

## Exhibit A

### SCOPE OF WORK

Complete an analysis of the existing operational and compliance conditions at the Darling International Facility as required by the City of Fresno Planning and Development Department. The following tasks will be required to complete such an analysis:

- Review current operating standards, facility equipment and operational design for the rendering industry in the United States and specifically in California. This review is to include the following basic parameters:
  - Plant operating schedules and volumes;
  - Standard rendering equipment installation and operational utility;
  - Processing time for each commodity; and
  - Common operational and compliance issues.
  
- Review current operational conditions on all regulatory permits issued to the facility. This review is to include the following actions:
  - Obtain and review all operating conditions on San Joaquin Valley Air Pollution Control District (SJVAPCD) Permits to Operate and applicable Authorities to Construct for the facility;
  - Review SJVAPCD compliance inspection reports and facility responses;
  - Review facility Notices of Violations, if any, and final resolution and/or settlements;
  - Review the facility's SJVAPCD nuisance complaints, if any, and final resolution;
  - Obtain and review conditions and compliance efforts relative to local, state and federal health permits/licenses and inspections for product handling, allowances and restrictions.
  
- Conduct a physical review (site inspection) of the facility's operation design and equipment to ascertain the following:
  - Confirm timely and proper maintenance of processing equipment is being conducted;
  - Determine if physical equipment being used for odor reduction and/or elimination is being utilized or if such control is being defeated by improper or non-use of such equipment.
  - Determine if unauthorized venting from the facility is occurring or is likely to occur based on observed operating conditions or evidence; and
  - Observe truck delivery operations to determine if movement and processing of raw materials is efficiently handled and that such vehicles are properly cleaned prior to exiting the facility or stored in a manner to reduce or eliminate odors;
  - Document all findings relative to the physical review (inspection) of the facility

- Conduct a brief review of the facility's on-site maintenance, operations, inspection and compliance records and associated documentation.
- Prepare a written report of all findings and recommendations for presentation to and the further consideration of the Fresno Planning and Development Department.
  - Report Preparation to include:
    - Executive Summary discussing overall findings and recommendations;
    - General and legal description of the site as found during the site inspection;
    - Photographic evidence of specific site inspection findings and issues, if any;
    - Findings reflecting existing operational issues that may result in potential compliance issues and/or public nuisance complaints;
    - Report to be completed within two weeks after site inspection has been completed.