire customer technology requests including: hardware, software and telecommunications.
- \$120,000 to re-key locks on critical doors at City Hall as well as the addition of proximity card readers.
- \$175,000 for a Council Chambers refit, which will modernize Council Chambers by addressing technological and communications issues.
- \$94,000 for radio communication consulting fees, which will be used to plan for the implementation of a new communications system. The consultant will develop a phased implementation, develop county-wide sharing scenarios as well as refine budgetary projection for the system.
- \$25,000 to build an inventory budget for Communications. Currently, communications parts are order as needed and an inventory program will allow the Department to carry common parts to more effectively address communications requests.
- \$12,500 to replace the City's outdated PeopleSoft Server.

Information Services Department

- \$100,000 for development of a plan to replace or upgrade the aging PeopleSoft systems, which are the City's financial and personnel systems.

The above were offset by deletion of the following one-time FY 2017 expenses:

- \$240,000 for a security device that prevents and detects intrusions and unwanted traffic on the City's network.
- \$30,000 for the replacement of a Radio Communication Test set.
- \$217,000 for one-time communication expenses to acquire additional VOIP inventory (\$100,000) and communications equipment (\$117,000).

- \$1,503,800 for customer technology requests.

Interdepartmental Services Changes

The Department's Interdepartmental Services' (ID) Budget totals \$1,149,400, which is a \$104,300 increase from the FY 2017 Amended Budget. The following bullet points addresses the significant items impacting the ID budget:

- \$41,100 increase in base level facilities maintenance charges.
- \$51,000 in additional costs associated with the Department's Waterless Fire Suppression system at City Hall.

Staffing

Personnel Services Appropriations

The Information Service Department’s Personnel Budget totals \$5,801,700, which is a \$207,900 increase from the FY 2017 Amended

Budget. The decrease primarily corresponds to the elimination of the 27th pay period in FY 2018, offset by MOU contractual obligations, and fully funding partially funded FY 2017 positions.

Department Staffing Detail

| <i>Position Summary</i> | | | | | |
|-------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| Division | FY 2016 Adopted | FY 2017 Adopted | FY 2017 Amended | FY 2018 Changes | FY 2018 Adopted |
| Administration Division | 5.00 | 7.00 | 7.00 | 0.00 | 7.00 |
| Systems Applications Division | 17.00 | 12.00 | 12.00 | 0.00 | 12.00 |
| Computer Services Division | 27.00 | 27.50 | 27.50 | 0.50 | 28.00 |
| Communications Division | 4.00 | 5.00 | 5.00 | 0.00 | 5.00 |
| GIS Division | 0.00 | 5.50 | 5.50 | 0.50 | 6.00 |
| Total | 53.00 | 57.00 | 57.00 | 1.00 | 58.00 |

FY17 New position FTE @ 0.75 to 1.00 in FY18:

| | <i>Administration Division</i> | <i>Systems Applications Division</i> | <i>Computer Services Division</i> | <i>Communications Division</i> | <i>GIS Division</i> | <i>Total</i> |
|-----------------------------|------------------------------------|--|---|------------------------------------|-------------------------|--------------|
| Computer Systems Specialist | 0.00 | 0.00 | 0.25 | 0.00 | 0.00 | 0.25 |
| Network systems Specialist | 0.00 | 0.00 | 0.25 | 0.00 | 0.00 | 0.25 |
| GIS Specialist | 0.00 | 0.00 | 0.00 | 0.00 | 0.25 | 0.25 |
| GIS Specialist | 0.00 | 0.00 | 0.00 | 0.00 | 0.25 | 0.25 |
| FY 2018 Changes | 0.00 | 0.00 | 0.50 | 0.00 | 0.50 | 1.00 |

Department Revenue and Expenditure - All Funds Combined

| Funding Source | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted | Percent Change |
|--|------------------------|------------------------|------------------------|------------------------|-----------------------|
| Beginning Balance | 3,548,340 | 3,145,176 | 3,362,100 | 3,314,500 | (1.4) |
| Fiscal Year Revenues: | | | | | |
| Taxes | 4,399 | 0 | 0 | 0 | 0.0 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0.0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 | 0.0 |
| Charges for Services | 0 | 0 | 0 | 0 | 0.0 |
| Fines | 0 | 0 | 0 | 0 | 0.0 |
| Other Revenue | 37,294 | 50,951 | 0 | 20,000 | 0.0 |
| Interdepartmental Charges for Services | 11,290,425 | 13,411,361 | 13,147,400 | 14,345,400 | 9.1 |
| Misc. Revenue | 52,511 | 125,255 | 0 | 40,000 | 0.0 |
| Transfers | 0 | (14,400) | 0 | 94,000 | 0.0 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0.0 |
| Total Fiscal Year Revenues | 11,384,628 | 13,573,166 | 13,147,400 | 14,499,400 | 10.3 |
| Funding Facilitated by Department | 14,932,969 | 16,718,342 | 16,509,500 | 17,813,900 | 7.9 |
| Memo Item: | | | | | |
| Citywide General Fund Support | 354,431 | 382,100 | 433,400 | 402,100 | (7.2) |
| Total Available Funding | 15,287,400 | 17,100,442 | 16,942,900 | 18,216,000 | 7.5 |
| Appropriations | | | | | |
| Personnel Services | 4,724,688 | 4,584,391 | 5,593,800 | 5,801,700 | 3.7 |
| Non Personnel Services | 6,581,580 | 7,472,511 | 8,025,500 | 7,878,800 | (1.8) |
| Interdepartmental Services | 1,126,474 | 1,384,129 | 1,045,100 | 1,149,400 | 10.0 |
| Contingencies | 0 | 0 | 0 | 0 | 0.0 |
| Total Departmental Expenditures | 12,432,742 | 13,441,031 | 14,664,400 | 14,829,900 | 1.1 |

Department Appropriations by Fund Classification - FY 2018 only

| <i>Resources</i> | <i>General Fund</i> | <i>Special Revenues</i> | <i>Capital</i> | <i>Enterprise</i> | <i>Internal Service</i> | <i>Debt Service</i> | <i>Total</i> |
|--|---------------------|-------------------------|----------------|-------------------|-------------------------|---------------------|-------------------|
| Beginning Balance | 0 | 0 | 0 | 0 | 3,314,500 | 0 | 3,314,500 |
| Fiscal Year Revenues: | | | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fines | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | 0 | 0 | 0 | 0 | 20,000 | 0 | 20,000 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 14,345,400 | 0 | 14,345,400 |
| Misc. Revenue | 0 | 0 | 0 | 0 | 40,000 | 0 | 40,000 |
| Transfers | 0 | 0 | 0 | 0 | 94,000 | 0 | 94,000 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Fiscal Year Revenues | 0 | 0 | 0 | 0 | 14,499,400 | 0 | 14,499,400 |
| Funding Facilitated by Department | 0 | 0 | 0 | 0 | 17,813,900 | 0 | 17,813,900 |
| Memo Item: | | | | | | | |
| Citywide General Fund Support | 402,100 | 0 | 0 | 0 | 0 | 0 | 402,100 |
| Total Available Funding | 402,100 | 0 | 0 | 0 | 17,813,900 | 0 | 18,216,000 |
| Appropriations | | | | | | | |
| Personnel Services | 326,400 | 0 | 0 | 0 | 5,475,300 | 0 | 5,801,700 |
| Non Personnel Services | 1,500 | 0 | 0 | 0 | 7,877,300 | 0 | 7,878,800 |
| Interdepartmental Services | 74,200 | 0 | 0 | 0 | 1,075,200 | 0 | 1,149,400 |
| Contingencies | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriations | 402,100 | 0 | 0 | 0 | 14,427,800 | 0 | 14,829,900 |

Department Appropriations by Fund Type

| | <i>FY 2015 Actuals</i> | <i>FY 2016 Actuals</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Adopted</i> |
|--------------|------------------------|------------------------|------------------------|------------------------|
| Operating | 12,432,742 | 13,441,031 | 14,664,400 | 14,829,900 |
| Capital | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 |
| Total | 12,432,742 | 13,441,031 | 14,664,400 | 14,829,900 |

Notes

Department Revenue and Expenditures – All Funds Combined Table

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

Department Appropriations by Fund Classification – FY 2018 only Table

1. This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Parks, After School, Recreation and Community Services Department

The Parks, After School, Recreation and Community Services Department (PARCS) provides a variety of comprehensive and diverse programs, activities, and services, which encompass youth through senior citizen. We find joy and satisfaction in providing quality recreation programs, clean and inviting parks, safe and fun playgrounds, and diverse community services to our Fresno residents, surrounding communities, and visitors.

The PARCS Department is comprised of four main divisions: Administration, Recreation, Community Services, and Planned Maintenance. Each are staffed with individuals committed to positively impact the Fresno community through a dedication of service and the desire to make a difference in the lives of our residents. Each of our members brings a personalized set of skill, talent, and enthusiasm that enhances and strengthens our team and our ability to meet the diverse needs of our community. The Department is dedicated to creating a better community through people, parks, and programs.

Planned Maintenance oversees the maintenance and irrigation of over 80 parks and community centers ensuring a safe, clean,

active environment for over two million visitors each year. The PARCS Department has established a goal of refurbishing one Neighborhood Park/Community Center each year through various funding and capital improvement sources. In FY 2017, the focus was on Romain Neighborhood Park. Improvements include new gymnasium floor, repainting interior of the facility, refurbishment of parquet floor in social hall, and plans to update the learner pool and install a new HVAC system.

In addition, through a combination of grants, CDBG, vendor match grants, Prop 1C, and local community groups, the following projects are scheduled for completion in FY 2017: new playgrounds at Maxie L. Parks, Woodward, Einstein, and Art of Life Garden in Woodward Park, new walking path at Mosqueda, several parking lot improvement/repaving projects, shade structure at Dickey and Carroza Parks, and a new Splash Pad at Vinland Park.

Adding additional green space continues to be a high priority for the residents of this community and the Department was fortunate to be awarded a \$2.5 million grant from State of California Parks and Recreation, to build the Cultural Arts District Park in Downtown Fresno. The 0.77 acre park was dedicated with much fanfare on December 1, 2016 as residents joined in the Mayor's countdown to turn on the festive lights at the park. There was live music, food truck vendors, and art work. This sustainably designed park includes a performance area for cultural events, shade structures with interactive lighting, tot-lot, work out station, park furnishings, and water efficient landscaping.

The PARCS Department also entered into an agreement with both Fresno Unified and Central Unified School Districts whereby to

increase accessibility to green space. Sixteen school sites are now open on Saturdays and Sundays from 9am to 6pm for general public use, as well as, for structured activities and programming provided through the Department.

The Recreation and Community Service Divisions continue to build partnerships and provide services targeted at keeping children and teens safe, while reducing juvenile crime through positive, life-changing leisure pursuits. The Sports, Play, Active, Recreation for Kids (SPARK) Program provides a supervised venue for over 3,000 children at 30 school sites where they learn and develop a healthy productive lifestyle through recreation. The Department's successful award-winning Youth Job Preparation Program (YJPP) has been expanded to operate at all eleven high schools and has served over 1,100 students in FY 2017. This Program has assisted many of them in finding employment.

The Empowerment Management Team (EMT) Program was introduced in FY 2016 and expanded significantly in FY 2017. The Program serves as a leadership program for At-Risk Teens and provides them with job training opportunities. They are involved in community outreach, service-oriented projects, job training and nature activities. This Program grew from 20 participants in FY 2016 to over 50 participants in FY 2017. As a group, the teens volunteered over 3,200 hours at a variety of programs including summer camps, community special events, community programs and park grand openings.

Recreation activities allow residents of all ages to experience a variety of programs such as Senior Hot Meals, Summer Aquatics, Sports and Neighborhood Center Recreation. Our Senior Hot Meals Program operates year-round

and serves over 40,000 meals on an annual basis. The Summer Aquatics Program provides relief from the Fresno summer heat for over 49,000 participants. This Program has also been responsible for teaching children how to swim through both fee and grant-funded support.

Children in the community also benefit through our After School Recreation Programs at 15 neighborhood centers. There are over 2,000 unique individuals that participate in the variety of recreational programs being offered between 3pm and 8pm. Examples of the various recreational programs that are offered throughout the community at the neighborhood parks are karate, neighborhood park sports leagues, tournaments, cooking classes, nutritional awareness, homework centers, drama program, teen leadership, community services projects, mentoring and a hiking club. This Program offers a safe haven for families to congregate in a fun and social environment leading to a higher quality of life.

The Youth Sports Program or "bitty sports" is a fee based program that is offered to kids between the ages of 3 – 12 and has seen a significant growth from the previous year. In 2017, over 1,300 youth participated in a variety of sports programs including soccer, rugby, indoor soccer, volleyball, t-ball and basketball. This Program focuses on building teamwork, skills development and sportsmanship. It is anticipated that the Youth Sports Program will grow again in 2018 to approximately 2,000 participants. This Program is expected to generate approximately \$84,000 in FY 2018 to help offset the direct program costs.

The summer camps provide a safe environment for children where they acquire skills in science,

action sports, lifestyle and fitness camp or just enjoy the make-believe world of Pixie and Princess Camp. These fee based camps had over 300 participants and generated approximately \$17,500 in FY 2017.

The Adult Sports Program is a year round fee based men's and women's program that provides healthy outlet for adults to enjoy in organized structured sports leagues. In FY 2017, over 550 different teams participated in a variety of sports. The leagues currently being offered to adults include baseball, softball, flag football, basketball and soccer. These leagues are always hosted in the evening hours to accommodate for busy work schedules. In addition to the city leagues the Regional Sports Complex hosted 25 softball tournaments and six soccer tournaments. The Adult Sports Program is expected to generate approximately \$230,000 in FY 2018 to help offset any direct costs for these programs.

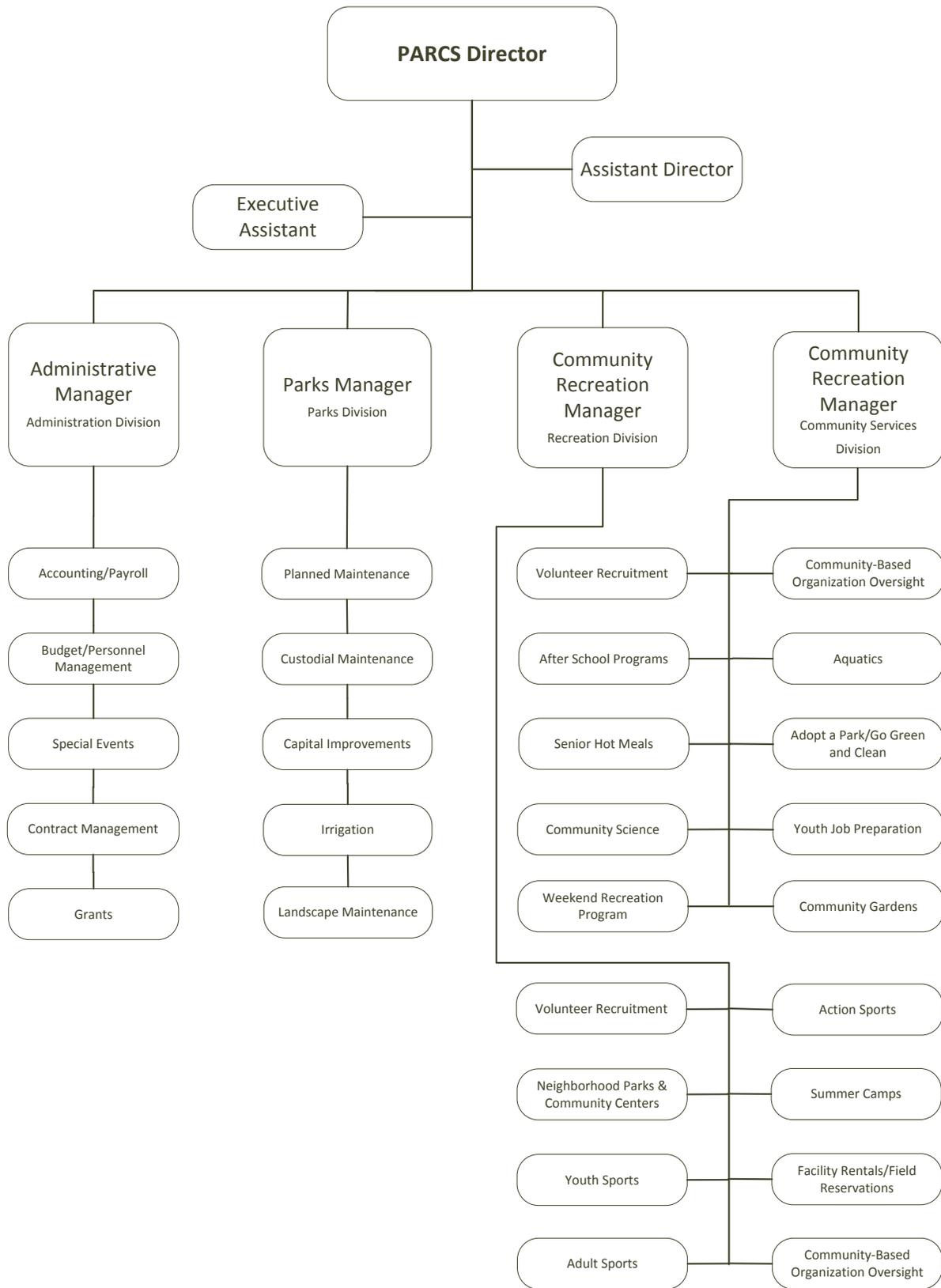
PARCS also provides leadership and support to numerous Community Special Events. Special Events staff oversees the logistics of all events taking place at seven different PARCS

Department venues, including: Woodward Park, Roeding Park, Regional Sports Complex, Eaton Plaza, Chukchansi Stadium, Rotary Amphitheater, and Veterans Memorial Auditorium. Events include: concerts, walks/runs, weddings, festivals, and sporting events. Many of these events benefit charities within the community.

Woodward Park Rotary Amphitheater hosts an average of 15 concerts on an annual basis. Every year Special Events staff coordinates an eight- week long Movies in the Park Program at Eaton Plaza as well as other various neighborhood parks. This is a family friendly free event that draws thousands of community members throughout the season.

In addition to handling events at the PARCS venues, Special Events staff also assists with coordinating an average of 20 city-wide events per year. Some of these include the Christmas Parade, California Classic Weekend, and the Martin Luther King Jr. Parade. These events draw thousands of residents and provide family friendly activities.

Parks, After School, Recreation and Community Services Department



Service Impacts

Council Actions

Three budget motions were approved by City Council. Motion #11 established \$68,800 towards Melody Park current expenditures. Motion #16 committed \$700,000 of FY 2018 appropriations from the Park Impact Fee fund to be divided evenly between Council Districts for park improvements. Motion #18 formalized a Splash Pad Project at Melody Park; however, the motion did not add appropriations to the PARCS Budget.

Revenues

The Department's overall revenues total \$10,760,700, which is \$173,300 below the FY 2017 Amended Budget. The decline is primarily a reflection of a timing effect between planned expenditures for grant and capital activities and the collection of revenue reimbursements. This timing effect impacts the Beginning Balance and Intergovernmental Revenue line-items. Below summarizes the significant revenue variances:

- The Beginning Balance line-item reflects a \$3,226,700 increase above the FY 2017 Amended Budget. The majority of this increase reflects FY 2016 carryover expenditures into the FY 2017 Beginning Balance line-item (a negative \$1,795,300), encompassing various completed capital projects such as Cultural Arts District (CAD) and Martin Ray Reilly Park (MMR).
- The Intergovernmental Revenue line-item declined by \$3,819,000 from the FY 2017 Amended Budget. The majority of this decline corresponded to the Department planned reimbursements for CAD and MMR projects in FY 2017. In addition, less revenue reimbursements are planned for FY 2018 as existing capital projects were completed in FY 2017 or the residual costs

to be completed in FY 2018 under the Proposition 1C fund.

- The Charges for Services line-item is budgeted to increase by \$482,400 over the FY 2017 Amended Budget. The increase primarily reflects Gate Fees increasing by \$350,900 due to projected growth in attendance at Regional Parks.

Expenditures

Non-Personnel Changes

The Department's Non-Personnel Budget totals \$12,470,100, which is a \$460,100 decline from the FY 2017 Amended Budget. The following highlight significant items contributing to Non-Personnel changes:

- The Department's FY 2017 Amended Budget includes the 21st Amendment approved by City Council on November 17, 2016. The amendment established \$1,817,000 appropriations within the Department's FY 2017 Budget for Park improvements and deferred capital repairs.
- The Department's FY 2017 Amended Budget also includes Appropriation Transfers (ATs) that reclassified \$1,510,500 from the Non-Personnel Budget into the Interdepartmental Budget that allowed internal service providers facilitate the process to completing various capital projects.
- \$65,400 to fully fund the anticipated surface water charge for Woodward Park.
- \$12,000 is budgeted to fund a lease payment to replace the Woodward Amphitheater generator for emergency lighting. The current generator is 22 years old and the City is at risk associated with unreliability due to age and the greater difficulty in obtaining replacement parts. The appropriation is budgeted under section number 170102 (Community Events and Outreach), fund number 24017 (Parks

Special Projects), and account number 57414 (Equipment Leases).

Interdepartmental Services' Changes

The Department's Interdepartmental Services' (ID) Budget totals \$2,496,500, which is a \$1,963,000 overall decline from the FY 2017 Amended Budget. The following address the change:

- \$205,900 for vehicle acquisitions in FY 2017, which equate to a one-time budget entry.
- The Department's FY 2017 Amended Budget includes ATs that reclassified \$1,510,500 from the Non-Personnel Budget to the Interdepartmental Budget that allowed internal service providers facilitate the process to completing various capital projects. Appropriation transfers between Personnel, Non-Personnel and Interdepartmental Budgets net to zero.
- \$157,000 in reduced capital ID charges related to overhead costs.
- \$203,200 in reduced Property Self. Insurance charges based on the City's five year average methodology.
- \$23,600 for FY 2018 vehicle lease financing as summarized below:
 - \$3,300 for a 1 ½ ton crew cab replacement pickup. The vehicle will be assigned to transport Special Event Program materials and staff.
 - \$6,800 for a John Deere tractor assigned to the Regional Sports Complex.
 - \$3,300 for a 1 ½ ton crew cab replacement pickup. The vehicle will be assigned to transport staff and Adult Offender Work participants to various park sites.
 - \$3,000 for a 1 ½ ton cab replacement pickup. The vehicle to be will be assigned to transport staff to service citywide parks.
 - \$4,200 for the replacement of a 12 passenger van that will be assigned to the Senior Program.
 - \$3,000 for a 1 ½ ton cab replacement pickup. The vehicle to be will be assigned to transport materials for various Community Service Programs.
- \$4,900 for laptops under the SPARKS Program.

Staffing

The PARCS Department’s Personnel Budget totals \$8,868,000, which is a \$257,300 increase from the FY 2017 Amended Budget. The increase primarily corresponds to the net effect of the following:

- \$358,300 towards temporary staff in order to provide current service level needs across the many programs offered by the Department to the Citizens of Fresno. As a cursory view of the many programs reliant of temporary staff, continued assistance is budgeted under the Weekend Green Space, Aquatics, Recreation/Neighborhood centers, Skate and Bike Parks, Youth Sports, park planned maintenance and custodial services, cooling centers, summer camps, special events, as well as irrigation services.

- \$40,800 due to minimum wage increase.
- \$316,600 reduction in personnel for capital related activities, which corresponds to capital projects scheduled for completion in FY 2017.
- The FY 2017 Amended Budget included operating ATs that reclassified \$132,700 from the Personnel budget to the ID Budget.

Contractual Obligations

The Department’s budget also includes the effect of FY 2017 additional pay period (a.k.a., the 27th pay period), anticipated contractual memorandum of understanding (MOU) increases, and non-MOU obligations, which resulted in a net \$42,100 increase to the Department’s Personnel Budget.

Department Staffing Detail

| Division | Position Summary | | | | |
|-------------------------|------------------|-----------------|-----------------|-----------------|-----------------|
| | FY 2016 Adopted | FY 2017 Adopted | FY 2017 Amended | FY 2018 Changes | FY 2018 Adopted |
| Administration Division | 12.00 | 12.00 | 12.00 | 1.00 | 13.00 |
| Recreation Division | 14.00 | 14.75 | 14.75 | (0.75) | 14.00 |
| Parks Division | 36.00 | 36.00 | 36.00 | 0.00 | 36.00 |
| After School Division | 9.00 | 10.75 | 10.75 | 0.25 | 11.00 |
| Total | 71.00 | 73.50 | 73.50 | 0.50 | 74.00 |

Note:

The following table highlights the FY 2018 change by Division:

| Division | Assistant Director | Comm. Recreation Asst. | FY 2018 Changes |
|--|--------------------|------------------------|-----------------|
| Administration Division Position budgeted @ 1.0 FTE in FY 2018 | 1.00 | | 1.00 |
| Recreation Division New Position budgeted @ 0.75 FTE in FY 2017 | (0.75) | | (0.75) |
| After School Division Position budgeted @ 1.0 FTE in FY 2018 | | 1.00 | 1.00 |
| New Position budgeted @ 0.75 FTE in FY 2017 | | (0.75) | (0.75) |
| Total FY 2018 Changes | 0.25 | 0.25 | 0.50 |

Impact of Capital Infrastructure on Operations

PARCS maintains a capital improvements schedule that identifies, categorizes, and prioritizes the various needs in the 82 City parks. Among these categories is the development of additional green space and amenities throughout neighborhoods, and the rehabilitation and improvement of existing parks. The expected future maintenance is detailed below:

Park Development

This category is anticipated to generate ongoing operations and maintenance costs after completion of each new park. They will require ongoing maintenance in landscaping, janitorial, utilities and repairs.

Cultural Arts District (CAD) Park at 1605 Fulton Street was opened December 2016. This 0.77 acre park created much needed green space in the downtown area and included the construction of the following amenities:

- Tot-Lot with soft fall surfacing
- Workout station
- Shade structures with interactive lighting
- Picnic tables, benches and BBQ
- Open green space, landscaping and irrigation

The improvements not only attract neighborhood/community resident use, but given its location and interactive lighting system, it will be a hub for hosting downtown activities and events.

Park Rehabilitation and Improvement

In general, the majority of the City's parks are of an age and in a condition where major renovations and maintenance are necessary. Due to natural wear and tear, the lack of green

space causing overuse of park amenities, and a lack of a comprehensive replacement plan, this Department anticipates that significant operating costs will occur throughout the park system as it continues to age and as service and use demands increase.

In FY 2016, the City began a comprehensive update to its Park Master Plan (PMP). The PMP process will span multiple fiscal years, with the final document and implementation plan to be completed by December 2017. Currently, the process is in the analysis phase. The processes within this phase will assist the City with identifying current maintenance practices, establishing baseline costs for maintenance and normal repairs as well as understanding the life cycle replacement costs of existing amenities. The anticipated result will identify the gaps in our practices and standards and identify the resources necessary to properly manage the park system. Early indicators reveal that there are \$122 million dollars needed over the next 10 years for life cycle replacement costs of assets within our existing parks. Preliminarily, the results also show that the City is currently allocating resources at 25 percent of where they should be. Funding sources to properly manage the City's park system have been strained over the last several years.

The PMP process also includes significant outreach efforts within the Fresno neighborhoods and community. The outreach will help the City assess the resident's values and concerns and will help prioritize improvements to existing parks and identify new parks to meet underserved and growth areas.

Using all of the information and analysis, the Plan will identify funding strategies and will serve as a guide to assist Council and the City's

Administration on deciding where, when and how to direct resources. The completed plan will also help with the acquisition and use of grant funding.

PARCS has made a significant effort at refurbishing existing parks with various State grant funds.

Over \$1.3 million in renovations were completed at Mosqueda Park, Vinland Park, Frank H. Ball and Maxie L Parks Center. These efforts will pay long term dividends by providing energy efficiency improvements that included; new LED lights, new doors, and irrigation improvements.

Parks, After School, Recreation and Community Services Department

Department Revenue and Expenditure - All Funds Combined

| Funding Source | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted | Percent Change |
|--|------------------------|------------------------|------------------------|------------------------|-----------------------|
| Beginning Balance | (7,517,696) | (3,716,777) | (1,795,300) | 1,431,400 | (179.7) |
| Fiscal Year Revenues: | | | | | |
| Taxes | 157 | 522 | 0 | 0 | 0.0 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0.0 |
| Intergovernmental Revenue | 5,332,300 | 4,291,142 | 6,937,800 | 3,118,800 | (55.0) |
| Charges for Services | 2,352,238 | 2,830,015 | 2,610,600 | 3,093,000 | 18.5 |
| Fines | 0 | 0 | 0 | 0 | 0.0 |
| Other Revenue | 679,008 | 659,642 | 758,300 | 690,000 | (9.0) |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 0.0 |
| Misc. Revenue | 303,813 | 2,152,044 | 225,800 | 231,800 | 2.7 |
| Transfers | 2,128,751 | 2,104,621 | 2,196,800 | 2,195,700 | (0.1) |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0.0 |
| Total Fiscal Year Revenues | 10,796,266 | 12,037,987 | 12,729,300 | 9,329,300 | (26.7) |
| Funding Facilitated by Department | 3,278,570 | 8,321,210 | 10,934,000 | 10,760,700 | (1.6) |
| Memo Item: | | | | | |
| Citywide General Fund Support | 11,655,554 | 13,429,016 | 13,631,300 | 11,473,900 | (15.8) |
| Total Available Funding | 14,934,124 | 21,750,225 | 24,565,300 | 22,234,600 | (9.5) |
| Appropriations | | | | | |
| Personnel Services | 5,814,629 | 6,568,641 | 8,610,700 | 8,868,000 | 3.0 |
| Non Personnel Services | 10,307,860 | 14,195,823 | 12,930,200 | 12,470,100 | (3.6) |
| Interdepartmental Services | 2,846,973 | 3,046,774 | 4,459,500 | 2,496,500 | (44.0) |
| Contingencies | 0 | 0 | 0 | 0 | 0.0 |
| Total Departmental Expenditures | 18,969,462 | 23,811,238 | 26,000,400 | 23,834,600 | (8.3) |

Parks, After School, Recreation and Community Services Department

Department Appropriations by Fund Classification - FY 2018 only

| <i>Resources</i> | <i>General Fund</i> | <i>Special Revenues</i> | <i>Capital</i> | <i>Enterprise</i> | <i>Internal Service</i> | <i>Debt Service</i> | <i>Total</i> |
|--|---------------------|-------------------------|------------------|-------------------|-------------------------|---------------------|-------------------|
| Beginning Balance | 0 | 777,100 | 116,700 | 537,600 | 0 | 0 | 1,431,400 |
| Fiscal Year Revenues: | | | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 93,000 | 3,025,800 | 0 | 0 | 0 | 0 | 3,118,800 |
| Charges for Services | 1,818,600 | 1,082,500 | 96,900 | 95,000 | 0 | 0 | 3,093,000 |
| Fines | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | 157,000 | 228,900 | 500 | 303,600 | 0 | 0 | 690,000 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc. Revenue | 180,700 | 51,100 | 0 | 0 | 0 | 0 | 231,800 |
| Transfers | 0 | 0 | 0 | 0 | 0 | 2,195,700 | 2,195,700 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Fiscal Year Revenues | 2,249,300 | 4,388,300 | 97,400 | 398,600 | 0 | 2,195,700 | 9,329,300 |
| Funding Facilitated by Department | 2,249,300 | 5,165,400 | 214,100 | 936,200 | 0 | 2,195,700 | 10,760,700 |
| Memo Item: | | | | | | | |
| Citywide General Fund Support | 11,473,900 | 0 | 0 | 0 | 0 | 0 | 11,473,900 |
| Total Available Funding | 13,723,200 | 5,165,400 | 214,100 | 936,200 | 0 | 2,195,700 | 22,234,600 |
| Appropriations | | | | | | | |
| Personnel Services | 7,414,600 | 1,352,200 | 69,900 | 31,300 | 0 | 0 | 8,868,000 |
| Non Personnel Services | 3,997,900 | 3,631,700 | 1,741,200 | 903,600 | 0 | 2,195,700 | 12,470,100 |
| Interdepartmental Services | 2,310,700 | 181,500 | 3,000 | 1,300 | 0 | 0 | 2,496,500 |
| Contingencies | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriations | 13,723,200 | 5,165,400 | 1,814,100 | 936,200 | 0 | 2,195,700 | 23,834,600 |

Department Appropriations by Fund Type

| | <i>FY 2015 Actuals</i> | <i>FY 2016 Actuals</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Adopted</i> |
|--------------|------------------------|------------------------|------------------------|------------------------|
| Operating | 15,288,906 | 16,645,664 | 17,680,200 | 18,444,500 |
| Capital | 1,399,417 | 4,900,989 | 6,123,400 | 3,194,400 |
| Debt Service | 2,281,139 | 2,264,585 | 2,196,800 | 2,195,700 |
| Total | 18,969,462 | 23,811,238 | 26,000,400 | 23,834,600 |

Notes

Department Revenue and Expenditures – All Funds Combined Table

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

Department Appropriations by Fund Classification – FY 2018 only Table

1. This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Personnel Services Department

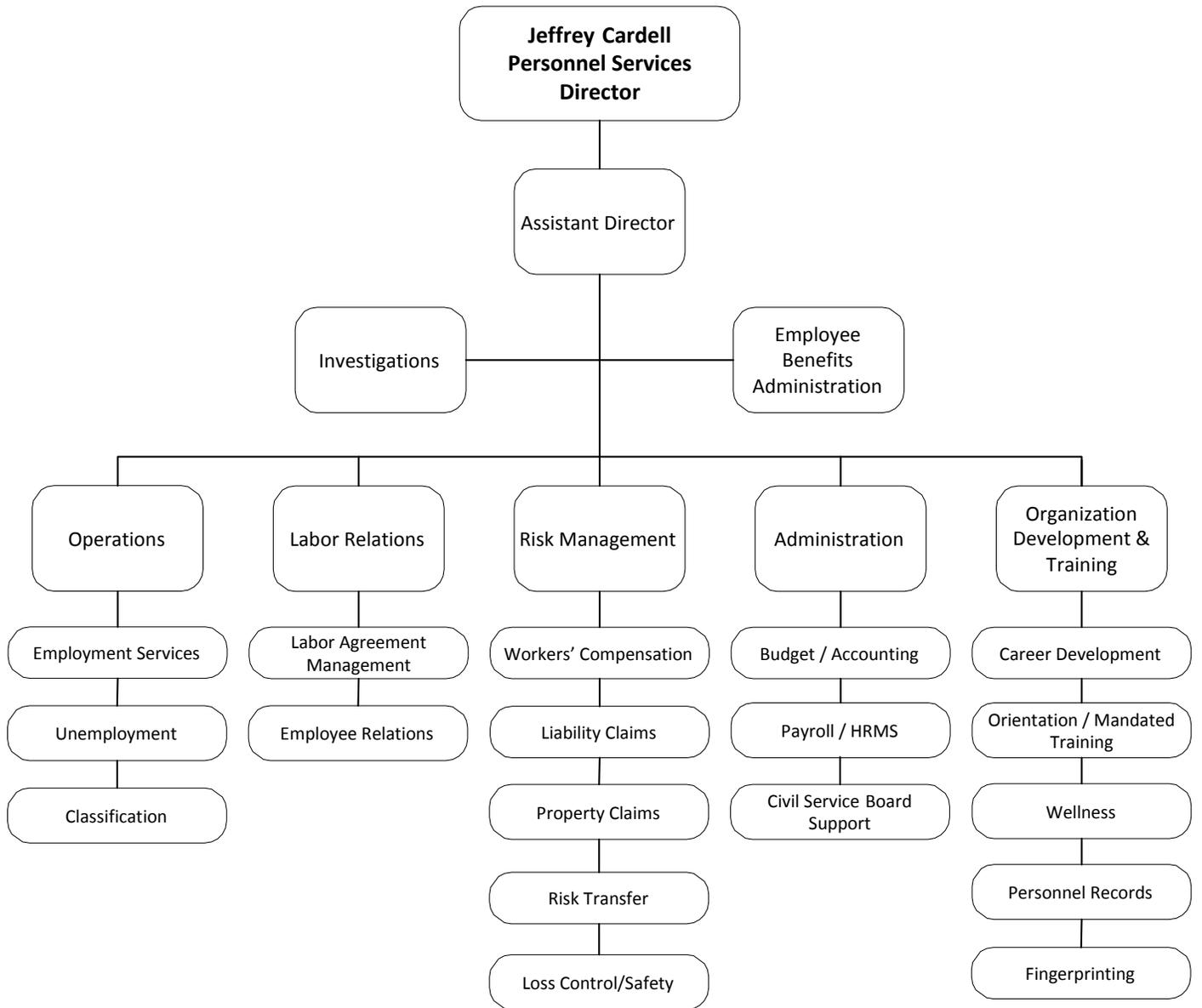
The Personnel Services Department's mission is to provide and facilitate the delivery of effective customer service through collaborative and diplomatic efforts, employing the values of integrity, compassion, and respect.

The Department consults Citywide with department management on personnel matters, negotiates and maintains Memoranda of Understanding (MOU) with City bargaining units, processes grievances, investigates employee concerns, serves as support staff to the Civil Service Board, and manages the interactive process. The Department also manages benefit plan enrollments; Unemployment Insurance claims; the Employee Assistance Program; and provides

new employee training and ongoing staff development; develops and updates personnel policies; implements and manages data modules to improve employee access to training opportunities and online personnel information; recruits and tests applicants for City positions; administers bilingual skill examinations; maintains personnel data and employee files for the City workforce.

The Risk Management Division manages employee Workers' Compensation; provides loss control services through Citywide safety programs; ensures compliance with the City indemnification policy through contract review; and processes property and liability claims through resolution and subrogation recovery.

The overall goal of the Department is to add value to the City by providing outstanding service while proactively identifying opportunities for streamlining, protecting the City's assets and consolidating efforts. The Personnel Services Department strives to enhance working relationships at all levels to create a harmonious and efficient environment.



Service Impacts

Revenues

Services provided by the Personnel Services Department are funded by the General Fund and Interdepartmental Fees. General Operations, Administration, Organizational Development and Training, and Labor Relations are fully funded by the General Fund. The Risk Division's Workers' Compensation, Property, Liability and the Unemployment Programs are Internal Service Funds that are supported by user fees from internal client departments. Anticipated demand for the following fiscal year for these funds is determined through analyses of historical trends and anticipated increases in activity. Client departments are then allocated their respective portion based on their historical use of the respective Program.

For FY 2018, total available funding, generated entirely by Internal Service funds is budgeted at \$35.71 million, a decrease of 7.6 percent or \$2.92 million below the FY 2017 Amended Budget. The majority of this amount is comprised of a decrease to Interdepartmental Charges for services of \$2.75 million which includes \$1.35 million in the Workers' Compensation, a decrease of \$1.81 million in the Liability Fund and a decrease of \$162,200 to prior year combined carryovers offset by an increase of \$412,300 in the Property Fund.

Workers' Compensation

FY 2018 revenues for the City's Workers' Compensation Program are budgeted at \$16.86 million; a decrease of 3.5 percent or \$608,700 when compared to the FY 2017 Amended Budget. The Program also reflects a \$738,400 increase in prior year carryover and a \$1.35 million decrease to Charges for Services. This decrease is a reflection of additional appropriations approved by Council in FY 2017

intended to support the anticipated claim activity during the year. The appropriations for FY 2018 more accurately align with the current payout trend and future anticipated activity.

Liability

FY 2018 revenues for the Liability Program are budgeted at \$10.32 million; a decrease of 17.81 percent or \$2.24 million when compared to the FY 2017 Amended Budget. Due to high claim activity and the projected depletion of the \$3 million Self Insured Retention (SIR) in FY 2017, year-end carryover balances from FY 2017 are decreasing by \$894,700 while Charges for Services are decreasing by \$1.81 million. This decrease is a reflection of the additional appropriations approved by Council in FY 2017 to support the partial replenishment of the SIR.

Property

FY 2018 revenues for the Property Fund are budgeted at \$3.94 million; an increase of 7.7 percent or \$281,800 when compared to the FY 2017 Amended Budget; this increase is intended to support the appropriations established in FY 2018.

Expenditures

For FY 2018, the Personnel Services Department's appropriations are budgeted at \$34.44 million, a decrease of 8.1 percent or \$3.05 million when compared to the FY 2017 Amended Budget.

Workers' Compensation Program

Appropriations in the FY2018 Budget for the Workers' Compensation Program are established at \$16.71 million, a decrease of 4.1 percent or \$723,500 when compared to the FY 2017 Amended budget. This overall decrease is necessary to support additional appropriations

in the Refunds and Claims line item due to anticipated claim activity in FY 2018 reflective of recent activity trends.

The FY 2017 Budget included appropriations of \$100,000 for the expansion of the Alternative Dispute Resolution (ADR) Program to include the Amalgamated Transit Union (ATU) bargaining unit. Since this expansion was not implemented, a reduction of \$100,000 in appropriations was offset by the partial reallocation of \$78,600 for one (1) Senior Human Resources/Risk Analyst position previously allocated to the General Fund in addition to:

- \$40,000 to expand and rate set the current Alternative Dispute Resolution Program for the Police Department due to increased activity.
- \$2,500 for half of the cost of a safety training video subscription library of safety topics that will allow the Department to better support the loss control and safety training efforts of various City operations.

Interdepartmental charge decreases of \$12,500 are fully attributable to the Cost Allocation Plan.

Liability

Appropriations in the FY 2018 Budget for the Liability Program are established at \$9.87 million, an decrease of 19.0 percent or

\$2.32 million below the FY 2017 Amended Budget comprised of a \$23,700 increase to Personnel, costs, a \$437,200 net reduction from Operations and Maintenance that includes a \$35,000 increase for the acquisition or upgrade of a Claims Software system to be shared equally with the Property Fund and a \$22,900 decrease to Interdepartmental Charges.

A \$1.89 million decrease to the Refunds and Claims line item reflects a decrease of \$2.37 million for additional appropriations approved by Council in FY 2017 to support the partial replenishment of the SIR which was anticipated to be depleted during FY 2017 due to high claims activity, offset by the reallocation of \$480,200 from operating line items to refunds and claims. This reallocation reflects implemented accounting process changes that include reporting payments to consultants, outside legal counsel, etc., related to claims, under the refunds and claims line item rather than in the respective operating line items.

Property

In FY 2018, total appropriations in the Property section are budgeted at \$3.70 million, an increase of 1.3 percent or \$46,200 above the FY 2017 Amended Budget. This amount is mostly attributable to an increase of \$35,000 or half of the allocation for a Claims Software shared with the Liability section and appropriations for temporary employees discussed under the staffing section.

Staffing

The combined FY2018 Budget for Personnel is budgeted at \$3.44 million; \$28,500 above the FY 2017 Amended Budget. Significant changes impacting this increase are comprised of savings for the 27th pay period in FY 2017 offset by salary adjustments, step advancements, contractual obligations driven by negotiated Memorandum of Understanding (MOU) agreements in addition to:

- \$13,500 for an intern, fully funded in the Property Section to assist in reducing the property case load and increase recoveries.
- One (1) Human Resources Risk Analyst effective July 1, 2017. The position will be fully funded by the Liability Program to better manage the respective case loads of approximately 150 claims per examiner. Position Cost: \$73,900

Department Staffing Detail

| <i>Position Summary</i> | | | | | |
|--------------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| <i>Division</i> | <i>FY 2016 Adopted</i> | <i>FY 2017 Adopted</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Changes</i> | <i>FY 2018 Adopted</i> |
| Human Resources Admin. Division | 4.75 | 5.00 | 5.00 | 0.00 | 5.00 |
| Organization Dev.& Training Division | 1.00 | 1.00 | 1.00 | 0.00 | 1.00 |
| Human Resources Operations Division | 9.00 | 9.00 | 9.00 | 1.00 | 10.00 |
| Labor Relations Division | 4.00 | 4.00 | 4.00 | (1.00) | 3.00 |
| Loss Control Division | 4.00 | 4.00 | 4.00 | (2.00) | 2.00 |
| Risk Management Division | 7.75 | 9.00 | 9.00 | 2.00 | 11.00 |
| Workers Compensation Division | 0.00 | 0.00 | 0.00 | 1.00 | 1.00 |
| HR Classification and Compensation | 2.00 | 2.00 | 2.00 | 0.00 | 2.00 |
| Total | 32.50 | 34.00 | 34.00 | 1.00 | 35.00 |

Department Revenue and Expenditure - All Funds Combined

| Funding Source | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted | Percent Change |
|--|------------------------|------------------------|------------------------|------------------------|-----------------------|
| Beginning Balance | 7,630,783 | 7,490,898 | 7,629,700 | 7,467,500 | (2.1) |
| Fiscal Year Revenues: | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0.0 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0.0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 | 0.0 |
| Charges for Services | 16,760 | 14,060 | 10,000 | 12,000 | 20.0 |
| Fines | 0 | 0 | 375,000 | 375,000 | 0.0 |
| Other Revenue | 45,467 | 64,409 | 29,500 | 67,000 | 127.1 |
| Interdepartmental Charges for Services | 21,999,600 | 25,427,300 | 27,378,900 | 24,629,200 | (10.0) |
| Misc. Revenue | 7,416 | 604 | 0 | 0 | 0.0 |
| Transfers | 150,000 | 0 | 0 | 0 | 0.0 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0.0 |
| Total Fiscal Year Revenues | 22,219,243 | 25,506,373 | 27,793,400 | 25,083,200 | (9.8) |
| Funding Facilitated by Department | 29,850,026 | 32,997,271 | 35,423,100 | 32,550,700 | (8.1) |
| Memo Item: | | | | | |
| Citywide General Fund Support | 2,817,643 | 2,903,808 | 3,203,100 | 3,154,700 | (1.5) |
| Total Available Funding | 32,667,670 | 35,901,079 | 38,626,200 | 35,705,400 | (7.6) |
| Appropriations | | | | | |
| Personnel Services | 2,723,166 | 2,910,228 | 3,408,900 | 3,437,400 | 0.8 |
| Non Personnel Services | 6,439,976 | 4,285,431 | 5,677,500 | 5,207,900 | (8.3) |
| Interdepartmental Services | 1,190,968 | 995,188 | 850,700 | 863,300 | 1.5 |
| Contingencies | 14,821,057 | 18,138,159 | 27,548,000 | 24,930,000 | (9.5) |
| Total Departmental Expenditures | 25,175,167 | 26,329,007 | 37,485,100 | 34,438,600 | (8.1) |

Department Appropriations by Fund Classification - FY 2018 only

| <i>Resources</i> | <i>General Fund</i> | <i>Special Revenues</i> | <i>Capital</i> | <i>Enterprise</i> | <i>Internal Service</i> | <i>Debt Service</i> | <i>Total</i> |
|--|---------------------|-------------------------|----------------|-------------------|-------------------------|---------------------|-------------------|
| Beginning Balance | 0 | 0 | 0 | 0 | 7,467,500 | 0 | 7,467,500 |
| Fiscal Year Revenues: | | | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 12,000 | 0 | 0 | 0 | 0 | 0 | 12,000 |
| Fines | 0 | 0 | 0 | 0 | 375,000 | 0 | 375,000 |
| Other Revenue | 0 | 0 | 0 | 0 | 67,000 | 0 | 67,000 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 24,629,200 | 0 | 24,629,200 |
| Misc. Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfers | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Fiscal Year Revenues | 12,000 | 0 | 0 | 0 | 25,071,200 | 0 | 25,083,200 |
| Funding Facilitated by Department | 12,000 | 0 | 0 | 0 | 32,538,700 | 0 | 32,550,700 |
| Memo Item: | | | | | | | |
| Citywide General Fund Support | 3,154,700 | 0 | 0 | 0 | 0 | 0 | 3,154,700 |
| Total Available Funding | 3,166,700 | 0 | 0 | 0 | 32,538,700 | 0 | 35,705,400 |
| Appropriations | | | | | | | |
| Personnel Services | 2,467,800 | 0 | 0 | 0 | 969,600 | 0 | 3,437,400 |
| Non Personnel Services | 230,200 | 0 | 0 | 0 | 4,977,700 | 0 | 5,207,900 |
| Interdepartmental Services | 468,700 | 0 | 0 | 0 | 394,600 | 0 | 863,300 |
| Contingencies | 0 | 0 | 0 | 0 | 24,930,000 | 0 | 24,930,000 |
| Total Appropriations | 3,166,700 | 0 | 0 | 0 | 31,271,900 | 0 | 34,438,600 |

Department Appropriations by Fund Type

| | <i>FY 2015 Actuals</i> | <i>FY 2016 Actuals</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Adopted</i> |
|--------------|------------------------|------------------------|------------------------|------------------------|
| Operating | 25,175,167 | 26,329,007 | 37,485,100 | 34,438,600 |
| Capital | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 |
| Total | 25,175,167 | 26,329,007 | 37,485,100 | 34,438,600 |

Notes

Department Revenue and Expenditures – All Funds Combined Table

1. This table reflects the consolidation of all funds that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

Department Appropriations by Fund Classification – FY 2018 only Table

1. This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Police Department

The Fresno Police Department (FPD) is committed to increasing community support by establishing relationships of trust, implementing citywide community policing activities, improving the delivery of police services, and ensuring the safety of citizens and our employees.

In an effort to prevent crime, the Department identifies trends at an early stage through the analysis of crime data utilizing sophisticated technology and skilled Crime Analysts.

Strategies are then developed and resources deployed in order to impact these trends quickly. Immediate investigative follow up is also conducted to apprehend those responsible. Problem Oriented Policing Officers identify and focus on locations responsible for the highest number of repeat calls for service and use creative, collaborative strategies to minimize these calls from occurring. In turn, officers are provided more time to handle emergency calls for service, engage in proactive enforcement and community policing activities.

In an effort to prevent traffic collisions, Department members develop strategies to address collision trends while supervisors deploy traffic officers to locations with the highest probability of collisions occurring.

The Police Department is a professional organization that prides itself on delivering the

highest level of quality service possible. Department members and volunteers are dedicated public servants who care deeply about neighborhoods and serve with compassion, honesty, and sincerity. Each member is committed to the overall mission of enhancing safety, service, and trust with our community.

Department members strongly value and continually seek to establish partnerships with members of the community through programs such as Bringing Broken Neighborhoods Back to Life, Hope Coalition, Chiefs Advisory Board, Youth Advisory Council, Teen Academy, Police Activities League, Crime Stoppers, Neighborhood Watch, and the Citizens Police Academy. Maintaining the confidence, support, and trust of our community is the foundation for our success.

The Police Department is committed to recruiting the most qualified candidates who are reflective of the community demographics and providing them with the training, technology, and equipment allowing them to do their job safely, effectively and efficiently.

Thanks to the outstanding efforts of the men and women of the Fresno Police Department in partnership with the community, crime rates remain relatively low as compared to the early 2000s. Unfortunately, violent crime did increase by 12 percent in 2016. Property crimes fell by 5 percent, with the largest reduction seen in burglary and larceny.

When considering the State's weakened criminal justice system resulting in 20 percent fewer inmates in California prisons as compared to five years ago, combined with the significant loss of Department personnel, an

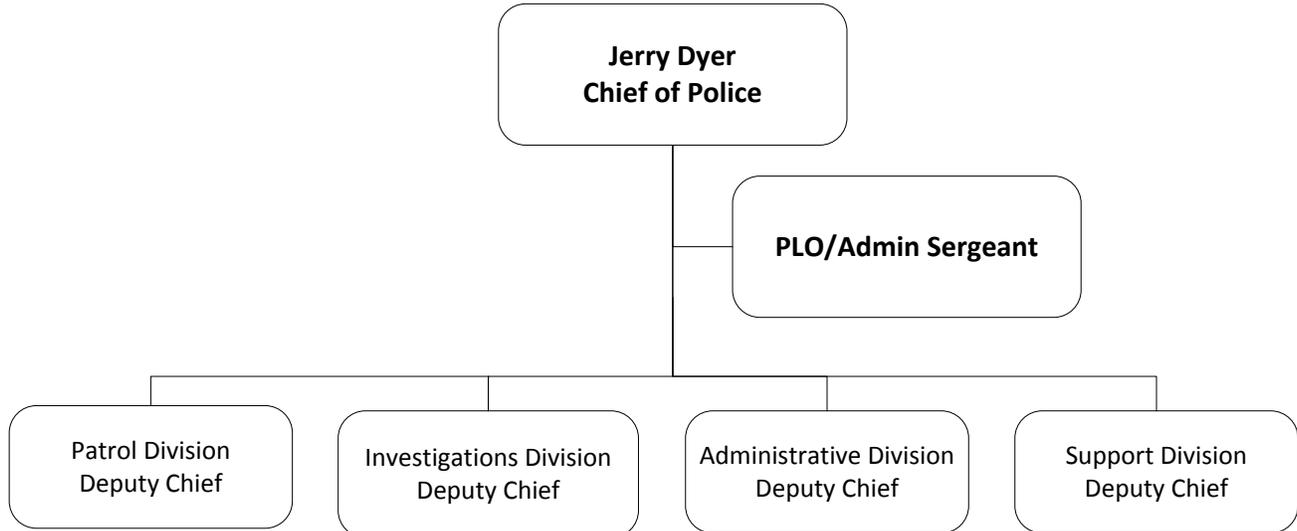
Police Department

increase in crime was not a surprise. Although we have much work to do, members of the Fresno Police Department are optimistic about ongoing safety and security of our neighborhoods.

The Fresno Police Department continues to explore evolving technology through the Departments Real Time Crime Center,

Shotspotter's gunshot detection system, Predpol's predictive policing algorithm, and Vigilant's license plate recognition data base.

In addition, over 400 Axon body worn cameras are being utilized by uniformed officers resulting in a decrease in complaints against officers and an increase in community trust.



Service Impacts

Council Actions

Per City Council's approval of Motion #3, the Police Department's Budget includes \$25,000 to continue the report writing station in District 4.

Revenues

The Department's overall revenues total \$26,117,700, which is \$6,691,700 above the FY 2017 Amended Budget. The increase is primarily accounted in Charges for Services and Transfers as summarized below:

- The Department's overall Charges for Services are projected at \$7,827,300, which is \$1,834,100 above the FY 2017 Amended Budget. The increase primarily reflects the Department's FAX Unit's expansion of services. The FAX Unit is budgeted to increase by a total of nine sworn positions, eight police officer positions and one sergeant position, these positions will provide law enforcement services to the Bus Rapid Transit system. Reimbursement of the expanded services equates to \$1,347,300. Further discussion will be provided highlighting the associated costs for the nine additional sworn positions.
- FPD's Transfers line-item is projected at \$6,418,400, which is \$4,680,400 above the FY 2017 Amended Budget. The increase is accounted for by two significant activities. The first activity corresponds to a \$5,003,800 transfer to a capital fund that will provide funding for the planned construction of the new Southeast Police Station. The funding source is a result of savings realized from the refunding of the City's debt obligations completed in April 2017. The project's cost will be identified in the expenditure section. The second

transfer activity relates to \$320,500 debt service funding for the Northeast Police Station's that ended April 2017.

Expenditures

Non-Personnel Changes

The Department's Non-Personnel Budget totals \$17,448,700, which is a \$4,512,900 increase from the FY 2017 Amended Budget. The following addresses the significant items impacting the Non-Personnel Budget:

- \$5,853,900 is budgeted under the Non-Personnel Budget for the construction of the new Southeast Police Station. This capital project also includes \$250,000 for personnel costs and \$90,000 for interdepartmental services totaling \$6,193,900.

The new Southeast Police Station will be located in the new Fancher Creek development at Tulare and Argyle. Fancher Creek will consist of a major retail shopping center. Adjacent to the shopping center will be a FAX service facility and the new Police Station. The current Southeast Station is located at Cedar and Butler and has been there for approximately 35 years. The current Station is in need of renovation and the Police Department has outgrown it. The planned new Station will be larger, 10,280 square feet, able to accommodate the 80+ personnel, and easily accommodate future growth. Having the Southeast Station at Fancher Creek will not only enhance the safety of the surrounding retail and residential areas, but having the Station at a central location will improve response to any location in the District. The Department anticipates a move-in date of January 2019.

Police Department

- \$124,800 for operational safety equipment corresponding to adding 12 new sworn positions to the Department.
- \$93,400 for operational safety equipment corresponding to adding nine new sworn positions to the FAX Unit.
- \$268,000 for the Shotspotter Technology (SST) Flex Gunshot Detection System's annual license fee. The Shotspotter system provides rapid alerts of gunfire incidents to both the Department's Communications Center and to Patrol Officers. FPD introduced the ShotSpotter system in 2015 in hopes of better pinpointing gunfire across the City. Between 2014 and 2015, reports of shootings in Fresno increased by 20 percent. The system uses sensors to notify Patrol Officers within seconds of gunfire, bypassing a 911 call. The system detects legitimate gunshots and passes the information directly to the Dispatch Center and police cars, alerting officers exactly where and when a shot was fired. For example, the Shotspotter system allowed Patrol Officers to successfully locate and apprehend a multiple-murder suspect in April 2017.

The Department received a \$150,000 state grant in 2015 to install the system in parts of Fresno, and the Fresno Unified school board will allow schools to act as detection centers. The system's coverage area was expanded from three square miles to six square miles with the school district's partnership, and currently encompasses 24 schools and their surrounding neighborhoods. The system's coverage will further be expanded from six square miles to nine square miles in FY 2018.

- \$86,000 funding shift, within FPD's Budget, from the Board of State and Community

Correction (BSCC) Fund to General Fund, in order to cover the Predpol software annual fee. The annual fee was historically funded by the BSCC fund; however, this fund will sunset in FY 2017 and will only have enough carryover funding to pay for the Crime Analysts' positions. Predpol is a predictive policing software and is a patented crime prediction software that generates extrapolations about which areas and windows of time are at highest risk for future crimes. This includes property crimes, traffic accidents, drug incidents, gang activity, and violent crimes. The software integrates with the Police Department's RMS crime data systems and updates automatically as records are updated.

PredPol has proven to be an effective resource for suppression and reduction of crime in cities across the US and abroad. Regionally, PredPol is being used by the Fresno Police Department, Fresno County Sheriff's Office and multiple other agencies within the county with success. It is also being used by the Los Angeles Police Department, Burbank Police Department and Modesto Police Department.

- \$86,800 funding shift, within FPD's Budget, from the BSCC grant to General Fund in order to fully fund the Taser body camera lease payment in FY 2018. The BSCC fund was designated to pay for a portion of the body camera lease payment. However, FPD was notified in January 2017 that the BSCC grant could no longer be used towards this lease payment. FY 2018 is year four of a total of five years for the Body Camera lease. The total lease payment is \$516,800 per year. The planned funding sources to cover the total lease payment

- include: \$100,000 from private donations; \$130,000 from the Supplemental Law Enforcement Service Fund (SLESF), and \$286,800 from the General Fund.
- \$64,700 to fully fund the Skywatch Program's regular operational needs totaling \$705,900 based on:
 - \$624,900 (1562 flight hours at \$400/hr.)
 - \$30,000 pilot training
 - \$15,000 utilities
 - \$36,000 space rental
 - \$110,000 to cover the rebuild of Skywatch's main rotor gear box for Helicopter #2 due April 2018. This rotor gear box overhaul is required every 3,800 flight hours and was completed on Helicopter #1 in July 2016.
 - \$182,400 to adequately fund FPD's Police Officer training for emergency situations. This funding will allow for:
 - Department required pistol and rifle qualifications; three times per year,
 - Department required shotgun training and qualifications,
 - Less lethal shotgun munitions,
 - Academy trainees,
 - SWAT monthly training,
 - Special Response Team monthly training,
 - Perishable Skills Program training (POST mandated); includes POST firearm training,
 - Annual (pistol) and bi-annual cycling of duty ammunition, as well as Taser cartridges.
 - \$14,300 to cover the scheduled 5 percent contract increase regarding the Patrol Dispatch's Data 911 software.
 - \$135,100 to rebuild FPD's current Explosive Ordinance Disposal (EOD) robot. The current robot is 15+ years old and has exceeded its expected service life and is in need of a complete rebuild.
 - \$8,500 for evidence lockers in the Crime Scene Investigative (CSI) Bureau's Evidence Processing Room. The lockers will increase the investigative ability of FPD's CSI section which acts as a workforce multiplier for Police Officers and Detectives. Through better and modern equipment, FPD believes they will be able to more rapidly identify suspects and save officer and detective hours.
 - \$8,500 funding shift, within FPD's Budget, from the Justice Assistance Grant (JAG) Program to the General Fund, in order to cover the Lexipol software license. JAG has become less discretionary and more specific equipment based. The software has been used by FPD for several years as a policy and procedure management resource, which tracks the distribution and receipt of documents to each department member.
 - \$9,900 to replenish a depleted and/or broken inventory of render-safe tools for the Bomb Squad Unit.
 - \$2,500 to purchase a Fingerprint Fuming Chamber. The chamber will be used to develop fingerprints on hard objects such as guns, knives, bottles and cans.
 - \$13,900 for replacement chairs assigned to the Records Unit. The current chairs are used 24/7 and are 10 to 15 years old and in need of replacement.
 - \$33,300 to upgrade the "File on Q" software, which would add asset and quartermaster management to the software. This addition would allow FPD to track all department inventories as well as grant managed assets in the new system that are used for evidence tracking.

Police Department

- \$25,000 to continue the annual lease of a report writing station in the Tower District. This location will be used by Police Officers to write reports and allow them to be seen more frequently and interact with the Tower Community members.
- \$4,000 for nine Verizon Aircards assigned to the nine new FAX Police Officers.
- \$126,600 to fund the Property and Evidence Stations (PECS) lease and operating costs. The appropriations are based on the new lease, estimated utilities, janitorial, alarm, landscape, and property taxes totaling \$235,000. However, a net of savings totaling \$108,400 is planned due to the elimination of FPD's Pine Street costs, PECS's storage leases, and Broadway costs. The new lease cost of \$150,000 will be funded by the General Fund (\$76,500 or 51 percent) and by the Police Impact Fee Fund (\$73,500 or 49 percent as allowed by the Fund's covenants).
- \$250,000 to fund the Northwest Station move-in costs. As a result of the Fresno Police Department creating a fifth policing district on October 3, 2016, the boundaries defining the policing districts were realigned. This realignment resulted in the location of the current Northwest Police Station no longer located in the Northwest policing district. The City of Fresno has secured a new location for the Northwest Police Station located at 3082 W. Shaw Avenue, which is on the northwest corner of Shaw Avenue and Marks Avenue. The size of the new police station will be approximately 10,240 square feet. Architect plans for the tenant improvement are currently being drawn and construction is expected to begin around the end of May 2017. It is estimated

at this time that the Fresno Police Department will begin with their move-in responsibilities during early September 2017 for an early to mid-October 2017 grand opening. The move-in responsibilities for the FPD include, but are not limited to, the installation of the City of Fresno computer network into the site, furnishings, lockers, wall decorations, keying of locks, installation of electronic door fobs, appliances, and evidence lockers.

The above additions to the Department's Non-Personnel Budget are partially offset with various grants declining in FY 2018 in comparison to the FY 2017 Amended Budget. The reduction corresponds to various grants scheduled to sunset in FY 2017 or within FY 2018 as well as the unknown status of continued or new grant funding at the time of this document's publication. Below summarizes the \$1,061,200 reduction in FY 2018 grant funds:

- \$81,800 - the Supplemental Law Enforcement Service Fund. It is unknown the level of funding the State may issue for FY 2018. The funding budgeted reflects carryover from the FY 2016 and FY 2017 allotments.
- \$153,200 - the COPS Local Law Enforcements Block Grant Fund. The Department has received confirmation from the State that FY 2017 would be the last year for municipalities to receive BSCC funding which is contained within this fund.
- \$412,100 - the Miscellaneous State Grant Fund. The decline reflects several grants ending in FY 2017, such as Projects Safe Neighborhoods 14 grant in July 2017, CalGRIP 14 grant ending in December 2017, the Selective Traffic Enforcement Program

ending in September 2017, as well as the Off-Highway Vehicle grant not awarded in FY 2017.

- \$391,800 - the Justice Assistant Grant Fund. Request for proposals had not been released by the grantor at the time of this document's publication.
- \$22,300 - the Local Foundation Grants.

Interdepartmental Services' Changes

The Department's Interdepartmental Services' (ID) Budget totals \$16,639,000, which is \$1,368,000 above the FY 2017 Amended Budget. The following bullet points address the significant items impacting the ID budget.

New Equipment and/or Services

- \$270,000 for 50 new patrol vehicles through lease financing. The vehicles correspond to the annual replacement schedule to address units for wrecks, mechanical failures and retirements.
- \$33,700 for Internal modems for 50 new patrol vehicles.
- \$45,400 for 14 Police Motorcycles through lease financing. The Motor Unit was

disbanded in October 2016; however, it was re-established in April 2017. The Police Motorcycles from the former unit are at the end of their life cycle and need to be replaced.

- \$25,800 for five SUV vehicles through lease financing. The vehicles will be assigned to the expanded FAX Unit.
- \$28,200 for nine rugged laptops assigned to the nine new FAX Police Officers.
- \$90,000 for internal service charges for the construction of the new Southeast Police Station.

Base Service Charges

- \$325,000 increase in Fleet Service base charges.
- \$210,300 increase in communication base charges.
- \$208,400 increase is primarily due to FY 2017 new leases scheduled for one payment in year one (FY 2017) and two payments per year thereafter through the remainder of the contract.

Staffing

The Police Department's Personnel Budget totals \$144,770,000, which is a \$3,776,500 increase from the FY 2017 Amended Budget. The increase primarily corresponds to the net effect of new sworn permanent positions, contractual Memorandum of Understanding (MOU) obligations, Non-MOU obligations, future reserve coverage, and the 27th pay period in FY 2017.

New Permanent Positions

The Department's Budget includes the following:

- \$255,700 budgeted to fund 12 new permanent Police Officer Recruit positions based on a staggered hiring process. These positions will be used to address increasing Part I crimes in Fresno. Much of this law-breaking can be attributed to recent changes in California law that have reduced or eliminated consequences for criminal behavior. These officers will also make it a priority to strengthen relationships with residents, business owners and neighborhood groups, while working hand in hand with them to address crime and quality of life issues within their neighborhoods. Ancillary costs for public safety equipment are also budgeted for these new positions at \$124,800 as noted under the Non-Personnel section.
- \$683,100 budgeted to fund nine new permanent Police Officer Recruit positions that will backfill seasoned sworn Police Officers assigned to the FAX Unit. The seasoned Police Officers are scheduled to begin providing services starting August 1, 2017. The Fresno Police Department will be expanding the FAX unit by nine additional

sworn positions (eight Police Officer positions and one Sergeant position) as well as the Units' areas of responsibilities as the Bus Rapid Transit system comes online. The Police Officers will still be responsible for FAX related calls on buses, bus stations, and traffic items.

New areas of focus will also include expanded hours to coincide with bus operations, fare enforcement, passenger station security, bus route security, and utilizing a community based policing model along the entire Blackstone and Kings Canyon corridors. When not responding to calls officers will be engaged in community contacts and Problem Oriented Policing projects along the bus routes to enhance quality of life issues for the community and increase safety for those traveling to and from bus related areas. Ancillary costs for these positions include \$93,400 for public safety equipment, \$28,200 for rugged laptops, and \$25,800 for five leased SUV vehicles as noted under the Non-Personnel section and Interdepartmental Services sections.

The effect of these additions will be a total of 825 authorized sworn positions in the Department by the end of FY 2018. Total sworn positions include 15 Cadets under-filling Police Officer positions.

Other Personnel Future Funding Coverages

The following summarizes additional significant changes within the Police Department's personnel Budget:

- \$535,300 increase in Employee Leave Payoffs as a result of maintaining a sufficient reserve to cover future liability obligations.

- Worker’s Compensation appropriations increased by \$735,000 as a result of the fund’s exhaustion of reserves in conjunction with the City’s three year average methodology to provide coverage for future payments.
 - The Department’s Budget includes \$3,009,000 per City Council’s approval of adopting a Memorandum of Understanding between the City and the Fresno Police Officers Association for Non-Management (Unit 4). This appropriation corresponds to the agreement of a 5% “G” Step in FY 2018.
 - \$683,300 in FY 2017 appropriations were transferred from the Personnel Budget to the Non-Personnel Budget in order to address unanticipated operational needs.
- Contractual Obligations:** The additional pay period in FY 2017 (a.k.a. the 27th pay period), net of contractual memorandum of understanding (MOU) obligations equated to a \$2,124,900 reduction to the Department’s Personnel Budget.

