



Photo by Craig Kohlruss
The Fresno Bee

**ADOPTED
BUDGET**
FISCAL YEAR
2015

CITY OF FRESNO
CALIFORNIA



Adopted Budget
for the
Fiscal Year
July 1, 2014 – June 30, 2015

Mayor Ashley Swearengin

City of Fresno, California

City Council

Blong Xiong – District 1
Steve Brandau – District 2, Council President
Oliver L. Baines III – District 3
Paul Caprioglio – District 4
Sal Quintero – District 5
Lee Brand – District 6
Clint Olivier – District 7

City Manager
Bruce Rudd

City Attorney
Douglas Sloan

City Clerk
Yvonne Spence

Executive Management Team

Renena Smith – Assistant City Manager
Karen Bradley – Acting City Controller/ Finance Director
Kevin Meikle – Aviation Director
Jennifer Clark – Development and Resource Management Director
Kerri Donis – Fire Chief
Carolyn Hogg – Information Services Director
Manuel Mollinedo – Parks, After School, Recreation and Community Services Director
Jeffrey Cardell – Personnel Services Director
Jerry Dyer – Police Chief
Thomas Esqueda – Public Utilities Director
Scott Mozier – Public Works Director
Brian Marshall – Transportation Director

Budget Preparation Staff

Jane Sumpter, Budget Manager;
Henry Fierro, Principal Budget Analyst; Sharon McDowell, Senior Budget Analyst;
Pedro Rivera, Senior Budget Analyst; Scott Motsenbocker, Senior Budget Analyst;
Elida Rubio, Budget Technician; Alyse Muniz, Administrative Clerk I



Table of Contents

Director Cover Page	
GFOA Award Letter	
Acknowledgment	
How to Use this Book	

EXECUTIVE SUMMARY

Mayor’s Transmittal Letter	
City Manager’s Overview	

CITYWIDE SUMMARY

City Organizational Chart.....	A-1
City Operating Fund Structure Chart.....	A-2
Total City Resources & Appropriations.....	A-3
Appropriations Summary by Department/Primary Funding Source.....	A-4
Revenues Summary by Department/Primary Funding Source.....	A-5
Summary by Fund Classification	A-6
Appropriations Summary – FY 2015 by Operating, Capital and Debt Service.	A-7
Authorized Position Detail.....	A-9
Authorized Position Changes.....	A-10
Debt Obligations Summary.....	A-12
Measure C Extension Revenue & History	A-14
Community Development Block Grant (CDBG)	A-15
Interfund Transfer Summary	A-21
Combined Fund Summary	A-23

GENERAL FUND SUMMARY

General Fund Budget Overview	A-33
Assumptions in the General Fund Five Year Forecast.....	A-44
General Fund Debt Service	A-49

DEPARTMENT SUMMARIES

Summary of Department Service Impacts.....	B-1
Office of the Mayor and City Manager.....	B-31
City Council.....	B-37
Airports Department.....	B-45
City Attorney’s Office.....	B-53
City Clerk’s Office.....	B-57
Convention Center.....	B-61
Development and Resource Management.....	B-65
Finance Department	B-75
Fire Department	B-81

General City Purpose Department	B-89
Information Services Department	B-95
Parks, After School, Recreation & Community Services Department	B-103
Personnel Services Department	B-113
Police Department	B-119
Public Utilities Department	B-129
Public Works Department	B-141
Transportation/FAX Department	B-151

CAPITAL IMPROVEMENT PROGRAM

Capital Introduction and Overview	C-1
Capital User’s Guide and Glossary	C-10
Department Capital Summary	C-11
Capital Improvement Projects Fund Legend	C-13
Capital Improvement Program by Department/Project	C-19
Capital Improvement Program by Department/Fund/Project	C-31

SUPPLEMENTAL INFORMATION

General Information	D-1
Transportation (FAX) Bus Systems Map	D-7
Fire Stations Map	D-8
Parks Community Centers & Neighborhood Parks Map	D-9
Fresno Police Substations Map	D-10
Interfund Transfer Detail	D-11
Legal Debt Margin Information	D-17
Process to Ensure Budget Accuracy	D-19
Budget Policies	D-21
Financial Policies	D-25
Acronyms	D-33
Glossary of Terms	D-35



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Fresno
California**

For the Fiscal Year Beginning

July 1, 2013

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Fresno, California for its annual budget for the fiscal year beginning July 1, 2013 – June 30, 2014.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Acknowledgment

In challenging times, the ability of individuals to come together and work towards a common goal is often the difference between success and failure. The completion of this budget document could not have been accomplished without the able assistance and dedication of many people within the City organization. I would like to thank the Department Directors and all of the department personnel who worked on the preparation of the material. They are too numerous to mention here but all the management analysts, division managers, account clerks, administrative assistants and others have earned a well-deserved thank you.

Special thanks must go to my staff. Unless you have been involved in the actual planning and preparation of the budget it is impossible to appreciate the hours which these employees and their families have sacrificed over the last few months. They are Henry Fierro, Sharon McDowell, Pedro Rivera, Scott Motsenbocker, Elida (Eli) Rubio and Alyse Muniz.

I would also like to acknowledge several others who have contributed to success of this process. Assistant City Manager Renena Smith for her expertise, her guidance and her patience. The successful printing of this document would not have been accomplished without the dedication of the print shop staff and thanks also go to Kelli Furtado for the cover.

Finally, I would like to thank Mayor Ashley Swearengin, City Manager Bruce Rudd, Chief of Staff Georgeanne White and the Council Members for their continued leadership and guidance in the planning, deliberations, and implementation of this budget.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Jane Sumpter", with a long, sweeping horizontal line extending to the right.

Jane Sumpter, Budget Manager
GCS - DMS

Budget Policy and How to use this Book

Budget Policy

The City operates under the strong-Mayor form of government. Under the strong-Mayor form of government, the Mayor serves as the City's Chief Executive Officer, appointing and overseeing the City Manager, recommending legislation, and presenting the annual budget to the City Council.

The budget of the City of Fresno, within the meaning and context of Section 1205 of the City's Charter, must be adopted by resolution by the City Council by June 30th of a given year. As provided by Section 1206 of the Charter, any adjustments in the amounts appropriated for the purposes indicated at the department/fund level shall be made only upon a motion to amend the resolution adopted by the affirmative votes of at least five Council members.

Administrative changes within the department/fund level may be made without approval of Council within written guidelines established by the City Manager.

How to Use this Book

We've made every effort to make this book as easy as possible to read, but we understand just how difficult it can be to find what you're looking for in such a complex document. To make your search easier, we've provided a number of tools to help you get what you need.

The Adopted Budget is organized systematically moving from the broadest perspective of service by department to fund specific information. The document is arranged by department with the final section of the Budget providing reference information to enhance the reader's understanding of overall concepts.

This book is divided into six sections:

Executive Summary – This section presents the Mayor's letter and the City Manager's Financial Overview.

Citywide Summary - This section includes various charts and graphs that represent the City's financial position and allocations for the coming fiscal year; outlines critical funding sources such as CDBG and Measure C along with detailing the allocation of staff and the City's debt obligations.

General Fund Summary – This section contains the General Fund Overview, which describes the resources and appropriations of this fund and the assumptions in the General Fund five year forecast. The General Fund debt obligation is also presented.

Department Summaries & Service Impacts - This section outlines organizational impacts and resource allocation by department. It also contains various tables that represent the financial position of the department and department staffing levels.

Capital Improvement Program - This segment outlines the five year capital improvement plan on a Citywide basis and by department.

Supplemental Information - This section gives the reader general information about the City and the City's Budget and Financial Policies as well as an update on the City pension funding status. Acronyms and a Glossary of Terms are also included.



City of Fresno, California
FY 2015 Adopted Budget

EXECUTIVE SUMMARY

September 12, 2014

My Fellow Fresnans:

Enclosed please find the City of Fresno's \$995,747,100 budget for fiscal year 2015. This year's budget presents a distinctly different and more encouraging outlook than the severe shortfalls confronted since 2009. While the City of Fresno still faces another five years of careful management in order to achieve financial stability, this year's budget reflects the results of hard decisions and diligent work to avoid fiscal emergency and lays a foundation of optimism in our community for years to come.

This budget is measured and practical, with a sense of balance that focuses on paying off internal debt four years earlier than projected, beginning a steady and manageable restoration of service levels, and preparing for the future by establishing a minimum operating reserve to handle the uncertainty of a less-than-stable economy. After years of having to stare into the rear view mirror, the City of Fresno is ready to look forward to a more stable future.

Achieving a stable fiscal future requires us to recognize the mistakes of the past, remember the price we paid to avoid municipal bankruptcy, and ensure that the City is well positioned to weather future financial storms. Policy enacted by the Council and Administration over the last five years, such as the Better Business Act, the Labor Management Act, the Reserve Management Act, and the Fiscal Sustainability Policy provide a solid foundation for financial decision making, both now and into the future. The Administration's practice of providing five-year financial projections with every annual and mid-year budget proposal must be continued so that future City Councils, employees, and the public understand the consequences of City decisions, both in the immediate and long-term term. And, we must stay on track with our five-year plan that balances paying off internal debt and establishing an emergency reserve while beginning to restore service levels. In short, a stable financial future for our City will depend on whether we maintain our focus on efficiency and effectiveness even when the pressure of fiscal emergency eases.

In the midst of fiscal distress, we have witnessed a number of achievements of which our employees, our community partners and our residents can be proud:

- The Fresno Fire Department has secured another SAFER grant that will fully fund a new fire company, reinstating the first two-company house within the City of Fresno since 2009 and begin the effort to rebuild the department and improve response times.

- In FY 2015, the Fresno Police Department will not only see its national accreditation renewed, making it the largest police department in California to receive such certification, it also expects to reach the coveted Gold Standard.
- The 2035 General Plan, the first plan update since 2002, will be adopted in FY 2015 thanks to five years of tireless efforts by the Development and Resource Management Department and thousands of volunteer hours from residents and plan stakeholders. The 2035 General Plan, when implemented, will balance the need to take care of our existing neighborhoods and ensure their health while still creating opportunities for new, carefully planned neighborhoods.
- The Business Friendly Fresno initiative brought together City staff with dedicated community leaders to revise and reform the City's development review process to create a better environment for business growth and job creation in our community.
- The City's utilities and public works departments have in place five-year capital improvement plans that, when implemented, will secure our City's water future and help ensure our roadways and public infrastructure are maintained as well as possible with the resources available.
- The City will begin construction on two new parks this year – Martin Ray Reilly and Inspiration Parks – in neighborhoods that are drastically in need of green space investment.
- In FY 2015, Downtown Fresno will see the adoption of the Fulton Corridor Specific Plan, the Downtown Neighborhoods Community Plan, and the Downtown Development Code – all designed to make it easier to reinvest in the heart of the city. And, this next year will bring action to the City Council's direction to re-open the Fulton Mall to vehicle traffic.

These efforts have all been accomplished working within the fiscal constraints of the Great Recession, which is a tremendous credit to our employees and our residents. The FY 2015 budget remains consistent with last year's budget, as well as the five-year plan presented to the Fresno City Council in 2013. This year's budget accomplishes the following:

- Adds five police officers to maintain our 717-officer force and 34 police cadets to the Fresno Police Department;
- Increases minimum daily staffing for the Fresno Fire Department from 67 to 71;
- Purchases four new fire engines, one truck and one water tender;
- Dedicates an additional \$3 million for street improvements and road repair to be used citywide at the direction of each City Council office in addition to \$350,000 allotted for council infrastructure projects;
- Pays off all remaining internal debts four years ahead of schedule; and
- Begins to establish a minimum operating reserve.

Transforming our community for the better requires reaching a "tipping point." I firmly believe we are reaching our tipping point in Fresno, where the steady, aggressive changes we have implemented over the past several years are starting to achieve big results.

Please take time to read through the budget and attend one of the many public meetings that will be held to review it. We want your feedback on the use of our community's resources in this next fiscal year.

On behalf of the exceptional team of employees at the City of Fresno, it is an honor to provide service to our residents every day. We look forward to serving you in the weeks and months to come as we work together to make Fresno an even better place to call home.

Sincerely,

Ashley Swearengin

September 12, 2014

Council President Steve Brandau
Fresno City Councilmembers
Citizens of Fresno

It is an honor to present the adopted budget for Fiscal Year 2014-2015. This year's budget is thoughtfully crafted to be different than what the Administration has presented in the last four years. In many respects, the Fiscal Year 2015 budget is reflective of an improving economy that lends itself to a sense of optimism, relief and opportunity. Some of this optimism can be drawn from things such as our ability to repay last year's internal loan of \$14 million four years faster than previously projected, and the belief that we can begin moving toward ensuring the long term financial stability of the organization by establishing a minimum operating reserve over the next five years.

The Fiscal Year 2015 Budget also represents an organization that is standing at the crossroads of change. Over the last four years we, and the community that we serve, have been forced to grapple, debate, and at times, fight over the financial realities caused by the "great recession." In many ways the economic downturn that plagued the nation simply helped to highlight the financial vulnerability that came from years, if not decades, of trying to meet expectations of a community with many needs. While it is easy to point to the decisions of the past as the reason for many of our recent challenges, it is important that we recognize and appreciate that many of these decisions were made with one thing in common; and that was a commitment to improve our community and the residents that we serve.

And while the last four years have been a painful time in our organization's history, it is important that we also take a moment to recognize a number of the accomplishments that still occurred in spite of the challenges we faced. In many ways the issues and related debates over priorities and the difficult choices that had to be made may have

inadvertently eclipsed many of the successes that we would have celebrated in better times.

Unlike other cities who found themselves in similar financial distress, we still found it within ourselves to successfully move forward on a number of fronts. We have approved the foundation of a General Plan Update that acknowledges both the environmental and fiscal sustainability of our land use decisions. With the support of partners such as Strong Cities/Strong Communities, we have received federal funds that will be used to support efforts to revitalize our Downtown and surrounding neighborhoods. We also pursued and received funding that will allow us to invest in three new neighborhood parks and to improve the level of public transportation services that we provide.

With the support of our staff, and the tireless efforts of community leaders such as Mr. Peter Weber, we have recently restructured the way that we review and approve projects and implemented new programs that are intended to stimulate economic development and job creation. The Fire Department received another SAFER grant that will allow us to enhance the level of fire protection services that we provide, and under the leadership of Chief Jerry Dyer, the Fresno Police Department continues to leverage the use of technology in the development and implementation of new and innovative strategies needed to reduce crime at a time in which the level of resources needed to support the entire criminal justice system has declined.

It goes without saying that none of this success could have been achieved if it weren't for our employees, who continue to look for new and innovative ways to provide essential services to our community. This sense of pride and dedication to our community is exemplified by the employees of our Parks After School and Recreation (PARCS) Department. Without a doubt, the PARCS Department has proportionately experienced the largest reductions of any City department, yet our PARCS employees have accepted these reductions with grace, professionalism, and perseverance. While others could have easily given up, the men and women of our PARCS Department never abandoned their shared vision of improving the quality of life for residents throughout Fresno. The commitment to our community and the enthusiasm that our employees provide to the public is something in which we can take great pride.

But while things appear to be improving, we also need to reflect upon challenges and the pain that occurred over the last four years and the lessons that it has hopefully taught us. As noted above, we find ourselves at a crossroads that we can draw from

and use this knowledge to actually create a sustainable City of Fresno. As we have all learned, the budget choices that we make today can ultimately impact the level of services that we provide in the future.

Therefore, the adopted Fiscal Year 2014-2015 Budget is consistent with previous discussions with regards to stabilizing the City's overall financial condition by paying off debt, establishing a minimum operating reserve, balanced with incremental improvements to service levels that we provide with an emphasis on public safety. The Mayor's proposed budget is the first step in striking a balance between these three competing priorities. As noted above, the budget assumes paying off an internal loan in one year rather than four, committing future payments derived from the dissolution of the Redevelopment Agency to fund a much needed operating reserve, while taking steps to slowly restore the level of services we provide to the community.

In discussions with various community stakeholders, including many of our labor leaders, it is apparent to me that the majority of them do not want us to repeat the past. For these individuals and the employees they represent, there appears to be a recognition that we have been presented with an opportunity to ensure the financial viability of the organization by charting a path forward that allocates the resources to address the needs of the present, but not to the extent that risks jeopardizing the organization's future.

As I present this budget, I am cautiously optimistic that we have been presented with an opportunity to continue moving our community forward while creating long term financial security and stability that will allow us to mitigate the impacts of future economic downturns. In light of what has occurred over the last four years, it would seem that we owe this much to our employees as well as the community.

Sincerely,

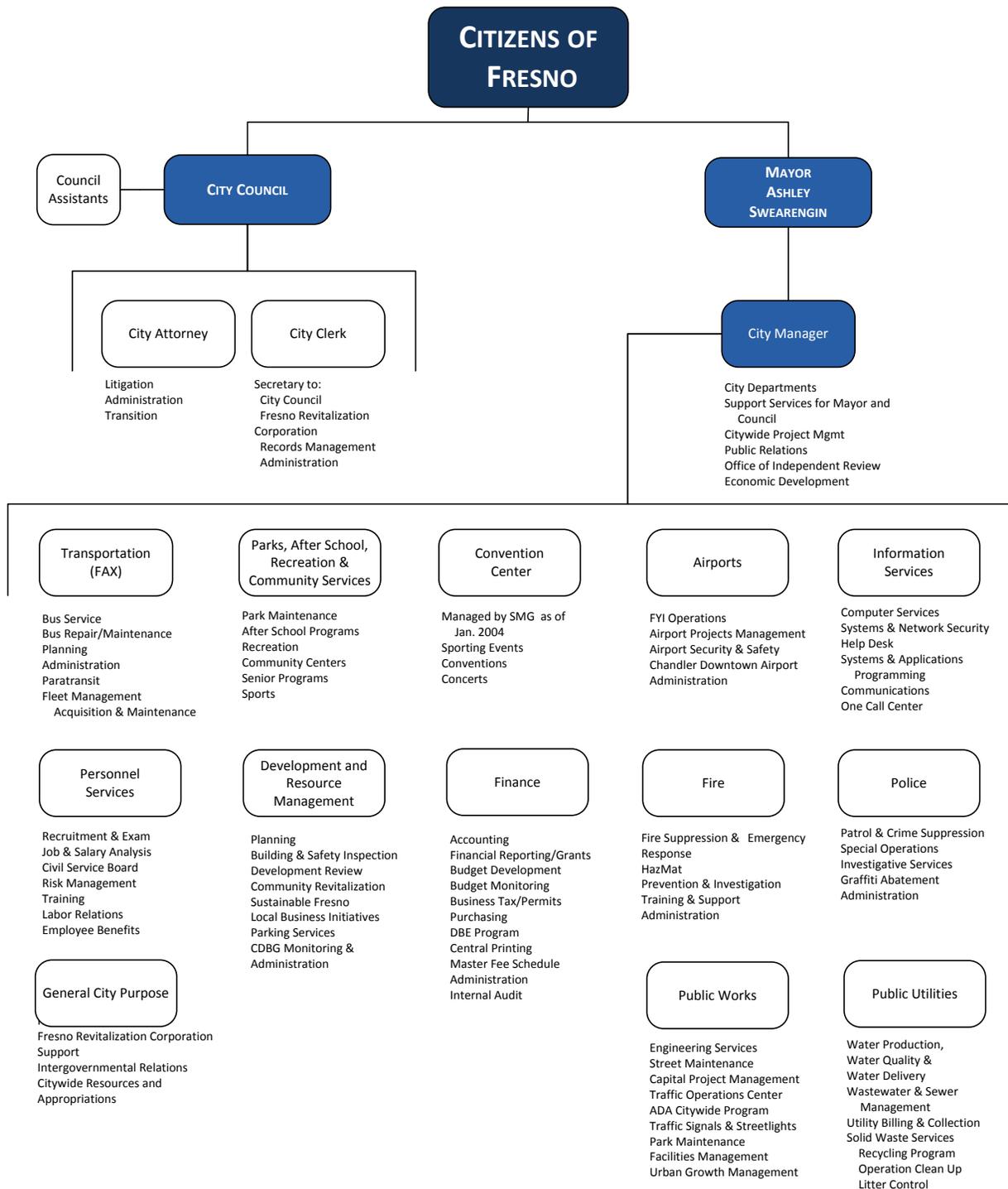
Bruce Rudd
City Manager



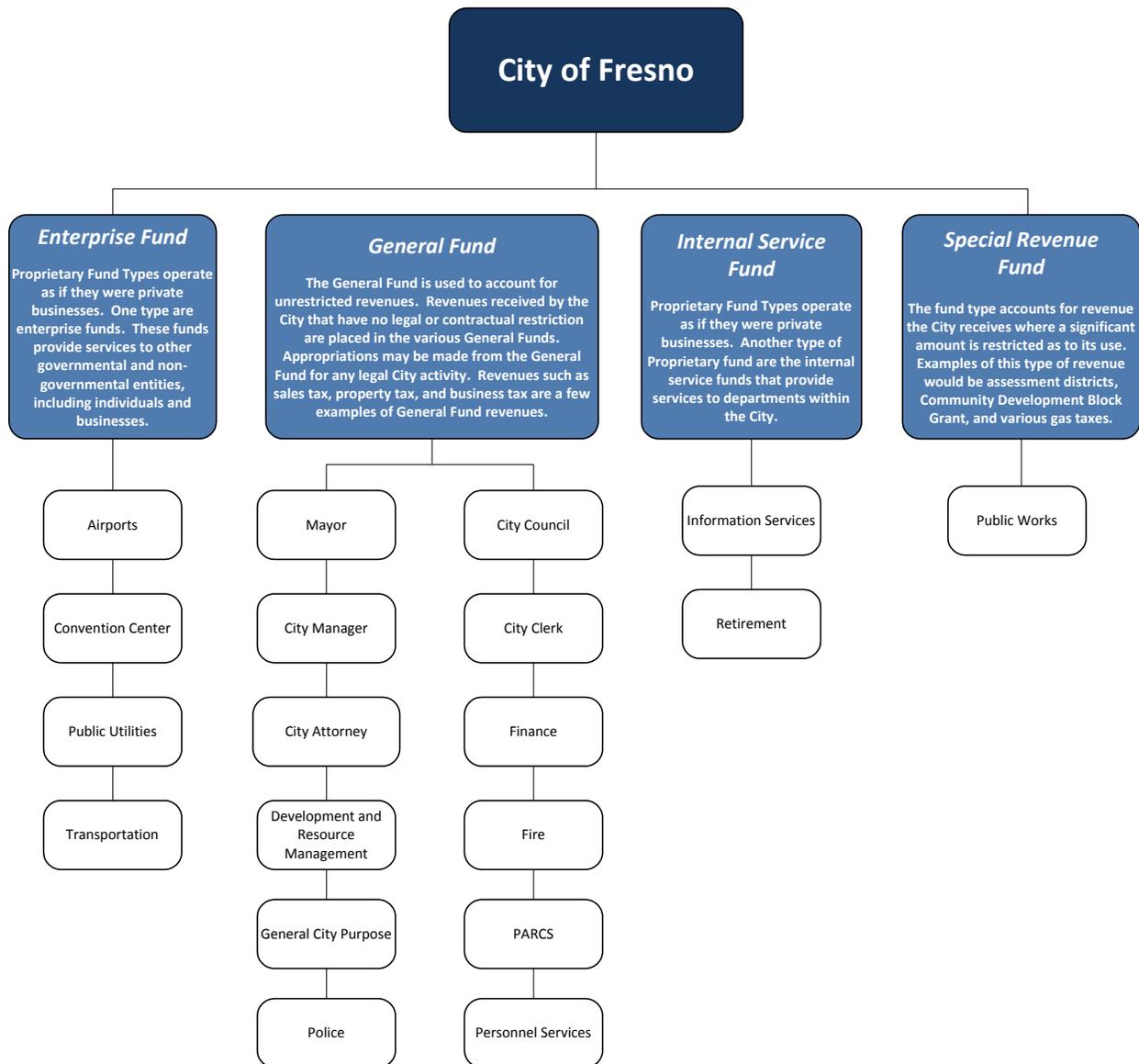
City of Fresno, California
FY 2015 Adopted Budget

CITYWIDE SUMMARY

City Organizational Chart



City Operating Fund Structure Chart



Additional Fund Types used by the City:

Capital Project Fund Type: This fund type accounts for funds that are either restricted or designated for capital projects.

Debt Service Fund Type: The Debt Service Fund Type is used to accumulate assets for the repayment of long-term debt. Funds are transferred from the operating accounts of the various departments that benefit from the assets financed through the creation of the debt. Some examples of debt service funds would be the Pension Obligation Bonds, Convention Center Exhibit Hall Expansion, and the Blosser Judgment Obligation Bonds.

Note: Structure is based on primary funding source for each Department.

Total City Resources & Appropriations

The total amount of money received by the City of Fresno in all appropriated funds is shown on this page. The total Net Resources amounts represent all the revenue available to pay for services and capital projects. It excludes interfund transfers, and interdepartmental charge revenue.

	FY 2013 Actuals	FY 2014 Amended	FY 2015 Adopted	Percent Change
Beginning Balance	222,273,700	258,527,400	340,250,200	31.6
<i>Local Taxes</i>				
Property Taxes	100,033,400	108,501,100	108,028,800	(0.4)
Sales Tax	75,050,100	75,500,700	78,992,100	4.6
Measure C ⁽¹⁾	22,266,600	42,700,900	28,276,900	(33.8)
Room Tax	9,390,400	9,202,000	9,938,000	8.0
Real Estate Transfer Tax ⁽²⁾	839,000	866,000	1,170,000	35.1
Franchise Fees	12,556,500	12,411,200	12,725,000	2.5
Total Local Taxes	220,136,000	249,181,900	239,130,800	(4.0)
Licenses & Permits	22,852,700	23,317,600	24,672,300	5.8
<i>Intergovernmental</i>				
Federal ⁽³⁾	61,798,100	150,890,900	105,048,400	(30.4)
State	48,990,800	76,830,000	65,855,500	(14.3)
Local ⁽⁴⁾	16,858,400	20,404,900	31,012,600	52.0
Total Intergovernmental	127,647,300	248,125,800	201,916,500	(18.6)
Charges for Current Services ⁽⁵⁾	251,557,300	260,104,900	286,921,900	10.3
Fines	5,972,400	5,713,800	6,067,100	6.2
Other Revenue	14,925,200	13,545,000	12,280,200	(9.3)
Interdepartmental Charges	86,511,000	87,867,200	85,114,000	(3.1)
Miscellaneous ⁽⁶⁾	71,887,700	88,162,900	307,328,400	248.6
Transfers	16,196,000	17,838,400	15,736,800	(11.8)
Total City Revenue	1,039,959,300	1,252,384,900	1,519,418,200	21.3
Less: Net Interfund Transfers	16,196,000	17,838,400	15,736,800	(11.8)
Less: Interdepartmental Chrgs	78,467,900	93,757,500	92,590,800	(1.2)
Total Net Resources	945,295,400	1,140,789,000	1,411,090,600	23.7

⁽¹⁾ Fluctuations in Measure C revenues are associated with projected Measure C Tier 1 project timelines.

⁽²⁾ Real Estate Transfer Tax Fees for FY 2014 are estimated to be \$1,147,000. Revenues for FY 2015 have been budgeted consistently with revenue levels currently being experienced.

⁽³⁾ Significant declines in Federal funding due to the completion or progression towards completion of significant federally funded capital projects; the reduced scope for the BRT project; and a reduction in HOME funds.

⁽⁴⁾ Local intergovernmental revenue increases are associated with the Redevelopment Agency debt service repayments, the sale of recirculated water, and PG&E sustainability funding.

⁽⁵⁾ Consistent with the four year rate plan adopted by City Council on August 15, 2013, Water projected revenues for FY 2015 include a 25 percent rate increase equating to \$25 million. In September 2014 Council rescinded these rates.

⁽⁶⁾ Miscellaneous revenues are increasing in FY 2015 due to the anticipated sale and use of Water Bonds, and low interest state loans being pursued by the Water and Wastewater Divisions.

APPROPRIATIONS BY CATEGORY

The total budget for all appropriated funds within the City of Fresno is shown on this page. The amounts shown as Total Net City budget represent the "net" budget after all interdepartmental charges are removed.

	FY 2013 Actuals	FY 2014 Amended	FY 2015 Adopted	Percent Change
Employee Services	271,834,000	295,909,100	304,281,300	2.8
Retirement Contribution	33,172,500	31,360,800	32,456,600	3.5
Pension Obligation Bonds	16,196,000	16,213,000	16,207,600	(0.0)
Operations & Maintenance	260,519,100	311,288,400	322,344,500	3.6
Interdepartmental Charges	78,467,900	93,757,500	92,590,800	(1.2)
Minor Capital	111,190,900	357,197,200	300,980,700	(15.7)
Contingencies	13,149,500	20,766,000	19,476,400	(6.2)
Total Appropriations	784,529,900	1,126,492,000	1,088,337,900	(3.4)
Less: Interdepartmental Charges	78,467,900	93,757,500	92,590,800	(1.2)
Total Net City Budget	706,062,000	1,032,734,500	995,747,100	(3.6)

Appropriations Summary by Department/Primary Funding Source Including Operating, Capital & Debt Service

The total budget by Department and primary funding source is shown on this page. The amounts as Total Net City budget represent the “net” budget after all interdepartmental charges are removed.

Department	FY 2013 Actuals	FY 2014 Amended	FY 2015 Adopted	% Change FY 2014 to FY 2015
General Fund Departments				
Mayor/CMO ⁽¹⁾	4,542,300	7,142,200	3,261,500	(54.3)
Council	2,285,500	2,496,300	2,939,000	17.7
Police	145,506,200	149,394,500	151,400,400	1.3
Fire	58,926,300	60,026,600	62,023,000	3.3
Parks, After School, Recreation & Community Services	17,271,700	32,793,100	25,667,500	(21.7)
General City Purpose ⁽²⁾	3,792,000	23,099,500	39,091,700	69.2
Finance ⁽²⁾	41,795,000	23,607,100	7,916,800	(66.5)
City Clerk	611,000	631,800	661,800	4.8
City Attorney	4,149,700	3,745,700	4,058,500	8.4
Personnel Services	24,796,200	30,208,500	29,314,900	(3.0)
Development & Resource Management ⁽¹⁾	30,309,300	48,641,500	43,795,700	(10.0)
Subtotal	333,985,200	381,786,800	370,088,700	(3.1)
Special Revenue Fund Departments				
Public Works	80,375,400	166,738,400	152,348,900	(8.6)
Subtotal	80,375,400	166,738,400	152,348,900	(8.6)
Internal Service Fund Departments				
ISD	11,514,000	13,100,700	13,108,900	0.1
Subtotal	11,514,000	13,100,700	13,108,900	0.1
Enterprise Fund Departments				
Department of Public Utilities	236,697,100	345,221,900	351,780,200	1.9
Transportation	78,525,600	154,556,700	156,373,200	1.2
Airports	32,377,100	48,431,300	29,554,700	(39.0)
Convention Center	11,055,500	17,680,200	16,383,300	(7.3)
Subtotal	358,655,300	565,890,100	554,091,400	(2.1)
Less: Expense Reduction	0	1,024,000	1,300,000	27.0
Less: Interdepartmental Charges	78,467,900	93,757,500	92,590,800	(1.2)
Net City Budget	706,062,000	1,032,734,500	995,747,100	(3.6)

⁽¹⁾ Prior to FY 2015, CDBG revenue and debt service was captured in the Mayor/City Manager Department; however, beginning in FY 2015 CDBG will now be reflected in the Development and Resource Management Department.

⁽²⁾ The financial activities for unrestricted General Fund revenues and citywide contractual obligations have been reorganized to the General City Purpose Department.

Revenues Summary by Department/Primary Funding Source Including Operating, Capital & Debt Service

The total amount of money received by City of Fresno departments is shown by primary funding source on this page. The total Net City Revenues' amount represents all the revenues available to pay for services and capital projects.

Department	FY 2013 Actuals	FY 2014 Amended	FY 2015 Adopted	% Change FY 2014 to FY 2015
General Fund Departments				
Mayor/CMO ⁽¹⁾	6,195,500	9,494,500	1,612,400	(83.0)
Council	8,800	5,900	0	0.0
Police	19,566,000	19,184,600	15,409,800	(19.7)
Fire	17,867,700	17,934,000	16,260,900	(9.3)
Parks, After School, Recreation & Community Services	8,512,200	20,849,300	12,307,600	(41.0)
General City Purpose ⁽²⁾	673,100	229,103,200	261,875,100	14.3
Finance ⁽²⁾	253,728,300	17,572,100	1,327,600	(92.4)
City Clerk	12,100	0	0	0.0
City Attorney	410,500	150,000	150,000	0.0
Personnel Services	27,307,700	27,931,600	29,478,400	5.5
Development & Resource Management ⁽¹⁾	16,893,900	40,955,200	42,882,100	4.7
Subtotal	351,175,800	383,180,400	381,303,900	(0.5)
Special Revenue Fund Departments				
Public Works	120,334,500	152,636,000	127,201,600	(16.7)
Subtotal	120,334,500	152,636,000	127,201,600	(16.7)
Internal Service Fund Departments				
ISD	16,986,000	15,832,600	14,177,100	(10.5)
Subtotal	16,986,000	15,832,600	14,177,100	(10.5)
Enterprise Fund Departments				
Department of Public Utilities	381,709,700	441,033,900	742,980,100	68.5
Transportation	120,416,800	184,632,800	188,695,600	2.2
Airports	37,285,900	57,234,700	48,244,400	(15.7)
Convention Center	12,050,600	17,834,500	16,815,500	(5.7)
Subtotal	551,463,000	700,735,900	996,735,600	42.2
Total City Revenues	1,039,959,300	1,252,384,900	1,519,418,200	21.3

⁽¹⁾ Prior to FY 2015, CDBG revenue and debt service was captured in the Mayor/City Manager Department; however, beginning in FY 2015 CDBG will now be reflected in the Development and Resource Management Department.

⁽²⁾ The financial activities for unrestricted General Fund revenues and citywide contractual obligations have been reorganized to the General City Purpose Department.

Summary by Fund Classification

Total City revenues and appropriations are shown on this page. The total revenue amount represents all of the revenues available to pay for services and capital projects, while the Net City Budget represents the "net" budget after all interdepartmental charges are removed.

Revenues

	FY 2013 Actuals	FY 2014 Amended	FY 2015 Adopted	% Change FY 2014 to FY 2015
Governmental Activities				
General Fund ⁽¹⁾	246,952,100	248,994,500	267,972,600	7.6
Trust	565,300	0	0	0.0
Special Revenues	77,123,500	142,358,200	101,781,300	(28.5)
Capital	39,336,500	46,130,100	37,820,500	(18.0)
Debt Service	35,313,100	35,693,900	35,637,500	(0.2)
Subtotal	399,290,500	473,176,700	443,211,900	(6.3)
Proprietary (Business-Like Activities)				
Enterprise	517,344,900	665,556,500	963,661,100	44.8
Internal Service	123,323,900	113,651,700	112,545,200	(1.0)
Subtotal	640,668,800	779,208,200	1,076,206,300	38.1
Total Revenue	1,039,959,300	1,252,384,900	1,519,418,200	21.3

⁽¹⁾ The General Fund Category includes amounts in the Emergency Reserve Fund and the 27th Pay Period Reserve.

Appropriations

	FY 2013 Actuals	FY 2014 Amended	FY 2015 Adopted	% Change FY 2014 to FY 2015
Governmental Activities				
General Fund	238,299,300	247,089,200	261,018,400	5.6
Trust	1,149,600	0	0	0.0
Special Revenues	93,355,400	192,469,300	159,781,300	(17.0)
Capital	6,886,300	25,874,800	19,647,900	(24.1)
Debt Service	35,563,700	35,664,600	35,637,500	(0.1)
Subtotal	375,254,300	501,097,900	476,085,100	(5.0)
Proprietary (Business-Like Activities)				
Enterprise	336,684,700	527,632,300	514,573,100	(2.5)
Internal Service	72,590,900	97,761,800	97,679,700	(0.1)
Subtotal	409,275,600	625,394,100	612,252,800	(2.1)
Less: Interdepartmental Charges	78,467,900	93,757,500	92,590,800	(1.2)
Net City Budget	706,062,000	1,032,734,500	995,747,100	(3.6)

Appropriations Summary – FY 2015 by Operating, Capital & Debt Service

Department	FY 2015 Operating	FY 2015 Capital	FY 2015 Debt Service	Total
General Fund Departments				
Mayor/CMO ⁽¹⁾	2,682,800	578,700	0	3,261,500
Council	2,858,400	80,600	0	2,939,000
Police	149,326,900	90,000	1,983,500	151,400,400
Fire	57,934,000	2,629,000	1,460,000	62,023,000
Parks, After School, Recreation & Community Services	16,826,400	6,480,100	2,361,000	25,667,500
General City Purpose	5,727,000	0	33,364,700	39,091,700
Finance	7,916,800	0	0	7,916,800
City Clerk	661,800	0	0	661,800
City Attorney	4,058,500	0	0	4,058,500
Personnel Services	29,314,900	0	0	29,314,900
Development & Resource Management ⁽²⁾	40,406,400	3,347,200	0	43,753,600
Subtotals	317,713,900	13,205,600	39,169,200	370,088,700
Special Revenue Fund Departments				
Public Works	50,624,400	100,831,500	893,000	152,348,900
Subtotals	50,624,400	100,831,500	893,000	152,348,900
Internal Service Fund Departments				
ISD	13,108,900	0	0	13,108,900
Subtotals	13,108,900	0	0	13,108,900
Enterprises Fund Departments				
Department of Public Utilities	131,638,600	176,276,500	43,865,100	351,780,200
Transportation	85,618,800	70,754,400	0	156,373,200
Airports	15,321,800	10,014,200	4,218,700	29,554,700
Convention Center	6,526,300	1,008,000	8,849,000	16,383,300
Subtotals	239,105,500	258,053,100	56,932,800	554,091,400
Less: Expense Reduction ⁽³⁾	1,300,000	0	0	1,300,000
Less: Interdepartmental Charges	92,590,800	0	0	92,590,800
Net Budget	526,661,900	372,090,200	96,995,000	995,747,100

⁽¹⁾ The capital in this Department consists of the Section 108 Loan repayment and the capital portion of NSP. In FY 2015, all CDBG activities are reflected in the Development and Resource Management Department. These items are budgeted in this Department for tracking purposes.

⁽²⁾ In FY 2015, all CDBG activities are reflected in the Development and Resource Management Department.

⁽³⁾ This represents the total expense reduction needed in the General Fund. It has been placed here for accounting purposes only.

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Authorized Position Detail

The Position Authorization Resolution (PAR) details the City Services provided by permanent employees in two major categories: Permanent and Permanent Part-Time (PPT). The FY 2014 Amended figures below represent total permanent positions as of June 2014. The FY 2015 Position Changes column shows the adjustments adopted in the budget. The FY 2015 Adopted column represents the net of the FY 2014 Amended and the FY 2015 Position Changes. The Departments are listed based on their primary function. All totals noted below represent the Full Time Equivalent (FTE).

Department	FY 2013 Adopted	FY 2014 Adopted	FY 2014 Amended	FY 2015 Position Changes	FY 2015 Adopted Budget
<i>General Fund Departments</i>					
Mayor and City Manager's Office	18.00	18.50	18.50	0.00	18.50
City Council	23.00	23.00	23.00	0.00	23.00
City Attorney's Office	33.00	33.00	33.00	0.00	33.00
City Clerk's Office	5.00	5.00	5.00	0.00	5.00
Development & Resource Management	158.10	166.60	168.60	6.00	174.60
Finance Department	56.00	56.00	56.00	2.00	58.00
PARCS Department	52.00	52.00	52.00	14.00	66.00
Personnel Services Department	31.00	31.00	31.00	0.00	31.00
Fire Department	351.75	346.20	348.20	8.55	356.75
Police Department	950.00	955.00	989.00	6.80	995.80
Sub-Total General Fund	1,677.85	1,686.30	1,724.30	37.35	1,761.65
<i>Special Revenue Departments</i>					
Public Works Department	268.00	272.50	275.50	17.25	292.75
Sub-Total Special Revenue	268.00	272.50	275.50	17.25	292.75
<i>Enterprise Departments</i>					
Airports Department	77.30	82.40	82.40	4.60	87.00
Public Utilities	602.25	614.75	615.75	19.00	634.75
Transportation/FAX Department	407.00	407.00	422.00	0.00	422.00
Sub-Total Enterprises	1,086.55	1,104.15	1,120.15	23.60	1,143.75
<i>Internal Service Departments</i>					
General City Purpose	11.00	11.00	11.00	0.00	11.00
Information Services Department	52.55	52.80	52.80	0.20	53.00
Sub-Total Internal Service	63.55	63.80	63.80	0.20	64.00
Totals	3,095.95	3,126.75	3,183.75	78.40	3,262.15

Sworn Safety Positions

Department	FY 2013 Adopted	FY 2014 Adopted	FY 2014 Amended	FY 2015 Position Changes	FY 2015 Adopted Budget	FY 2015 Funded Positions
Police Department ⁽¹⁾	748	748	748	0	748	717
Fire Department	309	304	303	7	310	310
Airports Department	5	5	5	10	15	15
Totals	1,062	1,057	1,056	17	1,073	1,042

⁽¹⁾ The last column in the Sworn Safety Position table reflects the total number of sworn police positions that are fully funded in FY 2015. The Police Department has defunded thirty-one (31) sworn positions in FY 2015.

Authorized Position Changes

The detail below describes the position changes by fund type for FY 2015. Additional detail on each position change can be found in the relevant departments' staffing sections. The position changes noted below reflect whole position changes, unlike the Authorized Position Detail, which notes changes by FTE.

Funding Source	Service	New Positions
General Fund		
	<i>Community Outreach</i> – The City is committed to keeping citizens updated on vital community issues through outreach, media, and public relations.	1
	<i>Public Safety</i> – Addressing recent reductions in force, several public safety positions have been added in FY 2014 and 2015. Among the positions, four new cadets will be assigned to FAX and eight new firefighter positions have been added.	15
	<i>Parks</i> – Positions are being added and some are being converted from temporary workers to address much needed park maintenance and service requests for the City's 70 plus parks. Recreation services will also receive additional support through this action.	14
	<i>Development</i> – Positions are being added and some are being converted from temporary workers to address the increase in capital and residential development and inspection services.	6
	<i>Finance</i> – In order to expedite vendor and developer accounts payable requests, positions are being added that will provide the ability to function in a way that will augment the Business Friendly Fresno initiative.	2
	Total	38
Special Revenue		
	<i>Public Safety</i> – In an effort to address understaffing issues at the Regional Training Center, positions are being added that will allow sworn personnel to focus solely on teaching and expanding course offerings.	2
	<i>Street Maintenance</i> – Staffing issues related to maintenance and upkeep of the City's eight fiber optic hubs, 145 traffic signals, and over 42,000 streetlights has led to the need for additional positions. These additions will also address the need to keep up with federal and state grant invoicing.	3
	<i>Development</i> – The need for permanent qualified personnel to conduct tire facility inspections and oversight involved with the tire disposal has led to the conversion from temporary to permanent full-time positions.	2
	<i>Median Islands</i> – Median Island Maintenance has been a challenge over the past several years and is in need of additional supervision and support to assist with oversight of the City's Community Facilities Districts.	4
	Total	11
Enterprise		
	<i>Public Utilities</i> – The City is in need of additional personnel to address daily maintenance and service transfers for capital water pipelines and polyethylene tubing failures throughout the City. Additional personnel are also need to increase water waste patrolling and respond to customer requests for assistance with water conservation and water leaks.	6
	<i>Public Utilities</i> – Additional positions are also needed to support current service levels at the Regional Wastewater Facility and other locations. These positions will provide much needed support to the daily operating processes and will provide increased safety and oversight.	12
	<i>Airports Public Safety</i> – Security services is still transitioning its Airports Public Safety Unit and will be converting a number of temporary and full-time positions to permanent part-time (PPT) public safety officers and supervisors.	10
	Total	28

Authorized Position Changes

Funding Source	Service	New Positions
Internal Services		
	<i>Facilities Management</i> – Due to the need for permanent qualified personnel and assistance with completing routine maintenance, temporary positions will be replaced with permanent positions.	2
	<i>Public Utilities</i> – For the past three years one individual had been acting as both the Public Works and Public Utilities Director. In FY 2015, the City will be dividing these duties once again and will be adding a Director Public Utilities.	1
	Total	3
Capital		
	<i>Development</i> – Due to the increased workload associated with the uptick in housing development, a number of positions are being converted from temporary to permanent full-time. Positions are also being added to address the increase in capital development activities such as High Speed Rail and Veterans Boulevard.	7
	Total	7
	Grand Total	87

Debt Obligations Summary

As of June 30, 2014, the City estimates it will have total long-term bond principal and interest outstanding of \$1.4 billion. Of this amount, \$735.3 million or 53 percent is revenue bonds of the City's business enterprise funds, and \$245.0¹ million is associated with obligation bonds, backed by the full faith and credit of the City. The remaining \$404.6 million includes lease revenue bonds for general governmental projects. Total bonded indebtedness backed by the General Fund is \$649.6 million.

The City's total bonded principal and interest outstanding at June 30, 2014 is approximately \$81.1 million less than the prior year due to normal debt service payments.

	FY 2014	FY 2015
Bonded Obligation Debt (Principal Only)	\$153,935,000	\$147,180,000
Bonded Obligation Debt per Capita	\$304.82	\$285.45
Debt Service tax rate per \$ 100 taxable valuation	\$0.56	\$0.52

The ratio of net bonded obligation debt to taxable valuation and the amount of bonded debt per capita are useful indicators of the City's debt position to management, citizens, and investors. A comparison of these indicators at June 30th is on the table shown in the right hand column.

The City's Charter imposes a limit on the amount of general obligation bonds the City can have outstanding at any given time; this limit is 20 percent of the assessed value of property in the City. The City realizes that it cannot currently support debt of that magnitude with its current tax base and is very

cautious about issuing general obligation debt. Bonded indebtedness constituting a general obligation of the City can only be created by the affirmative votes of a majority of the electors. The City currently has no general obligation debt.

All three credit rating agencies continue to monitor the City's fiscal stability, most importantly its General Fund reserves. Although they acknowledged the City's good understanding of its financial challenges and its development of a clear plan to withstand the current period stress, it also noted the City's weak financial position and severely limited flexibility to respond to shocks in the near-term. Also noted as key rating triggers was the City's deleted unrestricted General Fund balance in fiscal year 2012 and its ongoing fund balance deficits outside of the General Fund. Bond ratings as of January 2014 are as follows:

BOND RATING COMPARISON				
LEASE REVENUE BONDS				
	Prior Rating	Prior Outlook	New Rating	New Outlook
Fitch	BBB-	Negative	BBB/BBB-	Negative
S&P	BBB-	Negative	BB+	Stable
Moody's	Ba1/Ba2	Negative	Ba2/Ba3	Stable
OBLIGATION BONDS				
	Prior Rating	Prior Outlook	New Rating	New Outlook
Fitch	BBB+	Negative	BBB+	Negative
S&P	BBB	Negative	BBB-	Stable
Moody's	A3	Negative	Baa1	Stable

Loans and leases outstanding at June 30, 2014 are estimated to be \$58.6 million. \$43.0 million dollars of the outstanding balance is in the form of a Safe Drinking Water State Revolving Fund No-Interest Loan received by the Water Division for the water meter retrofit project. This loan will be repaid by the Water Enterprise in the year 2023.

¹Pension and Judgment Obligation Bonds

FY 2015 Budget - Current Portion of Long-Term Debt							
<i>Bonds Backed By General Fund (GF)</i>	<i>Current Repayment Source</i>	<i>Outstanding Principal & Interest Bonds @ 6/30/14</i>	<i>Outstanding Principal & Interest Loans @ 6/30/14</i>	<i>Payment Principal</i>	<i>Payment Interest</i>	<i>Total Debt Service</i>	<i>General Fund Portion</i>
2002 Judgment Obligation	General Fund	2,151,325		460,000	79,338	539,338	539,338
2002 Pension Obligation	GF/Enterprise	242,857,120		6,295,000	9,897,038	16,192,038	12,713,481
1998 Exhibit Hall Expansion Lease Revenue	General Fund	35,561,724		1,164,392	1,212,633	2,377,025	2,377,025
2001 Stadium Lease Revenue	Various	58,570,171		1,255,000	2,188,781	3,443,781	1,793,781
2002 Streetlight Acq. Lease Revenue	Gas Tax/ GF	1,499,924		700,000	48,388	748,388	445,291
2004 Various Cap Prj Lease Revenue	General Fund	51,036,183		2,155,000	1,707,802	3,862,802	3,097,211
2006 Convention Ctr Lease Revenue	General Fund	7,646,008		345,000	241,653	586,653	586,653
2008 No Neighborhood Left Behind Lease Revenue	General Fund	31,628,274		2,290,000	1,225,738	3,515,738	3,515,738
2008 Parks/Riverside Golf Course Lease Revenue	Impact Fees/ Enterprise	56,358,644		830,000	1,520,575	2,350,575	
2008 Convention Ctr Lease Revenue	General Fund	25,670,360		1,395,000	1,170,645	2,565,645	2,565,645
2009 Public Safety Lease Revenue	Impact Fees/GF	76,100,593		1,110,000	2,327,081	3,437,081	1,829,267
2010 City Hall/Granite Park/Bee Bldg Lease Revenue	Rent Revenue/GF	60,499,060		2,500,000	2,133,125	4,633,125	3,743,536
Total Bonds		649,579,386	0	20,499,392	23,752,797	44,252,189	33,206,966
<i>Loans Backed by General Fund</i>							
California Infrastructure Bank	General Fund		2,682,891	65,521	69,125	134,646	134,646
California Energy Commission Loan (Solar @ MSC)	Various		863,673	258,538	29,353	287,891	
HUD Loan (Regional Medical Center)	CDBG		1,034,192	220,000	21,790	241,790	
HUD Loan (FMAAAA)	CDBG		723,647	90,000	17,203	107,203	
HUD Loan (Nghbrhd St & Parks)	CDBG		1,181,781	77,000	51,399	128,399	
New Market Tax Credit Lease - Met Museum	Various			375,000		375,000	146,000
Master Equipment Lease Purchase Program	Various		5,325,796	1,625,045	150,525	1,775,570	1,749,228
Total Loans		0	11,811,980	2,711,104	339,395	3,050,499	2,029,874
General Fund Backed Obligations		649,579,386	11,811,980	23,210,496	24,092,192	47,302,688	35,236,840
<i>Bonds & Loans Backed By Enterprise Funds</i>							
1993 Sewer System Revenue Bonds	Enterprise	61,067,169		8,145,000	2,549,956	10,694,956	
2008 Sewer System Revenue Bonds	Enterprise	289,347,072		0	7,948,844	7,948,844	
2003 Water System Revenue Bonds	Enterprise	8,269,825		1,010,000	364,350	1,374,350	
2010 Water System Revenue Bonds	Enterprise	279,914,987		3,760,000	8,749,238	12,509,238	
2000 Airport System Rev Bonds	Enterprise	53,228,320		1,110,000	1,865,860	2,975,860	
2007 Airport System Rev Bonds	Enterprise	43,444,042		90,000	1,276,844	1,366,844	
State Water Resources Control Board Loans	Enterprise		46,804,962	248,329	71,570	319,899	
Enterprise Fund Backed Obligations		735,271,415	46,804,962	14,363,329	22,826,662	37,189,991	0
Total Citywide Debt Obligations		1,384,850,801	58,616,942	37,573,825	46,918,854	84,492,679	35,236,840

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FY 2014-2015 Measure C Extension Revenue and History

Through an extension approved by the voters in 2006, the Measure C sales and use tax has been extended for another 20 years. The new Measure C Extension funds are distributed by the Fresno County Transportation Authority (FCTA) according to the Measure C Extension Expenditure Plan. The Expenditure Plan identifies how the funds will be allocated and includes general implementation guidelines for each of the six funding programs, including local agency pass through programs, subprograms and category funds.



The Measure C Extension Plan is a multi-modal funding program, which distributes the funds to the City of Fresno through three main programs: the Regional Public Transit Program; the Local Transportation Program; and the Regional Transportation Program. In past years, the City has used the funds to complete an extensive list of transportation infrastructure projects. The City will continue these improvements under the Measure C Extension; however, added emphasis will now be given toward all modes of transportation with the overall goal of improving the City's local transportation system and air quality.

Measure C revenue grew by an average of four percent in FY 2014. Based on actual cash receipts, Measure C revenue is projected to increase by an average of four percent in FY 2015. All revenue reflected in the attached

table is actual Measure C distributions exclusive of carryover, interest and transfers.

PUBLIC TRANSIT PROGRAM:

The goal is to expand mass transit programs that have a demonstrated ability to get people out of their cars and improve air quality. The transit agencies would use the funds to address major new expansions of the express, local and feeder bus service to include additional:

- Routes
- Buses (including low emission)
- Night and Weekend Service
- Bus Shelters
- Safer access to Public Transit Services.

LOCAL TRANSPORTATION PROGRAM:

The goal is to improve the City's local transportation program by addressing the troubling problem of aging streets and road infrastructure. Funding is provided to fill potholes, repave streets, improve sidewalks, and upgrade the local transportation infrastructure. The funding is distributed as follows:

- Street Maintenance / Rehabilitation
- Flexible Program
- ADA Compliance
- Pedestrian / Trails / Bicycle Facilities

REGIONAL TRANSPORTATION PROGRAM:

The Regional Transportation Program provides for the movement of goods, services, and people throughout the County. The Fresno Yosemite

International Airports is an important component of both the urban and rural area transportation systems and is critical to the continued economic development in Fresno County. Funding for the

program is designed for runway and infrastructure rehabilitation, runway land acquisition and construction, and associated infrastructure construction projects.

	<i>Measure C Revenue</i>	<i>Public Works</i>	<i>FAX</i>	<i>Airports</i>	<i>Total Revenue</i>
2010 Actuals		7,139,359	6,559,629	478,805	14,177,793
2011 Actuals		7,571,669	6,915,239	504,765	14,991,673
2012 Actuals		8,504,557	7,650,285	558,415	16,713,257
2013 Actuals		9,309,652	8,297,320	605,644	18,212,616
2014 Amended		9,299,200	8,602,400	616,000	18,517,600
2015 Adopted		9,864,900	8,774,400	637,600	19,276,900

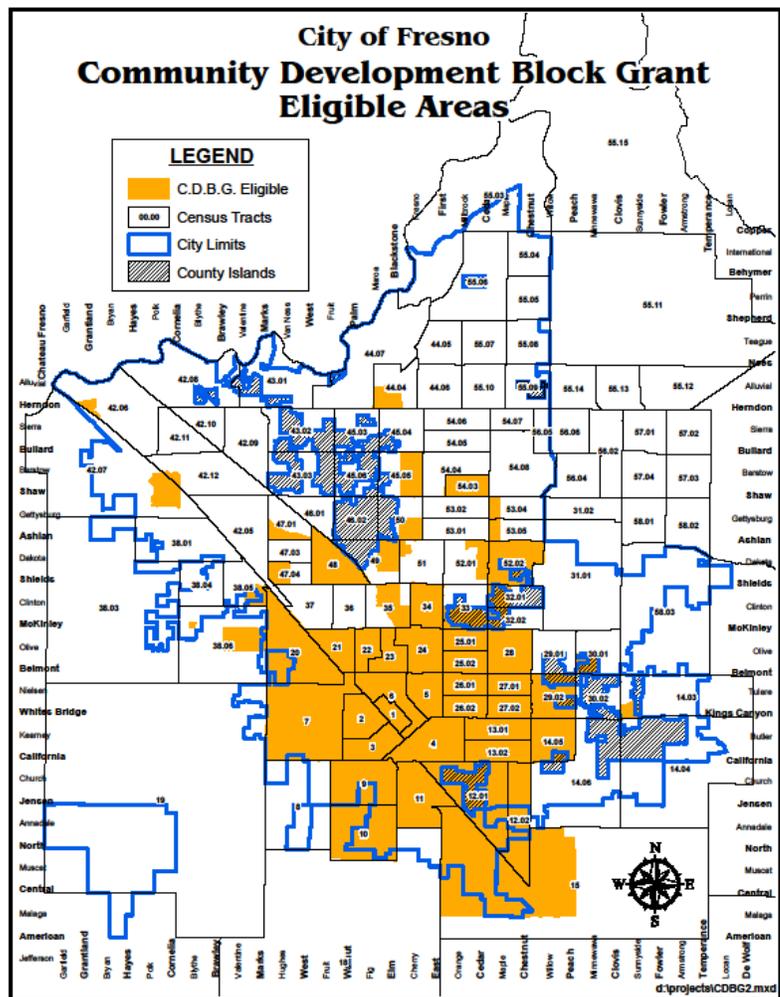
FY 2014-2015 Community Development Block Grant

The Community Development Block Grant (CDBG), a long-standing program of the U.S. Department of Housing and Urban Development (HUD), provides jurisdictions, also known as 'entitlement communities', federal funds to: sustain affordable housing, create suitable living environments, and expand economic opportunities primarily for low to moderate income persons. CDBG was enacted through the Housing and Community Development Act of 1974 and took effect in January 1975.



CDBG funds are allocated to more than 1,100 local and state governments on a formula basis; the total program is approximately \$2.8 billion in FY 2014. Larger cities and urban counties, called "entitlement communities," are required to prepare and submit a "Consolidated Plan" that establishes goals for the use of CDBG funds. Grantees are also required to hold public meetings to solicit input from the community; ensuring that proposed projects are aligned with the community's prioritized needs as established in the City's Consolidated Plan.

CDBG projects must be consistent with broad national objectives for CDBG: activities that benefit low- and moderate-income people, the prevention or elimination of slums or blight, or other community development activities to address an urgent threat to health or safety. CDBG funds may be used for community development activities (such as real estate acquisition, relocation, demolition, rehabilitation of housing and commercial buildings), construction of public facilities and improvements (such as water, sewer, and other utilities, street paving, and sidewalks), construction and maintenance of neighborhood centers, and the conversion of school buildings, public services, and economic development and job creation /retention activities. CDBG funds can also be used for preservation and restoration of historic properties in low-income neighborhoods.



Community Development Block Grant

Operational Dept		FY 2014 Adopted	FY 2015 Adopted	FY14/FY15 Difference
Resources				
	Program Entitlement	6,371,100	6,280,800	(1.40)
	Program Income	142,000	260,900	83.70
	Repayment	0	(500,000)	N/A
	Carryover	78,200	991,000	N/A
	Total CDBG Resources	6,591,300	7,032,700	6.70
Acquisition & Rehabilitation				
DARM	Senior Paint Program	55,700	55,700	0.00
DARM	Housing Rehabilitation	0	361,400	N/A
DARM	Community Revitalization Activities	1,966,900	1,024,600	(47.90)
DARM	Low Income Assistance Grant Program for Code Compliance	39,600	39,600	0.00
PD	Anti-Graffiti Program	883,400	749,600	(15.10)
	Subtotal Acquisition & Rehabilitation	2,945,600	2,230,900	
Economic Development				
CMO	Section 108 Loan Repayment	461,200	477,400	3.50
Planning & Administration (FY15 cap is \$1,308,340)				
DARM	Historic Preservation	20,300	16,000	(21.20)
DARM	Housing Administration	316,600	0	N/A
DARM	HOME Administration	146,900	324,300	120.80
DARM	Grant Monitoring and Administration	291,000	259,800	(10.70)
DARM	District 3 Neighborhood Vision Plan	0	500,000	N/A
DARM	Fair Housing Council - (required by HUD)	25,000	25,000	0.00
	Subtotal Planning & Administration	799,800	1,125,100	
Public Facilities & Improvements				
PW	Roy & Almy Reconstruction	0	420,500	N/A
PW	Neighborhood Street Improvements	0	1,400,000	N/A
PARCS	Park Facilities Improvements	0	549,300	N/A
	Subtotal Public Facilities & Improvements	0	2,369,800	
Public Service (FY15 cap is \$981,255)				
PARCS	Senior Hot Meals	151,600	151,600	0.00
PARCS	Parks After School Program	0	677,900	N/A
PD	Police POP Teams	482,300	0	(100.00)
	Subtotal Public Service	633,900	829,500	
	Contingency	1,750,800	0	N/A
	Total Uses of CDBG	6,591,300	7,032,700	9.30

Changes in CDBG Administration for FY 2015

As a part of ongoing oversight of the CDBG program nationwide, HUD completed a review of the City's administration of these funds in August 2012. Among the findings of this review was the recommendation that the City strengthen its internal control of CDBG funded activities and develop more robust financial oversight and management. As a result the FY 2015 Adopted Budget reflects the reorganization of all City CDBG activities and projects under the Development and Resource Management Department (DARM). Each

activity is segregated under its own organizational unit and on an operational level will be overseen by the department indicated in the table above. The fiscal and budgetary management however, will be under the CDBG administrator within DARM who will review and approve all expenditures before any disbursement of funds. In addition, contractual agreements will be established with each recipient department to ensure compliance with all federal guidelines.

Overview of City CDBG

The City will receive \$6.3 million of CDBG funds for use in FY 2015; which is a \$90,000 or 1.4 percent decrease from FY 2014.

CDBG revenues used to build the Program’s budget are comprised of the entitlement from HUD, program income, and carryover funds. Program income, which is the gross income received by the City and its subrecipients directly generated from the use of CDBG funds, is estimated at \$260,900. The carryover is the total of unused funds from prior fiscal years. This can occur when a capital project is completed under budget; when a program does not use all of its allocation; or when a project is not completed within that fiscal year. The carryover for FY 2015 totals \$991,000 and will fund the completion of Parks facilities improvements, the Roy & Almy reconstruction and the Specific Plan Southwest Fresno.

The Repayment line on the table above is also the result of the HUD review. As a result of HUD’s analysis, it was found that a limited number of code enforcement expenditures did not qualify under federal guidelines; the final amount of these expenditures is still under review, but provision has been made in the FY 2015 budget for their repayment.

In addition to the activity limitations placed upon CDBG, HUD has also limited the use of CDBG for certain types of projects/programs. By regulation, all Public Service activities are capped at fifteen percent of the entitlement plus program income. Planning and Administration activities are capped at twenty percent of the entitlement plus program income. For FY 2015 the “allocation caps” for Public Service and Administration are \$981,255 and \$1,308,340 respectively. Expenditures are classified according to the summary chart shown.

Each of these will be detailed and explained in the paragraphs that follow.

Acquisition and Rehabilitation

The Housing and Community Development Division utilizes a portion of the CDBG Program funds each year for administration and rehabilitation of affordable housing for low-income households. The Acquisition and Rehabilitation budget category consists of rehabilitation programs and program delivery that serves to absorb costs associated with the creation of affordable housing projects in the

HOME program. The Low Income Assistance Grant program addresses health and safety issues for low income homeowners who have received a health and safety citation from the City’s Community Revitalization Division (CRD). The program is offered citywide and helps the homeowner repair items that need immediate attention but are unable to afford to correct the problem.

Addressing another finding in the HUD review, a reorganization of CDBG functions in CRD is in place for FY 2015. The CRD will move away from issuing code violations that are unaffordable in low and moderate income neighborhoods to a more holistic effort that seeks to revitalize an entire

neighborhood. The mission of this division is to foster healthy and thriving communities through collaborative efforts with City departments, other government agencies, non-profits, businesses, faith-based organizations, civic groups, residents, and grassroots advocates in an effort to build self-sustaining communities. Community Revitalization focuses on nurturing strong neighborhoods, and as such address neighborhood challenges, such as

The Community Development Block Grant (CDBG) program is a flexible program that provides communities with resources to address a wide range of unique community development needs. Beginning in 1974, the CDBG program is one of the longest continuously run programs at HUD. The CDBG program provides annual grants on a formula basis to 1209 general units of local government and States.

Community Development Block Grant

efforts to obtain compliance with property maintenance, public nuisance and civic engagement standards. Working with a team or independently, the division seeks to overcome barriers to neighborly interaction, and attempt to strengthen the bonds that make neighborhoods livable.

The Anti-Graffiti Program is responsible for the removal of graffiti from the exterior of structures and commercial buildings, and other areas where blight and vandalism occur. Graffiti is removed regularly to protect neighborhood livability and create a climate conducive to business activities.

Public Services

Senior Hot Meals (SHM) provides a nutritional lunch program for adults 62 and older. Senior Hot Meals are served at six neighborhood centers throughout the City, including: 1) Mosqueda Community Center; 2) Ted C. Wills Community Center; 3) Pinedale Community Center; 4) Mary Ella Brown Community Center; 5) Senior Citizens Village, and 6) Lafayette Park. The open SHM Centers are strategically deployed throughout the community with operations occurring in North Fresno (Pinedale) Central Fresno (Ted C. Wills), Southeast Fresno (Mosqueda & Senior Citizens Village), Lafayette Park, and Southwest Fresno (Mary Ella Brown).

SHM will serve over 645 low income and moderate income seniors in FY 2015 and approximately 42,600 meals. Staff will provide the meal service and program compliance documentation, recreational activities, volunteer coordination/ recruitment, and monthly dances. The Ted C. Wills Community Center will have two senior coordinators assigned to the site because of the size of the site. The SHM program will continue to have a site monitor that will assist staff in compliance and paper work reporting needs. The monthly dances will be centered out of the Ted C. Wills Community Center.

The PARCS After School Program will use CDBG funds to serve 1,125 or more children on a daily basis at eleven neighborhood and community centers throughout the City of Fresno. At-risk children and youth have an opportunity to complete

their homework on the computer labs, obtain a healthy snack and participate in physical and recreational activities that are important to their well-being and development.

Public Facilities and Improvements

The Roy and Almy project was awarded funding in FY 2014 to address infrastructure needs in one of the poorest neighborhoods in Fresno. The streets in this area are so deteriorated that they need to be reconstructed in order to meet City standards. The project will improve sidewalks, curbs, curb cuts and gutters and will help revitalize the neighborhood. Carryover funding of \$420,500 will be used in FY 2015 to complete Phase I of the project, with the remaining work set to be completed in FY 2016.

Neighborhood Street Improvements will use \$1.4 million to address infrastructure needs in other eligible neighborhoods around the city. In collaboration with the City Council and the administration, the Public Works Department will develop a work plan that will improve sidewalks, curbs, curb cuts and gutters in low income areas.

A total of \$549,300 will be appropriated in the PARCS Department continue to address health and safety concerns and to make improvements in the community and recreation centers that are located in CDBG areas. The FY 2015 funding is a combination of the unexpended FY 2014 appropriations that are being carried over, plus \$243,000 in additional funding.

Economic Development

The annual payment of Debt Service is required to repay Section 108 loans for the Regional Medical Center, Senior Center, and Street and Park Improvements within CDBG areas.

Planning & Administration

CDBG Administration ensures all federal regulations are met for entitlement programs and

subcomponents of CDBG. Program administration includes the preparation of the Consolidated Plan (ConPlan), Citizen Participation Plan, Annual Action Plan as well as the Consolidated Annual Evaluation and Performance Report (CAPER).

The Southwest Fresno Specific Plan will receive \$500,000 in FY 2015 to improve zoning ordinances and direct the planned use for boundaries in Census tracts 9 and 10. This project directly addresses a HUD finding to provide public investment in an area identified as deteriorated. This funding consists of \$250,000 that has been carried over from FY 2014 and an additional \$250,000 that has been allocated to complete the project in FY 2015.

The Fair Housing Council of Central California (FHCCC) will provide a comprehensive program of education and enforcement of state and federal fair housing laws. Education (housing civil rights) will encompass outreach to Fresno city residents, landlords, property managers, real estate industry, housing-related insurance brokers/agents, lenders, and banking representatives. Resolution of housing discrimination claims of Fresno city residents will be accomplished by investigation (and testing) of credible claims by FHCCC and by assisting claimants with case referrals to HUD, the California Department of Fair Employment and Housing, or mediation and/or injunctive relief through state or federal court. The project will serve 1,500 city residents (it is estimated that more than 60 percent of these residents will be low-income and minority residents) with housing discrimination or unfair lending issues.

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Interfund Transfer Summary

General Fund-Debt Service		Amount	Description
Public Safety related debt service		2,298,900	Fire Facilities, Police Chiller, Misc Improvmts
Street Light Acquisition		448,000	Partial pymt, remainder paid by Gas Tax
Judgment Obligation Bond Blosser		545,000	
No Neighborhood Left Behind		3,528,000	
Convention/Conference Center Improvements		5,551,700	Conv Ctr Phase I & II; Selland D/S
2001 Stadium Debt Service		1,805,100	
California Infrastructure Bank		140,700	Roeding Business Park/RDA
Bee Building/Granite Park		1,536,500	
Garage/Parking Lot Improvements		2,645,900	Lease Revenue Bonds 2004
Other miscellaneous		171,200	New Market Tax Credit, City Hall Refinancing

General Fund Non-Debt Service Transfers		
Transfer to FYI Surplus Revenue	874,000	GAP settlement payment
Transfers to Convention Center	1,763,700	To fund operations
Transfers to Fresno Metropolitan Museum/Granite Park	460,700	Security, maintenance costs, CAM fees, legal
Transfer to Stadium Operating/Capital	1,500,000	Per contract – operating & capital reimburse
Transfer to Stadium debt service from parking revenues	234,000	Per contract
Transfer to 27 th Pay Period Reserve	400,000	For the next occurrence of a 27 th pay period
Transfers for North Central Repayment	380,000	North Central Fire District repayment
Transfers for Fire capital	322,700	Facilities improvements, grant match
Miscellaneous transfers out of the General Fund	273,600	Grant match, Enterprise Zone
Miscellaneous Transfers into the General Fund	476,900	POST reimbursement, fund closures

Non-General Fund Transfers		
Airports		
Debt Service	5,551,200	25,233,700 Other Revenue transfers represent the Airports revenues that are received in a Surplus revenue fund then transferred into other airport funds as needed.
Grant Matches	1,200,500	
Other Revenue	4,358,200	
Operating Transfer	14,123,800	
PARCS		158,000 Riverside Golf Course debt service
Public Utilities		
Debt Service	22,268,200	30,034,600 Fund operations, capital, reserves
Other	7,766,400	
Public Works		8,182,900 Streetlight repair, debt service, litter program
Transportation/FAX		26,693,700 Grant matches, build reserves

Note 1: The transfers shown for Debt Service may not be the total debt service payment for FY 2015. This is due to a number of factors, among them is interest earned with the Trustee being used to offset the total debt service payment and Trustee Fees that are included in the transfer but are not part of the Debt Service.

Note 2: A detailed listing of all the transfers summarized above can be found in the Supplemental Information section, pages D - 11 to D - 16.

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Combined Fund Summary

All Funds (in 00)

Description	General Fund	Special Revenue Funds	Capital Funds	Enterprise Funds	Internal Service Funds	Debt Service Funds	Total
Revenues							
Beginning Balance	67,984	(185,363)	247,995	2,926,630	345,256	0	3,402,502
Taxes	2,101,147	283,794	2	6,416	5	0	2,391,364
Licenses & Permits	246,523	200	0	0	0	0	246,723
Intergovernmental Revenue	82,502	869,404	57,673	995,196	14,390	0	2,019,165
Charges for Services	265,458	80,896	59,263	2,450,016	13,586	0	2,869,219
Fines	36,756	0	0	165	23,750	0	60,671
Other Revenue	7,804	4,694	840	107,664	1,738	6	122,746
Interdepartmental Charges for Services	92,470	0	0	6	726,351	32,313	851,140
Misc. Revenue	20,997	2,132	45,303	3,004,476	376	0	3,073,284
Transfers	(241,915)	(37,944)	(32,871)	146,042	0	324,056	157,368
Total Revenues	2,679,726	1,017,813	378,205	9,636,611	1,125,452	356,375	15,194,182
Expenditures							
Employee Services	2,037,629	345,034	39,035	897,693	210,064	0	3,529,455
Purchased Prof and Tech	122,736	112,214	1,284	686,603	60,756	674	984,267
Purchased Property Services	68,227	36,219	26,123	244,676	62,927	0	438,172
Other Purchased Services	7,051	3,638	13	9,592	39,161	0	59,455
Supplies	44,522	53,609	541	177,243	138,715	0	414,630
Property	23,968	781,301	84,748	1,914,679	205,111	0	3,009,807
Other Objects	35,806	140,237	28,158	744,366	22,653	355,701	1,326,921
Interdepartmental Charges	270,145	125,561	16,577	458,379	55,246	0	925,908
Contingencies	100	0	0	3,500	35,000	0	38,600
Insurance Claims, Refunds	0	0	0	9,000	147,164	0	156,164
Performance Pay	0	0	0	0	0	0	0
Total Expenditures	2,610,184	1,597,813	196,479	5,145,731	976,797	356,375	10,883,379
Ending Balance	69,542	(580,000)	181,726	4,490,880	148,655	0	4,310,803

Note 1: The Beginning & Ending Balance in the General Fund Type includes the Emergency Fund and the 27th Pay Period Reserve.

Note 2: Special Revenue Fund includes grants and Measure C Tier 1 that requires expenditures before receiving reimbursement. The deficit balance is a temporary timing difference between expenditure and request for funds.

Combined Fund Summary

**General Fund
(in 00)**

Description	City Council	Office of the Mayor	City Clerk	City Attorney	Police	Fire	Parks & Recreation
Revenues							
Beginning Balance	0	0	0	0	0	0	0
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	1,250	1,590	0
Intergovernmental Revenue	0	0	0	0	18,642	17,620	480
Charges for Services	0	0	0	1,500	47,371	22,032	14,729
Fines	0	0	0	0	171	6	0
Other Revenue	0	0	0	0	10	198	2,140
Interdepartmental Charges for Services	0	0	0	0	58	0	0
Misc. Revenue	0	0	0	0	1,342	1,560	1,437
Transfers	0	0	0	0	0	0	1,469
Total Revenues	0	0	0	1,500	68,844	43,006	20,255
Expenditures							
Employee Services	17,333	18,767	3,942	33,317	1,246,176	443,783	52,349
Purchased Prof and Tech	36	252	127	1,773	10,199	9,897	33,692
Purchased Property Services	0	0	75	95	14,190	17,752	17,605
Other Purchased Services	216	271	101	286	1,562	1,131	162
Supplies	144	76	39	171	6,102	9,363	4,228
Property	0	0	475	0	600	16,740	1,170
Other Objects	6,342	361	10	631	2,582	114	1,386
Interdepartmental Charges	5,101	3,260	1,849	4,312	147,339	16,469	21,823
Contingencies	100	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0	0
Performance Pay	0	0	0	0	0	0	0
Total Expenditures	29,272	22,987	6,618	40,585	1,428,750	515,249	132,415
Ending Balance	(29,272)	(22,987)	(6,618)	(39,085)	(1,359,906)	(472,243)	(112,160)

Note 1: The Beginning & Ending Balance in the General Fund Type includes the Emergency Fund and the 27th Pay Period Reserve.

Note 2: Balances in red denote the amount of General Fund support to cover the appropriations. The majority of General Fund revenues are captured in the General City Purpose Department.

Combined Fund Summary

**General Fund-
continued
(in 00)**

Description	Public Works	General City Purpose	Development and Resource Mgmt	Administrative Services Dept	Information Services	Finance	Personnel Services	Total
Revenues								
Beginning Balance	0	67,984	0	0	0	0	0	67,984
Taxes	8	2,101,139	0	0	0	0	0	2,101,147
Licenses & Permits	5,630	183,480	54,573	0	0	0	0	246,523
Intergovernmental Revenue	2,257	43,500	0	0	0	3	0	82,502
Charges for Services	56,325	5,970	111,419	0	0	5,984	128	265,458
Fines	0	14,000	22,579	0	0	0	0	36,756
Other Revenue	73	4,250	1,131	0	0	2	0	7,804
Interdepartmental Chrgs for Srvc	0	83,828	700	0	0	7,884	0	92,470
Misc. Revenue	2,842	9,680	4,733	0	0	(597)	0	20,997
Transfers	(4,616)	(236,428)	(2,340)	0	0	0	0	(241,915)
Total Revenues	62,519	2,277,403	192,795	0	0	13,276	128	2,679,726
Expenditures								
Employee Services	41,795	1,551	116,375	(13,000)	3,185	49,805	22,251	2,037,629
Purchased Prof and Tech	2,339	19,539	38,121	0	5	5,005	1,751	122,736
Purchased Property Services	7,795	3,075	5,252	0	0	2,388	0	68,227
Other Purchased Services	51	250	441	0	0	1,572	1,008	7,051
Supplies	12,330	1,250	1,389	0	10	9,352	68	44,522
Property	1,578	1,805	600	0	0	1,000	0	23,968
Other Objects	1,509	11,430	11,190	0	0	195	56	35,806
Interdepartmental Charges	15,452	11,588	28,142	0	423	9,851	4,536	270,145
Contingencies	0	0	0	0	0	0	0	100
Insurance Claims, Refunds	0	0	0	0	0	0	0	0
Performance Pay	0	0	0	0	0	0	0	0
Total Expenditures	82,849	50,488	201,510	(13,000)	3,623	79,168	29,670	2,610,184
Ending Balance	(20,330)	2,226,915	(8,715)	13,000	(3,623)	(65,892)	(29,542)	69,542

Note 1: The Beginning & Ending Balance in the General Fund Type includes the Emergency Fund and the 27th Pay Period Reserve.

Note 2: Balances in red denote the amount of General Fund support to cover the appropriations. The majority of General Fund revenues are captured in the General City Purpose Department.

Combined Fund Summary

Special Revenue Funds (in 00)

Description	City Council	Office of the Mayor	Police	Fire	Parks & Recreation	Public Works
Revenues						
Beginning Balance	0	14,118	18,405	(6,026)	(71,484)	(173,322)
Taxes	0	0	0	0	0	188,650
Licenses & Permits	0	0	0	0	0	0
Intergovernmental Revenue	0	0	34,615	992	132,493	467,178
Charges for Services	0	2,000	1,000	61,966	6,621	9,309
Fines	0	0	0	0	0	0
Other Revenue	0	6	300	0	2,273	(986)
Interdepartmental Charges for Services	0	0	0	0	0	0
Misc. Revenue	0	0	162	210	708	(618)
Transfers	0	0	(3,300)	3,800	(1,469)	(17,612)
Total Revenues	0	16,124	51,182	60,942	69,142	472,599
Expenditures						
Employee Services	0	1,239	23,594	60,949	12,834	159,184
Purchased Prof and Tech	0	405	4,745	155	5,669	48,151
Purchased Property Services	0	0	1,917	266	0	32,762
Other Purchased Services	0	78	1,679	675	0	370
Supplies	0	41	4,108	160	4,986	24,820
Property	0	5,787	6,922	421	44,335	702,271
Other Objects	118	2,061	8,112	0	40	20,645
Interdepartmental Charges	0	17	105	1,465	1,264	104,445
Contingencies	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0
Performance Pay	0	0	0	0	0	0
Total Expenditures	118	9,628	51,182	64,091	69,128	1,092,648
Ending Balance	(118)	6,496	0	(3,149)	14	(620,049)

Note 1: CDBG revenue and appropriations are budgeted under the Development and Resource Management Department. The CDBG fund is balanced overall.

Note 2: The Public Works balance includes a Federal Grant fund, a State Grant fund, Measure C Tier 1 and High Speed Rail capital projects that require expenditure prior to reimbursement. The deficit balance is a temporary timing difference between expenditures and request for funds.

**Special Revenue Funds-continued
(in 00)**

Description	General City Purpose	Development and Resource Mgmt	Convention Center	FAX	Total
Revenues					
Beginning Balance	2,043	30	1,624	29,249	(185,363)
Taxes	7,400	0	0	87,744	283,794
Licenses & Permits	0	200	0	0	200
Intergovernmental Revenue	0	234,126	0	0	869,404
Charges for Services	0	0	0	0	80,896
Fines	0	0	0	0	0
Other Revenue	3,001	0	0	100	4,694
Interdepartmental Charges for Services	0	0	0	0	0
Misc. Revenue	0	1,670	0	0	2,132
Transfers	6,067	0	(1,624)	(23,806)	(37,944)
Total Revenues	18,511	236,026	0	93,287	1,017,813
Expenditures					
Employee Services	0	50,404	0	36,830	345,034
Purchased Prof and Tech	3,248	49,841	0	0	112,214
Purchased Property Services	1,257	17	0	0	36,219
Other Purchased Services	0	836	0	0	3,638
Supplies	0	2,674	0	16,820	53,609
Property	0	21,565	0	0	781,301
Other Objects	12,775	96,486	0	0	140,237
Interdepartmental Charges	354	14,203	0	3,708	125,561
Contingencies	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0
Performance Pay	0	0	0	0	0
Total Expenditures	17,634	236,026	0	57,358	1,597,813
Ending Balance	877	0	0	35,929	(580,000)

Note 1: CDBG revenue and appropriations are budgeted under the Development and Resource Management Department. The CDBG fund is balanced overall.

Note 2: The Public Works balance includes a Federal Grant fund, a State Grant fund, Measure C Tier 1 and High Speed Rail capital projects that require expenditure prior to reimbursement. The deficit balance is a temporary timing difference between expenditures and request for funds.

Combined Fund Summary

Capital Funds (in 00)

Description	Police	Fire	Parks & Recreation	Public Works	Convention Center	Total
Revenues						
Beginning Balance	0	17,750	(19,413)	245,700	3,958	247,995
Taxes	0	0	0	2	0	2
Licenses & Permits	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	57,673	0	57,673
Charges for Services	0	0	545	58,718	0	59,263
Fines	0	0	0	0	0	0
Other Revenue	0	21	7	804	8	840
Interdepartmental Charges for Services	0	0	0	0	0	0
Misc. Revenue	0	25,000	23,112	(2,809)	0	45,303
Transfers	900	1,290	0	(35,061)	0	(32,871)
Total Revenues	900	44,061	4,251	325,027	3,966	378,205
Expenditures						
Employee Services	0	0	440	38,408	187	39,035
Purchased Prof and Tech	0	0	0	1,059	225	1,284
Purchased Property Services	0	0	0	26,123	0	26,123
Other Purchased Services	0	0	0	13	0	13
Supplies	0	0	0	541	0	541
Property	300	26,290	20,617	34,579	2,962	84,748
Other Objects	600	0	4,591	22,962	5	28,158
Interdepartmental Charges	0	0	56	16,375	146	16,577
Contingencies	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0
Performance Pay	0	0	0	0	0	0
Total Expenditures	900	26,290	25,704	140,060	3,525	196,479
Ending Balance	0	17,771	(21,453)	184,967	441	181,726

Combined Fund Summary

**Enterprise Funds
(in 00)**

Description	Police	Parks & Recreation	Public Works	Public Utilities	Airports	Convention Center	FAX	Total
Revenues								
Beginning Balance	0	4,211	221,429	2,224,569	132,608	4,131	339,682	2,926,630
Taxes	0	0	5	35	6,376	0	0	6,416
Licenses & Permits	0	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	1,497	60,159	98,171	0	835,369	995,196
Charges for Services	13,337	530	99,711	2,094,686	147,190	0	94,562	2,450,016
Fines	0	0	0	6	159	0	0	165
Other Revenue	0	2,657	373	13,758	90,127	139	610	107,664
Interdepartmental Chrgs for Srvc	0	0	0	6	0	0	0	6
Misc. Revenue	0	0	3,216	2,947,710	(927)	51,307	3,170	3,004,476
Transfers	0	(1,580)	(3,964)	10,428	8,740	108,612	23,806	146,042
Total Revenues	13,337	5,818	322,267	7,351,357	482,444	164,189	1,297,199	9,636,611
Expenditures								
Employee Services	13,132	265	42,589	518,697	89,541	100	233,369	897,693
Purchased Prof and Tech	0	0	8,223	440,164	42,839	63,276	132,101	686,603
Purchased Property Services	0	0	12,525	180,972	34,857	500	15,822	244,676
Other Purchased Services	0	0	76	5,475	1,318	1,000	1,723	9,592
Supplies	100	0	7,687	124,178	5,699	0	39,579	177,243
Property	0	5,542	3,419	1,224,015	50,656	1,000	630,047	1,914,679
Other Objects	0	0	4,205	595,479	42,713	94,282	7,687	744,366
Interdepartmental Charges	105	11	40,496	338,945	27,924	150	50,748	458,379
Contingencies	0	0	0	3,500	0	0	0	3,500
Insurance Claims, Refunds	0	0	0	9,000	0	0	0	9,000
Performance Pay	0	0	0	0	0	0	0	0
Total Expenditures	13,337	5,818	119,220	3,440,425	295,547	160,308	1,111,076	5,145,731
Ending Balance	0	0	203,047	3,910,932	186,897	3,881	186,123	4,490,880

Combined Fund Summary

Internal Service Funds (in 00)

Description	Public Works	General City Purpose	Public Utilities	FAX	Information Services	Personnel Services	Total
Revenues							
Beginning Balance	5,143	500	9,050	225,850	34,119	70,594	345,256
Taxes	0	0	0	5	0	0	5
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	14,390	0	0	14,390
Charges for Services	800	12,416	325	45	0	0	13,586
Fines	0	0	20,000	0	0	3,750	23,750
Other Revenue	132	5	69	1,327	0	205	1,738
Interdepartmental Charges for Services	70,799	20,000	62,850	244,943	107,652	220,107	726,351
Misc. Revenue	3,800	516	(13,850)	9,910	0	0	376
Transfers	0	0	0	0	0	0	0
Total Revenues	80,674	33,437	78,444	496,470	141,771	294,656	1,125,452
Expenditures							
Employee Services	16,204	30,527	52,128	55,275	49,366	6,564	210,064
Purchased Prof and Tech	6,482	0	490	1,167	720	51,897	60,756
Purchased Property Services	44,314	0	663	17,616	300	34	62,927
Other Purchased Services	8	0	2,375	272	16,312	20,194	39,161
Supplies	3,562	0	7,364	107,708	20,020	61	138,715
Property	3,379	0	0	189,735	11,997	0	205,111
Other Objects	203	0	80	4,571	17,762	37	22,653
Interdepartmental Charges	5,630	2,868	14,277	13,954	10,989	7,528	55,246
Contingencies	0	0	0	5,000	0	30,000	35,000
Insurance Claims, Refunds	0	0	0	0	0	147,164	147,164
Performance Pay	0	0	0	0	0	0	0
Total Expenditures	79,782	33,395	77,377	395,298	127,466	263,479	976,797
Ending Balance	892	42	1,067	101,172	14,305	31,177	148,655

Combined Fund Summary

**Debt Service Funds
(in 00)**

Description	Police	Fire	Parks & Recreation	Public Works	General City Purpose	Total
Revenues						
Beginning Balance	0	0	0	0	0	0
Taxes	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0
Fines	0	0	0	0	0	0
Other Revenue	0	0	0	0	6	6
Interdepartmental Charges for Services	0	0	0	0	32,313	32,313
Misc. Revenue	0	0	0	0	0	0
Transfers	19,835	14,600	23,610	8,930	257,081	324,056
Total Revenues	19,835	14,600	23,610	8,930	289,400	356,375
Expenditures						
Employee Services	0	0	0	0	0	0
Purchased Prof and Tech	29	33	104	99	409	674
Purchased Property Services	0	0	0	0	0	0
Other Purchased Services	0	0	0	0	0	0
Supplies	0	0	0	0	0	0
Property	0	0	0	0	0	0
Other Objects	19,806	14,567	23,506	8,831	288,991	355,701
Interdepartmental Charges	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0
Insurance Claims, Refunds	0	0	0	0	0	0
Performance Pay	0	0	0	0	0	0
Total Expenditures	19,835	14,600	23,610	8,930	289,400	356,375
Ending Balance	0	0	0	0	0	0

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City of Fresno, California
FY 2015 Adopted Budget

GENERAL FUND SUMMARY

FY 2014-2015 General Fund Budget Overview

	FY 2013 Actuals	FY 2014 Adopted	FY 2014 Estimate 4/20/14	FY 2015 Adopted
Carryover	889	0	6,825	4,485
<i>Total One-Time Resources</i>	889	0	6,825	4,485
REVENUES				
Sales Tax	72,735	73,195	74,166	76,333
Prop 172 Sales Tax	2,315	2,306	2,594	2,659
Property Tax	98,321	101,401	102,286	105,929
<i>RDA Increment</i>	1,712	3,400	2,832	2,100
PTAF Savings	0	3,700	3,774	0
Business License	16,174	16,815	16,815	16,983
Franchise Fees	11,807	11,684	11,684	11,985
Room Tax	9,390	9,202	9,696	9,938
Real Estate Transfer Tax	839	866	1,147	1,170
Card Room Receipts	810	991	1,020	1,000
Charges for Current Services	31,903	30,387	32,587	32,635
Intergovernmental Revenues	5,461	4,421	5,772	4,750
Intragovernmental Revenues	12,614	13,368	13,285	13,419
All Other	3,474	2,299	2,418	2,963
<i>Total Operating Revenue</i>	269,893	274,035	280,076	281,864
TOTAL RESOURCES	270,782	274,035	286,901	286,349
EXPENDITURES				
Employee Services	141,073	141,727	142,248	151,336
Contract Savings		(1,024)	0	(1,300)
Health & Welfare	14,095	15,778	15,424	16,959
Retirement Contribution	22,355	22,023	21,834	24,043
Pension Obligation Bonds	12,512	12,616	12,676	12,726
Operations & Maintenance	22,382	24,067	24,198	27,833
Interdepartmental Charges	23,732	25,163	25,014	27,014
Minor Capital	2,150	3,641	2,777	2,397
Contingency		1,012	0	10
Capital Replacement	0	0	0	0
<i>Total Operating Expenditures</i>	238,299	245,003	244,171	261,018
TOTAL EXPENDITURES	238,299	245,003	244,171	261,018
Subtotal Operating	32,483	29,032	42,730	25,331
TRANSFERS				
Other Debt Obligations	(19,000)	(18,192)	(18,725)	(18,671)
Transfers between Funds	(3,125)	(5,157)	(3,957)	(5,521)
Reserve for the next 27th pay period	(400)	(400)	(400)	(400)
Water Litigation Fund/CSW Loan Repay	(2,338)	(3,550)	(11,713)	0
Deficit Recovery	(792)	(1,733)	(3,450)	0
TOTAL TRANSFERS	(25,655)	(29,032)	(38,245)	(24,591)
Net Change	6,828	0	4,485	740
Transfer to/from Reserve				(740)
Balance				0

Introduction

The City's budgetary structure follows the model used by most governmental entities. Revenue inflows and expenditures outflows are accounted for in different funds according to the legal restrictions on their uses. The General Fund is the City's most versatile funding source, since it has the fewest restrictions; it is also one of the largest funds. Its revenues come from general taxes, business license fees, room tax (Transient Occupancy Tax or TOT), and charges for services, development fees and reimbursements from other government agencies. These funds are spent on police and fire protection, parks, public works, development permit processing and general government support functions.

For FY 2015, General Fund revenues as a whole are continuing their recovery from this latest recession, with the Fund's two largest revenues, Property Tax and Sales Tax, showing signs of healthy growth.

Expenditures are also increasing however, primarily the result of contract driven employee cost increases and long overdue investment in infrastructure improvements. Greater detail on both these categories is found on the following pages. There are several items for the coming year that should be noted, as they will impact the General Fund's health on an ongoing basis.

Impact of the Dissolution of the Fresno Redevelopment Agency (RDA)

As noted in last year's overview, the continuing dissolution of the RDA will result in additional property tax increment for the City of Fresno. On June 28, 2011 the governor signed Assembly Bill ABX1 26, which ordered the dissolution of redevelopment agencies statewide. This action was upheld by the California Supreme Court on December 29, 2011. As the process of winding down the agencies activities continues, the property tax increment that previously had been allocated to the RDA to fund its operations has been reallocated to the local taxing agencies (including the City of Fresno) that share in the apportionment of county wide property taxes. The Successor Agency of the

RDA has calculated the estimated increment for the City at an average of \$1.9 million per year; this has been included in the adopted revenues for FY 2015 and the five-year forecast.

Also a part of the dissolution process is the repayment of the RDA's debt to the City of Fresno. Over the life of the RDA, the City of Fresno made various loans to the agency and the first steps towards their repayment has begun. Documentation has been collected and now must be submitted to the California Department of Finance (DOF) for approval. After the approval is obtained the annual repayments will begin.

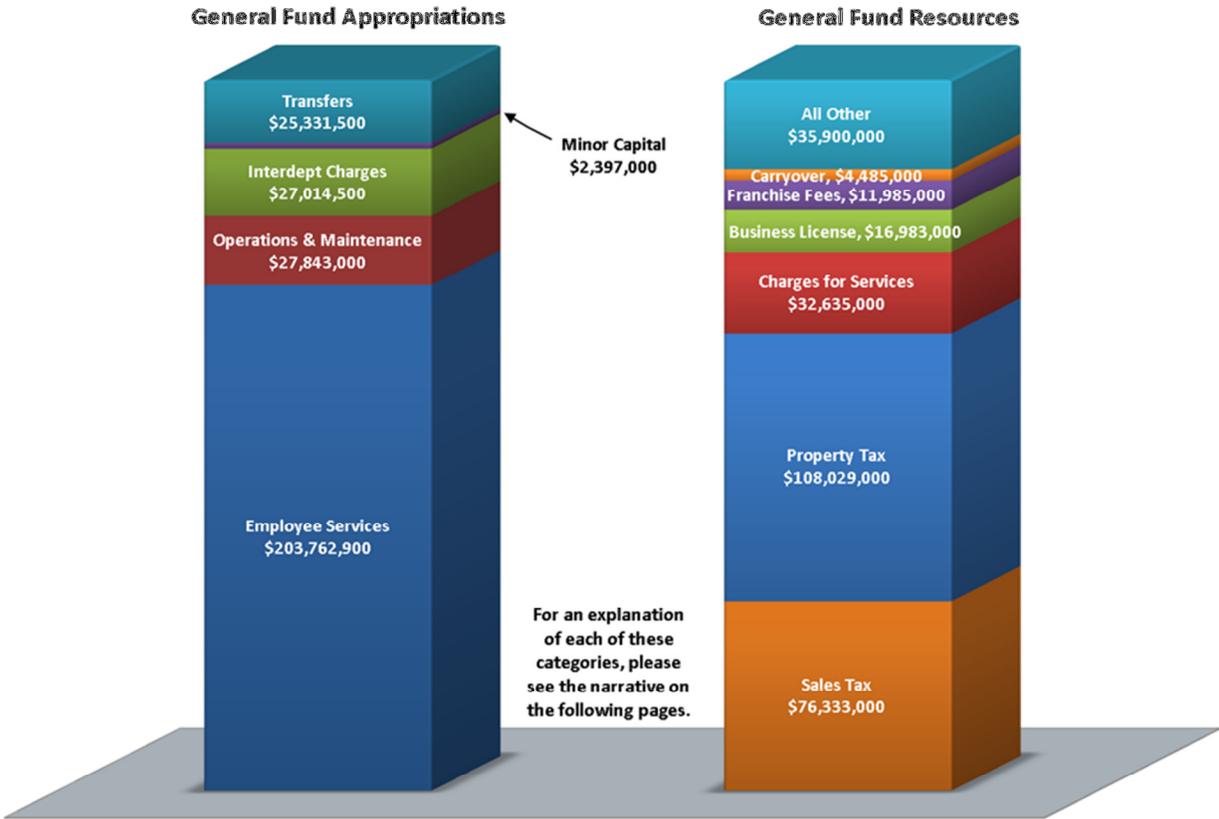
It should be noted that this process is ongoing, there has been no deadline established for the DOF's review and approval of the Successor Agency's loan documentation and therefore the timing of the repayment is not certain. For this reason the anticipated repayment revenue has not been used to support ongoing operations. It has however been designated for use in FY 2015 and beyond.

General Fund Reserve

The City of Fresno has a critical need to establish and dedicate a funding stream to the General Fund reserve. Both the Government Finance Officers Association (GFOA) and the City’s Reserve Management Act recommend a minimum of a ten percent reserve; this would mean \$26.3 million in FY 2015. The current General Fund reserve stands at \$1.5 million. In order to facilitate the growth and maintenance of a reserve, the annual estimated

Increase in Property Tax Estimate

As the statewide economic recovery continues, local property values also continue to recover. As a result of consultation with the Fresno County Assessor’s Office, and a review of the estimated increase in the overall assessed value of properties within the city sphere, the estimate for FY 2015 Property Tax has been increased by \$2.5 million. The actual impact of the assessor’s estimate will not be known until the



repayment of RDA debt to the City has been budgeted in the emergency reserve fund. Over the course of the five-year planning window this repayment averages \$2.9 million a year. In addition, any surplus or deficit resulting from ongoing operations has also been designated to the reserve fund. These actions, if adhered to, will result in a FY 2019 year end General Fund reserve of \$27.7 million. Refer to the five-year forecast narrative for additional detail.

first apportionment is received in January, 2015. Another potential impact to this revenue source is the construction of High Speed Rail. However, since the direct impact of this project is not yet known no adjustment for this factor has been made in FY 2015.

Council Actions on the Proposed Budget

The Fresno City Council held a public hearing on the proposed budget in early June 2014; as a result of that hearing the following actions were taken with regard to the General Fund:

Changes were made to the Fire Departments inspection program, resulting in a decrease to Charges for Services of \$341,000. Revenues totaling \$456,000, representing the residential inspection revenue, were moved from the Fire Department to the Development and Resource Management Department. In addition, funding was eliminated for six Fire Inspector positions; however the positions remain authorized for FY 2015 pending further discussion concerning the programs future.

Appropriations totaling \$600,000 were added to Public Works Department to partially fund an additional \$1 million approved for the Neighborhood Street Improvement project. The remaining funding will come from Gas Tax.

To offset the additional street project appropriations, adjustments were made to all new General Fund positions (with the exception of new public safety positions) to delay filling these positions until September 1, 2014. In addition, Sales Tax revenues were increased by \$319,200.

These changes were confirmed by the Mayor on June 30, 2014.

Revenues

The limit of any government's activities is set by the availability of resources. The General Fund's top three revenue generators are Property Tax, Sales Tax and Charges for Services; together they represent 77.0 percent of operating revenue.

Information concerning the assumptions used for determining the revenue estimates can be found on the following pages. Additional background on the General Fund revenues discussed below can be found in the Glossary section of this document.

PROPERTY TAX: The total amount of Property Tax revenue is projected to be \$108.0 million in FY 2015, making this the single largest General Fund resource. Property Tax is 38.3 percent of total General Fund revenues. As noted in the Introduction, this amount includes additional revenues estimated as a result of the anticipated increase in assessed property values and the

increment revenues that will be received due to the dissolution of the RDA. This projection represents a 1.0 percent decrease over FY 2014 estimated revenues; however FY 2014 includes \$3.774 million which is the settlement of the Property Tax Administration Fee litigation. Without this one-time revenue, Property Tax is increasing by 2.7 percent over ongoing FY 2014 estimates.

The category of Property Tax actually encompasses several different types of property taxes including real secured, unsecured, delinquent taxes, penalties and supplemental taxes. Only real secured is impacted by changes in the Assessed Valuations (AV) of secured properties. Recent declines in the AV have caused secured property revenue to decline in prior years.

This trend is now slowly reversing itself. The change in market value of homes impacts supplemental property tax revenue which has declined from a high of \$4.8 million in FY 2007 to the FY 2015 estimate of \$483,600. Unsecured property tax revenues have remained fairly stable in recent years.

Also included in the Property Tax category is property tax received as a part of the MVLFF Swap. Effective in FY 2012, State Senate bill 89 eliminated

General Fund

This fund is used to account for unrestricted revenues. Revenues received by the City that have no legal or contractual restriction are placed in the General Fund.

Appropriations may be made from the General Fund for any legal City activity. Revenue such as sales tax, property tax, and business license fees are a few examples of General Fund revenues.