Department Staff Detail

| <i>Division</i> | <i>Position Summary</i> | | | | | |
|--------------------|-------------------------|------------------------|------------------------|------------------------|------------------------|-----------------------|
| | <i>FY 2016 Adopted</i> | <i>FY 2017 Adopted</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Changes</i> | <i>FY 2018 Adopted</i> | <i>FY 2018 Funded</i> |
| Sworn Positions | | | | | | |
| Sworn | 744.76 | 784.15 | 787.15 | 13.19 | 800.34 | 800.34 |
| Cadet under-fills | 15.00 | 15.00 | 15.00 | 0.00 | 15.00 | 15.00 |
| Subtotal Sworn | 759.76 | 799.15 | 802.15 | 13.19 | 815.34 | 815.34 |
| Civilian Positions | 259.80 | 276.50 | 276.50 | 2.50 | 279.00 | 269.00 |
| Total | 1,019.56 | 1,075.65 | 1,078.65 | 15.69 | 1,094.34 | 1,084.34 |

Note:

The FY 2018 position changes are due to the following:

| | | |
|-----------|--------------|---|
| Sworn: | (9.15) | FY 2017 11 authorized new Police Officer positions (staggered hiring process). |
| | 11.00 | FY 2017 11 authorized new Police Officer positions @ 1.00 per position in FY 2018. |
| | 3.06 | FY 2018 12 authorized new Police Officer positions (staggered hiring process). |
| | 8.28 | FY 2018 nine authorized new Police Officer positions funding starting August 2017(FAX Unit). |
| | 13.19 | Subtotal Sworn Position Change |
| Civilian: | (3.00) | FY 2017 four authorized new Senior Administrative Clerk positions @ 0.75 FTE per position. |
| | 4.00 | FY 2017 four authorized new Senior Administrative Clerk positions @ 1.00 FTE per position in FY 2018. |
| | (3.00) | FY 2017 four authorized new Emergency Svcs Dispatcher II positions @ 0.75 per position. |
| | 4.00 | FY 2017 four authorized new Emergency Svcs Dispatcher II positions @ 1.00 per position in FY 2018. |
| | (0.75) | FY 2017 one authorized new Crime Scene Bureau Manager position. |
| | 1.00 | FY 2017 one authorized new Crime Scene Bureau Manager position @ 1.0 FTE in FY 2018. |
| | (0.75) | FY 2017 existing authorized Senior Accountant-Auditor position refunded at 0.75. |
| | 1.00 | FY 2017 existing authorized Senior Accountant-Auditor position@ 1.00 in FY 2018. |
| | 2.50 | Subtotal Civilian Position Change |
| | 15.69 | Total FY 2018 Changes |

Department Revenue and Expenditure - All Funds Combined

| Funding Source | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted | Percent Change |
|--|----------------------------|----------------------------|----------------------------|----------------------------|---------------------------|
| Beginning Balance | 2,550,131 | 3,021,744 | 2,492,600 | 2,535,000 | 1.7 |
| Fiscal Year Revenues: | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0.0 |
| Licenses & Permits | 119,841 | 134,283 | 125,000 | 125,000 | 0.0 |
| Intergovernmental Revenue | 7,868,265 | 7,338,800 | 8,693,800 | 8,560,900 | (1.5) |
| Charges for Services | 5,982,679 | 5,301,043 | 5,993,200 | 7,827,300 | 30.6 |
| Fines | 382,958 | 159,731 | 135,200 | 225,300 | 66.6 |
| Other Revenue | 124,500 | 126,094 | 117,400 | 167,600 | 42.8 |
| Interdepartmental Charges for Services | 6,553 | 7,278 | 8,000 | 0 | (100.0) |
| Misc. Revenue | 149,542 | 198,915 | 122,800 | 258,200 | 110.3 |
| Transfers | 1,494,806 | 1,695,286 | 1,738,000 | 6,418,400 | 269.3 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0.0 |
| Total Fiscal Year Revenues | 16,129,146 | 14,961,430 | 16,933,400 | 23,582,700 | 39.3 |
| Funding Facilitated by Department | 18,679,277 | 17,983,174 | 19,426,000 | 26,117,700 | 34.4 |
| Memo Item: | | | | | |
| Citywide General Fund Support | 130,018,733 | 138,645,109 | 149,662,300 | 152,969,400 | 2.2 |
| Total Available Funding | 148,698,010 | 156,628,283 | 169,088,300 | 179,087,100 | 5.9 |
| Appropriations | | | | | |
| Personnel Services | 121,871,636 | 126,671,098 | 140,993,500 | 144,770,000 | 2.7 |
| Non Personnel Services | 9,451,975 | 11,720,499 | 12,935,800 | 17,448,700 | 34.9 |
| Interdepartmental Services | 14,512,441 | 15,707,571 | 15,271,000 | 16,639,000 | 9.0 |
| Contingencies | 0 | 0 | 0 | 0 | 0.0 |
| Total Departmental Expenditures | 145,836,052 | 154,099,168 | 169,200,300 | 178,857,700 | 5.7 |

Department Appropriations by Fund Classification - FY 2018 only

| Resources | General Fund | Special Revenues | Capital | Enterprise | Internal Service | Debt Service | Total |
|--|---------------------|-------------------------|------------------|-------------------|-------------------------|---------------------|--------------------|
| Beginning Balance | 0 | 1,022,300 | 1,512,700 | 0 | 0 | 0 | 2,535,000 |
| Fiscal Year Revenues: | | | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Licenses & Permits | 125,000 | 0 | 0 | 0 | 0 | 0 | 125,000 |
| Intergovernmental Revenue | 2,821,800 | 5,739,100 | 0 | 0 | 0 | 0 | 8,560,900 |
| Charges for Services | 6,323,000 | 190,000 | 0 | 1,314,300 | 0 | 0 | 7,827,300 |
| Fines | 25,300 | 200,000 | 0 | 0 | 0 | 0 | 225,300 |
| Other Revenue | 3,800 | 163,800 | 0 | 0 | 0 | 0 | 167,600 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc. Revenue | 113,200 | 145,000 | 0 | 0 | 0 | 0 | 258,200 |
| Transfers | 0 | (332,400) | 5,093,800 | 0 | 0 | 1,657,000 | 6,418,400 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Fiscal Year Revenues | 9,412,100 | 6,105,500 | 5,093,800 | 1,314,300 | 0 | 1,657,000 | 23,582,700 |
| Funding Facilitated by Department | 9,412,100 | 7,127,800 | 6,606,500 | 1,314,300 | 0 | 1,657,000 | 26,117,700 |
| Memo Item: | | | | | | | |
| Citywide General Fund Support | 152,969,400 | 0 | 0 | 0 | 0 | 0 | 152,969,400 |
| Total Available Funding | 162,381,500 | 7,127,800 | 6,606,500 | 1,314,300 | 0 | 1,657,000 | 179,087,100 |
| Appropriations | | | | | | | |
| Personnel Services | 140,267,700 | 2,940,400 | 250,000 | 1,311,900 | 0 | 0 | 144,770,000 |
| Non Personnel Services | 5,589,500 | 3,677,600 | 6,523,100 | 1,500 | 0 | 1,657,000 | 17,448,700 |
| Interdepartmental Services | 16,524,300 | 23,800 | 90,000 | 900 | 0 | 0 | 16,639,000 |
| Contingencies | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriations | 162,381,500 | 6,641,800 | 6,863,100 | 1,314,300 | 0 | 1,657,000 | 178,857,700 |

Department Appropriations by Fund Type

| | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted |
|--------------|------------------------|------------------------|------------------------|------------------------|
| Operating | 143,809,724 | 152,034,274 | 167,132,300 | 170,696,700 |
| Capital | 43,717 | 89,945 | 90,000 | 6,504,000 |
| Debt Service | 1,982,611 | 1,974,949 | 1,978,000 | 1,657,000 |
| Total | 145,836,052 | 154,099,168 | 169,200,300 | 178,857,700 |

Notes

Department Revenue and Expenditures – All Funds Combined Table

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

Department Appropriations by Fund Classification – FY 2018 only Table

1. This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Public Utilities Department

The Department of Public Utilities (DPU) provides reliable, efficient, low-cost water, wastewater and solid waste services. The DPU mission is to deliver high quality utility services professionally, efficiently and in an environmentally responsible manner to ensure the health and safety of our community.

The Administration Division coordinates all of the City's utility services including oversight and support of its operating divisions in the areas of strategic business planning, performance improvement, resource management, organizational development, personnel and labor relations, fiscal management, project management, as well as utility planning and engineering.

The Utility Billing & Collection Division (UB&C) is responsible for the billing and collection of the City of Fresno's utilities fees and charges. UB&C collects fees for Water, Sewer and Sanitation / Solid Waste. The Division has over 130,000 customers and approximately \$190 million of annual billings. UB&C receives more than 158,000 customer calls and processes roughly 179,000 counter transactions annually. UB&C can, in some cases, be the only contact the general public ever has with the City of Fresno. Presently, there are four sections within UB&C - the Administrative Section, the Customer Service Section, the Collections and Field Service Section, and the satellite Manchester Center Office. Each section

performs numerous functions; there are two functions that most directly affect the residents of Fresno and those are counter service and telephone customer inquiries. Customer service for the utility is UB&C's primary role.

The Water Division is responsible for delivering a reliable supply of safe, high-quality water to both city and county residents in the Fresno metropolitan area for domestic, commercial, institutional and industrial use. More than 37.5 billion gallons were delivered in 2016 through approximately 1,800 miles of water mains that met mandated state and federal drinking water standards. This consisted of 33.2 billion gallons of groundwater pumped from nearly 250 wells and 4.3 billion gallons of treated surface water from the Northeast Surface Water Treatment Facility (Behymer and Chestnut), and the T3 Storage Tank and Water Treatment Plant facilities (Dakota and Armstrong). Overall, this is an average of 100.1 million gallons each day (MGD). Future water supply is assured through the purchase and utilization of surface water allocations from the U.S. Bureau of Reclamation (USBR) at Friant Dam and the Fresno Irrigation District from the Kings River, and an active conservation program. Major citywide capital improvement program efforts are underway to implement the goals of Recharge Fresno by FY 2019, which includes construction of an 80 million gallon per day Southeast Surface Water Treatment Facility (Olive and Fowler); installation of regional and local water transmission grid mains and raw water supply pipelines from the Friant Kern Canal and Kings River; and making initial proactive steps for the enhancement of the City's water main replacement and groundwater recharge programs. In addition, the Division remains committed to outstanding customer service, extensive planning efforts, employee development, innovative use of

Public Utilities Department

technology, and keeping water rates among the most competitive in the state.

The Solid Waste Management Division is responsible for the collection of municipal solid waste, recyclables, green waste, and operation clean up for 111,000 residential customers. The Division also has oversight of litter collection, and FresGO customer responses for 103 square miles within the Fresno city limits. These collection activities produce approximately 4,600 tons of material each week.

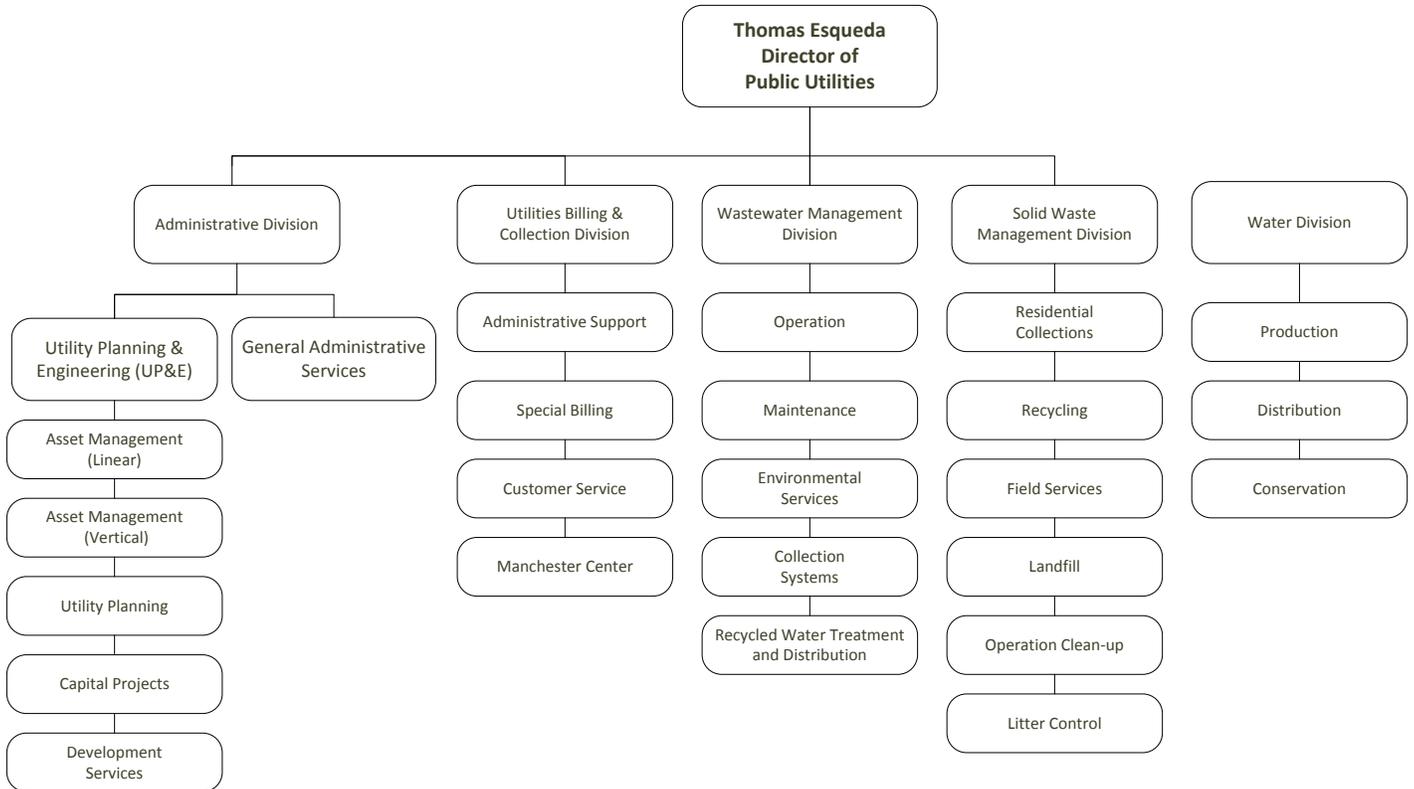
Community needs have resulted in the creation of various initiatives including:

- The Homeless Task Force, a partnership of Solid Waste staff along with the Police Department and other city personnel. This task force continues to manage waste materials while respectfully handling and storing the personal belongings of our community's homeless population.
- Protect Blue initiatives including the addition of Police Officers to Solid Waste staffing. Recycling officers have effectively cited or arrested over 200 suspects for theft of recycling materials.
- CalRecycle funds a community Recycling Container Partnership, which provided for the purchase of 5,133 recycling collection containers for Fresno schools. This partnership saved our local school districts \$65,243 in funds, while supporting various campus and school site athletic programs, and encouraging classroom and campus diversion in conjunction with the Solid Waste Management Division's Classroom Recycling Education Program.

- CalRecycle also provided grant funding for oil and oil filter recycling. The Division collected 13,555 gallons of oil and 6,250 of oil filters for recycling at the curbside.

The Wastewater Management Division is responsible for the collection, conveyance, treatment and reclamation of wastewater generated by the residential, commercial, and industrial sewer customers in the Fresno-Clovis Metropolitan area. Wastewater from homes and businesses in the Metropolitan area travels through approximately 1,500 miles of sanitary sewer lines maintained by the Wastewater Management Division to the Fresno-Clovis Regional Wastewater Reclamation Facility (RWRF) located in southwest Fresno. The Division treats approximately 56 million gallons per day (MGD) of wastewater at the North Fresno Wastewater Reclamation Facility and the 80 MGD at the Fresno-Clovis RWRF, the 8th largest wastewater treatment plant in California. The North Fresno Wastewater Reclamation Facility currently provides recycled water for landscape irrigation at the Copper River Golf Course located in northeast Fresno. Beginning in 2017, upon completion of construction of the first phase of a new recycled water distribution system, recycled water from the Fresno-Clovis RWRF will be available to potential users of irrigation in southwest Fresno.

Through the Industrial Pretreatment Program and the efficient and innovative operation and maintenance of the wastewater treatment and reclamation facilities as well as the collection system, the Division ensures compliance with federal and state regulations and permitting requirements while providing safe and reliable utility service consistent with customer, public health and ecological needs.



Service Impacts

Revenues

Department of Public Utilities (DPU) fiscal year resources in FY 2018 total \$406,783,400 or \$54.49 million less than the FY 2017 Amended Budget of \$461,270,500. The majority of this decrease is associated with beginning fund balances decreasing \$111.87 million from the FY 2017 Amended amount of \$34,750,000. This decrease is the result of placing a portion of Wastewater's cash reserves in escrow for the future defeasance of a portion of the Sewer 2008 Revenue Bonds. Material changes in revenues are discussed further below.

Intergovernmental revenues for FY 2018 are projected to be approximately \$5.04 million or 22.7 percent greater than the amount included in the FY 2017 Amended Budget. This increase is attributable to a \$1 million Water SMART grant received by the Water Division to augment funding for the construction and operation of an underground raw water pipeline from the Friant-Kern Canal to the Northeast Surface Water Treatment Facility.

Charges for Services for Solid Waste and Wastewater for FY 2018 are based on existing rate structures with projected revenues remaining nearly flat. Water charges for services have been projected to include a 14 percent increase effective July 1, 2017 per the rate plan adopted by Council in February 2015. Water charges for services reflect an additional \$14.83 million dollars.

Miscellaneous Revenues are projected to increase \$41.29 million in FY 2018, or 19.3 percent greater than the FY 2017 Amended Budget of \$214.36 million. Approximately \$41 million of this increase is associated with the anticipated receipt of State Revolving Fund loan proceeds associated with the Water

Regional Transmission Mains project and the Southeast Surface Water Treatment Facility.

Transfers for the Department are anticipated to increase \$976,000. This increase is attributable to a change in the way the Water Affordability Program is budgeted in FY 2018. Previously the funds were budgeted as a revenue credit in the Water Fund. Instead of being budgeted as a transfer out in FY 2018 these funds have been appropriated in the Water ACP Fund.

Expenditures

Employee services costs reflect savings from the 27th pay period, Memorandum of Understanding salary provisions; step advancements; and FY 2018 position conversions.

Non Personnel Services charges for DPU in FY 2018 are projected to be \$257.39 million dollars or \$91.39 million less than the FY 2017 Amended Budget. The single largest driving factor in this decrease is the transfer of \$116 million of funds from the Wastewater Enterprise into escrow with a trustee in anticipation of defeasance of a portion of the 2008 Sewer Revenue Bonds in FY 2018. This decrease is slightly offset by a \$17.42 million increase in expenses in the Department's capital plan. Material changes to Non Personnel operating appropriations are detailed below in each Division's service impacts.

DPU Interdepartmental Charges in FY 2018 are \$37,748,600, or \$2.25 million less than the \$40,001,900 reflected in the FY 2017 Amended Budget. Over \$1.47 million of this decrease can be attributed to the a reduction in anticipated overhead charges from Public Works associated with the Department's projected FY 2018 capital plan. Other material changes in interdepartmental charges include a reduction of the number of vehicles being replaced in FY

2018, as well as a \$709,000 increase in Cost Allocation Plan charges.

Division specific material appropriation changes are reflected below:

DPU ADMINISTRATION

Technical Services Alignment

To improve the efficiency and effectiveness of planning and engineering services, engineering staff from the Water and Wastewater Divisions were consolidated into the Department's Utility Planning and Engineering (UP&E) Section as part of the FY 2017 Budget. In FY 2017, only staff were moved and O&M expenses associated with the function were not transitioned. In FY 2018, the Department is requesting the realignment of an additional \$56,400 in operating expenses including: \$23,000 for software licensing and maintenance fees; \$13,200 for training; \$2,400 for travel and conference; \$2,700 for safety boots; \$1,600 for membership and dues; and \$13,500 for subscriptions and publications.

UTILITY BILLING & COLLECTION

Electronic Billing Payment Presentation Services

An additional \$156,000 has been added to the Utility Billing and Collection Division's Budget to cover the consultant services agreement with First Billing Services for providing Electronic Billing Payment Presentation (EBPP) services. These services will not only reduce late and delinquent payments, but will allow Fresno customers the ability to establish auto-payment options based on criteria they set and the convenience of paying online, over the phone or via text message.

WATER DIVISION

Specialized Services

In FY 2018, the Water Division is budgeting an additional \$767,400 more in Operating Specialized Services than the \$610,000

included in the FY 2017 Amended Budget.

Significant components of this increase include:

- Fees required to be paid to the State Water Resources Control Board (SWRCB) for regulation are increasing from \$65,000 to \$203,400.
- Unregulated Contaminant Monitoring Rule (UCMR) IV testing mandated by the EPA. This testing occurs every four to five years and is estimated to cost \$250,000.
- An additional \$150,000 has been budgeted for anticipated continued water quality testing in Northeast Fresno.
- An additional \$40,000 has been budgeted for the start-up of the Southeast Surface Water Treatment Facility, anticipated near the end of FY 2018.
- An additional \$100,000 has been budgeted for CitectSCADA maintenance and customer programming support to help ensure the efficiency and reliability of the Division's Supervisory Control and Data System which allows staff to remotely monitor and control the water system.

Utilities Costs

In FY 2017, the Water Division utilities were budgeted based on a the assumption that the drought and the associated state mandates in effect would result in a lower amount of water being pumped due to consumer conservation. The Division is anticipating increased customer water usage in FY 2018 as a result of the easing of the state conservation mandates, and is therefore budgeting an additional \$1,716,900 based on the anticipated demand.

Paving Contract

Repairs to service lines and water mains require cutting in to the street pavement. After the repairs are made, paving must be restored for both the road base and the surface. Currently the Water Division utilizes an outside contractor for paving repairs. In FY 2018, the

Public Utilities Department

Division is requesting \$1,665,300 contracted pavement repairs for both operating and capital functions. This equates to a \$1,115,300 increase over the \$550,000 budgeted in FY 2017. The Division indicates the amount allocated for this contract in FY 2017 was underbudgeted. Additionally, the amount budgeted for FY 2018 represents an anticipated 1,000 paving cuts for both operating and capital. This is nearly twice the number of cuts as done in FY 2016. The Division was able to offset a portion of the increase through reductions in other line items. Total additional appropriations requested are \$868,400.

Inventory

Due to aging infrastructure and defective service line materials, the level of repairs and maintenance for the distribution system and pump stations has increased. In addition to requiring an increased amount of materials and parts, the associated costs have also risen. In FY 2018, the Division has included an additional \$483,500 above the \$1.3 million budgeted in FY 2017.

Meter Shop Truck Upgrade

In FY 2018, the Water Division has budgeted for the acquisition of a class five truck with a utility box for their Meter Shop. This vehicle will replace a smaller pickup and be utilized by the Senior Water Distribution Operator. The new vehicle will be used for replacing large meters and valves, sectioning water mains, installation and boring services. This larger vehicle will also allow for the safe transport of large diameter pipe, meters, equipment and fittings to job sites. Currently the Meter Shop is utilizing two smaller trucks for these duties. The Division anticipates the upgrade of this truck will increase the efficiency and safety of the crew. The full cost of the vehicle is \$104,300 which will be offset by replacement funds \$15,800

associated with one of the smaller trucks being replaced. Net cost is \$88,500.

State Loan Debt Service

In FY 2018, an additional \$2,419,900 has been budgeted under debt service to cover interest only payments for construction in progress on State low-interest loans associated with the Southeast Surface Water Treatment Facility and the Regional Transmission Mains. As construction progresses, the interest only payments increase accordingly.

SOLID WASTE MANAGEMENT DIVISION

Alley Maintenance Team

The Division has included funding in the FY 2018 Budget for the addition of an Alley Maintenance Team which will be responsible for the semi-annual of cleaning every alley within the City limits. Tasks involved include trash removal, trimming of trees, and weed removal. Two previously defunded Sanitation Operators will be funded in FY 2018 to staff this operation. An additional \$50,000 in appropriations has been included for the repair and maintenance of alley gates. The Water and Wastewater Divisions have included funding to reimburse Solid Waste for their share of the costs for easement inspection, maintenance and clearing. Total additional appropriations added in support of this function are \$175,300.

Street Tree Trimming for Refuse Vehicle Clearance

In FY 2018, \$580,700 has been budgeted in the Solid Waste Management Division to provide for street tree trimming to allow for clearance of residential refuse trucks. Previously this function was budgeted under Public Works and reimbursed by Solid Waste. In FY 2018, \$500,000 has been budgeted for contracted tree trimming services and an additional \$80,700 has been budgeted for reimbursement to Public Works for any staff time required for

consulting with the vendor or inspection of services provided.

WASTEWATER MANAGEMENT DIVISION

Asset Management Plan

The FY 2018 Budget for Wastewater Management Division includes funding for the first phase of an Asset Management Program. A portion of the funding requested will be utilized to fund a Utility Business Management Evaluation (UBME). The UBME will assess the City's existing asset management practices and systems and develop a clear set of recommendations for improvement. Once the UBME is complete, a request for proposal will be issued for an Asset Management Program. The overall goal is to develop an asset management framework that establishes asset management principles and best practices that will lead to effective utility management. \$1,250,000 is included in the FY 2018 Budget to cover the cost of the UBME and to begin implementing its recommendations. The full cost of the Asset Management Plan is currently projected to be \$2.5 million and will be split over the next two years.

Additional Costs Associated with the Power Generation Facility being offline

The Power Generation Facility (PGF) utilizes methane gas blended with natural gas to produce electricity to operate the Regional Wastewater Reclamation Facility. The facility consists of two gas turbines, a steam boiler and a flare to dispose of any excess methane gas not utilized in generating electricity. In FY 2016, both turbines experienced severe failures and were in need of repair. Parts were salvaged from the two failed turbines in an effort to rebuild one reliable turbine; however, the one remaining turbine has not been operational. At this time, it is anticipated that the PGF will not be operating

in FY 2018. Due to the PGF being offline, the Division is requesting additional appropriations for the rental of a supplemental flare and steam boiler. A supplemental flare is required to burn off the excess methane gas that would have been previously utilized by the PGF, and the rental boiler is required to provide reliability and redundancy to the existing permanent boiler. The boilers ensure heat is consistently provided to the facility, primarily for the treatment process and the laboratory where specific temperatures are required. An additional \$285,000 has been included in the Division's budget for the flare and rental boiler. The Department is currently working with a consultant to determine the most financially beneficial methods of generating electrical power and heat the RWRP.

FY 2018 Vehicle and Equipment Replacements

The Wastewater Management Division has included \$797,300 for the replacement of three vehicles and one piece of equipment in FY 2018. The items being replaced include:

- A 2005 16-yard Peterbuilt dump truck utilized in the performance of various road maintenance, the transportation of biosolids to the temporary holding pad, and the hauling of trash and debris to the landfill. Total cost to replace \$415,400.
- Two 2006 video inspection vans used to conduct condition assessments of the sanitary sewer system. Existing vans have become unreliable and are undersized in both space and weight for the type of equipment they carry. Replacement cost per van is \$337,400. The Division currently has \$313,700 available in replacement funds to offset the cost associated with the vehicles. Total additional cost for replacement of both vans is \$361,100.

Public Utilities Department

- 1980 16-foot John Deere spring tooth plow used to perform pond rehabilitation. The Division currently utilizes over 1,750 acres of ponds for effluent disposal. Total cost of replacement is \$20,800.

System Integration Software

An additional \$140,300 has been included in the Division's Budget for the purchase of new software program to manage customer data for industrial/commercial haulers of liquid and anaerobically digester material (ADM) related to permitting, inspections, sampling and inspection schedules, sample reports, billing and other functions. The software will

synchronize with the Division's existing Laboratory Information Management System and allow for sample reports to be incorporated into reports and sent to customers electronically. The software also has the database capacity to maintain the over 1,100 food service establishments in the Fats, Oil and Grease (FOG) Program that are required to be inspected and permitted on a one, two or three-year basis. In addition, the software will have the capability to expand to using other modules, including the EPA authorized electronic signatory program (CROMERR), and connect to other reporting databases.

Staffing

In FY 2018, the Department of Public Utilities will maintain its current permanent staffing levels. The Department, however, is proposing the transfer, conversion and refunding of various positions.

Transfer of One Position from Water to DPU Administration

During FY 2017, the DPU Administration Division has been utilizing a Management Analyst II currently assigned to the Water Division. As part of the FY 2018 budget process, the Department is formally reassigning this position to the DPU Administration Division. The cost associated with this position is \$69,800.

Transfer of Two Positions from Solid Waste Management to Utility Planning & Engineering

A vacant Account Clerk II and Staff Assistant are being transferred from the Solid Waste Management Division to DPU Administration's Utility Planning & Engineering (UP&E) Section where they will be converted to Professional Engineer positions. Duties associated with these positions include: the design, management, and construction of time sensitive CIP projects; master plan updates; and consultant oversight of drinking water systems and wastewater facilities. Other assignments include the review of private development proposals, as well as coordination of projects with other city departments and outside agencies. The cost of these two positions to UP&E is \$192,600.

Conversion of One Groundwater Production Technician and Four Water Distribution Technicians

A Groundwater Production Technician and four Water Distribution Technicians will be converted to Senior Water Treatment Operators (SWTO) in FY 2018. This conversion will provide a staffing level of eight SWTOs at each of the three surface water treatment facilities. The breakdown of the eight positions equates to: two day shift operators; two night shift operators; two swing shift operators; one day relief operator; and one night relief operator. The Division has indicated that as a 24/7 operation, a minimum of eight operators is required to assure uninterrupted operation at all times and safely monitor the entire facility. The cost of this conversion is \$112,000.

Conversion of a Planning Manager to a Staff Assistant in Water Conservation

The conversion of a Planning Manager to a Staff Assistant is included in the Water Division's budget to provide support to the Water Conservation Supervisor. Duties will include: researching and writing technical reports for the Water Conservation Program; research and applying for water and conservation grants; assisting with customer service; enforcement of water regulations; and outreach events. This conversion will result in a cost savings of \$69,100.

Refunding of Two Previously Defunded Sanitation Operators

In FY 2018, the Solid Waste Management Division will be adding an Alley Maintenance Team to provide for the semi-annual cleaning of every alley within the City limits. Instead of adding two additional positions to the Division's staff, this function is funding two previously defunded Sanitation Operators. The cost associated with these two positions is \$125,300.

Public Utilities Department

Department Staffing Detail

| <i>Position Summary</i> | | | | | |
|--------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| <i>Division</i> | <i>FY 2016 Adopted</i> | <i>FY 2017 Adopted</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Changes</i> | <i>FY 2018 Adopted</i> |
| Administration Division | 17.00 | 38.00 | 38.00 | 3.00 | 41.00 |
| Utility Billing & Collection | 58.00 | 61.00 | 61.00 | 0.00 | 61.00 |
| Water Operations Division | 206.00 | 193.00 | 193.00 | (1.00) | 192.00 |
| Solid Waste Division | 177.00 | 169.80 | 169.80 | (2.00) | 167.80 |
| Wastewater Management Division | 182.50 | 182.00 | 182.00 | 0.00 | 182.00 |
| Total | 640.50 | 643.80 | 643.80 | 0.00 | 643.80 |

Impact of Capital Infrastructure Construction on Operations

| <i>Project</i> | <i>Projected Year of Completion</i> | <i>Square Footage/Miles</i> | <i>Estimated number of Positions</i> | <i>Estimated Annual O&M Cost/(Savings)</i> |
|---|---|---------------------------------|--|--|
| Southeast Fresno Surface Water Treatment Facility | 2019 | 2,526,480 | 13.0 | \$ 5.6 million |
| Southwest Recycled Water Distribution System | 2020 | N/A | 0.5 | \$ 0.1 million |
| Northwest Recycled Water Distribution System | 2020 | N/A | 0.0 | \$ 0.2 million |
| Northeast Recycled Water Distribution System | 2022 | N/A | 0.0 | \$ 0.1 million |
| Airport Recycled Water Facility | 2023 | N/A | 3.0 | \$ 3.0 million |

Major capital projects for the Department of Public Utilities include: construction of the Southeast Fresno Surface Water Treatment Facility; the Southwest, Northwest and Northeast Recycled Water Distribution Systems; and the Airport Recycled Water Facility. Once these improvements come online they will require operating and maintenance (O&M) resources and in some cases, facility staffing.

Southeast Fresno Surface Water Treatment Facility (SES WTF)

This project is for the acquisition of land, development of designs/plans and the construction of a future 80 million gallon per day (MGD) surface water treatment facility in Southeast Fresno. The new facility is required to treat surface water diverted from the Kings River through a raw water conveyance system, to the SES WTF located on 58 acres at the intersection of Armstrong and Floradora. The proposed facility will include a conventional treatment process with coagulation, flocculation, sedimentation, intermediate ozonation, GAC/sand filtration, chlorine disinfection, treated water storage reservoirs, finished water pumping, and solids handling facilities. The initial treatment facility will be constructed with a permitted capacity of 54 MGD, and the City will petition the State to

allow it to be re-rated to 80 MGD through a one-year performance demonstration testing procedure. The treated surface water will ultimately provide an additional 72,000 acre-feet per year to the City's water system, which will allow the City to more effectively use its existing surface water allocations and entitlements from Millerton Lake and Pine Flat Reservoir. This in turn will provide mitigation for the impacts associated with existing groundwater contamination and decades of aquifer overdrafting, and help ensure compliance with the Sustainable Groundwater Management Act. The engineering and design work began in FY 2013 and was completed in July 2015. The construction contract was awarded in November 2015. The anticipated construction schedule is December 2015 - June 2018, so the facility is expected to be ready for operation in FY 2019. Therefore, in FY 2018, the Water Division will not incur any O&M expenses with respect to this project. For the facility startup in FY 2019 at 54 MGD, the increase in O&M costs is estimated to be \$6.6 million annually, with groundwater pumping savings of \$1.0 million for a net increase of \$5.6 million. As the facility capacity ramps up to 80 MGD, the increase in O&M costs is estimated to be \$9.7 million annually starting in FY 2021, with groundwater pumping savings of \$1.0 million for a net increase of \$8.7 million.

Southwest, Northwest and Northeast Recycled Water Distribution Systems

These projects, as identified in the City's adopted Recycled Water Master Plan, will provide the infrastructure to distribute recycled water to potential recycled water customers and offset existing potable water use. The construction of these projects will be completed in phases by FY2022. The construction of the final segments of the Southwest Recycled Water Distribution System will be complete in FY2020. The anticipated increase in O&M for the Southwest Recycled Water Distribution System, beginning in early FY 2018 when the first segments will begin delivering recycled water to users, will be approximately \$100,000. The construction of the Northwest and Northeast Recycled Water Distribution Systems will be completed in FY 2022. The anticipated increase in O&M for the Northwest Recycled Water Distribution System in FY 2022 will be approximately \$214,000 for distribution costs. The anticipated increase in O&M for the Northeast Recycled Water Distribution System in FY 2022 will be approximately \$92,000 for distribution costs. Rates to be established for recycled water use will provide support for cost recovery of recycled water services.

Airport Recycled Water Treatment Facility

This project is to design and construct a recycled water treatment facility in the east area of the community. The facility will provide recycled water for uses such as: landscape and green space for schools, parks, and median islands in the area, as well as make water available for groundwater recharge. These uses will free up potable water supply for higher level uses. In addition, the facility will redirect sewer flow from a portion of the sewer trunk system that lacks adequate capacity that must be relieved in some manner. This project will provide that relief in lieu of an extensive, costly and disruptive pipeline replacement project. It is anticipated that in FY 2018 the Division will not incur any O&M expenditures with respect to this project. The construction of this project is projected to be completed in FY 2023. The anticipated increase in O&M will be approximately \$3,000,000.

Department Revenue and Expenditure - All Funds Combined

| Funding Source | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted | Percent Change |
|--|----------------------------|----------------------------|----------------------------|----------------------------|---------------------------|
| Beginning Balance | 179,934,468 | 226,436,554 | 34,750,000 | (77,124,300) | (321.9) |
| Fiscal Year Revenues: | | | | | |
| Taxes | 5,186 | 4,032 | 3,000 | 2,900 | (3.3) |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0.0 |
| Intergovernmental Revenue | 4,632,692 | 3,715,660 | 4,102,800 | 5,035,000 | 22.7 |
| Charges for Services | 181,866,467 | 180,948,634 | 194,726,700 | 209,432,700 | 7.6 |
| Fines | 2,382,277 | 2,215,934 | 2,220,900 | 2,242,400 | 1.0 |
| Other Revenue | 2,437,585 | 3,211,667 | 2,354,400 | 2,183,400 | (7.3) |
| Interdepartmental Charges for Services | 6,285,755 | 4,628,563 | 7,856,400 | 7,489,800 | (4.7) |
| Misc. Revenue | 28,896,130 | 35,426,673 | 214,363,400 | 255,652,600 | 19.3 |
| Transfers | 9,846,883 | 9,246,669 | 892,900 | 1,868,900 | 109.3 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0.0 |
| Total Fiscal Year Revenues | 236,352,975 | 239,397,832 | 426,520,500 | 483,907,700 | 13.5 |
| Funding Facilitated by Department | 416,287,443 | 465,834,386 | 461,270,500 | 406,783,400 | (11.8) |
| Memo Item: | | | | | |
| Citywide General Fund Support | (104) | (3,639) | 0 | 0 | 0.0 |
| Total Available Funding | 416,287,339 | 465,830,747 | 461,270,500 | 406,783,400 | (11.8) |
| Appropriations | | | | | |
| Personnel Services | 43,605,897 | 43,553,751 | 58,416,700 | 60,135,100 | 2.9 |
| Non Personnel Services | 147,443,853 | 400,042,915 | 348,780,400 | 257,391,400 | (26.2) |
| Interdepartmental Services | 32,013,905 | 30,633,885 | 40,001,900 | 37,748,600 | (5.6) |
| Contingencies | 900,000 | 0 | 0 | 0 | 0.0 |
| Total Departmental Expenditures | 223,963,654 | 474,230,552 | 447,199,000 | 355,275,100 | (20.6) |

Public Utilities Department

Department Appropriations by Fund Classification - FY 2018 only

| <i>Resources</i> | <i>General Fund</i> | <i>Special Revenues</i> | <i>Capital</i> | <i>Enterprise</i> | <i>Internal Service</i> | <i>Debt Service</i> | <i>Total</i> |
|--|---------------------|-------------------------|----------------|--------------------|-------------------------|---------------------|--------------------|
| Beginning Balance | 0 | 0 | 0 | (79,025,200) | 1,900,900 | 0 | (77,124,300) |
| Fiscal Year Revenues: | | | | | | | |
| Taxes | 0 | 0 | 0 | 2,900 | 0 | 0 | 2,900 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 5,035,000 | 0 | 0 | 5,035,000 |
| Charges for Services | 0 | 0 | 0 | 209,408,800 | 23,900 | 0 | 209,432,700 |
| Fines | 0 | 0 | 0 | 0 | 2,242,400 | 0 | 2,242,400 |
| Other Revenue | 0 | 0 | 0 | 2,064,800 | 118,600 | 0 | 2,183,400 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 7,489,800 | 0 | 7,489,800 |
| Misc. Revenue | 0 | 0 | 0 | 255,652,600 | 0 | 0 | 255,652,600 |
| Transfers | 0 | 0 | 0 | 1,868,900 | 0 | 0 | 1,868,900 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Fiscal Year Revenues | 0 | 0 | 0 | 474,033,000 | 9,874,700 | 0 | 483,907,700 |
| Funding Facilitated by Department | 0 | 0 | 0 | 395,007,800 | 11,775,600 | 0 | 406,783,400 |
| Memo Item: | | | | | | | |
| Citywide General Fund Support | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Available Funding | 0 | 0 | 0 | 395,007,800 | 11,775,600 | 0 | 406,783,400 |
| Appropriations | | | | | | | |
| Personnel Services | 0 | 0 | 0 | 52,589,100 | 7,546,000 | 0 | 60,135,100 |
| Non Personnel Services | 0 | 0 | 0 | 255,073,900 | 2,317,500 | 0 | 257,391,400 |
| Interdepartmental Services | 0 | 0 | 0 | 35,843,800 | 1,904,800 | 0 | 37,748,600 |
| Contingencies | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriations | 0 | 0 | 0 | 343,506,800 | 11,768,300 | 0 | 355,275,100 |

Department Appropriations by Fund Type

| | <i>FY 2015 Actuals</i> | <i>FY 2016 Actuals</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Adopted</i> |
|--------------|------------------------|------------------------|------------------------|------------------------|
| Operating | 118,570,025 | 118,304,593 | 144,948,600 | 151,689,400 |
| Capital | 70,799,595 | 320,923,284 | 146,517,700 | 162,851,800 |
| Debt Service | 34,594,034 | 35,002,675 | 154,452,800 | 40,733,900 |
| Total | 223,963,654 | 474,230,552 | 445,919,100 | 355,275,100 |

Department Revenue and Expenditure - All Funds Combined

| Resources | DPU Administration | Utility Billing & Collection | Water | Solid Waste | Wastewater | Total |
|--|-------------------------------|---|--------------------|------------------------|--------------------|--------------------|
| Beginning Balance | 733,800 | 1,167,100 | (145,872,100) | 31,549,800 | 35,297,100 | (77,124,300) |
| Fiscal Year Revenues: | | | | | | |
| Taxes | 0 | 0 | 2,500 | 0 | 400 | 2,900 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 0 | 0 | 3,518,400 | 271,300 | 1,245,300 | 5,035,000 |
| Charges for Services | 23,900 | 0 | 99,427,100 | 30,751,300 | 79,230,400 | 209,432,700 |
| Fines | 0 | 2,242,400 | 0 | 0 | 0 | 2,242,400 |
| Other Revenue | 6,500 | 112,100 | 1,022,500 | 318,000 | 724,300 | 2,183,400 |
| Interdepartmental Charges for Services | 3,764,800 | 3,725,000 | 0 | 0 | 0 | 7,489,800 |
| Misc. Revenue | 0 | 0 | 232,394,400 | 10,000 | 23,248,200 | 255,652,600 |
| Transfers | 0 | 0 | 217,800 | 1,751,100 | (100,000) | 1,868,900 |
| Total Fiscal Year Revenues | 3,795,200 | 6,079,500 | 336,582,700 | 33,101,700 | 104,348,600 | 483,907,700 |
| Funding Facilitated by Department | 4,529,000 | 7,246,600 | 190,710,600 | 64,651,500 | 139,645,700 | 406,783,400 |
| Memo Item: | | | | | | |
| Citywide General Fund Support | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Available Funding | 4,529,000 | 7,246,600 | 190,710,600 | 64,651,500 | 139,645,700 | 406,783,400 |
| Appropriations | | | | | | |
| Personnel Services | 3,685,500 | 3,860,500 | 20,852,700 | 13,779,600 | 17,956,800 | 60,135,100 |
| Non Personnel Services | 142,200 | 2,175,300 | 138,655,500 | 15,878,700 | 100,539,700 | 257,391,400 |
| Interdepartmental Services | 694,000 | 1,210,800 | 13,647,400 | 13,157,600 | 9,038,800 | 37,748,600 |
| Contingencies | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriations | 4,521,700 | 7,246,600 | 173,155,600 | 42,815,900 | 127,535,300 | 355,275,100 |

Department Appropriations by Fund Type

| | DPU Administration | Utility Billing & Collection | Water | Solid Waste | Wastewater | Total |
|--------------|-------------------------------|---|--------------------|--------------------|--------------------|--------------------|
| Operating | 4,521,700 | 7,246,600 | 61,179,900 | 35,592,900 | 43,148,300 | 151,689,400 |
| Capital | 0 | 0 | 89,902,800 | 7,223,000 | 65,726,000 | 162,851,800 |
| Debt Service | 0 | 0 | 22,072,900 | 0 | 18,661,000 | 40,733,900 |
| | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 4,521,700 | 7,246,600 | 173,155,600 | 42,815,900 | 127,535,300 | 355,275,100 |

Notes

Department Revenue and Expenditures – All Funds Combined Table

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

Department Appropriations by Fund Classification – FY 2018 only Table

1. This memo line-item reflects citywide General Fund Revenues (i.e., sales tax, property tax, etc.) captured in General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Department Appropriations by Enterprise Division – FY 2018 only Table

1. This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
2. Negative beginning fund balance is the result of timing differences associated with state low interest loans. Funds are first expended and then reimbursed from the loan proceeds. Based on the timing of expenditures reimbursement funds may be received in the following year.

Public Works Department

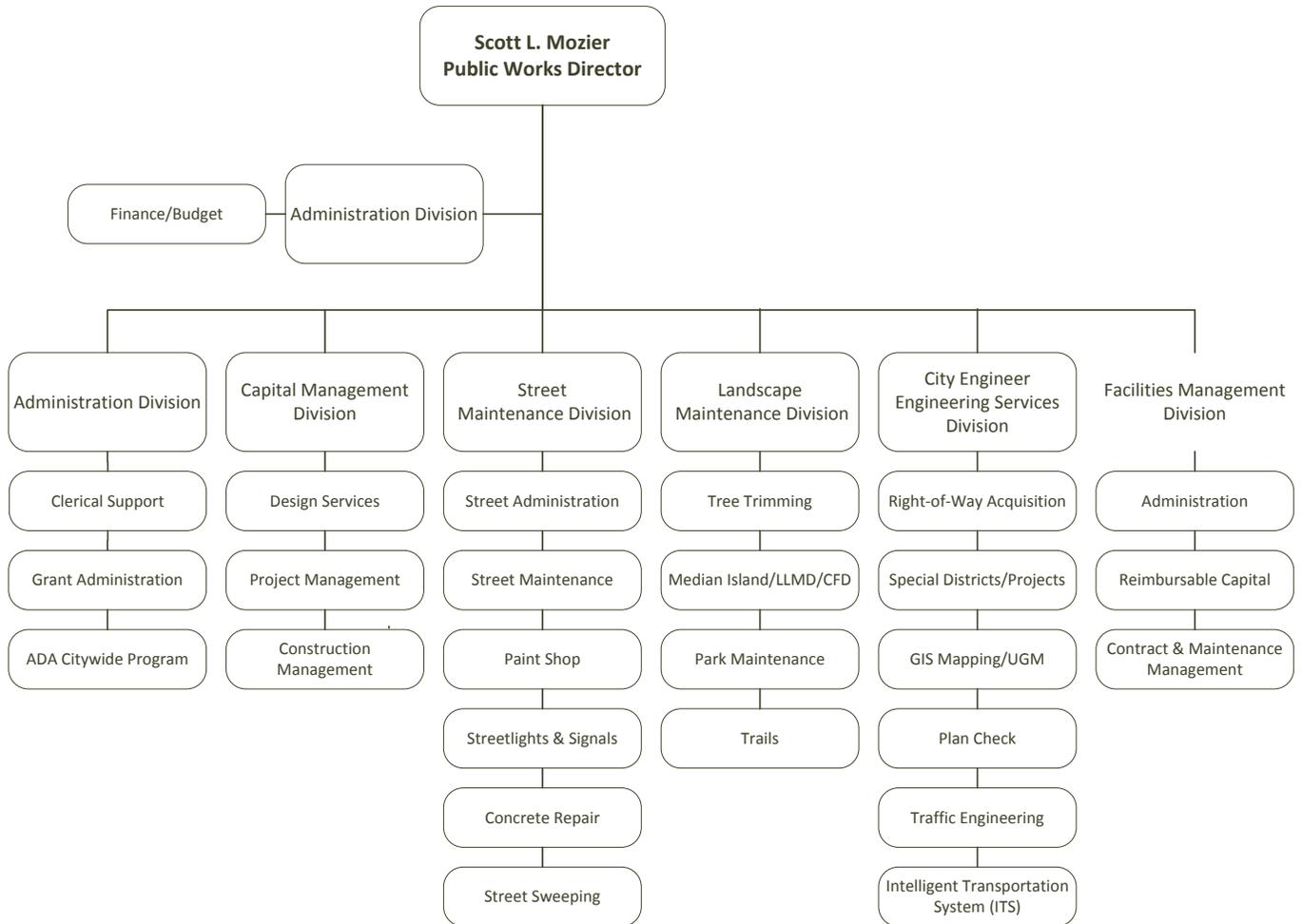
The Public Works Department focuses on building and maintaining the critical backbone infrastructure of the City such as streets, sidewalks, traffic signals, streetlights, median islands, street trees, landscaping, trails and public facilities to support the goals of neighborhood revitalization, economic development, public safety, sustainability and air quality.

The Department implements these goals through providing various services such as:

- Transportation planning,
- Infrastructure plan review and approval,
- Permit inspections,
- Impact fee administration,
- Traffic operations,
- Project management,
- Design services,
- Right-of-Way acquisition,
- Construction management,
- Facilities management,
- Community Facilities Districts (CFD's),
- Street maintenance and,
- Landscape maintenance

The Department's mission of ***Building a Better Fresno*** summarizes these services and the commitment of its staff to serve the citizens of Fresno.

Public Works Department



Service Impacts

Revenues

The Department's General Fund revenue is projected at \$3,301,400 in FY 2018, which is an increase of \$42,700 as compared to the FY 2017 Amended Budget of \$3,258,700. The increase is primarily attributable to a slight increase in development related activity.

State Gas Taxes

One of the Department's major revenue sources comes from Gas Tax, which is based on the amount of gallons sold so as the cost of gas increases, the associated revenue decreases as people buy less fuel.

Effective November 1, 2017, the Road Repair and Accountability Act of 2017 (SB1 Beall) is a new gas tax increase intended for California's streets and roads. The SB1 tax increases per gallon fuel excise taxes, diesel fuel sales taxes and vehicle registration taxes, stabilizes the price-based fuel tax rates and builds in inflationary adjustments to rates in future years. Once fully implemented, the Road Maintenance and Rehabilitation Account (RMRA) tax revenue is estimated to result in approximately \$12 million dollars annually for City streets and roads. Given the delayed implementation and distribution dates, the Department has estimated annual revenue at \$3 million in FY 2018.

Total gas tax revenue including carryover and miscellaneous revenue for Special Gas Tax, Proposition 111 Gas Tax, and ABX8 6 Gas Tax is projected at \$15,614,100 in FY 2018, which is a decrease of \$309,700 when compared to the FY 2017 combined revenue estimate of \$15,923,800.

While the overall decrease from FY 2017 to FY 2018 is mainly attributable to beginning fund balance decreases, actual state tax

revenue distributions are projected to increase from the FY 2017 Estimate of \$9,786,000 to \$10,762,100 in FY 2018. The increase is mainly attributable to the State Board of Equalization's annual adjustment of the ABX8 6 variable tax rate from \$0.098 to \$0.117 per gallon, which will take effect July 1, 2017.

Measure C Extension Fund

Another of the Department's major funding sources comes from the Measure C Extension, which is tied to sales tax so as consumers increase their purchasing, revenue increases. Revenue for the Program is distributed by the Fresno County Transportation Authority (FCTA) through five Sub-Programs:

- Street Maintenance / Rehabilitation
- Flexible Program
- ADA Compliance
- Pedestrian Trails
- Bicycle Facilities

In FY 2018, total Measure C revenue, including carryover and miscellaneous revenue, is budgeted at \$13,407,100 of which, \$7,137,300 will be used to fund operations and \$3,544,500 will be used for capital projects. Included in the revenue total are transfers of \$2,781,000 for No Neighborhood Left Behind debt service and, a \$1,200,000 transfer to the EDC Grant as a part of the Mayor's changes that were proposed and adopted during the budget process.

Actual sales tax distribution revenue for each of the Sub-Programs is budgeted at \$9,920,200 in FY 2018, which is \$136,800 higher than the FY 2017 Estimate of \$9,783,400.

Community Sanitation

FY 2018 Community Sanitation Fund revenue is budgeted at \$13,112,300 which includes a carryover balance of \$5,266,400 and transfers totaling \$1,453,200 (includes a \$989,800 transfer to Solid Waste Litter Control).

Facilities ISF

Facilities FY 2018 revenue is budgeted at \$10,882,600 of which, \$9,759,300 is operating revenue and \$1,123,300 is budgeted in non-operating revenue. The operating revenue consists of \$8,714,400 in Facilities Management revenue, \$64,100 in Liability revenue and \$980,800 in Facilities Repairs & Replacement revenue. All operating funds combined represent a net increase of \$555,200 as compared to FY 2017 Amended revenues of \$9,204,100. The non-operating revenue consists of \$755,500 from the Municipal Service Center ISF fund and \$367,800 from Indirect Cost Recovery.

Expenditures

The Public Works Department is funded through a variety of sources such as the General Fund, various federal, state and local transportation related funds, and developer fees and charges. Total appropriations in FY 2018 are budgeted at \$156,835,700 of which, \$62,470,900 is dedicated to operating programs, \$94,219,700 is budgeted for capital projects, and \$145,100 is dedicated to debt service.

General Fund

Appropriations are budgeted at \$9,654,100 in FY 2018, which is a \$239,900 decrease when compared to the FY 2017 Amended budget of \$9,894,000. While appropriations actually decreased in FY 2018 due to the completion of Neighborhood Street Improvement projects, funding was added to satisfy the Maintenance of Effort (MOE) requirement associated with the new SB1 Gas Tax. \$122,500 was also added for Fulton Street Landscape/Lighting maintenance. Additional detail on the Neighborhood Street Improvement projects can be found under Public Works in the Capital Section.

Vehicles and Equipment

In an effort to improve services and reduce service related backlogs in FY 2018, the Department is purchasing new equipment and replacing much needed vehicles and equipment that are well beyond their useful life:

Administration Division: The Division is purchasing Phase III of an Electronic Data Management System and replacing the LCD projector in Room 4017. Cost - \$82,600

Traffic Operations Center (TOC): Due to aging and defective equipment, the TOC is replacing 27 field cameras, an Uninterrupted Power Supply (UPS), and a server. The TOC is also replacing one Half-Ton Truck. Cost - \$95,300

Capital Management Division: The Division will focus on addressing building security concerns and replacing computers that cannot support newer AutoCAD software versions. Cost - \$26,900

Street Maintenance: In FY 2018, the Division will be purchasing or replacing much needed vehicles and equipment. The list of vehicles and equipment includes: replacing three Street Sweepers; replace one CAT paving machine; purchase two bumper mounted Hydraulic Sign Post Pullers; purchase one Power Broom for heavy street sweeping; and purchase one pillar mounted Jib Crane. Cost - \$1,011,000

Landscape Maintenance Division: The Division is replacing one Tree Trimmer Truck and one Irrigation Utility Truck. The Division will also be conducting proactive tree trimming and will take control of the Fulton Street Landscape Maintenance. Cost - \$739,500

Traffic Signals & Streetlights (TSSL): TSSL is replacing one Bucket Truck that is well beyond its useful service life. Cost - \$136,500

Street Maintenance Operating Programs

In the FY 2017 Adopted Budget, funding for Street Maintenance operations increased significantly due to the addition of personnel and the purchase / replacement of vehicles and equipment. Funding is increasing again in FY 2018 with the addition of the new SB1 Gas Tax, however, with the delayed receipt of revenues in FY 2018, appropriations are budgeted at one-quarter of what is estimated to be the normal annual revenue. The new SB1 funding has been divided between operating and capital projects. The table below highlights the comparative funding for the major Street Maintenance Operating Programs in FY 2018.

Overlay / Paving Operations: Funding for this Program will increase by \$100,000 in FY 2018. The projected number of lane miles paved will increase from 36 lane miles in FY 2017 to 37 in FY 2018. The actual number of lane miles paved will be dependent on the cost per ton for asphalt, which continues to rise. As was the case in prior years, the Program will focus on paving intersections and shorter rough sections as opposed to major street re-paving.

Slurry Seal:

The FY 2018 Adopted Budget includes \$1,650,000 toward slurry seal of collectors and neighborhood streets. Slurry seal is the most cost-effective method to extend pavement life through preventive maintenance at a fraction of the cost of repairing road surfaces.

| Operating Programs | FY 2017 | FY 2018 | Variance |
|------------------------|-------------------|-------------------|----------------|
| | Adopted | Adopted | |
| Overlay/Paving | 3,628,400 | 3,728,400 | 100,000 |
| Slurry Seal | 0 | 1,650,000 | 1,650,000 |
| Emergency Street Svc. | 131,000 | 90,000 | (41,000) |
| Concrete Strike Team | 2,206,900 | 1,783,500 | (423,400) |
| Crack Seal Program | 760,900 | 340,400 | (420,500) |
| Street Maint. Repairs | 1,858,600 | 1,281,200 | (577,400) |
| Pothole Repair Program | 769,200 | 813,200 | 44,000 |
| Street Tree Maint. | 1,896,800 | 1,548,400 | (348,400) |
| Median Island Maint. | 4,740,700 | 5,323,100 | 582,400 |
| LLMD/CFD Maint. | 5,462,300 | 5,242,700 | (219,600) |
| Program Total | 21,454,800 | 21,800,900 | 346,100 |

Emergency Street Service Repairs: Similar in scope to Street Maintenance Repairs, the Emergency Street Service Program responds to weather related and after hour street emergencies. Funding for this Program is decreasing to focus on more long term solutions in FY 2018.

Concrete Strike Team: The Concrete Strike Team is responsible for repairing tree damaged concrete sidewalks, curb and gutters throughout the City. Funding for this Program is decreasing in an effort to focus on street maintenance repairs in FY 2018. However, the addition of SB1 Gas Tax funding in FY 2019 may allow the Public Works Department to add additional concrete crews and equipment to address the significant backlog of sidewalk repairs and concrete patches.

Crack Seal Program: The Crack Seal Program is decreasing in FY 2018 to focus on more

permanent street maintenance solutions.

Street Maintenance Repairs:

Unlike the larger scope of Overlay/Paving operations or the smaller scope of pothole repairs, Street Maintenance Repair operations perform smaller street patch and

paving treatments. Funding for this Program is decreasing by \$577,400 so the Program can focus more on proactive solutions like the Slurry Seal Program in FY 2018.

Pothole Repair Program: As with the Crack Seal Program, the Pothole Repair Program is designed to temporarily extend the life of the asphalt.

Public Works Department

Funding for this Program is increasing by \$44,000 to address the additional repairs necessary due to last year's rainy season. The Department is increasing funding for other proactive long term solutions in an effort to decrease the need for future short term fixes.

Street Tree Maintenance: This Program is a vital part of maintaining the urban forest and funding for this Program is budgeted at \$1,548,400 in FY 2018, which is a decrease of \$348,400 as compared to the FY 2017 Amended Budget. The decrease is due to a \$580,700 shift in contract tree trimming costs associated with residential street tree clearance for refuse vehicles. Public Works was previously responsible for contract administration and oversight of this function, however, the duties will now be transferred the Public Utilities Solid Waste Management Division. The remaining Public Works Street Tree Maintenance budget includes funding to replace an aging Tree Trimmer Truck that is beyond its service life incurring significant down time.

Median Island Maintenance: This Program is funded by the General Fund and Community Sanitation fees and is budgeted at \$5,323,100 in FY 2018, which is a \$582,400 increase. Of the increase, \$122,500 in General Fund appropriations will be dedicated to Fulton Street Maintenance. Another portion of the increase will allow the Program to improve services by converting temporary laborers to full-time thereby eliminating the need to continually rotate seasonal workers. The Program will also replace an Irrigation Utility Truck on loan from Fleet.

Landscape Lighting and Maintenance District (LLMD) / Community Facilities District (CFD) Maintenance Program: This Program is funded by LLMD and CFD assessment revenue. Total funding for the Program is decreasing from

\$5,462,300 in FY 2017 to \$5,242,700 in FY 2018, a \$219,600 decrease.

In FY 2016 and FY 2017, a portion of the LLMD was maintained by a private vendor and another portion by City crews. The FY 2018 decrease is attributed to outsourcing a portion of the LLMD to a private vendor, with City staff to be absorbed into Median Island and CFD/LLMD enhancement crews.

Traffic Signals & Streetlights

Operating appropriations are budgeted at \$8,816,300 in FY 2018, an increase of \$408,000 as compared to the FY 2017 Amended Budget. The budget includes funding to replace a Bucket Truck that is well beyond its service life.

Copper Wire Theft - Wire theft has decreased significantly due to the theft deterrent measures put in place. This has allowed staff to focus on reducing the significant backlog of streetlights that needed repair. Staff is now concentrating on theft deterrent measure for the traffic signals as the wire used to power the signals is now the target. The FY 2018 Budget for theft deterrence is \$550,000.

Streetlight Relamping – Relamping is a proactive measure which is much more cost-effective than reactive bulb replacement. The FY 2018 Budget includes \$850,000 for neighborhood streetlight relamping, using LED fixtures when feasible.

Community Sanitation

Operating appropriations are budgeted at \$10,777,800 in FY 2018, an increase of \$597,100 as compared to the FY 2017 Amended Budget of \$10,180,700. Of the increase, \$329,400 is dedicated to the purchase of three new Street Sweepers after replacement costs are factored in. The remaining balance will go toward the purchase of other street and landscape maintenance vehicles and equipment.

Staffing

The Department is adding positions in FY 2018 in an effort to provide efficiencies and improve services:

Engineering Division

Engineering Technician I – (1): This position will collect traffic data, conduct traffic studies and perform other field studies, and respond to departmental and citizen requests with an emphasis on managing requests through the FresGO application. Cost: \$44,300

Capital Management Division

Engineer I/II – (1): This position will assist with the in-house design process and design changes and will also perform routine tasks in an effort to free up higher level staff to perform more complex functions. Cost: \$55,000

Landscape Maintenance Division

Laborer – (4): The Median Island Maintenance Program is converting seasonal Laborer positions to full-time, which will allow Median Island crews to operate continuously throughout the year to maintain over 6.4 million sq. ft. (149) acres of median islands. Cost: \$144,400

Traffic Signals / Street Lights Division

Street Maintenance Supervisor – (1): This position will allow the Division to divide the supervision of its major services into two separate programs: Traffic Signals and Street Lights. This new Supervisor position will manage the Street Light Program, which will allow two electricians to return to performing their duties, which will help to significantly reduce the street light repairs backlog. Cost: \$70,300

Department Staffing Detail

| <i>Position Summary</i> | | | | | |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|
| <i>Division</i> | <i>FY 2016 Adopted</i> | <i>FY 2017 Adopted</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Changes</i> | <i>FY 2018 Adopted</i> |
| Administration Division | 14.00 | 14.00 | 14.00 | 0.00 | 14.00 |
| Engineering Services Division | 35.00 | 37.75 | 37.75 | 2.00 | 39.75 |
| Capital Management Division | 57.00 | 57.00 | 57.00 | 0.75 | 57.75 |
| Facilities Management | 16.75 | 19.00 | 19.00 | 0.00 | 19.00 |
| Street Maintenance Division | 78.00 | 81.25 | 81.25 | 0.75 | 82.00 |
| Landscape Maintenance Division | 70.00 | 79.50 | 79.50 | 5.50 | 85.00 |
| Traffic Signal & Streetlights Division | 18.00 | 16.75 | 16.75 | 1.00 | 17.75 |
| Total | 288.75 | 305.25 | 305.25 | 10.00 | 315.25 |

| <i>FY 2018 Change Detail</i> | | | | | | | | | |
|--|------------------------|------------------------|------------------------|------------------------|-------------|----------------|------------------|--------------|------------------------|
| <i>Division</i> | <i>FY 2016 Adopted</i> | <i>FY 2017 Adopted</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Changes</i> | | | | | <i>FY 2018 Adopted</i> |
| | | | | <i>FY17 Adj</i> | <i>New</i> | <i>Deletes</i> | <i>Transfers</i> | <i>Total</i> | |
| Administration Division | 14.00 | 14.00 | 14.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 14.00 |
| Engineering Services Division | 35.00 | 37.75 | 37.75 | 0.25 | 0.75 | 0.00 | 1.00 | 2.00 | 39.75 |
| Capital Management Division | 57.00 | 57.00 | 57.00 | 0.00 | 0.75 | 0.00 | 0.00 | 0.75 | 57.75 |
| Facilities Management | 16.75 | 19.00 | 19.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 19.00 |
| Street Maintenance Division | 78.00 | 81.25 | 81.25 | 0.75 | 0.00 | 0.00 | 0.00 | 0.75 | 82.00 |
| Landscape Maintenance Division | 70.00 | 79.50 | 79.50 | 3.50 | 3.00 | 0.00 | (1.00) | 5.50 | 85.00 |
| Traffic Signal & Streetlights Division | 18.00 | 16.75 | 16.75 | 0.25 | 0.75 | 0.00 | 0.00 | 1.00 | 17.75 |
| Total | 288.75 | 305.25 | 305.25 | 4.75 | 5.25 | 0.00 | 0.00 | 10.00 | 315.25 |

Impact of Capital Infrastructure Construction on Operations

| <i>Project</i> | <i>Projected Year of Completion</i> | <i>Square Footage</i> | <i>Capital Projects</i> | | |
|--------------------------------------|-------------------------------------|-----------------------|--|--------------------------------------|--|
| | | | <i>Estimated Number of Other Units</i> | <i>Estimated Number of Positions</i> | <i>Estimated Annual O&M Cost/(Savings)</i> |
| Street Improvement Projects | 2017 – 2022 | 5,699,068 | 4,024 | 0.68 | \$895,524 |
| Traffic Signal Projects | 2016 – 2022 | 98,300 | 385 | 0.42 | \$114,300 |
| ITS Traffic Synchronization Projects | 2016 - 2022 | N/A | 135 | 2.15 | \$126,300 |
| Veterans Blvd Projects | 2016 – 2022 | 286,200 | 146 | N/A | \$945,300 |
| Fulton Mall Improvements | 2014 – 2018 | 359,500 | 730 | 1.00 | \$689,100 |
| Pedestrian/Bicycle Trail Projects | 2016 – 2022 | 623,423 | 45 | N/A | \$144,653 |

The Department's capital portfolio consists of a large number of projects that are classified into five separate categories for maintenance purposes which will add to the Department's overall operations cost. The projects are either ongoing in nature or will be completed over the next five fiscal years. The expected future maintenance for each category is listed below:

Street Improvements

This is the largest category by number of projects as well as cost in the portfolio. Construction can include asphalt, curb and gutter, median islands, sidewalks and landscaping. Estimated future maintenance varies for each project based upon what is constructed. At this time no additional personnel are required. The anticipated maintenance costs are for replacement of the infrastructure as the assets reach their useful lives.

Traffic Signals

The installations of traffic signals range from the installation of left-turn phasing to completely new signal at an intersection. Future maintenance costs consist of additional personnel, materials and other costs to provide the periodic maintenance necessary for the signals as well as operating costs.

Facilities Projects

Facilities projects relate to the replacement and overall maintenance of City Facilities such as City Hall, City Hall Annex, Municipal Service Center, and Parks, Police and Fire Facilities.

ITS Traffic Synchronization

This Program installs traffic synchronization technology on traffic signals for major corridors of the City. As these projects are completed, additional personnel for signal timing, the physical maintenance of the equipment and information technology will be necessary along with replacement equipment as the original equipment ages and no longer functions.

CFD Landscape Maintenance

The ongoing projects consist of the administrative costs to provide service to the CFDs that are approved by Council. Maintenance costs depend on the individual district and may cover landscaping as well as other approved infrastructure. Funding for the CFD Program is usually provided by property tax assessments to the property owners in each district.

Pedestrian/Bicycle Trail Projects

This category consists of projects to construct new pedestrian/bicycle trails within the city of Fresno. Construction is similar to the Street Improvement category, but does not include median islands and may include other trail

facilities such as lighting or street furniture. As these are all new trails, maintenance will increase with each completed project. Future costs include personnel, supplies, equipment and other day-to-day costs to operate the trails.

Department Revenue and Expenditure - All Funds Combined

| Funding Source | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted | Percent Change |
|--|----------------------------|----------------------------|----------------------------|----------------------------|---------------------------|
| Beginning Balance | 44,133,323 | 50,849,374 | 48,753,200 | 60,593,300 | 24.3 |
| Fiscal Year Revenues: | | | | | |
| Taxes | 26,282,712 | 16,149,067 | 26,082,300 | 19,099,100 | (26.8) |
| Licenses & Permits | 741,432 | 756,492 | 545,200 | 552,000 | 1.2 |
| Intergovernmental Revenue | 39,410,080 | 34,667,375 | 75,434,600 | 60,962,200 | (19.2) |
| Charges for Services | 23,408,996 | 25,451,699 | 27,925,700 | 26,189,400 | (6.2) |
| Fines | 0 | 1,958,000 | 0 | 0 | 0.0 |
| Other Revenue | 352,816 | 673,437 | 641,600 | 714,000 | 11.3 |
| Interdepartmental Charges for Services | 6,862,816 | 7,405,080 | 7,370,000 | 9,874,400 | 34.0 |
| Misc. Revenue | 846,793 | 756,956 | 4,240,500 | 786,800 | (81.4) |
| Transfers | (4,933,855) | (1,808,359) | (4,076,200) | (8,105,800) | 98.9 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0.0 |
| Total Fiscal Year Revenues | 92,971,791 | 86,009,747 | 138,163,700 | 110,072,100 | (20.3) |
| Funding Facilitated by Department | 137,105,114 | 136,859,120 | 186,916,900 | 170,665,400 | (8.7) |
| Memo Item: | | | | | |
| Citywide General Fund Support | 359,347 | 3,734,163 | 6,635,300 | 6,352,700 | (4.3) |
| Total Available Funding | 137,464,461 | 140,593,283 | 193,552,200 | 177,018,100 | (8.5) |
| Appropriations | | | | | |
| Personnel Services | 22,191,226 | 22,341,962 | 30,452,500 | 28,678,900 | (5.8) |
| Non Personnel Services | 52,462,086 | 46,180,414 | 112,172,200 | 105,684,600 | (5.8) |
| Interdepartmental Services | 12,719,280 | 15,269,283 | 23,475,700 | 22,327,800 | (4.9) |
| Contingencies | 0 | 0 | 0 | 144,400 | 0.0 |
| Total Departmental Expenditures | 87,372,592 | 83,791,659 | 166,100,400 | 156,835,700 | (5.6) |

Department Appropriations by Fund Classification - FY 2018 only

| Resources | General Fund | Special Revenues | Capital | Enterprise | Internal Service | Debt Service | Total |
|--|---------------------|-------------------------|-------------------|-------------------|-------------------------|---------------------|--------------------|
| Beginning Balance | 0 | 7,253,000 | 29,008,500 | 23,746,800 | 585,000 | 0 | 60,593,300 |
| Fiscal Year Revenues: | | | | | | | |
| Taxes | 200 | 19,096,900 | 100 | 1,000 | 900 | 0 | 19,099,100 |
| Licenses & Permits | 552,000 | 0 | 0 | 0 | 0 | 0 | 552,000 |
| Intergovernmental Revenue | 89,000 | 56,456,200 | 4,223,000 | 194,000 | 0 | 0 | 60,962,200 |
| Charges for Services | 2,643,100 | 800,900 | 7,008,900 | 15,736,000 | 500 | 0 | 26,189,400 |
| Fines | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | 13,400 | 179,800 | 315,800 | 177,600 | 27,400 | 0 | 714,000 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 9,874,400 | 0 | 9,874,400 |
| Misc. Revenue | 3,700 | 8,300 | 1,500 | 631,700 | 141,600 | 0 | 786,800 |
| Transfers | 0 | (5,217,200) | (2,994,400) | 75,700 | (115,000) | 145,100 | (8,105,800) |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Fiscal Year Revenues | 3,301,400 | 71,324,900 | 8,554,900 | 16,816,000 | 9,929,800 | 145,100 | 110,072,100 |
| Funding Facilitated by Department | 3,301,400 | 78,577,900 | 37,563,400 | 40,562,800 | 10,514,800 | 145,100 | 170,665,400 |
| Memo Item: | | | | | | | |
| Citywide General Fund Support | 6,352,700 | 0 | 0 | 0 | 0 | 0 | 6,352,700 |
| Total Available Funding | 9,654,100 | 78,577,900 | 37,563,400 | 40,562,800 | 10,514,800 | 145,100 | 177,018,100 |
| Appropriations | | | | | | | |
| Personnel Services | 3,960,100 | 13,161,100 | 2,936,300 | 6,918,800 | 1,702,600 | 0 | 28,678,900 |
| Non Personnel Services | 3,574,100 | 74,928,000 | 14,814,800 | 4,482,900 | 7,739,700 | 145,100 | 105,684,600 |
| Interdepartmental Services | 2,119,900 | 9,287,900 | 1,508,600 | 8,465,800 | 945,600 | 0 | 22,327,800 |
| Contingencies | 0 | 0 | 0 | 144,400 | 0 | 0 | 144,400 |
| Total Appropriations | 9,654,100 | 97,377,000 | 19,259,700 | 20,011,900 | 10,387,900 | 145,100 | 156,835,700 |

Department Appropriations by Fund Type

| | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted |
|--------------|------------------------|------------------------|------------------------|------------------------|
| Operating | 43,783,417 | 46,118,787 | 62,578,200 | 62,470,900 |
| Capital | 42,749,978 | 37,532,696 | 103,382,200 | 94,219,700 |
| Debt Service | 839,197 | 140,176 | 140,000 | 145,100 |
| Total | 87,372,592 | 83,791,659 | 166,100,400 | 156,835,700 |

Notes

Department Revenue and Expenditures – All Funds Combined Table

1. This table reflects the consolidation of all fund that support operating and/or capital financial activities.
2. The Citywide General Fund Support line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.
3. Data in the actual columns may not add to the totals due to rounding.