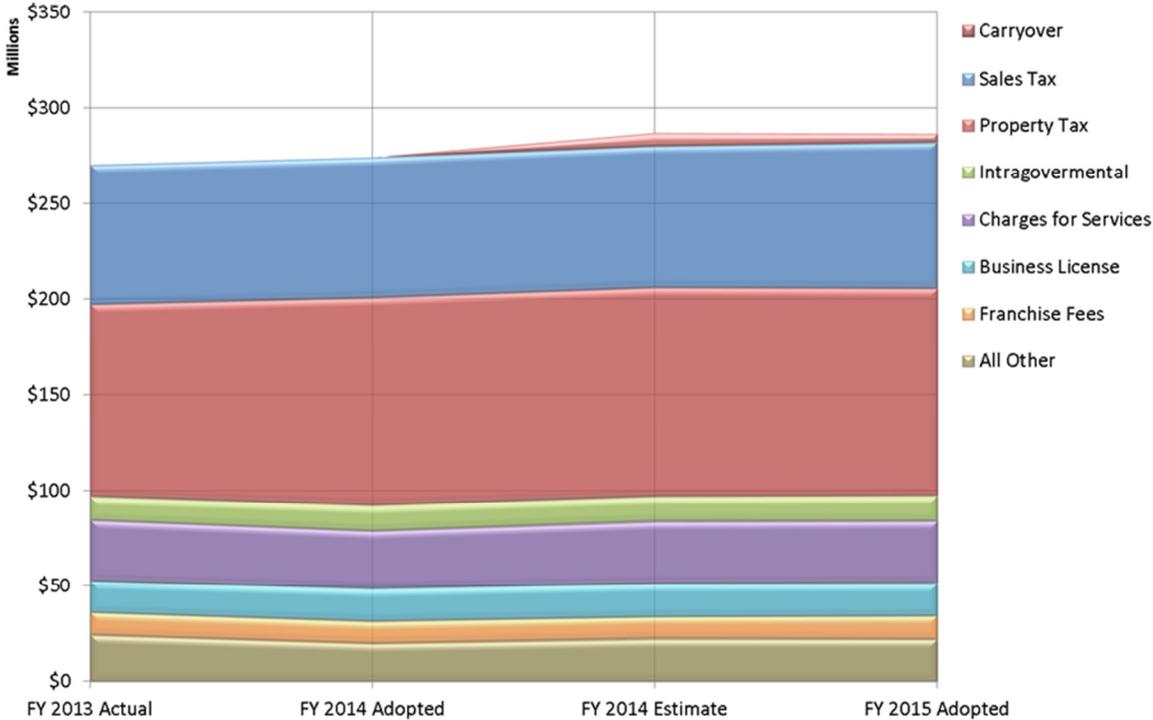
the remaining Motor Vehicle License Fee (MVLFF) revenue allocated to cities. Instead cities now receive property taxes under the “MVLFF Swap” The Swap provides cities with additional property tax share to compensate for the related cut in the MVLFF tax rate and revenue. This revenue is estimated at \$34.0 million.

SALES AND USE TAX: Sales and Use Taxes are the second largest revenue source for the General Fund. Historical trends and the health of the local economy are primary measures for projecting this revenue. The City employs Muni Services, LLC to

increase over FY 2013 actuals. The estimate for FY 2014 is consistent with the projection from Muni Services for the same time period.

PROPERTY TAX IN LIEU OF SALES TAX: Under Proposition 57, beginning in FY 2004–05, the local (city) sales tax rate was reduced by 0.25 percent and the state rate increased by 0.25 percent to repay state fiscal recovery bonds. Cities and counties are reimbursed dollar for dollar with additional property tax. This arrangement, known as the “triple flip,” will last until the bonds are repaid, which will be in FY 2017. The growth of this revenue is tied to the year-

General Fund Sources of Funding



verify that the City receives all of the sales tax revenue to which it is entitled, as well as provide an independent resource for forecasting. According to the latest data, the four largest revenue producing economic segments for the City are department stores, restaurants, service stations and new auto sales. Out of the 28 segments tracked by Muni Services, these four made up 42.2 percent of total City Sales Tax revenues.

Sales Tax revenue for FY 2015 is estimated at \$76.3 million; reflecting a growth assumption of 2.9 percent over FY 2014 estimates and a 4.9 percent

to-year growth in the city’s sales and use taxes the city would have otherwise received. As such, this revenue is included as a part of the total Sales Tax number explained above.

CHARGES FOR CURRENT SERVICES: At \$32.6 million, this is the third largest revenue source and represents revenues collected by General Fund departments. These include permit fees, gate fees at the parks, inspection fees, citation revenue, building inspection fees, planning fees and parking revenues. The FY 2015 Adopted represents a 1.0 percent decrease over FY 2014 estimates. This is

General Fund Overview

partially due to: 1) Council action described above with regard to fire inspection fees, and 2) the estimated revenue from the Hydrant Maintenance Fee, which has been reduced by \$610,000 or 47 percent. This revision is a result of a determination by the Insurance Services Office (more commonly known as the “ISO”) that the City’s water hydrants need only be inspected once a year instead of twice as had been done previously. The ISO provides ratings/classification of fire departments; that rating contributes to the determination of insurance rates within the departments sphere of responsibility.

this area the next fiscal year, for a total estimate of \$9.9 million. This revenue is slowly recovering from a low of \$8.5 million in FY 2011. Like business license, a TOT may be levied by a city under the regulatory powers granted to cities in the State Constitution. More than 380 cities in California assess a TOT on people staying for 30 days or less in a hotel, inn or other lodging facility. Rates range from 4 to 15 percent of the lodging cost. The City of Fresno’s TOT rate is 12 percent.

Other Revenues

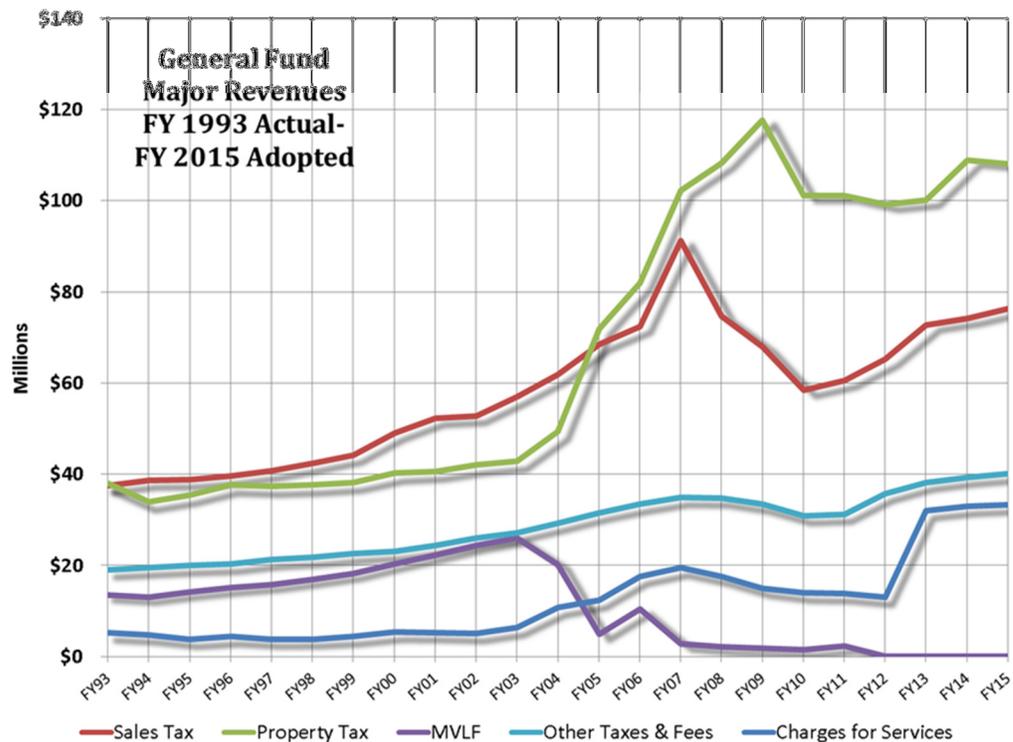
BUSINESS

LICENSE: For FY 2015, this revenue is projected to be \$17.0 million, which reflects a modest one percent growth over FY 2014 estimates. For next fiscal year, business license provides about 6.0 percent of City General Fund revenue. Most cities in California levy a

business license fee. Rates are determined by each city which collects the fees. For the City of Fresno, the maximum fee is specified in the Master Fee Schedule for Retail and Wholesale Business Tax and in the Municipal Code 7-1202B. The primary driver for maintaining this revenue stream is the ongoing efforts of the Finance Department to utilize technology to enhance collection efforts. Beginning in FY 2014, the frequency of tax renewal payments changed from a quarterly to semi-annual basis. The renewals are now effective in October and April.

ROOM TAX OR TRANSIENT OCCUPANCY TAX

(TOT): Due to the modest recovery in the local economy, the budget assumes 2.5 percent growth in



FRANCHISE FEES: This category is comprised of revenues from several different sources. Franchise Fees are collected from Comcast, AT&T and PG&E in lieu of rent for use the streets and rights of way in the City. The fees collected from these companies are subject to commodity and usage and total \$8.2 million in FY 2015. The City renegotiated the PG&E franchise fee in FY 2011 doubling the amount on the gas franchise from 1 percent to 2 percent. In FY 2012, the City began collecting a franchise fee for roll-off trash bin services and Commercial Solid Waste (CSW) operations; the FY 2015 estimate for both of these Franchise fees combined is \$3.8 million, a 2.5 percent increase over FY 2014 year-end

estimates. Total estimate for this category is \$12.0 million or 4.3 percent of total revenues.

INTER- AND INTRA-GOVERNMENTAL

REVENUES: The Intergovernmental type represents revenues received by the City from other governmental entities. Examples include federal and state grants, SB90 Mandate reimbursements and reimbursements from school districts for the City's after school programs. The FY 2014 estimate includes reimbursement from the State for the City's assistance in fighting fires statewide. The FY 2015 estimate does not budget for these revenues, as has been past practice these revenues will be appropriated only when they are received.

Intragovernmental revenues are received by the General Fund for services provided to other city departments. Examples are cost allocation charges from General Fund central service providers such as Finance and the City Attorney's Office to the enterprise funds, internal service funds and reimbursements for work done on capital projects. For FY 2015, the slight change in the total revenue for these categories over the FY 2014 adopted reflects an increase in reimbursements from departments for services from the General Fund and the receipt of SAFER13 grant by the Fire Department.

OTHER REVENUES: This group of revenues contains miscellaneous items that do not fit in any of the above categories; these include refunds, donations, property losses and sales of unclaimed property.

Appropriations

General Fund appropriations total \$261.0 million; this is an increase of 6.6 percent from the 2014 Adopted Budget. This increase is reflected in virtually every category and, like the increase in revenues, is the result of a multitude of factors including increases due to labor contracts and other employee services, the conversion of temporary wages hours to permanent positions, acquisition of police vehicles, fire apparatus and other replacement infrastructure and \$1.2 million in funding for neighborhood street improvement project.

The two charts within this section show the uses of General Fund in two different ways: 1) by appropriation category; and 2) by Department. The Department graph shows the largest use of the General Fund is for public safety, Police and Fire operating and capital expenditures in addition to a separate category containing the debt service for the Public Safety Pension Obligation Bonds (POB) and other Safety related debt service. All these Public Safety uses comprise 69.0 percent of all General Fund uses (including Transfers). The next largest Department is Development and Resource Management (DARM) at seven percent; within the General Government's six percent are the Offices of City Council, City Clerk, the Mayor and City Manager's Office, City Attorney's Office and the Personnel Services Department. The Parks, After School, Recreation and Community Services (PARCS) Department is four percent; the Finance Department is at three percent; The Public Works Department accounts for three percent. General Fund transfers comprise eight percent; while these are actually tracked as revenue transfers out to other funds for debt service, grant matches, and other items, they are still obligations for which the fund is responsible.

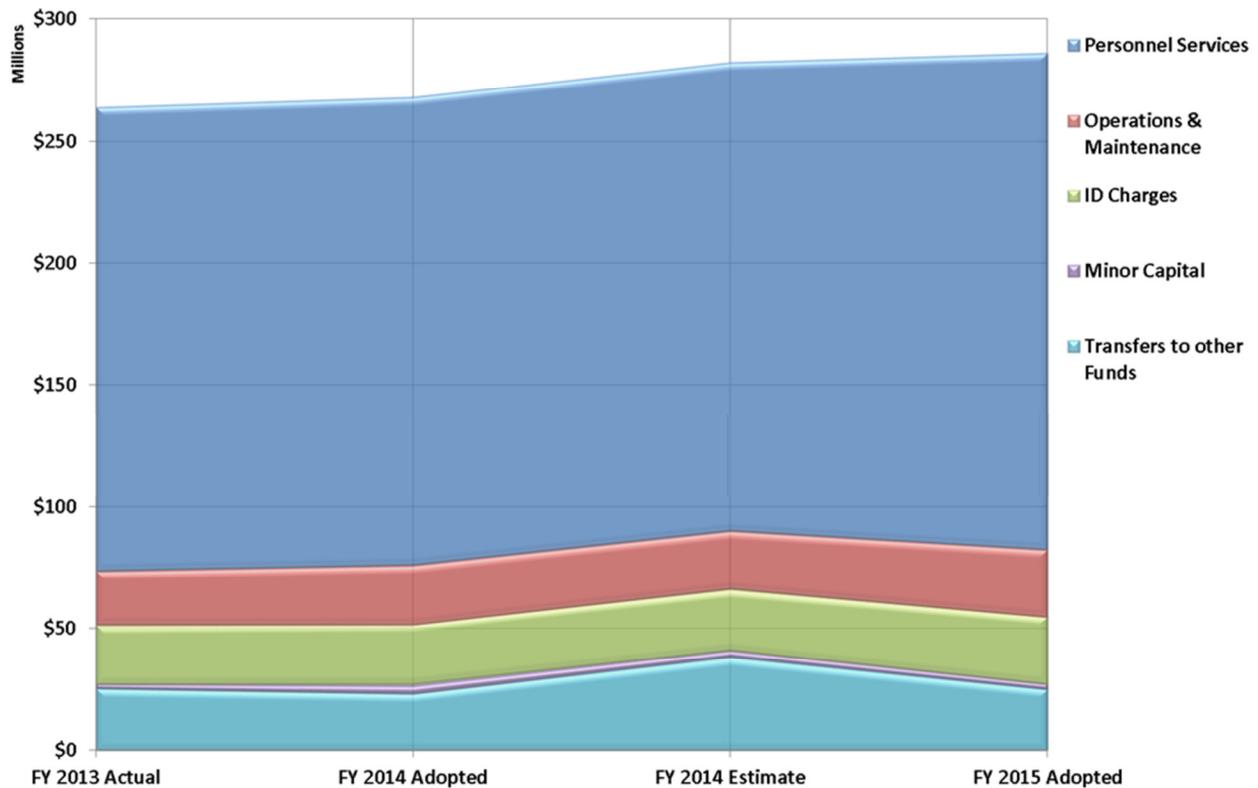
The chart on the following page categorizes appropriations by type. These types are explained in the paragraphs below.

PERSONNEL SERVICES (OR EMPLOYEE

SERVICES): This category, made up of Employee Services, Health & Welfare, Retirement and POB costs, totals \$203.8 million and is 78.1 percent of General Fund expenses. The increase over FY 2014 Adopted is \$12.6 million. This is primarily a combination the following:

- 1) \$2.0 million from the addition of positions during FY 2014, primarily 30 cadets and four Emergency Services Dispatchers (ESD's) for the Police Department;
- 2) \$1.7 million from the addition of positions in FY 2015, including eight firefighters, four police cadets for enhanced security for FAX services, positions that are conversions of temporary positions and positions to facilitate development processing;

General Fund Uses of Funding by Category



- 3) \$1.3 million for the Fire Department’s SAFER13 grant
- 4) \$1.2 million from the refunding of positions defunded as a result of the failure of Measure G, including three ESD’s;
- 5) \$2.9 million for labor contract increases;
- 6) \$1.1 million due to the transfer of eleven officers from the Airport Department;
- 7) \$850,000 for Pension rate increases for both pension systems;
- 8) \$500,000 from the transfer of funding for police personnel from CDBG to the General Fund; and
- 9) \$700,000 from Workers Compensation increases, one-time increases for capital work and the reinstatement of the three percent wage reduction for unrepresented employees.

With regards to the POB, in 1983 the City of Fresno adopted Ordinance 83-116 which authorized the City to collect an additional levy upon the taxable property within the City. This levy is allowed by Section 93.31 of the Revenue and Taxation Code; however, the money collected can only be used towards payment of the bonds that were issued by

the City to fully fund the Fire and Police retirement systems.

Personnel Services costs have been calculated citywide assuming 1) no increase in the Health & Welfare premium, the City contribution will vary, depending on bargaining unit; 2) a Public safety retirement rate of 20.83 percent; and 3) an Employee retirement rate of 11.65 percent. Note that for certain bargaining units the percentage paid by the City will vary due to contract provisions. Personnel Expense Reductions of \$1.3 million are presented assuming the savings will be realized during the fiscal year. These savings will come from concessions from various bargaining units.

OPERATIONS AND MAINTENANCE (O&M):

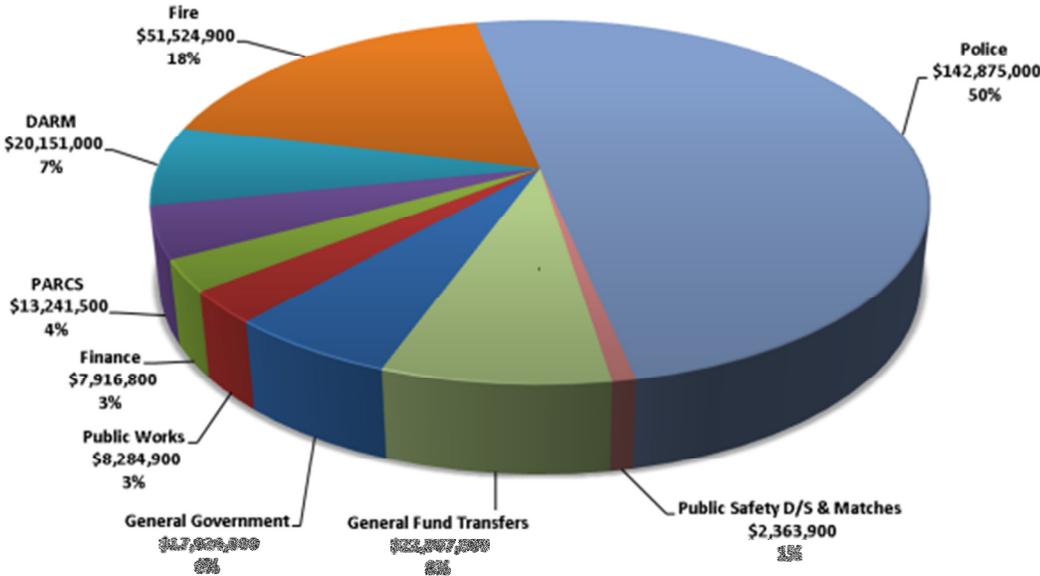
Total costs for FY 2015 are \$27.8 million, an increase of \$3.7 million over FY 2014 Adopted. Examples of O&M include utility costs, cleaning and office supplies and service contracts. The primary driver of the increase in costs is additional materials and supplies to support the neighborhood street improvement project and increases in utilities,

additional turnouts for Fire personnel, fire transition fees and legal costs associated with annexation.

INTERDEPARTMENTAL CHARGES (ID CHARGES): This category hold charges to the General Fund for support services to operations and totals \$27.0 million, an increase of \$1.9 million over FY 2014 Adopted. This change has several causes: 1) the necessity of rebuilding the City’s \$3.0 million Property and Liability Self Insurance Retention (SIR), in essence the City’s insurance deductible; 2) an increase in computer equipment charges stemming from a change in allocation methodology and the

following one-time capital items from FY 2014: 1) funds for testing of Self-Contained Breathing Apparatus; 2) the lease/purchase of two engines and one aerial truck; and 3) the acquisition of a three axel lift for mechanical work on fire trucks, all in the Fire Department; 4) the inclusion of funding for various health and safety compliance in PARCS; and 5) the inclusion of \$500,000 of additional emergency replacement for public safety.

Uses of General Fund by Department



impact from converting the city’s operating system from Window XP to Windows 7; 3) the budgeting for monies for the continued replacement of a portion of the police and fire vehicle fleet; and 4) and critical infrastructure projects for virtually every General Fund department.

MINOR CAPITAL: This category is comprised of funding for building improvements, furniture, new and replacement vehicles, computer software and lease payments for equipment. The total of \$2.4 million is an overall decrease of \$1.2 million from FY 2014 Adopted which is due to the deletion of the

Transfers

An interdepartmental transfer between funds is the authorized exchanges of cash, or other resources between funds. The General Fund is scheduled to receive \$476,900 from other funds as 1) a partial match for a public safety bond obligation; and 2) fund close outs. The General Fund transfers out a total \$25.3 million, of which \$18.7 million is legally committed to the repayment of debt service; \$5.9

Type of General Fund Transfer	FY 2015 Budget
Debt Service Repayments	18,671,000
Transfers to Other Funds	6,397,400
Transfers into the General Fund	(476,900)
Net General Fund Transfers	5,920,500
Transfer to the General Fund Reserve	740,000
Total Transfers Out	25,332,000

million is related to various contractual obligations and \$740,000 represents a transfer to the General Fund Reserve.

In FY 2014 the City’s external auditors advised that to improve the City’s financial status the Parking Fund, which had an ongoing deficit of approximately \$14.4 million, should be closed into the General Fund. To allow the General Fund to assume this liability, transfers were made from the DBCP and Commercial Solid Waste Funds in a like amount. These funds were scheduled be made whole over the course of the next four years through a series of transfers from the General Fund. In addition, the City’s remaining ongoing deficit funds, which totaled

\$4.0 million, would be repaid over the next three years by the transfer of one-time resources from the General Fund.

However, during the course of FY 2014, City administration determined that the availability of one-time carryover made the complete payoff of these obligations in one year a viable option and proposed this course of action to the City Council on March 27, 2014. With the FY 2014 repayment, the multi-year plan has been removed from the FY 2015 adopted budget and the five-year forecast.

A transfer of \$380,000 to the North Central Fire District fund is budgeted as the first of a three-year payoff of the districts overpayment refund. This is based on a determination that the district overpaid for services in the prior fiscal three years.

Convention Center support transfers have been reduced per the revised agreement with SMG. Beginning in FY 2015, parking revenues from Center events will be transferred to the Convention Center in the estimated amount of \$261,400. Funds totaling \$393,100 will be transferred to Convention Center capital for energy efficient building retrofits.

The remaining transfers are related to contractual obligations and transfer repayments within other funds. A detailed schedule of all transfers is included in the Citywide Summary section of the document.

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General Fund Five Year Forecast

Five Year Forecast

	FY 2015 Adopted	FY 2016 Forecast	FY 2017 Forecast	FY 2018 Forecast	FY 2019 Forecast
Carryover	4,485	0	0	0	0
<i>Total One-Time Resources</i>	4,485	0	0	0	0
REVENUES					
Sales Tax	76,333	79,815	83,486	85,573	87,713
Prop 172 Sales Tax	2,659	2,725	2,793	2,863	2,935
Property Tax	105,929	108,048	110,209	112,413	114,661
<i>RDA Increment</i>	2,100	2,400	2,400	2,424	2,448
Business License	16,983	17,153	17,324	17,671	17,848
Franchise Fees	11,985	12,285	12,530	12,781	13,037
Room Tax	9,938	10,186	10,441	10,702	10,970
Real Estate Transfer Tax	1,170	1,193	1,217	1,242	1,266
Card Room Receipts	1,000	1,010	1,020	1,030	1,041
Charges for Current Services	32,635	33,636	34,308	34,994	35,694
Intergovernmental Revenues	4,750	4,233	3,256	3,321	3,387
Intragovernmental Revenues	13,419	13,553	13,689	13,826	13,964
All Other	2,963	3,050	3,081	3,111	3,142
<i>Total Operating Revenue</i>	281,864	289,287	295,755	301,951	308,106
TOTAL RESOURCES	286,349	289,287	295,755	301,951	308,106
EXPENDITURES					
Employee Services	151,336	153,914	158,192	161,274	162,887
Contract Savings	(1,300)	(4,840)	(4,840)	(4,840)	(4,840)
Health & Welfare	16,959	17,733	18,442	19,180	19,947
Retirement Contribution	24,043	24,577	25,191	25,947	26,725
Pension Obligation Bonds	12,726	12,756	12,756	12,756	12,756
Operations & Maintenance	27,833	26,995	27,265	26,537	26,803
Interdepartmental Charges	27,014	27,136	27,408	27,682	27,958
Minor Capital	2,397	2,506	2,506	2,506	2,506
Contingency	10	0	0	0	0
Capital Replacement	0	2,700	4,000	4,000	4,000
<i>Total Operating Expenditures</i>	261,018	263,730	271,175	275,300	279,003
TOTAL EXPENDITURES	261,018	263,730	271,175	275,300	279,003
Subtotal Operating	25,331	25,810	24,834	26,909	29,362
TRANSFERS					
Other Debt Obligations	(18,671)	(19,034)	(18,581)	(18,581)	(18,039)
Transfers between Funds	(5,520)	(5,546)	(5,333)	(4,154)	(4,154)
Reserve for the next 27th pay period	(400)	(400)	(400)	(400)	(400)
TOTAL TRANSFERS	(24,591)	(24,980)	(24,314)	(23,135)	(22,593)
Net Change	740	830	520	3,774	6,770
Transfer to/from Reserve	(740)	(830)	(520)	(3,774)	(6,770)
Net Total	0	0	0	0	0

Assumptions in the FY 2014-2015 General Fund and the Five-Year Forecast

All budgets, since they are created at a point in time before the revenues and appropriations they contain are actually realized, are built with some assumptions as to the level of revenues that will be received and to the level of expenditure outflow.

As described in the General Fund Overview there are several noteworthy items that will affect

the General Fund in FY 2015 and in the coming years. The impact of each are briefly outlined below. In addition, the assumptions that were used to build the Five-Year Forecast are also described.

The continuing dissolution of the RDA will result in additional property tax increment for the City of Fresno. On June 28, 2011 the governor signed Assembly Bill ABX1 26, which ordered the dissolution of redevelopment agencies statewide. This action was upheld by the California Supreme Court on December 29, 2011. As the process of winding down the agencies activities continues, the property tax increment that previously had been allocated to the RDA to fund its operations has been reallocated to the local taxing agencies (including the City of Fresno) that share in the apportionment of county wide property taxes.

The Successor Agency of the RDA has calculated the estimated increment for the City and this has been included in the adopted revenues for FY 2015 and the five-year forecast. This additional ongoing revenue for the City will average \$1.9 million per year over at least the next five years.

General Fund Reserve

Also a part of the dissolution process is the repayment of the RDA’s debt to the City of Fresno. Over the life of the RDA, the City of Fresno made various loans to the agency and the first steps towards their repayment has begun. Documentation has been collected and now must be submitted to the California Department of Finance (DOF) for approval. After the approval is obtained the annual repayments will begin.

This process is ongoing and there has been no deadline established for the DOF’s review and approval of the Successor Agency’s loan documentation and therefore the timing of the repayment. For this reason the

revenue has not been used to support ongoing operations.

However, the City of Fresno has a critical need to establish and dedicate a funding

GENERAL FUND RESERVE FORECAST					
(in millions)	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Beginning Balance	1,513	5,753	8,583	12,228	18,902
Est. Debt Repayment	3,500	2,000	3,125	2,900	3,040
Budget Surplus/Deficit	740	830	520	3,774	6,770
Reserve Balance	5,753	8,583	12,228	18,902	28,712

stream to the General Fund reserve. Both the Government Finance Officers Association (GFOA) and the City’s Reserve Management Act recommend a minimum of a ten percent reserve; this would mean \$27.9 million in FY 2019. The current General Fund reserve stands at \$1.5 million. In order to facilitate the growth and maintenance of a reserve, it is proposed that the amount of the annual estimated repayment of RDA debt to the City be budgeted in the emergency reserve fund.

Over the course of the five–year forecast window this repayment averages \$2.9 million a year. In addition, it is also proposed that any surplus or deficit resulting from ongoing operations also be transferred to the reserve fund. These actions, if adhered to, will result in a year-end FY 2019 General Fund reserve of \$27.7 million.

General Fund Five Year Forecast

In addition to the assumptions mentioned above, the Five-Year Forecast based on the FY 2015 Adopted Budget was built with the following assumptions:

Revenues

- In FY 2015 the sales tax is projected to grow at inflation adjusted 2.5 percent relative to the FY 2014 estimate. This corresponds to the most likely forecast from Muni Services LLC, the City's revenue consultant. In FY 2016, a five percent increase is budgeted; this reflects the "true-up" that will be done as the state ends the "triple flip". FY 2017 has been increased by 4.6 percent and FY 2018 – 2019 sales tax revenue is projected to grow an average of 2.5 percent annually. These growth rates are in step with the estimates made by MuniServices LLC.

One factor that is having an impact on this revenue source is the growing use of the internet for commerce. While the city receives the full one percent of the Bradley Burns sales tax for all purchases physically made in Fresno, all sales tax from online purchases goes into the "county pool"; this is in turn distributed based the municipalities' total sales tax within the county. In Fresno's case that equals approximately 60 percent of the one percent. The bottom line is that while Fresno is now recovering a portion of the sales tax from online purchases, it is losing some of the revenue it might have received.

- Ongoing Property Tax is budgeted assuming two percent growth in FY 2015, relative to FY 2014 estimates. This includes an increase of \$2.5 million based on the County of Fresno Assessor's Office estimate the growth of assessed value of property within City limits. Confirmation of this increase will not be possible until the first apportionment is received in February. For FY 2016-2019 an increase of two percent per year is assumed. The RDA increment is based on estimates from the Successor Agency;
- Charges for Services is increasing 1.2 percent to \$33.0 million, reflecting the uneven and unsteady recovery of development revenues. This estimate also reflects the reduction in Hydrant Maintenance Fees; which have been revised

downward by \$610,000 or 47 percent. This is a result of a determination by the Insurance Services Office (more commonly known as the "ISO") that the City's water hydrants need only be inspected once a year instead of twice as had been done previously. The ISO provides ratings/classification of fire departments; that rating contributes to the determination of insurance rates within the departments sphere of responsibility. This reduction has been carried through FY 2019.

- For all other revenues, conservative revenue growth of from one to 2.5 percent has been applied in all future years.

Expenditures

- Personnel Expense Reductions are presented in the Five-Year Forecast assuming the savings will be realized during the given fiscal year;
- Employee Services costs in FY 2014-2015 assumes all increases per existing union contracts; assumes funding for 717 sworn safety positions in the Police Department and 311 sworn firefighters; and funding for the eleven police officers that have been transferred from the Fresno International Airport. FY 2016 assumes one percent growth and increases per union contracts; FY 2017 assumes two percent growth due to contractual reductions for some units rolling off and \$1.2 million for additional public safety positions; FY 2018 presents growth of one percent and funding for additional public safety; and one percent growth for FY 2019;
- Health and Welfare costs for FY 2015 assume no increase in City premiums over FY 2014; for FY 2015 through FY 2019 a four percent increase in total costs every year is assumed;
- Retirement contribution calculations are based on the FY 2015 rates approved by the Retirement Boards on January 9, 2014. FY 2015 also represents the first year of a three year phase-in of the impact of the reduction in the investment return assumption from eight to 7.5 percent. The retirement boards approved this change in May 2013. The FY 2016 assumes two percent; the FY

2017 assumes 2.5 percent and FY 2018-2019 assumes a three percent increase each year;

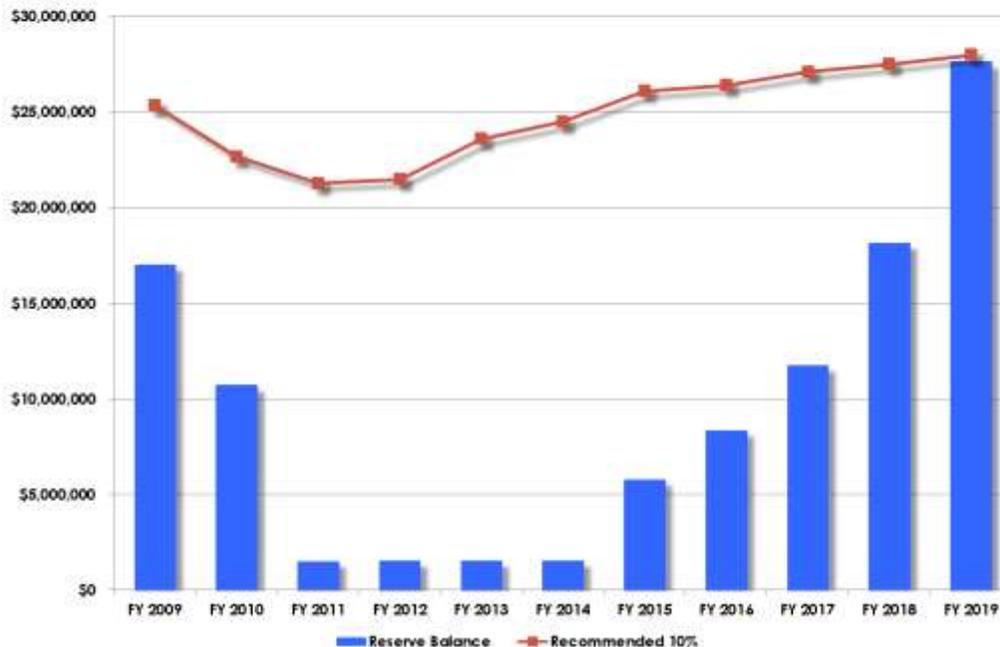
- Operations and maintenance reflects growth of three percent per year; FY 2015 also includes costs for the neighborhood street improvements, fire turnouts, utilities, council district expenses, special investigation funds and fire transition fees. FY 2016 reflects the removal of the street improvement funds, and increased funding for obligations related to activities supported by commercial solid waste (CSW); FY 2018 reflects the CSW support going down and a one percent increase overall.
- ID charges in FY 2015 reflect a restoration of the \$3.0 million risk contingency, it also contains funding for the replacement of police and other General Fund vehicles which are past their replacement date and several critical infrastructure projects in several General Fund Departments; FY 2016-FY 2019 reflects one percent growth per year;
- Minor Capital for FY 2015 assumes funding for the lease/purchase of replacement fire apparatus and trucks and facilities repairs in PARCS to address

- health, safety and compliance issues;
- Assumed in the Five-Year Forecast is the budgeting of a set amount for capital replacement needs. These include vehicle purchases, preventative building maintenance and technology upgrades whose replacement or repair has been delayed due to economic conditions.

Transfers In/Out

- Debt service and legal obligations are fully funded. Support for impact fee bonds is not necessary in FY 2015, but is budgeted in the amount of \$1.25 million in FY 2016-FY 2019;
- Convention Center support transfers have been reduced per the revised agreement with SMG. Beginning in FY 2015, parking revenues from Center events will be transferred to the Convention Center in the estimated amount of \$261,400. Funds totaling \$339,100 will be transferred to Convention Center capital for energy efficient building retrofits;
- A transfer of \$380,000 to the North Central Fire District fund is budgeted as the first of a three-year payoff of the districts overpayment refund.

History of the General Fund Reserve since FY 2009 and Projections to FY 2019



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General Fund Five Year Forecast

This is based on a determination that the district overpaid for services in the prior fiscal three years;

- Reserve set aside of \$400,000 each year starting in FY 2013 for FY 2017, the next year in which a 27th pay period will take place. This reserve is exclusive of the General Fund Emergency Reserve.
- As indicated above, a transfer has been budgeted in each year of the five-year forecast to move the one-time residual funds from the given year to the emergency reserve.

General Fund Debt Service

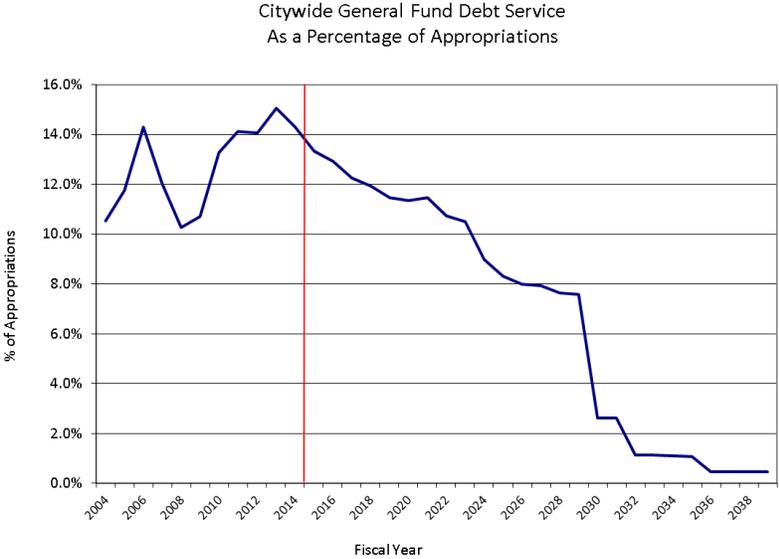
The General Fund currently pays debt service on two obligation bonds, multiple lease revenue bonds, equipment leases and a loan. Total aggregate General Fund debt service the City is currently obligated for is illustrated below. In addition to total General Fund debt service from FY 2004 through FY 2039, the chart and table provides the debt service percentage as compared to total General Fund appropriations in a given year. In FY 2004, the State deferred payment of \$5.078 million in Vehicle License Fees (VLF) and the City subsequently bonded for a like sum. In FY 2006, the City received payment for these fees and made a lump sum repayment on the principal associated with the VLF. Starting in FY 2014, required General Fund debt service payments begin to show a steady decline. After 2031 the only General Fund bond payments required pertain to the Public Safety Bonds and the 2004 Lease Revenue Bonds.

Year	General Fund Debt Service	Total Adopted General Fund Appropriations	Percentage
2004	18,742,635	177,965,900	10.5%
2005	21,764,473	185,414,300	11.7%
2006	28,971,465	202,709,500	14.3%
2007	26,688,664	221,953,300	12.0%
2008	25,761,177	251,079,600	10.3%
2009	27,086,487	253,433,300	10.7%
2010	30,099,952	226,733,800	13.3%
2011	30,054,200	212,875,400	14.1%
2012	30,216,824	214,775,200	14.1%
2013	35,527,024	236,218,000	15.0%
2014	35,033,351	245,003,000	14.3%
2015	34,828,125	261,040,000	13.3%
2016	34,067,671	263,730,000	12.9%
2017	33,204,347	271,175,000	12.2%
2018	32,803,001	275,300,000	11.9%
2019	32,007,854	279,003,000	11.5%
2020	31,997,306	281,793,030	11.4%
2021	32,579,113	284,610,960	11.4%

Year	General Fund Debt Service	Total Adopted General Fund Appropriations	Percentage
2022	30,865,973	287,457,070	10.7%
2023	30,515,738	290,331,641	10.5%
2024	26,327,376	293,234,957	9.0%
2025	24,642,624	296,167,307	8.3%
2026	23,922,533	299,128,980	8.0%
2027	23,923,498	302,120,269	7.9%
2028	23,330,267	305,141,472	7.6%
2029	23,325,344	308,192,887	7.6%
2030	8,168,751	311,274,816	2.6%
2031	8,182,104	314,387,564	2.6%
2032	3,593,308	317,531,440	1.1%
2033	3,594,147	320,706,754	1.1%
2034	3,589,544	323,913,821	1.1%
2035	3,453,316	327,152,960	1.1%
2036	1,501,864	330,424,489	0.5%
2037	1,501,035	333,728,734	0.4%
2038	1,503,142	337,066,022	0.4%
2039	1,500,047	340,436,682	0.4%

Note 1: General Fund Debt Service shown only depicts debt service the City is obligated for. Potential future year capital equipment leases are not included in this presentation.

Note 2: Total General Fund appropriations after FY 2019 include a 1 percent growth factor.



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City of Fresno, California
FY 2015 Adopted Budget

DEPARTMENT SUMMARIES



City of Fresno, California
FY 2015 Adopted Budget

SERVICE IMPACT

FY 2014-2015 Summary of Department Service Impacts

CITYWIDE SERVICE IMPACTS:

A note about the presentation of changes in the City's organization structure in this book. In prior years the various reorganizations within City departments have presented a challenge when it came to their presentation within the budget document. The methodology of past years required that the financial and staffing information be restated; the history presented in the document moved from where the program was to where the program would reside from that year forward. This allowed for comparability however it did make it more difficult to follow the history of the City's organizational structure.

For FY 2015, the methodology has changed. In this book, any reorganization done for FY 2015 will be shown as happening in FY 2015; the financial and staffing history will be shown in the department the unit is moving from, the FY 2015 information will be shown in department the unit is moving to. A service impact narrative also will be used to explain the changing structure. It is hoped that this change, while sacrificing some comparability, will enable the user to track the evolution of the organization and the changes in responsibility and reporting relationships.

ISD Methodology: In an effort to move to a more transparent and common practice allocation, the Information Services Department has changed its ID

charge allocation methodology in FY 2015 for both of its charge accounts 59302 Information Systems Services Charge (Service) and 59303 Information Equipment Charge (Equipment).

The Service charge allocation was previously based mostly on the following services: Network Service, based on data storage, emails and archived email storage; Desktop Support Service, based on the number of desktops; and PeopleSoft Support Service, based on PeopleSoft Power Users. In FY 2015, the Network and Desktop Services will be based on the number of desktops, while the PeopleSoft Service allocation will be based on the number of full time equivalent (FTEs) employees by section-fund in each department.

OFFICE OF THE MAYOR AND CITY MANAGER:

Revenues

Prior to FY 2015, revenues reflected within the Office of Mayor and City Manager Department included Community Development Block Grant (CDBG) revenues, Neighborhood Stabilization Program (NSP) revenues and in FY 2014, Enterprise Zone revenues. Effective in FY 2015, all CDBG revenues will now be reflected in the Development and Resource Management Department. Enterprise Zone revenues for FY 2015 have been adjusted to reflect all vouchering ceasing at December 31, 2014, due to the repeal of the Enterprise Zone Act.

Expenditures

Since 2009 the Office of the Mayor and City Manager's operating and support budgets have decrease by 16.3 percent. Over the last six years the Office of the Mayor/City Manager has seen a net decrease of five positions.

CDBG Reorganization: Prior to FY 2015, the Office of the Mayor and City Manager housed the debt service payments associated with CDBG. Effective in FY 2015 these debt service payments will now be reflected in the Development and Resource Management Department due to the reorganization of the CDBG program.

Summary of Department Service Impacts

Enterprise Zone: The Enterprise Zone Act was repealed with the signing of AB93 and SB90 which ended the program on December 31, 2013. In order to allow Enterprise Zone businesses the opportunity to apply for hiring tax credits already earned through the end of December 31, 2013, vouchers may be applied for and issued through December 31, 2014.

Economic Development Director: Full funding for the Economic Development Director has been included in the FY 2015 Budget. At the beginning of FY 2014 this position was initially defunded to assist in balancing the General Fund. Subsequently in FY 2014 the funding for this position was reinstated.

Neighborhood Stabilization

Program: Appropriations associated with Neighborhood Stabilization Program projects and Neighborhood Stabilization Program III projects have been budgeted at \$578,700 in FY 2015. This is a \$2.5 million decrease from the amount budgeted in FY 2014 and is due to the wind down of these programs.

Staffing

Public Information Positions: To foster a strong, open and active communication plan, the FY 2015 Budget includes a Director of Communications position as well as the addition of a Community Coordinator position, which will be used by both the Department of Public Utilities and the Office of the Mayor and City Manager. The Community Coordinator's position has been budgeted with a start date of September 1st and the amount allocated to the Office of the Mayor and City Manager is \$46,400. The Director of Communications cost is \$151,900

Enterprise Zone Staff: Staff currently assigned to Enterprise Zone duties include an Economic Development Analyst and two Administrative Clerks and are funded through the Enterprise Zone Fund. These positions will continue with Enterprise Zone duties through the December 31, 2014. Starting January 1, 2015, these positions will be funded from the General Fund and will support overall Economic Development activity within the City of Fresno.

Emergency Manager Officer: The FY 2015 budget includes the transfer of the Emergency Manager position to the Fire Department.

CITY COUNCIL:

Revenues

The City Council Department does not traditionally receive revenues for its services and is fully funded by General Fund revenues.

Expenditures

District Appropriations: In FY 2015, each Council District's base appropriations have been budgeted at the FY 2014 Adopted Budget appropriation level (less the FY 2014 Adopted carryover totals) with the exception of shifting the additional appropriations for the duty of Council President. Then, based on each District's estimate of FY 2014 year end operating and infrastructure expenditures, all remaining FY 2014 appropriations were carried over and added to the FY 2015 Budget.

Additional Funding: \$50,000 in discretionary funding has been added to each Council District's operating budget in the Outside Agency Support account line item. This funding has traditionally been allocated for special district infrastructure projects and other discretionary purposes.

Council President: In FY 2015, additional funding in the amount of \$10,000 has been appropriated for the Council President's salary and operating expenditures incurred by the President over and above the normal operations within their Council District. The Councilmember for District 2 will serve as Council President from July through December 2014, at which point, the District 3 Councilmember will serve from January through June 2015.

AIRPORTS DEPARTMENT (FYI):

Revenues

Fresno Yosemite International's (FYI) primary funding sources for operating are made up of both fixed and variable user fees. As of mid-year FY 2014, actual FYI revenue (excluding carryover, customer facility charges, and transfers in) was significantly higher than actual revenue for the same time period

in FY 2013. Record levels of passenger traffic fueled corresponding growth in several passenger-driven revenue streams such as parking, concessions, and federal inspection station fees.

In FY 2015, actual revenue projections are expected to remain consistent with the FY 2014 year-end estimates. FYI's recent amendments to the fee structure has enabled the Department to take advantage of the capabilities provided by the Common Use Technology system and move the terminal cost center toward full cost recovery. Also in FY 2015, the Department will experience lower debt service payments due to the successful refinancing of its Series 2000 bonds in August 2013. The refunded bonds carry a significantly lower interest rate and keep the same maturity date (2030) as the original bonds. Airports anticipates saving, on a cash basis, a little over \$200,000 per year for the next 16 years as a result of this refinancing.

Master Fee Schedule: For FY 2015, the Department is revising the Airways Golf Course green fees pursuant to the tenant's lease agreement, which are contractually updated each year.

Expenditures

The effect of revenue growth on Airports' finances is being leveraged by keeping operating expenditures under budget. Overall, the Department is estimating that FY 2014's expenses will be \$310,200 under a budget of \$14,317,700. One factor contributing to the Department's budgetary savings is the transition from the Fresno Police Department staff to Airports Public Safety Officers in providing security services at FYI. The transition savings is estimated to be about \$200,000 in FY 2014. This savings is expected to continue in FY 2015; however, at a reduced level due to the transition from temporary Airport Public Safety Officers and Supervisors to permanent part-time (PPT) positions. The Department will continue to utilize temporary officers and supervisors in an effort to maintain a contingency force in the event of an emergency as well as reducing the need for officer overtime.

GAP Settlement: FYI made an arrangement with the Federal Aviation Administration (FAA) in regards to the GAP settlement to reduce payments in FY 2011 and FY 2012 with the intention of resuming principal and interest payments in FY 2013, which was done. A transfer from the General Fund of \$874,000 has been budgeted in FY 2015 with the settlement being paid off by FY 2017.

The decrease in appropriations of \$18,876,600 in FY 2015 is primarily attributable to the completion of capital projects in FY 2014:

- The Department completed the Runway Safety Area (RSA) remodeling for FYI's main runway, which extended the runway an additional 312 feet and was budgeted at \$9.3 million.
- The Department also completed was the installation of the new BAK on the main runway. The BAK is an "arresting cable" system requested and paid for by the California Air National Guard for training with their military aircraft and was budgeted at \$2.9 million.
- The FYI Aviation Apron Rehabilitation project is nearing completion and was budgeted at \$5.2 million in FY 2014. This project is budgeted at \$1.3 million in FY 2015.

Staffing

In November 2013, Airports transitioned security services from the Fresno Police Department (FPD) to the Airports Public Safety Unit. In order to replace the eleven full-time police officers stationed at the air terminal, Airports is utilizing a mix of full-time, permanent part-time (PPT), and temporary public safety officers. The Department's intent has been to transition the Airport Public Safety Supervisors from permanent to permanent part-time staffing in an effort to manage the Supervisor shifts more effectively and thereby reduce overtime costs. The Department currently has two full-time, two PPT, and five temporary Airport Public Safety Supervisor positions.

The Department is budgeting for the following actions in FY 2015:

- The Department will be eliminating the four temporary Airport Public Safety Supervisor positions and replacing them with three PPTs

Summary of Department Service Impacts

bringing the total to seven. The Department is also adding seven PPT Airport Public Safety Officer positions to complete the public safety staffing.

- The Department is also deleting one Management Analyst III position in the Finance Division at FYI. Appropriations for this position will be used to fund a full-time supervisor position at Chandler Airport.
- Convert a vacant Management Analyst III position to an Administrative Manager. The new position will be responsible for managing the Airports Properties and Finance units, which share a common relationship between revenue and leases and the management/billing software system.
- Convert a Custodian to a Senior Custodian. There are currently two Senior Custodian positions that provide lead direction during the swing and grave-yard shifts. This conversion will provide lead direction to the custodial section during the day-shift hours.

CITY ATTORNEY'S OFFICE:

Revenues

In FY 2015, the General Fund will continue to be the primary funding source for the Department's operations. The Attorney's Office will generate \$150,000 for legal service provided to capital projects and ad-hoc requests from internal City clients.

Expenditures

FY 2015 appropriations are increasing by 8.4 percent when compared to FY 2014 Amended Budget, which is primarily due to the reinstatement and funding of one Senior Deputy City Attorney, one Supervising Deputy City Attorney and budgeted equity pay. The appropriations increase is partly offset by a decrease in Interdepartmental Services, specifically, City Hall Rent, which is allocated based on a Facilities assessment of occupied square footage.

Staffing

Position Funding: Funding for a litigation attorney has been restored in the FY 2015 Budget. The newly funded Senior Deputy City Attorney position will

address a litigation workload that is currently referred to outside attorney's at twice the cost. Position Cost: \$118,900

In addition, funding for one Supervising Deputy City Attorney has been included in the FY 2015 Budget. At the beginning of FY 2014, this position was initially defunded to assist in balancing the General Fund. Subsequently in FY 2014, the funding for this position was reinstated. Position Cost: \$134,300

Equity Pay: Non-represented employees have taken a 2-5 percent pay cut over the last four years and most have received no pay increase. The FY 2015 Budget includes \$57,400 in equity pay for non-represented Attorney employees.

Council Motion 1A: During the FY 2015 Budget deliberation process Council approved the reinstatement of a Legal Assistant position. However, the department will need to fund the position from existing appropriations.

CITY CLERK'S OFFICE:

Revenues

The City Clerk's Office does not generate revenue, and thus is fully funded by the General Fund in FY 2015.

Expenditures

FY 2015 appropriations are increasing by approximately 14 percent when compared to the FY 2014 Amended Budget. This increase is attributable to the reinstatement of funding for a Senior Administrative Clerk that had previously been defunded at the beginning of FY 2014 and increases in Interdepartmental Charges.

CONVENTION CENTER:

During the summer 2013 the Council Finance and Audit Committee did an extensive review of the operations and marketing of the Fresno Convention and Entertainment Center (FCEC). As a result of this review the City entered into an amended and restated management agreement with SMG which will run through the June 2019. The budget SMG submitted and incorporated as part of the FY 2015

Mayor's Budget is consistent with the new terms set forth in the amended and restated agreement. Under the terms of the new agreement, between January 1, 2014 and June 30, 2015 the overall General Fund Subsidy was to be reduced by \$665,000. These savings are on track to be realized.

As required, SMG was tasked with retaining an energy management consultant to conduct a comprehensive energy audit of the FCEC facilities. This audit has been conducted and it has been determined that a major electrical retrofit project is called for. As part of the FY 2015 Budget \$555,500 has been budgeted for capital improvements associated with energy efficient upgrades.

Also under the new terms of the agreement the City agreed to create a \$500,000 operating reserve fund to assist with FCEC operations cash flow. Once created SMG may utilize the fund for FCEC cash flow purposes and will fully restore the \$500,000 fund balance by March 15 of the following calendar year.

During the FY 2015 budget deliberation process, SMG was directed to allocate \$100,000 to the Convention and Visitors Bureau to facilitate the hiring of a professional salesperson dedicated to attracting new business to the Convention Center facilities. Funding will come from the FCEC operating reserve fund (\$50,000) and the Co-Promotion Fund (\$50,000).

DEVELOPMENT AND RESOURCE MANAGEMENT DEPARTMENT:

Revenues

DARM's total revenues are budgeted at \$42,882,100, an increase of \$1,926,900 compared to the FY 2014 Amended Budget. The increase can be attributed to an increase in General Fund revenues generated by the Department as well as the payoff of two deficit funds, (The Housing Operating fund and the Development Enterprise fund), in FY 2014.

DARM's General Fund revenues are budgeted at \$19,279,500 in FY 2015, which is an increase of \$2,818,300 or 17.1 percent from the FY 2014 Amended Budget. The revenue increase is primarily

based on an increase in development activity in FY 2014, which is expected to continue into FY 2015.

Council Motion 17: During the budget adoption process Council motioned and subsequently approved the transferring of the new residential inspections from the Fire Department to the DARM Department. Additionally, DARM was directed to complete these duties within existing appropriations. Consistent with the transferring of new residential inspection duties, revenues within the department were increased by \$456,000.

Expenditures

DARM's total appropriations are \$43,753,600 a decline of \$4,887,900 compared to the FY 2015 Amended Budget. The overall decrease in departmental appropriations can be directly attributed to a \$7,685,800 decrease in Home Fund appropriations. This decline was partly offset by an appropriations increase in other funding sources.

Technology - Development Systems Study:

\$200,000 has been included in the Department's budget to conduct and complete a review of the City systems that are used for development services in the following Departments and Divisions: Public Utilities, Public Works, Fire and the DARM Divisions of Planning & Zoning, Building & Safety Services and Community Revitalization. The revenues to support the systems study are included in both building and planning fees per the building and planning fee study.

Community Revitalization Capital - Demolition:

The Department has budgeted \$300,000 for the demolition of approximately 10 of the City's highest priority nuisance properties. These properties need to be demolished as they are considered deteriorated beyond repair and tagged "dangerous" by staff.

Other Capital - Veterans Memorial Building:

Replacement of the ceiling tiles is necessary at the Veterans Memorial Building. As such, the Department has budgeted \$10,000 for asbestos abatement and tile ceiling replacement.

Summary of Department Service Impacts

Certified Local Government Grant Match: \$60,000 is budgeted as a grant match to conduct a survey that that will assist the Department in the review and environmental clearance of certain existing structures for reutilization in a portion of the City's industrial zone. The study will address historic resources and the regulatory impact of historic classification to a project's scope of work, which will facilitate reinvestment in the target area. This is the first of a series of historic property surveys needed to meet the request of the Business Friendly Fresno Task Force in order to improve information regarding reuse of older or historic structures. Total funding goal for this program is \$100,000, including the \$40,000 Certified Local Grant.

Proposition 84 Sustainable Community Grant Match: These grants were approved by City Council in March 2014. The Department has budgeted \$100,000 as the required 10 percent grant match for two \$500,000 Proposition 84 Sustainable Communities Grants. One grant will be used to assist with the streamlining of the approval process for infill and new growth area development including the creation of "pattern books" for property investment that would be pre-approved by the Planning Department and facilitate entitlements and encourage investment. The second will be to create a Specific Plan for Southwest Fresno to encourage reinvestment and new development.

Credit Card Fees: Based on increased payments from credit cards in FY 2014, the Department has budgeted an additional \$140,000 in Specialized Technical Services to pay for increased credit cards fees in FY 2015.

Outside Legal Services: In FY 2015, the Department has budgeted an additional \$40,000 in Outside Legal Services based on actual Planning Division usage in FY 2014.

Fire Transition Fees: \$66,900 is budgeted for Fire Transition Fees for the transition of Copper Willow and Copper Chestnut area in FY 2015.

Desktop Replacement: \$24,000 has been included in the Department's Budget to replace 80 computers that are out of warranty, via 3-year lease.

New Equipment, Capital and Services funded by Citywide Replacement: Additional operational needs totaling \$133,000 will be funded through the capital replacement funding and budgeted under the General City Purpose Department. The additional needs are summarized below.

- Parking Repairs - \$60,000 is budgeted for repairs to the City's parking facilities.
- Gottschalks Property: \$13,000 is budgeted for outside legal services related to the Gottschalks Property.
- Records Move: \$50,000 has been included in the Department's budget to move DARM's Records function into a secure and adequate space. The Records section has outgrown its current location and the move will accommodate its growth as well as provide a secure environment.
- Flatbed Scanner: The Department has budgeted for the acquisition of a flatbed scanner in FY 2015 at a cost of \$10,000. The scanner and high speed sheet-fed scanner will enhance the Department's ability to create digital records that can be researched by City staff and the public.

Grants: The Department is the recipient of multiple federal and state grants including: CDBG, Healthy Homes Lead Hazard Control Grant, CHDO, HOME, Housing Grants and High Speed Rail Projects Grant. These funds are "use specific" and, as such, the Department has budgeted the grants accordingly. FY 2015 appropriations for these funds are \$23,602,600.

HOME Funds: The City of Fresno will maintain its commitment to affordable housing through the use of HOME capital funds. The program will have a budget of \$5.17 million in FY 2015, which will be used to fund various development projects, housing rehabilitation, Homebuyer/Tenant Assistance, Community Housing Development Organization activities and program deliveries.

Community Revitalization – General Fund: In FY 2015, the General Fund portion of the Community Revitalization function will focus on achieving code compliance by property owners - activities that are general government in nature and not eligible for CDBG funding. The Division will consist of a staff of 37 positions.

The Division will identify high priority actions that provide the greatest return on property values and added neighborhood stability such as weed abatement, trash removal and general property maintenance, and vacant property enforcement. These activities are intended to improve the quality of life for surrounding, compliant property owners and residents and to ensure the safety and security for Fresno neighborhoods.

Additionally, the Division will continue to provide the services funded under the state's abandoned vehicle and tire grants; this provides residents of the community access to free and reduced cost services while reducing illegal dumping activities. The FY 2015 General Fund budget for Community Revitalization is \$4,255,200.

Community Revitalization – CDBG: In FY 2015, the Department will divide the Community Revitalization functions into CDBG and General Fund activities and incorporate the CDBG Community Revitalization program into the new HUD Division. The portion of the program funded by CDBG will have a staff of eight including: three Community Coordinators, three Community Revitalization Specialists, a Community Revitalization Supervisor and Community Revitalization Manager and will be charged with organizing neighborhood participation in the Southwest, Southeast, and Central Fresno Areas. These were identified as target neighborhoods in the CDBG Targeted Neighborhood Project approved by the City Council in October, 2013.

The team will be responsible for providing assistance to infill builders through regular communication including workshops, newsletter, and one-on-one meetings. In addition, the team will begin working with the Local Business Initiative Division and

business owners along the Blackstone and Kings Canyon corridors to create a business association and to provide assistance with infill incentives.

The CDBG team will also be involved in other CDBG eligible activities such as blight removal and organization and administration of seven neighborhood clean-up events to assist residents with the removal of trash in CDBG target areas. The FY 2015 CDBG budget for Community Revitalization is \$1,064,200.

HUD Program Reorganization: All programs funded by the U.S. Department of Housing and Urban Development (HUD), including CDBG, have been reorganized and consolidated into the HUD Division in the Development and Resource Management Department in FY 2015. The reorganization will allow for better oversight and control of HUD funds as well as centralizing expenditure authority. While the expenditures for all HUD funded positions are reflected in the new HUD Division, for reporting purposes 8.31 FTE will continue to be reflected in the Police Department and 4.17 FTE in the Parks Department. A schedule of programs that were funded in FY 2014 and those funded in FY 2015 can be found within the Community Development Block Grant which is located in the Citywide Summary Section.

Staffing

The FY 2015 Budget includes the addition of two Administrative Clerk IIs in the Department's Record Section. The positions will enhance the Department's ability to scan, catalogue and store records for both the Building & Safety Services Division as well as provide services to the Current Planning Division. The positions will also improve internal and external access to public records. Cost: \$72,300

Two GIS Specialists will be added to the Department's Budget. The positions will provide data analysis for land use planning, for housing and revitalization efforts, as well as for other Master Planning efforts, such as transportation planning and parks planning. Cost: \$132,900

Summary of Department Service Impacts

Included in the Department's budget is the conversion of two temporary Laborers to two permanent Laborers. These positions had previously worked 32 hours/week and will transition to full time to conduct tire facility inspection and preparing reports to the State of California. In addition, the positions are tasked with the removal and proper disposal of discarded tires from alleys, roadways and in some situations from private property as these tires can become a hazard. Net Cost: \$25,400

Conversions: The realignment of the Community Revitalization Division into a separate Code Enforcement Division and a Community Revitalization function, within the CDBG program, will necessitate the conversion of three defunded Community Revitalization Specialists to three funded Community Coordinators, one Senior Community Revitalization Specialist to a Housing & Neighborhood Revitalization Manager and the reactivation and funding of a previously defunded Neighborhood Revitalization Manager. Cost: \$355,800

Transfer: In order to realign staffing with work performed, the Department has reassigned nine FTEs from the Sustainability Division to other Divisions: three Building Inspectors, one Associate Plumbing Mechanic Consultant I, one Engineer II, and one Housing & Neighborhood Revitalization Manager are being transferred to the Building and Safety Services Division, while one Assistant Director, one Project Manager, one Architect will be transferred to the Planning Division.

Positions Transfers: The reorganization of the HUD programs into the new HUD Division require the transferring of 19 positions from various DARM Divisions to the new Division, a listing of those positions is located within the Department narrative.

FINANCE DEPARTMENT:

Revenues

Revenues facilitated by the Finance Department total \$1,327,600, which is a \$16,244,500 decline from the FY 2014 Amended Budget. The decline corresponds to shifting the City's Pension Obligation

Bond Debt Service payment of \$16,199,000 from Finance to the General City Purpose Department. The shift allows for the scope of this budget presentation to represent only Finance's operational activities.

Expenditures

Operational and Equipment Additions: The Purchasing Division's budget includes an increase of \$20,000 for addressing projected advertising needs. The Purchasing Division arranges for competitive bids advertising through the Business Journal as required by the City's Charter. The additional appropriations will contribute towards timely placement, prompt payment, and uniform competitive bid advertising format.

An additional increase of \$20,000 is budgeted to address a decrease in the Graphic Reproduction's paper stock inventory. The additional appropriations will help towards the continuance of high quality services at the most effective possible cost to the City. The Graphic Reproduction Section has utilized paper stock inventory left by the closed MSC location. However, the level of the MSC stock has been significantly depleted over the years; thus, the need to purchase additional stock is required.

New Budget System: The Finance Department's budget also includes a \$100,000 commitment towards the acquisition of a new budget system. The City's current budget system (BRASS) is only compatible with desktop operating systems below Windows 7. Sunset for BRASS was formalized with Microsoft's policy to stop supporting Windows XP as of April 8, 2014, which has required the migration of all City computer devices to Windows 7. It was also confirmed that a new version of BRASS will not be made available to address the operating system issue. The Budget Office has worked closely with the Information Services Department staff to establish a short-term solution in order to continue using BRASS until a new system is in place. A request-for-proposal to acquire a replacement system is in progress with a targeted "Go Live" date by September 2015.

Staffing

The Finance Department's budget includes the addition of two permanent positions. An Account Clerk II permanent position with a cost of \$45,000 is added to the Accounting Division that will provide support towards the preparation of accounts payable purchase orders from citywide departments. Additional support will include assistance with check runs, daily filing and imaging of accounts payable paper flow, as well as document retrieval for external auditor reviews. It should be noted that the staffing level for the Accounts Payable Section (A/P) was reduced from four to two permanent employees in FY 2010 due to a nationwide economic downturn. The reduction in A/P staff has hindered a pre-2010 one-day turnaround from voucher to payment as well as reduced the number of days during the week that checks are processed. The additional position will help towards improving these service outcomes.

The second position is a Customer Service Clerk I/II with a cost of \$45,000 and is added to the Business Tax Division. This position will provide support towards customer inquiries as well as improve wait times with phone inquiries. The new position will also provide needed support towards processing new business applications which is anticipated to increase with the establishment of the Business Friendly Fresno Program. The Division also experienced a reduction of three customer service clerks in 2010 due to the economic downturn.

FIRE DEPARTMENT:

Revenues

In FY 2015, the Department's revenues are budgeted at \$15,088,500, a 3.5 percent decrease from FY 2014 Amended Budget. This includes Capital improvement bond proceeds in amount of \$2.5 million, an increase of \$2.4 million over the FY 2014 Amended Budget, for the construction of Fire Station 18. The increase was offset by revenue decreases of \$551,900 related to fire hydrant inspections, \$477,900 in contracted revenues from the North Central Fire Protection District Contract, \$354,500 in Federal Grant Revenue and Council Motion 17, which eliminated \$341,000 related to non-mandated fire inspections as well as moved \$456,000 in new

home inspection revenue to the Development and Resource Management Department.

The Department receives approximately 74.4 percent of its funding from direct General Fund support. The balance of funding is derived through a combination of Charges for Services (e.g., fire inspections and re-inspections, hydrant flushing and maintenance fees, false alarm responses, incident cost recovery, other permit and inspection services), federal and state grants, agreements for fire protection services to County islands for the Fresno County Fire Station 15 service area, the Fig Garden Fire Protection District, the North Central Fire Protection District, Fresno Yosemite International Airport and other miscellaneous revenues.

Fire Hydrant Inspections: The Insurance Service Office (ISO) recently reduced fire hydrant inspection frequency from twice a year to once a year. This change will reduce General Fund revenues by \$551,900 in the FY 2015 Budget.

North Central Fire Protection District Repayment Plan: A \$380,000 transfer is included to fund the second year of a three-year adjustment to the service agreement fee. This fee reduction is the result of a calculation adjustment for FY 2011 when the fee was reduced by a lower factor than the District felt was applicable under the terms of the agreement and the City agreed to make the adjustment.

Transfer to Capital: \$129,000 is included in the Department's budgeted revenues to pay for the completion of Station Renovation Phase II. The renovations include the replacement of parking lot fences, gates, installation of new gates as well as other minor renovations.

Expenditures

The Fresno Fire Department's FY 2015 Adopted Budget reflects a net increase in appropriations of \$1,996,400, a 3.3 percent increase over FY 2014 Amended appropriations. The increase reflects the restoration of some fire services, staffing, construction of Fire Station 18, the replacement of

Summary of Department Service Impacts

necessary equipment and apparatus as well as MOU driven increases.

Council Motion 17: During the FY 2015 budget deliberation process, Council approved the elimination of 6 Fire Inspector positions. Due to internal policy, the eliminated positions that were filled were budgeted for two months, while the vacant positions were completely defunded.

Four of the defunded inspectors were assigned to “non-mandated” inspections, while two inspectors were assigned to new residential inspections. In addition, Council directed the Development and Resource Management Department to perform new residential inspection within existing staffing and appropriations levels.

The fiscal impact of this motion is a revenue reduction of \$797,000. Residential inspections revenue in the amount of \$456,000 was moved to DARM, while \$341,000 in non-mandated inspection revenue was eliminated from the budget. Appropriations were reduced by \$387,000 due the elimination of staff and an additional \$2,000 was reduced in operating expenses.

Employee Leave Payoff: \$427,600 has been added to the Department’s Budget to align with actual usage of the Leave Payoff account.

Shift Replacement: \$896,600 has been added to Shift Replacement due to the acceptance of the SAFER 2013 Grant, which will add a fourth firefighter to four engine/truck companies.

Utilities: \$30,000 is included in the Department’s Budget to address utility rate increases and reflect actual usage.

Dispatch Contract: \$37,300 is included in the Department’s Budget to cover an expected increase to the City’s Emergency Services Dispatch contract with Fresno County.

Apparatus Replacement: Based on the Department’s apparatus replacement schedule, the FY 2015 Budget includes a request to lease purchase

one aerial ladder truck, four fire engines, and one water tender. All of the requested apparatus are beyond front-line service lives. Based on the anticipated lease schedule, lease payments will be initiated in FY 2016 and will be \$533,800 for years 1-5 and \$404,400 in years 6-10.

Ancillary Apparatus Equipment: The Fire Department will need ancillary apparatus equipment above and beyond the included equipment in the lease piggyback of one aerial truck and four engines ordered in FY 2014 and the anticipated FY 2015 lease order of one ladder truck and four engines. The expected lease agreement is a 5-year \$129,400 annual payment. Based on the expected lease agreement, only half a lease payment of \$64,700 is budgeted in FY 2015.

Engine/Truck Company: The Department’s SAFER 2011 Grant will end on September 21, 2014, which provided funding for a 4th firefighter on four apparatus. At the conclusion of this grant agreement, the Department will enhance deployment by reassigning three staff formerly funded by SAFER 2011 to a new engine/truck adding one company to the deployment matrix. The additional company will require the Department to reassign staff, add eight Firefighters and provide funding of \$65,000 for the operation and maintenance of the company.
Total Cost: \$1,005,000

Multi-Company Drills and Related Equipment Needs: The Department has budgeted \$282,000 in various accounts, including overtime, to address departmental training needs that meet all applicable Cal/OSHA training requirements for the Fire Department. Multi-company drills (MCD) are essential as firefighters must be properly trained to ensure workplace safety and to demonstrate skills proficiency.

Light-Duty Vehicle Replacement: \$65,000 in lease purchase funding is included for the replacement of nine light-duty vehicles plus outfitting, which will be distributed to the following divisions: five to Fire Prevention, one to FFD Fleet Maintenance, one to FFD Supply, one to Investigations, and one to

Training. These replacements are based on mileage, repair costs, and disposal of obsolete and costly equipment.

Outside Vehicle Repair: \$112,400 is included in the Department's budget for outside vehicle repairs and maintenance to address the demands of the Department's aging fleet.

Fire Station 18 Construction: \$2.5 million is included in the Department's Budget for the construction of Fire Station 18. Once operational, the newly built fire station will replace temporary Fire Station 18, which serves part of the northwest portion of the City.

Station Renovation: \$129,000 is included in the Department's Budget for the completion of Station Renovation Phase II. The renovations include the replacement of parking lot fences, gates, installation of new gates as well as other minor renovations.

New Equipment funded by Citywide Replacement Funding: Additional equipment needs totaling \$334,600 will be funded through the capital replacement funding and is budgeted under the General City Purpose Department. The additional equipment needs are summarized below.

- **Turnout Replacement:** The Fire Department's Budget includes the replacement of 60 sets of turnouts. The Department has made a concerted effort to replace turnouts that are beyond OSHA's standard useful life or worn beyond repair. Cost: \$100,000
- **Technology Replacement Program:** The FY 2015 Budget includes the replacement of out-of-warranty printers (4), desktops (41), laptops (14), and associated software, as well as a GIS Plotter and training equipment. In addition, the program includes the upgrade of Telestaff software and replacement of associated equipment, which is no longer supported by the vendor. Cost: \$129,600
- **FireView:** \$15,000 is budgeted for the acquisition of FireView software, which is a GIS add-on and will be used for deployment analysis. The software will allow the Department to more effectively and efficiently

analyze response data for benchmarking and to refine long-range deployment strategies.

- **Fire Station Repair and Maintenance:** \$90,000 is included in the Department's Budget for the replacement of 6 ailing and aged HVAC units, HVAC unit service and repair, replacement of failing overhead door motors, and painting of facilities.

Staffing

The Department will add .75 FTE Fire Equipment Mechanic II, which will allow the Department to decrease the actual cost of the outsourcing of repairs and preventive maintenance. In addition, the position will cross train to service and test the Department's self-contained breathing apparatus (SCBA), which will eliminate an outside vendor cost of \$90,000. Cost: \$48,000

A Community Outreach Specialist (.75 FTE) has been added to the Department's Budget to enhance community risk reduction efforts by performing a variety of statistical analysis pertaining to past and current patterns and trends in fire and life safety events. Cost \$67,000

The Department will add eight Firefighters to address staffing needs due to the award of a 2013 SAFER Grant, which provides a 4th firefighter on four apparatus, the added engine/truck company, and to align staffing rank stratification with the current service levels.

PCN Funding: The FY 2015 Budget includes funding for 2.5 FTE's over three positions: .75 FTE Principal Account Clerk, .75 FTE Senior Administrative Clerk, and one Fire Equipment Mechanic, which were defunded in previous budgets.

- The reinstatement of the Principal Account Clerk and Senior Administrative Clerk will allow the Department to bring facets of the invoicing for inspection and false alarm billing processes that were outsourced due to the defunding of these positions in FY 2011. In addition, the Senior Administrative Clerk will perform the data entry of the fire inspections performed by the engine/truck companies. The cost for these positions is \$73,400, but will be offset by

Summary of Department Service Impacts

reducing a fee paid to an outside vendor in the amount of \$34,800.

- The reinstatement of a Fire Equipment Mechanic will address maintenance needs for the City's aging fleet. In addition, the mechanic will be cross-trained to service the City's SCBA equipment, which currently costs the Department \$90,000 per year.

Transfer: The Emergency Preparedness Officer was transferred from the Mayor/City Manager's Office to the Fire Department in the FY 2015 Budget.

Conversions: The Department's Budget includes the conversion of a vacant Firefighter PCN to a Senior Accountant-Auditor to facilitate the specialized accounting and auditing work within the Department. Once this position is filled, a current Accountant-Auditor position will convert to a Firefighter. Cost: \$5,100

Included in the Department's Budget is the conversion of a Storeskeeper position to a Division Manager. The conversion will align the position with the level of duties and responsibilities that the position encompasses.

Deletion: The realignment and conversion of the Storeskeeper position to a Division Manager Position will allow the Department to delete a Project Manager. Net cost of Storeskeeper conversion to a Division Manager and deletion of Project Manager is \$9,500.

GENERAL CITY PURPOSE DEPARTMENT:

Revenues

Intergovernmental Relations

As noted last year, FY 2014 General Fund citywide revenues were moved from the Finance Department to the GCP Department, including Sales Tax, Property Tax, Business License and Room Tax. The reason for this was twofold: 1) to enable readers to see a more accurate picture of the Finance Department's specific revenues and expenditures, and 2) to consolidate all non-department specific revenues and appropriations in one location.

Pension Obligation Bond (POB): In FY 2015, the budget for the citywide POB has been moved from the Finance Department to the GCP. Transfer revenue of \$16.2 million will be received from the various operating funds and an equal amount of debt service payments are now shown as a part of the total budget for this division.

RDA Debt Repayment: As a result of the dissolution of the Fresno Redevelopment Agency (RDA), the City of Fresno will begin to receive repayment of the numerous loans made to the RDA by the City over the course of its existence. The receipt of the first repayment to the City of Fresno, which is estimated by the Successor Agency at \$3.5 million, is shown in Intergovernmental Revenue within the Emergency Reserve Fund.

General Fund Residual Transfer: As a part of the FY 2015 Budget, it is currently estimated that the General Fund will have \$740,000 remaining at the end of fiscal year. It is proposed that these residual funds be transferred into the Emergency Reserve Fund; therefore a transfer is budgeted within this Division.

Recycling Revenues: For FY 2015, the fees received from City recycling businesses have been broken out from miscellaneous revenues and will now be tracked as a separate account and shown under Other Revenues. These fees are estimated at \$325,000 for FY 2015.

Expenditures

POB Debt Service: The increase in Non-Personnel Services in FY 2015 is the result of the movement of the POB appropriations in the amount of \$16.2 million from the Finance Department to GCP.

Capital for General Fund Departments: Funding has been placed in this Department for Capital investments including Police radios, Turnouts, GPS vehicle tracking and replacement IT equipment. Also included are funds for building repair and maintenance at Fire Stations, vehicle purchases and various parking facilities.

INFORMATION SERVICES DEPARTMENT:

Revenues

The Information Services Department primarily recovers its operational costs of business through fixed reimbursements or “Interdepartmental Charges for Services,” which are allocated based on a methodology developed for each of its funds. Fixed reimbursement rates were developed to fund the Department at FY 2014 operating service levels plus any approved requests. In addition, the General Fund provided \$362,300 to cover the cost of the City’s One Call Center.

ISD Methodology: In an effort to move to a more transparent and common practice allocation, the Information Services Department has changed its ID charge allocation methodology in FY 2015 for both of its charge accounts 59302 Information Systems Services Charge (Service) and 59303 Information Equipment Charge (Equipment).

The Service charge allocation was previously based mostly on the following services: Network Service, based on data storage, emails and archived email storage; Desktop Support Service, based on the number of desktops; and PeopleSoft Support Service, based on PeopleSoft Power Users. In FY 2015, the Network and Desktop Services will be based on the number of desktops, while the PeopleSoft Service allocation will be based on the number of full time equivalent (FTEs) employees by section-fund in each department.

The Equipment charge allocation is for the acquisition and maintenance of equipment and software as well as the replacement of these items once they are past their “end of service life” (EOSL). The charge was previously based primarily on: SunGard Software usage; PeopleSoft power users; specialized software allocated to requesting departments; and desktops for desktop software support. In FY 2015, this charge will be based on SunGard Software usage, FTEs for PeopleSoft, specialized software allocated to requesting departments and desktops for desktop software support.

Expenditures

The FY 2015 Budget policy for Internal Service Fund (ISFs) Departments required that budget submissions reflect a balanced budget, meaning that total appropriations need to be less than or equal to budgeted revenues. As such, ISD submitted a budget that totals \$13,108,900, an increase of \$8,200 compared to the FY 2014 Amended Budget.

Community Media Access Collaborative Contract (CMAC): ISD will be contracting with CMAC for the video taping of all Council Meetings, press conferences and special events. The agreement will free up ISD staff to address City technology needs, specifically a Computer Systems Specialist that is cleared by the Department of Justice and also assists the Police Department. Cost: \$27,000

Granicus: \$5,000 has been included in the FY 2015 budget for the licensing of the City Clerk’s video streaming software.

Interdepartmental Services: In FY 2015 appropriations for Interdepartmental Services are decreasing by \$402,100, when compared to the FY 2014 Amended. The savings are mainly reflected in two accounts, Liability Self-Insurances charges (\$175,900) and Telephone Charges (\$263,600). The savings in the Self Insurance account are due to the rolling off of a claim in the department’s five year average, while the Telephone Charge savings are due to a reduction in usage over the past two years. These savings were partly offset by incremental increases in other Interdepartmental Services accounts.

Systems Replacement Fund: The Systems Replacement Fund (SRF) is a reserve fund and used to pay for major upgrades or systems replacements. The SRF will be used for to acquire a new budget system and complete the Voice over Internet Protocol Project. The reserve at year end is budgeted at \$1.4 million which will be used for future upgrade/replacements.

New Budget System: The Information Services Department’s budget also includes \$1 million committed towards the acquisition of a new budget

Summary of Department Service Impacts

system. Total appropriations for this project are budgeted at \$1.1 million including \$100,000 in Finance.

The City's current budget system (BRASS) is only compatible with desktop operating systems below Windows 7. Sunset for BRASS was formalized with Microsoft's policy to stop supporting Windows XP as of April 8, 2014, which has required the migration of all City computer devices to Windows 7. It was also confirmed that a new version of BRASS will not be made available to address the operating system issue. The Budget Office has worked closely with the Information Services Department staff to establish a short-term solution in order to continue using BRASS until a new system is in place.

Voice over Internet Protocol (VOIP): The Department has budgeted \$358,500 to complete the final phase of the City's VOIP project. This investment will address infrastructure needs such as switches, phones, uninterrupted power supply and licensing. Funding will come from the Department's Systems Replacement Fund.

Staffing

Call Center Representative: A Call Center Representative was converted to full-time employee (1.0 FTE) from a permanent part-time (.8 FTE). The conversion will address increased call volumes, provide research and follow up on citizen calls as well as provide back-up to the ISD Help Desk service. Cost \$9,700

PARKS, AFTER SCHOOL, RECREATION & COMMUNITY SERVICES (PARCS):

Revenues

The PARCS Department's overall revenues total \$12,307,600 or declined by \$8,541,700 compared to the FY 2014 Amended Budget. The decline is mainly due to the progression of capital activities that reflect a timing difference between anticipated expenditures in FY 2014 and revenue reimbursements budgeted in FY 2015. This timing difference corresponds to The UGM Park

Polk/Gettysburg – Universal Accessible Park project at \$5,000,000 and the Martin Ray Reilly Park project at \$2,683,800.

Expenditures

Non-Personnel changes: The Department's Non-Personnel Budget reflects a \$7,659,500 reduction compared to the FY 2014 Amended Budget primarily as a net result of declining capital and increased operational activities as summarized below.

Capital changes - \$8,357,600 net reduction

- \$1,113,100 reduction for the Cultural Arts District Project; \$1,305,500 budgeted in FY 2015 to complete project.
- \$2,683,100 reduction for the Martin Ray Reilly Park Project; \$436,500 budgeted in FY 2015 to complete project.
- \$4,036,100 reduction for the UGM Park Polk/Gettysburg – Universal Accessible Park; \$1,562,100 budgeted in FY 2015 to complete project.
- \$1,000,000 in non-personnel appropriations earmarked for the Holmes Park Improvements. The Project's overall budget is \$1,125,000.

Operational activities - \$1,044,600 increase

- \$130,000 increase above FY 2014 Adopted to cover anticipated water and PG&E rate increases.
- \$205,900 increase for materials and supplies for Afterschool programs-After School Recreation, Fresno Best, and Community Science.
- \$317,000 increase inclusive of Woodward Shelters budgeted at \$215,000 and pool assessments at \$38,000, along with Mosqueda air conditioning enclosures at \$40,000.
- \$415,900 budgeted for capital improvements and any unanticipated or emergency projects.

New Equipment funded by Citywide Replacement

Reserve: Additional equipment needs totaling \$199,500 for the PARCS Department will be funded through the capital replacement funding and is budgeted under the General City Purpose Department. The additional equipment needs are summarized below.

- \$80,400 for replacement of vehicles greater than seven years.

- \$40,000 for replacement of 20+ year old equipment and will eliminate the need for Planned Maintenance staff to travel to various City sites to access working equipment.
- \$14,100 for personal computer replacements.
- \$50,000 for Planned Maintenance relocation from Roeding Park due to Chaffee Zoo expansion. Planned Maintenance will be relocating to a City property located at 665 Fulton Street. This property will need electrical upgrades, security fence, and alarm system.
- \$15,000 for resurfacing outside courts at Romain along with funding for ancillary operational needs.

Interdepartmental (ID) Property Self-Insurance

Charges: The Department's Budget includes \$275,400 in increased Property Self-Insurance base charges. The additional charges correspond to increased claims associated with the Department for previous fiscal years.

City Policy on CDBG Appropriations: Per City policy, FY 2015 CDBG appropriations are centralized under the DARM Department. A total of \$1,378,800 in CDBG appropriations will be committed to the PARCS' After School, Senior Citizens, and capital programs. The PARCS' staff will oversee and execute these programs, while DARM will provide eligibility oversight in the use of appropriations. In addition, it should be noted that PARCS' personnel assigned to these programs under the CDBG umbrella will continue to be managed and report to their respective Department's chain of command.

Senior Hot Meals (SHM) Program: The FY 2015 Budget for SHM includes resources to provide approximately 40,000 hot meals to seniors, which are equal to the number of meals projected for FY 2014. The SHM Program is budgeted at \$296,000 (\$144,400 GF and \$151,600 CDBG) or \$61,700 below the FY 2014 Amended Budget primarily due to lower Workers' Compensation charges. The meals are scheduled to be provided at six (6) Community Centers (Lafayette, Mary Ella Brown, Mosqueda, Pinedale, Senior Citizens Village and Ted C. Wills). The program will add back one (1) hour of service delivery time at Mosqueda, Pinedale and Ted C. Wills.

The SHM Program will continue to partner with the Fresno Madera Area Agency on Aging (FMAAA) to deliver healthy nutritious meals to the senior population in Fresno. The value of the FMAAA partnership is over \$200,000 in meals and site management support. The PARCS Department will continue to partner with outside groups and obtain grants to operate the senior exercise program. The open SHM Centers are strategically deployed throughout the community with operations occurring in Central Fresno (Lafayette and Ted C. Wills), North Fresno (Pinedale), Southeast Fresno (Mosqueda & Senior Citizens Village), and Southwest Fresno (Mary Ella Brown). Three (3) Centers (Lafayette, Mary Ella Brown and Senior Citizens Village) will operate Monday thru Friday from 10am to 1pm, while Mosqueda, Pinedale and Ted C. Wills will operate from 9 a.m. to 1 p.m. Monday thru Friday.

Staff will provide the meal service and program compliance documentation, recreational activities, volunteer coordination/recruitment, and monthly dances. The Ted C. Wills Community Center will have two senior coordinators assigned to the Center because of the size of the site. The SHM Program will continue to have a site monitor that will assist staff in compliance and paper work with reporting needs. The monthly dances will be held at the Ted C. Wills Community Center.

Animal Control: The Department's budget includes \$3,230,300 for animal control; no change from the amount earmarked for the program in FY 2014.

Staffing

PARCS Director Position Funded: The Director's position is budgeted at \$191,700 (including salary and fringe costs) compared to being classified as defunded (no assigned budget dollars) in FY 2014.

New Permanent Positions: The PARCS Department's Budget includes 14 new permanent positions totaling \$616,700. It should be noted that 10 of the 14 new positions were established to replace temporary positions used in prior fiscal years. It was found that the respective work load for the ten positions correspond to services needed year

Summary of Department Service Impacts

round, eventually leading to the potential elimination of temporary staff due to Fresno Charter employment restrictions that cap temporary employees to 2,080 hours over two years. Thus, PARCS has experienced the issue of losing seasoned temporary personnel due to the maximum amount of allowable work hours or due to their finding permanent employment outside of the PARCS Department. The establishment of the ten permanent positions is anticipated to address involuntary or voluntary temporary staff turnover while fostering long-term and seasoned permanent employees. Below summarizes the 14 new permanent positions.

Replacement of Temporary Staff - \$431,300

- \$39,200 for one Community Recreation Assistant position. The position will assist in the planning, organizing and facilitating of various events that take place under the Special Events Section. The position will also assist with reservation, booking, and accounting of operations (including working with event promoters) for Memorial Auditorium, Woodward Park Amphitheater, Chukchansi Park Stadium, park reservations and compliance with City insurance requirements.
- \$66,800 for one Concrete Finisher position. The position will be dedicated to completing concrete projects, both capital and operational throughout the fiscal year. PARCS had utilized one temporary Concrete Finisher to fulfill these duties in prior fiscal years. The permanent position will foster retention of needed skills, which will reduce the frequency and the cost to re-train new temporary staff due to turnover.
- \$237,400 for six Laborer positions as segmented by assignment.
 - Two Laborer positions will be assigned to the Regional Sports Complex that is made up of 110 acres of baseball, softball and soccer fields and is utilized year round for internal and external sports leagues. With this level of usage the sports fields require a continuous level of dedicated maintenance.
 - One Laborer position will be dedicated to providing maintenance at various venues at Woodward Park, such as the BMX track, group

activity areas, Shinzen Gardens, and amphitheater. The BMX track is one of the most technical tracks in the nation and, as such, requires dedicated maintenance functions. Special focus has been placed on maintenance at the group activity area in an attempt to increase reservation levels. Shinzen Gardens' maintenance is necessary to comply with negotiated contract.

- One Laborer position will be dedicated to providing assistance to a permanent painter. Typical duties include paint preparation work such as sanding, scraping, masking, as well as covering floors.
- One Laborer position will be dedicated to providing assistance to the new Concrete Finisher permanent position.
- One Laborer position will be tasked solely with Graffiti abatement in a manner consistent to the Police Department's Graffiti Abatement Program and will address the removal of graffiti at all neighborhood centers, regional parks, and community centers (where allowed by Community Based Organization contracts).
- \$48,800 for one Property Maintenance Worker (PMW) position. The position will provide additional needed assistance to existing staff within the Parks Maintenance Division. This Division addresses 6,000 work orders annually on average to service over 70 parks. Division staff also addresses emergency and hazard issues in addition to normal requests for service.
- \$39,200 for one Community Recreation Assistance position. The position will be responsible for providing support to the Fresno United Neighborhoods (FUN) Board, Regional Park Reservation and assist in orienting training, instructing, directing of temporary staff and senior volunteers.

Additional New Permanent Positions - \$185,300

- \$39,200 for one Community Recreation Assistant position. The position will provide support to the Recreation Division. This is intended to free up higher paid staff to perform duties in alignment with their scope of responsibility and who are currently performing administrative duties.

Summary of Department Service Impacts

- \$58,200 for one Parks Supervisor I position. The position will ensure equal distribution and oversight of projects with existing Parks Supervisor I under the Parks Planned Maintenance Division. As mentioned previously, the Division services all of the PARCS' facilities and currently receives an average of 6,000 work orders annually to service over 70 parks.
- \$48,800 for one Parks Maintenance Lead Worker position. The position will oversee both the adult offender participants and the laborers at the Regional Sports Complex. The Adult Offender Program allows for offenders who are sentenced to perform community services to assist in the general litter pick up at all City parks. Recently, the Regional Sports Complex was added as a reporting site.
- \$39,100 for one Community Recreation Assistance position. The position will oversee the Parks Planned Maintenance Division's work order issuance and tracking system. This system in conjunction with the recent implementation of an internal cost accounting process has allowed for better data tracking in order to more accurately reflect the level of services at the City's parks.

Permanent Position Conversions: The PARCS Department's Budget includes three position conversions totaling \$67,900. It should be noted that the conversions were recommended by the Personnel Services Department after performing an organizational restructure analysis on staff and assigned job duties. Highlighted below are the three conversions.

- \$19,900 incremental increase due to the conversion of a permanent Recreation Specialist to a Community Coordinator. The position will provide support to the Youth Preparation Program such as meeting with school site coordinators; administrate resource materials and calendaring events. In addition, the position will be responsible for various contracts such as Sports Play Active Recreation for Kids (SPARK) and Adopt-A-Park.
- \$14,200 incremental increase due to the conversion of a permanent Recreation Specialist

to a Community Coordinator. The position is responsible for special City and non-city events.

- \$33,800 incremental increase due to the conversion of a permanent Recreation Specialist to a Parks Manager. The position is scheduled to be filled by a Parks Supervisor II that is performing the duties at a manager level per Personnel Services Department's evaluation.

Other Personnel Funding Changes: The following summarizes significant changes to personnel appropriations.

- \$15,100 reduction in temporary staffing costs compared to the FY 2014 Amended Budget. The reduction primarily resulted from a policy to establish permanent positions historically performed by temporary personnel that reach the 2,080 hour cap over two years in conjunction with assigned duties exceeding seasonal work status.
- \$25,800 reduction in employee leave payoffs due to historically less cash payments by employees on eligible leave balances.
- \$77,400 reduction in Workers' Compensation costs as a result of the City's three year average methodology that establishes an amount to provide coverage for future payments.

PERSONNEL SERVICES DEPARTMENT:

Revenues

For FY 2015, the Personnel Services Department will generate \$22,419,000 in revenues, which is a decline of \$2,533,800. This is due primarily to a \$2.1 million decrease in the support necessary for the City's Unemployment Insurance Program. As the economy has improved the demand for the City's Unemployment Insurance program has declined. The reduced usage has created a carryover in the fund, which will be used to operate the program in FY 2015.

FY 2015 Fixed Reimbursements for the City's Workers' Compensation program are budgeted at \$11,240,700, which is a decrease of \$375,400. Revenues are budgeted to meet the projected demand for the program in FY 2015.

Summary of Department Service Impacts

FY 2015 Fixed Reimbursements for the City's Risk program are budgeted at \$10,770,000, which is a decrease of \$167,700. Revenues are budgeted to meet the projected demand for the program in FY 2015.

Expenditures

For FY 2015, the Personnel Services Department's appropriations are budgeted at \$29,314,900 or a decline of \$893,600 as compared to the FY 2014 Amended. Again this is due in large part to the decrease in support necessary for the Unemployment Program.

Unemployment Insurance Program: The FY 2015 Budget for the Unemployment Insurance Program includes a decrease of \$1,086,000. The Program's operating budget for FY 2015 is \$1 million.

Transcription Services: The FY 2015 Budget includes an additional \$21,800 for transcription services to cover the increasing costs of this service.

Employee Assistance Program: The FY 2015 Budget includes an additional \$12,500 to fund the City's contract for the Employee Assistance Program.

American All-Risk Loss Administrators (ARRLA): The FY 2015 Budget includes \$114,000 to address a cost increase included in the City's service agreement with ARRLA.

Annual Assessment: The City's annual assessment paid to the State of California, Department of Insurance and Industrial Relations is projected to cost \$516,000 in FY 2015. Included in the FY 2015 Budget is a \$196,000 increase to the Specialized Services/Technical account to address the expected cost.

Insurance: Excess Workers' Compensation Insurance is expected to cost \$319,000 in FY 2015, which is \$61,000 less than the \$380,000 included in the FY 2014 Budget. As such, FY 2015 insurance appropriations for the Workers' Compensation program are budgeted to decrease by \$61,000.

Staffing

Position Funding: Full funding for two Human Resource Analysts and a Senior Secretary has been restored in the FY 2015 Budget. At the beginning of FY 2014, these positions were initially defunded to assist in balancing the General Fund. Subsequently, in FY 2014, the funding for these positions was reinstated. Cost: \$192,000

POLICE DEPARTMENT:

Revenues

The Police Department's overall revenues total \$15,409,800 and declined by \$3,774,800 compared to the FY 2014 Amended Budget. The reduction is attributed to two main elements. First, FY 2015 revenues reflect a \$3,113,500 drop in existing grant revenues as they move forward under allotted life cycles as well as expire before or during FY 2015. The depletion of grant funding is further discussed in the expenditure service impact section by specific funding source. Secondly, an agreement between the Police Department and the Airports Department dissolved the service of eleven Police Officers at Fresno Yosemite International Airport in FY 2014. The Police Department's Budget does not include a reimbursement for the eleven officers which had totaled \$1,415,100 in the FY 2014 Amended Budget.

Expenditures

Non-Personnel changes: The Department's operating Non-Personnel Budget reflects a \$587,800 reduction compared to the FY 2014 Amended Budget, primarily as a result of a \$418,900 decline in the Asset Forfeitures Fund (AFF) appropriations. The AFF's significant decline is due to the Department of Justice's policy that appropriations can only be established for seizure monies that have been distributed and recorded in the AFF's cash account. The AFF is projected to carry forward \$112,100 from FY 2014, while no new seizure monies are budgeted for FY 2015 at this time. The FY 2015 appropriations consists of \$100,000 in "Flash Fund" cash that is vital for undercover drug operations, and the remaining \$12,100 will go toward the final two helicopter lease payments totaling \$108,000. The Department's General Fund Budget includes two items historically funded by the AFF which is unable to provide

funding at this time. The first item is \$100,000 for “Buy Funds,” and the second item is \$100,000 for ammunition.

New Equipment funded by Citywide Replacement

Funding: Additional equipment needs totaling \$306,600 for the Police Department will be funded through the capital replacement funding and is budgeted under the General City Purpose Department and by \$40,000 from the Chief’s Foundation. The additional equipment needs are summarized below.

- \$110,000 for portable radio replacement. The Department is in the process of replacing 450 portable radios. In FY 2014, \$110,500 was approved and appropriated that allowed PD to purchase 175 replacement radios. The \$110,000 budgeted in FY 2015 will be used towards addressing the replacement of the remaining 275 radios. The remaining replacement radios will be financed through a lease purchase program.
- \$5,500 for GPS Vehicle Tracking units that were historically funded under the AFF. These units allow officers to reliably and discreetly track criminal activity and ultimately remove criminals from the streets.
- \$58,800 lease payment for 18 plain police vehicles for detective and undercover operations.
- \$42,300 lease payment for 14 Police Motorcycles.
- \$90,000 to purchase 50 body cameras along with associated hardware, software, and storage.

Interdepartmental (ID) Technology Service Charges:

The Department’s Budget includes \$907,500 in increased base charges provided by the Information Services Department (ISD). ISD restructured their Desktop and PeopleSoft support services methodology that now corresponds to a Department’s number of personal computers and laptops.

Police Patrol Vehicles: The Department’s Budget includes \$500,000 for two lease payments that correspond to 50 police vehicles ordered in FY 2014.

An additional 50 vehicles are scheduled to be ordered in FY 2015 resulting in one \$250,000 lease payment with an April 10th due date. It should be noted that another 50 police vehicles are planned for FY 2016 for a total of 150 vehicles over three years. The financing for the patrol cars will also cover emergency operation equipment, radios, laptop computers, and prisoner cages.

Grants: Total grant appropriations for FY 2015 are \$3,486,700, or \$3,116,400 a decrease from the FY 2014 Amended Budget. The overall decline in grants corresponds to an interdepartmental policy for the Development and Resource Management (DARM) Department to hold central oversight of citywide Community Development Block Grant (CDBG) appropriations. In addition, the overall appropriation reduction for grants reflects the remaining available funding for existing grants as well as grant expirations before or during FY 2015.

CDBG Appropriations - \$1,365,700 reduction

- \$482,300 reduction due to a funding shift regarding Police Bureau Impact Teams within the Police Department. The assigned sworn positions totaling 4.30 FTEs are budgeted 100 percent under the General Fund versus CDBG in past fiscal years.
- \$883,400 reduction from moving the Graffiti Abatement Program’s CDBG appropriations from the Police Department to the DARM Department. For FY 2015, the Graffiti Abatement Program will continue to have their operations paid with General Fund and CDBG resources. Labor, operations and maintenance, as well as ID costs approved for CDBG funding will now be reported under the DARM Department, and the Program’s General Fund appropriations will continue to be reported under the Police Department. In addition, Graffiti personnel will continue to be managed and report to the Police Department’s chain of command.
- \$449,200 reduction due to remaining funding from existing FY 2013 and FY 2014 Supplemental Law Enforcement Services (SLES) grants. Potential new funding for this grant program will likely be available; however, there is not

Summary of Department Service Impacts

enough information available at this time to make an accurate determination of the anticipated budget for FY 2015.

- \$294,300 increase for continued funding that was awarded by the Board of State and Community Corrections (BSCC) and created by the state approval of Law Enforcement AB 109. The increase is due to a carryover of FY 2014 unspent appropriations and additional funding granted. This program will continue to fund five Community Outreach Specialists budgeted at \$337,000, program O&M at \$407,700, plus \$591,200 designated for the Fresno County District Attorney's Office and the Clovis Police Department.
- \$55,700 decrease in Miscellaneous Federal Grants primarily due to the expiration of the "Bullet Proof Vest" and "COPS Child Sexual Predator" Programs.
- \$1,064,600 reduction in Miscellaneous State Grants primarily due to the expiration of various existing grant programs.
- \$187,200 reduction in Homeland Security funding.
- \$227,100 reduction in Justice Assistance Grants.
- \$49,400 reduction in Local Foundation Grants.
- \$11,800 reduction in CHRP Grant due to remaining carryover balance exhausted in FY 2014.

Graffiti Abatement Program: The Program is budgeted with 12 crew members and one Manager along with one Police Lieutenant. The Program is projected to maintain current service levels of 2013, which is the latest year with actual annual results. The Program is projected to address approximately 90,300 citywide graffiti incidents, remove 2,100,000 square feet of graffiti, and maintain a 24-hour turnaround for citizen requests-for-service with a 98 percent completion rate. It should be noted that approximately two-thirds of services provided are under CDBG eligible neighborhoods.

The Graffiti Abatement Team (GAT) fosters partnerships with Fresno's various communities also known as "Every Neighborhood Partnerships (ENP)." This partnership creates a vital link with residents. In 2013, GAT and ENP hosted 17 graffiti events where

churches, schools and citizens engaged in graffiti removal which also established greater awareness of citizens' needs. The result of such collaboration resulted in 278 volunteers that contributed 736 service hours in removing 100,000 square feet of graffiti.

The GAT will continue to apply "Best Practices" to achieve current service levels with established FY 2015 appropriations. For example, GAT has created eight Combo Trucks in-house along with two additional units that are dedicated to non-painted surfaces such as fences or sidewalks. The in-house Combo Trucks have been found to save a total of 4,900 maintenance hours and has eliminated the need for 109,000 gallons of water for cleaning each year. The saved maintenance hours are equivalent to deploying two extra field crews.

Staffing

Staffing Attrition: The 2015 Budget for the Police Department (PD) funds 717 sworn positions and includes 31 defunded (no dollar budget) Police Officer positions, which totals 748 authorized sworn positions. It should also be noted that the Budget also accounts for seven anticipated sworn officers leaving the City that is projected to provide an \$889,600 savings. In addition, PD's Budget includes funding for 246.63 non-sworn positions and no funding for one defunded position (Senior Acct-Auditor), totaling 247.63 authorized positions. The defunded non-sworn position corresponds to a Senior Accountant/Auditor that is a carry-forward from the FY 2014 Amended Budget. The following highlights significant position changes from the FY 2014 Amended Budget.

New Permanent Positions: Six non-sworn permanent positions were added to the Department's FY 2015 budget as highlighted below.

- One Principle Account Clerk position totaling \$55,000 will be funded by the Regional Training Center (RTC) contracts. The position will handle administrative duties such as marketing of training courses, contract and revenue tracking, headquarter mail runs, ordering and tracking supplies, class scheduling, along with ad-hoc

administrative needs. The level of administrative tasks has reached a level that sworn personnel need to assist temporary staff. Thus, the new position will allow sworn personnel to focus solely on teaching and expanding course offerings.

- One Emergency Services Communication Supervisor totaling \$65,000 will be funded by the General Fund. The position is being re-established after being eliminated several years ago due to budget cuts applied citywide. The position will contribute to better managing the span of control and provide consistent supervision to a unit on a 24 hour/7 day a week basis. It should be noted that supervision is currently being accomplished through the use of acting supervisors with some shifts.
- Four Police Cadet IIs totaling \$199,400 are included in PD's General Fund Budget and will receive reimbursement from the Fresno Area Express (FAX) Department for services provided. The positions are planned to provide foot patrol at the Manchester and Courthouse Park Transit Centers in order to establish a presence and handle disruptive as well as illegal activities. The positions will also direct contact with FAX Dispatch personnel and Police Officers assigned to FAX.

Permanent Part-Time (PPT) Addition: One PPT Administrative Clerk II position totaling \$32,600 will be funded by the Regional Training Center (RTC) contracts. The position was originally a PPT position, but due to budget reductions three years ago it was converted to a temporary position through FY 2014. The re-establishment of PPT status will help the Department retain a trained employee in this position going forward. This position will also complement the new permanent Principle Account Clerk by providing support with front counter traffic, phone activity, as well as assisting with course scheduling for internal and external participants, along with additional administrative duties.

Position Conversion: The Department's General Fund Budget includes the conversion of a permanent Senior Community Services Officer position to a Grant Writer position funded at \$85,100 which is a

\$21,900 incremental cost increase. This position is predicated to establishing a succession plan for cross training of critical grant duties, such as grant application submissions, administration of grant awards, and maintaining compliance with grant requirements. The need for a succession plan is due to the anticipated retirement of the Department's Grant Manager (a Management Analyst III) during FY 2015. It should be noted that prior year budget reductions have reduced the Department's grant staff from four permanent positions to just the Grant Manager that is responsible for up to \$4,500,000 of grant draw-downs annually.

FY 2014 Position Amendments: PD's Budget also includes the addition of 30 Police Cadet I and four Emergency Services Dispatcher II positions as approved and amended to the 2014 Position Amendment Resolution (PAR) by City Council on 11/21/2013. These positions were funded in FY 2014 with attrition savings. FY 2015 funding is summarized below.

- 30 Police Cadet I positions total \$1,124,700. These positions will continue to improve the handling of lower priority calls for service, such as vehicle burglary, auto theft, residential and commercial burglary, and other lower-level crimes. These positions are expected to enhance the Department's response times for these types of calls.
- Seven Emergency Service Dispatcher (ESD) positions total \$386,900. The seven positions consist of four ESDs per the FY 2014 PAR amendment, plus re-budgeting three ESD positions with a defunded status prior to FY 2015. These ESD positions are anticipated to significantly contribute towards reducing "answer times" for emergency and non-emergency calls that come into the Dispatch Center.

FYI Police Officers: An administrative policy was established in FY 2014 that dissolved an arrangement between the Police Department and the Airports Department regarding the assignment of eleven PD sworn personnel at Fresno Yosemite International Airport (FYI). The dissolution has allowed FYI to hire and directly manage required

Summary of Department Service Impacts

sworn personnel, while PD's eleven sworn officers have been reassigned within the Department's units.

The Department's General Fund revenue budget will not receive a revenue reimbursement as in prior fiscal years. For example, a total of \$632,400 was reimbursed in FY 2014 prior to policy change in conjunction to an established budget of \$1,415,100.

Sworn Salary Increases: As scheduled per the current Memorandum of Understanding (MOU) contract between the City of Fresno and the Fresno Police Officer's Association, PD's budget includes sworn personnel salary increases of \$1,707,000 based on the scheduled 2 percent increase starting July 1, 2014 and an additional 2 percent increase starting January 1, 2015.

Other Personnel Funding Changes: The following summarizes significant changes affecting the Police Department's Budget.

- Pension appropriations increased by \$989,400 primarily as a result of the MOU salary increase for sworn personnel, along with a 0.64 percent Pension rate increase from 20.19 percent to 20.83 percent in FY 2015.
- Overtime appropriations are budgeted to increase by \$153,300.
- Premium Pay appropriations are budgeted to increase by \$162,500.
- The Unemployment Reserve is not budgeted to receive contributions from departments per citywide budget policy. It was determined that the Reserve is anticipated to be at a sufficient level to address future payments to the State. The absence of such contribution corresponds to a \$698,300 reduction in PD's Budget.
- Workers' Compensation appropriations increased by \$197,500 as a result of the City's three year average methodology to provide coverage for future payments.

DEPARTMENT OF PUBLIC UTILITIES (DPU):

Revenues

Department of Public Utilities (DPU) revenues in FY 2015 total \$519,618,200 or \$243,163,900 more than

the FY 2014 Amended Budget of \$276,454,300. This increase can be attributed to two major factors: charges for services and capital funding.

In FY 2015 Solid Waste and Wastewater rates are based on existing rate structures. Water rates as adopted in FY 2015 include a 25 percent rate increase consistent with the four year rate plan adopted by the City Council on August 15, 2013. Associated revenues from charges for services included have been budgeted at \$99.8 million. The other significant increase in DPU revenues is associated with funding for capital projects. In FY 2015 the Water Division anticipates issuing \$209 million in bonds for various Water projects. Water's FY 2015 estimated revenues include \$192.9 million in bond proceeds associated with this issuance. In addition, both the Water and Wastewater Divisions are currently pursuing low interest loans from the state to fund capital projects. A total of \$98.8 million has been budgeted in low interest state loans in FY 2015.

Subsequent to the adoption of the FY 2015 Budget anticipated water rate increases were repealed. Due to this action the Water budget will require revision however specific adjustments are not known at this time.

Expenditures

Utilities Move-In Brochure: The Department has included \$63,200 to resume distribution of the Move-In brochure for new utility customers. The brochure provides customers with information on important City service telephone numbers, the water schedule, sorting of garbage into the green, grey and blue carts, and how to minimize costs for the treatment of wastewater by following a few simple steps.

Employee Satisfaction and Engagement Survey: To promote good internal and external communication and measure alignment with Department goals and objectives, DPU Administration has included \$22,000 for the hiring of an outside consultant to conduct an employee satisfaction and engagement study.

Utility Billing and Collection Postage & Printing Costs: Based on current expenditure levels for the

printing and postage of utility bills, Utility Billing and Collection has included an additional \$96,600 in their budget to fully cover these costs in FY 2015.

WATER

Utilities: Utilities expenses budgeted in FY 2015 total \$10.4 million or \$326,000 more than the amount budgeted in FY 2014. Included in the amount budgeted are additional appropriations to account for the potential of low precipitation during the year and/or PG&E rate increases.

Water Purchases: FY 2015 appropriations for water purchases have been based on slightly increased Fresno Irrigation District deliveries, anticipated Friant Water Authority charges, and a reduced Central Valley Project (CVP) water delivery. Although the United States Bureau of Reclamation projected a zero percent maximum CVP delivery for the 2014 Water Year, the Division has included appropriations consistent with a 50 percent delivery to cover any amounts that end up being allocated and/or requested voluntary deficit reduction payments. Total amount budgeted in FY 2015 is \$5.7 million or \$488,000 lower than the amount budgeted in FY 2014.

Fire Hydrant Inspection Fees: Due to a change in the Insurance Services Office's (ISO) grading schedule fire hydrants, which in previous years had been inspected twice a year, will now be inspected once a year. Based on the number of hydrants inspected during FY 2013, \$619,000 has been budgeted for this service in FY 2015. This is a \$671,000 savings from the \$1,290,000 budgeted by the Water Division in FY 2014.

SOLID WASTE

Well Rehabilitation and Subsidence at Landfill: In FY 2015 the Division has budgeted an additional \$115,000 to address rehabilitation of well sites #3A2 and #1B at the City's landfill. Also an additional \$75,000 has been budgeted to maintain the appropriate slope on the east side of the site addressing an ongoing subsidence issue.

Solid Waste Tipping Fees: Tipping fees for FY 2015 have been budgeted to include cost of living of

adjustments (COLA) in accordance with current landfill and transfer station contracts. Adjusted rates have been applied to current tonnages, resulting in an additional \$143,000 being budgeted in FY 2015.

Residential Solid Waste Rate Study: The Solid Waste Management Division has included \$120,000 in their FY 2015 Budget for a Residential Solid Waste rate study.

Recycling Van: The Solid Waste Management Division's Budget includes \$35,000 for the replacement of a passenger/cargo van to be used for community outreach events and transporting educational materials and literature for classroom presentations. This purchase of this van will be funded through a CalRecycle grant, with ongoing operating costs funded from Solid Waste operating funds.

Solid Waste Vehicle Replacement Funds: Based on current costs of replacing solid waste vehicles it has been determined that the amount of funds being allocated for the eventual purchase of replacement refuse trucks has not been sufficient to fully fund these purchases. During FY 2014 an extensive review was completed to determine the appropriate timing and amounts required for the purchase of replacement vehicles into the future. As a result of this review, depreciation charges have been adjusted by \$1, 576,100.

Solid Waste Settlement Payment: The FY 2015 Refunds and Claims account within the Contingency category includes \$900,000 for third and final installment under the settlement of the Sunset Waste Paper Inc. v. City of Fresno commercial recycling litigation. The first two installments were paid in FY 2014.

WASTEWATER

Dewatering: The Wastewater Management Division continues to recognize savings in the costs associated with bio-solids reuse as a result of further efficiencies obtained through the dewatering process. The Division is reducing the budget for these expenses by over \$885,000 in FY 2015. These savings are slightly offset by a \$206,000 increase in

Summary of Department Service Impacts

the cost of chemicals. This is due to an anticipated increase in polymer usage associated with the new centrifuges installed as part of the Enhanced Dewatering capital project completed during FY 2014.

Additional Funds for Wastewater Equipment

Replacement: The Division has included an additional \$539,200 in the FY 2015 Budget to fully fund the replacement of a Caterpillar 623-F elevator scraper. The current scraper is over 18 years old and due for replacement due to poor mechanical condition. The cost of the replacement is \$900,500; this is in excess of the \$361,300 the Division has in the replacement fund for this piece of equipment. The additional \$539,200 is included in the FY 2015 budget to fully fund this piece of equipment and cover ongoing operating costs.

Technical Equipment Requests: The Division has budgeted approximately \$141,000 in major technology upgrades. To achieve increased network speed and reliability to the overall network infrastructure, Wastewater management has included \$64,000 for the upgrade of a network core switch. The high data volumes, the Division now experiences, exceed the designed limits of the current switch. The Division has also budgeted \$77,000 for additional equipment needed to establish and upgrade a permanent fail over Disaster Recovery site protecting Supervisory Control and Data Acquisition (SCADA) and network systems.

Staffing

In FY 2015, the Department of Public Utilities is adding 19 new positions across multiple divisions. Seven of the nineteen positions being added are for the conversion of positions currently staffed by temporary employees to permanent positions.

DPU Administration Division

- **DPU Department Director:** In June 2014, the city named a permanent DPU Director. For the past three years one individual had been acting as both the Public Works and Public Utilities Director. In FY 2015 an additional position is being added to the DPU Administration Division to house the new director.

- **Community Coordinator:** To foster a strong, open and active communication plan, a Community Coordinator position is being added to the Office of the Mayor and City Manager. In addition to addressing issues city wide in nature, this position will also spend a portion of time dedicated to addressing Public Utilities issues specifically. The cost of the portion allocated to Public Utilities Administration is \$37,300.

Water Division

- **Additional Pipefitter Crew:** A Water System Operator III, Water System Operator II, two trucks, a backhoe, equipment, and tools are being added to address small to moderate capital pipeline and well projects and to make service transfers in failing areas.
- **Additional Water Distribution Crew:** To address daily maintenance and repair to polyethylene (PE) tubing failures an additional Water Distribution Crew consisting of two (2) Water System Operator IIs, two one ton trucks, excavator, equipment and tools have been included in the FY 2015 Budget.
- **Two Water Conservation Representatives:** Additional permanent staff is requested to increase water waste patrolling and respond to customer requests for assistance with water conservation and water leaks. In the past the Division has utilized three (3) temporary Water Conservation Representatives for these functions.

Wastewater Management Division (WMD)

- **Staff Assistant:** This position will support implementation of various programs within the Division. Some of this position's duties include: compilation of data for performance measures and the balance scorecard; assessment and cataloging of wastewater and collection infrastructure conditions; performing customer service surveys; and report preparation. The Division is currently utilizing a temporary Services Aide to perform these duties.
- **Heavy Equipment Operator (HEO):** WMD has been utilizing temporary Heavy Equipment Operator(s) over the last ten years to assist with seasonal/warm weather projects such as the

rehabilitation of ponds, roads and canals; discing; mowing; and spraying herbicides for the control of vegetation. A permanent HEO will maintain the required service levels.

- *Painter:* The Division will add a full time permanent Painter to assist in performing major corrosion control projects and maintenance of the treatment facility buildings, structures and pipes. The Division currently employs three permanent painters but has also annually utilized temporary help to achieve the required level of ongoing corrosion control at the Regional Wastewater Reclamation Facility (WRF).
- *Two Wastewater Operator IIs:* Over the past seven years the Division has been utilizing two temporary Wastewater Treatment Plant Operators to provide operational tasks throughout the Regional Wastewater Reclamation Facility. In FY 2015, based on the ongoing need for these positions, to support current service levels, these positions will be transitioned to a permanent status.
- *Power Generation System Supervisor:* This position will oversee the operation and maintenance of the Power Generation Facility (PGF). In addition to overseeing the Power Generation Workgroup, this position will also be responsible for the operation of the new Two Megawatt Solar Generation projects as well as exploring other energy production opportunities.
- *Senior Safety Specialist:* A Senior Safety Specialist is being added to manage the Division's Safety and Security Program including the administration of the Hazardous Materials Business Plan, Respiratory Protection Program, and the Emergency Response/Preparedness Plan as well as overseeing Division Safety Specialists.
- *Instrumentation Specialist:* Upgraded equipment has been added through the recently completed dewatering facility retrofit and additional instrumentation will come online with the retrofit of the UV disinfection system retrofit at the North Fresno Water Reclamation Facility (NFWRF). An additional Instrumentation Specialist will allow for the timely calibration

and preventive maintenance of Division instrumentation at the RWRf, the NFWRF and the Jensen Avenue landfill gas extraction facility.

- *Laboratory Technician I:* Wastewater Management will add a Laboratory Technician I. In addition to performing day-to-day testing activities, this position will also provide support and back-up to the Division's Organic Chemist as well as assist in obtaining accreditation for organic compounds testing.
- *Chief of Wastewater Facilities Maintenance:* This position will oversee the implementation of policy, standard operating procedures and processes, as well as staff in the Sewer Maintenance Section.
- *Additional Video Inspection Crew:* These positions will comprise an additional Video Inspection Crew – In addition to providing daily routine video inspection of main lines, the Wastewater Management Division utilizes Video Inspection Crews to provide assessment and corrective maintenance on issues such as determination of root cause of sanitary sewer overflows or sewer main line blockages.

Solid Waste Division

- *Defunding of nine vacant Waste Collector Leadworkers:* In early spring of FY 2013, due to declining tonnages, the Solid Waste Management Division rerouted Residential trash routes for greater efficiency. This rerouting resulted in a fewer number of routes servicing the same customer base. The Division has nine vacant Waste Collector Leadworker positions, some of which have been vacant for more than a year. These positions are not required to run the current residential routes, and are defunded for FY 2015.

PUBLIC WORKS DEPARTMENT:

Revenues

General Fund revenue is projected at \$6,251,900 in FY 2015, which is an increase of \$488,600 over the FY 2014 Amended Budget of \$5,763,300. This is primarily attributable to an increase in development related fees and overhead and equipment usage charges. While revenue associated with traffic

Summary of Department Service Impacts

signals and streetlights received from other agencies are expected to decrease, developer related revenue is expected to increase by \$533,600 or 34.3 percent as compared to the FY 2014 Amended budget.

One of the Department's major funding sources comes from Gas Tax, which is tied to the gallons sold, so as the cost of gas increases the associated revenue decreases as people buy less fuel. Actual revenue for FY 2015 is budgeted higher than the FY 2014 Amended; however, the budget is approximately \$1.6 million less than was previously anticipated based on the FY 2014 actual cash receipts. The original FY 2015 revenue projection was reduced when the state recently lowered the excise tax on gas by \$0.035 per gallon. The adjusted combined revenue projection for Special Gas Tax, Prop 111, and ABx8 6 Gas Tax is now estimated to increase by \$965,400 in FY 2015 as compared to the FY 2014 Amended Budget.

Another of the Department's major funding sources comes from the Measure C Extension, which is tied to sales tax so as consumers increase their purchasing, the revenue increases. In FY 2014, Measure C revenue has grown by 4.2 percent or \$392,025 as compared to the FY 2014 Amended and is projected to increase by \$558,600 or 6 percent in FY 2015.

The Facilities ISF fund operating revenue is budgeted at \$8,030,600, which includes Facilities Charges of \$6,214,900. This is a decrease of \$758,600 as compared to the FY 2014 Amended Budget of \$8,789,200 and is primarily due to the reduction in Property Losses revenue and the absorbing of \$112,000 in FY 2013 expenditures, which were not reimbursed.

The FY 2015 budget includes a transfer of \$322,700 from the General Fund to the UGM Fire Citywide Facility Fees Fund. Of that total, \$193,700 will address prior year transfers that are now deemed ineligible. The original intent of the ineligible transfers was to match an Assistance to Firefighters Grant that funded the City's interoperability program.

Expenditures

The Public Works Department is funded through a variety of sources such as the General Fund, various federal, state and local transportation related funds, and developer fees and charges. Total operating appropriations, including Facilities, budgeted for FY 2015 is \$50,624,400, which is an increase of \$2,051,500 as compared to the FY 2014 Amended Budget. The increase is due to additional staff, equipment and vehicles related to the Business Friendly Fresno program and new inspectors in an effort to keep up with the increased demand associated with residential development and large capital projects such as Veteran's Boulevard and the High Speed Rail project. There is a \$1,658,300 or 25 percent increase in the General Fund. A large portion of the increase is due to the addition of \$1.2 million in capital resources for the Neighborhood Street Improvement program.

Community Sanitation operating appropriations are budgeted at \$9,816,400 in FY 2015, an increase of \$1,363,300 over the FY 2014 Amended Budget. The increase is due to additional services being provided in Street Tree Maintenance and Median Island Maintenance and the replacement of outdated vehicles and equipment.

Street Maintenance Operating Programs: Program service levels are recovering from prior years' reduced Gas Tax revenue. Services will be increasing in some programs while others will remain consistent with the previous year. The following table highlights some of the major services provided by the Street Maintenance Division:

Overlay / Paving Operations: Program resources will remain consistent with FY 2014. The actual number of lane miles paved will be dependent on the cost per ton for asphalt, which is rising. As was the case in prior fiscal years, the program will focus on paving intersections and shorter rough sections as opposed to major street re-paving

Emergency Street Service Repairs: Similar in scope to Street Maintenance Repairs, the Emergency Street Service program responds to weather related and after hour street emergencies. Funding for this

program will remain consistent with the FY 2014 service level.

Concrete Strike Team: The Concrete Strike Team is responsible for repairing tree damaged concrete sidewalks, curb and gutters throughout the City and is completely funded by ABx8 6 Gas Tax revenue. Due to funding limitations, appropriations for this program will remain relatively consistent with FY 2014 service levels.

Crack Seal Program: Crack Sealing is an effective proactive asphalt treatment program designed to extend the life of the street and reduce failure rates. Funding for the Crack Seal program will remain relatively consistent with the FY 2014 service level.

Street Maintenance Repairs: Unlike the larger scope of Overlay/Paving operations or the smaller scope of pothole repairs, Street Maintenance Repair operations perform smaller street patch and paving treatments. Funding for Street Maintenance Repairs is decreasing slightly from \$1,530,100 in FY 2014 to \$1,437,300 in FY 2015, a decrease of \$92,800.

Pothole Repair Program: As with the Crack Seal Program, the Pothole Repair Program is designed to temporarily extend the life of the asphalt. The Division is slightly decreasing funding for pothole repairs from \$674,300 in FY 2014 to \$668,300 in FY 2015, a decrease of \$6,000.

Landscape Maintenance Program: Community Sanitation funding is a major revenue source for the Median Island program as well as other programs such as Street Sweeping. Community Sanitation funding is increasing in FY 2015 by \$976,000 and will be used for the purchase of vehicles and equipment for service enhancements. The Community Facilities District (CFD) program will also enhance services where revenue is available from property tax assessments by readdressing landscape services from 60 days down to 30 days. Overall funding for Median Island Maintenance program is budgeted at \$11,561,200 in FY 2015.

Neighborhood Street Improvements: New in FY 2015, the Neighborhood Street

Improvement project will address significantly deteriorated streets within neighborhoods in each council district. Initially, \$2 million was allocated, \$600,000 of General Fund and \$1.4 million of Gas Tax. As a result of Council's Budget deliberations, an additional \$1 million was funded bring the total to \$3 million. The General Fund will contribute \$1.2 million; \$400,000 will come from Prop. 111 Gas Tax and \$1.4 million from CDBG.

Roy & Almy Reconstruction Project: The Department is also dedicating a total of \$1.8 million toward the Roy & Almy Reconstruction project in FY 2015 and FY 2016. The Department has budgeted \$512,500 in FY 2015 with the remaining \$1.3 million being spent in FY 2016.

Fulton Mall: Design for construction to open the Fulton Mall to traffic began in FY 2014. Construction is scheduled to begin in FY 2015 and be completed in FY 2016. The total cost of the project is estimated at \$20,765,300 of which, \$18,473,800 is budgeted in FY 2015.

Veterans Boulevard/SR99: Design and right-of-way acquisition is underway with construction scheduled for FY 2019 or later in accordance with the Measure C Tier 1 spending plan. FY 2015 appropriations are budgeted at \$10,211,800 with a total project cost from FY 2015 through completion of \$111,329,500.

Veterans/UPRR/HSR Overpass: Design began in FY 2014 and construction is scheduled to begin in FY 2015 with completion expected in FY 2016. Appropriations are budgeted at \$25,836,300 in FY 2015 with a total project cost of \$28,441,400.

High Speed Rail: The project is programmed under two projects and each has a specific purpose for development of the master agreement and to provide plan review and construction inspection services. Appropriations are budgeted at \$487,400 in FY 2015 with a total project cost of \$1,976,800.

Staffing

In FY 2015, Public Works is adding a total of 18 new permanent positions across multiple divisions:

Summary of Department Service Impacts

Administration Division

- *Accounting Technician:* In order to keep up with federal and state grant invoicing and recordkeeping associated with a number of major construction projects, one Accounting Technician position is being added.

Traffic & Engineering Division

- *Network System Specialist:* The division's responsibility for managing eight fiber optic hubs and communication to 145 traffic signals has exceeded its staff ability to properly address maintenance issues; one permanent Network System Specialist position has been added to address this workload.

Capital Management Division

- *Engineering Inspector I:* Due to the increased workload associated with the uptick in housing development, the Division is replacing two temporary positions with two permanent Engineering Inspector I positions.
- *Engineering Inspector I:* The capital development workload has also seen a significant increase in capital projects so the Division is replacing one temporary position with one permanent Engineering Inspector I.
- *Three Engineering Inspector II* positions are being added to the capital section to accommodate demand for inspection services associated with the High Speed Rail project.
- *Survey Party Technician:* To address the increased development demands the Division will be replacing its temporary positions with two permanent Survey Party Technician positions.
- *Administrative Clerk:* In an effort to address developer demand and expedite requests, the Division is replacing a temporary position and adding one permanent Administrative Clerk position.

Facilities Division

- *Property Maintenance Worker:* In an effort to address the ongoing need for assistance with completing routine maintenance, the Division is replacing a temporary position with one permanent Property Maintenance Worker position.

- *Chief of Facilities Maintenance:* Due to a reorganization of the Division, Facilities will delete one of the Chief of Facilities Maintenance positions. This will leave one Chief of Facilities Maintenance position to manage the lead workers within each of the specialty trades.
- *Electrician:* The Division is replacing a temporary position with one permanent Electrician position to address a large volume of projects such as copper wire theft in parks.

Street Maintenance Division

- *Parks Supervisor I:* Median Island Maintenance is adding one permanent Parks Supervisor I position to assist in the CFD program, which has over 244 districts to maintain.
- *Laborer:* Median Island Maintenance is also adding three Laborer positions to assist with traffic control, mowing, landscape maintenance, irrigation repairs, and chemical application.

Traffic Signals & Street Lights (TSSL) Division

- *Electrician:* Three electricians are currently dedicated to maintaining over 42,000 streetlights within the city limits. The Division is adding one permanent Electrician position in order to address the back log of service requests.

TRANSPORTATION/FAX DEPARTMENT:

Revenues

Transit Operations are primarily funded through State Transportation Development Act (TDA) allocations, Federal Transit Administration (FTA) grants, Measure C and passenger fares. Also housed within the Transportation Department is the Fleet Management Division which is funded through charges for services paid for by clients both within and outside of the City.

Total resources for the Transportation Department in FY 2015 are projected to be \$188.7 million or approximately \$4.1 million more than last year. Major shifts in resources include:

- Increased fund balances due to the estimated receipt of previously earned federal operating grants, timing differences in capital, as well as the deliberate development of reserves for operations (\$2.5 million), capital (\$1.0 million),

and capital asset maintenance (\$.5 million) in FY 2014.

- Decreased capital grant funding as projects progress towards completion and the reduced scope of the Bus Rapid Transit (BRT) project.

Expenditures

Utilization of Four Police Cadet IIs: FAX will be reimbursing the Police Department for the use of four Police Cadet IIs to patrol the Manchester Center and Courthouse Park Transit Centers on foot to establish a presence and handle disruptive/illegal activities at these locations. Cost of the reimbursement is budgeted at \$199,400.

Federal Paratransit Review: In anticipation of a federal review of paratransit services, the Department is including \$23,000 in its FY 2015 Budget to hire a consultant to ensure compliance with Federal Transit Administration (FTA) regulations and American with Disabilities Act (ADA) law. This consultant would assist in writing new policies as required by the FTA and assist with renegotiating any changes needed in the contract with the paratransit provider.

Engine Rebuilds In-House: In FY 2015 the Fleet Management Division anticipates saving \$100,000 in the Outside Repair and Maintenance line item by keeping engine rebuilds in house.

Parts Inventory: The Department is increasing appropriations in the Parts Inventory line item by \$100,000. This is for the cost associated with major components for Handy Ride vehicles that are not covered under the service contract, and the purchase of new farebox parts inventory.

Purchased Transportation: In January 2013 the Department of Transportation entered into a three year contract with Keolis Transit America to provide demand response paratransit services. Appropriations for these services in FY 2015 have been budgeted at \$5,630,500 consistent with the terms of the contract. This is a \$147,700 increase over the \$5,482,800 budgeted in FY 2014.

Fleet Management Parts Inventory: The Residential Solid Waste refuse truck fleet had maintenance schedules as well as replacement schedules deferred during FY 2014 pending the outcome of Measure G. The Fleet Management Division has added an additional \$400,000 to the Parts Inventory line item in anticipation that an increased level of maintenance will be required for these vehicles pending replacement vehicles being ordered and delivered.

Summary of Department Service Impacts

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City of Fresno, California
FY 2015 Adopted Budget

DEPARTMENT SUMMARIES

Office of the Mayor and City Manager

The City of Fresno operates under the strong mayor form of government. Under this system, the Mayor serves as the City’s Chief Executive Officer and is responsible for, among other things, the proper and efficient administration of all affairs of the City, appointing and overseeing the City Manager,



promoting economic development and preparing the annual budget.

The City Manager Division of the Office of the Mayor houses the administrative branch of the City of Fresno. The Division

carries out policy directives of the Mayor and Council and oversees and directs the day-to-day

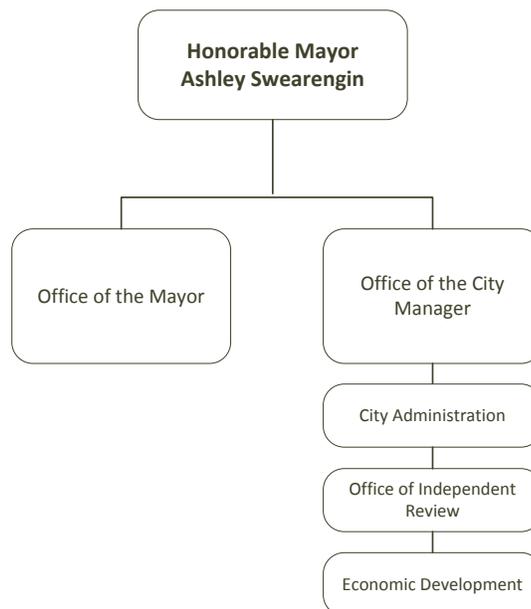
activities and operations for all City departments, with the exception of offices provided for in the Charter.

The Mayor’s Vision for Fresno

The Mayor envisions Fresno as a thriving city with a vibrant economy; safe, high quality neighborhoods; quality educational opportunities; and an effective, responsive government. The Mayor believes Fresno must cooperate with other cities and jurisdictions in the San Joaquin Valley to ensure substantial progress is made on the region’s water, air quality, and transportation infrastructure issues. Achieving that vision requires diligence and determination.

After debt service and minimal additional operating expenses, the FY 2015 General Fund budget is primarily allocated to public safety. Utility funds, federal and state grant funds, and the City’s portion of Measure C are allocated for the remainder of the City’s expenses, including infrastructure improvements, streetlight and traffic signal maintenance and repair, and road repair.

The Mayor, City Manager and City staff is committed to working closely with the City Council to ensure Fresno advances in the next year as the City continues to recover from the economic recession.



Service Impacts

Revenues

Prior to FY 2015, revenues reflected within the Office of Mayor and City Manager Department included Community Development Block Grant (CDBG) revenues, Neighborhood Stabilization Program (NSP) revenues and in FY 2014, Enterprise Zone revenues. Effective in FY 2015, all CDBG revenues will now be reflected in the Development and Resource Management Department. Enterprise Zone revenues for FY 2015 have been adjusted to reflect all vouchering ceasing at December 31, 2014, due to the repeal of the Enterprise Zone Act.

Expenditures

Since 2009 the Office of the Mayor and City Manager's operating and support budgets have decrease by 16.3 percent. Over the last six years the Office of the Mayor/City Manager has seen a net decrease of five positions.

CDBG Reorganization: Prior to FY 2015, the Office of the Mayor and City Manager housed the debt service payments associated with CDBG. Effective in FY 2015 these debt service payments will now be

reflected in the Development and Resource Management Department due to the reorganization of the CDBG program.

Enterprise Zone: The Enterprise Zone Act was repealed with the signing of AB93 and SB90 which ended the program on December 31, 2013. In order to allow Enterprise Zone businesses the opportunity to apply for hiring tax credits already earned through the end of December 31, 2013, vouchers may be applied for and issued through December 31, 2014.

Economic Development Director: Full funding for the Economic Development Director has been included in the FY 2015 Budget. At the beginning of FY 2014 this position was initially defunded to assist in balancing the General Fund. Subsequently in FY 2014 the funding for this position was reinstated.

Neighborhood Stabilization Program: Appropriations associated with Neighborhood Stabilization Program projects and Neighborhood Stabilization Program III projects have been budgeted at \$578,700 in FY 2015. This is a \$2.5 million decrease from the amount budgeted in FY 2014 and is due to the wind down of these programs.

Department Revenue and Expenditures - All Funds Combined

<i>Funding Source</i> ⁽¹⁾	FY 2012 Actuals	FY 2013 Actuals	FY 2014 Amended	FY 2015 Adopted	Percent Change
Beginning Fund Balance	63,282	(32,557)	1,317,300	1,411,800	7.2
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue ⁽²⁾	7,586,865	5,581,761	7,551,000	0	0.0
Charges for Services	0	0	200,000	200,000	0.0
Fines	0	0	0	0	0.0
Other Revenue	3,298	(15,532)	8,000	600	(92.5)
Interdepartmental Charges for Services	412,400	386,300	0	0	0.0
Misc. Revenue	290,746	267,548	168,200	0	0.0
Transfers ⁽³⁾	0	7,943	250,000	0	0.0
Total Fiscal Year Revenues	8,293,309	6,228,020	8,177,200	200,600	(97.5)
Funding Facilitated by Department	8,356,591	6,195,463	9,494,500	1,612,400	(83.0)
Memo item:					
Citywide General Fund Support ⁽⁴⁾	1,634,690	1,694,231	2,070,700	2,298,700	11.0
Total Available Funding	9,991,281	7,889,694	11,565,200	3,911,100	(66.2)
Appropriations ⁽¹⁾⁽²⁾					
Personnel Services	1,556,288	1,656,085	1,918,300	2,000,600	4.3
Non Personnel Services	671,566	2,532,798	4,889,100	933,200	(80.9)
Interdepartmental Services	364,688	353,422	334,800	327,700	(2.1)
Contingencies	0	0	0	0	0.0
Total Appropriations	2,592,542	4,542,305	7,142,200	3,261,500	(54.3)

Note:

⁽¹⁾ The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

⁽²⁾ Prior to FY 2015, CDBG revenue and debt service was captured in the Mayor/City Manager Department; however, beginning in FY 2015 CDBG will now be reflected in the Development and Resource Management Department.

⁽³⁾ California Enterprise Zone activities are scheduled to sunset on December 31, 2014. Enterprise Zone revenues were reflected in FY 2014, and in FY 2015 wind down activities will be funded through resources received in prior years.

⁽⁴⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Department Appropriations by Fund Classification - FY 2015 only

<i>Resources</i>	<i>General</i>	<i>Special</i>	<i>Enterprise</i>	<i>Internal</i>	<i>Debt</i>	<i>Total</i>
	<i>Fund</i>	<i>Revenues</i>		<i>Capital</i>	<i>Service</i>	
Beginning Fund Balance	0	1,411,800	0	0	0	1,411,800
Fiscal Year Revenues:						
Taxes	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0
Charges for Services	0	200,000	0	0	0	200,000
Fines	0	0	0	0	0	0
Other Revenue	0	600	0	0	0	600
Interdepartmental Charges for Services	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0
Transfers	0	0	0	0	0	0
Total Fiscal Year Revenues	0	200,600	0	0	0	200,600
Funding Facilitated by Department	0	1,612,400	0	0	0	1,612,400
Memo item:						
Citywide General Fund Support ⁽¹⁾	2,298,700	0	0	0	0	2,298,700
Total Available Funding	2,298,700	1,612,400	0	0	0	3,911,100
Appropriations						
Personnel Services	1,876,700	123,900	0	0	0	2,000,600
Non Personnel Services	96,000	837,200	0	0	0	933,200
Interdepartmental Services	326,000	1,700	0	0	0	327,700
Contingencies	0	0	0	0	0	0
Total Appropriations	2,298,700	962,800	0	0	0	3,261,500

Note:

⁽¹⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Department Appropriations by Fund Type

	<i>FY 2012</i>	<i>FY 2013</i>	<i>FY 2014</i>	<i>FY 2015</i>
	<i>Actuals</i>	<i>Actuals</i>	<i>Amended</i>	<i>Adopted</i>
Operating	1,994,365	2,062,817	2,735,800	2,682,800
Capital ⁽¹⁾	598,177	2,479,488	4,406,400	578,700
Debt Service	0	0	0	0
Total	2,592,542	4,542,305	7,142,200	3,261,500

Note:

⁽¹⁾ The capital in this department consists of the Section 108 Loan repayment and the capital portion of NSP. In FY 2015 all CDBG activities are reflected in the Development and Resource Management Department. The remaining capital reflected in FY 2015 is for the NSP program.

Staffing

Public Information Positions: To foster a strong, open and active communication plan, the FY 2015 Budget includes a Director of Communications position as well as the addition of a Community Coordinator position, which will be used by both the Department of Public Utilities and the Office of the Mayor and City Manager. The Community Coordinator's position has been budgeted with a start date of September 1st and the amount allocated to the Office of the Mayor and City Manager is \$46,400. The Director of Communications cost is \$151,900

Enterprise Zone Staff: Staff currently assigned to Enterprise Zone duties include an Economic Development Analyst and two Administrative Clerks and are funded through the Enterprise Zone Fund. These positions will continue with Enterprise Zone duties through the December 31, 2014. Starting January 1, 2015, these positions will be funded from the General Fund and will support overall Economic Development activity within the City of Fresno.

Emergency Manager Officer: The FY 2015 budget includes the transfer of the Emergency Manager position to the Fire Department.

Department Staffing Detail

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2013 Adopted</i>	<i>FY 2014 Adopted</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Changes</i>	<i>FY 2015 Adopted</i>
Office of the Mayor	5.00	5.00	5.00	1.00	6.00
City Manager's Division	6.00	7.00	7.00	(1.17)	5.83
Office of Independent Review	2.00	1.50	1.50	0.00	1.50
One Call Center*	4.80	0.00	0.00	0.00	0.00
Economic Development*	0.00	5.00	5.00	0.00	5.00
Total	17.80	18.50	18.50	(0.17)	18.33

Note:

* In FY 2014, five positions were relocated from the Development and Resource Management Department to the Mayor/City Manager's Office. Also occurring in FY 2014 was the relocation of the One Call Center to the Information Services Department (ISD).

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City Council

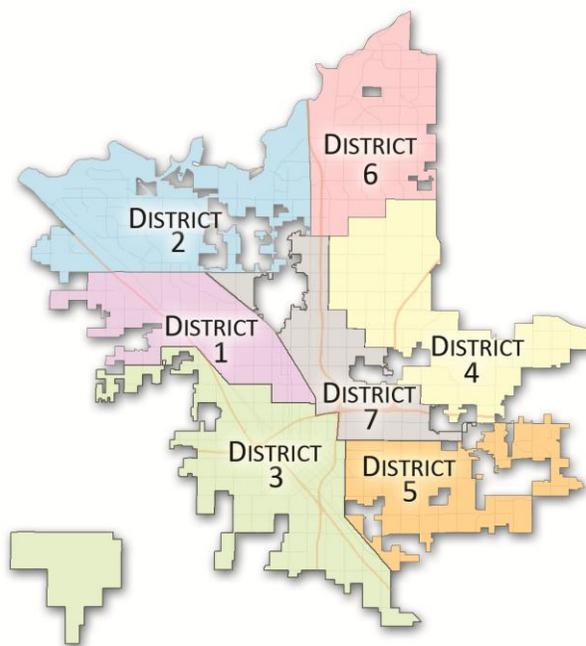
The City Council consists of seven Councilmembers who represent their respective districts. Each district's Councilmember takes a turn, in consecutive order, serving a one-year term as Council President. Elected officials are bound by term limits consisting of 2 four-year terms. The City Council also appoints the City Attorney and City Clerk.

The role of the City Council is to establish policy direction for the City by enacting ordinances and resolutions necessary to provide essential legislation; reviewing and adopting the annual budget; levying taxes (when approved by a ballot election) or establishing other sources of revenue as may be necessary to fund approved appropriations. The Council also reviews and votes on recommendations presented by City Boards and Commissions; authorizes contracts and bonds; grants franchises; and establishes other policies and measures which promote the general welfare of the citizens of Fresno.

In collaboration with the Mayor, the City Council appoints members of the community to serve on the City's various Boards and Commissions, ensuring that a wide cross-section of the community is represented in City government.

Goals of the Council include:

- Maintaining essential services like safety, utilities, and planning.
- Continued focus on neighborhood restoration. Numerous City neighborhoods benefited from the multi-pronged strategy of rehabilitated streets, code enforcement, and problem oriented policing.
- Representing the City on Boards and Committees.
- Maintaining constituent communication with direct contact through personal services, mail, and email.
- Long range neighborhood infrastructure planning.
- Addressing the region's unemployment problems.
- Downtown revitalization.
- Preservation of historic buildings.
- Creation of affordable housing.
- Attraction of international airlines.
- Supporting senior facilities which serve the elder citizens of our community.

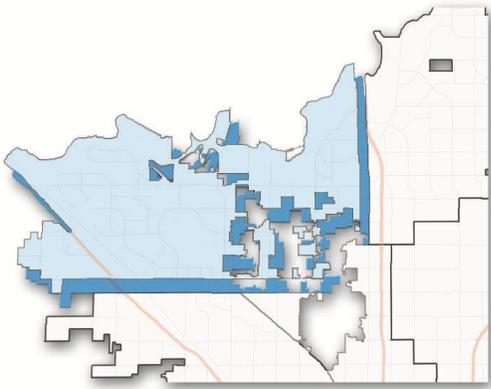
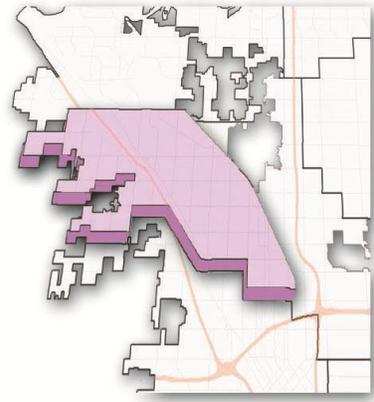


City Council



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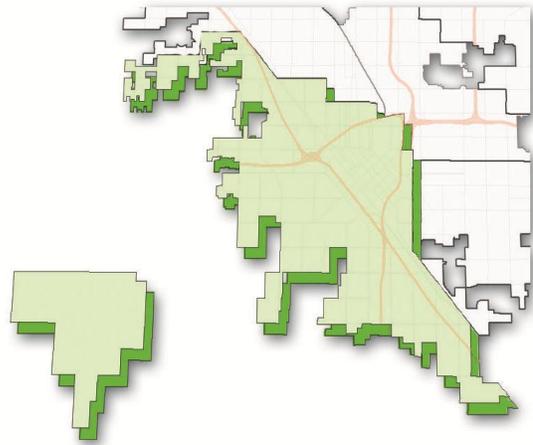
STEVE BRANDAU – DISTRICT 2

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OLIVER L BAINES III – DISTRICT 3

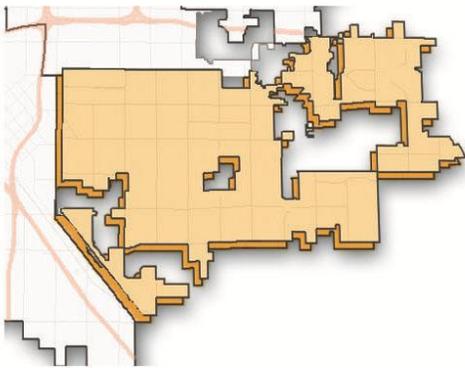
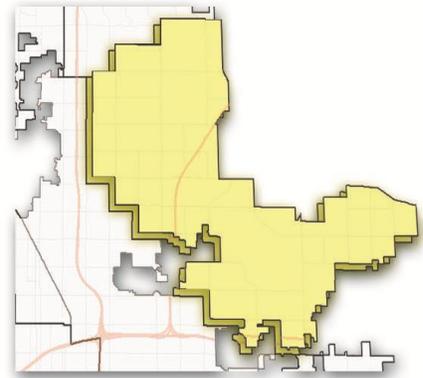
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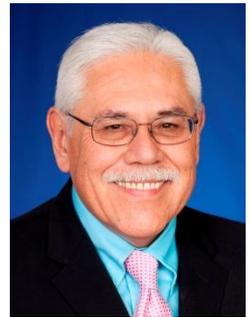
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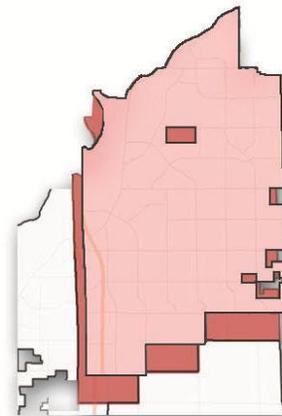
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CLINT OLIVIER – DISTRICT 7

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Service Impacts

Revenues

The City Council Department does not traditionally receive revenues for its services and is fully funded by General Fund revenues.

Expenditures

District Appropriations: In FY 2015, each Council District's base appropriations have been budgeted at the FY 2014 Adopted Budget appropriation level (less the FY 2014 Adopted carryover totals) with the exception of shifting the additional appropriations for the duty of Council President. Then, based on each District's estimate of FY 2014 year end operating and infrastructure expenditures, all remaining FY 2014 appropriations were carried over and added to the FY 2015 Budget.

Additional Funding: \$50,000 in discretionary funding has been added to each Council District's operating budget in the Outside Agency Support account line item. This funding has traditionally been allocated for special district infrastructure projects and other discretionary purposes.

Council President: In FY 2015, additional funding in the amount of \$10,000 has been appropriated for the Council President's salary and operating expenditures incurred by the President over and above the normal operations within their Council District. The Councilmember for District 2 will serve as Council President from July through December 2014, at which point, the District 3 Councilmember will serve from January through June 2015.

City Council Operating Expenditures by Council District

<i>Operating Appropriations</i>	<i>FY 2015 Base</i>	<i>FY 2015 Adjustments</i>		<i>FY 2015 Adopted</i>
		<i>Council Increase per District</i>	<i>FY 2014 Carryover Est.</i>	
Council District 1	249,500	50,000	0	299,500
Council District 2 ⁽¹⁾	259,500	50,000	40,000	349,500
Council District 3 ⁽¹⁾	259,500	50,000	0	309,500
Council District 4	249,500	50,000	113,000	412,500
Council District 5	249,500	50,000	8,000	307,500
Council District 6	249,500	50,000	21,000	320,500
Council District 7	249,500	50,000	10,000	309,500
Council City Support	549,900	0	0	549,900
Total Operating Appropriations	2,316,400	350,000	192,000	2,858,400

Note:

⁽¹⁾ Districts 2 & 3 receive an additional \$10,000 for the duties as Council President in FY 2015.

City Council Infrastructure Expenditure by Council District

<i>Infrastructure Appropriations</i>	<i>FY 2012 Actuals</i>	<i>FY 2013 Actuals</i>	<i>FY 2014 Amended</i>	<i>FY 2014 Carryover</i>	<i>FY 2015 Adopted</i>
Council District 1 <i>General Fund</i>	5,837	0	3,000	3,000	3,000
Council District 2 <i>General Fund</i>	0	0	7,000	7,000	7,000
Council District 3 <i>General Fund</i>	0	2,155	0	0	0
Council District 4 <i>General Fund</i>	0	42,791	10,200	10,200	10,200
<i>Proposition 111</i>	0	17,253	11,800	11,800	11,800
Council District 5 <i>General Fund</i>	14,938	18,786	26,000	24,600	24,600
Council District 6 <i>General Fund</i>	40,150	6,450	24,000	24,000	24,000
Council District 7 <i>General Fund</i>	22,221	31,156	12,000	0	0
Total Infrastructure Appropriations	83,146	118,591	94,000	80,600	80,600

Department Revenue and Expenditures - All Funds Combined

<i>Funding Source</i> ⁽¹⁾	<i>FY 2012</i> <i>Actuals</i>	<i>FY 2013</i> ⁽²⁾ <i>Actuals</i>	<i>FY 2014</i> ⁽²⁾ <i>Amended</i>	<i>FY 2015</i> ⁽²⁾ <i>Adopted</i>	<i>Percent</i> <i>Change</i>
Beginning Fund Balance	0	0	5,900	0	0.0
Fiscal Year Revenues:					
Taxes	0	125	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	0	0	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	0	0	0	0	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	10,545	8,692	0	0	0.0
Transfers	0	0	0	0	0.0
Total Fiscal Year Revenues	10,545	8,817	0	0	0.0
Funding Facilitated by Department	10,545	8,817	5,900	0	0.0
Memo item:					
Citywide General Fund Support ⁽³⁾	2,636,629	2,259,478	2,484,500	2,927,200	17.8
Total Available Funding	2,647,174	2,268,295	2,490,400	2,927,200	17.5
Appropriations					
Personnel Services	1,645,258	1,697,388	1,771,100	1,733,300	(2.1)
Non Personnel Services	154,078	174,730	313,800	685,600	118.5
Interdepartmental Services	847,838	413,430	411,400	510,100	24.0
Contingencies	0	0	0	10,000	0.0
Total Departmental Expenditures	2,647,174	2,285,548	2,496,300	2,939,000	17.7

Note:

⁽¹⁾ The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

⁽²⁾ Prop III appropriations are backed by corresponding revenues budgeted within the Public Works Department.

⁽³⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Department Appropriations by Fund Classification - FY 2015 only

<i>Resources</i>	<i>General</i>	<i>Special</i> ⁽¹⁾	<i>Capital</i>	<i>Enterprise</i>	<i>Internal</i>	<i>Debt</i>	<i>Total</i>
	<i>Fund</i>	<i>Revenues</i>					
Beginning Fund Balance	0	0	0	0	0	0	0
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
Total Fiscal Year Revenues	0	0	0	0	0	0	0
Funding Facilitated by Department	0	0	0	0	0	0	0
Memo item:							
Citywide General Fund Support ⁽²⁾	2,927,200	0	0	0	0	0	2,927,200
Total Available Funding	2,927,200	0	0	0	0	0	2,927,200
Appropriations							
Personnel Services	1,733,300	0	0	0	0	0	1,733,300
Non Personnel Services	673,800	11,800	0	0	0	0	685,600
Interdepartmental Services	510,100	0	0	0	0	0	510,100
Contingencies	10,000	0	0	0	0	0	10,000
Total Appropriations	2,927,200	11,800	0	0	0	0	2,939,000

Note:

⁽¹⁾ Prop III appropriations are backed by corresponding revenues budgeted within the Public Works Department.

⁽²⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Department Appropriations by Fund Type

	<i>FY 2012</i>	<i>FY 2013</i>	<i>FY 2014</i>	<i>FY 2015</i>
	<i>Actuals</i>	<i>Actuals</i>	<i>Amended</i>	<i>Adopted</i>
Operating	2,564,029	2,166,957	2,402,300	2,858,400
Capital	83,145	118,591	94,000	80,600
Debt Service	0	0	0	0
Total	2,647,174	2,285,548	2,496,300	2,939,000

Staffing

Department Staffing Detail

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2013 Adopted</i>	<i>FY 2014 Adopted</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Changes</i>	<i>FY 2015 Adopted</i>
District 1	3.00	3.00	3.00	0.00	3.00
District 2	3.00	3.00	3.00	0.00	3.00
District 3	3.00	3.00	3.00	0.00	3.00
District 4	3.00	3.00	3.00	0.00	3.00
District 5	3.00	3.00	3.00	0.00	3.00
District 6	3.00	3.00	3.00	0.00	3.00
District 7	3.00	3.00	3.00	0.00	3.00
City Council Support	2.00	2.00	2.00	0.00	2.00
Total	23.00	23.00	23.00	0.00	23.00

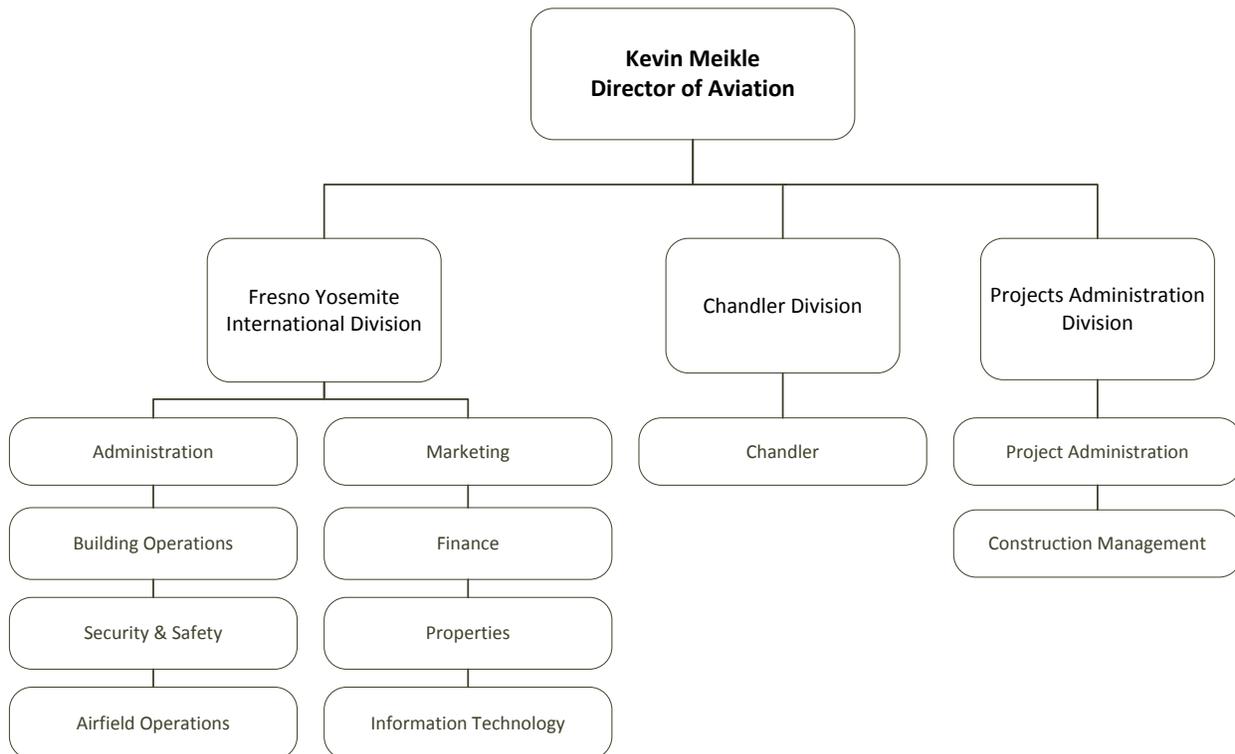
Airports Department

The Airports Department is charged with the development, maintenance and operation of both airports owned by the City. Fresno Yosemite International Airport (FYI) is the region’s primary airport for commercial passenger and cargo service. Fresno Chandler Airport (FCH) serves the area’s general aviation community. These airports are vital components in both the nation’s air transportation infrastructure and the community’s economic growth.

The Department is dedicated to maintaining a high level of customer satisfaction by aggressively

maintaining air service, enhancing its facilities and keeping its cost structure to the airlines competitive with other airports of similar size. Taking this approach will enable the Department to achieve the Mayor’s vision for a vibrant city.

The number of arriving and departing passengers at FYI in calendar year 2013 was the highest ever at 1,401,582. The total exceeded the previous record of 1,318,493 set in calendar year 2007 by 6.3 percent. This unprecedented growth is a result of the addition of new destinations, the introduction of larger aircraft, and a sustained economic recovery, all of which has led to strong bookings on each of the ten branded airlines serving Fresno Yosemite. FYI also hosted the first Honor Flight for the San Joaquin Valley in late October 2013. Both departure and arrival for the flight, which took over 70 World War II veterans to various monuments and memorials in Washington DC, was met with strong community support. FYI hosted another Honor Flight in April 2014, and will be hosting other Honor Flights in the near future.



Service Impacts

Revenues

Fresno Yosemite International's (FYI) primary funding sources for operating are made up of both fixed and variable user fees. As of mid-year FY 2014, actual FYI revenue (excluding carryover, customer facility charges, and transfers in) was significantly higher than actual revenue for the same time period in FY 2013. Record levels of passenger traffic fueled corresponding growth in several passenger-driven revenue streams such as parking, concessions, and federal inspection station fees.

In FY 2015, actual revenue projections are expected to remain consistent with the FY 2014 year-end estimates. FYI's recent amendments to the fee structure have enabled the Department to take advantage of the capabilities provided by the Common Use Technology system and move the terminal cost center toward full cost recovery. Also in FY 2015, the Department will experience lower debt service payments due to the successful refinancing of its Series 2000 bonds in August 2013. The refunded bonds carry a significantly lower interest rate and keep the same maturity date (2030) as the original bonds. Airports anticipates saving, on a cash basis, a little over \$200,000 per year for the next 16 years as a result of this refinancing.

Master Fee Schedule: For FY 2015, the Department is revising the Airways Golf Course green fees pursuant to the tenant's lease agreement, which are contractually updated each year.

Expenditures

The effect of revenue growth on Airports' finances is being leveraged by keeping operating expenditures under budget. Overall, the Department is estimating that FY 2014's expenses will be \$310,200 under a budget of \$14,317,700. One factor contributing to

the Department's budgetary savings is the transition from the Fresno Police Department staff to Airports Public Safety Officers in providing security services at FYI. The transition savings is estimated to be about \$200,000 in FY 2014. This savings is expected to continue in FY 2015; however, at a reduced level due to the transition from temporary Airport Public Safety Officers and Supervisors to permanent part-time (PPT) positions. The Department will continue to utilize temporary officers and supervisors in an effort to maintain a contingency force in the event of an emergency as well as reducing the need for officer overtime.

The decrease in appropriations of \$18,876,600 in FY 2015 is primarily attributable to the completion of capital projects in FY 2014:

- The Department completed the Runway Safety Area (RSA) remodeling for FYI's main runway, which extended the runway an additional 312 feet and was budgeted at \$9.3 million.
- The Department also completed was the installation of the new BAK on the main runway. The BAK is an "arresting cable" system requested and paid for by the California Air National Guard for training with their military aircraft and was budgeted at \$2.9 million.
- The FYI Aviation Apron Rehabilitation project is nearing completion and was budgeted at \$5.2 million in FY 2014. This project is budgeted at \$1.3 million in FY 2015.

GAP Settlement: FYI made an arrangement with the Federal Aviation Administration (FAA) in regards to the GAP settlement to reduce payments in FY 2011 and FY 2012 with the intention of resuming principal and interest payments in FY 2013, which was done. A transfer from the General Fund of \$874,000 has been budgeted in FY 2015 with the settlement being paid off by FY 2017.

Department Revenue and Expenditures - All Funds Combined

<i>Funding Source</i> ⁽¹⁾	<i>FY 2012 Actuals</i>	<i>FY 2013 Actuals</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Adopted</i>	<i>Percent Change</i>
Beginning Fund Balance	5,274,801	(11,229,344)	6,223,000	13,260,800	113.1
Fiscal Year Revenues:					
Taxes	559,189	606,272	616,000	637,600	3.5
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	19,576,972	22,457,152	27,129,600	9,817,100	(63.8)
Charges for Services	13,121,871	14,242,004	13,531,000	14,719,000	8.8
Fines	(944)	8,908	10,100	15,900	57.4
Other Revenue	8,486,918	8,890,719	8,891,700	9,012,700	1.4
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	(150,532)	1,366,197	(75,700)	(92,700)	22.5
Transfers	250,000	944,000	909,000	874,000	(3.9)
Total Fiscal Year Revenues	41,843,474	48,515,252	51,011,700	34,983,600	(31.4)
Funding Facilitated by Department	47,118,275	37,285,908	57,234,700	48,244,400	(15.7)
Memo item:					
Citywide General Fund Support ⁽²⁾	0	0	0	0	0.0
Total Available Funding	47,118,275	37,285,908	57,234,700	48,244,400	(15.7)
Appropriations					
Personnel Services	6,372,081	6,460,526	9,711,900	8,954,100	(7.8)
Non Personnel Services	48,169,024	21,856,229	34,511,800	17,808,200	(48.4)
Interdepartmental Services	4,055,858	4,060,300	4,207,600	2,792,400	(33.6)
Contingencies	0	0	0	0	0.0
Total Appropriations	58,596,963	32,377,055	48,431,300	29,554,700	(39.0)

Note:

⁽¹⁾ The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

⁽²⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Airports Department

Department Appropriations by Fund Classification - FY 2015 only

	<i>General</i>	<i>Special</i>			<i>Internal</i>	<i>Debt</i>	
<i>Resources</i>	<i>Fund</i>	<i>Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Service</i>	<i>Service</i>	<i>Total</i>
Beginning Fund Balance	0	0	0	13,260,800	0	0	13,260,800
Fiscal Year Revenues:							
Taxes	0	0	0	637,600	0	0	637,600
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	9,817,100	0	0	9,817,100
Charges for Services	0	0	0	14,719,000	0	0	14,719,000
Fines	0	0	0	15,900	0	0	15,900
Other Revenue	0	0	0	9,012,700	0	0	9,012,700
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	(92,700)	0	0	(92,700)
Transfers	0	0	0	874,000	0	0	874,000
Total Fiscal Year Revenues	0	0	0	34,983,600	0	0	34,983,600
Funding Facilitated by Department	0	0	0	48,244,400	0	0	48,244,400
Memo item:							
Citywide General Fund Support ⁽¹⁾	0	0	0	0	0	0	0
Total Available Funding	0	0	0	48,244,400	0	0	48,244,400
Appropriations							
Personnel Services	0	0	0	8,954,100	0	0	8,954,100
Non Personnel Services	0	0	0	17,808,200	0	0	17,808,200
Interdepartmental Services	0	0	0	2,792,400	0	0	2,792,400
Contingencies	0	0	0	0	0	0	0
Total Appropriations	0	0	0	29,554,700	0	0	29,554,700

Note:

⁽¹⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Department Appropriations by Fund Type

	<i>FY 2012</i>	<i>FY 2013</i>	<i>FY 2014</i>	<i>FY 2015</i>
	<i>Actuals</i>	<i>Actuals</i>	<i>Amended</i>	<i>Adopted</i>
Operating	14,367,777	14,686,467	15,399,200	15,321,800
Capital	39,912,486	13,341,054	28,352,400	10,014,200
Debt Service	4,316,700	4,349,534	4,679,700	4,218,700
Total	58,596,963	32,377,055	48,431,300	29,554,700

Staffing

In November 2013, Airports transitioned security services from the Fresno Police Department (FPD) to the Airports Public Safety Unit. In order to replace the eleven full-time police officers stationed at the air terminal, Airports is utilizing a mix of full-time, permanent part-time (PPT), and temporary public safety officers. The Department’s intent has been to transition the Airport Public Safety Supervisors from permanent to permanent part-time staffing in an effort to manage the Supervisor shifts more effectively and thereby reduce overtime costs. The Department currently has two full-time, two PPT, and five temporary Airport Public Safety Supervisor positions.

The Department is budgeting for the following actions in FY 2015:

- The Department will be eliminating the four temporary Airport Public Safety Supervisor positions and replacing them with three new PPT positions bringing the total to seven. The Department is also adding seven PPT Airport

Public Safety Officer positions to complete the public safety staffing.

- The Department is also deleting one Management Analyst III position in the Finance Division at FYI. Appropriations for this position will be used to fund a full-time supervisor position at Chandler Airport.
- Convert a vacant Management Analyst III position to an Administrative Manager. The new position will be responsible for managing the Airports Properties and Finance units, which share a common relationship between revenue and leases and the management/billing software system.
- Convert a Custodian to a Senior Custodian. There are currently two Senior Custodian positions that provide lead direction during the swing and grave-yard shifts. This conversion will provide lead direction to the custodial section during the day-shift hours.

Department Staffing Detail

<i>Division</i>	<i>Position Summary</i>				
	<i>FY 2013 Adopted</i>	<i>FY 2014 Adopted</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Changes</i>	<i>FY 2015 Adopted</i>
Sworn Positions	4.80	4.60	4.60	5.60	10.20
Civilian Positions	72.50	77.80	77.80	(1.00)	76.80
Total	77.30	82.40	82.40	4.60	87.00

Impact of Capital Infrastructure Construction on Operations

Project	Capital Projects			
	Projected Year of Completion	Square Footage	Estimated Number of Positions	Estimated Annual O&M Cost/(Savings)
Noise mitigation	2016	N/A	0	\$0
Rehabilitation of the commercial aviation apron on the west side of FAT's concourse	2016	N/A	0	(\$5,000)
Purchase of a new Aircraft Rescue and Fire Fighting vehicle	2015	N/A	0	(\$5,000)

The Department’s capital program for FY 2015 totals \$10,014,200. A total of \$337,000 is earmarked to be spent at FCH, while the balance of \$9,677,200 will be spent at FYI. Key projects within the FY 2015 capital budget include:

- \$2,691,400 for noise mitigation within the environs of FYI.
- \$1,300,000 for the design/rehabilitation of FYI’s West Commercial ramp area.
- \$1,100,000 for the purchase of a new Aircraft Rescue and Fire Fighting vehicle.

RUNWAY SAFETY AREA REMODELING ON FYI’S MAIN

RUNWAY: Airports completed work on the runway safety area (RSA) for FYI’s main runway. The work, which involved moving the north-west end of the runway approximately 300 feet north-west, was required by Congress and facilitated through the Federal Aviation Administration to meet additional safety requirements. The \$10 million project was funded by a federal grant and Measure C funds.

NOISE MITIGATION: Under Federal law, the Airport is able to provide aircraft noise mitigation toward private residences (not including apartment buildings), schools, and certain businesses within the Airport’s noise contour. To determine the noise contour, a study is conducted which measures the sound level around the airport and defines a “contour” of decibel levels around the airport that are directly attributable to aircraft noise. If a residence or school experiences decibel levels of 65 or greater due to aircraft noise, and the interior noise level is higher than 45, they are eligible to receive soundproofing measures.

The Airports Department has been soundproofing homes and schools (and, in those cases where soundproofing measures are not sufficient to reduce the sound below the 65 decibel level, purchasing and demolishing the homes) for about 20 years. The Department has included approximately \$2.7 million in the FY 2015 Budget to continue these efforts. The majority of the funding for this project is provided by the Federal government with 10 percent coming from Measure C. There will be no ongoing expense to the Department from these expenditures.

REHABILITATION OF THE COMMERCIAL AVIATION

APRON ON THE WESTSIDE OF FYI’S CONCOURSE: The “apron” is the concrete and asphalt area that surrounds FYI’s terminal and concourse. Aircraft are parked on the apron when passengers enplane and deplane. Because of the heavy aircraft weight that is displaced on the ramp for a period of time, in addition to the higher level of usage the ramp receives, it tends to wear down faster than runway or taxiway areas. Such is the case with the Westside of the FYI’s ramp, which has deteriorated notably in the past few years having been exposed to both heavier aircraft and a greater number of aircraft. In order to reconstruct the Westside apron, the Department has included \$1.3 million in the FY 2015 Budget. The majority of the funding for this project is provided by the Federal government with 10 percent coming from Measure C revenue.

PURCHASE OF A NEW AIRCRAFT RESCUE AND FIRE

FIGHTING VEHICLE: In order to provide the federally required level of response time to airfield incidents, FYI must have two working Aircraft Rescue and Fire Fighting (ARFF) vehicles. The ARFF vehicles are

pecially designed to extinguish a fire that may result from an aircraft crash.

FYI currently meets the response time requirement. However, one of FYI's ARFF vehicles is anticipated to reach the end of its useful life in 2016. Thus,

Airports has budgeted \$1.1 million for the purchase of a new ARFF vehicle during FY 2015. The majority of the funding for this project is provided by the Federal government with 10 percent coming from Measure C funds.

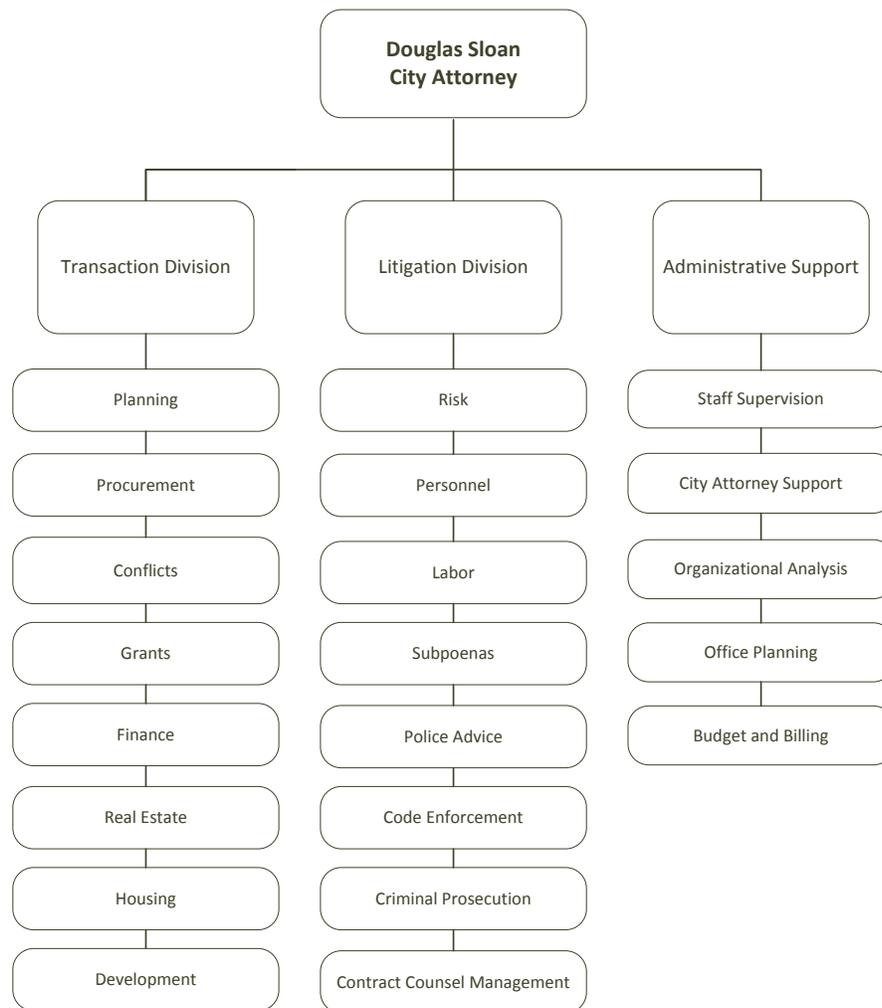
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City Attorney's Office

The City Attorney's Office serves as legal counsel and advocate for the City as well as general counsel for the Fresno Revitalization Corporation (FRC). The Office plays a key role in the City's and FRC's efforts to provide, expand and improve services to its residents. The Office is managed by the City Attorney, who is appointed by the City Council and serves at its pleasure.

The Office strives to understand clients' needs and effectively provide services to all City departments. The services range from advisory/transactional work on economic development/ FRC projects, large scale financings, public contracts, land use and personnel, to a full range of defense of City and FRC litigation and code enforcement.

Using best practices and sound financial management, the Office works diligently to deliver quality and timely legal services to its clients. It also strives to offer its employees a challenging and fulfilling environment in which to work and enjoy personal growth. The Office makes every effort to maximize efficiencies, including handling legal matters in-house, reducing the overall cost of providing legal service. All appropriations in the City Attorney's Office are devoted entirely to the delivery of core City services in a professional, cost-efficient, and timely manner.



Service Impacts

Revenues

In FY 2015, the General Fund will continue to be the primary funding source for the Department's operations. The Attorney's Office will generate \$150,000 from legal service provided to capital projects and ad-hoc requests from internal City clients.

Expenditures

FY 2015 appropriations are increasing by \$312,800 or 8.4 percent when compared to FY 2014 Amended Budget, which is primarily due to the reinstatement and funding of one Senior Deputy City Attorney, one Supervising Deputy City Attorney and budgeted equity pay. The appropriations increase is partly offset by a decrease in Interdepartmental Services, specifically, City Hall Rent, which is allocated based on a Facilities assessment of occupied square footage.

Department Revenue and Expenditures - All Funds Combined

<i>Funding Source</i> ⁽¹⁾	<i>FY 2012 Actuals</i>	<i>FY 2013 Actuals</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Adopted</i>	<i>Percent Change</i>
Beginning Fund Balance	232,550	213,879	0	0	0.0
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	377,104	195,257	150,000	150,000	0.0
Fines	0	0	0	0	0.0
Other Revenue	417	202	0	0	0.0
Interdepartmental Charges for Services	3,766,700	0	0	0	0.0
Misc. Revenue	7	1,165	0	0	0.0
Transfers	0	0	0	0	0.0
Total Fiscal Year Revenues	4,144,228	196,624	150,000	150,000	0.0
Funding Facilitated by Department	4,376,778	410,503	150,000	150,000	0.0
Memo item:					
Citywide General Fund Support ⁽²⁾	(600)	3,953,239	3,595,700	3,908,500	8.7
Total Available Funding	4,376,178	4,363,742	3,745,700	4,058,500	8.4
Appropriations ⁽¹⁾					
Personnel Services	3,333,958	3,322,163	2,938,400	3,331,700	13.4
Non Personnel Services	167,516	230,213	280,800	295,600	5.3
Interdepartmental Services	662,324	597,285	526,500	431,200	(18.1)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	4,163,798	4,149,661	3,745,700	4,058,500	8.4

Note:

⁽¹⁾ The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

⁽²⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Department Appropriations by Fund Classification - FY 2015 only

<i>Resources</i>	<i>General</i>	<i>Special</i>	<i>Enterprise</i>	<i>Internal</i>	<i>Debt</i>	<i>Total</i>
	<i>Fund</i>	<i>Revenues</i>		<i>Capital</i>	<i>Service</i>	
Beginning Fund Balance	0	0	0	0	0	0
Fiscal Year Revenues:						
Taxes	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0
Charges for Services	150,000	0	0	0	0	150,000
Fines	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0
Transfers	0	0	0	0	0	0
Total Fiscal Year Revenues	150,000	0	0	0	0	150,000
Funding Facilitated by Department	150,000	0	0	0	0	150,000
Memo item:						
Citywide General Fund Support ⁽¹⁾	3,908,500	0	0	0	0	3,908,500
Total Available Funding	4,058,500	0	0	0	0	4,058,500
Appropriations						
Personnel Services	3,331,700	0	0	0	0	3,331,700
Non Personnel Services	295,600	0	0	0	0	295,600
Interdepartmental Services	431,200	0	0	0	0	431,200
Contingencies	0	0	0	0	0	0
Total Appropriations	4,058,500	0	0	0	0	4,058,500

Note:

⁽¹⁾ The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

Department Appropriations by Fund Type

	<i>FY 2012</i>	<i>FY 2013</i>	<i>FY 2014</i>	<i>FY 2015</i>
	<i>Actuals</i>	<i>Actuals</i>	<i>Amended</i>	<i>Adopted</i>
Operating	4,163,798	4,149,661	3,745,700	4,058,500
Capital	0	0	0	0
Debt Service	0	0	0	0
Total	4,163,798	4,149,661	3,745,700	4,058,500

Staffing

Position Funding: Funding for a litigation attorney has been restored in the FY 2015 Budget. The newly funded Senior Deputy City Attorney position will address a litigation workload that is currently referred to outside attorney's at twice the cost. Position Cost: \$118,900

In addition, funding for one Supervising Deputy City Attorney has been included in the FY 2015 Budget. At the beginning of FY 2014, this position was initially defunded to assist in balancing the General Fund. Subsequently in FY 2014, the funding for this position was reinstated. Position Cost: \$134,300

Equity Pay: Non-represented employees have taken a 2-5 percent pay cut over the last four years and most have received no pay increase. The FY 2015 budget includes \$57,400 in equity pay for non-represented Attorney employees.

Council Motion 1A: During the FY 2015 Budget deliberation process Council approved the reinstatement of a Legal Assistant position. However, the department will fund the position from existing appropriations.

Department Staffing Detail

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2013 Adopted</i>	<i>FY 2014 Adopted</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Changes</i>	<i>FY 2015 Adopted</i>
City Attorney	1.00	1.00	1.00	0.00	1.00
Staff	32.00	32.00	32.00	0.00	32.00
Total	33.00	33.00	33.00	0.00	33.00

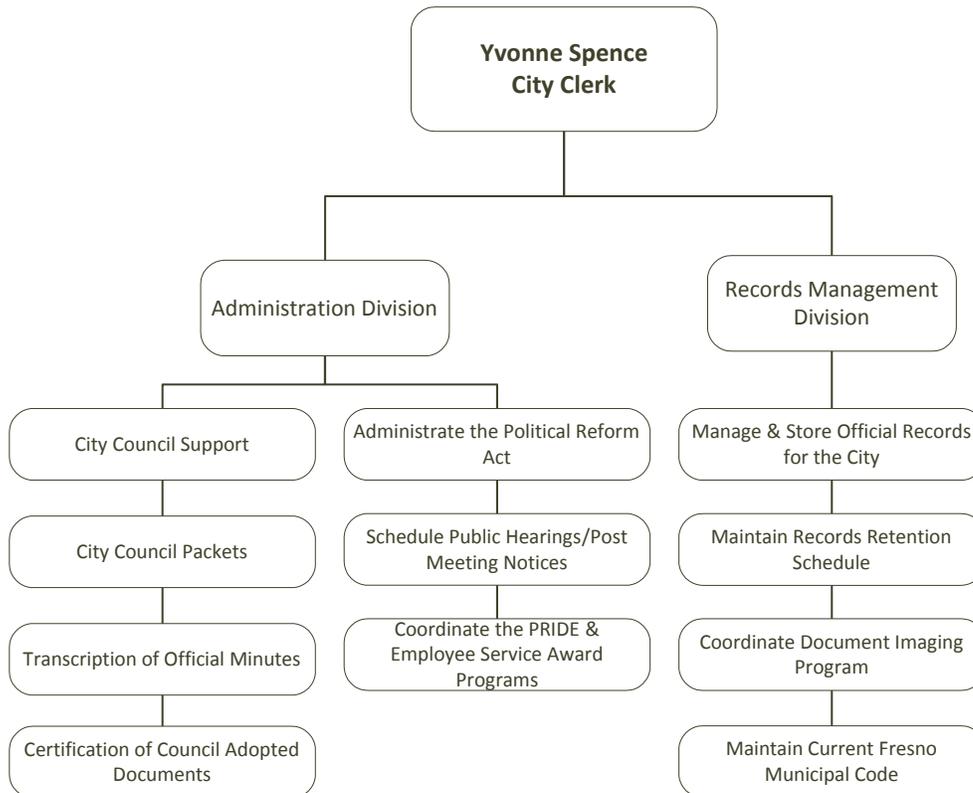
City Clerk's Office

The City Clerk's Office maintains its commitment of providing a high level of quality customer service to clients including the City Administration, the City Council, other City departments, and the citizens of Fresno. While the City Clerk's Office performs a variety of functions, the primary function of the Office is to provide support to the City Council by scheduling public hearings, preparing/distributing the City Council Agenda, drafting complete/accurate

minutes for Council approval, and verifying legal notices have been posted or published.

The City Clerk's Office also maintains a website where citizens can view agendas, agenda items and their backup materials, council meeting videos, board and commission vacancies, and signed ordinances, resolutions, and minutes. The Office is also responsible for management and preservation of Council approved documents and keeping the City's Municipal Code current and up to date.

The City Clerk's Office is also responsible for compliance with Political Reform Act, the Public Records Act, State law and the Fresno City Charter.



Service Impacts

Revenues

The City Clerk's Office does not generate revenue, and thus is fully funded by the General Fund in FY 2015.

Expenditures

FY 2015 appropriations are increasing by approximately 4.8 percent when compared to the FY 2014 Amended Budget. This increase is attributable to increases in Interdepartmental Charges, specifically City Hall rent and Facilities Management accounts.

Department Revenue and Expenditures - All Funds Combined

<i>Funding Source</i> ⁽¹⁾	<i>FY 2012</i> <i>Actuals</i>	<i>FY 2013</i> <i>Actuals</i>	<i>FY 2014</i> <i>Amended</i>	<i>FY 2015</i> <i>Adopted</i>	<i>Percent</i> <i>Change</i>
Beginning Fund Balance	0	0	0	0	0.0
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	11,018	0	0	0.0
Charges for Services	696	103	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	70	70	0	0	0.0
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	5,305	944	0	0	0.0
Transfers	0	0	0	0	0.0
Total Fiscal Year Revenues	6,071	12,135	0	0	0.0
Funding Facilitated by Department	6,071	12,135	0	0	0.0
Memo item:					
Citywide General Fund Support ⁽²⁾	670,257	598,903	631,800	661,800	4.8
Total Available Funding	676,328	611,038	631,800	661,800	4.8
Appropriations ⁽¹⁾					
Personnel Services	388,957	390,056	399,300	394,200	(1.3)
Non Personnel Services	25,399	25,158	82,700	82,700	0.0
Interdepartmental Services	261,972	195,824	149,800	184,900	23.4
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	676,328	611,038	631,800	661,800	4.8

Note:

⁽¹⁾ (1) The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

⁽²⁾ (2) This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department.

Department Appropriations by Fund Classification - FY 2015 only

	<i>General</i>	<i>Special</i>			<i>Internal</i>	<i>Debt</i>	
<i>Resources</i>	<i>Fund</i>	<i>Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Service</i>	<i>Service</i>	<i>Total</i>
Beginning Fund Balance	0	0	0	0	0	0	0
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
Total Fiscal Year Revenues	0	0	0	0	0	0	0
Funding Facilitated by Department	0	0	0	0	0	0	0
Memo item:							
Citywide General Fund Support ⁽¹⁾	661,800	0	0	0	0	0	661,800
Total Available Funding	661,800	0	0	0	0	0	661,800
Appropriations							
Personnel Services	394,200	0	0	0	0	0	394,200
Non Personnel Services	82,700	0	0	0	0	0	82,700
Interdepartmental Services	184,900	0	0	0	0	0	184,900
Contingencies	0	0	0	0	0	0	0
Total Appropriations	661,800	0	0	0	0	0	661,800

Note:

⁽¹⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Department Appropriations by Fund Type

	<i>FY 2012</i>	<i>FY 2013</i>	<i>FY 2014</i>	<i>FY 2015</i>
	<i>Actuals</i>	<i>Actuals</i>	<i>Amended</i>	<i>Adopted</i>
Operating	676,328	611,038	631,800	661,800
Capital	0	0	0	0
Debt Service	0	0	0	0
Total	676,328	611,038	631,800	661,800

Staffing

Department Staffing Detail

					<i>Position Summary</i>	
<i>Division</i>	<i>FY 2013 Adopted</i>	<i>FY 2014 Adopted</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Changes</i>	<i>FY 2015 Adopted</i>	
Administration	4.00	4.00	4.00	0.00	4.00	
Records Management	1.00	1.00	1.00	0.00	1.00	
Total	5.00	5.00	5.00	0.00	5.00	

Convention Center

The Fresno Convention Center was opened in October of 1966. Originally, the complex consisted of three separate buildings that sat under one roof line and were separated by 90 foot mall ways. The three venues consisted of the William Saroyan Theatre, the 32,000 square foot Ernest Valdez Exhibit Hall with 12 meeting rooms, and the Selland Arena which seated 6,500.

The complex now spans over five city blocks and boasts four separate facilities. The expansion of Selland Arena in 1981 brought a seating capacity of 11,300. The exhibit hall was renamed Exhibit Hall South in December 1999 upon the completion of the new 77,000 square foot exhibit hall, which encompasses 25 meeting rooms in addition to housing the Center's Administration and Operation divisions.

In January 2004, the City contracted with SMG to operate and market the Fresno Convention Center. SMG is the largest facility operating company in the world and provides unprecedented marketing strength, expertise, and resources to the enterprise.

Service Impact

During the summer 2013 the Council Finance and Audit Committee did an extensive review of the operations and marketing of the Fresno Convention and Entertainment Center (FCEC). As a result of this review the City entered into an amended and restated management agreement with SMG which will run through the June 2019. The budget SMG submitted and incorporated as part of the FY 2015 Mayor's Budget is consistent with the new terms set forth in the amended and restated agreement.

Under the terms of the new agreement, between January 1, 2014 and June 30, 2015 the overall General Fund Subsidy was to be reduced by \$665,000. These savings are on track to be realized.

As required, SMG was tasked with retaining an energy management consultant to conduct a comprehensive energy audit of the FCEC facilities. This audit has been conducted and it has been determined that a major electrical retrofit project is called for. As part of the FY 2015 Budget \$555,500 has been budgeted for capital improvements associated with energy efficient upgrades.

Also under the new terms of the agreement the City agreed to create a \$500,000 operating reserve fund to assist with FCEC operations cash flow. Once created SMG may utilize the fund for FCEC cash flow purposes and will fully restore the \$500,000 fund balance by March 15 of the following calendar year.

During the FY 2015 budget deliberation process, SMG was directed to allocate \$100,000 to the Convention and Visitors Bureau to facilitate the hiring of a professional salesperson dedicated to attracting new business to the Convention Center facilities. Funding will come from the FCEC operating reserve fund (\$50,000) and the Co-Promotion Fund (\$50,000).

Convention Center

Department Revenue and Expenditures - All Funds Combined

<i>Funding Source</i> ⁽¹⁾	<i>FY 2012 Actuals</i>	<i>FY 2013 Actuals</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Adopted</i>	<i>Percent Change</i>
Beginning Fund Balance	203,753	536,859	557,900	971,300	74.1
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	112,908	0	0	0	0.0
Charges for Services	207,597	0	150,000	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	816,494	141,289	1,159,800	14,700	(98.7)
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	(5,342)	102,530	5,845,900	5,130,700	(12.2)
Transfers	9,878,726	11,269,903	10,120,900	10,698,800	5.7
Total Fiscal Year Revenues	11,010,383	11,513,722	17,276,600	15,844,200	(8.3)
Funding Facilitated by Department	11,214,136	12,050,581	17,834,500	16,815,500	(5.7)
Memo item:					
Citywide General Fund Support ⁽²⁾	0	0	0	0	0.0
Total Available Funding	11,214,136	12,050,581	17,834,500	16,815,500	(5.7)
Appropriations ⁽¹⁾					
Personnel Services	5,530	8,667	33,000	28,700	(13.0)
Non Personnel Services	10,734,963	11,041,604	17,624,300	16,325,000	(7.4)
Interdepartmental Services	4,318	5,208	22,900	29,600	29.3
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	10,744,811	11,055,479	17,680,200	16,383,300	(7.3)

Note:

⁽¹⁾ The above schedule reflects the consolidation of all funds that support operating, debt service, and/or capital financial activities.

⁽²⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Department Appropriations by Fund Classification - FY 2015 only

<i>Resources</i>	<i>General</i>	<i>Special</i>	<i>Enterprise</i>	<i>Internal</i>	<i>Debt</i>	<i>Total</i>	
	<i>Fund</i>	<i>Revenues</i>		<i>Capital</i>	<i>Service</i>		<i>Service</i>
Beginning Fund Balance	0	162,400	395,800	413,100	0	0	971,300
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0
Other Revenue	0	0	800	13,900	0	0	14,700
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	0	0	0	5,130,700	0	0	5,130,700
Transfers	0	(162,400)	0	10,861,200	0	0	10,698,800
Total Fiscal Year Revenues	0	(162,400)	800	16,005,800	0	0	15,844,200
Funding Facilitated by Department	0	0	396,600	16,418,900	0	0	16,815,500
Memo item:							
Citywide General Fund Support	0	0	0	0	0	0	0
Total Available Funding	0	0	396,600	16,418,900	0	0	16,815,500
Appropriations							
Personnel Services	0	0	18,700	10,000	0	0	28,700
Non Personnel Services	0	0	319,200	16,005,800	0	0	16,325,000
Interdepartmental Services	0	0	14,600	15,000	0	0	29,600
Contingencies	0	0	0	0	0	0	0
Total Appropriations	0	0	352,500	16,030,800	0	0	16,383,300

Department Appropriations by Fund Type

	<i>FY 2012</i>	<i>FY 2013</i>	<i>FY 2014</i>	<i>FY 2015</i>
	<i>Actuals</i>	<i>Actuals</i>	<i>Amended</i>	<i>Adopted</i>
Operating	1,053,711	1,647,571	8,148,100	6,526,300
Capital	133,743	41,026	663,000	1,008,000
Debt Service	9,557,357	9,366,882	8,869,100	8,849,000
Total	10,744,811	11,055,479	17,680,200	16,383,300

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Development & Resource Management

The Development and Resource Management Department (DARM) is focused on property development, neighborhood revitalization, and resource management throughout the City. It is organized into the following functional units: (1) Development Services, including Current Planning and Building Safety Services; (2) Neighborhood Services, including Long Range Planning, Housing and Community Development, Community Revitalization and the Sustainable Fresno initiative; (3) Code Enforcement; and (4) Parking Services.

DEVELOPMENT SERVICES: During FY 2014 DARM, along with other City Departments, participated in the Mayor's "Business Friendly Fresno" (BFF) initiative. The goal of the initiative is to make Fresno one of the most business friendly cities in California and across the nation. While the Task Force highlighted several areas for improvement, one key change implemented on January 2, 2014, was the creation of the Development Review Committee (DRC). The biweekly DRC meetings bring multiple City department staff resources and functions together with development and construction industry partners in a business friendly environment to provide answers to questions and better guide these customers through the land use process.

Current Planning functions as the primary entity through which development projects are processed and authorized. It acts as the liaison between the developer/public and the process, providing advisory and technical information. It also provides the

majority of resources and support for the Fresno City Planning Commission. The Division is on pace to process 600 land use entitlement applications in FY 2014.

Building and Safety Services conducts architectural plan analyses and inspections related to fire, life, health, safety, disabled access and occupancy requirements for compliance with national, state and local building codes, as well as applicable planning regulations and standards. The Division is on pace to process 4,600 plan check reviews and issue 9,300 building permits in FY 2014.

NEIGHBORHOOD SERVICES: Long Range Planning is responsible for the formulation and update of plans, including the General Plan, Specific Plans, and Community Plans that guide the City's growth and change in both developed and undeveloped areas. These plans are utilized by the public, other city departments, Planning Commission, as well as the City Council to evaluate and determine entitlements to plan and build public improvements. During the year, the Long Range Planning team, in the midst of updating its General Plan and the Zoning Ordinance/Development Code, made excellent progress and is in the process of surfacing the draft documents for public review. The General Plan serves as the blueprint for the future land use and growth of the city in the form of goals, objectives, policies, and implementation measures. All City departments, along with many other agency partners and stakeholders, develop their strategies, calculate their capacities, and make multi-million dollar capital investments for successive decades based on what the General Plan prescribes. While the General Plan provides the vision, the Zoning Ordinance is the regulatory tool that provides direction on how development or redevelopment will occur in the city. The existing Zoning Ordinance was last adopted in 1962 and there have been many modifications and amendments since that time that have resulted in an ordinance that is fragmented and often difficult to comprehend; the zoning update will significantly improve its understandability and usability.

Development and Resource Management Department

The Housing and Community Development Division produces quality affordable housing by facilitating and coordinating the construction of mixed-income, mixed-use and major rehabilitation projects and through the administration of affordable housing programs. The Division works collaboratively with the City's Community Revitalization Division, area non-profits, and other local public and private agencies to further the efforts of housing revitalization in the Lowell Neighborhood, as well as downtown and surrounding neighborhoods. The Division also prepares the City's Housing Element and applies for other available state and federal funding sources to augment City HOME Program entitlement funds. In addition, the Division also administers two other major grant programs: the Community Development Block Grant (CDBG) Program and Emergency Shelter (ESG) Program. Examples of the Division's work during the year include: the completion of a 35 unit Senior Housing Development at the Bridges at Florence; two single family homes in Southeast Fresno with Habitat for Humanity; rehabilitation of 45 low income rental units through the Neighborhood Stabilization Program (NSP); rehabilitation assistance for 33 homes; and purchase assistance for six homes.

The Community Revitalization Division (CRD) has a strategic and proactive focus on neighborhood revitalization, which supports the City's belief in the value and potential of our neighborhoods. CRD's intent is to help residents and businesses foster safe, supportive and prideful neighborhoods; and encourage neighborliness. CRD provides proactive neighborhood specific code enforcement and neighborhood empowerment programs to focus on CDBG eligible low-moderate income neighborhoods.

The Historic Preservation program serves to implement FMC section 12-1600, as well as General Plan policies for historical resources. The program also provides support to the City's Historic Preservation Commission, Environmental Reviews (including review of all Housing and Urban Development (HUD) funded projects), and initiation of outreach activities that celebrate and interpret Fresno's history and cultural heritage. In addition,

during the current year, the program reviewed and revised pertinent sections of the: 2035 General Plan, Downtown Neighborhoods Community Plan, Fulton Corridor Specific Plan, Fulton Mall Reconstruction project, Fulton Corridor Historic Survey, and various projects affected by High Speed Rail.

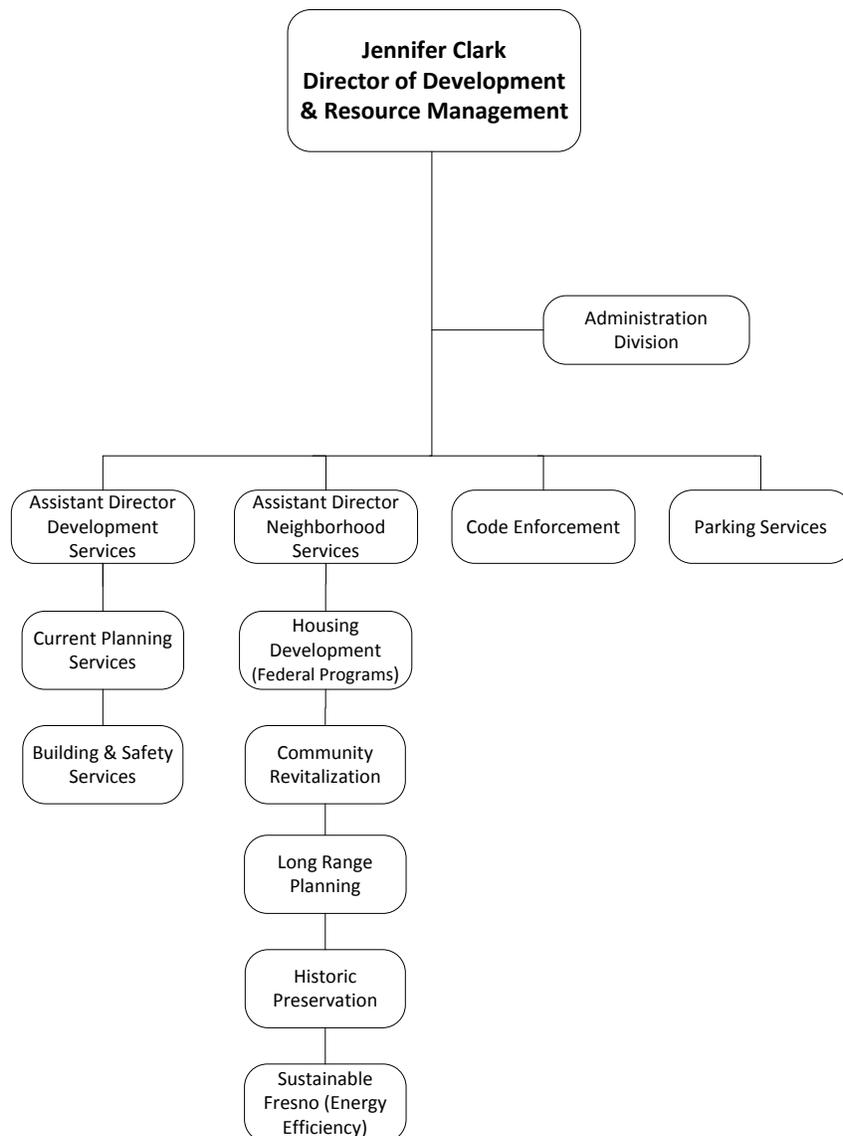
CODE ENFORCEMENT: Code Enforcement utilizes violation specific teams and supplements the teams with: 1) other City department's employee resources (i.e. Police, Housing, Building and Safety, etc.); 2) partnerships with other external resources (i.e., PG&E, faith-based organizations, non-profits, media), and community organizations; and with members of the neighborhoods themselves. Code Enforcement utilizes citations when necessary, and only after proper warnings, generally for imminent health and safety risk, unresponsive owners (i.e., slumlords and unavailable absentee owners), and for repeated failure to take action by owners that are clearly capable of property maintenance.

In addition to addressing thousands of housing, zoning and public nuisance cases, the Community Revitalization and Code Enforcement Divisions: participated in 50 community meetings city-wide; participated in four major clean-ups throughout Southwest Fresno (in conjunction with the Homeless task force); performed significant revitalization efforts in the El Dorado Park community; performed multiple City tire amnesty day events; and completed 15 demolitions on unsafe properties. The Divisions are also currently on pace to perform 850 abatements of unsafe, nuisance or unsafe weed cases; remove approximately 1,000 abandoned vehicles from City neighborhoods (in conjunction with the State Abandoned Vehicle Service Authority program); and remove 15,000 waste tires from City streets and alleys.

PARKING SERVICES: The Parking Services Division's responsibilities include management of City parking garages and parking lots, special events at the Convention Center, Chukchansi Park, and Fulton Mall events. In addition, the Division enforces California Vehicle Codes and Fresno Municipal Code violations and provides: parking meter collection, citations, and the abatement of abandoned,

hazardous, and inoperative vehicles left on city streets. A parking operator is contracted by the Division to manage daily parking operations at each of the downtown staffed parking facilities. Management duties includes customer service, long term permit purchases, collection and auditing of City revenue, and special event staffing at the major venues downtown. Parking controllers are allocated to each city council district and enforce vehicle codes seven days a week. Parking works closely with the various local school districts improving safety efforts at multiple schools. Parking meter staff ensure the downtown parking meters are in excellent working order and manage the collection and depositing of the revenue. The Parking Abatement Team rids city streets looking for vehicles

left unattended for long periods of time on City streets. Parking’s administrative staff manages the City employee parking program, Official Vehicle Permit Program, Car Pool Stall Management, and security at the city employee parking lots. During the past year, the Division has supported housing investment in the downtown area by creating an ordinance allowing for the parking of personal vehicles on City streets in conjunction with new housing developments. Additionally, the Division has provided for business customer service enhancements through its creation of an ordinance allowing monthly permits at prime metered parking stalls in the downtown business areas.



Service Impacts

Revenues

DARM's total revenues are budgeted at \$42,882,100, an increase of \$1,926,900 compared to the FY 2014 Amended Budget. The increase can be attributed to an increase in General Fund revenues generated by the Department as well as the payoff of two deficit funds, (The Housing Operating fund and the Development Enterprise fund), in FY 2014.