Department Appropriations by Fund Classification – FY 2018 only Table

1. This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by the above department.

Transportation (FAX) Department

The Department of Transportation provides fixed-route and paratransit demand-response service 363 days a year throughout the City of Fresno and in some areas of Clovis as well as the County of Fresno. The Transportation Department also includes the City's Fleet Management Division which provides comprehensive vehicle, equipment and supply services to client City departments and outside customers.

The fixed-route service provides 16 different routes operating seven days a week utilizing a fleet of 104 buses. Over 90 percent of buses run on compressed natural gas (CNG) fuel, providing a cleaner air alternative and significant fuel savings.

Every bus is equipped with wheelchair lifts and bicycle racks and carries an average of 31 passengers per hour. The fixed route system provides over 10.6 million trips each year, operating 341,500 hours and over 5.0 million miles annually.

The Department also provides paratransit demand-response service provided by Handy Ride. Handy Ride operates seven days per week with service levels comparable to the fixed-route system. Handy Ride services are used by citizens with disabilities in accordance with the Americans with Disabilities Act (ADA).

Traveling over 1.1 million miles and utilizing 49 vehicles, Handy Ride service provides more. A comprehensive capital asset and facilities assessment study, involving both FAX and Fleet Divisions is guiding the Department through a maintenance and replacement plan to maximize the life of assets and facilities. FAX Divisions continue to build asset maintenance, grant match and Bus/Equipment reserves.

These reserves provide the Department with resources needed to maintain and repair existing assets, implement study recommendations and leverage Local, State and Federal grant funds for the acquisition of new or replacement equipment, vehicles, facilities and passenger stations and amenities.

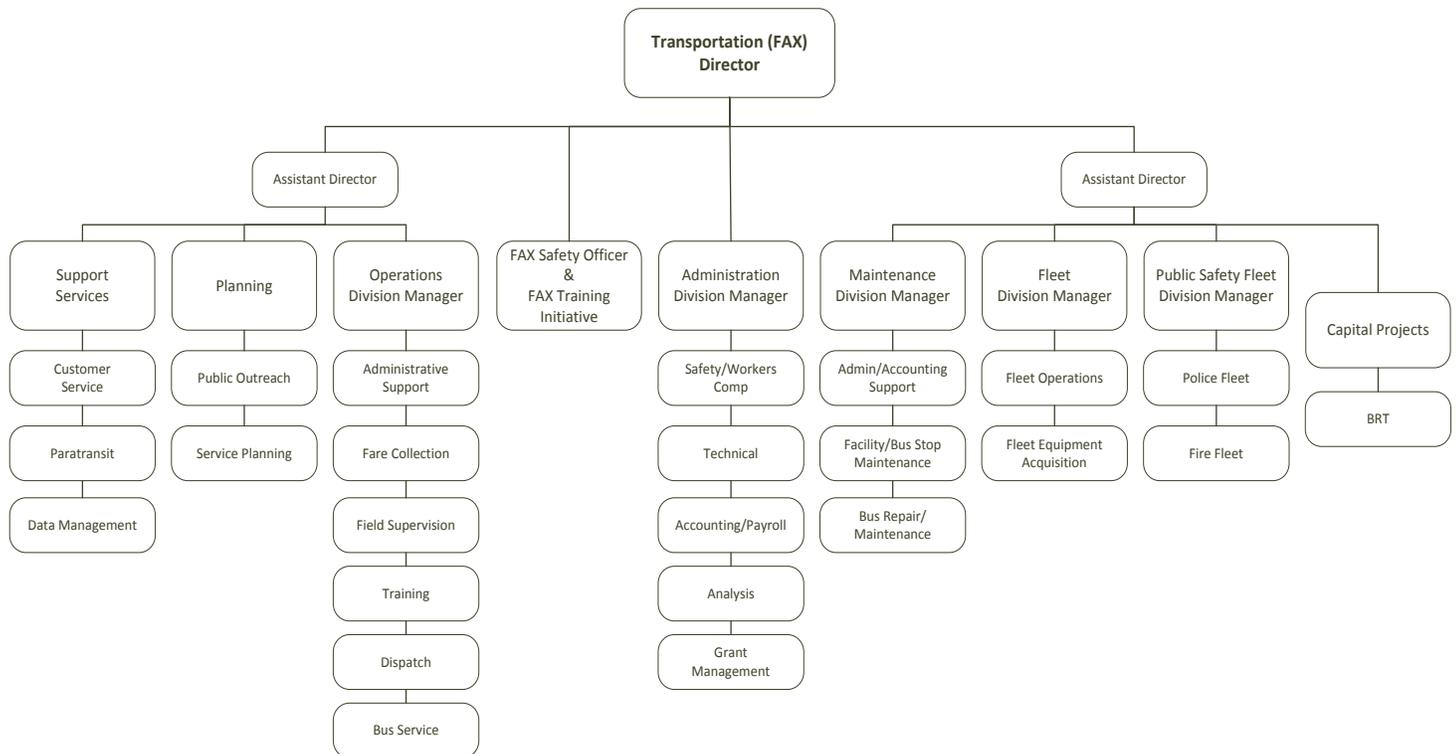
The Department implemented new and expanded services in FY 2017, including night service and FAX 15 service on Shaw, Cedar and Blackstone Avenues. Bus Rapid Transit (BRT) service will be implemented in mid- FY2018 along Blackstone and Kings Canyon Avenues, using 17 new BRT style buses and adding 6,200 hours and 275,900 miles of new service. BRT service provides enhanced station amenities, off board fare collection, 10-minute frequencies, traffic signal prioritization, on-board Wi-Fi, and security cameras on and off the buses.

The Department's Fleet Maintenance and Acquisition Divisions provide clients with a full range of fleet services to ensure the City's fleet operates at optimum levels. These services include: vehicle and equipment acquisition and disposal; maintenance and repairs; as well as fuel.

Transportation (FAX) Department

The Fleet Management Division maintains over 1,900 units ranging from utility carts to large trash trucks, as well as motor graders, bulldozers, and backhoes. The Division is also responsible for all on and off road emissions reporting to the Environmental Protection Agency, California Air Resources Board, and the local Air District. The Fleet Management Division, for the 17th consecutive year, has been awarded the Automotive Service Excellence Blue Seal of Excellence. This

designates that over 75 percent of the technicians have passed multiple certification exams. In FY 2018, the Fleet Management Division will complete the establishment of the Public Safety Maintenance Shop, providing a dedicated shop for Fire and Police vehicles. The Public Safety Shop is expected to provide cost effective maintenance service, while maintaining public safety customers as the top priority.



Service Impacts

Revenues

The Transportation Department's revenues are generated through a variety of sources. As an Enterprise, Transit Operations is primarily funded through State Transportation Development Act (TDA) allocations, Federal Transit Administration (FTA) grants, Measure C and passenger fares. The Fleet Management Division is an Internal Service Division whose revenues are made up of charges for services provided to clients within and outside the City.

Total resources for the Transportation Department in FY 2018 are projected to be \$183.35 million, approximately 7.5 percent or \$14.83 million less than the FY 2017 Amended Budget. Beginning Balances account for any open encumbrances not yet paid from prior fiscal years, due to the significant completion of the Bus Rapid Transit project, a reduction of \$22.62 million in Transportation Capital was offset by a growth in the carryover in the Fleet Internal Service Funds of \$10.52 million attributable mainly to the Fleet Divisions collection of depreciation funds for future vehicle replacements.

Not inclusive of FY 2017 year end carryovers, total ongoing revenues and one time transfers are budgeted at \$144.63 million a decrease of 2.8 percent or \$4.13 million; ongoing Transit Operations and Capital Revenues are budgeted at \$110.79 million a reduction of \$3.71 million, while Internal Service ongoing revenues amount to \$33.84 million or \$417,600 less when compared to the FY 2017 Amended Budget. These reductions include:

- Increases to the Taxes line item of \$441,200 for anticipated additional Measure C revenues including a \$330,000 for a new

technology grant to upgrade bus engines to near zero CNG.

- A reduction to Intergovernmental Revenue of \$3.73 million encompassing a reduction of \$4.69 million due to the completion of various Operating and Capital grant funded projects offset by an increase of \$925,000 in anticipated SB1-Road Repair and Accountability Act of 2017 funds.
- An increase of \$108,200 to the Other Revenue line item for anticipated Interest earned based on actual receipts.
- A decrease to Interdepartmental Charges for Services of \$529,600 reflective of anticipated new and replacement equipment along with associated maintenance and fuel costs, including an additional \$200,000 increase in revenue for the Public Safety Fleet Maintenance Division.
- A reduction to Miscellaneous Revenue of \$443,200 previously budgeted for federal Clean Air rebates that have not yet been renewed by Congress.

Expenditures

Total appropriations in the Transportation Department are budgeted at \$135.36 million, \$30.41 million or 18.3 percent below the FY 2017 Amended Budget. Transportation appropriations include \$98.69 million for Transit Operations and Capital and \$36.67 million for Fleet Internal Service funds.

Transit Operations

FY 2018 appropriations for Transit Enterprise are budgeted at \$57.24 million an increase of \$3.69 million above the FY 2017 Amended Budget. The FY 2018 appropriations include the following increases: \$1.70 million for Personnel appropriations; \$791,200 for Non-Personnel appropriations and \$1.20 million for Interdepartmental Charges.

Transportation (FAX) Department

Personnel Appropriations increases of \$1.70 million are comprised of savings due to the 27th pay period in FY2017, salary increase due to step advancements and negotiated Memorandum's of Understanding provisions in addition to:

- Full year funding for various positions approved in FY 2017 as part of the Departments' service expansions and increased bus frequencies, further discussion will be provided under the staffing section.
- \$100,000 reduction to Workers' Compensation for the Alternative Dispute Resolution Program funding approved in FY 2017 but not implemented.
- One (1) Staff Assistant position detailed in the staffing section.

Non Personnel increases of \$791,200 million include:

- \$40,000 increase for proactive outreach as part of service enhancement implementation intended to inform passengers of route changes, additional services provided and assist with questions,
- \$88,000 increase for the Trapeze Web Portal projected to support the automation effort of bus driver assignments and work schedules, monitoring work rules, ensuring compliance with State and Federal statutes in addition to assisting with data driven grant funding and reporting.
- \$172,900 software and hardware maintenance and annual licenses required in daily operations,
- \$35,000 increase for bus sanitation services,
- \$20,000 for new fare media associated with the implementation of the Bus Rapid Transit routes.
- \$17,500 for training and development of staff in alignment with industry standards.

- \$127,000 increase for the replacement of old or outdated equipment due to technology requirements related to new services in addition to implementation of Wi-Fi services on buses,
- \$30,000 increase to the Tire Lease contract driven by service implementations and increased frequencies,
- \$168,900 net increase to the fuel line items that includes a \$47,200 reduction to diesel fuel and a \$216,100 increase to alternative fuels as the Department has been shifting from diesel powered buses to Compressed Natural Gas (CNG).
- \$31,000 for replacement furniture and new cubicles and reconfigurations for additional staff.

Interdepartmental Charge increases of \$1.20 million above the FY 2017 Amended budget include:

- \$1,347,300 increase to fund reimbursement to the Police Department for an additional eight (8) Police Officers and one (1) Sergeant for the Bus Rapid Transit service effective August 1, 2017. Duties will include FAX related calls on buses, bus stations, and traffic items; fare enforcement, passenger station security, bus route security, community based policing along the entire Blackstone and Kings Canyon corridors with the intent to enhance quality of life issues for the community and increase safety for those traveling to and from bus related areas. Equipment, vehicles and associated ancillary costs of \$151,400 are budgeted under Transportation Capital.
- Reductions of \$134,400 to the Liability Charges due to allocation methodology encompassing the last three years.
- \$20,000 increase to perform inspections and smog tests for support vehicles as part of

contract compliance monitoring in Handy Ride services.

- Other slight increases were offset by reductions in various line items.

Capital Projects

FY 2018 appropriations for Transit Capital are budgeted at \$41.45 million, a decrease of \$32.67 million below the FY 2017 Amended Budget. This reduction is primarily driven by the significant completion, including bus acquisitions for the Bus Rapid Transit (BRT) project in FY 2017. Other projects also contributing to the overall decrease include the Manchester Transit Center remodel and Courthouse Park reconstruction slightly offset by the inclusion of \$463,200 for the Departments' portion of the Shotspotter Technology (SST) Flex Gunshot Detection System's license fee. The Shotspotter system provides rapid alerts of gunfire incidents to the Police Department's Communications Center and to Patrol Officers and will cover 2.26 miles along the Bus Rapid Transit's Blackstone corridor.

Internal Service Funds

FY 2018 appropriations in the Public Safety Fleet Maintenance, Fleet Management and Fleet Acquisitions sections are budgeted at \$36.67 million in FY 2018, \$1.43 million less than the FY 2017 Amended Budget and include an increase of \$165,600 for Personnel appropriations; a \$1.88 million reduction to Non-Personnel appropriations and \$286,900 increase to Interdepartmental Charges.

Increases in Personnel appropriations of \$165,600 contain savings due to the 27th pay period in FY2017; salary increase due to step advancements and negotiated Memorandum's of Understanding provisions in addition to:

- Full year funding of 7 positions approved in FY 2017 at .5 FTE each, in the Public Safety Fleet Maintenance section,
- Two (2) Heavy Equipment Mechanic II discussed under the staffing section.
- One (1) Power Generation Operator/Mechanic discussed under the staffing section.

Non-Personnel appropriations decreases of \$1.88 million below the FY 2017 Amended Budget consist of:

- \$105,000 for tools and equipment, including lifts and load banks for the new Heavy Equipment Mechanics and Power Generation Operator/Mechanic positions in FY 2018,
- \$24,000 for lease payments for stand-by generator replacements that have exceeded their useful life and/or capacity at Woodward Park and at the Municipal Service Center,
- \$185,800 reduction to Alternative Fuel to more accurately reflect negotiated pricing and anticipated demand,
- \$1.43 million net reduction for new and replacement vehicles and equipment that include \$8.92 million in FY 2018 for street sweepers, solid waste refuse trucks, utility trucks, police vehicles, tractors, construction equipment, etc., and corresponding appropriations for fuel and maintenance requirements. Additional information on vehicles is provided in the respective client department's service impact summary.

Transportation (FAX) Department

- \$500,000 reduction for the replacement software for the fuel maintenance module upgrade in FY 2017.

Interdepartmental Charge increases of \$286,900 above the FY 2017 Amended Budget are comprised of:

- \$405,000 increase to Liability due to a significant claim paid out in FY 2016,
- \$17,000 increase for Fleets share of the allocation for improvements at the Municipal Service Center
- \$58,300 decrease to the Cost Allocation Plan Charges and,
- \$29,100 decrease to Property Self-Insurance Charges.

Department Revenue and Expenditure - All Funds Combined

| Funding Source | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted | Percent Change |
|--|------------------------|------------------------|------------------------|------------------------|-----------------------|
| Beginning Balance | 54,988,617 | 54,264,146 | 49,418,200 | 38,717,800 | (21.7) |
| Fiscal Year Revenues: | | | | | |
| Taxes | 9,021,422 | 9,512,880 | 9,980,300 | 10,421,500 | 4.4 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0.0 |
| Intergovernmental Revenue | 31,212,057 | 37,932,474 | 96,690,300 | 92,956,800 | (3.9) |
| Charges for Services | 9,106,858 | 7,870,711 | 7,847,400 | 7,872,500 | 0.3 |
| Fines | 0 | 0 | 0 | 0 | 0.0 |
| Other Revenue | 298,167 | 448,328 | 301,800 | 410,000 | 35.9 |
| Interdepartmental Charges for Services | 26,996,478 | 21,457,928 | 33,511,500 | 32,981,900 | (1.6) |
| Misc. Revenue | 2,544,908 | 1,693,048 | 1,182,600 | 739,400 | (37.5) |
| Transfers | (710,281) | (10,396,574) | (750,000) | (750,000) | 0.0 |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0.0 |
| Total Fiscal Year Revenues | 78,469,609 | 68,518,796 | 148,763,900 | 144,632,100 | (2.8) |
| Funding Facilitated by Department | 133,458,226 | 122,782,941 | 198,182,100 | 183,349,900 | (7.5) |
| Memo Item: | | | | | |
| Citywide General Fund Support | 0 | (40) | 0 | 0 | 0.0 |
| Total Available Funding | 133,458,226 | 122,782,901 | 198,182,100 | 183,349,900 | (7.5) |
| Appropriations | | | | | |
| Personnel Services | 29,985,483 | 30,772,958 | 40,114,800 | 42,047,400 | 4.8 |
| Non Personnel Services | 43,885,339 | 80,800,360 | 118,688,700 | 84,936,600 | (28.4) |
| Interdepartmental Services | 6,411,128 | 5,499,701 | 6,467,800 | 7,873,700 | 21.7 |
| Contingencies | 0 | 0 | 500,000 | 500,000 | 0.0 |
| Total Departmental Expenditures | 80,281,950 | 117,073,019 | 165,771,300 | 135,357,700 | (18.3) |

Transportation (FAX) Department

Department Appropriations by Fund Classification - FY 2018 only

| Resources | General Fund | Special Revenues | Capital | Enterprise | Internal Service | Debt Service | Total |
|--|---------------------|-------------------------|----------------|--------------------|-------------------------|---------------------|--------------------|
| Beginning Balance | 0 | 9,234,100 | 0 | 10,340,600 | 19,143,100 | 0 | 38,717,800 |
| Fiscal Year Revenues: | | | | | | | |
| Taxes | 0 | 10,421,000 | 0 | 0 | 500 | 0 | 10,421,500 |
| Licenses & Permits | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue | 0 | 0 | 0 | 92,181,800 | 775,000 | 0 | 92,956,800 |
| Charges for Services | 0 | 0 | 0 | 7,868,000 | 4,500 | 0 | 7,872,500 |
| Fines | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | 0 | 70,000 | 0 | 220,000 | 120,000 | 0 | 410,000 |
| Interdepartmental Charges for Services | 0 | 0 | 0 | 0 | 32,981,900 | 0 | 32,981,900 |
| Misc. Revenue | 0 | 0 | 0 | 31,400 | 708,000 | 0 | 739,400 |
| Transfers | 0 | (3,536,900) | 0 | 3,536,900 | (750,000) | 0 | (750,000) |
| Est. Rev Contingency | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Fiscal Year Revenues | 0 | 6,954,100 | 0 | 103,838,100 | 33,839,900 | 0 | 144,632,100 |
| Funding Facilitated by Department | 0 | 16,188,200 | 0 | 114,178,700 | 52,983,000 | 0 | 183,349,900 |
| Memo Item: | | | | | | | |
| Citywide General Fund Support | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Available Funding | 0 | 16,188,200 | 0 | 114,178,700 | 52,983,000 | 0 | 183,349,900 |
| Appropriations | | | | | | | |
| Personnel Services | 0 | 3,021,800 | 0 | 32,557,700 | 6,467,900 | 0 | 42,047,400 |
| Non Personnel Services | 0 | 1,817,200 | 0 | 55,161,100 | 27,958,300 | 0 | 84,936,600 |
| Interdepartmental Services | 0 | 629,700 | 0 | 5,503,500 | 1,740,500 | 0 | 7,873,700 |
| Contingencies | 0 | 0 | 0 | 0 | 500,000 | 0 | 500,000 |
| Total Appropriations | 0 | 5,468,700 | 0 | 93,222,300 | 36,666,700 | 0 | 135,357,700 |

Department Appropriations by Fund Type

| | FY 2015 Actuals | FY 2016 Actuals | FY 2017 Amended | FY 2018 Adopted |
|--------------|------------------------|------------------------|------------------------|------------------------|
| Operating | 74,257,399 | 65,978,621 | 91,651,300 | 93,907,300 |
| Capital | 6,024,551 | 51,094,398 | 74,120,000 | 41,450,400 |
| Debt Service | 0 | 0 | 0 | 0 |
| Total | 80,281,950 | 117,073,019 | 165,771,300 | 135,357,700 |

Staffing

Transit Operations

In FY 2017 the Department received approval to fund various positions at various stages throughout the year in preparation for the expansion of services that included: frequencies to 15-minute intervals at Shaw Avenue, Cedar Avenue, Blackstone and Ventura Ave; increasing frequencies to 30-minute intervals on all weekend routes; expanding night services; and the launching of the Bus Rapid Transit Service. In FY 2018, these positions are being budgeted for the full year and increase the total position count by 9.25 Full Time Equivalent (FTE).

Also included in FY 2018 is one (1) Staff Assistant effective October 1, 2017 to provide support in scheduling meetings, tracking performance metrics, and recruiting activities amongst other functions. Position Cost: \$42,900

Fleet Management

Due to the increasing demand for services, increases to operational hours to various City Services provided and the ongoing growth of the construction equipment inventory, the Fleet Maintenance Section includes two (2) Heavy Equipment Mechanics effective October 1, 2017. Positions Cost: \$106,500.

One (1) Power Generation Operator/Mechanic effective October 1, 2017 is also included to perform monthly load testing and repairs on emergency stand-by generators. Current practice requires that an in-house electrician or an outside contractor perform NFPA mandated load testing. This position would eliminate the need for additional staff or outsourcing as all maintenance and repair activities would be performed in-house. Position Cost: \$58,200

Public Safety Fleet Maintenance

In FY 2017, the newly created Public Safety Fleet Management Division received funding for seven (7) positions for half of the year or .5 FTE; in FY 2018 these positions are funded for the entire year and are increase by .5 FTE each for a total increase of 3.5 FTE.

Department Staff Detail

| <i>Division</i> | <i>Position Summary</i> | | | | |
|---------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| | <i>FY 2016 Adopted</i> | <i>FY 2017 Adopted</i> | <i>FY 2017 Amended</i> | <i>FY 2018 Changes</i> | <i>FY 2018 Adopted</i> |
| Transportation Operating | 273.50 | 319.25 | 319.25 | 6.75 | 326.00 |
| Transportation Maintenance | 65.00 | 72.00 | 72.00 | 4.75 | 76.75 |
| Transportation Administration | 16.00 | 18.50 | 18.50 | (0.50) | 18.00 |
| Transportation Support Services | 9.00 | 8.00 | 8.00 | (1.00) | 7.00 |
| Transportation Planning | 3.00 | 3.00 | 3.00 | 0.00 | 3.00 |
| Fleet Public Safety Maintenance | 0.00 | 3.50 | 3.50 | 3.50 | 7.00 |
| Fleet Management | 59.00 | 59.00 | 59.00 | 1.25 | 60.25 |
| Fleet Equipment Acquisition | 10.00 | 9.00 | 9.00 | 1.00 | 10.00 |
| Total | 435.50 | 492.25 | 492.25 | 15.75 | 508.00 |

Impact of Capital Infrastructure Construction on Operations

| <i>Project</i> | <i>Capital Projects</i> | | | |
|-------------------|-------------------------------------|-----------------------------|--------------------------------------|--|
| | <i>Projected Year of Completion</i> | <i>Square Footage/Miles</i> | <i>Estimated number of Positions</i> | <i>Estimated Annual O&M Cost/(Savings)</i> |
| Bus Rapid Transit | 2018 | 15.7 miles | 16 | \$ 2,700,000 |

The following Project is anticipated to have an impact on the Department’s operations and maintenance (O&M) budget beginning in FY 2018.

Bus Rapid Transit (BRT)

The Bus Rapid Transit (BRT) Project is designed to improve travel times and service along a 15.7-mile corridor of Blackstone Avenue and Ventura/Kings Canyon, linking North Fresno, Downtown Fresno, and the South East Growth Area. The Project will include: transit signal priority; real-time passenger information;

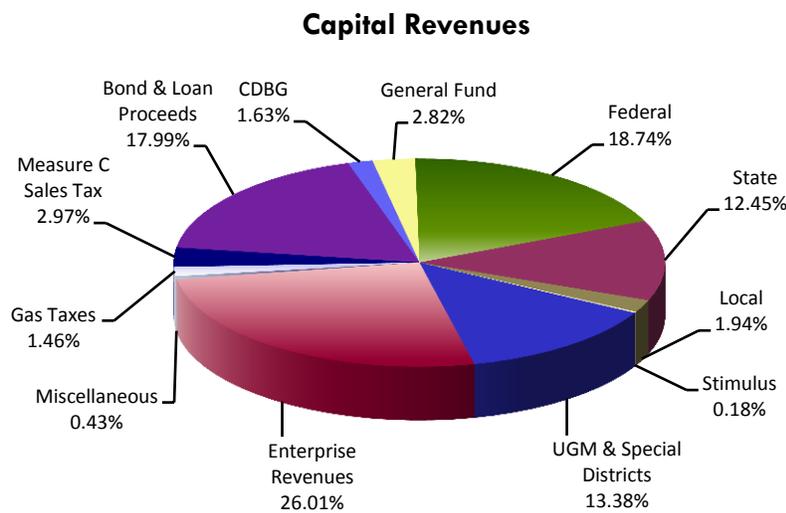
vehicle and station branding ticket vending machines, on board Wi-Fi, as well as enhanced security.

The BRT route will replace portions of Routes 28 and 30, utilizing existing labor, fuel and equipment costs. For the first three years of BRT operation, a Congestion Mitigation Air Quality (CMAQ) grant will provide funding towards operation and maintenance costs. This project also includes service realignments to increase the function of the BRT route and provides access throughout the transit system.

FY 2018-2022 Capital Improvement Program

Introduction

Development of the FY 2018-2022 Capital Improvement Program (CIP) is an intensive, ongoing process, involving a comprehensive review of the goals and direction of the City's



future infrastructure needs. The overriding mission of this review is to determine specific priorities, starting with the vital work being done to revitalize and reinvigorate the Downtown area; then to sequence those priorities to enable the City to effectively concentrate its capital investment.

Any capital plan must take into consideration the financial impact to its citizens, balancing the ever changing needs of the City with the capacity of the population to finance those improvements and the maintenance that comes with them. This is especially true of capital funded through utility rates and critical decisions will be made concerning the pace and timing of the utility capital program using the dollars available.

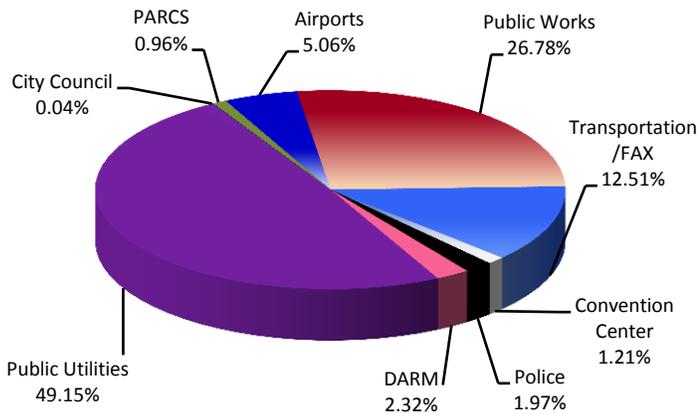
Overview

The FY 2018-2022 CIP totals approximately \$1.357 billion. These projects range from the construction of new facilities to the updating of existing structures, street improvements, sidewalk repairs, and maintaining utility infrastructure. The FY 2018 Capital Program contains new and ongoing projects with a combined approximate cost of \$317.5 million.

Capital Funding Sources

Bond proceeds are budgeted for infrastructure projects such as \$1.6 million for the Friant/Kern Canal pipeline. Loan proceeds are budgeted for projects such as \$6.7 million for the Southeast Fresno Surface Water Treatment Facility (SES WTF), \$11.2 million for the Northeast Fresno Surface Water Treatment Facility (NES WTF) storage tank, and \$17.4 million for the Regional Transmission Mains (RTMs) pipeline. Federal support consists largely of Federal Aviation Authority grants for Fresno Yosemite International Airport, Federal Transportation Agency grants for FAX and the City's Public Works Grant allocation. The support component from the state is made up of grants, High Speed Rail, Proposition 1B for transit and Proposition 84 funding for parks. Enterprise revenue will be used primarily to fund water well and sewer line

Capital Appropriations



construction and rehabilitation. CDBG will be used primarily for neighborhood street improvements and reconstruction. State gas tax will be used for street and road improvements and other infrastructure needs.

Uses of Capital Funding

The water main renewal, Friant Kern Pipeline and Southeast water projects are funded in Public Utilities, as are Wastewater Recycled Water Projects. Intelligent Traffic System (ITS) projects on both Willow and Nees Avenues are in Public Works and FAX will fund Clean Air Initiatives with CMAQ grants and begin Phase I of the Bus Rapid Transit (BRT) project.

Department Details

THE DEVELOPMENT AND RESOURCE MANAGEMENT DEPARTMENT

Development & Resource Management FY 2018 non-CDBG CIP totals \$1,693,200. The key project within the department’s budget includes:

Parking Garage Improvements

A total of \$1,643,900 is budgeted in FY 2018 for repairs at various City of Fresno parking garages. The capital improvement program will address parking facility needs as outlined in the Parking

Facilities assessment that was presented to Council in January 2016.

THE DEPARTMENT OF PUBLIC UTILITIES

DPU is responsible for a large portion of the City’s FY 2018 capital program. Many DPU capital projects are necessary to support current and future economic development needs and to maximize water resources. The following are highlights from their \$162.9 million capital budget:

Recharge Fresno

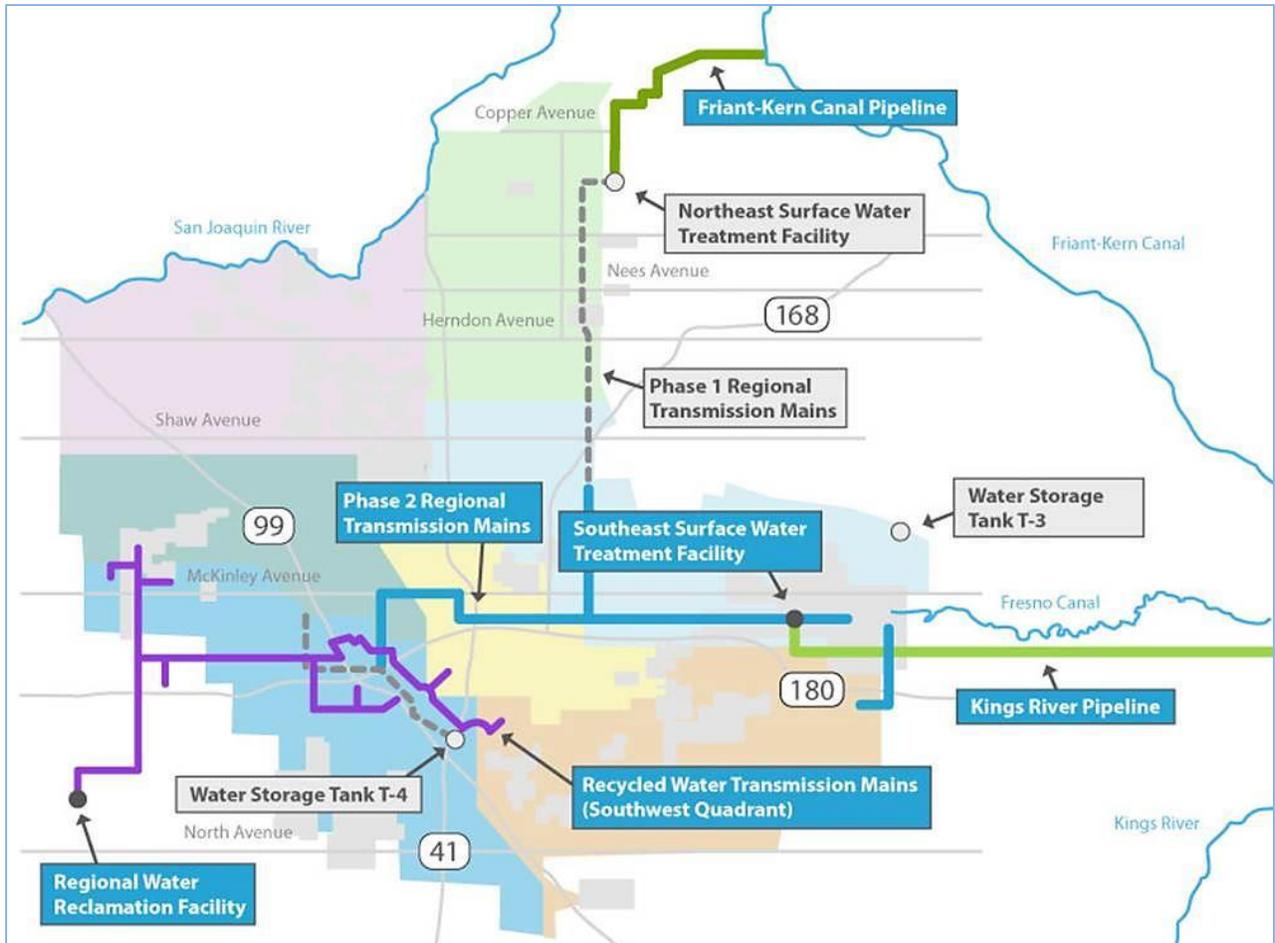
This is the City’s historic program to improve the pipelines and water system facilities that will capture, treat and deliver water to Fresno homes and businesses, including surface water from the Sierra Nevada Mountains. Recharge Fresno is underway to ensure that during normal and wet years, the City is able to capture surface water supplies for Fresno, enabling the replenishment of depleted groundwater resources and save water for drought years. The total cost for this massive undertaking is \$429.1 million and the major projects include:

Kings River Pipeline: The Kings River Pipeline is a 13-mile long, 72-inch diameter welded steel water pipeline, which will convey surface water from the Kings River to the new Southeast Surface Water Treatment Facility. This pipeline project will

provide maximum raw water quality protection for this supply of water flowing to the SESWTF,



thereby reducing the cost of operating this facility. The Kings River Pipeline began construction in FY 2017 and is anticipated to be completed in FY 2018. Funding of \$4.2 million is requested for FY 2018 project close-out costs.



Southeast Fresno Surface Water Treatment Facility (SESWTF): This project is for the construction of an 80 million gallon per day (MGD) surface water treatment facility in Southeast Fresno. This region is known to have a problematic groundwater supply both in terms of quality and over pumping. The SESWTF, which will be supplied from current water entitlements, will provide the conjunctive use solution by decreasing the pumping of groundwater as well as supplying a significant amount of water



throughout the southern one-half of the City. Construction of the SESWTF commenced in FY 2016, with completion scheduled in FY 2018. For FY 2018, funding of \$6.7 million from state low-interest funding for close-out costs and an additional \$1.1 million from the Water Enterprise Fund for on-site improvement costs that are not eligible for state funding is budgeted.

Regional Transmission Mains (RTMs): The Regional Transmission Mains include 13 miles of 24-inch to 66-inch diameter pipe that will convey treated drinking water from the new SESWTF to existing smaller diameter water mains. Contract construction began in FY 2017 with completion scheduled in FY 2018. A total of \$19.4 million is requested for FY 2018 project construction contracts and support costs (\$17.4 million state low-interest funding and \$2.0 million from the SE Fresno Project Fund).

Friant Kern Canal to Northeast Fresno Surface Water Treatment Facility (NESWTF) Pipeline:

The Friant-Kern Canal is used to deliver water from Millerton Lake to water users located in Fresno, Tulare, Kings and Kern Counties. The City of Fresno currently takes delivery of this raw water for treatment through open canals, which greatly degrades water quality. This pipeline project will provide maximum raw water quality protection for this supply of water flowing to the NESWTF, thereby reducing the cost of operating this facility.



Contract construction began in FY 2016 with completion scheduled in FY 2018. Funding of \$1.6 million is requested for FY 2018 project support costs (\$1.0 million Water SMART grant and \$602,200 from state low-interest funding).

The four projects listed above will be primarily funded through low-interest loans from the State Revolving Fund (SRF) administered by the State Water Resources Control Board. This will save water rate payers millions of dollars in debt service costs. Additional funding is being provided from City resources as indicated.

The following projects are also part of Recharge Fresno, but are funded from cash derived primarily from customer user charges collected in the Water Enterprise Fund:

Water System Rehabilitation and

Replacement: The City of Fresno has over 260 wells that pump groundwater and over 1,800 miles of water distribution pipelines. Much of this infrastructure is past or nearing the end of its useful life and needs to be replaced or

rehabilitated. As wells age or near the end of their useful life they can slow or stop producing as much water as they should, which increases the energy cost of operating old wells. As pipelines age, they become susceptible to leaking and complete failures, which can cause significant damage. Rehabilitation and replacement of aging wells and mains will help to assure a continued safe and reliable water supply, reduce water system failures and minimize water service costs. Major projects for FY 2018 include:

- Water Main Renewal - Replacement of water main in Maroa Heights, Sierra Sky Park, Thorne Avenue, College Homes and other miscellaneous projects. The total request budget is \$10.6 million.
- Water Well Construction - Six sites are planned for replacement throughout the water service area at a total request budget amount of \$4.4 million.

Groundwater Recharge: These projects provide for intentional groundwater recharge basins to enhance replenishing the aquifer, thereby raising the water table. Major funding is anticipated in FY 2018 for acquisition of property and design and construction of a recharge facility at a site that is yet to be determined (\$2.0 million).

For more information about Recharge Fresno, go to <http://www.rechargefresno.com/>.

Northeast Surface Water Treatment Facility

Storage Tank: A total of \$11.8 million (\$11.2 million in FY 2018) in potential SRF low-interest loan funding for the construction of a new 6 MG water storage tank at the NESWTF that will provide additional treated water storage from the NESWTF, as well as provide online storage for the distribution system when the NESWTF is offline. It is anticipated that a loan funding

agreement with the State will be approved during FY 2017.

Wellhead Treatment-Corrosion Inhibitor: The Southeast Surface Water Treatment Facility (SESWTF) is scheduled to begin production of potable water by July 1, 2018, and will provide treated surface water to customers that will blend with groundwater supplies in the distribution system. The treated surface water will be treated with calcium hydroxide and carbon dioxide to provide a stable calcium bicarbonate alkalinity to match the groundwater alkalinity and hardness, and a corrosion inhibitor chemical, such as an ortho-polyphosphate blend. This chemistry will be critical to prevent corrosion in the distribution system and in customer's plumbing. To match the treated surface water chemistry, the same corrosion inhibitor chemical will be required at well sites that will produce groundwater that will blend with the treated surface water. There are approximately 125 active wells in the distribution system that could potentially produce groundwater that will blend with treated surface water from the SESWTF and require the addition of the corrosion inhibitor chemical. This project will include the design, bidding, and construction of up to 125 wellhead chemical feed systems to treat groundwater with the appropriate corrosion inhibitor chemical. The system will include the remodeling of on-site buildings to accommodate the new well injection system; the addition of chemical tanks, metering units, and assorted piping and injection points into the well field. A total of \$15.5 million (\$13.7 million for FY 2018) in potential SRF loan funding is budgeted and the funding agreement with the State is anticipated to be approved during FY 2017.

Copper River Ranch Water Infrastructure: A total of \$1.1 million is requested for

improvements at the NESWTF to provide additional water supplies for the Copper River Ranch development area. Funding is available through payments made as part of an agreement with a developer for fulfilling its water supply obligations for the Copper River Ranch area.

Water Capacity Fee: A total of \$1.4 million is budgeted in FY 2018 for the Armstrong Water Main Extension project. It is based on the approval of the new Water Capacity Fee by the City Council during FY 2017. It will be used for growth related projects.

Perchloroethylene (PCE) Wellhead Treatment: Pump Station 117 (Del Mar and Bullard) has experienced PCE concentrations over the maximum contaminant level (MCL). Carbon treatment vessels will reduce the PCE to allowable levels in compliance with drinking water regulations. In FY 2018, \$1.2 million is requested to be appropriated in the Water Enterprise Fund for installation of granular activated carbon (GAC) vessels.

Southwest Quadrant Recycled Water Distribution System: This project will provide the recycled water infrastructure as identified in the City's adopted Recycled Water Master Plan (RWMP) to distribute recycled water to potential recycled water customers. The Southwest Quadrant Recycled Water pipeline will connect



the Tertiary Treatment facility located at Jensen and Cornelia Avenues with users such as cemeteries, parks, schools, water recharge basins, industrial users and other urban users in

the area. Construction of the Southwest Quadrant Recycled Water pipeline began in FY 2016. The FY 2018 budget includes \$25.3 million in FY 2018 and \$21.9 million in FY 2019 to complete construction of this project. The total amount budgeted over the next two years for the Southwest Quadrant Distribution System is \$47.2 million.

Northwest and Northeast Quadrant Recycled Water Distribution Systems: These projects will provide the recycled water infrastructure as identified in the City's adopted RWMP to distribute recycled water to potential recycled



water customers in the Northwest and Northeast areas of Fresno. The Northwest and Northeast Quadrant Recycled Water pipelines are intended to make recycled water available to potential major users in the areas such as parks, schools, and other large water demand and urban users. Design for these projects was awarded in FY 2016. The five year capital plan includes \$1.1 million between FY 2018 and FY 2019 to complete the design and permitting process for the Northwest Quadrant and \$4.4 million between FY 2018 and FY2019 to complete the design and permitting process for the Northeast Quadrant. Between FY 2020 and FY 2022, \$86.0 million is included for construction of the Northwest Quadrant of the distribution system and \$41.2 million in for construction of the Northeast Quadrant of the distribution system. The total amount

budgeted over the next five years for the Northwest and Northeast Quadrants of the distribution system is \$132.7 million.

Airport Recycled Water Treatment Facility:

This project will provide the funding for a recycled water treatment facility in the area east of Fresno. This project will address several issues including collection system capacity shortfalls and providing water for recharge and ground water remediation. The five year capital plan includes \$10.9 million between FY 2018 and FY 2020 for design and \$114.7 million between FY 2021 and FY 2022 for construction of the facility, \$12.5 million for a wastewater diversion system, and \$15.2 million for a distribution system to make the recycled water from the treatment facility available to users in the area. The total amount budgeted over the next five years for the Airport Recycled Water Treatment Facility, the diversion system and the distribution system is \$153.3 million.

Convenience Centers: In an effort to meet changing Solid Waste permit requirements and to help establish methods for residential customers to dispose of residential bulky materials, the Solid Waste Division will be exploring and siting locations to house residential convenience centers. These centers will allow the public to dispose of materials legally and with little to no cost thus reducing illegal dumping opportunities. This program will provide for the disposal of bulky goods at fixed locations without the need to pile materials in the gutters (and in direct contact with storm water) throughout the City of Fresno. The total cost budgeted in FY 2018 is \$2.7 million.

DPU Fleet Facility: The City's fleet is comprised of a variety of light and heavy equipment, used by multiple departments including Police, Fire, Public Utilities, Public

Works, Parks, and others. The fleet has grown from approximately 1,400 units in 1998 to 2,200 units currently, representing growth of 36%. The Fleet is maintained at two main locations. The majority of the municipal fleet is maintained in a 55,000 square foot facility located at the Municipal Service Center (MSC), and built in the 1970's. The MSC, where the maintenance facility is located and much of the municipal equipment is domiciled, is now experiencing space constraints related to equipment maintenance, parking, and office space. The facility is essentially land-locked with freeways on two sides and High Speed Rail being constructed on a third. The FY 2018 Budget includes funding for a new facility to maintain the Department of Public Utilities' vehicles and equipment. Funding of \$2.7 million is has been included in FY 2018 for land acquisition, design, support costs and assessment and \$11.3 million is in the capital plan between FY 2019 and FY 2020 for construction of the facility.

THE PUBLIC WORKS DEPARTMENT

Veterans/UPRR/HSR Overpass: Design began in FY 2014 and construction is scheduled to begin in FY 2018 with completion expected in FY 2020. Appropriations are budgeted at \$25,845,000 in FY 2018 with a total project cost of approximately \$29 million.



Veterans Boulevard/SR99: Design and right-of-way acquisition is wrapping up. Construction is scheduled to begin in FY 2020/21 or later in accordance with the Measure "C" Regional Program that has been adopted by the Fresno County Transportation Authority. FY 2018 appropriations are budgeted at \$2,848,600

with an estimated total project cost from FY 2015 through completion of \$111 million.

Roy & Almy Reconstruction Project: The Department is dedicating a total of \$1.9 million toward the Roy & Almy Reconstruction project in fiscal years 2015, 2016 and 2017. Due to CDBG funding constraints, the Department has split the construction contract for the two street segments; Roy Street reconstruction was complete in FY 2016. Almy Street reconstruction is under construction expected to be completed in FY 2018. The project will have minimal carryover to wrap up construction inspection early FY 2019.

Neighborhood Street Improvements: The Neighborhood Street Improvement Program will address significantly deteriorated streets within neighborhoods in each of the Council Districts. Phase I is complete. Phase II and III are wrapping up in FY2017. Phase III was funded at \$3.3 million in FY2017; using \$1,054,900 in General Fund, \$1,050,000 in Measure "C" and \$1,200,000 in CDBG funding. Funding for the Program in FY 2018 is budgeted at \$3,407,700 with \$678,000 coming from the General Fund, \$13,500 in Proposition 111, \$700,000 in new SB1 Gas Tax, and \$2,016,200 in CDBG funding.

Fulton Street Reconstruction:

Design for construction to open the Fulton Mall to traffic began in FY 2014. Construction started spring FY 2016 and is expected be completed in FY 2018. The total cost of the project is estimated at \$23.3 million of which, \$22,432,900 is estimated to be expended thru FY 2017, and \$867,100 is budgeted in FY 2018.

2016 Update of the Bike & Trail Master Plan and Bankside Trail: The Department's FY 2017 budget includes eight grant-funded projects to construct Sugar Pine Trail head, Eaton Trail, Herndon Trail Ingram to College, Shields Bankside Trail, Herndon Canal Trail, McKinley Ave Trail, Clovis Ave Trail, and to also update the City's 2010 Bicycle, Trail and Pedestrian Master Plan. The FY 2018 budget also includes Measure C funded trail projects on Copper Avenue, Veterans Blvd Trail and Fancher Creek.

Intelligent Transportation System (ITS): The Department will install traffic synchronization technology on traffic signals for major corridors of the City of Fresno. As these projects are



completed, additional personnel for signal timing, the physical maintenance of the equipment and information technology will be necessary along with replacement equipment as the original equipment ages and no longer functions. A total of 12 ITS projects fully completed in FY 2017 and \$2,901,400 budgeted for FY 2018.

High Speed Rail: The project budget includes Public Works and DPU completing the plan review and permitting process for 13 grade separations, 5 miles of realigned streets, more than 30 traffic signals, 20 miles of realigned sewer and water, as well as providing construction oversight services for City facilities being relocated or constructed by High-Speed

Rail project. Appropriations are budgeted at \$25,450,800 in FY 2018.

Blackstone Avenue: In order to complement investments in Bus Rapid Transit and to address pavement in need of repair, the FY2018 budget includes four grant-funded capital improvement projects along the Blackstone corridor. The Department has budgeted \$1,246,400 to repave Blackstone from Ashlan to Shaw and from Shields to Dakota. The intersection of Blackstone and Shields will be improved with additional left turn lanes and the elimination of the sweeping free right turns; construction was awarded in FY 2017; construction inspection is budgeted at \$163,500 in FY 2018. Permanent streetlights will also be installed along Blackstone from Divisadero to Shields in conjunction with a utility undergrounding district, which is budgeted at \$1,081,600 in FY 2018.

THE PARKS, AFTER SCHOOL, RECREATION & COMMUNITY SERVICES (PARCS) DEPARTMENT

Council Actions

Council Motion #11 added \$68,800 in carryover funding for Melody Park.

The PARCS Department CIP budget totals \$3.2 million for FY 2018. The following are highlights of the FY 2018 capital budget:

The PARCS Department was awarded grants from the State of California for Housing Related Park Improvements for Chandler Park, Mosqueda Center, Frank H. Ball Park, Highway City Science Center and Mary Ella Brown Center. The planned improvements are detailed below:

Chandler Park: Improvements include new tot lot shade structure and park furnishings. Project costs are budgeted at \$135,000 in FY 2018.

Mosqueda Center: Improvements include parking lot resurfacing and energy efficient LED parking lot lighting. Project costs are budgeted at \$85,300 in FY 2018.

Frank H. Ball Park: Improvements include new gymnasium flooring, new doors, indoor restroom rehabilitation, pool improvements, resurface basketball court, driveway improvements, and energy efficient LED lighting upgrades. Project costs are budgeted at \$338,000 in FY 2018.



Highway City Science Center: Improvements include LED/solar lighting, roof replacement, HVAC replacement, multi-sports court resurfacing, park furnishings, parking lot resurfacing, new gates, and irrigation upgrades. Project costs are budgeted at \$364,700 in FY 2018.

Tot Lot Replacement: The City will be replacing the tot lot including softfall at Orchid Park. Project costs are budgeted at \$150,000 in FY 2018.

Mary Ella Brown Center: Improvements include HVAC replacements and new exterior doors. Project costs are budgeted at \$145,000 in FY 2018.



In addition, the PARCS Department has submitted a grant to the State for Housing

Related Park Improvements for Dickey Playground Park. If awarded, the grant will allow for the following park improvements:

Dickey Playground Park: Improvements include new tot lot, turf rehab and irrigation upgrades. Project costs are budgeted at \$127,600 in FY 2018.

Cary Park: The City will be demolishing the existing restroom and replacing it with a prefab restroom building with a concession room. ADA accessible walkways from the existing parking lot to and around the restroom will be installed. Project costs to complete the restroom and accessible walkways are budgeted at \$80,000 in FY 2018.

Parking Lot Improvements: The City will be making parking lot resurfacing and slurry seal improvements at Romain Center. Project costs are budgeted at \$100,000 in FY 2018.

CDBG Funded Capital Improvements: PARCS is funding a variety of projects in several parks that will address areas of deficiency. Among these projects are learner pool upgrades, HVAC replacements, ADA barrier removal projects, renovate restrooms bleacher replacements, gym and building door replacement, improvements to tot lots, install ball field lighting and facilitation of a new BMX facility in a West Fresno park.

While the capital improvements will occur under PARCS' oversight, the accounting costs will be centralized under the DARM Department in order to strengthen financial compliance with the U.S. Department of Housing and Urban Development's eligibility

requirements. Project costs are budgeted at \$1.9 million in FY 2018.

THE POLICE DEPARTMENT

The Department's CIP budget totals \$6.5 million for FY 2018 and includes the following:

New Southeast Police Station: The new Southeast Police Station will be located in the new Fancher Creek development at Tulare and Argyle. The new Station will be 10,280 square feet, able to accommodate the 80+ personnel, and easily accommodate future growth. Having the Southeast Station at Fancher Creek will not only enhance the safety of the surrounding retail and residential areas, but having the Station at a central location will improve response to any location in the District. The project is budgeted at \$6,193,900 with anticipated move-in date of mid-2018. The funding source is a result of savings realized from the refunding of General Fund debt obligations completed in April 2017.

Regional Training Center: The Regional Training Center has been in operation for six years and the asphalt driving course is in need of resurfacing due to normal wear and tear. The driving course is used daily to train officers in pursuit and defensive driving techniques.



The project is budgeted at \$225,000. The funding source will be carryover from the Air National Guard contract.

THE AIRPORTS DEPARTMENT

Airports FY 2018 capital program totals \$16.8 million. Project costs will be funded with Airport Improvement Program (AIP) Grants, Passenger Facility Charges, Measure C local transportation funds, and Airports' cash. The

FY 2018 capital program is made up of airfield and landside projects required to maintain Airports' physical plant. The capital program stimulates the regional economy, creates employment, and has no General Fund impact. Key projects include the following:

Taxiway C Reconstruction

This project reflects Airports' commitment to maintaining an airfield area that meets all Federal Aviation Administration (FAA) guidelines. The project will include (1) the reconstruction of pavements engineered to meet 20-year forecast traffic loads; (2) drainage improvements; and (3) new lighting, guidance signs and markings to enhance safety and improve circulation. Airports FY 2018 Budget provides \$5.8 million for the project, which will be funded with an FAA AIP grant and Measure C funding.

Boarding Bridge – Gate 8

This project reflects Airports' commitment to improve the safety of the traveling public and enhance the "passenger experience". The project will provide a new, fully enclosed Passenger Boarding Bridge which will keep enplaning passengers out of the weather and separated from airfield operations while boarding aircraft. The boarding bridge will also provide air conditioned air and potable water to the aircraft. The project also includes interior modifications to the passenger waiting areas at Gate 6 and Gate 8. The FY 2018 Budget includes \$1.2 Million for the project, which will be funded with Passenger Facility Charges.

Terminal Improvements

This project will repair and replace major Terminal infrastructure identified in Airports' Facility Repair and Renovation Plan. Project elements include: (1) upgrades to critical data center cooling systems; (2) renovation of eleven public restrooms and one family

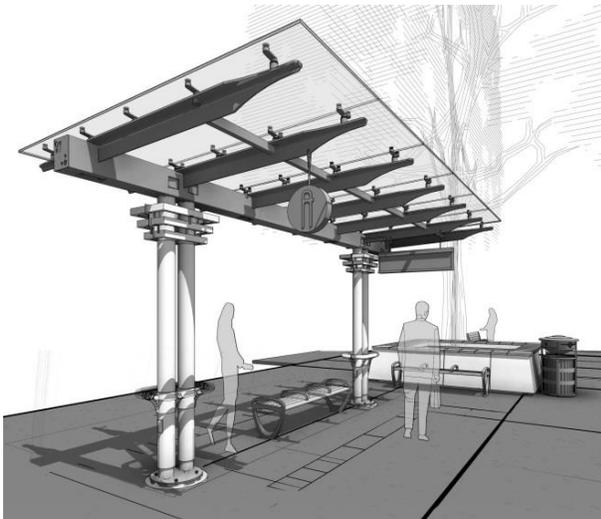


restroom; (3) replacement of an obsolete public address system; and (4) design,

plans and bid specifications for the replacement of HVAC system boilers that provide heating throughout the terminal. The FY 2018 Budget provides \$1.6 Million for these improvements, which will be funded with Passenger Facility Charges and Airports' cash.

THE DEPARTMENT OF TRANSPORTATION (FAX)

The Department's capital improvement program continues to focus on improving amenities, convenience and service for our customers, addressing air quality, enhancing transportation options for our community, and maintaining capital assets. The Department's total capital budget of \$41.45 million is mainly comprised of \$7.9 million for completion of projects including Bus Rapid Transit (BRT), and the remodel of the Manchester and Court House Park Transit Centers; \$6.8 million for improvements along FAX 15 corridors, including Shaw and Cedar Avenue. These improvements include shelters, lighting, improved signage, transit signal priority and other amenities. The Department's capital



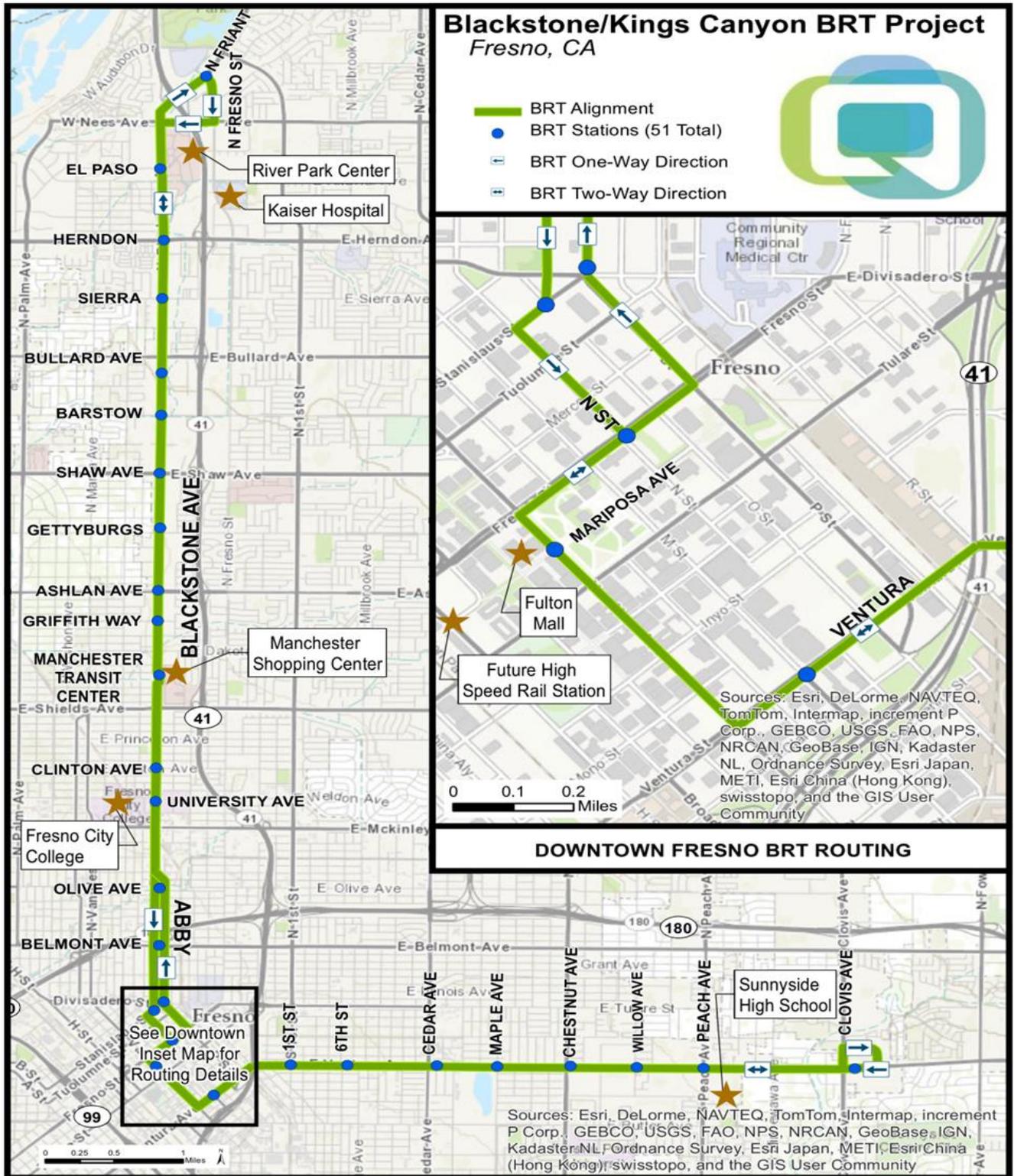
budget includes \$6.9 million for the purchase of paratransit buses, support vehicles and fixed route buses, including three buses with zero emission engines funded by Measure C New Tech grant funds. Other capital projects include replacement of the antiquated AVL/GPS system, repair and upgrade of assets including building and maintenance equipment, among other smaller capital projects.

Bus Rapid Transit (BRT)

The Bus Rapid Transit (BRT) project is designed to improve travel times and service along a 15.7-mile corridor of Blackstone/Ventura/Kings Canyon, linking North Fresno, Downtown Fresno, and the South East Growth Area. The project will include: transit signal priority (TSP);



real-time passenger information; vehicle and station branding; as well as ticket vending machines. The BRT route will replace portions of Routes 28 and 30, utilizing existing labor, fuel and equipment costs. For the first three years of BRT operation, a Congestion Mitigation Air Quality (CMAQ) grant will provide funding towards operation and maintenance costs. This project also includes service realignments to increase the function of the BRT route and provides access throughout the transit system.



USER'S GUIDE

Program Scope

This section includes the capital projects for all City departments reporting directly to the City Manager. It does not include Redevelopment Agency/FRC projects.

How to use the Capital Improvement Program Section (CIP)

The CIP Section includes a short introductory section which summarizes the CIP; a users' guide section; a City Capital Summary Section and Department Capital Detail Sections, in which each capital project is described. The contents of each section are discussed briefly below:

The Users' Guide

This section contains information to help the reader use this document. A Glossary is included that contains definitions of terms most frequently used in Capital Budgeting. This is followed by a listing that details the various types of funding resources identified within the summary sections.

Citywide Capital Summary Section

This section includes a City roll-up by department for the CIP for FY 2018 through FY 2022.

GLOSSARY

Capital Improvement Program (CIP)

The plan of the City to receive and expend funds for capital projects during the fiscal year covered by the capital budget and the next succeeding four fiscal years thereafter.

Capital Budget

The plan of the City to receive and expend funds for capital projects scheduled to begin during the first fiscal year included in the capital program.

Capital Project

- (a) Any physical public betterment or improvement;
- (b) The acquisition of property of a permanent nature for public use; or,
- (c) The purchase of equipment for any public betterment or improvement when first constructed.

Project Authorization

The total amount included in an approved CIP for a specific project in the fiscal year the project is included in the Capital Budget (i.e., the Budget Year of an Approved CIP). The amount authorized is the total amount included in the CIP.

Appropriation

The amount not previously included in an Approved Capital Budget for a specific project. The amount so included limits the amount which can be spent on that project in the Budget Year unless: (1) prior unexpended or unencumbered appropriations exist; and/or (2) the Capital Budget is amended by Council.

Budget Year

Fiscal Year 2018 begins on July 1, 2017 and ends on June 30, 2018. Each subsequent fiscal year is indicated in relation to the budget year.