DARM's General Fund revenues are budgeted at \$19,279,500 in FY 2015, which is an increase of \$2,818,300 or 17.1 percent from the FY 2014 Amended Budget. The revenue increase is primarily based on an increase in development activity in FY 2014, which is expected to continue into FY 2015.

Council Motion 17: During the budget adoption process Council motioned and subsequently approved the transferring of the new residential inspections from the Fire Department to the DARM Department. Additionally, DARM was directed to complete these duties within existing appropriations. Consistent with the transferring of new residential inspection duties, revenues within the department were increased by \$456,000.

Expenditures

DARM's total appropriations are \$43,753,600 a decline of \$4,887,900 compared to the FY 2015 Amended Budget. The overall decrease in departmental appropriations can be directly attributed to a \$7,685,800 decrease in Home Fund appropriations. This decline was partly offset by an appropriations increase in other funding sources.

Technology - Development Systems Study:

\$200,000 has been included in the Department's budget to conduct and complete a review of the City systems that are used for development services in the following Departments and Divisions: Public Utilities, Public Works, Fire and the DARM Divisions of Planning & Zoning, Building & Safety Services and Community Revitalization. The revenues to support the systems study are included in both building and planning fees per the building and planning fee study.

Community Revitalization Capital - Demolition: The Department has budgeted \$300,000 for the demolition of approximately 10 of the City's highest priority nuisance properties. These properties need to be demolished as they are considered deteriorated beyond repair and tagged "dangerous" by staff.

Other Capital - Veterans Memorial Building:

Replacement of the ceiling tiles is necessary at the Veterans Memorial Building. As such, the Department has budgeted \$10,000 for asbestos abatement and tile ceiling replacement.

Certified Local Government Grant Match: \$60,000

is budgeted as a grant match to conduct a survey that that will assist the Department in the review and environmental clearance of certain existing structures for reutilization in a portion of the City's industrial zone. The study will address historic resources and the regulatory impact of historic classification to a project's scope of work, which will facilitate reinvestment in the target area. This is the first of a series of historic property surveys needed to meet the request of the Business Friendly Fresno Task Force in order to improve information regarding reuse of older or historic structures. Total funding goal for this program is \$100,000, including the \$40,000 Certified Local Grant.

Proposition 84 Sustainable Community Grant

Match: These grants were approved by City Council in March 2014. The Department has budgeted \$100,000 as the required 10 percent grant match for two \$500,000 Proposition 84 Sustainable Communities Grants. One grant will be used to assist with the streamlining of the approval process for infill and new growth area development including the creation of "pattern books" for property investment that would be pre-approved by the Planning Department and facilitate entitlements and encourage investment. The second will be to create a Specific Plan for Southwest Fresno to encourage reinvestment and new development.

Credit Card Fees: Based on increased payments from credit cards in FY 2014, the Department has budgeted an additional \$140,000 in Specialized Technical Services to pay for increased credit cards fees in FY 2015.

Outside Legal Services: In FY 2015, the Department has budgeted an additional \$40,000 in Outside Legal Services based on actual Planning Division usage in FY 2014.

Fire Transition Fees: \$66,900 is budgeted for Fire Transition Fees for the transition of Copper Willow and Copper Chestnut area in FY 2015.

Desktop Replacement: \$24,000 has been included in the Department's Budget to replace 80 computers that are out of warranty, via 3-year lease.

New Equipment, Capital and Services funded by Citywide Replacement: Additional operational needs totaling \$133,000 will be funded through the capital replacement funding and budgeted under the General City Purpose Department. The additional needs are summarized below.

- Parking Repairs - \$60,000 is budgeted for repairs to the City's parking facilities.
- Gottschalks Property: \$13,000 is budgeted for outside legal services related to the Gottschalks Property.
- Records Move: \$50,000 has been included in the Department's budget to move DARM's Records function into a secure and adequate space. The Records section has outgrown its current location and the move will accommodate its growth as well as provide a secure environment.
- Flatbed Scanner: The Department has budgeted for the acquisition of a flatbed scanner in FY 2015 at a cost of \$10,000. The scanner and high speed sheet-fed scanner will enhance the Department's ability to create digital records that can be researched by City staff and the public.

Grants: The Department is the recipient of multiple federal and state grants including: CDBG, Healthy Homes Lead Hazard Control Grant, CHDO, HOME,

Housing Grants and High Speed Rail Projects Grant. These funds are "use specific" and, as such, the Department has budgeted the grants accordingly. FY 2015 appropriations for these funds are \$23,602,600.

HOME Funds: The City of Fresno will maintain its commitment to affordable housing through the use of HOME capital funds. The program will have a budget of \$5.17 million in FY 2015, which will be used to fund various development projects, housing rehabilitation, Homebuyer/Tenant Assistance, Community Housing Development Organization activities and program deliveries.

Community Revitalization – General Fund: In FY 2015, the General Fund portion of the Community Revitalization function will focus on achieving code compliance by property owners - activities that are general government in nature and not eligible for CDBG funding. The Division will consist of a staff of 37 positions.

The Division will identify high priority actions that provide the greatest return on property values and added neighborhood stability such as weed abatement, trash removal and general property maintenance, and vacant property enforcement. These activities are intended to improve the quality of life for surrounding, compliant property owners and residents and to ensure the safety and security for Fresno neighborhoods.

Additionally, the Division will continue to provide the services funded under the state's abandoned vehicle and tire grants; this provides residents of the community access to free and reduced cost services while reducing illegal dumping activities. The FY 2015 General Fund budget for Community Revitalization is \$4,255,200.

Community Revitalization – CDBG: In FY 2015, the Department will divide the Community Revitalization functions into CDBG and General Fund activities and incorporate the CDBG Community Revitalization program into the new HUD Division. The portion of the program funded by CDBG will have a staff of eight including: three Community Coordinators,

Development and Resource Management Department

three Community Revitalization Specialists, a Community Revitalization Supervisor and Community Revitalization Manager and will be charged with organizing neighborhood participation in the Southwest, Southeast, and Central Fresno Areas. These were identified as target neighborhoods in the CDBG Targeted Neighborhood Project approved by the City Council in October, 2013.

The team will be responsible for providing assistance to infill builders through regular communication including workshops, newsletter, and one-on-one meetings. In addition, the team will begin working with the Local Business Initiative Division and business owners along the Blackstone and Kings Canyon corridors to create a business association and to provide assistance with infill incentives.

The CDBG team will also be involved in other CDBG eligible activities such as blight removal and organization and administration of seven neighborhood clean-up events to assist residents

with the removal of trash in CDBG target areas. The FY 2015 CDBG budget for Community Revitalization is \$1,064,200.

HUD Program Reorganization: All programs funded by the U.S. Department of Housing and Urban Development (HUD), including CDBG, have been reorganized and consolidated into the HUD Division in the Development and Resource Management Department in FY 2015. The reorganization will allow for better oversight and control of HUD funds as well as centralizing expenditure authority. While the expenditures for all HUD funded positions are reflected in the new HUD Division, for reporting purposes 8.31 FTE will continue to be reflected in the Police Department and 4.17 FTE in the Parks Department. A schedule of programs that were funded in FY 2014 and those funded in FY 2015 can be found within the Community Development Block Grant which is located in the Citywide Summary Section.

Department Revenue and Expenditures - All Funds Combined

<i>Funding Source</i> ⁽¹⁾	<i>FY 2012 Actuals</i>	<i>FY 2013 Actuals</i>	<i>FY 2014 Amended</i>	<i>FY2015 Adopted</i>	<i>Percent Change</i>
Beginning Fund Balance	(6,930,958)	(9,283,121)	(4,754,200)	3,000	(100.1)
Fiscal Year Revenues:					
Taxes	0	0	274,900	0	0.0
Licenses & Permits	3,358,069	4,462,064	4,174,100	5,477,300	31.2
Intergovernmental Revenue	6,171,343	5,419,475	27,220,300	23,412,600	(14.0)
Charges for Services	5,784,557	9,818,586	9,865,700	11,141,900	12.9
Fines	19,035	2,188,428	2,250,600	2,257,900	0.3
Other Revenue	36,549	153,937	67,200	113,100	68.3
Interdepartmental Charges for Services	324	75,786	76,300	70,000	(8.3)
Misc. Revenue	2,938,985	3,845,297	454,200	640,300	41.0
Transfers	0	213,467	1,326,100	(234,000)	(117.6)
Total Fiscal Year Revenues	18,308,862	26,177,040	45,709,400	42,879,100	(6.2)
Funding Facilitated by Department	11,377,904	16,893,919	40,955,200	42,882,100	4.7
Memo item:					
Citywide General Fund Support ⁽²⁾	766,913	31,526	875,300	871,500	(0.4)
Total Available Funding	12,144,817	16,925,445	41,830,500	43,753,600	4.6
Appropriations⁽¹⁾					
Personnel Services	12,689,292	13,430,100	14,979,800	16,677,900	11.3
Non Personnel Services	8,965,537	12,786,119	28,521,300	22,841,200	(19.9)
Interdepartmental Services	4,569,067	4,093,166	5,135,900	4,234,500	(17.6)
Contingencies	0	0	4,500	0	0.0
Total Departmental Expenditures	26,223,896	30,309,385	48,641,500	43,753,600	(10.0)

Note:

⁽¹⁾ The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

⁽²⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the Finance Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Development and Resource Management Department

Department Appropriations by Fund Classification - FY 2015 only

<i>Resources</i>	<i>General Fund</i>	<i>Special Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Fund Balance	0	3,000	0	0	0	0	3,000
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	5,457,300	20,000	0	0	0	0	5,477,300
Intergovernmental Revenue	0	23,412,600	0	0	0	0	23,412,600
Charges for Services	11,141,900	0	0	0	0	0	11,141,900
Fines	2,257,900	0	0	0	0	0	2,257,900
Other Revenue	113,100	0	0	0	0	0	113,100
Interdepartmental Charges for Services	70,000	0	0	0	0	0	70,000
Misc. Revenue	473,300	167,000	0	0	0	0	640,300
Transfers	(234,000)	0	0	0	0	0	(234,000)
Total Fiscal Year Revenues	19,279,500	23,599,600	0	0	0	0	42,879,100
Funding Facilitated by Department	19,279,500	23,602,600	0	0	0	0	42,882,100
Memo item:							
Citywide General Fund Support ⁽¹⁾	871,500	0	0	0	0	0	871,500
Total Available Funding	20,151,000	23,602,600	0	0	0	0	43,753,600
Appropriations							
Personnel Services	11,637,500	5,040,400	0	0	0	0	16,677,900
Non Personnel Services	5,699,300	17,141,900	0	0	0	0	22,841,200
Interdepartmental Services	2,814,200	1,420,300	0	0	0	0	4,234,500
Contingencies	0	0	0	0	0	0	0
Total Appropriations	20,151,000	23,602,600	0	0	0	0	43,753,600

Note:

⁽¹⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Department Appropriations by Fund Type

	<i>FY 2012 Actuals</i>	<i>FY 2013 Actuals</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Adopted</i>
Operating	24,448,936	30,052,706	46,410,000	40,406,400
Capital	1,774,960	256,679	2,231,500	3,347,200
Debt Service	0	0	0	0
Total	26,223,896	30,309,385	48,641,500	43,753,600

Staffing

The FY 2015 Budget includes the addition of two Administrative Clerk IIs in the Department’s Record Section. The positions will enhance the Department’s ability to scan, catalogue and store records for both the Building & Safety Services Division as well as provide services to the Current Planning Division. The positions will also improve internal and external access to public records. Cost: \$72,300

Two GIS Specialists will be added to the Department’s Budget. The positions will provide data analysis for land use planning, for housing and revitalization efforts, as well as for other Master Planning efforts, such as transportation planning and parks planning. Cost: \$132,900

Included in the Department’s budget is the conversion of two temporary Laborers to two permanent Laborers. These positions had previously worked 32 hours/week and will transition to full time to conduct tire facility inspection and preparing reports to the State of California. In addition, the positions are tasked with the removal and proper disposal of discarded tires from alleys, roadways and in some situations from private property as these tires can become a hazard. Net Cost: \$25,400

Conversions: The realignment of the Community Revitalization Division into a separate Code Enforcement Division and a Community Revitalization function, within the CDBG program, will necessitate the conversion of three defunded Community Revitalization Specialists to three funded Community Coordinators, one Senior Community Revitalization Specialist to a Housing & Neighborhood Revitalization Manager and the reactivation and funding of a previously defunded

Neighborhood Revitalization Manager. Cost: \$355,800

Transfer: In order to realign staffing with work performed, the Department has reassigned nine FTEs from the Sustainability Division to other Divisions: three Building Inspectors, one Associate Plumbing Mechanic Consultant I, one Engineer II, and one Housing & Neighborhood Revitalization Manager are being transferred to the Building and Safety Services Division, while one Assistant Director, one Project Manager, one Architect will be transferred to the Planning Division.

Positions Transfers: The reorganization of the HUD programs into the HUD Division require the transferring of 19 positions from various DARM Divisions to the new HUD Division. Below is a list of the transfers:

FY 2015 Position Transfers to HUD Division		<i>FTE</i>
CDBG Administration Division		
Staff Assistant		1.00
Management Analyst III		1.00
Subtotal		2.00
Housing and Community Development Division		
Staff Assistant		1.00
Sr. Community Revitalization Specialist		2.00
Real Estate Finance Specialist II		2.00
Project Manager		1.00
Housing Program Supervisor		1.00
Housing & Neighborhood Revitalization Manager		2.00
Subtotal		9.00
Community Revitalization Division		
Community Coordinator		3.00
Community Revitalization Specialist		3.00
Housing Program Supervisor		1.00
Housing & Revitalization Manager		1.00
Subtotal		8.00
Total		19.00

Development and Resource Management Department

Department Staffing Detail

Division	Position Summary				
	FY 2013 Adopted	FY 2014 Adopted	FY 2014 Amended	FY 2015 Changes	FY 2015 Adopted
Administration Division	7.50	11.00	11.00	(2.00)	8.66
Building & Safety Division	35.00	35.00	35.00	8.00	43.00
Planning Division	16.00	23.00	25.00	4.00	28.66
Housing & Community Development Division	12.00	10.00	10.00	(8.00)	2.00
Community Revitalization Division	48.00	47.00	47.00	(6.00)	41.00
Sustainable Fresno Division	9.00	11.00	11.00	(9.00)	2.00
Economic Development Division ⁽¹⁾	8.00	3.00	3.00	0.00	3.00
Parking Operations Division	27.60	26.60	26.60	0.00	26.60
HUD Division	0.00	0.00	0.00	19.00	19.00
Total	163.10	166.60	168.60	6.00	173.92

Note:

⁽¹⁾ In FY 2014, five positions were relocated from the Development and Resource Management Department to the Mayor/City Manager's Office.

Finance Department

The Finance Department works to ensure the City's financial integrity and to promote efficient, effective and accountable government. The Department strives to be a model for good government and to make the City a better place to live and work.

The Finance Department is responsible for the fiscal management and oversight of City operations and does this by assisting with the monitoring of the receipt, collection and disbursement of City funds.

The Finance Department provides services through the following divisions:

ACCOUNTING OPERATIONS DIVISION: which consists of Administration, Accounting/Treasury, Financial Reporting/Grants Management, Asset Management, Debt Administration, Collections and Payroll. These Divisions control the financial activities of the City by assisting departments in the following: 1) collecting, recording and investing all monies in the Treasurer's custody that are not required for payment of current obligations; 2) by making timely and appropriate vendor and contract payments; 3) by developing and distributing reports and financial tools to departments to assist and enhance departmental oversight of expenditures; 4) by providing payroll services to City employees and ensuring compliance with City, State and federal tax, wage, and hour regulations, including providing

information to active, retired and prospective employees. The Division also issues and manages the City's debt obligations and provides low-cost, debt financing for large-scale, long-term capital projects and improvements, while balancing market and credit risk, along with appropriate benefits, mitigations and controls. The Accounting Operations Division is also responsible for the production of the City's annual audited financial statements, including numerous financial reports such as the Comprehensive Annual Financial Report (CAFR), the Single Audit, the State Controller's Report and the National Transit Database Report.

In addition, this Division responds to numerous public requests for information providing the public with greater access to the City's financial data.

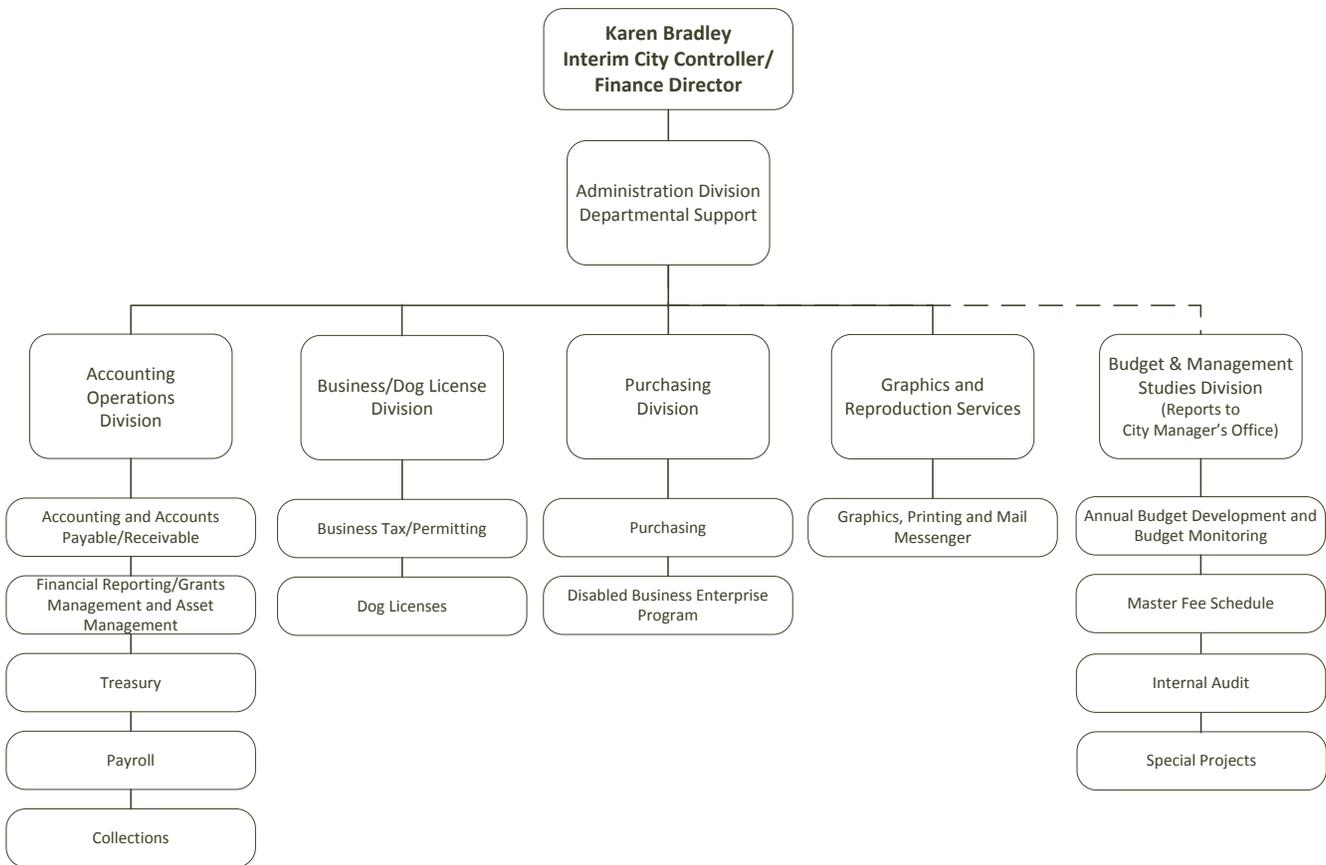
BUSINESS TAX/DOG LICENSE DIVISION: bills, collects, records and reports payments of business tax and dog licenses. The Division coordinates its dog license efforts with Animal Control.

PURCHASING AND GRAPHIC REPRODUCTION DIVISION: provide procurement services to all city departments for capital projects and operating programs along with support for numerous citywide contracts. Graphic Reproduction provides a wide range of support services including copying, printing, graphic design, as well as mail and messenger services. It should be also noted that this Section constantly looks for opportunities to provide the most efficient price for its services. For example, the Section has moved towards a similar approach of Just-In-Time inventory process. The Section purchases stock on a per-job basis with the exception of standard copy bond and custom City imprinted stock. It was found that local distributors offer the City volume pricing on small purchases negating the advantage to pallet purchases.

Finance Department

BUDGET AND MANAGEMENT STUDIES: assists in financial planning and strategic management processes across the City organization by delivering management information, decision support, consulting, auditing, and implementation services. Primary responsibilities for this Division include: 1) production and administration of the City of Fresno’s Annual Budget; 2) monitoring expenditures and revenues versus the budget to ensure that budgetary targets are being met; 3) administration of the Master Fee Schedule; 4) conducting Management Studies such as providing

recommendations on organizational or financial structure modifications; 5) providing financial repercussion of proposals presented in labor negotiations; and 6) internal audit examinations on departmental compliance toward City financial policy and procedures. In short, the Division provides necessary analytical services that balance citywide issues with departmental concerns to meet both the priorities set by the Mayor and policies set by the City Council.



Service Impacts

Revenues

Revenues facilitated by the Finance Department total \$1,327,600, which is a \$16,244,500 decline from the FY 2014 Amended Budget. The decline corresponds to shifting the City's Pension Obligation Bond Debt Service payment of \$16,196,900 from Finance to the General City Purpose Department. The shift allows for the scope of this budget presentation to represent only Finance's operational activities.

Expenditures

Operational and Equipment Additions: The Purchasing Division's budget includes an increase of \$20,000 for addressing projected advertising needs. The Purchasing Division arranges for competitive bids advertising through the Business Journal as required by the City's Charter. The additional appropriations will contribute towards timely placement, prompt payment, and uniform competitive bid advertising format.

An additional increase of \$20,000 is budgeted to address a decrease in the Graphic Reproduction's

paper stock inventory. The additional appropriations will help towards the continuance of high quality services at the most effective possible cost to the City. The Graphic Reproduction Section has utilized paper stock inventory left by the closed MSC location. However, the level of the MSC stock has been significantly depleted over the years; thus, the need to purchase additional stock is required.

New Budget System: The Finance Department's budget also includes a \$100,000 commitment towards the acquisition of a new budget system. The City's current budget system (BRASS) is only compatible with desktop operating systems below Windows 7. Sunset for BRASS was formalized with Microsoft's policy to stop supporting Windows XP as of April 8, 2014, which has required the migration of all City computer devices to Windows 7. It was also confirmed that a new version of BRASS will not be made available to address the operating system issue. The Budget Office has worked closely with the Information Services Department staff to establish a short-term solution in order to continue using BRASS until a new system is in place. A request-for-proposal to acquire a replacement system is in progress with a targeted "Go Live" date by September 2015.

Department Revenue and Expenditures - All Funds Combined

Funding Source ⁽¹⁾	FY 2012 Actuals	FY 2013 Actuals	FY 2014 Amended	FY 2015 Adopted	Percent Change
Beginning Fund Balance	18,947,240	14,293,870	0	0	0.0
Fiscal Year Revenues: ⁽³⁾					
Taxes	190,124,411	197,869,461	0	0	0.0
Licenses & Permits	17,248,931	17,402,002	0	0	0.0
Intergovernmental Revenue	624,579	986,224	300	300	0.0
Charges for Services	1,072,459	1,267,503	592,900	598,400	0.9
Fines	1,455,205	1,401,727	0	0	0.0
Other Revenue	514,268	1,807,030	1,000	200	(80.0)
Interdepartmental Charges for Services	11,329,007	13,534,553	820,500	788,400	(3.9)
Misc. Revenue	1,479,003	4,001,361	(38,900)	(59,700)	53.5
Transfers	7,051,938	1,164,579	16,196,300	0	0.0
Total Fiscal Year Revenues	230,899,801	239,434,440	17,572,100	1,327,600	(92.4)
Funding Facilitated by Department	249,847,041	253,728,310	17,572,100	1,327,600	(92.4)
Memo item:					
Citywide General Fund Support ⁽²⁾	(179,734,088)	(199,977,863)	6,035,000	6,589,200	9.2
Total Available Funding	70,112,953	53,750,447	23,607,100	7,916,800	(66.5)
Appropriations ⁽¹⁾⁽³⁾					
Personnel Services	19,224,475	6,671,539	4,643,100	4,980,500	7.3
Non Personnel Services	32,915,010	33,661,546	17,941,100	1,951,200	(89.1)
Interdepartmental Services	3,630,410	1,461,935	1,022,900	985,100	(3.7)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	55,769,895	41,795,020	23,607,100	7,916,800	(66.5)

Note:

⁽¹⁾ The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

⁽²⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department.

⁽³⁾ The financial activities for unrestricted General Fund revenues and citywide contractual obligations have been reorganized to the General City Purpose Department.

Department Appropriations by Fund Classification - FY 2015 only

<i>Resources</i> ⁽²⁾	<i>General</i>	<i>Special</i>	<i>Enterprise</i>	<i>Internal</i>	<i>Debt</i>	<i>Total</i>
	<i>Fund</i>	<i>Revenues</i>		<i>Capital</i>	<i>Service</i>	
Beginning Fund Balance	0	0	0	0	0	0
Fiscal Year Revenues:						
Taxes	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental Revenue	300	0	0	0	0	300
Charges for Services	598,400	0	0	0	0	598,400
Fines	0	0	0	0	0	0
Other Revenue	200	0	0	0	0	200
Interdepartmental Charges for Services	788,400	0	0	0	0	788,400
Misc. Revenue	(59,700)	0	0	0	0	(59,700)
Transfers	0	0	0	0	0	0
Total Fiscal Year Revenues	1,327,600	0	0	0	0	1,327,600
Funding Facilitated by Department	1,327,600	0	0	0	0	1,327,600
Memo item:						
Citywide General Fund Support ⁽¹⁾	6,589,200	0	0	0	0	6,589,200
Total Available Funding	7,916,800	0	0	0	0	7,916,800
Appropriations ⁽²⁾						
Personnel Services	4,980,500	0	0	0	0	4,980,500
Non Personnel Services	1,951,200	0	0	0	0	1,951,200
Interdepartmental Services	985,100	0	0	0	0	985,100
Contingencies	0	0	0	0	0	0
Total Appropriations	7,916,800	0	0	0	0	7,916,800

Note:

⁽¹⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the Finance Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

⁽²⁾ The financial activities for unrestricted General Fund revenues and citywide contractual obligations have been reorganized to the General City Purpose Department.

Department Appropriations by Fund Type

	<i>FY 2012</i>	<i>FY 2013</i>	<i>FY 2014</i>	<i>FY 2015</i>
	<i>Actuals</i>	<i>Actuals</i>	<i>Amended</i>	<i>Adopted</i>
Operating	27,215,797	25,671,084	7,410,200	7,916,800
Capital	0	0	0	0
Debt Service	28,554,098	16,123,936	16,196,900	0
Total	55,769,895	41,795,020	23,607,100	7,916,800

Staffing

The Finance Department’s budget includes the addition of two permanent positions with funding starting October 1, 2014. An Account Clerk II permanent position with a cost of \$37,300 is added to the Accounting Division that will provide support towards the preparation of accounts payable purchase orders from citywide departments. Additional support will include assistance with check runs, daily filing and imaging of accounts payable paper flow, as well as document retrieval for external auditor reviews. It should be noted that the staffing level for the Accounts Payable Section (A/P) was reduced from four to two permanent employees in FY 2010 due to a nationwide economic downturn. The reduction in A/P staff has hindered a pre-2010 one-day turnaround from voucher to payment as well as reduced the number of days during the week

that checks are processed. The additional position will help towards improving these service outcomes. The second position is a Customer Service Clerk I/II with a cost of \$37,300 and is added to the Business Tax Division. This position will provide support towards customer inquiries as well as improve wait times with phone inquiries. The new position will also provide needed support towards processing new business applications which is anticipated to increase with the establishment of the Business Friendly Fresno Program. The Division also experienced a reduction of three customer service clerks in 2010 due to the economic downturn.

Department Staffing Detail

Division	Position Summary				
	FY 2013 Adopted	FY 2014 Adopted	FY 2014 Amended	FY 2015 Changes	FY 2015 Adopted
Administration Division	2.00	2.00	2.00	0.00	2.00
Accounting Division ⁽¹⁾	21.00	21.00	21.00	1.00	21.83
Budget Division	9.00	9.00	9.00	0.00	9.00
Business License Division ⁽¹⁾	12.00	12.00	12.00	1.00	12.83
Purchasing Division	10.00	10.00	10.00	0.00	10.00
Central Printing Division	2.00	2.00	2.00	0.00	2.00
Total	56.00	56.00	56.00	2.00	57.66

Note:

⁽¹⁾ The FY 2015 change reflects the addition of one permanent Account Clerk II position (Accounting Division) and one permanent Customer Services Clerk II position (Business License Division); each position funded at \$37,300 with a start date of October 1, 2014.

Fire Department

The Fresno Fire Department was established in 1877 and enjoys the distinction of being one of the oldest fire departments in the nation. The Department's mission, core values, and vision are reflective of the desire to create a culture of excellence in fire/emergency medical service delivery. The Department strives to be an innovative and progressive organization in order to meet the changing demands of the city's half million residents spread out over 112 square miles.

One aspect of this innovation can be seen in the accomplishments achieved in the area of regionalization, which include contracts for services with the Fig Garden Fire Protection District (January 1, 2006) and the North Central Fire Protection District (July 1, 2007). The merging of services expanded the Department's operational area to over 325 square miles and provides an enhanced level of service for both the residents of the districts and the city.

The Department provides emergency response through its Operations and Technical Services Command, which is comprised of three divisions-- Field Operations Division, Special Operations Division, and Technical Services Division. In 2013, the Department responded to over 37,000 calls for service from a total of 24 fire stations located throughout the City of Fresno, contract areas, and Fresno Yosemite International Airport. Each station is staffed with a 3-4 person engine or truck company and provides all risk emergency response services including fire suppression, emergency medical care,

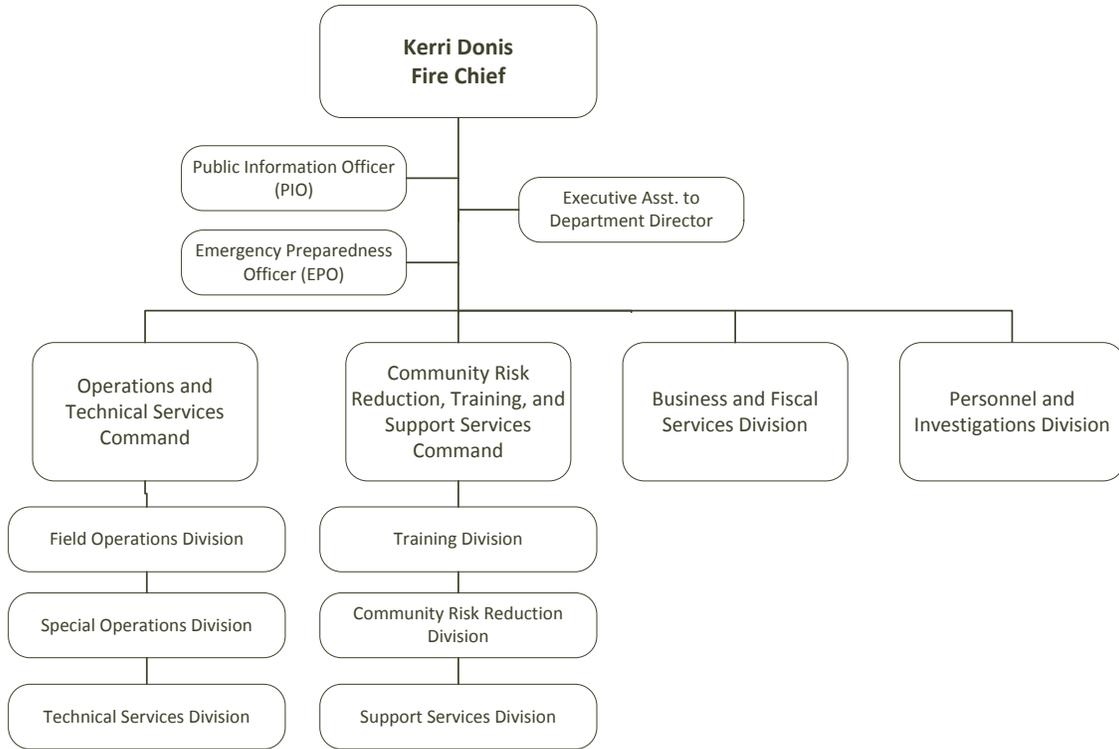
urban search and rescue, hazardous material response, hydrant flow maintenance, Geographic Information Systems data analysis and statistical review in line with the Department's service level objectives.

Risk mitigation and compliance services are administered through the Community Risk Reduction, Training, and Support Services Command, which is also comprised of three divisions. The Training Division provides mandated training and compliance tracking for all employees to ensure conformance to regulatory requirements and maintaining employee safety and wellness. The Community Risk Reduction Division provides all-risk mitigation services, including inspection services, plan reviews, issuing permits/licenses to all facilities where the public may be present, and provides fire safety education. In 2013, staff completed over 12,100 commercial occupancy fire and life safety inspections, 1,800 plan reviews and 3,700 sprinkler inspections. The Support Services Division provides services that support the effectiveness of all the other divisions, including fleet maintenance for 128 departmental apparatus, light vehicles and equipment, order and delivery of supplies, and maintenance of 24 Fire Department facilities.

The Business and Fiscal Services Division and the Personnel and Investigations Division provide essential core services to support all areas of the Department so that front-line personnel may provide responsive and expert service to the public. The Investigations Unit investigates incidents for the purposes of either preventing future emergencies through criminal prosecution or administrative recourse. In 2013, staff conducted 380 fire investigations resulting in 61 arrests.

Each unit of the organization is integral to helping the Department realize one of its primary goals: to establish a safe living environment, resulting in a high quality of life.

Fire Department



Service Impacts

Revenues

In FY 2015, the Department's revenues are budgeted at \$15,088,500, a 3.5 percent decrease from FY 2014 Amended Budget. This includes Capital improvement bond proceeds in amount of \$2.5 million, an increase of \$2.4 million over the FY 2014 Amended Budget, for the construction of Fire Station 18. The increase was offset by revenue decreases of \$551,900 related to fire hydrant inspections, \$477,900 in contracted revenues from the North Central Fire Protection District Contract, \$354,500 in Federal Grant Revenue and Council Motion 17, which eliminated \$341,000 related to non-mandated fire inspections as well as moved \$456,000 in new home inspection revenue to the Development and Resource Management Department.

The Department receives approximately 74.4 percent of its funding from direct General Fund support. The balance of funding is derived through a combination of Charges for Services (e.g., fire inspections and re-inspections, hydrant flushing and maintenance fees, false alarm responses, incident cost recovery, other permit and inspection services), federal and state grants, agreements for fire protection services to County islands for the Fresno County Fire Station 15 service area, the Fig Garden Fire Protection District, the North Central Fire Protection District, Fresno Yosemite International Airport and other miscellaneous revenues.

Fire Hydrant Inspections: The Insurance Service Office (ISO) recently reduced fire hydrant inspection frequency from twice a year to once a year. This change will reduce General Fund revenues by \$551,900 in the FY 2015 Budget.

North Central Fire Protection District Repayment Plan: A \$380,000 transfer is included to fund the second year of a three-year adjustment to the service agreement fee. This fee reduction is the result of a calculation adjustment for FY 2011 when the fee was reduced by a lower factor than the District felt was applicable under the terms of the agreement and the City agreed to make the adjustment.

Transfer to Capital: \$129,000 is included in the Department's budgeted revenues to pay for the completion of Station Renovation Phase II. The renovations include the replacement of parking lot fences, gates, installation of new gates as well as other minor renovations.

Expenditures

The Fresno Fire Department's FY 2015 Adopted Budget reflects a net increase in appropriations of \$1,996,400, a 3.3 percent increase over FY 2014 Amended appropriations. The increase reflects the restoration of some fire services, staffing, construction of Fire Station 18, the replacement of necessary equipment and apparatus as well as MOU driven increases.

Council Motion 17: During the FY 2015 budget deliberation process, Council approved the elimination of 6 Fire Inspector positions. Due to internal policy, the eliminated positions that were filled were budgeted for two months, while the vacant positions were completely defunded.

Four of the defunded inspectors were assigned to "non-mandated" inspections, while two inspectors were assigned to new residential inspections. In addition, Council directed the Development and Resource Management Department to perform new residential inspection within existing staffing and appropriations levels.

The fiscal impact of this motion is a revenue reduction of \$797,000. Residential inspections revenue in the amount of \$456,000 was moved to DARM, while \$341,000 in non-mandated inspection revenue was eliminated from the budget. Appropriations were reduced by \$387,000 due to the elimination of staff and an additional \$2,000 was reduced in operating expenses.

Employee Leave Payoff: \$427,600 has been added to the Department's Budget to align with actual usage of the Leave Payoff account.

Shift Replacement: \$896,600 has been added to Shift Replacement due to the acceptance of the

Fire Department

SAFER 2013 Grant, which will add a fourth firefighter to four engine/truck companies.

Utilities: \$30,000 is included in the Department's Budget to address utility rate increases and reflect actual usage.

Dispatch Contract: \$37,300 is included in the Department's Budget to cover an expected increase to the City's Emergency Services Dispatch contract with Fresno County.

Apparatus Replacement: Based on the Department's apparatus replacement schedule, the FY 2015 Budget includes a request to lease purchase one aerial ladder truck, four fire engines, and one water tender. All of the requested apparatus are beyond front-line service lives. Based on the anticipated lease schedule, lease payments will be initiated in FY 2016 and will be \$533,800 for years 1-5 and \$404,400 in years 6-10.

Ancillary Apparatus Equipment: The Fire Department will need ancillary apparatus equipment above and beyond the included equipment in the lease piggyback of one aerial truck and four engines ordered in FY 2014 and the anticipated FY 2015 lease order of one ladder truck and four engines. The expected lease agreement is a 5-year \$129,400 annual payment. Based on the expected lease agreement, only half a lease payment of \$64,700 is budgeted in FY 2015.

Engine/Truck Company: The Department's SAFER 2011 Grant will end on September 21, 2014, which provided funding for a 4th firefighter on four apparatus. At the conclusion of this grant agreement, the Department will enhance deployment by reassigning three staff formerly funded by SAFER 2011 to a new engine/truck adding one company to the deployment matrix. The additional company will require the Department to reassign staff, add eight Firefighters and provide funding of \$65,000 for the operation and maintenance of the company.
Total Cost: \$1,005,000

Multi-Company Drills and Related Equipment

Needs: The Department has budgeted \$282,000 in various accounts, including overtime, to address

departmental training needs that meet all applicable Cal/OSHA training requirements for the Fire Department. Multi-company drills (MCD) are essential as firefighters must be properly trained to ensure workplace safety and to demonstrate skills proficiency.

Light-Duty Vehicle Replacement: \$65,000 in lease purchase funding is included for the replacement of nine light-duty vehicles plus outfitting, which will be distributed to the following divisions: five to Fire Prevention, one to FFD Fleet Maintenance, one to FFD Supply, one to Investigations, and one to Training. These replacements are based on mileage, repair costs, and disposal of obsolete and costly equipment.

Outside Vehicle Repair: \$112,400 is included in the Department's budget for outside vehicle repairs and maintenance to address the demands of the Department's aging fleet.

Fire Station 18 Construction: \$2.5 million is included in the Department's Budget for the construction of Fire Station 18. Once operational, the newly built fire station will replace temporary Fire Station 18, which serves part of the northwest portion of the City.

Station Renovation: \$129,000 is included in the Department's Budget for the completion of Station Renovation Phase II. The renovations include the replacement of parking lot fences, gates, installation of new gates as well as other minor renovations.

New Equipment funded by Citywide Replacement

Funding: Additional equipment needs totaling \$334,600 will be funded through the capital replacement funding and is budgeted under the General City Purpose Department. The additional equipment needs are summarized below.

- **Turnout Replacement:** The Fire Department's Budget includes the replacement of 60 sets of turnouts. The Department has made a concerted effort to replace turnouts that are beyond OSHA's standard useful life or worn beyond repair. Cost: \$100,000
- **Technology Replacement Program:** The FY 2015 Budget includes the replacement of out-of-

warranty printers (4), desktops (41), laptops (14), and associated software, as well as a GIS Plotter and training equipment. In addition, the program includes the upgrade of Telestaff software and replacement of associated equipment, which is no longer supported by the vendor. Cost: \$129,600

- FireView: \$15,000 is budgeted for the acquisition of FireView software, which is a GIS add-on and will be used for deployment

analysis. The software will allow the Department to more effectively and efficiently analyze response data for benchmarking and to refine long-range deployment strategies.

- Fire Station Repair and Maintenance: \$90,000 is included in the Department’s Budget for the replacement of 6 ailing and aged HVAC units, HVAC unit service and repair, replacement of failing overhead door motors, and painting of facilities.

Department Revenue and Expenditures - All Funds Combined

Funding Source ⁽¹⁾	FY 2012 Actuals	FY 2013 Actuals	FY 2014 Amended	FY 2015 Adopted	Percent Change
Beginning Fund Balance	2,815,488	2,195,521	2,304,000	1,172,400	(49.1)
Fiscal Year Revenues:					
Taxes	7	22	0	0	0.0
Licenses & Permits	359,421	406,299	360,000	159,000	(55.8)
Intergovernmental Revenue	1,556,937	2,795,994	3,385,500	1,861,200	(45.0)
Charges for Services	9,624,872	10,012,184	9,908,300	8,399,800	(15.2)
Fines	250	3,850	3,000	600	(80.0)
Other Revenue	31,057	27,009	40,100	21,900	(45.4)
Interdepartmental Charges for Services	0	0	0	0	0.0
Misc. Revenue	211,570	1,056,707	471,900	2,677,000	467.3
Transfers	1,458,472	1,370,125	1,461,200	1,969,000	34.8
Total Fiscal Year Revenues	13,242,586	15,672,190	15,630,000	15,088,500	(3.5)
Funding Facilitated by Department	16,058,074	17,867,711	17,934,000	16,260,900	(9.3)
Memo item:					
Citywide General Fund Support ⁽²⁾	41,193,989	43,297,085	43,857,200	47,224,300	7.7
Total Available Funding	57,252,063	61,164,796	61,791,200	63,485,200	2.7
Appropriations					
Personnel Services	44,734,155	48,662,024	49,499,900	50,473,200	2.0
Non Personnel Services	8,868,305	8,492,826	8,740,400	9,756,400	11.6
Interdepartmental Services	2,464,017	1,771,412	1,786,300	1,793,400	0.4
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	56,066,477	58,926,262	60,026,600	62,023,000	3.3

Note:

⁽¹⁾ The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

⁽²⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Fire Department

Department Appropriations by Fund Classification - FY 2015 only

<i>Resources</i>	<i>General Fund</i>	<i>Special Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Fund Balance	0	(602,600)	1,775,000	0	0	0	1,172,400
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	159,000	0	0	0	0	0	159,000
Intergovernmental Revenue	1,762,000	99,200	0	0	0	0	1,861,200
Charges for Services	2,203,200	6,196,600	0	0	0	0	8,399,800
Fines	600	0	0	0	0	0	600
Other Revenue	19,800	0	2,100	0	0	0	21,900
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	156,000	21,000	2,500,000	0	0	0	2,677,000
Transfers	0	380,000	129,000	0	0	1,460,000	1,969,000
Total Fiscal Year Revenues	4,300,600	6,696,800	2,631,100	0	0	1,460,000	15,088,500
Funding Facilitated by Department	4,300,600	6,094,200	4,406,100	0	0	1,460,000	16,260,900
Memo item:							
Citywide General Fund Support	47,224,300	0	0	0	0	0	47,224,300
Total Available Funding	51,524,900	6,094,200	4,406,100	0	0	1,460,000	63,485,200
Appropriations ⁽¹⁾							
Personnel Services	44,378,300	6,094,900	0	0	0	0	50,473,200
Non Personnel Services	5,499,700	167,700	2,629,000	0	0	1,460,000	9,756,400
Interdepartmental Services	1,646,900	146,500	0	0	0	0	1,793,400
Contingencies	0	0	0	0	0	0	0
Total Appropriations	51,524,900	6,409,100	2,629,000	0	0	1,460,000	62,023,000

Note:

⁽¹⁾ The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

Department Appropriations by Fund Type

	<i>FY 2012 Actuals</i>	<i>FY 2013 Actuals</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Adopted</i>
Operating	53,711,810	57,217,328	58,435,400	57,934,000
Capital	895,193	249,214	130,000	2,629,000
Debt Service	1,459,474	1,459,720	1,461,200	1,460,000
Total	56,066,477	58,926,262	60,026,600	62,023,000

Staffing

The Department will add .75 FTE Fire Equipment Mechanic II, which will allow the Department to decrease the actual cost of the outsourcing of repairs and preventive maintenance. In addition, the position will cross train to service and test the Department's self-contained breathing apparatus (SCBA), which will eliminate an outside vendor cost of \$90,000. Cost: \$48,000

A Community Outreach Specialist (.75 FTE) has been added to the Department's Budget to enhance community risk reduction efforts by performing a variety of statistical analysis pertaining to past and current patterns and trends in fire and life safety events. Cost \$67,000

The Department will add eight Firefighters to address staffing needs due to the award of a 2013 SAFER Grant, which provides a 4th firefighter on four apparatus, the added engine/truck company, and to align staffing rank stratification with the current service levels.

PCN Funding: The FY 2015 Budget includes funding for 2.5 FTE's over three positions: .75 FTE Principal Account Clerk, .75 FTE Senior Administrative Clerk, and one Fire Equipment Mechanic, which were defunded in previous budgets.

- The reinstatement of the Principal Account Clerk and Senior Administrative Clerk will allow the Department to bring facets of the invoicing for inspection and false alarm billing processes that were outsourced due to the defunding of these positions in FY 2011. In addition, the Senior Administrative Clerk will perform the data entry

of the fire inspections performed by the engine/truck companies. The cost for these positions is \$73,400, but will be offset by reducing a fee paid to an outside vendor in the amount of \$34,800.

- The reinstatement of a Fire Equipment Mechanic will address maintenance needs for the City's aging fleet. In addition, the mechanic will be cross-trained to service the City's SCBA equipment, which currently costs the Department \$90,000 per year.

Transfer: The Emergency Preparedness Officer was transferred from the Mayor/City Manager's Office to the Fire Department in the FY 2015 Budget.

Conversions: The Department's Budget includes the conversion of a vacant Firefighter PCN to a Senior Accountant-Auditor to facilitate the specialized accounting and auditing work within the Department. Once this position is filled, a current Accountant-Auditor position will convert to a Firefighter. Cost: \$5,100

Included in the Department's Budget is the conversion of a Storeskeeper position to a Division Manager. The conversion will align the position with the level of duties and responsibilities that the position encompasses.

Deletion: The realignment and conversion of the Storeskeeper position to a Division Manager Position will allow the Department to delete a Project Manager. Net cost of Storeskeeper conversion to a Division Manager and deletion of Project Manager is \$9,500.

Fire Department

Department Staffing Detail

	<i>Position Summary</i>				
	FY 2013	FY 2014 ⁽¹⁾	FY 2014	FY 2015	FY 2015
	Adopted	Adopted	Amended	Changes	Adopted
Sworn Positions	309.00	303.20	303.20	6.80	310.00
Civilian Positions	42.75	43.00	45.00	2.00	47.00
Total	351.75	346.20	348.20	8.80	357.00

Note:

⁽¹⁾ The FY 2014 Adopted Budget included .2 FTE Fire Firefighter Specialists that was scheduled to be deleted in FY 2015.

General City Purpose Department

The General City Purpose Department (GCP) is comprised of the Retirement Office, Fresno Revitalization Corporation Division, Intergovernmental Relations Division as well as the Citywide Resources and Appropriations Division.

RETIREMENT OFFICE: This Division houses city related personnel and interdepartmental costs of the City of Fresno Retirement Office.

The Retirement Office provides Retirement Systems members and the City with flexible, cost-effective, participant-oriented benefits through prudent investment management and superior member services.

The Board and staff are committed to carry out their mission through a competent, professional, impartial, and open decision-making process. The Retirement Division strives to:

- Create an environment in which Board Members can maximize their performance as trustees.
- Improve the level of benefits and delivery of services provided to members and employees.
- Improve communication with members and employer.
- Attract, develop and retain competent and professional staff.

- Achieve and maintain top quartile investment performance as measured by the Public Fund universe.

FRESNO REVITALIZATION CORPORATION DIVISION (FRC):

As a result of the Supreme Court ruling upholding Assembly Bill X1-26, redevelopment elimination bill, the Fresno Redevelopment Agency was dissolved effective February 1, 2012. On January 26, 2012, the City of Fresno became the Successor Agency to the Fresno Redevelopment Agency and became responsible for winding up the agency's obligations and the disposition of assets. Also on January 26, 2012, the City of Fresno entered into a Memorandum of Understanding with the Fresno Revitalization Corporation, a non-profit public benefit corporation, to act as its agent in performing the necessary actions for the dissolution and wind down of the affairs of the Fresno Redevelopment Agency. The FRC is staffed by the former employees of the Fresno Redevelopment Agency, one of which is a City employee. This Division houses costs associated with City personnel who work for the FRC.

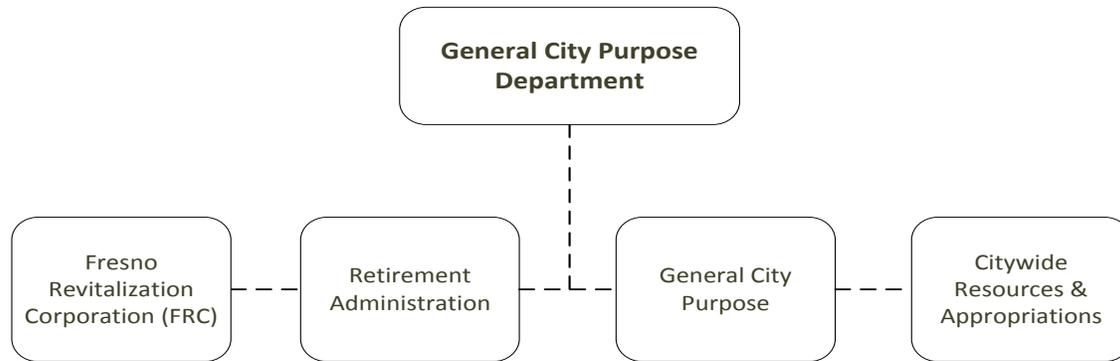
INTERGOVERNMENTAL RELATIONS DIVISION:

This Division contains expense items which are of a Citywide and/or interdepartmental nature. Some of the items budgeted in this Division include: Citywide legal fees, citywide membership and dues, funding for Deferred Compensation Administration, elections costs, citywide travel, professional and lobby contracts.

CITYWIDE RESOURCES AND

APPROPRIATIONS: This Division contains General Fund revenues that are not associated with any operational department, including Property and Sales taxes, as well as Business License and Franchise fees. Also under this Division are debt service payments that are not specific to one department. For FY 2015, the Division now also includes the Pension Obligation Bond. These revenues and appropriations were previously reported under the Finance Department.

General City Purpose Department



Service Impacts

Revenues

Intergovernmental Relations

As noted last year, FY 2014 General Fund citywide revenues were moved from the Finance Department to the GCP Department, including Sales Tax, Property Tax, Business License and Room Tax. The reason for this was twofold: 1) to enable readers to see a more accurate picture of the Finance Department's specific revenues and expenditures, and 2) to consolidate all non-department specific revenues and appropriations in one location.

Pension Obligation Bond (POB): In FY 2015, the budget for the citywide POB has been moved from the Finance Department to the GCP. Transfer revenue of \$16.2 million will be received from the various operating funds and an equal amount of debt service payments are now shown as a part of the total budget for this division.

RDA Debt Repayment: As a result of the dissolution of the Fresno Redevelopment Agency (RDA), the City of Fresno will begin to receive repayment of the numerous loans made to the RDA by the City over the course of its existence. The receipt of the first repayment to the City of Fresno, which is estimated by the Successor Agency at \$3.5 million, is shown in Intergovernmental Revenue within the Emergency Reserve Fund.

General Fund Residual Transfer: As a part of the FY 2015 Budget, it is currently estimated that the General Fund will have \$740,000 remaining at the end of fiscal year. It is proposed that these residual funds be transferred into the Emergency Reserve Fund; therefore a transfer is budgeted within this Division.

Recycling Revenues: For FY 2015, the fees received from City recycling businesses have been broken out from miscellaneous revenues and will now be tracked as a separate account and shown under Other Revenues. These fees are estimated at \$325,000 for FY 2015.

Expenditures

POB Debt Service: The increase in Non-Personnel Services in FY 2015 is the result of the movement of the POB appropriations in the amount of \$16.2 million from the Finance Department to GCP.

Capital for General Fund Departments: Funding has been placed in this Department for Capital investments including Police radios, Turnouts, GPS vehicle tracking and replacement IT equipment. Also included are funds for building repair and maintenance at Fire Stations, vehicle purchases and various parking facilities.

Department Revenue and Expenditures - All Funds Combined

<i>Funding Source</i> ⁽¹⁾⁽²⁾	<i>FY 2012 Actuals</i>	<i>FY 2013 Actuals</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Adopted</i>	<i>Percent Change</i>
Beginning Fund Balance	(616,817)	(1,323,119)	2,003,800	7,052,700	252.0
Fiscal Year Revenues:					
Taxes	0	0	206,481,900	210,853,900	2.1
Licenses & Permits	0	0	18,256,000	18,348,000	0.5
Intergovernmental Revenue	247,889	320,626	2,350,800	4,350,000	85.0
Charges for Services	1,067,442	1,114,677	1,749,200	1,838,600	5.1
Fines	0	0	1,200,000	1,400,000	16.7
Other Revenue	49,093	(99,864)	366,200	726,200	98.3
Interdepartmental Charges for Services	0	188	13,752,200	13,614,100	(1.0)
Misc. Revenue	2,298,482	735,389	368,600	1,019,600	176.6
Transfers	(29,314)	(74,761)	(17,425,500)	2,672,000	(113.3)
Total Fiscal Year Revenues	3,633,593	1,996,255	227,099,400	254,822,400	12.2
Funding Facilitated by Department	3,016,776	673,136	229,103,200	261,875,100	14.3
Memo item:					
Citywide General Fund Support ⁽³⁾	708,999	1,154,475	(204,469,200)	(222,691,500)	8.9
Total Available Funding	3,725,775	1,827,611	24,634,000	39,183,600	59.1
Appropriations ⁽¹⁾⁽²⁾					
Personnel Services	1,106,366	1,175,521	3,260,300	3,207,800	(1.6)
Non Personnel Services	1,692,054	2,313,529	17,816,300	34,402,900	93.1
Interdepartmental Services	388,371	302,977	1,401,800	1,481,000	5.6
Contingencies	0	0	621,100	0	0.0
Total Appropriations	3,186,791	3,792,027	23,099,500	39,091,700	69.2

Note:

⁽¹⁾ The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

⁽²⁾ CDBG revenue is captured in the Mayor/City Manager Department; however appropriations are spread across citywide departments. The CDBG fund is balanced overall.

⁽³⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department. Before FY 2014, this revenue was reported in the Finance Department.

General City Purpose Department

Department Appropriations by Division - FY 2015 only

Resources	Intergovernmental Relations	Fresno Revitalization Corporation	Retirement	Citywide Resources & Appropriations	Total
Beginning Fund Balance	0	0	0	7,052,700	7,052,700
Fiscal Year Revenues:					
Taxes	0	0	0	210,853,900	210,853,900
Licenses & Permits	0	0	0	18,348,000	18,348,000
Intergovernmental Revenue	0	0	0	4,350,000	4,350,000
Charges for Services	0	0	1,241,600	597,000	1,838,600
Fines	0	0	0	1,400,000	1,400,000
Other Revenue	0	0	0	726,200	726,200
Interdepartmental Charges for Services	0	0	0	13,614,100	13,614,100
Misc. Revenue	0	0	51,600	968,000	1,019,600
Transfers	0	0	0	2,672,000	2,672,000
Total Fiscal Year Revenues	0	0	1,293,200	253,529,200	254,822,400
Funding Facilitated by Department	0	0	1,293,200	260,581,900	261,875,100
Memo item:					
Citywide General Fund Support ⁽¹⁾	1,714,300	673,200	0	(225,079,000)	(222,691,500)
Total Available Funding	1,714,300	673,200	1,293,200	35,502,900	39,183,600
Appropriations					
Personnel Services	0	155,100	1,002,200	2,050,500	3,207,800
Non Personnel Services	1,714,000	500,000	0	32,188,900	34,402,900
Interdepartmental Services	300	18,100	286,800	1,175,800	1,481,000
Contingencies	0	0	0	0	0
Total Appropriations	1,714,300	673,200	1,289,000	35,415,200	39,091,700

Note:

⁽¹⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Department Appropriations by Fund Classification - FY 2015 only

<i>Resources</i>	<i>General Fund</i>	<i>Special Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Fund Balance	6,798,400	204,300	0	0	50,000	0	7,052,700
Fiscal Year Revenues:							
Taxes	210,113,900	740,000	0	0	0	0	210,853,900
Licenses & Permits	18,348,000	0	0	0	0	0	18,348,000
Intergovernmental Revenue	4,350,000	0	0	0	0	0	4,350,000
Charges for Services	597,000	0	0	0	1,241,600	0	1,838,600
Fines	1,400,000	0	0	0	0	0	1,400,000
Other Revenue	425,000	300,100	0	0	500	600	726,200
Interdepartmental Charges for Services	8,382,800	0	0	0	2,000,000	3,231,300	13,614,100
Misc. Revenue	968,000	0	0	0	51,600	0	1,019,600
Transfers	(23,642,800)	606,700	0	0	0	25,708,100	2,672,000
Total Fiscal Year Revenues	220,941,900	1,646,800	0	0	3,293,700	28,940,000	254,822,400
Funding Facilitated by Department	227,740,300	1,851,100	0	0	3,343,700	28,940,000	261,875,100
Memo item:							
Citywide General Fund Support ⁽¹⁾	(222,691,500)	0	0	0	0	0	(222,691,500)
Total Available Funding	5,048,800	1,851,100	0	0	3,343,700	28,940,000	39,183,600
Appropriations							
Personnel Services	155,100	0	0	0	3,052,700	0	3,207,800
Non Personnel Services	3,734,900	1,728,000	0	0	0	28,940,000	34,402,900
Interdepartmental Services	1,158,800	35,400	0	0	286,800	0	1,481,000
Contingencies	0	0	0	0	0	0	0
Total Appropriations	5,048,800	1,763,400	0	0	3,339,500	28,940,000	39,091,700

Note:

⁽¹⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Department Appropriations by Fund Type

	<i>FY 2012 Actuals</i>	<i>FY 2013 Actuals</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Adopted</i>
Operating	3,186,791	3,792,027	5,635,900	5,727,000
Capital	0	0	0	0
Debt Service	0	0	17,463,600	33,364,700
Total	3,186,791	3,792,027	23,099,500	39,091,700

General City Purpose Department

Staffing

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2013 Adopted</i>	<i>FY 2014 Adopted</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Changes</i>	<i>FY 2015 Adopted</i>
Redevelopment Services	1.00	1.00	1.00	0.00	1.00
Retirement Administration Division	10.00	10.00	10.00	0.00	10.00
Total	11.00	11.00	11.00	0.00	11.00

Information Services Department

The Information Services Department (ISD) focuses on technology solutions that will assist City departments with providing services and meeting strategic goals. ISD will continue to collaborate with outside agencies to develop operational economic efficiencies as well as to promote a unified regional technology vision. All regional efforts and interoperability will also be managed by the Department.

The Administration Division will perform budget preparation, contract administration, and will provide accounting, financial analysis, personnel and policy administration support to all divisions within ISD.

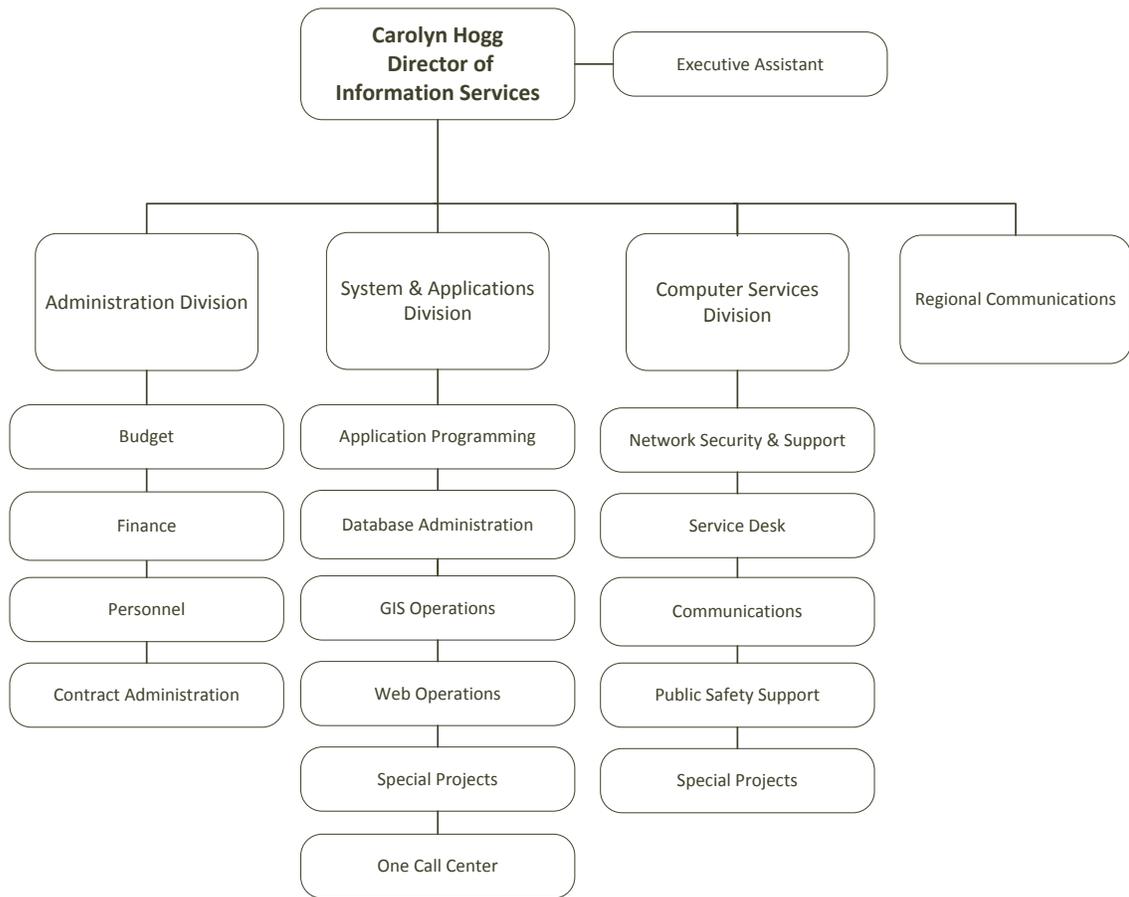
The Computer Services Division will focus on protecting technology infrastructure from hardware

damage, virus attacks on the system and identifying options for citywide and regional disaster recovery efforts. Collaboration between the departments including public safety services, traffic operations, wireless traffic signal connectivity as well as video policing will contribute to improve overall safety and the quality of our community. Additionally, the Division provides Service Desk support and telecommunications services throughout the organization.

The Systems and Applications Division administers the implementation, development and maintenance of City-wide applications. The Division also performs database administration as well as website development and maintenance. The Division manages Geographical Information Systems, which are valuable for many functions throughout the organization. The Division will continue to assist with technology procurements and evaluate the viability of new systems and applications. In addition, the Division manages the One Call Center providing services for the public.

The Regional Communications program focuses its efforts on the maintenance and expansion of the Police Department's video policing camera network, two way radio system, as well as the Fire Department's regional fire radio system, which also serves the North Central and Fig Garden Fire Protection Districts.

Information Services Department



Service Impacts

Revenues

The Information Services Department primarily recovers its operational costs of business through fixed reimbursements or “Interdepartmental Charges for Services,” which are allocated based on a methodology developed for each of its funds. Fixed reimbursement rates were developed to fund the Department at FY 2014 operating service levels plus any approved requests. In addition, the General Fund provided \$362,300 to cover the cost of the City’s One Call Center.

ISD Methodology: In an effort to move to a more transparent and common practice allocation, the Information Services Department has changed its ID charge allocation methodology in FY 2015 for both of its charge accounts 59302 Information Systems Services Charge (Service) and 59303 Information Equipment Charge (Equipment).

The Service charge allocation was previously based mostly on the following services: Network Service, based on data storage, emails and archived email storage; Desktop Support Service, based on the number of desktops; and PeopleSoft Support Service, based on PeopleSoft Power Users. In FY 2015, the Network and Desktop Services will be based on the number of desktops, while the PeopleSoft Service allocation will be based on the number of full time equivalent (FTEs) employees by section-fund in each department.

The Equipment charge allocation is for the acquisition and maintenance of equipment and software as well as the replacement of these items once they are past their “end of service life” (EOSL). The charge was previously based primarily on: SunGard Software usage; PeopleSoft power users; specialized software allocated to requesting departments; and desktops for desktop software support. In FY 2015, this charge will be based on SunGard Software usage, FTEs for PeopleSoft, specialized software allocated to requesting departments and desktops for desktop software support.

Expenditures

The FY 2015 Budget policy for Internal Service Fund (ISFs) Departments required that budget submissions reflect a balanced budget, meaning that total appropriations need to be less than or equal to budgeted revenues. As such, ISD submitted a budget that totals \$13,108,900, an increase of \$8,200 compared to the FY 2014 Amended Budget.

Community Media Access Collaborative Contract (CMAC): ISD will be contracting with CMAC for the video taping of all Council Meetings, press conferences and special events. The agreement will free up ISD staff to address City technology needs, specifically a Computer Systems Specialist that is cleared by the Department of Justice and also assists the Police Department. Cost: \$27,000

Granicus: \$5,000 has been included in the FY 2015 budget for the licensing of the City Clerk’s video streaming software.

Interdepartmental Services: In FY 2015 appropriations for Interdepartmental Services are decreasing by \$402,100, when compared to the FY 2014 Amended. The savings are mainly reflected in two accounts, Liability Self-Insurances charges (\$175,900) and Telephone Charges (\$263,600). The savings in the Self Insurance account are due to the rolling off of a claim in the department’s five year average, while the Telephone Charge savings are due to a reduction in usage over the past two years. These savings were partly offset by incremental increases in other Interdepartmental Services accounts.

Systems Replacement Fund: The Systems Replacement Fund (SRF) is a reserve fund and used to pay for major upgrades or systems replacements. The SRF will be used for to acquire a new budget system and complete the Voice over Internet Protocol Project. The reserve at year end is budgeted at \$1.4 million which will be used for future upgrade/replacements.

Information Services Department

New Budget System: The Information Services Department's budget also includes \$1 million committed towards the acquisition of a new budget system. Total appropriations for this project are budgeted at \$1.1 million including \$100,000 in Finance.

The City's current budget system (BRASS) is only compatible with desktop operating systems below Windows 7. Sunset for BRASS was formalized with Microsoft's policy to stop supporting Windows XP as of April 8, 2014, which has required the migration of all City computer devices to Windows 7. It was also confirmed that a new version of BRASS will not be

made available to address the operating system issue. The Budget Office has worked closely with the Information Services Department staff to establish a short-term solution in order to continue using BRASS until a new system is in place.

Voice over Internet Protocol (VOIP): The Department has budgeted \$358,500 to complete the final phase of the City's VOIP project. This investment will address infrastructure needs such as switches, phones, uninterrupted power supply and licensing. Funding will come from the Department's Systems Replacement Fund.

Department Revenue and Expenditures - All Funds Combined

Funding Source ⁽¹⁾	FY 2012 Actuals	FY 2013 Actuals	FY 2014 Amended	FY 2015 Adopted	Percent Change
Beginning Fund Balance	5,580,499	5,678,736	5,491,300	3,411,900	(37.9)
Fiscal Year Revenues:					
Taxes	0	28	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	0	0	0	0	0.0
Fines	0	0	0	0	0.0
Other Revenue	62,583	77,896	1,300	0	0.0
Interdepartmental Charges for Services	11,224,280	11,149,555	10,260,000	10,765,200	4.9
Misc. Revenue	145,949	79,772	80,000	0	0.0
Transfers	0	0	0	0	0.0
Total Fiscal Year Revenues	11,432,812	11,307,251	10,341,300	10,765,200	4.1
Funding Facilitated by Department	17,013,311	16,985,987	15,832,600	14,177,100	(10.5)
Memo item:					
Citywide General Fund Support ⁽²⁾	0	0	359,900	362,300	0.7
Total Available Funding	17,013,311	16,985,987	16,192,500	14,539,400	(10.2)
Appropriations ⁽¹⁾					
Personnel Services	4,710,859	4,501,082	5,158,600	5,255,100	1.9
Non Personnel Services	5,409,086	5,552,300	6,398,800	6,712,600	4.9
Interdepartmental Services	1,283,751	1,460,643	1,543,300	1,141,200	(26.1)
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	11,403,696	11,514,025	13,100,700	13,108,900	0.1

Note:

⁽¹⁾ The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

⁽²⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Information Services Department

Department Appropriations by Fund Classification - FY 2015 only

<i>Resources</i>	<i>General</i>	<i>Special</i>	<i>Enterprise</i>	<i>Internal</i>	<i>Debt</i>	<i>Total</i>
	<i>Fund</i>	<i>Revenues</i>		<i>Capital</i>	<i>Service</i>	
Beginning Fund Balance	0	0	0	0	3,411,900	3,411,900
Fiscal Year Revenues:						
Taxes	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0
Charges for Services	0	0	0	0	0	0
Fines	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
Interdepartmental Charges for Services	0	0	0	0	10,765,200	10,765,200
Misc. Revenue	0	0	0	0	0	0
Transfers	0	0	0	0	0	0
Total Fiscal Year Revenues	0	0	0	0	10,765,200	10,765,200
Funding Facilitated by Department	0	0	0	0	14,177,100	14,177,100
Memo item:						
Citywide General Fund Support	362,300	0	0	0	0	362,300
Total Available Funding	362,300	0	0	0	14,177,100	14,539,400
Appropriations ⁽¹⁾						
Personnel Services	318,500	0	0	0	4,936,600	5,255,100
Non Personnel Services	1,500	0	0	0	6,711,100	6,712,600
Interdepartmental Services	42,300	0	0	0	1,098,900	1,141,200
Contingencies	0	0	0	0	0	0
Total Appropriations	362,300	0	0	0	12,746,600	13,108,900

Note:

⁽¹⁾ The above schedule reflects the consolidation of all funds that support operating financial activities.

Department Appropriations by Fund Type

	<i>FY 2012</i>	<i>FY 2013</i>	<i>FY 2014</i>	<i>FY 2015</i>
	<i>Actuals</i>	<i>Actuals</i>	<i>Amended</i>	<i>Adopted</i>
Operating	11,403,696	11,514,025	13,100,700	13,108,900
Capital	0	0	0	0
Debt Service	0	0	0	0
Total	11,403,696	11,514,025	13,100,700	13,108,900

Staffing

Call Center Representative: A Call Center Representative was converted to full-time employee (1.0 FTE) from a permanent part-time (.8 FTE). The

conversion will address increased call volumes, provide research and follow up on citizen calls as well as provide back-up to the ISD Help Desk service. Cost \$9,700

Department Staffing Detail

<i>Position Summary</i>					
Division	FY 2013 Adopted	FY 2014 Adopted	FY 2014 Amended	FY 2015 Changes	FY 2015 Adopted
Administration Division	6.00	7.00	7.00	(1.00)	6.00
Systems Applications Division	11.75	11.00	11.00	1.00	12.00
Computer Services Division ⁽¹⁾	30.80	30.80	30.80	0.20	31.00
Communications Division	4.00	4.00	4.00	0.00	4.00
Total	52.55	52.80	52.80	0.20	53.00

Note:

⁽¹⁾ In FY 2014, the One Call Center was transferred to ISD increasing the position count by 4.8 FTE.

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Parks, After School, Recreation and Community Services Department

The Parks, After School, Recreation and Community Services Department (PARCS) is dedicated to creating community through people, parks and programs. PARCS enriches the lives of Fresno citizens by investing in park and open space development for recreation opportunities, and by providing diverse programs and opportunities for human development and social interaction.

Parks oversees the maintenance and custodial of over 70 parks and community centers ensuring a safe and clean environment for the numerous park visitors each year. The PARCS maintenance program also aims to rehabilitate through various sources of funding and capital improvements at least one park per year. Development of additional parks is also a priority for the PARCS Department and in Fiscal Year 2014 the construction process began on two of three new parks; Martin Ray Reily and the anticipated Universally Accessible Park which will accommodate the needs of the disabled community and is the only one of its kind in the Central Valley.

PARCS continues to build partnerships and provide contracted services targeted at keeping children safe, reducing juvenile crime, increasing academic performance, increasing school attendance, teaching student's job skills and networking strategies among others. The Sports, Play, Active, Recreation for Kids

(SPARK) program provides a supervised venue for over 3,000 children daily at 29 school sites where they have the opportunity to learn and develop a healthy productive lifestyle. The award winning Youth job Preparation Program (YJPP) operates at four high schools and has served over 700 youth annually; the skills the youth acquire in the program have successfully led them to gain employment in the community. Those hired attributed this program as a major contributing factor to their success. The Community and Life and Environment Science program has been continuously nationally recognized in 22 school sites and provides hand on science activities. With the academic emphasis on Science, Technology, Engineering and Math (STEM), the program successfully assists in developing the foundation of the desired educational goals and requirements.

Recreation activities allow for citizens of all ages to experience a variety of programs such as Senior Recreation and Hot Meals, Summer Aquatics, and Sports and Neighborhood Center Recreation. The Senior Hot Meals program operates year round for three hours per day and has serves more than 40,000 meals to participants on an annual basis. The summer aquatics program provides relief from the Fresno summer heat over 35,000 attendees each year. This number is not inclusive of free days or days when the temperature reaches over 105 degrees Fahrenheit. The Aquatics Program has successfully trained students at mastering water safety through both fee based and grant funded programs. Children in the community also benefit by attending after school recreation programs at 11 neighborhood centers. On average more than 1,100 children are served daily at these sites which operate from 3 p.m. to 7 p.m. and offer a variety of recreational activities and special events.

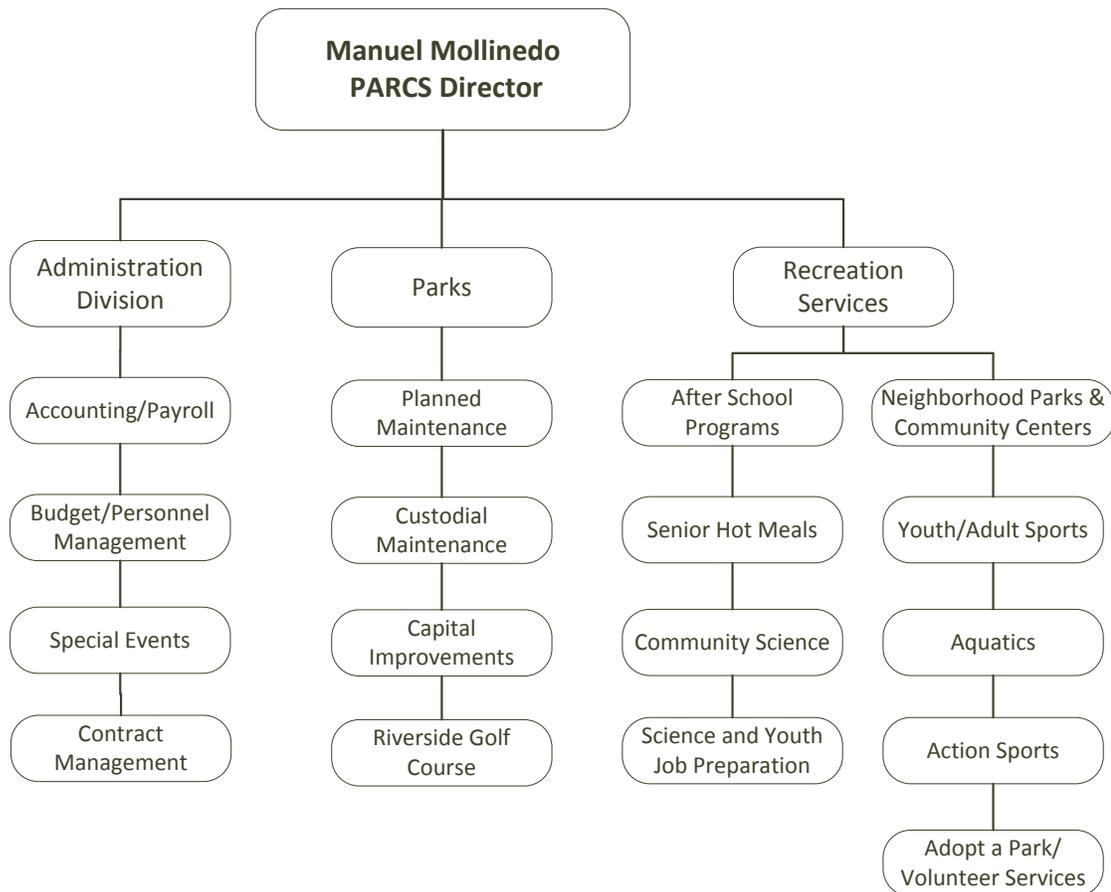
Examples of the various sports programs that are offered throughout the community for youth and adults include bitty baseball, karate, youth basketball, soccer, and summer camps. The Adult Sport Program is a year-round fee-based men's and women's organized sports league offered to organized residents. Leagues include baseball, softball, flag football and soccer. Other activities

Parks, After School, Recreation and Community Services Department

provided at various neighborhood centers include Zumba, Theater, and Karate. The summer camps provide parents a safe environment to send their children during the summer where they can acquire skills in action sports; lifestyle and fitness camp or just enjoy Pixie and Princess Camps.

Although the economic downturn significantly affected the level of services that the PARCS

Department provided to the residents of Fresno, a goal of the Department is to provide the highest quality of services with available resources. PARCS also strives to minimize additional costs to the General Fund through offsetting revenues from lower user fees, partnerships with outside organizations and by pursuing conservation efforts that minimize operating expenses.



Service Impacts

Revenues

The PARCS Department's overall revenues total \$12,307,600 or declined by \$8,541,700 compared to the FY 2014 Amended Budget. The decline is mainly due to the progression of capital activities that reflect a timing difference between anticipated expenditures in FY 2014 and revenue reimbursements budgeted in FY 2015. This timing difference corresponds to The UGM Park Polk/Gettysburg – Universal Accessible Park project at \$5,000,000 and the Martin Ray Reilly Park project at \$2,683,800.

Expenditures

Non-Personnel changes: The Department's Non-Personnel Budget reflects a \$7,659,500 reduction compared to the FY 2014 Amended Budget primarily as a net result of declining capital and increased operational activities as summarized below.

Capital changes - \$8,357,600 net reduction

- \$1,113,100 reduction for the Cultural Arts District Project; \$1,305,500 budgeted in FY 2015 to complete project.
- \$2,683,100 reduction for the Martin Ray Reilly Park Project; \$436,500 budgeted in FY 2015 to complete project.
- \$4,036,100 reduction for the UGM Park Polk/Gettysburg – Universal Accessible Park; \$1,562,100 budgeted in FY 2015 to complete project.
- \$1,000,000 in non-personnel appropriations earmarked for the Holmes Park Improvements. The Project's overall budget is \$1,125,000.

Operational activities - \$1,044,600 increase

- \$130,000 increase above FY 2014 Adopted to cover anticipated water and PG&E rate increases.
- \$205,900 increase for materials and supplies for Afterschool programs-After School Recreation, Fresno Best, and Community Science.
- \$317,000 increase inclusive of Woodward Shelters budgeted at \$215,000 and pool assessments at \$38,000, along with Mosqueda air conditioning enclosures at \$40,000.

- \$415,900 budgeted for capital improvements and any unanticipated or emergency projects.

New Equipment funded by Citywide Replacement

Reserve: Additional equipment needs totaling \$199,500 for the PARCS Department will be funded through the capital replacement funding and is budgeted under the General City Purpose Department. The additional equipment needs are summarized below.

- \$80,400 for replacement of vehicles greater than seven years.
- \$40,000 for replacement of 20+ year old equipment and will eliminate the need for Planned Maintenance staff to travel to various City sites to access working equipment.
- \$14,100 for personal computer replacements.
- \$50,000 for Planned Maintenance relocation from Roeding Park due to Chaffee Zoo expansion. Planned Maintenance will be relocating to a City property located at 665 Fulton Street. This property will need electrical upgrades, security fence, and alarm system.
- \$15,000 for resurfacing outside courts at Romain along with funding for ancillary operational needs.

Interdepartmental (ID) Property Self-Insurance

Charges: The Department's Budget includes \$275,400 in increased Property Self-Insurance base charges. The additional charges correspond to increased claims associated with the Department for previous fiscal years.

City Policy on CDBG Appropriations: Per City policy, FY 2015 CDBG appropriations are centralized under the DARM Department. A total of \$1,378,800 in CDBG appropriations will be committed to the PARCS' After School, Senior Citizens, and capital programs. The PARCS' staff will oversee and execute these programs, while DARM will provide eligibility oversight in the use of appropriations. In addition, it should be noted that PARCS' personnel assigned to these programs under the CDBG umbrella will continue to be managed and report to their respective Department's chain of command.

Parks, After School, Recreation and Community Services Department

The table to the right highlights CDBG appropriations funding PARCS' programs.

Senior Hot Meals (SHM)

Program: The FY 2015 Budget for SHM includes resources to provide approximately 40,000 hot meals to seniors, which are equal to the number of meals projected for FY 2014. The SHM Program is budgeted at \$296,000 (\$144,400 GF and \$151,600 CDBG) or

\$61,700 below the FY 2014 Amended Budget primarily due to lower Workers' Compensation charges. The meals are scheduled to be provided at six (6) Community Centers (Lafayette, Mary Ella Brown, Mosqueda, Pinedale, Senior Citizens Village and Ted C. Wills). The program will add back one (1) hour of service delivery time at Mosqueda, Pinedale and Ted C. Wills.

The SHM Program will continue to partner with the Fresno Madera Area Agency on Aging (FMAAA) to deliver healthy nutritious meals to the senior population in Fresno. The value of the FMAAA partnership is over \$200,000 in meals and site management support. The PARCS Department will continue to partner with outside groups and obtain grants to operate the senior exercise program. The open SHM Centers are strategically deployed throughout the community with operations occurring in Central Fresno (Lafayette and Ted C. Wills), North Fresno (Pinedale), Southeast Fresno (Mosqueda & Senior Citizens Village), and Southwest Fresno (Mary Ella Brown). Three (3) Centers (Lafayette, Mary Ella Brown and Senior Citizens

	PARCS' After School Program			PARCS' Senior Citizen Program		
	PARCS			PARCS		
	FY 2014 Amended Budget	DARM FY 2015 Budget	Combined Variance	FY 2014 Amended Budget	DARM FY 2015 Budget	Combined Variance
Pers	0	558,600	558,600	81,000	92,700	11,700
NonPers	0	65,400	65,400	43,900	44,700	800
IDs	0	53,900	53,900	26,700	14,200	(12,500)
Total	0	677,900	677,900	151,600	151,600	0

	PARCS' Capital Projects			Total Programs Combined		
	PARCS			PARCS		
	FY 2014 Amended Budget	DARM FY 2015 Budget	Combined Variance	FY 2014 Amended Budget	DARM FY 2015 Budget	Combined Variance
Pers	27,000	1,000	(26,000)	108,000	652,300	544,300
NonPers	292,000	547,300	255,300	335,900	657,400	321,500
IDs	106,000	1,000	(105,000)	132,700	69,100	(63,600)
Total	425,000	549,300	124,300	576,600	1,378,800	802,200

Village) will operate Monday thru Friday from 10am to 1pm, while Mosqueda, Pinedale and Ted C. Wills will operate from 9 a.m. to 1 p.m. Monday thru Friday.

Staff will provide the meal service and program compliance documentation, recreational activities, volunteer coordination/recruitment, and monthly dances. The Ted C. Wills Community Center will have two senior coordinators assigned to the Center because of the size of the site. The SHM Program will continue to have a site monitor that will assist staff in compliance and paper work with reporting needs. The monthly dances will be held at the Ted C. Wills Community Center.

Animal Control: The Department's budget includes \$3,230,300 for animal control; no change from the amount earmarked for the program in FY 2014.

Department Revenue and Expenditures - All Funds Combined

Funding Source ⁽¹⁾⁽²⁾	FY 2012 Actuals	FY 2013 Actuals	FY 2014 Amended	FY 2015 Adopted	Percent Change
Beginning Fund Balance	1,177,588	1,988,917	556,600	(8,668,600)	(1657.4)
Fiscal Year Revenues:					
Taxes	110	363	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	1,214,028	1,076,045	13,139,500	13,297,300	1.2
Charges for Services	1,992,674	2,064,275	2,220,900	2,242,500	1.0
Fines	16,888	0	0	0	0.0
Other Revenue	851,111	852,879	527,900	707,700	34.1
Interdepartmental Charges for Services	59	0	0	0	0.0
Misc. Revenue	577,871	445,510	2,195,300	2,525,700	15.1
Transfers	2,205,835	2,084,258	2,209,100	2,203,000	(0.3)
Total Fiscal Year Revenues	6,858,576	6,523,330	20,292,700	20,976,200	3.4
Funding Facilitated by Department	8,036,164	8,512,247	20,849,300	12,307,600	(41.0)
Memo item:					
Citywide General Fund Support ⁽³⁾	8,894,683	9,157,760	10,772,500	11,216,000	4.1
Total Available Funding	16,930,847	17,670,007	31,621,800	23,523,600	(25.6)
Appropriations ⁽¹⁾⁽²⁾					
Personnel Services	5,256,191	5,706,920	6,069,900	6,588,800	8.5
Non Personnel Services	8,391,741	9,166,500	24,422,800	16,763,300	(31.4)
Interdepartmental Services	2,584,857	2,398,252	2,300,400	2,315,400	0.7
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	16,232,789	17,271,672	32,793,100	25,667,500	(21.7)

Note:

⁽¹⁾ The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

⁽²⁾ CDBG revenue is captured in the Mayor/City Manager Department; however appropriations are centralized in the DARM Department while CDBG funded services are performed by citywide departments.

⁽³⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Parks, After School, Recreation and Community Services Department

Department Appropriations by Fund Classification - FY 2015 only

<i>Resources</i>	<i>General Fund</i>	<i>Special Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal Service</i>	<i>Debt Service</i>	<i>Total</i>
Beginning Fund Balance	0	(7,148,400)	(1,941,300)	421,100	0	0	(8,668,600)
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	48,000	13,249,300	0	0	0	0	13,297,300
Charges for Services	1,472,900	662,100	54,500	53,000	0	0	2,242,500
Fines	0	0	0	0	0	0	0
Other Revenue	214,000	227,300	700	265,700	0	0	707,700
Interdepartmental Charges for Services	0	0	0	0	0	0	0
Misc. Revenue	143,700	70,800	2,311,200	0	0	0	2,525,700
Transfers	146,900	(146,900)	0	(158,000)	0	2,361,000	2,203,000
Total Fiscal Year Revenues	2,025,500	14,062,600	2,366,400	160,700	0	2,361,000	20,976,200
Funding Facilitated by Department	2,025,500	6,914,200	425,100	581,800	0	2,361,000	12,307,600
Memo item:							
Citywide General Fund Support ⁽¹⁾	11,216,000	0	0	0	0	0	11,216,000
Total Available Funding	13,241,500	6,914,200	425,100	581,800	0	2,361,000	23,523,600
Appropriations ⁽²⁾							
Personnel Services	5,234,900	1,283,400	44,000	26,500	0	0	6,588,800
Non Personnel Services	5,824,300	5,503,000	2,520,800	554,200	0	2,361,000	16,763,300
Interdepartmental Services	2,182,300	126,400	5,600	1,100	0	0	2,315,400
Contingencies	0	0	0	0	0	0	0
Total Appropriations	13,241,500	6,912,800	2,570,400	581,800	0	2,361,000	25,667,500

Note:

⁽¹⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the Finance Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

⁽²⁾ CDBG revenue is captured in the Mayor/City Manager Department; however appropriations are centralized in the DARM Department while CDBG funded services are performed by citywide departments.

Department Appropriations by Fund Type

	<i>FY 2012 Actuals</i>	<i>FY 2013 Actuals</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Adopted</i>
Operating	12,065,166	12,234,170	15,172,000	16,826,400
Capital	1,818,757	2,790,475	15,257,400	6,480,100
Debt Service	2,348,866	2,247,027	2,363,700	2,361,000
Total	16,232,789	17,271,672	32,793,100	25,667,500

Staffing

PARCS Director Position Funded: The Director's position is budgeted at \$191,700 (including salary and fringe costs) compared to being classified as defunded (no assigned budget dollars) in FY 2014.

New Permanent Positions: The PARCS Department's Budget includes 14 new permanent positions totaling \$616,700. It should be noted that 10 of the 14 new positions were established to replace temporary positions used in prior fiscal years. It was found that the respective work load for the ten positions correspond to services needed year round, eventually leading to the potential elimination of temporary staff due to Fresno Charter employment restrictions that cap temporary employees to 2,080 hours over two years. Thus, PARCS has experienced the issue of losing seasoned temporary personnel due to the maximum amount of allowable work hours or due to their finding permanent employment outside of the PARCS Department. The establishment of the ten permanent positions is anticipated to address involuntary or voluntary temporary staff turnover while fostering long-term and seasoned permanent employees. Below summarizes the 14 new permanent positions.

Replacement of Temporary Staff - \$431,300

- \$39,200 for one Community Recreation Assistant position. The position will assist in the planning, organizing and facilitating of various events that take place under the Special Events Section. The position will also assist with reservation, booking, and accounting of operations (including working with event promoters) for Memorial Auditorium, Woodward Park Amphitheater, Chukchansi Park Stadium, park reservations and compliance with City insurance requirements.
- \$66,800 for one Concrete Finisher position. The position will be dedicated to completing concrete projects, both capital and operational throughout the fiscal year. PARCS had utilized one temporary Concrete Finisher to fulfill these duties in prior fiscal years. The permanent position will foster retention of needed skills,

- \$237,400 for six Laborer positions as segmented by assignment.
 - Two Laborer positions will be assigned to the Regional Sports Complex that is made up of 110 acres of baseball, softball and soccer fields and is utilized year round for internal and external sports leagues. With this level of usage the sports fields require a continuous level of dedicated maintenance.
 - One Laborer position will be dedicated to providing maintenance at various venues at Woodward Park, such as the BMX track, group activity areas, Shinzen Gardens, and amphitheater. The BMX track is one of the most technical tracks in the nation and, as such, requires dedicated maintenance functions. Special focus has been placed on maintenance at the group activity area in an attempt to increase reservation levels. Shinzen Gardens' maintenance is necessary to comply with negotiated contract.
 - One Laborer position will be dedicated to providing assistance to a permanent painter. Typical duties include paint preparation work such as sanding, scraping, masking, as well as covering floors.
 - One Laborer position will be dedicated to providing assistance to the new Concrete Finisher permanent position.
 - One Laborer position will be tasked solely with Graffiti abatement in a manner consistent to the Police Department's Graffiti Abatement Program and will address the removal of graffiti at all neighborhood centers, regional parks, and community centers (where allowed by Community Based Organization contracts).
- \$48,800 for one Property Maintenance Worker (PMW) position. The position will provide additional needed assistance to existing staff within the Parks Maintenance Division. This Division addresses 6,000 work orders annually on average to service over 70 parks. Division staff also addresses emergency and hazard issues in addition to normal requests for service.

Parks, After School, Recreation and Community Services Department

- \$39,200 for one Community Recreation Assistance position. The position will be responsible for providing support to the Fresno United Neighborhoods (FUN) Board, Regional Park Reservation and assist in orienting training, instructing, directing of temporary staff and senior volunteers.

Additional New Permanent Positions - \$185,300

- \$39,200 for one Community Recreation Assistant position. The position will provide support to the Recreation Division. This is intended to free up higher paid staff to perform duties in alignment with their scope of responsibility and who are currently performing administrative duties.
- \$58,200 for one Parks Supervisor I position. The position will ensure equal distribution and oversight of projects with existing Parks Supervisor I under the Parks Planned Maintenance Division. As mentioned previously, the Division services all of the PARCS' facilities and currently receives an average of 6,000 work orders annually to service over 70 parks.
- \$48,800 for one Parks Maintenance Lead Worker position. The position will oversee both the adult offender participants and the laborers at the Regional Sports Complex. The Adult Offender Program allows for offenders who are sentenced to perform community services to assist in the general litter pick up at all City parks. Recently, the Regional Sports Complex was added as a reporting site.
- \$39,100 for one Community Recreation Assistance position. The position will oversee the Parks Planned Maintenance Division's work order issuance and tracking system. This system in conjunction with the recent implementation of an internal cost accounting process has allowed for better data tracking in order to more accurately reflect the level of services at the City's parks.

Permanent Position Conversions: The PARCS Department's Budget includes three position conversions totaling \$67,900. It should be noted that

the conversions were recommended by the Personnel Services Department after performing an organizational restructure analysis on staff and assigned job duties. Highlighted below are the three conversions.

- \$19,900 incremental increase due to the conversion of a permanent Recreation Specialist to a Community Coordinator. The position will provide support to the Youth Preparation Program such as meeting with school site coordinators; administrate resource materials and calendaring events. In addition, the position will be responsible for various contracts such as Sports Play Active Recreation for Kids (SPARK) and Adopt-A-Park.
- \$14,200 incremental increase due to the conversion of a permanent Recreation Specialist to a Community Coordinator. The position is responsible for special City and non-city events.
- \$33,800 incremental increase due to the conversion of a permanent Recreation Specialist to a Parks Manager. The position is scheduled to be filled by a Parks Supervisor II that is performing the duties at a manager level per Personnel Services Department's evaluation.

Other Personnel Funding Changes: The following summarizes significant changes to personnel appropriations.

- \$15,100 reduction in temporary staffing costs compared to the FY 2014 Amended Budget. The reduction primarily resulted from a policy to establish permanent positions historically performed by temporary personnel that reach the 2,080 hour cap over two years in conjunction with assigned duties exceeding seasonal work status.
- \$25,800 reduction in employee leave payoffs due to historically less cash payments by employees on eligible leave balances.
- \$77,400 reduction in Workers' Compensation costs as a result of the City's three year average methodology that establishes an amount to provide coverage for future payments.

Parks, After School, Recreation and Community Services Department

Department Staffing Detail

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2013 Adopted</i>	<i>FY 2014 Adopted</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Changes</i>	<i>FY 2015 Adopted</i>
Administration Division	6.00	7.00	7.00	3.83	10.83
Recreation Division	23.00	23.00	23.00	(5.17)	17.83
Parks Division	20.00	20.00	20.00	9.13	29.13
After School Division	3.00	2.00	2.00	3.83	5.83
Total	52.00	52.00	52.00	11.62	63.62

Note:

The 11.62 position increase represents 14 new permanent positions funded and authorized for ten months. This increase corresponds to establishing ten permanent positions to maintain seasoned employees potentially lost due to City policy to release temporary staff after accumulating 2,080 hours over two years. The additional four positions will help the Department maintain ongoing services and emergency issues after several years of budget cuts. It should also be noted that the PARCS' After School programs receive CDBG funding in FY 2015. Due to the City's policy to centralized CDBG appropriations, the DARM Department will incur labor charges for 4.17 PARCS FTEs servicing After School programs funded by CDBG. But, the 4.17 FTEs are reported and managed under the PARCS Department.

Impact of Capital Infrastructure on Operations

PARCS maintains a capital improvements schedule that identifies, categorizes, and prioritizes the various needs in the City's 80+ parks. Among these categories is the development of additional green space and amenities throughout neighborhoods, and the rehabilitation and improvement of existing parks. The expected future maintenance is detailed below:

PARK DEVELOPMENT: This category is anticipated to generate ongoing operations and maintenance costs after completion of each new park. The parks that are expected to be completed on or before FY2016 are the Martin Ray Reilly and Universally Accessible Park (UAP). They will require ongoing maintenance in landscaping, janitorial, utilities and routine maintenance. Based on engineering estimates, the operational and future replacement costs for Martin Ray Reilly can range between \$55,000 to \$118,000 in

the first two years with increased costs in future years. The UAP is first of its class in the City and a similar park does not exist to gauge operational costs. As a start to estimating future operational costs, it is believed that UAP's operational costs will consist of at least one full time staff, supplies, equipment, utilities and other operational costs required for the maintenance and upkeep.

PARK REHABILITATION AND IMPROVEMENT: No significant additional costs are anticipated for parks that are currently operating. Improvements in the current systems, including lighting, may generate potential savings in future years; however, such savings may be offset by increases in utilities and other operating costs.

Personnel Services Department

The Personnel Services Department's mission is to provide and facilitate the delivery of effective customer service through collaborative and diplomatic efforts, employing the values of integrity, compassion, and respect.

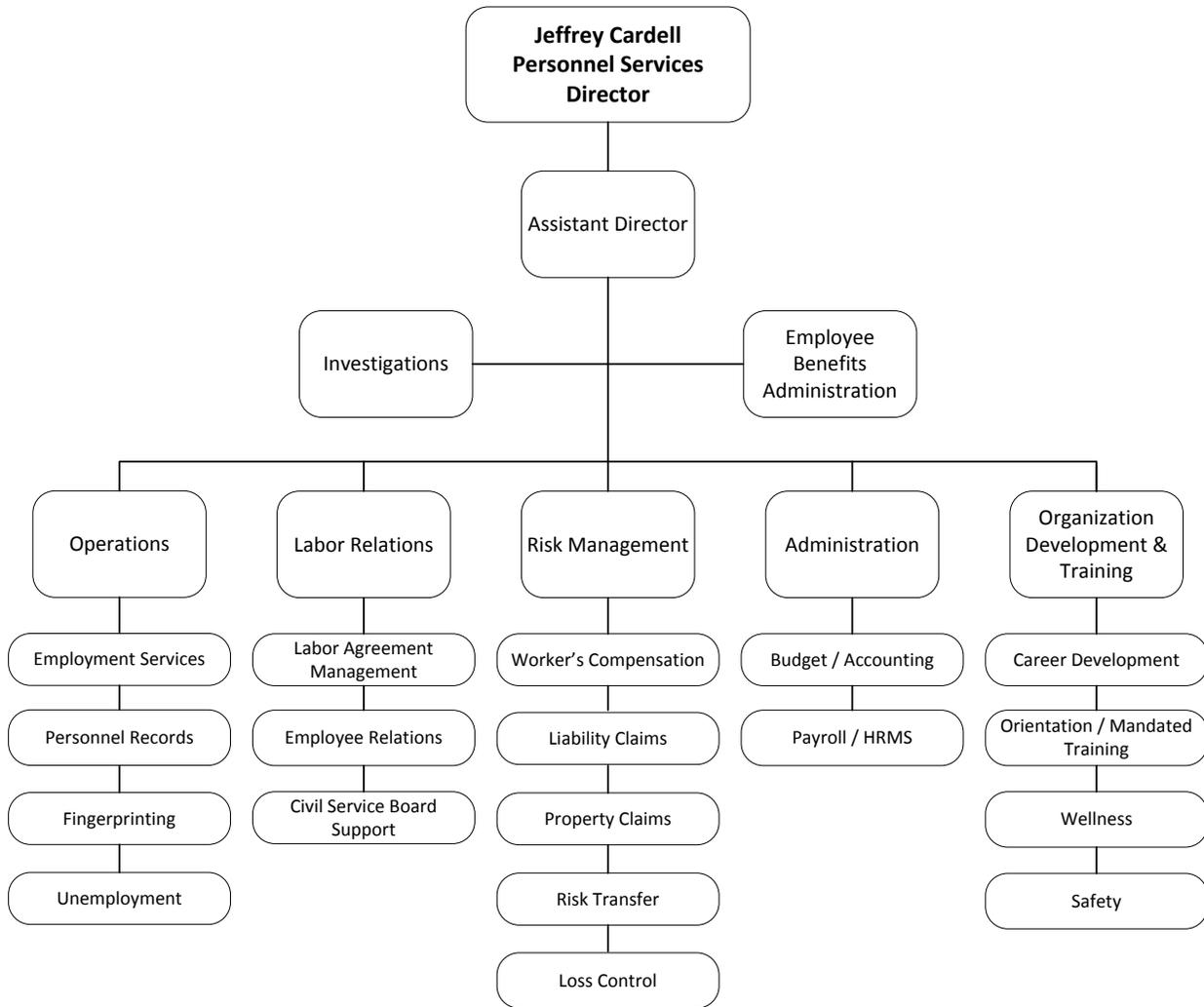
The Department consults Citywide with department management on personnel matters, negotiates and maintains MOU's with City bargaining units, processes grievances, investigates employee concerns, serves as support staff to the Civil Service Board, and manages the interactive process. The Department also manages benefit plan enrollments and the Employee Assistance Program; provides new employee training and ongoing staff development;

develops and updates personnel policies; implements and manages data modules to improve employee access to training opportunities and online personnel information; recruits and tests applicants for City positions; administers bilingual skill examinations; and maintains personnel data and employee files for the City workforce.