FY 2018-2022 Department Capital Summary

| Department Name | FY 2018 Capital Projects | FY 2019 Capital Projects | FY 2020 Capital Projects | FY 2021 Capital Projects | FY 2022 Capital Projects | 5 Year Project Total |
|--|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|----------------------------|
| City Council Department | 137 | 0 | 0 | 0 | 0 | 137 |
| Police Department | 6,504 | 90 | 90 | 90 | 90 | 6,864 |
| Fire Department | 0 | 0 | 0 | 0 | 0 | 0 |
| PARCS Department | 3,194 | 1,100 | 1,150 | 1,150 | 1,250 | 7,844 |
| Public Works Department | 94,220 | 64,818 | 33,422 | 114,359 | 21,865 | 328,684 |
| Development and Resource Management (DARM) Department | 7,678 | 0 | 0 | 0 | 0 | 7,678 |
| Department of Public Utilities | 162,852 | 113,571 | 157,579 | 240,545 | 167,726 | 842,273 |
| Airports Department | 16,775 | 21,528 | 8,146 | 18,351 | 40,906 | 105,706 |
| Convention Center Department | 3,996 | 0 | 0 | 0 | 0 | 3,996 |
| Transportation (FAX) Department | 41,450 | 5,211 | 2,450 | 1,950 | 2,450 | 53,511 |
| Total Capital Appropriations | 336,806 | 206,318 | 202,837 | 376,445 | 234,287 | 1,356,693 |

*Appropriations in Thousands

Capital Improvement Projects Fund Legend for FY 2017-2018

| Fund Number | Fund Title | Restrictions |
|-------------|------------|--------------|
|-------------|------------|--------------|

Fund Type: General Fund

The general fund is the chief operating fund of a local government. GAAP prescribes that the fund be used "to account for all financial resources except those required to be accounted for in another fund."

| | | |
|-------|--------------|--|
| 10101 | General Fund | No restrictions other than for public purpose. |
|-------|--------------|--|

Fund Type: Special Revenue Fund

Special revenue funds are revenue sources set aside for a specific purpose. For example, a government may levy a tax on gasoline with the express purpose of using the proceeds to finance road maintenance and repair. GAAP provides that special revenue funds may be used to account for the proceeds for specific revenue sources that are legally restricted to expenditure for specified purposes. In practice, this definition encompasses legal restrictions imposed by parties outside government as well as those imposed by the governing body.

| | | |
|-------|--|--|
| 20102 | Prop. 111 - Special Gas Tax | Can only be used for public street purposes both maintenance and improvement. |
| 20104 | SB1 Road Repair Gas Tax | Can only be used for public street purposes both maintenance and improvement. |
| 20501 | Community Dev Block Grant | Can only be used for programs to benefit lower income, elderly and/or handicapped persons. Also has a location restriction. |
| 20515 | Neighborhood Stabilization Program | Limited to uses designed by the Grant. |
| 21501 | Disposition Of Real Property | Limited to activities related to the disposition of Real Property. |
| 22003 | Pedestrian & Bicycle Facility | The funds must be used for bicycle and pedestrian facilities in accordance with the Transit Development Act of 1971 (SB325). |
| 22048 | Federal Grants Public Works | Limited to uses designated by the Grant. |
| 22056 | State Grants Public Works | Limited to uses designated by the Grant. |
| 22095 | EDA Grant | Limited to uses designated by the Grant. |
| 22096 | Housing Related Parks Programs | Part of Prop 1C, for the creation, development or rehabilitation of parks and recreation facilities. |
| 22504 | Measure C Tier 1 Capital Projects | Can only be used for public street purposes both maintenance and improvement as approved by FCTA. |
| 22505 | Measure C Transit | Can only be used for public street purposes both maintenance and improvement as approved by FCTA. |
| 22506 | Measure C-PW Allocation Street Maintenance | Can only be used for public street purposes both maintenance and improvement. |
| 22507 | Measure C-PW Allocation ADA Compliance | Can only be used for public street purposes connected with ADA compliance. |
| 22508 | Measure C-PW Allocation Flexible Fund | Can only be used for public street purposes both maintenance and improvement. |
| 22509 | Measure C-PW Allocation Pedestrian Trails | Can only be used for public street purposes connected with pedestrian trails. |
| 22510 | Measure C-PW Allocation Bike Facilities | Can only be used for public street purposes connected with Bike lanes. |
| 22511 | Original Measure C - Regional Hwy Program | Can only be used for public street purposes both maintenance and improvement. |
| 22512 | Measure C-Transit (TOD) Programs | Can only be used for improvement of public streets and to increase public transit ridership. |
| 22513 | Measure "C" Trail Advancement | Can only be used for public trail creation and improvement as approved by FCTA. |
| 22601 | Regional Trans Mitigation Fee-RTMF | Limited to public street purposes. |
| 24001 | Street Tree Fees | Limited to median island and street landscape tree maintenance. |
| 24009 | UGM General Administration | Tracks the administrative costs of the UGM program. Funded by the interest earned by the UGM funds. |

Capital Improvement Projects Fund Legend for FY 2017-2018

| Fund Number | Fund Title | Restrictions |
|---|--|---|
| Fund Type: Special Revenue Fund - continued | | |
| 24017 | Parks Special Projects | Limited to PARCS capital activity. |
| 24042 | Citywide Regional Street Impact Fee | To be used for improvements to streets citywide. |
| 24043 | Interior Streets & Roundabouts Street Impact Fee | To be used for improvements to streets citywide. |
| 24045 | Housing Trust Earmark | Land banking activities throughout the City. |
| 24052 | Regional Street Impact Fee - Copper River | To be used for improvements to Copper River. |
| 24053 | New Growth Area Street Impact Fees | To be used for improvements to streets in new areas. |
| 24054 | Sewer Backbone Fee - Copper River | Limited to Assessment District Activity. |
| 24055 | CFD #9 Comm/Ind Feature Maintenance | Limited to Assessment District Activity. |
| 24061 | State Contracted Services | For public street purposes both maintenance and improvements. |
| 26001 | High Speed Rail Projects | Limited to projects connected to High Speed Rail. |
| 26002 | High Speed Rail Services | Limited to services connected to High Speed Rail. |
| Fund Type: Capital Projects Fund | | |
| GAAP provides for the use of capital projects funds "to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds)". | | |
| 30102 | Developer Cash-In-Lieu Improvement | Limited to those projects/areas for which developers and citizens have contributed funds. |
| 30134 | Memorial Auditorium Capital Improvements | Limited to Memorial Auditorium Improvements. |
| 30140 | 2008 PD Revenue Bonds-Phase I | Limited to Central and South East District – RTF. |
| 30142 | Convention Center Improvements - Falcons | ADA Improvements at the Convention Center. |
| 30143 | City Hall Improvement Fund | To fund City Hall improvements. |
| 30144 | Local Agency Project Funding-Public Works | Funding from Other Local Agencies for improvements. |
| 30149 | PD Air National Guard RTC Fund | Limited to the Regional Training Center. |
| 30151 | City Hall Improvement 2010 | For the City Hall Generator Replacement. |
| 30152 | Parking Garage 7 Improvement 2010 | Limited to Improvements at Parking Garage 7. |
| 30154 | Cash in Lieu - Loan | Limited to those projects/areas for which developers and citizens have contributed funds. |
| 30155 | Streetlight LED On Bill Financing | Funding can only be used to replace existing street lights with more energy efficient fixtures. |
| 30157 | Southeast Police Station | Limited to construction of the Southeast Police Station. |
| 30501 | AD 131-Const-Herndon/Milburn | Limited to Assessment District Activity. |
| 30502 | AD 133-Const-Shaw/Marty | Limited to Assessment District Activity. |
| 30503 | AD 137-Const-Figarden Park | Limited to Assessment District Activity. |
| 30504 | AD154-CALCOT Construction | Limited to Assessment District Activity. |
| 30506 | Landscape Maintenance District No.1 | Limited to Assessment District Activity. |
| 30509 | Community Facilities District No. 2 | Limited to Assessment District Activity. |
| 30510 | Community Facilities District No. 4 | Limited to Assessment District Activity. |
| 30511 | Community Facilities District No. 5 | Limited to Assessment District Activity. |
| 30513 | Community Facilities District No. 7 | Limited to Assessment District Activity. |
| 30514 | Community Facilities District No. 8 | Limited to Assessment District Activity. |
| 30517 | Community Facility District No. 11 | Limited to Assessment District Activity. |
| 30518 | CFD #12 Copper River Ranch | Limited to Assessment District Activity. |
| 30520 | Community Facility District No. 14 | Limited to Assessment District Activity. |
| 31501 | UGM Neigh Park Service Area 1 | For developing new park sites within the service area. |
| 31502 | UGM Neigh Park Service Area 2 | For developing new park sites within the service area. |
| 31503 | UGM Neigh Park Service Area 3 | For developing new park sites within the service area. |
| 31504 | UGM Neigh Park Service Area 4 | For developing new park sites within the service area. |

Capital Improvement Projects Fund Legend for FY 2017-2018

| Fund Number | Fund Title | Restrictions |
|---|---|--|
| Fund Type: Capital Projects Fund - continued | | |
| 31505 | UGM Neigh Park Service Area 5 | For developing new park sites within the service area. |
| 31507 | UGM Neigh Park Service Area 7 | For developing new park sites within the service area. |
| 31509 | UGM parks Citywide Facility Fees | Impact fees to be used for the development of new park sites. |
| 31510 | UGM Parkland (Quimby) Ded Fee | Impact fees to be used for the improvement of existing park sites. |
| 31516 | UGM Major Street Zone A | Limited to UGM Activity. |
| 31517 | UGM Major Street Zone B | Limited to UGM Activity. |
| 31518 | UGM Major Street Zone C | Limited to UGM Activity. |
| 31519 | UGM Major Street Zone D | Limited to UGM Activity. |
| 31520 | UGM Major Street Zone E | Limited to UGM Activity. |
| 30522 | CFD No. 2 - Reserve | Limited to Assessment District Activity. |
| 30523 | CFD No. 11 - Reserve | Limited to Assessment District Activity. |
| 31522 | UGM Major Street Zone E-4 | Limited to UGM Activity. |
| 31524 | UGM Major Street Zone F | Limited to UGM Activity. |
| 31532 | UGM Major Bridge Fee Zone B | Limited to UGM Activity. |
| 31533 | UGM Major Bridge Fee Zone C/D2 | Limited to UGM Activity. |
| 31534 | UGM Major Bridge Fee Zone D-1/E-2 | Limited to UGM Activity. |
| 31535 | UGM Major Bridge Fee Zone E-1 | Limited to UGM Activity. |
| 31536 | UGM Maj Bridge Fee Zone E-3 | Limited to UGM Activity. |
| 31537 | UGM Major Bridge Fee Zone E-4 | Limited to UGM Activity. |
| 31538 | UGM Major Bridge Fee Zone F | Limited to UGM Activity. |
| 31549 | UGM Fire Station #16 | Limited to UGM Activity. |
| 31552 | UGM Fire Station Service Area 14 | Limited to developing fire stations within the service area. |
| 31553 | UGM Fire Station Serv Area 15 | Limited to developing fire stations within the service area. |
| 31555 | UGM Fire Station #19 | Limited to developing fire stations within the service area. |
| 31556 | UGM Fire Citywide Facility Fees | Impact fees to be used for the development of new Fire facilities. |
| 31561 | UGM R/R Crossing Audobon & SP | Limited to UGM Activity. |
| 31562 | UGM RR Cross/At Grade Zone A/B | Limited to UGM Activity. |
| 31563 | UGM RR Cross at Grade Zone A/C | Limited to UGM Activity. |
| 31564 | UGM RR Cross Grade Zone A/D | Limited to UGM Activity. |
| 31565 | UGM RR Cross/AG Zone E/1-A | Limited to UGM Activity. |
| 31566 | UGM RR Cross at Grade Zone C/D1 | Limited to UGM Activity. |
| 31567 | UGM at Grade Railroad Crossing | Limited to UGM Activity. |
| 31577 | UGM Grade Separation Zone E/4A | Limited to UGM Activity. |
| 31578 | UGM Traffic Signal | Limited to UGM Activity. |
| 31585 | Community Facilities District No. 2005-01 | Limited to Assessment District Activity. |
| 31586 | UGM Police Citywide Facility Impact Fee | Impact fees to be used for the development of new Police facilities. |
| 31588 | Francher Creek Project Fin District | Limited to UGM Activity. |
| 31620 | Major Street Construction Friant Rd Widen | Limited to the Friant Road Widening. |
| 31625 | R/W Acquisition Tract 5206 | Limited to UGM Activity. |
| 31633 | R/W Acquisition-Tract 5237 | Limited to UGM Activity. |
| 31641 | R/W Acquisition - Tract 5232 | Limited to UGM Activity. |
| 31643 | AD #131 UGM Reimbursements | Limited to UGM Activity. |
| 31649 | R/W Acquisition - Tract 5273 | Limited to UGM Activity. |
| 31650 | R/W Acquisition – Plan Map 2008-13 | Limited to UGM Activity. |

Capital Improvement Projects Fund Legend for FY 2017-2018

| Fund Number | Fund Title | Restrictions |
|---|--|--|
| Fund Type: Enterprise Fund | | |
| An enterprise fund may be used to report any activity for which a fee is charged to external users for goods or services. GAAP requires the use of an enterprise fund whose principal revenue source is (1) debt backed solely by fees and charges; (2) legal requirement to cover costs; (3) policy decision to recover costs. | | |
| 31651 | R/W Acquisition – T5770 & T5567 | Limited to Tract 5770 and 5567 Right of Way Activity. |
| 31652 | R/W Acquisition – T5531 | Limited to Tract 5531 Right of Way Activity. |
| 31653 | R/W Acquisition - T6095 | Limited to Tract 6095 Right of Way Activity. |
| 31654 | R/W Acquisition - T6124 | Limited to Tract 6124 Right of Way Activity. |
| 31655 | R/W Acquisition T5341 T5424 T5501 | Limited to Tract 5341, 5424, 5501 Right of Way Activity. |
| 31660 | UGM Fire Station 10 Relocation | Limited to UGM Activity. |
| 31662 | UGM Fire Station 12 Improvements | Limited to UGM Activity. |
| 31663 | UGM Fire Station 24 | Limited to UGM Activity. |
| 31664 | UGM Fire Station 25 | Limited to UGM Activity. |
| 40101 | Water Enterprise Fund | Limited to Water Enterprise Activity. |
| 40103 | Water Connection Charge Fund | Limited to Water Enterprise Activity. |
| 40110 | DBCP Recovery Fund | Limited to Water Enterprise Activity. |
| 40116 | SE Fresno Project Bond Fund | Limited to Water Enterprise Activity. |
| 40120 | Woodward Park Plan Service Recharge | Limited to Water Enterprise Activity. |
| 40121 | UGM Well Development Service Area 142 | Limited to UGM Activity. |
| 40122 | UGM Water Area 201S-Single Well | Limited to UGM Activity. |
| 40123 | UGM Water Area 301S-Single Well | Limited to UGM Activity. |
| 40124 | UGM Water Area 101S-Single Well | Limited to UGM Activity. |
| 40127 | Wellhead Treatment Area 101-S | Limited to UGM Activity. |
| 40128 | UGM Well Development Service Area 11-A | Limited to UGM Activity. |
| 40129 | UGM Well Development Service Area 86 | Limited to UGM Activity. |
| 40130 | UGM Well Development Service Area 90 | Limited to UGM Activity. |
| 40131 | UGM Well Division Service Area 91 | Limited to UGM Activity. |
| 40132 | UGM Well Development Service Area 102 | Limited to UGM Activity. |
| 40135 | UGM Well Development Service Area 141 | Limited to UGM Activity. |
| 40136 | UGM Well Development Service Area 153 | Limited to UGM Activity. |
| 40140 | UGM Trans Grid Service Area A | Limited to UGM Activity. |
| 40141 | UGM Trans Grid Service Area B | Limited to UGM Activity. |
| 40142 | UGM Trans Grid Service Area C | Limited to UGM Activity. |
| 40143 | UGM Trans Grid Service Area D | Limited to UGM Activity. |
| 40144 | UGM Trans Grid Service Area E | Limited to UGM Activity. |
| 40147 | Orange Center School District Loan | Limited to Water Enterprise Activity. |
| 40148 | UGM Bond Debt Service Area 101 | Limited to UGM Activity. |
| 40150 | UGM Bond Service Area 305S | Limited to UGM Activity. |
| 40152 | UGM Bond Debt Service Area 501s | Limited to UGM Activity. |
| 40158 | Recharge Area 501s | Limited to UGM Activity. |
| 40159 | UGM NE Recharge Site | Limited to UGM Activity. |
| 40161 | SRF Kings River Pipeline Loan | Limited to Water Enterprise Activity. |
| 40162 | SRF Regional Transmission Mains Loan | Limited to Water Enterprise Activity. |
| 40163 | Wellhead Treatment Area 201S | Limited to UGM Activity. |
| 40164 | Wellhead Treatment Area 301 S | Limited to UGM Activity. |
| 40165 | Wellhead Treatment Area 401-S | Limited to UGM Activity. |
| 40166 | Wellhead Treatment Area 501S | Limited to UGM Activity. |

Capital Improvement Projects Fund Legend for FY 2017-2018

| Fund Number | Fund Title | Restrictions |
|---|---|---|
| Fund Type: Enterprise Fund - continued | | |
| 40168 | Copper River Ranch Water Infrastructure | Limited to Water Enterprise Activity. |
| 40173 | UGM Water Supply Area 401-S Multi | Limited to UGM Activity. |
| 40174 | UGM Water Supply Area 501 S Single | Limited to UGM Activity. |
| 40184 | SRF Loan-Friant Kern Canal Pipeline | Limited to Water Enterprise Activity. |
| 40188 | Low Interest SRF Loan | Limited to Water Enterprise Activity. |
| 40195 | USDA DaleVille Water Line Grant | Limited to Water Enterprise Activity. |
| 40197 | TCP Settlement Fund | Limited to Water Enterprise Activity. |
| 40198 | SRF NEWTF 6MG TANK CLWL2 LN | Limited to Water Enterprise Activity. |
| 40201 | WTRSMT GRNT FRIANT KERN CNL PL | Limited to Water Enterprise Activity. |
| 40202 | Water Capacity Fee Fund | Limited to Water Enterprise Activity. |
| 40501 | Wastewater Enterprise | Limited to Wastewater/Sewer Activity. |
| 40513 | Cornelia Sewer Trunk Fee | Limited to Wastewater/Sewer Activity. |
| 40514 | Grantland Sewer Trunk Fee | Limited to Wastewater/Sewer Activity. |
| 40515 | Herndon Sewer Trunk Fee | Limited to Wastewater/Sewer Activity. |
| 40516 | Fowler Sewer Trunk Fee | Limited to Wastewater/Sewer Activity. |
| 40525 | WW/SEW 2008 Bond Capital Project | Limited to Wastewater/Sewer Activity. |
| 40526 | WW/SW Phase II Bond Capital | Limited to Wastewater/Sewer Activity. |
| 40527 | State Revolving Loan Fund | Limited to Wastewater/Sewer Activity. |
| 40528 | State Revolving Loan Fund 2016 | Limited to Wastewater/Sewer Activity. |
| 40540 | UGM Area-wide Oversize Sewer | Limited to Wastewater/Sewer Activity. |
| 40591 | UGM Lift Station / APU Service Area | Limited to Wastewater/Sewer Activity. |
| 40592 | UGM Millbrook Olay Sewer Fee | Limited to Wastewater/Sewer Activity. |
| 40595 | Sewer Lateral Revolving Fund | Limited to Wastewater/Sewer Activity. |
| 41001 | Solid Waste Enterprise | Limited to Solid Waste Activity. |
| 41003 | City Landfill Closure | Limited to Solid Waste Activity. |
| 41501 | Community Sanitation Operating | Limited to Activities related to Community Sanitation. |
| 42025 | Airways Golf Course Capital | Limited to Airport Activity. |
| 42040 | Airport Federal Grants | Limited to Airport Activity. |
| 42042 | Airport Capital | Limited to Airport Activity. |
| 42045 | Airports Consolidated Rental Car Facility | For Consolidated Rental Car Facility construction related activity. |
| 42048 | CRCF Reserve Fund | For Consolidated Rental Car Facility related activity. |
| 43006 | Convention Center Capital | Limited to Convention Center Activity. |
| 43523 | FTA 04 5307 Grant CA | Limited to Transit Activity. |
| 43524 | Miscellaneous Clean Air Grants | Limited to Transit Activity. |
| 43525 | FAX Capital | Limited to Transit Activity. |
| 43531 | FTA 02 5309 Grant CA-03-0667 | Limited to Transit Activity. |
| 43532 | Transportation CMAQ Capital-43532 | Limited to Transit Activity. |
| 43538 | Prop 1B-CTSGP Transit Sec Grant | Limited to Transit Activity. |
| 43539 | FTA 5310 Grants (FY07-08 fwd) | Limited to Transit Activity. |
| 43542 | Prop 1B - PTMISEA Transit Grant | Limited to Transit Activity. |
| 43543 | 5316 JARC Grants | Limited to Transit Activity. |
| 43544 | 5317 New Freedom Grants | Limited to Transit Activity. |
| 43546 | FY10 FTA 5307 Grant CA-90-YXXX | Limited to Transit Activity. |
| 43547 | FY2011 FTA 5309 Grant CA-04-0213 | Limited to Transit Activity. |
| 43548 | FTA Small Starts Grant | Limited to Transit Activity. |

Capital Improvement Projects Fund Legend for FY 2017-2018

| Fund Number | Fund Title | Restrictions |
|---|------------------------------------|---|
| Fund Type: Enterprise Fund - continued | | |
| 43550 | FY 2011 FTA 5907 Grant CA-90-Yxxx | Limited to Transit Activity. |
| 43551 | FY10-FY12 CMAQ Grants | Limited to Transit Activity. |
| 43552 | FY10 FTA 5308 Grant CA-58-0007 | Limited to Transit Activity. |
| 43553 | FY2012 FTA 5307 Grant CA-90-Y947 | Limited to Transit Activity. |
| 43554 | FY2011 FTA CMAQ Grant CA-95-X181 | Limited to Transit Activity. |
| 43555 | FY2013 FTA 5307 Grant CA-90-Yxxx | Limited to Transit Activity. |
| 43556 | FY2012 FTA CMAQ GRANT CA-95-X | Limited to Transit Activity. |
| 43557 | FY12 FTA 3509 Grant CA-04-0256 | Limited to Transit Activity. |
| 43558 | TIRCP Grants-State Cap & Trade | Limited to Transit Activity. |
| 43559 | FY14 FTA 5307 Grant CA | Limited to Transit Activity. |
| 43560 | FY13 5339 Grant CA-2016-## | Limited to Transit Activity. |
| 43561 | FY12 FTA 5309 Grant CA-04-0280 | Limited to Transit Activity. |
| 43562 | FY15 FTA 5307 Grant CA-90-Z### | Limited to Transit Activity. |
| 43563 | FY16 FTA 5307 Grant CA – 90 – Z### | Limited to Transit Activity. |
| 43565 | FY17 FTA 5307 Grant CA-2017-## | Limited to Transit Activity. |
| 43566 | FY17 FTA CMAQ Grant CA-2017-## | Limited to Transit Activity. |
| 43567 | FY17 FTA 5307 Grant CA-2018-## | Limited to Transit Activity. |
| 43592 | Transit Asset Maintenance | Limited to Transit Activity. |
| 46501 | PW Special Project Revolving Fund | Limited to street maintenance or improvement requested by outside agencies as well as neighboring cities. |
| 47003 | Stadium Capital | For improvements at the Stadium. |

FISCAL YEAR 2018

CAPITAL IMPROVEMENT PROGRAM

BY

DEPARTMENT/PROJECT



City of Fresno
5 Year Capital Summary
Department Level

Run Date: 9/12/17

Run Time: 11:45:14 AM

| District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|--|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 010000 - City Council Department | | | | | | | |
| XC00002 | CNL Dist. 2 Infrastructure | 62,500 | 67,400 | 0 | 0 | 0 | 67,400 |
| XC00004 | CNL Dist. 4 Infrastructure | 142,100 | 8,600 | 0 | 0 | 0 | 8,600 |
| XC00005 | CNL Dist. 5 Infrastructure | 0 | 11,300 | 0 | 0 | 0 | 11,300 |
| XC00006 | CNL Dist. 6 Infrastructure | 88,100 | 41,200 | 0 | 0 | 0 | 41,200 |
| XC00007 | CNL Dist. 7 Infrastructure | 0 | 8,600 | 0 | 0 | 0 | 8,600 |
| Total for: 010000 - City Council Department | | 292,700 | 137,100 | 0 | 0 | 0 | 137,100 |
| 150000 - Police Department | | | | | | | |
| DC00002 | Regional Training Facility | 30,700 | 310,100 | 90,000 | 90,000 | 90,000 | 670,100 |
| DC00005 | SE District Police Station | 0 | 6,193,900 | 0 | 0 | 0 | 6,193,900 |
| Total for: 150000 - Police Department | | 30,700 | 6,504,000 | 90,000 | 90,000 | 90,000 | 6,864,000 |
| 160000 - Fire Department | | | | | | | |
| XC00029 | Fire Station Renovations Phase I | 0 | 0 | 0 | 0 | 0 | 0 |
| XC00036 | UGM Fire Station 18 | 465,200 | 0 | 0 | 0 | 0 | 0 |
| Total for: 160000 - Fire Department | | 465,200 | 0 | 0 | 0 | 0 | 0 |
| 170000 - PARCS Department | | | | | | | |
| PC00007 | Parks Facilities Rehab | 100 | 1,300,000 | 1,100,000 | 1,150,000 | 1,250,000 | 5,950,000 |



City of Fresno

5 Year Capital Summary

Department Level

Run Date: 9/12/17

Run Time: 11:45:14 AM

| District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|----------------------------------|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 170000 - PARCS Department | | | | | | | |
| 3 | 139,700 | 0 | 0 | 0 | 0 | 0 | 0 |
| M | 282,100 | 0 | 0 | 0 | 0 | 0 | 0 |
| M | 250,000 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| 3 | 7,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 | 0 | 135,000 | 0 | 0 | 0 | 0 | 135,000 |
| 4 | 105,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7 | 7,100 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 | 4,300 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 | 60,100 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 | 154,200 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 | 442,300 | 338,000 | 0 | 0 | 0 | 0 | 338,000 |
| 5 | 268,100 | 85,300 | 0 | 0 | 0 | 0 | 85,300 |
| 4 | 50,000 | 80,000 | 0 | 0 | 0 | 0 | 80,000 |
| M | 200,000 | 150,000 | 0 | 0 | 0 | 0 | 150,000 |
| 3 | 56,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2 | 0 | 364,700 | 0 | 0 | 0 | 0 | 364,700 |
| 3 | 0 | 145,000 | 0 | 0 | 0 | 0 | 145,000 |
| 3 | 229,300 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 | 225,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 | 260,000 | 0 | 0 | 0 | 0 | 0 | 0 |



City of Fresno 5 Year Capital Summary Department Level

Run Date: 9/12/17

Run Time: 11:45:14 AM

| District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|---|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 170000 - PARCS Department | | | | | | | |
| 3 | 83,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 | 74,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 | 263,200 | 68,800 | 0 | 0 | 0 | 0 | 68,800 |
| 3 | 3,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 | 0 | 127,600 | 0 | 0 | 0 | 0 | 127,600 |
| 5 | 0 | 300,000 | 0 | 0 | 0 | 0 | 300,000 |
| Total for: 170000 - PARCS Department | | 3,194,400 | 1,100,000 | 1,150,000 | 1,150,000 | 1,250,000 | 7,844,400 |
| 180000 - Public Works Department | | | | | | | |
| M | 157,100 | 327,700 | 278,300 | 278,300 | 278,300 | 278,300 | 1,440,900 |
| 1 | 279,800 | 734,400 | 279,800 | 279,800 | 329,800 | 299,800 | 1,923,600 |
| M | 3,000 | 15,200 | 15,200 | 15,200 | 0 | 0 | 45,600 |
| M | 110,700 | 219,700 | 230,500 | 230,500 | 230,500 | 230,500 | 1,141,700 |
| M | 9,700 | 11,900 | 11,900 | 11,900 | 11,900 | 11,900 | 59,500 |
| M | 200 | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| 2 | 10,000 | 33,100 | 6,000 | 0 | 0 | 0 | 39,100 |
| 2 | 19,200 | 177,200 | 0 | 0 | 0 | 0 | 177,200 |
| M | 307,900 | 110,800 | 85,800 | 60,800 | 60,800 | 35,800 | 354,000 |
| 6 | 900 | 719,900 | 0 | 0 | 0 | 0 | 719,900 |
| M | 29,700 | 2,000 | 0 | 0 | 0 | 0 | 2,000 |
| 3 | 51,200 | 66,500 | 66,500 | 66,500 | 66,500 | 66,500 | 332,500 |



City of Fresno 5 Year Capital Summary Department Level

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| District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|--|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 180000 - Public Works Department | | | | | | | |
| PW00240 | 0 | 1,500 | 0 | 0 | 0 | 0 | 1,500 |
| Community Facilities Dist. 5 | | | | | | | |
| PW00254 | 600 | 219,100 | 0 | 0 | 0 | 0 | 219,100 |
| CFD #7 | | | | | | | |
| PW00260 | 0 | 2,000 | 0 | 0 | 0 | 0 | 2,000 |
| CFD#8 - The Zone | | | | | | | |
| PW00261 | 4,122,800 | 4,645,900 | 2,561,600 | 2,350,700 | 2,457,900 | 2,546,600 | 14,562,700 |
| UGM Biannual Reimbursement | | | | | | | |
| PW00268 | 491,700 | 1,685,100 | 721,100 | 681,100 | 661,100 | 695,100 | 4,443,500 |
| ADA Infrastructure Compliance | | | | | | | |
| PW00287 | 0 | 9,200 | 0 | 0 | 0 | 0 | 9,200 |
| UGM R/W Tract 5206 | | | | | | | |
| PW00322 | 0 | 500 | 0 | 0 | 0 | 0 | 500 |
| CFD 2005-01 TR 5350 Run Horse | | | | | | | |
| PW00338 | 473,700 | 36,800 | 207,100 | 0 | 0 | 0 | 243,900 |
| Vetms Blvd/Hwy 99 & UPRR Pass | | | | | | | |
| PW00348 | 0 | 77,300 | 0 | 0 | 0 | 0 | 77,300 |
| CFD #14 Running Horse | | | | | | | |
| PW00353 | 0 | 77,200 | 0 | 0 | 0 | 0 | 77,200 |
| R/W Acquisition Tract 5237 | | | | | | | |
| PW00355 | 262,400 | 186,400 | 186,400 | 186,400 | 186,400 | 186,400 | 932,000 |
| CFD #11 Feature Maintenance | | | | | | | |
| PW00364 | 16,700 | 27,600 | 31,600 | 31,600 | 31,600 | 31,600 | 154,000 |
| Bicycle Public Service Announce | | | | | | | |
| PW00373 | 13,800 | 0 | 0 | 0 | 0 | 0 | 0 |
| SR99 Olive Ave Inchg | | | | | | | |
| PW00376 | 3,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| SR99 Ventura St Inchg | | | | | | | |
| PW00393 | 791,100 | 100,100 | 0 | 0 | 0 | 0 | 100,100 |
| SR41 Shaw Ave Inchg | | | | | | | |
| PW00430 | 4,600 | 0 | 0 | 0 | 0 | 0 | 0 |
| Willow Avenue Widening | | | | | | | |
| PW00447 | 534,400 | 434,800 | 459,800 | 559,800 | 459,800 | 559,800 | 2,474,000 |
| CFD 12 Copper River Maint Dist | | | | | | | |
| PW00461 | 26,400 | 70,000 | 50,000 | 50,000 | 40,000 | 40,000 | 250,000 |
| ADA Infrastructure - Minor Cap | | | | | | | |
| PW00489 | 2,300 | 0 | 0 | 0 | 0 | 0 | 0 |
| City Hall Chiller Project | | | | | | | |
| PW00490 | 0 | 280,500 | 0 | 0 | 0 | 0 | 280,500 |
| Assessment District # 137 - Construction | | | | | | | |
| PW00514 | 600 | 0 | 0 | 0 | 0 | 0 | 0 |
| TS McKinley Hughes & Marks | | | | | | | |
| PW00518 | 28,100 | 70,100 | 32,300 | 46,300 | 46,300 | 46,300 | 241,300 |
| Comm Facilities Dist #9 | | | | | | | |
| PW00526 | 52,400 | 75,200 | 425,700 | 0 | 0 | 0 | 500,900 |
| TS Cedar & Woodward | | | | | | | |



City of Fresno 5 Year Capital Summary Department Level

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| | | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|---|--|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|-------------------------|
| District | | | | | | | | |
| 180000 - Public Works Department | | | | | | | | |
| M | PW00529 Official Plan Lines RSTP Grant | 44,800 | 1,100 | 0 | 0 | 0 | 0 | 1,100 |
| 3 | PW00533 180 West Frontage Road | 200 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5 | PW00534 Peach Ave Jensen to Butler | 45,700 | 716,600 | 941,000 | 0 | 0 | 0 | 1,657,600 |
| M | PW00536 CFD#2 Reserve | 85,900 | 212,400 | 212,400 | 212,400 | 212,400 | 212,400 | 1,062,000 |
| M | PW00539 CFD#11 Reserve | 58,400 | 125,600 | 135,600 | 145,600 | 155,600 | 165,600 | 728,000 |
| M | PW00540 CFD#9 Reserve | 700 | 1,600 | 2,100 | 2,800 | 3,300 | 4,000 | 13,800 |
| M | PW00542 Willow ITS Ashlan to Intrntl | 14,700 | 3,500 | 0 | 0 | 0 | 0 | 3,500 |
| M | PW00545 Willow Barstow to Escalon | 600 | 0 | 0 | 0 | 0 | 0 | 0 |
| M | PW00549 Friant Nees Palm ITS Corridor | 4,900 | 2,300 | 0 | 0 | 0 | 0 | 2,300 |
| M | PW00550 Shields Wireless ITS Corridor | 16,300 | 2,100 | 0 | 0 | 0 | 0 | 2,100 |
| 5 | PW00567 Francher Creek Financing CFD | 0 | 5,400 | 0 | 0 | 0 | 0 | 5,400 |
| 6 | PW00579 Nees W Widen Hayston - Maple | 35,800 | 585,200 | 118,300 | 0 | 0 | 0 | 703,500 |
| 6 | PW00581 Herndon W Aux SR41 - Fresno | 868,500 | 119,200 | 0 | 0 | 0 | 0 | 119,200 |
| 2 | PW00582 Herndon Widen Brawley Valentine | 1,600 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6 | PW00584 Herndon Ave Westbound Right Turn Pocket at Black | 446,200 | 99,900 | 0 | 0 | 0 | 0 | 99,900 |
| 6 | PW00585 Sugar Pine Trail Pk & Ride Wil | 422,600 | 63,400 | 0 | 0 | 0 | 0 | 63,400 |
| M | PW00588 Bike Ln Milbrk Shields - Getty | 200 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4 | PW00591 TS Shields & Sunnyside | 200 | 0 | 0 | 0 | 0 | 0 | 0 |
| M | PW00594 TS Brawley & Shields | 9,400 | 10,200 | 0 | 0 | 0 | 0 | 10,200 |
| 5 | PW00596 TS Butler & Willow | 34,400 | 397,400 | 55,900 | 0 | 0 | 0 | 453,300 |
| 3 | PW00605 CA & Marks Improvements | 200 | 445,100 | 0 | 0 | 0 | 0 | 445,100 |
| 3 | PW00610 Garage 7 Improvements 2010 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3 | PW00614 Monterey Street Bridge Demo | 0 | 900 | 0 | 0 | 0 | 0 | 900 |



City of Fresno 5 Year Capital Summary Department Level

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| | District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|---|----------|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|-------------------------|
| 180000 - Public Works Department | | | | | | | | |
| PW00616 | M | 7,600 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | | | | | | |
| | | | | | | | | |
| PW00617 | M | 3,400 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00618 | M | 1,700 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00619 | M | 28,700 | 2,100 | 0 | 0 | 0 | 0 | 2,100 |
| PW00621 | 3 | 2,300 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00622 | M | 16,400 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00623 | M | 10,400 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00624 | M | 22,600 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00626 | M | 500 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00629 | 5 | 300 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00630 | M | 33,500 | 2,100 | 0 | 0 | 0 | 0 | 2,100 |
| PW00631 | 4 | 454,500 | 54,500 | 0 | 0 | 0 | 0 | 54,500 |
| PW00633 | 6 | 118,400 | 1,042,000 | 131,600 | 0 | 0 | 0 | 1,173,600 |
| PW00639 | M | 93,300 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00650 | 6 | 900 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00651 | 5 | 400 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00655 | M | 700 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00659 | M | 600 | 1,800 | 0 | 0 | 0 | 0 | 1,800 |
| PW00661 | 3 | 535,900 | 867,100 | 0 | 0 | 0 | 0 | 867,100 |
| PW00663 | M | 286,700 | 162,500 | 176,100 | 0 | 0 | 0 | 338,600 |
| PW00666 | 6 | 194,800 | 42,700 | 0 | 0 | 0 | 0 | 42,700 |
| PW00669 | 2 | 4,693,600 | 2,811,800 | 0 | 0 | 0 | 0 | 2,811,800 |
| PW00672 | 3 | 0 | 0 | 269,400 | 0 | 0 | 0 | 269,400 |



City of Fresno 5 Year Capital Summary Department Level

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|---|--------------------------------------|----------|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|-------------------------|
| 180000 - Public Works Department | | | | | | | | | |
| PW00673 | Section 130 RR Shaw & Golden State | M | 0 | 10,600 | 688,300 | 0 | 0 | 0 | 698,900 |
| PW00674 | TS Palm & McKinley | M | 16,100 | 2,100 | 0 | 0 | 0 | 0 | 2,100 |
| PW00675 | TS Bulldog & Cedar | 4 | 200 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00676 | TS Shields & Weber | 1 | 819,200 | 167,500 | 0 | 0 | 0 | 0 | 167,500 |
| PW00678 | TS Clinton & Valentine | 3 | 88,300 | 936,600 | 86,500 | 0 | 0 | 0 | 1,023,100 |
| PW00679 | Herndon Widening Polk to Milburn | 2 | 962,400 | 360,100 | 10,596,400 | 1,145,100 | 0 | 0 | 12,101,600 |
| PW00680 | TS Blackstone & Fedora | 7 | 76,400 | 2,100 | 0 | 0 | 0 | 0 | 2,100 |
| PW00681 | Friant Nees to Fresno | 6 | 116,800 | 4,000 | 0 | 0 | 0 | 0 | 4,000 |
| PW00683 | Veterans/UPRR/HSR Overpass | 2 | 672,400 | 25,845,000 | 3,372,200 | 0 | 0 | 0 | 29,217,200 |
| PW00686 | R/W Acquisition - Tract 5352 | 6 | 1,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00687 | R/W Acquisition - PMap 2008-13 | 2 | 700 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00688 | ITS Freeway Crossings Citywide | M | 288,000 | 57,800 | 2,670,400 | 0 | 0 | 0 | 2,728,200 |
| PW00689 | ITS Van Ness & Fresno | 3 | 169,600 | 144,000 | 0 | 0 | 0 | 0 | 144,000 |
| PW00690 | Herndon WB Brawley to Blythe | 2 | 109,100 | 787,700 | 79,500 | 0 | 0 | 0 | 867,200 |
| PW00692 | TS Barstow & Brawley | 2 | 32,500 | 2,000 | 0 | 0 | 0 | 0 | 2,000 |
| PW00693 | TS Grantland & Shaw (City/County) | M | 77,900 | 21,300 | 0 | 0 | 0 | 0 | 21,300 |
| PW00696 | High Speed Rail Development Services | M | 460,700 | 456,400 | 315,600 | 62,500 | 0 | 0 | 834,500 |
| PW00698 | TS Tulare & R | 3 | 469,700 | 52,400 | 0 | 0 | 0 | 0 | 52,400 |
| PW00699 | Master Trail Plan Update | M | 75,000 | 38,000 | 0 | 0 | 0 | 0 | 38,000 |
| PW00703 | L Street Calaveras-San Joaquin | 3 | 0 | 16,400 | 0 | 0 | 0 | 0 | 16,400 |
| PW00704 | Golden State Bridge Repair | 5 | 149,200 | 64,200 | 0 | 0 | 0 | 0 | 64,200 |
| PW00705 | R/W Acq. - Tracts 5770 & 5567 | | 800 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00706 | Veterans Trail Hayes to Polk | 2 | 23,500 | 661,100 | 72,300 | 0 | 0 | 0 | 733,400 |



City of Fresno

5 Year Capital Summary

Department Level

Run Date: 9/12/17

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| District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total | | |
|---|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|---|-----------|
| 180000 - Public Works Department | | | | | | | | | |
| | PW00707 | TS LT Palm & Clinton | 1 | 456,000 | 41,300 | 0 | 0 | 0 | 41,300 |
| | PW00709 | North & Fig Improvements (FMFCD/City/County) | 3 | 0 | 395,100 | 0 | 0 | 0 | 395,100 |
| | PW00710 | Inter Improv Central & Orange | 3 | 98,000 | 97,900 | 1,372,400 | 198,600 | 0 | 1,668,900 |
| | PW00712 | North Ave Overlay Elm to Fig | 3 | 52,300 | 817,600 | 0 | 0 | 0 | 817,600 |
| | PW00713 | Inter Improve Blkstin & Shields | 7 | 1,971,700 | 163,500 | 0 | 0 | 0 | 163,500 |
| | PW00714 | Street Sweeper Vehicles | M | 600 | 0 | 0 | 0 | 0 | 0 |
| | PW00716 | Neighborhood Street Improve | M | 1,699,900 | 91,500 | 0 | 0 | 0 | 91,500 |
| | PW00717 | Met Block Offsite Improvements | 3 | 1,700 | 129,500 | 0 | 0 | 0 | 129,500 |
| | PW00718 | Broadway Paving Calaveras to San Joaquin Phase I | M | 0 | 196,500 | 0 | 0 | 0 | 196,500 |
| | PW00719 | R/W Acquisition - Tract 5531 | 5 | 0 | 367,900 | 0 | 0 | 0 | 367,900 |
| | PW00720 | Pedestrian & Bike Trail Developer Reimbursements | M | 96,700 | 100,000 | 12,500 | 0 | 0 | 112,500 |
| | PW00721 | R/W Acq - T5341 T5424 T5501 | | 0 | 250,500 | 0 | 0 | 0 | 250,500 |
| | PW00722 | TS Cornelia & Dakota | | 68,700 | 519,400 | 0 | 0 | 0 | 519,400 |
| | PW00724 | Herndon Trail Ingram to College | 2 | 9,900 | 416,600 | 40,800 | 0 | 0 | 457,400 |
| | PW00725 | Shields Bankside Trail Fresno to First | 7 | 71,900 | 720,300 | 83,800 | 0 | 0 | 804,100 |
| | PW00726 | Orange Ave Sidewalks | 5 | 248,000 | 34,200 | 0 | 0 | 0 | 34,200 |
| | PW00727 | CNG Street Sweeper | M | 900 | 0 | 0 | 0 | 0 | 0 |
| | PW00728 | Bike Lane Butler Hazelwood to Peach | 5 | 399,300 | 65,800 | 0 | 0 | 0 | 65,800 |
| | PW00729 | SRTS TS Clinton & Thorne Hamilton Elementary | 1 | 451,700 | 45,300 | 0 | 0 | 0 | 45,300 |
| | PW00730 | SRTS Hughes Sidewalk Hedges to Floradora | 3 | 47,100 | 269,300 | 0 | 0 | 0 | 269,300 |
| | PW00731 | Blackstone Overlay Shaw to Ashlan | M | 107,700 | 1,246,400 | 181,200 | 0 | 0 | 1,427,600 |
| | PW00733 | Clovis Overlay Jensen to CA/JUPRR | 5 | 28,100 | 1,065,600 | 120,200 | 0 | 0 | 1,185,800 |
| | PW00734 | Shields Overlay Blackstone to Palm | M | 1,013,100 | 106,700 | 0 | 0 | 0 | 106,700 |



City of Fresno 5 Year Capital Summary Department Level

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| | | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|---|---|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|-------------------------|
| District | | | | | | | | |
| 180000 - Public Works Department | | | | | | | | |
| | PW00735 | 411,200 | 44,500 | 0 | 0 | 0 | 0 | 44,500 |
| | TS Tulare & N | | | | | | | |
| | PW00737 | 184,400 | 1,471,400 | 0 | 0 | 0 | 0 | 1,471,400 |
| | CFD Irrigation Control Upgrade | | | | | | | |
| | PW00738 | 160,900 | 111,300 | 10,500 | 0 | 0 | 0 | 121,800 |
| | CFD #2 Improvement Projects | | | | | | | |
| | PW00739 | 11,300 | 15,000 | 16,000 | 17,000 | 18,000 | 19,000 | 85,000 |
| | CFD #11 Improvement Projects | | | | | | | |
| | PW00740 | 33,000 | 351,000 | 0 | 0 | 0 | 0 | 351,000 |
| | BPMP Bridge Maint Deck Rehab 1 | | | | | | | |
| | PW00742 | 23,100 | 475,900 | 0 | 0 | 0 | 0 | 475,900 |
| | Shaw ITS SR99 - SR41 Adaptive | | | | | | | |
| | PW00743 | 65,700 | 1,772,700 | 214,600 | 0 | 0 | 0 | 1,987,300 |
| | Herndon ITS GSB-Willow Adaptiv | | | | | | | |
| | PW00744 | 6,700 | 14,300 | 0 | 0 | 0 | 0 | 14,300 |
| | BPMP Bridge Maint Deck Rehab 2 | | | | | | | |
| | PW00745 | 91,500 | 624,600 | 118,300 | 0 | 0 | 0 | 742,900 |
| | Francher Crk Trail Clovis-Fowl | | | | | | | |
| | PW00747 | 150,300 | 1,663,300 | 0 | 0 | 0 | 0 | 1,663,300 |
| | Blackstone Street Lighting Div | | | | | | | |
| | PW00748 | 71,000 | 1,081,600 | 2,100 | 0 | 0 | 0 | 1,083,700 |
| | Blickstn Overlay Shields to Dak | | | | | | | |
| | PW00749 | 378,000 | 79,800 | 0 | 0 | 0 | 0 | 79,800 |
| | Shaw EB Overlay Blythe-Brawley | | | | | | | |
| | PW00750 | 46,900 | 592,900 | 0 | 0 | 0 | 0 | 592,900 |
| | McKinley Overlay Marks-Hughes | | | | | | | |
| | PW00751 | 85,100 | 735,600 | 85,600 | 0 | 0 | 0 | 821,200 |
| | Clinton Overlay Blackstn-Maroa | | | | | | | |
| | PW00752 | 101,100 | 866,200 | 0 | 0 | 0 | 0 | 866,200 |
| | Orange Overlay CA-Jensen | | | | | | | |
| | PW00753 | 91,900 | 550,400 | 107,900 | 0 | 0 | 0 | 658,300 |
| | Shields Overlay Sunnyside-Fwlr | | | | | | | |
| | PW00754 | 520,600 | 2,079,900 | 463,300 | 0 | 0 | 0 | 2,543,200 |
| | Tract 5232 Belmont Ave Wide | | | | | | | |
| | PW00755 | 276,700 | 6,300 | 0 | 0 | 0 | 0 | 6,300 |
| | Sect 130 RR Fresno & Floradora | | | | | | | |
| | PW00756 | 871,900 | 105,800 | 0 | 0 | 0 | 0 | 105,800 |
| | Sect 130 RR Clinton & BNSF | | | | | | | |
| | PW00757 | 0 | 112,100 | 0 | 0 | 0 | 0 | 112,100 |
| | Met Blk Imp VanNess/Stanislaus | | | | | | | |
| | PW00758 | 17,300 | 2,744,100 | 359,500 | 0 | 0 | 0 | 3,103,600 |
| | Bullard Ave Repaving(Cty/Cnty) | | | | | | | |
| | PW00759 | 313,800 | 72,900 | 0 | 0 | 0 | 0 | 72,900 |
| | Fairview Trail Repairs/Recon | | | | | | | |
| | PW00761 | 323,500 | 69,900 | 62,500 | 62,500 | 62,500 | 62,500 | 257,400 |
| | Citywide Streetlight LED Retrofit Phase I | | | | | | | |



City of Fresno 5 Year Capital Summary Department Level

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| District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total | |
|---|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|-----------|
| 180000 - Public Works Department | | | | | | | | |
| PW00762 | HerndonCanalTrail-Shields/McKi | 0 | 304,600 | 2,021,100 | 59,200 | 0 | 0 | 2,080,300 |
| PW00763 | McKinleyAveTrail-Millbr/Clovis | 0 | 502,300 | 2,461,700 | 225,300 | 0 | 0 | 2,687,000 |
| PW00764 | ClovisAveTrail-McKin to Dayton | 0 | 995,000 | 1,408,400 | 175,900 | 0 | 0 | 1,584,300 |
| PW00765 | Willow Ave widen Alluvial-Hern | 0 | 0 | 0 | 1,457,500 | 4,148,100 | 0 | 5,605,600 |
| PW00767 | Ashlan-Effe to SR41 Sidewalk | 0 | 30,100 | 53,100 | 211,000 | 0 | 0 | 264,100 |
| PW00768 | TS Chestnut & Shields | 0 | 82,700 | 452,600 | 42,400 | 0 | 0 | 495,000 |
| PW00769 | TS Belmont & Fulton | 0 | 56,100 | 601,800 | 50,500 | 0 | 0 | 652,300 |
| PW00770 | East Ave St Recon Rmb-North Av | 0 | 190,000 | 0 | 0 | 0 | 0 | 0 |
| PW00771 | BPMP Bridge Deck Rehab Phase 2 | 0 | 50,900 | 513,900 | 60,400 | 0 | 0 | 574,300 |
| PW00772 | Friant Rd Med Cap-Fres to Needs | 0 | 27,300 | 370,400 | 31,800 | 0 | 0 | 402,200 |
| PW00773 | Willow Ave widen-Copper to Int | 0 | 0 | 0 | 715,200 | 0 | 0 | 715,200 |
| PW00774 | Shields Av Trail-Bickstn Frsno | 0 | 242,400 | 1,300,600 | 147,300 | 0 | 0 | 1,447,900 |
| PW00776 | Demo Broadway & Elizabeth PD | 0 | 154,500 | 16,000 | 0 | 0 | 0 | 16,000 |
| PW00777 | Median Isl Irrigation Control | 0 | 11,600 | 426,000 | 0 | 0 | 0 | 426,000 |
| PW00778 | Cash in Lieu Cap Improvements | 0 | 0 | 0 | 50,000 | 0 | 30,000 | 100,000 |
| PW00779 | Temperance AveBridgeMill Ditch | 0 | 75,500 | 125,700 | 1,427,800 | 0 | 0 | 1,553,500 |
| PW00780 | TS Dakota & West LT Phasing | 0 | 91,400 | 430,500 | 0 | 0 | 0 | 430,500 |
| PW00781 | TS Bullard & Grantland | 0 | 51,000 | 589,600 | 0 | 0 | 0 | 589,600 |
| PW00782 | StLighting Maj Repair Projects | 0 | 18,800 | 0 | 0 | 0 | 0 | 0 |
| PW00783 | HSR "G"St Rignmnt CA -Snta Ana | 0 | 168,100 | 56,800 | 2,453,500 | 421,300 | 0 | 2,931,600 |
| PW00784 | Abby Overlay Divisadero-Olive | 0 | 91,100 | 40,000 | 1,135,200 | 0 | 0 | 1,175,200 |
| PW00785 | First Overlay Alluvial-Herndon | 0 | 51,700 | 63,100 | 982,500 | 0 | 0 | 1,045,600 |
| PW00786 | Jensen Ovrly Cornelia-Chateau | 0 | 122,100 | 1,087,400 | 175,800 | 0 | 0 | 1,263,200 |



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| District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total | | | | |
|---|-----------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|-----------|---------|---|-----------|
| 180000 - Public Works Department | | | | | | | | | | | |
| | PW00787 | Friant SB Ovrly Champlain-Shep | 0 | 65,900 | 33,100 | 631,700 | 0 | 0 | 0 | 0 | 664,800 |
| | PW00788 | Inyo Overlay Fulton to O St. | 0 | 77,600 | 26,100 | 370,400 | 0 | 0 | 0 | 0 | 396,500 |
| | PW00789 | Ashlan Overlay Valentine-West | 0 | 106,900 | 1,222,100 | 192,000 | 0 | 0 | 0 | 0 | 1,414,100 |
| | PW00790 | Jensen Overlay SR41-MLK | 0 | 91,500 | 884,400 | 155,400 | 0 | 0 | 0 | 0 | 1,039,800 |
| | PW00791 | Blackstone Ovrly Dakota-Ashlan | 0 | 60,700 | 17,100 | 851,700 | 0 | 0 | 0 | 0 | 868,800 |
| | PW00792 | Belmont Overlay Cedar-Chestnut | 0 | 97,500 | 37,100 | 1,010,200 | 0 | 0 | 0 | 0 | 1,047,300 |
| | PW00793 | Ashlan AC Ovrly First-Millbro | 0 | 44,500 | 9,700 | 477,300 | 0 | 0 | 0 | 0 | 487,000 |
| | PW00794 | R/W Acquisition - Tract 6095 | 0 | 0 | 52,100 | 0 | 0 | 0 | 0 | 0 | 52,100 |
| | PW00795 | Olive Ave Impv Yosemite-Rosvit | 0 | 0 | 129,900 | 1,121,900 | 0 | 0 | 0 | 0 | 1,251,800 |
| | PW00796 | Polk Ave Widening Shaw-Gettysb | 0 | 97,300 | 1,339,200 | 315,000 | 0 | 1,385,500 | 165,300 | 0 | 3,205,000 |
| | PW00797 | Van Ness Industrial Street Imp | 0 | 125,600 | 3,222,800 | 342,300 | 0 | 0 | 0 | 0 | 3,565,100 |
| | PW00798 | Conv Center Prkng Lot Repave | 0 | 124,800 | 5,200 | 0 | 0 | 0 | 0 | 0 | 5,200 |
| | PW00799 | R/W Acquisition - Tract 6124 | 0 | 0 | 110,500 | 0 | 0 | 0 | 0 | 0 | 110,500 |
| | PW00800 | Sect 130 RR Olive Church & Shaw | 0 | 0 | 10,000 | 0 | 0 | 0 | 0 | 0 | 10,000 |
| | PW00801 | Sect 130 RR McKinley and BNSF | 0 | 38,400 | 900,900 | 91,600 | 0 | 0 | 0 | 0 | 992,500 |
| | PW00802 | South Stadium Development | 0 | 0 | 237,600 | 2,960,000 | 0 | 0 | 0 | 0 | 3,197,600 |
| | PW00803 | Citywide Street Light LED Retrofit - Phase 2 | M | 0 | 104,200 | 1,098,500 | 0 | 0 | 0 | 0 | 1,202,700 |
| | PW18007 | Audubon / Nees Dual Left Turn | 6 | 0 | 259,500 | 40,900 | 0 | 0 | 0 | 0 | 300,400 |
| | PW18008 | TS: Gates & San Jose | 2 | 0 | 45,100 | 577,900 | 0 | 0 | 0 | 0 | 623,000 |
| | PW18009 | TS: Divisadero & Mariposa | 3 | 0 | 50,900 | 571,900 | 0 | 0 | 0 | 0 | 622,800 |
| | PW18010 | ITS Blackstone McKinley to Divisadero & Abby Olive to Di | | 0 | 161,800 | 0 | 1,186,300 | 168,900 | 0 | 0 | 1,517,000 |
| | PW18011 | ITS Ventura/Kings Canyon - Van Ness to Chestnut | M | 0 | 215,700 | 0 | 1,658,300 | 176,000 | 0 | 0 | 2,050,000 |
| | PW18012 | ITS Ventura/Kings Canyon Adaptive | M | 0 | 125,500 | 0 | 1,113,000 | 201,500 | 0 | 0 | 1,440,000 |



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| | | District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|---|--|----------|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|-------------------------|
| 180000 - Public Works Department | | | | | | | | | |
| PW18013 | Herndon Ave/Golden State to Willow Signalized Intersecti | M | 0 | 0 | 14,700 | 211,100 | 0 | 0 | 225,800 |
| PW18014 | Shaw Ave Signalized Intersection Golden State to Willow | M | 0 | 0 | 14,300 | 180,200 | 0 | 0 | 194,500 |
| PW18015 | Intersection Improv Blackstone Ventura KC | M | 0 | 0 | 130,500 | 1,316,500 | 0 | 0 | 1,447,000 |
| PW18016 | MidTown School Multimodal Interconnectivity Project | M | 0 | 0 | 130,500 | 1,316,500 | 0 | 0 | 1,447,000 |
| PW18017 | TS: Tulare & "Q" Street | 4 | 0 | 456,700 | 96,000 | 0 | 0 | 0 | 552,700 |
| PW18018 | Streetlight Relamping | 4 | 0 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,500,000 |
| PW18019 | Urban Forest Tree Inventory | M | 0 | 34,700 | 1,272,100 | 0 | 0 | 0 | 1,306,800 |
| PW18020 | Central Ave Street Improvements East to Orange | 3 | 0 | 300,200 | 0 | 0 | 0 | 0 | 300,200 |
| PW18021 | FY18 Neighborhood Street Improvement | M | 0 | 1,300,000 | 700,000 | 700,000 | 700,000 | 700,000 | 4,100,000 |
| PW19001 | FY 2019 Future RSTP Street Improvements & Overla | M | 0 | 0 | 6,200,000 | 0 | 0 | 0 | 6,200,000 |
| PW19002 | FY 2019 Future CMAQ Street Improvements & Overla | M | 0 | 0 | 2,000,000 | 0 | 0 | 0 | 2,000,000 |
| PW19004 | FY 2019 Future ATP Program Projects | M | 0 | 0 | 1,125,000 | 0 | 0 | 0 | 1,125,000 |
| PW19005 | FY 2019 Future HSIP Program Projects | M | 0 | 0 | 1,150,000 | 0 | 0 | 0 | 1,150,000 |
| PW19006 | Asphalt Overlay Projects | M | 0 | 0 | 2,650,000 | 3,200,000 | 3,200,000 | 3,300,000 | 12,350,000 |
| PW20001 | FY 2020 Future RSTP Street Improvements & Overla | M | 0 | 0 | 0 | 6,450,000 | 0 | 0 | 6,450,000 |
| PW20002 | FY 2020 Future CMAQ Street Improvements & Overla | M | 0 | 0 | 0 | 2,250,000 | 0 | 0 | 2,250,000 |
| PW20003 | FY 2020 Future ATP Program Projects | M | 0 | 0 | 0 | 1,125,000 | 0 | 0 | 1,125,000 |
| PW20004 | FY 2020 Future HSIP Program Projects | M | 0 | 0 | 0 | 1,150,000 | 0 | 0 | 1,150,000 |
| PW21001 | FY 2021 Future RSTP Street Improvements & Overlays | M | 0 | 0 | 0 | 0 | 6,200,000 | 0 | 6,200,000 |
| PW21002 | FY 2021 Future CMAQ Street Improvements & Overlays | M | 0 | 0 | 0 | 0 | 2,250,000 | 0 | 2,250,000 |
| PW21003 | FY 2021 Future ATP Program Projects | M | 0 | 0 | 0 | 0 | 1,250,000 | 0 | 1,250,000 |
| PW21004 | FY 2021 Future HSIP Program Projects | M | 0 | 0 | 0 | 0 | 1,150,000 | 0 | 1,150,000 |
| PW21005 | Veterans Blvd/SR99 Interchange Construction | 2 | 0 | 0 | 0 | 0 | 92,034,900 | 1,100,000 | 93,134,900 |



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| District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|--|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 180000 - Public Works Department | | | | | | | |
| PW22001 | 0 | 0 | 0 | 0 | 0 | 6,200,000 | 6,200,000 |
| PW22002 | 0 | 0 | 0 | 0 | 0 | 2,250,000 | 2,250,000 |
| PW22003 | 0 | 0 | 0 | 0 | 0 | 1,250,000 | 1,250,000 |
| PW22004 | 0 | 0 | 0 | 0 | 0 | 1,150,000 | 1,150,000 |
| SC00003 | 13,600 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 180000 - Public Works Department | | 36,333,700 | 94,219,700 | 64,817,500 | 33,421,700 | 21,864,900 | 328,683,300 |

400000 - Development & Resource Mgt. Dept

| | | | | | | | |
|---------|---|---------|---------|---|---|---|---------|
| HC00011 | M | 0 | 5,900 | 0 | 0 | 0 | 5,900 |
| MC00010 | M | 514,300 | 524,800 | 0 | 0 | 0 | 524,800 |
| MC00019 | M | 0 | 43,400 | 0 | 0 | 0 | 43,400 |
| MC00033 | M | 0 | 586,000 | 0 | 0 | 0 | 586,000 |
| MC00034 | | 0 | 550,000 | 0 | 0 | 0 | 550,000 |
| PC00015 | 7 | 215,000 | 185,000 | 0 | 0 | 0 | 185,000 |
| PC00051 | 5 | 500,000 | 0 | 0 | 0 | 0 | 0 |
| PC00052 | 4 | 0 | 400,000 | 0 | 0 | 0 | 400,000 |
| PC00053 | M | 0 | 100,000 | 0 | 0 | 0 | 100,000 |
| PC00063 | 3 | 0 | 200,000 | 0 | 0 | 0 | 200,000 |
| PC00066 | 3 | 0 | 170,000 | 0 | 0 | 0 | 170,000 |
| PC00076 | M | 0 | 250,000 | 0 | 0 | 0 | 250,000 |
| PC00077 | 3 | 0 | 150,000 | 0 | 0 | 0 | 150,000 |
| PC00078 | 2 | 0 | 50,000 | 0 | 0 | 0 | 50,000 |



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|--|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 400000 - Development & Resource Mgt. Dept | | | | | | | |
| 7 | 0 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| | | | | | | | |
| 3 | 0 | 275,900 | 0 | 0 | 0 | 0 | 275,900 |
| 3 | 434,300 | 1,169,500 | 0 | 0 | 0 | 0 | 1,169,500 |
| 3 | 0 | 474,400 | 0 | 0 | 0 | 0 | 474,400 |
| 3 | 0 | 177,400 | 0 | 0 | 0 | 0 | 177,400 |
| M | 0 | 17,600 | 0 | 0 | 0 | 0 | 17,600 |
| M | 0 | 1,998,600 | 0 | 0 | 0 | 0 | 1,998,600 |
| 2 | 0 | 250,000 | 0 | 0 | 0 | 0 | 250,000 |
| | 1,663,600 | 7,678,500 | 0 | 0 | 0 | 0 | 7,678,500 |
| 410000 - Department of Public Utilities | | | | | | | |
| M | 564,500 | 573,000 | 581,600 | 590,300 | 599,200 | 608,200 | 2,952,300 |
| 3 | 4,100 | 1,800,000 | 250,000 | 250,000 | 250,000 | 250,000 | 2,800,000 |
| 0 | 0 | 2,200,000 | 1,650,000 | 1,650,000 | 0 | 0 | 5,500,000 |
| 0 | 0 | 2,650,000 | 1,500,000 | 0 | 0 | 0 | 4,150,000 |
| M | 200,000 | 200,000 | 200,000 | 200,000 | 250,000 | 250,000 | 1,100,000 |
| M | 0 | 0 | 75,000 | 75,000 | 75,000 | 75,000 | 300,000 |
| M | 0 | 0 | 0 | 0 | 0 | 4,000,000 | 4,000,000 |
| M | 190,000 | 150,000 | 150,000 | 75,000 | 75,000 | 75,000 | 525,000 |
| M | 0 | 300,000 | 0 | 300,000 | 300,000 | 500,000 | 1,400,000 |
| M | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| M | 150,000 | 300,000 | 300,000 | 300,000 | 100,000 | 100,000 | 1,100,000 |



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|--|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 410000 - Department of Public Utilities | | | | | | | |
| M | 7,684,000 | 500,000 | 0 | 0 | 0 | 0 | 500,000 |
| RC00131 | Merced (Glenn-Thorne) Rehab | | | | | | |
| 3 | 180,000 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| RC00133 | S. Ind. Area Coll. System Infrastructure | | | | | | |
| 3 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| RC00144 | West Ave. Sewer Rehab | | | | | | |
| M | 264,000 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| RC00150 | Lift Stations LS4, LS5, and LS10 Rehab | | | | | | |
| 3 | 35,000 | 20,000 | 0 | 0 | 0 | 0 | 20,000 |
| RC00152 | Chinatown Btwn G/HWY 99/Stanislaus/Inyo | | | | | | |
| 3 | 35,000 | 10,000 | 0 | 0 | 0 | 0 | 10,000 |
| RC00156 | Caltrans SR99 Utility Reloc Design & Inspection | | | | | | |
| 3 | 692,000 | 52,000 | 0 | 0 | 0 | 0 | 52,000 |
| RC00158 | Congo Alley & H/Broadway Alley Rehabilitation | | | | | | |
| 3 | 1,602,000 | 90,000 | 0 | 0 | 0 | 0 | 90,000 |
| RC00159 | North Central Downtown Coll System Improvs | | | | | | |
| M | 473,000 | 1,000,000 | 1,000,000 | 1,500,000 | 1,500,000 | 3,500,000 | 8,500,000 |
| RC00160 | High Priority Point Repair | | | | | | |
| 3 | 80,000 | 20,000 | 0 | 0 | 0 | 0 | 20,000 |
| RC00161 | Sewer Rehabilitation in Church Ave. | | | | | | |
| 3 | 29,000 | 10,000 | 0 | 0 | 0 | 0 | 10,000 |
| RC00162 | Sewer Rehabilitation in F/Santa Clara St. | | | | | | |
| 7 | 32,000 | 13,000 | 0 | 0 | 0 | 0 | 13,000 |
| RC00163 | Sewer Rehabilitation in Home Ave. | | | | | | |
| 7 | 619,000 | 86,000 | 0 | 0 | 0 | 0 | 86,000 |
| RC00164 | Hammond Ave_Abby St Swr Rehab | | | | | | |
| 5 | 0 | 315,000 | 0 | 0 | 0 | 0 | 315,000 |
| RC18001 | Sewer Rehabilitation in Mono St. | | | | | | |
| 7 | 0 | 254,000 | 0 | 0 | 0 | 0 | 254,000 |
| RC18002 | Sewer Rehabilitation in Shields Ave. Frontage Road | | | | | | |
| 7 | 0 | 264,000 | 0 | 0 | 0 | 0 | 264,000 |
| RC18003 | Sewer Rehabilitation in Sherman-First & Saginaw | | | | | | |
| 3 | 0 | 356,000 | 0 | 0 | 0 | 0 | 356,000 |
| RC18004 | Sewer Rehab btw. MLK/Jensen/Bardell/Dorothy Ave | | | | | | |
| 3 | 0 | 130,000 | 0 | 0 | 0 | 0 | 130,000 |
| RC18005 | Fresno/H Street Sewer Siphon Removal | | | | | | |
| 3 | 0 | 306,000 | 0 | 0 | 0 | 0 | 306,000 |
| RC18006 | Lift Station #LS1 Rehabilitation | | | | | | |
| 3 | 0 | 55,000 | 0 | 0 | 0 | 0 | 55,000 |
| RC18007 | RWRF Property Sewer Improvements | | | | | | |
| 3 | 0 | 97,000 | 0 | 0 | 0 | 0 | 97,000 |
| RC18008 | Sewer Construction in Katy Lane and Cecelia Ave | | | | | | |
| 2 | 0 | 200,000 | 0 | 0 | 0 | 0 | 200,000 |
| RC18009 | Herndon Milburn Junction Structure | | | | | | |
| M | 0 | 100,000 | 100,000 | 2,000,000 | 0 | 0 | 2,200,000 |
| RC18010 | Odor Control for Collection System | | | | | | |



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|--|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 410000 - Department of Public Utilities | | | | | | | |
| 3 | 0 | 450,000 | 0 | 0 | 0 | 0 | 450,000 |
| 3 | 0 | 0 | 0 | 2,090,000 | 0 | 0 | 2,090,000 |
| 7 | 0 | 0 | 0 | 810,000 | 0 | 0 | 810,000 |
| 7 | 0 | 0 | 0 | 73,000 | 0 | 0 | 73,000 |
| 4 | 0 | 0 | 0 | 162,000 | 0 | 0 | 162,000 |
| 3 | 0 | 0 | 0 | 179,000 | 0 | 0 | 179,000 |
| 3 | 0 | 0 | 0 | 131,000 | 0 | 0 | 131,000 |
| M | 0 | 0 | 0 | 0 | 364,000 | 0 | 364,000 |
| 4 | 0 | 0 | 0 | 0 | 197,000 | 0 | 197,000 |
| 4 | 0 | 0 | 0 | 0 | 49,000 | 0 | 49,000 |
| 2 | 0 | 0 | 0 | 0 | 32,000 | 0 | 32,000 |
| 7 | 0 | 0 | 0 | 0 | 54,000 | 0 | 54,000 |
| 7 | 0 | 0 | 0 | 0 | 79,000 | 0 | 79,000 |
| 1 | 0 | 0 | 0 | 0 | 99,000 | 0 | 99,000 |
| 7 | 0 | 0 | 0 | 0 | 291,000 | 0 | 291,000 |
| M | 0 | 0 | 0 | 0 | 1,550,000 | 22,050,000 | 23,600,000 |
| 7 | 0 | 0 | 0 | 0 | 0 | 90,000 | 90,000 |
| M | 0 | 0 | 0 | 0 | 0 | 105,000 | 105,000 |
| M | 0 | 0 | 0 | 0 | 0 | 82,000 | 82,000 |
| M | 0 | 0 | 0 | 0 | 0 | 105,000 | 105,000 |
| 3 | 0 | 0 | 0 | 0 | 0 | 131,000 | 131,000 |
| 3 | 0 | 0 | 0 | 0 | 0 | 569,000 | 569,000 |
| M | 1,000,000 | 1,000,000 | 750,000 | 750,000 | 750,000 | 750,000 | 4,000,000 |



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|--|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| | | | | | | | |
| 410000 - Department of Public Utilities | | | | | | | |
| TC00028 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 |
| | | | | | | | |
| TC00043 | 295,000 | 275,000 | 285,000 | 265,000 | 285,000 | 225,000 | 1,335,000 |
| TC00074 | 0 | 0 | 0 | 1,600,000 | 0 | 0 | 1,600,000 |
| TC00078 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| TC00079 | 270,000 | 20,000 | 0 | 0 | 0 | 0 | 20,000 |
| TC00081 | 0 | 0 | 600,000 | 0 | 0 | 0 | 600,000 |
| TC00095 | 396,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| TC00096 | 3,056,900 | 25,298,700 | 21,881,000 | 0 | 0 | 0 | 47,179,700 |
| TC00097 | 26,000 | 772,200 | 339,700 | 8,416,800 | 32,373,500 | 422,100 | 42,324,300 |
| TC00101 | 25,700 | 2,948,100 | 1,486,200 | 74,453,200 | 11,386,200 | 142,000 | 90,415,700 |
| TC00111 | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 |
| TC00112 | 0 | 0 | 0 | 2,000,000 | 2,000,000 | 8,000,000 | 12,000,000 |
| TC00120 | 1,539,100 | 25,000 | 0 | 0 | 0 | 3,000,000 | 3,025,000 |
| TC00132 | 300,000 | 0 | 0 | 1,500,000 | 0 | 0 | 1,500,000 |
| TC00134 | 0 | 0 | 4,000,000 | 0 | 0 | 0 | 4,000,000 |
| TC00137 | 0 | 0 | 0 | 2,000,000 | 0 | 0 | 2,000,000 |
| TC00139 | 165,000 | 20,000 | 0 | 0 | 0 | 0 | 20,000 |
| TC00141 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| TC00142 | 1,100,000 | 2,900,000 | 1,600,000 | 0 | 0 | 0 | 4,500,000 |
| TC00143 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| TC00144 | 350,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| TC00145 | 5,000 | 10,513,000 | 200,000 | 200,000 | 114,440,000 | 300,000 | 125,653,000 |
| TC00146 | 0 | 100,000 | 100,000 | 0 | 11,740,000 | 540,000 | 12,480,000 |



City of Fresno

5 Year Capital Summary

Department Level

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| District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|--|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 410000 - Department of Public Utilities | | | | | | | |
| 3 | 100,000 | 0 | 0 | 0 | 0 | 100,000 | 100,000 |
| TC00147 | ARC Flash Hazard Analysis Study | | | | | | |
| 3 | 200,000 | 20,000 | 0 | 0 | 0 | 0 | 20,000 |
| TC00150 | Fire Suppression System | | | | | | |
| M | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| TC00151 | Wireless Communication Upgrade | | | | | | |
| 3 | 630,000 | 20,000 | 0 | 0 | 0 | 0 | 20,000 |
| TC00152 | Digester #1 Rehabilitation | | | | | | |
| 6 | 300,000 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| TC00153 | NFWRF Pond Rehabilitation | | | | | | |
| 3 | 637,000 | 6,275,000 | 0 | 0 | 0 | 0 | 6,275,000 |
| TC00154 | Renewable Gas Diversion | | | | | | |
| 3 | 235,200 | 0 | 0 | 0 | 0 | 0 | 0 |
| TC00155 | Power Generation Feasibility | | | | | | |
| 3 | 362,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| TC00156 | Solids & Waste Handling Evaluation | | | | | | |
| 3 | 585,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| TC00157 | Digester #2 Rehabilitation | | | | | | |
| 3 | 100,000 | 1,165,000 | 0 | 0 | 0 | 0 | 1,165,000 |
| TC00158 | Water Supply Reliability Impro | | | | | | |
| 3 | 1,000,000 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| TC00159 | Flare Capacity Expansion | | | | | | |
| 3 | 0 | 500,000 | 0 | 3,830,000 | 0 | 26,820,000 | 31,150,000 |
| TC11002 | Sidestream Treatment | | | | | | |
| M | 0 | 0 | 1,500,000 | 0 | 0 | 0 | 1,500,000 |
| TC18001 | Reclamation Well System Intertie to Tertiary Treatment | | | | | | |
| 3 | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 |
| TC18002 | Laboratory Remodel | | | | | | |
| 3 | 0 | 180,000 | 0 | 0 | 0 | 0 | 180,000 |
| TC18003 | Dewatering Silo Conveyor Rebuild | | | | | | |
| 3 | 0 | 395,000 | 0 | 0 | 0 | 0 | 395,000 |
| TC18004 | Headworks Barscreen | | | | | | |
| M | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 |
| TC18005 | Residuals Master Plan | | | | | | |
| 4 | 0 | 100,000 | 100,000 | 0 | 10,400,000 | 190,000 | 10,790,000 |
| TC18006 | Recycled Water Recharge Facility at Leaky Acres | | | | | | |
| 3 | 0 | 3,000,000 | 0 | 0 | 0 | 0 | 3,000,000 |
| TC18007 | Downtown Basin Acquisition | | | | | | |
| 3 | 0 | 500,000 | 20,000,000 | 0 | 0 | 0 | 20,500,000 |
| TC18008 | Boiler Replacement for PGF | | | | | | |
| 3 | 0 | 171,000 | 0 | 1,700,000 | 0 | 0 | 1,871,000 |
| TC18009 | Substation Expansion | | | | | | |
| M | 0 | 500,000 | 5,000,000 | 0 | 0 | 0 | 5,500,000 |
| TC18010 | Fleet Maintenance Siting Assessment | | | | | | |
| 3 | 0 | 75,000 | 435,000 | 0 | 0 | 0 | 510,000 |
| TC18011 | RWRF Property Conditioned Digester Gas | | | | | | |



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| | | District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|--|---|----------|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|-------------------------|
| 410000 - Department of Public Utilities | | | | | | | | | |
| TC:18012 | RWRF Property Recycled Water Pipeline | 3 | 0 | 65,000 | 0 | 0 | 0 | 0 | 65,000 |
| TC:18013 | RWRF Property Gas Pipeline | 3 | 0 | 1,710,000 | 0 | 0 | 0 | 0 | 1,710,000 |
| TC:19001 | Airport Recycled Water Facility Distribution System | M | 0 | 100,000 | 100,000 | 0 | 14,448,000 | 540,000 | 15,188,000 |
| TC:19002 | Headworks Elevator Upgrade | 3 | 0 | 0 | 90,000 | 0 | 0 | 0 | 90,000 |
| TC:19003 | Headworks Cooling Tower Replacement | 3 | 0 | 0 | 300,000 | 0 | 0 | 0 | 300,000 |
| TC:19004 | Building Reroofing | 3 | 0 | 0 | 90,000 | 0 | 0 | 0 | 90,000 |
| TC:19005 | Barscreen Rebuild | 3 | 0 | 0 | 198,000 | 0 | 0 | 0 | 198,000 |
| TC:19006 | Digester Chopper Mix Pumps | 3 | 0 | 0 | 200,000 | 0 | 0 | 0 | 200,000 |
| TC:20002 | Dewatering Cake Pump Improvements | 3 | 0 | 0 | 0 | 5,000,000 | 0 | 0 | 5,000,000 |
| TC:20004 | PGF Turbines | 3 | 0 | 0 | 0 | 6,010,000 | 0 | 55,900,000 | 61,910,000 |
| TC:20005 | Northeast Recycled Water User Connections | M | 0 | 0 | 0 | 1,000,000 | 0 | 1,250,000 | 2,250,000 |
| TC:20006 | Northwest Recycled Water User Connections | M | 0 | 0 | 0 | 1,500,000 | 2,500,000 | 1,250,000 | 5,250,000 |
| WC00001 | Fire Hydrant Installations | M | 5,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 75,000 |
| WC00002 | Serv/Meter Installations 2'or Less | M | 1,067,800 | 1,318,700 | 1,450,500 | 1,552,000 | 1,645,100 | 1,727,500 | 7,693,800 |
| WC00004 | Water Main Extensions | M | 551,600 | 2,863,600 | 736,700 | 1,005,000 | 1,000,000 | 1,000,000 | 6,605,300 |
| WC00005 | Water Main Renewal | M | 4,761,700 | 10,574,600 | 7,000,000 | 10,000,000 | 7,000,000 | 7,000,000 | 41,574,600 |
| WC00006 | Serv/Meter Install Above | M | 675,200 | 799,800 | 879,800 | 941,500 | 998,000 | 1,048,000 | 4,667,100 |
| WC00014 | Combined/Multiple Installation | M | 789,900 | 641,500 | 705,600 | 755,000 | 800,300 | 840,400 | 3,742,800 |
| WC00016 | Water Well Construction | M | 4,336,100 | 4,938,100 | 4,068,500 | 4,192,300 | 5,000,000 | 5,000,000 | 23,198,900 |
| WC00017 | Well Rehabilitation | M | 939,300 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 5,000,000 |
| WC00018 | Pump Rehabilitation | M | 459,200 | 500,400 | 500,000 | 500,000 | 500,000 | 500,000 | 2,500,400 |
| WC00020 | Granular Activated Carbon | M | 451,100 | 1,265,300 | 92,600 | 700 | 0 | 0 | 1,358,600 |
| WC00021 | Surface Water Treatment Plant | 6 | 2,387,000 | 12,625,500 | 2,253,500 | 7,400 | 0 | 0 | 14,886,400 |



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| | | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|--|----------------------------------|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|-------------------------|
| District | | | | | | | | |
| 410000 - Department of Public Utilities | | | | | | | | |
| M | WC00023 | 1,056,400 | 790,000 | 740,000 | 500,000 | 500,000 | 500,000 | 3,030,000 |
| | Water Telemetry System | | | | | | | |
| 7 | WC00024 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 325,000 |
| | Water Yard-Expansion/Improvement | | | | | | | |
| M | WC00027 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 750,000 |
| | Inventory - Materials | | | | | | | |
| M | WC00033 | 325,000 | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 1,125,000 |
| | Recharge Facilities - Basins | | | | | | | |
| 6 | WC00038 | 2,413,700 | 1,602,200 | 6,700 | 0 | 0 | 0 | 1,608,900 |
| | SWTP/Friant Kern Canal Pipeline | | | | | | | |
| 6 | WC00039 | 250,000 | 250,000 | 0 | 0 | 0 | 0 | 250,000 |
| | Source Water Protection | | | | | | | |
| M | WC00050 | 5,500 | 2,019,900 | 157,300 | 73,300 | 2,500,000 | 0 | 4,750,500 |
| | City Recharge Basins | | | | | | | |
| M | WC00051 | 560,000 | 108,700 | 700,000 | 500,000 | 500,000 | 500,000 | 2,308,700 |
| | Metro Resources Plan Update | | | | | | | |
| M | WC00053 | 4,400 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Emergency Generator Sets | | | | | | | |
| 5 | WC00057 | 8,872,200 | 11,912,800 | 4,632,700 | 45,800 | 0 | 0 | 16,591,300 |
| | SE Fresno Surface Wtr Treatment | | | | | | | |
| 0 | WC00058 | 500,000 | 1,000,000 | 1,000,000 | 1,000,000 | 398,000 | 0 | 3,398,000 |
| | UGM101S Wellhead Treatment Prj | | | | | | | |
| 3 | WC00061 | 70,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| | T-4 Downtown Tank and Well | | | | | | | |
| 5 | WC00062 | 4,700 | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| | Nitrate Treatment | | | | | | | |
| 5 | WC00065 | 57,604,700 | 19,352,100 | 2,941,000 | 2,200 | 0 | 0 | 22,295,300 |
| | SE/SWTP Transmission Pipelines | | | | | | | |
| 3 | WC00072 | 200 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Downtown Water Supply Main | | | | | | | |
| M | WC00074 | 0 | 0 | 0 | 300,000 | 300,000 | 300,000 | 900,000 |
| | Water Facilities Security Impr | | | | | | | |
| 3 | WC00076 | 0 | 0 | 0 | 135,000 | 761,500 | 4,935,500 | 5,832,000 |
| | Downtown Water System Upgrades | | | | | | | |
| M | WC00083 | 500,000 | 800,000 | 600,000 | 400,000 | 400,000 | 400,000 | 2,600,000 |
| | Program Management | | | | | | | |
| M | WC00084 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Program Initiatives | | | | | | | |
| M | WC00085 | 0 | 0 | 3,000,000 | 3,000,000 | 0 | 0 | 6,000,000 |
| | Transmission Grid Mains | | | | | | | |
| M | WC00086 | 192,400 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| | Caltrans SR99 Utility Relocation | | | | | | | |
| M | WC00087 | 10,000 | 450,000 | 0 | 0 | 0 | 0 | 450,000 |
| | CMMS Enhancements | | | | | | | |
| M | WC00088 | 500,000 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| | TCP Plan | | | | | | | |