The Risk Management Division manages employee Workers' Compensation and Unemployment Insurance claims; provides loss control services through Citywide safety programs; ensures compliance with the City indemnification policy through contract review; and processes property and liability claims through resolution and subrogation recovery.

The overall goal of the Department is to add value to the City by providing outstanding service while proactively identifying opportunities for streamlining, protecting the City's assets and consolidating efforts. We strive to enhance working relationships at all levels to create a harmonious and efficient environment.

Personnel Services Department



Service Impacts

Revenues

For FY 2015, the Personnel Services Department will generate \$22,419,000 in revenues, which is a decline of \$2,533,800. This is due primarily to a \$2.1 million decrease in the support necessary for the City's Unemployment Insurance Program. As the economy has improved the demand for the City's Unemployment Insurance program has declined. The reduced usage has created a carryover in the fund, which will be used to operate the program in FY 2015.

FY 2015 Fixed Reimbursements for the City's Workers' Compensation program are budgeted at \$11,240,700, which is a decrease of \$375,400. Revenues are budgeted to meet the projected demand for the program in FY 2015.

FY 2015 Fixed Reimbursements for the City's Risk program are budgeted at \$10,770,000, which is a decrease of \$167,700. Revenues are budgeted to meet the projected demand for the program in FY 2015.

Expenditures

For FY 2015, the Personnel Services Department's appropriations are budgeted at \$29,314,900 or a decline of \$893,600 as compared to the FY 2014 Amended. Again this is due in large part to the decrease in support necessary for the Unemployment Program.

Unemployment Insurance Program: The FY 2015 Budget for the Unemployment Insurance Program includes a decrease of \$1,086,000. The Program's operating budget for FY 2015 is \$1 million.

Transcription Services: The FY 2015 Budget includes an additional \$21,800 for transcription services to cover the increasing costs of this service.

Employee Assistance Program: The FY 2015 Budget includes an additional \$12,500 to fund the City's contract for the Employee Assistance Program.

American All-Risk Loss Administrators (ARRLA): The FY 2015 Budget includes \$114,000 to address a cost increase included in the City's service agreement with ARRLA.

Annual Assessment: The City's annual assessment paid to the State of California, Department of Insurance and Industrial Relations is projected to cost \$516,000 in FY 2015. Included in the FY 2015 Budget is a \$196,000 increase to the Specialized Services/Technical account to address the expected cost.

Insurance: Excess Workers' Compensation Insurance is expected to cost \$319,000 in FY 2015, which is \$61,000 less than the \$380,000 included in the FY 2014 Budget. As such, FY 2015 insurance appropriations for the Workers' Compensation program are budgeted to decrease by \$61,000.

Personnel Services Department

Department Revenue and Expenditures - All Funds Combined

<i>Funding Source</i> ⁽¹⁾	<i>FY 2012 Actuals</i>	<i>FY 2013 Actuals</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Adopted</i>	<i>Percent Change</i>
Beginning Fund Balance	4,982,474	2,912,830	2,978,800	7,059,400	137.0
Fiscal Year Revenues:					
Taxes	0	0	0	0	0.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	0	0	0	0	0.0
Charges for Services	18,179	24,939	18,500	12,800	(30.8)
Fines	25	0	255,000	375,000	47.1
Other Revenue	31,601	35,949	25,500	20,500	(19.6)
Interdepartmental Charges for Services	26,391,666	25,233,210	24,653,800	22,010,700	(10.7)
Misc. Revenue	605	221	0	0	0.0
Transfers	383,400	(899,462)	0	0	0.0
Total Fiscal Year Revenues	26,825,476	24,394,857	24,952,800	22,419,000	(10.2)
Funding Facilitated by Department	31,807,950	27,307,687	27,931,600	29,478,400	5.5
Memo item:					
Citywide General Fund Support ⁽²⁾	0	2,665,547	2,904,100	2,954,200	1.7
Total Available Funding	31,807,950	29,973,234	30,835,700	32,432,600	5.2
Appropriations					
Personnel Services	2,793,381	2,543,062	2,745,800	2,881,500	4.9
Non Personnel Services	8,419,818	7,383,658	8,770,500	7,510,600	(14.4)
Interdepartmental Services	2,664,211	1,719,993	1,401,800	1,206,400	(13.9)
Contingencies	15,017,711	13,149,453	17,290,400	17,716,400	2.5
Total Departmental Expenditures	28,895,121	24,796,166	30,208,500	29,314,900	(3.0)

Note:

⁽¹⁾ The above schedule reflects the consolidation of all funds that support operating financial activities.

⁽²⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Department Appropriations by Fund Classification - FY 2015 only

	<i>General</i>	<i>Special</i>			<i>Internal</i>	<i>Debt</i>	
<i>Resources</i>	<i>Fund</i>	<i>Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Service</i>	<i>Service</i>	<i>Total</i>
Beginning Fund Balance	0	0	0	0	7,059,400	0	7,059,400
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	0	0	0	0
Charges for Services	12,800	0	0	0	0	0	12,800
Fines	0	0	0	0	375,000	0	375,000
Other Revenue	0	0	0	0	20,500	0	20,500
Interdepartmental Charges for Services	0	0	0	0	22,010,700	0	22,010,700
Misc. Revenue	0	0	0	0	0	0	0
Transfers	0	0	0	0	0	0	0
Total Fiscal Year Revenues	12,800	0	0	0	22,406,200	0	22,419,000
Funding Facilitated by Department	12,800	0	0	0	29,465,600	0	29,478,400
Memo item:							
Citywide General Fund Support ⁽¹⁾	2,954,200	0	0	0	0	0	2,954,200
Total Available Funding	2,967,000	0	0	0	29,465,600	0	32,432,600
Appropriations							
Personnel Services	2,225,100	0	0	0	656,400	0	2,881,500
Non Personnel Services	288,300	0	0	0	7,222,300	0	7,510,600
Interdepartmental Services	453,600	0	0	0	752,800	0	1,206,400
Contingencies	0	0	0	0	17,716,400	0	17,716,400
Total Appropriations	2,967,000	0	0	0	26,347,900	0	29,314,900

Note:

⁽¹⁾ The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

Department Appropriations by Fund Type

	<i>FY 2012</i>	<i>FY 2013</i>	<i>FY 2014</i>	<i>FY 2015</i>
	<i>Actuals</i>	<i>Actuals</i>	<i>Amended</i>	<i>Adopted</i>
Operating	28,895,121	24,796,166	30,208,500	29,314,900
Capital	0	0	0	0
Debt Service	0	0	0	0
Total	28,895,121	24,796,166	30,208,500	29,314,900

Personnel Services Department

Staffing

Position Funding: Full funding for two Human Resource Analysts and a Senior Secretary has been restored in the FY 2015 Budget. At the beginning of

FY 2014, these positions were initially defunded to assist in balancing the General Fund. Subsequently, in FY 2014, the funding for these positions was reinstated. Cost: \$192,000

Department Staffing Detail

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2013 Adopted</i>	<i>FY 2014 Adopted</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Changes</i>	<i>FY 2015 Adopted</i>
Human Resources Admin. Division	4.00	4.00	4.00	0.00	4.00
Organization Dev. & Training Division	2.00	1.00	1.00	0.00	1.00
Human Resources Operations Division	10.00	12.00	12.00	0.00	12.00
Labor Relations Division	3.00	3.00	3.00	0.00	3.00
Loss Control Division	3.00	2.00	2.00	0.00	2.00
Risk Management Division	8.00	8.00	8.00	0.00	8.00
HR Classification and Compensation	1.00	1.00	1.00	0.00	1.00
Total	31.00	31.00	31.00	0.00	31.00

Police Department

The Police Department (PD) is committed to reducing crime, responding to emergency and non-emergency calls for service timely, and enhancing the safety of motorists. Members of the Police Department treat customers and employees with compassion, dignity, and respect.

The primary goal of the Police Department is to respond timely to emergency calls for service and to prevent crimes and traffic collisions from occurring.

In an effort to prevent crime, the Department quickly identifies trends at an early stage through the analysis of data. Supervisors and staff members then develop strategies, effectively deploy resources and ensure that immediate follow-up is conducted to apprehend those responsible.

In an effort to prevent traffic collisions, supervisors and staff develop strategies to address collision trends while traffic officers are deployed to locations based on collision data.

The Police Department is a professional organization that prides itself on delivering the highest level of quality service possible. PD employees are dedicated public servants who care deeply about the Fresno community and serve with compassion, honesty and sincerity. Each member is committed toward the overall mission of enhancing safety, service and trust with our community.

Police employees strongly value and continually seek to foster partnerships with members of the community through programs such as Crime Stoppers, "Bringing Broken Neighborhoods Back to Life," Neighborhood Watch, Police Activities League,

Citizens on Patrol, Citizens Police Academies, the Chief's Advisory Board, and the Mayor's Gang Prevention Initiative. Striving to maintain the confidence, support and trust of our community is the foundation for our success.

Fresno Police Department leaders recognize that people make the difference in any organization. PD is committed to recruiting the most qualified candidates and providing them with the training, technology and equipment available that will allow them to do their job safely and efficiently. Thanks in large part to the outstanding efforts of the men and women of the Fresno Police Department, the residents of Fresno have seen a 37 percent decrease in violent crime since 2001.

For the third straight year violent crime decreased in our city with a 7 percent reduction in 2013. The most notable was a 22 percent decline in homicides. Property crimes also fell by 12 percent. In fact, for the first time in over a decade, every single crime category decreased in our city. A remarkable accomplishment when considering the significant loss of personnel experienced by the Department combined with a strained criminal justice system. The credit truly belongs to the hard working men and women of the Fresno Police Department and the partnerships we have formed with neighborhoods and community organizations.

We also continue to see fewer people injured on our roadways as a result of a motor collision. During the past 12 years Fresno has experienced a 43 percent reduction in injury collisions and a 42 percent reduction in fatal collisions.

This past year the newly formed Homeless Task Force was established to eliminate encampments and to facilitate services to those who have found themselves in difficult circumstances. This task force has had an incredible impact on reducing victimization amongst the homeless and eliminating blight caused by encampments.

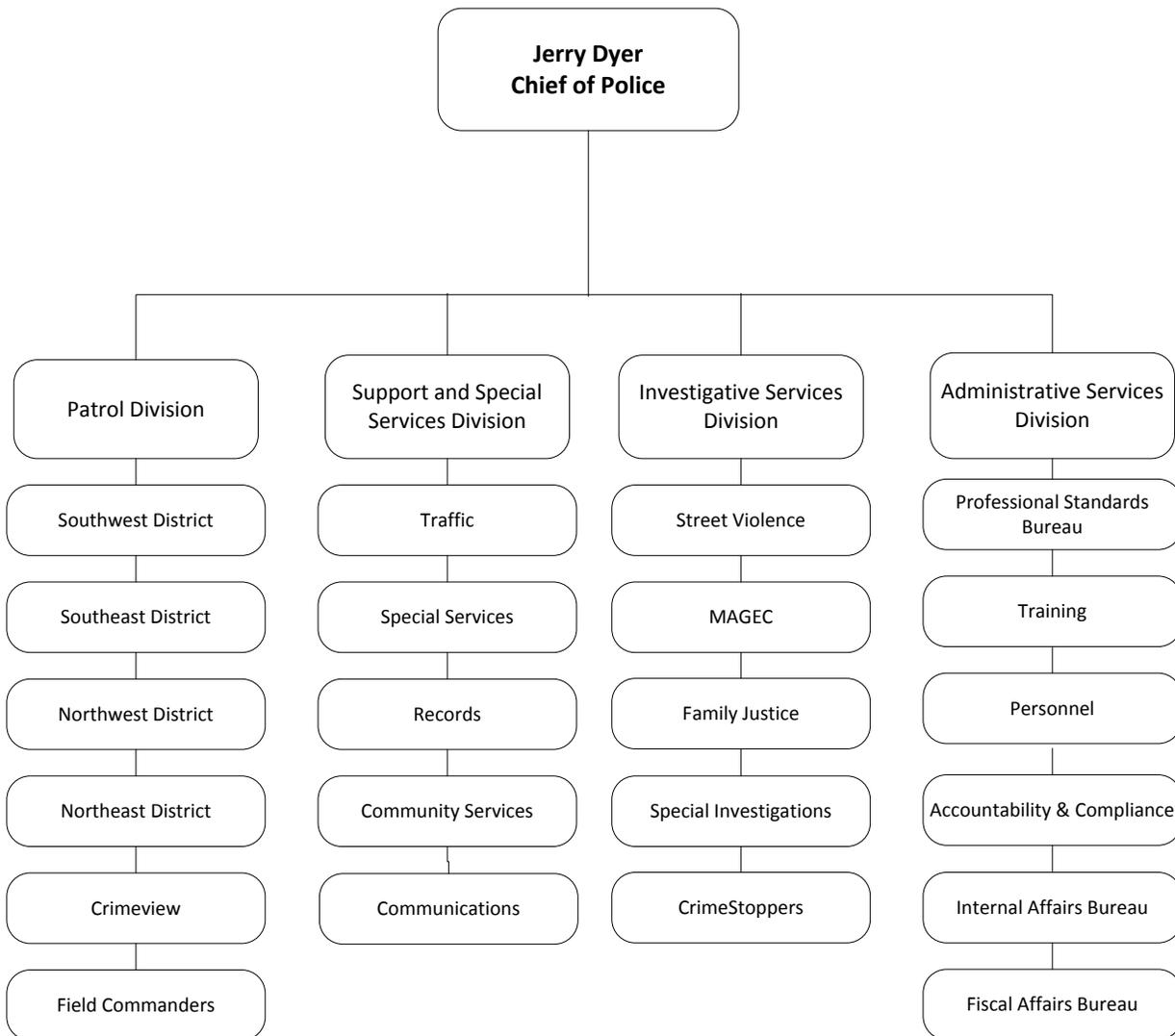
There were many changes in the Department in 2013. Lieutenants replaced Captains as District Commanders and previous commanders were

Police Department

placed in positions of increased authority. All of this was done to increase the level of experience for our command staff and to minimize stagnation within the Department due to a lack promotional opportunities. The immediate results have been impressive, but the real payoff has yet to come.

The Fresno Police Department continues to explore evolving technology through the creation of the

“Joint Multi-Purpose Crime Center”, the implementation of Predictive Policing, and a future “Real Time Crime Center” to open in the middle of 2014. This technology will dramatically increase our ability to address crime trends and provide real time information to responding officers and Investigators in the field.



Service Impacts

Revenue

The Police Department's overall revenues total \$15,409,800 and declined by \$3,774,800 compared to the FY 2014 Amended Budget. The reduction is attributed to two main elements. First, FY 2015 revenues reflect a \$3,113,500 drop in existing grant revenues as they move forward under allotted life cycles as well as expire before or during FY 2015. The depletion of grant funding is further discussed in the expenditure service impact section by specific funding source. Secondly, an agreement between the Police Department and the Airports Department dissolved the service of eleven Police Officers at Fresno Yosemite International Airport in FY 2014. The Police Department's Budget does not include a reimbursement for the eleven officers which had totaled \$1,415,100 in the FY 2014 Amended Budget.

Expenditures

Non-Personnel changes: The Department's operating Non-Personnel Budget reflects a \$587,800 reduction compared to the FY 2014 Amended Budget, primarily as a result of a \$418,900 decline in the Asset Forfeitures Fund (AFF) appropriations. The AFF's significant decline is due to the Department of Justice's policy that appropriations can only be established for seizure monies that have been distributed and recorded in the AFF's cash account. The AFF is projected to carry forward \$112,100 from FY 2014, while no new seizure monies are budgeted for FY 2015 at this time. The FY 2015 appropriations consists of \$100,000 in "Flash Fund" cash that is vital for undercover drug operations, and the remaining \$12,100 will go toward the final two helicopter lease payments totaling \$108,000. The Department's General Fund Budget includes two items historically funded by the AFF which is unable to provide funding at this time. The first item is \$100,000 for "Buy Funds," and the second item is \$100,000 for ammunition.

New Equipment funded by Citywide Replacement Funding: Additional equipment needs totaling \$306,600 for the Police Department will be funded through the capital replacement funding and is

budgeted under the General City Purpose Department and by \$40,000 from the Chief's Foundation. The additional equipment needs are summarized below.

- \$110,000 for portable radio replacement. The Department is in the process of replacing 450 portable radios. In FY 2014, \$110,500 was approved and appropriated that allowed PD to purchase 175 replacement radios. The \$110,000 budgeted in FY 2015 will be used towards addressing the replacement of the remaining 275 radios. The remaining replacement radios will be financed through a lease purchase program.
- \$5,500 for GPS Vehicle Tracking units that were historically funded under the AFF. These units allow officers to reliably and discreetly track criminal activity and ultimately remove criminals from the streets.
- \$58,800 lease payment for 18 plain police vehicles for detective and undercover operations.
- \$42,300 lease payment for 14 Police Motorcycles.
- \$90,000 to purchase 50 body cameras along with associated hardware, software, and storage.

Interdepartmental (ID) Technology Service Charges:

The Department's Budget includes \$907,500 in increased base charges provided by the Information Services Department (ISD). ISD restructured their Desktop and PeopleSoft support services methodology that now corresponds to a Department's number of personal computers and laptops.

Police Patrol Vehicles: The Department's Budget includes \$500,000 for two lease payments that correspond to 50 police vehicles ordered in FY 2014. An additional 50 vehicles are scheduled to be ordered in FY 2015 resulting in one \$250,000 lease payment with an April 10th due date. It should be noted that another 50 police vehicles are planned for FY 2016 for a total of 150 vehicles over three years. The financing for the patrol cars will also cover emergency operation equipment, radios, laptop computers, and prisoner cages.

Police Department

Grants: Total grant appropriations for FY 2015 are \$3,486,700, or \$3,116,400 a decrease from the FY 2014 Amended Budget. The overall decline in grants corresponds to an interdepartmental policy for the Development and Resource Management (DARM) Department to hold central oversight of citywide Community Development Block Grant (CDBG) appropriations. In addition, the overall appropriation reduction for grants reflects the remaining available funding for existing grants as well as grant expirations before or during FY 2015.

CDBG Appropriations - \$1,365,700 reduction

- \$482,300 reduction due to a funding shift regarding Police Bureau Impact Teams within the Police Department. The assigned sworn positions totaling 4.30 FTEs are budgeted 100 percent under the General Fund versus CDBG in past fiscal years.
- \$883,400 reduction from moving the Graffiti Abatement Program's CDBG appropriations from the Police Department to the DARM Department. For FY 2015, the Graffiti Abatement Program will continue to have their operations paid with General Fund and CDBG resources. Labor, operations and maintenance, as well as ID costs approved for CDBG funding will now be reported under the DARM Department, and the Program's General Fund appropriations will continue to be reported under the Police Department. In addition, Graffiti personnel will continue to be managed and report to the Police Department's chain of command.
- \$449,200 reduction due to remaining funding from existing FY 2013 and FY 2014 Supplemental Law Enforcement Services (SLES) grants. Potential new funding for this grant program will likely be available; however, there is not enough information available at this time to make an accurate determination of the anticipated budget for FY 2015.
- \$294,300 increase for continued funding that was awarded by the Board of State and Community Corrections (BSCC) and created by the state approval of Law Enforcement AB 109. The increase is due to a carryover of FY 2014

unspent appropriations and additional funding granted. This program will continue to fund five Community Outreach Specialists budgeted at \$337,000, program O&M at \$407,700, plus \$591,200 designated for the Fresno County District Attorney's Office and the Clovis Police Department.

- \$55,700 decrease in Miscellaneous Federal Grants primarily due to the expiration of the "Bullet Proof Vest" and "COPS Child Sexual Predator" Programs.
- \$1,064,600 reduction in Miscellaneous State Grants primarily due to the expiration of various existing grant programs.
- \$187,200 reduction in Homeland Security funding.
- \$227,100 reduction in Justice Assistance Grants.
- \$49,400 reduction in Local Foundation Grants.
- \$11,800 reduction in CHRP Grant due to remaining carryover balance exhausted in FY 2014.

Graffiti Abatement Program: The Program is budgeted with 12 crew members and one Manager along with one Police Lieutenant. The Program is projected to maintain current service levels of 2013, which is the latest year with actual annual results. The Program is projected to address approximately 90,300 citywide graffiti incidents, remove 2,100,000 square feet of graffiti, and maintain a 24-hour turnaround for citizen requests-for-service with a 98 percent completion rate. It should be noted that approximately two-thirds of services provided are under CDBG eligible neighborhoods.

The Graffiti Abatement Team (GAT) fosters partnerships with Fresno's various communities also known as "Every Neighborhood Partnerships (ENP)." This partnership creates a vital link with residents. In 2013, GAT and ENP hosted 17 graffiti events where churches, schools and citizens engaged in graffiti removal which also established greater awareness of citizens' needs. The result of such collaboration resulted in 278 volunteers that contributed 736 service hours in removing 100,000 square feet of graffiti.

The GAT will continue to apply “Best Practices” to achieve current service levels with established FY 2015 appropriations. For example, GAT has created eight Combo Trucks in-house along with two additional units that are dedicated to non-painted surfaces such as fences or sidewalks. The in-house Combo Trucks have been found to save a total of 4,900 maintenance hours and has eliminated the need for 109,000 gallons of water for cleaning each year. The saved maintenance hours are equivalent to deploying two extra field crews.

Adopted Council Motions: Two motions were formalized and approved by City Council. Per approved motion #6, the Police Department will add a bike police unit, consisting of two Police Officers, assigned to the Tower Dostroct. Per approved motion #7, PD will establish a police report writing office at Shaw and Sixth.

The Graffiti Program’s FY 2015 Budget is summarized below.

Graffiti Program Appropriations								
	FY 2015 Budget				Variance from FY 2014 Amended Budget			
	PD GF	PD CDBG	DARM CDBG	Total	PD GF ⁽¹⁾	PD CDBG ⁽²⁾	DARM CDBG ⁽²⁾	Total
Pers	493,400	0	518,900	1,012,300	(363,700)	(688,700)	518,900	(533,500)
NonPers	75,000	0	219,500	294,500	23,400	(162,700)	219,500	80,200
IDs	31,600	0	11,200	42,800	(6,400)	(32,000)	11,200	(27,200)
Total	600,000	0	749,600	1,349,600	(346,700)	(883,400)	749,600	(480,500)

Note:

⁽¹⁾ The \$346,700 decline in General Fund appropriations is due to 3 Police Officers redeployed among PD's sworn units.

⁽²⁾ The \$133,800 decline in CDBG appropriations is due to lower Workers' Comp and sworn personnel shifted to General Fund.

Department Revenue and Expenditures - All Funds Combined

<i>Funding Source</i> ⁽¹⁾⁽²⁾	<i>FY 2012 Actuals</i>	<i>FY 2013 Actuals</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Adopted</i>	<i>Percent Change</i>
Beginning Fund Balance	723,406	(268,564)	1,049,600	1,840,500	75.4
Fiscal Year Revenues:					
Taxes	0	26	0	0	0.0
Licenses & Permits	143,315	182,683	165,000	125,000	(24.2)
Intergovernmental Revenue	14,063,852	10,011,946	8,272,900	5,325,700	(35.6)
Charges for Services	7,282,842	7,507,549	7,667,500	6,170,800	(19.5)
Fines	575,955	388,797	123,000	17,100	(86.1)
Other Revenue	43,021	52,993	2,800	31,000	1007.1
Interdepartmental Charges for Services	6,941	6,342	6,100	5,800	(4.9)
Misc. Revenue	202,221	106,173	151,000	150,400	(0.4)
Transfers	1,747,908	1,578,016	1,746,700	1,743,500	(0.2)
Total Fiscal Year Revenues	24,066,055	19,834,525	18,135,000	13,569,300	(25.2)
Funding Facilitated by Department	24,789,461	19,565,961	19,184,600	15,409,800	(19.7)
Memo item:					
Citywide General Fund Support ⁽³⁾	120,225,959	126,857,004	129,137,900	135,990,600	5.3
Total Available Funding	145,015,420	146,422,965	148,322,500	151,400,400	2.1
Appropriations ⁽¹⁾⁽²⁾					
Personnel Services	121,420,279	124,434,516	125,794,500	128,290,200	2.0
Non Personnel Services	12,430,594	8,121,442	9,637,200	8,355,300	(13.3)
Interdepartmental Services	13,286,225	12,950,239	13,962,800	14,754,900	5.7
Contingencies	0	0	0	0	0.0
Total Departmental Expenditures	147,137,098	145,506,197	149,394,500	151,400,400	1.3

Note:

⁽¹⁾ The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

⁽²⁾ CDBG revenue is captured in the Mayor/City Manager Department; however appropriations are centralized in the DARM Department while CDBG funded services are performed by citywide departments.

⁽³⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Department Appropriations by Fund Classification - FY 2015 only

<i>Resources</i>	<i>General</i>	<i>Special</i>	<i>Internal</i>			<i>Debt</i>	<i>Total</i>
	<i>Fund</i>	<i>Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Service</i>	<i>Service</i>	
Beginning Fund Balance	0	1,840,500	0	0	0	0	1,840,500
Fiscal Year Revenues:							
Taxes	0	0	0	0	0	0	0
Licenses & Permits	125,000	0	0	0	0	0	125,000
Intergovernmental Revenue	1,864,200	3,461,500	0	0	0	0	5,325,700
Charges for Services	4,737,100	100,000	0	1,333,700	0	0	6,170,800
Fines	17,100	0	0	0	0	0	17,100
Other Revenue	1,000	30,000	0	0	0	0	31,000
Interdepartmental Charges for Services	5,800	0	0	0	0	0	5,800
Misc. Revenue	134,200	16,200	0	0	0	0	150,400
Transfers	0	(330,000)	90,000	0	0	1,983,500	1,743,500
Total Fiscal Year Revenues	6,884,400	3,277,700	90,000	1,333,700	0	1,983,500	13,569,300
Funding Facilitated by Department	6,884,400	5,118,200	90,000	1,333,700	0	1,983,500	15,409,800
Memo item:							
Citywide General Fund Support ⁽¹⁾	135,990,600	0	0	0	0	0	135,990,600
Total Available Funding	142,875,000	5,118,200	90,000	1,333,700	0	1,983,500	151,400,400
Appropriations							
Personnel Services	124,617,600	2,359,400	0	1,313,200	0	0	128,290,200
Non Personnel Services	3,523,500	2,748,300	90,000	10,000	0	1,983,500	8,355,300
Interdepartmental Services	14,733,900	10,500	0	10,500	0	0	14,754,900
Contingencies	0	0	0	0	0	0	0
Total Appropriations	142,875,000	5,118,200	90,000	1,333,700	0	1,983,500	151,400,400

Note:

⁽¹⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Department Appropriations by Fund Type

	<i>FY 2012</i>	<i>FY 2013</i>	<i>FY 2014</i>	<i>FY 2015</i>
	<i>Actuals</i>	<i>Actuals</i>	<i>Amended</i>	<i>Adopted</i>
Operating	145,094,020	143,503,474	147,317,800	149,326,900
Capital	58,585	23,466	90,000	90,000
Debt Service	1,984,493	1,979,257	1,986,700	1,983,500
Total	147,137,098	145,506,197	149,394,500	151,400,400

Police Department

Staffing

Staffing Attrition: The 2015 Budget for the Police Department (PD) funds 717 sworn positions and includes 31 defunded (no dollar budget) Police Officer positions, which totals 748 authorized sworn positions. It should also be noted that the Budget also accounts for seven anticipated sworn officers leaving the City that is projected to provide an \$889,600 savings. In addition, PD's Budget includes funding for 246.63 non-sworn positions and no funding for one defunded position (Senior Acct-Auditor), totaling 247.63 authorized positions. The defunded non-sworn position corresponds to a Senior Accountant/Auditor that is a carry-forward from the FY 2014 Amended Budget. The following highlights significant position changes from the FY 2014 Amended Budget.

New Permanent Positions: Six non-sworn permanent positions were added to the Department's FY 2015 budget as highlighted below.

- One Principle Account Clerk position totaling \$55,000 will be funded by the Regional Training Center (RTC) contracts. The position will handle administrative duties such as marketing of training courses, contract and revenue tracking, headquarter mail runs, ordering and tracking supplies, class scheduling, along with ad-hoc administrative needs. The level of administrative tasks has reached a level that sworn personnel need to assist temporary staff. Thus, the new position will allow sworn personnel to focus solely on teaching and expanding course offerings.
- One Emergency Services Communication Supervisor totaling \$65,000 will be funded by the General Fund. The position is being re-established after being eliminated several years ago due to budget cuts applied citywide. The position will contribute to better managing the span of control and provide consistent supervision to a unit on a 24 hour/7 day a week basis. It should be noted that supervision is currently being accomplished through the use of acting supervisors with some shifts.

- Four Police Cadet IIs totaling \$199,400 are included in PD's General Fund Budget and will receive reimbursement from the Fresno Area Express (FAX) Department for services provided. The positions are planned to provide foot patrol at the Manchester and Courthouse Park Transit Centers in order to establish a presence and handle disruptive as well as illegal activities. The positions will also direct contact with FAX Dispatch personnel and Police Officers assigned to FAX.

Permanent Part-Time (PPT) Addition: One PPT Administrative Clerk II position totaling \$32,600 will be funded by the Regional Training Center (RTC) contracts. The position was originally a PPT position, but due to budget reductions three years ago it was converted to a temporary position through FY 2014. The re-establishment of PPT status will help the Department retain a trained employee in this position going forward. This position will also complement the new permanent Principle Account Clerk by providing support with front counter traffic, phone activity, as well as assisting with course scheduling for internal and external participants, along with additional administrative duties.

Position Conversion: The Department's General Fund Budget includes the conversion of a permanent Senior Community Services Officer position to a Grant Writer position funded at \$85,100 which is a \$21,900 incremental cost increase. This position is predicated to establishing a succession plan for cross training of critical grant duties, such as grant application submissions, administration of grant awards, and maintaining compliance with grant requirements. The need for a succession plan is due to the anticipated retirement of the Department's Grant Manager (a Management Analyst III) during FY 2015. It should be noted that prior year budget reductions have reduced the Department's grant staff from four permanent positions to just the Grant Manager that is responsible for up to \$4,500,000 of grant draw-downs annually.

FY 2014 Position Amendments: PD's Budget also includes the addition of 30 Police Cadet I and four Emergency Services Dispatcher II positions as

approved and amended to the 2014 Position Amendment Resolution (PAR) by City Council on 11/21/2013. These positions were funded in FY 2014 with attrition savings. FY 2015 funding is summarized below.

- 30 Police Cadet I positions total \$1,124,700. These positions will continue to improve the handling of lower priority calls for service, such as vehicle burglary, auto theft, residential and commercial burglary, and other lower-level crimes. These positions are expected to enhance the Department's response times for these types of calls.
- Seven Emergency Service Dispatcher (ESD) positions total \$386,900. The seven positions consist of four ESDs per the FY 2014 PAR amendment, plus re-budgeting three ESD positions with a defunded status prior to FY 2015. These ESD positions are anticipated to significantly contribute towards reducing "answer times" for emergency and non-emergency calls that come into the Dispatch Center.

FYI Police Officers: An administrative policy was established in FY 2014 that dissolved an arrangement between the Police Department and the Airports Department regarding the assignment of eleven PD sworn personnel at Fresno Yosemite International Airport (FYI). The dissolution has allowed FYI to hire and directly manage required sworn personnel, while PD's eleven sworn officers have been reassigned within the Department's units.

The Department's General Fund revenue budget will not receive a revenue reimbursement as in prior fiscal years. For example, a total of \$632,400 was

reimbursed in FY 2014 prior to policy change in conjunction to an established budget of \$1,415,100.

Sworn Salary Increases: As scheduled per the current Memorandum of Understanding (MOU) contract between the City of Fresno and the Fresno Police Officer's Association, PD's budget includes sworn personnel salary increases of \$1,707,000 based on the scheduled 2 percent increase starting July 1, 2014 and an additional 2 percent increase starting January 1, 2015.

Other Personnel Funding Changes: The following summarizes significant changes affecting the Police Department's Budget.

- Pension appropriations increased by \$989,400 primarily as a result of the MOU salary increase for sworn personnel, along with a 0.64 percent Pension rate increase from 20.19 percent to 20.83 percent in FY 2015.
- Overtime appropriations are budgeted to increase by \$153,300.
- Premium Pay appropriations are budgeted to increase by \$162,500.
- The Unemployment Reserve is not budgeted to receive contributions from departments per citywide budget policy. It was determined that the Reserve is anticipated to be at a sufficient level to address future payments to the State. The absence of such contribution corresponds to a \$698,300 reduction in PD's Budget.
- Workers' Compensation appropriations increased by \$197,500 as a result of the City's three year average methodology to provide coverage for future payments.

Police Department

Department Staff Detail

<i>Position Summary</i>						
<i>Division</i>	<i>FY 2013 Adopted</i>	<i>FY 2014 Adopted</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Changes</i>	<i>FY 2015 Adopted</i>	<i>FY 2015 Funded</i>
Sworn Positions	748.00	748.00	748.00	0.00	748.00	717.00
Civilian Positions	202.00	207.00	241.00	6.63	247.63	246.63
Total	950.00	955.00	989.00	6.63	995.63	963.63

Note:

The FY 2014 Amended includes the addition 30 Police Cadet and 4 Emergency Service Dispatcher II positions.

The FY 2015 Budget includes 6.80 additions that correspond to:

- 0.80 Permanent Part-Time Administrative Clerk I
- 1.00 Permanent Principal Account Clerk
- 0.83 Permanent Emergency Services Communication Supervisor
- 4.00 Permanent Police Cadet II

6.63 Total FY 2015 Change

It should also be noted that the Graffiti program receives CDBG funding in FY 2015. Due to the City's policy to centralize CDBG appropriations, the DARM Department will incur labor charges for 8.31 Police Department FTEs servicing the Graffiti program funded by CDBG, however, these FTEs are reported and managed under PD.

Public Utilities Department

The Department of Public Utilities (DPU) provides reliable, efficient, low-cost water, wastewater and solid waste services. The DPU mission is to deliver high quality utility services professionally, efficiently and in an environmentally responsible manner to ensure the health and safety of our community.

The efficiency and effectiveness of the Department were officially recognized in May of 2012, when DPU earned accreditation from the American Public Works Association (APWA) by demonstrating exemplary management practices. In all, more than 330 APWA nationally-established best management practices were examined and DPU was found to have met or exceeded all of them, earning national accreditation through 2016.

The Administration Division coordinates all of the City's utility services including oversight and support of its operating divisions in the areas of strategic business planning, performance improvement, resource management, organizational development, personnel and labor relations, fiscal management, project management, utility billing and collection, as well as utility planning and engineering.

The Water Division is responsible for delivering a reliable supply of safe, high-quality water to both city and county residents in the Fresno metropolitan area for domestic, commercial, institutional and industrial use. More than 46.1 billion gallons were delivered in 2013 through approximately 1,800 miles of water mains that met mandated state and federal drinking water standards. This consisted of 40.5 billion gallons of groundwater pumped from nearly 250 wells and 5.6 billion gallons from the Northeast Surface Water Treatment Facility (NESWTF). Overall, this is an average of 126 million gallons each day

(MGD). During FY 2015, a new four MGD surface water treatment facility in east Fresno will begin operation in conjunction with a three MG storage tank to help ensure an adequate water supply for that area. Future water supply is assured through the purchase and recharge of surface water entitlements from the U.S. Bureau of Reclamation (USBR) at Friant Dam, the Fresno Irrigation District from the Kings River and an active conservation program. The Division is involved in extensive planning efforts, including the implementation of the Fresno Metropolitan Water Resources Management Plan to meet the demands of existing and future customers through the year 2060. In addition, the Division remains committed to outstanding customer service, employee development, innovative use of technology, and keeping water rates among the most competitive in the State.

The Solid Waste Management Division is responsible for the collection of municipal solid waste, recyclables, and green waste from nearly 108,000 residential customers producing approximately 4,400 tons of material each week. Solid Waste invests in the most efficient methods, green solutions, and innovative ways to service, dispose and manage all collections for a cleaner Fresno.

Various community needs have resulted in the creation of a number of new Solid Waste Management Division initiatives including:

- The Homeless Task Force, a partnership of Solid Waste staff along with Police Department and other city personnel. This task force has removed over 900,000 pounds of trash and debris from homeless encampment locations throughout the City, deterring criminal activity and restoring neighborhoods while respectfully handling and storing the personal belongings of our community's homeless population.
- The Freeway Approach Program, a team responsible for freeway clean-up of trash and debris. This program cleans approximately 15-20 feet of road surface to/from 139 Freeway On/Off Ramps continuously, leading to the 41, 99, 180, and 168 Freeways along with 26 miles of Herndon Avenue and Golden State Boulevard,

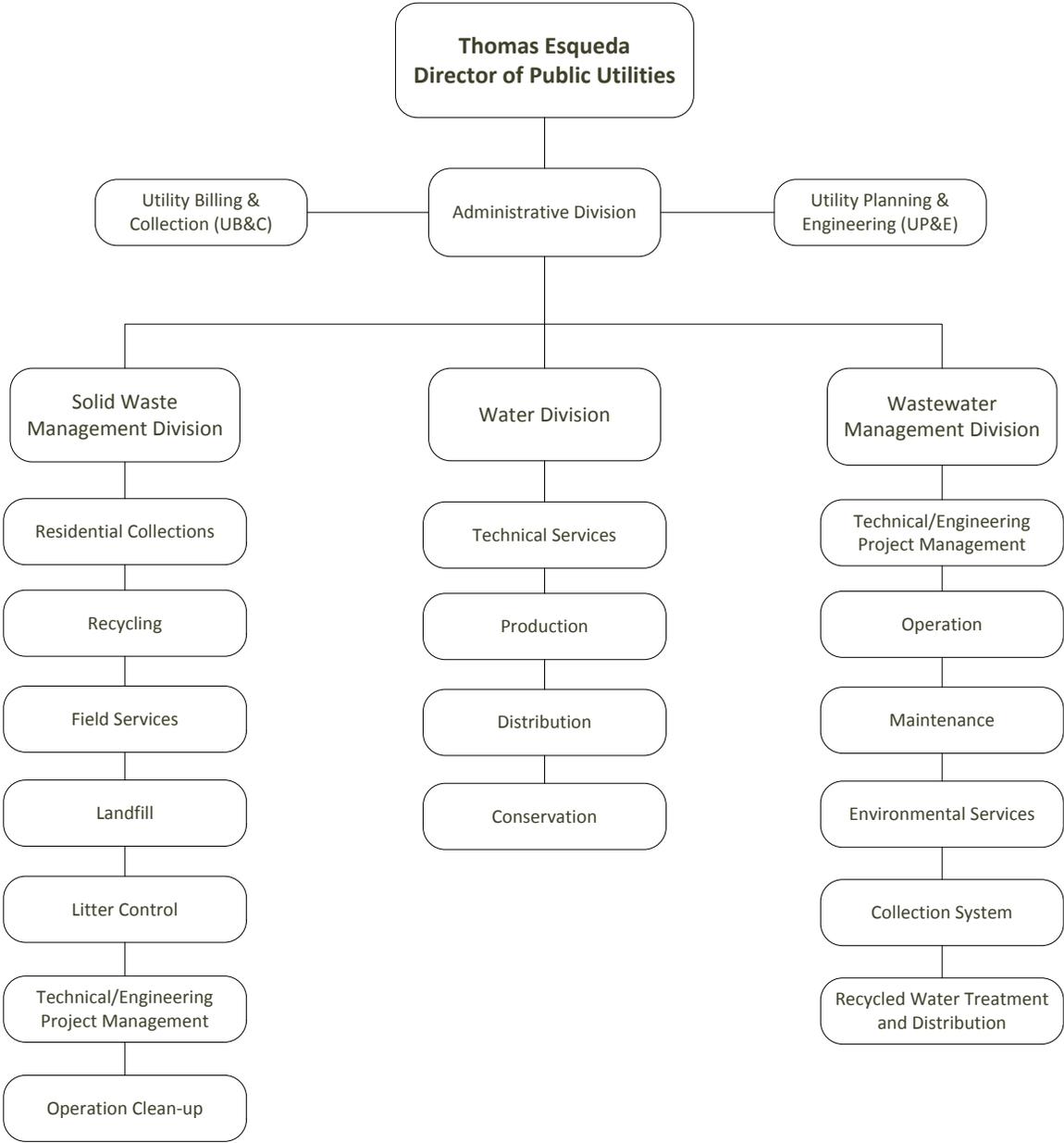
Public Utilities Department

with an annual projected removal of 192,000 pounds of trash.

- CalRecycle funds a community Recycling Container Partnership, which provides the public and private school districts within the City of Fresno with over 1,600 offices, classroom and campus recycling collection containers. This partnership saves these school districts \$78,000, in funds, while supporting various campus and school site athletic programs, and encouraging classroom and campus diversion in conjunction with the Solid Waste Management Division's Classroom Recycling Education Program.

The Wastewater Management Division is responsible for the collection, conveyance, treatment and reclamation of wastewater generated by the residential, commercial, and industrial sewer customers in the Fresno-Clovis Metropolitan area. Wastewater from homes and businesses in the metro area travels through approximately 1,700 miles of sanitary sewer lines maintained by the Wastewater Management Division to the Fresno-Clovis Regional Wastewater Reclamation Facility

located in southwest Fresno. The Division treats approximately 61 MGD of wastewater at the 80 MGD Fresno-Clovis Regional Wastewater Reclamation Facility, the 8th largest wastewater treatment plant in California, and the North Fresno Wastewater Reclamation Facility. The Division operates a Power Generation Facility with a capacity of nine megawatts to provide electricity at the Regional Wastewater Reclamation Facility. The Division is responsible for providing recycled water for landscape irrigation in northeast Fresno at Copper River, as well as the rehabilitation and construction of infrastructure for the sewer collection system and treatment facilities to ensure adequate sewer and treatment capacity for existing customers and future needs. Through the Industrial Pretreatment Program and the efficient and innovative operation and maintenance of the wastewater treatment and reclamation facilities as well as the collection system, the Division ensures compliance with federal and state regulations and permitting requirements while providing safe and reliable utility service consistent with customer, public health and ecological needs.



Service Impacts

Revenue

Department of Public Utilities (DPU) revenues in FY 2015 total \$519,618,200 or \$243,163,900 more than the FY 2014 Amended Budget of \$276,454,300. This increase can be attributed to two major factors: charges for services and capital funding.

In FY 2015 Solid Waste and Wastewater rates are based on existing rate structures. Water rates as adopted in FY 2015 include a 25 percent rate increase consistent with the four year rate plan adopted by the City Council on August 15, 2013. Associated revenues from charges for services included have been budgeted at \$99.8 million.

The other significant increase in DPU revenues is associated with funding for capital projects. In FY 2015 the Water Division anticipates issuing \$209 million in bonds for various Water projects. Water's FY 2015 estimated revenues include \$192.9 million in bond proceeds associated with this issuance. In addition, both the Water and Wastewater Divisions are currently pursuing low interest loans from the state to fund capital projects. A total of \$98.8 million has been budgeted in low interest state loans in FY 2015.

Subsequent to the adoption of the FY 2015 Budget anticipated water rate increases were repealed. Due to this action the Water budget will require revision however specific adjustments are not known at this time.

Expenditures

Utilities Move-In Brochure: The Department has included \$63,200 to resume distribution of the Move-In brochure for new utility customers. The brochure provides customers with information on important City service telephone numbers, the water schedule, sorting of garbage into the green, grey and blue carts, and how to minimize costs for the treatment of wastewater by following a few simple steps.

Employee Satisfaction and Engagement Survey: To promote good internal and external communication and measure alignment with Department goals and objectives, DPU Administration has included \$22,000 for the hiring of an outside consultant to conduct an employee satisfaction and engagement study.

Utility Billing and Collection Postage & Printing

Costs: Based on current expenditure levels for the printing and postage of utility bills, Utility Billing and Collection has included an additional \$96,600 in their budget to fully cover these costs in FY 2015.

WATER

Utilities: Utilities expenses budgeted in FY 2015 total \$10.4 million, or \$326,000 more than the amount budgeted in FY 2014. Included in the amount budgeted are additional appropriations to account for the potential of low precipitation during the year and/or PG&E rate increases.

Water Purchases: FY 2015 appropriations for water purchases have been based on slightly increased Fresno Irrigation District deliveries, anticipated Friant Water Authority charges, and a reduced Central Valley Project (CVP) water delivery. Although the United States Bureau of Reclamation projected a zero percent maximum CVP delivery for the 2014 Water Year, the Division has included appropriations consistent with a 50 percent delivery to cover any amounts that end up being allocated and/or requested voluntary deficit reduction payments. Total amount budgeted in FY 2015 is \$5.7 million or \$488,000 lower than the amount budgeted in FY 2014.

Fire Hydrant Inspection Fees: Due to a change in the Insurance Services Office's (ISO) grading schedule fire hydrants, which in previous years had been inspected twice a year, will now be inspected once a year. Based on the number of hydrants inspected during FY 2013, \$619,000 has been budgeted for this service in FY 2015. This is a \$671,000 savings from the \$1,290,000 budgeted by the Water Division in FY 2014.

SOLID WASTE

Well Rehabilitation and Subsidence at Landfill: In FY 2015 the Division has budgeted an additional \$115,000 to address rehabilitation of well sites #3A2 and #1B at the City's landfill. Also an additional \$75,000 has been budgeted to maintain the appropriate slope on the east side of the site addressing an ongoing subsidence issue.

Solid Waste Tipping Fees: Tipping fees for FY 2015 have been budgeted to include cost of living of adjustments (COLA) in accordance with current landfill and transfer station contracts. Adjusted rates have been applied to current tonnages, resulting in an additional \$143,000 being budgeted in FY 2015.

Residential Solid Waste Rate Study: The Solid Waste Management Division has included \$120,000 in their FY 2015 Budget for a Residential Solid Waste rate study.

Recycling Van: The Solid Waste Management Division's Budget includes \$35,000 for the replacement of a passenger/cargo van to be used for community outreach events and transporting educational materials and literature for classroom presentations. This purchase of this van will be funded through a CalRecycle grant, with ongoing operating costs funded from Solid Waste operating funds.

Solid Waste Vehicle Replacement Funds: Based on current costs of replacing solid waste vehicles it has been determined that the amount of funds being allocated for the eventual purchase of replacement refuse trucks has not been sufficient to fully fund these purchases. During FY 2014 an extensive review was completed to determine the appropriate timing and amounts required for the purchase of replacement vehicles into the future. As a result of this review, depreciation charges have been adjusted by \$1, 576,100.

Solid Waste Settlement Payment: The FY 2015 Refunds and Claims account within the Contingency category includes \$900,000 for third and final

installment under the settlement of the Sunset Waste Paper Inc. v. City of Fresno commercial recycling litigation. The first two installments were paid in FY 2014.

WASTEWATER

Dewatering: The Wastewater Management Division continues to recognize savings in the costs associated with bio-solids reuse as a result of further efficiencies obtained through the dewatering process. The Division is reducing the budget for these expenses by over \$885,000 in FY 2015. These savings are slightly offset by a \$206,000 increase in the cost of chemicals. This is due to an anticipated increase in polymer usage associated with the new centrifuges installed as part of the Enhanced Dewatering capital project completed during FY 2014.

Additional Funds for Wastewater Equipment

Replacement: The Division has included an additional \$539,200 in the FY 2015 Budget to fully fund the replacement of a Caterpillar 623-F elevator scraper. The current scraper is over 18 years old and due for replacement due to poor mechanical condition. The cost of the replacement is \$900,500; this is in excess of the \$361,300 the Division has in the replacement fund for this piece of equipment. The additional \$539,200 is included in the FY 2015 budget to fully fund this piece of equipment and cover ongoing operating costs.

Technical Equipment Requests: The Division has budgeted approximately \$141,000 in major technology upgrades. To achieve increased network speed and reliability to the overall network infrastructure, Wastewater management has included \$64,000 for the upgrade of a network core switch. The high data volumes, the Division now experiences, exceed the designed limits of the current switch. The Division has also budgeted \$77,000 for additional equipment needed to establish and upgrade a permanent fail over Disaster Recovery site protecting Supervisory Control and Data Acquisition (SCADA) and network systems.

Public Utilities Department

Department Revenue and Expenditures - All Funds Combined

<i>Funding Source</i> ⁽¹⁾	FY 2012 <i>Actuals</i>	FY 2013 <i>Actuals</i>	FY 2014 <i>Amended</i>	FY 2015 <i>Adopted</i>	Percent <i>Change</i>
Beginning Fund Balance	130,122,891	149,809,205	164,579,600	223,361,900	35.7
Fiscal Year Revenues:					
Taxes	5,714	2,251	5,500	3,500	(36.4)
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	4,972,431	3,921,818	3,837,900	6,015,900	56.7
Charges for Services	174,917,791	169,909,401	181,017,900	209,501,100	15.7
Fines	1,876,971	1,980,699	1,872,100	2,000,600	6.9
Other Revenue	2,419,440	2,487,453	1,941,900	1,382,700	(28.8)
Interdepartmental Charges for Services	7,994,880	6,943,523	6,441,400	6,285,600	(2.4)
Misc. Revenue	35,266,161	56,737,072	75,394,100	293,386,000	289.2
Transfers	3,208,402	(10,081,727)	5,943,500	1,042,800	(82.5)
Total Fiscal Year Revenues	230,661,790	231,900,490	276,454,300	519,618,200	88.0
Funding Facilitated by Department	360,784,681	381,709,695	441,033,900	742,980,100	68.5
Memo item:					
Citywide General Fund Support ⁽²⁾	0	0	0	0	0.0
Total Available Funding	360,784,681	381,709,695	441,033,900	742,980,100	68.5
Appropriations ⁽¹⁾					
Personnel Services	48,879,420	45,127,427	54,331,500	57,082,500	5.1
Non Personnel Services	167,829,517	163,414,311	253,535,400	258,125,500	1.8
Interdepartmental Services	32,021,320	28,155,373	35,005,000	35,322,200	0.9
Contingencies	0	0	2,350,000	1,250,000	(46.8)
Total Departmental Expenditures	248,730,257	236,697,111	345,221,900	351,780,200	1.9

Note:

⁽¹⁾ The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

⁽²⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Department Appropriations by Fund Classification - FY 2015 only

<i>Resources</i>	<i>General</i>	<i>Special</i>				<i>Internal</i>	<i>Debt</i>	<i>Total</i>
	<i>Fund</i>	<i>Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Service</i>	<i>Service</i>		
Beginning Fund Balance	0	0	0	222,456,900	905,000	0	223,361,900	
Fiscal Year Revenues:								
Taxes	0	0	0	3,500	0	0	3,500	
Licenses & Permits	0	0	0	0	0	0	0	
Intergovernmental Revenue	0	0	0	6,015,900	0	0	6,015,900	
Charges for Services	0	0	0	209,468,600	32,500	0	209,501,100	
Fines	0	0	0	600	2,000,000	0	2,000,600	
Other Revenue	0	0	0	1,375,800	6,900	0	1,382,700	
Interdepartmental Charges for Services	0	0	0	600	6,285,000	0	6,285,600	
Misc. Revenue	0	0	0	294,771,000	(1,385,000)	0	293,386,000	
Transfers	0	0	0	1,042,800	0	0	1,042,800	
Total Fiscal Year Revenues	0	0	0	512,678,800	6,939,400	0	519,618,200	
Funding Facilitated by Department	0	0	0	735,135,700	7,844,400	0	742,980,100	
Memo item:								
Citywide General Fund Support ⁽¹⁾								
Total Available Funding	0	0	0	735,135,700	7,844,400	0	742,980,100	
Appropriations								
Personnel Services	0	0	0	51,869,700	5,212,800	0	57,082,500	
Non Personnel Services	0	0	0	257,028,300	1,097,200	0	258,125,500	
Interdepartmental Services	0	0	0	33,894,500	1,427,700	0	35,322,200	
Contingencies	0	0	0	1,250,000	0	0	1,250,000	
Total Appropriations	0	0	0	344,042,500	7,737,700	0	351,780,200	

Note:

⁽¹⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Department Appropriations by Fund Type

	<i>FY 2012</i>	<i>FY 2013</i>	<i>FY 2014</i>	<i>FY 2015</i>
	<i>Actuals</i>	<i>Actuals</i>	<i>Amended</i>	<i>Adopted</i>
Operating	124,932,674	115,307,893	128,986,400	131,638,600
Capital	67,467,676	88,962,725	178,077,000	176,276,500
Debt Service	56,329,907	32,426,493	38,158,500	43,865,100
Total	248,730,257	236,697,111	345,221,900	351,780,200

Public Utilities Department

Department Appropriations by Enterprise Division - FY 2015 only

<i>Resources</i>	<i>DPU Administration</i>	<i>Utility Billing & Collection</i>	<i>Water</i>	<i>Solid Waste</i>	<i>Wastewater</i>	<i>Total</i>
Beginning Fund Balance	529,300	375,700	59,680,100	22,594,100	140,182,700	223,361,900
Fiscal Year Revenues:						
Taxes	0	0	3,000	0	500	3,500
Licenses & Permits	0	0	0	0	0	0
Intergovernmental Revenue	0	0	4,515,400	266,700	1,233,800	6,015,900
Charges for Services	32,500	0	99,752,200	29,763,300	79,953,100	209,501,100
Fines	0	2,000,000	600	0	0	2,000,600
Other Revenue	1,900	5,000	456,600	237,900	681,300	1,382,700
Interdepartmental Charges for Services	1,625,000	4,660,000	0	600	0	6,285,600
Misc. Revenue	0	(1,385,000)	244,626,900	447,800	49,696,300	293,386,000
Transfers	0	0	111,200	96,500	835,100	1,042,800
Total Fiscal Year Revenues	1,659,400	5,280,000	349,465,900	30,812,800	132,400,100	519,618,200
Funding Facilitated by Department	2,188,700	5,655,700	409,146,000	53,406,900	272,582,800	742,980,100
Memo item:						
Citywide General Fund Support ⁽¹⁾	0	0	0	0	0	0
Total Available Funding	2,188,700	5,655,700	409,146,000	53,406,900	272,582,800	742,980,100
Appropriations						
Personnel Services	1,635,100	3,577,700	20,662,000	13,423,000	17,784,700	57,082,500
Non Personnel Services	107,800	989,400	151,180,000	12,065,500	93,782,800	258,125,500
Interdepartmental Services	414,500	1,013,200	12,834,000	12,561,200	8,499,300	35,322,200
Contingencies	0	0	350,000	900,000	0	1,250,000
Total Appropriations	2,157,400	5,580,300	185,026,000	38,949,700	120,066,800	351,780,200

Note:

⁽¹⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Department Appropriations by Fund Type

	<i>DPU Administration</i>	<i>Utility Billing & Collection</i>	<i>Water</i>	<i>Solid Waste</i>	<i>Wastewater</i>	<i>Total</i>
Operating	2,157,400	5,580,300	49,344,300	38,025,200	36,531,400	131,638,600
Capital	0	0	110,473,600	924,500	64,878,400	176,276,500
Debt Service	0	0	25,208,100	0	18,657,000	43,865,100
Total	2,157,400	5,580,300	185,026,000	38,949,700	120,066,800	351,780,200

Staffing

In FY 2015, the Department of Public Utilities is adding 19 new positions across multiple divisions. Seven of the nineteen positions being added are for the conversion of positions currently staffed by temporary employees to permanent positions.

DPU Administration Division

- *DPU Department Director:* In June 2014, the city named a permanent DPU Director. For the past three years one individual had been acting as both the Public Works and Public Utilities Director. In FY 2015 an additional position is being added to the DPU Administration Division to house the new director.
- *Community Coordinator:* To foster a strong, open and active communication plan, a Community Coordinator position is being added to the Office of the Mayor and City Manager. In addition to addressing issues city wide in nature, this position will also spend a portion of time dedicated to addressing Public Utilities issues specifically. The cost of the portion allocated to Public Utilities Administration is \$37,300.

Water Division

- *Additional Pipefitter Crew:* A Water System Operator III, Water System Operator II, two trucks, a backhoe, equipment, and tools are being added to address small to moderate capital pipeline and well projects and to make service transfers in failing areas.
- *Additional Water Distribution Crew:* To address daily maintenance and repair to polyethylene (PE) tubing failures an additional Water Distribution Crew consisting of two (2) Water System Operator IIs, two one ton trucks, excavator, equipment and tools have been included in the FY 2015 Budget.
- *Two Water Conservation Representatives:* Additional permanent staff is requested to increase water waste patrolling and respond to customer requests for assistance with water conservation and water leaks. In the past the Division has utilized three (3) temporary Water Conservation Representatives for these functions.

Wastewater Management Division (WMD)

- *Staff Assistant:* This position will support implementation of various programs within the Division. Some of this position's duties include: compilation of data for performance measures and the balance scorecard; assessment and cataloging of wastewater and collection infrastructure conditions; performing customer service surveys; and report preparation. The Division is currently utilizing a temporary Services Aide to perform these duties.
- *Heavy Equipment Operator (HEO):* WMD has been utilizing temporary Heavy Equipment Operator(s) over the last ten years to assist with seasonal/warm weather projects such as the rehabilitation of ponds, roads and canals; discing; mowing; and spraying herbicides for the control of vegetation. A permanent HEO will maintain the required service levels.
- *Painter:* The Division will add a full time permanent Painter to assist in performing major corrosion control projects and maintenance of the treatment facility buildings, structures and pipes. The Division currently employs three permanent painters but has also annually utilized temporary help to achieve the required level of ongoing corrosion control at the Regional Wastewater Reclamation Facility (WRF).
- *Two Wastewater Operator IIs:* Over the past seven years the Division has been utilizing two temporary Wastewater Treatment Plant Operators to provide operational tasks throughout the Regional Wastewater Reclamation Facility. In FY 2015, based on the ongoing need for these positions, to support current service levels, these positions will be transitioned to a permanent status.
- *Power Generation System Supervisor:* This position will oversee the operation and maintenance of the Power Generation Facility (PGF). In addition to overseeing the Power Generation Workgroup, this position will also be responsible for the operation of the new Two Megawatt Solar Generation projects as well as

Public Utilities Department

- exploring other energy production opportunities.
- *Senior Safety Specialist:* A Senior Safety Specialist is being added to manage the Division's Safety and Security Program including the administration of the Hazardous Materials Business Plan, Respiratory Protection Program, and the Emergency Response/Preparedness Plan as well as overseeing Division Safety Specialists.
- *Instrumentation Specialist:* Upgraded equipment has been added through the recently completed dewatering facility retrofit and additional instrumentation will come online with the retrofit of the UV disinfection system retrofit at the North Fresno Water Reclamation Facility (NFWRF). An additional Instrumentation Specialist will allow for the timely calibration and preventive maintenance of Division instrumentation at the RWRF, the NFWRF and the Jensen Avenue landfill gas extraction facility.
- *Laboratory Technician I:* Wastewater Management will add a Laboratory Technician I. In addition to performing day-to-day testing activities, this position will also provide support and back-up to the Division's Organic Chemist as well as assist in obtaining accreditation for organic compounds testing.

- *Chief of Wastewater Facilities Maintenance:* This position will oversee the implementation of policy, standard operating procedures and processes, as well as staff in the Sewer Maintenance Section.
- *Additional Video Inspection Crew:* These positions will comprise an additional Video Inspection Crew – In addition to providing daily routine video inspection of main lines, the Wastewater Management Division utilizes Video Inspection Crews to provide assessment and corrective maintenance on issues such as determination of root cause of sanitary sewer overflows or sewer main line blockages.

Solid Waste Division

- *Defunding of nine vacant Waste Collector Leadworkers:* In early spring of FY 2013, due to declining tonnages, the Solid Waste Management Division rerouted Residential trash routes for greater efficiency. This rerouting resulted in a fewer number of routes servicing the same customer base. The Division has nine vacant Waste Collector Leadworker positions, some of which have been vacant for more than a year. These positions are not required to run the current residential routes, and are defunded for FY 2015.

Department Staffing Detail

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2013 Adopted</i>	<i>FY 2014 Adopted</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Changes</i>	<i>FY 2015 Adopted</i>
Administration Division	15.00	15.00	16.00	1.00	17.00
Utility Billing & Collection	58.00	58.00	58.00	0.00	58.00
Water Operations Division	187.00	196.75	196.75	7.75	204.50
Solid Waste Division	177.00	177.00	177.00	0.00	177.00
Wastewater Management Division	165.25	168.00	168.00	10.25	178.25
Total	602.25	614.75	615.75	19.00	634.75

Impact of Capital Infrastructure Construction on Wastewater Management Operations

Project	Capital Projects			
	Projected Year of Completion	Square Footage/Miles	Estimated number of Positions	Estimated Annual O&M Cost/(Savings)
Tertiary Treatment at the Regional Reclamation Facility	2016	N/A	4.5	\$ 0.6 million
Southwest Recycled Water Distribution System	2017	N/A	1.5	\$ 0.3 million
Northwest Recycled Water Distribution System	2021	N/A	1.0	\$ 0.3 million
Northeast Recycled Water Distribution System	2022	N/A	1.0	\$ 0.2 million
Downtown Recycled Water System	2019	N/A	2.5	\$ 0.5 million
East Central Recycled Water Facility	2019	N/A	2.5	\$ 0.5 million
Southeast Fresno Surface Water Treatment Facility	2017	2,526,480	14.0	\$8.1 million

As the City continues to expand, the utilities that serve its citizens need to expand as well. The Department's FY 2015 capital budget addresses current and future growth through the construction of the Downtown Recycled Water System; the East Central Recycled Water Facility; the Southwest, Northwest and Northeast Recycled Water Distribution Systems; Tertiary Treatment at the Regional Reclamation Facility; and construction of the Southeast Fresno Surface Water Treatment Facility. Once these improvements come online they will require operating and maintenance (O&M) resources as well as facility staffing.

TERTIARY TREATMENT AT THE REGIONAL RECLAMATION FACILITY AND SOUTHWEST, NORTHWEST AND NORTHEAST RECYCLED WATER DISTRIBUTION SYSTEMS:

The Urban Water Management Plan identified the City's need to facilitate the use of at least 25,000 acre feet per year of recycled water by 2025 to continue to meet regulatory requirements and offset existing potable water use in order to help meet future water supply needs for the Fresno Metropolitan Area. These projects, as identified in the Recycled Water Master Plan, will provide the infrastructure to distribute the recycled water to potential recycled water customers. It is anticipated that in FY 2015 the Division will not incur any O&M expenditures with respect to these projects. It is expected the construction of these projects, which will be completed in phases, will be in FY 2022. The anticipated increase in O&M for the tertiary treatment project in late FY 2016 or early FY 2017 will be approximately \$639,700, increasing to approximately \$1.4 million in FY 2022. The

anticipated increase in O&M for the recycled water distribution system projects in FY 2017 will be approximately \$362,200, increasing to \$824,700 in FY 2022. One task will be to establish future rates for recycled water use to support cost recovery.

DOWNTOWN RECYCLED WATER SYSTEM: This project is to design and construct recycled water treatment and distribution facilities downtown to meet increased water demands associated with redevelopment and densification of the area. It is anticipated that in FY 2015 the Division will not incur any O&M expenditures with respect to this project. It is expected the construction of this project will be complete in FY 2019. The anticipated increase in O&M in FY 2019 will be approximately \$500,000.

EAST CENTRAL RECYCLED WATER FACILITY: This project is to design and construct a recycled water treatment facility in the east-central area of the community. This facility will be located in the vicinity of the intersection of Cedar and Dakota Avenues. The facility will provide highly treated recycled water for uses such as landscape and green space for schools, parks, and median islands in the area, as well as make water available for groundwater recharge. These uses will free up potable water supply for higher level uses. In addition, the facility will redirect sewer flow from a portion of the sewer trunk system that lacks adequate capacity that must be relieved in some manner. This project will provide that relief in lieu of an extensive, costly and disruptive pipeline replacement project. It is anticipated that in FY 2015 the Division will not incur any O&M expenditures

Public Utilities Department

with respect to this project. It is expected the construction of this project will be complete in FY 2019. The anticipated increase in O&M in FY 2019 will be approximately \$500,000.

SOUTHEAST FRESNO SURFACE WATER TREATMENT FACILITY (SESWTF): This project is for the acquisition of land, development of designs/plans and the construction of a future 80 million gallon per day (MGD) surface water treatment facility in Southeast Fresno. The new facility is required to treat surface water diverted from the Kings River through a raw water conveyance system, to new the SESWTF located on 58 acres now owned by the City at the intersection of Armstrong and Floradora. The proposed facility will include a conventional treatment process with coagulation, flocculation, sedimentation, intermediate ozonation, GAC/sand filtration, chlorine disinfection, treated water

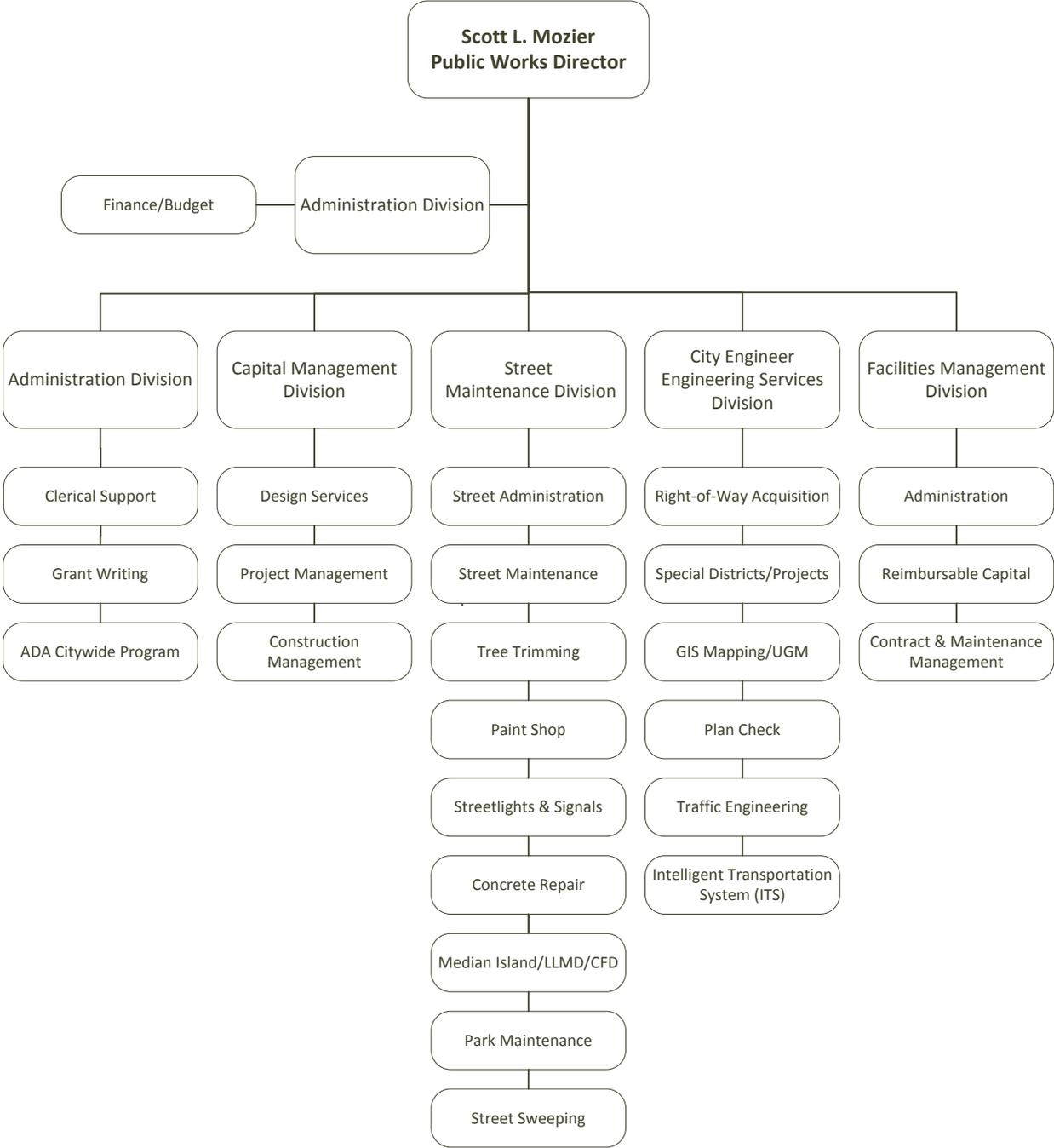
storage reservoirs, finished water pumping, and solids handling facilities. Treated surface water will provide an additional 72,000 acre-feet per year to the City's water system, alleviate groundwater depletions, enable the City to deliver a balanced water supply and allow for the beneficial use of critical surface water rights owned by the City. The engineering and design work began in FY 2013 and is anticipated to be completed in mid-FY 2015. Construction is expected to be initiated at the beginning of FY 2016 and completed by the end of FY 2017. In FY 2015, the Water Division will not incur any O&M expenses with respect to this project. The increase in O&M costs is estimated to be \$8.1 million starting in FY 2018.

Public Works Department

The Public Works Department focuses on building and maintaining the critical backbone infrastructure of the City such as streets, sidewalks, traffic signals, streetlights, median islands, street trees, landscaping, trails and public facilities to support the goals of neighborhood revitalization, economic development, public safety, sustainability and air quality. The Department implements these goals through providing various services such as:

- transportation planning,
- infrastructure plan review and approval,
- permit inspections,
- impact fee administration,
- traffic operations,
- project management,
- design services,
- right-of-way acquisition,
- construction management,
- facilities management,
- community facilities districts (CFD's),
- street maintenance and
- landscape maintenance

The Department's mission of ***Building a Better Fresno*** summarizes these services and the commitment of its staff to serve the citizens of Fresno.



Service Impacts

Revenues

General Fund revenue is projected at \$6,251,900 in FY 2015, which is an increase of \$488,600 over the FY 2014 Amended Budget of \$5,763,300. This is primarily attributable to an increase in development related fees and overhead and equipment usage charges. While revenue associated with traffic signals and streetlights received from other agencies are expected to decrease, developer related revenue is expected to increase by \$533,600 or 34.3 percent as compared to the FY 2014 Amended budget.

One of the Department's major funding sources comes from Gas Tax, which is tied to the gallons sold, so as the cost of gas increases the associated revenue decreases as people buy less fuel. Actual revenue for FY 2015 is budgeted higher than the FY 2014 Amended; however, the budget is approximately \$1.6 million less than was previously anticipated based on the FY 2014 actual cash receipts. The original FY 2015 revenue projection was reduced when the state recently lowered the excise tax on gas by \$0.035 per gallon. The adjusted combined revenue projection for Special Gas Tax, Prop 111, and ABx8 6 Gas Tax is now estimated to increase by \$965,400 in FY 2015 as compared to the FY 2014 Amended Budget.

Another of the Department's major funding sources comes from the Measure C Extension, which is tied to sales tax so as consumers increase their purchasing, the revenue increases. In FY 2014, Measure C revenue has grown by 4.2 percent or \$392,025 as compared to the FY 2014 Amended and is projected to increase by \$558,600 or 6 percent in FY 2015.

The Facilities ISF fund operating revenue is budgeted at \$8,030,600, which includes Facilities Charges of \$6,214,900. This is a decrease of \$758,600 as compared to the FY 2014 Amended Budget of \$8,789,200 and is primarily due to the reduction in Property Losses revenue and the absorbing of \$112,000 in FY 2013 expenditures, which were not reimbursed.

The FY 2015 budget includes a transfer of \$322,700 from the General Fund to the UGM Fire Citywide Facility Fees Fund. Of that total, \$193,700 will address prior year transfers that are now deemed ineligible. The original intent of the ineligible transfers was to match an Assistance to Firefighters Grant that funded the City's interoperability program.

Expenditures

The Public Works Department is funded through a variety of sources such as the General Fund, various federal, state and local transportation related funds, and developer fees and charges. Total operating appropriations, including Facilities, budgeted for FY 2015 is \$50,624,400, which is an increase of \$2,051,500 as compared to the FY 2014 Amended Budget. The increase is due to additional staff, equipment and vehicles related to the Business Friendly Fresno program and new inspectors in an effort to keep up with the increased demand associated with residential development and large capital projects such as Veteran's Boulevard and the High Speed Rail project. There is a \$1,658,300 or 25 percent increase in the General Fund. A large portion of the increase is due to the addition of \$1.2 million in capital resources for the Neighborhood Street Improvement program.

Community Sanitation operating appropriations are budgeted at \$9,816,400 in FY 2015, an increase of \$1,363,300 over the FY 2014 Amended Budget. The increase is due to additional services being provided in Street Tree Maintenance and Median Island Maintenance and the replacement of outdated vehicles and equipment.

Street Maintenance Operating Programs: Program service levels are recovering from prior years' reduced Gas Tax revenue. Services will be increasing in some programs while others will remain consistent with the previous year. The following table highlights some of the major services provided by the Street Maintenance Division:

Overlay / Paving Operations: Program resources will remain consistent with FY 2014. The actual

Public Works Department

number of lane miles paved will be dependent on the cost per ton for asphalt, which is rising. As was the case in prior fiscal years, the program will focus on paving intersections and shorter rough sections as opposed to major street re-paving

Emergency Street Service Repairs: Similar in scope to Street Maintenance Repairs, the Emergency Street Service program responds to weather related and after hour street emergencies. Funding for this program will remain consistent with the FY 2014 service level.

Concrete Strike Team: The Concrete Strike Team is responsible for repairing tree damaged concrete sidewalks, curb and gutters throughout the City and is

completely funded by ABx8 6 Gas Tax revenue. Due to funding limitations, appropriations for this program will remain relatively consistent with FY 2014 service levels.

Crack Seal Program: Crack Sealing is an effective proactive asphalt treatment program designed to extend the life of the street and reduce failure rates. Funding for the Crack Seal program will remain relatively consistent with the FY 2014 service level.

Street Maintenance Repairs: Unlike the larger scope of Overlay/Paving operations or the smaller scope of pothole repairs, Street Maintenance Repair operations perform smaller street patch and paving treatments. Funding for Street Maintenance Repairs is decreasing slightly from \$1,530,100 in FY 2014 to \$1,437,300 in FY 2015, a decrease of \$92,800.

Pothole Repair Program: As with the Crack Seal Program, the Pothole Repair Program is designed to

temporarily extend the life of the asphalt. The Division is slightly decreasing funding for pothole repairs from \$674,300 in FY 2014 to \$668,300 in FY 2015, a decrease of \$6,000.

Landscape Maintenance Program: Community Sanitation funding is a major revenue source for the Median Island program as well as other programs such as Street Sweeping. Community Sanitation funding is increasing in FY 2015 by \$976,000 and will

be used for the purchase of vehicles and equipment for service enhancements. The Community Facilities District (CFD) program will also enhance services where revenue is available from property tax assessments by readdressing landscape

services from 60 days down to 30 days. Overall funding for Median Island Maintenance program is budgeted at \$11,561,200 in FY 2015.

Neighborhood Street Improvements:

New in FY 2015, the Neighborhood Street Improvement project will address significantly deteriorated streets within neighborhoods in each council district. Initially, \$2 million was allocated, \$600,000 of General Fund and \$1.4 million of Gas Tax. As a result of Council's Budget deliberations, an additional \$1 million was funded bring the total to \$3 million. The General Fund will contribute \$1.2 million; \$400,000 will come from Prop. 111 Gas Tax and \$1.4 million from CDBG.

Roy & Almy Reconstruction Project: The Department is also dedicating a total of \$1.8 million toward the Roy & Almy Reconstruction project in FY 2015 and FY 2016. The Department has budgeted

Operating Programs	FY 2014 Adopted	FY 2015 Adopted	Variance	Notes
Overlay/Paving	1,623,500	1,633,300	9,800	Service level consistent with FY 2014
Emergency Street Service	126,400	131,000	4,600	Service level consistent with FY 2014
Concrete Strike Team	1,349,000	1,336,400	(12,600)	Service level consistent with FY 2014
Crack Sealing	647,000	673,300	26,300	This program offsets limitations in Overlay/Paving and Emergency Street Service
Street Maintenance Repairs	1,530,100	1,437,300	(92,800)	For smaller repairs and will see a slight decrease in FY 2015
Pothole Repair Program	674,300	668,300	(6,000)	Service level consistent with FY 2014
Landscape Maintenance	8,629,700	10,812,300	2,182,600	Increase in Community Sanitation funding to purchase new vehicles and equipment
Total by Fund	14,580,000	16,691,900	2,111,900	

\$512,500 in FY 2015 with the remaining \$1.3 million being spent in FY 2016.

Fulton Mall: Design for construction to open the Fulton Mall to traffic began in FY 2014. Construction is scheduled to begin in FY 2015 and be completed in FY 2016. The total cost of the project is estimated at \$20,765,300 of which, \$18,473,800 is budgeted in FY 2015.

Veterans Boulevard/SR99: Design and right-of-way acquisition is underway with construction scheduled for FY 2019 or later in accordance with the Measure C Tier 1 spending plan. FY 2015 appropriations are

budgeted at \$10,211,800 with a total project cost from FY 2015 through completion of \$111,329,500.

Veterans/UPRR/HSR Overpass: Design began in FY 2014 and construction is scheduled to begin in FY 2015 with completion expected in FY 2016. Appropriations are budgeted at \$25,836,300 in FY 2015 with a total project cost of \$28,441,400.

High Speed Rail: The project is programmed under two projects and each has a specific purpose for development of the master agreement and to provide plan review and construction inspection services. Appropriations are budgeted at \$487,400 in FY 2015 with a total project cost of \$1,976,800.

Department Revenue and Expenditures - All Funds Combined

<i>Funding Source</i> ⁽¹⁾	<i>FY 2012</i> <i>Actuals</i>	<i>FY 2013</i> <i>Actuals</i>	<i>FY 2014</i> <i>Amended</i>	<i>FY 2015</i> <i>Adopted</i>	<i>Percent</i> <i>Change</i>
Beginning Fund Balance	33,347,603	33,030,115	35,887,200	29,895,000	(16.7)
Fiscal Year Revenues:					
Taxes	10,241,816	13,368,584	33,209,300	18,866,500	(43.2)
Licenses & Permits	447,118	399,672	362,500	563,000	55.3
Intergovernmental Revenue	34,320,345	30,110,743	55,835,700	52,860,500	(5.3)
Charges for Services	24,317,510	25,340,268	23,034,000	22,486,300	(2.4)
Fines	2,349,375	0	0	0	0.0
Other Revenue	433,296	293,309	271,600	39,600	(85.4)
Interdepartmental Charges for Services	7,156,359	7,408,904	7,070,100	7,079,900	0.1
Misc. Revenue	1,956,597	1,542,761	1,864,500	643,100	(65.5)
Transfers	(7,444,439)	8,840,136	(4,898,900)	(5,232,300)	6.8
Total Fiscal Year Revenues	73,777,977	87,304,377	116,748,800	97,306,600	(16.7)
Funding Facilitated by Department	107,125,580	120,334,492	152,636,000	127,201,600	(16.7)
Memo item:					
Citywide General Fund Support ⁽²⁾	710,896	(370,358)	863,300	2,033,000	135.5
Total Available Funding	107,836,476	119,964,134	153,499,300	129,234,600	(15.8)
Appropriations					
Personnel Services	24,949,957	23,905,461	29,802,600	29,818,000	0.1
Non Personnel Services	39,546,954	44,933,368	119,019,200	104,291,100	(12.4)
Interdepartmental Services	12,194,004	11,536,552	17,916,600	18,239,800	1.8
Contingencies	0	0	0	0	0.0
Total Appropriations	76,690,915	80,375,381	166,738,400	152,348,900	(8.6)

Note:

⁽¹⁾ The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

Public Works Department

⁽²⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Department Appropriations by Fund Classification - FY 2015 only

<i>Resources</i>	<i>General</i>	<i>Special</i> ⁽²⁾				<i>Internal</i>	<i>Debt</i>	<i>Total</i>
	<i>Fund</i>	<i>Revenues</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Service</i>	<i>Service</i>		
Beginning Fund Balance	0	(17,332,200)	24,570,000	22,142,900	514,300	0	29,895,000	
Fiscal Year Revenues:								
Taxes	800	18,865,000	200	500	0	0	18,866,500	
Licenses & Permits	563,000	0	0	0	0	0	563,000	
Intergovernmental Revenue	225,700	46,717,800	5,767,300	149,700	0	0	52,860,500	
Charges for Services	5,632,500	930,900	5,871,800	9,971,100	80,000	0	22,486,300	
Fines	0	0	0	0	0	0	0	
Other Revenue	7,300	(98,600)	80,400	37,300	13,200	0	39,600	
Interdepartmental Charges for Services	0	0	0	0	7,079,900	0	7,079,900	
Misc. Revenue	284,200	(61,800)	(280,900)	321,600	380,000	0	643,100	
Transfers	(461,600)	(1,761,200)	(3,506,100)	(396,400)	0	893,000	(5,232,300)	
Total Fiscal Year Revenues	6,251,900	64,592,100	7,932,700	10,083,800	7,553,100	893,000	97,306,600	
Funding Facilitated by Department	6,251,900	47,259,900	32,502,700	32,226,700	8,067,400	893,000	127,201,600	
Memo item:								
Citywide General Fund Support ⁽¹⁾	2,033,000	0	0	0	0	0	2,033,000	
Total Available Funding	8,284,900	47,259,900	32,502,700	32,226,700	8,067,400	893,000	129,234,600	
Appropriations								
Personnel Services	4,179,500	15,918,400	3,840,800	4,258,900	1,620,400	0	29,818,000	
Non Personnel Services	2,560,200	82,901,900	8,527,700	3,613,500	5,794,800	893,000	104,291,100	
Interdepartmental Services	1,545,200	10,444,500	1,637,500	4,049,600	563,000	0	18,239,800	
Contingencies	0	0	0	0	0	0	0	
Total Appropriations	8,284,900	109,264,800	14,006,000	11,922,000	7,978,200	893,000	152,348,900	

Note:

⁽¹⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

⁽²⁾ Citywide Prop III appropriations are backed by corresponding revenues budgeted within the Public Works Department

Department Appropriations by Fund Type

	<i>FY 2012</i>	<i>FY 2013</i>	<i>FY 2014</i>	<i>FY 2015</i>
	<i>Actuals</i>	<i>Actuals</i>	<i>Amended</i>	<i>Adopted</i>
Operating	49,192,776	42,158,147	48,572,900	50,624,400
Capital	26,599,175	37,324,843	117,266,100	100,831,500
Debt Service	898,964	892,391	899,400	893,000
Total	76,690,915	80,375,381	166,738,400	152,348,900

Staffing

In FY 2015, Public Works is adding a total of 18 new permanent positions across multiple divisions:

Administration Division

- *Accounting Technician*: In order to keep up with federal and state grant invoicing and recordkeeping associated with a number of major construction projects, one Accounting Technician position is being added.

Traffic & Engineering Division

- *Network System Specialist*: The division's responsibility for managing eight fiber optic hubs and communication to 145 traffic signals has exceeded its staff ability to properly address maintenance issues; one permanent Network System Specialist position has been added to address this workload.

Capital Management Division

- *Engineering Inspector I*: Due to the increased workload associated with the uptick in housing development, the Division is replacing two temporary positions with two permanent Engineering Inspector I positions.
- *Engineering Inspector I*: The capital development workload has also seen a significant increase in capital projects so the Division is replacing one temporary position with one permanent Engineering Inspector I.
- *Three Engineering Inspector II* positions are being added to the capital section to accommodate demand for inspection services associated with the High Speed Rail project.
- *Survey Party Technician*: To address the increased development demands the Division will be replacing its temporary positions with two permanent Survey Party Technician positions.

- *Administrative Clerk*: In an effort to address developer demand and expedite requests, the Division is replacing a temporary position and adding one permanent Administrative Clerk position.

Facilities Division

- *Property Maintenance Worker*: In an effort to address the ongoing need for assistance with completing routine maintenance, the Division is replacing a temporary position with one permanent Property Maintenance Worker position.
- *Chief of Facilities Maintenance*: Due to a reorganization of the Division, Facilities will delete one of the Chief of Facilities Maintenance positions. This will leave one Chief of Facilities Maintenance position to manage the lead workers within each of the specialty trades.
- *Electrician*: The Division is replacing a temporary position with one permanent Electrician position to address a large volume of projects such as copper wire theft in parks.

Street Maintenance Division

- *Parks Supervisor I*: Median Island Maintenance is adding one permanent Parks Supervisor I position to assist in the CFD program, which has over 244 districts to maintain.
- *Laborer*: Median Island Maintenance is also adding three Laborer positions to assist with traffic control, mowing, landscape maintenance, irrigation repairs, and chemical application.

Traffic Signals & Street Lights (TSSL) Division

- *Electrician*: Three electricians are currently dedicated to maintaining over 42,000 streetlights within the city limits. The Division is adding one permanent Electrician position in order to address the back log of service requests.

Public Works Department

Department Staffing Detail

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2013 Adopted</i>	<i>FY 2014 Adopted</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Changes</i>	<i>FY 2015 Adopted</i>
Administration Division	12.00	12.00	12.00	1.83	13.83
Engineering Services Division	29.00	31.00	33.00	1.75	34.75
Capital Management Division	47.00	48.00	48.00	7.15	55.15
Facilities Management	13.00	14.50	14.50	1.50	16.00
Street Maintenance Division	150.00	151.00	151.00	3.00	154.00
Traffic Signal & Streetlights Division	17.00	16.00	17.00	1.00	18.00
Total	268.00	272.50	275.50	16.23	291.73

Impact of Capital Infrastructure Construction on Operations

Project	Projected Year of Completion	Square Footage	Capital Projects		
			Estimated Number of Other Units	Estimated Number of Positions	Estimated Annual O&M Cost/(Savings)
Street Improvements	2014 - 2019	4,385,600	3,342	N/A	\$663,200
Traffic Signal Projects	2014 - 2017	71,800	183	N/A	\$115,500
ITS Traffic Synchronization	2014 - 2017	N/A	115	2.03	\$115,000
Veterans Boulevard Projects	2016	268,600	146	N/A	\$918,800
Fulton Mall Improvements	2016	359,500	730	1.00	\$426,700
CFD Landscape Maintenance	Ongoing	N/A	N/A	N/A	\$0.00
Pedestrian/Bicycle Trail Projects	2015 - 2016	602,400	43	N/A	\$150,300

The Department's capital portfolio consists of a large number of projects that are classified into five separate categories for maintenance purposes which will add to the Department's overall Operations cost. The projects are either ongoing in nature or will be completed over the next five fiscal years. The expected future maintenance for each category is listed below:

STREET IMPROVEMENTS: This is the largest category by number of projects as well as cost in the portfolio. Construction can include asphalt, curb and gutter, median islands, sidewalks and landscaping. Estimated future maintenance varies for each project based upon what is constructed. At this time no additional personnel are required. The anticipated maintenance costs are for replacement of the infrastructure as the assets reach their useful lives.

TRAFFIC SIGNALS: Installation of traffic signals range from the installation of left-turn phasing to completely new signals at an intersection. Future maintenance costs consist of additional personnel, materials and other costs to provide the periodic maintenance necessary for the signals as well as day-to-day operating costs.

ITS TRAFFIC SYNCHRONIZATION: These projects will install traffic synchronization technology on traffic signals for major corridors of the City. As these projects are completed, additional personnel for

signal timing, the physical maintenance of the equipment and information technology will be necessary along with replacement equipment as the original equipment ages and no longer functions.

CFD LANDSCAPE MAINTENANCE: The ongoing projects consist of the administrative costs to provide service to the CFDs that are approved by Council. Maintenance costs depend on the individual district and may cover landscaping as well as other approved infrastructure. Funding for the CFD program is usually provided by property tax assessments to the property owners in each district.

PEDESTRIAN/BICYCLE TRAIL PROJECTS: This category consists of projects to construct new pedestrian/bicycle trails within the city of Fresno. Construction is similar to the Street Improvement category, but does not include median islands and may include other trail facilities such as lighting or street furniture. As these are all new trails, maintenance will increase with each completed project. Future costs include personnel, supplies, equipment and other day-to-day costs to operate the trails.

STATE GAS TAX: Combined revenue from the State for Special Gas Tax, Prop 111, and ABX8 6 Gas Tax in FY 2015 is projected at \$13 million, which is \$1.2 million or 8 percent lower than FY 2014's estimated revenue. The reduction is due to the decrease in the excise tax of \$0.035 per gallon effective July 1, 2014 approved by the state Board of Equalization in

Public Works Department

February 2014. Future years' Gas Tax revenue is projected to remain at the same level as FY 2015 due to the volatility in gas prices and the associated decrease in consumption and revenue.

URBAN GROWTH MANAGEMENT (UGM) AND CITYWIDE DEVELOPMENT IMPACT FEE FUNDS: In previous years, the UGM funds revenue was significantly higher due to past development activity. While development activity has picked up in FY 2014 and is projected to continue in FY 2015, it will take some time for the funds to again have enough resources to dedicate to more significant levels of developer reimbursements and capital projects given that development activity has still not recovered to its previous level. In addition, many single-family residential development projects being constructed in the new growth areas have significant amounts of infrastructure being extended to serve the new developments, for which the developers receive construction fee credits, further reducing the actual impact fee revenues being received into the City's impact fee funds.

MEASURE "C" EXTENSION FUND: Measure "C" revenue is budgeted at \$9.9 million in FY 2015, which is slightly higher than the FY 2014 Estimate. Due to Departmental reductions in the General Fund in past years, Measure "C" Flexible funds have been used to offset those reductions where applicable. In FY 2015, 91 percent of the \$4.2 million in Measure "C" Flexible estimated revenue will be used to fund operations. Between FY 2007 and FY 2010, Measure "C" Flexible funds were used as a local match for grants. In FY 2015, the local match for grants continues to be covered by other funding sources such as Gas Tax in the Department.

Transportation (FAX) Department

The Department of Transportation provides fixed-route and paratransit demand-response service 363 days a year throughout the City of Fresno and in some areas of Clovis and the County of Fresno. The Transportation Department also includes the City's Fleet Management Division which provides comprehensive vehicle and equipment services to client City Departments and outside customers, including Fresno County Rural Transit Agency. There are 422 employees in the Department of Transportation, including 238 bus drivers and 135 FAX and Fleet Maintenance employees.

A fixed-route service provides 17 routes operating seven days a week and utilizing a fleet of 108 buses. Over 80 percent of buses run on compressed natural gas (CNG) fuel, providing a cleaner air alternative and significant fuel savings.

Every bus is equipped with wheelchair lifts and bicycle racks and carries an average of 40 passengers per hour. The fixed route system provides over 12.4 million trips each year, operating 602,900 hours and 3.9 million miles each year.

The Department also provides paratransit demand-response service provided by Handy Ride. Handy Ride operates seven days per week with service levels comparable to the fixed-route system. Handy Ride services are used by citizens with disabilities in accordance with the Americans with Disabilities (ADA). Traveling over one million miles and utilizing 60 vehicles, Handy Ride service provides more than 200,000 trips each year. The Handy Ride demand

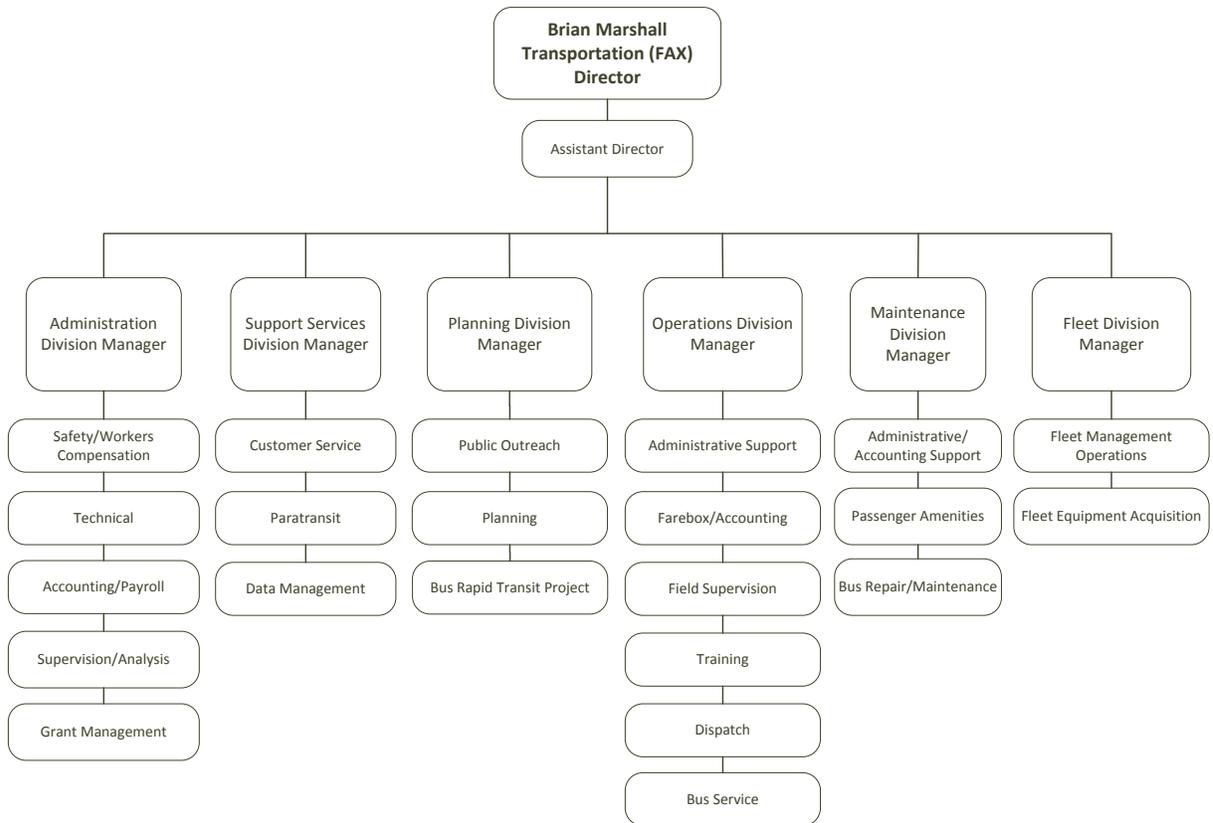
response transportation services are being provided through a contract with Keolis Transit America. The Department's FAX Divisions have committed to building an operating reserve of \$9 million by the end of 2017. This reserve is required to fund ongoing operation and maintenance expenses while the Department has relied on the City's General Fund to finance almost \$9 million annually in ongoing operations and maintenance costs. The operating reserve will allow the Department to sustain itself, instead of burdening the General Fund.

A comprehensive capital asset and facilities assessment study, involving both FAX and Fleet Divisions, has been commissioned. The study will identify all Department assets and facilities, assess their condition, develop a capital needs assessment and outline a maintenance and replacement plan to maximize the life of assets and facilities. FAX Divisions have begun to build an asset maintenance reserve and a grant match reserve. These reserves will provide the Department with resources to maintain and repair existing assets, implement study recommendations and leverage Local, State and Federal grant funds for the acquisition of new or replacement equipment, vehicles and facilities.

The Department's Fleet Maintenance and Acquisition Divisions provide clients with a full range of fleet services, including vehicle and equipment acquisition and disposal, fuel, maintenance and repairs to ensure the City fleet operates at optimum levels.

The Fleet Management Division maintains over 1,900 units ranging from utility carts to large trash truck, as well as motor graders, bulldozers, and backhoes. The Division is also responsible for all on and off road emissions reporting to EPA, CARB, and the local Air District. The Fleet Management Division, for the 14th consecutive year, has been awarded the ASE Blue Seal of Excellence. This designates that over 75 percent of the technicians have passed multiple certification exams.

Transportation (FAX) Department



Service Impacts

Revenues

Transit Operations are primarily funded through State Transportation Development Act (TDA) allocations, Federal Transit Administration (FTA) grants, Measure C and passenger fares. Also housed within the Transportation Department is the Fleet Management Division which is funded through charges for services paid for by clients both within and outside of the City.

Total resources for the Transportation Department in FY 2015 are projected to be \$188.7 million or approximately \$4.1 million more than last year. Major shifts in resources include:

- Increased fund balances due to the estimated receipt of previously earned federal operating grants, timing differences in capital, as well as the deliberate development of reserves for operations (\$2.5 million), capital (\$1.0 million), and capital asset maintenance (\$.5 million) in FY 2014.
- Decreased capital grant funding as projects progress towards completion and the reduced scope of the Bus Rapid Transit (BRT) project.

Expenditures

Utilization of Four Police Cadet IIs: FAX will be reimbursing the Police Department for the use of four Police Cadet IIs to patrol the Manchester Center and Courthouse Park Transit Centers on foot to establish a presence and handle disruptive/illegal activities at these locations. Cost of the reimbursement is budgeted at \$199,400.

Federal Paratransit Review: In anticipation of a federal review of paratransit services, the Department is including \$23,000 in its FY 2015

Budget to hire a consultant to ensure compliance with Federal Transit Administration (FTA) regulations and American with Disabilities Act (ADA) law. This consultant would assist in writing new policies as required by the FTA and assist with renegotiating any changes needed in the contract with the paratransit provider.

Engine Rebuilds In-House: In FY 2015 the Fleet Management Division anticipates saving \$100,000 in the Outside Repair and Maintenance line item by keeping engine rebuilds in house.

Parts Inventory: The Department is increasing appropriations in the Parts Inventory line item by \$100,000. This is for the cost associated with major components for Handy Ride vehicles that are not covered under the service contract, and the purchase of new farebox parts inventory.

Purchased Transportation: In January 2013 the Department of Transportation entered into a three year contract with Keolis Transit America to provide demand response paratransit services. Appropriations for these services in FY 2015 have been budgeted at \$5,630,500 consistent with the terms of the contract. This is a \$147,700 increase over the \$5,482,800 budgeted in FY 2014.

Fleet Management Parts Inventory: The Residential Solid Waste refuse truck fleet had maintenance schedules as well as replacement schedules deferred during FY 2014 pending the outcome of Measure G. The Fleet Management Division has added an additional \$400,000 to the Parts Inventory line item in anticipation that an increased level of maintenance will be required for these vehicles pending replacement vehicles being ordered and delivered.

Transportation (FAX) Department

Department Revenue and Expenditures - All Funds Combined

Funding Source ⁽¹⁾	FY 2012 Actuals	FY 2013 Actuals	FY 2014 Amended	FY 2015 Adopted	Percent Change
Beginning Fund Balance	(4,050,237)	33,750,465	40,326,600	59,478,100	47.5
Fiscal Year Revenues:					
Taxes	7,651,525	8,300,214	8,602,900	8,774,900	2.0
Licenses & Permits	0	0	0	0	0.0
Intergovernmental Revenue	49,778,823	44,954,545	99,402,300	84,975,900	(14.5)
Charges for Services	9,364,298	10,060,459	9,999,000	9,460,700	(5.4)
Fines	0	0	0	0	0.0
Other Revenue	30,626	208,527	231,400	203,700	(12.0)
Interdepartmental Charges for Services	22,973,335	21,772,678	24,786,800	24,494,300	(1.2)
Misc. Revenue	939,658	1,590,319	1,283,800	1,308,000	1.9
Transfers	(2,504,719)	(220,440)	0	0	0.0
Total Fiscal Year Revenues	88,233,546	86,666,302	144,306,200	129,217,500	(10.5)
Funding Facilitated by Department	84,183,309	120,416,767	184,632,800	188,695,600	2.2
Memo item:					
Citywide General Fund Support ⁽²⁾	0	0	0	0	0.0
Total Available Funding	84,183,309	120,416,767	184,632,800	188,695,600	2.2
Appropriations ⁽¹⁾					
Personnel Services	31,855,533	31,509,921	31,448,900	32,547,400	3.5
Non Personnel Services	36,787,105	40,023,811	115,980,100	116,484,800	0.4
Interdepartmental Services	5,135,071	6,991,857	6,627,700	6,841,000	3.2
Contingencies	0	0	500,000	500,000	0.0
Total Departmental Expenditures	73,777,709	78,525,589	154,556,700	156,373,200	1.2

Note:

⁽¹⁾ The above schedule reflects the consolidation of all funds that support operating and/or capital financial activities.

⁽²⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Department Appropriations by Fund Classification - FY 2015 only

<i>Resources</i>	<i>General</i>	<i>Special</i>	<i>Capital</i>	<i>Enterprise</i>	<i>Internal</i>	<i>Debt</i>	<i>Total</i>
	<i>Fund</i>	<i>Revenues</i>			<i>Service</i>	<i>Service</i>	
Beginning Fund Balance	0	2,924,900	0	33,968,200	22,585,000	0	59,478,100
Fiscal Year Revenues:							
Taxes	0	8,774,400	0	0	500	0	8,774,900
Licenses & Permits	0	0	0	0	0	0	0
Intergovernmental Revenue	0	0	0	83,536,900	1,439,000	0	84,975,900
Charges for Services	0	0	0	9,456,200	4,500	0	9,460,700
Fines	0	0	0	0	0	0	0
Other Revenue	0	10,000	0	61,000	132,700	0	203,700
Interdepartmental Charges for Services	0	0	0	0	24,494,300	0	24,494,300
Misc. Revenue	0	0	0	317,000	991,000	0	1,308,000
Transfers	0	(2,380,600)	0	2,380,600	0	0	0
Total Fiscal Year Revenues	0	6,403,800	0	95,751,700	27,062,000	0	129,217,500
Funding Facilitated by Department	0	9,328,700	0	129,719,900	49,647,000	0	188,695,600
Memo item:							
Citywide General Fund Support ⁽¹⁾	0	0	0	0	0	0	0
Total Available Funding	0	9,328,700	0	129,719,900	49,647,000	0	188,695,600
Appropriations							
Personnel Services	0	3,683,000	0	23,336,900	5,527,500	0	32,547,400
Non Personnel Services	0	1,682,000	0	82,695,900	32,106,900	0	116,484,800
Interdepartmental Services	0	370,800	0	5,074,800	1,395,400	0	6,841,000
Contingencies	0	0	0	0	500,000	0	500,000
Total Appropriations	0	5,735,800	0	111,107,600	39,529,800	0	156,373,200

Note:

⁽¹⁾ This memo line-item reflects citywide General Fund revenues (i.e., sales tax, property tax, etc.) captured in the General City Purpose Department and is utilized to cover the difference between General Fund revenues and expenditures facilitated by above department.

Department Appropriations by Fund Type

	<i>FY 2012</i>	<i>FY 2013</i>	<i>FY 2014</i>	<i>FY 2015</i>
	<i>Actuals</i>	<i>Actuals</i>	<i>Amended</i>	<i>Adopted</i>
Operating	63,348,610	63,394,776	82,414,700	85,618,800
Capital	10,429,099	15,130,813	72,142,000	70,754,400
Debt Service	0	0	0	0
Total	73,777,709	78,525,589	154,556,700	156,373,200

Transportation (FAX) Department

Staffing

Department Staff Detail

<i>Position Summary</i>					
<i>Division</i>	<i>FY 2013 Adopted</i>	<i>FY 2014 Adopted</i>	<i>FY 2014 Amended</i>	<i>FY 2015 Changes</i>	<i>FY 2015 Adopted</i>
Transportation Operating	246.00	251.00	266.00	(6.00)	260.00
Transportation Maintenance	65.00	60.00	60.00	4.00	64.00
Transportation Administration	16.00	18.00	18.00	(3.00)	15.00
Transportation Support Services	8.00	8.00	8.00	1.00	9.00
Transportation Planning	3.00	2.00	2.00	1.00	3.00
Fleet Management	65.00	60.00	60.00	1.00	61.00
Fleet Equipment Acquisition	4.00	8.00	8.00	2.00	10.00
Total	407.00	407.00	422.00	0.00	422.00

Impact of Capital Infrastructure Construction on Operations

Project	Capital Projects			
	Projected Year of Completion	Square Footage/Miles	Estimated number of Positions	Estimated Annual O&M Cost/(Savings)
Bus Rapid Transit	2017	15.7 miles	14	\$ 2,280,000
Shaw Avenue Service Enhancement	2017	5.5 miles	8	\$ 1,270,000

The following projects are anticipated to have an impact on the Department’s operations and maintenance (O&M) budget beginning in FY 2017.

BUS RAPID TRANSIT (BRT): The Bus Rapid Transit (BRT) project is designed to improve travel times and service along a 15.7-mile corridor of Blackstone/Ventura/Kings Canyon, linking North Fresno, Downtown Fresno, and the South East Growth Area. The project will include: transit signal priority (TSP); real-time passenger information; vehicle and station branding; as well as ticket vending machines.

The BRT route will replace portions of Routes 28 and 30, utilizing existing labor, fuel and equipment costs. Beginning in FY 2020, an additional \$2.28 million will be needed each year for new operating and personnel costs for fare collection and maintenance of buses, stations and minor capital. For the first

three years of BRT operation, A Congestion Mitigation Air Quality (CMAQ) grant will provide funding for operation and maintenance costs. This project also includes service realignments to increase the function of the BRT route and provides access throughout the transit system.

SHAW AVENUE SERVICE ENHANCEMENT: Service improvements on 5.5 miles of Shaw Avenue will include new CNG buses, ticket vending machines, improved passenger amenities and increased frequencies that will match the service levels on Blackstone and Kings Canyon. With these improvements and buses stopping every half mile, the amount of time passengers spend on the bus will significantly decrease. The Department is pursuing a CMAQ grant to fund the first three years of operating the Shaw Avenue service.

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City of Fresno, California
FY 2015 Adopted Budget

CAPITAL IMPROVEMENT SUMMARY

FY 2015-2019 Capital Improvement Program

Introduction

The development of the FY 2015-2019 Capital Improvement Program (CIP) is an intensive, ongoing process, involving an unprecedented and comprehensive review of the goals and direction of the city's future infrastructure needs. The overriding mission of this review is to determine specific priorities,

starting with the vital work being done to revitalize and reinvigorate the Downtown area; then to sequence those priorities to enable the city to effectively concentrate its capital investment.

Any capital plan must take into consideration the financial impact to its citizens, balancing the ever

changing needs of the city with the capacity of the population to finance those improvements and the maintenance that comes with them. This is especially true of capital funded through utility rates and critical decisions will be made concerning the pace and timing of the utility capital program using the dollars available.

Overview

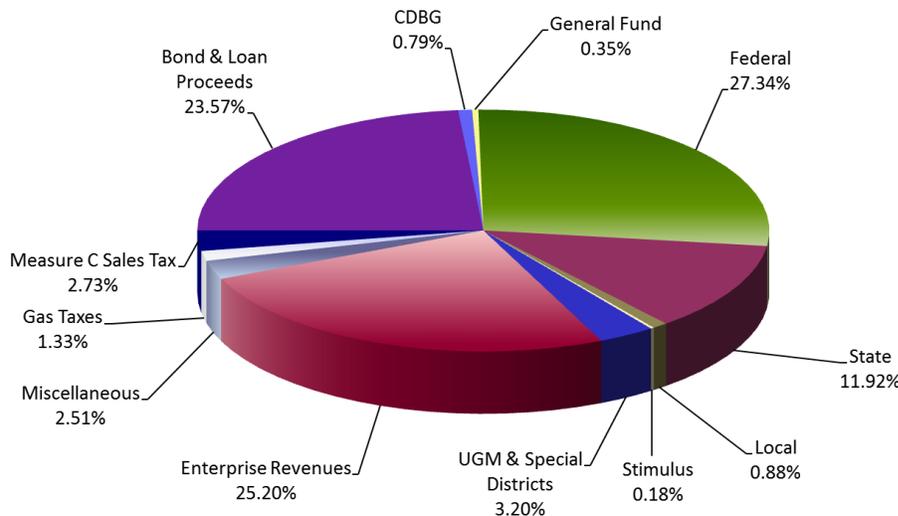
The FY 2015-2019 CIP totals approximately \$1.8 billion. These projects range from the construction of new facilities to the updating of existing structures, street improvements, sidewalk repairs, and maintaining utility infrastructure. The FY 2015 Capital Program contains new and ongoing projects with a combined estimated cost of \$371.6 million.

Capital Funding Sources: Bond proceeds are budgeted for infrastructure projects such as \$22.7 million for the Friant/Kern pipeline and \$12.3 million for the Southeast Fresno Surface Water Treatment Plant (SESWTP), infrastructure improvements downtown and almost

\$3.2 million for water main renewal. Federal support consists largely of Federal Aviation Authority grants for Fresno Yosemite International Airport, Federal Transportation Agency grants for FAX and the City's Public Works Grant allocation. The State component is made up of state grants, High Speed Rail and Proposition 1B for transit and Proposition 84 funding for parks. Enterprise revenues will be used primarily to fund

water well and sewer line construction and rehabilitation. CDBG will be used primarily for Section 108 Loan Repayment and residential street improvements. Gas Taxes will be used for street and road improvements and other infrastructure needs.

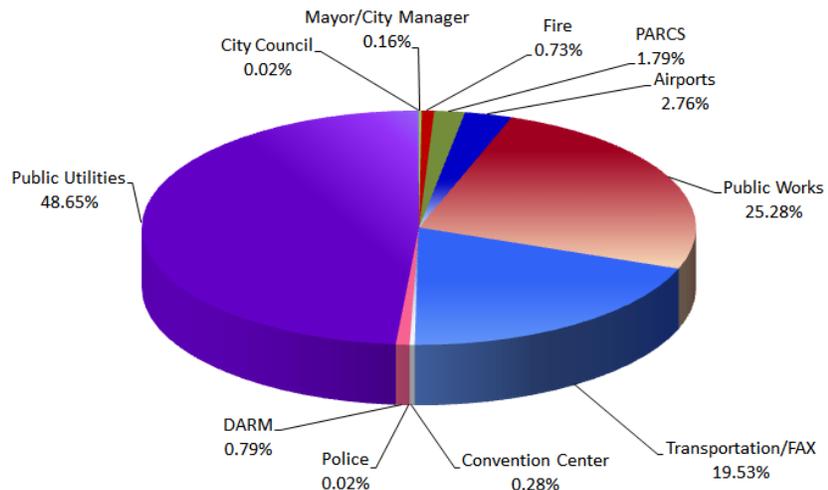
Capital Revenues



Capital Improvement Program

Uses of Capital Funding: The water main renewal, downtown water infrastructure, Friant Kern Pipeline and Southeast water projects are funded in Public Utilities, as are Wastewater Recycled Water Projects. Intelligent Traffic System (ITS) projects on both Willow and Nees Avenues are in Public Works and FAX will fund Clean Air Initiatives with CMAQ grants and begin Phase I of the Bus Rapid Transit (BRT) project.

Capital Appropriations



Department Details

THE FIRE DEPARTMENT'S FY 2015 capital program totals \$2.63 million. The key projects within the Department's capital budget include:

Station Renovation Phase II: \$129,000 has been budgeted in FY 2015 for the completion of the Station Renovation Project Phase II. The department will use the appropriations to address the following needs:



- Fire Station 3 – Replacement of a parking lot fence and gates;
- Fire Station 6 – Replacement of parking lot gates and apparatus bay approach/driveway;
- Fire Station 7 – Installation of automatic gates;
- Fire Station 12 – Installation of a concrete block wall;
- Installation of red/green lights at various stations;
- Transition from vinyl floor tiles to stained concrete flooring at multiple stations.

Permanent Fire Station 18: The Department's FY 2015 Capital budget includes \$2.5 million for the construction

of Fire Station 18. The newly constructed station at Shaw/Bryan will replace temporary Fire Station 18 at Bullard/Grantland and will continue to serve communities in the Northwest Fresno area.

THE DEPARTMENT OF PUBLIC UTILITIES (DPU)

is responsible for a large portion of the City's FY 2015 capital program. Many DPU capital projects are necessary to support current and future economic development needs. The following are highlights from their \$176.3 million capital budget:

Friant Kern Canal to Northeast Fresno Surface Water Treatment Facility (NESWTF) Pipeline: The Friant-Kern Canal is used to deliver water from Millerton Lake to water users located in Fresno, Tulare, Kings and Kern Counties. In

July 2005, the City of Fresno renewed its contract with the US Bureau of Reclamation



for 60,000 acre feet of water per year from the Friant District. Currently, the surface water is conveyed to the NESWTF located at Chestnut Ave. and Behymer Ave. for treatment through an open canal. This pipeline project will provide maximum raw water quality protection for this supply of water, thereby reducing the cost of

operating this facility. In FY 2007, construction of the first mile, done in conjunction with development around the immediate area of the plant, was completed and a contract for design services has been awarded for the remaining four miles. For FY 2015, contract construction, right-of-way acquisition and other miscellaneous costs are budgeted at \$22.7 million in the FY 2015 Water Revenue Bond Fund. The total project cost is estimated at \$29.3 million.



T-4 3MG Water Storage Tank and Booster Station (aka Downtown Tank): In Downtown Fresno, the reliability and production capacity of existing wells have declined over the years and various recent revitalization projects have further increased water and fire flow demands. The water system

infrastructure in this area has not kept pace with these increased demands, leaving the area in a state of water supply deficit. In addition, the vision for Downtown is to continue the revitalization of the urban core which will result in bringing in additional renewal projects to the downtown area with plans for continuing to change the existing land use and future water demands from single-story residential and industrial to multi-story residential and commercial, therefore further increasing water and fire flow demands. These development projects face the possibility of delayed approvals for occupancy until supply issues are resolved. DPU is implementing a plan to add increase water system reliability, meet peak hour water demands, and provide adequate fire suppression capacity to support existing and future demands in the downtown area by providing a three million gallon storage tank and booster station facility. It will initially be supplied through a Downtown Pipeline project currently being constructed from a pump station at Olive Avenue and Freeway 99 to the site. Subsequently, additional water will be provided by the



planned SESWTF and on-site well. The project consists of the design and construction of a three-million-gallon water storage tank; an operations building to house a booster pump station, water treatment facilities, electrical and telemetry equipment, and a document storage area; miscellaneous yard piping and site improvements; site landscaping; architectural treatment of the new facilities; and allowances for a future on-site well and future second 3-MG water storage tank. In FY 2007, funds were appropriated for design and engineering. Site acquisition was made in FY 2009 at H Street and Ventura Street. Construction of the water storage tank and booster station is scheduled for award in FY 2015 with completion in FY 2016. Total cost of the project is estimated at \$14.1 million.

Water Main Renewal: Water mains in many older parts of the City have aged and deteriorated and are in need of replacement. Leaks in aging mains can be expensive to repair.

For example, many obsolete mains, particularly in the old County Water



Works Districts, are located along easements at the rear of lot lines. Repairs in these areas require hand digging under fences and landscaping, which results in some very difficult working conditions and is disruptive to customers. Relocation of those mains to a public street eliminates the problems associated with this inaccessibility. Also, proactive replacement of aging

water mains with modern materials will help ensure safe and reliable delivery of drinking water both now and in the future. In FY 2015, major projects funded in the Water Enterprise Fund include replacement of water main

in Van Ness Extension, Alhambra, Olive Gardens, Bungalow Lane, Fulton Mall, and miscellaneous water service transfers. 2010 Water Revenue Bond funded

Capital Improvement Program

projects are for close out costs. The 2015 Water Revenue Bond Fund includes funding requests for Bullard-Van Ness, Forkner-Barstow, Maroa Avenue, Maroa Heights, Ft Washington and Sierra Sky Park. The total cost between the three funds is \$9.7 million.

Subsequent to the adoption of the FY 2015 Budget anticipated water rate increases were repealed. Due to this action the Water Capital Plan will require revision however specific adjustments are not known at this time.

Tertiary Treatment at Regional Reclamation Facility:

The Recycled Water Master Plan (RWMP) and the Draft Urban Water Management Plan (UWMP) identified the City's need to facilitate the use of at least 25,000 acre feet per year of recycled water by 2025, to offset existing potable water use in order to help meet future water supply needs for the Fresno metropolitan area. This project will provide the infrastructure as identified in the RWMP to provide tertiary treatment, disinfection, and other advanced treatment of wastewater in order to provide recycled water to potential recycled water customers distributed through Southwest, Northwest, and Northeast Recycled Water Distribution Systems. The system is intended to make recycled water available to potential major users of irrigation water such as parks, schools, golf courses, cemeteries, water features, freeway corridors, and median islands; provide process water for industrial users; and other large water demands. This would be the first phase of treatment capacity necessary to meet the 25,000 acre feet projected need and have a flow rate of approximately 8-10 MGD. Design for this project was awarded in FY 2011 and has been completed. The FY 2015 budget includes \$18.8 million in FY 2015 and \$30.2 million in FY 2016 for construction of this project. The total amount budgeted over the next two years is \$49.0 million. Construction for this project was originally budgeted in FY 2014 and was to be funded with Sewer Enterprise Fund reserves. Instead, construction was postponed to FY 2015 to allow for the application time needed to apply for an extremely low interest State Revolving Fund loan through the California State Water Resources Control Board (CSWRCB) as part of the Governor's drought response, preserving reserves for future capital improvements and reducing future needs to issue revenue bonds. Approval of the loan is pending but

anticipated to be approved in early FY 2015.

Southwest Quadrant Recycled Water Distribution System: This project will provide the recycled water infrastructure as identified in the Recycled Water Master Plan (RWMP) as pipeline Segments #1 and #4 to distribute recycled water to potential recycled water customers. The system is intended to make recycled water available for potential major users of irrigation water; process water for industrial users; and other large water demands. Southwest Segment #1 will provide the transmission main lines in the area generally bound by Cornelia Ave., Belmont Ave., Freeway 99, and Lower Dry Creek. Southwest Segment #1 will also provide capacity for the transmission of recycled water and connection to Southwest Segment #4, future Southwest segments, and the Northwest and Northeast Quadrants which are planned to be constructed beginning in FY 2018 and FY 2019. Southwest Segment #4 will provide for the transmission main lines in the area generally bound by Freeway 99, Freeway 180, Freeway 41, and extending south to California Ave. The RWMP identified in excess of 2,500 acre feet per year of potential recycled water demand for major users near these segments. Design for this project is ongoing and right-of-way acquisition is beginning. The FY 2015 budget includes \$2.0 million in FY 2015 and \$31.0 million in FY 2016 for construction of this project. The total amount budgeted over the next two years is \$33.0 million. Construction for this project is currently budgeted in FY 2015 to be funded with Sewer Enterprise Fund reserves. However, an application is in process to apply for an extremely low interest State Revolving Fund loan through the CSWRCB to fund construction of this project. If approved, utilizing a State Revolving Fund loan for this project will preserve reserves for future capital improvements and reduce future needs to issue revenue bonds.

Sunnyside Sewer: This project will provide new sewer infrastructure in the unincorporated areas of Sunnyside in order to offer sewer service for residences currently on sewer septic systems. Initial plans are to construct approximately 85,000 linear feet of sewer line to provide future service to approximately 1,026 residences. The project will include coordinating with Fresno County in the effort of transitioning residences from septic systems to sewer service to reduce

groundwater contamination caused by nitrates from septic systems. The FY 2015 budget includes \$1.0 million in FY 2015 to begin project design and \$10.3 million in FY 2016 for construction of this project. The total amount budgeted over the next two years is \$11.3 million.

THE PUBLIC WORKS DEPARTMENT is responsible for variety of phases of capital projects undertaken by the City of Fresno. The Traffic & Engineering Services Division identifies the needed projects through traffic studies and stakeholder input, develops the project scope, assists in securing funding, reviews and approves construction drawings for the projects. The Capital Management Division provides complete project management services from project initiation through completion of construction, including “in-house” project design where possible, overseeing design consultants and managing the construction contractors for all capital projects under its purview. The Street Maintenance Division preserves the structure and quality of the City’s streets pedestrian facilities and landscaping once they are constructed.



Fulton Mall Improvements: The FY 2014 budget included the completion of the environmental document and the commencement of formal engineering design on the Fulton Mall improvement project. Construction is scheduled to begin in FY 2015 and be completed in FY 2016. The total estimated cost of the project is \$23.4 million.

ADA Projects: The Department continues to program funding for ADA compliant curb cuts to be installed throughout the City. The Department’s construction of these curb cuts fulfills the City’s commitment to disabled residents. Resources that will support these projects will come from Measure “C”, Article III Pedestrian & Bicycle Projects and Proposition 111 Gas Tax funds.

Street Improvement Projects: The Department will utilize a combination of state and federal transportation funding to maximize the use of allocated funding for maintenance of city streets, traffic flow improvements and leveraging our local funds. Construction is anticipated in FY 2015 for the following types of projects: Traffic signal installations or upgrades throughout the city of Fresno, street widening on Shields, Santa Fe, Herndon and Willow Avenues, and street resurfacing projects throughout the city.

Intelligent Transportation System (ITS) Projects: The Department was successful in obtaining several grants to fund ITS projects throughout the city of Fresno. These projects will be constructed



over the next five years. The completion of Shaw Avenue from SR99 to SR168 provides for the second major east west synchronized corridor in addition to Herndon Ave. Construction contracts on five projects

Downtown Projects: The Department will continue efforts toward downtown renewal and revitalization with infrastructure projects in FY 2015. Construction will be completed on the Downtown Planting & Irrigation project, which will install street trees and

Capital Improvement Program

with 95 lights were awarded in FY 2014. The projects will be completed in FY 2015. Contracts synchronizing lights along five ITS corridors using wireless technology in FY 2015 and another two corridors in FY 2016 are planned for award. When completed an additional 138 lights will be on-line. The State Traffic Synchronization grant and Federal Air Quality grant funded projects will provide our community with up to 18 percent improvement in travel times, notable reductions in emissions and fuel consumption, and a safe and more efficient corridor for the traveling public.

High-Speed Rail: The California High-Speed Rail (HSR) project proposes to connect the Bay Area to Southern California when it is completed. The first phase of construction will be in the Central Valley and pass through the City of Fresno. The Department is participating in the planning process along with Caltrans, and the California HSR Authority (CHSRA). The project is progressing with construction by the CHSRA to begin in FY 2015. The FY 2015 budget submission recognizes anticipated revenue from the Design-Build contractor for plan checks and field inspection by Public Works staff where required.

Veterans Boulevard/SR99 Interchange: This project will widen Veterans Boulevard to six lanes and connect to SR99



SR99 establishing another major traveling corridor in the city. The environmental engineering, design and right-of-way acquisition work is underway and projected to be completed by the end of FY 2016. Construction will begin in FY 2019 or later. The total project will is estimated to cost approximately \$123 million once complete.

Roy and Almy Streets Reconstruction: Both streets near North Avenue and Martin Luther King Jr. Boulevard will be completely reconstructed. Design began in FY 2014 with construction scheduled for FY 2015 and FY 2016. Total cost of the project is estimated at \$1.8 million.

Neighborhood Street Improvement: In an effort to address street maintenance needs in the city's

neighborhoods, a total of \$3 million in General Fund, Special Gas Tax, and Community Development Block Grant (CDBG) resources have been dedicated to this project in FY 2015. Specific neighborhood streets will be identified through collaborative processes that will result in improved roads, sidewalks, curb and gutter and ADA compliance.

THE AIRPORTS DEPARTMENT'S FY 2015 capital program totals \$10 million. Key projects within the Department's capital budget include:

Noise Mitigation: Under Federal law, the Airport is able to provide aircraft noise mitigation toward private residences (not including apartment buildings), schools, and certain businesses within the Airport's noise contour. To determine the noise contour, a study is conducted which measures the sound level around the airport and defines a "contour" of decibel levels around the airport that are directly attributable to aircraft noise. If a residence or school experiences decibel levels of 65 or greater due to aircraft noise, and the interior noise level is higher than 45, they are eligible to receive soundproofing measures. The Airports Department has been soundproofing homes and schools (and, in those cases where soundproofing measures are not sufficient to reduce the sound below the 65 decibel level, purchasing and demolishing the homes) for about 20 years. The Department has included approximately \$2.7 million in FY 2015 to continue these efforts.

Rehabilitation of the Commercial Aviation Apron on the West Side of FYI's Concourse: The "apron" is the concrete and asphalt area that surrounds FYI's terminal and concourse. Aircraft are parked on the apron when passengers enplane and deplane. Because of the heavy aircraft weight that is displaced on the ramp for a period of time, in addition to the higher level of usage the ramp receives, it tends to wear down faster than runway or taxiway areas. Such is the case with the Westside of the FYI's ramp, which has deteriorated notably in the past few years having been exposed to both heavier aircraft and a greater number of aircraft. In order to reconstruct the Westside apron, the Department has included \$1.3 million in FY 2015.

Purchase of a new Aircraft Rescue and Fire Fighting (ARFF) Vehicle: In order to provide the federally required level of response time to airfield incidents, FYI must have two working ARFF vehicles. The ARFF vehicles are specially designed to extinguish a fire that may result from an aircraft crash. FYI currently meets the response time requirement; however, one of the ARFF vehicles is anticipated to reach the end of its useful life in 2016. Thus, Airports has budgeted \$1.1 million for the purchase of a new ARFF vehicle in FY 2015.

Cost: \$163,900 in FY 2014 & \$1.4 million in FY 2015.

THE PARKS, AFTER SCHOOL, RECREATION & COMMUNITY SERVICES (PARCS)

DEPARTMENT'S CIP budget totals \$6.5 million for FY 2015. The largest projects are outlined below:

Romain Improvements: The PARCS Department was awarded a grant from the Environmental Enhancement and Mitigation Program Calgrant for improvements at Romain Park. Improvements include irrigation system upgrades, planting up to 100 trees and rehab of the outdoor public restroom facility. Construction is anticipated to be completed by December of 2014. Cost: \$10,000 in FY 2014 & \$264,900 in FY 2015.

Holmes Park Improvements: PARCS has submitted a grant application to the State of California for Housing related Park Improvements that if awarded would allow for various improvements at Holmes park. These improvements include demolition of a wading pool and construction of a new splash park, new gym floors, court resurfacing, restrooms, safety lighting, irrigation, landscaping and parking lot improvements. Total improvement cost is estimated to be \$1.1 million.

Universally Accessible Park (UGM Park Polk/Gettysburg): This 8.3 acre parcel was purchased in

1990. This future park has been identified as the City of Fresno's first Universally



Accessible Park for children and young adults with various disabilities. The baseball field, soccer field and play structure will be designed so that children and young adults of all abilities will be able to interact and play together. The City has received a State Prop 84 grant and construction is anticipated to be completed by June 30, 2015 .

Pilibos Park Improvements: PARCS has submitted a grant application to the State of California for Housing related Park Improvements that if awarded would allow for various improvements at Pilibos park. These improvements would include, soccer field grading, irrigation, tree planting, reseeding, new bleachers, fencing and concrete repair work. Cost: \$285,200 in FY 2015.

Cost: \$8.1 million in FY 2014 & \$1.6 million in FY 2015.

Martin Ray Reilly Park: Construction began in April of 2014 for this 3.27 acre park located at 750 N. Chestnut Ave. The new park will include basketball/volleyball courts, playgrounds, multi-use field, restrooms, and a

Cultural Arts District: On March 28, 2012 the Parks, After School, Recreation and Community Services Department was notified of a \$2.5 million grant award from Proposition 84 Round II for the Cultural Arts District Park. Based on community consensus, the proposed park features will include playground equipment, an outdoor work out station, a multi-use field, a small stage, picnic tables and art.



walking path. Funding for the development of this park is through grants received from the State's Prop 84 II. Construction is anticipated to be completed by December of 2014. Cost: \$2.4 million in FY 2014 & \$481,500 in FY 2015.

Capital Improvement Program

CDBG Funded Capital Improvements: PARCS has identified and received funding for a variety of projects in several parks that will allow the Department to address areas of deficiency. Among these projects are pool equipment upgrades, bleacher replacement for compliance with ADA, replacements or upgrades of restroom facilities, improvements in tot lots and parking lots. While the capital improvements will occur at several parks within PARCS' oversight, the accounting of costs will be centralized under the DARM Department in order to further strengthen financial compliance with the U.S. Department of Housing and Urban Development's eligibility requirements.
Cost: \$549,300 in FY 2015.

THE DEPARTMENT OF TRANSPORTATION'S

capital improvement program continues to focus on improving air quality,



enhancing transportation options for our community, and contributing to the revitalization of downtown. The Department's total capital budget of \$71 million is comprised of \$32.4 million for Bus Rapid Transit (BRT), \$3.2 million in clean air projects through the San Joaquin Valley Air Pollution Control District (SJVAPCD), \$8.9 million in State funded capital and security projects and \$26.5 million in additional State, Federal and ARRA funding for capital projects. The Department's capital budget highlights include the following:

Clean Air Initiatives: The Department continues to pursue grant funding for high priority clean air projects. Congestion Mitigation Air Quality (CMAQ) grants will fund Transit Signal Prioritization. CMAQ and SJVAPCD funds have been awarded for the purchase of fixed-route and paratransit Compressed Natural Gas (CNG) buses. SJVAPCD grant funds are also anticipated for low emission vehicles and other clean air initiatives.

Downtown Transportation and Amenities: Significant remodeling and improvements to major transit stations and stops in Courthouse Park and throughout downtown will support revitalization and improve mobility in the downtown area. Placement of transit wayfinding signage will help visitors, residents and workers orient themselves, navigate the downtown area and easily find transit stations. Improvements to

the Mariposa Mall at Van Ness Avenue will include a pedestrian bridge, a signature BRT station and lighting, crosswalk and signal improvements. The Mariposa Mall improvements will beautify the area, increase pedestrian safety and provide intermodal connectivity.

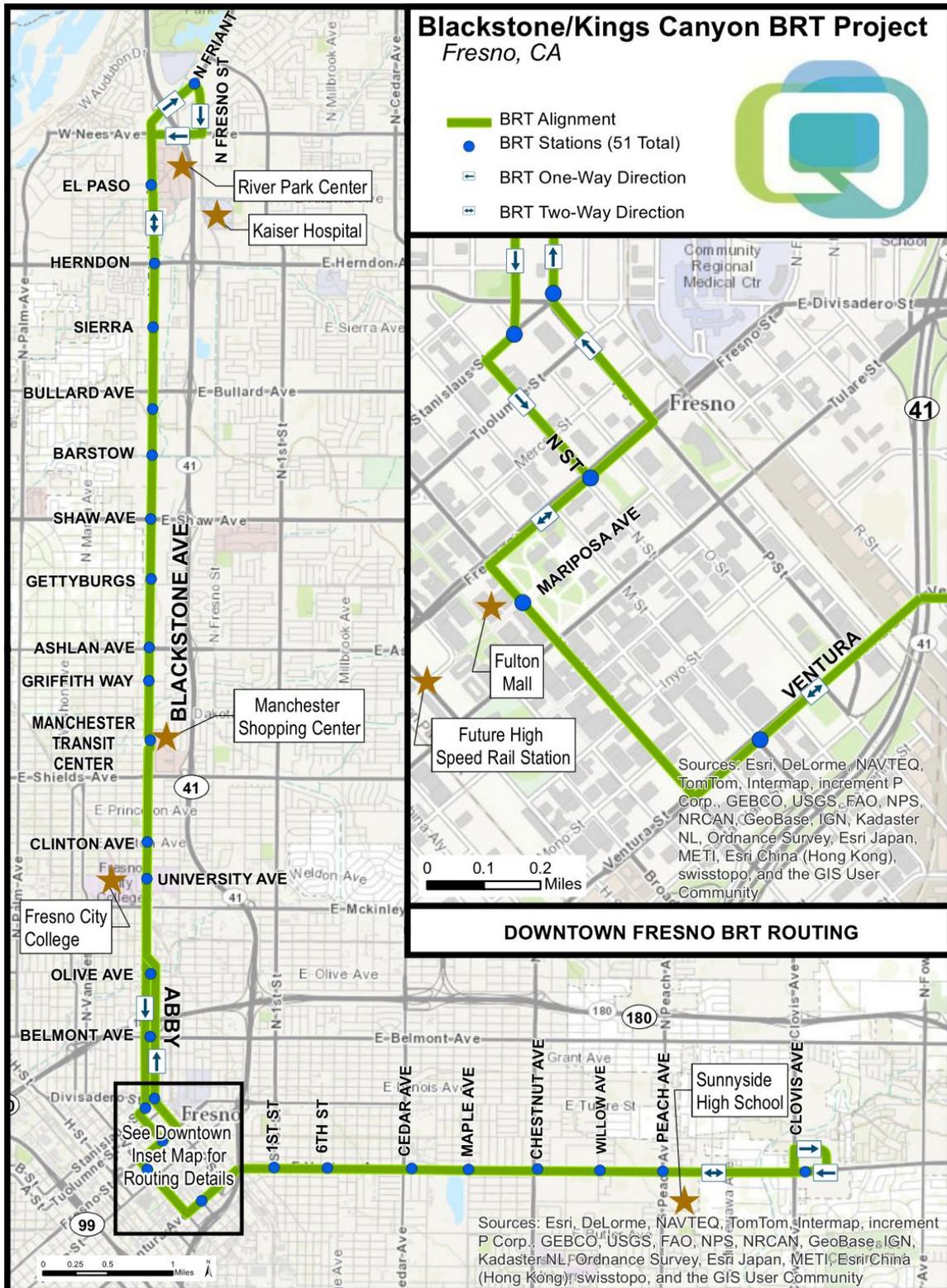
Shaw Avenue Service Enhancements: Service improvements on 5.5 miles of Shaw Avenue will include new CNG buses, ticket vending machines, improved passenger amenities and increased frequencies that will match the service levels on Blackstone and Kings Canyon. With these improvements and buses stopping every half mile, the amount of time passengers spend on the bus will significantly decrease.

Infrastructure and Facilities Investments: Maintaining and improving existing transit infrastructure and facilities will ensure that the highest possible level of service is provided to the community. Investing in existing infrastructure will also increase security and protect existing investments. In the next year a Transit Asset Management Plan, that will outline and prioritize facility and equipment maintenance, improvement and replacement, will be completed. Funding has been set aside and grant funds have been secured to begin implementing the Transit Asset Management Plan. New fareboxes and automated passenger counters (APCs) have been installed on buses; fixed-route and paratransit vehicles have been replaced; some maintenance equipment has been repaired and video surveillance equipment has been installed at facilities and on buses. Future improvements include replacement and repair of shop equipment, enhanced security of the transit yard, upgrade of generators, installation of cost saving and energy efficient components and a heightened focus on maintenance, repair and upgrade of buildings and shop equipment.

Bus Rapid Transit (BRT): BRT will improve travel times and service along a 15.7-mile corridor of Blackstone/Ventura/Kings Canyon, linking North Fresno, Downtown Fresno, and the South East Growth Area. This project is funded by Federal Transit Administration (FTA) grant funds, matched by State Prop 1B dollars. BRT is an enhanced transit application that utilizes advanced technologies. The project will include: transit signal priority (TSP); real-time passenger information; vehicle and station branding; as well as ticket vending machines.

The BRT Master Plan demonstrates how improved efficiency, speed, and service can attract new transit ridership, improve customer satisfaction, and benefit the broader community by providing a higher quality of

service. The project is in the design stage and is anticipated to be completed in December 2016. The Project Alignment Map is below.



USER'S GUIDE

PROGRAM SCOPE

This section includes the capital projects for all City departments reporting directly to the City Manager. It does not include Redevelopment Agency/FRC projects.

HOW TO USE THE CAPITAL IMPROVEMENT PROGRAM SECTION (CIP)

The CIP Section includes a short introductory section which summarizes the CIP; a users' guide section; a City Capital Summary Section and Department Capital Detail Sections, in which each capital project is described. The contents of each section are discussed briefly below:

The Users' Guide: This section contains information to help the reader use this document. A Glossary is included that contains definitions of terms most frequently used in Capital Budgeting. This is followed by a listing that details the various types of funding resources identified within the summary sections.

Citywide Capital Summary Section: This section includes a City roll-up by department for the CIP for FY 2015 through FY 2019.

GLOSSARY

Capital Improvement Program (CIP): The plan of the City to receive and expend funds for capital projects during the fiscal year covered by the capital budget and the next succeeding four fiscal years thereafter.

Capital Budget: The plan of the City to receive and expend funds for capital projects scheduled to begin during the first fiscal year included in the capital program.

Capital Project: (a) any physical public betterment or improvement; (b) the acquisition of property of a permanent nature for public use; and (c) the purchase of equipment for any public betterment or improvement when first constructed.

Project Authorization: The total amount included in an approved CIP for a specific project in the fiscal year the project is included in the Capital Budget (i.e., the Budget Year of an Approved CIP). The amount authorized is the total amount included in the CIP.

Appropriation: The amount not previously included in an Approved Capital Budget for a specific project. The amount so included limits the amount which can be spent on that project in the Budget Year unless: (1) prior unexpended or unencumbered appropriations exist; and/or (2) the Capital Budget is amended by Council.

Budget Year: The fiscal year, this begins on July 1, 2014 and is referred as FY 2015. Each subsequent fiscal year is indicated in relation to the budget year.

FY 2015-2019 Department Capital Summary

Department	FY 2015 ADOPTED CAPITAL	FY 2016 CAPITAL PROJECTS	FY 2017 CAPITAL PROJECTS	FY 2018 CAPITAL PROJECTS	FY 2019 CAPITAL PROJECTS	TOTAL CAPITAL PROJECTS
Office of the Mayor & City Manager	579	0	0	0	0	579
City Council Department	81	0	0	0	0	81
Police Department	90	90	90	90	90	450
Fire Department	2,629	0	0	0	0	2,629
Parks, After School, Rec & Com Svcs	6,480	0	0	0	0	6,480
Public Works Department	100,829	50,396	11,827	21,134	109,097	293,283
Development & Resource Mgmt	2,847	384	0	0	0	3,231
Public Utilities Department	176,277	516,073	126,253	181,678	304,512	1,304,793
Airports Department	10,014	5,823	13,711	6,521	7,061	43,130
Convention Center Department	1,008	0	0	0	0	1,008
FAX Department	70,754	12,160	4,880	4,230	4,198	96,222
Total Capital Appropriations	371,588	584,926	156,761	213,653	424,958	1,751,886

*Appropriations in Thousands

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Capital Improvement Projects Fund

Legend for FY 2014-2015

Fund Number	Fund Title	Restrictions
Fund Type: General Fund		
The general fund is the chief operating fund of a local government. GAAP prescribe that the fund be used "to account for all financial resources except those required to be accounted for in another fund."		
10101	General Fund	No restrictions other than for public purpose.
Fund Type: Special Revenue Fund		
Special revenue funds are revenue sources set aside for a specific purpose. For example, a government may levy a tax on gasoline with the express purpose of using the proceeds to finance road maintenance and repair. GAAP provide that special revenue funds may be used to account for the proceeds for specific revenue sources that are legally restricted to expenditure for specified purposes. In practice, this definition encompasses legal restrictions imposed by parties outside government as well as those imposed by the governing body.		
20102	Prop. 111 - Special Gas Tax	Can only be used for public street purposes both maintenance and improvement.
20103	ABX8 6 Gas Tax (formerly TCRP)	Can only be used for public street purposes both maintenance and improvement.
20501	Community Dev Block Grant	Can only be used for programs to benefit lower income, elderly and/or handicapped persons. Also has a location restriction.
20515	Neighborhood Stabilization Prog	Limited to uses designated by the Grant.
20521	Neighborhood Stabilization ProgIII	Limited to uses designated by the Grant.
21501	Disposition Of Real Property	Limited to activities related to the disposition of Real Property
22003	Pedestrian & Bicycle Facility	This fund was created to use funds apportioned under the Transit Development Act of 1971 (SB325). The funds must be used for bicycle and pedestrian facilities.
22031	Misc State Grants - Parks	Limited to uses designated by the Grant.
22032	Misc Local Grants - Parks	Limited to uses designated by the Grant.
22048	Federal Grants Public Works	Limited to uses designated by the Grant.
22056	State Grants Public Works	Limited to uses designated by the Grant.
22092	PROP 1C - PARCS	To be used for improvements to Parks infrastructure
22094	Prop 84 II - PARCS	2006 Safe Drinking Water Bond Act for parks and nature education facilities.
22096	Housing Related Parks Programs	Part of Prop 1C, for the creation, development or rehabilitation of parks and recreation facilities.
22504	Measure C Tier 1 Capital Projects	Can only be used for public street purposes both maintenance and improvement.
22507	Meas C-PW Alloc ADA Compliance	Can only be used for public street purposes connected with ADA compliance
22508	Meas C-PW Alloc Flexible Fund	Can only be used for public street purposes both maintenance and improvement.
22509	Meas C-PW Alloc Ped Trails	Can only be used for public street purposes connected with pedestrian trails
22510	Meas C-PW Alloc Bike Facilities	Can only be used for public street purposes connected with Bike lanes

Capital Fund Legend for FY 2014-2015

Fund Number	Fund Title	Restrictions
Fund Type: Special Revenue Fund - continued		
22511	Original Meas C - Regional Hwy Program	Can only be used for public street purposes both maintenance and improvement.
22512	Meas C-Transit (TOD) Programs	Can only be used for improvement of public streets and to increase public transit ridership
22601	Reg Trans Mitigation Fee-RTMF	Part of Meas C, can only be used for public street purposes
24009	UGM General Administration	Tracks the administrative costs of the UGM program. Funded by the interest earned by the UGM funds.
24021	GAP Ponding Basin "T" Loan	Loan from Water Operating Fund for improvement to the Ponding Basin
24023	Prop 40 - Parks and Recreation Fund	To be used for improvements to Parks infrastructure
24042	Citywide Regional Street Impact Fee	To be used for improvements to streets citywide
24043	Interior Streets & Roundabouts Street Impact Fee	To be used for improvements to streets citywide
24052	Regional Street Impact Fee - Copper River	To be used for improvements to Copper River
24053	New Growth Area Street Impact Fees	To be used for improvements to streets in new areas
24054	Sewer Backbone Fee - Copper River	Limited to Assessment District Activity.
24055	CFD #9 Comm/Ind Feature Mainte	Limited to Assessment District Activity.
24056	CFD 12 Copper River Ranch Res.	Limited to Assessment District Activity.
24061	State Contracted Services	Can only be used for public street purposes both maintenance and improvement.
24064	Public Private Partnerships	Limited to activities within each agreement
26001	High Speed Rail Projects	Limited to projects connected to High Speed Rail
26002	High Speed Rail Services	Limited to services connected to High Speed Rail
Fund Type: Capital Projects Fund		
GAAP provides for the use of capital projects funds "to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds)".		
30102	Developer Cash-In-Lieu Improvement	Limited to those projects/areas for which developers and citizens have contributed funds.
30136	Parks Impact Fee Bond Fund	To receive bond proceeds for the development of parks citywide, supported by Parks impact fees.
30140	2008 PD Revenue Bonds-Phase I	Limited to Central and South East District - RTF
30142	Conv Ctr Improvements - Falcons	ADA Improvements at the Convention Center
30143	City Hall Improvement Fund	To fund City Hall improvements
30144	Lcal Agncy Prj Fndng-Pub Works	Funding from Other Local Agencies for improvements
30151	City Hall Improvement 2010	For the City Hall Generator Replacement
30152	Parking Garage 7 Improvem 2010	Limited to Improvements at Parking Garage 7
30501	AD 131-Const-Herndon/Milburn	Limited to Assessment District Activity.
30502	AD 133-Const-Shaw/Marty	Limited to Assessment District Activity.
30503	AD 137-Const-Figarden Park	Limited to Assessment District Activity.
30504	AD154-CALCOT Construction	Limited to Assessment District Activity.
30506	Landscape Maintenance Dist #1	Limited to Assessment District Activity.
30509	Community Facilities Dist No 2	Limited to Assessment District Activity.

Capital Fund Legend for FY 2014-2015

Fund Number	Fund Title	Restrictions
Fund Type: Capital Projects Fund - continued		
30510	Community Facilities Dist No 4	Limited to Assessment District Activity.
30511	Community Facilities Dist No 5	Limited to Assessment District Activity.
30513	Community Facilities Dist No 7	Limited to Assessment District Activity.
30514	Community Facilities District No 8	Limited to Assessment District Activity.
30517	Community Facility Dist No. 11	Limited to Assessment District Activity.
30518	CFD #12 Copper River Ranch	Limited to Assessment District Activity.
30520	Community Facility Dist No. 14	Limited to Assessment District Activity.
31501	UGM Neigh Park Service Area 1	Funds to be used for developing new park sites within the service area
31502	UGM Neigh Park Service Area 2	Funds to be used for developing new park sites within the service area
31503	UGM Neigh Park Service Area 3	Funds to be used for developing new park sites within the service area
31504	UGM Neigh Park Service Area 4	Funds to be used for developing new park sites within the service area
31505	UGM Neigh Park Service Area 5	Funds to be used for developing new park sites within the service area
31507	UGM Neigh Park Service Area 7	Funds to be used for developing new park sites within the service area
31509	UGM parks Citywide Facil Fees	Impact fees to be used for the development of new park sites
31510	UGM Parkland (Quimby) Ded Fee	Impact fees to be used for the improvement of existing park sites
31516	UGM Major Street Zona A	Limited to UGM Activity.
31517	UGM Major Street Zone B	Limited to UGM Activity.
31518	UGM Major Street Zone C	Limited to UGM Activity.
31519	UGM Major Street Zone D	Limited to UGM Activity.
31522	UGM Major Street Zone E-4	Limited to UGM Activity.
31524	UGM Major Street Zone F	Limited to UGM Activity.
31531	UGM Maj Bridge Fee Zone A	Limited to UGM Activity.
31532	UGM Maj Bridge Fee Zone B	Limited to UGM Activity.
31533	UGM Maj Bridge Fee Zone C/D2	Limited to UGM Activity.
31534	UGM Maj Bridge Fee Zone D-1/E-2	Limited to UGM Activity.
31535	UGM Maj Bridge Fee Zone E-1	Limited to UGM Activity.
31537	UGM Maj Bridge Fee Zone E-4	Limited to UGM Activity.
31538	UGM Maj Bridge Fee Zone F	Limited to UGM Activity.
31552	UGM Fire Station Serv Area 14	Limited to developing fire stations within the service area
31554	Fire Station Protection Fee	Limited to construction of future fire stations not specifically identified in other UGM fire station areas.
31556	UGM Fire Citywide Facil Fees	Impact fees to be used for the development of new Fire facilities
31561	UGM R/R Crossing Audobon & SP	Limited to UGM Activity
31562	UGM RR Cross/At Grade Zone A/B	Limited to UGM Activity
31563	UGM RR Cross at Grade Zone A/C	Limited to UGM Activity
31564	UGM RR Cross Grade Zone A/D	Limited to UGM Activity
31565	UGM RR Cross/AG Zone E/1-A	Limited to UGM Activity
31566	UGM RR Cross at Grade Zone C/D1	Limited to UGM Activity
31567	UGM at Grade Railroad Crossing	Limited to UGM Activity
31578	UGM Traffic Signal	Limited to UGM Activity

Capital Fund Legend for FY 2014-2015

Fund Number	Fund Title	Restrictions
Fund Type: Capital Projects Fund - continued		
31577	UGM Grade Separation Zone E/4A	Limited to UGM Activity
31585	Community Facilities District No. 2005-01	Limited to Assessment District Activity
31586	UGM Police Citywide Facility Impact Fee	Impact fees to be used for the development of new Police facilities
31588	Francher Creek Proj Fin Distric	Limited to UGM Activity
31620	Major Street Const Friant Rd Widen	Limited to UGM Activity
31625	R/W Acquisition Tract 5206	Limited to UGM Activity
31633	R/W Acquisition-Tract 5237	Limited to UGM Activity
31635	R/W Acquisition - Tract 5343	Limited to UGM Activity
31639	R/W - Tract 5357	Limited to UGM Activity
31641	R/W Acquisition - Tract 5232	Limited to UGM Activity
31643	AD #131 UGM Reimbursements	Limited to UGM Activity
31646	R/W Acquisition - Tract 5710	Limited to UGM Activity
31649	R/W Acquisition - Tract 5273	Limited to UGM Activity
31650	R/W Acquisition - PMap 2008-13	Limited to UGM Activity
Fund Type: Enterprise Fund		
An enterprise fund may be used to report any activity for which a fee is charged to external users for goods or services. GAAP requires the use of an enterprise fund whose principal revenue source is (1) debt backed solely by fees and charges; (2) legal requirement to cover costs; (3) policy decision to recover costs.		
40101	Water Enterprise Fund	Limited to Water Enterprise Activity
40103	Water Connection Charge Fund	Limited to Water Enterprise Activity
40110	DBCP Recovery Fund	Limited to Water Enterprise Activity
40118	2010 Water Bonds A-1	Limited to Water Enterprise Activity
40119	2010 Water Bonds A-2 (BABS)	Limited to Water Enterprise Activity
40120	Woodward Park Pln Svc Rechg	Limited to Water Enterprise Activity
40121	UGM Well Develop Serv Area 142	Limited to UGM Activity
40122	UGM Wtr Area 201S-Sgle Well	Limited to UGM Activity
40123	UGM Wtr Area 301S-Sgle Well	Limited to UGM Activity
40124	UGM Wtr Area 101S-Sgle Well	Limited to UGM Activity
40127	Wellhead Treatment Area 101-S	Limited to UGM Activity
40128	UGM Well Develop Svc Area 11-A	Limited to UGM Activity
40129	UGM Well Develop Serv Area 86	Limited to UGM Activity
40130	UGM Well Develop Serv Area 90	Limited to UGM Activity
40131	UGM Well Division Serv Area 91	Limited to UGM Activity
40132	UGM Well Develop Serv Area 102	Limited to UGM Activity
40134	UGM Well Develop Serv Area 132	Limited to UGM Activity
40135	UGM Well Develop Serv Area 141	Limited to UGM Activity
40136	UGM Well Develop Serv Area 153	Limited to UGM Activity
40137	UGM Well Develop Serv Area 308	Limited to UGM Activity
40138	UGM Well Develop Serv Area 310	Limited to UGM Activity
40140	UGM Trans Grid Serv Area A	Limited to UGM Activity
40141	UGM Trans Grid Serv Area B	Limited to UGM Activity
40142	UGM Trans Grid Serv Area C	Limited to UGM Activity

Capital Fund Legend for FY 2014-2015

Fund Number	Fund Title	Restrictions
Fund Type: Enterprise Fund - continued		
40143	UGM Trans Grid Serv Area D	Limited to UGM Activity
40144	UGM Trans Grid Serv Area E	Limited to UGM Activity
40148	UGM Bond Debt Serv Area 101	Limited to UGM Activity
40150	UGM Bond Serv Area 305S	Limited to UGM Activity
40152	UGM Bond Debt Serv Area 501s	Limited to UGM Activity
40158	Recharge Area 501s	Limited to UGM Activity
40159	UGM NE Recharge Site	Limited to UGM Activity
40163	Wellhead Treatment Area 201S	Limited to UGM Activity
40164	Wellhead Treatment Area 301 S	Limited to UGM Activity
40165	Wellhead Treatment Area 401-S	Limited to UGM Activity
40166	Wellhead Treatment Area 501S	Limited to UGM Activity
40173	UGM Wtr Supp Area 401-S Multi	Limited to UGM Activity
40174	UGM Wtr Supp Area 501 S Sgle	Limited to UGM Activity
40176	UGM Water Supply Well 113	Limited to UGM Activity
40178	UGM Well Develop Serv Area 136	Limited to UGM Activity
40179	UGM Well Develop Serv Area 137	Limited to UGM Activity
40184	2015 Water Revenue Bond	Limited to Water Enterprise Activity
40185	2016 Water Revenue Bonds Fund	Limited to Water Enterprise Activity
40186	2017 Water Revenue Bond	Limited to Water Enterprise Activity
40187	SDWSRF SRF11CX 104	Limited to Water Enterprise Activity
40188	Low Interest SRF Loan	Limited to Water Enterprise Activity
40193	2019 Water Revenue Bonds	Limited to Water Enterprise Activity
40501	Wastewater Enterprise	Limited to Wastewater/Sewer Activity
40513	Cornelia Sewer Trunk Fee	Limited to Wastewater/Sewer Activity
40514	Grantland Sewer Trunk Fee	Limited to Wastewater/Sewer Activity
40515	Herndon Sewer Trunk Fee	Limited to Wastewater/Sewer Activity
40516	Fowler Sewer Trunk Fee	Limited to Wastewater/Sewer Activity
40525	WW/SEW 2008 Bond Capital Project	Limited to Wastewater/Sewer Activity
40527	State Revolving Loan Fund	Limited to Wastewater/Sewer Activity
40540	UGM Area-wide Oversize Sewer	Limited to Wastewater/Sewer Activity
40591	UGM Lift Station / APU Svc Area	Limited to Wastewater/Sewer Activity
40592	UGM Millbrook Olay Sewer Fee	Limited to Wastewater/Sewer Activity
40595	Sewer Lateral Revolving Fund	Limited to Wastewater/Sewer Activity
41001	Solid Waste Enterprise	Limited to Solid Waste Activity
41003	City Landfill Closure	Limited to Solid Waste Activity
41501	Community Sanitation Operating	Limited to Activities related to Community Sanitation
42025	Airways Golf Course Capital	Limited to Airport Activity
42040	Airport Federal Grants	Limited to Airport Activity
42042	Airport Capital	Limited to Airport Activity
42045	Airports Consolidated Rental Car Facility	For Consolidated Rental Car Facility construction related activity
43001	Convention Center Enterprise	Limited to Activities at the Convention Center
43523	FTA 04 5307 Grant CA	Limited to Transit Activity

Capital Fund Legend for FY 2014-2015

Fund Number	Fund Title	Restrictions
Fund Type: Enterprise Fund - continued		
43524	Miscellaneous Clean Air Grants	Limited to Transit Activity
43525	FAX Capital	Limited to Transit Activity
43531	FTA 02 5309 Grant CA-03-0667	Limited to Transit Activity
43532	Transportation CMAQ Capital-43532	Limited to Transit Activity
43538	Prop 1B-CTS GP Transit Sec Grnt	Limited to Transit Activity
43539	FTA 5310 Grants (FY07-08 fwd)	Limited to Transit Activity
43540	FY09 5307 Grant CA-90-Y699	Limited to Transit Activity
43542	Prop 1B - PTMISEA Transit Grnt	Limited to Transit Activity
43543	5316 JARC Grants	Limited to Transit Activity
43544	5317 New Freedom Grants	Limited to Transit Activity
43545	FY09 FTA ARRA Grant CA-96-X011	Limited to Transit Activity
43546	FY10 FTA 5307 Grant CA-90-YXXX	Limited to Transit Activity
43547	FY2011 FTA 5309 Grant CA-04-0213	Limited to Transit Activity
43548	FTA Small Starts Grant	Limited to Transit Activity
43550	FY 2011 FTA 5907 Grant CA-90-Yxxx	Limited to Transit Activity
43551	FY10-FY12 CMAQ Grants	Limited to Transit Activity
43552	FY10 FTA 5308 Grant CA-58-0007	Limited to Transit Activity
43553	FY2012 FTA 5307 Grant CA-90-Y947	Limited to Transit Activity
43554	FY2011 FTA CMAQ Grant CA-95-X181	Limited to Transit Activity
43555	FY2013 FTA 5307 Grant CA-90-Yxxx	Limited to Transit Activity
43556	FY2012 FTA CMAQ GRANT CA-95-X	Limited to Transit Activity
43557	FY12 FTA 3509 Grant CA-04-0256	Limited to Transit Activity
43558	FY12 FTA 5304 Planning Grant	Limited to Transit Activity
43559	FY14 FTA 5307 Grant CA	Limited to Transit Activity
43560	FY13 5339 FTA Grant CA	Limited to Transit Activity
43561	FY12 FTA 5309 Grant CA-04-0280	Limited to Transit Activity
43562	FY15 FTA 5307 Grant CA-90-Z###	Limited to Transit Activity
43590	FAX Capital Administration	Limited to Transit Activity
44502	Camp Fresno Capital Impr	For improvements at Camp Fresno
45001	Municipal Golf Course Fund	Limited to Golf Course Activity.
46501	PW Special Project Revolving Fund	Limited to street maintenance or improvement requested by outside agencies as well as neighboring cities.
47003	Stadium Capital	For improvements at Stadium

FISCAL YEAR 2015

CAPITAL IMPROVEMENT PROGRAM
BY
DEPARTMENT/PROJECT

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Project

Department	Project	Name	District	Capital Projects		Capital Projects		Capital Projects		Capital Projects		5 Year Project Total
				FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total			
Airports	AC00045	Airways Golf Course Capital	4	630,700	0	0	0	0	0	0	630,700	
	AC00267	AIP FF11 Noise Homes	6	565,700	0	0	0	0	0	0	565,700	
	AC00270	CRCF Replace Reserve	4	1,272,800	0	0	0	0	0	0	1,272,800	
	AC00280	AIP FF12 Part 150 Noise Home	4	1,014,600	0	0	0	0	0	0	1,014,600	
	AC00288	FYI FF13 AIP Rwy 11L-29R Const	4	443,300	0	0	0	0	0	0	443,300	
	AC00290	AIPxx FF15 FCH Demo/Clear 1333 W WB	4	6,000	54,000	0	0	0	0	0	60,000	
	AC00293	AIPxx FF14 FCH Reh Txin Draper	3	50,000	0	0	0	0	0	0	50,000	
	AC00295	2014/15 Demolition of Bldg T-262	4	50,000	0	0	0	0	0	0	50,000	
	AC00301	2014 Security	4	100,000	0	0	0	0	0	0	100,000	
	AC00308	2013 MCCA BAK12/14 11L-29R	4	4,000	0	0	0	0	0	0	4,000	
	AC00309	FF13/14 FYI West Comm Ramp Ph1,2,3	4	800,000	0	0	0	0	0	0	800,000	
	AC00311	FF14 Noise Exposure Map	4	400,000	0	0	0	0	0	0	400,000	
	AC00312	FF14 AIP Noise Homes	4	1,111,100	0	0	0	0	0	0	1,111,100	
	AC00316	2014/15 Employee Lot	4	500,000	0	0	0	0	0	0	500,000	
	AC00317	2014/2015 Tower Upgrades Des	4	100,000	0	0	0	0	0	0	100,000	
	AC00320	AIPxx FF15 Rehab Txy C (Des)	4	110,000	990,000	0	0	0	0	0	1,100,000	
	AC00321	AIPxx FF16 Part 150 Noise	4	0	0	1,111,100	0	0	0	0	1,111,100	
	AC00322	AIPxx FF14 Acq ARFF Vehicle	4	1,100,000	0	0	0	0	0	0	1,100,000	
	AC00323	AIPxx FF14 Pavement Mgmt Plan Rev	4	60,000	0	0	0	0	0	0	60,000	
	AC15012	FCH FF14 Pavement Mgmt Update	3	50,000	0	0	0	0	0	0	50,000	
	AC15013	FCH FF14 Obstruction Removal	3	200,000	0	0	0	0	0	0	200,000	
	AC15014	2015 Admin Bldg HVAC plus Controls	4	160,000	0	0	0	0	0	0	160,000	
	AC15015	2015 Term-Concourse Skylite	4	175,000	0	0	0	0	0	0	175,000	
	AC15016	2015 Term-Rm 166-Backup AC Unit	4	50,000	0	0	0	0	0	0	50,000	
	AC15017	2015 Park Lot-EV Charging Stations Des	4	130,000	0	0	0	0	0	0	130,000	
	AC15018	2015 FCH Term-Men's Restrm Rehab	3	50,000	0	0	0	0	0	0	50,000	
	AC16012	FF15 West Comm Ramp Ph 1,2,3	4	500,000	4,500,000	0	0	0	0	0	5,000,000	
	AC16013	FCH FF15 Update Airport Land Use Plans	3	6,000	54,000	0	0	0	0	0	60,000	
	AC16014	FCH FF15 Txin Rehab Constr Ph1	3	25,000	225,000	0	0	0	0	0	250,000	
	AC17006	FF16 AIP Rehab Txy C (Construction)	4	0	0	11,900,000	0	0	0	0	11,900,000	
	AC17007	FF16 Txyw B3/B4/C4/B7 Rehab (Design)	4	0	0	500,000	0	0	0	0	500,000	
	AC17008	FCH FF16 Txin Rehab Constr Ph2	3	0	0	200,000	0	0	0	0	200,000	
	AC18005	FF17 AIP Noise Homes	4	0	0	0	1,111,100	0	0	0	1,111,100	
AC18006	FF17 AIP West Ramp Rehab Const Ph2	4	0	0	0	4,500,000	0	0	0	4,500,000		
AC18007	FF17 Rnwy 11L/29R Rehab Design	4	0	0	0	760,000	0	0	0	760,000		
AC18008	FCH FF17 Beacon & Antenna Tower Replacmnt	3	0	0	0	150,000	0	0	0	150,000		
AC19001	FF18 AIP Noise Homes	4	0	0	0	0	1,111,100	0	0	1,111,100		
AC19002	FF18 Txyw B3/B4/C4/B7 Rehab (Construction)	4	0	0	0	0	0	5,200,000	0	5,200,000		
AC19003	FF18 ARFF Station (+EOC)(Design)	4	0	0	0	0	0	720,000	0	720,000		

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Project

Department	Project	Name	District	Capital Projects FY 2015	Capital Projects FY 2016	Capital Projects FY 2017	Capital Projects FY 2018	Capital Projects FY 2019	5 Year Project Total	
Airports (cont)	AC19004	FCH FF18 Twr Rmvl Infra ADA Rehab Design	3	0	0	0	0	30,000	30,000	
	AM00103	Environmental Site Assessment	4	100,000	0	0	0	0	100,000	
	AM00106	Facilities Repair/Repl Reserve	4	250,000	0	0	0	0	250,000	
	Airports Total			10,014,200	5,823,000	13,711,100	6,521,100	7,061,100	43,130,500	
City Council	XC00001	CNL Dist. 1 Infrastructure	1	3,000	0	0	0	0	3,000	
	XC00002	CNL Dist. 2 Infrastructure	2	7,000	0	0	0	0	7,000	
	XC00004	CNL Dist. 4 Infrastructure	4	22,000	0	0	0	0	22,000	
	XC00005	CNL Dist. 5 Infrastructure	5	24,600	0	0	0	0	24,600	
	XC00006	CNL Dist. 6 Infrastructure	6	24,000	0	0	0	0	24,000	
		City Council Total			80,600	0	0	0	0	80,600
CMO/Mayor	MC00019	Miscellaneous Projects	M	578,700	0	0	0	0	578,700	
		CMO/Mayor Total		578,700	0	0	0	0	578,700	
Convention Center	CC00024	Falcons Project	3	352,500	0	0	0	0	352,500	
	CC00027	Stadium Capital Improvements	3	100,000	0	0	0	0	100,000	
	CC00028	Energy Efficiency Improvements	3	555,500	0	0	0	0	555,500	
	Convention Center Total			1,008,000	0	0	0	0	1,008,000	
DARM	MC00010	Sec. 108 Loan Repayment	M	477,400	0	0	0	0	477,400	
	PC00123	Bleacher Replacement Var Parks	M	108,000	0	0	0	0	108,000	
	PC00124	Pools:Health, Safety & Complia	M	127,000	0	0	0	0	127,000	
	PC00125	Bathroom replacement/upgrades	M	135,000	0	0	0	0	135,000	
	PC00128	Parks' Lot Improvement	M	65,000	0	0	0	0	65,000	
	PC00135	Lighting Upgrades - Var Pls	M	49,000	0	0	0	0	49,000	
	PC00136	Chandler Tot Lot Replacement	3	65,300	0	0	0	0	65,300	
	PW00694	Roy & Almy Reconstruction	3	420,500	384,500	0	0	0	805,000	
	PW15015	Neighborhood Street Improvements	M	1,400,000	0	0	0	0	1,400,000	
		DARM Total		2,847,200	384,500	0	0	0	0	3,231,700
	FAX/Transportation	FC00001	New Grant Non-revenue Vehicles	M	250,000	0	0	0	0	250,000
		FC00019	Passenger Amenities	M	789,000	125,000	125,000	125,000	125,000	1,289,000
		FC00021	Fixed Route Bus Purchase	M	8,290,200	0	0	0	0	8,290,200
FC00022		Handy Ride Vehicles	M	173,000	0	0	0	0	173,000	
FC00026		Planning	M	2,423,500	400,000	400,000	400,000	400,000	4,023,500	
FC00036		Bldg and Facility Maintenance	3	622,100	0	0	0	0	622,100	
FC00039		Farebox	M	81,000	0	0	0	0	81,000	
FC00047		FY09 ARRA Transit Enhnc DT Ctr	M	51,300	0	0	0	0	51,300	
FC00048		FY09 ARRA Transit Enhnc DT Stns	M	34,000	0	0	0	0	34,000	
FC00049		Intermodal Facility	5	1,286,600	0	0	0	0	1,286,600	
FC00050		Bus Purchase Fixed Route =40'	M	3,722,400	1,500,000	1,500,000	1,500,000	1,500,000	9,722,400	
FC00053		Paratransit Vehicles & Equip	M	2,459,300	0	625,000	0	625,000	3,709,300	

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Project

Department	Project	Name	District	Capital Projects FY 2015	Capital Projects FY 2016	Capital Projects FY 2017	Capital Projects FY 2018	Capital Projects FY 2019	5 Year Project Total
FAX/Transport (cont)	FC00057	Transit Fac/Station	M	2,945,300	0	0	0	0	2,945,300
	FC00059	Circulator	3	3,470,200	0	0	0	0	3,470,200
	FC00062	FY09-10 Prob 1B-CTSGP Sec Proj	M	437,000	0	0	0	0	437,000
	FC00063	FY10-11 Prop 1B-CTSGP Security Projects	M	572,000	0	0	0	0	572,000
	FC00065	FY07-08 Prop 1B-PTMISEA Wayfind	M	75,000	0	0	0	0	75,000
	FC00066	FY07-08 Pr1BTMISEA Paratrnr Fac	7	112,300	0	0	0	0	112,300
	FC00068	FY09-10 Prop1B-PTMISEA Project	M	1,461,700	0	0	0	0	1,461,700
	FC00069	FY10-11 Prop 1B-PTMISEA Project	M	4,483,400	2,754,800	1,650,000	1,625,000	1,547,700	12,060,900
	FC00070	BRT-Bus Rapid Transit Phase 1	M	32,450,000	6,800,000	0	0	0	39,250,000
	FC00072	JARC-Trans Needs Assessment	M	12,700	0	0	0	0	12,700
	FC00073	JARC-3 Position Bike Racks	M	31,300	0	0	0	0	31,300
	FC00074	JARC-Bicycle Lockers	M	64,700	0	0	0	0	64,700
	FC00075	NF-Bus Stop Improvements	M	700,800	0	0	0	0	700,800
	FC00076	NF-Bus Stop Numb Braille Signs	M	84,900	0	0	0	0	84,900
	FC00078	Transit Signal Prioritization	M	1,565,700	0	0	0	0	1,565,700
	FC00079	JARC-TripPlanningModules	M	239,000	0	0	0	0	239,000
	FC00080	FY11-12 Prop1B-CTSGP Sec Prjct	M	582,700	0	0	0	0	582,700
	FC00081	FY12-13 Prop1B-CTSGP Sec Prjct	M	591,600	0	0	0	0	591,600
	FC00082	FY13-14 Prop1B-CTSGP Sec Prjct	M	591,700	580,000	580,000	580,000	0	2,331,700
	FC00090	Transit Asset Management	M	100,000	0	0	0	0	0
FAX/Transportation Total				70,754,400	12,159,800	4,880,000	4,230,000	4,197,700	96,221,900
Fire	XC00036	UGM Fire Station 18	2	2,500,000	0	0	0	0	2,500,000
	XC00047	Station Renovation Phase II	M	129,000	0	0	0	0	129,000
Fire Total				2,629,000	0	0	0	0	2,629,000
PARCS	PC00007	Parks Facilities Rehab	M	965,700	0	0	0	0	965,700
	PC00066	UGM Park Polk & Gettysburg	1	1,562,100	0	0	0	0	1,562,100
	PC00076	Church & Oranewood Park	5	10,000	0	0	0	0	10,000
	PC00096	Prk Impact Fees-EOC Neigh Y.C.	3	47,800	0	0	0	0	47,800
	PC00104	Dickey Park Improvements	3	187,400	0	0	0	0	187,400
	PC00114	Cultural Arts District	3	1,350,500	0	0	0	0	1,350,500
	PC00115	Romain Improvements	7	264,900	0	0	0	0	264,900
	PC00117	Martin Ray Reilly Park	3	481,500	0	0	0	0	481,500
	PC00130	Radio Park Improvements	7	200,000	0	0	0	0	200,000
	PC00131	Holmes Park Improvements	3	1,125,000	0	0	0	0	1,125,000
	PC00132	Pilibos Park Improvements	5	285,200	0	0	0	0	285,200
	PARCS Total				6,480,100	0	0	0	0
Police	DC00002	Regional Training Facility	3	90,000	90,000	90,000	90,000	90,000	450,000
	Police Total				90,000	90,000	90,000	90,000	450,000

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Project

Department	Project Name	District	Capital Projects		Capital Projects		Capital Projects		Capital Projects		5 Year Project Total
			FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total			
Public Utilities	GC00010 Acquisition	M	564,500	564,500	564,500	564,500	564,500	0	0	0	2,822,500
	GC00016 B-Zone Wells	3	360,000	2,000,000	0	0	0	0	0	0	2,360,000
	RC00005 Emergency Repairs - Short Extension	M	650,000	250,000	250,000	250,000	300,000	0	0	0	1,700,000
	RC00010 Lift Station Rehab	M	0	75,000	75,000	75,000	75,000	0	0	0	300,000
	RC00080 Manhole Rehabilitation	M	150,000	150,000	150,000	150,000	150,000	0	0	0	750,000
	RC00085 Southeast Growth Area (SEGA)	M	0	0	0	3,000,000	42,999,000	0	0	0	45,999,000
	RC00099 Citywide Sewer Access Structures	M	200,000	200,000	200,000	200,000	200,000	0	0	0	1,000,000
	RC00102 Marks Ave Trunk Relief	M	625,000	0	0	0	0	0	0	0	625,000
	RC00113 Central Ave Force Main	M	0	500,000	0	0	0	0	0	0	500,000
	RC00120 Ashlan Ave Trunk Relief	M	0	0	100,000	1,000,000	0	0	0	0	1,100,000
	RC00121 Ashlan Ave Replacement	M	500,000	0	0	0	0	0	0	0	500,000
	RC00122 Dntown Collecton Sys Improve	3	10,000	0	0	0	0	0	0	0	10,000
	RC00130 Sewer Lateral Revolving Proj	M	300,000	300,000	300,000	300,000	300,000	0	0	0	1,500,000
	RC00131 Merced (Glenn-Thorne) Rehab	M	5,667,000	0	0	0	0	0	0	0	5,667,000
	RC00133 S. Ind. Area Coll. System Infrastructure Phase I	3	9,161,400	4,000,000	0	0	0	0	0	0	13,161,400
	RC00135 Teilman From Durant-Floradora Rehab	3	5,000	0	0	0	0	0	0	0	5,000
	RC00136 Blackstone Clinton to McKinley	7	5,000	0	0	0	0	0	0	0	5,000
	RC00137 Chestnut Weldon to McKinley	4	5,000	0	0	0	0	0	0	0	5,000
	RC00138 Shields/Fordham to Claremont	4	5,000	0	0	0	0	0	0	0	5,000
	RC00139 Merced From H to Tulare Rehab	3	5,000	0	0	0	0	0	0	0	5,000
	RC00141 Veteran's Boulevard Sewer	2	300,000	4,700,000	0	0	0	0	0	0	5,000,000
	RC00142 "T" Lot Sewer	3	15,000	0	0	0	0	0	0	0	15,000
	RC00143 Fresno Street Sewer Rehab	7	52,000	0	0	0	0	0	0	0	52,000
	RC00144 West Avenue Sewer Rehab	3	58,000	0	0	0	0	0	0	0	58,000
	RC00145 Ashlan Avenue West of Sherman	7	10,000	0	0	0	0	0	0	0	10,000
	RC00146 Lift Station Security	M	75,000	0	0	0	0	0	0	0	75,000
	RC00147 180 West Frontage Road	3	44,700	0	0	0	0	0	0	0	44,700
	RC00148 Peach Sewer Tulare to Huntingt	M	5,000	0	0	0	0	0	0	0	5,000
	RC14001 Collection System Rehabilitation/Improvements	M	0	1,000,000	1,500,000	1,500,000	3,000,000	0	0	0	7,000,000
	RC15002 Lift Stations LS4, LS5, and LS10 Rehab	M	75,000	0	0	0	0	0	0	0	75,000
	RC15003 Ft. Washington Sewer Pipeline Installation	6	1,458,400	0	0	0	0	0	0	0	1,458,400
	RC15004 Chinatown Between G ST/Hwy 99 and Stanislaus	3	2,100,000	0	0	0	0	0	0	0	2,100,000
RC15005 Alhambra Avenue & Dennett Avenue	M	290,000	0	0	0	0	0	0	0	290,000	
RC15006 Loma Linda Avenue & Sequoia Drive	2	502,000	0	0	0	0	0	0	0	502,000	
RC15007 Sunnyside Sewer	5	1,010,000	10,300,000	0	0	0	0	0	0	11,310,000	
RC16001 Fulton Mall between Fulton/H St. and Stanislaus	3	0	750,000	0	0	0	0	0	0	750,000	
RC16002 North Central Downtown between Q St./L ST.	3	0	900,000	0	0	0	0	0	0	900,000	
RC17001 Peach North of North	3	225,000	0	0	0	0	0	0	0	225,000	
TC00014 RWRP Emergency Large Scale Repairs	M	500,000	500,000	500,000	500,000	750,000	0	0	0	2,750,000	
TC00028 Repair / Replace Plant Paving	3	100,000	100,000	100,000	100,000	100,000	0	0	0	500,000	
TC00043 Digester Cleaning	3	275,000	275,000	275,000	275,000	275,000	0	0	0	1,325,000	
TC00054 Security Upgrades	3	75,000	0	0	0	0	0	0	0	75,000	

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Project

Department	Project	Project Name	District	Capital Projects		Capital Projects		Capital Projects		Capital Projects		5 Year Project	
				FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2018	FY 2019	Total	Total	
Public Utilities (cont)	TC00056	A-Side A Basin Air line Repair	3	0	0	0	270,000	0	0	0	0	0	270,000
	TC00064	Plant Wiring Replacement	3	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	250,000
	TC00065	Digester #14 Design and Construction	3	0	0	0	0	0	0	4,000,000	0	0	4,000,000
	TC00074	Air Emissions Enhancements	3	1,700,000	0	0	0	0	0	0	0	0	1,700,000
	TC00075	Gas Turbine Overhaul	3	0	0	800,000	0	0	800,000	0	0	0	1,600,000
	TC00076	Enhancing Dewatering Construction	3	50,000	0	0	0	0	0	0	0	0	50,000
	TC00078	Reclamation Well Replacement/Repair	3	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000
	TC00079	Centralized Odor Control Sys for Plant Process	3	7,500,000	0	0	0	0	0	0	0	0	7,500,000
	TC00080	Headworks Coating Repair	3	200,000	0	0	0	0	0	0	0	0	200,000
	TC00081	Expansion of NFWRF Design	6	0	0	0	0	0	0	600,000	0	0	600,000
	TC00084	Bldg Enhanc for ADA Compl/Remod Support Facils	3	120,000	0	0	0	0	0	0	0	0	120,000
	TC00087	Upgrade of Sewer Telemetry System	3	25,000	0	0	0	0	0	0	0	0	25,000
	TC00095	Tertiary Treatment at Reg Reclamation Facility	3	18,800,000	30,200,000	0	0	0	0	0	0	0	49,000,000
	TC00096	Southwest Quadrant Recycled Water Dist Syst	3	2,000,000	31,000,000	0	0	0	0	0	0	0	33,000,000
	TC00097	NE Quadrant Recycled Water Dist Syst	M	0	2,836,800	0	0	0	0	45,000,000	0	0	47,836,800
	TC00101	NW Quadrant Recycled Water Dist Syst	M	0	1,715,200	0	0	51,000,000	0	0	0	0	52,715,200
	TC00104	Alt Disinfect Sys for NFWRF	6	100,000	0	0	0	0	0	0	0	0	100,000
	TC00108	NFWRF Equip Struct Enhance	6	100,000	0	0	0	0	0	0	0	0	100,000
	TC00111	RWRF Master Plan Update	3	274,500	0	0	0	0	0	0	0	0	274,500
	TC00112	WW System Enhancements/Upgrades	3	0	8,000,000	8,000,000	8,000,000	8,000,000	10,000,000	10,000,000	10,000,000	10,000,000	34,000,000
	TC00113	Downtown Recycled Water Treatment System	3	1,000,000	15,000,000	0	0	0	0	0	0	0	16,000,000
	TC00119	Final Eff Sampl Struct Relocat	3	55,000	0	0	0	0	0	0	0	0	55,000
	TC00120	Recyc Wtr Recharge Fac Phase I	3	3,333,400	0	0	0	6,666,600	0	0	0	0	10,000,000
	TC00121	Softstarter Switchgear Replmnt	3	40,000	0	0	0	0	0	0	0	0	40,000
	TC00123	Headworks Chiller Replacement	3	200,000	0	0	0	0	0	0	0	0	200,000
	TC00125	A-Side Aeration Basin Motor Co	3	62,000	0	0	0	0	0	0	0	0	62,000
TC00128	Impl Electronic O & M Manual	3	100,000	0	0	0	0	0	0	0	0	100,000	
TC00129	E Central Recycled Water Fac	4	2,010,000	20,000,000	0	0	0	0	0	0	0	22,010,000	
TC12001	A Side Effluent Canal Improvements	3	750,000	0	0	0	0	0	0	0	0	750,000	
TC15001	Heavy Equipment Shop	3	300,000	0	0	0	0	0	0	0	0	300,000	
TC15002	Downtown Recycled Water Distribution Sys	M	1,000,000	3,000,000	0	0	0	0	0	0	0	4,000,000	
TC15003	Airport Area Recycled Water Feasibility Study	4	150,000	0	0	0	0	0	0	0	0	150,000	
TC16001	Aeration Basins #9 and #10 Nitrogen Reduction	3	0	2,000,000	0	0	0	0	0	0	0	2,000,000	
TC17001	Cooling Tower Refurbishment	3	0	0	200,000	0	0	0	0	0	0	200,000	
WC00001	Fire Hydrant Installations	M	21,500	22,100	22,900	23,400	23,400	24,400	24,400	24,400	24,400	114,300	
WC00002	Serv/Meter Installations 2" or Less	M	799,600	823,500	848,300	873,700	873,700	900,000	900,000	900,000	900,000	4,245,100	
WC00004	Water Main Extensions	M	2,265,600	1,758,100	1,701,900	1,690,600	1,690,600	1,691,000	1,691,000	1,691,000	1,691,000	9,107,200	
WC00005	Water Main Renewal	M	9,657,400	15,074,800	4,424,500	26,874,700	26,874,700	26,869,700	26,869,700	26,869,700	26,869,700	82,901,100	
WC00006	Serv/Meter Install Above 2"	M	411,300	423,700	436,500	449,600	449,600	463,100	463,100	463,100	463,100	2,184,200	

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Project

Department	Project Name	District	Capital Projects					5 Year Project Total
			FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
Public Utilities (cont)	WC00014 Combined/Multiple Installation	M	304,600	313,800	323,200	332,900	342,900	1,617,400
	WC00015 Water Well Evaluation and Deve	M	53,800	55,500	56,800	58,100	59,600	283,800
	WC00016 Water Well Construction	M	8,384,600	12,019,600	11,133,100	8,448,700	8,706,500	48,692,500
	WC00017 Well Rehabilitation	M	2,921,400	1,450,400	1,501,600	1,524,400	1,581,900	8,979,700
	WC00018 Pump Rehabilitation	M	1,363,600	838,500	851,900	882,400	916,400	4,852,800
	WC00020 Granular Activated Carbon	M	1,971,200	2,817,300	3,000,700	3,090,000	3,182,600	14,061,800
	WC00021 Surface Water Treatment Plant	6	3,011,500	8,338,400	577,900	162,200	21,000	12,111,000
	WC00022 Leaky Acres	4	1,078,800	312,300	115,400	232,700	116,500	1,855,700
	WC00023 Water Telemetry System	M	1,391,500	967,300	947,000	63,200	65,100	3,434,100
	WC00024 Water Yard-Expansion/Improvement	7	55,500	56,900	59,100	60,200	62,600	294,300
	WC00025 Water Well Abandonment/Destruction	M	107,800	112,900	114,700	118,900	121,200	575,500
	WC00027 Inventory - Materials	M	100,000	103,000	106,100	109,300	112,600	531,000
	WC00030 Transmission Pipelines	M	1,194,700	0	0	6,487,300	68,162,200	75,844,200
	WC00033 Recharge Facilities - Basins	M	162,400	162,900	162,400	161,800	179,400	828,900
	WC00038 SWTP/Friant Kern Canal Pipeline	6	22,670,400	631,600	41,200	0	0	23,343,200
	WC00050 City Recharge Basins	M	3,412,900	1,830,300	2,010,500	1,500,000	2,783,700	11,537,400
	WC00051 Metro Resources Plan Update	M	261,900	0	0	0	0	261,900
	WC00053 Emergency Generator Sets	M	403,500	0	0	0	0	403,500
	WC00054 T-3 (3MG Tank in SE Fresno)	5	58,800	0	0	0	0	58,800
	WC00057 SE Fresno Surface Wtr Treatment	5	14,749,800	281,281,300	4,241,900	32,480,500	1,737,400	334,490,900
	WC00061 T-4 Downtown Tank and Well	3	10,202,700	95,900	6,800	0	0	10,305,400
	WC00062 Nitrate Treatment	5	802,200	1,812,400	5,900	0	0	2,620,500
	WC00064 UGM Water Fees Update Study	M	17,700	0	0	0	0	17,700
	WC00065 SE/SWTP Transmission Pipelines	5	9,034,800	33,278,500	64,099,800	392,200	20,500	106,825,800
WC00067 Renewable Energy Feasibility	M	159,000	0	0	0	0	159,000	
WC00072 Downtown Water Supply Main	3	267,000	0	0	0	0	267,000	
WC00074 Water Facilities Security Impr	M	259,500	254,300	259,600	270,700	289,400	1,333,500	
WC00076 Downtown Water System Upgrades	3	720,800	354,400	4,626,100	80,800	7,700	5,789,800	
WC00078 NE SWTF Expansion	6	0	0	1,320,700	10,442,100	67,615,200	79,378,000	
WC00081 Commercial Meter Retrofit	M	1,204,100	0	0	0	0	1,204,100	
WC00083 Program Management	M	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000	
WC15001 Program Initiatives	M	1,500,000	500,000	200,000	200,000	200,000	2,600,000	
WC15002 Transmission Grid Main	M	6,491,700	6,517,300	6,491,700	6,466,100	6,466,100	32,432,900	
Public Utilities Total		176,276,500	516,073,500	126,252,700	181,677,600	304,512,200	1,304,792,500	
Public Works	CM00002 General	M	343,800	311,300	274,500	243,800	294,700	1,468,100
	PW00044 Minor Public Improvements	M	705,500	468,500	173,300	173,300	173,300	1,693,900
	PW00080 Miscellaneous Bike Routes	1	303,700	254,800	254,800	279,800	279,800	1,372,900
	PW00085 Sale/Purchase-Real Proprty	M	14,800	14,800	14,800	14,800	14,800	74,000
	PW00086 UGM General Administration	M	458,700	458,700	458,700	458,700	458,700	2,293,500

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Project

Department	Project Name	District	Capital Projects FY 2015		Capital Projects FY 2016		Capital Projects FY 2017		Capital Projects FY 2018		Capital Projects FY 2019		5 Year Project Total	
			Capital Projects	FY 2015	Capital Projects	FY 2016	Capital Projects	FY 2017	Capital Projects	FY 2018	Capital Projects	FY 2019	Capital Projects	FY 2019
Public Works (cont)	PW00093 Landscape Lighting District	M	15,900	15,900	15,900	15,900	15,900	15,900	15,900	15,900	15,900	15,900	15,900	79,500
	PW00094 Assessment Dist 133	M	400	0	0	0	0	0	0	0	0	0	0	400
	PW00095 Assessment Dist 131	2	44,500	0	0	0	0	0	0	0	0	0	0	44,500
	PW00096 Assessment Dist 154 Calcot	2	191,700	0	0	0	0	0	0	0	0	0	0	191,700
	PW00097 Community Facilities 2	M	516,100	41,100	16,100	16,100	16,100	16,100	16,100	16,100	16,100	16,100	16,100	605,500
	PW00098 Community Facilities 4	6	649,200	0	0	0	0	0	0	0	0	0	0	649,200
	PW00212 Peach- Belmont to Butler	M	194,100	0	0	0	0	0	0	0	0	0	0	194,100
	PW00216 RDA Improvements Projects	3	149,700	149,700	149,700	149,700	149,700	149,700	149,700	149,700	149,700	149,700	149,700	748,500
	PW00240 Community Facilities Dist. 5	3	1,600	0	0	0	0	0	0	0	0	0	0	1,600
	PW00254 CFD #7	6	217,500	0	0	0	0	0	0	0	0	0	0	217,500
	PW00260 CFD#8 - The Zone	4	2,000	0	0	0	0	0	0	0	0	0	0	2,000
	PW00261 UGM Biannual Reimbursement	M	3,007,000	4,707,600	2,288,700	2,288,700	2,096,700	2,096,700	2,173,300	2,173,300	2,173,300	2,173,300	2,173,300	14,273,300
	PW00268 ADA Infrastructure Compliance	M	728,200	728,200	728,200	728,200	728,200	728,200	728,200	728,200	728,200	728,200	728,200	3,638,000
	PW00274 Basin Relocate and Expand	4	31,400	0	0	0	0	0	0	0	0	0	0	31,400
	PW00287 UGM R/W Tract 5206	3	8,900	0	0	0	0	0	0	0	0	0	0	8,900
	PW00338 Vetrns Blvd/Hwy 99 & UPRR Pass	2	719,700	69,900	0	0	0	0	0	0	0	0	0	789,600
	PW00348 CFD #14 Running Horse	3	76,200	0	0	0	0	0	0	0	0	0	0	76,200
	PW00353 R/W Acquisition Tract 5237	4	75,000	0	0	0	0	0	0	0	0	0	0	75,000
	PW00355 CFD #11 Feature Maintenance	M	578,100	278,100	278,100	278,100	278,100	278,100	278,100	278,100	278,100	278,100	278,100	1,690,500
	PW00364 Bicycle Public Service Announce	M	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	100,000
	PW00373 SR99 Olive Ave Inchg	3	244,800	9,900	0	0	0	0	0	0	0	0	0	254,700
	PW00376 SR99 Ventura St Inchg	3	492,600	1,900	0	0	0	0	0	0	0	0	0	494,500
	PW00393 SR41 Shaw Ave Inchg	4	15,200	900,500	0	0	0	0	0	0	0	0	0	915,700
	PW00427 Jensen Overpass Rehab	5	5,900	0	0	0	0	0	0	0	0	0	0	5,900
	PW00430 Willow Avenue Widening	6	439,900	1,900	0	0	0	0	0	0	0	0	0	441,800
	PW00439 Traff Synchronization - Shaw Avneue	M	21,000	0	0	0	0	0	0	0	0	0	0	21,000
	PW00441 R/W Acquisition - Tract 5357	M	500	0	0	0	0	0	0	0	0	0	0	500
PW00447 CFD 12 Copper River Maint Dist	6	445,500	456,000	481,000	481,000	506,500	506,500	532,000	532,000	532,000	532,000	532,000	2,421,000	
PW00450 R/W Acquisition - Tract 5232	5	606,900	0	0	0	0	0	0	0	0	0	0	606,900	
PW00461 ADA Infrastructure - Minor Cap	M	23,400	23,400	22,400	22,400	11,200	11,200	11,200	11,200	11,200	11,200	11,200	91,600	
PW00470 Section 130 Railroad Crossing Palm/BNSF	1	87,900	0	0	0	0	0	0	0	0	0	0	87,900	
PW00489 City Hall Chiller Project	3	1,900	0	0	0	0	0	0	0	0	0	0	1,900	
PW00490 Assessment District # 137 - Construction	2	273,700	0	0	0	0	0	0	0	0	0	0	273,700	
PW00509 Shaw Ave ITS SR 41 to SR 168	4	20,000	0	0	0	0	0	0	0	0	0	0	20,000	
PW00513 Broadway Streetscape	3	92,800	0	0	0	0	0	0	0	0	0	0	92,800	
PW00514 TS Mckinley Hughes & Marks	3	224,200	0	0	0	0	0	0	0	0	0	0	224,200	
PW00518 Comm Facilities Dist #9	M	37,400	14,400	14,400	14,400	12,400	12,400	12,400	12,400	12,400	12,400	12,400	91,000	
PW00529 Official Plan Lines RSTP Grant	M	20,000	0	0	0	0	0	0	0	0	0	0	20,000	
PW00533 180 West Frontage Road	3	493,800	1,900	0	0	0	0	0	0	0	0	0	495,700	

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Project

Department	Project Name	District	Capital Projects					5 Year Project Total
			FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
Public Works (cont)	PW00534 Peach Ave Jensen to Butler	5	143,800	0	0	0	0	143,800
	PW00536 CFD#2 Reserve	M	126,200	77,500	77,500	77,500	77,500	436,200
	PW00539 CFD#11 Reserve	M	72,900	104,000	111,000	134,000	150,000	571,900
	PW00540 CFD#9 Reserve	M	0	4,500	4,500	4,500	4,500	18,000
	PW00541 CFD#12 Reserve	M	15,000	15,000	15,000	15,000	15,000	75,000
	PW00542 Willow ITS Ashlan to Intrntl	M	1,516,500	41,800	0	0	0	1,558,300
	PW00545 Willow Barstow to Escalon	M	162,100	0	0	0	0	162,100
	PW00549 Friant Nees Palm ITS Corridor	M	1,209,900	21,000	0	0	0	1,230,900
	PW00550 Shields Wireless ITS Corridor	M	954,600	20,700	0	0	0	975,300
	PW00551 Shields Bike Ln & Parking Bays West to Maple	M	1,900	0	0	0	0	1,900
	PW00555 California Ave SR99 to Tulare	3	1,900	0	0	0	0	1,900
	PW00567 Francher Creek Financing CFD	5	8,700	0	0	0	0	8,700
	PW00568 Herndon Multi-purpose Trail Valentine to Marks	2	10,400	0	0	0	0	10,400
	PW00576 Sugar Pine Underpass @ Shepherd	6	8,000	0	0	0	0	8,000
	PW00579 Nees W Widen Hayston - Maple	6	24,900	0	571,800	0	0	596,700
	PW00581 Herndon W Aux SR41 - Fresno	6	171,500	651,100	0	0	0	822,600
	PW00582 Herndon Widen Brawley Valentine	2	396,300	0	0	0	0	396,300
	PW00583 Fresno Street TS Upgrades, E to R	3	154,800	0	0	0	0	154,800
	PW00584 Herndon Ave Westbound Right Turn Pocket at Black	6	414,900	43,600	0	0	0	458,500
	PW00585 Sugar Pine Trail Pk & Ride Wil	6	77,900	0	0	0	0	77,900
	PW00586 Herndon Ave Trail Gap, Fruit to Harrison	2	9,900	0	0	0	0	9,900
	PW00588 Bike Ln Milbrk Shields - Getty	M	56,500	0	0	0	0	56,500
	PW00589 TS Bullard & Cecelia	2	12,300	0	0	0	0	12,300
	PW00590 TS Chestnut & Shepherd	6	97,500	0	0	0	0	97,500
	PW00591 TS Shields & Sunnyside	4	517,700	1,900	0	0	0	519,600
	PW00592 TS Millbrook & Spruce	6	3,500	0	0	0	0	3,500
	PW00593 TS Perrin & Sommerville	6	89,100	0	0	0	0	89,100
PW00594 TS Brawley & Shields	M	589,200	1,900	0	0	0	591,100	
PW00595 TS Champlain and Liberty Hill/Saybrook	6	43,100	0	0	0	0	43,100	
PW00596 TS Butler & Willow	5	378,600	35,700	0	0	0	414,300	
PW00605 CA & Marks Improvements	3	4,500	0	379,500	0	0	384,000	
PW00610 Garage 7 Improvements 2010	3	152,000	0	0	0	0	152,000	
PW00614 Monterey Street Bridge Demo	3	6,700	0	0	0	0	6,700	
PW00615 TS Peach & Church Storey Elementary	5	46,300	0	0	0	0	46,300	
PW00616 West Ave Wireless ITS Corridor	M	558,700	0	0	0	0	558,700	
PW00617 Bullard Ave Wireless ITS Corridor	M	173,500	0	0	0	0	173,500	
PW00618 First Ave Wireless ITS Corridor	M	207,400	0	0	0	0	207,400	
PW00619 Offical Plan Lines: Temperance, North	M	26,500	0	0	0	0	26,500	
PW00620 Herndon Overlay Blackstone to Cedar	6	1,900	0	0	0	0	1,900	
PW00621 Downtown Planting & Irrigation	3	24,500	0	0	0	0	24,500	

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Project

Department	Project Name	District	Capital Projects					5 Year Project Total
			FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
Public Works (cont)	PW00622 ITS McKinley Ave Wireless	M	156,500	0	0	0	0	156,500
	PW00623 ITS Nees Ave Wireless	M	88,800	0	0	0	0	88,800
	PW00624 ITS Tulare Ave Wireless	M	828,500	21,000	0	0	0	849,500
	PW00625 ITS Master Plan	M	71,900	0	0	0	0	71,900
	PW00626 Ashlan Ave Wireless ITS Corr	M	122,600	0	0	0	0	122,600
	PW00628 TS Palm and Sierra	2	76,400	0	0	0	0	76,400
	PW00629 Jensen EB Overlay Chestnut to Willow	5	383,000	1,900	0	0	0	384,900
	PW00630 North Ave Overlay Cedar to Maple	M	876,800	2,600	0	0	0	879,400
	PW00631 Shields EB Widening at Fowler	4	2,700	0	0	700,800	0	703,500
	PW00632 Millbrook & Shields LT Phasing	M	91,300	0	0	0	0	91,300
	PW00633 Copper Trail Friant to Chestnut	6	182,700	0	0	0	0	182,700
	PW00634 SRTS Pinedale Elem Sidewalks	2	1,900	0	0	0	0	1,900
	PW00635 Santa Fe Widen Blythe to Palo Alto	2	1,197,400	0	0	0	0	1,197,400
	PW00636 Cedar Overlay Dakota to Gettysburg	4	1,900	0	0	0	0	1,900
	PW00637 Van Ness Overlay RR to Inyo	3	5,900	0	0	0	0	5,900
	PW00638 SRTS Pinedale Elem Education	2	1,900	0	0	0	0	1,900
	PW00639 Minor Trail Improvements	M	140,000	140,000	140,000	140,000	140,000	700,000
	PW00641 Clovis USD MAN 3 Phase 3	M	20,000	0	0	0	0	20,000
	PW00646 Sect 130 RR Xing Ventura UPRR	3	224,300	0	0	0	0	224,300
	PW00648 Chestnut Overlay UPRR - Jensen	5	65,700	0	0	0	0	65,700
	PW00649 Friant Overlay Champlain to Copper	6	1,900	0	0	0	0	1,900
	PW00650 Nees Overlay Millbrook to Cedar	6	533,700	5,900	0	0	0	539,600
	PW00651 Orange Overlay Butler to CA	5	598,400	0	0	0	0	598,400
	PW00652 Fresno Overlay Gettysburg to Sierra	M	161,600	0	0	0	0	161,600
	PW00653 ITS CVIN Support	M	10,400	0	0	0	0	10,400
	PW00654 City/County TS Barstow & West	2	59,200	0	0	0	0	59,200
	PW00655 Median Island Irrigation Installation	M	117,600	0	0	0	0	117,600
	PW00660 SRTS Florence Ave Balderas Elementary	5	3,000	0	0	0	0	3,000
PW00661 Fulton Mall Improvements	3	18,473,800	2,291,500	0	0	0	20,765,300	
PW00663 HSR Master Cooperative Agreement	M	265,800	71,000	0	0	0	336,800	
PW00664 Jensen GSB to Maple (City/County)	5	91,400	0	0	0	0	91,400	
PW00665 Sugar Pine Trail Drink Fountain	6	4,000	0	0	0	0	4,000	
PW00666 Eaton Trail Resurfacing	6	181,000	4,000	0	0	0	185,000	
PW00668 Herndon Widen Brawley - Blythe	2	131,400	0	0	0	0	131,400	
PW00669 Veterans Blvd Right-Of-Way	2	9,492,100	7,496,300	0	0	0	16,988,400	
PW00670 Section 130 RR Clovis & McKinley	4	1,900	0	0	0	0	1,900	
PW00671 Section 130 RR Fresno & Q	3	1,900	0	0	0	0	1,900	
PW00672 Section 130 RR Olive & Golden State	3	236,800	0	0	0	0	236,800	
PW00673 Section 130 RR Shaw & Golden State	M	666,700	0	0	0	0	666,700	
PW00674 TS Palm & McKinley	M	587,300	0	0	0	0	587,300	