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|---|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 410000 - Department of Public Utilities | | | | | | | |
| 0 | 220,000 | 220,000 | 220,000 | 0 | 0 | 0 | 440,000 |
| 0 | 1,512,500 | 13,713,600 | 1,770,000 | 3,900 | 0 | 0 | 15,487,500 |
| 0 | 0 | 0 | 3,000,000 | 0 | 0 | 0 | 3,000,000 |
| 0 | 0 | 0 | 10,000,000 | 10,000,000 | 10,000,000 | 10,000,000 | 40,000,000 |
| 0 | 50,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,500,000 |
| Total for: 410000 - Department of Public Utilities | | 117,722,100 | 162,851,800 | 113,571,400 | 157,579,400 | 240,544,800 | 842,273,100 |
| 430000 - Airports Department | | | | | | | |
| 4 | 0 | 675,100 | 0 | 0 | 0 | 0 | 675,100 |
| 4 | 75,000 | 75,000 | 80,000 | 85,000 | 90,000 | 95,000 | 425,000 |
| 4 | 55,000 | 13,500 | 0 | 0 | 0 | 0 | 13,500 |
| 4 | 156,200 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4 | 0 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| 4 | 42,800 | 266,700 | 0 | 0 | 0 | 0 | 266,700 |
| 4 | 61,800 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4 | 190,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4 | 26,200 | 673,800 | 0 | 0 | 0 | 0 | 673,800 |
| 4 | 137,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4 | 365,200 | 267,600 | 0 | 0 | 0 | 0 | 267,600 |
| 3 | 183,900 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4 | 369,000 | 131,000 | 0 | 0 | 0 | 0 | 131,000 |
| 4 | 4,400 | 124,700 | 0 | 0 | 0 | 0 | 124,700 |



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|-------------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 430000 - Airports Department | | | | | | | |
| 4 | 50,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 375,000 |
| AC00336 | IT PM/Repairs/Upgrades | | | | | | |
| 3 | 0 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| AC00337 | FCH Term Complex Impr | | | | | | |
| 3 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| AC00338 | FCH Hangar Door Repair | | | | | | |
| 3 | 35,700 | 0 | 0 | 0 | 0 | 0 | 0 |
| AC00339 | FCH Restaurant Rehab | | | | | | |
| 4 | 43,500 | 306,500 | 500,000 | 0 | 0 | 0 | 806,500 |
| AC00342 | Terminal Restrooms (Des/Const) | | | | | | |
| 4 | 148,700 | 21,300 | 0 | 0 | 0 | 0 | 21,300 |
| AC00343 | Terminal Chiller Rebuild | | | | | | |
| 4 | 144,100 | 0 | 0 | 0 | 0 | 0 | 0 |
| AC00344 | CRCF Ready Lot/ Counters | | | | | | |
| 4 | 0 | 5,801,900 | 15,731,900 | 0 | 0 | 0 | 21,533,800 |
| AC00345 | AIPxx FF18 Rehab Twy C Ph1 (Const) | | | | | | |
| 3 | 3,000 | 472,000 | 0 | 0 | 0 | 0 | 472,000 |
| AC00346 | AIPxx FF17 FCH Master Plan Update | | | | | | |
| 4 | 1,183,100 | 332,500 | 0 | 0 | 0 | 0 | 332,500 |
| AC00347 | AIP79 FF16 FAT Master Plan Update | | | | | | |
| 3 | 107,000 | 33,000 | 0 | 0 | 0 | 0 | 33,000 |
| AC00348 | AIPxx FF18 FCH AWOS Upgrade | | | | | | |
| 4 | 0 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| AC00354 | Bag Claim Walk Remodel | | | | | | |
| 4 | 7,500 | 1,192,500 | 0 | 0 | 0 | 0 | 1,192,500 |
| AC00355 | Passenger Boarding Bridges Grd Level 6/8 | | | | | | |
| 4 | 0 | 150,000 | 0 | 0 | 0 | 0 | 150,000 |
| AC00356 | Terminal 2nd Floor Lighting | | | | | | |
| 4 | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| AC00357 | 11R/29L End of Runway Repair | | | | | | |
| 4 | 0 | 300,000 | 0 | 0 | 0 | 0 | 300,000 |
| AC00358 | AIPxx FF18 Airfield Lighting Sys | | | | | | |
| 4 | 2,300 | 0 | 0 | 0 | 0 | 0 | 0 |
| AC00359 | FAT Terminal Comm Center Modifications | | | | | | |
| 4 | 0 | 60,000 | 0 | 0 | 0 | 0 | 60,000 |
| AC00362 | Crosswalk Alert Lights | | | | | | |
| 4 | 18,300 | 181,700 | 0 | 0 | 0 | 0 | 181,700 |
| AC00363 | Access Control and CCTV Upgrades | | | | | | |
| 4 | 0 | 100,000 | 650,000 | 0 | 0 | 0 | 750,000 |
| AC00364 | Terminal Boilers Replacement | | | | | | |
| 4 | 0 | 30,000 | 0 | 0 | 0 | 0 | 30,000 |
| AC00365 | Terminal Facade Lights Improvements | | | | | | |
| 4 | 0 | 100,000 | 820,000 | 0 | 0 | 0 | 920,000 |
| AC00366 | Airfield Perim Fence Ph1 | | | | | | |
| 4 | 0 | 338,800 | 0 | 0 | 0 | 0 | 338,800 |
| AC00367 | CRCF Facility Maintenance | | | | | | |



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|-------------------------------------|--|----------|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|-------------------------|
| 430000 - Airports Department | | | | | | | | | |
| AC00368 | Passenger Facility Charge (PFC) Administration | 4 | 79,900 | 133,600 | 0 | 0 | 0 | 0 | 133,600 |
| AC18016 | Term Public Address System | 4 | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 |
| AC18017 | Terminal Counters Monitors | 4 | 0 | 60,000 | 0 | 0 | 0 | 0 | 60,000 |
| AC18018 | Comm Aviation Lighting | 4 | 0 | 50,000 | 250,000 | 0 | 0 | 0 | 300,000 |
| AC18019 | Terminal Roof Renovation | 4 | 0 | 100,000 | 1,000,000 | 0 | 0 | 0 | 1,100,000 |
| AC18020 | Air Cargo Taxilane Rehab | 4 | 0 | 400,000 | 0 | 0 | 0 | 0 | 400,000 |
| AC18021 | FCH Obstruction Lighting | 3 | 0 | 20,000 | 0 | 0 | 0 | 0 | 20,000 |
| AC18022 | FIS Conveyor Upgrades | 4 | 0 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| AC18023 | FIS HVAC Upgrades | 4 | 0 | 75,000 | 0 | 0 | 0 | 0 | 75,000 |
| AC18024 | Marine Base Demo (FED MCCA) | 4 | 0 | 1,100,000 | 0 | 0 | 0 | 0 | 1,100,000 |
| AC18025 | RAC QTA Drainage Construction | 4 | 0 | 190,000 | 0 | 0 | 0 | 0 | 190,000 |
| AC18026 | RAC Way-Finding (signs) | 4 | 0 | 30,000 | 0 | 0 | 0 | 0 | 30,000 |
| AC18027 | 11R/29L End of Runway Repair | 4 | 0 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| AC18028 | RAC Vehicle Storage Lot-Design | 4 | 0 | 38,100 | 0 | 0 | 0 | 0 | 38,100 |
| AC18029 | AIPxx FF18 Noise Homes Part 150 | 4 | 0 | 1,111,100 | 0 | 0 | 0 | 0 | 1,111,100 |
| AC18030 | Revenue System Software Upgrade | 4 | 0 | 144,300 | 0 | 0 | 0 | 0 | 144,300 |
| AC18031 | Property Acquisition / Improve | 4 | 0 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| AC19001 | AIPxx FF19 Noise Homes Part 150 | 4 | 0 | 0 | 111,100 | 1,000,000 | 0 | 0 | 1,111,100 |
| AC19003 | AIPxx FF19 ARFF Str (+EOC) Design | 4 | 0 | 0 | 50,000 | 600,000 | 0 | 0 | 650,000 |
| AC19007 | AIPxx FF19 FCH Obstruction Removal | 3 | 0 | 0 | 50,000 | 150,000 | 0 | 0 | 200,000 |
| AC19011 | Service Animal Area - FAT Terminal | 4 | 0 | 0 | 100,000 | 0 | 0 | 0 | 100,000 |
| AC19012 | RAC Vehicle Storage Lot - Construct | 4 | 0 | 0 | 500,000 | 0 | 0 | 0 | 500,000 |
| AC19014 | Term Basement MPOE Cooling | 4 | 0 | 0 | 200,000 | 0 | 0 | 0 | 200,000 |



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|--|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 430000 - Airports Department | | | | | | | |
| 4 | 0 | 0 | 80,000 | 0 | 0 | 0 | 80,000 |
| | | | | | | | |
| 4 | 0 | 0 | 50,000 | 400,000 | 0 | 0 | 450,000 |
| 4 | 0 | 0 | 650,000 | 2,000,000 | 0 | 0 | 2,650,000 |
| 4 | 0 | 0 | 30,000 | 0 | 0 | 0 | 30,000 |
| 4 | 0 | 0 | 0 | 500,000 | 8,000,000 | 0 | 8,500,000 |
| 4 | 0 | 0 | 0 | 111,100 | 1,000,000 | 0 | 1,111,100 |
| 3 | 0 | 0 | 0 | 50,000 | 100,000 | 0 | 150,000 |
| 4 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| 4 | 0 | 0 | 0 | 75,000 | 0 | 0 | 75,000 |
| 4 | 0 | 0 | 0 | 300,000 | 0 | 0 | 300,000 |
| 4 | 0 | 0 | 0 | 1,600,000 | 0 | 0 | 1,600,000 |
| 4 | 0 | 0 | 0 | 100,000 | 600,000 | 0 | 700,000 |
| 4 | 0 | 0 | 0 | 300,000 | 2,000,000 | 0 | 2,300,000 |
| 4 | 0 | 0 | 0 | 100,000 | 4,750,000 | 0 | 4,850,000 |
| 4 | 0 | 0 | 0 | 0 | 1,000,000 | 39,000,000 | 40,000,000 |
| 3 | 0 | 0 | 0 | 0 | 25,000 | 25,000 | 50,000 |
| 4 | 0 | 0 | 0 | 0 | 111,100 | 1,000,000 | 1,111,100 |
| 4 | 0 | 0 | 0 | 0 | 0 | 111,100 | 111,100 |
| 4 | 80,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 |
| 4 | 40,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,500,000 |
| Total for: 430000 - Airports Department | | 3,654,600 | 16,774,700 | 8,146,100 | 18,351,100 | 40,906,100 | 105,706,000 |



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|---|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 440000 - Convention Center Department | | | | | | | |
| CC00024 | Falcons Project | 32,000 | 0 | 0 | 0 | 0 | 0 |
| CC00027 | Stadium Capital Improvements | 121,000 | 3,533,000 | 0 | 0 | 0 | 3,533,000 |
| CC00029 | Conv Ctr Improvement Phase II | 385,900 | 239,100 | 0 | 0 | 0 | 239,100 |
| CC00030 | Replacement Doors Arena/Valdez | 0 | 224,000 | 0 | 0 | 0 | 224,000 |
| Total for: 440000 - Convention Center Department | | 538,900 | 3,996,100 | 0 | 0 | 0 | 3,996,100 |

| | | | | | | | |
|--------------------------------|---|-----------|-----------|-----------|-----------|-----------|-----------|
| 450000 - FAX Department | | | | | | | |
| FC00001 | Non-Revenue Support Vehicles | 154,600 | 327,000 | 25,400 | 0 | 0 | 352,400 |
| FC00019 | Passenger Amenities | 2,141,000 | 1,011,100 | 150,000 | 150,000 | 150,000 | 1,611,100 |
| FC00026 | Planning | 209,800 | 2,314,100 | 400,000 | 400,000 | 400,000 | 3,914,100 |
| FC00029 | CNG Refueling Station | 270,400 | 852,200 | 0 | 0 | 0 | 852,200 |
| FC00036 | Bldg and Facility Maintenance | 107,900 | 4,450,000 | 2,450,000 | 0 | 1,400,000 | 8,300,000 |
| FC00039 | Farebox | 50,500 | 0 | 0 | 0 | 0 | 0 |
| FC00049 | Intermodal Facility | 908,100 | 120,000 | 0 | 0 | 0 | 120,000 |
| FC00050 | Bus Purchase Fixed Route =40' | 5,380,000 | 2,143,900 | 0 | 1,000,000 | 0 | 4,143,900 |
| FC00053 | Paratransit Vehicles & Equip | 283,000 | 1,645,900 | 0 | 900,000 | 0 | 3,445,900 |
| FC00057 | Transit Fac/Station | 1,211,600 | 575,000 | 0 | 0 | 0 | 575,000 |
| FC00059 | Circulator | 0 | 2,269,200 | 0 | 0 | 0 | 2,269,200 |
| FC00062 | FY09-10 Prob 1B-CTSGP Sec Proj | 115,200 | 0 | 0 | 0 | 0 | 0 |
| FC00063 | FY10-11 Prop 1B-CTSGP Security Projects | 21,300 | 319,500 | 0 | 0 | 0 | 319,500 |
| FC00065 | FY07-08 Prop 1B-PTMISEA Wayfind | 172,500 | 0 | 0 | 0 | 0 | 0 |



City of Fresno 5 Year Capital Summary Department Level

Run Date: 9/12/17

Run Time: 11:45:14 AM

| District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|---|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 450000 - FAX Department | | | | | | | |
| 7 | 53,300 | 55,000 | 0 | 0 | 0 | 0 | 55,000 |
| M | 812,100 | 575,000 | 0 | 0 | 0 | 0 | 575,000 |
| M | 0 | 4,045,200 | 0 | 0 | 0 | 0 | 4,045,200 |
| M | 475,100 | 5,160,000 | 0 | 0 | 0 | 0 | 5,160,000 |
| M | 19,200 | 45,500 | 0 | 0 | 0 | 0 | 45,500 |
| M | 0 | 879,300 | 0 | 0 | 0 | 0 | 879,300 |
| M | 0 | 22,400 | 0 | 0 | 0 | 0 | 22,400 |
| M | 2,700 | 25,200 | 0 | 0 | 0 | 0 | 25,200 |
| M | 0 | 1,565,700 | 0 | 0 | 0 | 0 | 1,565,700 |
| M | 0 | 239,000 | 0 | 0 | 0 | 0 | 239,000 |
| M | 404,000 | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| M | 44,600 | 506,600 | 0 | 0 | 0 | 0 | 506,600 |
| M | 35,900 | 425,000 | 0 | 0 | 0 | 0 | 425,000 |
| M | 0 | 588,400 | 0 | 0 | 0 | 0 | 588,400 |
| M | 0 | 586,000 | 0 | 0 | 0 | 0 | 586,000 |
| M | 0 | 463,200 | 0 | 0 | 0 | 0 | 463,200 |
| M | 1,200,000 | 5,328,000 | 2,185,700 | 0 | 0 | 0 | 7,513,700 |
| M | 0 | 300,000 | 0 | 0 | 0 | 0 | 300,000 |
| 0 | 4,234,800 | 428,500 | 0 | 0 | 0 | 0 | 428,500 |
| 0 | 0 | 4,183,100 | 0 | 0 | 0 | 0 | 4,183,100 |
| Total for: 450000 - FAX Department | | 18,307,600 | 41,450,000 | 5,211,100 | 2,450,000 | 1,950,000 | 53,511,100 |
| Grand Total | | 182,374,100 | 336,806,300 | 206,318,000 | 202,837,200 | 376,445,400 | 1,356,693,600 |

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FISCAL YEAR 2018
CAPITAL IMPROVEMENT PROGRAM
BY
DEPARTMENT/FUND/PROJECT



City of Fresno

FY 2018 - 2022 Capital Improvement Program
By Department, Fund, Project

Run Date: 9/12/17
Run Time: 11:48:24 AM

| Project Name | District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|---|----------|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 010000 - City Council Department | | | | | | | | |
| 10101 - General Fund | | | | | | | | |
| XC00002 CNL Dist. 2 Infrastructure | 2 | 62,500 | 67,400 | 0 | 0 | 0 | 0 | 67,400 |
| XC00004 CNL Dist. 4 Infrastructure | 4 | 138,400 | 8,600 | 0 | 0 | 0 | 0 | 8,600 |
| XC00005 CNL Dist. 5 Infrastructure | 5 | 0 | 11,300 | 0 | 0 | 0 | 0 | 11,300 |
| XC00006 CNL Dist. 6 Infrastructure | 6 | 88,100 | 41,200 | 0 | 0 | 0 | 0 | 41,200 |
| XC00007 CNL Dist. 7 Infrastructure | 7 | 0 | 8,600 | 0 | 0 | 0 | 0 | 8,600 |
| Total for: 10101 - General Fund | | 289,000 | 137,100 | 0 | 0 | 0 | 0 | 137,100 |
| 20102 - Prop. 111 - Special Gas Tax | | | | | | | | |
| XC00004 CNL Dist. 4 Infrastructure | 4 | 3,700 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 20102 - Prop. 111 - Special Gas Tax | | 3,700 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 010000 - City Council Department | | 292,700 | 137,100 | 0 | 0 | 0 | 0 | 137,100 |



City of Fresno
FY 2018 - 2022 Capital Improvement Program
By Department, Fund, Project

Run Date: 9/12/17
 Run Time: 11:48:24 AM

| Project Name | District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|---|----------|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 150000 - Police Department | | | | | | | | |
| 30140 - 2008 PD Revenue Bonds-Phase I | | | | | | | | |
| DC00002 Regional Training Facility | 3 | 30,700 | 85,100 | 90,000 | 90,000 | 90,000 | 90,000 | 445,100 |
| Total for: 30140 - 2008 PD Revenue Bonds-Phase I | | 30,700 | 85,100 | 90,000 | 90,000 | 90,000 | 90,000 | 445,100 |
| 30149 - PD Natl Air Guard RTC Fund | | | | | | | | |
| DC00002 Regional Training Facility | 3 | 0 | 225,000 | 0 | 0 | 0 | 0 | 225,000 |
| Total for: 30149 - PD Natl Air Guard RTC Fund | | 0 | 225,000 | 0 | 0 | 0 | 0 | 225,000 |
| 30157 - Southeast Police Station | | | | | | | | |
| DC00005 SE District Police Station | 5 | 0 | 6,193,900 | 0 | 0 | 0 | 0 | 6,193,900 |
| Total for: 30157 - Southeast Police Station | | 0 | 6,193,900 | 0 | 0 | 0 | 0 | 6,193,900 |
| Total for: 150000 - Police Department | | 30,700 | 6,504,000 | 90,000 | 90,000 | 90,000 | 90,000 | 6,864,000 |



City of Fresno

FY 2018 - 2022 Capital Improvement Program
By Department, Fund, Project

Run Date: 9/12/17

Run Time: 11:48:24 AM

| Project | Name | District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|--|----------------------------------|----------|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|-------------------------|
| 160000 - Fire Department | | | | | | | | | |
| 31556 - UGM Fire Citywide Facil Fees | | | | | | | | | |
| XC00029 | Fire Station Renovations Phase I | M | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| XC00036 | UGM Fire Station 18 | 2 | 465,200 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 31556 - UGM Fire Citywide Facil Fees | | | 465,200 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 160000 - Fire Department | | | 465,200 | 0 | 0 | 0 | 0 | 0 | 0 |



City of Fresno
FY 2018 - 2022 Capital Improvement Program
By Department, Fund, Project

Run Date: 9/12/17
 Run Time: 11:48:24 AM

| Project Name | District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|--|----------|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 170000 - PARCS Department | | | | | | | | |
| 10101 - General Fund | | | | | | | | |
| PC00131 Holmes Park Improvements | 3 | 7,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00150 FBall Improvements | 3 | 19,400 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00152 Cary Park Improvements | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00153 Tot Lot Replacement - Var Pks | M | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00156 Army/Roy Park | 3 | 56,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00157 Fresno Art Museum | 7 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00162 Fgrdn Tot Lot Resurfacing | 3 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00163 Southwest BMX Park | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00164 Roeding Park Irrigation Repair | 3 | 225,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00165 Einstein Park Improvements | 3 | 260,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00166 Fink White Park Improvements | 3 | 83,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00167 Sunset Park Improvements | 3 | 74,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00168 Carroza Park Shade Structure | 3 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00169 Melody Park Light Installation | 3 | 263,200 | 68,800 | 0 | 0 | 0 | 0 | 68,800 |
| PC00170 WPark Amphi Entrance Improv | 3 | 3,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 10101 - General Fund | | 1,392,100 | 68,800 | 0 | 0 | 0 | 0 | 68,800 |



City of Fresno
FY 2018 - 2022 Capital Improvement Program
By Department, Fund, Project

Run Date: 9/12/17
 Run Time: 11:48:24 AM

| Project Name | District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|--|----------|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 170000 - PARCS Department | | | | | | | | |
| 22096 - Housing Related Parks Programs | | | | | | | | |
| PC00136 Chandler Park Improvements | 3 | 0 | 135,000 | 0 | 0 | 0 | 0 | 135,000 |
| PC00139 Vinland Park Improvements | 4 | 101,100 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00149 CaElm Improvements | 3 | 154,200 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00150 FBall Improvements | 3 | 422,900 | 338,000 | 0 | 0 | 0 | 0 | 338,000 |
| PC00151 Mosqueda Ctr Improvements | 5 | 268,100 | 85,300 | 0 | 0 | 0 | 0 | 85,300 |
| PC00159 HiCity Science Ctr Improvements | 2 | 0 | 364,700 | 0 | 0 | 0 | 0 | 364,700 |
| PC00160 MEB Improvements | 3 | 0 | 145,000 | 0 | 0 | 0 | 0 | 145,000 |
| PC00174 Dickey Improvements II | 3 | 0 | 127,600 | 0 | 0 | 0 | 0 | 127,600 |
| Total for: 22096 - Housing Related Parks Programs | | 946,300 | 1,195,600 | 0 | 0 | 0 | 0 | 1,195,600 |
| 24017 - Parks Special Projects | | | | | | | | |
| PC00007 Parks Facilities Rehab | M | 100 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00124 Pools:Health, Safety & Complia | M | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00128 Slurry Seal Various Parks | M | 250,000 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| PC00143 FBall HVAC | 3 | 4,300 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00147 Planned Maint Shop Rehab | 3 | 60,100 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00152 Cary Park Improvements | 4 | 50,000 | 80,000 | 0 | 0 | 0 | 0 | 80,000 |
| PC00153 Tot Lot Replacement - Var Pks | M | 0 | 150,000 | 0 | 0 | 0 | 0 | 150,000 |
| PC00161 Eaton Plaza Basketball Court | 3 | 29,300 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 24017 - Parks Special Projects | | 493,800 | 330,000 | 0 | 0 | 0 | 0 | 330,000 |



City of Fresno
FY 2018 - 2022 Capital Improvement Program
By Department, Fund, Project

Run Date: 9/12/17
 Run Time: 11:48:24 AM

| Project Name | District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|--|----------|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 170000 - PARCS Department | | | | | | | | |
| 30134 - Memorial Auditorium Cap Improv | | | | | | | | |
| PC00141 MEMOR-Grid Access & Railing | 7 | 7,100 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 30134 - Memorial Auditorium Cap Improv | | 7,100 | 0 | 0 | 0 | 0 | 0 | 0 |
| 31502 - UGM Neigh Park Service Area 2 | | | | | | | | |
| PC00175 Radka Sidewalks | 5 | 0 | 300,000 | 0 | 0 | 0 | 0 | 300,000 |
| Total for: 31502 - UGM Neigh Park Service Area 2 | | 0 | 300,000 | 0 | 0 | 0 | 0 | 300,000 |
| 31509 - UGM parks Citywide Facil Fees | | | | | | | | |
| PC00007 Parks Facilities Rehab | M | 0 | 1,000,000 | 900,000 | 900,000 | 900,000 | 1,000,000 | 4,700,000 |
| PC00114 Cultural Arts District | 3 | 85,200 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 31509 - UGM parks Citywide Facil Fees | | 85,200 | 1,000,000 | 900,000 | 900,000 | 900,000 | 1,000,000 | 4,700,000 |
| 31510 - UGM Parkland (Quimby) Ded Fee | | | | | | | | |
| PC00007 Parks Facilities Rehab | M | 0 | 300,000 | 200,000 | 250,000 | 250,000 | 250,000 | 1,250,000 |
| PC00114 Cultural Arts District | 3 | 54,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00124 Pools:Health, Safety & Complia | M | 182,100 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00139 Vinland Park Improvements | 4 | 3,900 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00161 Eaton Plaza Basketball Court | 3 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 31510 - UGM Parkland (Quimby) Ded Fee | | 440,500 | 300,000 | 200,000 | 250,000 | 250,000 | 250,000 | 1,250,000 |
| Total for: 170000 - PARCS Department | | 3,365,000 | 3,194,400 | 1,100,000 | 1,150,000 | 1,150,000 | 1,250,000 | 7,844,400 |



City of Fresno
FY 2018 - 2022 Capital Improvement Program
By Department, Fund, Project

Run Date: 9/12/17
 Run Time: 11:48:24 AM

| Project Name | District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|--|----------|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 180000 - Public Works Department | | | | | | | | |
| 10101 - General Fund | | | | | | | | |
| PW00044 Minor Public Improvements | M | 35,600 | 9,400 | 0 | 0 | 0 | 0 | 9,400 |
| PW00268 ADA Infrastructure Compliance | M | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 1,000,000 |
| PW00716 Neighborhood Street Improve | M | 1,593,500 | 78,000 | 0 | 0 | 0 | 0 | 78,000 |
| PW00759 Fairview Trail Repairs/Recon | 3 | 313,800 | 72,900 | 0 | 0 | 0 | 0 | 72,900 |
| PW00776 Demo Broadway & Elizabeth PD | 0 | 154,500 | 16,000 | 0 | 0 | 0 | 0 | 16,000 |
| PW00782 StLighting Maj Repair Projects | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00798 Conv Center Prkng Lot Repave | 0 | 124,800 | 5,200 | 0 | 0 | 0 | 0 | 5,200 |
| PW18018 Streetlight Relamping | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW18021 FY18 Neighborhood Street Improvement | M | 0 | 600,000 | 0 | 0 | 0 | 0 | 600,000 |
| Total for: 10101 - General Fund | | 2,222,200 | 1,781,500 | 0 | 0 | 0 | 0 | 1,781,500 |
| 20102 - Prop. 111 - Special Gas Tax | | | | | | | | |
| PW00044 Minor Public Improvements | M | 30,400 | 255,000 | 255,000 | 255,000 | 255,000 | 255,000 | 1,275,000 |
| PW00268 ADA Infrastructure Compliance | M | 83,000 | 539,600 | 300,000 | 60,400 | 300,000 | 300,000 | 1,500,000 |
| PW00529 Official Plan Lines RSTP Grant | M | 28,300 | 1,100 | 0 | 0 | 0 | 0 | 1,100 |
| PW00579 Nees W Widen Hayston - Maple | 6 | 0 | 97,800 | 0 | 0 | 0 | 0 | 97,800 |
| PW00581 Herndon W Aux SR41 - Fresno | 6 | 29,600 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00584 Herndon Ave Westbound Right Turn Pocket at Black | 6 | 83,400 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00605 CA & Marks Improvements | 3 | 200 | 445,100 | 0 | 0 | 0 | 0 | 445,100 |
| PW00624 ITS Tulare Ave Wireless | M | 10,700 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00631 Shields EB Widening at Fowler | 4 | 23,900 | 0 | 0 | 0 | 0 | 0 | 0 |



City of Fresno

FY 2018 - 2022 Capital Improvement Program

By Department, Fund, Project

Run Date: 9/12/17
Run Time: 11:48:24 AM

| Project | Name | District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|--|--|----------|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 180000 - Public Works Department | | | | | | | | | |
| 20102 - Prop. 111 - Special Gas Tax | | | | | | | | | |
| PW00666 | Eaton Trail Resurfacing | 6 | 32,600 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00672 | Section 130 RR Olive & Golden State | 3 | 0 | 0 | 92,500 | 0 | 0 | 0 | 92,500 |
| PW00673 | Section 130 RR Shaw & Golden State | M | 0 | 0 | 114,900 | 0 | 0 | 0 | 114,900 |
| PW00688 | ITS Freeway Crossings Citywide | M | 0 | 0 | 102,800 | 0 | 0 | 0 | 102,800 |
| PW00689 | ITS Van Ness & Fresno | 3 | 35,400 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00709 | North & Fig Improvements (FMFCD/City/County) | 3 | 0 | 395,100 | 0 | 0 | 0 | 0 | 395,100 |
| PW00712 | North Ave Overlay Elm to Fig | 3 | 0 | 109,200 | 0 | 0 | 0 | 0 | 109,200 |
| PW00713 | Inter Improve Blkstrn & Shields | 7 | 36,400 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00716 | Neighborhood Street Improve | M | 0 | 13,500 | 0 | 0 | 0 | 0 | 13,500 |
| PW00726 | Orange Ave Sidewalks | 5 | 40,600 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00729 | SRTS TS Clinton & Thorne Hamilton Elementary | 1 | 44,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00730 | SRTS Hughes Sidewalk Hedges to Floradora | 3 | 0 | 123,600 | 0 | 0 | 0 | 0 | 123,600 |
| PW00735 | TS Tulare & N | 3 | 42,400 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00740 | BPMP Bridge Maint Deck Rehab 1 | M | 0 | 146,700 | 0 | 0 | 0 | 0 | 146,700 |
| PW00742 | Shaw ITS SR99 - SR41 Adaptive | M | 0 | 101,700 | 0 | 0 | 0 | 0 | 101,700 |
| PW00743 | Herndon ITS GSB-Willow Adaptiv | M | 0 | 309,500 | 0 | 0 | 0 | 0 | 309,500 |
| PW00751 | Clinton Overlay Blackstn-Maroa | 7 | 0 | 133,500 | 0 | 0 | 0 | 0 | 133,500 |
| PW00753 | Shields Overlay Sunnyside-Fwir | 4 | 0 | 96,900 | 0 | 0 | 0 | 0 | 96,900 |
| PW00769 | TS Belmont & Fulton | 0 | 0 | 121,600 | 0 | 0 | 0 | 0 | 121,600 |
| PW00770 | East Ave St Recon Rmb-North Av | 0 | 190,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00771 | BPMP Bridge Deck Rehab Phase 2 | 0 | 0 | 147,000 | 0 | 0 | 0 | 0 | 147,000 |



City of Fresno

FY 2018 - 2022 Capital Improvement Program

By Department, Fund, Project

Run Date: 9/12/17
Run Time: 11:48:24 AM

| Project | Name | District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|--|---|----------|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 180000 - Public Works Department | | | | | | | | | |
| 20102 - Prop. 111 - Special Gas Tax | | | | | | | | | |
| PW00785 | First Overlay Alluvial-Herndon | 0 | 0 | 0 | 103,000 | 0 | 0 | 0 | 103,000 |
| PW18009 | TS: Divisadero & Mariposa | 3 | 0 | 0 | 71,500 | 0 | 0 | 0 | 71,500 |
| PW18010 | ITS Blackstone McKinley to Divisadero & Abby Olive to | M | 0 | 0 | 0 | 174,000 | 0 | 0 | 174,000 |
| PW18011 | ITS Ventura/Kings Canyon - Van Ness to Chestnut | M | 0 | 0 | 0 | 235,200 | 0 | 0 | 235,200 |
| PW18012 | ITS Ventura/Kings Canyon Adaptive | M | 0 | 0 | 0 | 165,200 | 0 | 0 | 165,200 |
| PW18015 | Intersection Improv Blackstone Ventura KC | M | 0 | 0 | 0 | 295,100 | 0 | 0 | 295,100 |
| PW18016 | MidTown School Multimodal Interconnectivity Project | M | 0 | 0 | 0 | 160,200 | 0 | 0 | 160,200 |
| PW18017 | TS: Tulare & "Q" Street | 4 | 0 | 200,000 | 0 | 0 | 0 | 0 | 200,000 |
| PW18018 | Streetlight Relamping | 4 | 0 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,500,000 |
| PW19004 | FY 2019 Future ATP Program Projects | M | 0 | 0 | 125,000 | 0 | 0 | 0 | 125,000 |
| PW19005 | FY 2019 Future HSIP Program Projects | M | 0 | 0 | 150,000 | 0 | 0 | 0 | 150,000 |
| PW20001 | FY 2020 Future RSTP Street Improvements & Overla | M | 0 | 0 | 0 | 250,000 | 0 | 0 | 250,000 |
| PW20002 | FY 2020 Future CMAQ Street Improvements & Overla | M | 0 | 0 | 0 | 250,000 | 0 | 0 | 250,000 |
| PW20003 | FY 2020 Future ATP Program Projects | M | 0 | 0 | 0 | 125,000 | 0 | 0 | 125,000 |
| PW20004 | FY 2020 Future HSIP Program Projects | M | 0 | 0 | 0 | 150,000 | 0 | 0 | 150,000 |
| PW21002 | FY 2021 Future CMAQ Street Improvements & Overlays | M | 0 | 0 | 0 | 0 | 250,000 | 0 | 250,000 |
| PW21003 | FY 2021 Future ATP Program Projects | M | 0 | 0 | 0 | 0 | 250,000 | 0 | 250,000 |
| PW21004 | FY 2021 Future HSIP Program Projects | M | 0 | 0 | 0 | 0 | 150,000 | 0 | 150,000 |
| PW22002 | FY 2022 Future CMAQ Street Improvements and Overla | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 | 250,000 |
| PW22003 | FY 2022 Future ATP Program Projects | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 | 250,000 |
| PW22004 | FY 2022 Future HSIP Street Improvements and Overlay | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 150,000 |



City of Fresno
FY 2018 - 2022 Capital Improvement Program
By Department, Fund, Project

Run Date: 9/12/17
 Run Time: 11:48:24 AM

| Project Name | District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|---|----------|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 180000 - Public Works Department | | | | | | | | |
| 20102 - Prop. 111 - Special Gas Tax | | | | | | | | |
| Total for: 20102 - Prop. 111 - Special Gas Tax | | 711,400 | 3,536,900 | 1,614,700 | 2,420,100 | 1,505,000 | 1,505,000 | 10,581,700 |
| 20104 - SB1 Road Repair Gas Tax | | | | | | | | |
| PW00712 North Ave Overlay Elm to Fig | 3 | 0 | 109,200 | 0 | 0 | 0 | 0 | 109,200 |
| PW00751 Clinton Overlay Blackstn-Maroa | 7 | 0 | 133,500 | 0 | 0 | 0 | 0 | 133,500 |
| PW00753 Shields Overlay Sunnyside-Fwlr | 4 | 0 | 96,900 | 0 | 0 | 0 | 0 | 96,900 |
| PW00769 TS Belmont & Fulton | 0 | 0 | 121,600 | 0 | 0 | 0 | 0 | 121,600 |
| PW00771 BPMP Bridge Deck Rehab Phase 2 | 0 | 0 | 147,000 | 0 | 0 | 0 | 0 | 147,000 |
| PW18021 FY18 Neighborhood Street Improvement | M | 0 | 700,000 | 700,000 | 700,000 | 700,000 | 700,000 | 3,500,000 |
| PW19006 Asphalt Overlay Projects | M | 0 | 0 | 2,650,000 | 3,200,000 | 3,200,000 | 3,300,000 | 12,350,000 |
| Total for: 20104 - SB1 Road Repair Gas Tax | | 0 | 1,308,200 | 3,350,000 | 3,900,000 | 3,900,000 | 4,000,000 | 16,458,200 |
| 21501 - Disposition Of Real Property | | | | | | | | |
| PW00085 Sale/Purchase-Real Property | M | 3,000 | 15,200 | 15,200 | 15,200 | 0 | 0 | 45,600 |
| Total for: 21501 - Disposition Of Real Property | | 3,000 | 15,200 | 15,200 | 15,200 | 0 | 0 | 45,600 |
| 22003 - Pedestrian & Bicycle Facility | | | | | | | | |
| PW00268 ADA Infrastructure Compliance | M | 302,600 | 0 | 235,600 | 475,200 | 255,600 | 289,600 | 1,256,000 |
| PW00364 Bicycle Public Service Announce | M | 16,700 | 27,600 | 31,600 | 31,600 | 31,600 | 31,600 | 154,000 |
| PW18017 TS: Tulare & "Q" Street | 4 | 0 | 256,700 | 96,000 | 0 | 0 | 0 | 352,700 |
| Total for: 22003 - Pedestrian & Bicycle Facility | | 319,300 | 284,300 | 363,200 | 506,800 | 287,200 | 321,200 | 1,762,700 |
| 22048 - Federal Grants Public Works | | | | | | | | |



City of Fresno
FY 2018 - 2022 Capital Improvement Program
By Department, Fund, Project

Run Date: 9/12/17
 Run Time: 11:48:24 AM

| Project | Name | District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|--|--|----------|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 180000 - Public Works Department | | | | | | | | | |
| 22048 - Federal Grants Public Works | | | | | | | | | |
| PW00373 | SR99 Olive Ave Inchg | 3 | 13,800 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00376 | SR99 Ventura St Inchg | 3 | 3,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00393 | SR41 Shaw Ave Inchg | 4 | 660,500 | 100,100 | 0 | 0 | 0 | 0 | 100,100 |
| PW00430 | Willow Avenue Widening | 6 | 4,600 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00514 | TS Mckinley Hughes & Marks | 3 | 600 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00526 | TS Cedar & Woodward | 4 | 52,400 | 75,200 | 311,500 | 0 | 0 | 0 | 386,700 |
| PW00542 | Willow ITS Ashlan to Intrmtl | M | 14,700 | 3,500 | 0 | 0 | 0 | 0 | 3,500 |
| PW00549 | Friant Nees Palm ITS Corridor | M | 4,900 | 2,300 | 0 | 0 | 0 | 0 | 2,300 |
| PW00550 | Shields Wireless ITS Corridor | M | 16,300 | 2,100 | 0 | 0 | 0 | 0 | 2,100 |
| PW00581 | Herndon W Aux SR41 - Fresno | 6 | 745,300 | 119,200 | 0 | 0 | 0 | 0 | 119,200 |
| PW00582 | Herndon Widen Brawley Valentine | 2 | 1,600 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00584 | Herndon Ave Westbound Right Turn Pocket at Black | 6 | 362,800 | 99,900 | 0 | 0 | 0 | 0 | 99,900 |
| PW00585 | Sugar Pine Trail Pk & Ride Wil | 6 | 324,600 | 63,400 | 0 | 0 | 0 | 0 | 63,400 |
| PW00588 | Bike Ln Milbrk Shields - Getty | M | 200 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00591 | TS Shields & Sunnyside | 4 | 200 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00594 | TS Brawley & Shields | M | 9,400 | 10,200 | 0 | 0 | 0 | 0 | 10,200 |
| PW00596 | TS Butler & Willow | 5 | 34,400 | 232,500 | 55,900 | 0 | 0 | 0 | 288,400 |
| PW00616 | West Ave Wireless ITS Corridor | M | 7,600 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00617 | Bullard Ave Wireless ITS Corridor | M | 3,400 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00618 | First Ave Wireless ITS Corridor | M | 1,700 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00619 | Offical Plan Lines: Temperance, North | M | 28,700 | 2,100 | 0 | 0 | 0 | 0 | 2,100 |



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|--|--------------------------------------|----------|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 180000 - Public Works Department | | | | | | | | | |
| 22048 - Federal Grants Public Works | | | | | | | | | |
| PW00621 | Downtown Planting & Irrigation | 3 | 2,300 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00622 | ITS McKinley Ave Wireless | M | 16,400 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00623 | ITS Nees Ave Wireless | M | 10,400 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00624 | ITS Tulare Ave Wireless | M | 11,900 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00626 | Ashlan Ave Wireless ITS Corr | M | 500 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00629 | Jensen EB Overlay Chestnut to Willow | 5 | 300 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00630 | North Ave Overlay Cedar to Maple | M | 33,500 | 2,100 | 0 | 0 | 0 | 0 | 2,100 |
| PW00650 | Nees Overlay Millbrook to Cedar | 6 | 900 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00651 | Orange Overlay Butler to CA | 5 | 400 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00661 | Fulton Mall Improvements | 3 | 535,900 | 867,100 | 0 | 0 | 0 | 0 | 867,100 |
| PW00666 | Eaton Trail Resurfacing | 6 | 162,200 | 42,700 | 0 | 0 | 0 | 0 | 42,700 |
| PW00674 | TS Palm & McKinley | M | 16,100 | 2,100 | 0 | 0 | 0 | 0 | 2,100 |
| PW00675 | TS Bulldog & Cedar | 4 | 200 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00676 | TS Shields & Weber | 1 | 720,200 | 167,500 | 0 | 0 | 0 | 0 | 167,500 |
| PW00678 | TS Clinton & Valentine | 3 | 88,300 | 677,800 | 86,500 | 0 | 0 | 0 | 764,300 |
| PW00680 | TS Blackstone & Fedora | 7 | 76,400 | 2,100 | 0 | 0 | 0 | 0 | 2,100 |
| PW00681 | Friant Nees to Fresno | 6 | 116,800 | 4,000 | 0 | 0 | 0 | 0 | 4,000 |
| PW00688 | ITS Freeway Crossings Citywide | M | 288,000 | 57,800 | 2,230,600 | 0 | 0 | 0 | 2,288,400 |
| PW00689 | ITS Van Ness & Fresno | 3 | 134,200 | 144,000 | 0 | 0 | 0 | 0 | 144,000 |
| PW00690 | Herndon WB Brawley to Blythe | 2 | 109,100 | 706,300 | 79,500 | 0 | 0 | 0 | 785,800 |
| PW00692 | TS Barstow & Brawley | 2 | 32,500 | 2,000 | 0 | 0 | 0 | 0 | 2,000 |



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|--|--|----------|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 180000 - Public Works Department | | | | | | | | | |
| 22048 - Federal Grants Public Works | | | | | | | | | |
| PW00698 | TS Tulare & R | 3 | 310,400 | 52,400 | 0 | 0 | 0 | 0 | 52,400 |
| PW00699 | Master Trail Plan Update | M | 75,000 | 13,000 | 0 | 0 | 0 | 0 | 13,000 |
| PW00707 | TS LT Palm & Clinton | 1 | 397,400 | 41,300 | 0 | 0 | 0 | 0 | 41,300 |
| PW00710 | Inter Improv Central & Orange | 3 | 98,000 | 97,900 | 1,168,600 | 198,600 | 0 | 0 | 1,465,100 |
| PW00712 | North Ave Overlay Elm to Fig | 3 | 52,300 | 599,200 | 0 | 0 | 0 | 0 | 599,200 |
| PW00713 | Inter Improve Bikstn & Shields | 7 | 1,935,300 | 163,500 | 0 | 0 | 0 | 0 | 163,500 |
| PW00714 | Street Sweeper Vehicles | M | 600 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00724 | Herndon Trail Ingram to College | 2 | 9,900 | 196,000 | 40,800 | 0 | 0 | 0 | 236,800 |
| PW00725 | Shields Bankside Trail Fresno to First | 7 | 71,900 | 368,100 | 83,800 | 0 | 0 | 0 | 451,900 |
| PW00726 | Orange Ave Sidewalks | 5 | 207,400 | 34,200 | 0 | 0 | 0 | 0 | 34,200 |
| PW00727 | CNG Street Sweeper | M | 900 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00728 | Bike Lane Butler Hazelwood to Peach | 5 | 84,200 | 65,800 | 0 | 0 | 0 | 0 | 65,800 |
| PW00729 | SRTS TS Clinton & Thorne Hamilton Elementary | 1 | 407,200 | 45,300 | 0 | 0 | 0 | 0 | 45,300 |
| PW00730 | SRTS Hughes Sidewalk Hedges to Floradora | 3 | 47,100 | 145,700 | 0 | 0 | 0 | 0 | 145,700 |
| PW00731 | Blackstone Overlay Shaw to Ashlan | M | 107,700 | 1,246,400 | 181,200 | 0 | 0 | 0 | 1,427,600 |
| PW00733 | Clovis Overlay Jensen to CA/JUPRR | 5 | 28,100 | 1,065,600 | 120,200 | 0 | 0 | 0 | 1,185,800 |
| PW00734 | Shields Overlay Blackstone to Palm | M | 1,013,100 | 106,700 | 0 | 0 | 0 | 0 | 106,700 |
| PW00735 | TS Tulare & N | 3 | 368,800 | 44,500 | 0 | 0 | 0 | 0 | 44,500 |
| PW00740 | BPMP Bridge Maint Deck Rehab 1 | M | 33,000 | 204,300 | 0 | 0 | 0 | 0 | 204,300 |
| PW00742 | Shaw ITS SR99 - SR41 Adaptive | M | 23,100 | 374,200 | 0 | 0 | 0 | 0 | 374,200 |
| PW00743 | Herndon ITS GSB-Willow Adaptiv | M | 65,700 | 1,463,200 | 214,600 | 0 | 0 | 0 | 1,677,800 |



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| 180000 - Public Works Department | | | | | | | | | |
| 22048 - Federal Grants Public Works | | | | | | | | | |
| PW00744 | BPMP Bridge Maint Deck Rehab 2 | M | 6,700 | 14,300 | 0 | 0 | 0 | 0 | 14,300 |
| PW00747 | Blackstone Street Lighting Div | M | 150,300 | 1,663,300 | 0 | 0 | 0 | 0 | 1,663,300 |
| PW00748 | Blackstn Overlay Shields to Dak | 7 | 71,000 | 1,081,600 | 2,100 | 0 | 0 | 0 | 1,083,700 |
| PW00749 | Shaw EB Overlay Blythe-Brawley | 2 | 378,000 | 79,800 | 0 | 0 | 0 | 0 | 79,800 |
| PW00750 | McKinley Overlay Marks-Hughes | 3 | 46,900 | 592,900 | 0 | 0 | 0 | 0 | 592,900 |
| PW00751 | Clinton Overlay Blackstn-Maroa | 7 | 85,100 | 468,600 | 85,600 | 0 | 0 | 0 | 554,200 |
| PW00752 | Orange Overlay CA-Jensen | 3 | 101,100 | 662,400 | 0 | 0 | 0 | 0 | 662,400 |
| PW00753 | Shields Overlay Sunnyside-Fwir | 4 | 91,900 | 356,600 | 107,900 | 0 | 0 | 0 | 464,500 |
| PW00758 | Bullard Ave Repaving(Cty/Cnty) | 2 | 17,300 | 1,321,400 | 359,500 | 0 | 0 | 0 | 1,680,900 |
| PW00762 | HerndonCanalTrail-Shields/McKi | 0 | 0 | 1,527,300 | 59,200 | 0 | 0 | 0 | 1,586,500 |
| PW00763 | McKinleyAveTrail-Millbr/Clovis | 0 | 0 | 1,556,000 | 0 | 0 | 0 | 0 | 1,556,000 |
| PW00764 | ClovisAveTrail-McKin to Dayton | 0 | 682,300 | 1,121,100 | 175,900 | 0 | 0 | 0 | 1,297,000 |
| PW00767 | Ashlan-Effie to SR41 Sidewalk | 0 | 30,100 | 53,100 | 211,000 | 0 | 0 | 0 | 264,100 |
| PW00768 | TS Chestnut & Shields | 0 | 82,700 | 290,200 | 42,400 | 0 | 0 | 0 | 332,600 |
| PW00769 | TS Belmont & Fulton | 0 | 56,100 | 358,600 | 50,500 | 0 | 0 | 0 | 409,100 |
| PW00771 | BPMP Bridge Deck Rehab Phase 2 | 0 | 50,900 | 219,900 | 60,400 | 0 | 0 | 0 | 280,300 |
| PW00774 | Shields Av Trail-Bickstn Fresno | 0 | 0 | 665,000 | 0 | 0 | 0 | 0 | 665,000 |
| PW00780 | TS Dakota & West LT Phasing | 0 | 0 | 368,500 | 0 | 0 | 0 | 0 | 368,500 |
| PW00784 | Abby Overlay Divisadero-Olive | 0 | 91,100 | 40,000 | 1,135,200 | 0 | 0 | 0 | 1,175,200 |
| PW00785 | First Overlay Alluvial-Herndon | 0 | 51,700 | 63,100 | 879,500 | 0 | 0 | 0 | 942,600 |
| PW00786 | Jensen Ovrly Cornelia-Chateau | 0 | 122,100 | 1,087,400 | 175,800 | 0 | 0 | 0 | 1,263,200 |



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| 180000 - Public Works Department | | | | | | | | | |
| 22048 - Federal Grants Public Works | | | | | | | | | |
| PW00787 | Friant SB Ovrly Champlain-Shep | 0 | 65,900 | 33,100 | 631,700 | 0 | 0 | 0 | 664,800 |
| PW00788 | Inyo Overlay Fulton to O St. | 0 | 77,600 | 26,100 | 370,400 | 0 | 0 | 0 | 396,500 |
| PW00789 | Ashlan Overlay Valentine-West | 0 | 106,900 | 1,222,100 | 192,000 | 0 | 0 | 0 | 1,414,100 |
| PW00790 | Jensen Overlay SR41-MLK | 0 | 91,500 | 884,400 | 155,400 | 0 | 0 | 0 | 1,039,800 |
| PW00791 | Blackstone Ovrly Dakota-Ashlan | 0 | 60,700 | 17,100 | 851,700 | 0 | 0 | 0 | 868,800 |
| PW00792 | Belmont Overlay Cedar-Chestnut | 0 | 97,500 | 37,100 | 1,010,200 | 0 | 0 | 0 | 1,047,300 |
| PW00793 | Ashlan AC Overlay First-Millbro | 0 | 44,500 | 9,700 | 477,300 | 0 | 0 | 0 | 487,000 |
| PW00795 | Olive Ave Impv Yosemite-Rosvit | 0 | 0 | 129,900 | 1,121,900 | 0 | 0 | 0 | 1,251,800 |
| PW00803 | Citywide Street Light LED Retrofit - Phase 2 | M | 0 | 104,200 | 1,098,500 | 0 | 0 | 0 | 1,202,700 |
| PW18008 | TS: Gates & San Jose | 2 | 0 | 45,100 | 577,900 | 0 | 0 | 0 | 623,000 |
| PW18009 | TS: Divisadero & Mariposa | 3 | 0 | 50,900 | 500,400 | 0 | 0 | 0 | 551,300 |
| PW18010 | ITS Blackstone McKinley to Divisadero & Abby Olive to | M | 0 | 161,800 | 0 | 1,012,300 | 168,900 | 0 | 1,343,000 |
| PW18011 | ITS Ventura/Kings Canyon - Van Ness to Chestnut | M | 0 | 215,700 | 0 | 1,423,100 | 176,000 | 0 | 1,814,800 |
| PW18012 | ITS Ventura/Kings Canyon Adaptive | M | 0 | 125,500 | 0 | 947,800 | 201,500 | 0 | 1,274,800 |
| PW18013 | Herrdon Ave/Golden State to Willow Signalized Intersec | M | 0 | 0 | 14,700 | 211,100 | 0 | 0 | 225,800 |
| PW18014 | Shaw Ave Signalized Intersection Golden State to Willo | M | 0 | 0 | 14,300 | 180,200 | 0 | 0 | 194,500 |
| PW18015 | Intersection Improv Blackstone Ventura KC | M | 0 | 0 | 130,500 | 1,021,400 | 0 | 0 | 1,151,900 |
| PW18016 | MidTown School Multimodal Interconnectivity Project | M | 0 | 0 | 130,500 | 1,156,300 | 0 | 0 | 1,286,800 |
| PW18019 | Urban Forest Tree Inventory | M | 0 | 34,700 | 890,300 | 0 | 0 | 0 | 925,000 |
| PW19001 | FY 2019 Future RSTP Street Improvements & Overla | M | 0 | 0 | 6,000,000 | 0 | 0 | 0 | 6,000,000 |
| PW19002 | FY 2019 Future CMAQ Street Improvements & Overla | M | 0 | 0 | 2,000,000 | 0 | 0 | 0 | 2,000,000 |



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| 180000 - Public Works Department | | | | | | | | |
| 22048 - Federal Grants Public Works | | | | | | | | |
| PW19004 | M | 0 | 0 | 1,000,000 | 0 | 0 | 0 | 1,000,000 |
| PW19005 | M | 0 | 0 | 1,000,000 | 0 | 0 | 0 | 1,000,000 |
| PW20001 | M | 0 | 0 | 0 | 6,000,000 | 0 | 0 | 6,000,000 |
| PW20002 | M | 0 | 0 | 0 | 2,000,000 | 0 | 0 | 2,000,000 |
| PW20003 | M | 0 | 0 | 0 | 1,000,000 | 0 | 0 | 1,000,000 |
| PW20004 | M | 0 | 0 | 0 | 1,000,000 | 0 | 0 | 1,000,000 |
| PW21001 | M | 0 | 0 | 0 | 0 | 6,000,000 | 0 | 6,000,000 |
| PW21002 | M | 0 | 0 | 0 | 0 | 2,000,000 | 0 | 2,000,000 |
| PW21003 | M | 0 | 0 | 0 | 0 | 1,000,000 | 0 | 1,000,000 |
| PW21004 | M | 0 | 0 | 0 | 0 | 1,000,000 | 0 | 1,000,000 |
| PW22001 | 0 | 0 | 0 | 0 | 0 | 0 | 6,000,000 | 6,000,000 |
| PW22002 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000,000 | 2,000,000 |
| PW22003 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000,000 | 1,000,000 |
| PW22004 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000,000 | 1,000,000 |
| Total for: 22048 - Federal Grants Public Works | | 12,644,700 | 26,401,800 | 26,085,900 | 16,150,800 | 10,546,400 | 10,000,000 | 89,184,900 |
| 22056 - State Grants Public Works | | | | | | | | |
| PW00802 | 0 | 0 | 237,600 | 2,202,300 | 0 | 0 | 0 | 2,439,900 |
| PW21005 | 2 | 0 | 0 | 0 | 0 | 36,354,800 | 0 | 36,354,800 |
| Total for: 22056 - State Grants Public Works | | 0 | 237,600 | 2,202,300 | 0 | 36,354,800 | 0 | 38,794,700 |



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| 180000 - Public Works Department | | | | | | | | | |
| 22095 - EDA Grant | | | | | | | | | |
| PW00797 | Van Ness Industrial Street Imp | 0 | 125,600 | 3,222,800 | 342,300 | 0 | 0 | 0 | 3,565,100 |
| Total for: 22095 - EDA Grant | | | 125,600 | 3,222,800 | 342,300 | 0 | 0 | 0 | 3,565,100 |
| 22504 - Measure C Tier 1 Capital Projects | | | | | | | | | |
| PW00212 | Peach- Belmont to Butler | M | 29,700 | 2,000 | 0 | 0 | 0 | 0 | 2,000 |
| PW00533 | 180 West Frontage Road | 3 | 200 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00534 | Peach Ave Jensen to Butler | 5 | 32,300 | 120,500 | 200,100 | 0 | 0 | 0 | 320,600 |
| PW00545 | Willow Barstow to Escalon | M | 600 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00614 | Monterey Street Bridge Demo | 3 | 0 | 900 | 0 | 0 | 0 | 0 | 900 |
| PW00669 | Veterans Blvd Right-Of-Way | 2 | 4,140,900 | 2,361,800 | 0 | 0 | 0 | 0 | 2,361,800 |
| PW00679 | Herndon Widening Polk to Milburn | 2 | 962,400 | 360,100 | 6,738,000 | 178,800 | 0 | 0 | 7,276,900 |
| PW00690 | Herndon WB Brawley to Blythe | 2 | 0 | 81,400 | 0 | 0 | 0 | 0 | 81,400 |
| PW00765 | Willow Ave widen Alluvial-Hern | 0 | 0 | 0 | 1,457,500 | 2,998,100 | 0 | 0 | 4,455,600 |
| PW00773 | Willow Ave widen-Copper to Int | 0 | 0 | 0 | 580,900 | 0 | 0 | 0 | 580,900 |
| PW21005 | Veterans Blvd/SR99 Interchange Construction | 2 | 0 | 0 | 0 | 0 | 7,904,000 | 0 | 7,904,000 |
| Total for: 22504 - Measure C Tier 1 Capital Projects | | | 5,166,100 | 2,926,700 | 8,976,500 | 3,176,900 | 7,904,000 | 0 | 22,984,100 |
| 22506 - Meas C-PW Alloc Street Maint | | | | | | | | | |
| PW00716 | Neighborhood Street Improve | M | 81,200 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 22506 - Meas C-PW Alloc Street Maint | | | 81,200 | 0 | 0 | 0 | 0 | 0 | 0 |



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| 180000 - Public Works Department | | | | | | | | |
| 22507 - Meas C-PW Alloc ADA Compliance | | | | | | | | |
| PW00268 ADA Infrastructure Compliance | M | 106,100 | 145,500 | 185,500 | 145,500 | 105,500 | 105,500 | 687,500 |
| PW00461 ADA Infrastructure - Minor Cap | M | 26,400 | 70,000 | 50,000 | 50,000 | 40,000 | 40,000 | 250,000 |
| Total for: 22507 - Meas C-PW Alloc ADA Compliance | | 132,500 | 215,500 | 235,500 | 195,500 | 145,500 | 145,500 | 937,500 |
| 22508 - Meas C-PW Alloc Flexible Fund | | | | | | | | |
| PW00044 Minor Public Improvements | M | 27,800 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| PW00529 Official Plan Lines RSTP Grant | M | 16,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00703 L Street Calaveras-San Joaquin | 3 | 0 | 1,900 | 0 | 0 | 0 | 0 | 1,900 |
| PW00716 Neighborhood Street Improve | M | 25,200 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00717 Met Block Offsite Improvements | 3 | 0 | 21,300 | 0 | 0 | 0 | 0 | 21,300 |
| PW00718 Broadway Paving Calaveras to San Joaquin Phase I | M | 0 | 27,700 | 0 | 0 | 0 | 0 | 27,700 |
| PW00761 Citywide Streetlight LED Retrofit Phase I | M | 73,500 | 69,900 | 62,500 | 62,500 | 62,500 | 0 | 257,400 |
| PW00782 StLighting Maj Repair Projects | 0 | 18,800 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00796 Polk Ave Widening Shaw-Gettysb | 0 | 97,300 | 27,700 | 0 | 0 | 0 | 0 | 27,700 |
| PW18018 Streetlight Relamping | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 22508 - Meas C-PW Alloc Flexible Fund | | 259,100 | 198,500 | 62,500 | 62,500 | 62,500 | 0 | 386,000 |



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| 180000 - Public Works Department | | | | | | | | | |
| 22509 - Meas C-PW Alloc Ped Trails | | | | | | | | | |
| PW00581 | Herndon W Aux SR41 - Fresno | 6 | 93,600 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00585 | Sugar Pine Trail Pk & Ride Wil | 6 | 98,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00633 | Copper Trail Friant to Chestnut | 6 | 118,400 | 866,500 | 131,600 | 0 | 0 | 0 | 998,100 |
| PW00639 | Minor Trail Improvements | M | 93,300 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00679 | Herndon Widening Polk to Milburn | 2 | 0 | 0 | 0 | 966,300 | 0 | 0 | 966,300 |
| PW00706 | Veterans Trail Hayes to Polk | 2 | 0 | 470,200 | 0 | 0 | 0 | 0 | 470,200 |
| PW00720 | Pedestrian & Bike Trail Developer Reimbursements | M | 96,700 | 100,000 | 12,500 | 0 | 0 | 0 | 112,500 |
| PW00724 | Herndon Trail Ingram to College | 2 | 0 | 220,600 | 0 | 0 | 0 | 0 | 220,600 |
| PW00725 | Shields Bankside Trail Fresno to First | 7 | 0 | 89,200 | 0 | 0 | 0 | 0 | 89,200 |
| PW00745 | Francher Crk Trail Clovis-Fowl | 5 | 91,500 | 624,600 | 118,300 | 0 | 0 | 0 | 742,900 |
| PW21005 | Veterans Blvd/SR99 Interchange Construction | 2 | 0 | 0 | 0 | 0 | 2,000,000 | 0 | 2,000,000 |
| Total for: 22509 - Meas C-PW Alloc Ped Trails | | | 591,500 | 2,371,100 | 262,400 | 966,300 | 2,000,000 | 0 | 5,599,800 |
| 22510 - Meas C-PW Alloc Bike Facilities | | | | | | | | | |
| PW00080 | Miscellaneous Bike Routes | 1 | 279,800 | 734,400 | 279,800 | 279,800 | 329,800 | 299,800 | 1,923,600 |
| PW00699 | Master Trail Plan Update | M | 0 | 25,000 | 0 | 0 | 0 | 0 | 25,000 |
| PW00728 | Bike Lane Butler Hazelwood to Peach | 5 | 315,100 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00802 | South Stadium Development | 0 | 0 | 0 | 46,600 | 0 | 0 | 0 | 46,600 |
| Total for: 22510 - Meas C-PW Alloc Bike Facilities | | | 594,900 | 759,400 | 326,400 | 279,800 | 329,800 | 299,800 | 1,995,200 |



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| 180000 - Public Works Department | | | | | | | | | |
| 22511 - Original Meas C - Regional Hwy Pr | | | | | | | | | |
| PW00338 | Vetrms Blvd/Hwy 99 & UPRR Pass | 2 | 473,700 | 36,800 | 207,100 | 0 | 0 | 0 | 243,900 |
| PW21005 | Veterans Blvd/SR99 Interchange Construction | 2 | 0 | 0 | 0 | 31,133,400 | 0 | 0 | 31,133,400 |
| Total for: 22511 - Original Meas C - Regional Hwy Program | | | 473,700 | 36,800 | 207,100 | 0 | 31,133,400 | 0 | 31,377,300 |
| 22512 - Meas C-Transit (TOD) Programs | | | | | | | | | |
| PW00703 | L Street Calaveras-San Joaquin | 3 | 0 | 14,500 | 0 | 0 | 0 | 0 | 14,500 |
| PW00717 | Met Block Offsite Improvements | 3 | 1,700 | 108,200 | 0 | 0 | 0 | 0 | 108,200 |
| PW00718 | Broadway Paving Calaveras to San Joaquin Phase I | M | 0 | 168,800 | 0 | 0 | 0 | 0 | 168,800 |
| PW00757 | Met Blk Imp VanNess/Stanslaus | 2 | 0 | 112,100 | 0 | 0 | 0 | 0 | 112,100 |
| PW00802 | South Stadium Development | 0 | 0 | 0 | 711,100 | 0 | 0 | 0 | 711,100 |
| Total for: 22512 - Meas C-Transit (TOD) Programs | | | 1,700 | 403,600 | 711,100 | 0 | 0 | 0 | 1,114,700 |
| 22513 - Measure "C" Trail Advancement | | | | | | | | | |
| PW00725 | Shields Bankside Trail Fresno to First | 7 | 0 | 263,000 | 0 | 0 | 0 | 0 | 263,000 |
| PW00762 | HerndonCanalTrail-Shields/McKi | 0 | 304,600 | 493,800 | 0 | 0 | 0 | 0 | 493,800 |
| PW00763 | McKinleyAveTrail-Millbr/Clovis | 0 | 502,300 | 905,700 | 225,300 | 0 | 0 | 0 | 1,131,000 |
| PW00764 | ClovisAve Trail-McKin to Dayton | 0 | 312,700 | 287,300 | 0 | 0 | 0 | 0 | 287,300 |
| PW00774 | Shields Av Trail-Bickstn Frsno | 0 | 242,400 | 635,600 | 147,300 | 0 | 0 | 0 | 782,900 |
| Total for: 22513 - Measure "C" Trail Advancement | | | 1,362,000 | 2,585,400 | 372,600 | 0 | 0 | 0 | 2,958,000 |



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| 180000 - Public Works Department | | | | | | | | |
| 22601 - Reg Trans Mitigation Fee-RTMF | | | | | | | | |
| PW00669 Veterans Blvd Right-Of-Way | 2 | 0 | 450,000 | 0 | 0 | 0 | 0 | 450,000 |
| Total for: 22601 - Reg Trans Mitigation Fee-RTMF | | 0 | 450,000 | 0 | 0 | 0 | 0 | 450,000 |
| 24001 - Street Tree Fees | | | | | | | | |
| PW18019 Urban Forest Tree Inventory | M | 0 | 0 | 90,900 | 0 | 0 | 0 | 90,900 |
| Total for: 24001 - Street Tree Fees | | 0 | 0 | 90,900 | 0 | 0 | 0 | 90,900 |
| 24009 - UGM General Administration | | | | | | | | |
| PW00086 UGM General Administration | M | 110,700 | 219,700 | 230,500 | 230,500 | 230,500 | 230,500 | 1,141,700 |
| Total for: 24009 - UGM General Administration | | 110,700 | 219,700 | 230,500 | 230,500 | 230,500 | 230,500 | 1,141,700 |
| 24042 - Citywide Regional Street Impact F | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 1,062,800 | 740,000 | 807,500 | 881,800 | 963,500 | 1,053,200 | 4,446,000 |
| PW00669 Veterans Blvd Right-Of-Way | 2 | 178,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00679 Herndon Widening Polk to Milburn | 2 | 0 | 0 | 3,556,400 | 0 | 0 | 0 | 3,556,400 |
| PW00683 Veterans/UPRR/HSR Overpass | 2 | 0 | 337,500 | 0 | 0 | 0 | 0 | 337,500 |
| PW00765 Willow Ave widen Alluvial-Hern | 0 | 0 | 0 | 0 | 1,150,000 | 0 | 0 | 1,150,000 |
| PW00773 Willow Ave widen-Copper to Int | 0 | 0 | 0 | 134,300 | 0 | 0 | 0 | 134,300 |
| PW21005 Veterans Blvd/SR99 Interchange Construction | 2 | 0 | 0 | 0 | 0 | 14,642,700 | 0 | 14,642,700 |
| Total for: 24042 - Citywide Regional Street Impact Fee | | 1,241,300 | 1,077,500 | 4,498,200 | 2,031,800 | 15,606,200 | 1,053,200 | 24,266,900 |



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| 180000 - Public Works Department | | | | | | | | |
| 24043 - Interior Streets & Roundabouts St | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 31,400 | 65,000 | 65,000 | 65,000 | 75,000 | 75,000 | 345,000 |
| Total for: 24043 - Interior Streets & Roundabouts Street Impact F | | 31,400 | 65,000 | 65,000 | 65,000 | 75,000 | 75,000 | 345,000 |
| 24052 - Regional Street Impact Fee - Copp | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 306,400 | 306,500 | 306,500 | 6,500 | 6,500 | 6,500 | 632,500 |
| PW00633 Copper Trail Friant to Chestnut | 6 | 0 | 175,500 | 0 | 0 | 0 | 0 | 175,500 |
| Total for: 24052 - Regional Street Impact Fee - Copper River | | 306,400 | 482,000 | 306,500 | 6,500 | 6,500 | 6,500 | 808,000 |
| 24053 - New Growth Area Street Impact Fe | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 1,192,600 | 710,000 | 511,000 | 526,800 | 542,700 | 544,200 | 2,834,700 |
| PW00534 Peach Ave Jensen to Butler | 5 | 13,400 | 596,100 | 740,900 | 0 | 0 | 0 | 1,337,000 |
| PW00579 Nees W Widen Hayston - Maple | 6 | 35,800 | 334,400 | 118,300 | 0 | 0 | 0 | 452,700 |
| PW00631 Shields EB Widening at Fowler | 4 | 325,500 | 54,500 | 0 | 0 | 0 | 0 | 54,500 |
| PW00683 Veterans/UPRR/HSR Overpass | 2 | 0 | 276,000 | 0 | 0 | 0 | 0 | 276,000 |
| PW00710 Inter Improv Central & Orange | 3 | 0 | 0 | 203,800 | 0 | 0 | 0 | 203,800 |
| PW00754 Tract 5232 Belmont Ave Wide | 5 | 0 | 489,100 | 0 | 0 | 0 | 0 | 489,100 |
| PW00796 Polk Ave Widening Shaw-Gettysb | 0 | 0 | 1,311,500 | 315,000 | 0 | 1,385,500 | 165,300 | 3,177,300 |
| Total for: 24053 - New Growth Area Street Impact Fees | | 1,567,300 | 3,771,600 | 1,889,000 | 526,800 | 1,928,200 | 709,500 | 8,825,100 |
| 24054 - Sewer Backbone Fee - Copper Riv | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 10,900 | 11,200 | 10,000 | 10,000 | 10,000 | 10,000 | 51,200 |
| Total for: 24054 - Sewer Backbone Fee - Copper River | | 10,900 | 11,200 | 10,000 | 10,000 | 10,000 | 10,000 | 51,200 |