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Project

Department	Project Name	District	Capital Projects		Capital Projects		Capital Projects		Capital Projects		5 Year Project Total
			FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total			
Public Works (cont)	PW00675 TS Bulldog & Cedar	4	455,100	0	0	0	0	0	0	455,100	
	PW00676 TS Shields & Weber	1	574,800	156,200	0	0	0	0	0	731,000	
	PW00677 Herndon Overlay Blackstone to West	2	2,062,000	0	0	0	0	0	0	2,062,000	
	PW00678 TS Clinton & Valentine	3	164,400	797,100	0	0	0	0	0	961,500	
	PW00679 Herndon Widening Polk to Milburn	2	7,100	8,281,900	0	0	0	0	0	8,289,000	
	PW00680 TS Blackstone & Fedora	7	392,800	0	0	0	0	0	0	392,800	
	PW00681 Friant Nees to Fresno	6	670,600	60,500	0	0	0	0	0	731,100	
	PW00682 TS Audubon & Cole	6	57,500	0	0	0	0	0	0	57,500	
	PW00683 Veterans/UPRR/HSR Overpass	2	25,836,300	2,605,100	0	0	0	0	0	28,441,400	
	PW00684 TS Shields & Temperance	4	102,300	0	0	0	0	0	0	102,300	
	PW00686 R/W Acquisition - Tract 5352	6	120,600	0	0	0	0	0	0	120,600	
	PW00687 R/W Acquisition - PMap 2008-13	2	144,000	0	0	0	0	0	0	144,000	
	PW00688 ITS Freeway Crossings Citywide	M	281,000	2,777,400	0	0	0	0	0	3,058,400	
	PW00689 ITS Van Ness & Fresno	3	221,600	1,418,400	0	0	0	0	0	1,640,000	
	PW00690 Herndon WB Brawley to Blythe	2	41,000	768,000	0	0	0	0	0	809,000	
	PW00692 TS Barstow & Brawley	2	69,100	497,200	0	0	0	0	0	566,300	
	PW00693 TS Grantland & Shaw (City/County)	M	109,400	0	0	0	0	0	0	109,400	
	PW00694 Roy & Almy Reconstruction	3	92,000	909,300	0	0	0	0	0	1,001,300	
	PW00695 Bankside Trail Blackstone to Van Ness	7	597,400	0	0	0	0	0	0	597,400	
	PW00696 High Speed Rail Development Services	M	3,295,000	4,712,300	0	0	0	0	0	8,007,300	
PW00697 TS Clinton & Vassar	3	508,300	0	0	0	0	0	0	508,300		
PW00698 TS Tulare & R	3	12,500	525,900	0	0	0	0	0	538,400		
PW00699 Master Trail Plan Update	M	200,000	0	0	0	0	0	0	200,000		
PW00700 Bridge Preventative Maint Program	M	58,200	0	0	0	0	0	0	58,200		
PW00701 Broadway San Joaquin to Amador	3	63,300	0	0	0	0	0	0	63,300		
PW00702 Broadway Calaveras-San Joaquin	3	456,800	0	0	0	0	0	0	456,800		
PW00703 L Street Calaveras-San Joaquin	3	90,000	0	0	0	0	0	0	90,000		
PW00704 Golden State Bridge Repair	5	184,400	0	0	0	0	0	0	184,400		
PW15005 Veterans Blvd Trail Hayes to Polk	2	611,700	0	0	0	0	0	0	611,700		
PW15006 TS LT Palm & Clinton	1	499,000	3,200	0	0	0	0	0	502,200		
PW15007 Cedar Avenue Bike Lanes, Clinton to McKinley	7	115,300	0	0	0	0	0	0	115,300		
PW15008 North & Fig Improvements (FMFCD/City/County)	3	100,000	0	0	0	0	0	0	100,000		
PW15009 Intersection Improvements Central & Orange	3	111,000	1,120,200	0	0	0	0	0	1,231,200		
PW15010 Intersection Improvements Central & Cedar	3	111,000	56,100	1,052,100	0	0	0	0	1,219,200		
PW15011 North Ave Overlay Elm to Fig	3	63,700	791,100	0	0	0	0	0	854,800		
PW15012 Intersection Improvements Blackstone & Shields	7	1,855,000	376,400	0	0	0	0	0	2,231,400		
PW15013 Street Sweeper Vehicles	M	803,300	0	0	0	0	0	0	803,300		
PW15014 North/Cedar/SR99 Interchange	3	637,900	0	0	0	0	0	0	637,900		
PW15015 Neighborhood Street Improvements	M	1,600,000	0	0	0	0	0	0	1,600,000		
PW16001 Willow Ave Widening, Copper to International SB	6	0	0	0	771,000	0	0	0	771,000		

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Project

Department	Project	Name	District	Capital Projects		Capital Projects		Capital Projects		Capital Projects		5 Year Project Total
				FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total			
Public Works (cont)	PW16002	FY2016 Future RSTP Street Improvements & Overlay	M	0	1,212,300	177,700	0	0	0	0	1,390,000	
	PW16003	FY2016 Future CMAQ Str Improvements & Overlays	M	0	1,345,600	237,700	0	0	0	0	1,583,300	
	PW16004	Bankside Trail Future Phases	M	0	2,000,000	1,000,000	500,000	0	0	0	3,500,000	
	PW17001	Willow Ave widening, Alluvial to Herndon	6	0	0	373,000	1,286,000	0	0	0	1,659,000	
	PW17002	FY2017 Future RSTP Str Improvements & Overlays	M	0	0	2,500,000	0	0	0	0	2,500,000	
	PW17003	FY2017 Future CMAQ Str Improvements & Overlays	M	0	0	0	2,500,000	0	0	0	2,500,000	
	PW18001	FY 2018 Future RSTP Street Improvements & Overla	M	0	0	0	7,500,000	0	0	0	7,500,000	
	PW18002	FY 2018 Future CMAQ Street Improvements & Overla	M	0	0	0	2,500,000	0	0	0	2,500,000	
	PW18003	Veterans Blvd/SR99 Interchange Construction	2	0	0	0	0	0	93,551,500	0	93,551,500	
	PW19001	FY 2019 Future RSTP Street Improvements & Overla	M	0	0	0	0	0	7,500,000	0	7,500,000	
	PW19002	FY 2019 Future CMAQ Street Improvements & Overla	M	0	0	0	0	0	2,500,000	0	2,500,000	
	SC00003	City Hall Generator Replcmt	3	223,300	0	0	0	0	0	0	223,300	
	Public Works Total				100,829,000	50,395,600	11,827,400	21,134,000	109,096,700	293,282,700		
Grand Total				371,587,700	584,926,400	156,761,200	213,652,700	424,957,700	1,751,885,700			

FISCAL YEAR 2015

CAPITAL IMPROVEMENT PROGRAM
BY
DEPARTMENT/FUND/PROJECT

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Fund/Project

Department	Fund	Project	Name	District	Capital Projects FY 2015	Capital Projects FY 2016	Capital Projects FY 2017	Capital Projects FY 2018	Capital Projects FY 2019	5 Year Project Total
Airports	42025	AC00045	Airways Golf Course Capital	4	630,700	0	0	0	0	630,700
		42025 Total			630,700	0	0	0	0	630,700
Airports	42040	AC00267	AIP FF11 Noise Homes	6	565,700	0	0	0	0	565,700
		AC00280	AIP FF12 Part 150 Noise Home	4	1,014,600	0	0	0	0	1,014,600
		AC00288	FYI FF13 AIP Rwy 11L-29R Const	4	443,300	0	0	0	0	443,300
		AC00290	AIPxx FF15 FCH Demo/Clear 1333 W WB	4	6,000	54,000	0	0	0	60,000
		AC00293	AIPxx FF14 FCH Reh Txin Draper	3	50,000	0	0	0	0	50,000
		AC00308	2013 MCCA BAK12/14 11L-29R	4	4,000	0	0	0	0	4,000
		AC00309	FF13/14 FYI West Comm Ramp Ph1,2,3	4	800,000	0	0	0	0	800,000
		AC00311	FF14 Noise Exposure Map	4	400,000	0	0	0	0	400,000
		AC00312	FF14 AIP Noise Homes	4	1,111,100	0	0	0	0	1,111,100
		AC00320	AIPxx FF15 Rehab Txy C (Des)	4	110,000	990,000	0	0	0	1,100,000
		AC00321	AIPxx FF16 Part 150 Noise	4	0	0	1,111,100	0	0	1,111,100
		AC00322	AIPxx FF14 Acq ARFF Vehicle	4	1,100,000	0	0	0	0	1,100,000
		AC00323	AIPxx FF14 Pav Mgmt Plan Rev	4	60,000	0	0	0	0	60,000
		AC15012	FCH FF14 Pavement Mgmt Update	3	50,000	0	0	0	0	50,000
		AC15013	FCH FF14 Obstruction Removal	3	200,000	0	0	0	0	200,000
		AC16012	FF15 West Comm Ramp Ph 1,2,3	4	500,000	4,500,000	0	0	0	5,000,000
		AC16013	FCH FF15 Update Airport Land Use Plans	3	6,000	54,000	0	0	0	60,000
		AC16014	FCH FF15 Txin Rehab Constr Ph1	3	25,000	225,000	0	0	0	250,000
		AC17006	FF16 AIP Rehab Txy C (Construction)	4	0	0	11,900,000	0	0	11,900,000
		AC17007	FF16 Txyw B3/B4/C4/B7 Rehab (Design)	4	0	0	500,000	0	0	500,000
AC17008	FCH FF16 Txin Rehab Constr Ph2	3	0	0	200,000	0	0	200,000		
AC18005	FF17 AIP Noise Homes	4	0	0	0	1,111,100	0	1,111,100		
AC18006	FF17 AIP West Ramp Rehab Const Ph2	4	0	0	0	4,500,000	0	4,500,000		
AC18007	FF17 Rnwy 11L/29R Rehab Design	4	0	0	0	760,000	0	760,000		
AC18008	FCH FF17 Beacon & Antenna Tower Replacmt	3	0	0	0	150,000	0	150,000		
AC19001	FF18 AIP Noise Homes	4	0	0	0	0	1,111,100	1,111,100		
AC19002	FF18 Txyw B3/B4/C4/B7 Rehab (Construction)	4	0	0	0	0	5,200,000	5,200,000		
AC19003	FF18 ARFF Station (+EOC)(Design)	4	0	0	0	0	720,000	720,000		
AC19004	FCH FF18 Twr Rmvl Infra ADA Rehab Design	3	0	0	0	0	30,000	30,000		
	42040 Total				6,445,700	5,823,000	13,711,100	6,521,100	7,061,100	39,562,000
Airports	42042	AC00295	2014/15 Demolition of Bldg T-262	4	50,000	0	0	0	0	50,000
		AC00301	2014 Security	4	100,000	0	0	0	0	100,000
		AC00316	2014/15 Employee Lot	4	500,000	0	0	0	0	500,000
		AC00317	2014/2015 Tower Upgrades Des	4	100,000	0	0	0	0	100,000
		AC15014	2015 Admin Bldg HVAC plus Controls	4	160,000	0	0	0	0	160,000
		AC15015	2015 Term-Concourse Skylite	4	175,000	0	0	0	0	175,000
		AC15016	2015 Term-Rm 166-Backup AC Unit	4	50,000	0	0	0	0	50,000
		AC15017	2015 Park Lot-EV Charging Stations Des	4	130,000	0	0	0	0	130,000
		AC15018	2015 FCH Term-Men's Restrm Rehab	3	50,000	0	0	0	0	50,000
		AM00103	Environmental Site Assessment	4	100,000	0	0	0	0	100,000
	42042 Total				1,665,000	0	0	0	1,665,000	
Airports	42045	AC00270	CRCF Replace Reserve	4	1,272,800	0	0	0	0	1,272,800
		42045 Total			1,272,800	0	0	0	0	1,272,800
Airports Total					10,014,200	5,823,000	13,711,100	6,521,100	7,061,100	43,130,500

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Fund/Project

Department	Fund	Project	Name	District	Capital Projects FY 2015	Capital Projects FY 2016	Capital Projects FY 2017	Capital Projects FY 2018	Capital Projects FY 2019	5 Year Project Total
City Council	10101	XC00001	CNL Dist. 1 Infrastructure	1	3,000	0	0	0	0	3,000
		XC00002	CNL Dist. 2 Infrastructure	2	7,000	0	0	0	0	7,000
		XC00004	CNL Dist. 4 Infrastructure	4	10,200	0	0	0	0	10,200
		XC00005	CNL Dist. 5 Infrastructure	5	24,600	0	0	0	0	24,600
		XC00006	CNL Dist. 6 Infrastructure	6	24,000	0	0	0	0	24,000
		10101 Total				68,800	0	0	0	0
City Council Total	20102	XC00004	CNL Dist. 4 Infrastructure	4	11,800	0	0	0	0	11,800
	20102 Total				11,800	0	0	0	0	11,800
City Council Total					80,600	0	0	0	0	80,600
CMO/Mayor	20515	MC00019	Miscellaneous Projects	M	473,600	0	0	0	0	473,600
	20515 Total				473,600	0	0	0	0	473,600
	20521	MC00019	Miscellaneous Projects	M	105,100	0	0	0	0	105,100
CMO/Mayor Total				105,100	0	0	0	0	105,100	
Convention Center	30142	CC00024	Falcons Project	3	352,500	0	0	0	0	352,500
	30142 Total				352,500	0	0	0	0	352,500
	43001	CC00028	Energy Efficiency Improvements	3	555,500	0	0	0	0	555,500
	43001 Total				555,500	0	0	0	0	555,500
Convention Center Total	47003	CC00027	Stadium Capital Improvements	3	100,000	0	0	0	0	100,000
	47003 Total				100,000	0	0	0	0	100,000
Convention Center Total				1,008,000	0	0	0	0	0	1,008,000
DARM	20501	MC00010	Sec. 108 Loan Repayment	M	477,400	0	0	0	0	477,400
		PC00123	Bleacher Replacement Var Parks	M	108,000	0	0	0	0	108,000
		PC00124	Pools:Health, Safety & Complia	M	127,000	0	0	0	0	127,000
		PC00125	Bathroom replacement/upgrades	M	135,000	0	0	0	0	135,000
		PC00128	Parks' Lot Improvement	M	65,000	0	0	0	0	65,000
		PC00135	Lighting Upgrades - Var Pks	M	49,000	0	0	0	0	49,000
		PC00136	Chandler Tot Lot Replacement	3	65,300	0	0	0	0	65,300
		PW00694	Roy & Almy Reconstruction	3	420,500	384,500	0	0	0	805,000
		PW15015	Neighborhood Street Improvements	M	1,400,000	0	0	0	0	1,400,000
		20501 Total			2,847,200	384,500	0	0	0	3,231,700
DARM Total				2,847,200	384,500	0	0	0	3,231,700	
FAX/Transportation	43523	FC00036	Bldg and Facility Maintenance	3	11,000	0	0	0	0	11,000
	43523 Total				11,000	0	0	0	0	11,000
	43524	FC00001	New Grant Non-revenue Vehicles	M	150,000	0	0	0	0	150,000
		FC00021	Fixed Route Bus Purchase	M	3,000,100	0	0	0	0	3,000,100
	43524 Total				3,150,100	0	0	0	0	3,150,100
	43525	FC00001	New Grant Non-revenue Vehicles	M	100,000	0	0	0	0	100,000
	FC00019	Passenger Amenities	M	110,000	0	0	0	0	110,000	
	FC00026	Planning	M	50,000	0	0	0	0	50,000	
	FC00036	Bldg and Facility Maintenance	3	181,000	0	0	0	0	181,000	
	43525 Total			441,000	0	0	0	0	441,000	
43531	FC00049	Intermodal Facility	5	286,600	0	0	0	0	286,600	
43531 Total				286,600	0	0	0	0	286,600	

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Fund/Project

Department	Fund	Project	Name	District	Capital Projects FY 2015	Capital Projects FY 2016	Capital Projects FY 2017	Capital Projects FY 2018	Capital Projects FY 2019	5 Year Project Total
FAX/Transportation (cont)	43532	FC00049	Intermodal Facility	5	1,000,000	0	0	0	0	1,000,000
		FC00059	Circulator	3	1,200,000	0	0	0	0	1,200,000
		43532 Total			2,200,000	0	0	0	0	2,200,000
43538	FC00062	FY09-10 Prob 1B-CTSGP Sec Proj	M	437,000	0	0	0	0	0	437,000
	FC00063	FY10-11 Prop 1B-CTSGP Security Projects	M	572,000	0	0	0	0	0	572,000
	FC00080	FY11-12 Prop1B-CTSGP Sec Prjct	M	582,700	0	0	0	0	0	582,700
	FC00081	FY12-13 Prop1B-CTSGP Sec Prjct	M	591,600	0	0	0	0	0	591,600
	FC00082	FY13-14 Prop1B-CTSGP Sec Prjct	M	591,700	580,000	580,000	0	580,000	0	2,331,700
	43538 Total				2,775,000	580,000	580,000	580,000	0	4,515,000
43539	FC00053	Paratransit Vehicles & Equip	M	665,000	0	625,000	0	625,000	0	1,915,000
	43539 Total			665,000	0	625,000	0	625,000	0	1,915,000
43542	FC00065	FY07-08 Prop 1B-PTMISEA Wayfind	M	75,000	0	0	0	0	0	75,000
	FC00066	FY07-08 Pr1BTMISEA Paratrn Fac	7	112,300	0	0	0	0	0	112,300
	FC00068	FY09-10 Prop1B-PTMISEA Project	M	1,461,700	0	0	0	0	0	1,461,700
	FC00069	FY10-11 Prop 1B-PTMISEA Project	M	4,483,400	2,754,800	1,650,000	1,625,000	1,547,700	0	12,060,900
43542 Total			6,132,400	2,754,800	1,650,000	1,625,000	1,547,700	0	13,709,900	
43543	FC00026	Planning	M	48,800	0	0	0	0	0	48,800
	FC00072	JARC-Trans Needs Assessment	M	12,700	0	0	0	0	0	12,700
43544	FC00073	JARC-3 Position Bike Racks	M	31,300	0	0	0	0	0	31,300
	FC00074	JARC-Bicycle Lockers	M	64,700	0	0	0	0	0	64,700
43543 Total				396,500	0	0	0	0	0	396,500
43544	FC00036	Bldg and Facility Maintenance	3	30,100	0	0	0	0	0	30,100
	FC00075	NF-Bus Stop Improvements	M	700,800	0	0	0	0	0	700,800
	FC00076	NF-Bus Stop Numb Braille Signs	M	84,900	0	0	0	0	0	84,900
43544 Total				815,800	0	0	0	0	815,800	
43545	FC00047	FY09 ARRA Transit Enhnc DT Ctr	M	51,300	0	0	0	0	0	51,300
	FC00048	FY09 ARRA Transit Enhnc DT Stns	M	34,000	0	0	0	0	0	34,000
43545 Total				85,300	0	0	0	0	0	85,300
43546	FC00019	Passenger Amenities	M	74,000	0	0	0	0	0	74,000
	43546 Total			74,000	0	0	0	0	0	74,000
43547	FC00021	Fixed Route Bus Purchase	M	2,650,200	0	0	0	0	0	2,650,200
	43547 Total			2,650,200	0	0	0	0	0	2,650,200
43548	FC00070	BRT-Bus Rapid Transit Phase 1	M	32,450,000	6,800,000	0	0	0	0	39,250,000
	43548 Total			32,450,000	6,800,000	0	0	0	0	39,250,000
43550	FC00019	Passenger Amenities	M	110,000	0	0	0	0	0	110,000
	FC00026	Planning	M	160,000	0	0	0	0	0	160,000
43550 Total				270,000	0	0	0	0	270,000	
43551	FC00053	Paratransit Vehicles & Equip	M	617,300	0	0	0	0	0	617,300
	FC00078	Transit Signal Prioritization	M	1,565,700	0	0	0	0	0	1,565,700
43551 Total				2,183,000	0	0	0	0	2,183,000	
43552	FC00059	Circulator	3	2,270,200	0	0	0	0	0	2,270,200
	43552 Total			2,270,200	0	0	0	0	0	2,270,200
43553	FC00019	Passenger Amenities	M	120,000	0	0	0	0	0	120,000
	FC00026	Planning	M	437,500	0	0	0	0	0	437,500
43553 Total				557,500	0	0	0	0	557,500	
43554	FC00021	Fixed Route Bus Purchase	M	2,639,900	0	0	0	0	0	2,639,900
	FC00057	Transit Fac/Station	M	500,000	0	0	0	0	0	500,000
43554 Total				3,139,900	0	0	0	0	3,139,900	

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Fund/Project

Department	Fund	Project	Name	District	Capital Projects FY 2015	Capital Projects FY 2016	Capital Projects FY 2017	Capital Projects FY 2018	Capital Projects FY 2019	5 Year Project Total
FAX/Transportation (cont)	43555	FC00019	Passenger Amenities	M	125,000	0	0	0	0	125,000
		FC00022	Handy Ride Vehicles	M	173,000	0	0	0	0	173,000
		FC00026	Planning	M	500,000	0	0	0	0	500,000
		FC00053	Paratransit Vehicles & Equip	M	1,077,000	0	0	0	0	1,077,000
		43555 Total			1,875,000	0	0	0	0	1,875,000
	43556	FC00039	Farebox	M	81,000	0	0	0	0	81,000
		43556 Total			81,000	0	0	0	0	81,000
	43557	FC00050	Bus Purchase Fixed Route =40'	M	2,822,400	0	0	0	0	2,822,400
		43557 Total			2,822,400	0	0	0	0	2,822,400
	43558	FC00026	Planning	M	27,200	0	0	0	0	27,200
		43558 Total			27,200	0	0	0	0	27,200
	43559	FC00019	Passenger Amenities	M	125,000	0	0	0	0	125,000
		FC00026	Planning	M	600,000	0	0	0	0	600,000
		43559 Total			725,000	0	0	0	0	725,000
	43560	FC00036	Bldg and Facility Maintenance	3	400,000	0	0	0	0	400,000
	FC00050	Bus Purchase Fixed Route =40'	M	900,000	1,500,000	1,500,000	1,500,000	1,500,000	6,900,000	
	FC00053	Paratransit Vehicles & Equip	M	100,000	0	0	0	0	100,000	
	FC00090	Transit Asset Management	M	100,000	0	0	0	0	100,000	
	43560 Total			1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000	
43561	FC00057	Transit Fac/Station	M	2,445,300	0	0	0	0	2,445,300	
	43561 Total			2,445,300	0	0	0	0	2,445,300	
43562	FC00019	Passenger Amenities	M	125,000	125,000	125,000	125,000	125,000	625,000	
	FC00026	Planning	M	600,000	400,000	400,000	400,000	400,000	2,200,000	
	43562 Total			725,000	525,000	525,000	525,000	525,000	2,825,000	
				70,754,400	12,159,800	4,880,000	4,230,000	4,197,700	96,221,900	
FAX/Transportation Total										
Fire	31556	XC00036	UGM Fire Station 18	2	2,500,000	0	0	0	0	2,500,000
		XC00047	Station Renovation Phase II	M	129,000	0	0	0	0	129,000
		31556 Total		2,629,000	0	0	0	0	0	2,629,000
Fire Total				2,629,000	0	0	0	0	0	2,629,000
PARCS	22031	PC00007	Parks Facilities Rehab	M	46,600	0	0	0	0	46,600
		PC00115	Romain Improvements	7	264,900	0	0	0	0	264,900
		22031 Total		311,500	0	0	0	0	0	311,500
	22032	PC00066	UGM Park Polk & Gettysburg	1	29,500	0	0	0	0	29,500
		22032 Total		29,500	0	0	0	0	0	29,500
	22092	PC00104	Dickey Park Improvements	3	187,400	0	0	0	0	187,400
		22092 Total		187,400	0	0	0	0	0	187,400
	22094	PC00114	Cultural Arts District	3	1,350,500	0	0	0	0	1,350,500
		PC00117	Martin Ray Reilly Park	3	481,500	0	0	0	0	481,500
		22094 Total		1,832,000	0	0	0	0	0	1,832,000
	22096	PC00130	Radio Park Improvements	7	200,000	0	0	0	0	200,000
		PC00131	Holmes Park Improvements	3	1,125,000	0	0	0	0	1,125,000
		PC00132	Pilibos Park Improvements	5	285,200	0	0	0	0	285,200
		22096 Total		1,610,200	0	0	0	0	0	1,610,200
	30136	PC00066	UGM Park Polk & Gettysburg	1	306,400	0	0	0	0	306,400
		PC00076	Church & Orangewood Park	5	10,000	0	0	0	0	10,000
		PC00096	Prk Impact Fees-EOC Neigh Y.C.	3	47,800	0	0	0	0	47,800
		30136 Total		364,200	0	0	0	0	0	364,200

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Fund/Project

Department	Fund	Project	Name	District	Capital Projects FY					Total
					2015	2016	2017	2018	2019	
PARCS (cont)	31501	PC00007	Parks Facilities Rehab	M	15,000	0	0	0	0	15,000
		31501 Total			15,000	0	0	0	0	15,000
	31502	PC00007	Parks Facilities Rehab	M	300,000	0	0	0	0	300,000
		31502 Total			300,000	0	0	0	0	300,000
	31505	PC00007	Parks Facilities Rehab	M	35,000	0	0	0	0	35,000
		31505 Total			35,000	0	0	0	0	35,000
	31507	PC00007	Parks Facilities Rehab	M	110,000	0	0	0	0	110,000
		31507 Total			110,000	0	0	0	0	110,000
	31509	PC00066	UGM Park Polk & Gettysburg	1	1,226,200	0	0	0	0	1,226,200
		31509 Total			1,226,200	0	0	0	0	1,226,200
31510	PC00007	Parks Facilities Rehab	M	459,100	0	0	0	0	459,100	
	31510 Total			459,100	0	0	0	0	459,100	
				6,480,100	0	0	0	0	0	6,480,100
PARCS Total										
Police	30140	DC00002	Regional Training Facility	3	90,000	90,000	90,000	90,000	90,000	450,000
		30140 Total			90,000	90,000	90,000	90,000	90,000	450,000
Police Total										
Public Utilities	40101	WC00001	Fire Hydrant Installations	M	21,500	22,100	22,900	23,400	24,400	114,300
		WC00004	Water Main Extensions	M	2,265,600	1,758,100	1,701,900	1,690,600	1,691,000	9,107,200
		WC00005	Water Main Renewal	M	6,432,400	4,299,400	4,294,100	4,379,600	4,467,200	23,872,700
		WC00015	Water Well Evaluation and Deve	M	53,800	55,500	56,800	58,100	59,600	283,800
		WC00016	Water Well Construction	M	7,737,700	11,111,700	10,769,600	8,448,700	8,706,500	46,774,200
		WC00017	Well Rehabilitation	M	2,921,400	1,450,400	1,501,600	1,524,400	1,581,900	8,979,700
		WC00018	Pump Rehabilitation	M	1,363,600	838,500	851,900	882,400	916,400	4,852,800
		WC00020	Granular Activated Carbon	M	645,100	695,600	800	0	0	1,341,500
		WC00022	Leaky Acres	4	1,078,800	312,300	115,400	232,700	116,500	1,855,700
		WC00023	Water Telemetry System	M	1,391,500	967,300	947,000	63,200	65,100	3,434,100
		WC00024	Water Yard-Expansion/Improvement	7	55,500	56,900	59,100	60,200	62,600	294,300
		WC00025	Water Well Abandonment/Destruction	M	107,800	112,900	114,700	118,900	121,200	575,500
		WC00027	Inventory - Materials	M	100,000	103,000	106,100	109,300	112,600	531,000
		WC00033	Recharge Facilities - Basins	M	162,400	162,900	162,400	161,800	179,400	828,900
		WC00051	Metro Resources Plan Update	M	261,900	0	0	0	0	261,900
		WC00053	Emergency Generator Sets	M	403,500	0	0	0	0	403,500
		WC00061	T-4 Downtown Tank and Well	3	10,202,700	95,900	6,800	0	0	10,305,400
		WC00064	UGM Water Fees Update Study	M	17,700	0	0	0	0	17,700
		WC00067	Renewable Energy Feasibility	M	159,000	0	0	0	0	159,000
		WC00074	Water Facilities Security Impr	M	259,500	254,300	259,600	270,700	289,400	1,333,500
		WC00083	Program Management	M	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
		WC15001	Program Initiatives	M	1,500,000	500,000	200,000	200,000	200,000	2,600,000
			40101 Total		40,141,400	25,796,800	24,170,700	21,224,000	21,593,800	132,926,700
	40103	WC00002	Serv/Meter Installations 2" or Less	M	799,600	823,500	848,300	873,700	900,000	4,245,100
		WC00006	Serv/Meter Install Above 2"	M	411,300	423,700	436,500	449,600	463,100	2,184,200
		WC00014	Combined/Multiple Installation	M	304,600	313,800	323,200	332,900	342,900	1,617,400
			40103 Total		1,515,500	1,561,000	1,608,000	1,656,200	1,706,000	8,046,700
40110	WC00020	Granular Activated Carbon	M	1,326,100	800	0	0	0	1,326,900	
	WC00021	Surface Water Treatment Plant	6	3,011,500	1,814,100	408,400	86,900	2,100	5,323,000	
	WC00062	Nitrate Treatment	5	802,200	1,812,400	5,900	0	0	2,620,500	
		40110 Total		5,139,800	3,627,300	414,300	86,900	2,100	9,270,400	

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Fund/Project

Department	Fund	Project	Name	District	FY 2015	Capital Projects FY 2016	Capital Projects FY 2017	Capital Projects FY 2018	Capital Projects FY 2019	5 Year Project Total
Public Utilities (cont)	40118	WC00054	T-3 (3MG Tank in SE Fresno)	5	58,800	0	0	0	0	58,800
		WC00072	Downtown Water Supply Main	3	267,000	0	0	0	0	267,000
		40118 Total			325,800	0	0	0	0	325,800
	40119	WC00005	Water Main Renewal	M	18,100	0	0	0	0	18,100
		WC00016	Water Well Construction	M	44,700	0	0	0	0	44,700
		WC00050	City Recharge Basins	M	1,244,400	0	0	0	0	1,244,400
		WC00081	Commercial Meter Retrofit	M	1,204,100	0	0	0	0	1,204,100
		40119 Total			2,511,300	0	0	0	0	2,511,300
	40122	WC00016	Water Well Construction	M	49,300	514,200	320,700	0	0	884,200
		40122 Total			49,300	514,200	320,700	0	0	884,200
40123	WC00016	Water Well Construction	M	517,400	358,200	7,300	0	0	882,900	
	40123 Total			517,400	358,200	7,300	0	0	882,900	
40173	WC00016	Water Well Construction	M	7,100	7,100	7,100	0	0	21,300	
	40173 Total			7,100	7,100	7,100	0	0	21,300	
40174	WC00016	Water Well Construction	M	28,400	28,400	28,400	0	0	85,200	
	40174 Total			28,400	28,400	28,400	0	0	85,200	
40184	WC00005	Water Main Renewal	M	3,206,900	5,763,700	19,700	0	0	8,990,300	
	WC00020	Granular Activated Carbon	M	0	2,120,900	0	0	0	2,120,900	
	WC00021	Surface Water Treatment Plant	6	0	6,524,300	0	0	0	6,524,300	
	WC00030	Transmission Pipelines	M	1,194,700	0	0	0	0	1,194,700	
	WC00038	SWTP/Friant Kern Canal Pipeline	6	22,670,400	0	0	0	0	22,670,400	
	WC00050	City Recharge Basins	M	2,168,500	1,330,300	10,500	0	0	3,509,300	
	WC00057	SE Fresno Surface Wtr Treatment	5	12,336,900	135,062,900	0	0	0	147,399,800	
	WC00065	SE/SWTP Transmission Pipelines	5	9,034,800	0	0	0	0	9,034,800	
	WC00076	Downtown Water System Upgrades	3	720,800	354,400	0	0	0	1,075,200	
	WC15002	Transmission Grid Main	M	6,491,700	0	0	0	0	6,491,700	
	40184 Total			57,824,700	151,156,500	30,200	4,800	0	209,011,400	
40185	WC00005	Water Main Renewal	M	0	5,011,700	110,700	4,800	0	5,127,200	
	WC00020	Granular Activated Carbon	M	0	0	2,999,900	0	0	2,999,900	
	WC00038	SWTP/Friant Kern Canal Pipeline	6	0	631,600	41,200	0	0	672,800	
	WC00050	City Recharge Basins	M	0	500,000	2,000,000	0	0	2,500,000	
	WC00057	SE Fresno Surface Wtr Treatment	5	0	98,631,300	4,241,900	0	0	102,873,200	
	WC00065	SE/SWTP Transmission Pipelines	5	0	33,278,500	12,063,500	0	0	45,342,000	
	WC15002	Transmission Grid Main	M	0	6,517,300	0	0	0	6,517,300	
	40185 Total			0	144,570,400	21,457,200	4,800	0	166,032,400	
40186	WC00005	Water Main Renewal	M	0	0	0	22,490,300	15,451,600	37,941,900	
	WC00020	Granular Activated Carbon	M	0	0	0	3,090,000	3,182,600	6,272,600	
	WC00021	Surface Water Treatment Plant	6	0	0	169,500	75,300	0	244,800	
	WC00030	Transmission Pipelines	M	0	0	0	6,487,300	0	6,487,300	
	WC00050	City Recharge Basins	M	0	0	0	1,500,000	0	1,500,000	
	WC00057	SE Fresno Surface Wtr Treatment	5	0	0	0	32,480,500	1,737,400	34,217,900	
	WC00065	SE/SWTP Transmission Pipelines	5	0	0	52,036,300	392,200	20,500	52,449,000	
	WC00076	Downtown Water System Upgrades	3	0	0	4,626,100	80,800	7,700	4,714,600	
	WC00078	NE SWTF Expansion	6	0	0	1,320,700	10,442,100	0	11,762,800	
	WC15002	Transmission Grid Main	M	0	0	6,491,700	6,466,100	0	12,957,800	
	40186 Total			0	0	64,644,300	83,504,600	20,399,800	168,548,700	
40188	WC00057	SE Fresno Surface Wtr Treatment	5	2,412,900	47,587,100	0	0	0	50,000,000	
	40188 Total			2,412,900	47,587,100	0	0	0	50,000,000	

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Fund/Project

Department	Fund	Project	Name	District	Capital Projects					Total	
					FY 2015	2016	2017	2018	2019		
Public Utilities (cont)	40193	WC00005	Water Main Renewal	M	0	0	0	0	6,950,900	6,950,900	
		WC00021	Surface Water Treatment Plant	6	0	0	0	0	18,900	18,900	
		WC00030	Transmission Pipelines	M	0	0	0	0	68,162,200	68,162,200	
		WC00050	City Recharge Basins	M	0	0	0	0	2,783,700	2,783,700	
		WC00078	NE SWTF Expansion	6	0	0	0	0	67,615,200	67,615,200	
		WC15002	Transmission Grid Main	M	0	0	0	0	6,466,100	6,466,100	
		40193 Total				0	0	0	0	151,997,000	151,997,000
	40501		RC00005	Emergency Repairs - Short Extension	M	650,000	250,000	250,000	250,000	300,000	1,700,000
			RC00010	Lift Station Rehab	M	0	75,000	75,000	75,000	75,000	300,000
			RC00080	Manhole Rehabilitation	M	150,000	150,000	150,000	150,000	150,000	750,000
			RC00085	Southeast Growth Area (SEGA)	M	0	0	0	3,000,000	0	3,000,000
			RC00099	Citywide Sewer Access Structures	M	200,000	200,000	200,000	200,000	200,000	1,000,000
			RC00113	Central Ave Force Main	M	500,000	500,000	0	0	0	500,000
			RC00120	Ashlan Ave Trunk Relief	M	0	0	100,000	1,000,000	0	1,100,000
			RC00121	Ashlan Ave Replacement	M	500,000	0	0	0	0	500,000
RC00122			Downtown Collection Sys Improve	3	10,000	0	0	0	0	10,000	
RC00131			Merced (Glenn-Thorne) Rehab	M	5,667,000	0	0	0	0	5,667,000	
RC00133			S. Ind. Area Coll. System Infrastructure Phase I	3	9,161,400	4,000,000	0	0	0	13,161,400	
RC00135			Teilman From Durant-Floradora Rehab	3	5,000	0	0	0	0	5,000	
RC00136			Blackstone Clinton to McKinley	7	5,000	0	0	0	0	5,000	
RC00137			Chestnut Weldon to McKinley	4	5,000	0	0	0	0	5,000	
RC00138			Shields/Fordham to Claremont	4	5,000	0	0	0	0	5,000	
RC00139			Merced From H to Tulare Rehab	3	5,000	0	0	0	0	5,000	
RC00141			Veteran's Boulevard Sewer	2	300,000	4,700,000	0	0	0	5,000,000	
RC00142			"I" Lot Sewer	3	15,000	0	0	0	0	15,000	
RC00145	Ashlan Avenue West of Sherman	7	10,000	0	0	0	0	10,000			
RC00146	Lift Station Security	M	75,000	0	0	0	0	75,000			
RC00147	180 West Frontage Road	3	44,700	0	0	0	0	44,700			
RC00148	Peach Sewer Tulare to Huntingt	M	5,000	0	0	0	0	5,000			
RC14001	Collection System Rehabilitation/Improvements	M	0	1,000,000	1,500,000	1,500,000	0	3,000,000	7,000,000		
RC15002	Lift Stations LS4, LS5, and LS10 Rehab	M	75,000	0	0	0	0	0	75,000		
RC15003	Ft. Washington Sewer Pipeline Installation	6	1,458,400	0	0	0	0	0	1,458,400		
RC15004	Chinatown Between G St/Hwy 99 and Stanislaus	3	2,100,000	0	0	0	0	0	2,100,000		
RC15005	Alhambra Avenue & Dennett Avenue	M	290,000	0	0	0	0	0	290,000		
RC15006	Loma Linda Avenue & Sequoia Drive	2	502,000	0	0	0	0	0	502,000		
RC15007	Sunnyside Sewer	5	1,010,000	10,300,000	0	0	0	0	11,310,000		
RC16001	Fulton Mall between Fulton/H St. and Stanislaus	3	0	750,000	0	0	0	0	750,000		
RC16002	North Central Downtown between Q St./L St.	3	0	900,000	0	0	0	0	900,000		
RC17001	Peach North of North	3	225,000	0	0	0	0	0	225,000		
TC00014	RWRF Emergency Large Scale Repairs	M	500,000	500,000	500,000	500,000	500,000	750,000	2,750,000		
TC00028	Repair / Replace Plant Paving	3	100,000	100,000	100,000	100,000	100,000	100,000	500,000		
TC00043	Digester Cleaning	3	275,000	275,000	275,000	275,000	225,000	225,000	1,325,000		
TC00054	Security Upgrades	3	75,000	0	0	0	0	0	75,000		
TC00056	A-Side A Basin Air line Repair	3	0	0	0	270,000	0	0	270,000		
TC00064	Plant Wiring Replacement	3	50,000	50,000	50,000	50,000	50,000	50,000	250,000		
TC00065	Digester #14 Design and Construction	3	0	0	0	0	4,000,000	0	4,000,000		
TC00074	Air Emissions Enhancements	3	1,700,000	0	0	0	0	0	1,700,000		
TC00075	Gas Turbine Overhaul	3	0	0	800,000	0	0	0	1,600,000		
TC00078	Reclamation Well Replacement/Repair	3	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000		

**City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Fund/Project**

Department	Fund	Project	Name	District	Capital Projects FY 2015	Capital Projects FY 2016	Capital Projects FY 2017	Capital Projects FY 2018	Capital Projects FY 2019	5 Year Project Total
Public Utilities (cont)		TC00079	Centralized Odor Control Sys for Plant Process	3	7,500,000	0	0	0	0	7,500,000
		TC00080	Headworks Coating Repair	3	200,000	0	0	0	0	200,000
		TC00081	Expansion of NFWRF Design	6	0	0	0	0	600,000	600,000
		TC00084	Bldg Enhanc for ADA Comp/Remod Support Facils	3	120,000	0	0	0	0	120,000
		TC00087	Upgrade of Sewer Telemetry System	3	25,000	0	0	0	0	25,000
		TC00096	Southwest Quadrant Recycled Water Dist Syst	3	2,000,000	31,000,000	0	0	0	33,000,000
		TC00097	NE Quadrant Recycled Water Dist Syst	M	0	2,836,800	0	0	0	2,836,800
		TC00101	NW Quadrant Recycled Water Dist Syst	M	0	1,715,200	0	0	0	1,715,200
		TC00104	Alt Disinfect Sys for NFWRF	6	100,000	0	0	0	0	100,000
		TC00108	NFWRF Equip Struct Enhance	6	100,000	0	0	0	0	100,000
		TC00111	RWRF Master Plan Update	3	274,500	0	0	0	0	274,500
		TC00112	WW System Enhancements/Upgrades	3	0	8,000,000	8,000,000	8,000,000	10,000,000	34,000,000
		TC00113	Downtown Recycled Water Treatment System	3	1,000,000	15,000,000	0	0	0	16,000,000
		TC00119	Final Eff Sampl Struct Relocat	3	55,000	0	0	0	0	55,000
		TC00120	Recyc Wtr Recharge Fac Phase I	3	3,333,400	0	0	0	0	10,000,000
		TC00121	Softstarter Switchgear Replmnt	3	40,000	0	0	6,666,600	0	40,000
		TC00123	Headworks Chiller Replacement	3	200,000	0	0	0	0	200,000
		TC00125	A-Side Aeration Basin Motor Co	3	62,000	0	0	0	0	62,000
		TC00128	Impl Electronic O & M Manual	3	100,000	0	0	0	0	100,000
		TC00129	E Central Recycled Water Fac	4	2,010,000	20,000,000	0	0	0	22,010,000
		TC12001	A Side Effluent Canal Improvements	3	750,000	0	0	0	0	750,000
		TC15001	Heavy Equipment Shop	3	300,000	0	0	0	0	300,000
		TC15002	Downtown Recycled Water Distribution Sys	M	1,000,000	3,000,000	0	0	0	4,000,000
		TC15003	Airport Area Recycled Water Feasibility Study	4	150,000	0	0	0	0	150,000
		TC16001	Aeration Basins #9 and #10 Nitrogen Reduction	3	0	2,000,000	0	0	0	2,000,000
		TC17001	Cooling Tower Refurbishment	3	0	0	200,000	0	0	200,000
		40501 Total				44,993,400	107,802,000	12,700,000	23,336,600	19,950,000
40525	RC00102	Marks Ave Trunk Relief	M	625,000	0	0	0	0	0	625,000
	RC00143	Fresno Street Sewer Rehab	7	52,000	0	0	0	0	0	52,000
	RC00144	West Avenue Sewer Rehab	3	58,000	0	0	0	0	0	58,000
	TC00076	Enhancing Dewatering Construction	3	50,000	0	0	0	0	0	50,000
	40525 Total			785,000	0	0	0	0	0	785,000
40526	RC00085	Southeast Growth Area (SEGA)	M	0	0	0	0	0	42,999,000	42,999,000
	TC00097	NE Quadrant Recycled Water Dist Syst	M	0	0	0	0	0	45,000,000	45,000,000
	TC00101	NW Quadrant Recycled Water Dist Syst	M	0	0	0	51,000,000	0	0	51,000,000
	40526 Total			0	0	0	51,000,000	51,000,000	87,999,000	138,999,000
40527	TC00095	Tertiary Treatment at Reg Reclamation Facility	3	18,800,000	30,200,000	0	0	0	0	49,000,000
	40527 Total			18,800,000	30,200,000	0	0	0	0	49,000,000
40595	RC00130	Sewer Lateral Revolving Proj	M	300,000	300,000	300,000	300,000	300,000	300,000	1,500,000
	40595 Total			300,000	300,000	300,000	300,000	300,000	300,000	1,500,000
41001	GC00010	Acquisition	M	564,500	564,500	564,500	564,500	564,500	564,500	2,822,500
	41001 Total			564,500	564,500	564,500	564,500	564,500	564,500	2,822,500
41003	GC00016	B-Zone Wells	3	360,000	2,000,000	0	0	0	0	2,360,000
	41003 Total			360,000	2,000,000	0	0	0	0	2,360,000
Public Utilities Total				176,276,500	516,073,500	126,252,700	181,677,600	304,512,200	1,304,792,500	
Public Works	10101	PW15015	Neighborhood Street Improvements	M	1,200,000	0	0	0	0	1,200,000
	10101 Total			1,200,000	0	0	0	0	0	1,200,000

**City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Fund/Project**

Department	Fund	Project	Name	District	Capital Projects					Total	
					FY 2015	2016	2017	2018	2019		
Public Works (cont)	20102	PW00044	Minor Public Improvements	M	245,000	150,000	150,000	150,000	150,000	845,000	
		PW00268	ADA Infrastructure Compliance	M	282,200	282,200	333,200	333,200	333,200	1,564,000	
		PW00470	Section 130 Railroad Crossing Palm/BNSF	1	87,900	0	0	0	0	0	87,900
		PW00542	Willow ITS Ashlan to Intrtnl	M	183,300	0	0	0	0	0	183,300
		PW00549	Friant Nees Palm ITS Corridor	M	132,400	0	0	0	0	0	132,400
		PW00550	Shields Wireless ITS Corridor	M	142,200	0	0	0	0	0	142,200
		PW00579	Nees W Widen Hayston - Maple	6	0	0	97,800	0	0	0	97,800
		PW00581	Herndon W Aux SR41 - Fresno	6	0	95,200	0	0	0	0	95,200
		PW00584	Herndon Ave Westbound Right Turn Pocket at Black	6	83,400	0	0	0	0	0	83,400
		PW00605	CA & Marks Improvements	3	4,500	0	379,500	0	0	0	384,000
		PW00616	West Ave Wireless ITS Corridor	M	119,800	0	0	0	0	0	119,800
		PW00624	ITS Tulare Ave Wireless	M	99,200	0	0	0	0	0	99,200
		PW00631	Shields EB Widening at Fowler	4	0	0	0	27,400	0	0	27,400
		PW00635	Santa Fe Widen Blythe to Palo Alto	2	157,500	0	0	0	0	0	157,500
		PW00646	Sect 130 RR Xing Ventura UPRR	3	74,700	0	0	0	0	0	74,700
		PW00650	Nees Overlay Millbrook to Cedar	6	41,200	0	0	0	0	0	41,200
		PW00651	Orange Overlay Buttrick to CA	5	50,900	0	0	0	0	0	50,900
		PW00661	Fulton Mall Improvements	3	411,200	0	0	0	0	0	411,200
		PW00664	Jensen GSB to Maple (City/County)	5	91,400	0	0	0	0	0	91,400
		PW00672	Section 130 RR Olive & Golden State	3	61,300	0	0	0	0	0	61,300
PW00673	Section 130 RR Shaw & Golden State	M	53,100	0	0	0	0	0	53,100		
PW00674	TS Palm & McKinley	M	159,700	0	0	0	0	0	159,700		
PW00675	TS Bulldog & Cedar	4	140,500	0	0	0	0	0	140,500		
PW00677	Herndon Overlay Blackstone to West	2	110,000	0	0	0	0	0	110,000		
PW00678	TS Clinton & Valentine	3	0	75,000	0	0	0	0	75,000		
PW00680	TS Blackstone & Fedora	7	49,500	0	0	0	0	0	49,500		
PW00681	Friant Nees to Fresno	6	65,900	0	0	0	0	0	65,900		
PW00688	ITS Freeway Crossings Citywide	M	0	240,600	0	0	0	0	240,600		
PW00689	ITS Van Ness & Fresno	3	0	199,500	0	0	0	0	199,500		
PW15008	North & Fig Improvements (FMFCD/City/County)	3	100,000	0	0	0	0	0	100,000		
PW15015	Neighborhood Street Improvements	M	400,000	0	0	0	0	0	400,000		
PW16002	FY2016 Future RSTP Street Improvements & Overlay	M	0	69,300	177,700	0	0	0	247,000		
PW16003	FY2016 Future CMAQ Str Improvements & Overlays	M	0	79,300	237,700	0	0	0	317,000		
PW17002	FY2017 Future RSTP Str Improvements & Overlays	M	0	0	500,000	0	0	0	500,000		
PW18001	FY 2018 Future RSTP Street Improvements & Overla	M	0	0	0	1,500,000	0	0	1,500,000		
PW19001	FY 2019 Future RSTP Street Improvements & Overla	M	0	0	0	0	1,470,000	0	1,470,000		
20102 Total					3,346,800	1,191,100	1,875,900	2,010,600	1,953,200	10,377,600	
	20103	PW00629	Jensen EB Overlay Chestnut to Willow	5	100,000	0	0	0	0	100,000	
		PW00630	North Ave Overlay Cedar to Maple	M	108,400	0	0	0	0	108,400	
		PW00661	Fulton Mall Improvements	3	500,000	0	0	0	0	500,000	
		PW00666	Eaton Trail Resurfacing	6	21,900	0	0	0	0	21,900	
		PW00694	Roy & Almy Reconstruction	3	92,000	909,300	0	0	0	0	1,001,300
		PW00697	TS Clinton & Vassar	3	138,300	0	0	0	0	0	138,300
		PW00698	TS Tulare & R	3	0	193,600	0	0	0	0	193,600
		PW00700	Bridge Preventative Maint Program	M	16,200	0	0	0	0	0	16,200
		PW15006	TS LT Palm & Clinton	1	90,800	0	0	0	0	0	90,800
		PW15011	North Ave Overlay Elm to Fig	3	0	63,300	0	0	0	0	63,300
PW15012	Intersection Improvements Blackstone & Shields	7	400,900	0	0	0	0	0	400,900		
PW17003	FY2017 Future CMAQ Str Improvements & Overlays	M	0	0	0	470,000	0	0	470,000		
PW18002	FY 2018 Future CMAQ Street Improvements & Overla	M	0	0	0	500,000	0	0	500,000		

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Fund/Project

Department	Fund	Project	Name	District	Capital Projects					Total	
					FY 2015	2016	2017	2018	2019		
Public Works (cont)	PW19002	FY 2019 Future CMAQ Street Improvements & Overla		M	0	0	0	0	0	500,000	500,000
	20103 Total				1,468,500	1,166,200	0	970,000	500,000	4,104,700	4,104,700
21501	CM00002	General		M	2,900	2,900	2,900	2,900	2,900	14,500	14,500
	PW00085	Sale/Purchase-Real Property		M	14,800	14,800	14,800	14,800	14,800	74,000	74,000
21501 Total					17,700	17,700	17,700	17,700	17,700	88,500	88,500
22003	CM00002	General		M	3,800	3,800	3,800	3,800	3,800	19,000	19,000
	PW00268	ADA Infrastructure Compliance		M	326,000	326,000	275,000	275,000	275,000	1,477,000	1,477,000
22003 Total	PW00364	Bicycle Public Service Announce		M	20,000	20,000	20,000	20,000	20,000	100,000	100,000
					349,800	349,800	298,800	298,800	298,800	1,596,000	1,596,000
22048	CM00002	General		M	116,400	116,400	116,400	116,400	116,400	582,000	582,000
	PW00338	Vetrns Blvd/Hwy 99 & UPRR Pass		2	300,000	0	0	0	0	300,000	300,000
	PW00373	SR99 Olive Ave Inchg		3	244,800	9,900	0	0	0	254,700	254,700
	PW00376	SR99 Ventura St Inchg		3	449,200	1,900	0	0	0	451,100	451,100
	PW00393	SR41 Shaw Ave Inchg		4	15,200	733,100	0	0	0	748,300	748,300
	PW00427	Jensen Overpass Rehab		5	5,900	0	0	0	0	5,900	5,900
	PW00430	Willow Avenue Widening		6	439,900	1,900	0	0	0	441,800	441,800
	PW00439	Traff Synchronization - Shaw Avneue		M	21,000	0	0	0	0	21,000	21,000
	PW00509	Shaw Ave ITS SR 41 to SR 168		4	20,000	0	0	0	0	20,000	20,000
	PW00513	Broadway Streetscape		3	92,800	0	0	0	0	92,800	92,800
	PW00514	TS Mckinley Hughes & Marks		3	224,200	0	0	0	0	224,200	224,200
	PW00542	Willow ITS Ashlan to Intrtnl		M	1,333,200	41,800	0	0	0	1,375,000	1,375,000
	PW00549	Friant Nees Palm ITS Corridor		M	1,077,500	21,000	0	0	0	1,098,500	1,098,500
	PW00550	Shields Wireless ITS Corridor		M	812,400	20,700	0	0	0	833,100	833,100
	PW00551	Shields Bike Ln & Parking Bays West to Maple		M	1,900	0	0	0	0	1,900	1,900
	PW00555	California Ave SR99 to Tulare		3	1,900	0	0	0	0	1,900	1,900
	PW00568	Herndon Multi-purpose Trail Valentine to Marks		2	10,400	0	0	0	0	10,400	10,400
	PW00576	Sugar Pine Underpass @ Shepherd		6	8,000	0	0	0	0	8,000	8,000
	PW00581	Herndon W Aux SR41 - Fresno		6	171,500	521,200	0	0	0	692,700	692,700
	PW00582	Herndon Widen Brawley Valentine		2	396,300	0	0	0	0	396,300	396,300
	PW00583	Fresno Street TS Upgrades, E to R		3	154,800	0	0	0	0	154,800	154,800
	PW00584	Herndon Ave Westbound Right Turn Pocket at Black		6	331,500	43,600	0	0	0	375,100	375,100
	PW00585	Sugar Pine Trail Pk & Ride Wil		6	77,900	0	0	0	0	77,900	77,900
	PW00586	Herndon Ave Trail Gap, Fruit to Harrison		2	9,900	0	0	0	0	9,900	9,900
	PW00588	Bike Ln Milbrk Shields - Getty		M	56,500	0	0	0	0	56,500	56,500
	PW00589	TS Bullard & Cecelia		2	12,300	0	0	0	0	12,300	12,300
	PW00590	TS Chestnut & Shepherd		6	97,500	0	0	0	0	97,500	97,500
	PW00591	TS Shields & Sunnyside		4	467,400	1,900	0	0	0	469,300	469,300
	PW00592	TS Millbrook & Spruce		6	3,500	0	0	0	0	3,500	3,500
	PW00593	TS Perrin & Sommerville		6	89,100	0	0	0	0	89,100	89,100
	PW00594	TS Brawley & Shields		M	502,700	1,900	0	0	0	504,600	504,600
	PW00595	TS Champlain and Liberty Hill/Saybrook		6	43,100	0	0	0	0	43,100	43,100
	PW00596	TS Butler & Willow		5	330,300	35,700	0	0	0	366,000	366,000
	PW00616	West Ave Wireless ITS Corridor		M	438,900	0	0	0	0	438,900	438,900
	PW00617	Bullard Ave Wireless ITS Corridor		M	173,500	0	0	0	0	173,500	173,500
	PW00618	First Ave Wireless ITS Corridor		M	207,400	0	0	0	0	207,400	207,400
	PW00620	Herndon Overlay Blackstone to Cedar		6	1,900	0	0	0	0	1,900	1,900
	PW00621	Downtown Planting & Irrigation		3	24,500	0	0	0	0	24,500	24,500
	PW00622	ITS Mckinley Ave Wireless		M	156,500	0	0	0	0	156,500	156,500
	PW00623	ITS Nees Ave Wireless		M	88,800	0	0	0	0	88,800	88,800

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Fund/Project

Department	Fund	Project	Name	District	Capital Projects FY 2015	Capital Projects FY 2016	Capital Projects FY 2017	Capital Projects FY 2018	Capital Projects FY 2019	5 Year Project Total
Public Works (cont)		PW00624	ITS Tulare Ave Wireless	M	729,300	21,000	0	0	0	750,300
		PW00626	Ashlan Ave Wireless ITS Corr	M	122,600	0	0	0	0	122,600
		PW00628	TS Palm and Sierra	2	76,400	0	0	0	0	76,400
		PW00629	Jensen EB Overlay Chestnut to Willow	5	283,000	1,900	0	0	0	284,900
		PW00630	North Ave Overlay Cedar to Maple	M	720,100	2,600	0	0	0	722,700
		PW00632	Millbrook & Shields LT Phasing	M	91,300	0	0	0	0	91,300
		PW00634	SRTS Pinedale Elem Sidewalks	2	1,900	0	0	0	0	1,900
		PW00636	Cedar Overlay Dakota to Gettysburg	4	1,900	0	0	0	0	1,900
		PW00637	Van Ness Overlay RR to Inyo	3	5,900	0	0	0	0	5,900
		PW00638	SRTS Pinedale Elem Education	2	1,900	0	0	0	0	1,900
		PW00648	Chestnut Overlay UPRR - Jensen	5	65,700	0	0	0	0	65,700
		PW00649	Friant Overlay Champlain to Copper	6	1,900	0	0	0	0	1,900
		PW00650	Nees Overlay Millbrook to Cedar	6	492,500	5,900	0	0	0	498,400
		PW00651	Orange Overlay Butler to CA	5	547,500	0	0	0	0	547,500
		PW00652	Fresno Overlay Gettysburg to Sierra	M	161,600	0	0	0	0	161,600
		PW00660	SRTS Florence Ave Balderas Elementary	5	3,000	0	0	0	0	3,000
		PW00661	Fulton Mall Improvements	3	13,984,300	1,664,600	0	0	0	15,648,900
		PW00665	Sugar Pine Trail Drink Fountain	6	4,000	0	0	0	0	4,000
		PW00666	Eaton Trail Resurfacing	6	159,100	4,000	0	0	0	163,100
		PW00674	TS Palm & McKinley	M	427,600	0	0	0	0	427,600
		PW00675	TS Bulldog & Cedar	4	314,600	0	0	0	0	314,600
		PW00676	TS Shields & Weber	1	430,100	156,200	0	0	0	586,300
		PW00677	Herndon Overlay Blackstone to West	2	1,952,000	0	0	0	0	1,952,000
		PW00678	TS Clinton & Valentine	3	164,400	572,100	0	0	0	736,500
		PW00680	TS Blackstone & Fedora	7	343,300	0	0	0	0	343,300
		PW00681	Friant Nees to Fresno	6	604,700	60,500	0	0	0	665,200
	PW00688	ITS Freeway Crossings Citywide	M	281,000	2,199,800	0	0	0	2,480,800	
	PW00689	ITS Van Ness & Fresno	3	221,600	1,218,900	0	0	0	1,440,500	
	PW00690	Herndon WB Brawley to Blythe	2	41,000	550,500	0	0	0	591,500	
	PW00692	TS Barstow & Brawley	2	69,100	397,400	0	0	0	466,500	
	PW00697	TS Clinton & Vassar	3	230,000	0	0	0	0	230,000	
	PW00698	TS Tulare & R	3	12,500	302,300	0	0	0	314,800	
	PW00700	Bridge Preventative Maint Program	M	42,000	0	0	0	0	42,000	
	PW15006	TS LT Palm & Clinton	1	408,200	3,200	0	0	0	411,400	
	PW15009	Intersection Improvements Central & Orange	3	111,000	921,800	0	0	0	1,032,800	
	PW15010	Intersection Improvements Central & Cedar	3	111,000	56,100	852,900	0	0	1,020,000	
	PW15011	North Ave Overlay Elm to Fig	3	63,700	727,800	0	0	0	791,500	
	PW15012	Intersection Improvements Blackstone & Shields	7	1,454,100	376,400	0	0	0	1,830,500	
	PW15013	Street Sweeper Vehicles	M	711,200	0	0	0	0	711,200	
	PW16002	FY2016 Future RSTP Street Improvements & Overlay	M	0	1,143,000	0	0	0	1,143,000	
	PW16003	FY2016 Future CMAQ Str Improvements & Overlays	M	0	1,266,300	0	0	0	1,266,300	
	PW17002	FY2017 Future RSTP Str Improvements & Overlays	M	0	0	2,000,000	0	0	2,000,000	
	PW17003	FY2017 Future CMAQ Str Improvements & Overlays	M	0	0	0	2,000,000	0	2,000,000	
	PW18001	FY 2018 Future RSTP Street Improvements & Overla	M	0	0	0	6,000,000	0	6,000,000	
	PW18002	FY 2018 Future CMAQ Street Improvements & Overla	M	0	0	0	2,000,000	0	2,000,000	
	PW19001	FY 2019 Future RSTP Street Improvements & Overla	M	0	0	0	0	6,000,000	6,000,000	
	PW19002	FY 2019 Future CMAQ Street Improvements & Overla	M	0	0	0	0	2,000,000	2,000,000	
	22048 Total				34,457,500	13,203,300	2,969,300	10,116,400	8,116,400	68,862,900

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Fund/Project

Department	Capital Projects							Total				
	Fund	Project	Name	District	FY 2015	2016	2017		2018	2019	5 Year Project	
Public Works (cont)	22056	CM00002	General	M	32,700	32,700	0	0	32,700	98,100		
		PW00615	TS Peach & Church Storey Elementary	5	46,300	0	0	0	0	46,300		
		PW00682	TS Audubon & Cole	6	57,500	0	0	0	0	57,500		
		PW00684	TS Shields & Temperance	4	102,300	0	0	0	0	102,300		
	22056 Total	PW18003	Veterans Blvd/SR99 Interchange Construction	2	0	0	0	0	0	36,354,800	36,354,800	
					238,800	32,700	0	0	0	36,387,500	36,659,000	
	22504	CM00002	General	M	71,500	71,500	71,500	71,500	71,500	71,500	357,500	
			PW00212	Peach- Belmont to Butler	M	194,100	0	0	0	0	0	194,100
			PW00533	180 West Frontage Road	3	493,800	1,900	0	0	0	0	495,700
			PW00534	Peach Ave Jensen to Butler	5	143,800	0	0	0	0	0	143,800
PW00545			Willow Barstow to Escalon	M	162,100	0	0	0	0	0	162,100	
PW00614			Monterey Street Bridge Demo	3	6,700	0	0	0	0	0	6,700	
PW00668			Herndon Widen Brawley - Blythe	2	131,400	0	0	0	0	0	131,400	
PW00669			Veterans Blvd Right-Of-Way	2	3,896,300	7,496,300	0	0	0	0	11,392,600	
PW00679			Herndon Widening Polk to Milburn	2	7,100	6,244,700	0	0	0	0	6,251,800	
PW00690			Herndon WB Brawley to Blythe	2	93,200	0	0	0	0	0	93,200	
22504 Total	PW15014	North/Cedar/SR99 Interchange	3	566,300	0	0	0	0	0	566,300		
	PW16001	Willow Ave Widening, Copper to International SB	6	0	0	0	571,000	0	0	571,000		
	PW17001	Willow Ave widening, Alluvial to Herndon	6	0	0	298,000	989,000	0	0	1,287,000		
	PW18003	Veterans Blvd/SR99 Interchange Construction	2	0	0	0	0	0	7,904,000	7,904,000		
				5,673,100	13,907,600	369,500	1,631,500	0	7,975,500	29,557,200		
	22507	CM00002	General	M	1,100	1,100	1,100	1,100	1,100	1,100	5,500	
			PW00268	ADA Infrastructure Compliance	M	120,000	120,000	117,000	120,000	120,000	597,000	
			PW00461	ADA Infrastructure - Minor Cap	M	23,400	23,400	22,400	11,200	11,200	91,600	
						144,500	144,500	140,500	132,300	132,300	694,100	
	22508	PW00044	Minor Public Improvements	M	42,000	0	0	0	0	0	42,000	
PW00529			Official Plan Lines RSTP Grant	M	20,000	0	0	0	0	20,000		
PW00619			Official Plan Lines: Temperance, North	M	26,500	0	0	0	0	26,500		
PW00625			ITS Master Plan	M	71,900	0	0	0	0	71,900		
PW00701			Broadway San Joaquin to Amador	3	1,800	0	0	0	0	1,800		
PW00702			Broadway Calaveras-San Joaquin	3	3,500	0	0	0	0	3,500		
PW00703			L Street Calaveras-San Joaquin	3	1,800	0	0	0	0	1,800		
					167,500	0	0	0	0	0	167,500	
22509			CM00002	General	M	7,400	7,400	7,400	7,400	7,400	7,400	37,000
				PW00581	Herndon W Aux SR41 - Fresno	6	0	34,700	0	0	0	34,700
	PW00633	Copper Trail Friant to Chestnut		6	182,700	0	0	0	0	182,700		
	PW00639	Minor Trail Improvements		M	140,000	140,000	140,000	140,000	140,000	700,000		
	PW00695	Bankside Trail Blackstone to Van Ness		7	597,400	0	0	0	0	597,400		
	PW00699	Master Trail Plan Update		M	150,000	0	0	0	0	150,000		
	PW16004	Bankside Trail Future Phases		M	0	2,000,000	1,000,000	500,000	0	3,500,000		
	PW18003	Veterans Blvd/SR99 Interchange Construction		2	0	0	0	0	0	2,000,000		
					1,077,500	2,182,100	1,147,400	647,400	0	2,147,400	7,201,800	
	22510	CM00002		General	M	5,800	5,800	5,800	5,800	5,800	5,800	29,000
PW00080			Miscellaneous Bike Routes	1	303,700	254,800	254,800	279,800	279,800	1,372,900		
PW00699			Master Trail Plan Update	M	50,000	0	0	0	0	50,000		
PW15007			Cedar Avenue Bike Lanes, Clinton to McKinley	7	115,300	0	0	0	0	115,300		
22510 Total			474,800	260,600	260,600	285,600	285,600	285,600	1,567,200			

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Fund/Project

Department	Fund	Project	Name	District	Capital Projects					Total
					FY 2015	2016	2017	2018	2019	
Public Works (cont)	22511	CM00002	General	M	18,200	18,200	18,200	0	18,200	72,800
		PW00338	Vetrms Blvd/Hwy 99 & UPRR Pass	2	419,700	69,900	0	0	0	489,600
		PW18003	Veterans Blvd/SR99 Interchange Construction	2	0	0	0	0	31,133,400	31,133,400
		22511 Total			437,900	88,100	18,200	0	31,151,600	31,695,800
	22512	CM00002	General	M	3,100	3,100	3,100	0	0	9,300
		PW00661	Fulton Mall Improvements	3	1,328,300	626,900	0	0	0	1,955,200
		PW00701	Broadway San Joaquin to Amador	3	61,500	0	0	0	0	61,500
		PW00702	Broadway Calaveras-San Joaquin	3	453,300	0	0	0	0	453,300
		PW00703	L Street Calaveras-San Joaquin	3	88,200	0	0	0	0	88,200
		22512 Total			1,934,400	630,000	3,100	0	0	2,567,500
	22601	PW00669	Veterans Blvd Right-Of-Way	2	5,315,300	0	0	0	0	5,315,300
		22601 Total			5,315,300	0	0	0	0	5,315,300
	24009	CM00002	General	M	10,900	10,900	10,900	10,900	10,900	54,500
		PW00086	UGM General Administration	M	458,700	458,700	458,700	458,700	458,700	2,293,500
		24009 Total			469,600	469,600	469,600	469,600	469,600	2,348,000
24021	PW00274	Basin Relocate and Expand	4	31,400	0	0	0	0	31,400	
	24021 Total			31,400	0	0	0	0	31,400	
24042	PW00261	UGM Biannual Reimbursement	M	897,200	897,200	897,200	897,200	897,200	4,486,000	
	PW00669	Veterans Blvd Right-Of-Way	2	280,500	0	0	0	0	280,500	
	PW00679	Herndon Widening Polk to Milburn	2	1,735,200	0	0	0	0	1,735,200	
	PW00683	Veterans/UPRR/HSR Overpass	2	475,900	0	0	0	0	475,900	
	PW00690	Herndon WB Brawley to Blythe	2	124,300	0	0	0	0	124,300	
	PW16001	Willow Ave Widening, Copper to International SB	6	0	0	0	200,000	0	200,000	
	PW17001	Willow Ave widening, Alluvial to Herndon	6	0	0	75,000	297,000	0	372,000	
	PW18003	Veterans Blvd/SR99 Interchange Construction	2	0	0	0	0	14,683,400	14,683,400	
	24042 Total			1,653,600	2,756,700	972,200	1,394,200	15,580,600	22,357,300	
24043	PW00261	UGM Biannual Reimbursement	M	23,100	23,100	23,100	23,100	23,100	115,500	
	24043 Total			23,100	23,100	23,100	23,100	23,100	115,500	
24052	PW00261	UGM Biannual Reimbursement	M	4,100	4,100	4,100	4,100	4,100	20,500	
	24052 Total			4,100	4,100	4,100	4,100	4,100	20,500	
24053	CM00002	General	M	4,600	4,600	4,600	0	0	13,800	
	PW00261	UGM Biannual Reimbursement	M	690,700	487,300	489,300	267,700	339,300	2,274,300	
	PW00579	Nees W Widen Hayston - Maple	6	24,900	0	401,800	0	0	426,700	
	PW00631	Shields EB Widening at Fowler	4	2,700	0	0	568,900	0	571,600	
	PW00635	Santa Fe Widen Blythe to Palo Alto	2	1,010,600	0	0	0	0	1,010,600	
	PW00683	Veterans/UPRR/HSR Overpass	2	119,900	0	0	0	0	119,900	
	PW15009	Intersection Improvements Central & Orange	3	0	198,400	0	0	0	198,400	
	PW15010	Intersection Improvements Central & Cedar	3	0	0	199,200	0	0	199,200	
	PW15014	North/Cedar/SR99 Interchange	3	71,600	0	0	0	0	71,600	
	24053 Total			1,925,000	690,300	1,094,900	836,600	339,300	4,886,100	
24054	PW00261	UGM Biannual Reimbursement	M	23,400	23,400	23,400	23,400	23,400	117,000	
	24054 Total			23,400	23,400	23,400	23,400	23,400	117,000	
24055	CM00002	General	M	7,600	7,600	7,600	7,600	7,600	38,000	
	PW00518	Comm Facilities Dist #9	M	37,400	14,400	14,400	12,400	12,400	91,000	
	PW00540	CFD#9 Reserve	M	0	4,500	4,500	4,500	4,500	18,000	
	24055 Total			45,000	26,500	26,500	24,500	24,500	147,000	
24056	PW00541	CFD#12 Reserve	M	15,000	15,000	15,000	15,000	15,000	75,000	
	24056 Total			15,000	15,000	15,000	15,000	15,000	75,000	

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Fund/Project

Department	Fund	Project	Name	District	Capital Projects FY 2015	Capital Projects FY 2016	Capital Projects FY 2017	Capital Projects FY 2018	Capital Projects FY 2019	5 Year Project Total	
Public Works (cont)	24061	CM00002	General	M	4,800	4,800	4,800	0	0	14,400	
		PW00646	Sect 130 RR Xing Ventura UPRR	3	149,600	0	0	0	0	149,600	
		PW00670	Section 130 RR Clovis & McKinley	4	1,900	0	0	0	0	1,900	
		PW00671	Section 130 RR Fresno & Q	3	1,900	0	0	0	0	1,900	
		PW00672	Section 130 RR Olive & Golden State	3	175,500	0	0	0	0	175,500	
		PW00673	Section 130 RR Shaw & Golden State	M	613,600	0	0	0	0	613,600	
		PW00688	ITS Freeway Crossings Citywide	M	0	337,000	0	0	0	337,000	
		24061 Total			947,300	341,800	4,800	0	0	1,293,900	
		24064	CM00002	General	M	1,200	1,200	0	0	0	2,400
			PW00653	ITS CVIN Support	M	10,400	0	0	0	0	10,400
		PW00661	Fulton Mall Improvements	3	2,250,000	0	0	0	0	2,250,000	
	24064 Total			2,261,600	1,200	0	0	0	2,262,800		
	26001	PW00663	HSR Master Cooperative Agreement	M	265,800	71,000	0	0	0	336,800	
		PW00683	Veterans/UPRR/HSR Overpass	2	25,240,500	2,605,100	0	0	0	27,845,600	
	26001 Total			25,506,300	2,676,100	0	0	0	0	28,182,400	
	26002	PW00696	High Speed Rail Development Services	M	3,295,000	4,712,300	0	0	0	8,007,300	
	26002 Total			3,295,000	4,712,300	0	0	0	0	8,007,300	
	30102	CM00002	General	M	700	700	700	700	700	3,500	
		PW00044	Minor Public Improvements	M	418,500	318,500	23,300	23,300	23,300	806,900	
		PW00261	UGM Biannual Reimbursement	M	500,000	1,000,000	0	0	0	1,500,000	
		PW00679	Herndon Widening Polk to Milburn	2	302,000	0	0	0	0	302,000	
		PW15005	Veterans Blvd Trail Hayes to Polk	2	611,700	0	0	0	0	611,700	
		PW18003	Veterans Blvd/SR99 Interchange Construction	2	0	0	0	0	375,900	375,900	
	30102 Total			1,530,900	1,621,200	24,000	24,000	375,900	399,900	3,600,000	
	30143	CM00002	General	M	3,700	0	0	0	0	3,700	
		PW00489	City Hall Chiller Project	3	1,900	0	0	0	0	1,900	
	30143 Total			5,600	0	0	0	0	0	5,600	
	30144	CM00002	General	M	2,900	2,900	0	0	0	5,800	
		PW00376	SR99 Ventura St Inchg	3	1,000	0	0	0	0	1,000	
		PW00393	SR41 Shaw Ave Inchg	4	0	1,000	0	0	0	1,000	
		PW00630	North Ave Overlay Cedar to Maple	M	48,300	0	0	0	0	48,300	
		PW00635	Santa Fe Widen Blythe to Palo Alto	2	29,300	0	0	0	0	29,300	
		PW00641	Clovis USD MAN 3 Phase 3	M	20,000	0	0	0	0	20,000	
	30144 Total			101,500	3,900	0	0	0	0	105,400	
	30151	CM00002	General	M	3,900	0	0	0	0	3,900	
		SC00003	City Hall Generator Replcmt	3	223,300	0	0	0	0	223,300	
	30151 Total			227,200	0	0	0	0	0	227,200	
	30152	CM00002	General	M	700	0	0	0	0	700	
		PW00610	Garage 7 Improvements 2010	3	152,000	0	0	0	0	152,000	
	30152 Total			152,700	0	0	0	0	0	152,700	
	30501	PW00095	Assessment Dist 131	2	44,500	0	0	0	0	44,500	
	30501 Total			44,500	0	0	0	0	0	44,500	
	30502	CM00002	General	M	600	0	0	0	0	600	
		PW00094	Assessment Dist 133	M	400	0	0	0	0	400	
	30502 Total			1,000	0	0	0	0	0	1,000	
	30503	PW00490	Assessment District # 137 - Construction	2	273,700	0	0	0	0	273,700	
	30503 Total			273,700	0	0	0	0	0	273,700	
	30504	PW00096	Assessment Dist 154 Calcot	2	191,700	0	0	0	0	191,700	
	30504 Total			191,700	0	0	0	0	0	191,700	

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Fund/Project

Department	Capital Projects					District	Capital Projects					Total
	Fund	Project	Name	FY 2015	FY 2016		FY 2017	FY 2018	FY 2019	5 Year Project		
Public Works (cont)	30506	CM00002	General	400	400	400	400	400	400	2,000		
		PW00093	Landscape Lighting District	15,900	15,900	15,900	15,900	15,900	15,900	79,500		
		30506 Total		16,300	16,300	16,300	16,300	16,300	16,300	81,500		
	30509	CM00002	General	1,000	1,000	1,000	1,000	1,000	1,000	5,000		
		PW00097	Community Facilities 2	516,100	41,100	16,100	16,100	16,100	16,100	605,500		
		PW00536	CFD#2 Reserve	126,200	77,500	77,500	77,500	77,500	77,500	436,200		
		30509 Total		643,300	119,600	94,600	94,600	94,600	94,600	1,046,700		
	30510	PW00098	Community Facilities 4	649,200	0	0	0	0	0	649,200		
		30510 Total		649,200	0	0	0	0	0	649,200		
	30511	PW00240	Community Facilities Dist. 5	1,600	0	0	0	0	0	1,600		
		30511 Total		1,600	0	0	0	0	0	1,600		
	30513	PW00254	CFD #7	217,500	0	0	0	0	0	217,500		
		30513 Total		217,500	0	0	0	0	0	217,500		
	30514	PW00260	CFD#8 - The Zone	2,000	0	0	0	0	0	2,000		
		30514 Total		2,000	0	0	0	0	0	2,000		
30517	CM00002	General	21,400	0	0	0	0	0	21,400			
	PW00355	CFD #11 Feature Maintenance	578,100	278,100	278,100	278,100	278,100	278,100	1,690,500			
	PW00539	CFD#11 Reserve	72,900	104,000	111,000	134,000	150,000	150,000	571,900			
	30517 Total		672,400	382,100	389,100	412,100	428,100	428,100	2,283,800			
30518	CM00002	General	1,900	1,900	1,900	1,900	1,900	1,900	9,500			
	PW00447	CFD 12 Copper River Maint Dist	445,500	456,000	481,000	506,500	532,000	532,000	2,421,000			
	30518 Total		447,400	457,900	482,900	508,400	533,900	533,900	2,430,500			
30520	PW00348	CFD #14 Running Horse	76,200	0	0	0	0	0	76,200			
	30520 Total		76,200	0	0	0	0	0	76,200			
31501	PW00261	UGM Biannual Reimbursement	1,200	1,200	1,200	1,200	1,200	1,200	6,000			
	31501 Total		1,200	1,200	1,200	1,200	1,200	1,200	6,000			
31502	PW00261	UGM Biannual Reimbursement	1,700	1,700	1,700	1,700	1,700	1,700	8,500			
	31502 Total		1,700	1,700	1,700	1,700	1,700	1,700	8,500			
31503	PW00261	UGM Biannual Reimbursement	1,200	1,200	1,200	1,200	1,200	1,200	6,000			
	31503 Total		1,200	1,200	1,200	1,200	1,200	1,200	6,000			
31504	PW00261	UGM Biannual Reimbursement	1,200	1,200	1,200	1,200	1,200	1,200	6,000			
	31504 Total		1,200	1,200	1,200	1,200	1,200	1,200	6,000			
31505	PW00261	UGM Biannual Reimbursement	200	200	200	200	200	200	1,000			
	31505 Total		200	200	200	200	200	200	1,000			
31507	PW00261	UGM Biannual Reimbursement	1,200	1,200	1,200	1,200	1,200	1,200	6,000			
	31507 Total		1,200	1,200	1,200	1,200	1,200	1,200	6,000			
31509	PW00261	UGM Biannual Reimbursement	129,900	91,700	91,700	91,700	91,700	91,700	496,700			
	31509 Total		129,900	91,700	91,700	91,700	91,700	91,700	496,700			
31510	PW00261	UGM Biannual Reimbursement	6,200	6,200	6,200	6,200	6,200	6,200	31,000			
	31510 Total		6,200	6,200	6,200	6,200	6,200	6,200	31,000			
31516	PW00261	UGM Biannual Reimbursement	1,200	1,200	1,200	1,200	1,200	1,200	6,000			
	31516 Total		1,200	1,200	1,200	1,200	1,200	1,200	6,000			
31517	PW00261	UGM Biannual Reimbursement	1,200	1,200	1,200	1,200	1,200	1,200	6,000			
	31517 Total		1,200	1,200	1,200	1,200	1,200	1,200	6,000			
31518	PW00261	UGM Biannual Reimbursement	23,700	2,300	2,300	2,300	2,300	2,300	32,900			
	31518 Total		23,700	2,300	2,300	2,300	2,300	2,300	32,900			
31519	PW00261	UGM Biannual Reimbursement	52,200	52,200	32,200	17,200	22,200	22,200	176,000			
	31519 Total		52,200	52,200	32,200	17,200	22,200	22,200	176,000			

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Fund/Project

Department	Fund	Project	Name	District	Capital Projects					Total
					FY 2015	2016	2017	2018	2019	
Public Works (cont)	31522	PW00261	UGM Biannual Reimbursement	M	11,800	11,800	11,800	11,800	11,800	59,000
		31522 Total			11,800	11,800	11,800	11,800	11,800	59,000
	31532	PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	0	0	3,600
		31532 Total			1,200	1,200	1,200	0	0	3,600
	31533	PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	6,000
		31533 Total			1,200	1,200	1,200	1,200	1,200	6,000
	31535	PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	6,000
		31535 Total			1,200	1,200	1,200	1,200	1,200	6,000
	31537	PW00261	UGM Biannual Reimbursement	M	2,900	2,900	2,900	2,900	2,900	14,500
		31537 Total			2,900	2,900	2,900	2,900	2,900	14,500
	31538	PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	6,000
		31538 Total			1,200	1,200	1,200	1,200	1,200	6,000
	31552	PW00261	UGM Biannual Reimbursement	M	100	100	100	100	100	500
		31552 Total			100	100	100	100	100	500
	31554	PW00261	UGM Biannual Reimbursement	M	1,500	1,500	1,500	1,500	1,500	7,500
		31554 Total			1,500	1,500	1,500	1,500	1,500	7,500
	31556	PW00261	UGM Biannual Reimbursement	M	70,900	40,200	40,200	40,200	40,200	231,700
		31556 Total			70,900	40,200	40,200	40,200	40,200	231,700
	31561	PW00261	UGM Biannual Reimbursement	M	1,100	0	0	0	0	1,100
		31561 Total			1,100	0	0	0	0	1,100
	31562	PW00261	UGM Biannual Reimbursement	M	1,200	0	0	0	0	1,200
		31562 Total			1,200	0	0	0	0	1,200
	31563	PW00261	UGM Biannual Reimbursement	M	1,200	1,200	0	0	0	2,400
		31563 Total			1,200	1,200	0	0	0	2,400
	31564	PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	0	4,800
		31564 Total			1,200	1,200	1,200	1,200	0	4,800
	31565	PW00261	UGM Biannual Reimbursement	M	600	0	0	0	0	600
		31565 Total			600	0	0	0	0	600
	31566	PW00261	UGM Biannual Reimbursement	M	1,200	1,200	1,200	1,200	1,200	6,000
		31566 Total			1,200	1,200	1,200	1,200	1,200	6,000
	31567	PW00261	UGM Biannual Reimbursement	M	1,200	0	0	0	0	1,200
	31567 Total			1,200	0	0	0	0	1,200	
31578	CM00002	General	M	700	700	700	700	700	3,500	
	PW00261	UGM Biannual Reimbursement	M	187,700	189,700	387,700	437,700	437,700	1,640,500	
	PW00376	SR99 Ventura St Inchg	3	42,400	0	0	0	0	42,400	
	PW00393	SR41 Shaw Ave Inchg	4	166,400	0	0	0	0	166,400	
	PW00579	Nees W Widen Hayston - Maple	6	0	0	72,200	0	0	72,200	
	PW00591	TS Shields & Sunnyside	4	50,300	0	0	0	0	50,300	
	PW00594	TS Brawley & Shields	M	86,500	0	0	0	0	86,500	
	PW00596	TS Butler & Willow	5	48,300	0	0	0	0	48,300	
	PW00631	Shields EB Widening at Fowler	4	0	0	0	104,500	0	104,500	
	PW00654	City/County TS Barstow & West	2	59,200	0	0	0	0	59,200	
	PW00676	TS Shields & Weber	1	144,700	0	0	0	0	144,700	
	PW00678	TS Clinton & Valentine	3	0	150,000	0	0	0	150,000	
	PW00692	TS Barstow & Brawley	2	0	99,800	0	0	0	99,800	
	PW00693	TS Grantland & Shaw (City/County)	M	109,400	0	0	0	0	109,400	
	PW00697	TS Clinton & Vassar	3	140,000	0	0	0	0	140,000	
	PW00698	TS Tulare & R	3	0	30,000	0	0	0	30,000	
	PW17003	FY2017 Future CMAQ Str Improvements & Overlays	M	0	0	0	30,000	0	30,000	

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Fund/Project

Department	Fund	Project	Name	District	Capital Projects					Total
					FY 2015	2016	2017	2018	2019	
Public Works (cont)	PW18003	Veterans Blvd/SR99 Interchange Construction		2	0	0	0	0	0	1,100,000
	PW19001	FY 2019 Future RSTP Street Improvements & Overla		M	0	0	0	0	30,000	30,000
	31578 Total				869,200	636,600	460,600	572,900	1,568,400	4,107,700
	31586	PW00261	UGM Biannual Reimbursement		M	78,000	47,300	47,300	47,300	267,200
	31586 Total				78,000	47,300	47,300	47,300	267,200	
	31588	CM00002	General		M	2,200	0	0	0	2,200
	31588 Total				8,700	0	0	0	8,700	
	31620	PW00261	Francher Creek Financing CFD		5	10,900	0	0	0	10,900
	31620 Total				1,100	0	0	0	1,100	
	31625	PW00287	UGM Biannual Reimbursement		M	1,100	0	0	0	1,100
	31625 Total				8,900	0	0	0	8,900	
	31633	PW00353	R/W Acquisition Tract 5237		3	8,900	0	0	0	8,900
	31633 Total				75,000	0	0	0	75,000	
	31639	PW00441	R/W Acquisition - Tract 5357		4	75,000	0	0	0	75,000
	31639 Total				500	0	0	0	500	
	31641	PW00450	R/W Acquisition - Tract 5232		M	500	0	0	0	500
	31641 Total				606,900	0	0	0	606,900	
	31643	PW00261	UGM Biannual Reimbursement		5	606,900	0	0	0	606,900
	31643 Total				606,900	0	0	0	606,900	
	31649	PW00686	R/W Acquisition - Tract 5352		M	50,000	1,582,700	0	0	1,632,700
	31649 Total				50,000	1,582,700	0	0	1,632,700	
	31650	PW00687	R/W Acquisition - PMap 2008-13		6	120,600	0	0	0	120,600
	31650 Total				120,600	0	0	0	120,600	
	40120	PW00261	UGM Biannual Reimbursement		2	144,000	0	0	0	144,000
	40120 Total				144,000	0	0	0	144,000	
	40122	PW00261	UGM Biannual Reimbursement		M	900	0	0	0	900
40122 Total				900	0	0	0	900		
40123	PW00261	UGM Biannual Reimbursement		M	2,400	0	0	0	2,400	
40123 Total				2,400	0	0	0	2,400		
40124	PW00261	UGM Biannual Reimbursement		M	1,200	1,200	1,200	1,200	6,000	
40124 Total				1,200	1,200	1,200	1,200	6,000		
40127	PW00261	UGM Biannual Reimbursement		M	2,800	2,800	2,800	2,800	14,000	
40127 Total				2,800	2,800	2,800	2,800	14,000		
40128	PW00261	UGM Biannual Reimbursement		M	1,200	1,200	1,200	1,200	6,000	
40128 Total				1,200	1,200	1,200	1,200	6,000		
40129	PW00261	UGM Biannual Reimbursement		M	1,200	1,200	1,200	1,200	6,000	
40129 Total				1,200	1,200	1,200	1,200	6,000		
40130	PW00261	UGM Biannual Reimbursement		M	1,200	1,200	1,200	1,200	6,000	
40130 Total				1,200	1,200	1,200	1,200	6,000		
40131	PW00261	UGM Biannual Reimbursement		M	1,200	1,200	1,200	1,200	6,000	
40131 Total				1,200	1,200	1,200	1,200	6,000		
40132	PW00261	UGM Biannual Reimbursement		M	1,200	1,200	1,200	1,200	6,000	
40132 Total				1,200	1,200	1,200	1,200	6,000		
40135	PW00261	UGM Biannual Reimbursement		M	1,200	1,200	1,200	1,200	6,000	
40135 Total				1,200	1,200	1,200	1,200	6,000		
40136	PW00261	UGM Biannual Reimbursement		M	1,200	1,200	1,200	1,200	6,000	
40136 Total				1,200	1,200	1,200	1,200	6,000		

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Fund/Project

Department	Capital Projects					District	Capital Projects					Total
	Fund	Project	Name	FY 2015	FY 2016		FY 2017	FY 2018	FY 2019	5 Year Project		
Public Works (cont)	40140	PW00261	UGM Biannual Reimbursement	33,500	33,500	33,500	33,500	33,500	33,500	167,500		
		40140 Total		33,500	33,500	33,500	33,500	33,500	33,500	167,500		
	40141	PW00261	UGM Biannual Reimbursement	6,700	6,700	6,700	6,700	6,700	6,700	33,500		
		40141 Total		6,700	6,700	6,700	6,700	6,700	6,700	33,500		
	40142	PW00261	UGM Biannual Reimbursement	3,900	3,900	3,900	3,900	3,900	3,900	19,500		
		40142 Total		3,900	3,900	3,900	3,900	3,900	3,900	19,500		
	40143	PW00261	UGM Biannual Reimbursement	6,800	6,800	6,800	6,800	6,800	6,800	34,000		
		40143 Total		6,800	6,800	6,800	6,800	6,800	6,800	34,000		
	40144	PW00261	UGM Biannual Reimbursement	2,100	2,100	2,100	2,100	2,100	2,100	10,500		
		40144 Total		2,100	2,100	2,100	2,100	2,100	2,100	10,500		
	40148	PW00261	UGM Biannual Reimbursement	4,700	4,700	4,700	4,700	4,700	4,700	23,500		
		40148 Total		4,700	4,700	4,700	4,700	4,700	4,700	23,500		
	40150	PW00261	UGM Biannual Reimbursement	1,300	1,300	1,300	1,300	1,300	1,300	6,500		
		40150 Total		1,300	1,300	1,300	1,300	1,300	1,300	6,500		
	40152	PW00261	UGM Biannual Reimbursement	2,400	2,400	2,400	2,400	2,400	2,400	12,000		
		40152 Total		2,400	2,400	2,400	2,400	2,400	2,400	12,000		
	40158	PW00261	UGM Biannual Reimbursement	1,200	1,200	1,200	1,200	1,200	1,200	6,000		
		40158 Total		1,200	1,200	1,200	1,200	1,200	1,200	6,000		
	40159	PW00261	UGM Biannual Reimbursement	1,200	1,200	1,200	1,200	1,200	1,200	6,000		
		40159 Total		1,200	1,200	1,200	1,200	1,200	1,200	6,000		
	40163	PW00261	UGM Biannual Reimbursement	1,200	1,200	1,200	1,200	1,200	1,200	6,000		
		40163 Total		1,200	1,200	1,200	1,200	1,200	1,200	6,000		
	40164	PW00261	UGM Biannual Reimbursement	1,200	1,200	1,200	1,200	1,200	1,200	6,000		
		40164 Total		1,200	1,200	1,200	1,200	1,200	1,200	6,000		
	40165	PW00261	UGM Biannual Reimbursement	1,200	1,200	1,200	1,200	1,200	1,200	6,000		
		40165 Total		1,200	1,200	1,200	1,200	1,200	1,200	6,000		
	40166	PW00261	UGM Biannual Reimbursement	1,200	1,200	1,200	1,200	1,200	1,200	6,000		
		40166 Total		1,200	1,200	1,200	1,200	1,200	1,200	6,000		
	40173	PW00261	UGM Biannual Reimbursement	1,200	1,200	1,200	1,200	1,200	1,200	6,000		
		40173 Total		1,200	1,200	1,200	1,200	1,200	1,200	6,000		
	40174	PW00261	UGM Biannual Reimbursement	22,000	22,000	7,000	4,000	4,000	4,000	59,000		
		40174 Total		22,000	22,000	7,000	4,000	4,000	4,000	59,000		
40179	PW00261	UGM Biannual Reimbursement	1,200	0	0	0	0	0	1,200			
	40179 Total		1,200	0	0	0	0	0	1,200			
40513	PW00261	UGM Biannual Reimbursement	1,200	1,200	1,200	1,200	1,200	1,200	6,000			
	40513 Total		1,200	1,200	1,200	1,200	1,200	1,200	6,000			
40514	PW00261	UGM Biannual Reimbursement	2,400	2,400	2,400	2,400	2,400	2,400	12,000			
	40514 Total		2,400	2,400	2,400	2,400	2,400	2,400	12,000			
40515	PW00261	UGM Biannual Reimbursement	5,100	5,100	5,100	5,100	5,100	5,100	25,500			
	40515 Total		5,100	5,100	5,100	5,100	5,100	5,100	25,500			
40516	PW00261	UGM Biannual Reimbursement	2,700	2,700	2,700	2,700	2,700	2,700	13,500			
	40516 Total		2,700	2,700	2,700	2,700	2,700	2,700	13,500			
40540	PW00261	UGM Biannual Reimbursement	107,200	107,200	107,200	107,200	107,200	107,200	536,000			
	40540 Total		107,200	107,200	107,200	107,200	107,200	107,200	536,000			
40591	PW00261	UGM Biannual Reimbursement	1,200	1,200	1,200	1,200	1,200	1,200	6,000			
	40591 Total		1,200	1,200	1,200	1,200	1,200	1,200	6,000			
40592	PW00261	UGM Biannual Reimbursement	1,200	1,200	1,200	1,200	1,200	1,200	6,000			
	40592 Total		1,200	1,200	1,200	1,200	1,200	1,200	6,000			

City of Fresno
FY 2015-2019 CAPITAL IMPROVEMENT PROGRAM
by Department/Fund/Project

Department	Fund	Project	Name	District	Capital Projects FY					Total
					2015	2016	2017	2018	2019	
Public Works (cont)	41501	CM00002	General	M	5,400	5,400	5,400	5,400	5,400	27,000
		PW00655	Median Island Irrigation Installation	M	117,600	0	0	0	0	117,600
		PW15013	Street Sweeper Vehicles	M	92,100	0	0	0	0	92,100
		41501 Total			215,100	5,400	5,400	5,400	5,400	236,700
	46501	CM00002	General	M	6,300	6,300	6,300	6,300	6,300	31,500
		PW00216	RDA Improvements Projects	3	149,700	149,700	149,700	149,700	149,700	748,500
		PW00704	Golden State Bridge Repair	5	184,400	0	0	0	0	184,400
		46501 Total			340,400	156,000	156,000	156,000	156,000	964,400
		Public Works Total			100,829,000	50,395,600	11,827,400	21,134,000	109,096,700	293,282,700
		Grand Total			371,587,700	584,926,400	156,761,200	213,652,700	424,957,700	1,751,885,700



City of Fresno, California
FY 2015 Adopted Budget

SUPPLEMENTAL INFORMATION

FY 2014-2015 General Information

Located in the heart of California, Fresno is the Central Valley's largest metropolitan city. Fresno, once a dry desert, was discovered during a search by Spaniards for suitable mission sites. In 1846, this area became the property of the United States as a result of the Mexican War. The County of Fresno was formed in 1856; it was named for the abundant mountain ash trees lining the San Joaquin River.

Today, Fresno is California's fifth largest and fastest growing city, featuring 113.14 square miles of great locations. Fresno serves as the financial, trade, commercial, and educational center for Central California.

UTILITIES: The Department of Public Utilities provides reliable, efficient, low cost water, wastewater, sewer maintenance, solid waste and sanitation services to over 500,000 customers in the Fresno metropolitan area. The Department of Public Utilities is responsible for the provision of water, sewer, wastewater, sanitation and solid waste (litter control and operation clean up) services for most customers within City limits.

POPULATION: Per California Department of Finance the population of Fresno is 508,453, making it the fifth largest city in the State of California. Projections show that Fresno will continue to grow.

Fresno County, California's 10th largest county, has a current population of 942,904. It is estimated that by the year 2020, the county will have a population exceeding 1.1 million residents.

EDUCATION SYSTEM: Fresno is served by Fresno Unified School District, as well as campuses of Central Unified School District and Clovis Unified School District that are located in city boundaries. Fresno Unified School District is the 4th largest school district in California. Fresno Unified currently operates 64 Elementary, 15 Middle, 8 High schools, 4 Alternative schools, 3 Special Education schools and several adult education centers. Fresno offers 4 Universities, 7 four-year institutions, 2 Community Colleges and 4 career colleges. California State University, Fresno and Fresno City College operate the largest campuses.

The California State University (CSU), Fresno was founded as Fresno State Normal School in 1911, became a teacher's college in 1921, and has offered advanced degrees since 1949. Fresno State is one of the 23 campuses of the CSU, one of the largest systems of higher education in the world. The university is accredited by the California Board of Education and the Western Association of Schools and Colleges. It has 26 nationally accredited departmental programs, among the highest number within the CSU system.



Fresno City College established in 1910, was California's first community college and is a comprehensive learning community offering

innovative instructional programs in anticipation of and responsive to the lifelong learning needs of our diverse population.

In addition to California State University Fresno and Fresno City College there are thirteen higher education schools. A wide range of degrees are offered including Associates, Bachelors, Masters and Doctoral.

Fresno County operates a library system, which has 34 branches located throughout the City and County.

General Information

The County also operates the Community Bookmobile “the traveling branch.”

PARKS, RECREATION AND TOURISM: The Parks, After School, Recreation and Community Services (PARCS) Department is dedicated to creating community through people, parks, and programs. The PARCS Department strives to enrich the lives of Fresno citizens by investing in park and open space development for recreation opportunities, and by providing diverse opportunities for human development and social interaction. The Recreation programs encompass all age groups from preschool to seniors. Various sports programs are offered throughout the community for youth and adults that include baseball, karate, youth basketball, soccer, and aquatics.

PARCS is active in the development of new green space and rehabilitation of existing facilities, which improves recreational opportunities and enhances economic growth by attracting businesses and improving real estate value.

Fresno offers several recreation centers, senior citizen centers, tennis courts, public and private golf courses, community pools, learner pools, walking trails, dog parks, playground and parks. Not to mention a skateboard park with 26,000 square feet of skateboarder heaven and a BMX Bike Park.

Fresno has several professional and semi-professional sports; AAA baseball, Jr. Hockey and semi-professional soccer. Our award winning convention complex is located in beautiful downtown Fresno. It is regarded as one of the most



Chukchansi Park



unique and versatile meeting and event centers in the western United States.

Our convention center complex consists of five separate but compatible and contiguous structures. At capacity we can accommodate up to 25,550 people with enough parking for 1,200 cars. Because Fresno is a central location, it makes it a natural site for various conventions. Fresno has more than 7,500 hotel/motel rooms to accommodate the many organizations that gather here. Fresno offers full-service conference hotels.

In addition, Fresno celebrates the beauty and flavor of agriculture through the Fresno County Blossom Trail in the spring and the Fresno County Fruit Trail in the summer and a series of annual events from old-fashioned hometown festivals, to rodeos, to cultural celebrations to the largest harvest fair in California.

ARTS AND CULTURE: Fresnans enjoy a rich and



Meux Museum Home

varied lifestyle that blends the cultural assets of much larger cities with an atmosphere of tranquility that often seems at odds with the area's dynamic growth. Fresno abounds with fine regional and ethnic

restaurants, as well as a vibrant nightlife. Its symphony, local theater companies, music and dance productions distinguish Fresno as a city with access to a wide variety of cultural events. The Fresno Art Museum and other cultural organizations preserve the area's rich history and serve at the forefront for future activities.

The Local Register of Historic Resources for Fresno, California, contains 231 existing structures, with twenty-nine historical sites in the Fresno area that are in the National Register of Historic Places.



Legion of Valor Museum

Fresno Philharmonic, Fresno Grand Opera, and Roger Rocka's Dinner Theatre are among the many exceptional organizations in Fresno. Live entertainment productions include ice shows, concerts,

orchestral music, plays, and circuses. The Fresno Art Museum participates in a monthly ArtHop, and has a variety of film programs. The Museum is also home to Rhythms of Art, in which music is composed and performed for featured exhibits. The Discovery Center teaches the sciences to children, augmenting the curriculum presented in the schools. Science is successfully delivered to hundreds of children each year in a variety of ways, including field trips, camps, outreach, and more.

TRANSPORTATION: Fresno is easy to reach from



anywhere in California, served by a main north/south freeway California State Highway 99.

Other highways include the California State Highway 168 (Sierra Freeway), California State Highway 41 (Yosemite Freeway/Eisenhower Freeway), and California State Highway 180 (Kings Canyon Freeway). Fresno is centrally located between San Francisco and Los Angeles, with easy access to Yosemite, Sequoia, and Kings Canyon National

Parks. East of Fresno is the Sierra Nevada Mountains. Fresno is the only county in the country that can claim three national parks in its backyard.

Fresno Yosemite International Airport continues to grow. This state-of-the-art commercial and general aviation center for the San Joaquin Valley has nearly 100 arrivals and departures daily. In addition, charter flights or rentals are also available. Situated in California's San Joaquin Valley just 1½ miles west of downtown Fresno, Fresno Chandler Executive Airport was once the City's airline facility and only publicly owned airport. Fresno Chandler Executive Airport continues to be an important general aviation airport serving the central San Joaquin Valley.

Fresno Area Express (FAX) - Fresno Area Express, FAX for short, is the municipal transit system for the City of Fresno. FAX operates a fixed-route system of 17 routes and a fleet of over 108 buses.

In addition to public transportation offered by the City, there are various Taxi Cab companies permitted to operate. They are available for visitors and residents to reach their destinations.