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| 180000 - Public Works Department | | | | | | | | |
| 24055 - CFD #9 Comm/Ind Feature Mainte | | | | | | | | |
| PW00518 Comm Facilities Dist #9 | M | 28,100 | 70,100 | 32,300 | 46,300 | 46,300 | 46,300 | 241,300 |
| PW00540 CFD#9 Reserve | M | 700 | 1,600 | 2,100 | 2,800 | 3,300 | 4,000 | 13,800 |
| Total for: 24055 - CFD #9 Comm/Ind Feature Mainte | | 28,800 | 71,700 | 34,400 | 49,100 | 49,600 | 50,300 | 255,100 |
| 24061 - State Contracted Services | | | | | | | | |
| PW00672 Section 130 RR Olive & Golden State | 3 | 0 | 0 | 176,900 | 0 | 0 | 0 | 176,900 |
| PW00673 Section 130 RR Shaw & Golden State | M | 0 | 10,600 | 573,400 | 0 | 0 | 0 | 584,000 |
| PW00688 ITS Freeway Crossings Citywide | M | 0 | 0 | 337,000 | 0 | 0 | 0 | 337,000 |
| PW00755 Sect 130 RR Fresno & Floradora | 7 | 276,700 | 6,300 | 0 | 0 | 0 | 0 | 6,300 |
| PW00756 Sect 130 RR Clinton & BNSF | 7 | 871,900 | 105,800 | 0 | 0 | 0 | 0 | 105,800 |
| PW00801 Sect 130 RR McKinley and BNSF | 0 | 38,400 | 900,900 | 91,600 | 0 | 0 | 0 | 992,500 |
| Total for: 24061 - State Contracted Services | | 1,187,000 | 1,023,600 | 1,178,900 | 0 | 0 | 0 | 2,202,500 |
| 26001 - High Speed Rail Projects | | | | | | | | |
| PW00663 HSR Master Cooperative Agreement | M | 286,700 | 162,500 | 176,100 | 0 | 0 | 0 | 338,600 |
| PW00669 Veterans Blvd Right-Of-Way | 2 | 374,200 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00663 Veterans/UIPRR/HSR Overpass | 2 | 672,400 | 25,231,500 | 3,372,200 | 0 | 0 | 0 | 28,603,700 |
| PW00783 HSR "G" St Rignmt CA - Snta Ana | 0 | 168,100 | 56,800 | 2,453,500 | 421,300 | 0 | 0 | 2,931,600 |
| Total for: 26001 - High Speed Rail Projects | | 1,501,400 | 25,450,800 | 6,001,800 | 421,300 | 0 | 0 | 31,873,900 |



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| 180000 - Public Works Department | | | | | | | | |
| 26002 - High Speed Rail Services | | | | | | | | |
| PW00696 High Speed Rail Development Services | M | 460,700 | 456,400 | 315,600 | 62,500 | 0 | 0 | 834,500 |
| Total for: 26002 - High Speed Rail Services | | 460,700 | 456,400 | 315,600 | 62,500 | 0 | 0 | 834,500 |
| 30102 - Developer Cash-In-Lieu Improvem | | | | | | | | |
| PW00044 Minor Public Improvements | M | 63,300 | 13,300 | 23,300 | 23,300 | 23,300 | 23,300 | 106,500 |
| PW00679 Herndon Widening Polk to Milburn | 2 | 0 | 0 | 302,000 | 0 | 0 | 0 | 302,000 |
| PW00706 Veterans Trail Hayes to Polk | 2 | 23,500 | 190,900 | 72,300 | 0 | 0 | 0 | 263,200 |
| PW00778 Cash in Lieu Cap Improvements | 0 | 0 | 0 | 50,000 | 0 | 30,000 | 20,000 | 100,000 |
| PW00779 Temperance AveBridgeMill Ditch | 0 | 0 | 0 | 126,000 | 0 | 0 | 0 | 126,000 |
| PW18020 Central Ave Street Improvements East to Orange | 3 | 0 | 300,200 | 0 | 0 | 0 | 0 | 300,200 |
| Total for: 30102 - Developer Cash-In-Lieu Improvement | | 86,800 | 504,400 | 573,600 | 23,300 | 53,300 | 43,300 | 1,197,900 |
| 30143 - City Hall Improvement Fund | | | | | | | | |
| PW00489 City Hall Chiller Project | 3 | 2,300 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 30143 - City Hall Improvement Fund | | 2,300 | 0 | 0 | 0 | 0 | 0 | 0 |



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| 180000 - Public Works Department | | | | | | | | | |
| 30144 - Lcal Agency Prj Fndng-Pub Works | | | | | | | | | |
| PW00579 | Nees W Widen Hayston - Maple | 6 | 0 | 80,800 | 0 | 0 | 0 | 0 | 80,800 |
| PW00678 | TS Clinton & Valentine | 3 | 0 | 80,300 | 0 | 0 | 0 | 0 | 80,300 |
| PW00752 | Orange Overlay CA-Jensen | 3 | 0 | 203,800 | 0 | 0 | 0 | 0 | 203,800 |
| PW00758 | Bullard Ave Repaving(Cty/Cnty) | 2 | 0 | 1,422,700 | 0 | 0 | 0 | 0 | 1,422,700 |
| PW00768 | TS Chestnut & Shields | 0 | 0 | 81,200 | 0 | 0 | 0 | 0 | 81,200 |
| PW00800 | Sect 130 RR Olive Church & Shaw | 0 | 0 | 10,000 | 0 | 0 | 0 | 0 | 10,000 |
| Total for: 30144 - Lcal Agency Prj Fndng-Pub Works | | | 0 | 1,878,800 | 0 | 0 | 0 | 0 | 1,878,800 |
| 30151 - City Hall Improvement 2010 | | | | | | | | | |
| SC00003 | City Hall Generator Replcmt | 3 | 13,600 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 30151 - City Hall Improvement 2010 | | | 13,600 | 0 | 0 | 0 | 0 | 0 | 0 |
| 30152 - Parking Garage 7 Improvem 2010 | | | | | | | | | |
| PW00610 | Garage 7 Improvements 2010 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 30152 - Parking Garage 7 Improvem 2010 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 30154 - Cash in Lieu - Loan | | | | | | | | | |
| PW00722 | TS Cornelia & Dakota | | 68,700 | 519,400 | 0 | 0 | 0 | 0 | 519,400 |
| PW00779 | Temperance AveBridgMill Ditch | 0 | 75,500 | 125,700 | 1,301,800 | 0 | 0 | 0 | 1,427,500 |
| PW00780 | TS Dakota & West LT Phasing | 0 | 91,400 | 62,000 | 0 | 0 | 0 | 0 | 62,000 |
| PW00781 | TS Bullard & Grantland | 0 | 51,000 | 589,600 | 0 | 0 | 0 | 0 | 589,600 |
| Total for: 30154 - Cash in Lieu - Loan | | | 286,600 | 1,296,700 | 1,301,800 | 0 | 0 | 0 | 2,598,500 |



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| 180000 - Public Works Department | | | | | | | | |
| 30155 - Streetlight LED OnBill Financi | | | | | | | | |
| PW00761 Citywide Streetlight LED Retrofit Phase I | M | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 30155 - Streetlight LED OnBill Financi | | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 30501 - AD 131-Const-Herndon/Milburn | | | | | | | | |
| PW00095 Assessment Dist 131 | 2 | 10,000 | 33,100 | 6,000 | 0 | 0 | 0 | 39,100 |
| Total for: 30501 - AD 131-Const-Herndon/Milburn | | 10,000 | 33,100 | 6,000 | 0 | 0 | 0 | 39,100 |
| 30502 - AD 133-Const-Shaw/Marty | | | | | | | | |
| PW00094 Assessment Dist 133 | M | 200 | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| Total for: 30502 - AD 133-Const-Shaw/Marty | | 200 | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| 30503 - AD 137-Const-Figarden Park | | | | | | | | |
| PW00490 Assessment District # 137 - Construction | 2 | 0 | 280,500 | 0 | 0 | 0 | 0 | 280,500 |
| Total for: 30503 - AD 137-Const-Figarden Park | | 0 | 280,500 | 0 | 0 | 0 | 0 | 280,500 |
| 30504 - AD154-CALCOT Construction | | | | | | | | |
| PW00096 Assessment Dist 154 Calcot | 2 | 19,200 | 177,200 | 0 | 0 | 0 | 0 | 177,200 |
| Total for: 30504 - AD154-CALCOT Construction | | 19,200 | 177,200 | 0 | 0 | 0 | 0 | 177,200 |



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| 180000 - Public Works Department | | | | | | | | |
| 30506 - Landscape Maintenance Dist #1 | | | | | | | | |
| PW00093 Landscape Lighting District | M | 9,700 | 11,900 | 11,900 | 11,900 | 11,900 | 11,900 | 59,500 |
| PW18019 Urban Forest Tree Inventory | M | 0 | 0 | 200,000 | 0 | 0 | 0 | 200,000 |
| Total for: 30506 - Landscape Maintenance Dist #1 | | 9,700 | 11,900 | 211,900 | 11,900 | 11,900 | 11,900 | 259,500 |
| 30509 - Community Facilities Dist No 2 | | | | | | | | |
| PW00097 Community Facilities 2 | M | 307,900 | 110,800 | 85,800 | 60,800 | 60,800 | 35,800 | 354,000 |
| PW00737 CFD Irrigation Control Upgrade | M | 184,400 | 821,400 | 0 | 0 | 0 | 0 | 821,400 |
| PW00738 CFD #2 Improvement Projects | M | 160,900 | 111,300 | 10,500 | 0 | 0 | 0 | 121,800 |
| Total for: 30509 - Community Facilities Dist No 2 | | 653,200 | 1,043,500 | 96,300 | 60,800 | 60,800 | 35,800 | 1,297,200 |
| 30510 - Community Facilities Dist No 4 | | | | | | | | |
| PW00098 Community Facilities 4 | 6 | 900 | 719,900 | 0 | 0 | 0 | 0 | 719,900 |
| Total for: 30510 - Community Facilities Dist No 4 | | 900 | 719,900 | 0 | 0 | 0 | 0 | 719,900 |
| 30511 - Community Facilities Dist No 5 | | | | | | | | |
| PW00240 Community Facilities Dist. 5 | 3 | 0 | 1,500 | 0 | 0 | 0 | 0 | 1,500 |
| Total for: 30511 - Community Facilities Dist No 5 | | 0 | 1,500 | 0 | 0 | 0 | 0 | 1,500 |
| 30513 - Community Facilities Dist No 7 | | | | | | | | |
| PW00254 CFD #7 | 6 | 600 | 219,100 | 0 | 0 | 0 | 0 | 219,100 |
| Total for: 30513 - Community Facilities Dist No 7 | | 600 | 219,100 | 0 | 0 | 0 | 0 | 219,100 |



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| 180000 - Public Works Department | | | | | | | | |
| 30514 - Community Facilities District No 8 | | | | | | | | |
| PW00260 CFD#8 - The Zone | 4 | 0 | 2,000 | 0 | 0 | 0 | 0 | 2,000 |
| Total for: 30514 - Community Facilities District No 8 | | 0 | 2,000 | 0 | 0 | 0 | 0 | 2,000 |
| 30517 - Community Facility Dist No. 11 | | | | | | | | |
| PW00355 CFD #11 Feature Maintenance | M | 262,400 | 186,400 | 186,400 | 186,400 | 186,400 | 186,400 | 932,000 |
| PW00737 CFD Irrigation Control Upgrade | M | 0 | 650,000 | 0 | 0 | 0 | 0 | 650,000 |
| PW00739 CFD #11 Improvement Projects | M | 11,300 | 15,000 | 16,000 | 17,000 | 18,000 | 19,000 | 85,000 |
| Total for: 30517 - Community Facility Dist No. 11 | | 273,700 | 851,400 | 202,400 | 203,400 | 204,400 | 205,400 | 1,667,000 |
| 30518 - CFD #12 Copper River Ranch | | | | | | | | |
| PW00447 CFD 12 Copper River Maint Dist | 6 | 534,400 | 434,800 | 459,800 | 559,800 | 459,800 | 559,800 | 2,474,000 |
| Total for: 30518 - CFD #12 Copper River Ranch | | 534,400 | 434,800 | 459,800 | 559,800 | 459,800 | 559,800 | 2,474,000 |
| 30520 - Community Facility Dist No. 14 | | | | | | | | |
| PW00348 CFD #14 Running Horse | 3 | 0 | 77,300 | 0 | 0 | 0 | 0 | 77,300 |
| Total for: 30520 - Community Facility Dist No. 14 | | 0 | 77,300 | 0 | 0 | 0 | 0 | 77,300 |
| 30521 - CFD#15 EAST Copper River Dist | | | | | | | | |
| PW00659 CFD 15 EAST Copper River Maint District | M | 600 | 1,800 | 0 | 0 | 0 | 0 | 1,800 |
| Total for: 30521 - CFD#15 EAST Copper River Dist | | 600 | 1,800 | 0 | 0 | 0 | 0 | 1,800 |



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| 180000 - Public Works Department | | | | | | | | |
| 30522 - CFD No. 2 - Reserve | | | | | | | | |
| PW00536 CFD#2 Reserve | M | 85,900 | 212,400 | 212,400 | 212,400 | 212,400 | 212,400 | 1,062,000 |
| Total for: 30522 - CFD No. 2 - Reserve | | 85,900 | 212,400 | 212,400 | 212,400 | 212,400 | 212,400 | 1,062,000 |
| 30523 - CFD No. 11 - Reserve | | | | | | | | |
| PW00539 CFD#11 Reserve | M | 58,400 | 125,600 | 135,600 | 145,600 | 155,600 | 165,600 | 728,000 |
| Total for: 30523 - CFD No. 11 - Reserve | | 58,400 | 125,600 | 135,600 | 145,600 | 155,600 | 165,600 | 728,000 |
| 31501 - UGM Neigh Park Service Area 1 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 0 | 0 | 0 | 0 | 1,200 |
| Total for: 31501 - UGM Neigh Park Service Area 1 | | 800 | 1,200 | 0 | 0 | 0 | 0 | 1,200 |
| 31502 - UGM Neigh Park Service Area 2 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 1,700 | 1,800 | 0 | 0 | 0 | 0 | 1,800 |
| Total for: 31502 - UGM Neigh Park Service Area 2 | | 1,700 | 1,800 | 0 | 0 | 0 | 0 | 1,800 |
| 31503 - UGM Neigh Park Service Area 3 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 800 | 800 | 800 | 800 | 800 | 4,000 |
| Total for: 31503 - UGM Neigh Park Service Area 3 | | 800 | 800 | 800 | 800 | 800 | 800 | 4,000 |
| 31504 - UGM Neigh Park Service Area 4 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 7,500 |
| Total for: 31504 - UGM Neigh Park Service Area 4 | | 800 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 7,500 |



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| 180000 - Public Works Department | | | | | | | | |
| 31505 - UGM Neigh Park Service Area 5 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 31505 - UGM Neigh Park Service Area 5 | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 31507 - UGM Neigh Park Service Area 7 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 800 | 800 | 800 | 800 | 800 | 4,000 |
| Total for: 31507 - UGM Neigh Park Service Area 7 | | 800 | 800 | 800 | 800 | 800 | 800 | 4,000 |
| 31509 - UGM parks Citywide Facil Fees | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 49,200 | 45,300 | 45,300 | 45,300 | 45,300 | 45,300 | 226,500 |
| Total for: 31509 - UGM parks Citywide Facil Fees | | 49,200 | 45,300 | 45,300 | 45,300 | 45,300 | 45,300 | 226,500 |
| 31510 - UGM Parkland (Quimby) Ded Fee | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 6,500 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 35,000 |
| Total for: 31510 - UGM Parkland (Quimby) Ded Fee | | 6,500 | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 35,000 |
| 31516 - UGM Major Street Zona A | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| PW00772 Friant Rd Med Cap-Fres to Nees | 0 | 18,200 | 320,400 | 31,800 | 0 | 0 | 0 | 352,200 |
| Total for: 31516 - UGM Major Street Zona A | | 19,000 | 321,600 | 33,000 | 1,200 | 1,200 | 1,200 | 358,200 |



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| 180000 - Public Works Department | | | | | | | | |
| 31517 - UGM Major Street Zone B | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 31517 - UGM Major Street Zone B | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 31518 - UGM Major Street Zone C | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 1,600 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 10,000 |
| Total for: 31518 - UGM Major Street Zone C | | 1,600 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 10,000 |
| 31519 - UGM Major Street Zone D | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 30,800 | 32,200 | 2,200 | 2,200 | 2,200 | 2,200 | 41,000 |
| Total for: 31519 - UGM Major Street Zone D | | 30,800 | 32,200 | 2,200 | 2,200 | 2,200 | 2,200 | 41,000 |
| 31520 - UGM Major Street Zone E | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 0 | 800 | 1,000 | 1,200 | 1,200 | 1,200 | 5,400 |
| Total for: 31520 - UGM Major Street Zone E | | 0 | 800 | 1,000 | 1,200 | 1,200 | 1,200 | 5,400 |
| 31522 - UGM Major Street Zone E-4 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 11,600 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 60,000 |
| Total for: 31522 - UGM Major Street Zone E-4 | | 11,600 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 60,000 |
| 31524 - UGM Major Street Zone F | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 200 | 500 | 400 | 0 | 0 | 0 | 900 |
| Total for: 31524 - UGM Major Street Zone F | | 200 | 500 | 400 | 0 | 0 | 0 | 900 |



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| 180000 - Public Works Department | | | | | | | | |
| 31532 - UGM Maj Bridge Fee Zone B | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,300 | 0 | 0 | 0 | 0 | 1,300 |
| Total for: 31532 - UGM Maj Bridge Fee Zone B | | 800 | 1,300 | 0 | 0 | 0 | 0 | 1,300 |
| 31533 - UGM Maj Bridge Fee Zone C/D2 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 31533 - UGM Maj Bridge Fee Zone C/D2 | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 31534 - UGM Maj Bridge Fee Zone D-1/E-2 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 0 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 31534 - UGM Maj Bridge Fee Zone D-1/E-2 | | 0 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 31535 - UGM Maj Bridge Fee Zone E-1 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 31535 - UGM Maj Bridge Fee Zone E-1 | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 31536 - UGM Maj Bridge Fee Zone E-3 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 0 | 200 | 200 | 400 | 0 | 0 | 800 |
| Total for: 31536 - UGM Maj Bridge Fee Zone E-3 | | 0 | 200 | 200 | 400 | 0 | 0 | 800 |
| 31537 - UGM Maj Bridge Fee Zone E-4 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 2,400 | 2,800 | 2,800 | 1,800 | 1,800 | 100 | 9,300 |
| Total for: 31537 - UGM Maj Bridge Fee Zone E-4 | | 2,400 | 2,800 | 2,800 | 1,800 | 1,800 | 100 | 9,300 |



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| 180000 - Public Works Department | | | | | | | | | |
| 31538 - UGM Maj Bridge Fee Zone F | | | | | | | | | |
| PW00261 | UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 31538 - UGM Maj Bridge Fee Zone F | | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 31549 - UGM Fire Station #16 | | | | | | | | | |
| PW00261 | UGM Biannual Reimbursement | M | 0 | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 5,600 |
| Total for: 31549 - UGM Fire Station #16 | | | 0 | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 5,600 |
| 31550 - UGM Fire Station #17 | | | | | | | | | |
| PW00261 | UGM Biannual Reimbursement | M | 0 | 500 | 500 | 500 | 500 | 500 | 2,500 |
| Total for: 31550 - UGM Fire Station #17 | | | 0 | 500 | 500 | 500 | 500 | 500 | 2,500 |
| 31552 - UGM Fire Station Serv Area 14 | | | | | | | | | |
| PW00261 | UGM Biannual Reimbursement | M | 0 | 800 | 800 | 800 | 800 | 800 | 4,000 |
| Total for: 31552 - UGM Fire Station Serv Area 14 | | | 0 | 800 | 800 | 800 | 800 | 800 | 4,000 |
| 31553 - UGM Fire Station Serv Area 15 | | | | | | | | | |
| PW00261 | UGM Biannual Reimbursement | M | 0 | 800 | 800 | 800 | 800 | 800 | 4,000 |
| Total for: 31553 - UGM Fire Station Serv Area 15 | | | 0 | 800 | 800 | 800 | 800 | 800 | 4,000 |
| 31555 - UGM Fire Station #19 | | | | | | | | | |
| PW00261 | UGM Biannual Reimbursement | M | 500 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 31555 - UGM Fire Station #19 | | | 500 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |



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| 180000 - Public Works Department | | | | | | | | | |
| 31556 - UGM Fire Citywide Facil Fees | | | | | | | | | |
| PW00261 | UGM Biannual Reimbursement | M | 35,400 | 20,400 | 20,400 | 20,400 | 20,400 | 20,400 | 102,000 |
| Total for: 31556 - UGM Fire Citywide Facil Fees | | | 35,400 | 20,400 | 20,400 | 20,400 | 20,400 | 20,400 | 102,000 |
| 31561 - UGM R/R Crossing Audobon & SP | | | | | | | | | |
| PW00261 | UGM Biannual Reimbursement | M | 200 | 100 | 0 | 0 | 0 | 0 | 100 |
| Total for: 31561 - UGM R/R Crossing Audobon & SP | | | 200 | 100 | 0 | 0 | 0 | 0 | 100 |
| 31562 - UGM RR Cross/At Grade Zone A/B | | | | | | | | | |
| PW00261 | UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 31562 - UGM RR Cross/At Grade Zone A/B | | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 31563 - UGM RR Cross at Grade Zone A/C | | | | | | | | | |
| PW00261 | UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 31563 - UGM RR Cross at Grade Zone A/C | | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 31564 - UGM RR Cross Grade Zone A/D | | | | | | | | | |
| PW00261 | UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 31564 - UGM RR Cross Grade Zone A/D | | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 31565 - UGM RR Cross/AG Zone E/1-A | | | | | | | | | |
| PW00261 | UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 31565 - UGM RR Cross/AG Zone E/1-A | | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |



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| 180000 - Public Works Department | | | | | | | | |
| 31566 - UGM RR Cross at Grade Zone C/D | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 31566 - UGM RR Cross at Grade Zone C/D1 | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 31567 - UGM at Grade Railroad Crossing | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 31567 - UGM at Grade Railroad Crossing | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 31577 - UGM Grade Separation Zone E/4A | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 0 | 800 | 800 | 800 | 800 | 800 | 4,000 |
| Total for: 31577 - UGM Grade Separation Zone E/4A | | 0 | 800 | 800 | 800 | 800 | 800 | 4,000 |



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| 180000 - Public Works Department | | | | | | | | | |
| 31578 - UGM Traffic Signal | | | | | | | | | |
| PW00261 | UGM Biannual Reimbursement | M | 1,131,700 | 736,300 | 491,300 | 491,300 | 491,300 | 491,300 | 2,701,500 |
| PW00393 | SR41 Shaw Ave Inchg | 4 | 130,600 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00526 | TS Cedar & Woodward | 4 | 0 | 0 | 114,200 | 0 | 0 | 0 | 114,200 |
| PW00579 | Nees W Widen Hayston - Maple | 6 | 0 | 72,200 | 0 | 0 | 0 | 0 | 72,200 |
| PW00596 | TS Butler & Willow | 5 | 0 | 164,900 | 0 | 0 | 0 | 0 | 164,900 |
| PW00631 | Shields EB Widening at Fowler | 4 | 105,100 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00676 | TS Shields & Weber | 1 | 99,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00678 | TS Clinton & Valentine | 3 | 0 | 178,500 | 0 | 0 | 0 | 0 | 178,500 |
| PW00693 | TS Grantland & Shaw (City/County) | M | 77,900 | 21,300 | 0 | 0 | 0 | 0 | 21,300 |
| PW00698 | TS Tulare & R | 3 | 159,300 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00707 | TS LT Palm & Clinton | 1 | 58,600 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00768 | TS Chestnut & Shields | 0 | 0 | 81,200 | 0 | 0 | 0 | 0 | 81,200 |
| PW18007 | Audubon / Nees Dual Left Turn | 6 | 0 | 259,500 | 40,900 | 0 | 0 | 0 | 300,400 |
| PW19001 | FY 2019 Future RSTP Street Improvements & Overla | M | 0 | 0 | 200,000 | 0 | 0 | 0 | 200,000 |
| PW20001 | FY 2020 Future RSTP Street Improvements & Overla | M | 0 | 0 | 0 | 200,000 | 0 | 0 | 200,000 |
| PW21001 | FY 2021 Future RSTP Street Improvements & Overlays | M | 0 | 0 | 0 | 0 | 200,000 | 0 | 200,000 |
| PW21005 | Veterans Blvd/SR99 Interchange Construction | 2 | 0 | 0 | 0 | 0 | 0 | 1,100,000 | 1,100,000 |
| PW22001 | FY 2022 Future RSTP Street Improvements & Overlays | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 200,000 |
| Total for: 31578 - UGM Traffic Signal | | | 1,762,200 | 1,513,900 | 846,400 | 691,300 | 691,300 | 1,791,300 | 5,534,200 |



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| 180000 - Public Works Department | | | | | | | | |
| 31585 - Community Facilities District No. | | | | | | | | |
| PW00322 CFD 2005-01 TR 5350 Run Horse | 3 | 0 | 500 | 0 | 0 | 0 | 0 | 500 |
| Total for: 31585 - Community Facilities District No. 2005-01 | | 0 | 500 | 0 | 0 | 0 | 0 | 500 |
| 31586 - UGM Police Citywide Facility Impa | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 32,500 | 30,100 | 30,100 | 30,100 | 30,100 | 30,100 | 150,500 |
| Total for: 31586 - UGM Police Citywide Facility Impact Fee | | 32,500 | 30,100 | 30,100 | 30,100 | 30,100 | 30,100 | 150,500 |
| 31588 - Francher Creek Proj Fin District | | | | | | | | |
| PW00567 Francher Creek Financing CFD | 5 | 0 | 5,400 | 0 | 0 | 0 | 0 | 5,400 |
| Total for: 31588 - Francher Creek Proj Fin District | | 0 | 5,400 | 0 | 0 | 0 | 0 | 5,400 |
| 31620 - Major Street Const Friant Rd Wide | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 0 | 200 | 0 | 0 | 0 | 0 | 200 |
| Total for: 31620 - Major Street Const Friant Rd Widen | | 0 | 200 | 0 | 0 | 0 | 0 | 200 |
| 31625 - R/W Acquisition Tract 5206 | | | | | | | | |
| PW00287 UGM R/W Tract 5206 | 3 | 0 | 9,200 | 0 | 0 | 0 | 0 | 9,200 |
| Total for: 31625 - R/W Acquisition Tract 5206 | | 0 | 9,200 | 0 | 0 | 0 | 0 | 9,200 |
| 31633 - R/W Acquisition-Tract 5237 | | | | | | | | |
| PW00353 R/W Acquisition Tract 5237 | 4 | 0 | 77,200 | 0 | 0 | 0 | 0 | 77,200 |
| Total for: 31633 - R/W Acquisition-Tract 5237 | | 0 | 77,200 | 0 | 0 | 0 | 0 | 77,200 |



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| 180000 - Public Works Department | | | | | | | | |
| 31641 - RW Acquisition - Tract 5232 | | | | | | | | |
| PW00754 Tract 5232 Belmont Ave Wide | 5 | 520,600 | 1,590,800 | 463,300 | 0 | 0 | 0 | 2,054,100 |
| Total for: 31641 - RW Acquisition - Tract 5232 | | 520,600 | 1,590,800 | 463,300 | 0 | 0 | 0 | 2,054,100 |
| 31643 - AD #131 UGM Reimbursements | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 0 | 1,669,000 | 0 | 0 | 0 | 0 | 1,669,000 |
| Total for: 31643 - AD #131 UGM Reimbursements | | 0 | 1,669,000 | 0 | 0 | 0 | 0 | 1,669,000 |
| 31649 - RW Acquisition - Tract 5273 | | | | | | | | |
| PW00686 R/W Acquisition - Tract 5352 | 6 | 1,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 31649 - RW Acquisition - Tract 5273 | | 1,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| 31650 - RW Acquisition - PMap 2008-13 | | | | | | | | |
| PW00687 R/W Acquisition - PMap 2008-13 | 2 | 700 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 31650 - RW Acquisition - PMap 2008-13 | | 700 | 0 | 0 | 0 | 0 | 0 | 0 |
| 31651 - RAIV Acquisition-T5770 & T5567 | | | | | | | | |
| PW00705 R/W Acq. - Tracts 5770 & 5567 | | 800 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 31651 - RAIV Acquisition-T5770 & T5567 | | 800 | 0 | 0 | 0 | 0 | 0 | 0 |
| 31652 - RW Acquisition - T5531 | | | | | | | | |
| PW00719 R/W Acquisition - Tract 5531 | 5 | 0 | 367,900 | 0 | 0 | 0 | 0 | 367,900 |
| Total for: 31652 - RW Acquisition - T5531 | | 0 | 367,900 | 0 | 0 | 0 | 0 | 367,900 |



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| 180000 - Public Works Department | | | | | | | | |
| 31653 - R/W Acquisition - T6095 | | | | | | | | |
| PW00794 R/W Acquisition - Tract 6095 | 0 | 0 | 52,100 | 0 | 0 | 0 | 0 | 52,100 |
| Total for: 31653 - R/W Acquisition - T6095 | | 0 | 52,100 | 0 | 0 | 0 | 0 | 52,100 |
| 31654 - R/W Acquisition - T6124 | | | | | | | | |
| PW00799 R/W Acquisition - Tract 6124 | 0 | 0 | 110,500 | 0 | 0 | 0 | 0 | 110,500 |
| Total for: 31654 - R/W Acquisition - T6124 | | 0 | 110,500 | 0 | 0 | 0 | 0 | 110,500 |
| 31655 - R/W Acquisition T5341 T5424 T550 | | | | | | | | |
| PW00721 R/W Acq - T5341 T5424 T5501 | | 0 | 250,500 | 0 | 0 | 0 | 0 | 250,500 |
| Total for: 31655 - R/W Acquisition T5341 T5424 T5501 | | 0 | 250,500 | 0 | 0 | 0 | 0 | 250,500 |
| 31660 - UGM Fire Station 10 Relocation | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 0 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 17,500 |
| Total for: 31660 - UGM Fire Station 10 Relocation | | 0 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 17,500 |
| 31662 - UGM Fire Station 12 Improvement | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 0 | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 | 16,000 |
| Total for: 31662 - UGM Fire Station 12 Improvements | | 0 | 3,200 | 3,200 | 3,200 | 3,200 | 3,200 | 16,000 |
| 31663 - UGM Fire Station 24 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 0 | 3,500 | 0 | 0 | 0 | 0 | 3,500 |
| Total for: 31663 - UGM Fire Station 24 | | 0 | 3,500 | 0 | 0 | 0 | 0 | 3,500 |



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| 180000 - Public Works Department | | | | | | | | |
| 31664 - UGM Fire Station 25 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 0 | 700 | 700 | 700 | 700 | 700 | 3,500 |
| Total for: 31664 - UGM Fire Station 25 | | 0 | 700 | 700 | 700 | 700 | 700 | 3,500 |
| 40120 - Woodward Park Pln Svc Rechg | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 40120 - Woodward Park Pln Svc Rechg | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 40121 - UGM Well Develop Serv Area 142 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 200 | 200 | 200 | 200 | 200 | 0 | 800 |
| Total for: 40121 - UGM Well Develop Serv Area 142 | | 200 | 200 | 200 | 200 | 200 | 0 | 800 |
| 40122 - UGM Wtr Area 201S-Sgle Well | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 40122 - UGM Wtr Area 201S-Sgle Well | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 40123 - UGM Wtr Area 301S-Sgle Well | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 900 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 40123 - UGM Wtr Area 301S-Sgle Well | | 900 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 40124 - UGM Wtr Area 101S-Sgle Well | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 1,300 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 7,500 |
| Total for: 40124 - UGM Wtr Area 101S-Sgle Well | | 1,300 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 7,500 |



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| 180000 - Public Works Department | | | | | | | | |
| 40127 - Wellhead Treatment Area 101-S | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 40127 - Wellhead Treatment Area 101-S | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 40128 - UGM Well Develop Svc Area 11-A | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 40128 - UGM Well Develop Svc Area 11-A | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 40129 - UGM Well Develop Serv Area 86 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 40129 - UGM Well Develop Serv Area 86 | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 40130 - UGM Well Develop Serv Area 90 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 40130 - UGM Well Develop Serv Area 90 | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 40131 - UGM Well Division Serv Area 91 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 40131 - UGM Well Division Serv Area 91 | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 40132 - UGM Well Develop Serv Area 102 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 40132 - UGM Well Develop Serv Area 102 | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |



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| 180000 - Public Works Department | | | | | | | | |
| 40135 - UGM Well Develop Serv Area 141 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 40135 - UGM Well Develop Serv Area 141 | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 40136 - UGM Well Develop Serv Area 153 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 800 | 800 | 800 | 800 | 800 | 4,000 |
| Total for: 40136 - UGM Well Develop Serv Area 153 | | 800 | 800 | 800 | 800 | 800 | 800 | 4,000 |
| 40140 - UGM Trans Grid Serv Area A | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 31,900 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 162,500 |
| Total for: 40140 - UGM Trans Grid Serv Area A | | 31,900 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 162,500 |
| 40141 - UGM Trans Grid Serv Area B | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 6,100 | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | 32,500 |
| Total for: 40141 - UGM Trans Grid Serv Area B | | 6,100 | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | 32,500 |
| 40142 - UGM Trans Grid Serv Area C | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 900 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 40142 - UGM Trans Grid Serv Area C | | 900 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 40143 - UGM Trans Grid Serv Area D | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 6,200 | 6,700 | 6,700 | 6,700 | 6,700 | 6,700 | 33,500 |
| Total for: 40143 - UGM Trans Grid Serv Area D | | 6,200 | 6,700 | 6,700 | 6,700 | 6,700 | 6,700 | 33,500 |



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| 180000 - Public Works Department | | | | | | | | |
| 40144 - UGM Trans Grid Serv Area E | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 1,400 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 9,000 |
| Total for: 40144 - UGM Trans Grid Serv Area E | | 1,400 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 9,000 |
| 40148 - UGM Bond Debt Serv Area 101 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 1,500 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 9,000 |
| Total for: 40148 - UGM Bond Debt Serv Area 101 | | 1,500 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 9,000 |
| 40150 - UGM Bond Serv Area 305S | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 40150 - UGM Bond Serv Area 305S | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 40152 - UGM Bond Debt Serv Area 501s | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 1,600 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 9,000 |
| Total for: 40152 - UGM Bond Debt Serv Area 501s | | 1,600 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 9,000 |
| 40158 - Recharge Area 501s | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 | 6,500 |
| Total for: 40158 - Recharge Area 501s | | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 | 6,500 |
| 40159 - UGM NE Recharge Site | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 40159 - UGM NE Recharge Site | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |



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| 180000 - Public Works Department | | | | | | | | |
| 40163 - Wellhead Treatment Area 201S | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 800 | 800 | 800 | 800 | 200 | 3,400 |
| Total for: 40163 - Wellhead Treatment Area 201S | | 800 | 800 | 800 | 800 | 800 | 200 | 3,400 |
| 40164 - Wellhead Treatment Area 301 S | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 40164 - Wellhead Treatment Area 301 S | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 40165 - Wellhead Treatment Area 401-S | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 40165 - Wellhead Treatment Area 401-S | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 40166 - Wellhead Treatment Area 501S | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 40166 - Wellhead Treatment Area 501S | | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 40173 - UGM Wtr Supp Area 401-S Multi | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 40173 - UGM Wtr Supp Area 401-S Multi | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 40174 - UGM Wtr Supp Area 501 S Sgle | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 20,700 | 21,200 | 21,200 | 21,200 | 21,200 | 21,200 | 106,000 |
| Total for: 40174 - UGM Wtr Supp Area 501 S Sgle | | 20,700 | 21,200 | 21,200 | 21,200 | 21,200 | 21,200 | 106,000 |



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| 180000 - Public Works Department | | | | | | | | |
| 40178 - UGM Well Develop Serv Area 136 | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 0 | 500 | 500 | 500 | 500 | 500 | 2,500 |
| Total for: 40178 - UGM Well Develop Serv Area 136 | | 0 | 500 | 500 | 500 | 500 | 500 | 2,500 |
| 40513 - Cornelia Sewer Trunk Fee | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 40513 - Cornelia Sewer Trunk Fee | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 40514 - Grantland Sewer Trunk Fee | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 2,800 | 2,800 | 2,800 | 2,800 | 2,800 | 14,000 |
| Total for: 40514 - Grantland Sewer Trunk Fee | | 800 | 2,800 | 2,800 | 2,800 | 2,800 | 2,800 | 14,000 |
| 40515 - Herndon Sewer Trunk Fee | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 11,500 |
| Total for: 40515 - Herndon Sewer Trunk Fee | | 800 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 11,500 |
| 40516 - Fowler Sewer Trunk Fee | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 5,400 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 27,500 |
| Total for: 40516 - Fowler Sewer Trunk Fee | | 5,400 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 27,500 |
| 40540 - UGM Area-wide Oversize Sewer | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 103,300 | 103,500 | 103,500 | 103,500 | 103,500 | 103,500 | 517,500 |
| Total for: 40540 - UGM Area-wide Oversize Sewer | | 103,300 | 103,500 | 103,500 | 103,500 | 103,500 | 103,500 | 517,500 |



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| 180000 - Public Works Department | | | | | | | | |
| 40591 - UGM Lift Station / APU Svc Area | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 40591 - UGM Lift Station / APU Svc Area | | 800 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 40592 - UGM Millbrook Olay Sewer Fee | | | | | | | | |
| PW00261 UGM Biannual Reimbursement | M | 900 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| Total for: 40592 - UGM Millbrook Olay Sewer Fee | | 900 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 41501 - Community Sanitation Operating | | | | | | | | |
| PW00655 Median Island Irrigation Installation | M | 700 | 0 | 0 | 0 | 0 | 0 | 0 |
| PW00772 Friant Rd Med Cap-Fres to Nees | 0 | 9,100 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| PW00777 Median Isl Irrigation Control | 0 | 11,600 | 426,000 | 0 | 0 | 0 | 0 | 426,000 |
| PW18019 Urban Forest Tree Inventory | M | 0 | 0 | 90,900 | 0 | 0 | 0 | 90,900 |
| Total for: 41501 - Community Sanitation Operating | | 21,400 | 476,000 | 90,900 | 0 | 0 | 0 | 566,900 |
| 46501 - PW Special Project Revolving Fund | | | | | | | | |
| PW00216 RDA Improvements Projects | 3 | 51,200 | 66,500 | 66,500 | 66,500 | 66,500 | 66,500 | 332,500 |
| PW00704 Golden State Bridge Repair | 5 | 149,200 | 64,200 | 0 | 0 | 0 | 0 | 64,200 |
| Total for: 46501 - PW Special Project Revolving Fund | | 200,400 | 130,700 | 66,500 | 66,500 | 66,500 | 66,500 | 396,700 |
| Total for: 180000 - Public Works Department | | 36,333,700 | 94,219,700 | 64,817,500 | 33,421,700 | 114,359,500 | 21,864,900 | 328,683,300 |



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| 400000 - Development & Resource Mgt. Dept | | | | | | | | |
| 10101 - General Fund | | | | | | | | |
| PW00275 Parking Facilities Improvements | 3 | 434,300 | 1,169,500 | 0 | 0 | 0 | 0 | 1,169,500 |
| Total for: 10101 - General Fund | | 434,300 | 1,169,500 | 0 | 0 | 0 | 0 | 1,169,500 |



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| 400000 - Development & Resource Mgt. Dept | | | | | | | | |
| 20501 - Community Dev Block Grant | | | | | | | | |
| MC00010 Sec. 108 Loan Repayment | M | 514,300 | 524,800 | 0 | 0 | 0 | 0 | 524,800 |
| MC00034 Southeast Specific Plan | | 0 | 550,000 | 0 | 0 | 0 | 0 | 550,000 |
| PC00115 Romain Improvements | 7 | 215,000 | 185,000 | 0 | 0 | 0 | 0 | 185,000 |
| PC00151 Mosqueda Ctr Improvements | 5 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| PC00152 Cary Park Improvements | 4 | 0 | 400,000 | 0 | 0 | 0 | 0 | 400,000 |
| PC00153 Tot Lot Replacement - Var Pks | M | 0 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| PC00163 Southwest BMX Park | 3 | 0 | 200,000 | 0 | 0 | 0 | 0 | 200,000 |
| PC00166 Fink White Park Improvements | 3 | 0 | 170,000 | 0 | 0 | 0 | 0 | 170,000 |
| PC00176 Learner Pools 2017 | M | 0 | 250,000 | 0 | 0 | 0 | 0 | 250,000 |
| PC00177 Holmes Remediation Projs - CDBG | 3 | 0 | 150,000 | 0 | 0 | 0 | 0 | 150,000 |
| PC00178 Pinedale ADA Projects - CDBG | 2 | 0 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| PC00179 Romain Improvements - CDBG | 7 | 0 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| PC00180 Ted C Wills Improvements - CDBG | 3 | 0 | 275,900 | 0 | 0 | 0 | 0 | 275,900 |
| PW00694 Roy & Almy Reconstruction | 3 | 0 | 177,400 | 0 | 0 | 0 | 0 | 177,400 |
| PW00716 Neighborhood Street Improve | M | 0 | 17,600 | 0 | 0 | 0 | 0 | 17,600 |
| PW18021 FY18 Neighborhood Street Improvement | M | 0 | 1,998,600 | 0 | 0 | 0 | 0 | 1,998,600 |
| RC00094 Herndon Township Sewer | 2 | 0 | 250,000 | 0 | 0 | 0 | 0 | 250,000 |
| Total for: 20501 - Community Dev Block Grant | | 1,229,300 | 5,399,300 | 0 | 0 | 0 | 0 | 5,399,300 |



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| 400000 - Development & Resource Mgt. Dept | | | | | | | | |
| 20503 - Revolving Loans - RRP | | | | | | | | |
| MC00019 Miscellaneous Projects | M | 0 | 43,400 | 0 | 0 | 0 | 0 | 43,400 |
| Total for: 20503 - Revolving Loans - RRP | | 0 | 43,400 | 0 | 0 | 0 | 0 | 43,400 |
| 20515 - Neighborhood Stabilization Prog | | | | | | | | |
| MC00033 NSP Acquisition Rehabilitation | M | 0 | 586,000 | 0 | 0 | 0 | 0 | 586,000 |
| Total for: 20515 - Neighborhood Stabilization Prog | | 0 | 586,000 | 0 | 0 | 0 | 0 | 586,000 |
| 24045 - Housing Trust Earmark | | | | | | | | |
| HC00011 Housing Trust Fund | M | 0 | 5,900 | 0 | 0 | 0 | 0 | 5,900 |
| Total for: 24045 - Housing Trust Earmark | | 0 | 5,900 | 0 | 0 | 0 | 0 | 5,900 |
| 30152 - Parking Garage 7 Improvem 2010 | | | | | | | | |
| PW00610 Garage 7 Improvements 2010 | 3 | 0 | 474,400 | 0 | 0 | 0 | 0 | 474,400 |
| Total for: 30152 - Parking Garage 7 Improvem 2010 | | 0 | 474,400 | 0 | 0 | 0 | 0 | 474,400 |
| Total for: 400000 - Development & Resource Mgt. D | | 1,663,600 | 7,678,500 | 0 | 0 | 0 | 0 | 7,678,500 |



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| 410000 - Department of Public Utilities | | | | | | | | |
| 10101 - General Fund | | | | | | | | |
| GC18002 Convenience Centers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 10101 - General Fund | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 40101 - Water Enterprise Fund | | | | | | | | |
| WC00001 Fire Hydrant Installations | M | 5,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 75,000 |
| WC00004 Water Main Extensions | M | 15,700 | 8,000 | 235,000 | 5,000 | 0 | 0 | 248,000 |
| WC00005 Water Main Renewal | M | 4,761,700 | 10,574,600 | 7,000,000 | 10,000,000 | 7,000,000 | 7,000,000 | 41,574,600 |
| WC00016 Water Well Construction | M | 3,681,600 | 4,402,800 | 4,000,000 | 4,191,300 | 5,000,000 | 5,000,000 | 22,594,100 |
| WC00017 Well Rehabilitation | M | 939,300 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 5,000,000 |
| WC00018 Pump Rehabilitation | M | 459,200 | 500,400 | 500,000 | 500,000 | 500,000 | 500,000 | 2,500,400 |
| WC00020 Granular Activated Carbon | M | 0 | 1,172,200 | 92,600 | 700 | 0 | 0 | 1,265,500 |
| WC00021 Surface Water Treatment Plant | 6 | 4,000 | 268,900 | 1,010,800 | 6,200 | 0 | 0 | 1,285,900 |
| WC00023 Water Telemetry System | M | 734,600 | 790,000 | 740,000 | 500,000 | 500,000 | 500,000 | 3,030,000 |
| WC00024 Water Yard-Expansion/Improvement | 7 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 325,000 |
| WC00027 Inventory - Materials | M | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 750,000 |
| WC00033 Recharge Facilities - Basins | M | 325,000 | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 1,125,000 |
| WC00039 Source Water Protection | 6 | 250,000 | 250,000 | 0 | 0 | 0 | 0 | 250,000 |
| WC00050 City Recharge Basins | M | 5,500 | 2,019,900 | 157,300 | 73,300 | 2,500,000 | 0 | 4,750,500 |
| WC00051 Metro Resources Plan Update | M | 560,000 | 108,700 | 700,000 | 500,000 | 500,000 | 500,000 | 2,308,700 |
| WC00053 Emergency Generator Sets | M | 4,400 | 0 | 0 | 0 | 0 | 0 | 0 |
| WC00057 SE Fresno Surface Wtr Treatment | 5 | 0 | 1,050,000 | 500,000 | 0 | 0 | 0 | 1,550,000 |



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| 410000 - Department of Public Utilities | | | | | | | | | |
| 40101 - Water Enterprise Fund | | | | | | | | | |
| WC00061 | T-4 Downtown Tank and Well | 3 | 70,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| WC00072 | Downtown Water Supply Main | 3 | 200 | 0 | 0 | 0 | 0 | 0 | 0 |
| WC00074 | Water Facilities Security Impr | M | 0 | 0 | 300,000 | 300,000 | 300,000 | 300,000 | 900,000 |
| WC00076 | Downtown Water System Upgrades | 3 | 0 | 0 | 135,000 | 761,500 | 4,935,500 | 4,935,500 | 5,832,000 |
| WC00083 | Program Management | M | 500,000 | 800,000 | 600,000 | 400,000 | 400,000 | 400,000 | 2,600,000 |
| WC00084 | Program Initiatives | M | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| WC00086 | Caltrans SR99 Utility Relocation | M | 192,400 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| WC00087 | CMMS Enhancements | M | 10,000 | 450,000 | 0 | 0 | 0 | 0 | 450,000 |
| WC00088 | TCP Plan | M | 500,000 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| WC00089 | L-T Hydraulic & WQ Modeling | 0 | 220,000 | 220,000 | 220,000 | 0 | 0 | 0 | 440,000 |
| WC00091 | Fleet Maintenance Constn WW | 0 | 0 | 0 | 3,000,000 | 0 | 0 | 0 | 3,000,000 |
| Total for: 40101 - Water Enterprise Fund | | | 13,503,600 | 24,270,500 | 20,210,700 | 18,066,500 | 18,916,500 | 20,590,500 | 102,054,700 |
| 40103 - Water Connection Charge Fund | | | | | | | | | |
| WC00002 | Serv/Meter Installations 2" or Less | M | 1,067,800 | 1,318,700 | 1,450,500 | 1,552,000 | 1,645,100 | 1,727,500 | 7,693,800 |
| WC00006 | Serv/Meter Install Above | M | 675,200 | 799,800 | 879,800 | 941,500 | 998,000 | 1,048,000 | 4,667,100 |
| WC00014 | Combined/Multiple Installation | M | 789,900 | 641,500 | 705,600 | 755,000 | 800,300 | 840,400 | 3,742,800 |
| WC00093 | Water Service Connection Loans | 0 | 50,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,500,000 |
| Total for: 40103 - Water Connection Charge Fund | | | 2,582,900 | 3,260,000 | 3,535,900 | 3,748,500 | 3,943,400 | 4,115,900 | 18,603,700 |



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| 410000 - Department of Public Utilities | | | | | | | | |
| 40110 - DBCP Recovery Fund | | | | | | | | |
| WC00020 Granular Activated Carbon | M | 451,100 | 93,100 | 0 | 0 | 0 | 0 | 93,100 |
| WC00021 Surface Water Treatment Plant | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WC00062 Nitrate Treatment | 5 | 4,700 | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| WC00065 SE/SWTP Transmission Pipelines | 5 | 2,000,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 40110 - DBCP Recovery Fund | | 2,455,800 | 94,100 | 0 | 0 | 0 | 0 | 94,100 |
| 40116 - SE Fresno Project Bond Fund | | | | | | | | |
| WC00065 SE/SWTP Transmission Pipelines | 5 | 0 | 2,000,000 | 0 | 0 | 0 | 0 | 2,000,000 |
| Total for: 40116 - SE Fresno Project Bond Fund | | 0 | 2,000,000 | 0 | 0 | 0 | 0 | 2,000,000 |
| 40122 - UGM Wtr Area 201S-Sgle Well | | | | | | | | |
| WC00016 Water Well Construction | M | 617,400 | 535,300 | 68,500 | 1,000 | 0 | 0 | 604,800 |
| Total for: 40122 - UGM Wtr Area 201S-Sgle Well | | 617,400 | 535,300 | 68,500 | 1,000 | 0 | 0 | 604,800 |
| 40123 - UGM Wtr Area 301S-Sgle Well | | | | | | | | |
| WC00016 Water Well Construction | M | 16,100 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 40123 - UGM Wtr Area 301S-Sgle Well | | 16,100 | 0 | 0 | 0 | 0 | 0 | 0 |
| 40127 - Wellhead Treatment Area 101-S | | | | | | | | |
| WC00058 UGM101S Wellhead Treatment Prj | 0 | 500,000 | 1,000,000 | 1,000,000 | 1,000,000 | 398,000 | 0 | 3,398,000 |
| Total for: 40127 - Wellhead Treatment Area 101-S | | 500,000 | 1,000,000 | 1,000,000 | 1,000,000 | 398,000 | 0 | 3,398,000 |



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| 410000 - Department of Public Utilities | | | | | | | | | |
| 40147 - Orange Center School Dist Loan | | | | | | | | | |
| WC00004 | Water Main Extensions | M | 378,600 | 926,300 | 0 | 0 | 0 | 0 | 926,300 |
| Total for: 40147 - Orange Center School Dist Loan | | | 378,600 | 926,300 | 0 | 0 | 0 | 0 | 926,300 |
| 40161 - SRF KingsRiver Pipeline Loan | | | | | | | | | |
| WC00057 | SE Fresno Surface Wtr Treatment | 5 | 4,557,300 | 4,185,100 | 22,700 | 0 | 0 | 0 | 4,207,800 |
| Total for: 40161 - SRF KingsRiver Pipeline Loan | | | 4,557,300 | 4,185,100 | 22,700 | 0 | 0 | 0 | 4,207,800 |
| 40162 - SRF Regnl Transmssn Mains Loar | | | | | | | | | |
| WC00065 | SE/SWTP Transmission Pipelines | 5 | 55,604,700 | 17,352,100 | 2,941,000 | 2,200 | 0 | 0 | 20,295,300 |
| Total for: 40162 - SRF Regnl Transmssn Mains Loan | | | 55,604,700 | 17,352,100 | 2,941,000 | 2,200 | 0 | 0 | 20,295,300 |
| 40168 - Copper River Ranch Water Infra | | | | | | | | | |
| WC00021 | Surface Water Treatment Plant | 6 | 2,231,500 | 1,135,900 | 616,100 | 0 | 0 | 0 | 1,752,000 |
| WC00023 | Water Telemetry System | M | 321,800 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 40168 - Copper River Ranch Water Infra | | | 2,553,300 | 1,135,900 | 616,100 | 0 | 0 | 0 | 1,752,000 |
| 40169 - SRF Corrosn Inhibitr FeedSysLn | | | | | | | | | |
| WC00090 | Wellhead Corrosion Inhibitor S | 0 | 1,512,500 | 13,713,600 | 1,770,000 | 3,900 | 0 | 0 | 15,487,500 |
| Total for: 40169 - SRF Corrosn Inhibitr FeedSysLn | | | 1,512,500 | 13,713,600 | 1,770,000 | 3,900 | 0 | 0 | 15,487,500 |



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| 410000 - Department of Public Utilities | | | | | | | | |
| 40173 - UGM Wtr Supp Area 401-S Multi | | | | | | | | |
| WC00016 Water Well Construction | M | 7,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 40173 - UGM Wtr Supp Area 401-S Multi | | 7,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 40174 - UGM Wtr Supp Area 501 S Sgle | | | | | | | | |
| WC00016 Water Well Construction | M | 14,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 40174 - UGM Wtr Supp Area 501 S Sgle | | 14,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 40184 - SRF Loan-Friant-Kern Canl Pipe | | | | | | | | |
| WC00038 SWTP/Friant Kern Canal Pipeline | 6 | 2,413,700 | 602,200 | 6,700 | 0 | 0 | 0 | 608,900 |
| Total for: 40184 - SRF Loan-Friant-Kern Canl Pipe | | 2,413,700 | 602,200 | 6,700 | 0 | 0 | 0 | 608,900 |
| 40188 - SRF SEWTF D15-02012 Loan | | | | | | | | |
| WC00057 SE Fresno Surface Wtr Treatment | 5 | 4,314,900 | 6,677,700 | 4,110,000 | 45,800 | 0 | 0 | 10,833,500 |
| Total for: 40188 - SRF SEWTF D15-02012 Loan | | 4,314,900 | 6,677,700 | 4,110,000 | 45,800 | 0 | 0 | 10,833,500 |
| 40195 - USDA DaleVille Water Line Grnt | | | | | | | | |
| WC00004 Water Main Extensions | M | 8,100 | 525,500 | 1,700 | 0 | 0 | 0 | 527,200 |
| Total for: 40195 - USDA DaleVille Water Line Grnt | | 8,100 | 525,500 | 1,700 | 0 | 0 | 0 | 527,200 |
| 40197 - TCP Settlement Fund | | | | | | | | |
| WC00092 TCP Remediation | 0 | 0 | 0 | 10,000,000 | 10,000,000 | 10,000,000 | 10,000,000 | 40,000,000 |
| Total for: 40197 - TCP Settlement Fund | | 0 | 0 | 10,000,000 | 10,000,000 | 10,000,000 | 10,000,000 | 40,000,000 |



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| 410000 - Department of Public Utilities | | | | | | | | |
| 40198 - SRF NEWTF 6MG TANK CLWL2 L | | | | | | | | |
| WC00021 Surface Water Treatment Plant | 6 | 151,500 | 11,220,700 | 626,600 | 1,200 | 0 | 0 | 11,848,500 |
| Total for: 40198 - SRF NEWTF 6MG TANK CLWL2 LN | | 151,500 | 11,220,700 | 626,600 | 1,200 | 0 | 0 | 11,848,500 |
| 40201 - WTRSM T GRNT FRIANT KERN CN | | | | | | | | |
| WC00038 SWTP/Friant Kern Canal Pipeline | 6 | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 1,000,000 |
| Total for: 40201 - WTRSM T GRNT FRIANT KERN CNL PL | | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 1,000,000 |
| 40202 - Water Capacity Fee Fund | | | | | | | | |
| WC00004 Water Main Extensions | M | 149,200 | 1,403,800 | 500,000 | 1,000,000 | 1,000,000 | 1,000,000 | 4,903,800 |
| WC00085 Transmission Grid Mains | M | 0 | 0 | 3,000,000 | 3,000,000 | 0 | 0 | 6,000,000 |
| Total for: 40202 - Water Capacity Fee Fund | | 149,200 | 1,403,800 | 3,500,000 | 4,000,000 | 1,000,000 | 1,000,000 | 10,903,800 |
| 40501 - Wastewater Enterprise | | | | | | | | |
| RC00005 Emergency Repairs - Short Extension | M | 200,000 | 200,000 | 200,000 | 200,000 | 250,000 | 250,000 | 1,100,000 |
| RC00010 Lift Station Rehab | M | 0 | 0 | 75,000 | 75,000 | 75,000 | 75,000 | 300,000 |
| RC00080 Access Structure Rehab | M | 190,000 | 150,000 | 150,000 | 75,000 | 75,000 | 75,000 | 525,000 |
| RC00099 Citywide Sewer Access Structures | M | 0 | 300,000 | 0 | 300,000 | 300,000 | 500,000 | 1,400,000 |
| RC00131 Merced (Glenn-Thorne) Rehab | M | 7,684,000 | 500,000 | 0 | 0 | 0 | 0 | 500,000 |
| RC00133 S. Ind. Area Coll. System Infrastructure | 3 | 180,000 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| RC00150 Lift Stations LS4, LS5, and LS10 Rehab | M | 264,000 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| RC00152 Chinatown Btwn G/HWY 99/Stanislaus/Inyo | 3 | 35,000 | 20,000 | 0 | 0 | 0 | 0 | 20,000 |
| RC00156 Caltrans SR99 Utility Reloc Design & Inspection | 3 | 35,000 | 10,000 | 0 | 0 | 0 | 0 | 10,000 |



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| 410000 - Department of Public Utilities | | | | | | | | | |
| 40501 - Wastewater Enterprise | | | | | | | | | |
| RC00158 | Congo Alley & H/Broadway Alley Rehabilitation | 3 | 692,000 | 52,000 | 0 | 0 | 0 | 0 | 52,000 |
| RC00159 | North Central Downtown Coll System Improvs | 3 | 1,602,000 | 90,000 | 0 | 0 | 0 | 0 | 90,000 |
| RC00160 | High Priority Point Repair | M | 473,000 | 1,000,000 | 1,000,000 | 1,500,000 | 3,500,000 | 8,500,000 | 8,500,000 |
| RC00161 | Sewer Rehabilitation in Church Ave. | 3 | 80,000 | 20,000 | 0 | 0 | 0 | 0 | 20,000 |
| RC00162 | Sewer Rehabilitation in F/Santa Clara St. | 3 | 29,000 | 10,000 | 0 | 0 | 0 | 0 | 10,000 |
| RC00163 | Sewer Rehabilitation in Home Ave. | 7 | 32,000 | 13,000 | 0 | 0 | 0 | 0 | 13,000 |
| RC00164 | Hammond Ave_Abby St Swr Rehab | 7 | 619,000 | 86,000 | 0 | 0 | 0 | 0 | 86,000 |
| RC18001 | Sewer Rehabilitation in Mono St. | 5 | 0 | 315,000 | 0 | 0 | 0 | 0 | 315,000 |
| RC18002 | Sewer Rehabilitation in Shields Ave. Frontage Road | 7 | 0 | 254,000 | 0 | 0 | 0 | 0 | 254,000 |
| RC18003 | Sewer Rehabilitation in Sherman-First & Saginaw | 7 | 0 | 264,000 | 0 | 0 | 0 | 0 | 264,000 |
| RC18004 | Sewer Rehab btw. MLK/Jensen/Bardell/Dorothy Ave | 3 | 0 | 356,000 | 0 | 0 | 0 | 0 | 356,000 |
| RC18005 | Fresno/H Street Sewer Siphon Removal | 3 | 0 | 130,000 | 0 | 0 | 0 | 0 | 130,000 |
| RC18006 | Lift Station #LS1 Rehabilitation | 3 | 0 | 306,000 | 0 | 0 | 0 | 0 | 306,000 |
| RC18007 | RWRF Property Sewer Improvements | 3 | 0 | 55,000 | 0 | 0 | 0 | 0 | 55,000 |
| RC18008 | Sewer Construction in Katy Lane and Cecelia Ave | 3 | 0 | 97,000 | 0 | 0 | 0 | 0 | 97,000 |
| RC18009 | Herndon Milburn Junction Structure | 2 | 0 | 200,000 | 0 | 0 | 0 | 0 | 200,000 |
| RC18010 | Odor Control for Collection System | M | 0 | 100,000 | 100,000 | 2,000,000 | 0 | 0 | 2,200,000 |
| RC18011 | CMMS Enhancements | 3 | 0 | 450,000 | 0 | 0 | 0 | 0 | 450,000 |
| RC20001 | Glenn Ave Replacement or Rehab | 3 | 0 | 0 | 0 | 2,090,000 | 0 | 0 | 2,090,000 |
| RC20002 | Sewer Rehab. Fresno-Simpson-First-Terrace Ave | 7 | 0 | 0 | 0 | 810,000 | 0 | 0 | 810,000 |
| RC20003 | Sewer Rehabilitatin in San Pablo Ave | 7 | 0 | 0 | 0 | 73,000 | 0 | 0 | 73,000 |



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| 410000 - Department of Public Utilities | | | | | | | | | |
| 40501 - Wastewater Enterprise | | | | | | | | | |
| RC20004 | Sewer Rehabilitation in Thesta and Effie St | 4 | 0 | 0 | 0 | 162,000 | 0 | 0 | 162,000 |
| RC20005 | Sewer Rehabilitation in Geraldine Way | 3 | 0 | 0 | 0 | 179,000 | 0 | 0 | 179,000 |
| RC20006 | Sewer Rehab. in Railroad Ave/Golden State Blvd Alley | 3 | 0 | 0 | 0 | 131,000 | 0 | 0 | 131,000 |
| RC21001 | Grove/Bryd, Bryd/Kaviland, & Kaviland/Garrett Alleys | M | 0 | 0 | 0 | 0 | 364,000 | 0 | 364,000 |
| RC21002 | Sewer Rehabilitation in Roberts Ave and Tenth St | 4 | 0 | 0 | 0 | 0 | 197,000 | 0 | 197,000 |
| RC21003 | Sewer Rehabilitation in Fourth St | 4 | 0 | 0 | 0 | 0 | 49,000 | 0 | 49,000 |
| RC21004 | Sewer Rehabilitation in Barcus and Mission Ave | 2 | 0 | 0 | 0 | 0 | 32,000 | 0 | 32,000 |
| RC21005 | Sewer Rehabilitation in Ashcroft Ave | 7 | 0 | 0 | 0 | 0 | 54,000 | 0 | 54,000 |
| RC21006 | Sewer Rehabilitation in Maroa Ave | 7 | 0 | 0 | 0 | 0 | 79,000 | 0 | 79,000 |
| RC21007 | Sewer Rehabilitation in Cortland/Fountain Alley | 1 | 0 | 0 | 0 | 0 | 99,000 | 0 | 99,000 |
| RC21008 | Sewer Rehab in Glenn, Yale and Vassar Ave | 7 | 0 | 0 | 0 | 0 | 291,000 | 0 | 291,000 |
| RC22001 | Sewer Rehabilitation in Ninth Street | 7 | 0 | 0 | 0 | 0 | 0 | 90,000 | 90,000 |
| RC22002 | Sewer Rehabilitation in Cambridge Ave | M | 0 | 0 | 0 | 0 | 0 | 105,000 | 105,000 |
| RC22003 | Sewer Rehabilitation in Del Mar Ave | M | 0 | 0 | 0 | 0 | 0 | 82,000 | 82,000 |
| RC22004 | Sewer Rehabilitation in Feger Ave | M | 0 | 0 | 0 | 0 | 0 | 105,000 | 105,000 |
| RC22005 | Sewer Rehabilitation in Eunice/Ivy Ave Alley | 3 | 0 | 0 | 0 | 0 | 0 | 131,000 | 131,000 |
| RC22006 | Sewer Rehab Alleys S of Grove / Elm/ Nicholas | 3 | 0 | 0 | 0 | 0 | 0 | 569,000 | 569,000 |
| TC00014 | RWRF Emergency Large Scale Repairs | M | 1,000,000 | 1,000,000 | 750,000 | 750,000 | 750,000 | 750,000 | 4,000,000 |
| TC00028 | Repair / Replace Plant Paving | 3 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 |
| TC00043 | Digester Cleaning | 3 | 295,000 | 275,000 | 285,000 | 265,000 | 285,000 | 225,000 | 1,335,000 |
| TC00074 | Air Emissions Enhancements | 3 | 0 | 0 | 0 | 1,600,000 | 0 | 0 | 1,600,000 |



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| 410000 - Department of Public Utilities | | | | | | | | | |
| 40501 - Wastewater Enterprise | | | | | | | | | |
| TC00078 | Reclamation Well Replacement/Repair | 3 | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| TC00079 | Centralized Odor Control Sys for Plant Process | 3 | 270,000 | 20,000 | 0 | 0 | 0 | 0 | 20,000 |
| TC00081 | Expansion of NFWRF Design | 6 | 0 | 0 | 600,000 | 0 | 0 | 0 | 600,000 |
| TC00095 | Tertiary Treatment at Reg Reclamation Facility | 3 | 96,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| TC00096 | Southwest Quadrant Recycled Water Dist System | 3 | 191,600 | 5,000 | 0 | 0 | 0 | 0 | 5,000 |
| TC00097 | Northeast Quadrant Recycled Water Dist System | M | 26,000 | 772,200 | 339,700 | 0 | 0 | 0 | 1,111,900 |
| TC00101 | Northwest Quadrant Recycled Water Dist System | M | 25,700 | 2,948,100 | 1,486,200 | 0 | 0 | 0 | 4,434,300 |
| TC00111 | RWRF Master Plan Update | 3 | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 |
| TC00112 | WW System Enhancements/Upgrades | 3 | 0 | 0 | 0 | 2,000,000 | 2,000,000 | 8,000,000 | 12,000,000 |
| TC00120 | Recycled Water Recharge Facilities | 3 | 1,539,100 | 25,000 | 0 | 0 | 0 | 3,000,000 | 3,025,000 |
| TC00132 | A Side Effluent Canal Improvements | 3 | 300,000 | 0 | 0 | 1,500,000 | 0 | 0 | 1,500,000 |
| TC00134 | Downtown Recycled Water Distribution System | 3 | 0 | 0 | 4,000,000 | 0 | 0 | 0 | 4,000,000 |
| TC00137 | Aeration Basins #9 and #10 Nitrogen Reduction | 3 | 0 | 0 | 0 | 2,000,000 | 0 | 0 | 2,000,000 |
| TC00139 | Plant 2 Demo | 3 | 165,000 | 20,000 | 0 | 0 | 0 | 0 | 20,000 |
| TC00141 | Upgrade Distributive Energy Management System | 3 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| TC00142 | Recycled Water System User Interconnections | M | 1,100,000 | 2,900,000 | 1,600,000 | 0 | 0 | 0 | 4,500,000 |
| TC00143 | Wet Well Cleaning in Headworks | 3 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| TC00144 | Headworks Drainline | 3 | 350,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| TC00145 | Airport Recycled Water Treatment Facility | 4 | 5,000 | 10,513,000 | 200,000 | 200,000 | 0 | 0 | 10,913,000 |
| TC00146 | Airport Recycled Water Facility Wastewater Diversion Sy | 4 | 0 | 100,000 | 100,000 | 0 | 0 | 0 | 200,000 |
| TC00147 | ARC Flash Hazard Analysis Study | 3 | 100,000 | 0 | 0 | 0 | 0 | 100,000 | 100,000 |



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| 410000 - Department of Public Utilities | | | | | | | | | |
| 40501 - Wastewater Enterprise | | | | | | | | | |
| TC00150 | Fire Suppression System | 3 | 200,000 | 20,000 | 0 | 0 | 0 | 0 | 20,000 |
| TC00151 | Wireless Communication Upgrade | M | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| TC00152 | Digester #1 Rehabilitation | 3 | 630,000 | 20,000 | 0 | 0 | 0 | 0 | 20,000 |
| TC00153 | NFWRP Pond Rehabilitation | 6 | 300,000 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| TC00154 | Renewable Gas Diversion | 3 | 637,000 | 6,275,000 | 0 | 0 | 0 | 0 | 6,275,000 |
| TC00155 | Power Generation Feasibility | 3 | 235,200 | 0 | 0 | 0 | 0 | 0 | 0 |
| TC00156 | Solids & Waste Handling Evaluation | 3 | 362,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| TC00157 | Digester #2 Rehabilitation | 3 | 585,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| TC00158 | Water Supply Reliability Impro | 3 | 100,000 | 1,165,000 | 0 | 0 | 0 | 0 | 1,165,000 |
| TC00159 | Flare Capacity Expansion | 3 | 1,000,000 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| TC11002 | Sidestream Treatment | 3 | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 |
| TC18001 | Reclamation Well System Interfite to Tertiary Treatment | M | 0 | 0 | 1,500,000 | 0 | 0 | 0 | 1,500,000 |
| TC18002 | Laboratory Remodel | 3 | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 |
| TC18003 | Dewatering Silo Conveyor Rebuild | 3 | 0 | 180,000 | 0 | 0 | 0 | 0 | 180,000 |
| TC18004 | Headworks Barscreen | 3 | 0 | 395,000 | 0 | 0 | 0 | 0 | 395,000 |
| TC18005 | Residuals Master Plan | M | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 |
| TC18006 | Recycled Water Recharge Facility at Leaky Acres | 4 | 0 | 100,000 | 100,000 | 0 | 0 | 0 | 200,000 |
| TC18007 | Downtown Basin Acquisition | 3 | 0 | 3,000,000 | 0 | 0 | 0 | 0 | 3,000,000 |
| TC18008 | Boiler Replacement for PGF | 3 | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 |
| TC18009 | Substation Expansion | 3 | 0 | 171,000 | 0 | 1,700,000 | 0 | 0 | 1,871,000 |
| TC18010 | Fleet Maintenance Siting Assessment | M | 0 | 500,000 | 5,000,000 | 0 | 0 | 0 | 5,500,000 |



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| 410000 - Department of Public Utilities | | | | | | | | | |
| 40501 - Wastewater Enterprise | | | | | | | | | |
| TC18011 | RWRF Property Conditioned Digester Gas | 3 | 0 | 75,000 | 435,000 | 0 | 0 | 0 | 510,000 |
| TC18012 | RWRF Property Recycled Water Pipeline | 3 | 0 | 65,000 | 0 | 0 | 0 | 0 | 65,000 |
| TC18013 | RWRF Property Gas Pipeline | 3 | 0 | 1,710,000 | 0 | 0 | 0 | 0 | 1,710,000 |
| TC19001 | Airport Recycled Water Facility Distribution System | M | 0 | 100,000 | 100,000 | 0 | 0 | 0 | 200,000 |
| TC19002 | Headworks Elevator Upgrade | 3 | 0 | 0 | 90,000 | 0 | 0 | 0 | 90,000 |
| TC19003 | Headworks Cooling Tower Replacement | 3 | 0 | 0 | 300,000 | 0 | 0 | 0 | 300,000 |
| TC19004 | Building Reroofing | 3 | 0 | 0 | 90,000 | 0 | 0 | 0 | 90,000 |
| TC19005 | Barscreen Rebuild | 3 | 0 | 0 | 198,000 | 0 | 0 | 0 | 198,000 |
| TC19006 | Digester Chopper Mix Pumps | 3 | 0 | 0 | 200,000 | 0 | 0 | 0 | 200,000 |
| TC20002 | Dewatering Cake Pump Improvements | 3 | 0 | 0 | 0 | 5,000,000 | 0 | 0 | 5,000,000 |
| Total for: 40501 - Wastewater Enterprise | | | 22,467,600 | 40,132,300 | 18,998,900 | 22,710,000 | 6,500,000 | 17,657,000 | 105,998,200 |
| 40525 - WW/SEW 2008 Bond Capital Proje | | | | | | | | | |
| RC00102 | Marks Ave Trunk Relief | M | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| RC00144 | West Ave. Sewer Rehab | 3 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 40525 - WW/SEW 2008 Bond Capital Project | | | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 |



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| 410000 - Department of Public Utilities | | | | | | | | | |
| 40526 - WW/SW Phase II Bond Capital | | | | | | | | | |
| RC00073 | Orange Ave Trunk Relief Construction | M | 0 | 0 | 0 | 0 | 0 | 4,000,000 | 4,000,000 |
| RC21009 | Capacity Enhancements in East Central Fresno | M | 0 | 0 | 0 | 0 | 1,550,000 | 22,050,000 | 23,600,000 |
| TC00096 | Southwest Quadrant Recycled Water Dist System | 3 | 0 | 0 | 21,881,000 | 0 | 0 | 0 | 21,881,000 |
| TC00097 | Northeast Quadrant Recycled Water Dist System | M | 0 | 0 | 0 | 8,416,800 | 32,373,500 | 422,100 | 41,212,400 |
| TC00101 | Northwest Quadrant Recycled Water Dist System | M | 0 | 0 | 0 | 74,453,200 | 11,386,200 | 142,000 | 85,981,400 |
| TC00145 | Airport Recycled Water Treatment Facility | 4 | 0 | 0 | 0 | 0 | 114,440,000 | 300,000 | 114,740,000 |
| TC00146 | Airport Recycled Water Facility Wastewater Diversion Sy | 4 | 0 | 0 | 0 | 0 | 11,740,000 | 540,000 | 12,280,000 |
| TC11002 | Sidestream Treatment | 3 | 0 | 0 | 0 | 3,830,000 | 0 | 26,820,000 | 30,650,000 |
| TC18006 | Recycled Water Recharge Facility at Leaky Acres | 4 | 0 | 0 | 0 | 0 | 10,400,000 | 190,000 | 10,590,000 |
| TC18008 | Boiler Replacement for PGF | 3 | 0 | 0 | 20,000,000 | 0 | 0 | 0 | 20,000,000 |
| TC19001 | Airport Recycled Water Facility Distribution System | M | 0 | 0 | 0 | 0 | 14,448,000 | 540,000 | 14,988,000 |
| TC20004 | PGF Turbines | 3 | 0 | 0 | 0 | 6,010,000 | 0 | 55,900,000 | 61,910,000 |
| TC20005 | Northeast Recycled Water User Connections | M | 0 | 0 | 0 | 1,000,000 | 0 | 1,250,000 | 2,250,000 |
| TC20006 | Northwest Recycled Water User Connections | M | 0 | 0 | 0 | 1,500,000 | 2,500,000 | 1,250,000 | 5,250,000 |
| Total for: 40526 - WW/SW Phase II Bond Capital | | | 0 | 0 | 41,881,000 | 95,210,000 | 198,837,700 | 113,404,100 | 449,332,800 |
| 40527 - State Revolving Loan Fund | | | | | | | | | |
| TC00095 | Tertiary Treatment at Reg Reclamation Facility | 3 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 40527 - State Revolving Loan Fund | | | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 |



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| 410000 - Department of Public Utilities | | | | | | | | |
| 40528 - State Revolving Loan Fund 2016 | | | | | | | | |
| TC00096 Southwest Quadrant Recycled Water Dist System | 3 | 2,865,300 | 25,293,700 | 0 | 0 | 0 | 0 | 25,293,700 |
| Total for: 40528 - State Revolving Loan Fund 2016 | | 2,865,300 | 25,293,700 | 0 | 0 | 0 | 0 | 25,293,700 |
| 40595 - Sewer Lateral Revolving Fund | | | | | | | | |
| RC00130 Sewer Lateral Revolving Proj | M | 150,000 | 300,000 | 300,000 | 300,000 | 100,000 | 100,000 | 1,100,000 |
| Total for: 40595 - Sewer Lateral Revolving Fund | | 150,000 | 300,000 | 300,000 | 300,000 | 100,000 | 100,000 | 1,100,000 |
| 41001 - Solid Waste Enterprise | | | | | | | | |
| GC00010 Acquisition | M | 564,500 | 573,000 | 581,600 | 590,300 | 599,200 | 608,200 | 2,952,300 |
| GC18001 DPU Fleet Facilities | 0 | 0 | 2,200,000 | 1,650,000 | 1,650,000 | 0 | 0 | 5,500,000 |
| GC18002 Convenience Centers | 0 | 0 | 2,650,000 | 1,500,000 | 0 | 0 | 0 | 4,150,000 |
| Total for: 41001 - Solid Waste Enterprise | | 564,500 | 5,423,000 | 3,731,600 | 2,240,300 | 599,200 | 608,200 | 12,602,300 |
| 41003 - City Landfill Closure | | | | | | | | |
| GC00016 B-Zone Wells | 3 | 4,100 | 1,800,000 | 250,000 | 250,000 | 250,000 | 250,000 | 2,800,000 |
| Total for: 41003 - City Landfill Closure | | 4,100 | 1,800,000 | 250,000 | 250,000 | 250,000 | 250,000 | 2,800,000 |
| Total for: 410000 - Department of Public Utilities | | 117,722,100 | 162,851,800 | 113,571,400 | 157,579,400 | 240,544,800 | 167,725,700 | 842,273,100 |



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| 430000 - Airports Department | | | | | | | | | |
| 42025 - Airways Golf Course Capital | | | | | | | | | |
| AC00045 | Airways Golf Course Capital | 4 | 0 | 675,100 | 0 | 0 | 0 | 0 | 675,100 |
| AC00335 | Airways Pool | 4 | 4,400 | 124,700 | 0 | 0 | 0 | 0 | 124,700 |
| Total for: 42025 - Airways Golf Course Capital | | | 4,400 | 799,800 | 0 | 0 | 0 | 0 | 799,800 |
| 42040 - Airport Federal Grants | | | | | | | | | |
| AC00311 | AIP73 FF14 Noise Exposure Map | 4 | 55,000 | 13,500 | 0 | 0 | 0 | 0 | 13,500 |
| AC00320 | AIP78 FF16 Recon Txy C (Des) | 4 | 42,800 | 266,700 | 0 | 0 | 0 | 0 | 266,700 |
| AC00322 | AIP75 FF14 Acq ARFF Vehicle | 4 | 61,800 | 0 | 0 | 0 | 0 | 0 | 0 |
| AC00331 | AIP77 FF15 West Comm Ramp Ph 1,2,3 | 4 | 365,200 | 267,600 | 0 | 0 | 0 | 0 | 267,600 |
| AC00333 | FCH AIP21 FF15 Txln Reh Con Ph1 | 3 | 183,900 | 0 | 0 | 0 | 0 | 0 | 0 |
| AC00345 | AIPxx FF18 Rehab Twy C Ph1 (Const) | 4 | 0 | 5,801,900 | 15,731,900 | 0 | 0 | 0 | 21,533,800 |
| AC00346 | AIPxx FF17 FCH Master Plan Update | 3 | 3,000 | 472,000 | 0 | 0 | 0 | 0 | 472,000 |
| AC00347 | AIP79 FF16 FAT Master Plan Update | 4 | 1,183,100 | 332,500 | 0 | 0 | 0 | 0 | 332,500 |
| AC00348 | AIPxx FF18 FCH AWOS Upgrade | 3 | 107,000 | 33,000 | 0 | 0 | 0 | 0 | 33,000 |
| AC00358 | AIPxx FF18 Airfield Lighting Sys | 4 | 0 | 300,000 | 0 | 0 | 0 | 0 | 300,000 |
| AC18024 | Marine Base Demo (FED MCCA) | 4 | 0 | 1,100,000 | 0 | 0 | 0 | 0 | 1,100,000 |
| AC18027 | 11R/29L End of Runway Repair | 4 | 0 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| AC18029 | AIPxx FF18 Noise Homes Part 150 | 4 | 0 | 1,111,100 | 0 | 0 | 0 | 0 | 1,111,100 |
| AC19001 | AIPxx FF19 Noise Homes Part 150 | 4 | 0 | 0 | 111,100 | 1,000,000 | 0 | 0 | 1,111,100 |
| AC19003 | AIPxx FF19 ARFF Stn (+EOC) Design | 4 | 0 | 0 | 50,000 | 600,000 | 0 | 0 | 650,000 |
| AC19007 | AIPxx FF19 FCH Obstruction Removal | 3 | 0 | 0 | 50,000 | 150,000 | 0 | 0 | 200,000 |



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| 430000 - Airports Department | | | | | | | | | |
| 42040 - Airport Federal Grants | | | | | | | | | |
| AC19016 | AIPxx FF19 SMGCS Implement Design | 4 | 0 | 0 | 50,000 | 400,000 | 0 | 0 | 450,000 |
| AC19017 | AIPxx FF19 Recon Twy B3/B4/C4 Demo B7 Design | 4 | 0 | 0 | 650,000 | 2,000,000 | 0 | 0 | 2,650,000 |
| AC20001 | AIPxx FF20 ARFF Station Constr | 4 | 0 | 0 | 0 | 500,000 | 8,000,000 | 0 | 8,500,000 |
| AC20004 | AIPxx FF20 Noise Homes Part 150 | 4 | 0 | 0 | 0 | 111,100 | 1,000,000 | 0 | 1,111,100 |
| AC20007 | AIPxx FF20 FCH Beacon Twr Replace | 3 | 0 | 0 | 0 | 50,000 | 100,000 | 0 | 150,000 |
| AC20014 | AIPxx FF20 Recon Txy A & GA | 4 | 0 | 0 | 0 | 100,000 | 600,000 | 0 | 700,000 |
| AC20015 | AIPxx FF20 Recon Rwy 11L/29R Des | 4 | 0 | 0 | 0 | 300,000 | 2,000,000 | 0 | 2,300,000 |
| AC20016 | AIPxx FF20 SMGCS Implement Const | 4 | 0 | 0 | 0 | 100,000 | 4,750,000 | 0 | 4,850,000 |
| AC21001 | AIPxx FF21 Recon Rwy 11L/29R Const | 4 | 0 | 0 | 0 | 0 | 1,000,000 | 39,000,000 | 40,000,000 |
| AC21003 | AIPxx FF21 FCH Twr Removal Des | 3 | 0 | 0 | 0 | 0 | 25,000 | 25,000 | 50,000 |
| AC21006 | AIPxx FF21 Noise Homes Part 150 | 4 | 0 | 0 | 0 | 0 | 111,100 | 1,000,000 | 1,111,100 |
| AC22001 | AIPxx FF22 Noise Homes Part 150 | 4 | 0 | 0 | 0 | 0 | 0 | 111,100 | 111,100 |
| Total for: 42040 - Airport Federal Grants | | | 2,001,800 | 9,798,300 | 16,643,000 | 5,311,100 | 17,586,100 | 40,136,100 | 89,474,600 |
| 42042 - Airport Capital | | | | | | | | | |
| AC00301 | Security Upgrades | 4 | 75,000 | 75,000 | 80,000 | 85,000 | 90,000 | 95,000 | 425,000 |
| AC00316 | Employee Lot | 4 | 156,200 | 0 | 0 | 0 | 0 | 0 | 0 |
| AC00317 | FAA Tower Building Modifications | 4 | 0 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| AC00326 | Admin Bldg HVAC | 4 | 190,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| AC00328 | Terminal HVAC Replacement | 4 | 26,200 | 673,800 | 0 | 0 | 0 | 0 | 673,800 |
| AC00329 | Park Lot-EV Charging Stations Des | 4 | 137,000 | 0 | 0 | 0 | 0 | 0 | 0 |



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| 430000 - Airports Department | | | | | | | | | |
| 42042 - Airport Capital | | | | | | | | | |
| AC00334 | Boarding Bridge Modifications | 4 | 369,000 | 131,000 | 0 | 0 | 0 | 0 | 131,000 |
| AC00336 | IT PM/Repairs/Upgrades | 4 | 50,000 | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 375,000 |
| AC00337 | FCH Term Complex Impr | 3 | 0 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| AC00338 | FCH Hangar Door Repair | 3 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| AC00339 | FCH Restaurant Rehab | 3 | 35,700 | 0 | 0 | 0 | 0 | 0 | 0 |
| AC00342 | Terminal Restrooms (Des/Const) | 4 | 43,500 | 306,500 | 500,000 | 0 | 0 | 0 | 806,500 |
| AC00343 | Terminal Chiller Rebuild | 4 | 148,700 | 21,300 | 0 | 0 | 0 | 0 | 21,300 |
| AC00354 | Bag Claim Walk Remodel | 4 | 0 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| AC00355 | Passenger Boarding Bridges Grd Level 6/8 | 4 | 7,500 | 1,192,500 | 0 | 0 | 0 | 0 | 1,192,500 |
| AC00356 | Terminal 2nd Floor Lighting | 4 | 0 | 150,000 | 0 | 0 | 0 | 0 | 150,000 |
| AC00357 | 11R/29L End of Runway Repair | 4 | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| AC00359 | FAT Terminal Comm Center Modifications | 4 | 2,300 | 0 | 0 | 0 | 0 | 0 | 0 |
| AC00362 | Crosswalk Alert Lights | 4 | 0 | 60,000 | 0 | 0 | 0 | 0 | 60,000 |
| AC00363 | Access Control and CCTV Upgrades | 4 | 18,300 | 181,700 | 0 | 0 | 0 | 0 | 181,700 |
| AC00364 | Terminal Boilers Replacement | 4 | 0 | 100,000 | 650,000 | 0 | 0 | 0 | 750,000 |
| AC00365 | Terminal Facade Lights Improvements | 4 | 0 | 30,000 | 0 | 0 | 0 | 0 | 30,000 |
| AC00366 | Airfield Perim Fence Ph1 | 4 | 0 | 100,000 | 820,000 | 0 | 0 | 0 | 920,000 |
| AC00368 | Passenger Facility Charge (PFC) Administration | 4 | 79,900 | 133,600 | 0 | 0 | 0 | 0 | 133,600 |
| AC18016 | Term Public Address System | 4 | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 |
| AC18017 | Terminal Counters Monitors | 4 | 0 | 60,000 | 0 | 0 | 0 | 0 | 60,000 |
| AC18018 | Comm Aviation Lighting | 4 | 0 | 50,000 | 250,000 | 0 | 0 | 0 | 300,000 |



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| 430000 - Airports Department | | | | | | | | | |
| 42042 - Airport Capital | | | | | | | | | |
| AC18019 | Terminal Roof Renovation | 4 | 0 | 100,000 | 1,000,000 | 0 | 0 | 0 | 1,100,000 |
| AC18020 | Air Cargo Taxilane Rehab | 4 | 0 | 400,000 | 0 | 0 | 0 | 0 | 400,000 |
| AC18021 | FCH Obstruction Lighting | 3 | 0 | 20,000 | 0 | 0 | 0 | 0 | 20,000 |
| AC18022 | FIS Conveyor Upgrades | 4 | 0 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| AC18023 | FIS HVAC Upgrades | 4 | 0 | 75,000 | 0 | 0 | 0 | 0 | 75,000 |
| AC18030 | Revenue System Software Upgrade | 4 | 0 | 144,300 | 0 | 0 | 0 | 0 | 144,300 |
| AC18031 | Property Acquisition / Improve | 4 | 0 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| AC19011 | Service Animal Area - FAT Terminal | 4 | 0 | 0 | 100,000 | 0 | 0 | 0 | 100,000 |
| AC19014 | Term Basement MPOE Cooling | 4 | 0 | 0 | 200,000 | 0 | 0 | 0 | 200,000 |
| AC19015 | Terminal TRA-1 Cooling | 4 | 0 | 0 | 80,000 | 0 | 0 | 0 | 80,000 |
| AC19018 | Admin Server Room Fire Protection | 4 | 0 | 0 | 30,000 | 0 | 0 | 0 | 30,000 |
| AC20010 | Terminal Air Handler VPD | 4 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| AC20011 | Admin Bldg Backup Generator | 4 | 0 | 0 | 0 | 75,000 | 0 | 0 | 75,000 |
| AC20012 | Terminal Skylight Replace | 4 | 0 | 0 | 0 | 300,000 | 0 | 0 | 300,000 |
| AC20013 | Airfield Perim Fence Ph2 | 4 | 0 | 0 | 0 | 1,600,000 | 0 | 0 | 1,600,000 |
| AM00103 | Environmental Site-Old Hammer Field | 4 | 80,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 |
| AM00106 | Facilities Repair/Repl Reserve | 4 | 40,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,500,000 |
| Total for: 42042 - Airport Capital | | | 1,504,300 | 5,579,700 | 4,385,000 | 2,835,000 | 765,000 | 770,000 | 14,334,700 |



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| 430000 - Airports Department | | | | | | | | | |
| 42045 - Consolidated Facility Chg Fd. | | | | | | | | | |
| AC00344 | CRCF Ready Lot/ Counters | 4 | 144,100 | 0 | 0 | 0 | 0 | 0 | 0 |
| AC18025 | RAC QTA Drainage Construction | 4 | 0 | 190,000 | 0 | 0 | 0 | 0 | 190,000 |
| AC18026 | RAC Way-Finding (signs) | 4 | 0 | 30,000 | 0 | 0 | 0 | 0 | 30,000 |
| AC18028 | RAC Vehicle Storage Lot-Design | 4 | 0 | 38,100 | 0 | 0 | 0 | 0 | 38,100 |
| Total for: 42045 - Consolidated Facility Chg Fd. | | | 144,100 | 258,100 | 0 | 0 | 0 | 0 | 258,100 |
| 42048 - CRCF Reserve Fund | | | | | | | | | |
| AC00367 | CRCF Facility Maintenance | 4 | 0 | 338,800 | 0 | 0 | 0 | 0 | 338,800 |
| AC19012 | RAC Vehicle Storage Lot - Construct | 4 | 0 | 0 | 500,000 | 0 | 0 | 0 | 500,000 |
| Total for: 42048 - CRCF Reserve Fund | | | 0 | 338,800 | 500,000 | 0 | 0 | 0 | 838,800 |
| Total for: 430000 - Airports Department | | | 3,654,600 | 16,774,700 | 21,528,000 | 8,146,100 | 18,351,100 | 40,906,100 | 105,706,000 |



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| 440000 - Convention Center Department | | | | | | | | |
| 10101 - General Fund | | | | | | | | |
| CC00030 Replacement Doors Arena/Valdez | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 10101 - General Fund | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 30142 - Conv Ctr Improvements - Falcons | | | | | | | | |
| CC00024 Falcons Project | 3 | 32,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| CC00029 Conv Ctr Improvement Phase II | 3 | 385,900 | 239,100 | 0 | 0 | 0 | 0 | 239,100 |
| Total for: 30142 - Conv Ctr Improvements - Falcons | | 417,900 | 239,100 | 0 | 0 | 0 | 0 | 239,100 |
| 43006 - Convention Center Capital | | | | | | | | |
| CC00030 Replacement Doors Arena/Valdez | 0 | 0 | 224,000 | 0 | 0 | 0 | 0 | 224,000 |
| Total for: 43006 - Convention Center Capital | | 0 | 224,000 | 0 | 0 | 0 | 0 | 224,000 |
| 47003 - Stadium Capital | | | | | | | | |
| CC00027 Stadium Capital Improvements | 3 | 121,000 | 3,533,000 | 0 | 0 | 0 | 0 | 3,533,000 |
| Total for: 47003 - Stadium Capital | | 121,000 | 3,533,000 | 0 | 0 | 0 | 0 | 3,533,000 |
| Total for: 440000 - Convention Center Department | | 538,900 | 3,996,100 | 0 | 0 | 0 | 0 | 3,996,100 |



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| 450000 - FAX Department | | | | | | | | |
| 22505 - Measure C Transit | | | | | | | | |
| FC00050 Bus Purchase Fixed Route =40' | M | 0 | 330,000 | 0 | 0 | 0 | 0 | 330,000 |
| Total for: 22505 - Measure C Transit | | 0 | 330,000 | 0 | 0 | 0 | 0 | 330,000 |
| 43523 - FTA 04 5307 Grant CA | | | | | | | | |
| FC00029 CNG Refueling Station | 3 | 270,400 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 43523 - FTA 04 5307 Grant CA | | 270,400 | 0 | 0 | 0 | 0 | 0 | 0 |
| 43524 - Miscellaneous Clean Air Grants | | | | | | | | |
| FC00001 Non-Revenue Support Vehicles | M | 23,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| FC00029 CNG Refueling Station | 3 | 0 | 852,200 | 0 | 0 | 0 | 0 | 852,200 |
| FC00050 Bus Purchase Fixed Route =40' | M | 105,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 43524 - Miscellaneous Clean Air Grants | | 129,000 | 852,200 | 0 | 0 | 0 | 0 | 852,200 |
| 43525 - FAX Capital | | | | | | | | |
| FC00001 Non-Revenue Support Vehicles | M | 131,100 | 100,000 | 25,400 | 0 | 0 | 0 | 125,400 |
| FC00019 Passenger Amenities | M | 511,300 | 100,000 | 0 | 0 | 0 | 0 | 100,000 |
| FC00026 Planning | M | 1,100 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| FC00036 Bldg and Facility Maintenance | 3 | 107,900 | 250,000 | 50,000 | 0 | 0 | 0 | 300,000 |
| Total for: 43525 - FAX Capital | | 751,400 | 500,000 | 75,400 | 0 | 0 | 0 | 575,400 |



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| 450000 - FAX Department | | | | | | | | |
| 43531 - FTA 02 5309 Grant CA-03-0667 | | | | | | | | |
| FC00049 Intermodal Facility | 5 | 92,100 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 43531 - FTA 02 5309 Grant CA-03-0667 | | 92,100 | 0 | 0 | 0 | 0 | 0 | 0 |
| 43532 - Transportation CMAQ Capital-435 | | | | | | | | |
| FC00049 Intermodal Facility | 5 | 816,000 | 120,000 | 0 | 0 | 0 | 0 | 120,000 |
| FC00050 Bus Purchase Fixed Route =40' | M | 1,100 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 43532 - Transportation CMAQ Capital-43532 | | 817,100 | 120,000 | 0 | 0 | 0 | 0 | 120,000 |
| 43538 - Prop 1B-CTSGP Transit Sec Grnt | | | | | | | | |
| FC00062 FY09-10 Prob 1B-CTSGP Sec Proj | M | 115,200 | 0 | 0 | 0 | 0 | 0 | 0 |
| FC00063 FY10-11 Prop 1B-CTSGP Security Projects | M | 21,300 | 319,500 | 0 | 0 | 0 | 0 | 319,500 |
| FC00080 FY11-12 Prop1B-CTSGP Sec Prjct | M | 404,000 | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| FC00081 FY12-13 Prop1B-CTSGP Sec Prjct | M | 44,600 | 506,600 | 0 | 0 | 0 | 0 | 506,600 |
| FC00082 FY13-14 Prop1B-CTSGP Sec Prjct | M | 35,900 | 425,000 | 0 | 0 | 0 | 0 | 425,000 |
| FC00083 FY14-15 Prop1B-CTSGP Sec Prjct | M | 0 | 588,400 | 0 | 0 | 0 | 0 | 588,400 |
| FC00084 FY15-16 Prop1B-CTSGP Sec Prjct | M | 0 | 586,000 | 0 | 0 | 0 | 0 | 586,000 |
| FC00085 FY16-17 Prop1B-CTSGP Sec Prjct | | 0 | 463,200 | 0 | 0 | 0 | 0 | 463,200 |
| Total for: 43538 - Prop 1B-CTSGP Transit Sec Grnt | | 621,000 | 2,889,700 | 0 | 0 | 0 | 0 | 2,889,700 |
| 43539 - FTA 5310 Grants (FY07-08 fwd) | | | | | | | | |
| FC00053 Paratransit Vehicles & Equip | M | 0 | 1,057,300 | 0 | 500,000 | 0 | 500,000 | 2,057,300 |
| Total for: 43539 - FTA 5310 Grants (FY07-08 fwd) | | 0 | 1,057,300 | 0 | 500,000 | 0 | 500,000 | 2,057,300 |



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| 450000 - FAX Department | | | | | | | | |
| 43542 - Prop 1B - PTMISEA Transit Grnt | | | | | | | | |
| FC00065 | M | 172,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| FC00066 | 7 | 53,300 | 55,000 | 0 | 0 | 0 | 0 | 55,000 |
| FC00068 | M | 812,100 | 575,000 | 0 | 0 | 0 | 0 | 575,000 |
| FC00069 | M | 0 | 4,045,200 | 0 | 0 | 0 | 0 | 4,045,200 |
| FC00087 | M | 1,200,000 | 5,328,000 | 2,185,700 | 0 | 0 | 0 | 7,513,700 |
| Total for: 43542 - Prop 1B - PTMISEA Transit Grnt | | | 10,003,200 | 2,185,700 | 0 | 0 | 0 | 12,188,900 |
| 43543 - 5316 JARC Grants | | | | | | | | |
| FC00074 | M | 19,200 | 45,500 | 0 | 0 | 0 | 0 | 45,500 |
| FC00079 | M | 0 | 239,000 | 0 | 0 | 0 | 0 | 239,000 |
| Total for: 43543 - 5316 JARC Grants | | | 284,500 | 0 | 0 | 0 | 0 | 284,500 |
| 43544 - 5317 New Freedom Grants | | | | | | | | |
| FC00075 | M | 0 | 879,300 | 0 | 0 | 0 | 0 | 879,300 |
| FC00076 | M | 0 | 22,400 | 0 | 0 | 0 | 0 | 22,400 |
| FC00077 | M | 2,700 | 25,200 | 0 | 0 | 0 | 0 | 25,200 |
| Total for: 43544 - 5317 New Freedom Grants | | | 926,900 | 0 | 0 | 0 | 0 | 926,900 |
| 43547 - FY2011 FTA 5309 Grant CA-04-021 | | | | | | | | |
| FC00050 | M | 2,148,600 | 590,100 | 0 | 0 | 0 | 0 | 590,100 |
| Total for: 43547 - FY2011 FTA 5309 Grant CA-04-0213 | | | 590,100 | 0 | 0 | 0 | 0 | 590,100 |



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| 450000 - FAX Department | | | | | | | | |
| 43548 - FTA Small Starts Grant | | | | | | | | |
| FC00070 BRT-Bus Rapid Transit Phase 1 | M | 475,100 | 5,160,000 | 0 | 0 | 0 | 0 | 5,160,000 |
| Total for: 43548 - FTA Small Starts Grant | | 475,100 | 5,160,000 | 0 | 0 | 0 | 0 | 5,160,000 |
| 43550 - FY 2011 FTA 5907 Grant CA-90-Yx | | | | | | | | |
| FC00019 Passenger Amenities | M | 47,000 | 27,500 | 0 | 0 | 0 | 0 | 27,500 |
| Total for: 43550 - FY 2011 FTA 5907 Grant CA-90-Yxxx | | 47,000 | 27,500 | 0 | 0 | 0 | 0 | 27,500 |
| 43551 - FY10-FY12 CMAQ Grants | | | | | | | | |
| FC00078 Transit Signal Prioritization | M | 0 | 1,565,700 | 0 | 0 | 0 | 0 | 1,565,700 |
| Total for: 43551 - FY10-FY12 CMAQ Grants | | 0 | 1,565,700 | 0 | 0 | 0 | 0 | 1,565,700 |
| 43552 - FY10 FTA 5308 Grant CA-58-0007 | | | | | | | | |
| FC00050 Bus Purchase Fixed Route =40' | M | 0 | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| FC00059 Circulator | 3 | 0 | 2,269,200 | 0 | 0 | 0 | 0 | 2,269,200 |
| Total for: 43552 - FY10 FTA 5308 Grant CA-58-0007 | | 0 | 2,270,200 | 0 | 0 | 0 | 0 | 2,270,200 |
| 43553 - FY2012 FTA 5307 Grant CA-90-Y94 | | | | | | | | |
| FC00019 Passenger Amenities | M | 111,500 | 8,200 | 0 | 0 | 0 | 0 | 8,200 |
| FC00026 Planning | M | 71,100 | 300 | 0 | 0 | 0 | 0 | 300 |
| Total for: 43553 - FY2012 FTA 5307 Grant CA-90-Y947 | | 182,600 | 8,500 | 0 | 0 | 0 | 0 | 8,500 |



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| 450000 - FAX Department | | | | | | | | |
| 43554 - FY2011 FTA CMAQ Grant CA-95-X | | | | | | | | |
| FC00057 Transit Fac/Station | M | 475,000 | 25,000 | 0 | 0 | 0 | 0 | 25,000 |
| Total for: 43554 - FY2011 FTA CMAQ Grant CA-95-X181 | | 475,000 | 25,000 | 0 | 0 | 0 | 0 | 25,000 |
| 43555 - FY2013 FTA 5307 Grant CA-90-Yx | | | | | | | | |
| FC00019 Passenger Amenities | M | 83,400 | 43,000 | 0 | 0 | 0 | 0 | 43,000 |
| FC00026 Planning | M | 137,300 | 64,100 | 0 | 0 | 0 | 0 | 64,100 |
| FC00053 Paratransit Vehicles & Equip | M | 283,000 | 59,600 | 0 | 0 | 0 | 0 | 59,600 |
| Total for: 43555 - FY2013 FTA 5307 Grant CA-90-Yxxx | | 503,700 | 166,700 | 0 | 0 | 0 | 0 | 166,700 |
| 43556 - FY2012 FTA CMAQ GRANT CA-95- | | | | | | | | |
| FC00039 Farebox | M | 50,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 43556 - FY2012 FTA CMAQ GRANT CA-95-X | | 50,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| 43557 - FY12 FTA 3509 Grant CA-04-0256 | | | | | | | | |
| FC00050 Bus Purchase Fixed Route =40' | M | 47,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total for: 43557 - FY12 FTA 3509 Grant CA-04-0256 | | 47,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| 43558 - TIRCP Grants-State Cap&Trade | | | | | | | | |
| FC00091 TIRCP - TVMs & Vehics | 0 | 4,234,800 | 428,500 | 0 | 0 | 0 | 0 | 428,500 |
| FC00092 TIRCP - HFN Imprmnts & Vehics | 0 | 0 | 4,183,100 | 0 | 0 | 0 | 0 | 4,183,100 |
| Total for: 43558 - TIRCP Grants-State Cap&Trade | | 4,234,800 | 4,611,600 | 0 | 0 | 0 | 0 | 4,611,600 |



City of Fresno
FY 2018 - 2022 Capital Improvement Program
By Department, Fund, Project

Run Date: 9/12/17
 Run Time: 11:48:24 AM

| Project Name | District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|--|----------|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 450000 - FAX Department | | | | | | | | |
| 43559 - FY14 FTA 5307 Grant CA | | | | | | | | |
| FC00019 Passenger Amenities | M | 116,900 | 8,300 | 0 | 0 | 0 | 0 | 8,300 |
| FC00026 Planning | M | 300 | 599,700 | 0 | 0 | 0 | 0 | 599,700 |
| Total for: 43559 - FY14 FTA 5307 Grant CA | | 117,200 | 608,000 | 0 | 0 | 0 | 0 | 608,000 |
| 43560 - FY13 5339 Grant CA-2016-## | | | | | | | | |
| FC00036 Bldg and Facility Maintenance | 3 | 0 | 3,200,000 | 1,400,000 | 0 | 1,400,000 | 0 | 6,000,000 |
| FC00050 Bus Purchase Fixed Route =40' | M | 2,500,000 | 1,200,100 | 0 | 1,000,000 | 0 | 1,000,000 | 3,200,100 |
| FC00053 Paratransit Vehicles & Equip | M | 0 | 529,000 | 0 | 400,000 | 0 | 400,000 | 1,329,000 |
| Total for: 43560 - FY13 5339 Grant CA-2016-## | | 2,500,000 | 4,929,100 | 1,400,000 | 1,400,000 | 1,400,000 | 1,400,000 | 10,529,100 |
| 43561 - FY12 FTA 5309 Grant CA-04-0280 | | | | | | | | |
| FC00057 Transit Fac/Station | M | 281,900 | 500,000 | 0 | 0 | 0 | 0 | 500,000 |
| Total for: 43561 - FY12 FTA 5309 Grant CA-04-0280 | | 281,900 | 500,000 | 0 | 0 | 0 | 0 | 500,000 |
| 43562 - FY15 FTA 5307 Grant CA-90-Z### | | | | | | | | |
| FC00001 Non-Revenue Support Vehicles | M | 0 | 227,000 | 0 | 0 | 0 | 0 | 227,000 |
| FC00019 Passenger Amenities | M | 245,900 | 4,100 | 0 | 0 | 0 | 0 | 4,100 |
| FC00026 Planning | M | 0 | 400,000 | 0 | 0 | 0 | 0 | 400,000 |
| FC00057 Transit Fac/Station | M | 454,700 | 50,000 | 0 | 0 | 0 | 0 | 50,000 |
| FC00090 Transit Asset Management | M | 0 | 300,000 | 0 | 0 | 0 | 0 | 300,000 |
| Total for: 43562 - FY15 FTA 5307 Grant CA-90-Z### | | 700,600 | 981,100 | 0 | 0 | 0 | 0 | 981,100 |



City of Fresno
FY 2018 - 2022 Capital Improvement Program
By Department, Fund, Project

Run Date: 9/12/17
 Run Time: 11:48:24 AM

| Project | Name | District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|--|-------------------------------|----------|--|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|-------------------------|
| 450000 - FAX Department | | | | | | | | | |
| 43563 - FY16 FTA 5307 Grant CA-2016-## | | | | | | | | | |
| FC00019 | Passenger Amenities | M | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 |
| FC00026 | Planning | M | 0 | 400,000 | 0 | 0 | 0 | 0 | 400,000 |
| Total for: 43563 - FY16 FTA 5307 Grant CA-2016-## | | | 0 | 900,000 | 0 | 0 | 0 | 0 | 900,000 |
| 43565 - FY17 FTA 5307 Grant CA-2017-## | | | | | | | | | |
| FC00019 | Passenger Amenities | M | 0 | 150,000 | 0 | 0 | 0 | 0 | 150,000 |
| FC00026 | Planning | M | 0 | 400,000 | 0 | 0 | 0 | 0 | 400,000 |
| Total for: 43565 - FY17 FTA 5307 Grant CA-2017-## | | | 0 | 550,000 | 0 | 0 | 0 | 0 | 550,000 |
| 43566 - FY17 FTA CMAQ Grant CA-2017-# | | | | | | | | | |
| FC00019 | Passenger Amenities | M | 1,025,000 | 20,000 | 0 | 0 | 0 | 0 | 20,000 |
| FC00050 | Bus Purchase Fixed Route =40' | M | 577,300 | 22,700 | 0 | 0 | 0 | 0 | 22,700 |
| Total for: 43566 - FY17 FTA CMAQ Grant CA-2017-## | | | 1,602,300 | 42,700 | 0 | 0 | 0 | 0 | 42,700 |
| 43567 - FY17 FTA 5307 Grant CA-2018-## | | | | | | | | | |
| FC00019 | Passenger Amenities | M | 0 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 750,000 |
| FC00026 | Planning | M | 0 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 2,000,000 |
| Total for: 43567 - FY17 FTA 5307 Grant CA-2018-## | | | 0 | 550,000 | 550,000 | 550,000 | 550,000 | 550,000 | 2,750,000 |
| 43592 - Transit Asset Maintenance | | | | | | | | | |
| FC00036 | Bldg and Facility Maintenance | 3 | 0 | 1,000,000 | 1,000,000 | 0 | 0 | 0 | 2,000,000 |
| Total for: 43592 - Transit Asset Maintenance | | | 0 | 1,000,000 | 1,000,000 | 0 | 0 | 0 | 2,000,000 |



City of Fresno
FY 2018 - 2022 Capital Improvement Program
By Department, Fund, Project

Run Date: 9/12/17
 Run Time: 11:48:24 AM

| Project Name | District | Capital Projects FY 2017 Estimate | 2018 Capital Projects | 2019 Capital Projects | 2020 Capital Projects | 2021 Capital Projects | 2022 Capital Projects | 5 Year Project Total |
|---|----------|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| 450000 - FAX Department | | | | | | | | |
| Total for: 450000 - FAX Department | | | 18,307,600 | 41,450,000 | 5,211,100 | 2,450,000 | 1,950,000 | 53,511,100 |
| Grand Total | | | 182,374,100 | 336,806,300 | 206,318,000 | 202,837,200 | 376,445,400 | 1,356,693,600 |

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FY 2017-2018

General Information

Located in the heart of California, Fresno is the Central Valley's largest metropolitan city. Fresno, once a dry desert, was discovered during a search by Spaniards for suitable mission sites. In 1846, this area became the property of the United States as a result of the Mexican War. The County of Fresno was formed in 1856; it was named for the abundant mountain ash trees lining the San Joaquin River.

Today, Fresno features 112.3 square miles of great locations. Fresno serves as the financial, trade, commercial, and educational center for Central California.

Population

The population of Fresno is 515,986, making it the fifth largest city in the State of California. Fresno County, California's 10th largest county, has a current population of 979,915. It is estimated that by the year 2020, the county will have a population exceeding 1.1 million residents.

Commerce and Industry

The Greater Fresno Area Chamber of Commerce is one of the largest in California with a membership of over 1,400 businesses. To encourage the growth and economic development of the greater Fresno area, Chamber committees provide members with the opportunity to participate and provide input on key issues. Chamber leadership is intensely involved throughout the wider community, encouraging vision, cooperation and consistency in long-range regional planning and decision-making. Events, projects and programs are designed and implemented to enhance the economic development of the greater Fresno area. The Chamber develops information resources that are vital to regional, state and national business development.

Taxes

Sales and Use Tax: The statewide base sales and use tax rate is 7.25 percent. California has many special taxing jurisdictions (districts), which are funded by sales and use tax that is added to the base rate. Fresno's current tax rate stands at 7.975 percent.

Property Taxes: Property subject to general property taxation in Fresno County is assessed at its full cash value. The tax rate for Fresno County is approximately 1.1 percent. The rate varies, based on the Tax Rate Area in which the property is located.

General Information

Fresno's agriculture industry, tend to have higher unemployment. The current unemployment rate for the City of Fresno as of March 2017 is 10.3 percent (preliminary).

Unemployment Rates

(Unadjusted Annual Averages)

| Year | Fresno | County | State |
|------|--------|--------|-------|
| 2016 | 9.0% | 8.2% | 5.1% |
| 2015 | 11.1% | 10.2% | 6.3% |
| 2014 | 10.3% | 11.0% | 7.1% |
| 2013 | 12.5% | 11.9% | 8.8% |
| 2012 | 14.7% | 15.2% | 11.5% |
| 2011 | 15.6% | 16.5% | 11.7% |
| 2010 | 15.8% | 16.8% | 12.4% |
| 2009 | 14.1% | 14.9% | 11.3% |
| 2008 | 9.8% | 10.4% | 7.2% |
| 2007 | 8.0% | 8.5% | 5.3% |

Source: Employment Development Department

Industry Employment

(Unadjusted Annual Averages)

| Industry | 2014 | 2015 | 2016 | 2017 |
|-----------------|---------|---------|---------|---------|
| Wage and Salary | 351,500 | 360,900 | 372,000 | 380,700 |
| Nonfarm | 313,500 | 321,100 | 331,200 | 340,300 |
| Farm | 38,000 | 39,800 | 40,800 | 40,400 |
| Private | 246,300 | 242,400 | 258,000 | 265,000 |
| Government | 67,200 | 68,700 | 73,200 | 75,300 |

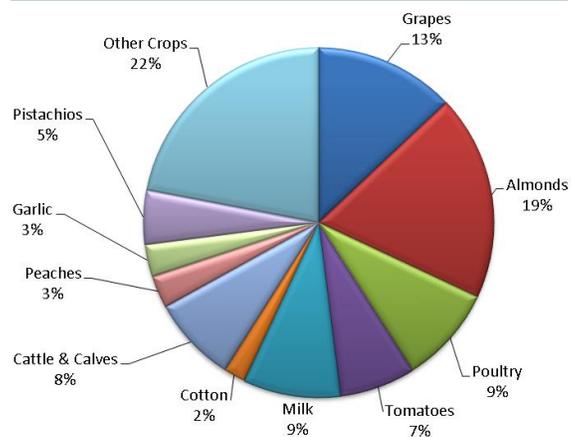
Source: Employment Development Department

Principal Employers (Private Sector)

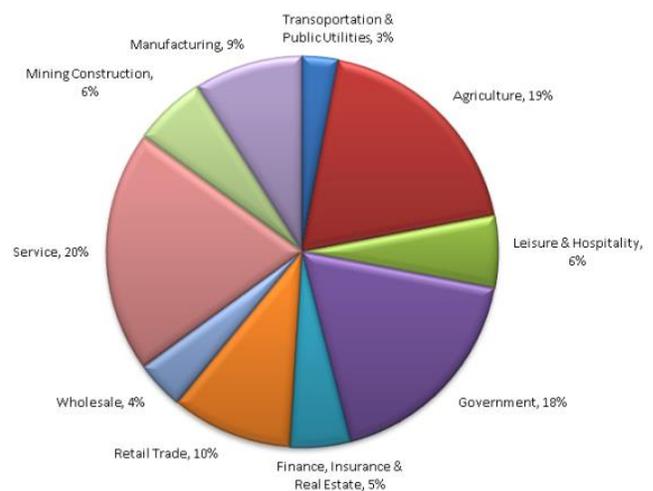
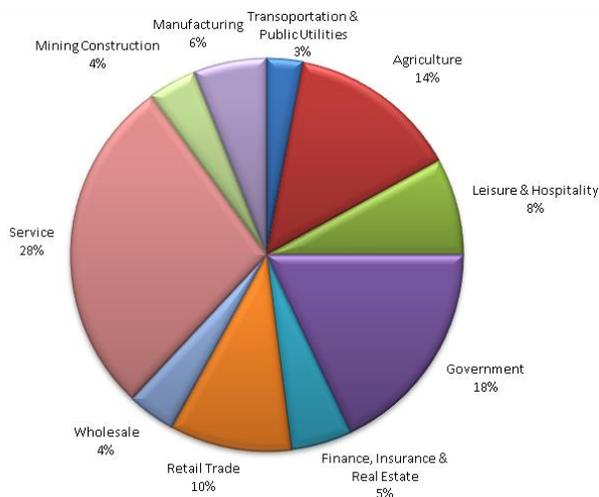
| Employer | Industry | Employees |
|-----------------------------|------------------------|-----------|
| Aetna | Insurance Industries | 500 |
| California Teaching Fellows | Employment Service | 4,999 |
| Clovis Comm Medical Center | Hospital/Healthcare | 889 |
| Community Medical Centers | Hospital/Healthcare | 8,500 |
| Foster Farms | Poultry Farms | 2,133 |
| Guarantee Real Estate | Real Estate Sales | 967 |
| Kaiser Permanente | Hospital/Healthcare | 2,400 |
| Pelco by Schneider Electric | Video Security Systems | 999 |
| Saint Agnes Medical Center | Hospital/Healthcare | 2,600 |
| State Center Comm College | College Academic | 8,500 |

Source: Employment Development Department

Diversified Agricultural Base



1990 vs 2014 Estimated Number of Workers by Industry



Pension Funding Status

City's Pension Systems are Well-Funded

- The City maintains two retirement systems for its employees, which are administered by the City of Fresno Retirement Boards:
 - Fire & Police Retirement System (FPRS) has 2,065 Active and Retiree members (2 tiers)

- Employees Retirement System has 3,816 Active and Retiree members
- The City levies taxes in the amount of \$0.032438 per \$100 of assessed valuation to fund pension obligation:
 - Tax override validated in 1983 & meets requirement of Huntington Beach decision.

| Fire and Police Retirement System | | | | | Employees Retirement System | | | | |
|--|-------------------------------|---|--------------------------------|--------------------|------------------------------------|-------------------------------|---|--------------------------------|--------------------|
| Actuarial Valuation Date | Actuarial Value of Assets (a) | Actuarial Accrued Liability Entry Age (b) | (Prefunded) Unfunded AAL (b-a) | Funded Ratio (a/b) | Actuarial Valuation Date | Valuation Value of Assets (a) | Actuarial Accrued Liability Entry Age (b) | (Prefunded) Unfunded AAL (b-a) | Funded Ratio (a/b) |
| 6/30/2007 | 1,000,961 | 773,236 | (227,725) | 129.5 | 6/30/2007 | 926,525 | 631,305 | (295,220) | 146.8 |
| 6/30/2008 | 1,066,778 | 830,036 | (236,742) | 128.5 | 6/30/2008 | 980,961 | 689,833 | (291,128) | 142.2 |
| 6/30/2009 | 1,045,774 | 874,355 | (171,419) | 119.6 | 6/30/2009 | 958,032 | 715,250 | (242,782) | 133.9 |
| 6/30/2010 | 1,018,605 | 919,286 | (99,319) | 110.8 | 6/30/2010 | 926,370 | 756,258 | (170,112) | 122.5 |
| 6/30/2011 | 1,022,996 | 917,941 | (105,055) | 111.4 | 6/30/2011 | 920,217 | 788,110 | (132,107) | 116.8 |
| 6/30/2012 | 1,003,929 | 952,866 | (51,063) | 105.4 | 6/30/2012 | 891,366 | 871,958 | (19,408) | 102.2 |
| 6/30/2013 | 1,061,399 | 997,836 | (63,563) | 106.4 | 6/30/2013 | 933,722 | 934,947 | (1,225) | 99.9 |
| 6/30/2014 | 1,142,649 | 1,006,028 | (136,621) | 113.6 | 6/30/2014 | 993,641 | 950,274 | (43,367) | 104.6 |
| 6/30/2015 | 1,220,269 | 1,019,916 | (200,353) | 119.6 | 6/30/2015 | 1,049,093 | 960,364 | (88,729) | 109.2 |
| 6/30/2016 | 1,276,604 | 1,067,416 | (209,188) | 119.6 | 6/30/2016 | 1,087,125 | 976,909 | (110,216) | 111.3 |

*Source: Actuarial Valuation Reports dated June 30, 2016 prepared by Segal Consulting

* For CAFR purposes, the actuarial assumption used to compute contributions requirements and to determine funding status are based upon the prior year's valuation (2015). The table above includes the most current evaluation (2016), which has not yet been formally adopted by the City, and is presented for management comparative purposes only.

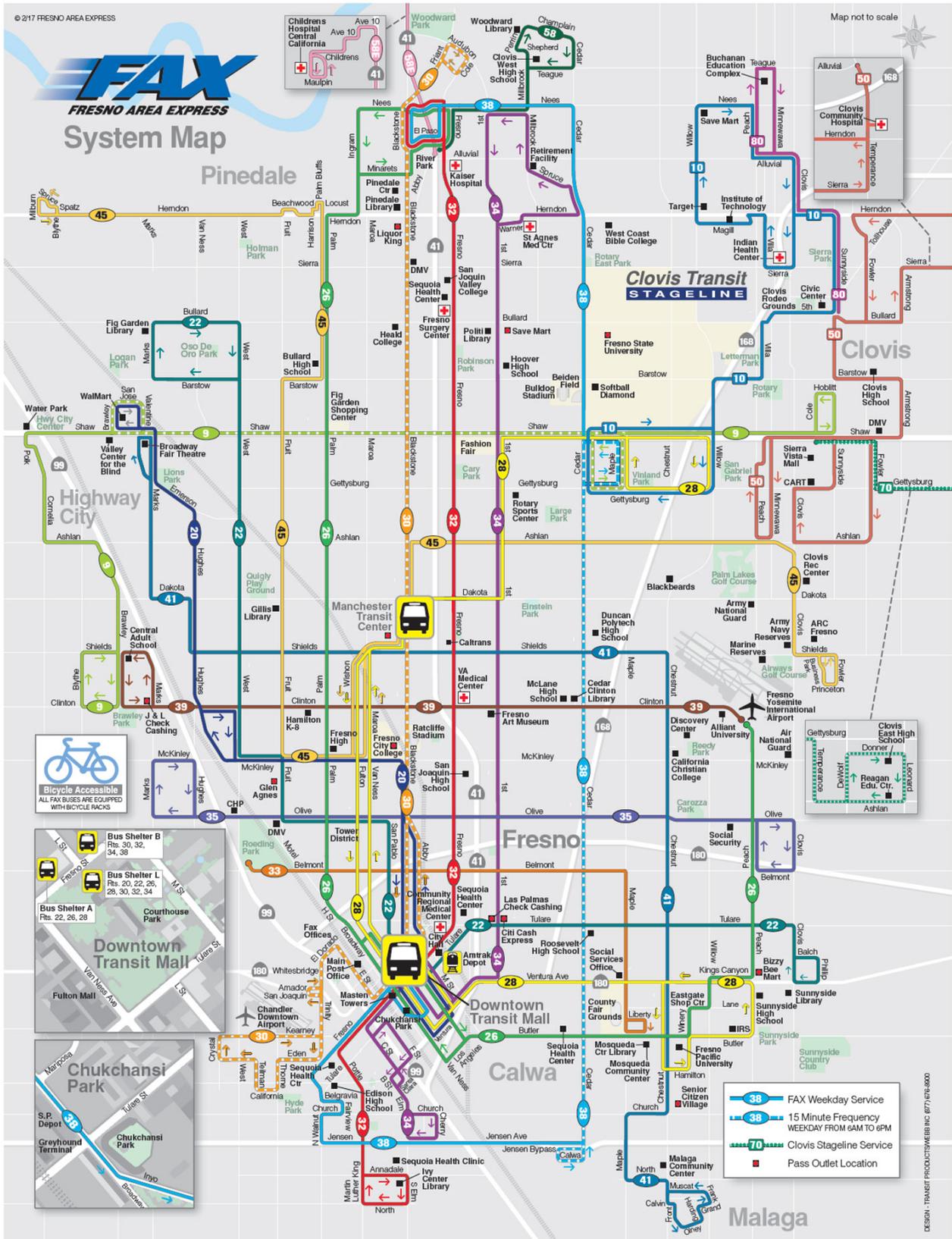
| | Employees Retirement System | Fire & Police Retirement System |
|--|------------------------------------|--|
| Previous Investment Return | 5.93% | 6.26% |
| Current Investment Return | 7.50% | 7.50% |
| Valuation ratio June 30, 2015 | 109.2% | 119.6% |
| Valuation ratio June 30, 2016 | 111.3% | 114.2% |
| Employer Contribution of payroll June 30, 2015 | 12.77% | 19.02% |
| Employer Contribution of payroll June 30, 2016 | 11.39% | 18.92% |
| Employee Contribution of payroll June 30, 2015 | 8.95% | 8.98% |
| Employee Contribution of payroll June 30, 2016 | 8.24% | 8.97% |

Source: Actuarial Valuation and Review as of June 30, 2016

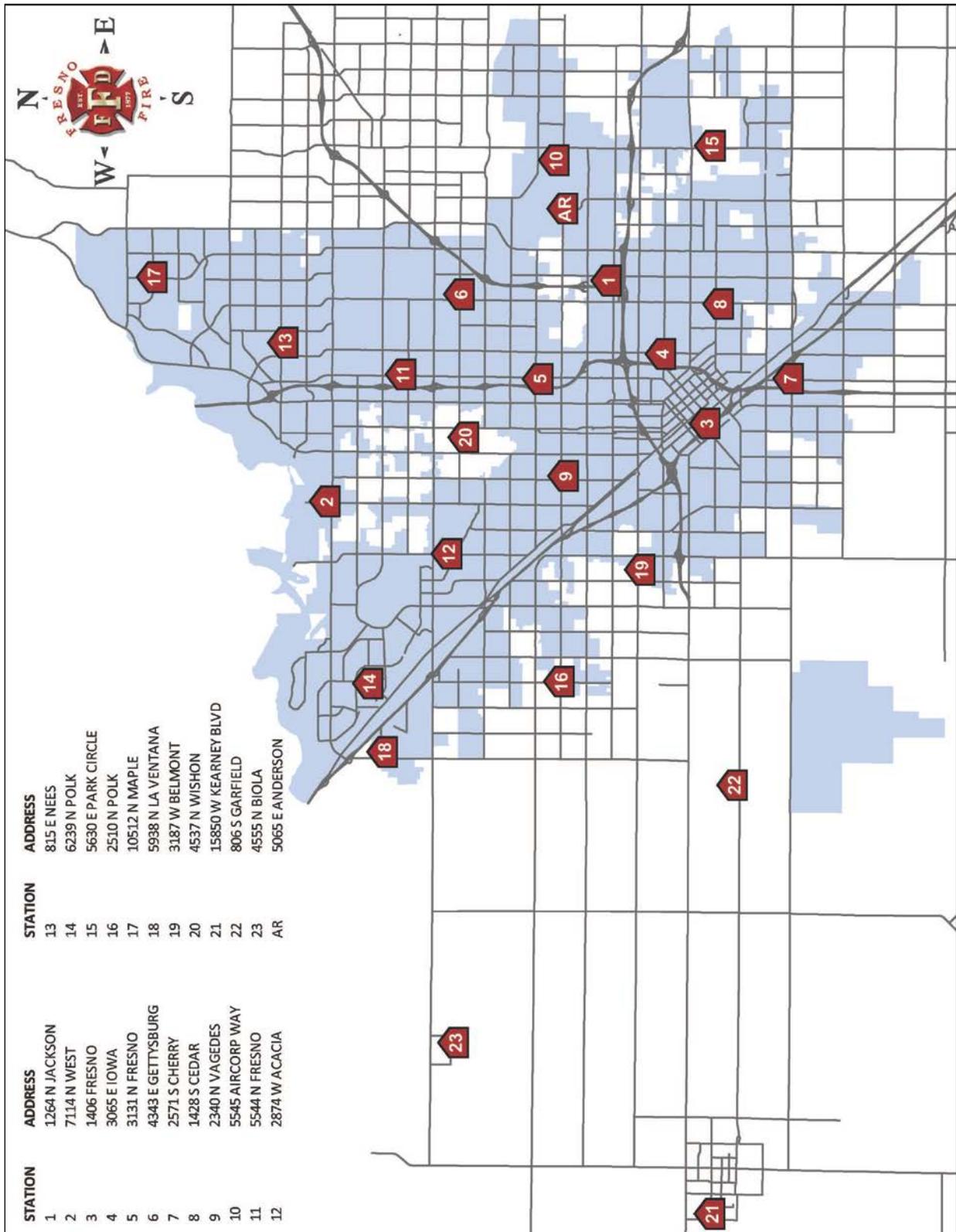
New Citywide Lease Purchases for FY 2018

| <i>Department</i> | <i>Qty</i> | <i>Description</i> | <i>FY 2018 Adopted Budget</i> | <i>Budgeted Fund</i> | <i>Budgeted Line Item</i> | <i>Finance Term (Yrs)</i> | <i>Anticipated First Lease Payment</i> | <i>Final Fiscal Year</i> |
|---------------------------------|------------|-----------------------------|---------------------------------------|--------------------------|-------------------------------|-----------------------------------|--|----------------------------------|
| Police | 5 | Sport Utility Vehicle Units | 25,800 | 50502 | 57421 | 5 | 04/2018 | 2023 |
| Police | 50 | Sport Utility Vehicle Units | 270,000 | 50502 | 57423 | 5 | 04/2018 | 2023 |
| Police | 14 | Motorcycles | 45,400 | 50502 | 57423 | 5 | 04/2018 | 2023 |
| PARCS | 1 | Pick-up | 3,300 | 50502 | 57423 | 5 | 04/2018 | 2023 |
| PARCS | 1 | Pick-up | 3,000 | 50502 | 57423 | 5 | 04/2018 | 2023 |
| PARCS | 1 | Tractor | 6,800 | 50502 | 57421 | 5 | 04/2018 | 2023 |
| PARCS | 1 | Pick-up | 3,000 | 50502 | 57421 | 5 | 04/2018 | 2023 |
| PARCS | 1 | Passenger Van | 4,300 | 50502 | 57423 | 5 | 04/2018 | 2023 |
| PARCS | 1 | Pick-up | 3,300 | 50502 | 57421 | 5 | 04/2018 | 2023 |
| DARM | 11 | Vehicles | 59,700 | 50502 | 57421 | 5 | 04/2018 | 2023 |
| DARM | 6 | Vehicles | 32,600 | 50502 | 57421 | 5 | 04/2018 | 2023 |
| DARM | 6 | Computers | 2,200 | 54005 | 57414 | 3 | 04/2018 | 2021 |
| FAX | 2 | Standby Generators | 24,000 | 50501 | 57412 | 10 | 04/2018 | 2028 |
| FIRE | 9 | Vehicles | 38,000 | 10101 | 57414 | 5 | 04/2018 | 2023 |
| FIRE | 3 | Engines | - | 10101 | 57414 | 10 | 04/2019 | 2029 |
| Total New Lease Purchase | | | \$ 521,400 | | | | | |

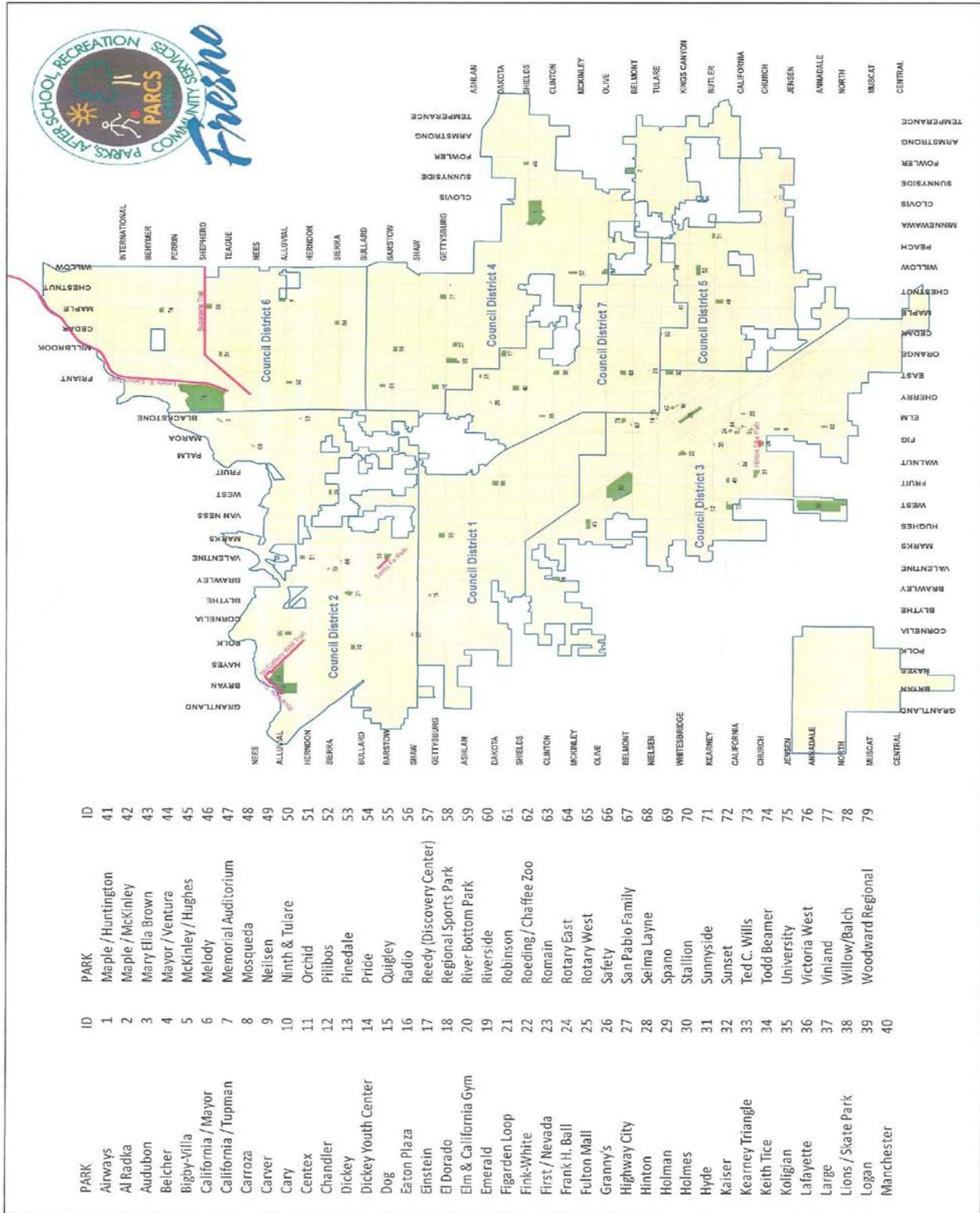
Transportation (FAX) Bus Systems



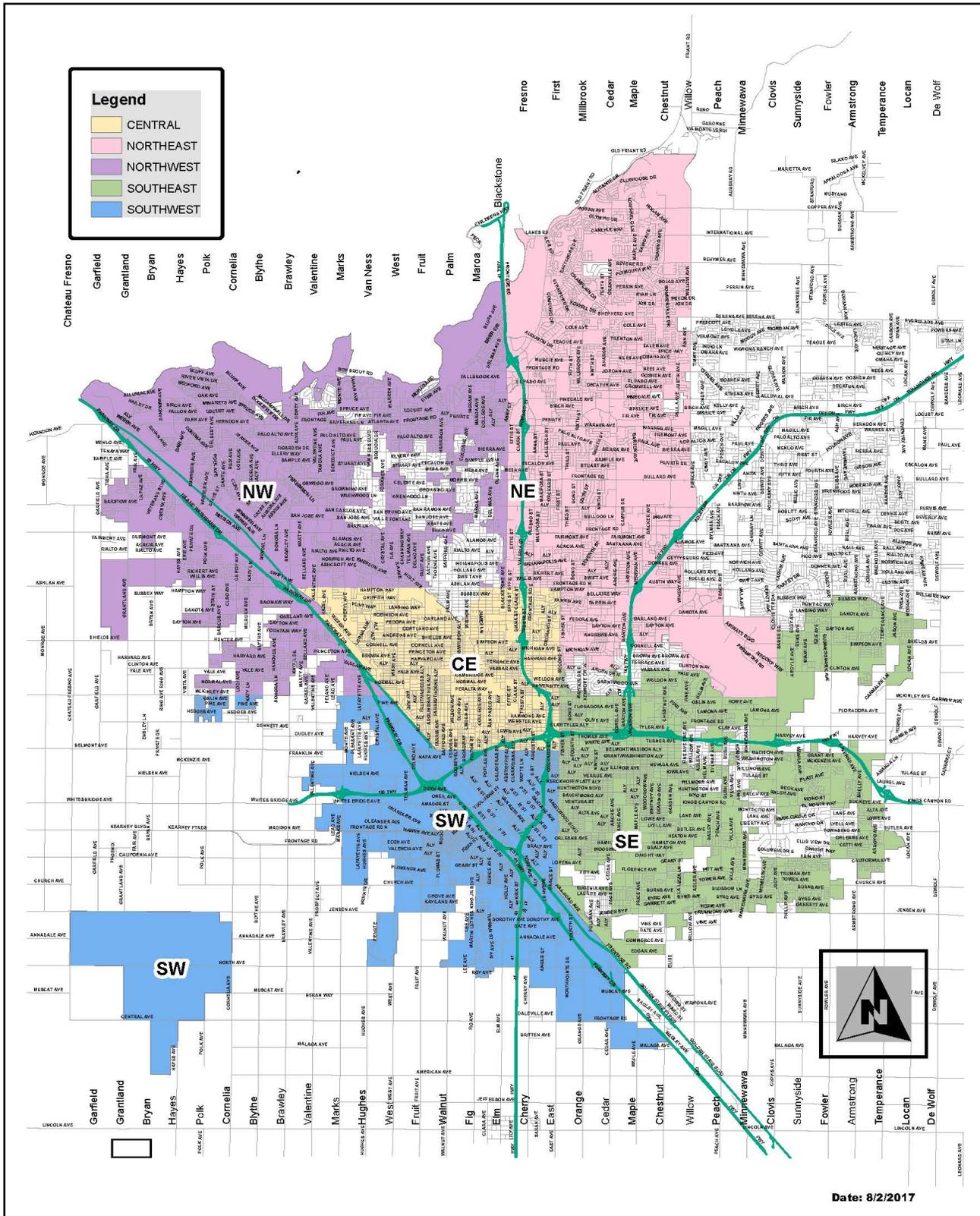
Fire Stations



Parks Community Centers & Neighborhood Parks



Fresno Police Districts



Interfund Transfer Detail

| FROM: | | TO: | |
|-------------------------------|-------------|---|-------------|
| Fund Name | Fund | Fund Name | Fund |
| Amount | Amount | Amount | Amount |
| Description | Description | Description | Description |
| General Fund Transfers | | | |
| Debt Service | | | |
| General Fund | 10101 | Conf/Selland Debt Service | 43010 |
| | | | |
| General Fund | 10101 | Stadium Debt Service | 47001 |
| | | | |
| General Fund | 10101 | Conf/Selland Debt Service | 43010 |
| | | | |
| General Fund | 10101 | Lease Revenue Bonds Series 2005 | 70206 |
| | | | |
| General Fund | 10101 | City Hall Refinance Debt Service | 70201 |
| | | | |
| General Fund | 10101 | Conf/Selland Debt Service | 43010 |
| | | | |
| General Fund | 10101 | Public Safety Impact Fee Bond Debt Srvc | 70211 |
| | | | |
| General Fund | 10101 | Bee Building-Granite Park Debt Service | 70213 |
| | | | |
| General Fund | 10101 | Bee Building-Granite Park Debt Service | 70213 |
| | | | |
| General Fund | 10101 | Lease Revenue Bonds Series 2004 | 70205 |
| | | | |
| General Fund | 10101 | California Infrastructure Bank Loan | 70104 |
| | | | |
| Other Transfers In/Out | | | |
| General Fund | 10101 | Southeast Police Station | 60157 |
| | | | |
| General Fund | 10101 | Granite Park | 21503 |
| | | | |
| General Fund | 10101 | Convention Center Operating | 43001 |
| | | | |
| General Fund | 10101 | Convention Center Operating | 43001 |
| | | | |
| General Fund | 10101 | Commercial Solid Waste | 41001 |
| | | | |
| General Fund | 10101 | Fresno Metropolitan Museum | 21502 |
| | | | |
| P.O.S.T. | 24005 | General Fund | 10101 |
| | | | |
| Fleet Operating | 50501 | General Fund | 10101 |
| | | | |
| General Fund | 10101 | SantaFe Depot Facility Fund | 24068 |
| | | | |
| Art, Park, Entertain & Sports | 24041 | General Fund | 10101 |
| | | | |
| EDA Grant | 22095 | General Fund | 10101 |
| | | | |

FROM **TO**
Fund Name **Fund Name**
Fund **Amount** **Fund** **Amount** **Description**

Airports Department

| | | | | | | |
|-----------------------------------|-------|--------------|---------------------------------|-------|------------|--|
| FYI Revenue | 42003 | (16,701,000) | FYI Enterprise | 42001 | 16,701,000 | Operating Transfer |
| FYI Revenue | 42003 | (3,939,600) | FYI - Surplus Revenue | 42008 | 3,939,600 | Debt Service |
| FYI Revenue | 42003 | (1,207,400) | FYI 2013 Revenue Bond Fund | 42037 | 1,207,400 | Debt Service |
| FYI Revenue | 42003 | (2,223,300) | Series 2007 Bond Fund | 42038 | 2,223,300 | Surplus Funds |
| FYI - Surplus Revenue | 42008 | (2,294,500) | Airport Capital | 42042 | 2,294,500 | Transfer for capital expenses |
| FYI - Surplus Revenue | 42008 | (29,300) | Airport Federal Grants | 42040 | 29,300 | Grant project ineligible for Measure C |
| FYI - Surplus Revenue | 42008 | (163,400) | Airport Federal Grants | 42040 | 163,400 | To cover project overage |
| FYI - Surplus Revenue | 42008 | (476,000) | Airport Projects Administration | 42044 | 476,000 | Projects Unit Unbilled Costs |
| FYI - Surplus Revenue | 42008 | (186,900) | Chandler Enterprise | 42501 | 186,900 | Subsidy transfer |
| FYI PCF Passenger Facility Charge | 42021 | (1,600,000) | FYI 2013 Revenue Bond Fund | 42037 | 1,600,000 | Debt Service |
| Airports Measure C | 42046 | (722,500) | Airport Federal Grants | 42040 | 722,500 | Grant match/reimbursement |
| FYI PCF Passenger Facility Charge | 42021 | (3,285,200) | Airport Capital | 42042 | 3,285,200 | Capital reimbursement |
| FYI PCF Passenger Facility Charge | 42021 | (642,600) | Airport Federal Grant | 42040 | 642,600 | Grant Reimbursement |
| FYI PCF Passenger Facility Charge | 42021 | (3,000,000) | FYI Surplus Revenue | 42008 | 3,000,000 | Surplus Reimbursement |

Parks, After School, Recreation & Community Services

| | | | | | | |
|------------------|-------|---------|-------------------------------|-------|-------|----------------------------|
| Special Projects | 24107 | (3,600) | Housing Related Parks Program | 22096 | 3,600 | To fund residual carryover |
|------------------|-------|---------|-------------------------------|-------|-------|----------------------------|

Public Utilities Department

| | | | | | | |
|-----------------------------------|-------|-------------|----------------------------|-------|-----------|--|
| DBCP Recovery Fund | 40110 | (767,400) | Water Enterprise Fund | 40101 | 767,400 | To support operations |
| UGM Water Funds | UGM | (117,800) | Water Enterprise Fund | 40101 | 117,800 | To fund UGM share of bond payment |
| Water Enterprise Fund | 40101 | (174,300) | TCP Settlement Fund | 40197 | 174,300 | Anticipated litigation expense |
| MTBE Settlement Fund | 40189 | (1,025,700) | TCP Settlement Fund | 40197 | 1,025,700 | Anticipated litigation expense |
| Wastewater Sewer Fac Use | 40523 | (4,900,000) | Waste Water Connection Fee | 40502 | 4,900,000 | Transfer of facility fees collected from STEP Fund |
| Sewer Sys Rate Stblztn - Conn Fee | 40510 | (3,000,000) | Waste Water Connection Fee | 40502 | 3,000,000 | To fund Debt Service obligation |

TO

| FROM | | | | | | | | | | |
|-----------|------|--------|-----------|------|--------|-------------|------|--------|-------------|--|
| Fund Name | Fund | Amount | Fund Name | Fund | Amount | Description | Fund | Amount | Description | |

Public Utilities Department continued

| | | | | | | |
|---------------------------------|-------|--------------|-----------------------------|-------|------------|---|
| Waste Water Connection Fee | 40502 | (10,700,000) | Wastewater Enterprise | 40501 | 10,700,000 | To fund Debt Service obligation |
| Wastewater Enterprise | 40501 | (9,471,600) | 93 Sewer Bond Debt Service | 40531 | 9,471,600 | To fund Debt Service obligation |
| Wastewater Enterprise | 40501 | (7,954,900) | 08 Sewer Bond Debt Service | 40533 | 7,954,900 | To fund Debt Service obligation |
| Wastewater Enterprise | 40501 | (1,294,000) | SRF C067893110 Reserve Fund | 40534 | 1,294,000 | SRF Reserve Fund for Tertiary Treatment Project |
| State Revolving Loan Fund | 40527 | (3,516,400) | Wastewater Enterprise | 40501 | 3,516,400 | Reimbursement of expenses incurred prior to loan |
| Waste Water Connection Fee | 40502 | (205,000) | Waste Water Connection Fee | 40595 | 205,000 | To fund capital projects |
| Recycled Water | 40529 | (100,000) | Recycled Water Dist Sys O&M | 40153 | 100,000 | To fund oper costs for distribution of recycled water |
| Solid Waste Enterprise | 41001 | (5,300,000) | SW Vehicle Replacement | 41013 | 5,300,000 | To fund future vehicle replacements |
| Commercial Solid Waste Reserve | 41011 | (176,000) | Solid Waste Enterprise | 41001 | 176,000 | To fund continuing Commercial obligations |
| Residential Solid Waste Reserve | 41012 | (4,850,000) | Solid Waste Enterprise | 41001 | 4,850,000 | To fund capital projects |
| Residential Solid Waste Reserve | 41012 | (335,200) | City Landfill Closure | 41003 | 335,200 | To fund Landfill Capital project |
| Utility Billing & Collection | 52507 | (1,000,000) | Water ACP | 52508 | 1,000,000 | Affordability Credit Program |