The Santa Fe and Southern Pacific rail companies provide service to the Valley, and over 200 trucking services operate from the Fresno area. The Santa Fe Railroad is currently looking to expand their operations in the Fresno area. Amtrak passenger service links Fresno with northern and southern California. Greyhound bus service connects travelers to many destinations.



Santa Fe Railroad Station

General Information

COMMERCE AND INDUSTRY: The Greater Fresno Area Chamber of Commerce is one of the largest in California with a membership of over 1,800 businesses. To encourage the growth and economic development of the greater Fresno area, Chamber committees provide members with the opportunity to participate and provide input on key issues. Chamber leadership is intensely involved throughout the wider community, encouraging vision, cooperation and consistency in long-range regional planning and decision-making. Events, projects and programs are designed and implemented to enhance the economic development of the greater Fresno area. The Chamber develops information resources that are vital to regional, state and national business development.

TAXES: Sales and Use Tax - The statewide base sales and use tax rate is 7.50 percent. California has many special taxing jurisdictions (districts), which are funded by sales and use tax that is added to the base rate. Fresno's current tax rate stands at 8.225 percent.

Property Taxes - Property subject to general property taxation in Fresno County is assessed at its full cash value. The tax rate for Fresno County is approximately 1.1 percent. The rate varies, based on the Tax Rate Area in which the property is located.

LABOR FORCE: Fresno's unemployment rate has decreased by 0.8 percent between May 2013 and May 2014. Areas with seasonal economies, such as Fresno's agriculture industry, tend to have higher unemployment. The current unemployment rate for the City of Fresno as of May 2014 is 11.7 percent.

<i>Unemployment Rates</i>			
(Unadjusted Annual Averages)			
Year	Fresno	County	State
2014	11.7%	13.8%	8.4%
2013	12.5%	11.9%	8.8%
2012	14.7%	15.2%	11.5%
2011	15.6%	16.5%	11.7%
2010	15.8%	16.8%	12.4%
2009	14.1%	14.9%	11.3%
2008	9.8%	10.4%	7.2%
2007	8.0%	8.5%	5.3%
2006	7.5%	8.0%	4.9%
2005	8.5%	9.0%	5.4%

Source: Employment Development Department

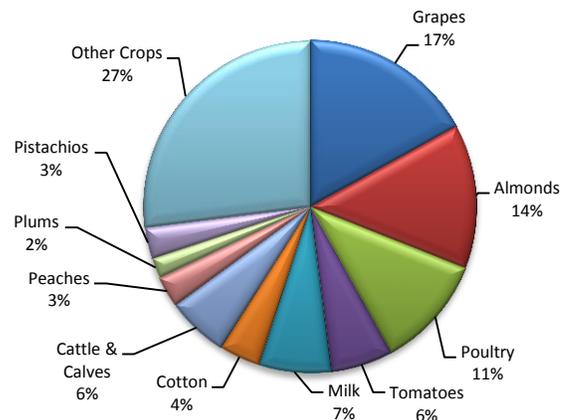
<i>Industry Employment</i>				
(Unadjusted Annual Averages)				
Industry	2010	2011	2013	2014
Wage and Salary	325,500	326,300	322,400	351,500
Nonfarm	279,500	279,900	285,700	313,500
Farm	46,000	46,500	36,700	38,000
Private	217,700	214,200	219,100	246,300
Government	67,100	65,600	66,600	67,200

Source: Employment Development Department

Principal Employers (Private Sector)

Employer	Industry	Employees
Community Medical Centers	Healthcare	4,979
Ruiz Foods, Inc	Frozen Prepared Foods	2,500
Saint Agnes Medical Center	Hospital/Health Care	2,745
Children's Hospital	Pediatric Hospital	2,267
Kaiser Permanente	Medical/Health Care	1,934
Adventist Health	Hospital/Health Care	1,821
Pelco	Video Security Systems	1,200
Lyons Magnus	Fruit & Juice Processing	600
Guarantee Real Estate	Real Estate Sales	504
Harris Ranch Inn & Restaurant	Restaurant & Lodging	407

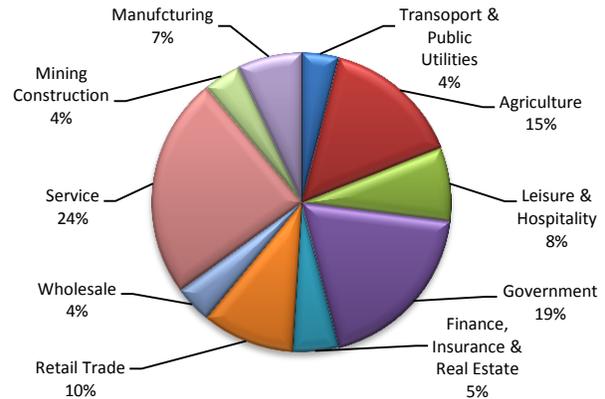
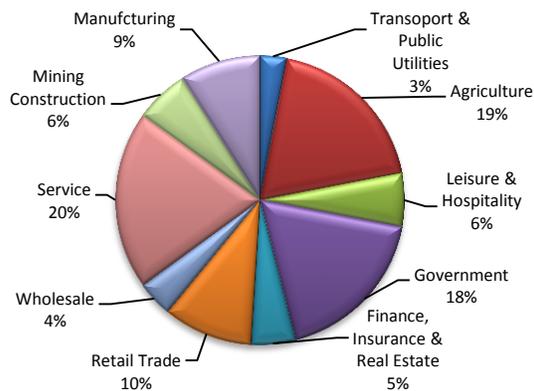
Diversified Agricultural Base



1990 vs 2013 Estimated Number of Workers by Industry

1990

2013



SHOPPING:

Chinatown is a place you can enjoy authentic ethnic food and go shopping in an area filled with culture.

Fashion Fair is the Central Valley's premier shopping destination with more than 147 stores and restaurants including Macy's, JC Penney, The Cheesecake Factory, and Fleming's Prime Steakhouse.

Fig Garden Village is Fresno's unique outdoor shopping destination with stores including Coach, Pottery Barn, Eddie Bauer, William-Sonoma, and Banana Republic to name a few. Fig Garden Village is anything but ordinary.

Fulton Mall is nationally recognized for its creativity and artwork. The six-block historic Fulton Street pedestrian mall, in downtown Fresno, is punctuated by fountains, sculptures, gardens and shaded seating areas. It's a great spot to visit at lunchtime or before a Grizzlies baseball game.

Manchester Center is an indoor mall featuring a carousel along with 67 specialty merchants and a large movie theater, *Regal Cinemas Manchester Mall Stadium 16*.

River Park shopping area is the region's newest retail and dining center, featuring many nationally based major retailers and restaurants along with some local favorites. Dine indoors or out, browse through a shop and watch the people go by or catch a movie at the region's largest movie theater *Edwards Fresno Stadium Cinemas*.

General Information

Tower District has an eclectic mix of shops, restaurants, theaters and nightclubs. It's a great place to shop for vintage clothing, browse through used bookstores, dine in a variety of settings, catch a live show or go dancing. It's anchored by the historic Tower Theatre, which features live music and dramatic productions.

PENSION FUNDING STATUS: *City's Pension Systems are Well-Funded*

- The City maintains two retirement systems for its employees, which are administered by the City of Fresno Retirement Boards:
 - Fire & Police Retirement System (FPRS) has 2,043 members (2 tiers)
 - Employees Retirement System has 3,782 members
- The City levies taxes in the amount of \$0.032438 per \$100 of assessed valuation to fund pension obligation:
 - Tax override validated in 1983 & meets requirement of Huntington Beach decision.

<i>Fire and Police Retirement System</i>					<i>Employees Retirement System</i>				
Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Liability Entry Age (b)	(Prefunded) Unfunded AAL (b-a)	Funded Ratio (a/b)	Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Liability Entry Age (b)	(Prefunded) Unfunded AAL (b-a)	Funded Ratio (a/b)
6/30/2005	846,718	670,101	(176,617)	126.4	6/30/2005	790,858	565,550	(225,308)	139.8
6/30/2006	906,223	722,722	(183,501)	125.4	6/30/2006	847,516	613,913	(233,603)	138.1
6/30/2007	1,000,961	773,236	(227,725)	129.5	6/30/2007	926,525	631,305	(295,220)	146.8
6/30/2008	1,066,778	830,036	(236,742)	128.5	6/30/2008	980,961	689,833	(291,128)	142.2
6/30/2009	1,045,774	874,355	(171,419)	119.6	6/30/2009	958,032	715,250	(242,782)	133.9
6/30/2010	1,018,605	919,286	(99,319)	110.8	6/30/2010	926,370	756,258	(170,112)	122.5
6/30/2011	1,022,996	917,941	(105,055)	111.4	6/30/2011	920,217	788,110	(132,107)	116.8
6/30/2012	1,003,929	952,866	(51,063)	105.4	6/30/2012	891,366	871,958	(19,408)	102.2
6/30/2013	1,061,399	997,836	(63,563)	106.4	6/30/2013	933,722	934,947	1,225	99.9

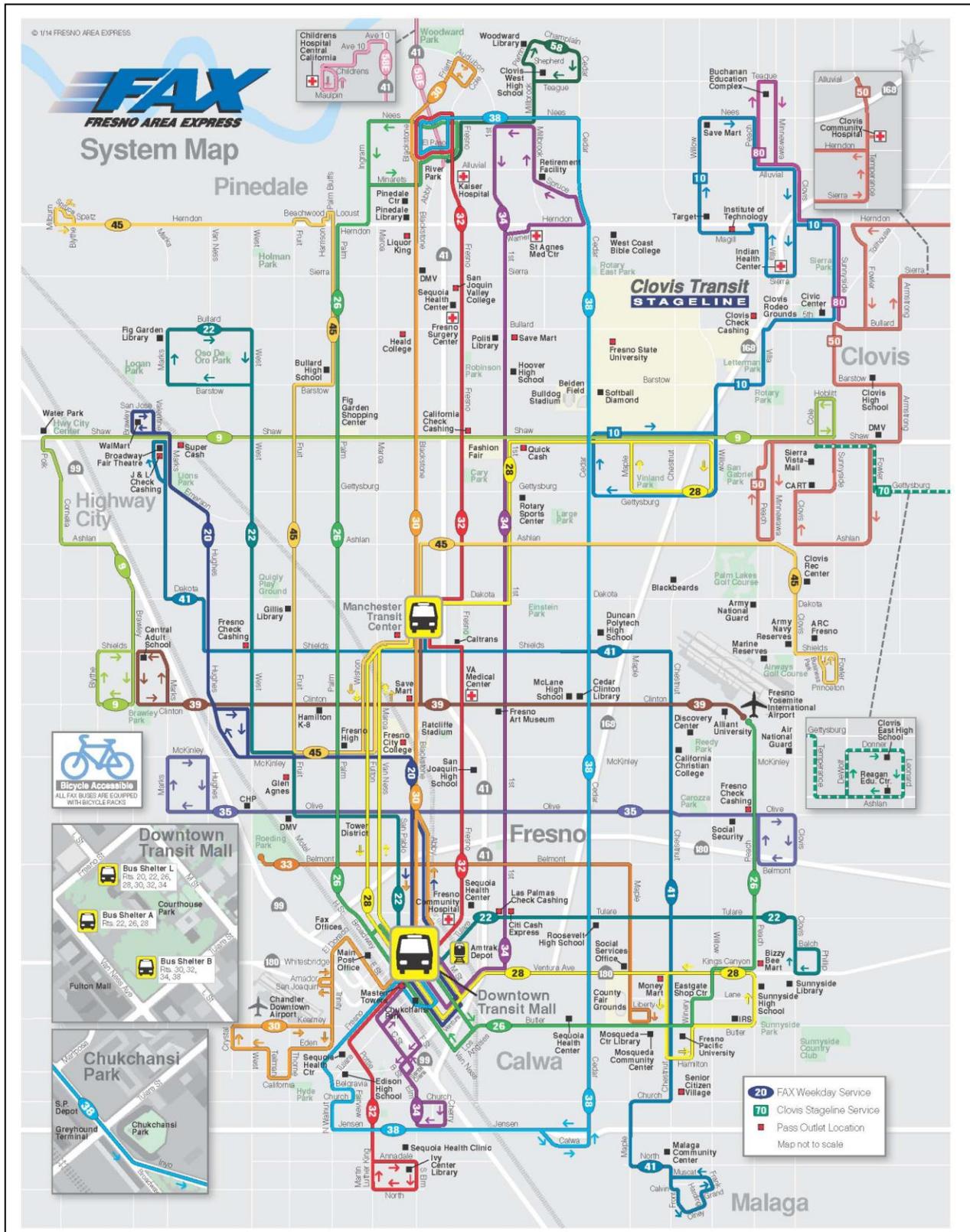
*Source: Actuarial Valuation Reports dated June 30, 2013 prepared by The Segal Company

* For CAFR purposes, the actuarial assumption used to compute contributions requirements and to determine funding status are based upon the prior year's valuation (2012). The table above includes the most current evaluation (2012), which has not yet been formally adopted by the City, and is presented for management comparative purposes only.

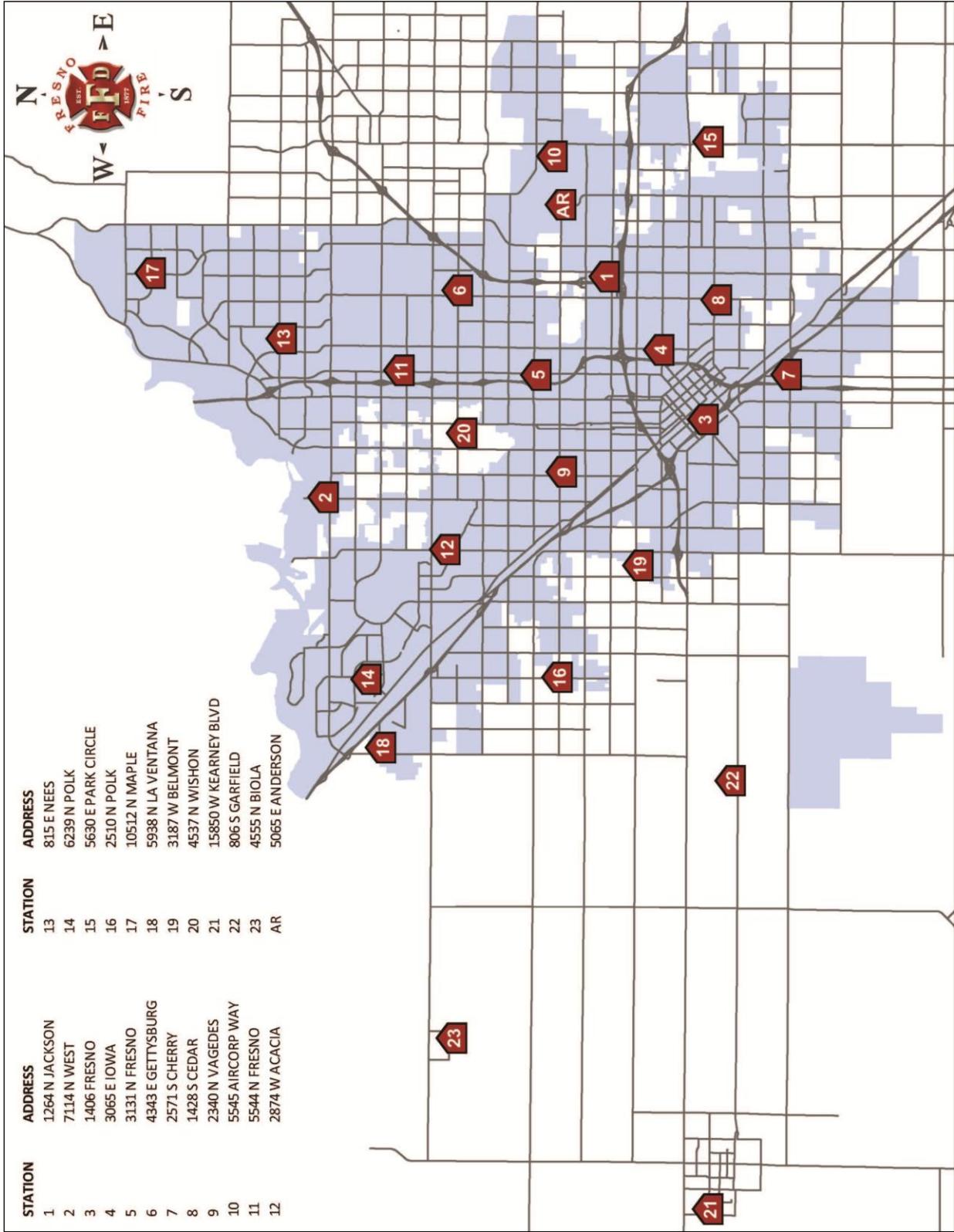
	<i>Employees Retirement System</i>	<i>Fire & Police Retirement System</i>
Previous Invest Return	8.00%	8.00%
Current Investment Return	7.50%	7.50%
Valuation ratio June 30, 2012	102.20%	105.40%
Valuation ratio June 30, 2013	99.90%	106.40%
Employer Contribution of payroll June 30, 2012	11.01%	20.19%
Employer Contribution of payroll June 30, 2013	11.65%	20.83%
Employee Contribution of payroll June 30, 2012	8.46%	8.88%
Employee Contribution of payroll June 30, 2013	8.91%	8.90%

Source: Actuarial Valuation and Review as of June 30, 2013

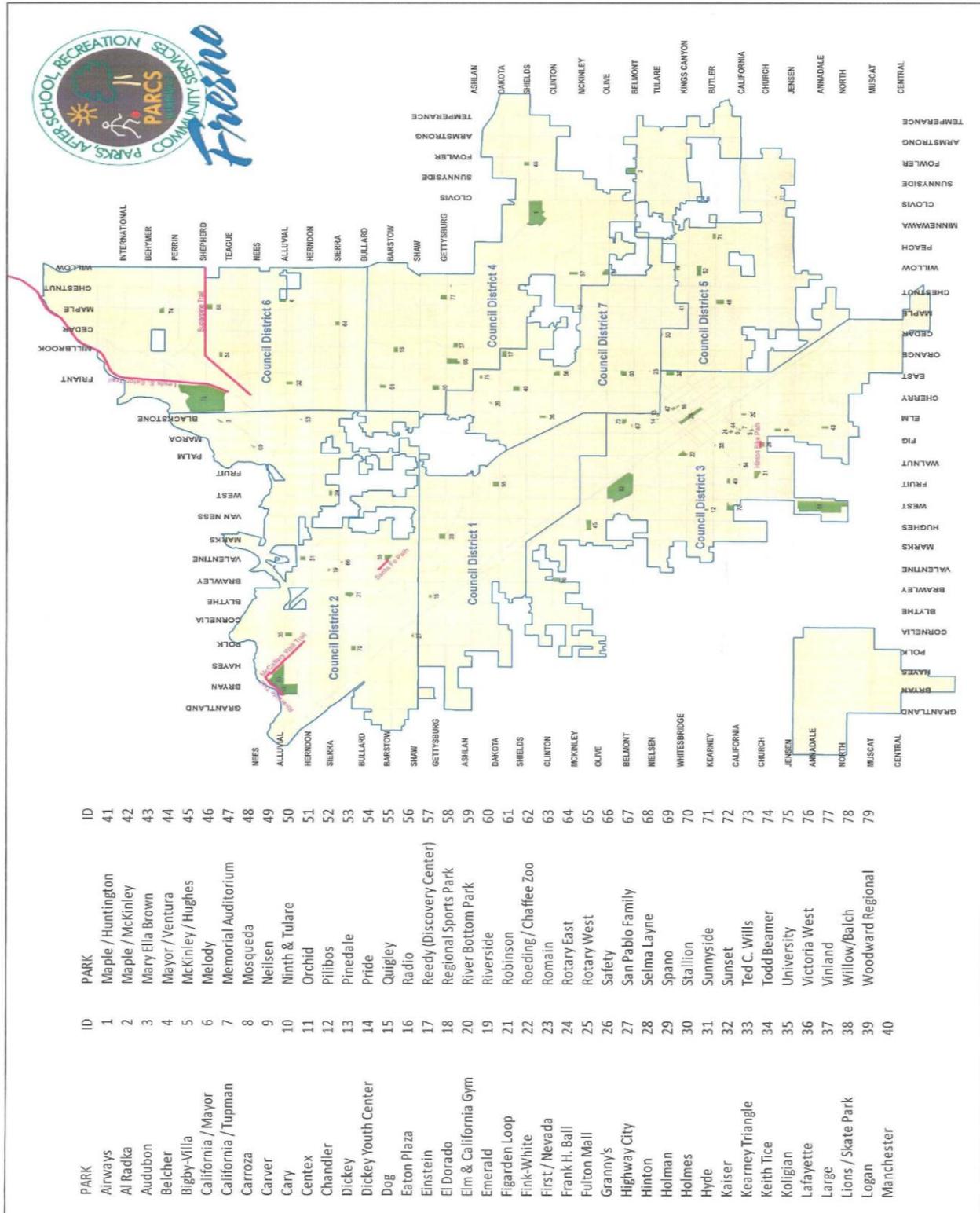
Transportation (FAX) Bus Systems



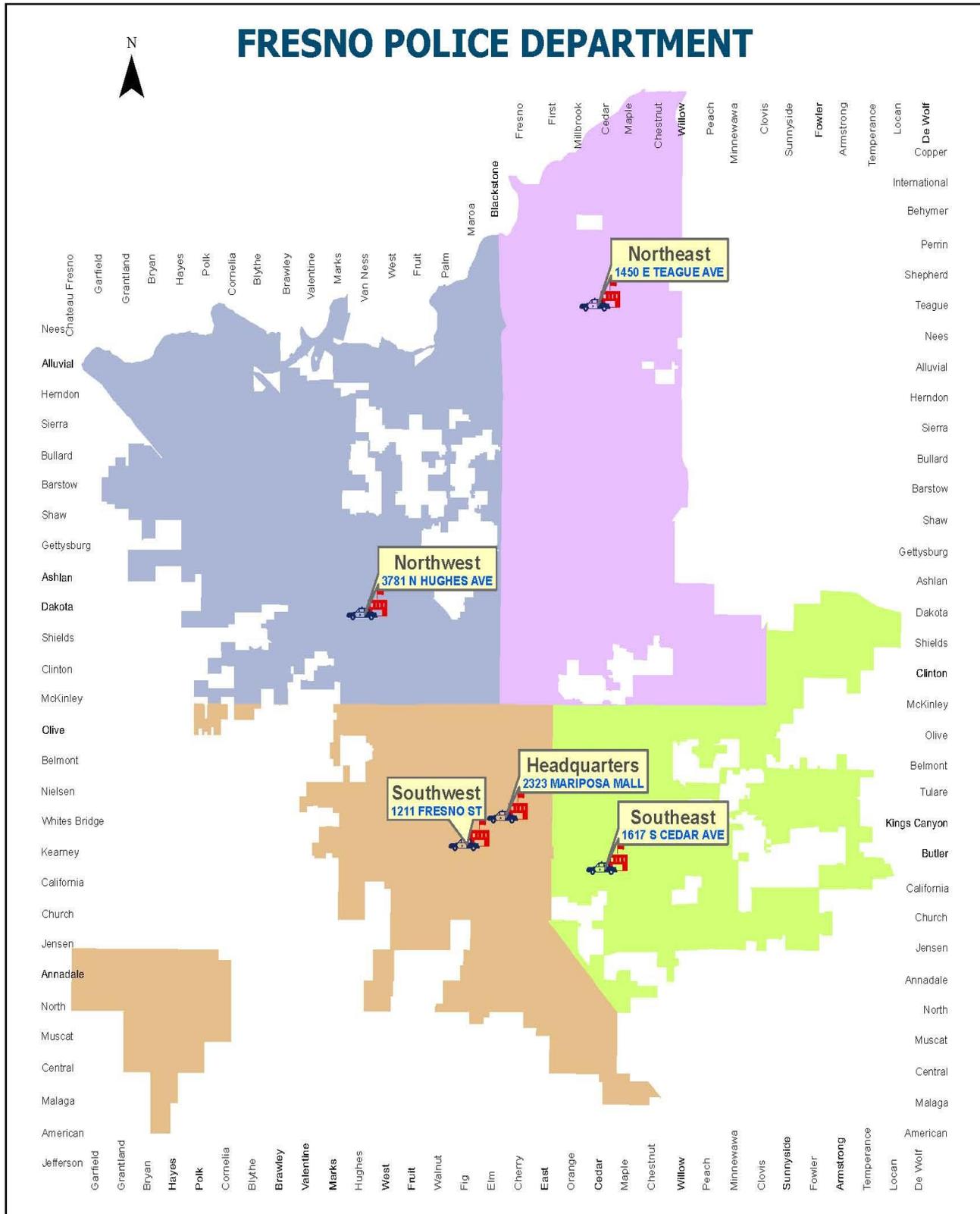
Fire Stations



Parks Community Centers & Neighborhood Parks



Fresno Police Substations



Interfund Transfer Detail

FROM:			TO:			Description
Fund Name	Fund	Amount	Fund Name	Fund	Amount	
General Fund Transfers						
Debt Service						
General Fund	10101	(25,200)	City Hall Refinance Debt Service	70201	25,200	2010 City Hall Refinancing-Garage #7 imprvmts
General Fund	10101	(2,645,900)	Lease Revenue Bond Series 2004	70205	2,645,900	CCTR Garage & Parking Lot imprvmts
General Fund	10101	(2,383,500)	Conf/Selland Debt Service	43010	2,383,500	Debt Service - Conference Ctr/Exhibit Hall
General Fund	10101	(2,574,200)	Conf/Selland Debt Service	43010	2,574,200	Debt Service for Conv Ctr Phase II & III
General Fund	10101	(594,000)	Conf/Selland Debt Service	43010	594,000	Conv Ctr improvements & Ophelia
General Fund	10101	(463,500)	Lease Revenue Bond Series 2004	70205	463,500	Fire Facility improvements
General Fund	10101	(1,679,400)	2009 Public Safety Debt Service	70211	1,679,400	Fire Capital & Misc improvement Debt Service
General Fund	10101	(156,000)	PD Chiller Replacement Debt	70212	156,000	Debt Service on Police Chiller replacement
General Fund	10101	(3,528,000)	Lease Revenue Bond Series 2005	70206	3,528,000	No Neighborhood Left Behind Debt Service
General Fund (Public Works Dept)	10101	(448,000)	Streetlight Acquisition Debt Service	70203	448,000	Streetlight Acquisition Debt Service
General Fund	10101	(545,000)	Judgment Obligation-Blosser	70102	545,000	Judgment Obligation Bonds-Blosser
General Fund	10101	(1,805,100)	Stadium Debt Service	47001	1,805,100	Stadium Debt Service
General Fund	10101	(1,536,500)	Bee Building-Granite Park Debt Service	70213	1,536,500	Bee Building/Granite Park Debt Service
General Fund	10101	(146,000)	Fresno Metropolitan Museum	21502	146,000	Bee Building - New Market Tax Credit
General Fund	10101	(140,700)	California Infrastructure Bank Loan	70104	140,700	Roeding Business Park/RDA
Other Transfers In/Out						
General Fund	10101	(15,000)	Misc Federal Grants - PD	22027	15,000	PD Grant Match
General Fund	10101	(400,000)	27th Pay Period Reserve	10302	400,000	Reserve for 27th Pay Period
General Fund	10101	(137,900)	Granite Park	21503	137,900	Security, Maintenance costs, CAM fees
General Fund	10101	(1,109,200)	Convention Center Operating	43001	1,109,200	To fund operations
General Fund	10101	(261,400)	Convention Center Operating	43001	261,400	Parking garage event revenues

Interfund Transfer Detail

FROM:			TO:			
Fund Name	Fund	Amount	Fund Name	Fund	Amount	Description
General Fund Transfers						
Other Transfers In/Out - continued						
General Fund	10101	(1,450,000)	Stadium Operating	47002	1,450,000	Grizzlies Contract - Operating reimbursement
General Fund	10101	(50,000)	Stadium Capital	47003	50,000	Grizzlies Contract - Capital reimbursement
General Fund	10101	(234,000)	Stadium Debt Service	47001	234,000	Per Contract Parking share of Debt Service
General Fund	10101	(125,000)	Enterprise Zone Fund	24006	125,000	Annual Business License Payment (1/2 year)
General Fund	10101	(120,000)	Commercial Solid Waste Reserve (CSW)	41011	120,000	Transfer CSW Contract Management Fees
General Fund	10101	(874,000)	FYI Surplus Revenue	42008	874,000	GAP Settlement Payment
General Fund	10101	(322,800)	Fresno Metropolitan Museum	21502	322,800	Loan fees, Legal fees and tenant improvements
General Fund	10101	(380,000)	North Central Fire District Contract	24050	380,000	Repay reimbursement overpayment
General Fund	10101	(322,700)	UGM Fire Citywide Facilities Fees	31556	322,700	Backfill for grant match, capital repairs
General Fund	10101	(13,600)	Various Public Works Capital Funds	N/A	13,600	General Fund reimbursement
General Fund	10101	(393,100)	Convention Center Operating	43001	393,100	Energy efficient Retrofit project
General Fund	10101	(740,000)	Emergency Reserve Fund	10401	740,000	Transfer of General Fund residual to reserve
P.O.S.T.	24005	(330,000)	General Fund	10101	330,000	Regional Training Center Debt Service payment
Recreation Sports Program Fund	24012	(146,900)	General Fund	10101	146,900	Fund closure
Airports Department						
FYI Revenue	42003	(14,123,800)	FYI Enterprise	42001	14,123,800	Operating Transfer
FYI Revenue	42003	(2,738,000)	FYI - Surplus Revenue	42008	2,738,000	Debt Service
FYI Revenue	42003	(1,213,200)	FYI 2013 Revenue Bond Fund	42037	1,213,200	Debt Service
FYI Revenue	42003	(1,850,000)	Series 2007 Bond Fund	42038	1,850,000	Surplus Funds
FYI - Surplus Revenue	42008	(1,665,000)	Airport Capital	42042	1,665,000	To cover Free Money capital expenses
FYI - Surplus Revenue	42008	(21,200)	Airport Federal Grants	42040	21,200	Grant match
FYI - Surplus Revenue	42008	(164,700)	Airport Federal Grants	42040	164,700	To cover project overage

FROM:			TO:			
Fund Name	Fund	Amount	Fund Name	Fund	Amount	Description
<i>Airports Department - continued</i>						
FYI - Surplus Revenue	42008	(500,000)	Airport Projects Administration	42044	500,000	Operating/Debt Service/Surplus Funds
FYI - Surplus Revenue	42008	(178,500)	Chandler Enterprise	42501	178,500	Subsidy transfer
FYI PFC Passenger Facility Charge	42021	(1,600,000)	FYI 2013 Revenue Bond Fund	42037	1,600,000	Debt Service
Airport Federal Grants	42040	(317,400)	FYI - Surplus Revenue	42008	317,400	Repayment of match
Airports Measure C	42046	(861,900)	Airport Federal Grants	42040	861,900	Grant match
<i>Parks, After School, Recreation & Community Services</i>						
Municipal Golf Course Fund	45001	(158,000)	Riverside Golf Course Debt Sve	70209	158,000	Riverside Golf Course Debt Service
<i>Public Utilities Department</i>						
DBCP Recovery Fund	40110	(597,700)	Water Enterprise Fund	40101	597,700	To support operations
UGM Water Funds	UGM	(111,200)	Water Enterprise Fund	40101	111,200	To fund UGM Share of Bond Payment
Water Enterprise Fund	40101	(325,800)	2010 Water Bonds A-1	40118	325,800	To fund capital projects
Water Enterprise Fund	40101	(24,400)	SWRF Loan 2007	40181	24,400	To fund Reserve for State Loan
Residential Solid Waste Reserve	41012	(580,700)	Street Tree Trimming Support	41008	580,700	To support operations
Residential Solid Waste Reserve	41012	(1,611,200)	Solid Waste Enterprise	41001	1,611,200	To fund residential operations
Commercial Solid Waste Reserve	41011	(2,844,100)	Solid Waste Enterprise	41001	2,844,100	To fund continuing Commercial Obligations
Waste Water Connection Fee	40502	(3,500,000)	Wastewater Enterprise	40501	3,500,000	To fund Debt Service Obligation
Wastewater Sewer Facility Use	40523	(1,500,000)	Wastewater Connection Fee	40502	1,500,000	Trsfr of facility fees collected from STEP Fund
Wastewater Enterprise	40501	(10,700,000)	93 Sewer Bond Debt Service	40531	10,700,000	To fund Debt Service Obligation
Wastewater Enterprise	40501	(7,957,000)	08 Sewer Bond Debt Service	40533	7,957,000	To fund Debt Service Obligation
Wastewater Connection Fee	40502	(282,500)	Sewer Lateral Revolving Fund	40595	282,500	To fund capital projects

Interfund Transfer Detail

FROM:			TO:			
Fund Name	Fund	Amount	Fund Name	Fund	Amount	Description
Public Works Transfers (Non-General Fund related)						
Special Gas Tax	20101	(304,500)	Streetlight Acquisition DS	70203	304,500	Streetlight Acquisition DS
Prop 111	20102	(100,000)	Streetlight Repair Project	46502	100,000	Add'l streetlight repair funding
Prop 111	20102	(765,600)	Lease Revenue Bond Series 2004	70205	765,600	Debt Service CALCOT/ Santa Fe
ABx8 6 Gas Tax	20103	(400,000)	Streetlight Repair Project	46502	400,000	Add'l streetlight repair funding
Traffic Operations Center Grants	22042	(600)	Special Project Revolving Fund	46501	600	Negative interest expense
Measure C Flexible Fund	22508	(3,800)	Pedestrian & Bicycle Facility	22003	3,800	Negative interest expense
Measure C Flexible Fund	22508	(133,700)	Federal Grants Public Works	22048	133,700	Negative interest expense
Measure C Flexible Fund	22508	(35,200)	State Grants Public Works	22056	35,200	Negative interest expense
Measure C Flexible Fund	22508	(74,900)	Measure C Tier 1 Capital Projects	22504	74,900	Negative interest expense
Measure C Flexible Fund	22508	(20,500)	Orig. Measure C Regional Hwy Prgm	22511	20,500	Negative interest expense
Measure C Flexible Fund	22508	(500)	Measure C TOD	22512	500	Negative interest expense
Measure C Flexible Fund	22508	(5,200)	State Contracted Services	24061	5,200	Negative interest expense
Measure C Flexible Fund	22508	(1,200)	Public Private Partnerships	24064	1,200	Negative interest expense
Measure C Flexible Fund	22508	(100,000)	High Speed Rail Projects	26001	100,000	Negative interest expense
Measure C Flexible Fund	22508	(10,000)	High Speed Rail Services	26002	10,000	Negative interest expense
Measure C Flexible Fund	22508	(2,900)	Local Agency Project Funding	30144	2,900	Negative interest expense
Measure C TOD	22512	(6,200)	Citywide Regional Street Impact Fee	24042	6,200	Impact Fees
Measure C TOD	22512	(124,800)	UGM Parks Citywide Facility Fees	31509	124,800	Impact Fees
Measure C TOD	22512	(20,500)	UGM Fire Citywide Facility Fees	31556	20,500	Impact Fees
Measure C TOD	22512	(20,500)	UGM Traffic Signal	31578	20,500	Impact Fees
Measure C TOD	22512	(24,900)	UGM PD Citywide Facility Fees	31586	24,900	Impact Fees
UGM Parks Citywide Facility Fees	31509	(2,203,000)	Parks Impact Bond Debt Service	70210	2,203,000	Parks Bond DS
UGM Fire Citywide Facility Fees	31556	(715,400)	Public Safety Impact Fee Bond Debt Service	70211	715,400	Fire Impact Fee Bond DS
UGM PD Citywide Facility Fees	31586	(985,500)	Public Safety Impact Fee Bond Debt Service	70211	985,500	Police Impact Fee Bond DS
UGM Bond Debt Service Area 101	40148	(100,000)	Water Enterprise Fund	40101	100,000	UGM 1994 Bond DS
UGM Bond Debt Service Area 501S	40152	(11,200)	Water Enterprise Fund	40101	11,200	UGM 1994 Bond DS

FROM:			TO:			
Fund Name	Fund	Amount	Fund Name	Fund	Amount	Description
<i>Public Works Transfers (Non-General Fund related) - continued</i>						
Cornelia Sewer Trunk Fee	40513	(225,400)	Grantland Sewer Trunk Fee	40514	225,400	Debt Service
Grantland Sewer Trunk Fee	40514	(835,100)	Wastewater Enterprise	40501	835,100	Debt Service
Herndon Sewer Trunk Fee	40515	(400,800)	Grantland Sewer Trunk Fee	40514	400,800	Debt Service
Community Sanitation	41501	(557,200)	Solid Waste Enterprise	410001	557,200	Litter Program
<i>Transportation/FAX Department</i>						
FY14 FTA 5307 Grant	43559	(4,707,200)	Federal Operating	43504	4,707,200	Preventive Maintenance Capital Project
FY15 FTA 5307 Grant	43562	(4,000,000)	Federal Operating	43504	4,000,000	Preventive Maintenance Capital Project
Measure C	22505	(2,380,600)	Federal Operating	43504	2,380,600	Match for FTA Grant
Federal Operating	43504	(45,000)	Fresno Transit Enterprise	43502	45,000	Negative interest expense
Fresno Transit Enterprise	43502	(23,700)	FAX Capital Administration	43590	23,700	Project Costs
Transit Local Match Reserve	43503	(50,000)	Miscellaneous Clean Air Grants	43524	50,000	Transfer local match amount
Transit Local Match Reserve	43503	(57,400)	FTA 02 5309 Grant CA-03-0693	43531	57,400	Transfer local match amount
Transit Local Match Reserve	43503	(114,700)	Transportation CMAQ Capital	43532	114,700	Transfer local match amount
Transit Local Match Reserve	43503	(125,000)	FTA 5310 Grants (FY 07-08 forward)	43539	125,000	Transfer local match amount
Transit Local Match Reserve	43503	(12,300)	5316 JARC Grants	43543	12,300	Transfer local match amount
Transit Local Match Reserve	43503	(32,700)	5317 New Freedom Grants	43544	32,700	Transfer local match amount
Transit Local Match Reserve	43503	(280,000)	FY13 FTA 5307 Grant	43555	280,000	Transfer local match amount
Transit Local Match Reserve	43503	(9,300)	FY 2012 FTA CMAQ Grant	43556	9,300	Transfer local match amount
Transit Local Match Reserve	43503	(480,000)	FY12 FTA 3509 Grant	43557	480,000	Transfer local match amount
Transit Local Match Reserve	43503	(27,200)	FY12 FTA 5304 Planning Grant	43558	27,200	Transfer local match amount
Transit Local Match Reserve	43503	(40,000)	FY14 FTA 5307 Grant	43559	40,000	Transfer local match amount

Interfund Transfer Detail

FROM:			TO:			
Fund Name	Fund	Amount	Fund Name	Fund	Amount	Description
<i>Transportation/FAX Department - continued</i>						
Transit Local Match Reserve	43503	(300,000)	FY13 5339 FTA Grant	43560	300,000	Transfer local match amount
Transit Local Match Reserve	43503	(40,000)	FY15 FTA 5307 Grant	43562	40,000	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(2,200)	FY04 FTA 5307 Grant CA	43523	2,200	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(137,600)	Transportation CMAQ Capital	43532	137,600	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(19,200)	5316 JARC Grants	43543	19,200	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(51,000)	5317 New Freedom Grant	43544	51,000	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(14,800)	FY10 FTA 5307 Grant CA-90-Y794	43546	14,800	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(450,600)	FY11 FTA 5309 Grant CA-04-0213	43547	450,600	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(8,625,000)	FTA Small Starts Grant	43548	8,625,000	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(22,000)	FY 11 FTA 5307 Grant CA-90-y843	43550	22,000	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(251,300)	FY10-12 CMAQ Grants	43551	251,300	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(385,900)	FY 10 FTA 5308 Grant CA-58-007	43552	385,900	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(24,000)	FY12 FTA 5307 Grant CA-90-Y947	43553	24,000	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(25,000)	FY13 FTA 5307 Grant CA-90-Y##	43555	25,000	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(25,000)	FY14 FTA 5307 Grant	43559	25,000	Transfer local match amount
Prop 1B PTMISEA Grant	43542	(25,000)	FY15 FTA 5307 Grant	43562	25,000	Transfer local match amount
Fresno Transit Enterprise	43502	(500,000)	Transit Asset Maintenance	43592	500,000	Funding for capital asset maintenance
Fresno Transit Enterprise	43502	(2,500,000)	Transit Operating Reserve	43591	2,500,000	Transfer to Operating Reserve
Fresno Transit Enterprise	43502	(1,000,000)	Transit Local Match Reserve	43503	1,000,000	Transfer to Local Match Reserve

Legal Debt Margin Information

CITY OF FRESNO, CALIFORNIA

LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS

(Dollars in Thousands)

Legal Debt Limit Calculation for FY 2013

Assessed Value	\$ 26,957,486
Debt Limit (20% of assessed value, pursuant to City Charter)	5,391,497
Debt applicable to the limit:	
General obligation bonds ¹	-
Less amount set aside for repayment of GO debt	-
Total net debt applicable to limit	-
Legal debt margin	<u>\$ 5,391,497</u>

Fiscal Year	Debt Limit	Total net debt applicable to limit	Legal Debt Margin	Total net debt applicable to the limit as a percentage of debt limit
2004	\$ 3,782,213	\$ 204,095	\$ 3,578,118	5.40%
2005	4,210,350	200,150	4,010,200	4.75%
2006	4,620,460	196,020	4,424,440	4.24%
2007	5,272,419	191,690	5,080,729	3.64%
2008	5,994,503	187,140	5,807,363	3.22%
2009	6,050,080	-	6,050,080	0.00%
2010	5,710,570	-	5,710,570	0.00%
2011	5,606,816	-	5,606,816	0.00%
2012	5,465,460	-	5,465,460	0.00%
2013	5,391,497	-	5,391,497	0.00%

Source: Assessed Valuation Information - County of Fresno, Tax Rate Book

Notes: ¹ The City's Judgment and Pension obligation bonds were the result of legal judgments that were financed to be paid out over a period of time. Per Article XVI, Section 18 of the California Constitution "obligations imposed by law" are deemed exceptions to the debt limit.

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FY 2014-2015

Process to Ensure Budget Accuracy

The following steps have been taken by the Budget Division to ensure the accuracy of the financial numbers found in this FY 2015 Budget document.

THE DATA IS SYSTEM GENERATED: The FY 2012 and 2013 data contained in the financial section of each department was downloaded directly from the BRASS (budget) system. BRASS obtains all financial actuals via direct uploads from the City's PeopleSoft financial system.

NUMBERS ARE CHECKED BACK TO THE BRASS SYSTEM: The FY 2014 Amended and FY 2015 revenues and expenditures were checked and footed to the BRASS system.

"BALANCED BUDGET" VERIFICATION: The revenues and total expenditures were then checked against each other to ensure that they "balance" with consideration given for system rounding. A budget is in balance when the amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

MANUAL DEPARTMENTAL VERIFICATION: Each department's information was again verified, respectively, by a Budget Analyst. The numbers were then "second-setted" (double checked) by a second Analyst.

The Budget Office understands the utmost importance of accurate historical budget presentation and we are continually implementing improvement processes to ensure precision.

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FY 2014-2015 Budget Policies

BUDGET CONTROL: The City operates under the strong-Mayor form of government. Under the strong-Mayor form of government, the Mayor serves as the City's Chief Executive Officer, appointing and overseeing the City Manager, recommending legislation, and presenting the annual budget to the City Council.

The budget of the City of Fresno, within the meaning and context of Section No. 1205 of the City's Charter, must be adopted by resolution by the City Council by June 30th of a given year. As provided by Section 1206 of the Charter, any adjustments in the amounts appropriated for the purposes indicated at the department/fund level shall be made only upon a motion to amend the resolution adopted by the affirmative votes of at least five Council members.

Administrative changes within the department/fund level may be made without approval of Council within written guidelines established by the City Manager.

For accounting and auditing convenience, accounts may be established to receive transfers of appropriations from department appropriations for capital improvements in two or more different funds for the same capital project.

Department appropriations in Internal Service Funds (ISF) may be administratively adjusted, provided no amendment to the resolution is required to adjust the appropriation in the department receiving the service from the ISF.

The funds allocated to the respective accounting object classes comprising the total appropriation for each division or department, are for purposes of

budgeting consideration and are not intended to constitute separate appropriations. Funds allocated to an object class may be expended for the purpose of any other object class if such expenditures are within the written guidelines established by the City Manager.

The objective of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the City Council. Activities of the General Fund, Special Revenue Funds, and certain Debt Service Funds are included in the annual appropriated budget. Project-length financial plans are adopted for certain capital project funds. The level of budgetary controls (the level at which expenditures cannot legally exceed the appropriated amount) is maintained at the department level by major expenditure category through an encumbrance system prior to the release of purchase orders to vendors. Purchase orders that result in an overrun of department-level balances by object are not released until additional appropriations are made available.

A budget is in balance when the amount of budgeted expenditures is equal to the amount of budgeted revenues plus other available resources.

FUND STRUCTURE: The City, like other state and local governments, uses fund accounting to ensure that various revenue sources are used for the purpose for which they were intended. The budget document is organized to reflect this fund structure of the City's finances. Fund revenues and expenditures are rolled up to the various object levels by division and department for presentation of information to the public. Budget adoption and subsequent administration is carried out on a fund basis.

A fund is a fiscal and accounting entity with a self-balancing set of accounts that the City uses to track specific resources and spending for particular activities. All of the funds of the City can be divided into the following categories:

Budget Policies

The *General Fund Type* is used to account for unrestricted revenues. Revenues received by the City that have no legal or contractual restriction are placed in the various General Funds. Appropriations may be made from the General Fund for any legal City activity. Revenues such as sales tax, property tax, and business tax are a few examples of General Fund revenues. These revenues support such activities as Council, Mayor, City Clerk, City Manager, City Attorney, Development and Resource Management, Finance, Fire, General City Purpose, Parks, Personnel, Police, and Public Works.

The *Special Revenue Fund Type* accounts for revenue that the City receives for a specific purpose. The City receives a significant amount of revenue that is restricted as to its use. The City assesses property and business owners' fees to be used to provide specific benefits to the assessed property or business. The City also receives grants and contracts that require specific performance. Examples of this type of revenue are assessment districts, Community Development Block Grant, and various gas taxes.

The *Capital Project Fund Type* accounts for funds that are either restricted or designated for capital projects.

The *Debt Service Fund Type* is used to accumulate assets for the repayment of long-term debt. Funds are transferred from the operating accounts of the various departments that benefit from the assets financed through the creation of the debt. Some examples of debt service funds would be the Pension Obligation Bonds, Convention Center Exhibit Hall Expansion, and the Blosser Judgment Obligation Bonds.

The *Proprietary Fund Types* operate as if they were private businesses. There are two categories of Proprietary Fund types. First, there are the Internal Service Funds that provide services to departments within the City. These would include such funds as the Fleet Operating Fund and the Information Services Operating Fund. Second, there are Enterprise Funds. These funds provide services to other governmental and non-governmental entities, including individuals and businesses. Examples of

some Enterprise Funds are the Water Fund, the Airports Fund, and the Convention Center Fund.

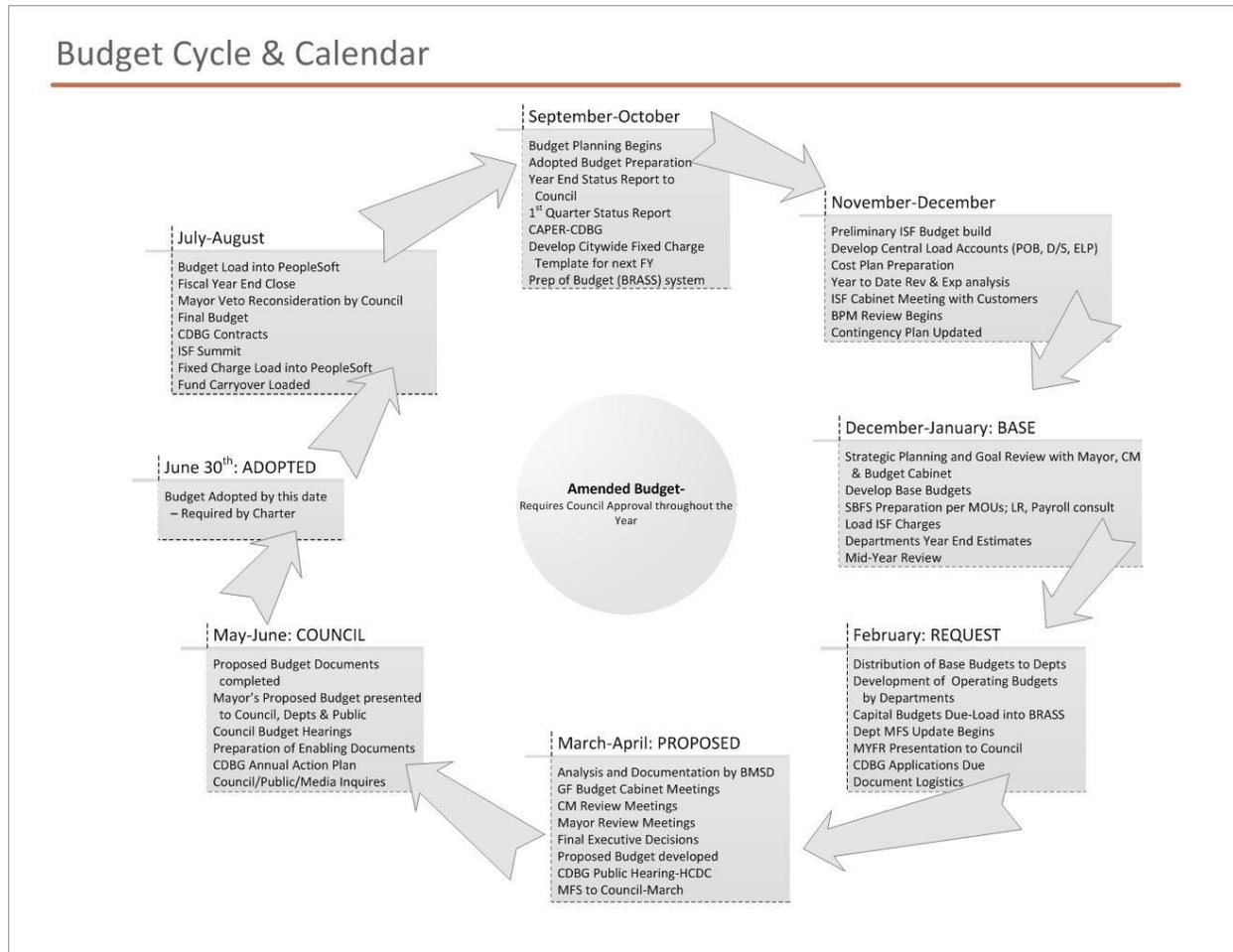
BASIS OF ACCOUNTING: The City adopts an annual operating and capital budget for General Fund, Special Revenue Funds, Debt Service Funds (except Financing Authorities & Corporations and City Debt Service), Capital Projects Funds (except Financing Authorities & Corporations) and Proprietary Funds. These budgets are adopted on a cash basis. Supplemental appropriations during the year must be approved by the City Council. Budgeted amounts are reported as amended.

Encumbrances, which are commitments related to executed contracts for goods or services, are recorded for budgetary control purposes in the fund in which the expenditures will be incurred. Encumbrance accounting is utilized for budgetary control and accountability and to facilitate cash planning and control. Encumbrances outstanding at year end are reported as reservations of fund balances, as they do not constitute expenditures or liabilities.

Each of the funds in the City's budget has a separate cash balance position. The cash reserve position is a significant factor evaluated by bond rating agencies assessing the financial strength of an organization. Cash reserve amounts and trends, represent the continued ability of a City to meet its obligations and facilitate the requirements for a balanced budget.

The Debt Service Funds pay expenditures related the City's General Obligation debt. Debt service payments on existing City debt are the first obligation of the Debt Service Fund. Based on revenue estimates and assuming a constant property tax levy, the remaining resources of the fund may be used to assume debt obligations for new capital projects or pay for capital project expenses in the form of temporary notes, which are retired in the same year (pay-as-you-go financing).

Capital Projects Funds are used to account for the financial resources to be used for the acquisition or construction of major capital facilities other than those financed by proprietary funds and trust funds.



The City finances capital projects in a variety of ways: cash, general obligation bonds/notes, revenue bonds, and grants. The debt service payments for General Obligation debt are spread either to the Debt Service Fund or the various enterprise and internal service funds, as appropriate.

The financial statements of the City have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to governmental agencies. The City prepares its Comprehensive Annual Financial Report (CAFR) in accordance with GASB 34 and 54. The Basic Financial Statements include the government-wide financial statements that present an overview of the of the City's entire financial operations, and the Fund Financial Statements that present the financial information of each of the City's major funds, as well as non-major governmental, fiduciary, and other funds. Governmental fund financial statements are reported using the current financial resources measurement focus and the modified

accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to vacation, sick leave, claims and judgments, are recorded only when payment is due.

BUDGET DEVELOPMENT: The Operating Budget and Capital Improvement Plan (CIP) are developed through a multi-step information gathering and priority setting process to create a financial plan for the operations of the government for the fiscal year. The City Charter defines much of the process. The Mayor, City Manager, Budget & Management Studies, Council and citizens committees are key participants. The FY 2015 Budget Calendar is as scheduled above:

The preparation of the FY 2015 budget document is the result of a Citywide effort. Each department is

Budget Policies

presented with an operating base budget that is used as the foundation for building their requests for the operations of their organizations. All one-time expenditure increases are removed, except for those that are demonstrable and mandatory. Employee service costs are calculated. Special projects and contingencies are excluded from the base unless mandated or other special circumstances apply. Interdepartmental charges, lease purchases, and debt service are loaded centrally by Budget & Management Studies.

A five-year capital budget is required from all departments who work on capital projects. The purpose is to give the Mayor and Council a tool to plan for the future, as well as to more realistically reflect the timing of many capital projects that take more than one year to complete. All capital budgets are built in compliance with the City's decision to use Project Costing to track the cost of doing business and associated revenues in either more detail, or in different categories than what a General Ledger-only accounting system would provide. Project Costing uses structural elements that focus on activities including project types, activity types, and resource types. Project costing is available to track cost and revenue detail by Business Unit defined activities and categories, and augments and expands General Ledger information; however, it does not replace it. Appropriation controls remain at the fund/organization level. The information provided by Project costing is intended as a management tool to provide more timely, detailed, and accurate information to the Mayor, City Manager, Council, and the public.

Departments submit their requests to the Budget & Management Studies Division to be analyzed and reviewed. Requests are evaluated based on Department specific activities, City funding resources, and the goals/strategies identified by each Department related to the impact on their perspective performance measures. Decision support information is compiled and presented to the Mayor and City Manager in a series of review meetings comprised of the Mayor, Mayor's Chief of Staff, City Manager, Assistant City Managers, Budget Manager and Department Directors. Upon final

decisions of format and content, the Mayor's Proposed Budget Document is printed and presented to Council for deliberation and adoption. The Adopted Budget Document is prepared to include all the various changes approved by the Council.

BUDGET ADMINISTRATION: The budget establishes appropriation and expenditure levels. Expenditures may be below budgeted amounts at year end, due to unanticipated savings realized from department operations. The existence of a particular appropriation in the budget does not automatically mean funds are expended. Due to the time span between preparing the budget, subsequent adoption by the governing body, as well as rapidly changing economic factors, all expenditures are reviewed prior to any disbursement. These expenditure review procedures assure compliance with City requirements, and provide some degree of flexibility for modifying programs to meet the changing needs and priorities of the public. Therefore, Fresno City's FY 2015 budget is a forward-looking policy document which reflects a snapshot in time of the City's strategies to best serve the public.

AMENDING THE BUDGET: The Annual Appropriation Resolution (AAR) adopted each year by Council is the legal document that establishes spending authority to each city department within funds. During the fiscal year, numerous circumstances arise which make adjusting the adopted budget desirable or necessary. This can arise when the Mayor or Council establishes a new policy or revises an old one, when a new source of funding for a project is obtained, when a department finds a need for something not included in the adopted budget, etc.

Council approval (five affirmative votes) is required for the following proposed amendments to the AAR: 1) transfer of an appropriation from one fund to another fund; 2) increases or decreases in appropriations within a Department; 3) any new appropriations.

FY 2014-2015 Financial Policies

The City's Comprehensive Annual Financial Report (CAFR) may be accessed on the City's website www.fresno.gov.

FINANCIAL CONTROL

INTERNAL CONTROLS: In developing and evaluating the City's accounting system, consideration was given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition; and, (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and, (2) the evaluation of costs and benefits requires estimates and judgments by management. All internal control evaluations occur within the above framework. We believe that the City's internal accounting controls adequately safeguard assets and provide reasonable assurance of the proper recording of financial transactions.

BUDGETARY PROCESS: The City's budget is a detailed operating plan which identifies estimated costs and results in relation to estimated revenues. The budget includes: (1) the programs, projects, services, and activities to be carried out during the fiscal year; (2) the estimated revenue available to finance the operating plan; and, (3) the estimated spending requirements of the operating plan. The budget is the result of a process wherein policy decisions by the Mayor, City Manager, and Council members are made, implemented, and controlled. The City maintains budgetary controls to ensure

compliance with legal provisions embodied in the annual appropriated budget approved by the Council. Activities of the General Fund, special revenue funds, and certain debt service funds are included in the annual appropriated budget. The level of budgetary controls (the level at which expenditures cannot legally exceed the appropriated amount) is maintained or centralized at the department level.

The City also uses encumbrance accounting as another technique to accomplish budgetary control for all fund types. This consists of a commitment for expenditures that are earmarked for a particular purpose and are spent when funds become available. Appropriations that are not encumbered lapse at the end of the fiscal year. Certain year-end encumbrances that fulfill a spending commitment are carried forward and become part of the following year's budget. Open encumbrances at June 30th are reported as reservations of fund balances in the CAFR.

PENSION TRUST FUND OPERATIONS: The City maintains two retirement systems for its employees. One covers all firefighters and police officers (Fire and Police System), while the other covers all remaining permanent employees (Employees' System). The systems are single-employer defined benefit pension plans administered by the City of Fresno Retirement Boards. For CAFR purposes, the actuarial assumptions used to compute contribution requirements and to determine funding status are always based upon the prior year's valuation, which for the fiscal year 2013 is the actuarial valuation performed as of June 30, 2012. Plan Trustees also requested a preliminary evaluation as of June 30, 2013.

CASH MANAGEMENT: The City's pooled temporary idle funds and deposits are invested pursuant to the City's Investment Policy (the Policy) and the California Government Code (GC) by the City Treasurer. The Policy seeks the preservation of capital, safety, liquidity and yield, in that order of priority. The Policy addresses soundness of financial institutions holding our assets and the types of investments permitted by the GC. The City seeks to

Financial Policies

minimize credit and market risk, while maintaining a competitive yield on its portfolio. Accordingly, the Policy permits investments in certificates of deposit, obligations of the U.S. Treasury and U.S. Government sponsored corporations and agencies, commercial paper, corporate bonds, medium-term notes, banker's acceptances, repurchase and reverse repurchase agreements, mutual funds invested in U.S. Government and Treasury obligations, and the State Treasurer's Investment Pool.

The City invests in no derivatives other than structured (step-up) notes, and floored floater notes, which guarantee coupon payments. These are minimal risk instruments.

RISK MANAGEMENT: With certain exceptions, it is the policy of the City to use a combination of self-insurance and purchased commercial insurance against property or liability risks. The City believes it is more economically able to manage its risks internally and set aside funds as needed for estimated current claim settlements and unfavorable judgments through annual appropriations and supplemental appropriations. The City maintains limited coverage for certain risks that cannot be eliminated. At this time, the City is engaged in an Owner-Controlled Insurance Program covering the wastewater treatment expansion. The Risk Management Division investigates and manages all liability claims and property losses, evaluates risk exposure and insurance needs, protects against contractual loss by reviewing and preparing insurance and indemnification portions of construction contracts, leases and agreements, emphasizes ongoing operational loss control, and purchases all insurance coverage for the City.

The City maintains general liability insurance with limits of liability of \$25 million. There is \$3.0 million of self-insurance retention (SIR). The City also maintains Airport Owners and Operators' General Liability Insurance and Aviation (Aircraft Liability) insurance, with limits of liability of \$60 million and \$25 million per occurrence, respectively. There is no deductible or self-insured retention.

INDEPENDENT AUDIT

The City's Charter Section 1216 requires an annual audit of the City's financial records, transactions and reports by an Independent Certified Public Accounting (CPA) firm. These records, summarized in the Comprehensive Annual Financial Report, have been audited by a nationally recognized CPA firm, Macias Gini & O'Connell LLP. The Successor Agency to the Redevelopment Agency was audited by Macias Gini & O'Connell LLP as well. Various other component units of the City, consisting of, the Pension Trust Fund and a discretely presented component unit, the City of Fresno Cultural Arts Properties, have been separately audited by other CPA firms. The Independent Auditor's Report on our current financial statements is presented in the Financial Section.

In addition to this report, the City is required to undergo an annual "Single Audit" in conformity with the provisions of the Federal Single Audit Act of 1996 and the U.S. Office of Management and Budget Circular A-133, *Audits of State and Local Governments and Non-Profit Organizations and Government Auditing Standards*, issued by the Comptroller General of the United States. Information related to the Single Audit is included in a separate report.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the City have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to governmental agencies. The Governmental Accounting Standards Board is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant accounting policies of the City are described below.

GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS: The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the non-fiduciary activities of

the primary government and its component units. For the most part, the effect of inter-fund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely, to a significant extent, on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and, (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

The accounts of the City are organized on the basis of funds. A fund is a separate accounting entity with a self-balancing set of accounts. Each fund was established for the purpose of accounting for specific activities in accordance with applicable regulations, restrictions or limitations. Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

MEASUREMENT FOCUS, BASIS OF ACCOUNTING, AND FINANCIAL STATEMENT PRESENTATION: The

government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and trust fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which

they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met. Agency funds however, are unlike all other types of funds, reporting only assets and liabilities. As such, they cannot be said to have a measurement focus. They do however, use the accrual basis of accounting to recognize receivables and payables.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers property tax revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to vacation, sick leave, claims and judgments, are recorded only when payment is due.

Property taxes, other local taxes, licenses, and interest associated with the current fiscal period are all considered susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when the City receives cash.

FINANCIAL STATEMENTS

INVESTMENT IN THE TREASURER’S POOL:

The City Controller/Treasurer invests on behalf of most funds of the City in accordance with the City’s investment policy and the California State Government Code. The City Treasurer, who reports on a monthly basis to the City Council, manages the Treasurer’s Pool.

The Treasurer’s investment pool consists of two components: 1) pooled deposits and investments; and, 2) dedicated investment funds. The dedicated investment funds represent restricted funds and relate to bond issuance of enterprise funds. In

Financial Policies

addition to the Treasurer's investment pool, the City has other funds that are held by trustees. These funds are related to the issuance of bonds and certain loan programs of the City.

INVESTMENT VALUATION: The City reports their investments at fair value in accordance with Governmental Accounting Standards Board Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools. In addition, changes in fair value are reflected in the revenue of the period in which they occur.

Statutes authorize the City to invest in obligations of the U.S. Treasury, agencies and instrumentalities, commercial paper, bankers' acceptances, repurchase agreements, money market funds and the State Treasurer's investment pool. The City's Pension Trust Fund is also authorized to invest in every kind of property or investment which persons of prudence, discretion and intelligence acquire for their own account.

Except as noted in the following paragraph, investments are comprised of obligations of the U.S. Treasury, agencies and instrumentalities, cash, time certificates of deposit, mutual funds, bankers' acceptances, money market accounts and deposits in the State of California Local Agency Investment Fund, and are stated at fair value. The Pension Trust Fund has real estate and other investments as well.

Highly liquid money market investments, guaranteed investment contracts, and other investments with maturities of one year or less at time of purchase are stated at amortized cost. All other investments are stated at fair value. Market value is used as fair value for those securities for which market quotations are readily available. The fair value of real estate investments is based on independent appraisals. Investments that do not have an established market are reported at estimated fair values.

INVESTMENT INCOME: Cash balances of each of the City's funds, except for certain Trust and Agency Funds and other restricted accounts, are pooled and

invested by the City. Income from pooled investments is allocated to the individual funds based on the fund participant's average daily cash balance at the month end in relation to total pooled investments. The City's policy is to charge interest to those funds that have a negative average daily cash balance at month end. Deficit cash balances are reclassified as due to other funds and funded by enterprise funds or related operating funds.

LOANS RECEIVABLE: For the purposes of the Fund Financial Statements, Special Revenue Fund expenditures relating to long-term loans arising from loan subsidy programs are charged to operation upon funding and the loans are recorded, net of an estimated allowance for potentially uncollectible loans. In some instances amounts due from external participants are recorded with an offset to a deferred credit account. The balance of long-term loans receivable includes loans that may be forgiven if certain terms and conditions of the loans are met.

INVENTORIES: Inventories recorded in the proprietary funds primarily consist of construction materials and maintenance supplies. Generally, proprietary funds value inventory at cost or average cost and expense supply inventory as it is consumed. This is referred to as the consumption method of inventory accounting. The City uses the purchases method of accounting for inventories in governmental fund types; whereby, inventory items are considered expenditures when purchased and are not reported in the Statement of Net Assets.

CAPITAL ASSETS: Capital assets, which include land, buildings and improvement, machinery and equipment, and infrastructure assets, are reported in the applicable governmental or business-type activity columns in the Government-wide Financial Statements. Capital assets are defined as assets with an initial individual cost of more than \$5,000 (for land, building improvements and infrastructure) or \$2,000 (for machinery and equipment) including bundled purchases, and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date

of donation. Capital outlay is recorded as expenditures of the General, Special Revenue, and Capital Projects Funds and as assets in the Government-wide Financial Statements to the extent the City’s capitalization threshold is met. Tax-exempt interest incurred during the construction phase of the capital assets of business-type activities is reflected in the capitalized value of the asset constructed, net of interest earned on the invested proceeds over the same period. Amortization of assets acquired under capital lease is included in depreciation and amortization.

Buildings and improvements, infrastructure, and machinery and equipment of the primary government, as well as the component units, are depreciated using the straight-line method over the following estimated used lives:

Assets	Years
Buildings and Improvements	20 to 50
Infrastructure	15 to 30
Machinery and Equipment	3 to 5

Works of art, historical treasures and zoological animals held for public exhibition, education, or research in furtherance of public service, rather than financial gain, are not capitalized. These items are protected, kept unencumbered, cared for and preserved by the City. It is the City’s policy to utilize proceeds from the sale of these items for the acquisition of other items for collection and display.

BOND ISSUANCE COSTS AND DISCOUNTS: In the Government-wide Financial Statements and the proprietary fund types in the Fund Financial Statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund statement of net assets. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. Interest accreted on capital appreciation bonds is reported as accreted interest payable in the proprietary fund and as long-term

liabilities, due in more than one year in the Government-wide.

REFUNDING OF DEBT: Gains or losses occurring from advance refunding are deferred and amortized into expense.

DEFERRED REVENUES: Deferred revenues in governmental funds arise when potential revenue does not meet both the “measurable” and “available” criteria for recognition in the current period. Deferred revenues also arise when resources are received by the City before it has a legal claim to them (i.e., the City bills certain fixed rate services in advance; amounts billed but not yet earned are deferred and amortized over the service period).

INTERFUND TRANSFERS: Interfund transfers are generally recorded as transfers in (out) except for certain types of transactions that are described below:

- 1) Charges for services are recorded as revenues of the performing fund and expenditures of the requesting fund. Unbilled costs are recognized as an asset of the performing fund at the end of the fiscal year.
- 2) Reimbursements for expenditures, initially made by one fund, which are properly applicable to another fund, are recorded as expenditures in the reimbursing fund and as a reduction of expenditures in the fund that is reimbursed.

FUND EQUITY

RESERVATIONS OF FUND EQUITY: Reservations of fund balances of the governmental funds represent amounts that are not appropriated or are legally segregated for a specific purpose. Restrictions of net assets are limited to outside third parties. Designations of fund balances represent tentative management plans that are subject to change. The following is a brief description of the nature of certain reserves.

Financial Policies

Reserve for assets not available for appropriation: Certain assets, primarily cash and investments outside City Treasury and deferred charges, do not represent expendable available financial resources. Therefore, a portion of fund equity is reserved to offset the balance of these assets.

Reserve for debt service: The fund balance of the debt service funds is reserved for the payment of debt service in the subsequent year.

Reserves for encumbrances: Encumbrances are recorded as reservations of fund balances because they do not constitute expenditures or liabilities. In certain special revenue and capital projects funds, this accounting treatment results in a deficit unreserved fund balance. This deficiency is carried forward to the next fiscal year where it is applied against estimated revenues in the year the commitments are expended.

Reserves for property held for resale: The reserve for property held for resale represents a segregation of a portion of fund balance to indicate that property held for resale does not represent expendable financial resources.

NET ASSETS: Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt, consist of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets. Net assets invested in capital assets, net of related debt excludes unspent debt proceeds. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the City or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. Restricted resources are used first to fund appropriations. Unrestricted net asset represent net assets which are not restricted.

CASH FLOWS: Statements of cash flows are presented for proprietary fund types. Cash and cash equivalents include all unrestricted and restricted highly liquid investments with original purchase

maturities of three months or less. Pooled cash and investments in the City's Treasury represent monies in a cash management pool and such accounts are similar in nature to demand deposits.

REGULATORY ASSETS AND LIABILITIES: At June 30, 2013, the Statement of Net Assets, Business-Type Activities, reflects approximately \$21.5 million in regulatory assets related to the CVP Water Settlement, which will continue to have an impact on water rates which are to be charged to customers over the next 25 plus years. The settlement for the past deficiencies was negotiated between the City and United States Bureau of Reclamation (USBR). Under FAS 71, regulatory assets represent future revenue associated with certain costs (CVP Settlement) that will be recovered from customers through the ratemaking process.

ESTIMATES: The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

CASH AND INVESTMENT

The City's cash and investments are invested pursuant to investment policy guidelines established by the City Controller/Treasurer, subject to review by the City Council. The objectives of the investment policy are preservation of capital, liquidity, and yield. The policy addresses the soundness of financial institutions in which the City will deposit funds, types of investment instruments as permitted by the California Government Code, and the percentage of the portfolio that may be invested in certain instruments with longer terms to maturity.

The City maintains a cash and investment pool available for use by all funds. Each fund type's portion of this pool is displayed on the combined balance sheet as "Cash and Investments." In addition, certain funds have investments with trustees related to debt issues.

CITY SPONSORED INVESTMENT POOL: As part of the City's total cash and investment portfolio, the Treasury Officer manages an investment pool that includes only internal investors. The pool is not registered with the Securities and Exchange Commission as an investment company. The Treasury Officer is granted authority for managing the pool by Fresno Municipal Code Section 4-104. The Treasury Officer reports investment activity monthly to the City Council and annually an investment policy is submitted to the Council for review and approval. The fair value of investments is determined monthly. Participants' shares are determined by the daily cash balance deposited in the pool (the value of its pool shares). The value of the pool shares is based upon amortized cost in day to-day operations but is adjusted to the fair value at year-end. The investments are reported at fair value. The value of the shares is supported by the value of the underlying investments. Each fund type's portion of this pool is displayed on the financial statements as "Cash and Investments". In addition, certain funds have investments with trustees related to debt issues.

STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY: There have been no material violations of finance-related legal or contractual provisions.

OTHER INFORMATION

COLLATERAL HELD: The City obtains various forms of collateral with respect to the numerous contracts that it enters into. The collateral may take the form of performance bonds, payment bonds, surety bonds, certificates of deposit, escrow agreements, etc. The purpose of the collateral is to protect the City from loss in case the terms of a contract are not filled or complied with. The City may not convert the collateral to its use unless a breach of contract occurs; therefore, this collateral is not recorded on the City's books as an asset.

CONSTRUCTION RETAINAGE ESCROW ACCOUNTS: The City enters into construction contracts with various outside third-party contractors with respect to major capital projects. As the construction progresses, progress payments are made to the

contractors. Portions of the payments, retention payments, are paid into an escrow account. While these funds are earned by the contractors, generally five percent to 10 percent of the contract amount, they are not released out of the escrow account to the contractor until some agreed upon date, usually the completion of the job. These amounts are retained for a variety of reasons; as an incentive to complete the job in a timely manner or as a fund for the benefit of suppliers and subcontractors. The City may not convert the funds in these escrow accounts for its use unless a breach of contract occurs.

BUDGETARY RESULTS

RECONCILIATION

BASIS DIFFERENCES: The City's budgetary process is based upon accounting on a basis other than generally accepted accounting principles (GAAP). The results of operations (actual) are presented in the budget and actual comparison schedule in accordance with the budgetary process (Budget basis) to provide a meaningful comparison with the budget, while the financial statements are presented using the GAAP basis. Loan proceeds, loans repayments, transfers and interfund reimbursements primarily relate to basis differences.

TIMING DIFFERENCES: One of the major differences between the Budget basis and GAAP basis are timing differences. Timing differences represent transactions that are accounted for in deferent periods for Budget basis and GAAP basis reporting. Revenues such as property tax, sales tax and grant revenues recognized on a cash basis have been deferred for GAAP reporting, while various expenditures not recognized on a cash basis have been accrued for GAAP reporting.

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FY 2014-2015

Acronyms

AIP - Airport Improvement Program
ADA - Americans with Disabilities Act
AFG - Assistance to Firefighters Grants
ARRA - American Recovery and Reinvestment Act of 2009
ATU - Amalgamated Transit Union
AV - Assessed Valuations
CAFR - Comprehensive Annual Financial Report
CalEMA - California Emergency Management Agency (Formerly the Office of Emergency Services / OES)
CAP - Cost Allocation Plan
CCR - Central Contractor Registry
CDBG - Community Development Block Grant
CDE - Community Development Entity
CDFI - Community Development Financial Institutions
CEC - California Energy Commission
CFMEA - City of Fresno Management Employees Association
CFPEA - City of Fresno Professional Employees Association
CHDO - Community Housing Development Organization
CHRP - COPS Hiring Recovery Program
CHSRA - California High Speed Rail
CMAQ - Congestion Mitigation Air Quality Grants
CNG - Compressed Natural Gas
COBRA - Consolidated Omnibus Budget Reconciliation Act
COG - Council of Governments
COPS - Community Oriented Policing Services
CRCF - Consolidated Rental Car Facility
CVB - Convention and Visitors Bureau
CWSRF - Clean Water State Revolving Fund
CY - Calendar Year
DHS - Department of Homeland Security

DOD - Department of Defense
DOE - Department of Energy
DOJ - Department of Justice
DOL - Department of Labor
DTIS - Downtown Infrastructure Study
DUNS - Data Universal Numbering System
EDA - Economic Development Administration
EDC - Economic Development Corporation
EECBG - Energy Efficiency and Conservation Block Grant
EERE - Office of Energy Efficiency and Renewable Energy
EISA - Energy Independence and Security Act
EPA - Environmental Protection Agency
FAA - Federal Aviation Administration
FAAST - Financial Assistance Application Submittal Tool
FAPSS - Operating Engineers, Local Union No. 3
FAX - Fresno Area Express
FCEA - Fresno City Employees Association
FCEC - Fresno Convention and Entertainment Center
FCH - Fresno Chandler Airport
FEMA - Federal Emergency Management Agency
FHWA - Federal Highway Administration
FOA - Federal Opportunity Announcement
FPOA - Fresno Police Officers Association
FRA - Federal Railroad Administration
FRC - Fresno Revitalization Corporation
FTA - Federal Transit Administration
FTE - Full Time Equivalent
FUN - Fresno United Neighborhoods
FUSD - Fresno Unified School District
FY - Fiscal Year
FYI - Fresno Yosemite International (Airport)
GAAP - Generally Accepted Accounting Principles
GF - General Fund
GFOA - Government Finance Officers Association
GMS - Grants Management System
HOV - High Occupancy Vehicle
HUD - Department of Housing and Urban Development
IAFF - International Association of Firefighters A.F.L.C.I.O., Fresno City Fire Firefighters Association
IBEW - International Brotherhood of Electrical Workers
ID - Interdepartmental Charges

Acronyms

ISF -	Internal Service Funds	PBID -	Property Based Investment District
ITS -	Intelligent Transportation System	PI -	Permanent Intermittent (Employee)
JAG -	Justice Assistance Grant	POB -	Pension Obligation Bond
LAFCO -	Local Agency Formation Commission	PPT -	Permanent Part Time (Employee)
LBI -	Local Business Initiative	RFP -	Request for Proposal
LOCAL 39 -	International Union of Operating Engineers, Stationary Engineers	RDEE -	Rapid Deployment Energy Efficiency
MPO -	Metropolitan Planning Organizations	RJI -	Regional Jobs Initiative
MGPI -	Mayor's Gang Prevention Initiative	SAP -	Station Area Plan
MOU -	Memorandum of Understanding	SDWA -	Safe Drinking Water Act
MRZ -	Municipal Restoration Zone	SDWSRF -	State Drinking Water State Revolving Fund
MVLF -	Motor Vehicle in-Lieu Fee	SEGA -	Southeast Growth Area
NEA -	National Endowment for the Arts	SMG -	Fresno Entertainment Center
NPIAS -	National Plan of Integrated Airport Systems	STOP -	Services. Training. Officers. Prosecutors
NPS -	Non-Point Source	STP -	Surface Transportation Program
NQLI -	Neighborhood Quality of Life Initiative	TOC -	Traffic Operations Center
NSP -	Neighborhood Stabilization Program	TOD -	Transit Oriented Development
NTIA -	National Telecommunications and Information Administration	TOP -	Technology Opportunities Program
O&M -	Operations & Maintenance	TOT -	Transient Occupancy Tax (Room Tax)
OJP -	Office of Justice Programs	TRAN -	Tax Revenue Anticipation Note
PAL -	Police Activities League	UB&C -	Utility, Billing & Collection
PAR -	Position Authorization Resolution	UGM -	Urban Growth Management
PARCS -	Parks, After School, Recreation and Community Service Department	UHP -	Universal Hiring Program
		WFSD -	West Fresno School District

FY 2014-2015

Glossary of Terms

Accountability – The state of being obligated to explain one’s actions, to justify what one does. Accountability requires governments to answer to the citizenry—to justify the raising of public resources and the purposes for which they are used.

Accounting System – The total set of records and procedures that are used to record, classify, and report information on the financial status and operations of an entity. The accounting system in Fresno is commonly referred to as PeopleSoft (PS).

Accrual Basis – An accounting basis wherein revenue and expenses are recorded in the period in which they are earned or incurred regardless of whether cash is received or disbursed in that period. This is the accounting basis that generally is required to be used in order to conform to generally accepted accounting principles (GAAP) in preparing financial statements for external users.

Actual – The actual revenues received and expenses incurred for the fiscal year ending June 30.

Adopted Budget - The City Budget passed by Council for the period July 1 through June 30.

All Other Revenue – Revenues not captured through taxes, fees, transfers or bond sales.

Allocation – A part of a lump-sum amount, which is designated for expenditure by specific organization units and/or for specific purposes, activities, or objects.

Amended Budget – The City Budget for fiscal year ending June 30th is adopted by resolution by the City Council. Adjustments in the amounts appropriated at the department/fund level are made throughout the fiscal year upon a motion to amend the resolution and affirmative votes of at least five Council members. Budgeted amounts are reported as amended on June 30.

Annual Budget – A budget applicable to a single fiscal year.

Appropriation – A legal authorization granted by Council to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount. All City of Fresno appropriations lapse/expire at the end of each fiscal year.

Audit – A systematic collection of the sufficient, competent, evidential matter needed to attest to the fairness of management’s assertions in the financial statements or to evaluate whether management has effectively carried out its responsibilities. The auditor obtains this evidential matter through inspection, observation, inquires and confirmations with third parties.

Auditor’s Report – In the context of a financial audit, a statement by the auditor describing the scope of the audit and the auditing standards applied in the examination, and setting forth the auditor’s opinion on the fairness of presentation of the financial information in conformity with GAAP or some other comprehensive basis of accounting.

Authorized Positions – Number of positions authorized in the budget and reflected in the Position Authorization Resolution (PAR).

Balanced Budget – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

Basis of Accounting – Refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the

Glossary of Terms

measurement focus applied. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not necessarily the same basis used in preparing the budget document.

Beginning Balance – The amount of money the City anticipates having on July 1, to begin the new fiscal year.

Bond Rating – An evaluation of a bond issuer’s credit quality and perceived ability to pay the principal and interest on time and in full. Three agencies regularly review city bonds and generate bond ratings – Moody’s Investors Service, Standard and Poor’s Ratings Group and Fitch.

Bond Sale Proceeds – Revenue obtained through the sale of debt also called “Bond Proceeds.”

Bonds – Most often, a written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

Bonus Pay – A compensation bonus based on the achievement of specific agreed-to outcomes outlined in an annual performance plan.

Budget – A plan of financial operation containing an estimate of proposed expenditures for a given period (usually a fiscal year) and the proposed means of financing them. Since the typical budgeting process includes many budgets, it is often necessary to identify the specific budget being discussed with an adjective: Mayor’s Proposed Budget, Adopted Budget, and Amended Budget.

Budget Amendment – Under the City Charter, the Council has the sole responsibility for adopting the City’s budget, and may amend or supplement the budget at any time after adoption by a majority vote. The City Administrative Officer has the authority to approve administrative adjustments to the budget within the guidelines set in Section 1206 of the Charter.

Budget Calendar – The schedule of key dates, which is followed in the preparation, adoption, and administration of the budget.

Budget Document – The instrument utilized to present the City’s comprehensive financial plan for the upcoming fiscal year to the City Council and the public.

Budgetary Basis of Accounting – Determines when a government charges an expenditure to a budget appropriation, or when it credits revenue to its funds for budgeting purposes. Although the City presents financial statements in its Comprehensive Annual Financial Report (CAFR) in accordance with GAAP, the budget is adopted on a modified cash basis. This is in accordance with provisions of the City Charter and state law. The major areas of difference between the two bases of accounting are as follows: 1) for budgetary purposes, revenues are recorded when received. Under GAAP, revenues are recorded when susceptible to accrual; and, 2) for budgetary purposes, interfund loans and repayments (i.e., “interfund transfers”) are recorded as expenditures and revenues. Under GAAP, these transactions are reclassified as increases or reductions in the “due to/due from” accounts.

Business Tax – Taxes collected from business operating within the City.

Calendar Year (CY) – A 12 month period spanning from January through December.

Capital or Capital Outlays – Expenditures associated with the construction or acquisition of capital assets.

Capital Improvement Plan (CIP) – A plan or budget for capital outlays to be incurred each year over a fixed period of years to meet capital needs. It lists each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance each projected expenditure.

Capital Project – An organizational unit to account for funds that are used for Major Capital Improvement

Projects (see Capital Improvement Plan). These projects include the construction of new streets, sewer lines, fire stations, or the development of a new park. These are one-time expenditures.

Card Room Tax – Revenues collected from card room operations that occur within the City.

Carryover – The excess of assets of a fund over its liabilities. A portion of this balance may be available to finance the succeeding year’s budget. Fund Balance is synonymous with Carryover.

Cash Basis – A method of accounting under which transactions are recorded when cash is received or disbursed.

Charges for Current Services – Monies the City receives as payment for services provided such as water, sewer, solid waste, and building permits.

Community Development Block Grant (CDBG) – Revenues received from the federal government and expended as prescribed under the CDBG Program.

Contingency – An appropriation of funds to cover unforeseen events that occur during the fiscal year. Uses of such appropriations require approval by the Mayor and City Council.

Cost Allocation Plan (CAP) – The Cost Allocation Plan identifies the total cost of providing City services by allocating indirect costs such as City Clerk and City Manager to direct program cost areas. This information is used in setting City fees, reimbursing the General Fund for services provided to other funds, evaluating service delivery options, and recovering grant administration costs.

Current Year – As applied to budgeting and accounting, designates the operations of the present fiscal year period.

Debt Service – The principal and interest payments on long-term debts.

Debt Service Fund – A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Deficit – The excess of the liabilities of a fund over its assets or the excess of expenditures over revenues during an accounting period.

Defunded Positions – A defunded position remains on the Position Authorization Resolution, however, there is no funding in the budget to support this position and it will remain vacant during the fiscal year.

Deleted Positions – A deleted position is removed from the Position Authorization Resolution and is no longer authorized to be used.

Department – A major administrative unit of the City of Fresno reflecting overall management responsibility for an operation or a group of related operations within a functional area. Identifies the highest level in the formal organization in which specific activity is carried out.

Division – An organizational component of a department, possibly sub-divided into sections, programs or activities.

Economic Stimulus Package – On February 17, 2009, President Barack Obama signed into law the American Recovery and Reinvestment Act (ARRA) of 2009.

Emergency Reserve Fund – A fund established on January 27, 2004, by the Council action executing the Mayor’s executive order to establish and maintain a five percent General Fund Emergency Reserve Fund. The Emergency Reserve will only be used upon declaration of a fiscal emergency declared by the Mayor and ratified by the Council. A fiscal emergency is defined as:

- Natural catastrophe
- Public Safety emergency
- Precipitous decline in General Fund revenues

Glossary of Terms

Employee Services – The personnel costs of a City program, including wage/salary, direct and indirect benefits such as health insurance, workers' compensation, unemployment insurance, etc.

Encumbrances – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Enterprise Funds – A fund established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the government body is that the cost of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. Examples in Fresno are the Utilities and Planning & Development Departments.

Enterprise In-Lieu Fees – Fees paid by the Transportation Department in lieu of property taxes.

Estimated – The most recent prediction of current year revenue and expenditures. Estimates are based upon several months of actual expenditure and revenue information and are prepared to consider the impact of unanticipated costs or other economic changes.

Executive Summary – The City Manager's memorandum to the Mayor, Council and Citizens summarizing the most important aspects of the budget, including changes from the current fiscal year, and the goals, themes and priorities that are encompassed within the City's budget.

Expendable Trust – Accounts for assets held in a trustee capacity where the principal and income may be expended in the course of the fund's designated operations (e.g. Housing Loan Fund, Unclaimed Property Fund, etc.)

Expenditures – The payment for the cost of goods delivered or services rendered during the fiscal year, whether paid or unpaid, including expenses,

provision for debt retirement not reported as a liability of the fund from which retired, and capital outlays. See also "Encumbrances."

Federal, State, and Fresno County – Intra-governmental agencies that often provide various funding sources.

Fines – Revenues collected for violations of City ordinances, late payments, etc.

Fiscal Year (FY) – A twelve-month period to which the annual operating budget applies and, at the end of which, a governmental unit determines its financial position and the results of its operations. The City of Fresno has specified July 1 through June 30 as the fiscal year.

Franchise Tax – Is a tax on the privilege of carrying on business as a corporation or LLC in a state. In California, the value of the franchise tax is measured by amount of earning. In Fresno, franchise taxes are levied on PG&E and Comcast Cable.

Fringe Benefits (also Employee Benefits or Fringe) – Benefits to employees, in addition to salaries, paid by the City of Fresno. These benefits include pensions, worker's compensation, unemployment compensation, life and health insurance.

Full Time Equivalent (FTE) – A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a position authorized from July 1 through June 30 would equal 1.0 full-time equivalent or one position for the Fiscal Year.

Fund – A set of accounts to record revenues and expenditures associated with a specific purpose.

Fund Balance – The equity (assets minus liabilities) of governmental fund types and trust funds; the excess of cumulative revenues and other sources of funds over cumulative expenditures and other uses of funds. See also "Carryover."

GANN Limit (Proposition 4) – Under this article of the California Constitution, the City must compute

an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

General City Purpose – Operating expenses that are Citywide and/or interdepartmental in nature are budgeted in the General City Purpose Department.

General Fund (GF) – Monies from local property and sales taxes, and other revenue sources, that pay for City services such as Police; Fire; Public Works; Elected Offices; City Manager; City Clerk; and Parks, Recreation, and Community Services.

General Fund--Fees and Charges – Revenue generated by charging for services provided by a General Fund department such as park admissions, downtown mall maintenance, false alarm fees, and licenses and permits issued by a department.

General Fund--Other – Miscellaneous revenue generated by a General Fund department including private donations, disposal of assets, sales of lost or unclaimed property, refunds, and credits or refunds for returned equipment.

General Fund--Support – The amount of General Fund monies needed to support a department beyond the amount of revenue generated by the department.

General Government – The administrative departments of the City including the Mayor's office, the City Council, the City Manager's office, the City Clerk's office, and the General City Purpose Department.

General Use Budget – The total amount the City spends at its discretion for services.

Generally Accepted Accounting Principles (GAAP) – Nationally recognized principles and rules for financial accounting and reporting. Governmental GAAP is determined by the Governmental Accounting Standards Board (GASB) and, to a lesser extent, other sources such as the Financial

Accounting Standards Board (FASB) and the American Institute of Certified Public Accountants (AICPA).

Grants – A contribution by a government or other organization to support a particular function. Grants may be classified as categorical or block depending upon the amount of discretion allowed the grantee. Generally, any receipts from any federal, state, or non-profit agency are considered grants.

Growth Rate – Level at which expenditures and revenues are expected to increase annually.

Impact Fees (UGM Fees) – Fees adopted by the City requiring new development to pay its proportional share of the costs associated with providing necessary public infrastructure.

Infrastructure – Facilities that support the daily life and growth of the city, for example, roads, water lines, sewers, public buildings, parks and airports.

Interdepartmental (ID) Charges – Charges for services one City department provides another City department (see Intragovernmental Revenues). These procedures result in a double counting of the same dollar which is budgeted in two places. By subtracting transfer and charge amounts, a dollar is then only counted once.

Interfund Transfer – Monies that are transferred from one fund to another fund as an accounting procedure.

Intergovernmental Revenues – Revenue received from other governments in the form of grants, allocations, entitlements, and shared revenues which are not charges or costs of City services or loan repayments. These revenues may also be listed in the Department Summaries of this document as coming from the named government entity; i.e. CDBG, Clovis Unified School District, Landscape Maintenance District, Measure "C", etc.

Internal Service Funds (ISF) – A fund established to finance and account for services and commodities furnished by one department to another on a cost

Glossary of Terms

reimbursement basis. Examples include Fleet, Central Printing and Information Services.

Intragovernmental Revenues – Funds for City services performed by one City department for another City department, such as City vehicle maintenance.

Licenses & Permits – Revenues collected for construction, maintenance and/or operation of designated equipment, businesses, buildings, and private property including animals.

Local Taxes – Monies the City receives from taxes levied and/or collected locally, including property taxes and sales taxes.

Mandated Program – A requirement by the State or the Federal government that the City perform a task in a particular way or perform a task to meet a particular standard, often without compensation from the higher level of government.

Mayor's Budget Message – Included in the Executive Summary of the budget, the Mayor's Budget Message provides the Council and the public with a general summary of the most important aspects of the budget.

Mayor's Proposed Budget – The budget recommended by the Mayor and administration that is submitted to the Council.

Measure C – A half cent Fresno County sales tax revenue for highway, capital improvements and local transportation purposes determined to be priority projects by local governments to which the funds are allocated.

Miscellaneous – Revenue collected from property losses, sales of obsolete items, bond sale proceeds, and loan proceeds.

Modified Basis – A basis of accounting in which revenues and other financial resources are recognized when they become susceptible to accrual, that is when they are both measurable and available to finance expenditures of the

current period. "Available" means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period.

Motor Vehicle In-Lieu Fee (MVLFF) – Revenue provided to local governments, by the state, to backfill the reduction made to local governments share of the Motor Vehicle Fees, which is dedicated to the provision of local government services.

Municipal Restoration Zone (MRZ) Incentive Credit – This initiative will revitalize economic development in the downtown area by providing fee reductions to businesses that meet the Zone's criteria.

Neighborhood Stabilization Program – The Neighborhood Stabilization Program provides emergency assistance to state and local governments to acquire and redevelop foreclosed properties that might otherwise become sources of abandonment and blight within their communities.

Net Total Combined Budget – The City's total budget including operating and capital revenues and expenditures, reflecting, General Fund, Special Revenue Funds and Enterprise Funds, less interfund transfers activity for a fiscal year.

One-Time Resources – Resources that are obtained through transactions that produce non-recurring revenues (e.g. the sale of land).

Operating Budget – Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing acquisitions, spending, and service delivery activities of a government are controlled.

Operating Expenditures – Expenditures derived from the City's delivery of services.

Operating Revenue – Revenues collected to operate City services.

Operations & Maintenance (O&M) – Expenditures associated with operating and maintaining City services.

Other Revenue – Monies not included in the above categories, including interest, private donations, and the sale of assets and other miscellaneous revenue.

Pension Obligation Bonds (POB) – In 1983, the City of Fresno adopted Ordinance 83-116 which authorized the City to collect an additional levy upon the taxable property within the City. This levy was allowed by Section 93.31 of the Revenue and Taxation Code; however, the money collected can only be used towards payment of the bonds that were issued by the City to fully fund the Fire and Police retirement systems.

Prior Year Adjustments – A current year adjustment originating in a prior fiscal period.

Projected Revenue – The amount of projected revenue to be collected during the fiscal year.

Property Tax – The property tax is an ad valorem (value-based) tax imposed on real property and tangible personal property. (State law provides a variety of exemptions to the property tax, including the first \$7,000 of an owner-occupied home; most government-owned property; nonprofit, educational, religious, and hospital properties among others). California Constitution Article XIII A (Prop. 13), limits the property tax to a maximum one percent of assessed value, not including voter-approved rates to fund debt. The assessed value of property is capped at 1975–76 base year plus inflation - or two percent per year. Property that declines in value may be reassessed at the lower market value. Property is reassessed to current full value upon change in ownership (with certain exemptions). Property tax revenue is collected by counties and allocated according to state law among cities, counties, school districts and special districts.

Under Proposition 57, beginning in FY 2004–05, the local (city) sales tax rate is reduced by 0.25 percent and the state rate increased by 0.25 percent to repay state fiscal recovery bonds. Cities and counties are reimbursed dollar for dollar with additional property tax. This arrangement, known

as the “triple flip,” will last about 10 years until the bonds are repaid.

In 2004, the State and local governments also agreed to “swap” vehicle license fee (VLF) revenue for property tax backfill. This agreement links the VLF revenue to growth and decline in property tax values. As such the City’s third highest revenue stream, VLF, has also realized a 5 percent reduction in 2010, was flat in 2011, but is expected to increase by 2 percent in FY 2012 consistent with the Property Tax valuations.

The share of property tax revenue allocated to a city varies depending on a variety of factors, including:

- The service responsibilities of the city (for example, if fire services are funded and provided by a fire district, then the district gets a portion that would otherwise go to the city);
- The presence of a redevelopment agency, which retains a portion of revenue growth; and
- The historic (1980) tax rates of the city in relation to other local taxing entities.

City property tax revenues are directly affected by local property values.

Proposition 172 – A permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to Public Safety.

Real Estate Transfer Tax – Taxes collected when the ownership of real property changes.

Reserve – In accounting, an account used to indicate that a portion of a fund’s assets are legally restricted for a specific purpose and are, therefore, not available.

Resources – The total amount of money the City expects to receive during the year to pay for services and capital projects.

Revenue – Funds that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared

Glossary of Terms

revenues and interest income.

Room Tax – Taxes collected from hotel accommodations purchased within the City.

Salaries and Wages – An expenditure category that includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of Fresno Charter, fringe benefit expense is not considered a salary or wage expense.

Sales and Use Tax – The sales tax an individual pays on a purchase is collected by the State Board of Equalization and includes a state sales tax, the locally levied Bradley-Burns sales tax and several other components. The *sales tax* is imposed on the total retail price of any tangible personal property. A *use tax* is imposed on the purchaser for transactions in which the sales tax is not collected. Sales and use tax revenue received by Fresno is general purpose revenue and is deposited into the City’s General Fund. Cities and counties may impose additional transaction and use taxes in increments of 0.25 percent with a two-thirds City Council approval and majority voter approval. A city may impose more than one transaction and use tax e.g., one might be for a general purpose; a second might be for a special purpose. The combined rate of the City and County transaction and use taxes may not exceed two percent. The County of Fresno imposes three special purpose taxes in addition to the Bradley-Burns rate of 8.25 percent. These include: 1) Public Library (FCPL) 0.125 percent; 2) Measure C (FCTA) 0.50

Rate	Jurisdiction	R & T Code
3.68%	State (General Fund)	6051, 6201
0.25%	State (Fiscal Recovery Fund)	6051.5, 6201.5
0.50%	State (Local Revenue Fund)	6051.2, 6201.2
0.25%	State General Fund	6051.3, 6201.3
0.50%	State (Local Public Safety Fund)	S35 Art XIII State Constitution
1.00%	Local(County/City) 0.25% County Transportation Funds 0.75% City and County operations	7203.1
7.50%	Total Statewide Base Sales and Use Tax	

8.25 percent. These include: 1) Public Library (FCPL) 0.125 percent; 2) Measure C (FCTA) 0.50

percent; Zoo (FCZA) 0.10 percent. Of these special purpose taxes, the City of Fresno receives a direct benefit from the Measure C tax, which is captured in its own fund and is not reported in the General Fund.

Between FY 2002 through FY 2007 the City of Fresno was reaping the rewards of a growing community with average annual growth in sales tax that exceeded 4.6 percent. However, the downturn in the economy has resulted in an immediate and ongoing impact on Sales Tax revenue. Sales Tax continued to decline at a precipitous rate throughout 2008-2010. The latest quarterly reports currently reflect an approximately 4.9 percent growth in this revenue stream.

Service Changes – Service Changes comments serve to identify general informational aspects of department operations and bring forth policy issues that require attention as part of the budget process. Finally, service changes detail material changes to department appropriations, which not only identify additional costs, but savings realized as a result of innovation.

Special Assessments – Funds generated through the formation of an assessment district to provide public improvements such as street construction and flood control.

Special Revenue – A fund used to account for receipts from revenue sources that have been earmarked for specific activities and related expenditures.

Transfers – Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

Triple Flip – As a part of the 2004 Budget package, the California State Legislature adopted a mechanism to fund the State’s economic recovery bond program with a quarter cent sales tax. Under a mechanism commonly known as the “Triple Flip” and outlined in Revenue and Taxation Code Section 97.68, the local Bradley Burns Sales and Use Tax rate is reduced by a quarter cent. This quarter cent is

used to repay the economic recovery bonds. Cities and counties are then provided with ad valorem property tax revenues in lieu of these revenues. The State Director of Finance notifies each County Auditor of the amount of sales and use tax revenue loss to each city and county as a result of the Triple Flip. Each County Auditor is then required to allocate compensating revenues to cities and the county. These compensating revenues are transferred from the ad valorem property tax revenues that would otherwise be allocated to the county's Educational Revenue Augmentation Fund.

Trust and Agency – Funds that are held in trust by the City and whose use is restricted to the specific purpose for which the funds were received such as Urban Growth Management (UGM) area capital improvement, Woodward Park Legacy, and Conference Center Debt Service.

Universal Hiring Program (UHP) Grant – A fund was established to track and report the status of the grant. Matching revenue and appropriations are reported in the General Fund then transferred to the grant. On a fund by fund basis, the impact nets to zero. On a consolidated reporting basis, it is reflected in both fund types, requiring an adjustment to reflect the actual net City Budget.

Urban Growth Management (UGM) – Fees paid by developers to cover the cost of City infrastructure required to support development.

Zero Base Budgeting – A process for allocating financial resources that provided for the comparison and prioritization of existing and proposed programs and services. The process includes organizing expenditures in individual decision packages and priority ranking all decisions