Public Works Transfers (Non-General Fund related)

| | | | | | | |
|-----------------------------------|-------|-------------|--|-------|-----------|-----------------------------|
| Special Gas Tax | 20101 | (142,600) | PW Capital Indirect Cost Recovery Fund | 46503 | 142,600 | Negative Fund Balance |
| Prop 111 | 20102 | (550,000) | Streetlight Repair Project | 46502 | 550,000 | Streetlight Repair Projects |
| Measure C - PW Annual Allocations | 22506 | (250,000) | PW Capital Indirect Cost Recovery Fund | 46503 | 250,000 | Interest Expense |
| Measure C - PW Annual Allocations | 22506 | (1,200,000) | EDA Grant | 22095 | 1,200,000 | Grant Match |
| Measure C Flexible Fund | 22508 | (27,900) | Federal Grants Public Works | 22048 | 27,900 | Interest Expense |
| Measure C Flexible Fund | 22508 | (6,000) | EDA Grant | 22095 | 6,000 | Interest Expense |
| Measure C Flexible Fund | 22508 | (5,000) | Measure C Tier 1 Capital Projects | 22504 | 5,000 | Interest Expense |
| Measure C Flexible Fund | 22508 | (500) | Orig. Measure C Regional Hwy Prgm | 22511 | 500 | Interest Expense |
| Measure C Flexible Fund | 22508 | (5,900) | Meas C-Transit (TOD) Programs | 22512 | 5,900 | Interest Expense |

FROM **TO**
Fund Name **Fund Name**
Amount **Amount**
Fund **Fund**

Public Works Transfers (Non-General Fund related) - continued

| FROM Fund Name | TO Fund Name | FROM Amount | TO Amount | FROM Fund | TO Fund | FROM Description | TO Description |
|----------------------------------|--|-------------|-----------|-----------|---------|--|--|
| Measure C Flexible Fund | State Contracted Services | (2,500) | 2,500 | 22508 | 24061 | Interest Expense | Interest Expense |
| Measure C Flexible Fund | High Speed Rail Projects | (12,000) | 12,000 | 22508 | 26001 | Interest Expense | Interest Expense |
| Measure C Flexible Fund | PW Capital Indirect Cost Recovery Fund | (400,000) | 400,000 | 22508 | 46503 | Negative Fund Balance | Negative Fund Balance |
| Measure C Flexible Fund | Lease Revenue Bond Series 2005 | (2,781,000) | 2,781,000 | 22508 | 70206 | No Neighborhood Left Behind Debt Service | No Neighborhood Left Behind Debt Service |
| Public Private Partnerships | Federal Grants Public Works | (259,100) | 259,100 | 24064 | 22048 | For PW00661 | For PW00661 |
| Landscape Maintenance Dist #1 | PW Capital Indirect Cost Recovery Fund | (50,000) | 50,000 | 30506 | 46503 | Negative Fund Balance | Negative Fund Balance |
| Community Facilities Dist No 2 | PW Capital Indirect Cost Recovery Fund | (190,000) | 190,000 | 30509 | 46503 | Negative Fund Balance | Negative Fund Balance |
| Community Facility Dist No. 11 | PW Capital Indirect Cost Recovery Fund | (100,000) | 100,000 | 30517 | 46503 | Negative Fund Balance | Negative Fund Balance |
| UGM Parks Citywide Facility Fees | Parks Impact Bond Debt Service | (1,319,300) | 1,319,300 | 31509 | 70210 | Parks Bond DS | Parks Bond DS |
| UGM Fire Citywide Facility Fees | Public Safety Impact Fee Bond Debt Svc | (509,600) | 509,600 | 31556 | 70211 | Fire Impact Fee Bond DS | Fire Impact Fee Bond DS |
| UGM PD Citywide Facility Fees | Public Safety Impact Fee Bond Debt Svc | (735,500) | 735,500 | 31586 | 70211 | Police Impact Fee Bond DS | Police Impact Fee Bond DS |
| UGM PD Citywide Facility Fees | 2008 PD Revenue Bonds - Phase I | (90,000) | 90,000 | 31586 | 30140 | Police Capital Projects | Police Capital Projects |
| UGM Wtr Area 101S-Sgle Well | UGM General Administration | (3,200) | 3,200 | 40124 | 24009 | UGM Admin Fee Charges | UGM Admin Fee Charges |
| UGM Bond Debt Serv Area 101 | Water Enterprise Fund | (350,000) | 350,000 | 40148 | 40101 | Water Impact Fee Bond Payment | Water Impact Fee Bond Payment |
| UGM Bond Debt Serv Area 501s | Water Enterprise Fund | (11,900) | 11,900 | 40152 | 40101 | Water Impact Fee Bond Payment | Water Impact Fee Bond Payment |
| UGM Wtr Supp Area 501 S Sgle | UGM General Administration | (8,000) | 8,000 | 40174 | 24009 | UGM Admin Fee Charges | UGM Admin Fee Charges |
| Cornelia Sewer Trunk Fee | Grantland Sewer Trunk Fee | (139,000) | 139,000 | 40513 | 40514 | Bond Debt Service | Bond Debt Service |
| Grantland Sewer Trunk Fee | Wastewater Operating | (373,400) | 373,400 | 40514 | 40501 | Water Impact Fee Bond Payment | Water Impact Fee Bond Payment |
| Herndon Sewer Trunk Fee | Grantland Sewer Trunk Fee | (213,900) | 213,900 | 40515 | 40514 | Bond Debt Service | Bond Debt Service |
| Community Sanitation | Solid Waste Enterprise | (989,800) | 989,800 | 41501 | 41001 | Litter Program | Litter Program |
| Community Sanitation | PW Capital Indirect Cost Recovery Fund | (463,400) | 463,400 | 41501 | 46503 | Cost Recovery | Cost Recovery |
| Facilities Management ISF | PW Capital Indirect Cost Recovery Fund | (115,000) | 115,000 | 51001 | 46503 | Negative Fund Balance | Negative Fund Balance |

FROM:

TO:

| Fund Name | Fund | Amount | Fund Name | Fund | Amount | Description |
|--------------------------------------|-------|-------------|-----------------------------------|-------|-----------|-----------------------------------|
| Transportation/FAX Department | | | | | | |
| Federal Operating | 43504 | 40,000 | Fresno Transit Enterprise | 43502 | (40,000) | Transfer negative interest |
| State Cap & Trade-LCTOP | 43564 | (650,000) | CMAQ Operating | 43505 | 650,000 | Operating Support for new service |
| Fresno Transit Enterprise | 43502 | (1,000,000) | Transit Local Match Reserve | 43503 | 1,000,000 | FAX Capital Match |
| Measure C Transit | 22505 | (2,873,500) | Federal Operating | 43504 | 2,873,500 | Match for FTA 5307 Grant |
| FY18 FTA 5307 Grant | 43567 | (4,000,000) | Federal Operating | 43504 | 4,000,000 | FY18 Preventative Maintenance |
| Transit Local Match Reserve | 43503 | (13,800) | Transportation CMAQ Capital | 43532 | 13,800 | Transfer local match amount |
| FY17 FTA 5307 Grant | 43565 | (7,740,000) | Federal Operating | 43504 | 7,740,000 | FY17 Preventive Maintenance |
| Measure C Transit | 22505 | (663,400) | CMAQ Operating | 43505 | 663,400 | Operating Support for New Service |
| FY17 FTA CMAQ Grant | 43566 | (173,100) | CMAQ Operating | 43505 | 173,100 | Operating Support for New Service |
| FY17 FTA CMAQ Grant | 43556 | (1,830,500) | CMAQ Operating | 43505 | 1,830,500 | Operating Support for New Service |
| Transit Local Match Reserve | 43503 | (211,400) | FTA 5310 Grants (FY07-08 Forward) | 43539 | 211,400 | Transfer local match amount |
| Transit Local Match Reserve | 43503 | (12,900) | 5316 JARC Grants | 43543 | 12,900 | Transfer local match amount |
| Transit Local Match Reserve | 43503 | (2,279,200) | FTA Small Starts Grant | 43548 | 2,279,200 | Transfer local match amount |
| Transit Local Match Reserve | 43503 | (48,700) | 5317 New Freedom Grants | 43544 | 48,700 | Transfer local match amount |
| Prop 1B PTMISEA Transit Grant | 43542 | (21,200) | 5317 New Freedom Grants | 43544 | 21,200 | Transfer local match amount |
| Prop 1B PTMISEA Transit Grant | 43542 | (174,200) | FY 2011 FTA 5309 Grant | 43547 | 174,200 | Transfer local match amount |
| Prop 1B PTMISEA Transit Grant | 43542 | (4,300,000) | FTA Very Small Starts | 43548 | 4,300,000 | Transfer local match amount |
| Prop 1B PTMISEA Transit Grant | 43542 | (5,500) | FY 2011 FTA 5907 | 43550 | 5,500 | Transfer local match amount |
| Prop 1B PTMISEA Transit Grant | 43542 | (179,500) | FY10-12 CMAQ Grants | 43551 | 179,500 | Transfer local match amount |
| Prop 1B PTMISEA Transit Grant | 43542 | (386,000) | FY10 FTA 5308 Grant CA-58-0007 | 43552 | 386,000 | Transfer local match amount |
| Prop 1B PTMISEA Transit Grant | 43542 | (1,700) | FY 2012 FTA 5307 Grant CA-90-Y947 | 43553 | 1,700 | Transfer local match amount |
| Transit Local Match Reserve | 43503 | (24,700) | FY 2013 FTA 5307 Grant CA-90-Yxxx | 43555 | 24,700 | Transfer local match amount |
| Prop 1B PTMISEA Transit Grant | 43542 | (8,600) | FY 2013 FTA 5307 Grant CA-90-Yxxx | 43555 | 8,600 | Transfer local match amount |
| Transit Local Match Reserve | 43503 | (70,200) | FY14 FTA 5307 Grant CA | 43559 | 70,200 | Transfer local match amount |
| Prop 1B PTMISEA Transit Grant | 43542 | (1,600) | FY14 FTA 5307 Grant CA | 43559 | 1,600 | Transfer local match amount |
| Transit Local Match Reserve | 43503 | (115,400) | FY15 FTA 5307 Grant CA-90-Z236 | 43562 | 115,400 | Transfer local match amount |
| Prop 1B PTMISEA Grant | 43542 | (800) | FY15 FTA 5307 Grant CA-90-Z### | 43562 | 800 | Transfer local match amount |

FROM:

TO:

| Fund Name | Fund | Amount | Fund Name | Fund | Amount | Description |
|--------------------------------------|-------|-------------|-------------------------------------|-------|-----------|--------------------------------|
| Transportation/FAX Department | | | | | | |
| Fresno Transit Enterprise | 43503 | (180,000) | FY16 FTA 5307 Grant CA-90-Z-2016-## | 43563 | 180,000 | Transfer local match amount |
| Fresno Transit Enterprise | 43502 | (1,000,000) | Transit Asset Maintenance | 43592 | 1,000,000 | FAX Asset Maintenance Fund |
| Fresno Transit Enterprise | 43502 | (1,000,000) | Transit Capital Equipment/Bus Fund | 43593 | 1,000,000 | Fax Transit Equipment/Bus Fund |
| Fresno Transit Enterprise | 43502 | (200,000) | Fresno Transit Operating | 43502 | 200,000 | Fuel Price Volatility Fund |
| Transit Local Match Reserve | 43503 | (1,480,900) | FY13 5339 Grant CA-2016-## | 43560 | 1,480,900 | Transfer Local Match |
| Transit Local Match Reserve | 43503 | (30,000) | FY17 FTA 5307 Grant-CA-2017-## | 43565 | 30,000 | Transfer Local Match |
| Transit Local Match Reserve | 43503 | (188,700) | FY17 FTA CMAQ Grant CA-2017-## | 43566 | 188,700 | Transfer Local Match |
| Transit Local Match Reserve | 43503 | (11,400) | FY 2012 FTA 5307 Grant CA-90-Y947 | 43553 | 11,400 | Transfer Local Match |
| Transit Local Match Reserve | 43503 | (577,600) | TIRCP Grants – State Cap & Trade | 43558 | 577,600 | Transfer Local Match |
| Transit Local Match Reserve | 43503 | (30,000) | FY17 FTA 5307 Grant CA-2018-## | 43567 | 30,000 | Transfer Local Match |

Legal Debt Margin Information

CITY OF FRESNO, CALIFORNIA

LEGAL DEBT MARGIN INFORMATION

LAST TEN FISCAL YEARS

(Dollars in Thousands)

Legal Debt Limit Calculation for Fiscal Year 2016

| | |
|--|--------------------|
| Assessed Value | \$31,526,423 |
| Debt Limit (20% of assessed value, pursuant to City Charter) | 6,305,285 |
| Debt applicable to the limit: | |
| General obligation bonds ¹ | - |
| Less amount set aside for repayment of general obligation debt | - |
| Total net debt applicable to limit | - |
| Legal debt margin | <u>\$6,305,285</u> |

| Fiscal Year | Debt Limit | Total Net Debt Applicable to Limit | Legal Debt Margin | Total Net Debt Applicable to the Limit as a Percentage of Debt Limit |
|-------------|--------------|--|----------------------|--|
| 2007 | \$ 5,272,419 | \$ 191,690 | \$ 5,080,729 | 3.64% |
| 2008 | 5,994,503 | 187,140 | 5,807,363 | 3.22% |
| 2009 | 6,050,080 | - | 6,050,080 | 0.00% |
| 2010 | 5,710,570 | - | 5,710,570 | 0.00% |
| 2011 | 5,606,816 | - | 5,606,816 | 0.00% |
| 2012 | 5,465,460 | - | 5,465,460 | 0.00% |
| 2013 | 5,391,497 | - | 5,391,497 | 0.00% |
| 2014 | 5,640,685 | - | 5,640,685 | 0.00% |
| 2015 | 6,016,695 | - | 6,016,695 | 0.00% |
| 2016 | 6,305,285 | - | 6,305,285 | 0.00% |

Source: Assessed Valuation Information - County of Fresno, Tax Rate Book

Notes: The City's Judgment and Pension obligation bonds were the result of legal judgments that were financed to be paid out over a period of time. Per Article XVI, Section 18 of the California Constitution "obligations imposed by law" are deemed exceptions to the debt limit.

FY 2017-2018

Process to Ensure Budget Accuracy

The following steps have been taken by the Budget Division to ensure the accuracy of the financial numbers found in this FY 2018 Budget document.

The Data is System Generated

The FY 2015 and 2016 Actual data contained in the financial section of each department was downloaded directly from the Budget Formulation and Management system (BFM). BFM obtains all financial actuals via direct uploads from the City's PeopleSoft financial system.

Numbers are Checked Back to the BFM System

The FY 2017 Amended and FY 2018 revenues and expenditures were checked and footed to the BFM system.

"Balanced Budget" Verification

The revenues and total expenditures were then checked against each other to ensure that they "balance" with consideration given for system rounding. A budget is in balance when the amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

Manual Departmental Verification

Each department's information was again verified, respectively, by a Budget Analyst. The numbers were then "second-setted" (double checked) by a second Analyst.

The Budget Office understands the utmost importance of accurate historical budget presentation and we are continually implementing improvement processes to ensure precision.

FY 2017-2018 Budget Policies

Budget Control

The City operates under the strong-Mayor form of government. Under the strong-Mayor form of government, the Mayor serves as the City's Chief Executive Officer, appointing and overseeing the City Manager, recommending legislation, and presenting the annual budget to the City Council.

The budget of the City of Fresno, within the meaning and context of Section No. 1205 of the City's Charter, must be adopted by resolution by the City Council by June 30th of a given year. As provided by Section 1206 of the Charter, any adjustments in the amounts appropriated for the purposes indicated at the department/fund level shall be made only upon a motion to amend the resolution adopted by the affirmative votes of at least five Council members.

Administrative changes within the department/fund level may be made without approval of City Council within written guidelines established by the City Manager.

For accounting and auditing convenience, accounts may be established to receive transfers of appropriations from department appropriations for capital improvements in two or more different funds for the same capital project.

Department appropriations in Internal Service Funds (ISF) may be administratively adjusted, provided no amendment to the resolution is required to adjust the appropriation in the department receiving the service from the ISF.

The funds allocated to the respective accounting object classes comprising the total appropriation for each division or department, are for purposes of budgeting consideration and are not intended to constitute separate appropriations. Funds allocated to an object class may be expended for the purpose of any other object class if such expenditures are within the written guidelines established by the City Manager.

The objective of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the City Council. Activities of the General Fund, Special Revenue Funds, and certain Debt Service Funds are included in the annual appropriated budget. Project-length financial plans are adopted for certain capital project funds. The level of budgetary controls (the level at which expenditures cannot legally exceed the appropriated amount) is maintained at the department level by major expenditure category through an encumbrance system prior to the release of purchase orders to vendors. Purchase orders that result in an overrun of department-level balances by object are not released until additional appropriations are made available.

A budget is in balance when the amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

Fund Structure

The City, like other state and local governments, uses fund accounting to ensure

Budget Policies

that various revenue sources are used for the purpose for which they were intended. The budget document is organized to reflect this fund structure of the City's finances. Fund revenues and expenditures are rolled up to the various object levels by division and department for presentation of information to the public. Budget adoption and subsequent administration is carried out on a fund basis.

A fund is a fiscal and accounting entity with a self-balancing set of accounts that the City uses to track specific resources and spending for particular activities. All of the funds of the City can be divided into the following categories:

The *General Fund Type* is used to account for unrestricted revenues. Revenues received by the City that have no legal or contractual restriction are placed in the various General Funds. Appropriations may be made from the General Fund for any legal City activity. Revenues such as sales tax, property tax, and business tax are a few examples of General Fund revenues. These revenues support such activities as City Council, Mayor, City Clerk, City Manager, City Attorney, Development and Resource Management, Finance, Fire, General City Purpose, Parks, Personnel, Police, and Public Works.

The *Special Revenue Fund Type* accounts for revenue that the City receives for a specific purpose. The City receives a significant amount of revenue that is restricted as to its use. The City assesses property and business owners' fees to be used to provide specific benefits to the assessed property or business. The City also receives grants and contracts that require specific performance. Examples of this type of revenue are assessment districts, Community Development Block Grant, and various gas taxes.

The *Capital Project Fund Type* accounts for funds that are either restricted or designated for capital projects.

The *Debt Service Fund Type* is used to accumulate assets for the repayment of long-term debt. Funds are transferred from the operating accounts of the various departments that benefit from the assets financed through the creation of the debt. Some examples of debt service funds would be the Pension Obligation Bonds, Convention Center Exhibit Hall Expansion, and the Blosser Judgment Obligation Bonds.

The *Proprietary Fund Types* operate as if they were private businesses. There are two categories of Proprietary Fund types. First, there are the Internal Service Funds that provide services to departments within the City. These would include such funds as the Fleet Operating Fund and the Information Services Operating Fund. Second, there are Enterprise Funds. These funds provide services to other governmental and non-governmental entities, including individuals and businesses. Examples of some Enterprise Funds are the Water Fund, the Airports Fund, and the Convention Center Fund.

Basis of Accounting

The City adopts an annual operating and capital budget for General Fund, Special Revenue Funds, Debt Service Funds (except Financing Authorities & Corporations and City Debt Service), Capital Projects Funds (except Financing Authorities & Corporations) and Proprietary Funds. These budgets are adopted on a cash basis. Supplemental appropriations during the year must be approved by the City Council. Budgeted amounts are reported as amended.

Encumbrances, which are commitments related to executed contracts for goods or

services, are recorded for budgetary control purposes in the fund in which the expenditures will be incurred. Encumbrance accounting is utilized for budgetary control and accountability and to facilitate cash planning and control. Encumbrances outstanding at year end are reported as reservations of fund balances, as they do not constitute expenditures or liabilities.

Each of the funds in the City's budget has a separate cash balance position. The cash reserve position is a significant factor evaluated by bond rating agencies assessing the financial strength of an organization. Cash reserve amounts and trends, represent the continued ability of a City to meet its obligations and facilitate the requirements for a balanced budget.

The Debt Service Funds pay expenditures related the City's General Obligation debt. Debt service payments on existing City debt are the first obligation of the Debt Service Fund. Based on revenue estimates and assuming a constant property tax levy, the remaining resources of the fund may be used to assume debt obligations for new capital projects or pay for capital project expenses in the form of temporary notes, which are retired in the same year (pay-as-you-go financing). Capital Projects Funds are used to account for the financial resources to be used for the acquisition or construction of major capital facilities other

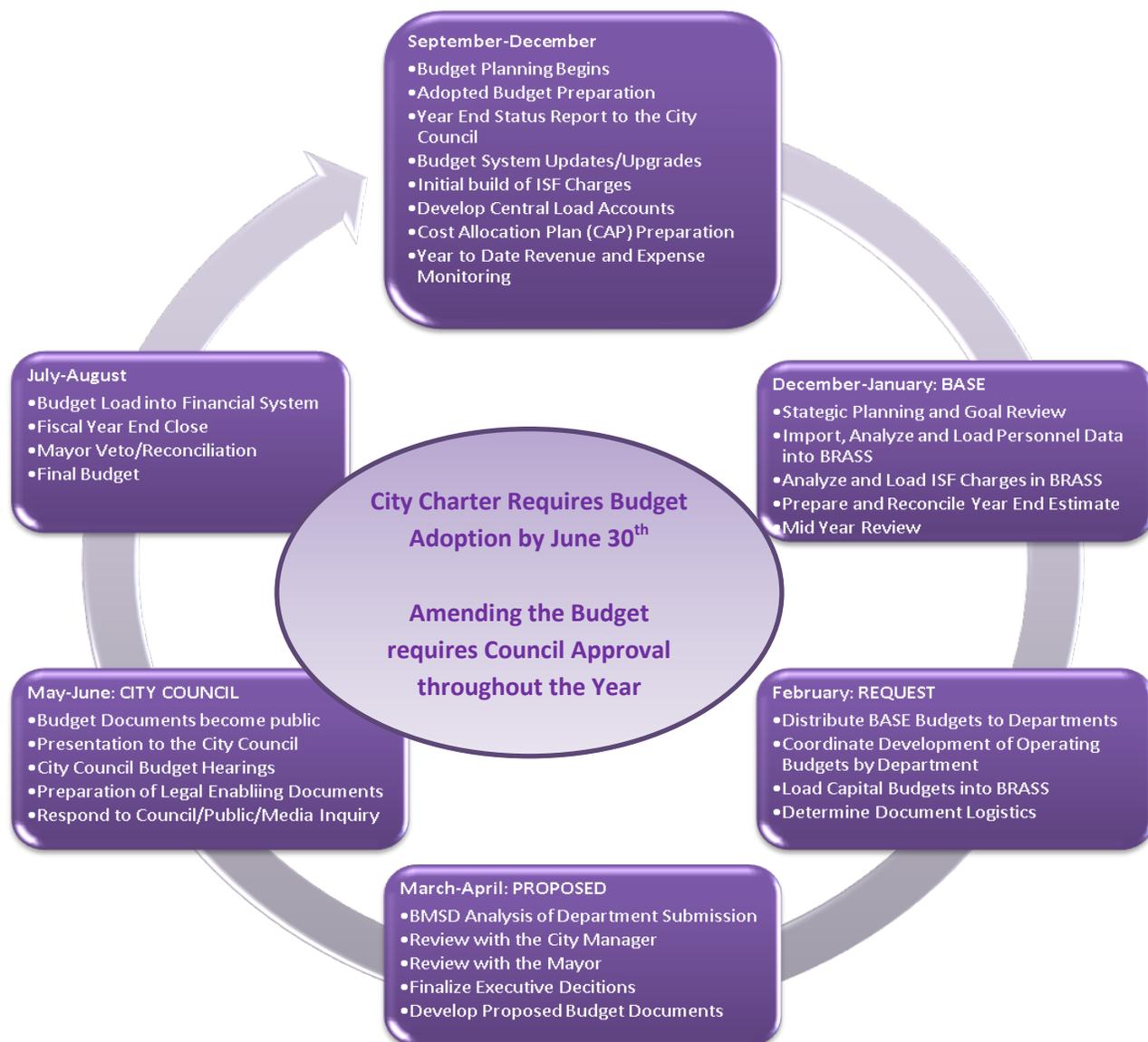
than those financed by proprietary funds and trust funds. The City finances capital projects in a variety of ways: cash, general obligation bonds/notes, revenue bonds, and grants. The debt service payments for General Obligation debt are spread either to the Debt Service Fund or the various enterprise and internal service funds, as appropriate.

The financial statements of the City have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to governmental agencies. The City prepares its Comprehensive Annual Financial Report (CAFR) in accordance with GASB 34 and 54. The Basic Financial Statements include the government-wide financial statements that present an overview of the of the City's entire financial operations, and the Fund Financial Statements that present the financial information of each of the City's major funds, as well as non-major governmental, fiduciary, and other funds. Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to vacation, sick leave, claims and judgments, are recorded only when payment is due.

Budget Development

The Operating Budget and Capital Improvement Plan (CIP) are developed through a multi-step information gathering and priority setting process to create a financial plan for the operations of the government for the fiscal year. The City Charter defines much of the process. The Mayor, City Manager, Budget & Management Studies, City Council and citizens committees are key participants. The preparation of the budget document is the result of a Citywide effort.

Each department is presented with an operating base budget that is used as the foundation for building their requests for the operations of their organizations. All one-time expenditure increases are removed, except for those that are demonstrable and mandatory. Employee service costs are calculated. Special projects and contingencies are excluded from the base unless mandated or other special circumstances apply. Interdepartmental charges, lease purchases, and debt service are loaded centrally by Budget & Management Studies.



A five-year capital budget is required from all departments who work on capital projects. The purpose is to give the Mayor and City Council a tool to plan for the future, as well as to more realistically reflect the timing of many capital projects that take more than one year to complete. All capital budgets are built in compliance with the City's decision to use Project Costing to track the cost of doing business and associated revenues in either more detail, or in different categories than what a General Ledger-only accounting system would provide. Project Costing uses structural elements that focus on activities including project types, activity types, and resource types. Project costing is available to track cost and revenue detail by Business Unit defined activities and categories, and augments and expands General Ledger information; however, it does not replace it. Appropriation controls remain at the fund/organization level. The information provided by Project costing is intended as a management tool to provide more timely, detailed, and accurate information to the Mayor, City Manager, City Council, and the public.

Departments submit their requests to the Budget & Management Studies Division to be analyzed and reviewed. Requests are evaluated based on Department specific activities, City funding resources, and the goals/strategies identified by each Department. Decision support information is compiled and presented to the Mayor and City Manager in a series of review meetings comprised of the Mayor, Mayor's Chief of Staff, City Manager, Assistant City Manager, Budget Manager and Department Directors. Upon final decisions of format and content, the Mayor's Proposed Budget Document is printed and presented to Council for deliberation and adoption. The Adopted Budget Document is prepared to include all the various changes approved by the City Council.

2017-2018 Adopted Budget

Budget Administration

The budget establishes appropriation and expenditure levels. Expenditures may be below budgeted amounts at year end, due to unanticipated savings realized from department operations. The existence of a particular appropriation in the budget does not automatically mean funds are expended. Due to the time span between preparing the budget, subsequent adoption by the governing body, as well as rapidly changing economic factors, all expenditures are reviewed prior to any disbursement. These expenditure review procedures assure compliance with City requirements, and provide some degree of flexibility for modifying programs to meet the changing needs and priorities of the public. Therefore, Fresno City's FY 2018 budget is a forward-looking policy document which reflects a snapshot in time of the City's strategies to best serve the public.

Amending the Budget

The Annual Appropriation Resolution (AAR) adopted each year by City Council is the legal document that establishes spending authority to each city department within funds. During the fiscal year, numerous circumstances arise which make adjusting the adopted budget desirable or necessary. This can arise when the Mayor or City Council establishes a new policy or revises an old one, when a new source of funding for a project is obtained, when a department finds a need for something not included in the adopted budget, etc.

City Council approval (five affirmative votes) is required for the following proposed amendments to the AAR: 1) transfer of an appropriation from one fund to another fund; 2) increases or decreases in appropriations within a Department; 3) any new appropriations.

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FY 2017-2018

Financial Policies

The City's Comprehensive Annual Financial Report (CAFR) may be accessed on the City's website www.fresno.gov.

FINANCIAL CONTROL

Internal Controls

In developing and evaluating the City's accounting system, consideration was given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition; and, (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and, (2) the evaluation of costs and benefits requires estimates and judgments by management. All internal control evaluations occur within the above framework. We believe that the City's internal accounting controls adequately safeguard assets and provide reasonable assurance of the proper recording of financial transactions.

Budgetary Process

The City's budget is a detailed operating plan which identifies estimated costs and results in relation to estimated revenues. The budget includes: (1) the programs, projects, services,

and activities to be carried out during the fiscal year; (2) the estimated revenue available to finance the operating plan; and, (3) the estimated spending requirements of the operating plan. The budget is the result of a process wherein policy decisions by the Mayor, City Manager, and City Council members are made, implemented, and controlled. The City maintains budgetary controls to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the City Council. Activities of the General Fund, special revenue funds, and certain debt service funds are included in the annual appropriated budget. The level of budgetary controls (the level at which expenditures cannot legally exceed the appropriated amount) is maintained or centralized at the department level.

The City also uses encumbrance accounting as another technique to accomplish budgetary control for all fund types. This consists of a commitment for expenditures that are earmarked for a particular purpose and are spent when funds become available.

Appropriations that are not encumbered lapse at the end of the fiscal year. Certain year-end encumbrances that fulfill a spending commitment are carried forward and become part of the following year's budget. Open encumbrances at June 30th are reported as reservations of fund balances in the CAFR.

Pension Trust Fund Operations

The City maintains two retirement systems for its employees. One covers all firefighters and police officers (Fire and Police System), while the other covers all remaining permanent employees (Employees' System). The systems are single-employer defined benefit pension plans administered by the City of Fresno Retirement Boards. For CAFR purposes, the actuarial assumptions used to compute contribution requirements and to determine

Financial Policies

funding status are always based upon the prior year's valuation, which for the fiscal year 2014 is the actuarial valuation performed as of June 30, 2013. Plan Trustees also requested a preliminary evaluation as of June 30, 2014.

Cash Management

The City's pooled temporary idle funds and deposits are invested pursuant to the City's Investment Policy (the Policy) and the California Government Code (GC) by the City Treasurer. The Policy seeks the preservation of capital, safety, liquidity and yield, in that order of priority. The Policy addresses soundness of financial institutions holding our assets and the types of investments permitted by the GC. The City seeks to minimize credit and market risk, while maintaining a competitive yield on its portfolio. Accordingly, the Policy permits investments in certificates of deposit, obligations of the U.S. Treasury and U.S. Government sponsored corporations and agencies, commercial paper, corporate bonds, medium-term notes, banker's acceptances, repurchase and reverse repurchase agreements, mutual funds invested in U.S. Government and Treasury obligations, and the State Treasurer's Investment Pool.

The City invests in no derivatives other than structured (step-up) notes, and floored floater notes, which guarantee coupon payments. These are minimal risk instruments.

Risk Management

With certain exceptions, it is the policy of the City to use a combination of self-insurance and purchased commercial insurance against property or liability risks. The City believes it is more economically able to manage its risks internally and set aside funds as needed for estimated current claim settlements and unfavorable judgments through annual appropriations and supplemental

appropriations. The City maintains limited coverage for certain risks that cannot be eliminated. At this time, the City is engaged in an Owner-Controlled Insurance Program covering the wastewater treatment expansion. The Risk Management Division investigates and manages all liability claims and property losses, evaluates risk exposure and insurance needs, protects against contractual loss by reviewing and preparing insurance and indemnification portions of construction contracts, leases and agreements, emphasizes ongoing operational loss control, and purchases all insurance coverage for the City.

The City maintains general liability insurance with limits of liability of \$25 million. There is \$3.0 million of self-insurance retention (SIR). The City also maintains Airport Owners and Operators' General Liability Insurance and Aviation (Aircraft Liability) insurance, with limits of liability of \$60 million and \$25 million per occurrence, respectively. There is no deductible or self-insured retention.

INDEPENDENT AUDIT

The City's Charter Section 1216 requires an annual audit of the City's financial records, transactions and reports by an Independent Certified Public Accounting (CPA) firm. These records, summarized in the Comprehensive Annual Financial Report, have been audited by a nationally recognized CPA firm, Macias Gini & O'Connell LLP. The Successor Agency to the Redevelopment Agency was audited by Macias Gini & O'Connell LLP as well. Various other component units of the City, consisting of, the Pension Trust Fund and a discretely presented component unit, the City of Fresno Cultural Arts Properties, have been separately audited by other CPA firms. The Independent Auditor's Report on our current financial statements is presented in the CAFR's Financial Section.

In addition to this report, the City is required to undergo an annual "Single Audit" in conformity with the provisions of the Federal Single Audit Act of 1996 and the U.S. Office of Management and Budget Circular A-133, *Audits of State and Local Governments and Non-Profit Organizations and Government Auditing Standards*, issued by the Comptroller General of the United States. Information related to the Single Audit is included in a separate report.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the City have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to governmental agencies. The Governmental Accounting Standards Board is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant accounting policies of the City are described below.

Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the non-fiduciary activities of the primary government and its component units. For the most part, the effect of inter-fund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely, to a significant extent, on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program

revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and, (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

The accounts of the City are organized on the basis of funds. A fund is a separate accounting entity with a self-balancing set of accounts. Each fund was established for the purpose of accounting for specific activities in accordance with applicable regulations, restrictions or limitations. Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and trust fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met. Agency funds however, are unlike all other types of

Financial Policies

funds, reporting only assets and liabilities. As such, they cannot be said to have a measurement focus. They do however, use the accrual basis of accounting to recognize receivables and payables.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers property tax revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to vacation, sick leave, claims and judgments, are recorded only when payment is due.

Property taxes, other local taxes, licenses, and interest associated with the current fiscal period are all considered susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when the City receives cash.

FINANCIAL STATEMENTS

Investment in the Treasurer's Pool

The City Controller/Treasurer invests on behalf of most funds of the City in accordance with the City's investment policy and the California State Government Code. The City Treasurer, who reports on a monthly basis to the City Council, manages the Treasurer's Pool.

The Treasurer's investment pool consists of two components: 1) pooled deposits and

investments; and, 2) dedicated investment funds. The dedicated investment funds represent restricted funds and relate to bond issuance of enterprise funds. In addition to the Treasurer's investment pool, the City has other funds that are held by trustees. These funds are related to the issuance of bonds and certain loan programs of the City.

Investment Valuation

The City reports their investments at fair value in accordance with Governmental Accounting Standards Board Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools. In addition, changes in fair value are reflected in the revenue of the period in which they occur.

Statutes authorize the City to invest in obligations of the U.S. Treasury, agencies and instrumentalities, commercial paper, bankers' acceptances, repurchase agreements, money market funds and the State Treasurer's investment pool. The City's Pension Trust Fund is also authorized to invest in every kind of property or investment which persons of prudence, discretion and intelligence acquire for their own account.

Except as noted in the following paragraph, investments are comprised of obligations of the U.S. Treasury, agencies and instrumentalities, cash, time certificates of deposit, mutual funds, bankers' acceptances, money market accounts and deposits in the State of California Local Agency Investment Fund, and are stated at fair value. The Pension Trust Fund has real estate and other investments as well.

Highly liquid money market investments, guaranteed investment contracts, and other investments with maturities of one year or less at time of purchase are stated at amortized cost. All other investments are stated at fair

value. Market value is used as fair value for those securities for which market quotations are readily available. The fair value of real estate investments is based on independent appraisals. Investments that do not have an established market are reported at estimated fair values.

Investment Income

Cash balances of each of the City's funds, except for certain Trust and Agency Funds and other restricted accounts, are pooled and invested by the City. Income from pooled investments is allocated to the individual funds based on the fund participant's average daily cash balance at the month end in relation to total pooled investments. The City's policy is to charge interest to those funds that have a negative average daily cash balance at month end. Deficit cash balances are reclassified as due to other funds and funded by enterprise funds or related operating funds.

Loans Receivable

For the purposes of the Fund Financial Statements, Special Revenue Fund expenditures relating to long-term loans arising from loan subsidy programs are charged to operation upon funding and the loans are recorded, net of an estimated allowance for potentially uncollectible loans. In some instances amounts due from external participants are recorded with an offset to a deferred credit account. The balance of long-term loans receivable includes loans that may be forgiven if certain terms and conditions of the loans are met.

Inventories

Inventories recorded in the proprietary funds primarily consist of construction materials and maintenance supplies. Generally, proprietary funds value inventory at cost or average cost and expense supply inventory as it is

consumed. This is referred to as the consumption method of inventory accounting. The City uses the purchases method of accounting for inventories in governmental fund types; whereby, inventory items are considered expenditures when purchased and are not reported in the Statement of Net Assets.

Capital Assets

Capital assets, which include land, buildings and improvement, machinery and equipment, and infrastructure assets, are reported in the applicable governmental or business-type activity columns in the Government-wide Financial Statements. Capital assets are defined as assets with an initial individual cost of more than \$5,000 (for land, building improvements and infrastructure) or \$2,000 (for machinery and equipment) including bundled purchases, and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Capital outlay is recorded as expenditures of the General, Special Revenue, and Capital Projects Funds and as assets in the Government-wide Financial Statements to the extent the City's capitalization threshold is met. Tax-exempt interest incurred during the construction phase of the capital assets of business-type activities is reflected in the capitalized value of the asset constructed, net of interest earned on the invested proceeds over the same period. Amortization of assets acquired under capital lease is included in depreciation and amortization.

Buildings and improvements, infrastructure, and machinery and equipment of the primary government, as well as the component units,

Financial Policies

are depreciated using the straight-line method over the following estimated used lives:

| Assets | Years |
|----------------------------|--------------|
| Buildings and Improvements | 20 to 50 |
| Infrastructure | 15 to 30 |
| Machinery and Equipment | 3 to 5 |

Works of art, historical treasures and zoological animals held for public exhibition, education, or research in furtherance of public service, rather than financial gain, are not capitalized. These items are protected, kept unencumbered, cared for and preserved by the City.

Bond Issuance Costs and Discounts

In the Government-wide Financial Statements and the proprietary fund types in the Fund Financial Statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund statement of net assets. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. Interest accreted on capital appreciation bonds is reported as accreted interest payable in the proprietary fund and as long-term liabilities, due in more than one year in the Government-wide.

Refunding of Debt

Gains or losses occurring from advance refunding are deferred and amortized into expense.

Deferred Revenues

Deferred revenues in governmental funds arise when potential revenue does not meet both the “measurable” and “available” criteria for recognition in the current period. Deferred

revenues also arise when resources are received by the City before it has a legal claim to them (i.e., the City bills certain fixed rate services in advance; amounts billed but not yet earned are deferred and amortized over the service period).

Interfund Transfers

Interfund transfers are generally recorded as transfers in (out) except for certain types of transactions that are described below:

- Charges for services are recorded as revenues of the performing fund and expenditures of the requesting fund. Unbilled costs are recognized as an asset of the performing fund at the end of the fiscal year.
- Reimbursements for expenditures, initially made by one fund, which are properly applicable to another fund, are recorded as expenditures in the reimbursing fund and as a reduction of expenditures in the fund that is reimbursed.

FUND EQUITY

Reservations of Fund Equity

Reservations of fund balances of the governmental funds represent amounts that are not appropriated or are legally segregated for a specific purpose. Restrictions of net assets are limited to outside third parties. Designations of fund balances represent tentative management plans that are subject to change. The following is a brief description of the nature of certain reserves.

Reserve for assets not available for appropriation: Certain assets, primarily cash and investments outside City Treasury and deferred charges, do not represent expendable available financial resources. Therefore, a portion of fund equity is reserved to offset the balance of these assets.

Reserve for debt service: The fund balance of the debt service funds is reserved for the payment of debt service in the subsequent year.

Reserves for encumbrances: Encumbrances are recorded as reservations of fund balances because they do not constitute expenditures or liabilities. In certain special revenue and capital projects funds, this accounting treatment results in a deficit unreserved fund balance. This deficiency is carried forward to the next fiscal year where it is applied against estimated revenues in the year the commitments are expended.

Reserves for property held for resale: The reserve for property held for resale represents a segregation of a portion of fund balance to indicate that property held for resale does not represent expendable financial resources.

Net Assets

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt, consist of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets. Net assets invested in capital assets, net of related debt excludes unspent debt proceeds. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the City or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. Restricted resources are used first to fund appropriations. Unrestricted net asset represent net assets which are not restricted.

Cash Flows

Statements of cash flows are presented for proprietary fund types. Cash and cash equivalents include all unrestricted and restricted highly liquid investments with original purchase maturities of three months or less. Pooled cash and investments in the City's Treasury represent monies in a cash management pool and such accounts are similar in nature to demand deposits.

Regulatory Assets and Liabilities

At June 30, 2014, the Statement of Net Assets, Business-Type Activities, reflects approximately \$21.5 million in regulatory assets related to the CVP Water Settlement, which will continue to have an impact on water rates which are to be charged to customers over the next 25 plus years. The settlement for the past deficiencies was negotiated between the City and United States Bureau of Reclamation (USBR). Under FAS 71, regulatory assets represent future revenue associated with certain costs (CVP Settlement) that will be recovered from customers through the ratemaking process.

Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

CASH AND INVESTMENT

The City's cash and investments are invested pursuant to investment policy guidelines established by the City Controller/Treasurer,

Financial Policies

subject to review by the City Council. The objectives of the investment policy are preservation of capital, liquidity, and yield. The policy addresses the soundness of financial institutions in which the City will deposit funds, types of investment instruments as permitted by the California Government Code, and the percentage of the portfolio that may be invested in certain instruments with longer terms to maturity.

The City maintains a cash and investment pool available for use by all funds. Each fund type's portion of this pool is displayed on the combined balance sheet as "Cash and Investments." In addition, certain funds have investments with trustees related to debt issues.

City Sponsored Investment Pool

As part of the City's total cash and investment portfolio, the Treasury Officer manages an investment pool that includes only internal investors. The pool is not registered with the Securities and Exchange Commission as an investment company. The Treasury Officer is granted authority for managing the pool by Fresno Municipal Code Section 4-104. The Treasury Officer reports investment activity monthly to the City Council and annually an investment policy is submitted to the Council for review and approval. The fair value of investments is determined monthly. Participants' shares are determined by the daily cash balance deposited in the pool (the value of its pool shares). The value of the pool shares is based upon amortized cost in day to-day operations but is adjusted to the fair value at year-end. The investments are reported at fair value. The value of the shares is supported by the value of the underlying investments. Each fund type's portion of this pool is displayed on the financial statements as "Cash and Investments". In addition, certain funds have

investments with trustees related to debt issues.

Stewardship, Compliance and Accountability

There have been no material violations of finance-related legal or contractual provisions.

OTHER INFORMATION

Collateral Held

The City obtains various forms of collateral with respect to the numerous contracts that it enters into. The collateral may take the form of performance bonds, payment bonds, surety bonds, certificates of deposit, escrow agreements, etc. The purpose of the collateral is to protect the City from loss in case the terms of a contract are not filled or complied with. The City may not convert the collateral to its use unless a breach of contract occurs; therefore, this collateral is not recorded on the City's books as an asset.

Construction Retainage Escrow Accounts

The City enters into construction contracts with various outside third-party contractors with respect to major capital projects. As the construction progresses, progress payments are made to the contractors. Portions of the payments, retention payments, are paid into an escrow account. While these funds are earned by the contractors, generally five percent to 10 percent of the contract amount, they are not released out of the escrow account to the contractor until some agreed upon date, usually the completion of the job. These amounts are retained for a variety of reasons; as an incentive to complete the job in a timely manner or as a fund for the benefit of suppliers and subcontractors. The City may not convert the funds in these escrow accounts for its use unless a breach of contract occurs.

BUDGETARY RESULTS RECONCILIATION

Basis Differences

The City's budgetary process is based upon accounting on a basis other than generally accepted accounting principles (GAAP). The results of operations (actual) are presented in the budget and actual comparison schedule in accordance with the budgetary process (Budget basis) to provide a meaningful comparison with the budget, while the financial statements are presented using the GAAP basis. Loan proceeds, loans repayments, transfers and interfund reimbursements primarily relate to basis differences.

Timing Differences

One of the major differences between the Budget basis and GAAP basis are timing differences. Timing differences represent transactions that are accounted for in different periods for Budget basis and GAAP basis reporting. Revenues such as property tax, sales tax and grant revenues recognized on a cash basis have been deferred for GAAP reporting, while various expenditures not recognized on a cash basis have been accrued for GAAP reporting.

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Acronyms

AIP - Airport Improvement Program
ADA - Americans with Disabilities Act
AFG - Assistance to Firefighters Grants
ATU - Amalgamated Transit Union
AV - Assessed Valuations
BRT - Bus Rapid Transit
CAFR - Comprehensive Annual Financial Report
CalEMA - California Emergency Management Agency (Formerly the Office of Emergency Services / OES)
CAP - Cost Allocation Plan
CCR - Central Contractor Registry
CDBG - Community Development Block Grant
CDE - Community Development Entity
CDFI - Community Development Financial Institutions
CEC - California Energy Commission
CFMEA - City of Fresno Management Employees Association
CFPEA - City of Fresno Professional Employees Association
CHDO - Community Housing Development Organization
CHRP - COPS Hiring Recovery Program
CHSRA - California High Speed Rail
CMAQ - Congestion Mitigation Air Quality Grants
CNG - Compressed Natural Gas
COBRA - Consolidated Omnibus Budget Reconciliation Act
COG - Council of Governments

COPS - Community Oriented Policing Services
CRCF - Consolidated Rental Car Facility
CVB - Convention and Visitors Bureau
CWSRF - Clean Water State Revolving Fund
CY - Calendar Year
DHS - Department of Homeland Security
DOD - Department of Defense
DOE - Department of Energy
DOJ - Department of Justice
DOL - Department of Labor
DTIS - Downtown Infrastructure Study
DUNS - Data Universal Numbering System
EDA - Economic Development Administration
EDC - Economic Development Corporation
EECBG - Energy Efficiency and Conservation Block Grant
EERE - Office of Energy Efficiency and Renewable Energy
EISA - Energy Independence and Security Act
EPA - Environmental Protection Agency
FAA - Federal Aviation Administration
FAAST - Financial Assistance Application Submittal Tool
FAPSS - Operating Engineers, Local Union No. 3
FAX - Fresno Area Express
FCEA - Fresno City Employees Association
FCEC - Fresno Convention and Entertainment Center
FCH - Fresno Chandler Airport
FEMA - Federal Emergency Management Agency
FHWA - Federal Highway Administration
FOA - Federal Opportunity Announcement
FPOA - Fresno Police Officers Association
FRA - Federal Railroad Administration
FRC - Fresno Revitalization Corporation
FTA - Federal Transit Administration

Acronyms

| | | | |
|-------------------|---|-------------------|--|
| FTE - | Full Time Equivalent | NPS - | Non-Point Source |
| FUN - | Fresno United Neighborhoods | NQLI - | Neighborhood Quality of Life Initiative |
| FUSD - | Fresno Unified School District | NSP - | Neighborhood Stabilization Program |
| FY - | Fiscal Year | NTIA - | National Telecommunications and Information Administration |
| FYI - | Fresno Yosemite International (Airport) | O&M - | Operations & Maintenance |
| GAAP - | Generally Accepted Accounting Principles | OJP - | Office of Justice Programs |
| GF - | General Fund | PAL - | Police Activities League |
| GFOA - | Government Finance Officers Association | PAR - | Position Authorization Resolution |
| GMS - | Grants Management System | PARCS - | Parks, After School, Recreation and Community Service Department |
| GP - | General Plan | PBID - | Property Based Investment District |
| HOV - | High Occupancy Vehicle | PI - | Permanent Intermittent (Employee) |
| HSR - | High Speed Rail | POB - | Pension Obligation Bond |
| HUD - | Department of Housing and Urban Development | PPT - | Permanent Part Time (Employee) |
| IAFF - | International Association of Firefighters A.F.L.C.I.O., Fresno City Fire Firefighters Association | RFP - | Request for Proposal |
| IBEW - | International Brotherhood of Electrical Workers | RDEE - | Rapid Deployment Energy Efficiency |
| ID - | Interdepartmental Charges | RJI - | Regional Jobs Initiative |
| ISF - | Internal Service Funds | SAP - | Station Area Plan |
| ITS - | Intelligent Transportation System | SDWA - | Safe Drinking Water Act |
| JAG - | Justice Assistance Grant | SDWSRF - | State Drinking Water State Revolving Fund |
| LAFCO - | Local Agency Formation Commission | SEGA - | Southeast Growth Area |
| LBI - | Local Business Initiative | SMG - | Fresno Entertainment Center |
| LOCAL 39 - | International Union of Operating Engineers, Stationary Engineers | SNRO - | Student Neighborhood Revitalization Officers |
| MPO - | Metropolitan Planning Organizations | STOP - | Services. Training. Officers. Prosecutors |
| MGPI - | Mayor's Gang Prevention Initiative | STP - | Surface Transportation Program |
| MOU - | Memorandum of Understanding | TOC - | Traffic Operations Center |
| MRZ - | Municipal Restoration Zone | TOD - | Transit Oriented Development |
| MVLF - | Motor Vehicle in-Lieu Fee | TOP - | Technology Opportunities Program |
| NCFPD - | North Central Fire Protection District | TOT - | Transient Occupancy Tax (Room Tax) |
| NEA - | National Endowment for the Arts | TRAN - | Tax Revenue Anticipation Note |
| NERT - | Neighborhood Revitalization Team | UB&C - | Utility, Billing & Collection |
| NPIAS - | National Plan of Integrated Airport Systems | UGM - | Urban Growth Management |
| | | WFSD - | West Fresno School District |

FY 2017-2018

Glossary of Terms

Accountability – The state of being obligateded to explain one’s actions, to justify what one does. Accountability requires governments to answer to the citizenry—to justify the raising of public resources and the purposes for which they are used.

Accounting System – The total set of records and procedures that are used to record, classify, and report information on the financial status and operations of an entity. The accounting system in Fresno is commonly referred to as PeopleSoft (PS).

Accrual Basis – An accounting basis wherein revenue and expenses are recorded in the period in which they are earned or incurred regardless of whether cash is received or disbursed in that period. This is the accounting basis that generally is required to be used in order to conform to generally accepted accounting principles (GAAP) in preparing financial statements for external users.

Actual – The actual revenues received and expenses incurred for the fiscal year ending June 30.

Adopted Budget - The City Budget passed by Council for the period July 1 through June 30.

All Other Revenue – Revenues not captured through taxes, fees, transfers or bond sales.

Allocation – A part of a lump-sum amount, which is designated for expenditure by specific organization units and/or for specific purposes, activities, or objects.

Amended Budget – The City Budget for fiscal year ending June 30th is adopted by resolution by the City Council. Adjustments in the amounts appropriated at the department/fund level are made throughout the fiscal year upon a motion to amend the resolution and affirmative votes of at least five Council members. Budgeted amounts are reported as amended on June 30.

Annual Budget – A budget applicable to a single fiscal year.

Appropriation – A legal authorization granted by Council to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount. All City of Fresno appropriations lapse/expire at the end of each fiscal year.

Audit – A systematic collection of the sufficient, competent, evidential matter needed to attest to the fairness of management’s assertions in the financial statements or to evaluate whether management has effectively carried out its responsibilities. The auditor obtains this evidential matter through inspection, observation, inquiries and confirmations with third parties.

Auditor’s Report – In the context of a financial audit, a statement by the auditor describing the scope of the audit and the auditing standards applied in the examination, and setting forth the auditor’s opinion on the fairness of presentation of the financial information in conformity with GAAP or some other comprehensive basis of accounting.

Glossary of Terms

Authorized Positions – Number of positions authorized in the budget and reflected in the Position Authorization Resolution (PAR).

Balanced Budget – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

Basis of Accounting – Refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not necessarily the same basis used in preparing the budget document.

Beginning Balance – The amount of money the City anticipates having on July 1, to begin the new fiscal year.

Bond Rating – An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full. Three agencies regularly review city bonds and generate bond ratings – Moody's Investors Service, Standard and Poor's Ratings Group and Fitch.

Bond Sale Proceeds – Revenue obtained through the sale of debt also called "Bond Proceeds."

Bonds – Most often, a written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

Bonus Pay – A compensation bonus based on the achievement of specific agreed-to

outcomes outlined in an annual performance plan.

Budget – A plan of financial operation containing an estimate of proposed expenditures for a given period (usually a fiscal year) and the proposed means of financing them. Since the typical budgeting process includes many budgets, it is often necessary to identify the specific budget being discussed with an adjective: Mayor's Proposed Budget, Adopted Budget, and Amended Budget.

Budget Amendment – Under the City Charter, the Council has the sole responsibility for adopting the City's budget, and may amend or supplement the budget at any time after adoption by a majority vote. The City Administrative Officer has the authority to approve administrative adjustments to the budget within the guidelines set in Section 1206 of the Charter.

Budget Calendar – The schedule of key dates, which is followed in the preparation, adoption, and administration of the budget.

Budget Document – The instrument utilized to present the City's comprehensive financial plan for the upcoming fiscal year to the City Council and the public.

Budgetary Basis of Accounting – Determines when a government charges an expenditure to a budget appropriation, or when it credits revenue to its funds for budgeting purposes. Although the City presents financial statements in its Comprehensive Annual Financial Report (CAFR) in accordance with GAAP, the budget is adopted on a modified cash basis. This is in accordance with provisions of the City Charter and state law. The major areas of difference between the two basis of accounting are as follows: 1) for budgetary purposes, revenues are recorded when received. Under GAAP,

revenues are recorded when susceptible to accrual; and, 2) for budgetary purposes, interfund loans and repayments (i.e., “interfund transfers”) are recorded as expenditures and revenues. Under GAAP, these transactions are reclassified as increases or reductions in the “due to/due from” accounts.

Business Tax – Taxes collected from business operating within the City.

Calendar Year (CY) – A 12 month period spanning from January through December.

Capital or Capital Outlays – Expenditures associated with the construction or acquisition of capital assets.

Capital Improvement Plan (CIP) – A plan or budget for capital outlays to be incurred each year over a fixed period of years to meet capital needs. It lists each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance each projected expenditure.

Capital Project – An organizational unit to account for funds that are used for Major Capital Improvement Projects (see Capital Improvement Plan). These projects include the construction of new streets, sewer lines, fire stations, or the development of a new park. These are one-time expenditures.

Card Room Tax – Revenues collected from card room operations that occur within the City.

Carryover – The excess of assets of a fund over its liabilities. A portion of this balance may be available to finance the succeeding year’s budget. Fund Balance is synonymous with Carryover.

Cash Basis – A method of accounting under which transactions are recorded when cash is received or disbursed.

Charges for Current Services – Monies the City receives as payment for services provided such as water, sewer, solid waste, and building permits.

Community Development Block Grant (CDBG) – Revenues received from the federal government and expended as prescribed under the CDBG Program.

Contingency – An appropriation of funds to cover unforeseen events that occur during the fiscal year. Uses of such appropriations require approval by the Mayor and City Council.

Cost Allocation Plan (CAP) – The Cost Allocation Plan identifies the total cost of providing City services by allocating indirect costs such as City Clerk and City Manager to direct program cost areas. This information is used in setting City fees, reimbursing the General Fund for services provided to other funds, evaluating service delivery options, and recovering grant administration costs.

Current Year – As applied to budgeting and accounting, designates the operations of the present fiscal year period.

Debt Service – The principal and interest payments on long-term debts.

Debt Service Fund – A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Deficit – The excess of the liabilities of a fund over its assets or the excess of expenditures over revenues during an accounting period.

Glossary of Terms

Defunded Positions – A defunded position remains on the Position Authorization Resolution, however, there is no funding in the budget to support this position and it will remain vacant during the fiscal year.

Deleted Positions – A deleted position is removed from the Position Authorization Resolution and is no longer authorized to be used.

Department – A major administrative unit of the City of Fresno reflecting overall management responsibility for an operation or a group of related operations within a functional area. Identifies the highest level in the formal organization in which specific activity is carried out.

Division – An organizational component of a department, possibly sub-divided into sections, programs or activities.

Emergency Reserve Fund – A fund established on January 27, 2004, by the Council action executing the Mayor's executive order to establish and maintain a five percent General Fund Emergency Reserve Fund. The Emergency Reserve will only be used upon declaration of a fiscal emergency declared by the Mayor and ratified by the Council.

A fiscal emergency is defined as:

- Natural catastrophe
- Public Safety emergency
- Precipitous decline in General Fund revenues

Employee Services – The personnel costs of a City program, including wage/salary, direct and indirect benefits such as health insurance, workers' compensation, unemployment insurance, etc.

Encumbrances – The commitment of appropriated funds to purchase an item or

service. To encumber funds means to set aside or commit funds for a future expenditure.

Enterprise Funds – A fund established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the government body is that the cost of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. Examples in Fresno are the Utilities and Planning & Development Departments.

Enterprise In-Lieu Fees – Fees paid by the Transportation Department in lieu of property taxes.

Estimated – The most recent prediction of current year revenue and expenditures. Estimates are based upon several months of actual expenditure and revenue information and are prepared to consider the impact of unanticipated costs or other economic changes.

Executive Summary – The City Manager's memorandum to the Mayor, City Council and Citizens summarizing the most important aspects of the budget, including changes from the current fiscal year, and the goals, themes and priorities that are encompassed within the City's budget.

Expendable Trust – Accounts for assets held in a trustee capacity where the principal and income may be expended in the course of the fund's designated operations (e.g. Housing Loan Fund, Unclaimed Property Fund, etc.)

Expenditures – The payment for the cost of goods delivered or services rendered during the fiscal year, whether paid or unpaid, including expenses, provision for debt retirement not reported as a liability of the fund from which

retired, and capital outlays. See also “Encumbrances.”

Federal, State, and Fresno County – Intra-governmental agencies that often provide various funding sources.

Fines – Revenues collected for violations of City ordinances, late payments, etc.

Fiscal Year (FY) – A twelve-month period to which the annual operating budget applies and, at the end of which, a governmental unit determines its financial position and the results of its operations. The City of Fresno has specified July 1 through June 30 as the fiscal year.

Franchise Tax – Is a tax on the privilege of carrying on business as a corporation or LLC in a state. In California, the value of the franchise tax is measured by amount of earning. In Fresno, franchise taxes are levied on PG&E, AT&T and Comcast Cable. Additionally the City collects franchise fees for Commercial Solid Waste and roll-off bin service.

Fringe Benefits (also Employee Benefits or Fringe) – Benefits to employees, in addition to salaries, paid by the City of Fresno. These benefits include pensions, worker’s compensation, unemployment compensation, life and health insurance.

Full Time Equivalent (FTE) – A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a position authorized from July 1 through June 30 would equal 1.0 full-time equivalent or one position for the Fiscal Year.

Fund – A set of accounts to record revenues and expenditures associated with a specific purpose.

Fund Balance – The equity (assets minus liabilities) of governmental fund types and trust funds; the excess of cumulative revenues and other sources of funds over cumulative expenditures and other uses of funds. See also “Carryover.”

GANN Limit (Proposition 4) – Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

General City Purpose – Operating expenses that are Citywide and/or interdepartmental in nature are budgeted in the General City Purpose Department.

General Fund (GF) – Monies from local property and sales taxes, and other revenue sources, that pay for City services such as Police; Fire; Public Works; Elected Offices; City Manager; City Clerk; City Attorney, Personnel, Finance, Development and Resource Management, and Parks, Recreation, and Community Services.

General Fund--Fees and Charges – Revenue generated by charging for services provided by a General Fund department such as park admissions, downtown mall maintenance, false alarm fees, and licenses and permits issued by a department.

General Fund--Other – Miscellaneous revenue generated by a General Fund department including private donations, disposal of assets, sales of lost or unclaimed property, refunds, and credits or refunds for returned equipment.

General Fund--Support – The amount of General Fund monies needed to support a department beyond the amount of revenue generated by the department.

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General Government – The administrative departments of the City including the Mayor's office, the City Council, the City Manager's office, the City Clerk's office, and the General City Purpose Department.

General Use Budget – The total amount the City spends at its discretion for services.

Generally Accepted Accounting Principles (GAAP) – Nationally recognized principles and rules for financial accounting and reporting. Governmental GAAP is determined by the Governmental Accounting Standards Board (GASB) and, to a lesser extent, other sources such as the Financial Accounting Standards Board (FASB) and the American Institute of Certified Public Accountants (AICPA).

Grants – A contribution by a government or other organization to support a particular function. Grants may be classified as categorical or block depending upon the amount of discretion allowed the grantee. Generally, any receipts from any federal, state, or non-profit agency are considered grants.

Growth Rate – Level at which expenditures and revenues are expected to increase annually.

Impact Fees (UGM Fees) – Fees adopted by the City requiring new development to pay its proportional share of the costs associated with providing necessary public infrastructure.

Infrastructure – Facilities that support the daily life and growth of the city, for example, roads, water lines, sewers, public buildings, parks and airports.

Interdepartmental (ID) Charges – Charges for services one City department provides another City department (see Intragovernmental Revenues). These procedures result in a double counting of the same dollar which is budgeted

in two places. By subtracting transfer and charge amounts, a dollar is then only counted once.

Interfund Transfer – Monies that are transferred from one fund to another fund as an accounting procedure.

Intergovernmental Revenues – Revenue received from other governments in the form of grants, allocations, entitlements, and shared revenues which are not charges or costs of City services or loan repayments. These revenues may also be listed in the Department Summaries of this document as coming from the named government entity; i.e. HUD, Clovis Unified School District, Landscape Maintenance District, Measure "C", etc.

Internal Service Funds (ISF) – A fund established to finance and account for services and commodities furnished by one department to another on a cost reimbursement basis. Examples include Fleet, Facilities, Risk and Information Services.

Intragovernmental Revenues – Funds for City services performed by one City department for another City department, such as City vehicle maintenance.

Licenses & Permits – Revenues collected for construction, maintenance and/or operation of designated equipment, businesses, buildings, and private property including animals.

Local Taxes – Monies the City receives from taxes levied and/or collected locally, including property taxes and sales taxes.

Mandated Program – A requirement by the State or the Federal government that the City perform a task in a particular way or perform a task to meet a particular standard, often

without compensation from the higher level of government.

Mayor’s Budget Message – Included in the Executive Summary of the budget, the Mayor’s Budget Message provides the City Council and the public with a general summary of the most important aspects of the budget.

Mayor’s Proposed Budget – The budget recommended by the Mayor and administration that is submitted to the City Council.

Measure C – A half cent Fresno County sales tax revenue for highway, capital improvements and local transportation purposes determined to be priority projects by local governments to which the funds are allocated.

Miscellaneous – Revenue collected from property losses, sales of obsolete items, bond sale proceeds, and loan proceeds.

Modified Basis – A basis of accounting in which revenues and other financial resources are recognized when they become susceptible to accrual, that is when they are both measurable and available to finance expenditures of the current period. “Available” means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period.

Motor Vehicle In-Lieu Fee (MVLFF) – Revenue provided to local governments, by the state, to backfill the reduction made to local governments share of the Motor Vehicle Fees, which is dedicated to the provision of local government services.

Municipal Restoration Zone (MRZ) Incentive Credit – This initiative will revitalize economic development in the downtown area by providing fee reductions to businesses that meet the Zone’s criteria.

Neighborhood Stabilization Program – The Neighborhood Stabilization Program provides emergency assistance to state and local governments to acquire and redevelop foreclosed properties that might otherwise become sources of abandonment and blight within their communities.

Net Total Combined Budget – The City’s total budget including operating and capital revenues and expenditures, reflecting, General Fund, Special Revenue Funds and Enterprise Funds, less interfund transfers activity for a fiscal year.

One-Time Resources – Resources that are obtained through transactions that produce non-recurring revenues (e.g. the sale of land).

Operating Budget – Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing acquisitions, spending, and service delivery activities of a government are controlled.

Operating Expenditures – Expenditures derived from the City’s delivery of services.

Operating Revenue – Revenues collected to operate City services.

Operations & Maintenance (O&M) – Expenditures associated with operating and maintaining City services.

Other Revenue – Monies not included in the above categories, including interest, private donations, and the sale of assets and other miscellaneous revenue.

Pension Obligation Bonds (POB) – In 1983, the City of Fresno adopted Ordinance 83-116 which authorized the City to collect an additional levy upon the taxable property within the City. This levy was allowed by Section 93.31 of the

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Revenue and Taxation Code; however, the money collected can only be used towards payment of the bonds that were issued by the City to fully fund the Fire and Police retirement systems.

Prior Year Adjustments – A current year adjustment originating in a prior fiscal period.

Projected Revenue – The amount of projected revenue to be collected during the fiscal year.

Property Tax – The property tax is an ad valorem (value-based) tax imposed on real property and tangible personal property. (State law provides a variety of exemptions to the property tax, including the first \$7,000 of an owner-occupied home; most government-owned property; nonprofit, educational, religious, and hospital properties among others). California Constitution Article XIII A (Prop. 13), limits the property tax to a maximum one percent of assessed value, not including voter-approved rates to fund debt. The assessed value of property is capped at 1975–76 base year plus inflation - or two percent per year. Property that declines in value may be reassessed at the lower market value. Property is reassessed to current full value upon change in ownership (with certain exemptions). Property tax revenue is collected by counties and allocated according to state law among cities, counties, school districts and special districts.

Under Proposition 57, beginning in FY 2004–05, the local (city) sales tax rate is reduced by 0.25 percent and the state rate increased by 0.25 percent to repay state fiscal recovery bonds. Cities and counties are reimbursed dollar for dollar with additional property tax. This arrangement, known as the “triple flip,” formally ended in July 2015.

In 2004, the State and local governments also agreed to “swap” vehicle license fee (VLF) revenue for property tax backfill. This agreement links the VLF revenue to growth and decline in property tax values. This “swap,” barring legislative action, is permanent.

The share of property tax revenue allocated to a city varies depending on a variety of factors, including:

- The service responsibilities of the city (for example, if fire services are funded and provided by a fire district, then the district gets a portion that would otherwise go to the city);
- The presence of a redevelopment agency, which retains a portion of revenue growth; and
- The historic (1980) tax rates of the city in relation to other local taxing entities.

City property tax revenues are directly affected by local property values.

Proposition 172 – A permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to Public Safety.

Real Estate Transfer Tax – Taxes collected when the ownership of real property changes.

Reserve – In accounting, an account used to indicate that a portion of a fund’s assets are legally restricted for a specific purpose and are, therefore, not available.

Resources – The total amount of money the City expects to receive during the year to pay for services and capital projects.

Revenue – Funds that the government receives as income. It includes such items as tax payments, fees from specific services, receipts

from other governments, fines, forfeitures, grants, shared revenues and interest income.

Room Tax – Taxes collected from hotel accommodations purchased within the City.

Salaries and Wages – An expenditure category that includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of Fresno Charter, fringe benefit expense is not considered a salary or wage expense.

Sales and Use Tax – The sales tax an individual pays on a purchase is collected by the State Board of Equalization and includes a state sales tax, the locally levied Bradley-Burns sales tax and several other components. The *sales tax* is imposed on the total retail price of any tangible personal property.

A use tax is imposed on the purchaser for transactions in which the sales tax is not collected. Sales and use tax revenue received

by Fresno is general purpose revenue and is deposited into the City’s General Fund. Cities and counties may impose additional transaction and use taxes in increments of 0.25 percent with a two-thirds City Council approval

| Rate | Jurisdiction | R & T Code |
|-------|---|---------------------------------|
| 3.68% | State (General Fund) | 6051, 6201 |
| 0.25% | State (Fiscal Recovery Fund) | 6051.5, 6201.5 |
| 0.50% | State (Local Revenue Fund) | 6051.2, 6201.2 |
| 0.25% | State General Fund | 6051.3, 6201.3 |
| 0.50% | State (Local Public Safety Fund) | S35 Art XIII State Constitution |
| 1.00% | Local(County/City) 0.25% County Transportation Funds 0.75% City and County operations | 7203.1 |
| 7.50% | Total Statewide Base Sales and Use Tax | |

and majority voter approval. A city may impose more than one transaction and use tax e.g., one might be for a general purpose; a second might be for a special purpose. The combined rate of the City and County transaction and use taxes may not exceed two percent. The County of Fresno imposes three special purpose taxes in

addition to the Bradley-Burns rate of 8.25 percent. These include: 1) Public Library (FCPL) 0.125 percent; 2) Measure C (FCTA) 0.50 percent; Zoo (FCZA) 0.10 percent. Of these special purpose taxes, the City of Fresno receives a direct benefit from the Measure C tax, which is captured in its own fund and is not reported in the General Fund.

Service Changes – Service Changes comments serve to identify general informational aspects of department operations and bring forth policy issues that require attention as part of the budget process. Finally, service changes detail material changes to department appropriations, which not only identify additional costs, but savings realized as a result of innovation.

Special Assessments – Funds generated through the formation of an assessment district to provide public improvements such as street construction and flood control.

Special Revenue – A fund used to account for receipts from revenue sources that have been earmarked for specific activities and related expenditures.

Transfers – Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

Triple Flip – As a part of the 2004 Budget package, the California State Legislature adopted a mechanism to fund the State’s economic recovery bond program with a quarter cent sales tax. Under a mechanism commonly known as the “Triple Flip” and outlined in Revenue and Taxation Code Section 97.68, the local Bradley Burns Sales and Use Tax rate is reduced by a quarter cent. This quarter cent is used to repay the economic recovery bonds. Cities and counties are then provided with ad valorem property tax

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revenues in lieu of these revenues. The State Director of Finance notifies each County Auditor of the amount of sales and use tax revenue loss to each city and county as a result of the Triple Flip. Each County Auditor is then required to allocate compensating revenues to cities and the county. These compensating revenues are transferred from the ad valorem property tax revenues that would otherwise be allocated to the county's Educational Revenue Augmentation Fund.

Trust and Agency – Funds that are held in trust by the City and whose use is restricted to the specific purpose for which the funds were received such as Urban Growth Management (UGM) area capital improvement, Woodward Park Legacy, and Conference Center Debt Service.

Universal Hiring Program (UHP) Grant – A fund was established to track and report the status of the grant. Matching revenue and appropriations are reported in the General Fund then transferred to the grant. On a fund by fund basis, the impact nets to zero. On a consolidated reporting basis, it is reflected in both fund types, requiring an adjustment to reflect the actual net City Budget.

Urban Growth Management (UGM) – Fees paid by developers to cover the cost of City infrastructure required to support development.

Zero Base Budgeting – A process for allocating financial resources that provided for the comparison and prioritization of existing and proposed programs and services. The process includes organizing expenditures in individual decision packages and priority ranking all decisions.

